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This year marked the thirty-eighth year of my wife, Pastor Kathie and I serving Victory Christian Center!

We could never have imagined what The Lord would do in blessing two ordinary, Jesus loving people from Trumbull County to lead the best people on the planet to places none of us had ever experienced!

Now to Him who is able to do exceedingly abundantly above all that we ask or think, according to the power that works in us, to Him be glory in the church by Christ Jesus to all generations, forever and ever. Amen. (Ephesians 3:20-21 NKJV)

From our humble beginnings of forty-six people attending June 25, 1978 at “Coitsville First Assembly of God” to our present eight campuses with average VCC Sunday attendance of close to 3,000 each week! What can we say but “To God be the glory!”

I have assisted other churches towards this end of transition occurring in The Church of The Lord Jesus Christ. I have been passionate about healthy unity and productivity. For several years I have been passionate about healthy transition occurring in The Church of The Lord Jesus Christ. I have assisted other churches towards this end and have also watched with sadness church leadership as the glorious Gospel of Jesus Christ was preached.

For several years I have been passionate about healthy transition occurring in The Church of The Lord Jesus Christ. I have assisted other churches towards this end and have also watched with sadness church leadership transition often being done poorly which hurts people, and homes were changed through the eight campuses of VCC as the lovely expression of Christ that The Lord has raised up. We continue to function in God’s work with great joy and privilege.

Two thousand sixteen will be remembered as the year of transition at our VCC Coitsville Campus. Our Church, Many Locations is a lovely expression of Christ that The Lord has raised up. We continue to function in God’s work with great unity and productivity.

Two thousand sixteen will be remembered as the year of transition at our VCC Coitsville Campus. Leading this campus for over thirty-eight years, the last several also being the Bishop/Overseer of all VCC Campuses has been a tremendous joy and privilege.

For several years I have been passionate about healthy transition occurring in The Church of The Lord Jesus Christ. I have assisted other churches towards this end and have also watched with sadness church leadership transition often being done poorly which hurts people, Kingdom progress and The Kingdom.

Quite often, the senior leader finds transition difficult. Quite often, the senior leader finds transition difficult. For several years I have been passionate about healthy transition occurring in The Church of The Lord Jesus Christ. I have assisted other churches towards this end and have also watched with sadness church leadership transition often being done poorly which hurts people, Kingdom progress and The Kingdom.

Our model for all ministry at VCC is “Then Jesus answered and said to them, ‘Most assuredly, I say to you, the Son can do nothing of Himself, but what He sees the Father do; for whatever He does, the Son also does in like manner.’” (John 5:19 NKJV) Our model for all ministry at VCC is “Then Jesus answered and said to them, ‘Most assuredly, I say to you, the Son can do nothing of Himself, but what He sees the Father do; for whatever He does, the Son also does in like manner.’” (John 5:19 NKJV) Our goal is not to make decisions we hope He will bless, but to do our best to sense what He is doing and directing and join in what He is already blessing.

For several months we prayed, talked, formed a small transitional team, and worked towards a healthy transition. During this time our VCC Elders became a part of the larger team of prayer and counsel. From August through November, Pastor Daniel began to preach frequently and by September The Coitsville staff and Pastoral staffs from each VCC Campus were made aware.

On Sunday night November 13th we invited our VCC Coitsville family to a 6:00 public meeting, having met with hundreds of key leaders at 4:30 and we made the announcement.

My prayer has always been that my wife and I would be Kingdom minded and do what was best for the Church and Kingdom of God at the right time and in the right way. In July 2016, Pastor Daniel Houck and I began to have a sense that The Lord was orchestrating Pastor Daniel to be the Campus Pastor at Coitsville. We were somewhat surprised as this was not our plan. He had become my Executive Pastor at Coitsville in October 2015 and led the Coitsville staff from that point, doing an excellent job. He had most recently been the Campus Pastor at VCC Warren campus after attending Coitsville as a dedicated member for nearly ten years.

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2016 Report
Coitsville Campus

God continues to bless our VCC Family throughout the five county region and beyond! Wanting to impact our culture with the love of Christ as well as see individual lives transformed by the love of our Father is at the forefront of the heart of Bishop Thomas and each Campus Pastor. Thousands of lives are warmed every week by VCC — and we rejoice in what God has done in each life. As we love God, love people, and love life His Kingdom purposes endure!

Our Coitsville Campus experienced some significant changes in 2016. Throughout most of the calendar year I had the privilege of serving Bishop Thomas as his Executive Pastor. Leading the staff at Coitsville Campus and accepting any assignments to assist him throughout VCC has been a joy! There are some amazing servants who are pastors, staff and volunteers within our VCC church family. Helping to lead them into their destiny is both humbling and exciting!

With Bishop Thomas still wearing the two hats of Bishop and Campus Pastor, he was diligently praying into whether or not the Lord may accept any assignments to assist him throughout VCC. Leading the staff at Coitsville Campus and accepting any assignments to assist him throughout VCC has been a joy! There are some amazing servants who are pastors, managers, staff and volunteers within our VCC church family. Helping to lead them into their destiny is both humbling and exciting!

