May the IRS discuss this return with the preparer shown above? (see instructions) .

For Paperwork Reduction Act Notice, see the separate instructions.

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not onto social cognity numbers on this form as it may be made public

 \blacktriangleright Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

s) 2019

DLN: 93493137105001OMB No. 1545-0047

☑ Yes ☐ No

Cat. No. 11282Y

Form **990** (2019)

Open to Public

| Form 99 (|
|------------------------------|
| Department of th Treasury |
| Internal Revenue |

| iterna | iy l Revenue Serv | ice | | | | Inspection |
|--|--|--|--------------|--|-------------------|------------------------|
| Fo | or the 201 9 | calendar year, or tax year beginning 07-01-2019 , and ending 06-30 | 0-2020 | | | |
| Che | ck if applicable | C Name of organization UNIVERSITY OF SAN DIEGO | | D Employ | er identif | ication number |
| ⊐ Ado | dress change | DIVIVERSITT OF SAIN DIEGO | | 95-254 | 4535 | |
| | me change | Doing business as | | — | | |
| | tial return al return/termina | | | | | |
| | nended return | Number and street (or P.O. box if mail is not delivered to street address) Room/sui | te | E Telephon | ne number | |
| | plication pendi | EDDS ALCALA DADIC | | (619) 2 | 60-4600 | |
| | | City or town, state or province, country, and ZIP or foreign postal code | | | | |
| | | SAN DIEGO, CA 921102492 | | G Gross re | ceipts \$ 84 | 17,976,141 |
| | | F Name and address of principal officer: | H(a) is | this a group re | turn for | |
| | | KATHRYN ROIG | | bordinates? | carri roi | □Yes ☑ No |
| | | 5998 ALCALA PARK SAN DIEGO, CA 921102492 | H(b) Are | e all subordinat | es | ☐ Yes ☐No |
| Tax | x-exempt state | • | | cluded? | | |
| | | □ 501(c)(3) □ 501(c)() ■ (Insert no.) □ 4947(a)(1) or □ 527 | | "No," attach a l oup exemption | • | • |
| W | ebsite: ► \ | VWW.SANDIEGO.EDU | ii(c) Gr | oup exemption | number | |
| | _ | | ■ Year of fo | ormation: 1949 | M State | of legal domicile: CA |
| Forn | n of organizati | on: ☑ Corporation ☐ Trust ☐ Association ☐ Other ► | E rear or re | madon. 1919 | State | or regar dominence. Cr |
| Pa | art I Su | mmary | | | | |
| 1 6 | | describe the organization's mission or most significant activities: | | | | |
| , | | ECONDARY EDUCATION | | | | |
| | | | | | | |
| | | | | | | |
| • | 3 Chards | ALI: L | | F0/ -f:tt - | | |
| 3 | | this box ▶ | | | ssets. | 33 |
| 5 | | er of independent voting members of the governing body (Part VI, line 1b) | | | 4 | 32 |
| 2 | | number of individuals employed in calendar year 2019 (Part V, line 2a) | | | 5 | 6,131 |
| | | | | • | 6 | 1,200 |
| | | umber of volunteers (estimate if necessary) | | | | - |
| • | | nrelated business revenue from Part VIII, column (C), line 12 | | • | 7a | -640,737 |
| | b Net un | related business taxable income from Form 990-T, line 39 | | | 7b | (|
| | | | | Prior Year | | Current Year |
| 91 | 8 Contrib | outions and grants (Part VIII, line 1h) | | 48,087,7 | 715 | 48,979,31 |
| Kavenue | 9 Progra | m service revenue (Part VIII, line 2g) | | 450,502,9 | 927 | 447,034,83 |
| À. | 10 Invest | ment income (Part VIII, column (A), lines 3, 4, and 7d) | | 20,004,4 | 452 | 19,808,72 |
| _ | 11 Other | revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 4,515,4 | 489 | 4,789,49 |
| | 12 Total r | evenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 523,110,5 | 583 | 520,612,37 |
| | 13 Grants | and similar amounts paid (Part IX, column (A), lines 1–3) | | 133,192, | 797 | 149,314,09 |
| | 14 Benefi | s paid to or for members (Part IX, column (A), line 4) | | | 0 | (|
| ç | 15 Salarie | s, other compensation, employee benefits (Part IX, column (A), lines 5–10) | | 230,048,7 | 786 | 238,079,07 |
| Expenses | | sional fundraising fees (Part IX, column (A), line 11e) | | | 0 | |
| G G | | ndraising expenses (Part IX, column (D), line 25) ▶10,283,459 | | | | |
| ភ | | expenses (Part IX, column (A), lines 11a–11d, 11f–24e) | | 112,904,4 | 427 | 108,336,79 |
| | | xpenses. Add lines 13–17 (must equal Part IX, column (A), line 25) | | 476,146,0 | | 495,729,96 |
| | | | | <u> </u> | | |
| (n | 19 Keven | ue less expenses. Subtract line 18 from line 12 | Doci | 46,964,5 | | 24,882,41 |
| Fund Balances | | | beginn | ing of Current Y | ear | End of Year |
| 18 S | 20 Total a | ssets (Part X, line 16) | | 1,440,789,: | 128 | 1,513,056,95 |
| G B | | abilities (Part X, line 26) | | 256,918,4 | | 337,762,12 |
| Ē | | sets or fund balances. Subtract line 21 from line 20 | | 1,183,870,7 | | 1,175,294,83 |
| | | 5 | | 1,100,070, | | 1,1,3,297,03 |
| | | inature Block | | | | |
| | rtll Sig | nature Block f perjury, I declare that I have examined this return, including accompanying | schedules | and statements | s, and to | the best of mv |
| nder nowl | rt II Signal Penalties of ledge and be | nature Block f perjury, I declare that I have examined this return, including accompanying lief, it is true, correct, and complete. Declaration of preparer (other than offic | | | | |
| nder nowl | rt II Sign | f perjury, I declare that I have examined this return, including accompanying | | | | |
| nder nowl | rt II Signal Penalties of ledge and be | f perjury, I declare that I have examined this return, including accompanying lief, it is true, correct, and complete. Declaration of preparer (other than offic | er) is base | d on all informa | | |
| nder nowl ny ki | r penalties o edge and be nowledge. | f perjury, I declare that I have examined this return, including accompanying lief, it is true, correct, and complete. Declaration of preparer (other than offic | er) is base | | | |
| nder nowl ny ki | repenalties o edge and be nowledge. | f perjury, I declare that I have examined this return, including accompanying elief, it is true, correct, and complete. Declaration of preparer (other than officer | er) is base | d on all informa | | |
| nder nowl ny ki | r penalties o pena | f perjury, I declare that I have examined this return, including accompanying elief, it is true, correct, and complete. Declaration of preparer (other than offic | er) is base | d on all informa | | |
| nder nowl ny ki | r penalties o pena | perjury, I declare that I have examined this return, including accompanying elief, it is true, correct, and complete. Declaration of preparer (other than office *** *** HRYN ROIG VICE PRESIDENT FOR FINANCE & CFO e or print name and title | er) is base | d on all information and all information all information and all i | | |
| nder nowl ny ki ign lere | r penalties o edge and be nowledge. *** Sign KAT Typ | perjury, I declare that I have examined this return, including accompanying elief, it is true, correct, and complete. Declaration of preparer (other than office *** *** HRYN ROIG VICE PRESIDENT FOR FINANCE & CFO e or print name and title | er) is base | d on all information and all information all information and all information and all information and all information all information and all information all information and all information and all information all informati | ation of v | vhich preparer has |
| nder nowl ny ki ign lere | r penalties o edge and be nowledge. *** Sign KAT Typ | perjury, I declare that I have examined this return, including accompanying elief, it is true, correct, and complete. Declaration of preparer (other than office *** *** HRYN ROIG VICE PRESIDENT FOR FINANCE & CFO e or print name and title | er) is base | d on all information | etion of v | vhich preparer has |
| nder nowl ny ki ign lere Paic | r penalties of edge and be nowledge. *** Sign KAT Typ | Fperjury, I declare that I have examined this return, including accompanying elief, it is true, correct, and complete. Declaration of preparer (other than officer *** HRYN ROIG VICE PRESIDENT FOR FINANCE & CFO e or print name and title Print/Type preparer's name Preparer's signature D. Firm's name MOSS ADAMS LLP | ate | d on all information and all information all information and all information and all information and all information all information and all information all information and all information | PTIN P00188643 | vhich preparer has |
| ign lere | r penalties o edge and be nowledge. *** Sign KAT Typ | reprively, I declare that I have examined this return, including accompanying elief, it is true, correct, and complete. Declaration of preparer (other than officer HRYN ROIG VICE PRESIDENT FOR FINANCE & CFO e or print name and title Print/Type preparer's name Preparer's signature D | ate | 2021-05-15 Date Check if self-employed | PTIN P00188643 | vhich preparer has |

| orm | 990 (2019) | | | | | Page 2 |
|-----|---|--------------------------|----------------------------------|---|---|--|
| Pa | rt III Statement | t of Program Servi | ce Accomplisi | hments | | |
| | Check if Scho | edule O contains a resp | onse or note to a | ny line in this Part III . | | 🗆 |
| | Briefly describe the | organization's mission: | | | | |
| ND | UNIVERSITY OF SAN I PROFESSIONAL KNOV DUCT AND COMPASSI | WLEDGE, CREATING A I | THOLIC INSTITU DIVERSE AND IN | TION COMMITTED TO A CLUSIVE COMMUNITY, , | DVANCING ACADEMIC EXCELLEN AND PREPARING LEADERS DEDIC | CE, EXPANDING LIBERAL ATED TO ETHICAL |
| | Did the organization | n undertake any signific | ant program serv | vices during the year wh | ich were not listed on | |
| | the prior Form 990 o | or 990-EZ? | | | | 🗌 Yes 🗹 No |
| | If "Yes," describe th | ese new services on Sc | hedule O. | | | |
| } | Did the organization | n cease conducting, or r | nake significant o | changes in how it condu | cts, any program | |
| | services? | | | | | 🗌 Yes 🗹 No |
| | If "Yes," describe th | ese changes on Schedu | le O. | | | |
| 4 | Section 501(c)(3) ar | | ons are required | to report the amount of | argest program services, as meas f grants and allocations to others, | |
| la | (Code: See Additional Data |) (Expenses \$ | 398,942,072 | including grants of \$ | 149,314,092) (Revenue \$ | 452,288,164) |
| b | (Code: |) (Expenses \$ | | including grants of \$ |) (Revenue \$ |) |
| | | | | | | |
| ·c | (Code: |) (Expenses \$ | | including grants of \$ |) (Revenue \$ |) |
| | | | | | | |
| | | | | | | |
| ŀd | Other program serv (Expenses \$ | ices (Describe in Sched | ule O.) luding grants of | \$ |) (Revenue \$ |) |
| ما | Total program ser | vice evnences | 398 942 0 | 77 | | |

| | TIV Chacklist of Paguired Schodules | | | Page 3 |
|-----|---|---------------|------------|----------|
| Pai | t IV Checklist of Required Schedules | $\overline{}$ | Yes | No |
| | Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A $\stackrel{\bullet}{\Longrightarrow}$ | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | | No |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 🥦 | 3 | | No |
| | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 3 | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III | 8 | Yes | |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| | or X as applicable. | | | |
| | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. | 11a | Yes | |
| | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2 | 11b | | No |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2 | 11c | | No |
| | in Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏 | 11d | Yes | |
| | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 11e | Yes | |
| 12a | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 11f 12a | Yes Yes | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 126 | 160 | No |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | Yes | |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 13 14a | Yes | |
| | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Yes | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Yes | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | No |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | <u> </u> |

21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Νo

21

| orm 9 | 990 (2019) | | | Page 4 |
|-------|--|-----|-----|---------------|
| Part | Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | |
| | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | Yes | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | No |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | No |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | No |
| | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | Yes | |
| 7 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L,Part III | 27 | Yes | |
| | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28a | Yes | |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | No |
| | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV | 28c | | No |
| 9 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🔧 | 29 | Yes | |
| | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | No |
| 4 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | No |
| 5a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | No |
| | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 | | No |
| | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 8 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O. | 38 | Yes | |
| Par | · ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | , | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 962 | | | |

1b

 \boldsymbol{b} Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable $\,$.

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

1c

Yes

| | 990 (2019) | | | Page 5 | | | |
|---------|--|------------|-----|---------------|--|--|--|
| | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | Yes | | | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | Yes | | | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: >CJ, SP | 4a | Yes | | | | |
| 5a | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | No | | | |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5с | | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | No | | | |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6 b | | | | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | | Yes | | | | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Yes | | | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | No | | | |
| u | If fes, indicate the number of Forms 6262 filed during the year | | | | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No | | | |
| _ | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7 g | | | | | |
| h | h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | |
| _ | Initiation fees and capital contributions included on Part VIII, line 12 | | | | | | |
| ь 11 | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities Section 501(c)(12) organizations. Enter: | | | | | | |
| a | Gross income from members or shareholders | | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year. | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | | | | |
| c | Enter the amount of reserves on hand | | | | | | |
| | 14a | | No | | | | |
| b 15 | 14b | | | | | | |
| | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | 15 | Yes | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. | 16 | | No | | | |

| orm | 990 (2019) | | | Page 6 |
|-----|---|----------|-----------|---------------|
| Par | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI | " respo | onse to i | lines 🗸 |
| Se | ction A. Governing Body and Management | | | |
| 4. | | | Yes | No |
| Ia | Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing | | | |
| | body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | \vdash | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | | No |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | | No |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i> | 9 | | No |
| Se | ction B. Policies (This Section B requests information about policies not required by the Internal Revenue | e Code | | |
| | | | Yes | No |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | No |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | \sqcup | | |
| | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i> | 12c | Yes | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | Yes | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |
| Se | ction C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed▶ CA | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | Own website Another's website Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records: NOFFICE OF THE CONTROLLER 5998 ALCALA PARK HUGHES ADMINISTRAT SAN DIEGO, CA 92110 (619) 260-2302 | | | |
| | | | orm 00 | n (2019) |

