# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

► Do not enter social security numbers on this form as it may be made public S O Go to www.irs.gov/Form990 for instructions and the latest information.

<u>A</u>	For t	ne 2017 calendar year, or tax year beginning ு JU	JL 1, 2017 and	ending	JUN 30, 2018	
В	Check applica	C Name of organization			D Employer identifi	ication number
	Add char	ress Norton Simon Museum of art at Pas.	ADENA			
Ē	Nam Nam	ne	<del></del>	<del>-</del>	95-164	4606
	lnitia retur	· · · · · · · · · · · · · · · · · · ·	ivered to street address)	Room/sur	te E Telephone numbe	er
	Fina	411 West Colorade Bouleward	,			9-6840
	term ated	City or town, state or province, country, and	ZIP or foreign postal code	-	G Gross receipts \$	56,961,497.
	Ame	Pasadena, CA 91105-1825			H(a) Is this a group re	eturn
	Appi tiop pend	F Name and address of principal officer Walte	er W. Timoshuk		for subordinates	
_	pend	same as C above	_	N/A	H(b) Are all subordinates in	ncluded? Yes No
1	Тах-ө:	xempt status X 501(c)(3) 501(c) ( )	<b>◄</b> (insert no ) 4947(a)(1)	or 🔲 5,	If "No," attach a	list (see instructions)
		ite: www.nortonsimon.org			H(c) Group exemptio	n number 🕨
_			sociation Other	L Yea	ar of formation; 1924 N	A State of legal domicile. CA
LP:	art I	Summary	\	l		
8	1	Briefly describe the organization's mission or most	significant activities Operat.	ion of	a public art	
Activities & Governance	ł	museum.				
ern.	2	Check this box  if the organization discon	ntinued its operations or dispo	sed of mo	ore than 25% of its net as	ssets
ઠ્ઠ	3	Number of voting members of the governing body (	• •		3	9
જ	4	Number of independent voting members of the gov			4	8
ies	5	Total number of individuals employed in calendar year	ear 2017 (Part V, line 2a)		5	217
ξį	6	Total number of volunteers (estimate if necessary)	DECENTED	7	6	9
ĄĊ	7 a	Total unrelated business revenue from Part VIII, col	lumni(G), hine #21 V L D	,l	7a	0.
	b	Net unrelated business taxable income from Form S	990-T, line 34	싫	7b	0.
		Contributions and grants (Part VIII, line 1h)	MAY 21 2019		Prior Year	Current Year
91	8		]	<u> </u>	5,910,041.	5,949,925.
Revenue	9	Program service revenue (Part VIII, line 2g)	the same of the sa	-I	859,275.	923,882.
æ	10	Investment income (Part VIII, column (A), lines 3, 4,	and Value DEIN, UI	┵┝	1,896,499.	7,975,698.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,		L	297,905.	304,386.
<b>)</b> —	12	Total revenue - add lines 8 through 11 (must equal F	<del></del>		8,963,720.	15,153,891.
3	13	Grants and similar amounts paid (Part IX, column (A		⊢	2,000.	0.
<b>&gt;</b>	14	Benefits paid to or for members (Part IX, column (A)		<u> </u>	0.	0.
Expenses	15	Salaries, other compensation, employee benefits (P		⊢	4,387,178.	4,523,875.
		Professional fundraising fees (Part IX, column (A), Iir	The state of the s	` . ⊢	0.	0.
		Total fundraising expenses (Part IX, column (D), line		<u> </u>	0 035 507	2 224 224
		Other expenses (Part IX, column (A), lines 11a-11d,		⊢	2,035,597.	2,004,394.
_	18	Total expenses Add lines 13-17 (must equal Part IX		<u> </u>	6,424,775.	6,528,269.
3 Sec.	19	Revenue less expenses Subtract line 18 from line 1			2,538,945.	8,625,622.
		Total assets (Dort V. line 40)		#	eginning of Current Year	End of Year
		Total assets (Part X, line 16) Total liabilities (Part X, line 26)		<u> </u>	91,443,850.	97,065,400.
MIN Ballan	22	Net assets or fund balances Subtract line 21 from I	ino 20	$\vdash$	90,911,401.	629,818. 96,435,582.
	rt II	Signature Block	III I Z U		30,311,401.	30,433,302.
	<del></del> -	ulties of perjury, I declare that I have examined this return, in	neluding accompanying schedules	and states	nents, and to the hest of my	knowledge and helief it is
		et, and complete. Declaration of preparer (other than officer)				Kilowieuge allu bellet, it is
	-	Breef H. D. P.	) is based on an intermation of win	icii propare	- 1 7	-019
Sign		Signature of officer	<del> </del>		Date Date	~ ( /
Here		Ronald H. Dykhuizen, Chief Financi	al Officer			
	-	Type or print name and title				
		Print/Type preparer's name	Preparer's signature		Date Check	PTIN
Paid		Travis L. Patton		MAY	, U 0 3040	
Prep		Firm's name PricewaterhouseCoopers LL	P	~	Firm's EIN	13-4008324
Use (		Firm's address 600 13th Street NW #1000			T II III 3 CIN	
	-	Washington, DC 20005			Phone no.2024	141000
Mav	the IF	RS discuss this return with the preparer shown above	e? (see instructions)		1, 1,01,0 110,-323	X Yes No
	1 11-2			ns.		Form <b>990</b> (2017)

7.	1990 (2017) NORTON SIMON MUSEUM		95	-1644606	Page 2
ıa	rt III) Statement of Program Service Acc	omplishments			
	Check if Schedule O contains a response or r	ote to any line in this Part III			X
1	Briefly describe the organization's mission				=
•	The Museum's exempt purposes are to: (	) establish and maintain	<b>a</b>		
	museum and library of art, painting, ar				
	develop the study of the fine arts and				
	of kindred subjects; and (iii) do any a				
2	Did the organization undertake any significant progr	am services during the year which	n were not listed on the		
	prior Form 990 or 990-EZ?			L\ <b>Y</b>	es 🗓 No
	If "Yes," describe these new services on Schedule (	).			
3	Did the organization cease conducting, or make sign	uficant changes in how it conduct	ts, any program services?	Y	es X No
	If "Yes," describe these changes on Schedule O	•			
ı	Describe the organization's program service accomp	hishments for each of its three lar	raest program services, as mea	isured by expen	ses
	Section 501(c)(3) and 501(c)(4) organizations are rec		• . •		
	revenue, if any, for each program service reported	direct to report the amount of gra	rits and anocations to others, t	ne total expense	35, and
		90			022 002 1
a		89 . including grants of \$	) (Revenue \$		923,882.
	Operation of a public art museum, which				
	attendance is approximately 167,000. Mu				
	tours and educational publications that	are available at the mus	eum		
	bookstore.		_		_
	<del> </del>		<del></del>		
			<del></del>		
				<del></del>	
b	(Code ) (Expenses \$	including grants of \$	) (Revenue \$		)
	<del></del>				
		<del></del>	<del></del>		
			<del></del>		
			<del></del>		
C	(Code ) (Expenses \$	including grants of \$	) (Revenue \$		)
	·	<del></del>			
	<del></del>	<del></del>	<del></del>		
	<del></del>			<del></del>	
	Other program convecs (Decembe in Schedule O.)				
d	Other program services (Describe in Schedule O )		2 (5)		
	Other program services (Describe in Schedule O ) (Expenses \$ including grant) Total program service expenses	oof\$ 5,037,789.	) (Revenue \$	)	

# Form 990 (2017) NORTON SIMON MUSEU Part IVI Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		×	
•	If "Yes," complete Schedule A Is the organization required to complete Schedule B, Schedule of Contributor?	1 2	1 x	├
2 3		۴	<del>                                     </del>	+-
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	[		
	during the tax year? If "Yes," complete Schedule C, Part II	4	<u> </u>	x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	١.		
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	[ _	ł	x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Pert II	7	<del> </del>	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Pert IV	9	<u></u>	x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	x	}
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X		<b>300</b>	
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		APACESTATES.	-
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х `
. f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	_ <u>×</u> _	
p	Was the organization included in consolidated, independent audited financial statements for the tax year?			
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  Did the organization maintain an office, employees, or agents outside of the United States?	13		X
h	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	x	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	170		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	<del>"</del>		
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	- 1	x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Ì	x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	_	x
		Form	990 a	2017\

Form 990 (2017)

NORTON SIMON MUSEUM OF ART

Part IVI Checklist of Required Schedules (continued)

7.24			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		x
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	1	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х_
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			1
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		1	1
	Schedule J .	23	Х	<b>└</b>
24a				
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	<b> </b>	<b> </b>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	١	[	l
	any tax-exempt bonds?	24c	<b> </b>	
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	<b>├</b>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	1	}	
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	ļ	×
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	}	x
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or	200		<del>                                     </del>
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			,
	complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	<u> </u>		<b></b> -
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	j :		
	of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	W.		1000
	instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28ь		х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		×
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	1 1	1	
00	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I		ı	x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		<del>^</del> -
	Part V, line 1	34	x	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	<del></del> -	x
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35°		
-	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35ь		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	х	
		Form	990 (	2017)