In 2016 the Coitsville Campus saw a few other staff transitions as well:  
- Pastor Joelle Rauch became Mrs. Joelle Johnson and moved to the Cleveland area with her new husband, Chris. We miss her enthusiasm and heart so much! Pastor Natalie Haines then joined the team to lead our local outreach within our Victory Compassion Ministries. She brings a passion for Jesus and fresh ideas to the table.
- Pastor Lauren Cypher became Missionary Lauren Cypher. The Lord mightily used her to build a great foundation and vibrant ministry in our Victory Kids Ministries. She moved to Sweden for more ministry training, acquiring more tools for her tool belt. Her passion for children continues to inspire me! Pastor Isaiah and Laura Rowe joined the team during the summer months. He has done very well in rallying the kids, parents and volunteers to continue pursuing God in this vital area of our church.
- After serving for more than five years on our pastoral staff, Pastor Kevin Rauch stepped into semi-retirement. As anyone who knows PK, he will never fully retire! His energy and contagious passion for Jesus can still be felt around our church. We love PK and Cindy and count it a blessing that they still fellowship with us each Sunday.
- After having the same pastors for over 38 years, The Coitsville Campus family has moved through this transition very well. God has helped us. He has been gracious to us. And there is unity and excitement in the House of God! My love for Bishop David and Pastor Kathie Thomas runs deep. I respect and honor them so very much. We have walked this journey with mutual respect as well as honesty and transparency. Although they are able to devote more of their time to all eight campuses, we will continue to see them — and receive from them — at our Coitsville Campus. And that is a very good thing.

Proverbs 31 says that “a good woman is hard to find, and worth far more than diamonds.” God has given me an amazing woman of God — a good woman. Full of grace, love and wisdom, Patti — I love you and value you! You are wise and kind and supportive and sweet. Our church is blessed by your heart.

The year of 2016 was full of transition at Coitsville. But one thing remains the same: We will continue to love God and His people. I believe very strongly that an atmosphere where His Spirit is welcome, He shows up! And, I know that if we love people to the best of our ability, He will send us more. We are mandated to reach others with the saving knowledge of Jesus Christ!

So, church family, we march on! I know that the heart of our Bishop and our Elders is the same — we want to see lives changed by Jesus. I can’t wait to write next year’s 2017 Annual Report. I do not know the details — but the theme will be similar. God is on the move. And our church is strong and growing.

Believing for even more,

Pastor Daniel & Patti Houck
Coitsville Campus Pastor

2016 Report
New Wilmington Campus

Grateful
As we completed the 11 Year Anniversary with Victory Pastors Rob and Patti Houck, we remain grateful and energized in the ministry. Pastor Rob celebrated his 36 years of ministry and serving this kingdom work in New Wilmington. Pastor Andrew married Mrs. Lynn Smith on September 22nd. We hired Amanda Freehauf part-time to work with our preschool and nursery. Miss Elizabeth Penrice was also hired to work part-time as an assistant to Pastor Mickey with VK.

Missions Update
The Trotters (Heavens Family) giving micro business loans, bicycles and working with human trafficking. Richard and Anna Welch (Uganda Water Project) are on the field full-time with their three children and thriving. Jay Bennett is our YWAM missionary.

We are happy to add Lauren Cypher to our missionary support in child evangelism. We sent 159 shoeboxes to Operation Christmas Child. PB & J (Packing Backpacks with Joy) this ministry feeds children in the New Wilmington school district that are otherwise hungry each weekend. We have a team that links with the New Churches to provide this service.

We continue to have strong reports from the weekly prison ministry. We provide church service each week to Overlook nursing home and bimonthly bible studies. The Amish Clinics use our facilities for women’s exams and mammograms. Fun to see the NWC coat racks filled with black caps and bonnets.

The All-Campus event that takes place on the NW Campus was well attended. The Journey to the Cross experience is open for 12 hours during Holy Week and continues to bless so many as they walk through the stations. The Harvest Festival in October changed direction to a NWC event and had some fun activities like the Best Apple Pie Contest and Seed Spitting.

Victory Kids
We sent 10 kids to the Victory Kids Camp “Pure” this year. The kids love and still sing the “Made Pure for You” song written by Pastor Lauren. It is amazing how those six days have and will continue to impact their lives!

We also had an in-house servant camp for our 3rd-6th graders. They served at the Overlook and at homes cleaning, VK Passover Sleepover: A full Passover meal and story told. NWC/VK continues to support our own missionary, Pete Cung and his orphanage in Myanmar. We also started to support Pastor Lauren on her next adventure in Sweden.

United Youth
Fall Retreat 2016: Theme “Love Yourself.” The retreat was held at Camp Fitch in Erie, Pa. We had a great time rock climbing, horseback riding, shooting archery, etc. We had great times talking about our identity in the Lord and loving who God made us to be.

AG Youth Camp: Theme “Undisputed.” We attended the Ohio AG youth camp this year for the first time and we took 14 from our campus. It was an awesome time of encountering God for our students. They also enjoyed making new friends and playing some awesome games!

Couples: XO Simacat Conference in February
Looking for all God has for us in 2017

Small Groups were active and healthy and helped support the church.

Media Ministry: Carol outreach to neighbors.

Prayer Ministries: Active and essential to health of NWC.

New Ministries
Wife of Pastor Mickey Cypers

Looking forward to all God has for us in 2017

Pastors Rob & Mickey Cypers
Greetings VCC Family!

Romans 5:1-2 says “Therefore, since we have been made right in God’s sight by faith, we have peace with God because of what Jesus Christ our Lord has done for us. 2 Because of our faith, Christ has brought us into this place of undeserved privilege where we now stand, and we confidently and joyfully look forward to sharing God’s glory.”

One of the greatest privileges of the church is to be able to share God’s glory, and we do that through Loving God, Loving People and Loving Life!

It was a very good year for the Columbiana Campus as a whole. We saw some shifts in our ministry teams. However God is faithful to those who have shifted into other areas and to those who have stepped up to fill open positions.

