

Form **990**  
Department of the Treasury  
Internal Revenue Service

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
▶ Do not enter social security numbers on this form as it may be made public  
▶ Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047  
**2017**  
**Open to Public Inspection**

**A For the 2017 calendar year, or tax year beginning 10-01-2017, and ending 09-30-2018**

- B** Check if applicable  
 Address change  
 Name change  
 Initial return  
 Final return/terminated  
 Amended return  
 Application pending

**C** Name of organization  
JEWISH FAMILY AND CHILDREN'S SERVICE  
INC  
Doing business as  
Number and street (or P O box if mail is not delivered to street address) Room/suite  
4747 N 7TH STREET NO 100  
City or town, state or province, country, and ZIP or foreign postal code  
PHOENIX, AZ 85014

**D** Employer identification number  
86-0096781  
**E** Telephone number  
(602) 279-7655  
**G** Gross receipts \$ 47,067,024

**F** Name and address of principal officer  
LORRIE HENDERSON  
4747 N 7TH STREET NO 100  
PHOENIX, AZ 85014

**H(a)** Is this a group return for subordinates?  Yes  No  
**H(b)** Are all subordinates included?  Yes  No  
If "No," attach a list (see instructions)  
**H(c)** Group exemption number ▶

**I** Tax-exempt status  501(c)(3)  501(c) ( ) ◀ (insert no )  4947(a)(1) or  527

**J** Website: ▶ WWW.JFCSAZ.ORG

**K** Form of organization  Corporation  Trust  Association  Other ▶

**L** Year of formation 1955

**M** State of legal domicile AZ

**Part I Summary**

**1** Briefly describe the organization's mission or most significant activities  
JFCS IS A NON PROFIT, NON-SECTARIAN ORGANIZATION THAT STRENGTHENS THE COMMUNITY BY PROVIDING QUALITY BEHAVIORAL HEALTH AND SOCIAL SERVICES TO CHILDREN, FAMILIES AND ADULTS OF ALL AGES

**2** Check this box  if the organization discontinued its operations or disposed of more than 25% of its net assets

<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	13
<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	13
<b>5</b> Total number of individuals employed in calendar year 2017 (Part V, line 2a)	897
<b>6</b> Total number of volunteers (estimate if necessary)	150
<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12	0
<b>7b</b> Net unrelated business taxable income from Form 990-T, line 34	10,366

	Prior Year	Current Year
<b>8</b> Contributions and grants (Part VIII, line 1h)	2,484,853	2,766,708
<b>9</b> Program service revenue (Part VIII, line 2g)	42,674,682	42,192,826
<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d )	25,382	1,565,891
<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-25,016	-28,508
<b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	45,159,901	46,496,917

<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3 )	344,427	241,939
<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)	0	0
<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	33,869,928	34,536,839
<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)	0	0
<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶670,341		
<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	11,337,328	11,654,090
<b>18</b> Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	45,551,683	46,432,868
<b>19</b> Revenue less expenses Subtract line 18 from line 12	-391,782	64,049

	Beginning of Current Year	End of Year
<b>20</b> Total assets (Part X, line 16)	14,747,424	25,210,153
<b>21</b> Total liabilities (Part X, line 26)	5,016,096	8,111,779
<b>22</b> Net assets or fund balances Subtract line 21 from line 20	9,731,328	17,098,374

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

**Sign Here**  
\*\*\*\*\*  
Signature of officer  
Date 2019-08-13  
TERESA CELAYA-GARNER CFO  
Type or print name and title

**Paid Preparer Use Only**  
Print/Type preparer's name MARY C GREEN  
Preparer's signature MARY C GREEN  
Date  
Check  if self-employed PTIN P00447183  
Firm's name ▶ CLIFTONLARSONALLEN LLP Firm's EIN ▶ 41-0746749  
Firm's address ▶ 20 E THOMAS RD STE 2300 Phone no (602) 266-2248  
PHOENIX, AZ 85012

**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III

**1** Briefly describe the organization's mission  
 STRENGTHENING THE COMMUNITY BY PROVIDING BEHAVIORAL HEALTH, HEALTHCARE AND SOCIAL SERVICES TO ALL AGES, FAITHS AND BACKGROUNDS

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No  
 If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No  
 If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**4a** (Code ) (Expenses \$ 31,666,250 including grants of \$ 96,487 ) (Revenue \$ 34,894,634 )  
 See Additional Data

**4b** (Code ) (Expenses \$ 5,565,811 including grants of \$ 122,716 ) (Revenue \$ 5,761,788 )  
 See Additional Data

**4c** (Code ) (Expenses \$ 1,198,735 including grants of \$ 22,736 ) (Revenue \$ 1,536,404 )  
 See Additional Data

**4d** Other program services (Describe in Schedule O )  
 (Expenses \$ including grants of \$ ) (Revenue \$ )

**4e Total program service expenses** ▶ 38,430,796

**Part IV Checklist of Required Schedules**

		Yes	No
<b>1</b>	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> . . . . .	Yes	
<b>2</b>	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? . . . . .	Yes	
<b>3</b>	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> . . . . .		No
<b>4</b>	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> . . . . .		No
<b>5</b>	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> . . . . .		No
<b>6</b>	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> . . . . .		No
<b>7</b>	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> . . . . .		No
<b>8</b>	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> . . . . .		No
<b>9</b>	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> . . . . .		No
<b>10</b>	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> . . . . .		No
<b>11</b>	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
<b>a</b>	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> . . . . .	Yes	
<b>b</b>	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> . . . . .	Yes	
<b>c</b>	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> . . . . .	Yes	
<b>d</b>	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> . . . . .		No
<b>e</b>	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> . . . . .	Yes	
<b>f</b>	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> . . . . .	Yes	
<b>12a</b>	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> . . . . .		No
<b>b</b>	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> . . . . .	Yes	
<b>13</b>	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> . . . . .		No
<b>14a</b>	Did the organization maintain an office, employees, or agents outside of the United States? . . . . .		No
<b>b</b>	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> . . . . .		No
<b>15</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> . . . . .		No
<b>16</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> . . . . .		No
<b>17</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions) . . . . .		No
<b>18</b>	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> . . . . .	Yes	
<b>19</b>	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> . . . . .		No

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H . . . . .</i>		No
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II . . . . .</i>		No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III . . . . .</i>	Yes	
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J . . . . .</i>	Yes	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .</i>		No
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .		
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .		
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .		
<b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I . . . . .</i>		No
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I . . . . .</i>		No
<b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II . . . . .</i>		No
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III . . . . .</i>		No
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
<b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>		No
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>		No
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>		No
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M . . . . .</i>		No
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M . . . . .</i>		No
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I . . . . .</i>		No
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II . . . . .</i>		No
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I . . . . .</i>	Yes	
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .</i>	Yes	
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?	Yes	
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i>		No
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i>		No
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI . . . . .</i>		No
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with columns for question number, question text, and Yes/No response boxes. Includes sections for backup withholding, employee reporting, foreign accounts, prohibited tax shelter transactions, deductible contributions, and 501(c)(7), (12), and (29) organizations.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

Check if Schedule O contains a response or note to any line in this Part VI . . . . . [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year (13); 1b Enter the number of voting members included in line 1a, above, who are independent (13); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (No); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? (No); 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? (No); 5 Did the organization become aware during the year of a significant diversion of the organization's assets? (No); 6 Did the organization have members or stockholders? (No); 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? (No); 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? (No); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? (Yes); b Each committee with authority to act on behalf of the governing body? (Yes); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O (No)

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? (No); 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? (Yes); 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 (Yes); 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (Yes); 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done (Yes); 13 Did the organization have a written whistleblower policy? (Yes); 14 Did the organization have a written document retention and destruction policy? (Yes); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official (Yes); b Other officers or key employees of the organization (No); If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions); 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (Yes); 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? (Yes)

Section C. Disclosure

Table with 3 columns: Question, Yes, No. Rows include: 17 List the States with which a copy of this Form 990 is required to be filed (AZ); 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply: [ ] Own website, [ ] Another's website, [X] Upon request, [ ] Other (explain in Schedule O); 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year; 20 State the name, address, and telephone number of the person who possesses the organization's books and records (TERESA CELAYA-GARNER 4747 N 7TH STREET NO 100 PHOENIX, AZ 85014 (602) 567-8351)

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) PAUL E STANDER CHAIRMAN	1 50	X		X				0	0	0
(2) ROBERT MEZA VICE CHAIR	0 80	X		X				0	0	0
(3) NOEL WILLIAMS SECRETARY	0 80	X		X				0	0	0
(4) CAROL KERN BOARD MEMBER	0 80 0 30	X						0	0	0
(5) VICKI CABOT BOARD MEMBER	0 80	X						0	0	0
(6) JAY FRUCHTMAN BOARD MEMBER	0 80	X						0	0	0
(7) JOHN LINDER BOARD MEMBER	0 80	X						0	0	0
(8) LARRY LYTLE BOARD MEMBER	0 80	X						0	0	0
(9) JEFFREY PACKER BOARD MEMBER	0 80	X						0	0	0
(10) MICHAEL SEIDEN BOARD MEMBER	0 80	X						0	0	0
(11) EDNA SITELMAN BOARD MEMBER	0 80	X						0	0	0
(12) JANICE DINNER BOARD MEMBER	0 80	X						0	0	0
(13) RICK WOLF BOARD MEMBER	0 80	X						0	0	0
(14) LORRIE HENDERSON PRESIDENT & CEO	40 00 1 00			X				253,900	0	22,551
(15) TERESA CELAYA-GARNER CHIEF FINANCIAL OFFICER	40 00 1 00			X				132,411	0	13,796
(16) MARK T CALLESEN MD CHIEF MEDICAL OFFICER	40 00				X			266,421	0	17,629
(17) FRANK JACOBSON VP MARKETING & DEVELOPMENT	40 00					X		146,700	0	15,154

