

University of Oregon
Arena Financial Master Plan, By Year

Updated October 2021	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014
Arena Operating Revenue								
Ticket Revenue								
Mens Basketball	2,256,000	2,262,461	2,128,171	2,134,225	2,625,381	2,884,579	2,746,523	2,949,176
Womens Basketball	375,000	279,362	234,276	227,490	215,141	201,923	137,628	106,657
Womens Volleyball	18,000	26,000	32,000	44,000	43,672	67,481	71,837	76,070
Student Ticket Allocation	660,000	700,000	700,000	772,000	730,038	759,522	762,023	857,550
Outside Events	-	-	-	-	385,477	271,563	174,663	69,713
Ticket Facility Fee - (per ticket > \$8)			180,000	180,000	350,773	347,543	301,045	288,358
Ticket Related Revenue	3,309,000	3,267,823	3,274,447	3,357,715	4,350,482	4,532,611	4,193,719	4,347,524
Concessions	163,000	116,000	108,000	114,000	331,846	450,156	322,617	286,718
Merchandise	-	-	-	-	22,360	40,392	13,802	29,441
Duck Athletic Fund	65,000	65,000	65,000	65,000	672,475	1,110,900	1,038,036	923,143
Advertising / Sponsorships	220,000	229,000	229,000	229,000	1,029,000	1,131,900	1,245,090	1,369,599
Naming Rights	-	-	-	-	-	-	-	-
Seat Construction Assessment	-	-	-	-	800,000	642,500	595,795	739,500
Arena Operating Revenue	3,757,000	3,677,823	3,676,447	3,765,715	7,206,163	7,908,459	7,409,059	7,695,925
Other Net UOAD Revenue								
Other UOAD Existing Activity Revenue	44,393,000	52,946,177	54,693,553	60,829,214	65,718,249	70,163,062	72,016,345	73,447,149
Other UOAD Existing Activity Expenses	(43,256,000)	(52,200,000)	(55,387,000)	(60,453,597)	(67,242,079)	(71,439,165)	(70,565,804)	(71,235,649)
Ticket Facility Fee - Non Arena (per ticket > \$8)		-	679,000	1,694,000	1,603,869	1,760,807	1,416,822	1,389,820
Parking Revenue for Bond Repayment					118,001	389,309	311,608	335,033
Academic Learning Center - included in Other Expenses	-	-	-	-	-	-	-	-
Net Other UOAD Revenue	1,137,000	746,177	(14,447)	2,069,617	198,040	874,013	3,178,971	3,936,352
Arena Revenue and Other Net UOAD Revenue	4,894,000	4,424,000	3,662,000	5,835,332	7,404,203	8,782,472	10,588,030	11,632,277
Arena Operating Expenses								
Salaries & wages	90,000	94,000	97,000	101,000	401,186	858,422	963,423	925,277
Repairs & maint.	87,000	22,000	37,000	28,000	178,493	265,378	274,167	269,812
Materials & supplies	12,000	14,000	15,000	16,000	75,005	93,581	34,358	116,689
Utilities	85,000	102,000	102,000	116,000	367,784	655,881	824,820	852,166
Advertising	-	-	-	-	-	-	-	-
General & admin.	2,000	2,000	2,000	2,000	226,197	288,424	322,892	222,825
Game day expenses	661,000	675,000	763,000	824,000	763,932	865,743	588,586	642,742
Capital repairs and reserve	-	-	-	-	-	-	-	-
Insurance	6,000	-	-	-	-	-	-	-
Event Preparation for non-UO team events	-	-	-	-	-	-	-	-
Arena Operating Expenses	943,000	909,000	1,016,000	1,087,000	2,012,597	3,027,429	3,008,246	3,029,512
UOAD - Net Operating Income	3,951,000	3,515,000	2,646,000	4,748,332	5,391,606	5,755,043	7,579,784	8,602,765
Debt Service and Reserve Requirements								
Autzen Stadium (direct bond debt)	1,657,000	1,951,000	1,817,000	1,822,000	1,741,773	1,741,773	1,740,448	1,684,329
Retiring Hayward Obligation (reimbursed debt)	135,000	-	-	-	-	-	-	-