2016 also was a year in which we watched our Small Group ministry take root and take off. In September, we launched 6 new small groups and watched as God is using these groups to create new friendships and disciples in our campus.

We also started what we call “First Wednesdays”, where we meet together on the first Wednesday of the month to have a meal together, worship together, and hear an encouraging message of vision for the church.

Sheri and I would like to take this time to honor our own Pastor Gene and Darla Brown, whose sacrifice of time, effort, and support help to make this campus run so amazingly well. We love you!

And we would like to take this time to thank every volunteer who selflessly works to see the Kingdom of God advance. Thank you!

In closing we would like to thank Bishop Thomas and Pastor Kathie, as well as the Campus Pastors, Vickie Gonzalez and the VCC Support Staff, and not to mention Dean Beilstein and his team who help keep things running at all 8 campuses!

We love you all and the best days are ahead of us!

Pastor Randy & Sheri Morocco

2016 Report
Columbiana Campus

1 Thessalonians 5:17...Pray without Ceasing

2016 was a Year of multiple Shifts in the Natural and Spiritual! As a church, due to experiencing the physical growth of God we transitioned into our new Sunday site in the Liberty High School Auditorium. With this move, an additional 500+ seats are immediately available for our Sunday morning worship experience.

In an explosive Easter and first Sunday in the High School service March 27, 2016 we declared “We are going Higher” in Jesus! Holy Spirit has been tangibly evident every week through the Gift of Prophecy, Worship, and Prayer. Many souls have been saved and set free from the hands of the enemy. All Glory Belongs to God!

First Lady Gloria and I celebrated our 8th year Pastoral Anniversary on June 12th and were honored to have our Pastor, Bishop David L. and Pastor Kathie Thomas with us. Eight, which means “The Year of New Beginnings”....we are still in awe from the Love, Honor and Appreciation we received that morning from our Pastor along with the Liberty Church Family.

Operation Impact (OPI) has thrived and literally transformed our community. A partnership with Second Harvest Food Bank kicked off an exciting program for children. Appropriately entitled “Backpack Program” we blessed 91 children from Martin Luther King Elementary School in the Youngstown City Schools. This program is designed to provide food and snacks for a child to have over the weekend to ensure they are receiving the necessary nutrients and food while they are away from their home school. In addition our partnership continues to grow with multiple schools within the Youngstown City School district. Our desire is to be available for various needs and desires from the administration in order to raise the physical and moral compass of the student body. This is truly what OPI is all about!

We kicked off a Discipleship Program along with Connect Courses which are designed to properly equip our church family and daily volunteers with the DNA of Jesus by way of Victory. These vital tools serve as a guide which is needed to become an embedded follower of Jesus Christ while ministering to the “whole man.”

To conclude the year we held our 4th Annual New Year’s Eve service at our Coitsville Campus. We were humbled to see close to 1000 people fill the Worship Center and proclaim our 2017 Theme: “JESUS DID IT!”

We are on tip-toe anticipation for what the Lord has in store for Liberty!

Pastor Lock P.Jr. & Gloria D. Beachum

2016 Report
Liberty Campus
New Castle Campus

Matthew 28:19-20 “Go therefore and make disciples of all the nations, baptizing them in the name of the Father and of the Son and of the Holy Spirit, 20 teaching them to observe all things that I have commanded you; and, lo, I am with you always, even to the end of the age.” Amen.

Zechariah 4:10 Tells us to “not despise the small beginnings, for the Lord rejoices to see the work begin.” In 2008 we began this journey and in 2016 we celebrated 8 years of ministry at the Victory Christian Center New Castle Campus. God truly has brought us a long way and on this journey we have continued to experience a mighty outpouring of the Holy Spirit. This has transformed the lives of so many and challenged us to go deeper in our worship unto God. It’s so amazing to see people from all walks of life coming together to worship, be discipled, and equipped and trained to do the work of the ministry and then take it all outside the four walls of the church and impact our communities for the cause of Christ.

We started off the year by equipping everyone in a powerful series titled “TMT” — Time, Money and Talents. This series challenged everyone to be a good steward over all that God allows us to manage in this abundant life he has given us. February gave us the opportunity to pour into relationships in the “Love and Marriage” series. During the series, we married a couple during the service and gave all of the married couples an opportunity to renew their vows. It was truly a blessing to watch God heal and strengthen marriages and families through that series.

In June, we joined the Jericho march along with Pastors from all across Lawrence County and marched through the streets of the city worshipping, praying, and blowing the shofar with an urgency to back our city for Christ. In August of 2016, New Castle kicked off our “Adventures of Do Good Duo” VBS which saw over 50 children per night come out to sing, dance, make crafts, and learn about the fruits of the spirit. The last night of the VBS was a block party that included food, games, puppet shows, and back to school book bags and supplies. God has called us to go to the highways and byways and compel them to come in. We have made this a major focus and will continue to do so until the day that the kingdoms of this world become the kingdoms of our God.

It’s so amazing all the salvations, deliverances, healings that God did in 2016 and even more amazing is the fact that the best is yet to come. We’re so thankful and will never lose our awe of God as we watch how He uses us as a small part of the puzzle to spread the good news of the gospel not only through word, but in love and in deed.

The church has officially left the building! Purposely coming back each week corporately to be continually filled according to Ephesians 5:18. We learned in the Word of God how we can individually be effective Disciples as we hear and then “Do” the Word of God as we apply it to our lives.