| List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. Isist all of the organization's current key employees, if any. See instructions for definition of "key employee." List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$100,000 of reportable compensation from the organizations. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours per week (list any hours per week (list any hours below dotted line) (C) Name and title (D) Reportable compensation from the organization and any officer and a director/trustee) (D) Reportable compensation from the organization of the organization of the organization should be organization from the organization from t | Form 990 (2019) | | | | | | | | | | | Pag | ge 7 |
|--|--|---|-----------------------------------|--------------------------|-------------------------------|-------------------------|------------------------------|--------|--|---|--|-----------------------------------|-------------|
| As Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations for the order in which to list the persons above. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Name and title ■ (C) Position (do not check more than spendal properties of the organization of other organization of the organization o | | | Truste | es, I | Key | En | nploy | ees | , Highest Comp | ensated Employ | yees, | | |
| La Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. List all of the organization's furrent key employees, if no. See instructions for definition of "key employee." List all of the organization's furrent key employees, if any. See instructions for definition of "key employee." List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization or any current officer, director, or trustee. (A) Name and title A Reportable compensation from the organization or any related organization or any new powers of the organization or any new powers or trustees or trustees that received, in the capacity as a former director, or trustee. (B) A Reportable compensation or trustee of the organization or trustee. (C) (B) A Reportable compensation or from the organization or end to the compensation organization organizat | Check if Schedule O contains a | response or no | te to an | y line | in t | his | Part VI | ١. | | | | . [| |
| ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. ■ List all of the organization which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Average hours per week (list any hours for related organizations below dotted line) ■ (C) Reportable compensation from the organization organization organization organization organizations organi | Section A. Officers, Directors, Tru | istees, Key E | mploy | ees, | an | d H | lighe | st C | Compensated En | nployees | | | |
| ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization. See instructions for the order in which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization organization from the organization of related organizations below dotted line) ■ Check this box if neither the organization below dotted line) ■ Check this box if neither the organization or any related organization of from the organization of from the organization of the compensation from the organization and related organizations below dotted line) ■ Check this box if neither the organization or any related organization organization organization organization organization organization organization | year. | | • | | | | | | , , | | - | n's ta | Κ |
| List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ● List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization. ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. ● List all of the organization than \$10,000 of reportable compensation from the organization nor any related organization and any related organization compensated any current officer, director, or trustee. | of compensation. Enter -0- in columns (D), (| E), and (F) if no | compe | nsati | on w | /as | oaid. | | ., | | | | |
| who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization from the organization and any related organizations. ■ List all of the organization from the organization and any related organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organizations. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization nor any related organization nor any related organization nor any related organization nor any neither the organization nor any neither than the organization nor any neither the organization nor any neither the organization nor any neither than the organization n | | | | | | | | | | | | | |
| ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (C) (D) (E) Reportable compensation from the organization (do not check more than one box, unless person is both an officer and a director/trustee) (C) (D) (E) Reportable compensation from the organization (W-2/1099-MISC) (W-2/1099-MISC) MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations. | | | | | | | | | | | | | |
| Average hours per week (list any hours for related organizations) below dotted line) Continue to the person of the order in which to list the persons above. Continue to the order in which to list the persons above. | of reportable compensation from the organiz | ation and any re | elated o | rgani | zatio | ons. | | | . , | · | · | | |
| (A) Name and title (B) Average hours per week (list any hours for related organizations below dotted line) (B) Average hours per week (list any hours for related organizations below dotted line) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (B) Average hours per week (list any hours for related organization (W-2/1099-MISC) (B) Reportable compensation from the organizations (W-2/1099-MISC) (W-2/1099-MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations | organization, more than \$10,000 of reportab | le compensatio | n from t | | | | | | | | Э | | |
| Name and title Average hours per week (list any hours for related organizations below dotted line) Name and title Average hours per week (list any hours for related organizations below dotted line) Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer | Check this box if neither the organizatio | n nor any relate | d organ | nizatio | on co | omp | ensate | d ar | ny current officer, di | rector, or trustee. | | | |
| it st | | Average hours per week (list any hours | than o is b | ne bo oth a direct | o no ox, u n of or/t | t che inles ficer | s pers | on | Reportable compensation from the organization | Reportable compensation from related organizations | Estimate amount of c compensal from the | nated of oth nsation the | n |
| See Additional Data Table | | organizations below dotted | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | ` ' | rel | ated | |
| | See Additional Data Table | | | | | | | | | | | | |
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| Part VII Section A. Officers, Dir | ectors, Trustees | , Key | Emp | loye | es, | and | Higl | nest Compens | ate | d Employees | (conti | inued) | Page 8 | |
|---|--|-----------------------------------|-----------------------|--------------------------|-----------------------------|------------------------------|----------|------------------------------|--|----------------------------|---------|--|-----------------|--|
| (A) Name and title | (B) Average hours per week (list any hours for related | than o | ne b | ox, u n off tor/ti | ch inles icer rust | | son I | from the | Reportable compensation from the organization Reportable compensation from related organizations | | l s | (F) Estimated amount of other compensation from the organization and | | |
| | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | MISC) | | MISC) | | relat organiz | ted | |
| See Additional Data Table | | | | | | - | | | | | + | | | |
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| | | | | | | | | | | | | | | |
| 1b Sub-Total | | | | | | <u> </u> ▶ | | | I | | \perp | | | |
| c Total from continuation sheets t | o Part VII, Section | Α. | | | | • | | | | | | | | |
| d Total (add lines 1b and 1c) | ding but not limited | to thos | | | 200 | ► e) who | rec | 8,615,674 eived more than | | 00,000 | 0 | | 1,303,974 | |
| of reportable compensation from t | the organization > | 450 ——— | | | | | | | | | | Yes | No | |
| 3 Did the organization list any form line 1a? <i>If "Yes," complete Schedu</i> | | | ee, k | | | | or hi | ghest compensa | ted • | employee on | 3 | Yes | | |
| 4 For any individual listed on line 1a organization and related organization individual | | | | | | | | | | the | 4 | Yes | | |
| 5 Did any person listed on line 1a reservices rendered to the organizat | | | | | | | | | indi • | vidual for | 5 | | No | |
| Section B. Independent Contra | actors | | | | | | | | | | | | 110 | |
| 1 Complete this table for your five h from the organization. Report com | | | | | | | | | | | mpens | sation | | |
| | (A) me and business addre | ess | | | | | | | | (B) ription of services | | ((Compe | nsation | |
| DEMPSEY CONSTRUCTION 1835 ASTON AVENUE | | | | | | | | CONSTR | RUCT | ION SERVICES | | 5 | 5,484,701 | |
| CARLSBAD, CA 92008 RUDOLPH & SLETTEN INC | | | | | | | | CONSTR | RUCT | ION SERVICES | | | 1,932,061 | |
| 600 B STREET SUITE 1500 SAN DIEGO, CA 92101 | | | | | | | | | | | | | | |
| LEVEL 10 CONSTRUCTION 12555 HIGH BLUFF DRIVE SUITE 250 | | | | | | | | CONSTR | RUCT | ION SERVICES | | 2 | 2,679,925 | |
| SAN DIEGO, CA 92130 SGPA ARCHITECTURE AND PLANNING | | | | | | | | ARCHITI | ECTL | JRE SERVICES | | | 2,583,506 | |
| 3111 CAMINO DEL RIO N 500 SAN DIEGO, CA 92108 | | | | | | | | | | | | | | |
| DPR CONSTRUCTION | | | | | | | | CONSTR | RUCT | ION SERVICES | | 2 | 2,459,602 | |
| 5010 SHOREHAM PLACE SAN DIEGO, CA 92122 | مناه مناه ما المعادة | not lie- | itad : | -0 +L | 00- | liete J | 5 h - · | (a) who are == !: c = : | 4 | aro than #100 0 | 20. 25 | | | |
| 2 Total number of independent contra compensation from the organization | | . not IIM | iited t | o the | use | ıısted | aDO\ | ve) wno received | ı mo | ые tnan \$100,0 | | F 22 | 0 (2010) | |
| | | | | | | | | | | | | rorm 99 | 0 (2019) | |

| orm 9' Part | | (2019) Statement | of Re | venue | | | | | | Page 9 |
|---------------------------------------|--|---|-----------------|---------------------|-------------|---------------------|-----------------------------|--|--|---|
| Tail | VIII | | | | respo | onse or note to any | line in this Part VIII | | | 🗆 |
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| | 1a | Federated campa | igns . | | 1a | | | revenue | | 312 314 |
| ons, Gifts, Grants Similar Amounts | Ŀ | • Membership dues | s | . [| 1b | | | | | |
| | 6 | Fundraising even | ts . | . [| 1c | 365,312 | | | | |
| oms, ìilar A≀ | c | d Related organizat | tions | | 1d | | | | | |
| 5 🖁 | • | Government grants | (contrib | outions) | 1e | 14,678,827 | | | | |
| Sir | f All other contributions, gifts, grants, and similar amounts not included | | | | | | | | | |
| tributio Other | | above Noncash contributio | | L | 1f | 33,935,178 | | | | |
| Contributions, and Other Sirr | " | lines 1a - 1f:\$ | iis iiiciu | | 1 g | 1,074,044 | | | | |
| Cont | ŀ | h Total. Add lines : | 1a-1f | | | > | 48,979,317 | | | |
| | | | | | | Business Code | | | | |
| | 2a | TUITION AND FEES | | | | 900099 | 410,448,666 | 410,448,666 | | |
| nue | b | STUDENT RES & BOA | RD | | | 721210 | 29,285,721 | 29,285,721 | | |
| e ke | _ | | | | | 721310 | 4.412.516 | 4 407 047 | 25.620 | |
| ce | С | BOOKSTORE | | | | 451211 | 4,443,546 | 4,407,847 | 35,699 | |
| Program Service Revenue | d | PARKING SERVICES | | | | 611710 | 1,980,116 | 1,980,116 | | |
| 3 E | | | DEC= | | | 511/10 | 876,790 | 876,790 | | |
| ogra | е | STUDENT LOAN INTE | REST | | | 611710 | 0,0,,50 | 3,0,730 | | |
| 4 | f | All other program | service | revenue | | | | | | |
| | | Total. Add lines 2 | | | | 447,034,839 | | | | |
| \dashv | | Investment income | | | | | 1 | <u> </u> | | 1 |
| | S | imilar amounts) . | | | | • | | | | 7,681,86 |
| | | Income from invest Rovalties | | | • | | | | | |
| | 5 Royalties | | | | | (ii) Personal | | | | |
| | 6a Gross rents 6a 579,962 | | | | | | | | | |
| | b Less: rental | | /9,962 | | \dashv | | | | | |
| | expenses 6b 470,710 | | |) | | | | | | |
| | | Rental income or (loss) | 6c | 1 | 09,252 | | | | | |
| | | Net rental income | or (lo | ss) | | | 109,252 | <u>!</u> | | 109,25 |
| | (i) Securities | | | | ies | (ii) Other | | | | |
| | 7a Gross amount from sales of assets other than inventory | | | 21,998 | 75,427,82 | 0 | | | | |
| | | Less: cost or other basis and sales expenses | 7b | 252,6 | 81,333 | 74,041,62 | 4 | | | |
| | С | Gain or (loss) | 7c | 10,7 | 40,665 | 1,386,19 | 6 | | | |
| | | Net gain or (loss) | | | | | 12,126,861 | | | 12,126,861 |
| Other Revenue | | Gross income from fu (not including \$ contributions reported See Part IV, line 18 | 36 d on line | 55,312 of e 1c). | 8a | 106,611 | | | | |
| يّ | | Less: direct expen | | | 8b | 170,097 | | | | |
| the | C | Net income or (los | s) fron | n fundraisi | ng eve | ents | -63,486 | 5 | | -63,48 |
| | | Gross income from See Part IV, line 19 | | | 9a | | | | | |
| | | Less: direct expen | | | 9b | | | | | |
| | С | Net income or (los | s) fron | n gaming a | ctiviti | es • | | | | |
| : | | Gross sales of inve returns and allowa | nces | | 10a | | | | | |
| | | Less: cost of good | | | 10 b | | | | | |
| - | С | Net income or (los Miscellaneo | | | nvent | ory ► Business Code | | | | |
| - | 11: | ^a ATHLETICS & REC | | | | 61171 | 0 1,612,817 | 1,612,817 | | |
| | b | JCP EVENTS | | | | 61171 | 0 1,253,080 | 1,253,080 | | |
| | C | SUMMER CONFER | ENCES | ; | | 61171 | 0 676,039 | 91,004 | 585,035 | |
| | d | All other revenue | | | - | | 1,201,793 | 2,332,123 | -1,261,471 | 131,14 |
| | | Total. Add lines 1 | | | | > | | | | |
| | 12 | Total revenue. S | ee inst | ructions . | | | 4,743,729 | | _ | |
| | | | | | | | 520,612,377 | 452,288,164 | -640,737 | 19,985,633 Form 990 (2019) |

| Form 990 (2019) | | | | Page 10 |
|--|---|-----------------------------|---------------------------------|-------------------------|
| Part IX Statement of Functional Expenses | | | | |
| Section 501(c)(3) and 501(c)(4) organizations must consider the section of the se | | _ | | ımn (A). |
| Check if Schedule O contains a response or note to an | | (B) | (C) | ⊔ (D) |
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | | | | |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 | 149,314,092 | 149,314,092 | | |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. | | | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 7,212,233 | 4,104,336 | 1,780,242 | 1,327,655 |
| 6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | | | | |
| 7 Other salaries and wages | 175,662,577 | 133,491,827 | 36,899,488 | 5,271,262 |
| 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) | 18,131,605 | 13,209,421 | 4,247,687 | 674,497 |
| 9 Other employee benefits | 24,971,436 | 18,495,254 | 5,997,097 | 479,085 |
| 10 Payroll taxes | 12,101,226 | 8,816,108 | 2,834,952 | 450,166 |
| 11 Fees for services (non-employees): | | | | |
| a Management | | | | |
| b Legal | 793,839 | | 793,839 | |
| c Accounting | 317,934 | | 317,934 | |
| d Lobbying | 126,861 | | 126,861 | |
| e Professional fundraising services. See Part IV, line 17 | , | | · | |
| f Investment management fees | 2,590,870 | 2,266,155 | 324,715 | |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 21,353,894 | 14,305,024 | 6,399,225 | 649,645 |
| 12 Advertising and promotion | 3,230,625 | 2,507,377 | 687,034 | 36,214 |
| 13 Office expenses | 5,973,913 | 3,101,786 | 2,338,153 | 533,974 |
| 14 Information technology | 6,061,487 | 3,636,892 | 2,424,595 | <u> </u> |
| 15 Royalties | | | · · · · · · | - |
| 16 Occupancy | 7,503,202 | 6,102,769 | 1,292,829 | 107,604 |
| 17 Travel | 7,029,388 | 6,084,697 | 846,029 | 98,662 |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 3,521,725 | 313,323 | |
| 19 Conferences, conventions, and meetings | 1,784,203 | 1,437,088 | 304,442 | 42,673 |
| 20 Interest | 6,296,612 | 5,446,572 | 850,040 | , |
| 21 Payments to affiliates | 0,230,012 | 3,110,372 | 030/010 | |
| 22 Depreciation, depletion, and amortization | 17,483,296 | 10,412,552 | 6,899,892 | 170,852 |
| | 1,975,851 | 290,031 | 1,685,820 | 170,032 |
| 23 Insurance 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | 1,973,031 | 290,031 | 1,065,020 | |
| a COST OF SALES | 7,229,044 | 7,229,044 | | |
| b BAD DEPT EXPENSE | 4,678,130 | | 4,678,130 | |
| c BOOKS AND OTHER LIBRARY | 3,434,316 | 3,434,316 | | |
| d ENTERTAINMENT AND PROMO | 3,430,423 | 2,488,001 | 501,252 | 441,170 |
| e All other expenses | 7,042,904 | 2,768,730 | 4,274,174 | |
| 25 Total functional expenses. Add lines 1 through 24e | 495,729,961 | 398,942,072 | 86,504,430 | 10,283,459 |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. | • | · | | · · · |
| reported in column (B) joint costs from a combined | | | | |

Form 990 (2019)

36,272,292

12.034.512

35.725.051

1.879.861

1,864,208

531,019,885

604,358,142

203,567,659

52,989,569

10,844,008

150.748.875

1,326,581

41,009,373

256.918.406

794,990,912

388.879.810

1,183,870,722

1,440,789,128

1,440,789,128

200,000

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Page **11**

45.030.281

11,346,117

130,000

33.256.070

1.938.391

572,796,124

569,932,208

232,132,043

66,536,730

11,943,120

154.298.560

50,514,997

54,468,716

337.762.123

782,086,060

393,208,774

1,175,294,834

1,513,056,957

Form 990 (2019)

1,513,056,957

963,433

| Check | if | Schedule | О |
|-------|----|----------|---|
| | | | |

Accounts receivable, net

Pledges and grants receivable, net . .

Notes and loans receivable, net

Inventories for sale or use . . Prepaid expenses and deferred charges .

10a Land, buildings, and equipment: cost or other

Investments—publicly traded securities .

Other assets. See Part IV, line 11 . . .

Accounts payable and accrued expenses

Deferred revenue . . .

Tax-exempt bond liabilities .

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

Investments—other securities. See Part IV, line 11 .

Total assets. Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Organizations that follow FASB ASC 958, check here <a> \square and

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

Organizations that do not follow FASB ASC 958, check here > \(\begin{align*} \text{and} \\ \text{and} \end{align*}

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Investments—program-related. See Part IV, line 11

basis. Complete Part VI of Schedule D

b Less: accumulated depreciation

Intangible assets .