Other UOAD Existing Debt (reimbursed debt)	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
2005 Series C - Article XI-F(1) Bonds (Land)	-	-	828,000	1,355,000	1,355,142	1,355,142	1,357,800	1,357,800
Portion of Future Parking Bonds / Obligations					722,804	769,337	514,807	482,846
Projected 2008 Series A - Article XI-F(1) Bonds *	-	-	-	6,848,000	11,046,910	14,470,933	14,509,942	14,524,260
Additional Bond Reserve - Required Deposit					691,204	688,791	593,312	553,782
Additional Bond Reserve - Excess Balance					-	-	-	-
* Taxable Bonds	2,992,000	3,151,000	3,845,000	11,225,000	16,757,833	20,225,976	19,916,309	19,803,017
UOAD Available Cash after Debt Service	959,000	364,000	(1,199,000)	(6,476,668)	(11,366,227)	(14,470,933)	(12,336,525)	(11,200,252)
Athletics Legacy Fund Withdrawal		-	-	6,848,000	11,046,910	14,470,933	12,509,668	11,515,000
Additional Bond Reserve Withdrawal								
Cumulative UOAD Excess (Deficit)	959,000	1,323,000	124,000	495,332	176,015	176,015	349,158	663,906
							173,143	314,748
Athletics Legacy Fund								
Contributions (made mid year)	-			50,825,000	25,089,594	22,434,509	25,390,677	2,051,444
Investment Earnings (minus asses/adju: 5.00%)	-	-	-		3,514,450	536,332	6,952,987	9,142,769
Withdrawals (made at end of FY)	-	-	-	(6,848,000)	(19,025,478)	(14,470,933)	(12,509,668)	(11,515,000)
Balance (end of the year)	-	-	-	43,977,000	53,555,566	62,055,474	81,889,469	81,568,682
Additional Bond Reserve								
Deposits (\$1 per ticket > \$8 for all athletic events)	-	-	-	-	691,204	688,791	593,312	553,782
Investment Earnings (1.5%) 2.00%	-	-	-	-	7,085	8,511	19,791	28,205
Principal Withdrawals (made at end of FY)	-	-	-	-	-	-	-	-
Excess Balance Transfer 14,515,000	-	-	-	-	-	-	-	-
Balance (max 1 year annual DS - 2008 Bonds)	-	-	-	-	698,289	1,395,591	2,008,694	2,590,681
Oregon Athletic Department Fund Balance, Legacy Fund and Additional Bond Reserve	1,323,000	124,000	44,472,332	54,429,870	63,627,080	84,247,321	84,823,269	

Actual 2015	Actual 2016	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Actual 2021	2022	2023	2024	2025	2026	2027
2,163,117	2,032,725	2,707,890	2,670,159	2,625,684	2,382,584	-	2,600,000	2,700,000	2,800,000	2,800,000	2,800,000	2,800,000
130,077	163,388	201,195	342,692	579,605	1,014,398	-	900,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
78,238	57,955	82,687	81,912	96,403	109,986	-	100,000	100,000	100,000	100,000	100,000	100,000
883,276	883,277	883,277	889,972	883,277	917,035	-	-	-	-	-	-	-
132,923	208,869	188,922	56,882	157,953	(178,626)	100	175,000	180,250	185,658	191,227	196,964	202,873
338,684	283,085	359,512	414,779	327,873	267,606	-	360,000	370,800	381,924	393,382	393,382	393,382
3,726,315	3,629,299	4,423,483	4,456,396	4,670,795	4,512,983	100	4,135,000	4,351,050	4,467,582	4,484,609	4,490,346	4,496,255
489,192	319,992	734,484	701,001	637,993	458,958	(17,358)	698,000	718,940	740,508	762,723	785,605	809,173
58,050	49,743	33,332	49,731	35,928	15,137	-	40,000	41,200	42,436	43,709	45,020	46,371
1,291,876	1,023,083	1,075,000	1,350,000	849,000	986,000	-	1,050,000	1,081,500	1,113,945	1,147,363	1,181,784	1,217,238