2016 was an amazing year of transition! We experienced such an amazing grace for the journey we traveled. And it was good!

2016 Report

Pastor Mikel Lagaras

Humbly yours,

Pastor Alonzo L. & Jodi Waters Sr.

Pastor Mikel Lagaras
Greetings in the name of The Lord Jesus Christ, 
2016 was a year of presence, answered prayers and cultivating relationships for the Vienna Campus. We began the year with a powerful time of fasting and prayer that I believe set the atmosphere for what the Lord wanted to do throughout the year.

We started the year with something we called Babies, Baptism & Brunch. The place was packed and God was honored as we celebrated with our members and their families as we dedicated 10 babies and baptized 12 people and had a great time of fellowship afterwards.

God answered one of our most persistent prayers by sending us the Greenawalt family to take over our worship department. Until then our worship had been inconsistent and lacking in team members. Matt Greenawalt and family took the lead with a servants heart in that area and I can honestly say that in 2016 we had the greatest worship we ever had and one of the greatest teams I'd ever seen. Matt and his family are more than just friends or leaders, they have literally become family!

We also saw a tremendous spike in our number of volunteers and began the “shine team” which consists of volunteers that cleaned the church instead of having a paid staff member to fulfill those duties. Many people took their place by serving in various departments which led to over 90% of our church family being involved in ministry.

Our ladies had their third annual women’s retreat at Walnut Creek led by my amazing wife Danielle and our women’s ministry leader Paula Vanatsky. We had a tremendous turnout by our ladies as well as many ladies from other churches and have received numerous testimonies of what the Lord did not only at the retreat but throughout the year in the lives of the ladies that attended.

Our people also responded (as usual) to the benevolence needs of our church family and those in our community. I’m so honored to lead a group of people that are so unselfishly willing to meet the needs of others who are struggling financially.

Pastor Tyler also went the extra mile in leading our students (most of whom attend our church by themselves as their parents do not attend service anywhere.). He goes above and beyond by picking students up, visiting their schools and spending personal one-on-one time with them. He held his annual “Seniors Night” (for graduating seniors) at his home with over 50 people in attendance. I’m so proud of Pastor Tyler and the man he’s become.

To top it all off, we were blessed again to see the miraculous with two of our ladies being completely healed of cancer. And the greatest miracle of all…SALVATION, we saw numerous souls go from death to life as they received Jesus Christ as their Lord and Savior!

After reading this, all I can say is…WHAT A MIGHTY GOD WE SERVE!

Love & Blessings,

Pastors Harold & Danielle Burgess
2016 Highlights

**JANUARY**
- Week of Prayer & Fasting
- Boardman Campus 2nd Year Anniversary
- Columbiana Campus Volunteer Dinner

**FEBRUARY**
- El Salvador mission trip
  - Coitsville Associate Pastor Skip Linebaugh passes away
  - Liberty Campus Couples Dinner

**MARCH**
- Journey to the Cross @ New Wilmington
  - Missions Month
  - Warren Operation Impact
  - Easter Egg-Stravaganza
  - Easter Lane @ Coitsville
  - Easter Sunday
  - Liberty 1st service at Liberty High School
  - Boardman Campus goes to 2 services

**APRIL**
- Romania mission trip
  - Youngstown Celebrates Israel @ Coitsville
  - Family Life D3 Conference @ Coitsville

**MAY**
- Victory School of Ministry Graduation @ Coitsville
  - Coitsville Campus Family Life trip to Kalahari

**JUNE**
- Bishop Thomas honored in New York City at the Jerusalem Banquet
  - Liberty & New Castle Campuses 8th Anniversary
  - Thomases 38th year in ministry
  - VK/GAP Camp & UNITED Youth Camp
  - Michael Koulmanos services @ Coitsville

**JULY**
- Liberty Operation Impact Summer Explosion
  - Vienna
  - Campus 3rd Anniversary
  - Coitsville Campus
  - Associate Pastor Lauren Cypher answers the call to Cambodia mission trip
  - Coitsville UNITED Seniors Rocky Mountain trip
  - Send the Rain Prayer Conference @ Warren

**AUGUST**
- Columbiana Church Picnic
  - Bishop Thomas’ 65th Birthday
  - The Esther Experience with Pastor Kathie @ Coitsville
  - Warren Campus 6th Anniversary
  - Columbiana Campus 9th Anniversary
  - Victory Compassion Ministries SK
  - Liberty Back to School Blessing

**SEPTEMBER**
- VOX Conference @ Coitsville
  - “Songs & Stories Tour” with Steven Curtis Chapman, Mac Powell, and Brandon Heath @ Coitsville
  - Cambodia mission trip
  - Warren Operation Impact Block Party

**OCTOBER**
- Pastor Appreciation — All Campuses
  - New Wilmington Harvest Festival
  - Columbiana Fall Fun Fest & Chili Cook-off

**NOVEMBER**
- Pastor Daniel & Patti Houck installed as the Coitsville Campus Pastor
  - Bishop Thomas assumes full-time role as Bishop of Victory Christian Center
  - “Earthshaker Tour” with Building 429, Colton Dixon, and Finding Favour @ Coitsville
  - New Wilmington 11th Anniversary
  - Liberty Operation Impact Thanksgiving Blessing

**DECEMBER**
- Christmas Eve & Christmas Day services — All Campuses
  - Coitsville Prodigy Christmas Party
  - All VCC Staff Christmas Party
  - New Year’s Eve Service @ Coitsville
### 2016 Ministry Statistics