Grants payable .

| | | (A) Beginning of year | | (B) End of year |
|---|--|--------------------------|---|-----------------------------|
| 1 | Cash-non-interest-bearing | | 1 | 2 |
| 2 | Savings and temporary cash investments | 13,867,518 | 2 | 45,532,288 |

798,318,994

225,522,870

contains a response or note to any line in this Part IX .

10a

10b

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).

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|---|--|
| 3 | |
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Assets

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25

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27

28

31

32

33

Liabilities 22

Fund Balances

ō 29

Assets 30

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

Audit Act and OMB Circular A-133? 3a

Yes

Yes Form 990 (2019)

3b

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Additional Data

Software ID:

Software Version:

EIN: 95-2544535

Name: UNIVERSITY OF SAN DIEGO

Form 990 (2019)

(2019)

Form 990, Part III, Line 4a:
THE UNIVERSITY OF SAN DIEGO IS ENGAGED IN POST-SECONDARY EDUCATION OF APPROXIMATELY 5,919 UNDERGRADUATE STUDENTS AND 1,685 GRADUATE AND PROFESSIONAL STUDENTS, AND 811 LAW STUDENTS; THIS PROGRAM INCLUDES ROOM & BOARD FOR THE STUDENT POPULATION.

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation organization any hours and a director/trustee) organizations from the

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45,666

26,927

41,138

76,033

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

| | 1 6 1 | | | | , | | , | 1 (1) 2 (1 000 | (14, 24,000 | |
|---|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| JAMES T HARRIS III DED PRESIDENT & TRUSTEE | 40.00 | Х | | х | | | | 1,112,711 | 0 | 220,306 |
| GAIL BAKER MCCARTY VICE PRESIDENT & PROVOST | 40.00 | | | х | | | | 447,222 | 0 | 47,089 |
| SAM SCHOLL HEAD COACH, MEN'S BASKETBALL | 40.00 | | | | | х | | 427,718 | 0 | 53,562 |
| STEPHEN FERRUOLO DEAN, SCHOOL OF LAW | 40.00 | | | | x | | | 406,356 | 0 | 35,203 |
| KY SNYDER VICE PRESIDENT, UNIVERSITY OPERATIONS & COO | 40.00 | | | х | | | | 379,691 | 0 | 89,141 |
| RICHARD VIRGIN | 40.00 | | | Х | | | | 372,162 | 0 | 53,444 |

Х

Х

Х

362,083

335,618

319,899

| , | | | | | | |
|---|-------|--|---|--|----------|--|
| KY SNYDER | 40.00 | | | | | |
| | ••••• | | Х | | 379,691 | |
| VICE PRESIDENT, UNIVERSITY OPERATIONS & COO | | | | | ' | |
| RICHARD VIRGIN | 40.00 | | | | | |
| | | | х | | 372,162 | |
| VICE PRESIDENT, UNIVERSITY ADVANCEMENT | | | | | | |

CHELL A ROBERTS 40.00 Χ 377,765 DEAN, SCHOOL OF ENGINEERING, SCHOOL OF **PROFESSIONA**

40.00

40.00

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40.00

and Independent Contractors

MARKO SVETINA

NICHOLAS LADANY

WILLIAM MCGILLIS

SCIENCES

FACULTY, SCHOOL OF BUSINESS

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DEAN, SCHOOL OF LEADERSHIP & EDUCATIONAL

ASSOCIATE VICE PRESIDENT, ATHLETICS

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

VICE PRESIDENT, STUDENT AFFAIRS

...... DEAN, COLLEGE OF ARTS & SCIENCES

DEAN, KROC SCHOOL OF PEACE STUDIES

FORMER VICE PRESIDENT, FINANCE & CFO

FORMER DEAN, SCHOOL OF LEADERSHIP &

FORMER DEAN, SCHOOL OF BUSINESS

......

NOELLE NORTON

PATRICIA MARQUEZ

DAVID PYKE

PAULA CORDEIRO

EDUCATIONAL SC

TERRY KALFAYAN THRU 519

| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | . 0 | organization and related organizations |
|--|---|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|-----|--|
| ANDREW T ALLEN VICE PRESIDENT, INSTITUTIONAL EFFECTIVENESS | 40.00 | | | х | | | | 331,557 | 0 | 41,989 |
| STEVEN SMITH FACULTY, SCHOOL OF LAW | 40.00 | | | | | х | | 319,458 | 0 | 42,792 |
| JAIME ALONSO GOMEZ DEAN, SCHOOL OF BUSINESS | 40.00 | | | | х | | | 316,831 | 0 | 39,135 |
| DONALD DRIPPS FACULTY, SCHOOL OF LAW | 40.00 | | | | | х | | 310,536 | 0 | 42,847 |

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298,529

285,372

303,192

266,384

277,785

35,396

45,218

44,923

61,985

46,452

30,364

| JAIME ALONSO GOMEZ | 40.00 | | | Х | | 316,831 | |
|--------------------------|-------|--|---|---|---|---------|--|
| DEAN, SCHOOL OF BUSINESS | | | | ^ | | 010,001 | |
| DONALD DRIPPS | 40.00 | | | | v | 310,536 | |
| FACULTY, SCHOOL OF LAW | | | | | ^ | 310,336 | |
| CARMEN M VAZQUEZ | 40.00 | | | | | | |
| | | | Х | | | 317,444 | |

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation

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|---|---|-----------------------------------|-----------------------|---------|--------------|---------------------|--------|----------------------|----------------------|--|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| REV MSGR DANIEL J DILLABOUGH VICE PRESIDENT, MISSION AND MINISTRY | 40.00 | | | x | | | | 235,809 | 0 | 42,694 |
| KATHRYN ROIG VICE PRESIDENT, FINANCE & CFO | 40.00 | | | x | | | | 216,205 | 0 | 46,702 |
| JANE GEORGES DEAN, SCHOOL OF NURSING | 40.00 | | | | х | | | 222,570 | 0 | 32,186 |
| THERESA BYRD | 40.00 | | | | Х | | | 189,633 | 0 | 29,875 |

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| VICE PRESIDENT, FINANCE & CFO |
|-------------------------------|
| JANE GEORGES |
| DEAN, SCHOOL OF NURSING |
| THERESA BYRD |
| DEAN, COPLEY LIBRARY |

......

SALLY BROSZ HARDIN

CAROLYN OSIEK RSCJ

DANIEL C HERBERT

DARRIN MONTALVO

CONSTANCE CARROLL PHD

DARLENE MARCOS SHILEY

TRUSTEE

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FORMER DEAN, SCHOOL OF NURSING

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

| | 1 6 1 ! | | | | , | (W- 2/1099- (W- 2/1099- organization and related organizations | | | | |
|-------------------------------|---|-----------------------------------|-----------------------|---------|--------------|--|--------|-------|-------|---|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | MISC) | MISC) | |
| DAVID HALE TRUSTEE | 1.00 | Х | | | | | | 0 | 0 | 0 |
| DONALD KNAUSS TRUSTEE | 1.00 | Х | | | | | | 0 | 0 | 0 |
| GINA CHAMPION-CAIN TRUSTEE | 1.00 | Х | | | | | | 0 | 0 | 0 |
| JAMES D POWER TRUSTEE | 1.00 | Х | | | | | | 0 | 0 | 0 |
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JEFFREY W MARTIN TRUSTEE

JOHN D FRAGER

KEVIN R GREEN

KIM C BUSCH

LAURIE C KELLEY

LEANDRO A FESTINO

TRUSTEE

TRUSTEE

TRUSTEE

....... **TRUSTEE**

TRUSTEE

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation

| | any hours | and | a dir | ecto | | ustee) | | organization | organizations | from the | |
|------------------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|---------------------------------------|--|--|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | organizations (W- 2/1099- MISC) | organization and related organizations | |
| LUIS MAIZEL TRUSTEE | 1.00 | Х | | | | | | 0 | 0 | 0 | |
| MARK BOSCO TRUSTEE | 1.00 | х | | | | | | 0 | 0 | 0 | |
| MARY THERESA MOSER RSCJ TRUSTEE | 1.00 | Х | | | | | | 0 | 0 | 0 | |
| MASSIH TAYEBI | 1.00 | ¥ | | | | | | 0 | 0 | 0 | |

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TRUSTEE

MATTHEW J RENO

MICHAEL PERSALL

PAUL M PURCELL

PETER SEIDLER

REV PETER M MCGUINE

REV RUBEN ARCEO SJ

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TRUSTEE

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and Independent Contractors

(A) (C) (D) (E) (B) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation compensation amount of other hours per week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

TRUSTEE

| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
|--------------------------|---|-----------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------------|----------------------|--|
| ROBERT R DEAN TRUSTEE | 1.00 | х | | | | | | 0 | 0 | 0 |
| SANDRA STANGL TRUSTEE | 1.00 | х | | | | | | 0 | 0 | 0 |
| SUSAN H MALLORY | 1.00 | х | | | | | | 0 | 0 | 0 |

| TRUSTEE | | | | | | |
|------------------|------|---|--|--|---|--|
| SUSAN H MALLORY | 1.00 | v | | | 0 | |
| TRUSTEE | | ^ | | | 0 | |
| SUSANNE STANFORD | 1.00 | v | | | 0 | |
| TRUSTEE | | ^ | | | | |
| | 1 00 | | | | | |

| TRUSTEE | | | | | | | |
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| SUSANNE STANFORD | 1.00 | × | | | 0 | 0 | |
| TRUSTEE | | ^ | | | 9 | 0 | |
| THOMAS BREITLING | 1.00 | X | | | 0 | 0 | |

| SUSANNE STANFORD TRUSTEE | 1.00 | | | | 0 | 0 | |
|--------------------------|------|---|--|--|---|---|--|
| THOMAS BREITLING TRUSTEE | 1.00 | х | | | 0 | 0 | |

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| THOMAS BREITLING | 1.00 | × | | | 0 | C | |
| TRUSTEE | | , | | | Ĭ | | |

| THOMAS BREITLING | 1.00 | X | | | 0 | 0 | |
|------------------|------|---|--|--|---|---|--|
| TRUSTEE | | | | | | | |
| THOMAS MULVANEY | 1.00 | | | | | | |

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|-----------------|-------|---|--|--|---|---|---|
| THOMAS MULVANEY | 1.00 | | | | | | |
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| IRUSTEE | | | | | | | | |
| TOM LUDEED | 1.00 | | | | | | | _ |

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| efil | e GR/ | APHIC pri | nt - DO NOT PROCESS | As Filed Data - | | | DLN: 9 | 3493137105001 |
|-------|----------|--|--|--|---------------------------------------|-------------------------------------|---|---|
| SCI | -IFD | ULE A | - Dublic (| Charity Statu | e and Dul | olic Supp | ort | OMB No. 1545-0047 |
| | m 99 | | | ganization is a sect 4947(a)(1) nonexe Attach to Form | ion 501(c)(3) empt charitable | organization or trust. | | 2019 |
| | | the Treasury | ► Go to <u>www.irs</u> | .gov/Form990 for i | | | ormation. | Open to Public Inspection |
| Nam | e of th | nie Service h e organiza OF SAN DIEGO | | | | | Employer identific | |
| ONIVE | KSIII | OF SAN DIEGO | | | | | 95-2544535 | |
| | rt I | | for Public Charity Statu | | | | See instructions. | |
| _ | rganız | | a private foundation because | ` | - | | (A)(!) | |
| 1 | | • | onvention of churches, or as | | | | | |
| 2 | ✓ | | scribed in section 170(b)(| | , | , , | | |
| 3 | | · | or a cooperative hospital serv | - | | | - | |
| 4 | | A medical r name, city, | esearch organization operate and state: | ed in conjunction with | a hospital descri | ibed in section : | 170(b)(1)(A)(iii). E | nter the hospital's |
| 5 | | _ | ation operated for the benefit (iv). (Complete Part II.) | of a college or unive | rsity owned or op | perated by a gov | ernmental unit descri | ped in section 170 |
| 6 | | A federal, s | tate, or local government or | governmental unit de | scribed in sectio | on 170(b)(1)(A | ı)(v). | |
| 7 | | | ation that normally receives a (O(b)(1)(A)(vi). (Complete | | s support from a | governmental u | nit or from the gener | al public described in |
| 8 | | A communi | ty trust described in section | 170(b)(1)(A)(vi). | (Complete Part I | I.) | | |
| 9 | | | ural research organization de rant college of agriculture. Se | | | | | ege or university or a |
| 10 | | from activit investment | ation that normally receives: lies related to its exempt fun income and unrelated busing See section 509(a)(2). (Co | ctions—subject to cer ess taxable income (le | tain exceptions, | and (2) no more | than 331/3% of its su | pport from gross |
| 11 | | An organiza | ation organized and operated | exclusively to test fo | r public safety. S | ee section 509 | (a)(4). | |
| 12 | | more public | ation organized and operated cly supported organizations d through 12d that describes | escribed in section 5 | 09(a)(1) or se | ction 509(a)(2 |). See section 509(a | |
| a | | Type I. A so | supporting organization opera n(s) the power to regularly a Part IV, Sections A and B. | ated, supervised, or coppoint or elect a majo | ontrolled by its s | upported organiz | zation(s), typically by | |
| b | | Type II. A manageme | supporting organization sup- nt of the supporting organiza plete Part IV, Sections A a | ervised or controlled i Ition vested in the sar | | | | |
| С | | Type III f | unctionally integrated. A s organization(s) (see instructi | upporting organizatio | | | | ted with, its |
| d | | Type III n | on-functionally integrated integrated integrated. The organization (s). You must complete Par | I. A supporting organi generally must satis | ization operated fy a distribution | in connection wi requirement and | th its supported orgar | |
| e | | Check this | box if the organization receiv or Type III non-functionally | red a written determir | ation from the I | | pe I, Type II, Type II | I functionally |
| f | Enter | | | | - | | <u> </u> | |
| g | | | ing information about the su | · · · · · · · · · · · · · · · · · · · | r ' | | | |
| | (i) N | Name of supported of the second of the secon | | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | | anization listed ing document? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| | | | | | Yes | No | | |
| | | | | | | | | |
| | | | | | | | | |
| Tota | | | tion Act Notice, see the In | | Cat. No. 11285 | | Schedule A (Form 9 | |