1,506,559	1,657,215	1,822,936	2,005,230	2,205,753	2,426,328	1,261,691	2,625,000	2,730,000	2,839,200	2,952,768	3,070,879	3,193,714
-	-	-	-	-	-	-	-	-	-	-	-	-
300,000	249,349	400,000	825,000	387,000	433,000	-	-	-	-	-	-	-
7,371,992	6,928,680	8,489,235	9,387,357	8,786,468	8,832,406	1,244,433	8,548,000	8,922,690	9,203,671	9,391,173	9,573,634	9,762,751
81,889,535	87,075,142	98,960,594	100,049,994	108,585,696	105,876,019	95,767,605	110,935,200	120,352,319	118,000,191	124,927,060	124,750,357	124,207,552
(78,895,358)	(82,756,495)	(94,815,170)	(96,088,390)	(104,970,370)	(97,150,543)	(80,615,409)	(107,983,519)	(112,414,225)	(114,590,239)	(118,648,560)	(119,684,955)	(122,745,181)
1,755,675	1,742,446	1,625,637	1,617,415	1,468,592	1,498,199	-	1,515,000	1,254,200	1,493,076	1,481,618	1,481,618	1,231,618
361,370	350,183	434,063	450,392	513,758	395,169	423,500	423,500	423,500	423,500	423,500	423,500	423,500
-	-	-	-	-	-	-	-	-	-	-	-	-
5,111,222	6,411,276	6,205,124	6,029,411	5,597,676	10,618,844	15,575,696	4,890,181	9,615,794	5,326,528	8,183,619	6,970,521	3,117,489
12,483,214	13,339,956	14,694,359	15,416,768	14,384,144	19,451,250	16,820,129	13,438,181	18,538,484	14,530,199	17,574,792	16,544,155	12,880,239
999,518	1,029,489	1,095,867	880,538	854,764	907,803	814,130	944,115	981,880	1,021,155	1,062,001	1,104,481	1,148,661
309,411	320,685	286,554	221,265	274,452	342,959	110,045	356,677	370,944	385,782	401,213	417,262	433,952
116,662	66,280	106,849	154,287	100,170	82,766	78,381	86,077	89,520	93,100	96,824	100,697	104,725
938,973	989,451	863,397	593,315	495,169	453,067	376,460	471,189	490,037	509,639	530,024	551,225	573,274
-	-	-	-	-	-	-	-	-	-	-	-	-
201,040	214,489	263,254	297,874	324,433	198,929	67,004	206,886	215,162	223,768	232,719	242,028	251,709
615,507	636,344	769,943	842,349	998,896	1,172,255	197,854	1,119,145	1,163,911	1,210,467	1,258,886	1,309,242	1,361,611
-	-	-	-	-	-	-	100,000	104,000	108,160	112,486	116,986	121,665
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
3,181,111	3,256,738	3,385,864	2,989,628	3,047,884	3,157,779	1,643,874	3,284,090	3,415,454	3,552,072	3,694,155	3,841,921	3,995,598
9,302,103	10,083,218	11,308,495	12,427,140	11,336,260	16,293,471	15,176,255	10,154,091	15,123,031	10,978,127	13,880,637	12,702,234	8,884,642
1,740,000	1,740,000	1,740,000	1,740,000	1,740,000	1,573,366	1,003,385	1,740,000	1,740,000	1,740,000	1,740,000	1,740,000	1,740,000
1,200,000	1,200,000	1,200,000	795,000	795,000	961,634	871,615	135,000	135,000	135,000	135,000	135,000	135,000
1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800
505,919	599,079	561,226	512,723	546,009	412,867	343,791	343,791	343,791	343,791	343,791	343,791	343,791
14,514,476	14,514,391	14,514,704	14,514,185	14,513,852	14,517,083	14,513,190	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000
603,504	495,590	505,396	550,979	546,377	460,838	624,095	562,500	512,500	562,500	562,500	562,500	512,500
-	-	-	-	-	-	-	-	-	-	-	-	-
19,921,699	19,906,860	19,879,126	19,470,687	19,499,038	19,283,588	18,713,876	18,654,091	18,604,091	18,654,091	18,654,091	18,654,091	18,604,091
(10,619,596)	(9,823,642)	(8,570,631)	(7,043,547)	(8,162,778)	(2,990,117)	(3,537,621)	(8,500,000)	(3,481,060)	(7,675,964)	(4,773,454)	(5,951,857)	(9,719,450)
