DLN: 93493273008206

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 cal	endar year, or tax year beginning	10-01-2014 , and ending 09-30-20	15				
B Ch	eck ıf a	pplicable	C Name of organization THE NARBHA INSTITUTE INC			D Emplo	yer iden	itification number	
	ress ch	_				86-60	37149)	
Na	me cha	nge	Doing business as						
Init	ıal retu	m				E Telepho	one numb	per	
Fin		mınated	Number and street (or P O box if ma 616 N BEAVER Street	il is not delivered to street address) Room/s	suite	· ·	233-8		
	ended		C.t	TID on forman model and		(920)	233-0	667	
			City or town, state or province, count Flagstaff, AZ 86001	ry, and ZIP or foreign postal code		G Gross r	eceipts \$	198,540,561	
j App	nication	n pending			_				
			F Name and address of prince MARY JO GREGORY	cipal officer		this a group bordinates?		for	
			616 N BEAVER STR		Ju	boramates.		1 1631 110	
			FLAGSTAFF,AZ 86001			e all subordi	nates	Γ Y es Γ No	
	x-exem	npt status	✓ 501(c)(3)	sert no)		:luded? "No." attach	ı a lıst ((see instructions)	
1 W			w narbha org		┪ _				
					1 11(-)	roup exempt			
			Corporation Trust Association	Other -	L Year of	f formation 19	67 M	State of legal domicile AZ	
Pa	rt I		ımary						
			lescribe the organization's missior A is a community-based, non-prof	n or most significant activities it organization managing behavioral l	health servi	es to meet	the nee	ds of eligible	
a)			als and support their recovery and						
Ě									
Ē									
Governance	2	Check t	his box দ if the organization dis	continued its operations or disposed	of more tha	n 25% of its	net as	sets	
	,	Number	of wating mambara of the government	ag hady (Dart VI, line 1a)			اما		
Activities &	l			ng body (Part VI, line 1a) . . . f the governing body (Part VI, line 1t			3	8	
乬	l			alendar year 2014 (Part V, line 2a)			5	123	
F F	l			cessary)			6	8	
-	l			rt VIII, column (C), line 12			7a	0	
	l			om Form 990-T, line 34			7b	0	
					Р	rior Year		Current Year	
_	8	Contr	ibutions and grants (Part VIII, lin	e 1 h)		159,285,	096	197,900,920	
Rayenue	9	9 Program service revenue (Part VIII, line 2g)					395	75,373	
3,63	10		· ·	(A), lines 3, 4, and 7d)			057	102,136	
<u> </u>	11		revenue (Part VIII, column (A), l			542,	710	462,132	
	12			must equal Part VIII, column (A), lıı	ne	159,964,	258	198,540,561	
	13			X, column (A), lines 1-3)			0	0	
	14	Benef	its paid to or for members (Part IX	(, column (A), line 4)			0	0	
-	15			e benefits (Part IX, column (A), lines		9,304,	713	11,698,530	
Expenses	16a	5-10 Profes	•	column (A), line 11e)			0	0	
<u>₹</u>			undraising expenses (Part IX, column (D),		•				
ሿ	b								
	17			nes 11a-11d, 11f-24e)	•	147,041,		181,925,365	
	18 19			t equal Part IX, column (A), line 25) 8 from line 12		156,345, 3,618,		193,623,895 4,916,666	
- 07 3r A	19	Revei	ide less expelises Subtract fille 1	3 HOIII III 12		ing of Curre			
Not Assets or Fund Balances						Year		End of Year	
3.4% 9.4%	20	Total	assets (Part X, line 16)			47,741,	751	58,049,979	
₹ <u>₽</u>	21					4,719,		10,110,852	
	22			ne 21 from line 20		43,022,	461	47,939,127	
	rt II		nature Block						
				mined this return, including accompa plete Declaration of preparer (other t					
			nowledge	proce Busharation of proparer (editor)	chan omeer,	10 54564 011	411 111101	indication of which	
		Tk.				2016 05 15			
Sign		Signa	ature of officer			2016-05-13 Date			
Here		'	es Cook CFO						
			e or print name and title						
		·	Print/Type preparer's name	Preparer's signature		Check I If	PTIN		
Paid	t	-	Firm's name 🕨			elf-employed irm's EIN 🟲	<u> </u>		
	pare	er							
Use	On	ь, [1	Fırm's address 🟲		F	hone no			

May the IRS discuss this return with the preparer shown above? (see instructions)

. Yes No

Other program services (Describe in Schedule O) 0 including grants of \$ 0)(Revenue\$

179,305,370

(Expenses \$

Total program service expenses ►

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			1
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 181			1.40
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0	1		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		N
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
h	If "Yes," enter the name of the foreign country			
ט	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot .	5a		N
)	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
2	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
_	Described an accordance have a consultance and accordance has been accordanced by a consultance of 100,000, and did the	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		N
	were not tax deductible?	6b		
_	Organizations that may receive deductible contributions under section 170(c).	7-		,,
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a 7b		N
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		N
i	If "Yes," indicate the number of Forms 8282 filed during the year	_		
9	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
ь	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states			
b				
	In which the organization is licensed to issue qualified health plans	-		
С	In which the organization is licensed to issue qualified health plans	14a		 _N