Page 2

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

| _ | If the organization falled | a to quality under | tile tests listeu | below, please | complete Part II | 1.) | |
|-------------|---|--|---|---|--|-----------------------------------|-----------------|
| <u>s</u> | ection A. Public Support | | | | | | |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . | 47,473,682 | 36,012,952 | 63,444,265 | 48,087,715 | 48,979,317 | 243,997,931 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 47,473,682 | 36,012,952 | 63,444,265 | 48,087,715 | 48,979,317 | 243,997,931 |
| | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the | | , , | , , | | | 9,851,971 |
| | amount shown on line 11, column | | | | | | |
| 6 | (f) Public support. Subtract line 5 from line 4. | | | | | | 234,145,960 |
| S | ection B. Total Support | • | 1 | • | • | ' | |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 | Amounts from line 4. | 47,473,682 | 36,012,952 | 63,444,265 | 48,087,715 | 48,979,317 | 243,997,931 |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 6,903,130 | 8,888,775 | 7,244,815 | 9,377,259 | 8,261,827 | 40,675,806 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). | 138,613 | 140,882 | 139,205 | 144,375 | 131,141 | 694,216 |
| 11 | Total support. Add lines 7 through 10 | | | | | | 285,367,953 |
| | Gross receipts from related activities, | | | | | 12 | 2,127,526,535 |
| 13 | First five years. If the Form 990 is f | or the organization' | s first, second, thi | rd, fourth, or fifth | tax year as a sect | tion 501(c)(3) orga | inization, |
| | check this box and $\boldsymbol{stop\ here}\ \boldsymbol{.}\ \boldsymbol{.}\ \boldsymbol{.}$ | | | | | ▶□ | |
| | ection C. Computation of Publi | | | | | | |
| 14 | Public support percentage for 2019 (li | ne 6, column (f) di | vided by line 11, c | olumn (f)) | | 14 | 82.050 % |
| 15 | | | | | | 15 | 80.980 % |
| 16 a | 33 1/3% support test—2019. If the | e organization did n | ot check the box | on line 13, and lin | e 14 is 33 1/3% or | more, check this l | |
| b | and stop here. The organization qua 33 1/3% support test—2018. If the | | | | | | . ▶ ☑ < this |
| 17 a | box and stop here. The organization 10%-facts-and-circumstances tes is 10% or more, and if the organization Part VI how the organization meets | t— 2019. If the org | janization did not e -and-circumstance | check a box on lines" test, check this | e 13, 16a, or 16b, s box and stop he | and line 14 re. Explain | ▶□ |
| b | organization . 10%-facts-and-circumstances te 15 is 10% or more, and if the organi Explain in Part VI how the organizati | st—2018. If the or zation meets the "f | ganization did not acts-and-circumst | check a box on li ances" test, check | ne 13, 16a, 16b, o this box and stor | r 17a, and line here. | ▶□ |
| | supported organization | | | | | | ▶□ |

| Р | art III Support Schedule for | | | | | | |
|-----------|---|--------------------|-----------------------|-----------------------|----------------------|----------------------|---------------------|
| | (Complete only if you cl | | | | | | er Part II. If |
| S | the organization fails to ection A. Public Support | quality under | the tests listed i | pelow, please co | ompiete Part II.) | | |
| 30 | Calendar year | () 2015 | (1) 2016 | () 2247 | (1) 2010 | () 2010 | (O.T.) |
| | (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not include any "unusual grants."). | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are | | | | | | |
| | not an unrelated trade or business | | | | | | |
| 4 | under section 513 Tax revenues levied for the | | | | | | |
| • | organization's benefit and either paid | | | | | | |
| _ | to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and | | | | | | |
| L | 3 received from disqualified persons Amounts included on lines 2 and 3 | | | | | | |
| D | received from other than disqualified | | | | | | |
| | persons that exceed the greater of | | | | | | |
| | \$5,000 or 1% of the amount on line 13 for the year. | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c | | | | | | |
| | from line 6.) | | | | | | |
| Se | ection B. Total Support | | 1 | | | | Г |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties and income from similar sources. | | | | | | |
| b | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from | | | | | | |
| | businesses acquired after June 30, 1975. | | | | | | |
| С | Add lines 10a and 10b. | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, | | | | | | |
| | whether or not the business is regularly carried on. | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| 12 | (Explain in Part VI.) Total support. (Add lines 9, 10c, | | | | | | |
| 13 | 11, and 12.). | | | | | | |
| 14 | First five years. If the Form 990 is for | the organization | n's first, second, th | nird, fourth, or fift | h tax year as a sec | tion 501(c)(3) o | ganization <u>,</u> |
| | check this box and stop here | | | | | | ▶ ⊔ |
| | ection C. Computation of Public S | | | ! (6)) | | 1 1 | |
| 15 | Public support percentage for 2019 (lin | | • | | | 15 | |
| 16 | Public support percentage from 2018 S | - | <u> </u> | | | 16 | |
| | ection D. Computation of Investr Investment income percentage for 201 | | | line 13 column (f | :)) | 17 | |
| 17 10 | Investment income percentage for 201 | - | | - | | 17 | |
| 18 10- | 331/3% support tests—2019. If the | | • | | | 18 33 1/3% and lin | e 17 is not |
| | more than 33 1/3%, check this box and s | | | | | | |
| | more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the | | | | | | |
| ט | not more than 33 1/3%, check this box | - | | | • | | _ |
| 20 | Private foundation. If the organization | - | - | | | | |
| | ritvate foundation. If the organization | ni ulu not check a | a DOX ON UNE 14, I | .a, or iad, check | , unis pox and see I | HSGRUCGONS | . 📂 📖 |

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

6

7

8

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, | |
|---|---|---|
| | describe the designation. If historic and continuing relationship, explain. | 1 |

Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described

in section 509(a)(1) or (2). 2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.

3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support

3с

10b

Schedule A (Form 990 or 990-EZ) 2019

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

9b Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below. 10a

| | edule A (101111 550 01 550 E2) 2015 | | | age 3 |
|----|--|--------|---------|-------|
| Pa | rt IV Supporting Organizations (continued) | | | |
| _ | | | Yes | No |
| | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | | | |
| | | 11a | | |
| | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI . | 11c | | |
| S | ection B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that | - | | |
| 2 | operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting | 2 | | |
| | organization. | | | |
| S | ection C. Type II Supporting Organizations | | | |
| _ | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of | | | |
| | each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the | 1 | | |
| | supporting organization was vested in the same persons that controlled or managed the supported organization(s). | | | |
| S | ection D. All Type III Supporting Organizations | | | |
| _ | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing | | | |
| | documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | | | |
| _ | | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax | | | |
| | year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | |
| S | ection E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction) | ions): | | |
| | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| | b | | | |
| • | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instru | ctions) | |
| 2 | Activities Test. Answer (a) and (b) below. | ſ | Yes | No |
| • | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | |
| ı | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's | | | |
| | involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| • | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> . | 3a | | |
| | b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard. | 3h | | |

3b

Schedule A (Form 990 or 990-EZ) 2019 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 Add lines 1 through 3 4 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) **1**d e Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt use assets 2 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see 4 instructions). 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 6 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) 8 Current Year Section C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 4 5 5 Income tax imposed in prior year 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | |
|---|---|--|
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations | |
| 4 | Amounts paid to acquire exempt-use assets | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | |
| 6 | Other distributions (describe in Part VI). See instructions | |
| 7 | Total annual distributions. Add lines 1 through 6. | |
| | | |

| 7 | Total annual distributions. Add lines 1 through 6. | | | | | |
|----|--|----------------|--|--|--|--|
| 8 | Distributions to attentive supported organizations to wh details in Part VI). See instructions | nsive (provide | | | | |
| 9 | Distributable amount for 2019 from Section C, line 6 | | | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | | | |
| | Section E - Distribution Allocations (i) (ii) (iii) (iii) Underdistributions Distributable | | | | | |

| 8 | Distributions to attentive supported organizations to wh details in $\bf Part\ VI)$. See instructions | sive (provide | | | |
|----|---|-----------------------------|--|---|--|
| 9 | Distributable amount for 2019 from Section C, line 6 | | | | |
| 10 | 10 Line 8 amount divided by Line 9 amount | | | | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 | |
| 1 | Distributable amount for 2019 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2019: | | | _ | |

| 9 Distributable amount for 2019 from Section C, line 6 | | | |
|---|--------------------------------------|--|---|
| 10 Line 8 amount divided by Line 9 amount | | | |
| Section E - Distribution Allocations (see instructions) | (i) (ii) Underdistributions Pre-2019 | | (iii) Distributable Amount for 2019 |
| 1 Distributable amount for 2019 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2019: | | | |
| a From 2014 | | | |
| b From 2015 | | | |
| c From 2016 | | | |
| d From 2017 | | | |

| f Total of lines 3a through e | | |
|--|--|--|
| g Applied to underdistributions of prior years | | |
| h Applied to 2019 distributable amount | | |
| i Carryover from 2014 not applied (see instructions) | | |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | |
| 4 Distributions for 2019 from Section D, line 7: | | |
| <u></u> \$ | | |
| Applied to underdistributions of prior years | | |
| b Applied to 2019 distributable amount | | |
| c Remainder. Subtract lines 4a and 4b from 4. | | |
| 5 Remaining underdistributions for years prior to | | |

e From 2018.

d Excess from 2018. e Excess from 2019.

| j Remainder. Subtract lines 39, 31, and 31 from 31. | | |
|--|--|--|
| 4 Distributions for 2019 from Section D, line 7: | | |
| <u> \$ </u> | | |
| Applied to underdistributions of prior years | | |
| b Applied to 2019 distributable amount | | |
| c Remainder. Subtract lines 4a and 4b from 4. | | |
| 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions. | | |
| 6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions. | | |
| 7 Excess distributions carryover to 2020. Add lines 3j and 4c. | | |

| | See instructions. | | |
|---|--|--|--|
| 6 | Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions. | | |
| 7 | Excess distributions carryover to 2020. Add lines 3j and 4c. | | |
| 8 | Breakdown of line 7: | | |
| а | Excess from 2015 | | |
| b | Excess from 2016 | | |
| | Excess from 2017 | | |
| | | | |

Schedule A (Form 990 or 990-EZ) (2019)

| Schedule A (Fo | hedule A (Form 990 or 990-EZ) 2019 Page | | | | |
|----------------|---|------------------------------|--|--|--|
| S F | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions). | | | | |
| | | | | | |
| | | Facts And Circumstances Test | | | |
| | | | | | |
| OO Cahadu | ile A, Supplemen | tal Tufavuation | | | |
| 390 Scheuu | ne A, Supplemen | tai information | | | |
| Retur | Return Reference Explanation | | | | |
| , | CHEDULE A, PART II, LINE 10, OTHER REVENUE - 2015 AMOUNT: \$ 138,613. 2016 AMOUNT: \$ 140,882. 2017 AMOUNT: \$ 139,205. 2018 | | | | |

EXPLANATION OF OTHER AMOUNT: \$ 144,375. 2019 AMOUNT: \$ 131,141.

INCOME:

| 990 Schedule A, Supplemental Information | | | | | |
|--|---|--|--|--|--|
| Return Reference | Explanation | | | | |
| SCHEDULE A, PART II: | THE ORGANIZATION IS A SCHOOL AS DESCRIBED UNDER SECTION 170(B)(1)(A)(II) AND IS NOT REQUIR ED TO COMPLETE A PUBLIC SUPPORT SCHEDULE. SCHEDULE A, PART II IS COMPLETED TO VERIFY THE S CHOOL CAN QUALIFY UNDER PUBLIC CHARITY SECTION 170(B)(1)(A)(VI) AND QUALIFIES TO USE THE F IRST LISTED SPECIAL RULE FOR SCHEDULE B REPORTING. | | | | |

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Political Campaign and Lobbying Activities

▶Go to www.irs.gov/Form990 for instructions and the latest information.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493137105001

2019

open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** UNIVERSITY OF SAN DIEGO 95-2544535 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes ☐ No Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b......... Did the filing organization file Form 1120-POL for this year? ☐ Yes 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0directly delivered to a

| | | | | separate political organization. If none, enter -0 |
|--|--|------|-------------------------|--|
| 1 | | | | |
| 2 | | | | |
| 3 | | | | |
| 4 | | | | |
| 5 | | | | |
| 6 | | | | |
| For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ. | | Cat. | No. 500845 Schedule C (| Form 990 or 990-EZ) 2019 |

| Sche | dule C (Form 990 or 990-EZ) 2019 | | | | Pa | age 3 |
|---------|--|-------------------------|----------------------------|--------------------------|-------------|--------------|
| Pa | rt II-B Complete if the organization is exempt under section 501(c)(3) and has NOT file Form 5768 (election under section 501(h)). | | | | | |
| For e | each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying | (a | 1) | (| b) | |
| activ | ity. | Yes | No | Am | oun | it |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | | | |
| а | Volunteers? | Yes | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | Yes | | | | |
| c | Media advertisements? | | No | | | |
| d | Mailings to members, legislators, or the public? | | No | | | |
| е | Publications, or published or broadcast statements? | | No | | | |
| f | Grants to other organizations for lobbying purposes? | | No | | | |
| g | | Yes | | | 15 | 0,035 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | No | | | |
| i | Other activities? | | No | | | |
| j | Total. Add lines 1c through 1i | | NI. | | 15 | 0,035 |
| 2a L | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | No | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| c d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| | rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(| <u> </u> | r secti | | | — |
| га | 501(c)(6). | 3), 0 | ı secu | OII | | |
| | | | | Y | es | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 | | 1 |
| 3 | | | | 3 | | |
| Pa | t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part I | | | | 1(c |)(6) |
| | answered "Yes." | | | | | |
| 1 | Dues, assessments and similar amounts from members | 1 | | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | 2a | | | | |
| a b | Current year Carryover from last year | 2b | | | | |
| С | Total | 2c | | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . | 3 | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political | | | | | |
| | expenditure next year? | 4 | | | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | 5 | | | | |
| Р | art IV Supplemental Information | | | | | |
| | ovide the descriptions required for Part l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); P tructions), and Part Il-B, line 1. Also, complete this part for any additional information. | art II- | A, lines | 1 and 2 | 2 (se | e |
| | Return Reference Explanation | | | | | |
| PAR' | PART IIB, LINE 1: PART IIB, LINE 11: FACULTY WITH THE UNIVERSITY'S SCHOOL OF LAW IN THE INTEREST AND CHILDREN'S ADVOCACY INSTITUTE OFFERED THEIR RESEARCH EXPERTISE IN AN ATTEMPT TO INFLUENCE PENDING LEGISLATION CONCERNI CHILDREN'S HEALTH, SAFETY AND WELFARE. NO ATTEMPT WAS MADE BY THE A POLITICAL CAMPAIGN OF ANY OFFICE, NOR WERE ANY POLITICAL CONTRIB EXPENDITURES WERE \$150,035. | H DATA NG CC UNIV | A AND L NSUME ERSITY | EGAL RS RIG TO INF | HTS LUEN | |

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

As Filed Data -

DLN: 93493137105001

OMB No. 1545-0047

Supplemental Financial Statements

Complete if the organization answered "Yes," on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

(Form 990)

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

|), 12b. | 2019 | |
|--------------------------------|----------------|--|
| | Open to Public | |
| mation. | Inspection | |
| Employer identification number | | |

| | me of the organization VERSITY OF SAN DIEGO | | | Employer ide | entification | number | |
|-----|--|---------------------------------------|------------------------|--------------------|---------------|---------------|--|
| UNI | VERSITY OF SAIN DIEGO | | | 95-2544535 | | | |
| Pa | rt I Organizations Maintaining Donor Advis | | | r Accounts. | | | |
| | Complete if the organization answered "Ye | · · · · · · · · · · · · · · · · · · · | | | | | |
| | - | (a) Donor adv | ised funds | (b) Fund | ls and other | accounts | |
| 1 | Total number at end of year | | | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | | | |
| 3 | Aggregate value of grants from (during year) | | | | | | |
| 4 | Aggregate value at end of year | | | | | | |
| 5 | Did the organization inform all donors and donor advisor organization's property, subject to the organization's ex | clusive legal control? . | | | | Yes 🗌 No | |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? | | | | | | |
| Pa | rt II Conservation Easements. Complete if the organization answered "Ye | s" on Form 990, Part | IV, line 7. | | | | |
| 1 | Purpose(s) of conservation easements held by the organ | | | | | | |
| | Preservation of land for public use (e.g., recreation | or education) | Preservation of an | historically imp | ortant land a | area | |
| | Protection of natural habitat | · | Preservation of a c | ertified historic | structure | | |
| | Preservation of open space | _ | 11000174110110140 | ier annea misterne | 50, 45,41,6 | | |
| _ | ' ' | | | | 4: | | |
| 2 | Complete lines 2a through 2d if the organization held a easement on the last day of the tax year. | qualified conservation co | ontribution in the for | | at the End o | of the Year | |
| а | Total number of conservation easements | | | 2a | | | |
| b | Total acreage restricted by conservation easements | | | 2b | | | |
| С | Number of conservation easements on a certified historic | c structure included in (a | a) | 2c | | | |
| d | Number of conservation easements included in (c) acqui structure listed in the National Register | red after 7/25/06, and r | ot on a historic | 2d | | | |
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > | | | | | | |
| 4 | Number of states where property subject to conservatio | n easement is located > | | | | | |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? | | | | | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspec | ting, handling of violatio | ns, and enforcing co | onservation ease | ements durin | ng the year | |
| 7 | Amount of expenses incurred in monitoring, inspecting, ▶ \$ | handling of violations, a | nd enforcing conserv | vation easemen | ts during the | e year | |
| 8 | Does each conservation easement reported on line 2(d) | above satisfy the requir | ements of section 17 | 70(h)(4)(B)(i) | | | |
| | and section $170(h)(4)(B)(ii)$? | | | | ☐ Yes | □ No | |
| 9 | In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. | | | | | | |
| Par | Organizations Maintaining Collections Complete if the organization answered "Ye | • | • | er Similar As | sets. | | |
| 1a | If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan | public exhibition, educat | ion, or research in f | | | | |
| b | | | | | | | |
| (| (i) Revenue included on Form 990, Part VIII, line 1 | | | ▶\$ | | | |
| | ii)Assets included in Form 990, Part X | | | | | 4,061,789 | |
| 2 | If the organization received or held works of art, historic following amounts required to be reported under SFAS 1 | cal treasures, or other si | milar assets for finai | | | <u> </u> | |
| а | Revenue included on Form 990, Part VIII, line 1 | , , | | ► \$ | | | |
| b | Assets included in Form 990, Part X | | | · — | | | |
| | Paperwork Reduction Act Notice, see the Instruction | s for Form 990 | Cat. No. | 52283D Sch | edule D (Fc | orm 990) 2010 | |