#### Coitsville Campus
- First-Time Visiting Families: 148
- Counseling Appointments: 2756
- Hospital Visitations: 801
- Visitation Mileage: 12,733
- Shut-In/Nursing Home Visitations: 47
- Telephone Calls: 253
- Weddings: 4
- Water Baptisms: 12
- New Members: 5
- Salvations: 9
- Jail Visits: 51
- Church Membership: 161
- Funerals: 9

#### New Wilmington Campus
- First-Time Visiting Families: 50
- Counseling Appointments: 102
- Hospital Visitations: 47
- Visitation Mileage: 12,213
- Shut-In/Nursing Home Visitations: 45
- Telephone Calls: 253
- Weddings: 4
- Water Baptisms: 5
- New Members: 5
- Salvations: 9
- Jail Visits: 51
- Church Membership: 161
- Funerals: 9

### 2016 Attendance (Monthly Averages)

#### Coitsville Campus

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#### New Wilmington Campus

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<td>JAN</td>
<td>1647</td>
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<tr>
<td>FEB</td>
<td>2075</td>
<td>2000</td>
</tr>
<tr>
<td>MAR</td>
<td>2122</td>
<td>1725</td>
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<td>APR</td>
<td>2287</td>
<td>2373</td>
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<tr>
<td>MAY</td>
<td>1522</td>
<td>1562</td>
</tr>
<tr>
<td>JUN</td>
<td>1430</td>
<td>1352</td>
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<tr>
<td>JUL</td>
<td>1487</td>
<td>1319</td>
</tr>
<tr>
<td>AUG</td>
<td>1478</td>
<td>1283</td>
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<td>1574</td>
<td>1547</td>
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<tr>
<td>OCT</td>
<td>1758</td>
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<tr>
<td>NOV</td>
<td>1689</td>
<td>1537</td>
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<tr>
<td>DEC</td>
<td>1339</td>
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<tr>
<td>AVG</td>
<td>1728</td>
<td>1522</td>
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</table>
### 2016 General Fund Income (5 Year Look)

<table>
<thead>
<tr>
<th>Location</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
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</thead>
<tbody>
<tr>
<td>Boardman Campus</td>
<td>$202,446</td>
<td>$307,537</td>
<td>$361,060</td>
<td>$499,420</td>
<td>$503,000</td>
</tr>
<tr>
<td>Columbiana Campus</td>
<td>$1,070</td>
<td>$602,281</td>
<td>$510,405</td>
<td>$793,799</td>
<td>$780,835</td>
</tr>
<tr>
<td>Liberty Campus</td>
<td>$354,561</td>
<td>$349,630</td>
<td>$398,432</td>
<td>$510,802</td>
<td>$470,912</td>
</tr>
<tr>
<td>New Castle Campus</td>
<td>$516,614</td>
<td>$513,106</td>
<td>$518,717</td>
<td>$526,349</td>
<td>$533,135</td>
</tr>
<tr>
<td>New Wilmington Campus</td>
<td>$4,973,469</td>
<td>$4,972,226</td>
<td>$4,933,981</td>
<td>$4,910,456</td>
<td>$4,839,041</td>
</tr>
<tr>
<td>Warren Campus</td>
<td>$523,659</td>
<td>$421,631</td>
<td>$513,046</td>
<td>$516,486</td>
<td>$527,659</td>
</tr>
<tr>
<td>Vienna Campus</td>
<td>$3,000</td>
<td>$3,642</td>
<td>$4,648</td>
<td>$665,43</td>
<td>$680,109</td>
</tr>
<tr>
<td>VICTORY CHRISTIAN CENTER</td>
<td>$550,000</td>
<td>$500,000</td>
<td>$450,000</td>
<td>$400,000</td>
<td>$350,000</td>
</tr>
</tbody>
</table>

### 2016 General Fund Balance Sheet

**Balance Sheet**

**Victory Christian Center - General Fund**

**Dec 31 2016**

**ASSETS**

- **Current Asset**
  - Cash: $698,639.93
  - Accounts Receivable: $116,687.37
  - Campus Receivable: $196,639.56
  - Deposits on Account: $2,116.70
  - Short Term Investment: $206,918.04
- **Total Current Asset**: $1,310,981.20
- **Fixed Asset**: $15,772,839.26
- **Total Assets**: $16,883,620.46

**LIABILITIES AND FUNDS**

- **Liabilities**
  - Current Liability: $157,185.69
  - Fixed Liability: $9,600,850.23
- **Total Liabilities**: $9,658,035.92
- **Unrestricted Cash Fund**: $842,003.72
- **Restricted Cash Fund**: $298,336.22
- **Fixed Equity**: $6,085,244.60
- **Total Funds**: $7,225,584.54
- **Total Liabilities and Funds**: $16,883,620.46
- **Difference**: $(0.00)
### 2016 Compassion Ministries Balance Sheet