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a re	enonea or	note to any	line in th	ic Part \/T									
Check if Schedule O	contains are	sponse or	note to any	iiiie iii tii	is rait vi			•	•	•		•	•	.,, ~

Se	ection A. Governing Body and Management			
			Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8				
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	, ,			
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ue Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ue Cod Yes	e.) No
	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a			Yes	
10a b	Did the organization have local chapters, branches, or affiliates?	10a	Yes Yes	
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes	
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10a 10b 11a 12a 12b 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes	

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed►AZ
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶Judy Marfechuk
 - 616 N BEAVER Street
 - Flagstaff, AZ 86001 (928) 233-8672

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	T									
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot ecto	not box h an or/tr	che de Highest compensated	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(4) D. I D II						Ľ				
(1) Barbara Bartell Board Member-Secretary	1	Х		х				0	0	0
(2) Marriner Cardon Board Member	5	х						0	0	0
(3) Harvey Grady	1	,,		,,						
Board Member - Vice Chair		X		Х				0	0	0
(4) Karen Kuebler Board Member	1	х						0	0	0
(5) Mark Sippel Board Member	2	х						0	0	0
(6) Lina Wallen	2	Х		×				0	0	0
Board Member-Treasurer										
(7) James Wurgler Board Member-Board Chair	6	х		х				0	0	0
(8) Celeste Irons Board Member	2	х						0	0	0
(9) Mary Jo Gregory	51									
President and CEO				Х				427,031	0	16,965
(10) Michael Kuzmin	44			х				204,930	0	30,510
(11) Shawn Nau	51				Х			202,978	0	20,486
COO (12) Teresa Bertsch	0 47									
Chief Medical Officer	47				х			275,381	0	60,148
(13) Lindsay Miller	49				х			175,920	0	28,883
CIO/Chief Business Officer (14) Amy Jelliffe	42									
Children's Medical Administrator						Х		204,190	0	39,073
										Form 990 (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot ecto	not box h ar or/tr	che de	ss er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(15) Judith Marfechuk Controller	47					х		116,609	0	34,167
(16) Jennie McMillian Chief Clinical Officer	45					х		113,408	0	16,792
(17) Nathan Jones Corporate Compliance OFficer/Lead Counsel	47					х		108,769	0	15,502
(18) Laura Hartgroves Director of Network & System Development	48					х		108,120	0	19,537

1b	Sub-Total	•			
C	Total from continuation sheets to Part VII, Section A	۰			
d	Total (add lines 1b and 1c)	۰	1,937,336	0	282,063

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►13

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			· ·
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)				
Name and business address	Description of services	Compensation				
Mohave Mental Health Clinic Inc 1743 Sycamore Ave Kıngman, AZ 86409	Mental Health Services	21,883,053				
West Yavapai Guidance Clinic Inc 3343 N Windsong Dr Ste 9 Prescott, AZ 86314	Mental Health Services	21,242,257				
Community Partnership of Southern Arizona 535 N Wilmot Ste 201 Tucson, AZ 85711	Pharmacy Benefits Manager	12,815,982				
The Guidance Center 2187 N Vickey St Flagstaff, AZ 86004	Mental Health Services	13,647,810				
Southwest Behavioral Health Serivces Inc 3450 n 3rd Street Phoenix, AZ 85012	Mental Health Services	11,417,670				
2 Total number of independent contractors (including but not limited to those listed above) who received more than						

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶57

~ x	1a
Contributions, Gifts, Grants and Other Similar Amounts	b c d e f
ts, G r Am	c
, Gif nilar	a e
ons, Sin	f
ibuti Ithe	a
ontri nd C	g h
rogram Service Revenue	2a
· Rev	b
rwce	c d
Se	e
ୁଣୀୟ	2a b c d e f
<u>~</u>	g 3
	3
	4 5
	6a b
	c
	d
	7a
	b
	c d
	8a
eune	
Rev	
ther	b
ŏ	c
	9a
	b
	c 10a
	b c
	11a b
	c
	d
	е