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) STEPHEN E PRAY ..... NURSE PRACTITIONER	40 00					X		163,708	0	11,432
(19) MARY JO WHITFIELD ..... VP BEHAVIORAL HEALTH	40 00					X		150,222	0	11,486
(20) REBECCA GREEN ..... NURSE PRACTITIONER	40 00					X		148,294	0	11,167
(21) JANET COOPER ..... NURSE PRACTITIONER	40 00					X		142,567	0	12,271
<b>1b Sub-Total</b> . . . . .										
<b>c Total from continuation sheets to Part VII, Section A</b> . . . . .										
<b>d Total (add lines 1b and 1c)</b> . . . . .								1,404,223	0	115,486

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 18

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .		No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .		No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
RUPA CHUNDU MD 6748 N PALM CANYON DRIVE PHOENIX, AZ 85018	MEDICAL SERVICES	412,591
SANGHAMITRA CHOWDHURY MD 2455 E SAPIUM WAY PHOENIX, AZ 85048	MEDICAL SERVICES	337,195
DESERT SKY PSYCHIATRY PLLC 9219 W LOUISE DRIVE PEORIA, AZ 85383	MEDICAL SERVICES	274,763
RICHARD JASON BEALS NP 4276 E TOLEDO ST GILBERT, AZ 85292	CLINICAL SERVICES SUPPORT	265,189
CYNTHIA KAY TOBIN NP 4312 W HOPI TRAIL LAVEEN, AZ 85339	MEDICAL SERVICES	236,628

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 13



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b> Federated campaigns . . .	<b>1a</b>	273,683				
	<b>b</b> Membership dues . . .	<b>1b</b>					
	<b>c</b> Fundraising events . . .	<b>1c</b>	289,943				
	<b>d</b> Related organizations	<b>1d</b>					
	<b>e</b> Government grants (contributions)	<b>1e</b>					
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	2,203,082				
	<b>g</b> Noncash contributions included in lines 1a-1f \$ _____		1,676				
	<b>h Total.</b> Add lines 1a-1f . . . . .			2,766,708			
<b>Program Service Revenue</b>			Business Code				
	<b>2a</b> PROGRAM FEES REVENUE		624100	42,192,826	42,192,826		
	<b>b</b> _____						
	<b>c</b> _____						
	<b>d</b> _____						
	<b>e</b> _____						
	<b>f</b> All other program service revenue						
<b>g Total.</b> Add lines 2a-2f . . . . .			42,192,826				
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . .			84,200		84,200	
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties . . . . .						
	<b>6a</b> Gross rents	(i) Real	(ii) Personal				
		<b>b</b> Less rental expenses					
		<b>c</b> Rental income or (loss)					
		<b>d</b> Net rental income or (loss) . . . . .					
	<b>7a</b> Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		<b>b</b> Less cost or other basis and sales expenses					
		<b>c</b> Gain or (loss)					
		<b>d</b> Net gain or (loss) . . . . .			1,481,691		1,481,691
	<b>8a</b> Gross income from fundraising events (not including \$ 289,943 of contributions reported on line 1c) See Part IV, line 18 . . . . .	<b>a</b>					
		<b>b</b> Less direct expenses . . . . .	<b>b</b>		23,290		
		<b>c</b> Net income or (loss) from fundraising events . . . . .			-28,508		-28,508
	<b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . .	<b>a</b>					
<b>b</b> Less direct expenses . . . . .		<b>b</b>					
<b>c</b> Net income or (loss) from gaming activities . . . . .							
<b>10a</b> Gross sales of inventory, less returns and allowances . . . . .	<b>a</b>						
	<b>b</b> Less cost of goods sold . . . . .	<b>b</b>					
	<b>c</b> Net income or (loss) from sales of inventory . . . . .						
Miscellaneous Revenue		Business Code					
<b>11a</b>							
<b>b</b>							
<b>c</b>							
<b>d</b> All other revenue . . . . .							
<b>e Total.</b> Add lines 11a-11d . . . . .							
<b>12 Total revenue.</b> See Instructions . . . . .			46,496,917	42,192,826	0	1,537,383	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22.	241,939	241,939		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
<b>4</b> Benefits paid to or for members.				
<b>5</b> Compensation of current officers, directors, trustees, and key employees.	772,362	309,288	463,074	
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
<b>7</b> Other salaries and wages.	27,946,383	23,818,711	3,769,549	358,123
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	389,147	338,423	45,493	5,231
<b>9</b> Other employee benefits.	3,146,040	2,719,831	395,556	30,653
<b>10</b> Payroll taxes.	2,282,907	1,931,514	322,525	28,868
<b>11</b> Fees for services (non-employees)				
<b>a</b> Management.				
<b>b</b> Legal.	99,561		99,561	
<b>c</b> Accounting.	73,834		73,834	
<b>d</b> Lobbying.				
<b>e</b> Professional fundraising services. See Part IV, line 17.				
<b>f</b> Investment management fees.				
<b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	5,001,583	4,041,781	851,106	108,696
<b>12</b> Advertising and promotion.				
<b>13</b> Office expenses.	1,726,540	1,379,452	326,201	20,887
<b>14</b> Information technology.				
<b>15</b> Royalties.				
<b>16</b> Occupancy.	2,432,987	2,005,215	408,800	18,972
<b>17</b> Travel.	1,236,401	1,214,143	20,450	1,808
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials.				
<b>19</b> Conferences, conventions, and meetings.	128,594	76,427	33,145	19,022
<b>20</b> Interest.				
<b>21</b> Payments to affiliates.				
<b>22</b> Depreciation, depletion, and amortization.	148,579	132,211	13,514	2,854
<b>23</b> Insurance.	181,704	150,806	23,563	7,335
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> EQUIPMENT R & M	460,203		460,203	
<b>b</b> MEMBERSHIP DUES	61,707	49,905	10,034	1,768
<b>c</b> BANK AND BUSINESS FEES	52,365	11,894	13,247	27,224
<b>d</b> ADMIN SERVICE FEES	44,315	9,256	1,876	33,183
<b>e</b> All other expenses	5,717			5,717
<b>25</b> Total functional expenses. Add lines 1 through 24e.	46,432,868	38,430,796	7,331,731	670,341
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .	4,993,303	<b>1</b>	4,329,139
	<b>2</b> Savings and temporary cash investments . . . . .	1,696,050	<b>2</b>	5,199,782
	<b>3</b> Pledges and grants receivable, net . . . . .	644,830	<b>3</b>	406,357
	<b>4</b> Accounts receivable, net . . . . .	1,563,966	<b>4</b>	2,112,006
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . . . . .		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .	1,718,729	<b>7</b>	1,718,729
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	407,021	<b>9</b>	396,759
	<b>10a</b> Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	2,208,096		
	<b>b</b> Less accumulated depreciation	1,110,067		
		717,985	<b>10c</b>	1,098,029
	<b>11</b> Investments—publicly traded securities . . . . .		<b>11</b>	
	<b>12</b> Investments—other securities See Part IV, line 11 . . . . .	2,676,410	<b>12</b>	1,997,542
	<b>13</b> Investments—program-related See Part IV, line 11 . . . . .		<b>13</b>	7,758,630
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
<b>15</b> Other assets See Part IV, line 11 . . . . .	329,130	<b>15</b>	193,180	
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	14,747,424	<b>16</b>	25,210,153	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	3,306,593	<b>17</b>	3,237,610
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .	1,709,503	<b>19</b>	3,374,169
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability Complete Part IV of Schedule D		<b>21</b>	
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	0	<b>25</b>	1,500,000
	<b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .	5,016,096	<b>26</b>	8,111,779
<b>Net Assets or Fund Balances</b>	<b>27 Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b> Unrestricted net assets	8,396,952	<b>27</b>	15,176,042
	<b>28</b> Temporarily restricted net assets . . . . .	1,334,376	<b>28</b>	1,649,225
	<b>29</b> Permanently restricted net assets		<b>29</b>	273,107
	<b>30 Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b> Capital stock or trust principal, or current funds . . . . .		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds		<b>32</b>	
	<b>33 Total net assets or fund balances . . . . .</b>	9,731,328	<b>33</b>	17,098,374
	<b>34 Total liabilities and net assets/fund balances . . . . .</b>	14,747,424	<b>34</b>	25,210,153

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12) . . . . .	<b>1</b>	46,496,917
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25) . . . . .	<b>2</b>	46,432,868
<b>3</b>	Revenue less expenses Subtract line 2 from line 1 . . . . .	<b>3</b>	64,049
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . . .	<b>4</b>	9,731,328
<b>5</b>	Net unrealized gains (losses) on investments . . . . .	<b>5</b>	-465,633
<b>6</b>	Donated services and use of facilities . . . . .	<b>6</b>	
<b>7</b>	Investment expenses . . . . .	<b>7</b>	
<b>8</b>	Prior period adjustments . . . . .	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O) . . . . .	<b>9</b>	7,768,630
<b>10</b>	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	17,098,374