**Victory Christian Center - Compassion Ministries**  
**Dec 31 2016**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Asset</strong></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>220,841.04</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>240.59</td>
</tr>
<tr>
<td>Inventory</td>
<td>25,680.87</td>
</tr>
<tr>
<td>Deposits on Account</td>
<td>3,738.51</td>
</tr>
<tr>
<td>Short Term Investment</td>
<td>7,721.00</td>
</tr>
<tr>
<td><strong>Current Asset</strong></td>
<td>258,302.01</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>258,302.01</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND FUNDS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
</tr>
<tr>
<td>Current Liability</td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>2,960.01</td>
</tr>
<tr>
<td>Unearned Income</td>
<td>935.66</td>
</tr>
<tr>
<td><strong>Current Liability</strong></td>
<td>3,895.67</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>3,895.67</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FUND BALANCES</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Building Fund</td>
<td>136,869.35</td>
</tr>
<tr>
<td>Ministry Fund</td>
<td>33,492.32</td>
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<tr>
<td>Small Group Fund</td>
<td>21,019.99</td>
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<tr>
<td>Children/Youth Fund</td>
<td>46,073.42</td>
</tr>
<tr>
<td>Family Life Fund</td>
<td>927.15</td>
</tr>
<tr>
<td>Adult Fund</td>
<td>15,564.11</td>
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<tr>
<td><strong>TOTAL FUNDS</strong></td>
<td>254,406.34</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>TOTAL LIABILITIES AND FUNDS</th>
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</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND FUNDS</strong></td>
<td>258,302.01</td>
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| Difference | (0.00) |

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### 2016 Designated Fund Balance Sheet

**Victory Christian Center - Designated Funds**  
**Dec 31 2016**

<table>
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<tr>
<th>ASSETS</th>
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<tbody>
<tr>
<td><strong>Current Asset</strong></td>
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</tr>
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<td>220,941.04</td>
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<tr>
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</tbody>
</table>

<table>
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<tbody>
<tr>
<td><strong>LIABILITIES</strong></td>
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</tr>
<tr>
<td>Current Liability</td>
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</tr>
<tr>
<td>Payables</td>
<td>2,960.01</td>
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<tr>
<td>Unearned Income</td>
<td>935.66</td>
</tr>
<tr>
<td><strong>Current Liability</strong></td>
<td>3,895.67</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>3,895.67</td>
</tr>
</tbody>
</table>

<table>
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<table>
<thead>
<tr>
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<tbody>
<tr>
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<td>258,302.01</td>
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| Difference | (0.00) |
### 2016 General Fund

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<tr>
<th>Income &amp; Expense Report</th>
<th>Trips</th>
<th>VCC</th>
<th>VIC</th>
<th>NWC</th>
<th>CVC</th>
<th>BDC</th>
<th>VCC</th>
<th>INCOME</th>
<th>EXPENSE</th>
<th>TRANSFERS</th>
<th>OUTCOME</th>
<th>Balance 12/31/16</th>
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<td>1,332.24</td>
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<tr>
<td><strong>VIC</strong></td>
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<td>4,577.00</td>
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<tr>
<td><strong>VCC</strong></td>
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<tr>
<td><strong>OUTCOME</strong></td>
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</tbody>
</table>

**Auditor's Report**

To the Board of Directors:
Victory Christian Center, Inc.
Lavonville, Ohio

We have audited the accompanying financial statements of Victory Christian Center, Inc. (the "Church"), a nonprofit corporation, which comprise the statement of financial position as of December 31, 2016, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Church's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Church's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Victory Christian Center, Inc. as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

PSK

Arlington, Texas
April 22, 2017

3001 Mellina Drive Suite 100 • Arlington, Texas 76119-3984 • 817-664-3100 • FAX 817-664-3001
www.pskagy.com
Victory Compassion Ministries

2016 Mission Trips Total: $153,043.43

**SCOTLAND**
11 Team Members
9 Days
September 16-24

**ROMANIA**
13 Team Members
11 Days
April 7-17

**EL SALVADOR**
39 Team Members
9 Days
February 13-21

**CAMBODIA**
14 Team Members
12 Days
July 14-25
2016 Victory Compassion Ministries
Representing All Campuses
Total Amount: $1,159,035.53

Coitsville Campus • $811,252.07

Administrative: 4%
Community: 13%
Local: 12%
State: 4%
National: 5%
Foreign: 38%
Mission Trips: 13%
Benevolence: 11%

Administrative: 3%
Community: 6%
Local: 13%
State: 2%
National: 8%
Foreign: 43%
Mission Trips: 13%
Benevolence: 12%