	O1 . T	F3 11			Tax Compliance
BPAIT VII	Statemente	Keastaina	I ITHAT IHS	Fillings and	Lay Compliance
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APACKA SANGARANTAN AN				•	

	Check if Schedule O contains a response or note to any line in this Part V				
				Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	20		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	o W		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eportable gaming			
	(gambling) winnings to prize winners?		1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			3585483	Ha
	filed for the calendar year ending with or within the year covered by this return	2a	217		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retui	ns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	)		I K	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	•	За		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	0	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	account)?	4a	1	x
b	If "Yes," enter the name of the foreign country				STA
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	•	5a	1	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	ction?	5b		х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		1
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e organization solicit		1	
	any contributions that were not tax deductible as charitable contributions?	•	6a	]	x
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions or gifts			
	were not tax deductible?	·	6b		İ
7	Organizations that may receive deductible contributions under section 170(c).			PARTY.	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices provided to the pa		X	1
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	х	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it will	as required			
	to file Form 8282?		7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	1,000,000		
0	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c	ontract?	7е		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri	act?	7f		х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion file a Form 1098-	C? <b>7h</b>		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by the			
	sponsoring organization have excess business holdings at any time during the year?		8		
9	Sponsoring organizations maintaining donor advised funds.				
a	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b	$\Box$	
10	Section 501(c)(7) organizations. Enter	•			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter				
а	Gross income from members or shareholders	11a			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against				
	amounts due or received from them)	11b			than:
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	12a		
þ	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.		AL COM		
а	Is the organization licensed to issue qualified health plans in more than one state?		13a	MEST- C	
	Note. See the instructions for additional information the organization must report on Schedule O				
b	Enter the amount of reserves the organization is required to maintain by the states in which the	1			
	organization is licensed to issue qualified health plans	13b			
C	Enter the amount of reserves on hand	13c			(Floor
	Did the organization receive any payments for indoor tanning services during the tax year?		14a	igsquare	х
<u>b</u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	0	14b	لــِــا	
			Form	990/	20 17

Form 990 (2017) NORTON SIMON MUSEUM OF ART AT PASADENA 95-1644606 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule C	). See .	instructions			
	Check if Schedule O contains a response or note to any line in this Part VI					х
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		9		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	1				
ь	Enter the number of voting members included in line 1a, above, who are independent	1b	1	8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with	any other			
	officer, director, trustee, or key employee?	•	•	2	X	*******
3	Did the organization delegate control over management duties customarily performed by or under the	e dire	ct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?		•	3	l	х
4	Did the organization make any significant changes to its governing documents since the prior Form 9	990 wa	as filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's as:			5		х
6	Did the organization have members or stockholders?			6	х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	point	one or			
	more members of the governing body?	•		7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s	tockh	olders, or			
	persons other than the governing body?			7ь	х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by th	e following <sup>.</sup>		11/200	
а	The governing body?			8a	х	I XXI.ARANIA
b	Each committee with authority to act on behalf of the governing body?			8b	х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ched a	at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue	Code.)			
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		<u> </u>
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	napter	s, affiliates,	1 1		
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	y befo	re filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
Ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	х	<u>.</u>
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yo	əs," de	scnbe	1 1	]	
	ın Schedule O how this was done			12c	×	
13	Did the organization have a written whistleblower policy?			13		<u> </u>
14	Did the organization have a written document retention and destruction policy?			14	RATE SPECIAL	X
15	Did the process for determining compensation of the following persons include a review and approva	ıl by ın	dependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			<u> Gern</u>		
	The organization's CEO, Executive Director, or top management official			15a	<u> </u>	
Ь	Other officers or key employees of the organization			15b	X	94" havi2vil d
40	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)					
168	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen	nent w	ith a			
	taxable entity during the year?			16a	Fisher Section 1	X ************
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	nzation	n's	ACCES.		
800	exempt status with respect to such arrangements?			16b		
			<del></del> .	<del></del>		<del></del>
17 10	List the states with which a copy of this Form 990 is required to be filed CA	(C = -	FO1(a)(0) E3			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	(Secti	on out (c)(d)s only)	availab	ө	
	for public inspection. Indicate how you made these available. Check all that apply	O-1	adula (1)			
40	Own website Another's website Y Upon request Other (explain			o al 4:		
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, con	itlict o	r interest policy, ar	no financ	cial	
^^	statements available to the public during the tax year		a			
20	State the name, address, and telephone number of the person who possesses the organization's book	oks an	a records 📂			
	Ronald H. Dykhuizen - 6268446910					
	411 W. Colorado Blvd., Pasadena, CA 91105					

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons

(A)	(B)				C) itior			(D)	(E)	(F)	
Name and Title	Average		not c	heck	more	than		Reportable	Reportable	Estimated	
	hours per week		cer ar					compensation from	compensation from related	amount of other	
	(list any	į						the	organizations	compensation	
	hours for	Į	1	1	1	e e	l	organization	(W-2/1099-MISC)	from the	
	related	ste	nstee		_	Busat	ŀ	(W-2/1099-MISC)		organization	
	organizations	a ta	l mark	l	loye	g 8				and related	
	below line)	ndividual trustee or director	nstitutional trustee	Officer	Кву етрюуев	Highest compensated employee	imer.			organizations	
(1) Roy Doumani	1.00	=	=	<del>E</del>	3	= 5	F.	<del></del>		<del></del> -	
Trustee		×						٥.	0.	0.	
(2) Pamela Simon Jensen	1.00	T	_	_	H	<u> </u>					
Trustee		x	'		ì			0.	0.	0.	
(3) Dr. Guy Juillard	1.00			-							
Trustee until 2/27/18		х						0.	0.	0.	
(4) Ronald L. Olson	1.00										
Trustee		х						0.	0.	0.	
(5) Dr. Earl A. Powell, III	1.00										
Trustee		х						0.	. 0.	. 0.	
(6) Victoria B. Rogers	1.00										
Trustee		х						0.	0.	0.	
(7) Douglas Simon	1.00										
Trustee		х						0.	` 0.	0.	
(8) Tom Brokaw	1.00									· <u>-</u>	
Trustee; Vice Chair		х		x				0.	0.	0.	
(9) Thomas L. Pfister	2.00	1									
Trustee; Chair	2.00	х		х				0,	0.	0.	
(10) Walter W. Timoshuk	30.00				Ì						
Trustee; President		х		x				327,924.	327,923.	142,902.	
(11) Ronald H. Dykhuizen	30.00										
VP; CFO; Trsr; Assist Sec	30.00			×				158,239.	158,239.	89,596.	
(12) Stephanie Villasenor	12.50										
VP (beg 11/13/17); Secretary	37.50			×			_	44,091.	132,272.	26,697.	
(13) Cindy Schembri	25.00			- 1							
Controller	25,00		$\dashv$	-		х	_	55,822.	55,821.	41,316.	
(14) John Sudolcan	50.00					_		429 222	١	44 (55	
Director of Operations (15) Carol Togneri	0.00		$\square$		_	Х	$\dashv$	137,872.	0.	44,672.	
(15) Carol Togneri Chief Curator	25.00		]	]		, ]	]	72 246	72 340	22 054	
(16) Leslie Denk	25.00	_				X		73,340.	73,340.	32,054.	
(16) Lesile Denk Director of External Affairs	25.00			ı	ļ	ŢΙ	ļ	25 444	76 304	22 012	
Director or exceller within	23.00			-	$\dashv$	X	$\dashv$	25,441.	76,324.	33,812.	
		l i		ľ	- !				1		