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
<p><b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____                      If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O</p>			
<p><b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?                      If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both  <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis</p>	<b>2a</b>		No
<p><b>b</b> Were the organization's financial statements audited by an independent accountant?                      If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both  <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis</p>	<b>2b</b>	Yes	
<p><b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?                      If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O</p>	<b>2c</b>	Yes	
<p><b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?</p>	<b>3a</b>		No
<p><b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits</p>	<b>3b</b>		

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 86-0096781

**Name:** JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

Form 990 (2017)

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**Form 990, Part III, Line 4a:**

JFCS BEHAVIORAL HEALTH AND PRIMARY CARE - SEE SCHEDULE O

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**Form 990, Part III, Line 4b:**

CHILD & FAMILY SOLUTIONS - SEE SCHEDULE O

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**Form 990, Part III, Line 4c:**

JFCS OLDER ADULT SERVICES COUNSELING TO HELP SENIORS - SEE SCHEDULE O

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**SCHEDULE A**  
**(Form 990 or 990EZ)**

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

**2017**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

**Name of the organization**

JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

**Employer identification number**

86-0096781

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ) )
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II )
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II )
- 8  A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9  An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university \_\_\_\_\_
- 10  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III )
- 11  An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
  - f Enter the number of supported organizations \_\_\_\_\_
  - g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)**

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

	Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b>	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant.")	2,599,920	2,217,988	4,078,783	2,484,853	2,766,708	14,148,252
<b>2</b>	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>3</b>	The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>4</b>	<b>Total.</b> Add lines 1 through 3	2,599,920	2,217,988	4,078,783	2,484,853	2,766,708	14,148,252
<b>5</b>	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						290,100
<b>6</b>	<b>Public support.</b> Subtract line 5 from line 4						13,858,152

**Section B. Total Support**

	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b)2014	(c)2015	(d)2016	(e)2017	(f)Total
<b>7</b>	Amounts from line 4	2,599,920	2,217,988	4,078,783	2,484,853	2,766,708	14,148,252
<b>8</b>	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,165	3,592	3,946	25,382	84,200	121,285
<b>9</b>	Net income from unrelated business activities, whether or not the business is regularly carried on						
<b>10</b>	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	199,707	53,615	27,149			280,471
<b>11</b>	<b>Total support.</b> Add lines 7 through 10						14,550,008
<b>12</b>	Gross receipts from related activities, etc (see instructions)					<b>12</b>	206,520,291

**13 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . .

**Section C. Computation of Public Support Percentage**

<b>14</b>	Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))	<b>14</b>	95.240%
<b>15</b>	Public support percentage for 2016 Schedule A, Part II, line 14	<b>15</b>	94.490%

**16a 33 1/3% support test—2017.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**b 33 1/3% support test—2016.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**17a 10%-facts-and-circumstances test—2017.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization

**b 10%-facts-and-circumstances test—2016.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization

**18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►		(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b>	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b>	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b>	Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b>	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b>	The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6</b>	<b>Total.</b> Add lines 1 through 5						
<b>7a</b>	Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b>	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b>	Add lines 7a and 7b						
<b>8</b>	<b>Public support.</b> (Subtract line 7c from line 6)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►		(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>9</b>	Amounts from line 6						
<b>10a</b>	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b>	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b>	Add lines 10a and 10b						
<b>11</b>	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b>	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13</b>	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

**Section C. Computation of Public Support Percentage**

<b>15</b>	Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f))	<b>15</b>	
<b>16</b>	Public support percentage from 2016 Schedule A, Part III, line 15	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b>	Investment income percentage for <b>2017</b> (line 10c, column (f) divided by line 13, column (f))	<b>17</b>	
<b>18</b>	Investment income percentage from <b>2016</b> Schedule A, Part III, line 17	<b>18</b>	

**19a 33 1/3% support tests—2017.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

**b 33 1/3% support tests—2016.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

		Yes	No
<b>1</b>	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
	<b>1</b>		
<b>2</b>	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
	<b>2</b>		
<b>3a</b>	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
	<b>3a</b>		
<b>b</b>	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.		
	<b>3b</b>		
<b>c</b>	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.		
	<b>3c</b>		
<b>4a</b>	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
	<b>4a</b>		
<b>b</b>	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
	<b>4b</b>		
<b>c</b>	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
	<b>4c</b>		
<b>5a</b>	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
	<b>5a</b>		
<b>b</b>	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
	<b>5b</b>		
<b>c</b>	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
	<b>5c</b>		
<b>6</b>	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .		
	<b>6</b>		
<b>7</b>	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
	<b>7</b>		
<b>8</b>	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
	<b>8</b>		
<b>9a</b>	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .		
	<b>9a</b>		
<b>b</b>	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .		
	<b>9b</b>		
<b>c</b>	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .		
	<b>9c</b>		
<b>10a</b>	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
	<b>10a</b>		
<b>b</b>	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		
	<b>10b</b>		

**Part IV Supporting Organizations** (continued)

		Yes	No
<b>11</b>	Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b>	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>b</b>	A family member of a person described in (a) above?		
<b>c</b>	A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI</i>		

**Section B. Type I Supporting Organizations**

		Yes	No
<b>1</b>	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>2</b>	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

**Section C. Type II Supporting Organizations**

		Yes	No
<b>1</b>	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

**Section D. All Type III Supporting Organizations**

		Yes	No
<b>1</b>	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b>	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>3</b>	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

**Section E. Type III Functionally-Integrated Supporting Organizations**

<b>1</b>	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year ( <b>see instructions</b> )		
<b>a</b>	<input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.		
<b>b</b>	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.		
<b>c</b>	<input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions).		
<b>2</b>	Activities Test <b>Answer (a) and (b) below.</b>	Yes	No
<b>a</b>	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
<b>b</b>	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
<b>3</b>	Parent of Supported Organizations <b>Answer (a) and (b) below.</b>		
<b>a</b>	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
<b>b</b>	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

<b>Section A - Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Net short-term capital gain	<b>1</b>	
<b>2</b>	Recoveries of prior-year distributions	<b>2</b>	
<b>3</b>	Other gross income (see instructions)	<b>3</b>	
<b>4</b>	Add lines 1 through 3	<b>4</b>	
<b>5</b>	Depreciation and depletion	<b>5</b>	
<b>6</b>	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b>	Other expenses (see instructions)	<b>7</b>	
<b>8</b>	<b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)	<b>8</b>	
<b>Section B - Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	<b>1</b>	
<b>a</b>	Average monthly value of securities	<b>1a</b>	
<b>b</b>	Average monthly cash balances	<b>1b</b>	
<b>c</b>	Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d</b>	<b>Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e</b>	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
<b>2</b>	Acquisition indebtedness applicable to non-exempt use assets	<b>2</b>	
<b>3</b>	Subtract line 2 from line 1d	<b>3</b>	
<b>4</b>	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	
<b>5</b>	Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b>	Multiply line 5 by .035	<b>6</b>	
<b>7</b>	Recoveries of prior-year distributions	<b>7</b>	
<b>8</b>	<b>Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	
<b>Section C - Distributable Amount</b>			Current Year
<b>1</b>	Adjusted net income for prior year (from Section A, line 8, Column A)	<b>1</b>	
<b>2</b>	Enter 85% of line 1	<b>2</b>	
<b>3</b>	Minimum asset amount for prior year (from Section B, line 8, Column A)	<b>3</b>	
<b>4</b>	Enter greater of line 2 or line 3	<b>4</b>	
<b>5</b>	Income tax imposed in prior year	<b>5</b>	
<b>6</b>	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	<b>6</b>	
<b>7</b>	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

<b>Section D - Distributions</b>	<b>Current Year</b>
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	
<b>4</b> Amounts paid to acquire exempt-use assets	
<b>5</b> Qualified set-aside amounts (prior IRS approval required)	
<b>6</b> Other distributions (describe in <b>Part VI</b> ) See instructions	
<b>7 Total annual distributions.</b> Add lines 1 through 6	
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ) See instructions	
<b>9</b> Distributable amount for 2017 from Section C, line 6	
<b>10</b> Line 8 amount divided by Line 9 amount	

<b>Section E - Distribution Allocations (see instructions)</b>	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2017</b>	<b>(iii) Distributable Amount for 2017</b>
<b>1</b> Distributable amount for 2017 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2017 (reasonable cause required-- explain in Part VI) See instructions			
<b>3</b> Excess distributions carryover, if any, to 2017			
<b>a</b>			
<b>b</b> From 2013. . . . .			
<b>c</b> From 2014. . . . .			
<b>d</b> From 2015. . . . .			
<b>e</b> From 2016. . . . .			
<b>f</b> Total of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2017 distributable amount			
<b>i</b> Carryover from 2012 not applied (see instructions)			
<b>j</b> Remainder Subtract lines 3g, 3h, and 3i from 3f			
<b>4</b> Distributions for 2017 from Section D, line 7			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2017 distributable amount			
<b>c</b> Remainder Subtract lines 4a and 4b from 4			
<b>5</b> Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions			
<b>6</b> Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions			
<b>7 Excess distributions carryover to 2018.</b> Add lines 3j and 4c			
<b>8</b> Breakdown of line 7			
<b>a</b> Excess from 2013. . . . .			
<b>b</b> Excess from 2014. . . . .			
<b>c</b> Excess from 2015. . . . .			
<b>d</b> Excess from 2016. . . . .			
<b>e</b> Excess from 2017. . . . .			