Form 99		•					Page 9
Part V	ЛΠ	Statement of Revenue Check if Schedule O contains a respon	nse or note to any lir	ie in this Part VIII			
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
S &	1a	Federated campaigns 1a	0				
Grants	ь	Membership dues 1b	0				
ē.	С	Fundraising events 1c	0				
Giffs, iilar A	d	Related organizations 1d	0				
s, G imi	e	Government grants (contributions) 1e	197,900,920				
Contributions, Giffs, Grants and Other Similar Amounts	f	All other contributions, gifts, grants, and similar amounts not included above	0				
를	g	Noncash contributions included in lines 1a-1f \$	0				
Con	h	Total. Add lines 1a-1f	▶	197,900,920			
- O			Business Code				
nu y	2a	Rental Income for SMI Housing	532000	75,373	75,373	0	0
æ	b						
e SE	C .						
Program Service Revenue	d						
ran	e f	All other program service revenue		0	0	0	0
) N		· -		-	U	0	-
	g 3	Total. Add lines 2a-2f Investment income (including dividen		75,373			
		and other similar amounts)		102,136	0	0	102,136
	4	Income from investment of tax-exempt bond	proceeds	0	0	0	0
	5	Royalties	(II) Personal	, ,	٥	0	
	6a	Gross rents	(II) F ersonal				
	ь	Less rental					
	c	Rental income 0	0				
	d	or (loss) Net rental income or (loss)					
		(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other					
	ь	than inventory Less cost or					
		other basis and sales expenses					
	С	Gain or (loss) 0	0				
	d	Net gain or (loss)	· · · · ·				
Other Revenue		Gross income from fundraising events (not including \$0 of contributions reported on line 1c) See Part IV, line 18 a					
her	Ь	Less direct expenses b					
ಕ	c	Net income or (loss) from fundraising	events 🛌				
	9a	Gross income from gaming activities See Part IV, line 19					
		a					
		Less direct expenses b Net income or (loss) from gaming acti	vities				
		Gross sales of inventory, less returns and allowances	-				
		a					
	I	Less cost of goods sold b					
	c	Net income or (loss) from sales of inv Miscellaneous Revenue	Business Code				
	11a	Provicer Service Fees	900099	437,695	437,695	0	0
	ь	O ther Services	900099	13,330	13,330	0	0
	c	Miscellaneous	900099	11,107	0	0	11,107
	d	All other revenue		0	0	0	0
	e	Total. Add lines 11a-11d	🕨	462,132			
	12	Total revenue. See Instructions .	🗚	·	536 300	0	112 242
	1			198,540,561	526,398		113,243

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) 굣 Check if Schedule O contains a response or note to any line in this Part IX . (B) (C) (D) Do not include amounts reported on lines 6b. (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 Grants and other assistance to domestic individuals See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 1,443,235 7,923 1,435,312 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages . . . 8,241,905 268,392 7,973,513 Pension plan accruals and contributions (include section 401(k) 648,396 21,774 and 403(b) employer contributions) 626,622 Other employee benefits 682,004 23,391 658,613 682,990 25,338 657,652 10 Fees for services (non-employees) 11 Management Legal 183,002 183,002 189,400 174,021 15,379 Professional fundraising services See Part IV, line 17 Investment management fees . . Other (If line 11g amount exceeds 10% of line 25, column (A) 178,241,018 177,579,130 661.888 amount, list line 11g expenses on Schedule O) 12 Advertising and promotion 51,320 8,132 43,188 13 Office expenses 387,043 61,328 325,715 734,566 525,836 208,730 14 Information technology 15 Royalties . . 16 540,974 316,842 224,132 222,361 28,470 193,891 17 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials 19 Conferences, conventions, and meetings 97,999 15,528 82,471 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization 631,426 96,972 534,454 64,994 10,299 54,695 23 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a Recruiting Expenses 31,870 5.050 26,820 0 18,927 2,999 15,928 Training 237,878 0 Other Operating Expenses 282,668 44,790 d Renovations for SMI Housing 247,797 247,797 0 e All other expenses Total functional expenses. Add lines 1 through 24e 25 193,623,895 179,305,370 14,318,525 0 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► T if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Par	τχ	Check if Schedule O contains a response or note to any line in	this Pa	art X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			3,705,466	1	4,440,646
	2	Savings and temporary cash investments			33,378,591	2	39,570,770
	3	Pledges and grants receivable, net			734,362	3	1,617,602
	4	Accounts receivable, net			61,755	4	58,669
	5	Loans and other receivables from current and former officers, of employees, and highest compensated employees. Complete P. Schedule L	art II (of		5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L				6	
82	7	Notes and loans receivable, net				7	
₹	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			580,722	9	90,304
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	i	14,870,435	,	-	00,004
	ь	Less accumulated depreciation	10b	4,998,447	9.230.855	10c	9,871,988
	11	Investments—publicly traded securities		· · ·	5,255,555	11	3,0,000
	12	Investments—publicity traded securities				12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets			14		
	15	Other assets See Part IV, line 11	50.000	15	2,400,000		
	16	Total assets. Add lines 1 through 15 (must equal line 34).	47,741,751	16	58,049,979		
	17				4,469,398	17	10,110,852
		Accounts payable and accrued expenses		4,409,590	18	10,110,032	
	18	Grants payable	28,658		0		
	19	Deferred revenue			28,038	19	
	20	Tax-exempt bond liabilities			20		
es S	21	Escrow or custodial account liability Complete Part IV of Sch		21			
Liabiliti	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqual					
<u> </u>		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third partie		23			
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	221,234	25	0		
	26	D			4,719,290	26	10,110,852
	20	Organizations that follow SFAS 117 (ASC 958), check here ▶			4,710,200	20	10,110,002
Ĕ	27	lines 27 through 29, and lines 33 and 34. Unrestricted net assets			43,022,461	27	47,939,127
<u>ದ</u>					43,022,401	28	47,939,127
<u> </u>	28	Temporarily restricted net assets			0		
Fund Balance	29	Permanently restricted net assets				29	<u>U</u>
		Organizations that do not follow SFAS 117 (ASC 958), check he complete lines 30 through 34.	ere ►	_j and			
9	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
\$	32	Retained earnings, endowment, accumulated income, or other				32	
	33	Total net assets or fund balances			43,022,461	33	47,939,127
Net							
	34	Total liabilities and net assets/fund balances	• •	• •	47,741,751	34	58,049,979