Administrative Compensations, Planning, Compassion Booth, Fees
Salvation Army, OPI, LINC, Food Pantry, ESA
Bella Women’s Center, Joe Weser (CHI ALPHA-YSU), Fellowship of Christian Athletes, Hannah House, Heart Reach Ministries, Neighborhood Ministries, Ohio Valley Teen Challenge, Pregnancy Help Center, Peacemakers, Talk is Cheap, Victory @ New Castle, Coitsville Township, Lovelake Township, City Rescue Mission, Gleaners, Coitsville Police Association, Jesus Save America (Donna Biscardi), Lincoln Knolls Hope Center, Lucas Gonzalez (TX Plant), Nicole Bone (El Salvador), Lifestone Church
District Ministries, Emerge Ministries, H.C.R.C. Operations, Teen Challenge - Columbus, Rescue Mission of Mahoning Valley, Vision Ministries
Stephen Bortner (Chi Alpha), Eric & Joanie Jarrett (God Encounter), Cameron Nemick (South Carolina), David & Deb Verzilli (Harvest Gospel Ministry), Light for the Lost, Light the Fire Ministries (Brian & Bren Gibbs), March of Dimes, American Center for Law and Justice, St. Jude Hospital, Jesus Image (Michael & Jessica Koulanos)
Matthew Barlow (Nicaragua), Tim & Pam Beebe (Global), Richard & Minna Boettiger (Germany), Jeffrey Book (Thailand), Paul Bowers (Peru), Chris & Debbie Bowser (Peru), Donald Cartledge (Chile), Convoy of Hope, Crisis Response International, Gary Dickinson (Cong), Doctor Boris (El Salvador), Jeffery Dave (Thailand), Steven Dunn (Germany), Dale Fagerland (CMM), Sarah Frawley (Iris Ministries), Glenn Gray (Italy), Mission of Mercy (India), Zach & Danika Moebius (Asia), Kenneth & Sheri Patrick (Columbia), James Sabela (Czech Rep), Pat Schatzline (Remnant Ministries), Lurece Shell (Asia Pacific), Kristin Shepherd (Israel), Bill & Lena Shrader (Peru), Tyrone Silva (Philippines), Isaac Smythia (Uruguay), Samuel & Gabrielle Strandberg (India), The Tabernacle (El Salvador), Jim & Margaret Thacker (Kenya), Donald & Terri Triplett (El Salvador), Sherling Ugartes (El Salvador), Jonathan Welborn (Argentina), Grace House, Loving the One, Egon Falk (Africa), William Fox (Ireland), Gilbert Housepian (Iran), Good News to the Nations (Andre VanZyl), Whole Note Ministry, Priority One, Iris Ministries (Mozambique), Matt and Jackie Hall (Change 30), Kim Zaksek (Livada Orphan Care/Romania), Mike & Sheri Johngray: Message of Hope (Scotland), Children in the Son (Romania), Jay Bennett (YWAM), Global Celebration, Ken & Pat Goss (China), Ox & Plow, Richard & Anna Welch (YWAM), Hulda Buntain: Calcutta Mercy Ministries (India), Julie Loncar (Scotland), Travis Ransaw (Kenya), Robert Stearns, Eagles Wings (Israel), Melvin Ragudos (Philippines), Voice of the Martyrs, Darreth Ly, Lauren Cypher (Sweden), Rabbi Pesach Wolicki (Israel), Cambodia (Construction Assistance), Romania (Construction Assistance)

Mission Trips: $136,910.15
Cambodia, El Salvador, Romania, Scotland

Benevolence: $76,601.07
Emergency Assistance, Holiday, Funerals, Food Pantry, Counseling, Visitation/Encouragement, Meals

2016 Victory Compassion Ministries

Administrative: 33,488.80
Community: 19,761.50
Local: 86,060.06
State: 24,980.90
National: 87,441.30
Foreign: 346,008.29

2016 Victory Compassion Ministries

Administrative: $811,252.07
COMMUNITY................................................................. 540.00

Lincoln Knolls Hope Center

LOCAL ............................................................................ 7,734.79

Alpha Omega Pregnancy Center, Victory @ New Castle, NXL, Joshua’s Haven, Super Kids (Heart Reach), Geert Steenwijk (Shield of Faith)

NATIONAL ..................................................................... 400.00

Dana Lang (New Mexico Native Americans), Gideons Station, NXL

FOREIGN .................................................................... 45,363.41

Compassion International (Wismailyn Maria), Scott Sober (Bridges for Peace-Israel), Carol Missik (Mexico), Eagles’ Wings (Israel), Jeff & Karin Trotter (Heaven’s Family), Jay Bennett (YWAM), Lauren Cypher (Sweden), Peter Cung (Myanmar), Richard & Anna Welch (Uganda), Pam Glass (Cambodia), Operation Christmas Child

MISSION TRIPS .................................................................. 1,558.00

El Salvador

BENEVOLENCE .............................................................. 16,810.38

Emergency Assistance, Holiday, Funerals, Visitation and Encouragement

COMMUNITY................................................................. 50.00

Christmas Dinner Outreach

LOCAL ............................................................................ 6,371.30

On Target Outifters, Victory @ New Castle, Joe Weser (Chi Alpha Ministries YSU), RealLife Church Salem, The Way Station, NXL

FOREIGN ..................................................................... 12,436.87

BGC, Chris & Deb Bowser (Peru), Paul Burkhart (Asia), Bryan & Kimberly Burr (Chile), Jon & Jennifer Dahlogger (Costa Rica), Gary & Janice Dickinson (Congo), Paul & Sharon Ellis (Mongolia), Richard & Wanda Ferguson (Peru), Mike & Ilona Hadinger (Mexico), Melvin & Louise Ho (Netherlands), Terry & Ruthanne Hoggard (Belgium), Martin & Charlotte Jacobson (Argentina), Daniel & Beatriz Klaen (Nicaragua), Wesley & Carol Mathis (Japan), Sharon McCammon (Lithuania), Chad & Dagan Phillips (AGWM), Phillip & Kimberly Rojak (Vanuatu), Jay & Carey Rostorfer (Madagascar), Ed & Joy Schlossmacher (Mongolia), Lurece Shell (Asia Pacific), Bill & Lena Shadder (Peru), John & Joy Sisk (Taiwan), Jim & Margaret Thacker (Kenya), Steven Wadja (Asia), Steven & Christina Waldent (Germany), Samuel & Gabrielle Strandberg (India), Eagles’ Wings (Robert Starns), Loving the One Ministries, Jacob Beera (Hope Ministries)

NATIONAL ..................................................................... 400.00

Word Church

FOREIGN .................................................................... 34,164.80

13,959.92

Back To School Outreach, The Basement Outreach, BILL/GRL Recognition Banquet, Buddy Walk ’16, Christmas Community Outreach, Community 9/11 Honor Outreach, Diabetes Drive Outreach, Down’s Syndrome Association of the Valley, East High School Football Outreach, Gracie’s Van Fund, Green Acres Outreach, Heart Reach Ministries, Junior Civic League Cinderella Ball, Kirkmere School Outreach, Liberty High School Football Outreach, Lantini Community Fundraiser, Liberty Schools Teacher/Student of the Month Outreach, Lincoln Knolls Hope Center, MLK Behavior Management Program, MLK School Outreach, Needle’s Eye Ministries, North Side Pool Outreach, Phar-Mor Staff Appreciation, Rescue Mission of the Mahoning Valley, Ride for Life, Shop With A Deputys, Thanksgiving Outreach, Youngstown Little Chargers Football League