Section A. Officers, Directors, Trus	stees, Key Em	ploy	<del>/00</del> 5	, an	d Hi	ghe	st (	Compensated Employe	es (continuea)			
(A)	(B)	(C)						(D)	(E)		1	(F)
Name and title	Average	(40		Pos		than	070	Reportable	Reportab	ele	Estr	mated
,	hours per	box	, unle	ss pe	rson	ıs bot	h an	compensation	compensat	tion	amo	ount of
	week		cer ar	io a o	irecto	or/trus	itee)	-	from related			ther
	(list any hours for	director					1	the	organizatio		1	ensation
	related	ē	l <sub>e</sub>		ļ	턡	l	organization	(W-2/1099-N	iisc)	Į.	m the
	organizations	nates	trust		ļ ,	Sueda	ı	(W-2/1099-MISC)			_	nization related
	below	ualtr	l g		e de	150 160 160 160 160 160 160 160 160 160 16	J _					izations
	line)	Individual trustee or	Institutional trustee	Officer	Көу етрюува	Highest compensated employee	Forma				l organ	
	<del> </del>	=	Ť	٦	×	Ξ.6	۳		<del></del>		-	
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			П									
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dh Out Add	<u></u>		Ш			Щ		922 720	011	,919.	<b></b>	11 049
1b Sub-total	I Continu A					1		822,729.		0.		11,049.
<ul> <li>c Total from continuation sheets to Part VI</li> <li>d Total (add lines 1b and 1c)</li> </ul>	i, Section A					. !		822,729.	823	,919.		11,049.
Total number of individuals (including but n	ot limited to th		leto	dat		طبيد لا		<del></del>		<u></u>	<u>-</u>	
compensation from the organization	or minited to th	030	11316	u al	JUVE	) WI	10 11	eceived more than \$100	,000 or reporta	DIG		3
Componsation nom the organization							_	<del></del>			TY	es No
3 Did the organization list any former officer,	director or tru	istae	ke	v em	ากได	VAA	orl	highest compensated er	nnlovee on	ſ		
line 1a? If "Yes," complete Schedule J for si			,	, 0,,	ipio.	<b>y</b> 00,	01	riighest compensatod of	inployed on	j	3	X
4 For any individual listed on line 1a, is the su		e co	mne	nsa	tınn	and	oti	her compensation from t	he organization	,		
and related organizations greater than \$150								· · · · · · · · · · · · · · · · · · ·	rio organization	·	SUCCESSION DESIGNATION OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TRANSPORT NAMED IN CO	K Circles
5 Did any person listed on line 1a receive or a			•						dual for service	s l		
rendered to the organization? If "Yes," com	-							<b>9</b>		1	5	X
Section B. Independent Contractors												
1 Complete this table for your five highest co	mpensated ind	lepe	nde	nt co	ontra	acto	rs t	hat received more than	\$100,000 of co	mpens	ation fro	m
the organization Report compensation for	the calendar ye	ear e	ndır	ng w	ith c	or wr	thir	the organization's tax y	ear			
(A) Name and business	addrass						1	(B) Description of se	anucos	_	(C) ompensa	ation
Mariposa Horticultural Enterprises, I							┥	Description of st		<del> </del>	- Diliperis	
15529 Arrow Highway, Irwindale, CA 91							ŀ	Sandscape maintenam	ıce		1	43,038.
							$\dagger$	<del></del>				
							$\dashv$		·	<del> </del>		
	<del></del>						+		<del></del>			
<del></del>							丄			MACE TO THE	in il oper are a	er unus alle
2 Total number of independent contractors (in		ot lin	nitec	l to t	thos	e lıs	ted	above) who received m	ore than			
\$100,000 of compensation from the organiz	ation >				1			<del></del>		學學學學	ALTA THE	

Form 990 (2017) NORTON SIMON MUSEUM OF ART AT PASADENA 95-1644606 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D)
Revonue excluded from tax under (C) Unrelated Rolated or Total revenue exempt function business sections 512 - 514 revenue revenue , Grants Federated campaigns 376,922 b Membership dues 1b 1c c Fundraising events Giffs, ilar Ar 1d d Related organizations 50,254 e Government grants (contributions) 1e Contributions, and Other Sim All other contributions, gifts, grants, and similar amounts not included above 5,522,749 g Noncash contributions included in lines 1a-1f \$ 5,949,925 h Total. Add lines 1a-1f Business Code 2 a Admissions 900099 883,542 883,542 Program Service Revenue 900099 Tours 27,017 27,017 Public Events 900099 12,923. 12,923 900099 400 Photo Income 400 All other program service revenue 923,882. Total. Add lines 2a-2f Investment income (including dividends, interest, and 549,924. 549,924 other similar amounts) Income from investment of tax-exempt bond proceeds Royalties (ii) Personal (i) Real 6 a Gross rents **b** Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other 48,920,022. assets other than inventory b Less cost or other basis and sales expenses 41,494,248 c Gain or (loss) 7,425,774. 7,425,774 7,425,774 d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c) See Part IV, line 18 . **b** Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 617,744 and allowances 313,358 b Less cost of goods sold c Net income or (loss) from sales of inventory 304.386 Miscellaneous Revenue **Business Code** 

15,153,891

923,882.

11 a

d All other revenue

Total. Add lines 11a-11d

Total revenue. See instructions.

# Form 990 (2017). NORTON SIMON MUSEUM Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

	Check if Schedule O contains a response include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	nse or note to any line in  (A)  Total expenses	(B) Program service	(C) Management and	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		expenses	general expenses	
•	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
_	individuals See Part IV, line 22		1		
3	Grants and other assistance to foreign			MINESTER CONTRACTOR	
_	organizations, foreign governments, and foreign		ĺ		
	individuals See Part IV, lines 15 and 16				14 Televis 24 Files
4	Benefits paid to or for members		······································		
5	Compensation of current officers, directors,		<del></del>	CONTRACTOR CONTRACTOR OF THE C	100 10 100 100 100 100 100 100 100 100
	trustees, and key employees	671,637.		671,637.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and			İ	
	persons described in section 4958(c)(3)(B)		,		ļ
7	Other salaries and wages	3,016,947.	2,751,091.	265,856.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	202,249.	168,286.	33,963.	
9	Other employee benefits	369,474.	292,274.	77,200.	
10	Payroll taxes	263,568.	189,236.	74,332.	
11	Fees for services (non-employees)				
а	Management				
b		17,280.		17,280.	
C	Accounting	. 43,750.		43,750.	
d	Lobbying				
6	Professional fundraising services. See Part IV, line 17	,			
f	Investment management fees	35,595.		35,595.	
g	Other (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	220,282.	208,909.	11,373.	
12	Advertising and promotion	5,810.	4,196.	1,614.	
13	Office expenses	167,065.	46,568.	120,497.	
14	Information technology				
15	Royalties				
16	Occupancy	416,164.	387,032.	29,132.	
17	Travel ,	4,428.	3,484.	944.	······································
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials .			<u></u>	
19	Conferences, conventions, and meetings	579.	579.		
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	513,193.	477,270.	35,923.	
23	Insurance	166,329.	135,080.	31,249.	TOTAL STATE OF A STATE OF THE S
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule O.)				
а	Facilities/maintenance	145,319.	145,319.		
b	Curatorial	75,937.	75,937.		
C	Security	72,443.	72,443.		
d	Loss on disp. of proper	22,405.	20,837.	1,568.	
0	All other expenses	97,815.	59,248.	38,567.	<del></del>
<u>25</u>	Total functional expenses. Add lines 1 through 24e	6,528,269.	5,037,789.	1,490,480.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined	ļ	•		
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2017)

**⊮Part X** Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (B) (A) End of year Beginning of year 395,992 245,603 1 Cash - non-interest-bearing 37. 2 Savings and temporary cash investments 2 19,950,035 19,684,817. 3 Pledges and grants receivable, net 3 10,284, 12,589 4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L. Notes and loans receivable, net 504,372 559,336. Inventories for sale or use 246,510 204,410. Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 17,980,762 b Less accumulated depreciation 10b 11,883,623. 6,322,647 6,097,139. 10c 11 54,963,236 28,711,597. 11 investments - publicly traded securities 9,013,066. 41,516,774. 12 Investments - other securities See Part IV, line 11 12 Investments - program-related See Part IV, line 11 13 13 14 14 Intangible assets 35,403 35,403. 15 Other assets See Part IV, line 11 15 91,443,850 97,065,400. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 532,449 629,818. 17 Accounts payable and accrued expenses 17 18 Grants payable 18 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D. Loans and other payables to current and former officers, directors, trustees, Liabilities key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D 532,449 629,818. Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 75,327,554 81,108,963. 27 Unrestricted net assets 27 15,341,446 15,084,218. 28 Temporarily restricted net assets 28 242,401 Permanently restricted net assets 242 401 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 32 96,435,582. 90,911,401. 33 Total net assets or fund balances 33 91,443,850, 97,065,400. Total liabilities and net assets/fund balances

Form 990 (2017)

Forr	n 990 (2017) NORTON SIMON MUSEUM OF ART AT PASADENA	95-1644	606	Pa	ige <b>1</b> 2
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				х
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,153	
2	Total expenses (must equal Part IX, column (A), line 25)	2	6	,528	,269
3	Revenue less expenses Subtract line 2 from line 1	3		,625	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	90	,911	,401.
5	Net unrealized gains (losses) on investments	5	-2	,914	,818.
6	Donated services and use of facilities	6		-172	,434
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-14	,189,
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B)) .	10	96	,435	,582
Pa	rt_XIII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				$\sqcup$
				Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both				
	X Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,			
	review, or compilation of its financial statements and selection of an independent accountant?		_2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Scho	edule O			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Audit			
	Act and OMB Circular A-133?		3a		х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	_	3b		

Form **990** (2017)

### SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017
Open to Public And Inspection

Name of the organization

NORTON SIMON MUSEUM OF ART AT PASADENA

95-1644606

Part 1: Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

A church convention of churches or association of churches described in section 170/b)(1)(A)(i)