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				୮		
1	Total revenue (must equal Part VIII, column (A), line 12)	₁		198 -	540,561		
2	Total expenses (must equal Part IX, column (A), line 25)			150,5			
		2		193,6	523,895		
3	Revenue less expenses Subtract line 2 from line 1	3		4 0	916,666		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))			.,,-			
		4		43,0	022,461		
5	Net unrealized gains (losses) on investments	5			0		
6	Donated services and use of facilities						
-		6			0		
7	Investment expenses	7			0		
8	Prior period adjustments	$\stackrel{{\boldsymbol{\prime}}}{\longrightarrow}$					
	, and period degastiments	8			0		
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0		
10	10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))				47,939,127		
Par	t XII Financial Statements and Reporting			•			
	Check if Schedule O contains a response or note to any line in this Part XII				. Г		
				Yes	No		
1	Accounting method used to prepare the Form 990						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on					
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate					
	☐ Separate basis ☐ Both consolidated and separate basis						
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e 2c	Yes			
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes			

DLN: 93493273008206

TY 2014 Reasonable Cause Explanation

Name: THE NARBHA INSTITUTE INC

EIN: 86-6037149

Software ID: 14000267

Software Version: v1.00

Explanation: The NARBHA Institute changed its name from its prior 990. The

former name was "Northern Arizona Regional Behavioral health Authority." Published IRS guidance states that name changes require a paper filing. However, our name change had been previously reported in prior correspondence (revised determination

letter) and so we received notice CP254. Any penalty should be waived because we did file timely in paper form, in reliance on the

name change rules.

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493273008206

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2014

Open to Public Inspection

	Name of the organization THE NARBHA INSTITUTE INC						Employer identification number			
TITE IN	AKDIIA	INSTITUTE INC					86-6037149			
Pa	rt I	Reason for Publi	c Charity S	Status (All organiza	tions must co	mplete this p	•	ons.		
The	organı	zation is not a private fo	oundation beca	auseıtıs (Forlines 1	through 11, ch	eck only one b	ox)			
1	\sqcap	A church, convention	of churches, o	r association of churc	hes described i	n section 170(l	b)(1)(A)(i).			
2	\sqcap	A school described in	section 170(b)(1)(A)(ii). (Attach S	chedule E)					
3	Γ	A hospital or a cooper	atıve hospıtal	service organization of	described in sec	tion 170(b)(1)	(A)(iii).			
4	Γ	A medical research or hospital's name, city,		erated in conjunction v	vith a hospital d	lescribed in se	ction 170(b)(1)(A)(iii). Enter the		
5	Γ									
		section 170(b)(1)(A)	(iv). (Complete	e Part II)						
6	Γ	A federal, state, or loc	al government	t or governmental unit	described in se	ection 170(b)(L)(A)(v).			
7	<u>~</u>	An organization that n described in section 1	•	· · · · · · · · · · · · · · · · · · ·		om a governme	ental unit or from the o	general public		
8	\sqcap	A community trust de		• •	•	tII)				
9	Γ	An organization that n	ormally receiv	ves (1) more than 33	l/3% of its supp	ort from contri	butions, membership	fees, and gross		
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, a	and (2) no more than 3	331/3% of		
		ıts support from gross	ınvestment ır	ncome and unrelated b	usıness taxable	e income (less	section 511 tax) from	n businesses		
		acquired by the organ	ızatıon after Ju	ine 30, 1975 See sec	tion 509(a)(2).	(Complete Pa	rt III)			
10		An organization organ	ized and opera	ated exclusively to tes	t for public safe	ty See sectio	n 509(a)(4).			
11	Γ	An organization organ	ized and opera	ated exclusively for the	e benefit of, to p	erform the fun	ctions of, or to carry o	ut the purposes of		
		one or more publicly s								
_	_	the box in lines 11a th Type I. A supporting of	_			_		· -		
а	1	supported organization organization	n(s) the power	to regularly appoint o	r elect a majori					
b	Γ					with its suppo	rted organization(s), l	s), by having control or		
		management of the su								
	_	must complete Part I	•							
С	ı	Type III functionally	_		•			grated with, its		
d	Г	supported organization Type III non-function						ianization(s) that is		
•	,	not functionally integr								
	_	(see instructions) Yo								
e		Check this box if the o					s a Type I, Type II, T	ype III functionally		
f		ıntegrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations								
g g		Provide the following i								
y		Trovide the following r	mormation abo	out the supported orga	inization(3)					
(i)Name of supported			(ii) EIN	(iii) Type of	(iv) Is the org	ganızatıon	(v) A mount of	(vi) A mount of		
		organızatıon		organization	listed in your	-	monetary support	other support (see		
				(described on lines	docume	nt?	(see instructions)	ınstructions)		
				1-9 above or IRC section (see						
				instructions))						
					Yes	No				