**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions)

<b>Facts And Circumstances Test</b>

**990 Schedule A, Supplemental Information**

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME	SPECIAL EVENTS

**990 Schedule A, Supplemental Information**

Return Reference	Explanation
PART II, SECTION B, LINE 13	THE ORGANIZATION CHANGED ITS YEAR END TO 9/30 EFFECTIVE FOR THE PERIOD ENDING 9/30/2015. AS A RESULT, THE 2015 COLUMN IN PART II OF SCHEDULE A INCLUDES BOTH THE 3 MONTH SHORT PERIOD ENDED 9/30/2015 AND THE FISCAL YEAR ENDED 9/30/2016.



**SCHEDULE D**  
(Form 990)  
  
Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**  
▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990.  
**Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No 1545-0047  
**2017**  
**Open to Public Inspection**

**Name of the organization**  
JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

**Employer identification number**  
86-0096781

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
<b>1</b> Total number at end of year		
<b>2</b> Aggregate value of contributions to (during year)		
<b>3</b> Aggregate value of grants from (during year)		
<b>4</b> Aggregate value at end of year		
<b>5</b> Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
<b>6</b> Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

**1** Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e g , recreation or education)       Preservation of an historically important land area

Protection of natural habitat       Preservation of a certified historic structure

Preservation of open space

**2** Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year	
<b>a</b> Total number of conservation easements	<b>2a</b>	
<b>b</b> Total acreage restricted by conservation easements	<b>2b</b>	
<b>c</b> Number of conservation easements on a certified historic structure included in (a)	<b>2c</b>	
<b>d</b> Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	<b>2d</b>	

**3** Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

**4** Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

**5** Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Yes  No

**6** Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

**7** Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

**8** Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?  Yes  No

**9** In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

**1a** If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

**b** If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X ▶ \$ \_\_\_\_\_

**2** If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

**a** Revenue included on Form 990, Part VIII, line 1 ▶ \$ \_\_\_\_\_

**b** Assets included in Form 990, Part X ▶ \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a**  Public exhibition
  - b**  Scholarly research
  - c**  Preservation for future generations
  - d**  Loan or exchange programs
  - e**  Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table
- |  | Amount |
|--|--------|
| <b>c</b> Beginning balance             |        |
| <b>d</b> Additions during the year     |        |
| <b>e</b> Distributions during the year |        |
| <b>f</b> Ending balance                |        |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b** If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII . . . . .

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance . . . . .					
<b>b</b> Contributions . . . . .	273,107				
<b>c</b> Net investment earnings, gains, and losses					
<b>d</b> Grants or scholarships . . . . .					
<b>e</b> Other expenditures for facilities and programs . . . . .					
<b>f</b> Administrative expenses . . . . .					
<b>g</b> End of year balance . . . . .	273,107				

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a** Board designated or quasi-endowment ▶
  - b** Permanent endowment ▶ 100 000 %
  - c** Temporarily restricted endowment ▶
- The percentages on lines 2a, 2b, and 2c should equal 100%
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- |  | Yes           | No |
|--|---------------|----|
| <b>(i)</b> unrelated organizations . . . . .   | <b>3a(i)</b>  | No |
| <b>(ii)</b> related organizations . . . . .  | <b>3a(ii)</b> | No |
| <b>b</b> If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . . | <b>3b</b>     |    |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land . . . . .				
<b>b</b> Buildings . . . . .				
<b>c</b> Leasehold improvements		1,285,174	724,494	560,680
<b>d</b> Equipment . . . . .		112,641	66,797	45,844
<b>e</b> Other . . . . .		810,281	318,776	491,505
<b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . . . ▶				1,098,029

**Part VII Investments—Other Securities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other _____		
(A) INVESTMENTS AT THE JEWISH COMMUNITY FOUNDATION	1,133,093	F
(B) INVESTMENTS IN TOPAZ INFO LLC	833,949	C
(C) TIMESHARES	30,500	F
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 12 )	1,997,542	

**Part VIII Investments—Program Related.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) INVESTMENTS IN SUBSIDIARIES	7,758,630	C
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 13 )	7,758,630	

**Part IX Other Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 15 )	

**Part X Other Liabilities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
(1) Federal income taxes	
RECOUPMENT PAYABLE	1,500,000
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25 )	1,500,000

**2.** Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>		
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	
<b>5</b>	Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . .		<b>5</b>	

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25			
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>		
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>		
<b>c</b>	Other losses . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	
<b>5</b>	Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . .		<b>5</b>	

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
See Additional Data Table	

**Part XIII** Supplemental Information *(continued)*

Return Reference	Explanation

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 86-0096781

**Name:** JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

## Supplemental Information

Return Reference	Explanation
PART X, LINE 2	JEWISH FAMILY AND CHILDREN'S SERVICE, INC IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC) OF 1954 AS AMENDED AND FROM STATE INCOME TAXES UNDER ARS 43-1201 IN ADDITION, JFCS HAS BEEN DETERMINED BY THE INTERNAL REVENUE SERVICE (IRS) NOT TO BE A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509(A) INCOME DETERMINED TO BE UNRELATED BUSINESS TAXABLE INCOME (UBTI) WOULD BE TAXABLE MANAGEMENT BELIEVES THAT JFCS HAS NO UNCERTAIN TAX POSITIONS AS OF SEPTEMBER 30, 2018 AND 2017

**SCHEDULE G  
(Form 990 or 990-EZ)**

**Supplemental Information Regarding  
Fundraising or Gaming Activities**

OMB No 1545-0047

**2017**

**Open to Public  
Inspection**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

Name of the organization  
**JEWISH FAMILY AND CHILDREN'S SERVICE  
INC**

**Employer identification number**

86-0096781

**Part I Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a**  Mail solicitations
  - b**  Internet and email solicitations
  - c**  Phone solicitations
  - d**  In-person solicitations
  - e**  Solicitation of non-government grants
  - f**  Solicitation of government grants
  - g**  Special fundraising events
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  Yes  No
- b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
<b>Total</b>						

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d)
		<b>BRIGHTER TOMORROW LUNCHEON</b> (event type)	(event type)	<b>1</b> (total number)	Total events (add col (a) through col (c))
<b>1</b>	Gross receipts . . . . .	313,233			313,233
<b>2</b>	Less Contributions . . . . .	289,943			289,943
<b>3</b>	Gross income (line 1 minus line 2) . . . . .	23,290			23,290
Direct Expenses	<b>4</b> Cash prizes . . . . .				
	<b>5</b> Noncash prizes . . . . .	108			108
	<b>6</b> Rent/facility costs . . . . .	33,631			33,631
	<b>7</b> Food and beverages . . . . .	206			206
	<b>8</b> Entertainment . . . . .	7,830			7,830
	<b>9</b> Other direct expenses . . . . .	10,023			10,023
<b>10</b>	Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶				51,798
<b>11</b>	Net income summary Subtract line 10 from line 3, column (d) . . . . . ▶				-28,508

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
		<b>1</b>	Gross revenue . . . . .		
Direct Expenses	<b>2</b> Cash prizes . . . . .				
	<b>3</b> Noncash prizes . . . . .				
	<b>4</b> Rent/facility costs . . . . .				
	<b>5</b> Other direct expenses . . . . .				
	<b>6</b>	Volunteer labor . . . . .	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No
<b>7</b>	Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶				
<b>8</b>	Net gaming income summary Subtract line 7 from line 1, column (d) . . . . . ▶				

**9** Enter the state(s) in which the organization conducts gaming activities \_\_\_\_\_

**a** Is the organization licensed to conduct gaming activities in each of these states?  Yes  No

**b** If "No," explain \_\_\_\_\_

---

**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?  Yes  No

**b** If "Yes," explain \_\_\_\_\_

---



- 11** Does the organization conduct gaming activities with nonmembers?  Yes  No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  Yes  No
- 13** Indicate the percentage of gaming activity conducted in
 

<b>a</b>	The organization's facility	%
<b>b</b>	An outside facility	%

**14** Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ .....  
 Address ▶ .....

**15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue?  Yes  No

- b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_
- c** If "Yes," enter name and address of the third party

Name ▶ .....  
 Address ▶ .....

**16** Gaming manager information

Name ▶ .....  
 Gaming manager compensation ▶ \$ .....  
 Description of services provided ▶ .....