1	$\Box$	A church, convention of cl	nurches, or associat	ion of churches describe	d in secti	on 170(b)(	1)(A)(i).	$\wedge$	
2		A school described in sec	tion 170(b)(1)(A)(ii).	(Attach Schedule E (For	m 990 or 9	990-EZ))		U	
3		A hospital or a cooperative	hospital service org	ganization described in <mark>s</mark>	ection 17	0(b)(1)(A)(	iii).		(
4		A medical research organiz	zation operated in co	onjunction with a hospita	ıl describe	d in sectio	on 170(b)(1)(A)(iii). Ente	r the hospital's name	,
		city, and state							
5		An organization operated f	or the benefit of a c	ollege or university owne	d or opera	ated by a c	overnmental unit descri	bed in	
		section 170(b)(1)(A)(iv). (	Complete Part II)						
6		A federal, state, or local go	vernment or govern	mental unit described in	section 1	70(b)(1)(A	)(v).		
7	X	An organization that norma						l public described in	
		section 170(b)(1)(A)(vi). (C		, , , , , ,	Ū		ŭ	•	
8		A community trust describ	•	(1)(A)(vi), (Complete Par	t II )				
9		An agricultural research or				ed in conii	unction with a land-gran	t college	
		or university or a non-land-	-				•	•	
		university	gg. og	, , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,	y, and otate of the cone;	yo o.	
10		An organization that norms	ally receives (1) mor	e than 33 1/3% of its sui	oport from	contributi	ons membership fees	and gross receipts fr	
		activities related to its exer		•	-		•	= :	
		income and unrelated busi		•			• •	•	
		See section 509(a)(2). (Co		1 (1655 GOODION OT F LEXY II	On Dusine	osses doqu	anda by the organization	raiter durie 50, 1975	
11		An organization organized		evely to test for nublic es	afatu Saa	caction 50	20(2)(4)		
12	一	An organization organized	•	•	•			a numbered of one or	
12		more publicly supported or	•	•	•		•		
		lines 12a through 12d that	-					SHOCK THE DOX III	
		Type I. A supporting orga				•		/ GU (IDG	
4				•		•			
		the supported organization			a majority	OI LITE CITE	Clors or trustees or the	supporting	
<b>h</b>		organization You must o	•			t- aa.	ad areanization(a) by b		
U		Type II. A supporting org	•				,	_	
		control or management of			ame pers	ons that co	ontrol of manage the su	оропеа	
_	_	organization(s) You mus							
U		Type III functionally inte	-			-		ea with,	
		its supported organizatio							
a	<u> </u>	Type III non-functionally		• • •				• • •	
		that is not functionally int	· ·		•		•	iveness	
	Γ	requirement (see instruct	•						
ø	Ь	Check this box if the orga					ı Type I, Type II, Type III		
		functionally integrated, or	• •	nally integrated support	ing organi	zation		<del></del>	
T		r the number of supported o	•					L	_
<u>g</u>	_	de the following information  Name of supported	(ii) EIN	(III) Type of organization	(iv) is the orga	inization listed	(v) Amount of monetary	(vi) Amount of other	
	117	organization	(11) 2.11	(described on lines 1-10	ın your govern	ng document?	support (see instructions)		
				_above (see instructions))	Yes	No			
						ĺ			
					ļ				
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									_

Schedule A (Form 990 or 990-EZ) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA 95-1644606

Part III Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Se	ction A. Public Support						
Cal	endar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not	1					
	include any "unusual grants ")	6,463,032.	1,610,792.	5,945,661.	6,002,825.	6,042,709.	26,065,019.
2	Tax revenues levied for the organ-						
	ızatıon's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to	j				i	
	the organization without charge	2,329,474.	2,865,921.	2,601,444.	2,673,719.	2,704,645.	13,175,203.
4	Total. Add lines 1 through 3	8,792,506.	4,476,713.	8,547,105.	8,676,544.	8,747,354.	39,240,222.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
•	supported organization) included						
	on line 1 that exceeds 2% of the						,
	amount shown on line 11,						
	column (f)						22,846,865.
	Public support. Subtract line 5 from line 4				SHARE WELL		16,393,357.
<u>Se</u>	ction B. Total Support	,					
Cale	ndar year (or fiscal year beginning in) 🕨		(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4	8,792,506.	4,476,713.	8,547,105.	8,676,544.	8,747,354.	39,240,222.
8	Gross income from interest,			·			
	dividends, payments received on	'		1			
	securities loans, rents, royalties,						
	and income from similar sources	869,809.	1,054,956.	1,140,677.	1,051,142.	549,924.	4,666,508.
9	Net income from unrelated business			Ī			
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)					W 2007	
11	Total support. Add lines 7 through 10						43,906,730.
	Gross receipts from related activities,	•	•			12	7,052,924.
13	First five years. If the Form 990 is for		first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
<u> </u>	organization, check this box and stop	here					<b>_</b>
	tion C. Computation of Publ	<del></del>	<del> </del>	1			25.24
	Public support percentage for 2017 (I			olumn (f))		14	37.34 %
	Public support percentage from 2016		•			15	36.26 %
16a	33 1/3% support test - 2017. If the c	<del>-</del>	-	i line 13, and line 1	4 is 33 1/3% or m	ore, check this bo	
	stop here. The organization qualifies		-				▶x
b	33 1/3% support test - 2016. If the c	-		•	line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization quali	•	• •		•		
17a	10% -facts-and-circumstances test	_					•
	and if the organization meets the "fac				•	t VI how the organi	zation
	meets the "facts-and-circumstances"	•	•		J	_	▶∟∟
b	10% -facts-and-circumstances test	_					U% or
	more, and if the organization meets the						. —
	organization meets the *facts-and-circ			•			▶⊨
18	Private foundation. If the organization	n did not check a b	oox on line 13, 16a	i, 16b, 17a, or 17b,			
					Sche	dule A (Form 990 d	or 990-EZ) 2017

# Schedule A (Form 990 or 990-EZ) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II if the organization fails to

_	qualify under the tests listed b	pelow, please com	plete Part II )				<del></del>
Se	ction A. Public Support	<del></del>	<del></del>		··		
Cale	ndar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not					/	
	include any "unusual grants ")					/	
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that		ļ		ľ	/	
	are not an unrelated trade or bus-		İ		/	<b>i</b> '	
	iness under section 513			ļ	/	ļ	
4	Tax revenues levied for the organ-			1	/		
	ization's benefit and either paid to	1	]	1	) /		
	or expended on its behalf			<u></u>		_1	_
5	The value of services or facilities						
	furnished by a governmental unit to	]		ļ	/		
	the organization without charge				/	1	
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and			†	/		·
	3 received from disqualified persons			<b>1</b>	ľ		
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from fine 6)	A STATE OF THE STA	Tail Contact Line	NEVER	الم أسر إلام ماليان مالها ب		
	tion B. Total Support		L _ 12-12	/		7	
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	<b>(c)</b> 2015	(d) 2016	(e) 2017	(f) Total
	Amounts from line 6	(4)2010	(5) 2014	(0)2010	(4) 2010	(6) 2017	(i) iotai
	Gross income from interest,			/			
	dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses		/				
	acquired after June 30, 1975		/				
c	Add lines 10a and 10b						···
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
	Other income Do not include gain		<del>-/-</del>				<del></del>
	or loss from the sale of capital		/	į			
	assets (Explain in Part VI)		<del>/</del>			<del></del>	
	Total support. (Add lines 9, 10c, 11, and 12)	<u> </u>	<u> </u>				<del> </del>
	First five years. If the Form 990 is for	the organization's	first, second, thir	d, fourth, or fifth ta	ix year as a section	n 501(c)(3) organiza	ition,
	check this box and stop here	:- C D#	7			<del></del>	<u> </u>
	tion C. Computation of Publi						
	Public support percentage for 2017 (li		•	column (f)) .		15	%
_	Public support percentage from 2016					16	<u>%</u>
Sec	tion D. Computation of Inves	stment income	<u>e Percentage</u>				
17	Investment income percentage for 20	17 (line 10c/ colum	nn (f) divided by lir	ne 13, column (f))	ļ	17	%
18	Investment income percentage from 2	<b>2016</b> Sche⁄đule A, I	Part III, line 17			18	%
19a	33 1/3% support tests - 2017. If the	organizațion did n	ot check the box	on line 14, and line	15 is more than 3	3 1/3%, and line 17	' is not
	more than 33 1/3%, check this box ar	nd <b>stop/here.</b> The	organization qual	ifies as a publicly s	upported organiza	ation	ightharpoons
b	33 1/3% support tests - 2016. If the	organization did n	ot check a box on	line 14 or line 19a	, and line 16 is mo	re than 33 1/3%, a	nd
	line 18 is not more than 33 1/3%, che	ck this box andst	op here. The orga	nization qualifies as	s a publicly suppo	rted organization	ightharpoons
20	Private foundation. If the organization	n <u>did<sup>/</sup>n</u> ot check a <sup>[</sup>	<u>box o</u> n line 14, 19	a, or 19b, check th	is box and see ins	tructions	
		- <u>/</u>					