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do 147,895,251 147,719,605 37,002,214 159,284,926 197,900,920 689,802,916 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 147,895,251 147,719,605 37,002,214 159,284,926 197,900,920 689,802,916 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 689,802,916 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total beginning in) 🟲 147,895,251 147,719,605 37,002,214 159,284,926 Amounts from line 4 197,900,920 689,802,916 Gross income from interest, dividends, payments received on securities loans, rents, 70,405 91,535 43,150 136,622 102,136 443,848 rovalties and income from sımılar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 521,280 485,334 123,314 542,710 462,132 2,134,770 capital assets (Explain in Part VI) 11 Total support Add lines 7 692,381,534 through 10 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f)) 14 14 99 628 % Public support percentage for 2013 Schedule A, Part II, line 14 15 99 592 % 16a 33 1/3% support test-2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test -2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this **▶**▼ box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 Amounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test	

Return Reference	Explanation
Schedule A, Part II, Line 1	The headings should be 2011,2012, 2013 (short year if 3 months), 2013 (12 months), 2014
· · · · · · · · · · · · · · · · · · ·	Other Income includes income from provider service fees, fees for use of telemed, and other miscellaneous income

Schedule A (Form 990 or 990-EZ) 2014

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DLN: 93493273008206

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Nan	ne of the organization NARBHA INSTITUTE INC	,	Emp	oloyer identifica	tion numbe	
				6037149		
Pai	organizations Maintaining Donor Advorganization answered "Yes" to Form 990,	Part IV, line 6.	Funds		•	
		(a) Donor advised funds	_	(b) Funds and	other accou	ınts
	Total number at end of year					
	Aggregate value of contributions to (during year)					
	Aggregate value of grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor adviso funds are the organization's property, subject to the organization		onor adv	ısed	┌ Yes	┌ No
	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benefic conferring impermissible private benefit?				┌ Yes	┌ No
ar	t II Conservation Easements. Complete if	the organization answered "Yes"	to Forr	n 990, Part IV	/, line 7.	
	Purpose(s) of conservation easements held by the orga Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education) Preservation of a	a certifie	d historic struc	ture	
	easement on the last day of the tax year					
				Held at the	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
:	Number of conservation easements on a certified histo	rıc structure ıncluded ın (a)	2c			
i	Number of conservation easements included in (c) acq historic structure listed in the National Register $$	uired after 8/17/06, and not on a	2d			
	Number of conservation easements modified, transferrenth the tax year ▶	ed, released, extinguished, or termina	ted by tl	ne organization	during	
	Number of states where property subject to conservati	on easement is located ►				
	Does the organization have a written policy regarding t enforcement of the conservation easements it holds?	he periodic monitoring, inspection, ha	ndling o	f violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, inspect	cting, and enforcing conservation ease	ements (during the year		
	Amount of expenses incurred in monitoring, inspecting \$\blue\$\$, and enforcing conservation easemen	nts durin	g the year		
	Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(II)?	l) above satisfy the requirements of se	ection 1	70(h)(4)(B)(ı)	┌ Yes	┌ No
	In Part XIII, describe how the organization reports conbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financi				
art	Organizations Maintaining Collections Complete if the organization answered "Ye		, or Ot	her Similar .	Assets.	
a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset service, provide, in Part XIII, the text of the footnote to	16 (ASC 958), not to report in its rev ts held for public exhibition, education	n, or rese	earch in furthera		
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assets service, provide the following amounts relating to these	ts held for public exhibition, education				ıc
	(i) Revenue included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, historic following amounts required to be reported under SFAS					
1	Revenue included in Form 990, Part VIII, line 1			► \$		
b	Accets included in Form 990 Part V			b. ¢		

Part	Organizations Maintaining Colle	ections of Art,	Hist	<u>tori</u>	<u>cal Tr</u>	easu	res, or Oth	er:	<u>Similar As</u>	sets (continued)
3	Using the organization's acquisition, accession collection items (check all that apply)	n, and other records	s, ch	eck	·		_		gnıficant use	of its	
a	Public exhibition		d	Γ	Loan	orexc	hange prograr	ns			
b	☐ Scholarly research		e	Γ	Other	-					
C	Preservation for future generations										
4	Provide a description of the organization's colle Part XIII	ections and explain	how	the	y furthe	r the c	organızatıon's	exer	mpt purpose ı	n	
5	During the year, did the organization solicit or i							ımıla			
D	assets to be sold to raise funds rather than to l							!!\/		Yes	│ No
Раг	Escrow and Custodial Arranger Part IV, line 9, or reported an amo						i answered	res	to Form 9	90,	
1a	Is the organization an agent, trustee, custodian included on Form 990, Part X?						or other asset	s no	t I	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII a	and complete the fo	ollow	/ıng t	able						
									Am	ount	
c	Beginning balance						10	С			
d	Additions during the year						10	#			
e	Distributions during the year						10	_			
f	Ending balance						11	f			
2a	Did the organization include an amount on Form	n 990, Part X, line	21, f	fores	scrow o	rcust	odıal account	lıabı	lity?	Yes	□ No
b	If "Yes," explain the arrangement in Part XIII									<u> </u>	<u>Г</u>
Pa	rt V Endowment Funds. Complete if t										
1a	Beginning of year balance	(a)Current year	(b)	Prior	year	b (c)⊺	wo years back (d) Thr	ree years back	(e)Four	years back
ь	Contributions										
c	Net investment earnings, gains, and losses										
_	_										
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curren	nt year end balance	(line	e 1 g	, colum	n (a)) l	held as				
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment ►										
c	Temporarily restricted endowment ▶										
	The percentages in lines 2a, 2b, and 2c should	equal 100%									
За	Are there endowment funds not in the possessi	on of the organizat	ion t	hat a	are held	d and a	ıdmınıstered f	or th	e		
	organization by								25/	Yes	No_
	(i) unrelated organizations		•	•					3a(-	
ь	If "Yes" to 3a(II), are the related organizations							٠.	3t		
4	Describe in Part XIII the intended uses of the	organization's endo	owme	ent f	unds				<u> </u>		
Par	t VI Land, Buildings, and Equipmen 11a. See Form 990, Part X, line 10		e or	rgan	ızatıor	n ansv	vered 'Yes'	to Fo	orm 990, Pa	rt IV, I	ine
	Description of property	•) Cost or is (inves		(b)Cost or other)		(c) Accumulated depreciation	(d) E	Book value
	_and			-		0	2,003,9	10			2,003,910
	-and					0	7,611,7	_	2,061,24	.3	5,550,519
	_easehold improvements					0	,,011,7	0		0	0,330,319
	Equipment					0	5,074,0	-	2,808,45	-	2,265,629
	Other					0			128,74		51,930
	I. Add lines 1a through 1e <i>(Column (d) must equ</i>		colui	mn (B), line	10(c).)	· .				9,871,988
	·	·							Schedule D	(Form	990) 2014