Director/officer       Employee       Independent contractor

**17** Mandatory distributions

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Yes  No
- b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference	Explanation
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**Schedule I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

**Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States**

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2017**

**Open to Public  
Inspection**

**Employer identification number**  
86-0096781

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ \_\_\_\_\_
- 3** Enter total number of other organizations listed in the line 1 table ▶ \_\_\_\_\_

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) HOUSING ASSISTANCE	110	59,888		FMV	
(2) OTHER/MISC ASSISTANCE	1163	125,996		FMV	
(3) RECREATION ASSISTANCE	67	9,186		FMV	
(4) CLOTHING ASSISTANCE	97	13,144		FMV	
(5) UTILITY ASSISTANCE	168	33,725		FMV	
(5)					
(6)					
(7)					

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2	DOCUMENTATION THAT IS REQUIRED TO DETERMINE ELIGIBILITY IS COLLECTED PRIOR TO DISBURSEMENT OF ASSISTANCE ACCOUNTING DEPARTMENT KEEPS RECORDS ON FILE AND WORKS CLOSELY WITH GRANT MANAGER FOR REQUIRED GRANT REPORTING GRANT/ASSISTANCE TO INDIVIDUALS IS BASED ON ELIGIBILITY AND NEEDS AND DETERMINED BY CLINICAL TEAM TO BE CLINICALLY APPROPRIATE FOR TREATMENT GOALS CLINICAL RECORD IS DOCUMENTED AND SIGNED OFF BY CLINICIAN AND SUPERVISOR ALL REQUESTS MUST HAVE THESE APPROVALS BEFORE A REQUEST CAN BE SUBMITTED TO ACCOUNTING FOR PAYMENT

**Schedule J**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

## Compensation Information

**For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**  
▶ **Attach to Form 990.**

▶ **Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No 1545-0047

# 2017

**Open to Public Inspection**

Name of the organization  
JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

**Employer identification number**  
86-0096781

**Part I Questions Regarding Compensation**

		Yes	No		
<p><b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> First-class or charter travel  <input type="checkbox"/> Travel for companions  <input type="checkbox"/> Tax indemnification and gross-up payments  <input type="checkbox"/> Discretionary spending account                 </td> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Housing allowance or residence for personal use  <input type="checkbox"/> Payments for business use of personal residence  <input type="checkbox"/> Health or social club dues or initiation fees  <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)                 </td> </tr> </table>	<input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)			
<input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)				
<p><b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.</p>	<b>1b</b>				
<p><b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</p>	<b>2</b>				
<p><b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Compensation committee  <input checked="" type="checkbox"/> Independent compensation consultant  <input checked="" type="checkbox"/> Form 990 of other organizations                 </td> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Written employment contract  <input checked="" type="checkbox"/> Compensation survey or study  <input checked="" type="checkbox"/> Approval by the board or compensation committee                 </td> </tr> </table>	<input type="checkbox"/> Compensation committee <input checked="" type="checkbox"/> Independent compensation consultant <input checked="" type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee			
<input type="checkbox"/> Compensation committee <input checked="" type="checkbox"/> Independent compensation consultant <input checked="" type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee				
<p><b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:</p> <p><b>a</b> Receive a severance payment or change-of-control payment?</p> <p><b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p> <p><b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?</p> <p>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</p>	<b>4a</b>		No		
	<b>4b</b>		No		
	<b>4c</b>		No		
<p><b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b></p> <p><b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</p> <p><b>a</b> The organization?</p> <p><b>b</b> Any related organization?</p> <p>If "Yes," on line 5a or 5b, describe in Part III.</p>	<b>5a</b>		No		
	<b>5b</b>		No		
<p><b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</p> <p><b>a</b> The organization?</p> <p><b>b</b> Any related organization?</p> <p>If "Yes," on line 6a or 6b, describe in Part III.</p>	<b>6a</b>		No		
	<b>6b</b>		No		
<p><b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</p>	<b>7</b>	Yes			
<p><b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</p>	<b>8</b>		No		
<p><b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>	<b>9</b>				

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 LORRIE HENDERSON PRESIDENT & CEO	(i)	253,900	0	0	13,341	9,210	276,451	0
	(ii)	0	0	0	0	0	0	0
2 MARK T CALLESEN MD CHIEF MEDICAL OFFICER	(i)	261,245	5,176	0	14,390	3,239	284,050	0
	(ii)	0	0	0	0	0	0	0
3 FRANK JACOBSON VP MARKETING & DEVELOPMENT	(i)	143,516	3,184	0	4,305	10,849	161,854	0
	(ii)	0	0	0	0	0	0	0
4 STEPHEN E PRAY NURSE PRACTITIONER	(i)	163,708	0	0	4,911	6,521	175,140	0
	(ii)	0	0	0	0	0	0	0
5 MARY JO WHITFIELD VP BEHAVIORAL HEALTH	(i)	147,177	3,045	0	4,415	7,071	161,708	0
	(ii)	0	0	0	0	0	0	0
6 REBECCA GREEN NURSE PRACTITIONER	(i)	148,294	0	0	4,354	6,813	159,461	0
	(ii)	0	0	0	0	0	0	0
7 JANET COOPER NURSE PRACTITIONER	(i)	140,370	2,197	0	4,472	7,799	154,838	0
	(ii)	0	0	0	0	0	0	0

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 7	BONUSES ARE CONSIDERED A ONE-TIME PAYMENT AND ARE BASED ON PERFORMANCE AND OVERALL BUDGET

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2017**

**Open to Public Inspection**

**Employer identification number**

86-0096781

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A	<p>JFCS BEHAVIORAL HEALTH AND PRIMARY CARE BEHAVIORAL HEALTH/INTEGRATED CARE DIVISION SERVED 23,084 PEOPLE IN 2018 AT JFCS FACILITIES IN PHOENIX/MARYVALE, GLENDALE, MESA, AND AVONDAL E/WEST VALLEY) AND THROUGH COMMUNITY-BASED OUTREACH OUTPATIENT BEHAVIORAL HEALTH SERVICES AT OUR MESA AND WEST VALLEY/AVONDALE CLINICS OFFER COUNSELING, PSYCHIATRIC CARE, MEDICATION SERVICES, CRISIS SUPPORT, AND CARE COORDINATION FOR ALL AGES INTEGRATED HEALTHCARE CENTERS LOCATED IN MARYVALE, AN URBAN VILLAGE IN PHOENIX, AND IN GLENDALE OFFER PRIMARY MEDICAL AND BEHAVIORAL HEALTH SERVICES WHERE CLIENTS ARE TREATED BY A COLLABORATIVE TEAM OF THERAPISTS, CLINICIANS, MEDICAL DOCTORS, PSYCHIATRISTS, NURSE PRACTITIONERS, AND OTHER HEALTHCARE PROFESSIONALS THE PATIENT TEAM SHARES TREATMENT INFORMATION ELECTRONICALLY, WHICH PROVIDES MULTIPLE PATHWAYS TO DETERMINE THE BEST COURSE OF ACTION FOR EACH PERSON'S HEALTH THE COORDINATED CARE EFFORTS OF THIS MULTIDISCIPLINARY TEAM MEANS THAT EVERY ASPECT OF A CLIENT'S WELL-BEING IS SERVICED IN ONE CONVENIENT LOCATION INCLUDING AN ONSITE PHARMACY WITH SAME DAY SERVICE AND A LABORATORY FOR TESTS ORDERED BY THE DOCTOR JFCS' BEHAVIORAL HEALTH SERVICES CONTINUUM OF CARE COMPONENTS CHILDREN AND YOUTH SERVICES SERVICES INCLUDE COUNSELING, PLAY THERAPY &amp; TREATMENT (FOR YOUNGER CHILDREN), AND ADOLESCENT SUBSTANCE ABUSE COUNSELING, PSYCHIATRIC CARE, MEDICATION SERVICES, CARE COORDINATION, AND POSITIVE BEHAVIORAL SUPPORTS FOR CHILDREN ADULT SERVICES SERVICES INCLUDE COUNSELING, PSYCHIATRIC CARE, MEDICATION SERVICES, CARE COORDINATION, PARENTING GROUP WORKSHOPS, MARRIAGE/CUPLE COUNSELING, BEREAVEMENT/GRIEF SUPPORT, AND CARE MANAGEMENT HEALTHCARE CENTERS LOCATED IN PHOENIX/MARYVALE AND GLENDALE ARE DESIGNED SPECIFICALLY TO PROVIDE BOTH MEDICAL AND BEHAVIORAL HEALTH SERVICES IN AN ENVIRONMENT WHERE CLINICAL AND SUPPORT STAFF WORK TOGETHER, SHARING TREATMENT INFORMATION ELECTRONICALLY TO DETERMINE THE BEST COURSE OF ACTION FOR EACH PERSON'S HEALTH BIRTH TO 5 PROGRAM SPECIALISTS WORK WITH CHILDREN AGES 0-5 WHO HAVE BEEN ABUSED OR NEGLECTED TO ASSESS THEIR DEVELOPMENTAL NEEDS AND PROVIDE EMOTIONAL, THERAPEUTIC, AND EDUCATIONAL SUPPORT WE FOCUS ON BONDING AND ATTACHMENT STYLES AND EXPOSURE TO UNSTABLE FAMILY ENVIRONMENTS SUCH AS DOMESTIC VIOLENCE OR SUBSTANCE ABUSE TRANSITION TO ADULTHOOD WE ASSISTS FOSTER TEENS AND YOUNG ADULTS (AGES 14-21) WITH PATHWAYS TO INDEPENDENCE AS THEY STRUGGLE WITH MENTAL HEALTH ISSUES THEY RECEIVE HELP WITH CAREER PLANNING, DAILY LIVING SKILLS, HOUSING AND MONEY MANAGEMENT, WORK-LIFE SKILLS, COMMUNICATION AND SOCIETAL RELATIONSHIPS LIFE COACHING FOCUSES ON TEENS EXITING THE FOSTER CARE SYSTEM AND TRANSITIONING INTO THE ADULT BEHAVIORAL HEALTH SYSTEM CHILD CRISIS HOSPITAL TEAM THE TEAM STEPS IN AS AN ANCILLARY SERVICE TO ASSESS CHILDREN 17 AND UNDER WHO ARE IN CRISIS AND MAY BE A DANGER TO THEMSELVES OR OTHERS, YET DO NOT MEET THE CRITERIA FOR MENTAL HEALTH INPATIENT HOSPITALIZATION WE PROVIDE A PLAN O</p>