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

	Yes	No
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	(melletter)	Assarbion in
10b		

	rt IV Supporting Organizations (continued)			<u> </u>
Concession	(Continue)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			OME / COLUMN
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)		2002	
_	below, the governing body of a supported organization?	11a		FFILE
ь	A family member of a person described in (a) above?	11b		$\vdash$
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		_
	tion B. Type I Supporting Organizations		<u>.                                    </u>	
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1	1200218221	2000
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carned out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization	2	Perer	AMIENNER
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		E. B	
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s)	1		L
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			No. 1
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s)	2	i de preno.	8-00m-00 - M
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	PARTY.		
	supported organizations played in this regard	3		L
	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yearsee instructions	i).		
a	The organization satisfied the Activities Test Complete line 2 below			
b	The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instance).	etauetione	1	
C		structions 		N-
2	Activities Test. Answer (a) and (b) below.	GRANTSTHEI	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more		A STATE OF THE PARTY OF THE PAR	<b>MEM</b>
-	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement	2b	MAPSH.	enii nii
3	Parent of Supported Organizations Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
•	trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a	nedicki.	ere ere
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b	ur er gild	emotisch <u>ed</u>
	· · · · · · · · · · · · · · · · · · ·			

	edule A (Form 990 or 990-EZ) 2017 NORTON SIMON MUSEUM OF ART AT PASA			3-1644606 Page 6
P	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting			
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust	on Nov 20, 1970 (explain in	Part VI ) <b>See instructions</b> . A
	other Type III non-functionally integrated supporting organizations must co	omplete	Sections A through E	
Sec	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
<u> 1</u>	Net short-term capital gain 4	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B - Mınimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year)			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 035	6		
_7	Recoveries of prior-year distributions	7		
_8_	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount	•		Current Year
_1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionall	y integr	ated Type III supporting orga	inization (see
	inetrictions)		• • •	

Pa	Type III Non-Functionally Integrated 50	9/a)/3) Supporting Org	anizations /	3 1011000 Page /
	tion D - Distributions	olayloy capporting org	(continuea)_	Current Year
1	Amounts paid to supported organizations to accomplish ex	empt purposes	·····	
2				<del></del>
	organizations, in excess of income from activity	( · · · · · · · · · · · · · · · · · · ·		
3	Administrative expenses paid to accomplish exempt purpose	ses of supported organization	ns	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)	<del></del>	<del></del>	
6	Other distributions (describe in Part VI) See instructions	<del></del>	·	<u> </u>
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which	the organization is responsiv		
	(provide details in Part VI) See instructions	and organization to toop or lot	-	
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount	,		
<u></u>	Enter a divided by line of amount	(1)	(ii)	` (iii)
Sect	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions	Distributable
000.	Sie a Batteri Allocations (See Instructions)	Excess Bistributions	Pre-2017	Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reason-	CONTACTOR TO THE PARTY OF THE P	) 1. polygopouropina denomina weilwing na en en an en en en en en en en en en en en en en	
	able cause required- explain in Part VI) See instructions			
3	Excess distributions carryover, if any, to 2017	Transport Fred Street Control Control		
_ <u></u>			CONTRACTOR TO CONTRACT STATE OF COME	
<del>_</del>	From 2013			The state of the s
	From 2015		Control of the Contro	
	From 2016		The state of the s	
<del></del>		**************************************	A LITTLE STATE OF STA	PROPERTY AND ASSESSMENT OF THE PROPERTY OF THE
	Applied to underdistributions of prior years		SENTERNAMENT SOMETHINGS BETTE STEER STEER STEERS STANS	
	Applied to 2017 distributable amount	Market and the state of the Artist was	These contract streets in the contract of	TOTAL THE TANK OF AND AND AND AND AND AND AND AND AND AND
	Carryover from 2012 not applied (see instructions)			
<del></del>	Remainder Subtract lines 3g, 3h, and 3i from 3f	Treatment of the fact the same of the		A STATE OF THE STA
<del></del>	Distributions for 2017 from Section D,			
•	line 7 \$			
	Applied to underdistributions of prior years	CHARLES STATEMENT DESCRIPTION		
	Applied to 2017 distributable amount			E. a. "Catastrated been that a state of the
-	Remainder Subtract lines 4a and 4b from 4	. REARITATION BUT ALTHOUGH TO THE STREET OF		
- <del></del> -	Remaining underdistributions for years prior to 2017, if		A SPANCE AS TO SECTION STORMS AND ASSESSED AS A SECTION OF THE SECTION ASSESSED AS A SECTION ASSESSED AS A SECTION ASSESSED.	
•	any Subtract lines 3g and 4a from line 2 For result greater			
	than zero, explain in Part VI. See instructions			
6	Remaining underdistributions for 2017 Subtract lines 3h			ecatables and an analysis and a second
U	and 4b from line 1. For result greater than zero, explain in			
	Part VI See instructions	skentisettieksisettieksisettie	ranggangganganggangan. Bergangganggangganggan	
7	Excess distributions carryover to 2018. Add lines 3j	1		
8	and 4c			
	Breakdown of line 7			
	Excess from 2014			
_ <u>b</u>				
	Excess from 2015			
	Excess from 2016  Excess from 2017			
**	LAUDOS IIUII EU I .	BURGORTY AND CONTROL OF THE STANDARD ST	THE AND SECTION OF THE PROPERTY OF THE PROPERT	IN THE RESERVED AND MAKE THE PROPERTY OF THE PARTY AND THE

Schedule A (Form 990 or 990-EZ) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA	95-1644606	Page 8
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 11, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section IIIne 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for an (See instructions)	B, lines 1 and 2, Part IV, Sect 1, Part V, Section B, line 1e,	tion C,
Form 990, Schedule A, Part II, Line 1e		
The additional \$92,784 of revenue reported on this line in comparison	· · · · · · · · · · · · · · · · · · ·	
to Form 990, Part VIII, Line 1h represents support provided by a		
governmental unit.		
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#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

NORTON SIMON MUSEUM OF ART AT PASADENA

Employer identification number 95-1644606

Pa	rt   Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds or	Accounts.Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	ne 6	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		<del></del>
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised fu	unds
	are the organization's property, subject to the organization's	<del>-</del>	Yes No
6	Did the organization inform all grantees, donors, and donor a	•	d only
	for charitable purposes and not for the benefit of the donor of		·
	impermissible private benefit?		Yes No
Pa	rt I Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, Part I	
1	Purpose(s) of conservation easements held by the organizati		<u> </u>
	Preservation of land for public use (e.g., recreation or e		lly important land area
	Protection of natural habitat	Preservation of a certified	• '
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form of a	conservation easement on the last
	day of the tax year		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified historic stri	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	, , , , , , , , , , , , , , , , , , ,	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the orga	
_	year >	garage of the state of the state of the state of	- Installer delining and tax
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
	<b>&gt;</b>	ggg	· · · · · · · · · · · · · · · · · · ·
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservation e	easements during the year
	<b>▶</b> \$	3 ······	
8	Does each conservation easement reported on line 2(d) above	re satisfy the requirements of section 170/h)(4)	(B)M
	and section 170(h)(4)(B)(ii)?	- · · · · · · · · · · · · · · · · · · ·	Yes No
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expense state	ement, and balance sheet, and
	include, if applicable, the text of the footnote to the organizat		
	conservation easements		9
Par	t III Organizations Maintaining Collections of	Art, Historical Treasures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue statement a	and balance sheet works of art,
	historical treasures, or other similar assets held for public exh		
	the text of the footnote to its financial statements that descrit	·	
b	If the organization elected, as permitted under SFAS 116 (AS		balance sheet works of art, historical
-	treasures, or other similar assets held for public exhibition, ed	** *	·
	relating to these items		-, , , ,
	(i) Revenue included on Form 990, Part VIII, line 1		<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		\$
2	If the organization received or held works of art, historical trea	sures. Or other similar assets for financial dain	
-	the following amounts required to be reported under SFAS 11	,	, F
а	Revenue included on Form 990, Part VIII, line 1	to these items	<b>▶</b> \$
	Assets included in Form 990, Part X		\$