	nvestments—Other Securities. Com ee Form 990, Part X, line 12.	plete if the organization	answered 'Yes' to For	m 990, Part IV, line 11b.
	Description of security or category	(b)Book value	(c) Method of va	
/1 \5	(including name of security)		Cost or end-of-year	market value
(1)Financial d				
Other	ld equity interests			
Total (Column)	(b) must equal Form 990. Part X. col (B) line 12)			
	ib) must equal Form 990, Part X, col (B) line 12) Investments—Program Related. Con	1	answered 'Ves' to Fo	orm 990 Part IV line 11c
Part VIII	See Form 990, Part X, line 13.	ripiete ii tile organizatioi	ranswered les to it	offit 990, Parciv, line 11c.
	(a) Description of investment	(b) Book value	(c) Method of va	
			Cost or end-of-year	market value
-				
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
	ther Assets. Complete if the organization	answered 'Yes' to Form 990	, Part IV, line 11d See I	Form 990, Part X, line 15
	(a) Descrip	tion		(b) Book value
Total. (Column	(b) must equal Form 990, Part X, col.(B) line 15)		
	ther Liabilities. Complete if the organ			ine 11e or 11f. See
	orm 990, Part X, line 25.		, , .	
1	(a) Description of liability	(b) Book value		
Federal incom	e taxes	0		
	(h)			
iotal. (Column (b) must equal Form 990, Part X, col (B) line 25)	0		Jakakan

Part	ΧI		evenue per Audited Financial Statered 'Yes' to Form 990, Part IV, line 1		nts With	n Revenue	per R	Return Complete If
1	Tota		r support per audited financial statements				1	198,540,561
2	A mo	unts included on line 1 but	t not on Form 990, Part VIII, line 12					
а	Net	unrealized gains (losses) o	on investments	2a		0		
b	Dona	ated services and use of fa	cilities	2b		0		
С	Reco	overies of prior year grants		2c		0		
d	Othe	er (Describe in Part XIII)		2d		0	1	
e	Add	lines 2a through 2d .		·			2e	0
3	Subt	ract line 2e from line 1 .					3	198,540,561
4), Part VIII, line 12, but not on line 1					
а			ided on Form 990, Part VIII, line 7b	4a	1	0		
b		·		4b		0	1	
c		lines 4a and 4b					4c	0
5	Tota	I revenue Add lines 3 and	4c. (This must equal Form 990, Part I, line	12)			5	198,540,561
			penses per Audited Financial Sta					
			swered 'Yes' to Form 990, Part IV, line			<u> </u>		·
1	Tota	l expenses and losses per	audited financial statements				1	193,623,895
2	A mo	unts included on line 1 but	not on Form 990, Part IX, line 25					
а	Dona	ated services and use of fa	cilities	2a		0		
b	Prior	year adjustments		2b		0		
C	Othe	erlosses		2c		0		
d	Othe	er (Describe in Part XIII)		2d		0		
e	Add	lines 2a through 2d					2e	0
3	Subt	ract line 2e from line 1 .					3	193,623,895
4	A mo	unts included on Form 990), Part IX, line 25, but not on line 1:					
а	Inve	stment expenses not inclu	ded on Form 990, Part VIII, line 7b	4a		0		
b	O the	er (Describe in Part XIII)		4b		0		
c	Add	lines 4a and 4b					4c	0
5	Tota	l expenses Add lines 3 an	d 4c. (This must equal Form 990, Part I, lin	e 18)			5	193,623,895
Part	XIII	Supplemental Info	ormation					
Part \	de the V , line nation	4, Part X, line 2, Part XI,	Part II, lines 3, 5, and 9, Part III, lines 1a lines 2d and 4b, and Part XII, lines 2d and	and 4, 4b Al	Part IV , I so compl	ines 1b and 2 ete this part to	b, provi	de any additional
	R	eturn Reference	Explanation					
Sched	ule D,	Part X, Line 2	- NARBHA qualifies as a tax exempt organ Code (the Code) and, therefore, there is no consolidated financial statements. In addit deduction under Section 170 of the Code a private foundation. Income determined to be taxable. Management does not believe NA 2015 and 2014. NARBHA evaluates its un review of its policies and procedures, revie experts.	provision, Na and has be unre RBHA ncertai	ion for in ARBHA q been cla lated bus has any l n tax pos	come taxes in ualifies for the issified as an inness taxable JBTI for the yellions, if any, o	the according to the control of the	ccompanying table contribution zation that is not a ne (UBTI) would be nded September 30, ontinual basis through