 ${f d}$ Equipment .

| Sch | edule D (Form 990) 2019 | | | | | Page 2 |
|---|--|--------------------------|------------------------|--------------------|----------------------|---------------------|
| Pai | rt IIII Organizations Maintaining C | Collections of Art, I | listorical Treas | ures, or Other | Similar Assets (d | continued) |
| 3 | Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): | | | | | |
| а | ✓ Public exhibition | | d 🗌 Loa | n or exchange prog | grams | |
| b | Scholarly research | | e 🗌 Oth | er | | |
| С | Preservation for future generations | | | | | |
| 4 | Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. | | | | | |
| 5 | During the year, did the organization solici assets to be sold to raise funds rather than | | | | | s 🗹 No |
| Pa | Complete if the organization ar X, line 21. | | m 990, Part IV, | line 9, or reporte | ed an amount on F | orm 990, Part |
| 1 a | Is the organization an agent, trustee, cust included on Form 990, Part X? | | | | | s 🗆 No |
| b | If "Yes," explain the arrangement in Part > | III and complete the fo | ollowing table: | | Amount | |
| c | , ! | | - | 1c | 7 | |
| d | | | | | | |
| е | | | | | | |
| f | - , | | | 4.5 | | |
| 2a | | | | <u> </u> | abilitu 2 | s 🗆 No |
| _ | • | , , , | • | | · <u> </u> | S L NO |
| b | | III. Check here if the e | xpianation has bee | n provided in Part | хііі | |
| | art V Endowment Funds. Complete if the organization ar | nswered "Yes" on For | m 990. Part IV. | line 10. | | |
| | | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| 1 a | Beginning of year balance | 545,566,671 | 529,996,747 | 503,568,114 | 449,796,470 | 469,984,254 |
| b | Contributions | 8,113,510 | 5,469,006 | 3,113,526 | ' ' | 12,465,689 |
| c | Net investment earnings, gains, and losses | -5,590,452 | 28,115,647 | 39,671,322 | 58,019,704 | -16,792,900 |
| d | Grants or scholarships | 8,845,480 | 8,971,763 | 9,275,808 | 6,771,465 | 6,728,035 |
| е | Other expenditures for facilities and programs | 7,004,773 | 9,042,966 | 7,080,407 | 8,850,420 | 9,132,538 |
| f | Administrative expenses | | | | | |
| g | End of year balance | 532,239,476 | 545,566,671 | 529,996,747 | 503,568,114 | 449,796,470 |
| 2 | Provide the estimated percentage of the cu | irrent year end balance | (line 1g, column (| a)) held as: | | |
| а | Board designated or quasi-endowment | 45.000 % | | | | |
| b | b Permanent endowment ► 33.000 % | | | | | |
| c | c Temporarily restricted endowment ► 22.000 % | | | | | |
| | The percentages on lines 2a, 2b, and 2c sh | ould equal 100%. | | | | |
| 3а | organization by: | _ | ion that are held a | nd administered fo | r the | Yes No |
| | (i) unrelated organizations | | | | | n(i) No |
| | (ii) related organizations | | | | | (ii) No |
| ь 4 | If "Yes" on 3a(ii), are the related organizate Describe in Part XIII the intended uses of the second of the second or the sec | | | | · · · · <u> </u> | Bb |
| _ | | | wment runds. | | | |
| Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. | | | | | | |
| | Description of property (a) Cost or | other basis (b) Cost | or other basis (other) | | | d) Book value |
| | (inves | tment) | | | | |
| 1 a | Land | | 73,784,54 | 3 | | 73,784,543 |
| | Buildings | | 647,450,58 | 5 | 190,827,787 | 456,622,798 |
| | Leasehold improvements | | | | | |

73,022,077

4,061,789

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

38,326,994

4,061,789

572,796,124

34,695,083

| Part VII | Complete if the organization answered "Yes" on Form 990, | Part IV li | ne 11h | See Form 990 F | art X line | 12 |
|------------|---|----------------------|---------|---------------------|-----------------------------|---|
| | (a) Description of security or category (including name of security) | (b) Book value | ile III | | d of valuation | n: |
| | derivatives | | | | | |
| | neld equity interests | | | | | |
| .) | | | | | | |
|) | | | | | | |
|) | | | | | | |
|) | | | | | | |
|) | | | | | | |
| | | | | | | |
|) | | | | | | |
|) | | | | | | |
| | (b) must equal Form 990, Part X, col. (B) line 12.) | • | | | | |
| art VIII | Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, | Part IV, li | ne 11c | c. See Form 990, I | Part X, line | 13. |
| | (a) Description of investment | | | (b) Book value | Cost or en | od of valuation: d-of-year market value |
|) | | | | | | |
|) | | | | | | |
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|) | | | | | | |
| i | | | | | | |
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| | | | | | | |
| | (b) must equal Form 990, Part X, col.(B) line 13.) | | • | | | |
| art IX | Other Assets. Complete if the organization answered 'Yes' on Form 990, F | art IV, lir | ne 11d | . See Form 990, Par | t X, line 15. | |
| e Addition | (a) Description | | | | (b |) Book value |
|) | | | | | | |
|) | | | | | | |
|) | | | | | | |
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|) | | | | | | |
|) | | | | | | |
| | nn (b) must equal Form 990, Part X, col.(B) line 15.) | | | | • | 232,132,043 |
| Part X | Other Liabilities. Complete if the organization answered 'Yes' on Form 990, F | art IV, lir | ne 11e | or 11f.See Form | | , line 25. |
| | (a) Description of liability | | | | (b) Book value | |
| | ncome taxes BLE ADVANCES | | | | 9,200,823 | |
| BOND IN | TEREST RATE SWAP | | | | 45,267,893 | |
|) | | | | | | |
| • | | | | | | |
|) | | | | | | |
|) | | | | | | |
|) | | | | | | |
|) | | | | | | |
| 0) | | | | | | |
| | (b) must equal Form 990, Part X, col.(B) line 25.) r uncertain tax positions. In Part XIII, provide the text of the footnot | e to the o | ganizat | | 54,468,716 nents that re | |
| | positions under FIN 48 (ASC 740). Check here if the text of the foot | | | | | , 1.15 5.15 Organiz |

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Schedule D (Form 990) 2019

Page 4

-35,464,341

371,354,341

149,258,036

520,612,377

344,466,000

Schedule D (Form 990) 2019

| С | Recoveries of prior year grants | 2 |
|---|---------------------------------|---|
| d | Other (Describe in Part XIII.) | 2 |
| | Add lines 2a through 2d | |

Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments

Donated services and use of facilities

2e

-35,464,341

2a

2b

3 3 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . 4a 4b 149,258,036 b Add lines **4a** and **4b** 4c C

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

5 Part XII Total expenses and losses per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:

Donated services and use of facilities . . 2a 2b Prior year adjustments 2c C 2d 641,001 d Other (Describe in Part XIII.) . . . Add lines 2a through 2d . 2e е 3 Subtract line **2e** from line **1** 3

641,001 343,824,999 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . . 4a 4b 151.904.962 b Add lines **4a** and **4b** 4c 151,904,962 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 495,729,961 Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Return Reference Explanation See Additional Data Table

| chedule D (Form 990) 2019 | Page 5 |
|-----------------------------|----------------------|
| Part XIII Supplemental Info | ormation (continued) |
| Return Reference | Explanation |
| | |
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Schedule D (Form 990) 2019

Additional Data

Software ID:

Software Version:

EIN: 95-2544535

Name: UNIVERSITY OF SAN DIEGO

Form 990, Schedule D, Part IX, - Other Assets

| (a) |) Desci |
|-----|----------------|
| | |

MARKETABLE ALTERNATIVES - DIVERSIFIERS

MARKETABLE ALTERNATIVES - EVENT DRIVEN

MARKETABLE ALTERNATIVES - OPPORTUNISTIC

WEST COAST CONFERENCE

OTHER ASSETS

MARKETABLE ALTERNATIVES - GLOBAL LONG/SHORT

ALTERNATIVE ASSET PARTNERSHIPS - DIVERSIFIERS

| | (a) Description |
|---------|--------------------------|
| DOLLTDO | DISTRESSED (DEDT DELATE) |

ALTERNATIVE ASSET PARTNERSHIPS - DISTRESSED/DEBT RELATED

ALTERNATIVE ASSET PARTNERSHIPS - ENERGY/RESOURCES

- ALTERNATIVE ASSET PARTNERSHIPS INTERNATIONAL PRIVATE EQUITY ALTERNATIVE ASSET PARTNERSHIPS - REAL ESTATE
- ALTERNATIVE ASSET PARTNERSHIPS U.S. PRIVATE EQUITY
- ALTERNATIVE ASSET PARTNERSHIPS VENTURE CAPITAL
- MARKETABLE ALTERNATIVES DIVERSIFIED ARBITRAGE
- - - 43,074,128 27,722,071
 - - 15,050,886

(b) Book value

6,334,181

13,601,109

9,721,525

15,544,651

46,855,668

3,078,908

- 9,484,869

- 31,243,601

- 9,512,302

- 473,155
- 434,989

Supplemental Information

Return Reference Explanation

PART III, LINE 4: THE UNIVERSITY'S COLLECTION SEEKS TO STIMULATE INTEREST AND PRIDE AS WELL AS EMPHASIZE THE CULTURAL VALUE OF USD'S FINE ARTS PROGRAMS.

Supplemental Information Return Reference Explanation THE UNIVERSITY OF SAN DIEGO ENDOWMENT FUNDS ARE UTILIZED BASED ON DONOR'S INTENT; AS OF JU PART V, LINE 4: NE 30, 2020 THE ALLOCATION OF ENDOWMENT FUNDS WAS AS FOLLOWS: ACADEMIC SUPPORT - 26,4%, TU ITION FUNDED QUASI - 41.3%, SCHOLARSHIPS - 16.5%, INSTRUCTION - 4.8%, PLANT MAINTENANCE AN

D OPERATIONS - 2.0%, PUBLIC SERVICE - 4.2% AND OTHER INSTITUTIONAL SUPPORT - 4.8%.

| Supplemental Information | | | | | | | |
|--------------------------|--|--|--|--|--|--|--|
| Return Reference | Explanation | | | | | | |
| PART X, LINE 2: | THE UNIVERSITY IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL R EVENUE CODE ("IRC") AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE. THE UNIVERSITY HAS NO UNRECOGNIZED TAX BENEFITS OR LIABILITIES AS OF JUNE 30, 2020 AND 2019. THE UNIVERSITY FILES AN EXEMPT ORGANIZATION RETURN AND APPLICABLE UNRELATED BUSINESS INCOME TAX RETURN IN THE U.S. FEDERAL JURISDICTION AND WITH THE CALIFORNIA FRANCHISE TAX BOARD. | | | | | | |

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Supplemental Information Return Reference Explanation PART XI, LINE 4B - OTHER RENTAL EXPENSES INCLUDED IN INCOME -470,710. SPECIAL EVENT EXPENSES INCLUDED IN INCOME -17 ADJUSTMENTS: 0,097. ROUNDED FINANCIAL STATEMENT DIFFERENCE -82. K-1 PASSTHROUGH LOSS -2,006,037. RECLAS S INVESTMENT MANAGEMENT FEES 2,590,870. SCHOLARSHIPS INCLUDED IN EXPENSES 149,314,092.

| Supplemental Information | | | | | | | |
|--------------------------|--|--|--|--|--|--|--|
| Return Reference | Explanation | | | | | | |
| | RENTAL EXPENSES INCLUDED IN INCOME 470,710. SPECIAL EVENT EXPENSES INCLUDED IN INCOME 170,097. ROUNDED FINANCIAL STATEMENT DIFFERENCE 194. | | | | | | |

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| upplemental Information | | | | | | | |
|---|--|--|--|--|--|--|--|
| Return Reference | Explanation | | | | | | |
| PART XII, LINE 4B - OTHER ADJUSTMENTS: | SCHOLARSHIPS INCLUDED IN EXPENSES 149,314,092. RECLASS INVESTMENT MANAGEMENT FEES 2,590,870. | | | | | | |

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efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493137105001 OMB No. 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ▶ Go to www.irs.gov/Form990EZ for the latest information. Inspection Department of the Treasury Namel Retherosganization **Employer identification number** UNIVERSITY OF SAN DIEGO 95-2544535 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Yes 4d Yes If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: 5a Nο **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? . 5c Νo **d** Scholarships or other financial assistance? . 5d Νo e Educational policies? . . 5e No f Use of facilities? . . 5f No **g** Athletic programs? 5g Νo 5h Νo If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. **6a** Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a b Has the organization's right to such aid ever been revoked or suspended? No If you answered "Yes" to either line 6a or line 6b, explain on Part II. 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II. Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Cat. No. 50085D Schedule E (Form 990 or 990-EZ) (2019)

| Schedule E (Form 990 or 990EZ) (2019) Page 2 | | | | | | |
|---|---|--|--|--|--|--|
| Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions. | | | | | | |
| Return Reference | Explanation | | | | | |
| SCHEDULE E, PART I, LINE 3 | UNIVERSITY OF SAN DIEGO'S RACIALLY NONDISCRIMINATORY POLICY PUBLISHED IN ALL RECRUITING BROCHURES AND ADVERTISEMENTS AS WELL AS UNDERGRADUATE AND GRADUATE BULLETINS AND CATALOGS. | | | | | |
| SCHEDULE E, PART I, LINE 6 | THE UNIVERSITY OF SAN DIEGO RECEIVED AN ESTIMATED \$132.6M IN CONTRIBUTIONS FROM FEDERAL AND STATE AGENCIES FOR ASSISTANCE IN PROVIDING POST-SECONDARY EDUCATION. THIS INCLUDES \$104.2M IN FEDERAL FAMILY EDUCATION LOANS. | | | | | |

Schedule F (Form 990 or 990-F7) (2019)

| | le GRAPHIC print - | 50 | . KOCLOO / | As Filed Data | | | : 93493137105001 |
|---|--|---------------|--|--|---|--|---|
| (Form 990) ▶ Com Department of the Treasury | | State | ement of | Activities | Outside the Un | ited States | OMB No. 1545-0047 |
| | | ► Comp | lete if the organi: | | ine 14b, 15, or 16. | 2019 Open to Public Inspection | |
| | nal Revenue Service | | | | | Employer ide | ntification number |
| | VERSITY OF SAN DIEGO |) | | | | , , | nemedelon number |
| | | | | | | 95-2544535 | |
| P | General Inf Form 990, Pa | | | Outside the U | Jnited States. Comple | ete if the organization | answered "Yes" on |
| 1 | other assistance, the | e grantees' | eligibility for th | e grants or assi | substantiate the amoun stance, and the selection | • | ☐ Yes ☐ No |
| 2 | For grantmakers. outside the United S | | Part V the orga | anization's proce | dures for monitoring the | use of its grants and o | ther assistance |
| 3 | Activites per Region. | (The followin | ng Part I, line 3 t | able can be dupli | icated if additional space is | s needed.) | |
| | (a) Region | | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is program service, describe specific type of service(s) in the region | a (f) Total expenditures for and investments in the region |
| | See Add'l Data | | | | region) | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| 3a Sub-total | | | 1 | 3 | | | 98,775,977 |
| | Total from continuation Part I | | С | | | | C |
| _ | : Totals (add lines 3a a | nd 3b) | l 1 | . 3 | 1 | | 98,775,977 |

| | uplicated if addit | (c) Number of | | (a) Mannay of as -1- | (f) Amount of | (a) Decembring | (h) Math |
|----------------------------|--------------------|---------------|-----------------------------|------------------------------------|--|---|---|
| ype of grant or assistance | (b) Region | recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other |
| | | | | | | | |
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| Sched | dule F (Form 990) 2019 | | Page 4 |
|-------|---|--------------|---------------|
| Par | t IV Foreign Forms | | |
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | ☑ Yes | □No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | | |
| | | Yes | ✓ No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471) | | |
| | | ✓ Yes | □No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) . | ☑ Yes | □No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | | |
| | · · | ✓ Yes | □No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990). | ☐Yes | ☑ No |

| Schedule F (For | m 990) 2019 Page 5 |
|---------------------|--|
| Pi ai m | upplemental Information ovide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; nounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting ethod); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide by additional information. See instructions. |
| 990 Schedul | e F, Supplemental Information |
| Return Reference | Explanation |

USED FOR STUDY ABROAD PROGRAMS.