Sche	Schedule D (Form 990) 2017 NORTON SIMÓN MUSEUM OF ART AT PASADENA					95-1644	606	Page 2		
Pa	Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets(continued)									
3	3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items									
	(check all that apply)									
а	X Public exhibition	d	×ι	oan or exc	hange prog	rams				
b	X Scholarly research	е		Other						
C	X Preservation for future generations									
4	Provide a description of the organization's continuous	ollections and explai	n how th	ey further ti	ne organiza	tion's exer	npt purp	ose in Par	t XIII	
5	During the year, did the organization solicit of	r receive donations	of art, his	storical trea	sures, or ot	ner sımılar	assets			
	to be sold to raise funds rather than to be m	aintained as part of t	he organ	nization's co	llection?				Yes _	X No
Pa	rt IV <sub>F</sub> Escrow and Custodial Arran	gements. Comple	ete if the	organizatio	n answered	"Yes" on	Form 99	), Part IV,	lıne 9, or	
	reported an amount on Form 990, Pa	rt X, line 21								
1a	Is the organization an agent, trustee, custod	an or other intermed	hary for c	contribution	s or other a	ssets not	ıncluded		_	_
	on Form 990, Part X?							[	Yes	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing to	able						
									Amount	
C	Beginning balance						1c_			
d	Additions during the year						1d			
0	Distributions during the year						1е			
f	Ending balance	•					1f		<u> </u>	
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21, for e	scrow or cu	istodial acc	ount liabili	ty?		Yes	No
	if "Yes," explain the arrangement in Part XIII									
Pa	t V Endowment Funds. Complete	the organization an	swered "	'Yes' on Fo	rm 990, Pai	t IV, line 1	0			
	ļ	(a) Current year	<b>(b)</b> Pr	ıor year	(c) Two yea		<b>d)</b> Three y		(e) Four	years back
1a	Beginning of year balance	305,072.		287,313.	30	8,679.	3	22,713.		286,209.
b	Contributions									
C	Net investment earnings, gains, and losses	23,277.		33,156.		6,297.		323.		50,430.
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs	15,287.		15,397.	1	5,069.		14,357.		13,926.
f	Administrative expenses									
g	End of year balance	313,062.		305,072.	28	7,313.	3	08,679.		322,713.
2	Provide the estimated percentage of the curr	ent year end balanc	e (line 1g	j, column (a	)) held as					
а	Board designated or quasi-endowment	·	_%							
b	Permanent endowment > 77.43	%						•		
C	Temporarily restricted endowment ▶	22.57 %								
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%								
3a	Are there endowment funds not in the posse	ssion of the organiza	ition that	are held ar	nd administe	ered for th	e organiz	ation	_	
	by									Yes No
	(i) unrelated organizations								3a(i)	×
	(ii) related organizations								3a(ii)	x
b	If "Yes" on line 3a(ii), are the related organiza								3b	
4	Describe in Part XIII the intended uses of the		wment fu	unds						
Par	t Vir Land, Buildings, and Equipm									
	Complete if the organization answered	d "Yes" on Form 990	, Part IV,			), Part X, I	ine 10			
	Description of property	(a) Cost or ot		(b) Cost			cumulate	d	(d) Book	value
		basis (investm	ent)	basis (	other)	<u> </u>	reciation			
1a	Land	<u> </u>			<u>-</u>	THE REAL PROPERTY.				
b	Buildings	<u> </u>		15	629,367.		9,670,	580.	5,	958,787.
C	Leasehold improvements	<u> </u>		<del></del>						
d	Equipment	ļ			822,550.		724,			98,130.
Θ	Other	_		1,	528,845.		1,488,	623.		40,222.

Schedule D (Form 990) 2017

6,097,139.

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c)

Schedule D (Form 990) 2017 NORTON SIMON MUSI	SUM OF ART AT PASAD	ENA	95	-1644606	Page 3
Part VII Investments - Other Securities.					
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b See Form 990	, Part X, line 12		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of	valuation Cost or ei	nd-of-year marke	et value
(1) Financial derivatives					
(2) Closely-held equity interests	•				
(3) Other					
(A) AQR - All Country Int Equity Fund	6,710,156	. End-of-Year	Market Value		
(B) BlackRock MSCI ACWI Min Vol Ind Fd B	13,338,500	. End-of-Year	Market Value		
(C) BlackRock U.S. TIPS Lend Fd B	2,743,913		Market Value		
(D) CoreCommodity Founders II Fund	3,712,827	<del></del>	Market Value		
(E) JP Morgan U.S. Large Cap 130/30 Fund	8,169,223	ļ	Market Value		
(F) Weatherlow Offshore Fund	6,842,155	End-of-Year	Market Value		
(G)		ļ			
(H)	44 546 884		ACCOMPANIE CONTRACTOR OF THE SECOND CONTRACTOR	SEEDITTOTAL COMMISSIONED	vanenezine
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	41,516,774	- TEC SOME STATE OF THE SECOND			
Part VIII Investments - Program Related.	5 000 5		m		
Complete if the organization answered "Yes"  (a) Description of investment	on Form 990, Part IV, line (b) Book value		, Part X, line 13 valuation Cost or er	nd of year marke	at value
	(b) Book value	(C) Metriod or	valuation Cost of 61	id-Oryoai marke	- Value
(1)		ļ	· · · · · · · · · · · · · · · · · · ·		
(2)					
(4)		<del> </del>			
(5)		<del> </del>			
(6)		<del> </del>			
(7)		·			
(8)			· · · · · · · · · · · · · · · · · · ·		
(9)		<del>                                     </del>			
Total (Col (b) must equal Form 990, Part X, col. (B) line 13 )					
Part IX Other Assets.					
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d See Form 990,	, Part X, line 15		
(a) [	Description			(b) Book	value
(1)					
(2)					
(3)		•			
(4)		·			
(5)			<del></del>		
(6)				Ļ <u>-</u>	<del></del>
(7)				ļ	
	·			<u> </u>	
- (9)	·			Ļ	
Total. (Column (b) must equal Form 990, Part X, col (B) line Part X. Other Liabilities.	15)			· <u> </u>	
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11e or 11f See Form	n 990, Part X, line 2	5	
1. (a) Description of liability		(b) Book value			
(1) Federal income taxes					
(2)					
(3)					

Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

(6) (7) (8)

Pa	Reconciliation of Revenue per Audited Financial Statements With Rev	enue per F	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a			15 600 710
1	Total revenue, gains, and other support per audited financial statements		1	15,600,710
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	•		
<b>a</b>		133 451		
þ	Donated services and use of facilities 2b	133,461.		
C	Recoveries of prior year grants			
d	Other (Describe in Part XIII )			122 461
0	Add lines 2a through 2d		2е	133,461
3	Subtract line 2e from line 1		3	15,467,249
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1.			
a	Investment expenses not included on Form 990, Part VIII, line 7b	212 250		
Ь	Other (Describe in Part XIII )	-313,358.		212 250
			4c	-313,358
_5 √Do:	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		Dotum	15,153,891.
Pai	Reconciliation of Expenses per Audited Financial Statements With Exp	enses per	neturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a		<del> </del>	7 464 714
1	Total expenses and losses per audited financial statements		1	7,161,711.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	205 005		
_	Donated services and use of facilities 2a	305,895.		
ь	Prior year adjustments 2b			
C		207 548		
đ	Other (Describe in Part XIII )	327,547.		622 442
	Add lines 2a through 2d		2e	633,442.
3	Subtract line 2e from line 1		3	6,528,269.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b			
	Other (Describe in Part XIII )			•
_	Add lines 4a and 4b		4c	0,
5 Dar	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)  1 XIII Supplemental Information.	··	5	6,528,269.
	de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b			
	2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information	5, 7 art v, iirio -		
art	III, line 1a:			
he	following footnote is included in the Museum's audited financial			
stat	ements: "In conformity with accounting policies generally followed by			
rt :	museums, the value of the Museum's collections has been excluded from	<u></u>		
he	Statements of Financial Position, and gifts of art objects are			
xcl	uded from the Statements of Activities. Purchases of art objects by			<del> </del>
he i	Museum would be separately identified as decreases in net assets in		<del></del>	· · · · · · · · · · · · · · · · · · ·
he	Statements of Activities. It is the Museum's policy to designate			
roc	eeds from the sale of art for the acquisition of art. The collections			
re i	maintained for public exhibition, education, and research in			
urt	herance of public service, rather than for financial gain."			

Schedule D (Form 990) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA	95-1644606	Page 5
Part XIII Supplemental Information (continued)		
Part III, line 4:		
mbo Musaum'a susant sus		
The Museum's exempt purposes are to: (i) establish and maintain a museum	<del></del>	
and library of art, painting, and sculpture; (ii) encourage and develop		
the study of the fine arts and advance the general knowledge of kindred		
subjects; and (iii) do any and all things incidental, accessory or		
advantageous to the carrying out of such purposes. The Museum houses more		
	<del></del>	
than 12,500 works of art, including paintings, sculptures, drawings and		·
other works on paper, photography, and other miscellaneous art objects.		
Approximately 1,000 works are on view in the galleries and gardens. Four		
temporary exhibition galleries feature rotating installations of artworks		
not on permanent display.	<del> </del>	
not on permanent display.		
Part V, line 4:		
To support the general operations of the Museum.		
	······································	
	<del></del>	
Part X, Line 2:		
The following footnote is included in the Museum's audited financial		
statements for the tax year ending June 30, 2018: "The Museum is		
recognized as exempt from federal and state income taxes under Section		
501(c)(3) of the Internal Revenue Code and Section 23701(d) of the		
STICE/(3) OF the Internal Revenue Code and Section 23/VI(d) Of the		
California Revenue and Taxation Code. As required by the Income Taxes		
Popic of the PASB ASC, the Museum recognizes the effect of income tax		
positions only if those positions are more likely than not to be		_
sustained. The Museum believes that it has appropriate support for the tax		
positions taken and, as such, does not have any uncertain tax positions		
that result in a material impact on the Museum's financial position or		
statements of activities."		