**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART III, LINE 4A	F ACTION FOR CRISIS STABILIZATION WHICH MAY INCLUDE BEHAVIORAL EDUCATION, SKILL BUILDING, TREATMENT PLAN DEVELOPMENT AND SOME COUNSELING WHERE NEEDED OUR GOAL IS DECREASED HOSPITALIZATIONS AND THE TEAM WORKS CLOSELY WITH THE CHILD AND THE FAMILY OR GUARDIAN TO PROVIDE THE SERVICES NEEDED TO MAINTAIN STABILITY AND ENSURE THAT ONGOING SERVICES ARE IN PLACE COACHING CLUB BEHAVIOR COACHES PROVIDE SHORT-TERM BEHAVIORAL INTERVENTION SERVICES FOR CHILDREN AND FAMILIES STRUGGLING WITH SERIOUS BEHAVIORAL ISSUES THAT ARE PREVENTING THE CHILD FROM EXPERIENCING SUCCESS IN SCHOOL, HOME, OR THE COMMUNITY THROUGH A 90-DAY COACHING CLUB INTERVENTION, JFCS STAFF WORKS WITH THE CHILD AND FAMILY ON STRATEGIES AROUND COMMUNICATION SKILLS, COPING SKILLS, EMOTIONAL REGULATION, SELF-CARE, PARENTING SKILLS, REWARD SYSTEMS, DAILY ROUTINES, AND MORE BEHAVIOR COACHES PROVIDE COACHING ON STRATEGIES TO INCREASE OR REINFORCE POSITIVE BEHAVIORS AND DECREASE DISRUPTIVE OR CHALLENGING BEHAVIORS

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART III, LINE 4B	<p>CHILD &amp; FAMILY SOLUTIONS CHILD &amp; FAMILY SOLUTIONS DIVISION PROVIDES A FOCUSED CONTINUUM OF PREVENTION, INTERVENTION, AND RECOVERY SERVICES TO ADDRESS THE NEEDS OF CHILDREN, YOUTH AND FAMILIES AT DIFFERENT POINTS IN THEIR LIVES CHILD &amp; FAMILY SOLUTIONS HOUSES FOUR PROGRAMS CREATING PEACEFUL FAMILIES, HOMEBASED SERVICES (INCLUDES FAMILY PRESERVATION, FAMILY REUNIFICATION, PARENT AIDE AND SUPERVISED VISITATION), REAL WORLD JOB DEVELOPMENT, AND SHELTER WITHOUT WALLS THE IMPACT TO THE COMMUNITY IS BOTH QUANTITATIVE AND QUALITATIVE WITH 10,157 PERSONS PROVIDED SERVICES AND SUPPORT IN FY18 CREATING PEACEFUL FAMILIES PREVENTION AND INTERVENTION CURRICULUMS HELP CHILDREN, PARENTS, AND SCHOOL PERSONNEL TO FIND HEALTHY SOLUTIONS TO SOCIAL AND EMOTIONAL PROBLEMS, AND LEARN STRATEGIES TO IDENTIFY AND COMMUNICATE ISSUES BEFORE THEY ESCALATE INTO CRISES PREVENTION STAFF IDENTIFY AND ADDRESS CRITICAL FAMILY ISSUES, INCLUDING DIVORCE, FAMILY CONFLICT, CHILD ABUSE AND NEGLECT, VIOLENCE, BULLYING, AND SUBSTANCE ABUSE TARGET POPULATIONS K-12 STUDENTS WHO ARE HAVING DIFFICULTY MANAGING BEHAVIORS, INTERACTING WITH PEERS, PERFORMING ACADEMICALLY AND/OR COPING WITH STRESSORS AT HOME SCHOOL AND COMMUNITY-BASED PROGRAM STAFF PARTICIPATE IN PARENT EDUCATION WORKSHOPS AND IN-SERVICE TRAININGS TO IDENTIFY AND ADDRESS CRITICAL ISSUES AFFECTING CHILDREN CREATING PEACEFUL FAMILIES SERVED 4,360 CHILDREN, YOUTH, AND ADULTS IN FY18 HOMEBASED SERVICES WE COLLABORATE WITH ARIZONA DEPARTMENT OF CHILD SAFETY (ADCS) TO ASSESS THE RISKS OF VIOLENCE OR ABUSE IN THE HOME, PROVIDE PARENT COACHING AND THERAPY SUPPORT FOR CHILDREN, AND DEVELOPMENT OF FAMILY PRESERVATION AND REUNIFICATION PLANS STAFF ARE TRAINED IN FAMILY-CENTERED TRAUMA-INFORMED PRACTICES TO BUILD NURTURING PARENTING SKILLS AS AN ALTERNATIVE TO ABUSIVE AND NEGLECTING PARENTING AND CHILD-REARING PRACTICES TARGET POPULATIONS HIGH-RISK FAMILIES REFERRED BY ADCS WHO HAVE A CASE PLAN-MANDATING FAMILY PRESERVATION, REUNIFICATION, PARENT AID, OR SUPERVISED VISITATION SERVICES HOMEBASED SERVICES SERVED 3,208 CHILDREN, YOUTH, AND ADULTS IN FY18 REAL WORLD JOB DEVELOPMENT PROVIDES FOSTER CARE YOUTH COMPREHENSIVE SERVICES THAT ADDRESS THEIR NEEDS TO SUCCESSFULLY TRANSITION TO ADULTHOOD SERVICES INCLUDE AN ONLINE HIGH SCHOOL FOR CREDIT RECOVERY, HIGH SCHOOL EQUIVALENCY EXAM PREPARATION AND TUTORING, SKILL ATTAINMENT TRAINING, WORK READINESS, JOB PLACEMENT, LEADERSHIP DEVELOPMENT, COUNSELING, CASE MANAGEMENT, SUPPORTIVE SERVICES, AND MENTORING TARGET POPULATIONS "DISCONNECTED/OPPORTUNITY YOUTH," AGES 16-24 WHO ARE OUT OF SCHOOL, OUT OF WORK AND/OR PHASING OUT OF THE FOSTER CARE SYSTEM WHO NEED A VARIETY OF EDUCATION AND SOCIAL SUPPORTS TO SUCCESSFULLY TRANSITION TO ADULTHOOD, SELF-SUFFICIENCY AND INDEPENDENT LIVING REAL WORLD JOB DEVELOPMENT SERVED 156 YOUTH AND YOUNG ADULTS IN FY18 SHELTER WITHOUT WALLS OFFERS COMPREHENSIVE SERVICES TO ADDRESS THE UNMET NEEDS OF DOMESTIC VIOLENCE SURVIVORS (FEMALE AND MALE) AND</p>

**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
FORM 990, PART III, LINE 4B	THEIR CHILDREN WHO ARE LIVING OUTSIDE OF SHELTER SETTINGS THE PROGRAM OFFERS CRISIS INTER VENTION, SAFETY PLANNING, LAY LEGAL ADVOCACY, CASE MANAGEMENT, THERAPY, DOMESTIC VIOLENCE EDUCATION, AND SUPPORT GROUPS TARGET POPULATIONS DOMESTIC VIOLENCE SURVIVORS (FEMALE AND MALE) AND THEIR CHILDREN WHO ARE LIVING OUTSIDE OF SHELTER SETTINGS THE PROGRAM IS SPECI FICALLY DIRECTED AT INDIVIDUALS WHO HAVE BEEN IDENTIFIED AS "FALLING THROUGH THE CRACKS" I N THE CONTINUUM OF SERVICES PROVIDED BY LOCAL DOMESTIC VIOLENCE PROGRAMS SHELTER WITHOUT WALLS SERVED 2,433 CHILDREN, YOUTH, AND ADULTS IN FY18