PART I, LINE 3: BOOK VALUE IS THE ACCOUNTING METHOD USED TO DETERMINE INVESTMENT VALUES AND ACCRUAL METHOD OF ACCOUNTING IS

990 Schedule F, Supplemental Information Return Reference Explanation

PART III ACCOUNTING METHOD:

Additional Data

MIDDLE EAST AND NORTH

AFRICA

Software ID: Software Version:

EIN: 95-2544535

Name: UNIVERSITY OF SAN DIEGO

STUDY ABROAD

PROGRAMS

28,750

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|---------------------------|-------------------------------------|--|--|--|--------------------------------------|
| EAST ASIA AND THE PACIFIC | 0 | 0 | | STUDY ABROAD PROGRAMS | 154,117 |

0 PROGRAM SERVICES

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) NORTH AMERICA (CANADA 0 PROGRAM SERVICES STUDY ABROAD 148,228 AND MEXICO) IPROGRAMS SOUTH AMERICA 0 PROGRAM SERVICES STUDY ABROAD 114,471 IPROGRAMS

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | | | | |
|---|---|--|--|--|--------------------------------------|--|--|--|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region | | | |
| SUB-SAHARAN AFRICA | 0 | 0 | | STUDY ABROAD PROGRAMS | 23,415 | | | |
| SOUTH ASIA - AFGHANISTAN, BANGLADESH, BHUTAN, INDIA, MALDIVES, NEPAL, | 0 | 0 | | STUDY ABROAD PROGRAMS | 372,715 | | | |

| Form 990 Schedule F Par | t I - Activities | Outside The U | Inited States | | |
|---|---|--|--|--|--------------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| EUROPE (INCLUDING ICELAND AND GREENLAND) | 1 | 3 | | STUDY ABROAD PROGRAMS | 3,308,987 |
| CENTRAL AMERICA AND THE CARIBBEAN | | | INVESTMENTS | | 94,625,294 |

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493137105001 OMB No. 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. **Employer identification number** Name of the organization UNIVERSITY OF SAN DIEGO 95-2544535 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col. (i) contributions? Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Cat. No. 50083H

Schedule G (Form 990 or 990-EZ) 2019

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

| | rt II Fundraising Events. Comple than \$15,000 of fundraising e | | | | |
|-----------------|--|-----------------------------|---|---|--|
| | gross receipts greater than \$! | | greec meaning on roun | . , , , , , , , , , , , , , , , , , , , | 2. 2.00 0.000 |
| | | (a)Event #1 | (b) Event #2 | (c)Other events | (d) Total events (add col. (a) through |
| | | FOUNDERS GALA | SPORTS BANQUET | 6 | col. (c)) |
| | | (event type) | (event type) | (total number) | |
| Revenue | | | | | |
| Re | | | | | |
| | 1 Gross receipts | 98,210 | 123,969 | 249,744 | 471,923 |
| | 2 Less: Contributions3 Gross income (line 1 minus | 88,135 | 105,419 | 171,758 | 365,312 |
| | line 2) | 10,075 | 18,550 | 77,986 | 106,611 |
| | 4 Cash prizes | | | | |
| ses | 6 Rent/facility costs | | | | |
| Direct Expenses | 7 Food and beverages | | | | |
| й М | 8 Entertainment | | | | |
| ā | 9 Other direct expenses | 2,253 | 23,243 | 144,601 | 170,097 |
| | 10 Direct expense summary. Add lines 4 t | through 9 in column (d) | | | 170,097 |
| | 11 Net income summary. Subtract line 10 | | | • | -63,486 |
| Pai | Gaming. Complete if the orgon Form 990-EZ, line 6a. | anization answered "Ye | es" on Form 990, Part I | V, line 19, or reported | more than \$15,000 |
| Revenue | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col.(a) through col.(c)) |
| ă | 1 Gross revenue | | | | |
| Ses | 2 Cash prizes | | | | |
| <u>조</u> 참 | 3 Noncash prizes | | | | |
| Direct Expense | 4 Rent/facility costs | | | | |
| <u>ā</u> | 5 Other direct expenses | | | | |
| | | ☐ Yes % | ☐ Yes % | ☐ Yes % | |
| | 6 Volunteer labor | □ No | □ No | □ No | II. |
| | 7 Direct expense summary. Add lines 2 | through 5 in column (d) | | | |
| | 8 Net gaming income summary. Subtrac | t line 7 from line 1, colum | n (d) | | |
| 9 | Enter the state(s) in which the organizat | | | | |
| a b | Is the organization licensed to conduct g If "No," explain: | | | | ☐ Yes ☐ No |
| | | | | | |
| 10a b | Were any of the organization's gaming lie If "Yes," explain: | | | e tax year? | Yes No |
| | | | | | |
| | | | | | |

| Sche | dule G (Form 990 or 990-EZ) 20 | 19 | | | | F | age 3 |
|------|---|--|---|----------|-------|-----|--------------|
| 11 | Does the organization conduct | gaming activities with nonmembers | 5? | | Yes | Пио | |
| 12 | Is the organization a grantor, be formed to administer charitable | | member of a partnership or other entity | | Yes | | |
| 13 | Indicate the percentage of gam | ning activity conducted in: | | | | | |
| а | The organization's facility . | | | 13a | | | % |
| b | An outside facility | | | 13b | | | % |
| 14 | Enter the name and address of | the person who prepares the organ | nization's gaming/special events books and | records: | | | |
| | Name • | | | | | | |
| | Address > | | | | | | |
| 15a | | | m the organization receives gaming | | ·∏yes | Пио | |
| b | If "Yes," enter the amount of g | aming revenue received by the orgained by the third party $ ightharpoons$ \$ | anization 🕨 \$ and | the | | | |
| c | If "Yes," enter name and addre | ss of the third party: | | | | | |
| | Name • | | | | | | |
| | Address ▶ | | | | | | |
| | | | | | | | |
| 16 | Gaming manager information: | | | | | | |
| | Name 🟲 | | | | | | |
| | Gaming manager compensation | 1 ▶ \$ | | | | | |
| | Description of services provided | d ▶ | | | | | |
| | ☐ Director/officer | ☐ Employee | ☐ Independent contractor | | | | |
| 17 | Mandatory distributions: | | | | | | |
| а | <u>-</u> | | stributions from the gaming proceeds to | | □Yes | Пио | |
| b | Enter the amount of distributio | ns required under state law distribu | ited to other exempt organizations or spent | : | ☐ 1es | | |
| | | pt activities during the tax year | | | | | |
| Pai | | | ions required by Part I, line 2b, colum licable. Also provide any additional inf | | | | s. |
| | Return Reference | | Explanation | | | | |

efile GRAPHIC print - DO NOT PROCESS As Filed Data
Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

OMB No. 1545-0047

2019

DLN: 93493137105001

Open to Public Inspection

| ame of the organization | | | | | | Employer identific | cation number | _ |
|--|--|---|--|--|---|---------------------------------------|--------------------------------------|----|
| NIVERSITY OF SAN DIEGO | | | | | | 95-2544535 | | |
| Part I General Inform | nation on Grants | and Assistance | | | | | | |
| Does the organization main the selection criteria used | | | | | for the grants or assistanc | e, and | ☑ Yes □ | No |
| Describe in Part IV the org | • | _ | _ | | | | | |
| Part II Grants and Other that received more | Assistance to Don than \$5,000. Part II | nestic Organizations a I can be duplicated if ad | and Domestic Governme ditional space is needed. | ents. Complete if the o | rganization answered "Yes" | on Form 990, Part IV, line | 21, for any recipient | |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of gran or assistance | t |
| 1) | | | | | | | | |
| 2) | | | | | | | | |
| 3) | | | | | | | | |
| 4) | | | | | | | | |
| 5) | | | | | | | | |
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| 11) | | | | | | | | |
| 12) | | | | | | | | |
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(Form 990)

Department of the

Treasury

Page **2**

Schedule I (Form 990) 2019

RECREATION (4) STUDENT AID - PRIVATE 326 2,919,460 (5) ENDOWED SCHOLARSHIPS 526 8,845,480

825,840

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2019

Return Reference

PART I, LINE 2:

Explanation

Part III

(6) STUDENT AID - RESIDENCE AND BOARD 742

(7) FEDERAL SCHOLARSHIPS AND GRANTS 8,576,812

(7)

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

THE UNIVERSITY AWARDS SCHOLARSHIPS TO INDIVIDUAL STUDENTS TO OFFSET THE COST OF TUITION, FEES, AND ROOM AND BOARD.

Additional Data

STUDENT AID - GRADUATE AND LAW

STUDENT AID - ATHLETICS AND

STUDENT AID - PRIVATE

ENDOWED SCHOLARSHIPS

RECREATION

Software ID: Software Version:

EIN: 95-2544535

26,438,672

9,088,098

2,919,460

8,845,480

Name: UNIVERSITY OF SAN DIEGO

| Form 990, | Schedule I, | Part III, | Grants and | Other Assi | stance to | Domestic 1 | Individuals. |
|-----------|-------------|-----------|------------|------------|-----------|------------|--------------|
| | | | | | | | |

| USD SCHOLARSHIPS | 3609 | 92,619,730 | |
|------------------|------|------------|--|
| USD SCHOLARSHIPS | 3609 | 92,619,730 | |

1367

196

326

526

| Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals. | | | | | | | | | | |
|--|----|---------|--|--|--|--|--|--|--|--|
| STUDENT AID - RESIDENCE AND BOARD | 84 | 825,840 | | | | | | | | |
| STUDENT AID - RESIDENCE AND BOARD | 84 | 825,840 | | | | | | | | |

FEDERAL SCHOLARSHIPS AND GRANTS

| efil | e GRAPHIC pi | rint - DO NOT PROCESS | As Filed Data | a - | DLN: 93 | 49313 | 37105 | 001 |
|-------|---|---|--|---|-------------------------|--------|-----------------|------|
| Sch | edule J | Co | mpensati | ion Information | OI | ИВ No. | 1545-0 | 0047 |
| (Forr | n 990) | | Compensa anization answ | rustees, Key Employees, and Hig ated Employees rered "Yes" on Form 990, Part IV, ato Form 990. | , line 23. | 20 | | |
| • | tment of the Treasury al Revenue Service | ▶ Go to <u>www.irs.go</u> | <u>v/Form990</u> for | instructions and the latest inform | mation. | Open i | to Pul ectio | |
| Nar | ne of the organiz | | | | Employer identifica | | | |
| UNI | VERSITY OF SAN DI | EGO | | | 95-2544535 | | | |
| Pa | rt I Questi | ons Regarding Compensat | ion | | | | | |
| | | | | | | | Yes | No |
| 1a | | | | the following to or for a person liste y relevant information regarding the | | | | |
| | | s or charter travel | lacksquare | Housing allowance or residence for | personal use | | | |
| | _ | companions | 님 | Payments for business use of person | | | | |
| | | nification and gross-up payments | ; | Health or social club dues or initiation | | | | |
| | □ Discretion | nary spending account | • | Personal services (e.g., maid, chauf | reur, cner) | | | |
| b | | | | follow a written policy regarding pay ve? If "No," complete Part III to expl | | 1b | Yes | |
| 2 | | | | or allowing expenses incurred by all r, regarding the items checked on Lir | no 152 | 2 | Yes | |
| | unectors, truste | es, officers, including the CEO/E | xecutive Directo | r, regarding the items checked on the | le ia: | | | |
| 3 | organization's C | EO/Executive Director. Check all | that apply. Do r | ed to establish the compensation of th not check any boxes for methods CEO/Executive Director, but explain i | | | | |
| | ✓ Compens | ation committee | | Written employment centract | | | | |
| | _ ' | ent committee ent compensation consultant | ✓ | Written employment contract Compensation survey or study | | | | |
| | | of other organizations | $\overline{\mathbf{V}}$ | Approval by the board or compensa | tion committee | | | |
| 4 | During the year related organiza | | 990, Part VII, Se | ction A, line 1a, with respect to the fi | iling organization or a | | | |
| а | Receive a sever | ance payment or change-of-cont | rol pavment? . | | | 4a | | No |
| b | | r receive payment from, a supple | | | | 4b | Yes | |
| С | Participate in, o | r receive payment from, an equil | y-based comper | nsation arrangement? | | 4c | | No |
| | If "Yes" to any o | of lines 4a-c, list the persons and | provide the app | olicable amounts for each item in Part | III. | | | |
| | Only 501 (a)(2 |), 501(c)(4), and 501(c)(29) | | | | | | |
| 5 | | | - | the organization pay or accrue any | | | | |
| • | | ontingent on the revenues of: | | the organization pay or accrac any | | | | |
| а | The organization | n? | | | | 5a | | No |
| b | | | | | | 5b | | No |
| | If "Yes," on line | 5a or 5b, describe in Part III. | | | | | | |
| 6 | | ed on Form 990, Part VII, Section ontingent on the net earnings of | | the organization pay or accrue any | | | | |
| а | The organization | n? | | | | 6a | | No |
| b | | | | | | 6b | | No |
| | • | 6a or 6b, describe in Part III. | | | | | | |
| 7 | For persons liste payments not d | ed on Form 990, Part VII, Section escribed in lines 5 and 6? If "Yes | n A, line 1a, did ," describe in Pa | the organization provide any nonfixed rt III | d | 7 | Yes | |
| 8 | subject to the ir | nitial contract exception describe | d in Regulations | red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," de · · · · · · · · · · · · · · · · · · · | | 8 | | No |
| 9 | | | | presumption procedure described in | | 9 | | 110 |
| For F | Paperwork Redu | iction Act Notice, see the Inst | ructions for Fo | orm 990. Cat. No. 5 | 50053T Schedule J | (Form | 990) | 2019 |

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J. report compensation from the organization on row (i) and from related organizations, described in the

| For each individual whose compensation must be reported on Schedule J, report instructions, on row (ii). Do not list any individuals that are not listed on Form 99 | compen: 30. Part | sation fro VII. | om the organization | on row (i) and fro | m related organiza | tions, described i | n the | |
|---|---------------------|--------------------|---|---|--------------------------|---------------------------------|------------|--|
| Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the to | tal amou | ınt of Fo | rm 990, Part VII, Se | ection A, line 1a, ap | | | | |
| (A) Name and Title | (| (B) Breal | kdown of W-2 and/o compensation | or 1099-MISC | (C) Retirement and other | (D) Nontaxable benefits | columns | (F) Compensation in |
| | (i) comp | Base ensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | deferred compensation | | (B)(i)-(D) | column (B) reported as deferred on prior Form 990 |
| See Additional Data Table | | | | | | | | |
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Page 3

Schedule 1 (Form 990) 2019

BENEFIT. THE VICE PRESIDENT FOR MISSION AND MINISTRY IS PROVIDED ON CAMPUS HOUSING AND IT IS RECORDED AS A NON-TAXABLE BENEFIT. THE VALUE OF THESE BENEFITS ARE REPORTED IN "NONTAXABLE BENEFITS" ON SCHEDULE J, PART II, COLUMN D. PRESIDENT HARRIS OCCUPIED THE RESIDENCE FOR ALL OF FISCAL YEAR 2020. SCHEDULE J, PART I, LINE 1A: PERSONAL SERVICES - THE PRESIDENT WAS PROVIDED HOUSEKEEPING AND FACILITIES MAINTENANCE SERVICES FOR THE PRESIDENT'S ON-CAMPUS RESIDENCE. NO PART OF THE BENEFIT WAS TREATED AS TAXABLE COMPENSATION. THE VALUE OF THIS BENEFIT IS REPORTED IN "NONTAXABLE BENEFITS" ON SCHEDULE J. PART II. COLUMN D.