Jenedale 2 (1 31111 33 3) 23 13		i age S
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

Compensation Information

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization THE NARBHA INSTITUTE INC

Employer identification number

86-6037149

Pai	Questions Regarding Compensation			
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		Νo
	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Part II

For each individual whose compensation must be reported in Schedule 3, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred in prior Form 990
1 Mary Jo Gregory, President and CEO	(II)	353,631	14,400	29,000	0	16,965	443,996	c
2 Michael Kuzmin, CFO	Ξ	193,084	8,000	3,846	12,741	17,769	235,440	0
	Œ	0	0	0	0	0	0	0
3 Shawn Nau, COO	(i)	195,811	7,167	0	0	20,486	223,464	0
	(ii)	0	0	0	0	0	0	0
4 Teresa Bertsch, Chief	(i)	259,393	10,797	5,191	000′6€	21,148	335,529	0
Medical Office	Œ	0	0	0	0	0	0	0
5 Lindsay Miller, CIO/Chief	Ξ	165,966	6,592	3,362	9,742	19,141	204,803	0
	Œ	0	0	0	0	0	0	0
6 Amy Jelliffe, Children's	(i)	196,049	8,141	0	21,167	17,906	243,263	0
ricalcal Administrator	(ii)	0	0	0	0	0	0	0

Schedule J (Form 990) 2014

Part III Supplemental Information

	Explanation
ıon	
ıal ınformat	
/ additional	
Also complete this part for any	Return Reference

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Schedule J (Form 990) 2014

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2014

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

	Employer identification number
THE NARBHA INSTITUTE INC	
	86-6037149

Return Reference	Explanation
Form 990, Header, Line B	The NARBHA Institute changed its name from Northern Arizona Regional Behavioral Health Authority, Inc., effective 10/1/2015, and has received a revised determination letter from the IRS

Return Reference	Explanation
	Corporate policies require review of the Form 990 by the chair on behalf of the board of directors prior to filing the organization's 990 return

Return Reference	Explanation
Form 990, Part VI, Section B, Line 12c	NARBHA's Corporate Bylaws set out a comprehensive conflict of interest policy applicable to all members of the Board of Directors that requires that each director to promptly and fully disclose and declare all material facts of every actual or perceived conflict of interest, duality of interest and financial interest. Disclosure and declaration are monitored and reviewed by the Boards' Conflicts Advisor, appointed by the Board Chair. A board member who has a conflict of interest shall play no part, directly or indirectly, in the deliberations or vote, shall leave he meeting during the discussions of, and the vote on, the matter, contract or transactions and may not participate in the discussions nor vote on any decision in which the member has a conflict of interest or has declared a conflict of interest. Review and determination of conflicts and compliance with the policy is monitored by the Conflicts Advisor and the Board Chair. The Conflicts Advisor and the Governance Committee of the Board may investigate violations. Violations of the requirements set forth in the policy result in sanctions imposed by majority vote of the entire Board, up to and including removal from the Board. In addition, NARBHA prohibits employees/volunteers from participating in any decision to purchase or lease services, goods or property, or in any decision or action to correct, discipline or improve the performance of or terminate the contract of any NARBHA vendor, contractor or service provider in which the employee or volunteer or a relative or close social contact has a conflict of interest. Internal policy is monitored by the General Counsel and enforced through the Chief Executive Officer.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 15	Based on comparability data for similarly qualified persons in functionally comparable positions at similarly situated organizations, the CEO's compensation was reviewed and approved by the organization's governing body, composed of independent members without conflicts, and contemporaneously documented. Compensation for key employees is established based on review and approval by organization's internal compensation-setting body, composed of independent members without conflicts, basing compensation on such factors as education requirements, license/certifications, experience, training, competencies, level of responsibility required for the job and a review of market factors on a local, state and/or nation level for similarly qualified persons in comparable positions at similar organizations, and contemporaneously documented when changes are made.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 16a	Health Choice Integrated Care, LLC, is a joint venture of the NARBHA Institute and Health Choice Northern Arizona, LLC (a subsidiary of IASIS Healthcare). The joint venture was formed during the fiscal year ending 9/30/2015 but did not commence operations during it. The joint venture will contract with the State of Arizona to provide comprehensive medical and behavioral services to Medicaid recipients and other indigent populations. The NARBHA Institute has 50% governance control and additional rights to safeguard its exempt status under federal tax law and ensure joint venture operations are substantially related to the organization's exempt purpose.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 16b	The NARBHA Institute does not regularly engage in joint ventures. The operating agreement of its joint venture reported on schedule R and on Part VI, Section b, line 16a, serves as the NARBHA Institute joint venture policy and requires the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and it takes steps to safeguard the organization's exempt status with respect to such arrangements.