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
<p>FORM 990, PART III, LINE 4C</p>	<p>JFCS OLDER ADULT SERVICES COUNSELING TO HELP SENIORS OLDER ADULT AND JEWISH COMMUNITY SERVICES PROVIDES EMOTIONAL AND SOCIAL SUPPORT TO SENIOR MEMBERS OF OUR COMMUNITY THROUGH COUNSELING AND COMMUNITY ACTIVITIES JFCS HAS CREATED A NUMBER OF PROGRAMS THAT PROVIDE OLDER ADULTS ACCESS TO ACTIVITIES THAT HELP THEM RETAIN INDEPENDENCE AND PROMOTE HEALTHY LIVING IN BOTH MIND AND BODY WE PROVIDE RESOURCES AND GUIDANCE AS A RESPONSE TO THE SPECIFIC NEEDS OF JEWISH FAMILIES, INDIVIDUALS, AND THE COMMUNITY AT LARGE TO HELP OVERCOME LIFE'S CHALLENGES THROUGH CULTURALLY SENSITIVE PROGRAMS IN 2018, JFCS SERVED 9,111 ADULTS WITH A FOCUS ON THE PHYSICAL AND EMOTIONAL WELL-BEING OF PEOPLE OVER 60 AS WELL AS PEOPLE WITH DISABILITIES OLDER ADULT SERVICES IN-HOME SERVICES WE PROVIDE COMPREHENSIVE IN-HOME SUPPORTS SUCH AS VISITATION, COUNSELING, BEREAVEMENT SERVICES, CASE MANAGEMENT, ADVOCACY AND REFERRAL TO APPROPRIATE RESOURCES SERVICES ARE DESIGNED TO IMPROVE EMOTIONAL HEALTH, STRENGTHEN SUPPORT SYSTEMS, AND DEVELOP COMMUNITY CONNECTIONS IN ORDER TO ENHANCE INDEPENDENCE AND IMPROVE QUALITY OF LIFE CENTER FOR SENIOR ENRICHMENT LOCATED IN CENTRAL PHOENIX, THE CENTER OFFERS EDUCATION, HEALTH AND WELLNESS PROGRAMS, NUTRITIOUS LUNCHEONS, CULTURAL OUTINGS, AND A WIDE VARIETY OF COMMUNITY RESOURCES CREATIVE AGING A 30-WEEK SERIES OF SEQUENTIAL, PARTICIPATORY ARTS WORKSHOPS DESIGNED TO ENGAGE SENIORS IN ARTS-BASED LEARNING, PROMOTE SOCIAL ENGAGEMENT, AND INCREASE QUALITY OF LIFE PROVIDING AN OUTLET FOR ARTISTIC EXPRESSIONS, 6-WEEK CLASSES ARE OFFERED AROUND THE VALLEY, COVERING A BROAD RANGE OF ARTS, SUCH AS SILENT READER THEATER, STORYTELLING, VOCAL MUSIC, DANCE, AND CLASSIC FILM DISCUSSION GROUPS MEMORY CAFE A SAFE SOCIALIZATION SETTING FOR THOSE WITH CHANGES IN THEIR THINKING, MEMORY, AND/OR MILD COGNITIVE IMPAIRMENT AND THEIR CARE PARTNERS EACH CAFE HAS A DIFFERENT THEME WITH MEANINGFUL ACTIVITIES TO ENGAGE THE PARTICIPANTS AND STIMULATE THE BRAIN AND BODY MONTHLY WORKSHOPS INVOLVE CREATIVE ARTS, SUCH AS MUSIC, DANCE, POETRY, VISUAL ARTS, AND ART EDUCATION AS THESE DRAW UPON ASPECTS OF COGNITIVE FUNCTIONING THAT ARE AFFECTED LAST AND LONGEST BY MOST CONDITIONS CAUSING DEMENTIA JEWISH COMMUNITY SERVICES ALIENU WORKSHOPS THAT RAISE AWARENESS OF RELEVANT AND PRESSING ISSUES OF SOCIAL CONCERN IN THE JEWISH COMMUNITY, AND CRISIS AND RESPONSE TEAM TRAINING PLUS PARENTING GROUPS, SMALL GROUP DISCUSSIONS, AND INDIVIDUAL, GROUP OR FAMILY CRISIS INTERVENTIONS ARE OPEN TO ALL INDIVIDUALS AND FAMILIES IN MARICOPA COUNTY CAREER SERVICES ASSISTS JEWISH COMMUNITY MEMBERS WHO ARE UNEMPLOYED OR UNDEREMPLOYED TO FINE TUNE THEIR JOB SEARCH SKILLS THROUGH THE CREATION OF A PROFESSIONAL RESUME, COACHING ON THE NUANCES OF CRITICAL JOB SEARCH SKILLS SUCH AS NETWORKING AND INTERVIEWING, WE HELP EACH PROGRAM PARTICIPANT BECOME SAVVY IN TODAY'S COMPETITIVE JOB MARKET CHAGIM THE MISSION OF OUR HOLIDAY PROGRAMS IS TO BRING JOY INTO THE LIVES OF THOSE TOUCHED BY FINANCIAL, PHYSICAL,</p>

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART III, LINE 4C	<p>OR EMOTIONAL HARDSHIP WE PROVIDE FINANCIAL ASSISTANCE FOR HOLIDAY MEALS, GIFTS FOR FAMILI ES IN NEED AND HIGH HOLIDAY TICKETS COUNSELING WE OFFER COUNSELING TO TREAT A RANGE OF L IFE'S CHALLENGES EXPERIENCED BY JEWISH CHILDREN, TEENS, ADULTS, AND SENIORS JFCS' LICENSE D JEWISH THERAPISTS PROVIDE THE EMOTIONAL AND SPIRITUAL SUPPORT NEEDED TO HELP CLIENTS' BE TTER COPE WITH DIFFICULT LIFE SITUATIONS CRISIS &amp; RESPONSE WHEN A TRAUMA OCCURS, SUCH AS A MEDICAL EMERGENCY, FIRE, OR DEATH, PROFESSIONALS AND HIGHLY TRAINED PARAPROFESSIONALS H ELP THE AFFECTED CHILDREN, FAMILIES, SCHOOLS, SYNAGOGUES, AND JEWISH INSTITUTIONS DEAL WIT H THE REPERCUSSIONS THE PROGRAM OFFERS IMMEDIATE SUPPORT SERVICES TO HELP TRAUMATIZED CHI LDREN AND ADULTS COPE WITH THE IMPACT DURING THE FIRST DAYS OF THE CRISIS HELPING HANDS AN EMERGENCY ASSISTANCE FUND THAT PROVIDES SPECIFIC, SHORT-TERM FINANCIAL ASSISTANCE TO JE WISH INDIVIDUALS OR FAMILIES IN MARICOPA COUNTY WHO ARE OTHERWISE UNABLE TO MEET THEIR BAS IC NEEDS THROUGH GENEROUS GRANTS AND DONATIONS, WE ASSIST THOSE WHO MAY HAVE LOST THEIR J OB, ENDURED ILLNESS, SUFFERED A LOSS, OR HAD OTHER UNEXPECTED FINANCIAL HARDSHIP HOLOCAUS T SURVIVOR SERVICES PROVIDE SERVICES FOR HOLOCAUST SURVIVORS IN THE GREATER PHOENIX AREA, INCLUDING HOME VISITS, APPLICATIONS FOR REPARATIONS, EMERGENCY FINANCIAL ASSISTANCE, HOME CARE/HOUSEKEEPING AND DENTAL SERVICES OUR STAFF SERVES AS THEIR AGENT WITH THE BLUE CARD , INC AND THE CLAIMS CONFERENCE (THE CONFERENCE ON JEWISH MATERIAL CLAIMS AGAINST GERMANY ) HOSPITAL CHAPLAINCY PROVIDES SPIRITUAL CARE AND SUPPORT BY ADDRESSING THE INDIVIDUAL N EEDS OF PATIENTS AND THEIR FAMILIES ACROSS THE BROAD SPECTRUM OF JEWISH LIFE, WHETHER AFF I LIATED WITH SYNAGOGUES/ ORGANIZATIONS OR NOT, AND OFFERS EDUCATION/TRAINING TO STAFF AND A DMINISTRATION OF THE HOSPITALS WE SERVE TWO CHAPLAINS VISIT 22 HOSPITALS WEEKLY THROUGHOU T THE PHOENIX METRO AREA THE RABBI ASSESSES THE PATIENT AND FAMILY'S SPIRITUAL NEEDS AND ASSISTS THEM IN USING THEIR FAITH IN DEALING WITH ILLNESS, TRAUMA AND STRESS, VISITS NEWLY ADMITTED PATIENTS AND PATIENTS WITH SPECIAL REQUESTS, VISITS CRITICAL CARE WAITING AREAS, AND FOLLOWS UP WITH PATIENTS FROM PREVIOUS VISITS WHEN APPROPRIATE SENIOR CONCIERGE PROG RAM HELPS CONNECT OUR OLDER ADULT POPULATION TO PROGRAMS AND SERVICES THEY NEED AND WANT OUR GOAL IS TO ENSURE THAT OLDER ADULTS, THEIR FAMILY MEMBERS, AND CAREGIVERS ALL HAVE KN OWLEDGE OF AND EASY ACCESS TO EXISTING RESOURCES THAT HELP SENIORS REMAIN ACTIVE, HEALTHY, SAFE, CONNECTED AND INDEPENDENT</p>

**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
FORM 990, PART VI, SECTION B, LINE 11B	990 IS REVIEWED AND APPROVED BY BOARD