Schedule D (Form 990) 2017 NORTON SIMON MUSEUM OF AR Part XIII Supplemental Information (continued)	T AT PASADENA	95-1644606	Page 5
Part XIII Supplemental Information (continued)			<del></del>
Part XI, Line 4b - Other Adjustments:		<del></del>	<del></del>
Cost of goods sold	-313,358.		
		_	
Part XII, Line 2d - Other Adjustments:			
Cost of goods sold	313,358.	<del></del>	
Depreciation on capitalized donated services	14,189.		
Total to Schedule D, Part XII, Line 2d	327,547.		
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### SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047
2017
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

Nam	e of the organization					Employer identif	ication number
NOR!	TON SIMON MUSEUM OF	'ART AT PASAI	DENA			95-1644606	
				tside the United States. Comple	te if the organ		res" on
	Form 990, Part I	V, line 14b					<del></del>
1		-		ds to substantiate the amount of its gra			
	the grantees' eligibility f	for the grants or a	assistance, and	the selection criteria used to award the	grants or assi	stance?	Yes L_ No
2	For grantmakers Door	aribo in Part V the	organization!s	procedures for monitoring the use of its	grants and a	ther equationed out	nudo tho
2	United States	choe in Part V the	e organization's	procedures for monitoring the use of its	grants and o	iner assistance out	side the
3		he following Pari	t Lline 3 table ca	an be duplicated if additional space is n	eeded )		
	(a) Region	(b) Number of		(d) Activities conducted in the region		vity listed in (d)	(f) Total
	., .	offices	employees,	(by type) (such as, fundraising, pro-	is a prog	gram service,	expenditures
		in the region		gram services, investments, grants to		specific type	for and investments
			contractors in the region	recipients located in the region)	of service	(s) in the region	in the region
							1
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	ral America and	]					
the	Caribbean	0	0	Investments			8,626,570.
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3 •	Sub-total		0				8,626,570.
	Total from continuation	<b></b>		A STATE OF THE PROPERTY OF THE			-,,,
-	sheets to Part I	0	0				0.
С	Totals (add lines 3a						
	and 3b)	0	0				8,626,570.

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any Schedule F (Form 990) 2017
Part III Grants and Other

95-1644606

recipient who received more than \$5,000. Part II can be duplicated if additional space is needed

(d) Purpose of (e) Amount grant of cash grant		-	-		
(b) IRS code section and EIN (if applicable)					

Schedule F (Form 990) 2017

Enter total number of other organizations or entities

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Page 3

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Schedule F (Form 990) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA

[Part III] Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance (b) Region	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash	(g) Description of noncash assistance	(h) Method of valuation
					assistance		appraisal, other)
	,						
-						Schedu	Schedule F (Form 990) 2017

Sched	ule F (Form 990) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA	95-1644606	Page 4
Part	Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2017

95-1644606

#### SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

### Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV. line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

OMB No 1545-0047 Open to Public Inspection

Employer identification number

95-1644606 NORTON SIMON MUSEUM OF ART AT PASADENA **Questions Regarding Compensation** 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as, maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1h Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III X Compensation committee Written employment contract x Independent compensation consultant X Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? X b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of 5a х b Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of 6a x 6b b Any related organization? If "Yes" on line 6a or 6b, describe in Part III 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments 7 not described on lines 5 and 6? If "Yes," describe in Part III Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III R If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)? 9

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

a The organization?

a The organization?

Page 2

Schedule J (Form 990) 2017

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Part 🎼 Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies ri additional space is needed Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown of	W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(E) Composition
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation		(a)-(b)(a)	in column (B) reported as deferred on prior Form 990
(1) Walter W. Timoshuk	3	325,828.	0.	2,096.	53,500.	17,951.	399 375	C
Trustee, President	<u>(ii)</u>	325,828.	0.	2,095.	53,500	17,951.	399,374,	
(2) Ronald H. Dykhuizen	3	157,078.	0.	1,161.	28,425.	16,373.	203,037.	0
o i	▣	157,078.	0.	1,161.	28,425.	16,373.	203,037.	0
(3) Stephanie Villasenor	Ξ	44,008.	0.	83.	4,451.	2,224.	50 766.	0
VP (beg 11/13/17); Secretary	₫	132,025.	0.	247.	13,349.	6,673.	152,294.	0
(4) Cindy Schembri	ε	55,328.	0.	494.	5,756.	14,902.	76,480.	0
Controller	▣	55,328.	0.	493.	5,756.	14,902.	76,479.	0
(5) John Sudolcan	Ξ	135,322.	0.	2,550.	13,967.	30,705.	182,544.	0
Director of Operations	▣	0.	0.	0.	0	0	0	0
(6) Carol Togneri	Ξ	71,516.	0.	1,824.	7,250.	8,777.	89,367.	0
Chief Curator	Ξ	71,516.	0.	1,824.	7,250.	8,777.	89 367	0
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Schedule J (Form 990) 2017

Schedule J (Form 990) 2017 NORTON SIMON MUSBUM OF ART AT PASADENA	95-1644606 Page 3
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information	s part for any additional information
Part I, Line 4b:	
Walter W. Timoshuk, President	
Supplemental nonqualified retirement plan (unvested accruals)	
Organization: \$41,300	
Related organization: \$41,300	
Benefits under the plan are and remain subject to a substantial risk of	
forfeiture until becoming payable in the event Mr. Timoshuk is employed by	
the organization on a predetermined date in the future. Benefits under the	
plan also become payable in the event of (i) Mr. Timoshuk's death or	
disability, or (ii) Mr. Timosbuk's termination of employment with the	
organization without cause.	
Ronald H. Dykhuizen, Chief Financial Officer	
Supplemental nonqualified retirement plan (unvested accruals)	
Organization: \$17,574	
Related organization: \$17,574	
Benefits under the plan are and remain subject to a substantial risk of	
forfeiture until becoming payable periodically in the event Mr. Dykhuizen	
	Schedule J (Form 990) 2017

#### SCHEDULE M (Form 990)

Department of the Treasury

nternal Revenue Service

#### **Noncash Contributions**

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

NORTON SIMON MUSEUM OF ART AT PASADENA

Name of the organization

Open To Public

**Employer identification number** 95-1644606

OMB No 1545-0047

Inspection

Part I Types of Property (d) (a) Noncash contribution Number of Check if Method of determining contributions or applicable amounts reported on noncash contribution amounts items contributed Form 990, Part VIII, line 1g Art - Works of art Art - Historical treasures Art - Fractional interests Books and publications 5 Clothing and household goods 6 Cars and other vehicles 7 Boats and planes 8 Intellectual property Ω Securities - Publicly traded 10 Securities - Closely held stock Securities - Partnership, LLC, or trust interests 12 Securities - Miscellaneous 13 Qualified conservation contribution -Historic structures 14 Qualified conservation contribution - Other 15 Real estate - Residential 16 Real estate - Commercial 17 Real estate - Other 18 Collectibles 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy 22 Historical artifacts 23 Scientific specimens 24 Archeological artifacts 25 Other 26 Other 27 Other 28 Other Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 No Yes 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for 30a exempt purposes for the entire holding period? b If "Yes," describe the arrangement in Part II 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a contributions?