10,515,000	9,515,000	8,500,000	7,515,000	8,500,000	4,000,000	6,000,000	8,500,000	4,000,000	8,500,000	5,000,000	6,000,000	8,500,000
559,310 (104,596)	250,668 (308,642)	180,037 (70,631)	651,490 471,453	988,712	1,998,595	4,460,974	4,460,974	4,979,914	5,803,949	6,030,495	6,078,638	4,859,189
1,443,922	660,948	457,428	639,110	409,243	331,152	81,750	200,000	200,000	200,000	100,000	100,000	100,000
4,500,466	435,388	4,873,872	4,171,604	2,203,917	(335,650)	13,394,034	3,019,543	2,755,521	2,703,297	2,420,961	2,297,009	2,116,860
(10,515,000)	(9,515,000)	(8,500,000)	(7,515,000)	(8,500,000)	(4,000,000)	(6,000,000)	(8,500,000)	(4,000,000)	(8,500,000)	(5,000,000)	(6,000,000)	(8,500,000)
76,998,070	68,579,406	65,410,706	62,706,421	56,819,581	52,815,083	60,290,867	55,010,411	53,965,931	48,369,228	45,890,189	42,287,199	36,004,059
603,504	495,590	505,396	550,979	546,377	460,838	624,095	562,500	512,500	562,500	562,500	562,500	512,500
26,487	44,793	53,962	-	-	-	288,262	101,864	111,830	121,195	131,450	141,860	152,425
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
3,220,672	3,761,056	4,320,414	4,871,393	5,417,770	5,878,608	6,790,964	7,455,329	8,079,659	8,763,354	9,457,304	10,161,664	10,826,588
80,778,053	72,591,130	69,911,157	68,229,304	63,226,063	60,692,286	71,542,805	66,926,713	67,025,504	62,936,531	61,377,988	58,527,500	51,689,836

2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
2,884,000	2,970,520	3,059,636	3,151,425	3,245,967	3,343,346	3,443,647	3,546,956	3,653,365	3,762,966	3,875,855	3,992,130
1,030,000	1,060,900	1,092,727	1,125,509	1,159,274	1,194,052	1,229,874	1,266,770	1,304,773	1,343,916	1,384,234	1,425,761
103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477	134,392	138,423	142,576
-	-	-	-	-	-	-	-	-	-	-	-
208,959	215,228	221,685	228,335	235,185	242,241	249,508	256,993	264,703	272,644	280,824	289,248
393,382	393,382	393,382	393,382	393,382	393,382	393,382	393,382	393,382	393,382	393,382	393,382
4,619,341	4,746,120	4,876,702	5,011,201	5,149,736	5,292,427	5,439,398	5,590,778	5,746,700	5,907,300	6,072,717	6,243,098
833,449	858,452	884,206	910,732	938,054	966,195	995,181	1,025,037	1,055,788	1,087,461	1,120,085	1,153,688
47,762	49,195	50,671	52,191	53,757	55,369	57,030	58,741	60,504	62,319	64,188	66,114
1,253,755	1,291,368	1,330,109	1,370,012	1,411,112	1,453,446	1,497,049	1,541,960	1,588,219	1,635,866	1,684,942	1,735,490
3,321,462	3,454,321	3,592,494	3,736,194	3,885,641	4,041,067	4,202,710	4,370,818	4,545,651	4,727,477	4,916,576	5,113,239
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
10,075,769	10,399,455	10,734,180	11,080,329	11,438,300	11,808,504	12,191,368	12,587,335	12,996,861	13,420,422	13,858,508	14,311,628
130,733,778	134,655,792	138,695,465	142,856,329	147,142,019	151,556,280	156,102,968	160,786,057	165,609,639	170,577,928	175,695,266	180,966,124
(126,677,537)	(130,477,863)	(134,392,199)	(138,423,965)	(142,576,684)	(146,853,984)	(151,259,604)	(155,797,392)	(160,471,314)	(165,285,453)	(170,244,017)	(175,351,337)
1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
436,205	449,291	462,770	476,653	490,953	505,681	520,852	536,477	552,571	569,149	586,223	603,810
-	-	-	-	-	-	-	-	-	-	-	-