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	<p>IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICTS OF INTEREST, AN INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF HIS OR HER FINANCIAL INTEREST AND MUST BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF COMMITTEES WITH BOARD-DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSIONS WITH THE INTERESTED PERSON, HE/SHE SHALL LEAVE THE BOARD OR THE COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS. AN INTERESTED PERSON MAY MAKE A PRESENTATION AT THE BOARD OR COMMITTEE MEETING, BUT, AFTER SUCH PRESENTATION, HE/SHE SHALL LEAVE THE BOARD MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS IN THE CONFLICT OF INTEREST. THE CHAIRPERSON OF THE BOARD OR CHAIRPERSON OF THE COMMITTEE SHALL, IF APPROPRIATE, APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT. AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE SHALL DETERMINE WHETHER THE CORPORATION CAN OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT WITH REASONABLE EFFORTS FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST. IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY ATTAINABLE UNDER THE CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST, THE BOARD OR COMMITTEE SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE CORPORATION'S BEST INTEREST AND FOR ITS OWN BENEFIT AND WHETHER THE TRANSACTION OR ARRANGEMENT IS FAIR AND REASONABLE TO THE CORPORATION AND SHALL MAKE ITS DECISION AS TO THE SHELTER TO ENTER INTO THE TRANSACTION OR ARRANGEMENT IN CONFORMITY WITH SUCH DETERMINATION. THE MINUTES OF THE BOARD AND ALL COMMITTEE WITH BOARD DELEGATED POWERS SHALL CONTAIN: 1) THE NAMES OF THE PERSONS WHO DISCLOSED OR OTHERWISE WERE FOUND TO HAVE A FINANCIAL INTEREST IN CONNECTION WITH AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, THE NATURE OF THE FINANCIAL INTEREST, ANY ACTION TAKEN TO DETERMINE WHETHER A CONFLICT OF INTEREST WAS PRESENT AND THE BOARD'S OR COMMITTEE'S DECISION AS TO WHETHER A CONFLICT OF INTEREST IN FACT EXISTED; 2) THE NAMES OF THE PERSONS WHO WERE PRESENT FOR DISCUSSIONS AND VOTES RELATING TO THE TRANSACTION OR ARRANGEMENT, THE CONTENT OF THE DISCUSSION, INCLUDING ANY ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT, AND A RECORD OF ANY VOTES TAKEN IN CONNECTION THEREWITH. EACH DIRECTOR, PRINCIPAL OFFICER, AND MEMBER OF A COMMITTEE WITH BOARD DELEGATED POWERS SHALL ANNUALLY SIGN A STATEMENT THAT AFFIRMS THEY HAVE RECEIVED A COPY, READ AND UNDERSTOOD, AGREED TO COMPLY AND UNDERSTANDS THE REASON BEHIND THE POLICY. NEW EMPLOYEES ARE EDUCATED ON CONFLICT OF INTEREST POLICY DURING NEW HIRE ORIENTATION.</p>

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	TATION AND REQUIRED TO SIGN AN ACKNOWLEDGEMENT THAT IS PUT IN THEIR EMPLOYEE FILE SENIOR MANAGEMENT IS TO MONITOR ACTIVITIES AND REQUIRED TO REPORT TO HR ANY VIOLATIONS OF THE POLICY FOR FURTHER INVESTIGATION IF ANY VIOLATION IS SUBSTANTIATED, A DETERMINATION OF CORRECTIVE ACTION WILL BE MADE SUCH AS COACHING, PERFORMANCE IMPROVEMENT PLAN AND OR TERMINATION



**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
FORM 990, PART VI, SECTION B, LINE 15A	VICE PRESIDENT OF HUMAN RESOURCES DOES A MARKETPLACE SALARY COMPARISION AND REVIEWS WITH CHAIRMAN OF BOARD FOR CEO POSITION AND REVIEWS WITH THE CEO FOR KEY MANAGEMENT POSITIONS THE VICE PRESIDENT OF HUMAN RESOURCES, CHAIRMAN AND CHIEF FINANCIAL OFFICER REVIEW AND APPROVE THE DEFERRED COMPENSATION PLAN FOR CEO AND IS DOCUMENTED

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
FORM 990, PART IX, LINE 11G	PROGRAM SERVICE SUPPORT (PSYCHIATRIC & OTHER MEDICAL SERVICES) PROGRAM SERVICE EXPENSES 3,434,578 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 3,434,578 OTHER PROFESSIONAL SERVICES (PAYROLL PROC, SOFTWARE SUPPORT, ETC) PROGRAM SERVICE EXPENSES 607,203 MANAGEMENT AND GENERAL EXPENSES 851,106 FUNDRAISING EXPENSES 108,696 TOTAL EXPENSES 1,567,005

**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
FORM 990, PART XI, LINE 9	BOOK LOSS ON INVESTMENT IN RELATED PARTIES -308,062 ADDED 10/1/2018 INVESTMENT IN SOJOURNER CENTER 6,996,954 ADDED 10/1/2018 INVESTMENT IN TWENTY THIRTY THREE 1,079,738

**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
FORM 990, PART XI, LINE 2C	THE AUDIT COMMITTEE OVERSEES THE AUDITED FINANCIAL STATEMENTS THERE HAS BEEN NO CHANGE IN THE PROCESS DURING THE TAX YEAR

**SCHEDULE R  
(Form 990)**

**Related Organizations and Unrelated Partnerships**

OMB No 1545-0047

**2017**

**Open to Public  
Inspection**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**  
▶ **Attach to Form 990.**  
▶ **Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
JEWISH FAMILY AND CHILDREN'S SERVICE  
INC

**Employer identification number**

86-0096781

**Part I Identification of Disregarded Entities** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
<b>(1)</b> CHILD AND FAMILY SOLUTIONS LLC 4747 N 7TH STREET STE 100 PHOENIX, AZ 85014 86-0096781	INACTIVE	AZ	0	0	JEWISH FAMILY AND CHILDREN'S SERVICES INC
<b>(2)</b> JFCS BEHAVIORAL HEALTH LLC 4747 N 7TH STREET STE 100 PHOENIX, AZ 85014 86-0096781	INACTIVE	AZ	0	0	JEWISH FAMILY AND CHILDREN'S SERVICES INC

**Part II Identification of Related Tax-Exempt Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
<b>(1)</b> TWENTY THIRTY THREE INC 4747 N 7TH STREET SUITE 100  PHOENIX, AZ 85014 74-2372607	LAND,PROPERTY & EQUIPMENT LEASING TO 501(C)3 ORGANIZATIONS	AZ	501(C)2	N/A	JEWISH FAMILY AND CHILDREN'S SERVICES INC	Yes	
<b>(2)</b> SOJOURNER CENTER PO BOX 20156  PHOENIX, AZ 85036 94-2465081	SERVICES TO THOSE IMPACTED BY DOMESTIC VIOLENCE	AZ	501(C)3	LINE 7	JEWISH FAMILY AND CHILDREN'S SERVICES INC	Yes	

**Part III Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
<b>(1)</b> TOPAZ INFORMATION LLC 2700 N CENTRAL AVENUE 15TH FLOOR PHOENIX, AZ 85004 86-1012187	INFORMATION TECHNOLOGY SERVICES	AZ	N/A	RELATED	-48,754	1,752,590		No			No	50 000 %
<b>(2)</b> BEHAVIORAL HEALTH INFORMATION NETWORK OF ARIZONA LLC 4747 N 7TH STREET STE 100 PHOENIX, AZ 85014 46-3570570	BEHAVIORAL HEALTH INFORMATION TECHNOLOGY SERVICES	AZ	N/A	RELATED				No			No	19 430 %

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

**Part V Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

	Yes	No
<b>1</b> During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
<b>a</b> Receipt of <b>(i)</b> interest, <b>(ii)</b> annuities, <b>(iii)</b> royalties, or <b>(iv)</b> rent from a controlled entity . . . . .	<b>1a</b>	No
<b>b</b> Gift, grant, or capital contribution to related organization(s) . . . . .	<b>1b</b>	No
<b>c</b> Gift, grant, or capital contribution from related organization(s) . . . . .	<b>1c</b>	No
<b>d</b> Loans or loan guarantees to or for related organization(s) . . . . .	<b>1d</b>	Yes
<b>e</b> Loans or loan guarantees by related organization(s) . . . . .	<b>1e</b>	No
<b>f</b> Dividends from related organization(s) . . . . .	<b>1f</b>	No
<b>g</b> Sale of assets to related organization(s) . . . . .	<b>1g</b>	No
<b>h</b> Purchase of assets from related organization(s) . . . . .	<b>1h</b>	No
<b>i</b> Exchange of assets with related organization(s) . . . . .	<b>1i</b>	No
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) . . . . .	<b>1j</b>	No
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) . . . . .	<b>1k</b>	Yes
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) . . . . .	<b>1l</b>	Yes
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) . . . . .	<b>1m</b>	Yes
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .	<b>1n</b>	No
<b>o</b> Sharing of paid employees with related organization(s) . . . . .	<b>1o</b>	No
<b>p</b> Reimbursement paid to related organization(s) for expenses . . . . .	<b>1p</b>	Yes
<b>q</b> Reimbursement paid by related organization(s) for expenses . . . . .	<b>1q</b>	Yes
<b>r</b> Other transfer of cash or property to related organization(s) . . . . .	<b>1r</b>	Yes
<b>s</b> Other transfer of cash or property from related organization(s) . . . . .	<b>1s</b>	No

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) TWENTY THIRTY THREE INC	K	798,297	FMV
(2) TOPAZ INFORMATION LLC	M	414,103	COST
(3) SOJOURNER CENTER	L	323,041	COST
(4) SOJOURNER CENTER	R	51,408	COST
(5) TWENTY THIRTY THREE INC	Q	65,750	COST





**Part VII**    **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

<b>Return Reference</b>	<b>Explanation</b>
SCHEDULE R, PART I	CHILD AND FAMILY SOLUTIONS, LLC AND JFCS BEHAVIORAL HEALTH, LLC ARE TRADE NAMES THAT HAVE BEEN REGISTERED ONLY AND DO NOT HAVE THEIR OWN EIN