Return Reference	Explanation
Form 990, Part VI, Section C, Line 19	Corporate policies require that corporate records meet transparency standards for tax exempt organizations established by state and federal law. Corporate articles and annual reports/disclosures are published on the state of Arizona's website (Arizona Corporation Commission www ascc gov). Corporate 990 returns are published at www guidestar org. The corporate 990 return is made available upon request per corporate policies and IRS rules. Other governing documents are not required to be made available to the public and therefore are not published. The audited financial statements are available on request.

Return Reference	Explanation
Form 990, Part IX, Line 11g	Program service fees distributed \$177,412,526 Professional and Outside Services \$828,492

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SCHEDULE R

(Form 990)

Department of the Treasury

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2014

Open to Public Inspection

86-6037149 Name of the organization THE NARBHA INSTITUTE INC Internal Revenue Service

Employer identification number

Identification of Disregarded Entities Complete If the organization answered "Yes" on Form 990, Part IV, line 33. Part I (f) Direct controlling The NARBHA Institute entity 2,336,421 (e) End-of-year assets 323,170 (d) Total income (c)
Legal domicile (state or foreign country) Ŋ Property ownership and providing affordable housing to persons with serious mental illness Primary activity (a)
Name, address, and EIN (if applicable) of disregarded entity (1) Well North Communities LLC 616 N Beaver Street Flagstaff, AZ 86001 86-6037149 Identification of Related Tax-Exempt Organizations Complete If the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Part II

(a) Name address and FIN of related organization	(b) Primary activity	(c) legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling	(g) Section 512(h)
	3	or foreign country)		(if section 501(c)(3))	entity	(13) controlled
						Yes No

Partiii Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34

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Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Disproprtionate	Share of Disproprtionate Code V-UBI General or	General or	ď
related organization		domicile	controlling	income(related, total income end-of-year allocations?	otal income	end-of-year	allocations?	amonnt in	managing	ownership
		(state	entity	unrelated,		assets		box 20 of partner?	partner?	
		or		excluded from				Schedule K-1		
		foreign		tax under				(Form 1065)		
		country)		sections 512-						
				514)				_		
							Yes No		Yes No	
(1) Health Choice Integrated Care LLC	Medicaid	AZ	N/A	Related	48	48	_S	0	No	48 %
	managed care									
1300 S YALE ST										
FLAGSTAFF, AZ 86001										
47-1961438										

Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a)	(q)	(၁)	(P)	(e)	(£)	(a)	(F)	Ξ	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-of-	Percentage	Section 5.	12
related organization		domicile	entity	(C corp, S corp,	ıncome	year	ownership	(b)(13)	
		(state or foreign		or trust)		or trust) assets		controlled	p
		country)						entity?	
								Yes	No
(1) WTDG Inc	Consulting services for	AZ	The NARBHA	3	100	100	100 %	Yes	
	preparing a bid		Institute						
616 N Beaver Street									
Flagstaff, AZ 86001									
46-4393138									

Transactions With Related Organizations Complete If the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

- Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
- Gift, grant, or capital contribution to related organization(s)
- Gift, grant, or capital contribution from related organization(s)
 - Loans or loan guarantees to or for related organization(s) b
 - Loans or loan guarantees by related organization(s) a
- Dividends from related organization(s)
- Sale of assets to related organization(s)
- Purchase of assets from related organization(s)
- Exchange of assets with related organization(s)
- Lease of facilities, equipment, or other assets to related organization(s)
- Lease of facilities, equipment, or other assets from related organization(s)
- I Performance of services or membership or fundraising solicitations for related organization(s)
- **m** Performance of services or membership or fundraising solicitations by related organization(s)

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

- Sharing of paid employees with related organization(s)
- Reimbursement paid to related organization(s) for expenses ۵
- Reimbursement paid by related organization(s) for expenses 5
- Other transfer of cash or property to related organization(s)
- Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete t	ııs lıne, ıncludıng cov	vered relationships	who must complete this line, including covered relationships and transaction thresholds
(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amount involved
(1) Health Choice Integrated Care LLC	type (a-s)	2,400,000	Fair market value

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Schedule R (Form 990) 2014 Part VII Supplemental Information

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Provide additional infor	Provide additional information for responses to questions on Schedule R (see instructions)
Return Reference	Explanation
Schedule R, Part IV	Health Choice Integrated Care, LLC Joint venture with Health Choice Northern Arizona (a subsidiary of IASIS Healthcare) Controlling entities. The NARBHA Institute has 50% governance control with additional rights to safeguard the organization's exempt status under applicable federal tax law No K-1 information for tax year. Joint venture did not commence operations in the fiscal year ending 9/30/2015. All joint venture operations required by member operating agreement to be substantially related to exempt purpose.

Schedule R (Form 990) 2014