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

if the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) 2017

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b If "Yes," describe in Part II

Schedule M (Form 990) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA	95-1644606	Page 2
Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, is reporting in Part I, column (b), the number of contributions, the number of items received, or this part for any additional information	and 33, and whether the orga r a combination of both Also o	nization
Schedule M, Part I, Column (b):		
The number reported in Part I, column (b), Line 1 represents the total		
number of art objects contributed to the Museum.		
Schedule M, Line 33:		<del></del>
Although the Museum does not report gifts of art in its audited		
financial statements as permitted under generally accepted accounting		
principles, it reports such gifts on Form 990, Schedule M.		
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#### **SCHEDULE 0**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ
Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047
2017

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Name of the organization

NORTON SIMON MUSEUM OF ART AT PASADENA

Employer identification number 95-1644606

Form 990, Part III, Line 1, Description of Organization Mission:
all things incidental, accessory or advantageous to the carrying out of
such purpose or purposes.
Form 990, Part VI, Section A, line 2:
Two trustees, Douglas Simon and Pamela Simon Jensen, have a family
relationship.
Porm 990, Part VI, Section A, line 6:
The Museum has members and trustees.
Porm 990, Part VI, Section A, line 7a:
Members of the Museum elect the trustees.
Form 990, Part VI, Section A, line 7b:
Pursuant to the Museum's bylaws, certain decisions of the Museum's Board of
Trustees, if made, would be subject to approval by the Museum's Members.
Decisions subject to the affirmative vote of the Members include amendments
to the Museum's bylaws, disposal of substantially all of the assets of the
Museum, the merger or dissolution of the Museum, and any other decisions
requiring member approval pursuant to California's Nonprofit Public Benefit
Corporations Law. Each Member of the Museum is entitled to one vote on each
matter submitted to a vote of the Members.
Form 990, Part VI, Section B, line 11b:
The Museum's Form 990 is first reviewed by the Museum's CFO and then by an

Schedule O (Form 990 or 990-EZ) (2017)	Page 2
Name of the organization  NORTON SIMON MUSEUM OF ART AT PASADENA	Employer identification number 95-1644606
outside accounting firm. The draft Form 990 is then distributed to the	
Museum's Audit Committee for review. The CFO, President, and a	
representative from the outside accounting firm meet with the Audit	
Committee for further review and approval. The Form 990 is then distributed	
to the full Board of Trustees prior to filing.	
Form 990, Part VI, Section B, Line 12c:	
Pursuant to the Museum's Conflict of Interest Policy, the Museum's trustees	
and officers are required to disclose any actual or possible conflicts of	
interest annually. It is the Museum's practice for senior management to	
review the disclosures and to forward them to the Chair of the Audit	
Committee. If deemed necessary by the Audit Committee Chair, potential	······································
conflicts of interest matters are presented to a board committee or the	
board. Per the Policy, the board committee or the board then determines by	
vote if a conflict of interest exists. The person involved in the potential	
conflict is required to leave the board meeting or committee meeting while	
the issue is discussed and voted upon. All employees of the Museum are also	
required to annually disclose any actual or possible conflicts of interest.	_ <del></del>
These disclosures are reviewed by senior management.	
Porm 990, Part VI, Section B, Line 15:	
Lines 15a and 15b: The process for determining the 2017 compensation of	<del></del>
both the President and the CFO of the Museum included the following, all of	
which was completed during the 2017 tax year: (i) use of an independent	
compensation consultant to update a compensation study and review Form	
990's filed by other organizations, available compensation surveys, and	
other relevant data, (ii) review and approval by the Compensation Committee	
of the board, which consists entirely of non-employee trustees; (iii)	
732212 09-07-17	Schedule O (Form 990 or 990-EZ) (2017)

Schedule O (Form 990 or 990-EZ) (2017)	Page 2
Name of the organization NORTON SIMON MUSEUM OF ART AT PASADENA	Employer identification number 95-1644606
review and approval by the full board, with the employee President recusing	
himself from deliberations and voting; and (iv) contemporaneous	
substantiation of the deliberations and decisions, which are reflected in	
the minutes of both the Compensation Committee and the board.	
Form 990, Part VI, Section C, Line 19:	
The Museum makes its governing documents, conflict of interest policy, and	
financial statements available to the public upon request.	
Form 990, Part VI, Section B, Line 13:	
The Museum maintains a written whistleblower policy, a copy of which is	
provided to all Museum employees. The Museum has answered this question	
in the negative solely by reason of the fact that the Museum's written	
whistleblower policy was not adopted by the Museum's Board of Trustees	
but rather was adopted by the Museum's officers.	
	·
Form 990, Part VI, Section B, Line 14:	
The Museum maintains a written document retention and destruction	
policy pursuant to which all document retention and destruction is	
actively monitored by Museum officers. The Museum has answered this	
question in the negative solely by reason of the fact that the Museum's	····
written document retention and destruction policy was not adopted by	
the Museum's Board of Trustees but rather was adopted by the Museum's	<del></del>
officers.	
Form 990, Part XI, line 9, Changes in Net Assets:	
Depreciation on capitalized donated services -14,189.  732212 09-07-17 Sch	nedule O (Form 990 or 990-EZ) (2017)

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

NORTON SIMON MUSEUM OF ART AT PASADENA

OMB No 1545-0047

2017

Employer identification number 95-1644606

Part in Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33	ite if the organization answered "Yes"	on Form 990, Part IV, line 3	3				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		(f) Direct controlling entity	
Part III Organizations during the tax year organizations. Com	ations. Complete if the organization a	iplete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related taxexempt	), Part IV, line 34, be	cause it had one	or more related tax-ex	empt	
	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exampt Code section s	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 512(b)(13) controlled entry?	12(b)(13) olled ty?
Norton Simon Art Foundation - 95-6038921 385 E. Colorado Blvd., Suite 240 Pasadena, CA 91101	To develop public knowledge and interest in fine arts	California	501(c)(3) PF	1		Se	ž ×
For Paperwork Reduction Act Notice, see the Instructions for Form	ns for Form 990.				Schedule R (Form 990) 2017	(Form 990	0) 2017

[part III] Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year

3	General or Percentage managing ownership														ore related		€	Section
9	aging	Yes No													] Ĕ			7
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Ξ	Disproportionate allocations?	Yes	$\vdash$	_				 	+-		_	1		-	_ = ≥			lot
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(6)	Share of end-of-year	20002													Form 990,			Share of total
L	•				╛										, 6		_	ttue
€	Share of total income														swered "Yes		(e) 	Tyne of entity
	Sha =				-										r an			olling
(0)	Predominant income (related, unrelated, excluded from tax under	sections 512-514)			 			_		,					e organizatio	15	(B)	Legal domicile Direct controlling
_	Predomin (related, excluded fri	sections													nplete if th	3	5	l elicimob les
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(p)	Direct controlling entity		_			•									oration or Trus	4	2	Primary activity
(2)	Legal domicile (state or foreign	country)													is a Corpo			Prij
<b>(q</b> )	Primary activity						•								Janizations Taxable a	-		 z
(a)	Name, address, and EIN of related organization														Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related responsible to organizations treated as a corporation or trust during the tax year	(8)	(E)	Name, address, and EIN

(a)	(q)	(2)	(P)	(0)	(£)	(a)	Ξ	Ξ
Name, address, and EIN of related organization	Primary activity	=	Direct	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year	ge	Section 512(b)(13) controlled entity?
		connay)		,				Yes
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Schedule R (Form 990) 2017

95-1644606

Schedule R (Form 990) 2017 NORTON SIMON MUSBUM OF ART AT PASADENA

Part Vi Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36	vered "Yes" on Form	990, Part IV, line 34, 35b,	or 36			
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				$\vdash$	Yes	ş
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	lated organizations listed i	in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		×
<b>b</b> Gift, grant, or capital contribution to related organization(s)				1b		×
c Giff, grant, or capital contribution from related organization(s)				10		×
d Loans or loan guarantees to or for related organization(s)				₽	-	×
<ul> <li>Loans or loan guarantees by related organization(s)</li> </ul>				10	-	×
f Dividends from related organization(s)				#		×
g Sale of assets to related organization(s)				19	-	×
				ŧ		×
i Exchange of assets with related organization(s)				;=		×
j Lease of facilities, equipment, or other assets to related organization(s)				1,	A SSENSOR	×
	r					,
K Lease of facilities, equipment, or other assets from related organization(s)				¥	†	٠
<ol> <li>Performance of services or membership or fundraising solicitations for related organization(s)</li> </ol>	nization(s)			=	1	×
m Performance of services or membership or fundraising solicitations by related organization(s)	nization(s)			ŧ	7	×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	on(s)			두		×
o Shanng of paid employees with related organization(s)		٠		10	×	
p Reimbursement paid to related organization(s) for expenses				4		×
q Reimbursement paid by related organization(s) for expenses		•		19		×
<ul> <li>r Other transfer of cash or property to related organization(s)</li> </ul>				÷		×
s Other transfer of cash or property from related organization(s)				1s	7	×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	ho must complete th	is line, including covered	relationships and transaction thresholds		1	}
(a) Name of related organization	(b) Transaction type (a·s)	(c) Amount involved	(d) Method of determining amount involved	pevload		
(1) Norton Simon Art Foundation	0	1,956,103.	Cash value			
(2)						
(6)						
(4)						
(5)				! 		
(9)						
732163 09-11-17			Schedul	Schedule R (Form'990) 2017	(066,	2017

95-1644606

Page 4

Part VII Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

;

Schedule R (Form 990) 2017 NORTON SIMON MUSEUM OF ART AT PASADENA	95-1644606	Page 5
Part VIII Supplemental Information.		
Provide additional information for responses to questions on Schedule R. See instructions		
Schedule R, Part V, Line la:		
The Museum is the designated common paymaster for the employees of the		
Museum and the Norton Simon Art Foundation. The Foundation reimburses	<del></del>	
the Museum for the services provided by the employees during the year.		
the habeta for the perfect provided of the chipself of during the fear.		
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