Schedule J (Form 990) 2019

PART I, LINE 4B SCHEDULE J, PART I, LINE 4B: JAMES HARRIS III, PRESIDENT, PARTICIPATED IN A 457(F) PLAN. FOR 2019, CONTRIBUTION WAS MADE IN THE AMOUNT OF \$100,000 AND TOTAL DISTRIBUTIONS WERE MADE IN THE AMOUNT OF \$400,000. KY SNYDER AND TERRY KALYFAYAN, BOTH OFFICERS PARTICIPATED IN A 457 (F) PLAN. FOR 2019, CONTRIBUTIONS WERE MADE IN THE AMOUNTS OF \$32,928 AND \$36,158, RESPECTIVELY. FOR TERRY KALYFAYAN, TOTAL DISTRIBUTIONS

OF \$71,349 WERE MADE. WILLIAM MCGILLIS, HIGHEST COMPENSATED EMPLOYEE, PARTIICPATED IN A 457(F) PLAN. FOR 2019, CONTIRBUTIONS WERE MADE IN THE AMOUNT OF \$20,000.

PART I, LINE 7 NON-FIXED PAYMENTS RECEIVED BY LISTED PERSONS ON SCHEDULE J. PART II. REPRESENT DISCRETIONARY BONUSES NOT BASED ON A FORMULA SPECIFIED IIN CONTRACTS.

Software ID: Software Version:

EIN: 95-2544535

Name: UNIVERSITY OF SAN DIEGO

| | orm 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in | | | | | | | | | |
|--|--|-----------------------|-------------------------------------|---|-----------------------------------|-----------------------------------|---|---|--|--|
| (A) Name and Title | | · · · | | | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) | | |
| | | (i) Base Compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | benefits | (B)(I)-(D) | reported as deferred on prior Form 990 | | |
| 1JAMES T HARRIS III DED PRESIDENT & TRUSTEE | (i) | 649,971 | 0 | 462,740 | 33,600 | 186,706 | 1,333,017 | 0 | | |
| FRESIDENT & TROSTEE | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 1GAIL BAKER MCCARTY VICE PRESIDENT & | (i) | 382,619 | 0 | 64,603 | 33,600 | 13,489 | 494,311 | 0 | | |
| PROVOST | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 2 SAM SCHOLL HEAD COACH, MEN'S | (i) | 407,808 | 0 | 19,910 | 33,600 | 19,962 | 481,280 | 0 | | |
| BASKETBALL | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 3 STEPHEN FERRUOLO DEAN, SCHOOL OF LAW | (i) | 391,626 | 0 | 14,730 | 33,600 | 1,603 | 441,559 | 0 | | |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 4 KY SNYDER VICE PRESIDENT, | (i) | 325,035 | 0 | 54,656 | 66,528 | 22,613 | 468,832 | 0 | | |
| UNIVERSITY OPERATION | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 5 RICHARD VIRGIN VICE PRESIDENT, | (i) | 335,855 | 0 | 36,307 | 33,600 | 19,844 | 425,606 | 0 | | |
| UNIVERSITY ADVANCEME | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 6 CHELL A ROBERTS DEAN, SCHOOL OF | (i) | 373,005 | 0 | 4,760 | 33,600 | 12,066 | 423,431 | 0 | | |
| ENGINEERING, SCHOOL | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 7MARKO SVETINA FACULTY, SCHOOL OF | (i) | 343,128 | 0 | 18,955 | 25,709 | 1,218 | 389,010 | 0 | | |
| BUSINESS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 8NICHOLAS LADANY | (i) | 287,419 | 0 | 48,199 | 33,454 | 7,684 | 376,756 | 0 | | |
| DEAN, SCHOOL OF LEADERSHIP & EDUCATI | l(ii) | 0 | | 0 | 0 | | 0 | | | |
| 9WILLIAM MCGILLIS | (i) | 300,949 | 0 | 18,950 | 53,600 | 22,433 | 395,932 | 0 | | |
| ASSOCIATE VICE PRESIDENT, ATHLETICS | (ii) | | | | | | | | | |
| 10ANDREW T ALLEN | (i) | 285,786 | 0 | 45,771 | 33,600 | 8,389 | 0 373,546 | 0 | | |
| VICE PRESIDENT, INSTITUTIONAL EFFECT | 7::3 | | | | | | | | | |
| 11STEVEN SMITH | (i) | 299,915 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| FACULTY, SCHOOL OF LAW | | 255,515 | | 19,543 | 33,600 | 9,192 | 362,250 | | | |
| 12JAIME ALONSO GOMEZ | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| DEAN, SCHOOL OF | (i) | 268,880 | 0 | 47,951 | 33,600 | 5,535 | 355,966 | 0 | | |
| BUSINESS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 13 DONALD DRIPPS FACULTY, SCHOOL OF LAW | (i) | 306,460 | 0 | 4,076 | 33,600 | 9,247 | 353,383 | 0 | | |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 14 CARMEN M VAZQUEZ VICE PRESIDENT, STUDENT | (i) | 265,100 | 0 | 52,344 | 33,600 | 1,796 | 352,840 | 0 | | |
| AFFAIRS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 15 NOELLE NORTON DEAN, COLLEGE OF ARTS & | (i) | 282,110 | 0 | 16,419 | 33,600 | 11,618 | 343,747 | 0 | | |
| SCIENCES | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 16 PATRICIA MARQUEZ DEAN, KROC SCHOOL OF | (i) | 247,282 | 0 | 38,090 | 33,600 | 11,323 | 330,295 | 0 | | |
| PEACE STUDIES | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 17 | (i) | 285,218 | 0 | 17,974 | 52,622 | 9,363 | 365,177 | 0 | | |
| TERRY KALFAYAN THRU 519 FORMER VICE PRESIDENT, FINANCE & CFO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 18DAVID PYKE | (i) | 258,825 | 0 | 7,559 | 32,708 | 13,744 | 312,836 | 0 | | |
| FORMER DEAN, SCHOOL OF BUSINESS | (ii) | 0 | | ., | | | | | | |
| 19PAULA CORDEIRO | (i) | 252,774 | 0 | 25,011 | 24,260 | 6,104 | 308,149 | 0 | | |
| FORMER DEAN, SCHOOL OF LEADERSHIP & | (1) | | | 25,011 | 2-7,200 | | | ַ | | |
| | I.,,) | | <u>၂</u> ၂ | 0 | <u>U</u> | U | | <u> </u> | | |

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns other deferred benefits (i) Base Compensation (iii) compensation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

146,521

154,836

3THERESA BYRD

NURSING

DEAN, COPLEY LIBRARY

4SALLY BROSZ HARDIN

FORMER DEAN, SCHOOL OF

| | | (i) Base compensation | Bonus & incentive compensation | Other reportable compensation | compensation | | , , , , , | reported as deferred on prior Form 990 |
|--------------------------------|-----|-----------------------|--------------------------------|-------------------------------|--------------|--------|-----------|---|
| 21 REV MSGR DANIEL J | (i) | 186,247 | 0 | 49,562 | 26,866 | 15,828 | , | 0 |
| DILLABOUGH | ļ, | ۱ . | | | | | | |

VICE PRESIDENT, MISSION (II) AND MINISTRY 208,333 547 7,325 27,373 19,329 262,907

(F) Compensation in

column (B)

(B)(i)-(D)

219,508

216,051

6,407

10,865

1KATHRYN ROIG VICE PRESIDENT, FINANCE & CFO

2JANE GEORGES 194,446 28,124 26,763 5,423 254,756

DEAN, SCHOOL OF

NURSING

23,468

22,042

43,112

28,308

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Schedule K

(Form 990)

Private Business Use

Was the organization a partner in a partnership, or a member of an LLC, which owned property

Part 🏻

1

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Supplemental Information on Tax-Exempt Bonds

2019

OMB No. 1545-0047

DLN: 93493137105001

D

No

Yes

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990. Open to Public Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization Employer identification number UNIVERSITY OF SAN DIEGO 95-2544535 **Bond Issues** Part I (c) CUSIP # (d) Date issued (i) Pool (a) Issuer name (b) Issuer EIN (e) Issue price (f) Description of purpose (g) Defeased (h) On behalf of financing issuer Yes No Yes No Yes No CALIFORNIA EDUCATION 52-1705592 130178YD2 03-16-2011 19,562,314 NOTE 1 Χ Х FACILITIES AUTHORITY CALIFORNIA MUNICIPAL 20-1563466 07-23-2015 91,750,000 NOTE 4 Χ Χ FINANCE AUTHORITY 56,505,816 NOTE 5 CALIFORNIA MUNICIPAL 20-1563466 13048VMJ4 10-17-2019 Χ Χ FINANCE AUTHORITY Part ${f I}$ **Proceeds** C D 7,725,000 595,000 3 19,562,315 91,750,000 56,505,816 5 7 3,904 8 9 10 25,830,899 11 12 30,674,916 13 Yes No Yes No Yes No No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Χ Χ bonds (or, if issued prior to 2018, a current refunding issue)? Were the bonds issued as part of an advance refunding issue of taxable 15 Χ Χ Χ 16 Χ Χ Χ Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ

Nο

Χ

Yes

No

Χ

Yes

No

Χ

Α

Yes

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Exception to rebate?

hedge with respect to the bond issue?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

Schedule K (Form 990) 2019

6

8a

Part IV

b

C

Arbitrage

Page 2

Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use of

Χ

Χ

В

Yes

Χ

Χ

Χ

GEORGE K BAUM

FINANCIAL SERVICES

Χ

No

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3000 0000000000 %

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Yes

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No

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Χ

Χ

Х

C

Χ

Χ

D

Schedule K (Form 990) 2019

No

Yes

| Ju | bond-financed property? | X | X | X | |
|----|--|---|---|---|--|
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | | | | |
| С | Are there any research agreements that may result in private business use of bond-financed property? | X | Х | Х | |

Α

Yes

Χ

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

the GIC satisfied?

requirements of section 148? . . .

Return Reference

Page 3

No

D

D

Nο

Yes

Yes

В

No

Explanation

PART I, COLUMN (F) - DESCRIPTION OF PURPOSE SERIES 2011 (ISSUE DATE MARCH 16, 2011): ADVANCE REFUNDING OF CEFA SERIES 1998 (ISSUE DATE FEBRUARY 25, 1998). NOTE 4 PART I, COLUMN (F) - DESCRIPTION OF PURPOSE SERIES 2015 (ISSUE DATE JULY 23, 2015): ADVANCE REFUNDING OF SERIES 2005 (ISSUE DATE NOVEMBER 16, 2005). NOTE 5 PART I, COLUMN (F) - DESCRIPTION OF PURPOSE TO FINANCE FOR THE CONSTRUCTION AND/OR RENOVATION

OF CERTAIN MAJOR FACILITIES. PART III. LINES 4 AND 5. COLUMNS A-C: PURSUANT TO IRS GUIDANCE, USD IS NOT REQUIRED TO REPORT PRIVATE BUSINESS

No

Χ

Χ

Yes

Yes

No

No

Yes

Χ

Nο

Yes

Yes

Χ

Nο

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

USE INFORMATION FOR REFUNDING BONDS THAT REFUNDED BONDS ISSUED BEFORE JANUARY 1, 2003.

Schedule K (Form 990) 2019

(GIC)?

period?

Part V

Part VI

NOTE 1

Arbitrage (Continued)