5,992,446	6,127,220	6,266,036	6,409,017	6,556,288	6,707,977	6,864,216	7,025,142	7,190,897	7,361,624	7,537,472	7,718,596
16,068,215	16,526,675	17,000,217	17,489,347	17,994,588	18,516,480	19,055,584	19,612,477	20,187,758	20,782,046	21,395,981	22,030,224
1,194,607	1,242,391	1,292,087	1,343,770	1,397,521	1,453,422	1,511,559	1,572,021	1,634,902	1,700,298	1,768,310	1,839,043
451,310	469,363	488,137	507,663	527,969	549,088	571,051	593,893	617,649	642,355	668,049	694,771
108,914	113,271	117,802	122,514	127,414	132,511	137,811	143,324	149,057	155,019	161,220	167,669
596,205	620,053	644,855	670,650	697,476	725,375	754,390	784,565	815,948	848,586	882,529	917,830
-	-	-	-	-	-	-	-	-	-	-	-
261,777	272,248	283,138	294,464	306,242	318,492	331,232	344,481	358,260	372,591	387,494	402,994
1,416,076	1,472,719	1,531,627	1,592,893	1,656,608	1,722,873	1,791,788	1,863,459	1,937,997	2,015,517	2,096,138	2,179,983
126,532	131,593	136,857	142,331	148,024	153,945	160,103	166,507	173,168	180,094	187,298	194,790
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
4,155,421	4,321,638	4,494,504	4,674,284	4,861,255	5,055,706	5,257,934	5,468,251	5,686,981	5,914,460	6,151,039	6,397,080
11,912,794	12,205,036	12,505,713	12,815,063	13,133,332	13,460,775	13,797,650	14,144,226	14,500,777	14,867,585	15,244,942	15,633,144
1,740,000	1,740,000	1,740,000	1,740,000								
135,000	135,000	135,000	65,000								
1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800	1,357,800				
343,791	343,791	343,791	343,791	343,791	343,791	343,791	343,791	343,791	343,791		
14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000
512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500
-	-	-	-	-	(515,905)	(730,225)	(730,225)	(730,225)	(730,225)	(730,225)	(730,225)
18,604,091	18,604,091	18,604,091	18,534,091	16,729,091	16,213,186	15,998,866	15,998,866	14,641,066	14,641,066	14,297,275	14,297,275
(6,691,298)	(6,399,055)	(6,098,378)	(5,719,028)	(3,595,759)	(2,752,411)	(2,201,216)	(1,854,640)	(140,289)	226,519	947,667	1,335,869
6,691,298	6,399,055	6,098,378	5,719,028	3,595,759	2,752,411	2,201,216	1,854,640	140,289	-	-	-
4,859,189	4,859,189	4,859,189	4,859,189	4,859,189	4,859,189	4,859,189	4,859,189	4,859,189	5,085,708	6,033,375	7,369,243
100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
1,802,703	1,563,273	1,326,484	1,092,889	866,582	735,124	639,259	566,161	506,737	530,060	561,563	594,641
(6,691,298)	(6,399,055)	(6,098,378)	(5,719,028)	(3,595,759)	(2,752,411)	(2,201,216)	(1,854,640)	(140,289)	-	-	-
31,215,464	26,479,682	21,807,788	17,281,649	14,652,473	12,735,185	11,273,228	10,084,749	10,551,197	11,181,257	11,842,820	12,537,461
512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500	512,500
162,399	172,522	182,798	193,227	203,813	214,558	217,725	217,725	217,725	217,725	217,725	217,725
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	(515,905)	(730,225)	(730,225)	(730,225)	(730,225)	(730,225)	(730,225)
11,501,487	12,186,510	12,881,807	13,587,534	14,303,847	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000
47,576,140	43,525,381	39,548,784	35,728,372	33,815,509	32,109,374	30,647,417	29,458,938	29,925,386	30,781,965	32,391,195	34,421,705