LOCAL .......................................................................... 20,484.09

NXL, Victory @ New Castle,

STATE ............................................................................ 500.00

Word Church

MISSION TRIPS .................................................................. 400.00

Light the Fire Ministries (Brian and Bren Gibbes)

FOREIGN ..................................................................... 1,360.57

Mike Brown (El Salvador), Lauren Cypher (Sweden), James Jacob (India), Know The Truth International (Israel), Loving the One Ministries, Eagles’ Wings, William Fox, Ken & Pat Goss (China), Travis Ransaw (Kenya), Samuel & Gabrielle Strandberg (India), Priority One

MISSIONTRIPS .................................................................. 9,262.00

El Salvador

BENEVOLENCE .............................................................. 1,056.00

Emergency Assistance, Holiday, Funerals, Visitation/Encouragement

COMMUNITY................................................................. 294.48

Community Senior Night

FOREIGN ..................................................................... 1,065.00

Lauren Cypher (Sweden), Eagles’ Wings (Jerusalem Banquet), William Fox (Ireland)

NATIONAL ..................................................................... 10.00

Eric & Joannie Jarrett (South Carolina)

BENEVOLENCE .............................................................. 1,503.16

Emergency Assistance, Holiday, Funerals, Visitation and Encouragement
### 2016 Victory Compassion Ministries

#### Warren Campus • $95,798.72

- **Community**: 13%
- **Local**: 6%
- **State**: 1%
- **National**: 21%
- **Foreign**: 44%
- **Mission Trips**: 1%
- **Benevolence**: 45%

**COMMUNITY** 12,068.98
- Bella Woman’s Center, Block Party, Community Easter Egg Hunt, Eastwood Mall Outreach, Gracie’s Van Fund, MLK School Food for Backpacks, McGuflery Elementary, Operation Christmas Child, Purity Ball, Relay for Life, VBS

**LOCAL** 20,363.78
- Bella Woman’s Center, Joe Weser (Chi Alpha YSU), NxL, Ohio Valley Teen Challenge, RealLife Church Salem, Victory at New Castle

**STATE** 200.00
- Run for the Son, Weekend of Champions

**NATIONAL** 6,010.12
- David & Deb Verzilli (Harvest Gospel Ministry), Joseph Silva (Abundant Living Ministries), Light the Fire Ministries (Brian and Bren Gibbs), Sharon Parkes (Isaiah 62:4 Ministries)

**FOREIGN** 42,637.88
- Paul Bowers (Peru), Change 30 (Russia), Lauren Cypher (Sweden), Eagles’ Wings (Israel), Jose Garcia (Mexico), Grace and Peace Fellowship (Dominican Republic), Kalingrad Christian Center, Priority One, Mel & Carolyn Ragados (Philippines), Erin Stevens (Uganda), Samuel & Gabrielle Strandberg (India), Andre van Zyl, Rabbi Pesach Wolicki (Israel)

**MISSION TRIPS** 735.00
- Operation Christmas Child

**BENEVOLENCE** 13,782.96
- Emergency Assistance, Holiday, Funerals, Visitations/Encouragement

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### Boardman Campus • $34,632.22

- **Community**: 10%
- **Local**: 6%
- **State**: 1%
- **National**: 6%
- **Foreign**: 31%
- **Mission Trips**: 6%
- **Benevolence**: 45%

**COMMUNITY** 3,531.03
- Baseball Clinic Outreach, Boardman High School, Boardman Center Middle School, Lincoln Knolls Hope Center, Meet at the Pole Outreach, Teen Challenge

**LOCAL** 2011.00
- Super Kids Outreach, Victory @ New Castle

**STATE** 339.85
- Assembly of God State Office, Teen Challenge

**NATIONAL** 400.00
- Light the Fire Ministries (Brian and Bren Gibbs)

**FOREIGN** 10,760.22
- Assemblies of God Refugee Relief, Bulgaria Missions, Curtis Kunselman (YWAM), Eagles’ Wings (Israel), Lauren Cypher (Sweden), Maranda Fordeley (India), Marisa Centofanti (India), Nicaragua Construction, Nicole Bone (El Salvador), Rabbi Pesach Wolicki (Israel)

**MISSION TRIPS** 2,197.28
- Cambodia

**BENEVOLENCE** 15,392.84
- Emergency Assistance, Holiday, Funerals, Visitations/Encouragement

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### A Decade of Growth 2007-2016

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<thead>
<tr>
<th></th>
<th>2007</th>
<th>2016</th>
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<tbody>
<tr>
<td>Number of Locations</td>
<td>3</td>
<td>8</td>
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<tr>
<td>Weekend Attendance</td>
<td>2,941</td>
<td>3,184</td>
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<tr>
<td>Visiting Families</td>
<td>906</td>
<td>1,213</td>
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<td>Salavations</td>
<td>1,239</td>
<td>918</td>
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<td>General Fund Tithes</td>
<td>$3,447,257</td>
<td>$5,563,067</td>
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<tr>
<td>Total Income/Offerings</td>
<td>$4,952,168</td>
<td>$6,824,347</td>
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