| | C print - DO N | OT PROCESS | As Fil | ed Data - | | | | | DL | N: 93 | 4931 | .371 | 05001 |
|--|--|---|--|---|---|---|----------------|----------------------------------|---|--------------------------|-------------|----------------|----------------------|
| Schedule L Transac | | | action | s with In | ntereste | d Person | s | | | 01 | MB No. | 1545 | -0047 |
| (Form 990 or 990-EZ) ► Complete if the organizat | | | | swered "Yes | " on Form 9 | 90, Part IV, li | nes 2! | 5a, 2 | 5b, 26 | i, | 20 | 11 | n |
| | | 27, 28a, 2 | | c, or Form 999 n to Form 990 | | , line 38a or 4 n-F7 | Юb. | | | | 20 | J L | 7 |
| Department of the Tre | asury | Go to <u>www.irs</u> . | | | | | ormat | ion. | | | Open | to P | ublic |
| nternal Revenue Serv | | | | | | | | | | | | oecti | |
| Name of the org | | | | | | | Em | iploy | er ide | ntifica | ation r | numb | er |
| 311112113111 31 37 | 51233 | | | | | | 95- | -2544 | 535 | | | | |
| | ss Benefit Tra | | | | | | | | | | | | |
| | lete if the organiz | | | | | | | | | | |) Cor | |
| 1 (a |) Name of disqua | iiried person | (6) | (b) Relationship between disqualified person and organization | | | | d (c) Description of transaction | | | <u> </u> | es | rected? No |
| | | | | | | | + | | | | <u> </u> | | -110 |
| | | | | | | | | | | | | | |
| | | | | | _ | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | _ | | | | | | |
| 2 Enter the a | mount of tax incu | rred by the oran | nization m | anagers or disc | rualified perce | one during the | Vear III | nder 1 | ection | , | | | |
| 4958. | | | | | | | • | | _ | ; \$ —— | | | |
| 3 Enter the a | mount of tax, if a | ny, on line 2, ab | ove, reimb | ursed by the o | rganization . | | • | | > : | \$ | | | |
| Part II Lo | ans to and/or | From Interes | sted Per | sons. | | | | | | | | | |
| | and to ana, or | | | | Dart V line 2 | 9a or Form 00 | 0. Pari | + T\/ | ine 26 | : or if | the or | aniza | tion |
| Cor | nplete if the orga | | | | Part V, IIIle 3 | oa, or rollings | -, | , , | | , | | , | CIOII |
| Cor rep | orted an amount | on Form 990, Pa | rt X, line 5 | , 6, or 22 | | | | | | | | | |
| Cor rep (a) Name of | orted an amount (b) Relationship | on Form 990, Pa | rt X, line 5 (d) Loan | , 6, or 22 to or from the | (e) Original | (f) Balance | (g) | In | (h | 1) | (i | i) Wri | tten |
| Cor rep (a) Name of | orted an amount (b) Relationship | on Form 990, Pa | rt X, line 5 (d) Loan | , 6, or 22 | | | (g) | In ult? | (h Approv boar | ved by | (i | | tten |
| Cor rep (a) Name of | orted an amount (b) Relationship with | on Form 990, Pa | rt X, line 5 (d) Loan orga | , 6, or 22 to or from the nization? | (e) Original principal | (f) Balance | (g) defau | In ult? | (h Approv boar comm | ved by d or ittee? | (i | i) Wri | tten ent? |
| Cor rep (a) Name of nterested person | orted an amount (b) Relationship with organization | on Form 990, Pa (c) Purpose of loan | rt X, line 5 (d) Loan | , 6, or 22 to or from the nization? | (e) Original principal amount | (f) Balance due | (g) defau | In ult? | (h Approv boar comm Yes | ved by | (i | i) Wri | tten |
| Cor rep (a) Name of interested person | orted an amount (b) Relationship with | on Form 990, Pa | rt X, line 5 (d) Loan orga | , 6, or 22 to or from the nization? | (e) Original principal | (f) Balance | (g) defau | In ult? | (h Approv boar comm | ved by d or ittee? | (i | i) Wri | tten ent? |
| Cor rep (a) Name of interested person (1) NICHOLAS LADANY | orted an amount (b) Relationship with organization KEY EMPLOYEE | on Form 990, Pa (c) Purpose of loan MORTGAGE ASSISTANCE | rt X, line 5 (d) Loan orga | , 6, or 22 to or from the nization? From X | (e) Original principal amount | (f) Balance due | (g) defau | In ult? / | (h Approv boar comm Yes Yes | ved by d or ittee? | Yes Yes | i) Wri | tten ent? |
| Correp (a) Name of nterested person (1) NICHOLAS ADANY | orted an amount (b) Relationship with organization | on Form 990, Pa (c) Purpose of loan MORTGAGE ASSISTANCE | rt X, line 5 (d) Loan orga | , 6, or 22 to or from the nization? | (e) Original principal amount | (f) Balance due | (g) defau | In ult? | (h Approv boar comm Yes | ved by d or ittee? | (i | i) Wri | tten ent? |
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| Correp (a) Name of nterested person (1) NICHOLAS LADANY (2) GAIL BAKER Total . Part III Gra | orted an amount (b) Relationship with organization KEY EMPLOYEE OFFICER | on Form 990, Pa (c) Purpose of loan MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE | rt X, line 5 (d) Loan orga To | , 6, or 22 to or from the nization? From X X ested Persor | (e) Original principal amount 200,000 150,000 | (f) Balance due 40,000 90,000 | (g) defau | In ult? / | (h Approv boar comm Yes Yes | ved by d or ittee? | Yes Yes | i) Wri | tten ent? |
| (a) Name of nterested person (1) NICHOLAS LADANY (2) GAIL BAKER Fotal . Part III Gra Con | orted an amount (b) Relationship with organization KEY EMPLOYEE OFFICER Ints or Assistanplete if the organization | on Form 990, Pa (c) Purpose of loan MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE | rt X, line 5 (d) Loan orga To To ag Interevered "Ye | , 6, or 22 to or from the nization? From X X x ssted Persor s" on Form 9 | (e) Original principal amount 200,000 150,000 | (f) Balance due 40,000 90,000 130,000 line 27. | (g) defau | In Jult? Jult? No No No | (hApprov boar comm Yes Yes | ved by d or ittee? | Yes Yes Yes | i) Wri | nten ent? |
| Correp (a) Name of nterested person (1) VICHOLAS LADANY (2) GAIL BAKER Fotal . Part III Gra Con | orted an amount (b) Relationship with organization KEY EMPLOYEE OFFICER ortage of the organization organi | on Form 990, Pa (c) Purpose of loan MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE | rt X, line 5 (d) Loan orga To To ag Interevered "Yestween and the | , 6, or 22 to or from the nization? From X X x ssted Persor s" on Form 9 | (e) Original principal amount 200,000 150,000 | (f) Balance due 40,000 90,000 130,000 line 27. | (g) defau | In Jult? Jult? No No No | (hApprov boar comm Yes Yes | ved by d or ittee? | Yes Yes Yes | i) Wri | tten ent? |
| (a) Name of nterested person (1) NICHOLAS ADANY (2) GAIL BAKER Fotal Con (a) Name of interested person | orted an amount (b) Relationship with organization KEY EMPLOYEE OFFICER organization ints or Assistant organization (irested person (irested person Companization) | on Form 990, Pa (c) Purpose of loan MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE DO RESERVE ASSISTANCE | rt X, line 5 (d) Loan orga To To ag Interevered "Yestween and the | , 6, or 22 to or from the nization? From X X x ssted Persor s" on Form 9 | (e) Original principal amount 200,000 150,000 ** ** 150,000 150,000 150,000 150,000 150,000 150,000 | (f) Balance due 40,000 90,000 130,000 line 27. | (g) defau Yes | No No No | (hApprox boar comm Yes Yes | ved by d or ittee? No | Yes Yes Yes | i) Writen | nten ent? |
| Correp (a) Name of interested person (1) NICHOLAS LADANY (2) GAIL BAKER Total . Part III Gra | orted an amount (b) Relationship with organization KEY EMPLOYEE OFFICER organization ints or Assistant organization (irested person (irested person Companization) | MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE DO REPORT OF THE PROPERTY | rt X, line 5 (d) Loan orga To To ag Interevered "Yestween and the | , 6, or 22 to or from the nization? From X X x ssted Persor s" on Form 9 | (e) Original principal amount 200,000 150,000 ** ** 150,000 150,000 150,000 150,000 150,000 150,000 | (f) Balance due 40,000 90,000 130,000 line 27. (d) Type of | (g) defau Yes | No No No | (hApprox boar comm Yes Yes | ved by d or ittee? No | Yes Yes | i) Writen | nten ent? |
| (1) Fotal Part III Gra Con (a) Name of (b) NICHOLAS ADANY (c) GAIL BAKER Fotal Con (a) Name of inter (1) SEE PART V - SUF | orted an amount (b) Relationship with organization KEY EMPLOYEE OFFICER organization ints or Assistant organization (irested person (irested person Companization) | MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE DO REPORT OF THE PROPERTY | rt X, line 5 (d) Loan orga To To ag Interevered "Yestween and the | , 6, or 22 to or from the nization? From X X x ssted Persor s" on Form 9 | (e) Original principal amount 200,000 150,000 ** ** 150,000 150,000 150,000 150,000 150,000 150,000 | (f) Balance due 40,000 90,000 130,000 line 27. (d) Type of | (g) defau Yes | No No No | (hApprox boar comm Yes Yes | ved by d or ittee? No | Yes Yes | i) Writen | nten ent? |
| (1) Name of interested person (2) GAIL BAKER (2) GAIL BAKER (3) Name of interested person (4) Name of interested person | orted an amount (b) Relationship with organization KEY EMPLOYEE OFFICER organization ints or Assistant organization (irested person (irested person Companization) | MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE MORTGAGE ASSISTANCE DO REPORT OF THE PROPERTY | rt X, line 5 (d) Loan orga To To ag Interevered "Yestween and the | , 6, or 22 to or from the nization? From X X Assted Persons" on Form 9 | (e) Original principal amount 200,000 150,000 ** ** 150,000 150,000 150,000 150,000 150,000 150,000 | (f) Balance due 40,000 90,000 130,000 line 27. (d) Type of | (g) defau Yes | No No No | (hApprox boar comm Yes Yes | ved by d or ittee? No | Yes Yes | i) Writen | nten ent? |

| Schedule L (Form 990 or 990-EZ) 2019 | | | | | | Page 2 |
|---|---|---|---|---|--|--------------------|
| Part IV Business Transaction Complete if the organiz | | | | a, 28b, or 28c. | | |
| (a) Name of interested person | (b) Relationship between interested person and the organization | | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? | |
| 1 | | | | | Yes | No |
| (1) LINDSEY ALLEN | FAMILY MEI OFFICER | MBER OF | 40,322 | SEE PART V | | No |
| (2) ZACHARY HARRIS | FAMILY MEI PRESIDENT TRUSTEE | | 58,673 | SEE PART V | | No |
| (3) JAMES MCCARTY | FAMILY MEI VICE PRESI PROVOST | | 56,620 | SEE PART V | | No |
| (4) DENISE DIMON | FAMILY MEI OFFICER | MBER OF | 280,655 | SEE PART V | | No |
| (5) RHIANA MCCARTY | FAMILY MEI VICE PRESI PROVOST | | 11,028 | SEE PART V | | No |
| | | | | | | <u></u> |
| Part V Supplemental Inform Provide additional informa | | o questions on | Schedule L (see instructi | ons). | | |
| Return Reference | | | Explanati | on | | |
| SCHEDULE L, PART III - GRANTS OR ASSISTANCE BENEFTING INTERESTED PERSONS: | WHO RECEIVED SC UNIVERSITY MUST | HOLARSHIPS, GROUP EACH | FELLOWSHIPS, AND SIM | QUIRED TO IDENTIFY THE INTERES ILAR FINANCIAL ASSISTANCE. INS OVIDED TO INTERESTED PERSONS DENTS. | TEAD, TH | ΙE |
| SCHEDULE L, PART III - BUSINESS TRANSACTION INVOLVING INTERESTED PERSONS: | RELATED TO DENIS PROFESSOR OF ECO DIRECTOR OF THE IRS FORM W-2 BOX BENEFITS.ANDREW PLANNING, IS RELA UNIVERSITY. SHE I AND EDUCATIONAL CALENDAR YEAR 20 AND TRUSTEE, IS F | SE DIMON, HIS DNOMICS, THI AHLERS CENT (5 WAGES FO T. ALLEN, VIC TED TO LINDS S THE ASSIST S SCIENCES. T D19 FOR LINDS RELATED TO Z | S WIFE, WHO IS ALSO AN E ASSOCIATE PROVOST FER FOR INTERNATIONAL R CALENDAR YEAR 2019 CE PRESIDENT FOR INSTITUTE OF THE GRANT DIRECTOR OF THE GRANT DIRECTOR OF THE GRAY ALLEN AND ASSOCIA ACHARY HARRIS, HIS SOLIA | EFFECTIVENESS AND STREATEGIC EMPLOYEE AT THE UNIVERSITY. SOR INTERNATIONAL AFFAIRS, AND BUSINESS. THE AMOUNT SHOWN FFOR DENISE DIMON AND ASSOCIATUTIONAL EFFECTIVENESS AND STER, WHO IS ALSO AN EMPLOYEE AT BLOBAL CENTER IN THE SCHOOL OF RESENTS IRS FORM W-2 BOX 5 WATED BENEFITS. JAMES T. HARRIS IIN, WHO IS ALSO AN EMPLOYEE AT FOR DEVELOPMENT. THE AMOUNT | HE IS A THE REPRESENTED REATEGN THE LEADER GES FOR THE THE | NTS IC RSHIP |

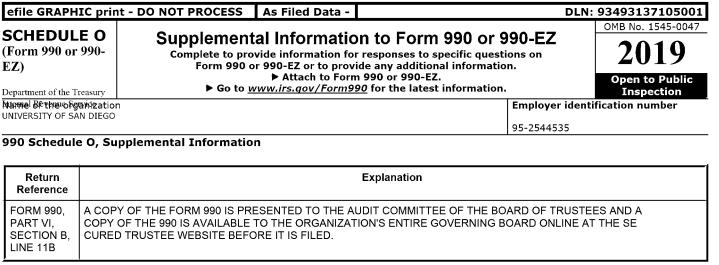
REPRESENTS IRS FORM W-2 BOX 5 WAGES FOR CALENDAR YEAR 2019 FOR ZACHARY HARRIS AND ASSOCIATED BENEFITS.GAIL MCCARTY BAKER, VICE PRESIDENT AND PROVOST, IS RELATED TO JAMES MCCARTY, HER HUSBAND, WHO IS ALSO AN EMPLOYEE AT THE UNIVERSITY. HE IS THE CREDENTIALING ANALYST IN THE SCHOOL OF LEADERSHIP AND EDUCATIONAL SCIENCES. THE AMOUNT SHOWN REPRESENTS IRS FORM W-2 BOX 5 WAGES FOR CALENDAR YEAR 2019 FOR JAMES MCCARTY AND ASSOCIATED BENEFITS.GAIL MCCARTY BAKER, VICE PRESIDENT AND PROVOST, IS RELATED TO RHIANA MCCARTY, HER DAUGHTER, WHO IS ALSO AN EMPLOYEE AT THE UNIVERSITY. SHE IS A STUDENT REPRESENTATIVE IN THE STUDENT SUPPORT SERVICES DEPARTMENT. THE AMOUNT SHOWN REPRESENTS

BENEFITS.

IRS FORM W-2 BOX 5 WAGES FOR CALENDAR YEAR 2019 FOR RHIANA MCCARTY AND ASSOCIATED Schedule L (Form 990 or 990-EZ) 2019

DLN: 93493137105001 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2019 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** UNIVERSITY OF SAN DIEGO 95-2544535 Part I **Types of Property** (a) (b) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art-Historical treasures Art—Fractional interests 4 Books and publications Clothing and household goods Cars and other vehicles **7** Boats and planes . . 8 Intellectual property . . . Securities—Publicly traded . Χ 21 1,074,044 MARKET VALUE 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . Real estate—Other . . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ► (___ 26 Other ▶ (______) 27 Other ▶ (______) Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt 30a Nο **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Yes **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2019) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

| Pag | | | | | |
|---|--|--|--|--|--|
| | Ition. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization umn (b), the number of contributions, the number of items received, or a combination of both. Also y additional information. | | | | |
| Return Reference | Explanation | | | | |
| PART I, COLUMN (B): | REPORTS THE NUMBER OF CONTRIBUTIONS. | | | | |
| PART I, LINE 32B: | THE UNIVERSITY UTILIZES A BROKER TO SELL STOCK GIFTS RECEIVED. | | | | |
| | Schedule M (Form 990) (2019) | | | | |



Return Explanation
Reference

FORM 990, PART VI, FINTEREST DISCLOSURE STATEMENT. ANY CONFLICT IS REVIEWED AND HANDLED IN ACCORDANCE WITH T SECTION B, LINE 12C

Return Explanation
Reference

| FORM 990, | THE BOARD OF TRUSTEES EXECUTIVE COMPENSATION COMMITTEE DETERMINES COMPENSATION USING COMPA |
|------------|--|
| PART VI, | RABLE DATA AND CONTEMPORANEOUSLY DOCUMENTING ITS DECISIONS. THIS PROCESS IS DONE ANNUALLY |
| SECTION B, | FOR THE PRESIDENT AND THE VICE PRESIDENTS. THE PROVOST/VICE PRESIDENT FOR ACADEMIC AFFAIRS |
| LINE 15 | DETERMINES THE COMPENSATION FOR THE DEANS USING MARKET BENCHMARK DATA PREPARED INTERNALLY |
| | AND THE BENCHMARK SCHOOLS ARE SELECTED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOA |
| | RD. |

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| | Reference | ехрынацон | |
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| | FORM 990, | FORMS 990 AND 990T ARE AVAILABLE TO THE PUBLIC BY VIEWING THE GUIDESTAR WEBSITE AND UPON R | |
| ı | PART VI, | EQUEST FROM THE OFFICE OF TAX & COMPLIANCE AT 619-260-4683; COMPLIANCE@SANDIEGO.EDU; OR ON | |
| ı | SECTION C, | SITE FROM THE OFFICE OF TAX & COMPLIANCE. FORM 1023 IS AVAILABLE UPON REQUEST FROM THE OFF | |
| ı | LINE 18 | ICE OF TAX & COMPLIANCE AT 619-260-2302; COMPLIANCE@SANDIEGO.EDU; OR ONSITE FROM THE OFFIC | |
| ı | | E OF TAX & COMPLIANCE. | |

Evalanation

Return Explanation Reference

| FORM 990, | AUDITED FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST FROM THE OFFICE OF THE CONTROLLER |
|------------|--|
| PART VI, | AT 619-260-2302; ACCOUNTING@SANDIEGO.EDU; GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST F |
| SECTION C, | ROM THE OFFICE OF THE PRESIDENT AT 619-260-4520; CONFLICT OF INTEREST POLICY IS AVAILABLE |
| | |

LINE 19 l online at www.sandiego.edu.

990 Schedule O, Supplemental Information Return Explanation Reference

FORM 990, PART XI, LINE 9: