Form **990 Return of Organization Exempt From Income Tax**

2018

DLN: 93493155007110 OMB No. 1545-0047

Department of the

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to $\underline{www.irs.gov/Form990}$ for instructions and the latest information.

Open to Public Inspection

		nue Service		nning 07-01-2018 , and ending	06-30-	2010			
		pplicable:	C Name of organization	ining 07-01-2018 , and ending	00-30-	2019	D Employe	r identific	ation number
□ Add	dress c	hange	NATIONAL JEWISH HEALTH				74-2044	647	
	me cha tial reti	-	Doing business as						
		/terminated					E Telephone	number	
		return on pending	1400 IACKSON STREET	nail is not delivered to street address) Ro	om/suite				
⊔ Ар	piicatio	n penaing		ntry, and ZIP or foreign postal code			(303) 38	8-4461	
			DENVER, CO 80206	,, <u></u>			G Gross rec	eipts \$ 326	5,863,373
			F Name and address of principa	al officer:		H(a) Is thi	s a group reti		· ·
			Christine Forkner 1400 Jackson Street				dinates?		□Yes ☑ No
			Denver, CO 80206			H(b) Are a includ	ll subordinate led?	es	☐ Yes ☐No
Tax	k-exem	npt status:	☑ 501(c)(3) □ 501(c)() ◄	(insert no.) \square 4947(a)(1) or \square 5		If "No	o," attach a lis	•	•
W	ebsite	e:▶ ww	w.njhealth.org			H(c) Group	exemption i	number 🕨	•
						. Year of form	ation: 1978	M State of	f legal domicile: CO
(Forn	n of or	ganization	: 🗹 Corporation 🗌 Trust 🔲 Assi	ociation L Other >	"	. rear or form	adon. 1370	I-I State of	legal dofficie. Co
Pa	rt I	Sum	mary		I				
			scribe the organization's mission o			.i b	hanna inatitus	\\/	ana bu nasidina
) is to heal, discover and educate as patients and their families; by under					
2	<u>a</u>	nd, by e	ducating and training the next ger	neration of healthcare professionals t	to be le	ders in me	dicine and sci	ence.	
<u> </u>									
Governance	-								
				scontinued its operations or disposed					
ර ග	l			ng body (Part VI, line 1a)				3	44
a E			•	f the governing body (Part VI, line 1b	-		•	5	43
ACHAINES &			nber of individuals employed in ca nber of volunteers (estimate if ne	elendar year 2018 (Part V, line 2a)			•	6	2,071 157
ŧ			•	cessary)			•	7a	4,759,037
	l			m Form 990-T, line 34			•	7a 7b	262,278
		ivec dille	ated business taxable income no	17 17 17 17 17 17 17 17 17 17 17 17 17 1	• •	_	or Year		Current Year
	8	Contribut	tions and grants (Part VIII, line 1h			-	87,678,5		96,842,809
Ravenue			service revenue (Part VIII, line 2g			184,125,3		192,033,726	
ΘAċ	l	_	• • •	lines 3, 4, and 7d)			7,979,4	_	10,062,746
ď			enue (Part VIII, column (A), lines	, ,			-1,525,2	_	-737,24
	l		, , , , , , , , , , , , , , , , , , , ,	ust equal Part VIII, column (A), line 1	.2)		278,258,1		298,202,040
	13	Grants a	nd similar amounts paid (Part IX,	column (A), lines 1–3)				0	
	14	Benefits	paid to or for members (Part IX, c	olumn (A), line 4)				0	(
8	15	Salaries,	other compensation, employee be	enefits (Part IX, column (A), lines 5-	10)		159,051,6	43	165,637,423
Expenses	16a	Profession	onal fundraising fees (Part IX, colu	mn (A), line 11e)			369,4	43	300,840
χb	b	Total fund	raising expenses (Part IX, column (D),	line 25) ▶9,025,929	_				
ш	17	Other ex	penses (Part IX, column (A), lines	11a-11d, 11f-24e)			102,011,9	38	118,171,664
	l	•	enses. Add lines 13–17 (must eq	, , , , ,			261,433,0	_	284,109,927
(D	19	Revenue	less expenses. Subtract line 18 fr	om line 12	•	<u> </u>	16,825,13	_	14,092,113
Net Assets of Fund Balances						Beginning	of Current Ye	ar	End of Year
ala	20	Total ass	ets (Part X, line 16)				301,872,0	00	304,229,000
A P	l		ilities (Part X, line 26)				88,079,0	00	77,425,000
Fu	22	Net asset	s or fund balances. Subtract line	21 from line 20			213,793,0	00	226,804,000
	rt II		ature Block			<u>'</u>			
				nined this return, including accompar e. Declaration of preparer (other than					
	nowle		, it is true, correct, and complete	Decidiation of preparer (earler than		, 10 basea e			
		lk.				20.	20-06-02		
Sign		Signat	ure of officer			Dat			
lere		Christi	ne Forkner Chief Financial Officer						
			r print name and title						
		F	rint/Type preparer's name	Preparer's signature	Dat	e Ch	eck D if P	ΓIN	
Paic	ł	L				self	-employed		
Prep	oare	er F	ïrm's name 🕨			Fir	n's EIN ►		
Jse	On	ly ြ	irm's address 🕨			Pho	one no.		
/lav t	he ID	S discuss	this return with the preparer sho	um aboue? (see instructions)					s \square No

Cat. No. 11282Y

Form **990** (2018)

For Paperwork Reduction Act Notice, see the separate instructions.

Form	990 (2018)					Page 2
Pa	statement of	of Program Servi	ce Accomplis	hments		
	Check if Sched	ule O contains a resp	onse or note to a	any line in this Part III		🗆
1	Briefly describe the or	ganization's mission:				
integ		ire for patients and tl	neir families; by i	understanding and fir	ninent healthcare institution. V ding cures for the diseases we and science.	
2	Did the organization u the prior Form 990 or If "Yes," describe thes	990-EZ?		vices during the year	which were not listed on	. □Yes ☑No
3	Did the organization o	ease conducting, or	make significant	changes in how it cor	ducts, any program	
	services?					. 🗌 Yes 🗹 No
	If "Yes," describe thes	se changes on Schedi	ule O.			
4		l 501(c)(4) organizat	ions are required	to report the amoun	e largest program services, as t of grants and allocations to o	
4a	(Code: See Additional Data) (Expenses \$	180,150,395	including grants of \$) (Revenue \$	175,752,640)
4b	(Code: See Additional Data) (Expenses \$	53,248,874	including grants of \$) (Revenue \$	2,987,930)
4c	(Code: See Additional Data) (Expenses \$	9,704,234	including grants of \$) (Revenue \$	744,756)
	(Code:) (Expenses \$	5,723,010	including grants of \$) (Revenue \$	7,675,542)
	its expertise regarding sp	ecialized diagnostic tech hronically ill children, wit	iniques and treatme	nt protocols with two oth		rvices to local hospitals, and shares National Jewish Health also provides nage their illness so they can move
4d	Other program service (Expenses \$	•	dule O.) cluding grants of	\$	0) (Revenue \$	7,675,542)
4e	Total program servi	ice expenses ▶	248,826,5	13		

Par	Checklist of Required Schedules						
	·		Yes	No			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 😼	1	Yes				
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No			
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No			
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes				
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No			
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No			
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II						
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	7 8		No			
9							
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes				
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.						
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes				
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No			
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No			
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d	Yes				
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes				
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		No			
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a	Yes				
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No			
13	Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13		No			
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No			
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No			
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No			
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes				
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes				
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19		No			
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes				
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Vac				
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	No			
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No			
			orm 90	0 (2019)			

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Parl	Checklist of Required Schedules (continued)									
			Yes	No						
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes							
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes							
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No						
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No						
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No						
	5a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I									
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I									
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No						
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No						
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):									
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV									
b	b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV									
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes							
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐒	29	Yes							
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No						
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No						
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No						
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes							
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes							
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No						
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b								
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No						
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No						
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes							
Par	Statements Regarding Other IRS Filings and Tax Compliance									
	Check if Schedule O contains a response or note to any line in this Part V									
4.	Follow the minus have many shad in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 15 of the minus have been shaded in Part 2 of Farms 1000 Follow 0 1		Yes	No						
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 353 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0									
D	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0			i						

1c

	this return	2a	2,	,071					
b	If at least one is reported on line 2a, did the organization file all required federal employ Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see		2b	Yes					
За	Did the organization have unrelated business gross income of \$1,000 or more during the		3a	Yes					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation		3b	Yes					
4a	At any time during the calendar year, did the organization have an interest in, or a signal financial account in a foreign country (such as a bank account, securities account, or oth		4a		No				
b	If "Yes," enter the name of the foreign country: ►	. [
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the	he tax	year?		5a		No		
b	b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?								

4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
b	If "Yes," enter the name of the foreign country:		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were		

b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file	7.		NI-

	solicit any contributions that were not tax deductible as charitable contributions?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7 b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	_		
		7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No

7g

7h

8

9a

9h

12a

13a

14a

14b

15

Yes

Form 990 (2018)

No

10a

10b

11a

11b

12b

13b

13c

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Gross income from other sources (Do not net amounts due or paid to other sources

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

a Is the organization licensed to issue qualified health plans in more than one state?

b Enter the amount of reserves the organization is required to maintain by the states in

which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand

Section 501(c)(29) qualified nonprofit health insurance issuers.

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Sponsoring organizations maintaining donor advised funds.

Section 501(c)(7) organizations. Enter:

11 Section 501(c)(12) organizations. Enter:

a Gross income from members or shareholders . .

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Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to i	ines
Se	ction A. Governing Body and Management			
		-	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 44			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 43			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	2.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
h	taxable entity during the year?	16a	Yes	
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed AL , AR , CA , FL , GA , IL , KS , KY , MA , NC , NH , NJ , NM , NY , OK , OR , PA , RI WI , WV			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: Christine K Forkner 1400 JACKSON STREET DENVER, CO 80206 (303) 388-4461			

Form 990 (2	2018)										Page 7
Part VII	Compensation of Officers and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	e in t	his	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	istees, Key E	mploy	ees,	, an	d F	lighe	st C	Compensated En	nployees	
1a Completo year.	e this table for all persons require	ed to be listed.	Report	comp	ensa	ition	for th	е са	lendar year ending	with or within the o	rganization's tax
	of the organization's current off ation. Enter -0- in columns (D), (als	or organizations), re	gardless of amount	
	of the organization's current key										
who receive	organization's five current higher d reportable compensation (Box and any related organizations.										1
of reportable	of the organization's former office e compensation from the organiz	ation and any r	elated o	rgani	izatio	ons.					
organization	of the organization's former dire , more than \$10,000 of reportab	le compensatio	n from t	he or	ʻgani	izati	on and	any	y related organization	ons.	e
	in the following order: individua d employees; and former such p		ectors;	instit	utior	nal t	rustee	s; of	ficers; key employe	es; highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.	
	(A) Name and Title		than o	ne b	ox, un off tor/t	t che inles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		MISC)	related organizations
See Addition	al Data Table										

Form	990 (2018)													Page 8
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)														
	(A) Name and Title	(B) Average hours per week (list	Position than consists is	ne bo	o noi	t che		son	Rep comp	(D) (E) ortable Reportable compensation from related			Estima amount o compens	ated of other
		any hours for related organizations							zation (W- 99-MISC)	organizations (2/1099-MISC			from the organization and related	
		below dotted line)	tividual directo	stitutio	Officer	Key employee	jhest c	Former					organiza	ations
			Individual trustee or director	Institutional Trustee) yee	Highest compensated employee							
See Additional Data Table														
												+		
												1		
1b 9	Sub-Total						<u> </u> ▶ [
	Total from continuation sheets to Pa Total (add lines 1b and 1c)	•					▶		8,	746,402		0		0
2	Total number of individuals (including of reportable compensation from the	but not limited	to thos			bove	e) who	rece	eived mo	ore than \$:	100,000			
3	Did the organization list any former of line 1a? If "Yes," complete Schedule 3			ee, k	ey e	mplo	oyee,	or hi	ghest co	mpensated	d employee on	3	Yes Yes	No
4	For any individual listed on line 1a, is organization and related organization individual										m the	4	Yes	
5	Did any person listed on line 1a receiv services rendered to the organization									ition or inc	lividual for	5	Yes	
	ection B. Independent Contract												<u>'</u>	
1	Complete this table for your five higher from the organization. Report comper	sation for the c									n's tax year.	mpen		
		(A) nd business addre	ess								(B)		Comper	sation
2nd F	23rd Street loor									Advertising	and Professional Fe	es	2	,203,123
Sieme	York, NY 10010 ens Medical Solutions USA Inc									Equipment	Maintenance Contra	ct	1	,023,832
	lley Stream Pkwy rn, PA 19355									Security Su	ıpport		867,767	
	DX 17033 er, CO 80217												23,7,0,	
ARUP MAIN	Laboratories								Lab Service	es			848,779	
Salt L	ox 27964 ake City, UT 84127 et Direct									Fundraising	Servicses			612,348
Resto	0 Sunset Hills Rd 600 n, VA 20190 Total number of independent contractor	s (including but	not lim	ited t	o th	ose	listed	ahov	/e) who	received m	nore than \$100 00	00 of		
	compensation from the organization > 3								-,					

Part		Statement of	Revenue								rage 3
		Check if Schedul	le O contains a	respo	onse or note to any	line in t	this Part VIII				🗆
							(A) revenue	Rel ex fu	(B) ated or xempt nction venue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
	1	a Federated campaig	ns	1a	67,652			16	venue		512 - 514
Gifts, Grants illar Amounts		b Membership dues		1 b	0						
Contributions, Gifts, Grants and Other Similar Amounts		c Fundraising events		1c	5,990,819						
_, <u>\$</u>		d Related organizatio	ns	1d	0						
ija Ija		e Government grants (co	ontributions)	1e	60,946,782						
ns, Sir		f All other contributions									
Contributions, and Other Sim		and similar amounts n above	ot included	1 f	29,837,556						
를 둘		g Noncash contribution		2 (DEC 144						
nd n		in lines 1a - 1f:\$ h Total. Add lines 1a-			<u>056,144</u>						
O e	┸	ii Totai. Add iiiles Ta	-11		Business		96,842,809				
жIе	٦.	a Clinical Inpatient and Ou	utnatient		Busiliess		180,0	25,336	175,752	.640 4,272,6	96 0
ever		h Research	асранене			622000	2,9	87,930	2,987	930	0 0
Program Service Revenue	'					541700					+
er vic	١ (c ———		-							
<u>ج</u>	ľ	d ————		_							
grar	ľ	f All other program se	rvice revenue.				9,0	20,460	8,420	298 486,3	41 113,821
Pro		Total. Add lines 2a-2			192,0	33,726					
	╙	Investment income (in			interest, and other	1		Т			
		similar amounts) .		•	•	· <u> </u>	5,307,86		0	0	
		Income from investment Royalties		•	ond proceeds	`	115,366		0	0	
		Noyalties	(i) Real	•	(ii) Personal	1		+			
	6	a Gross rents			,						
	b Less: rental expenses		1	6,746 0		<u>0</u>					
		b Less. Tental expenses		ŭ							
		c Rental income or (loss)				0					
		d Net rental income o	r (loss)			_	16,746	5	0	0	16,746
			(i) Securitie	s	(ii) Other						
	78	a Gross amount from sales of	29,00	8,655	2,021,802	2					
		assets other than inventory	,	•	, .						
		b Less: cost or				_					
		other basis and sales expenses	25,85	4,320	421,258	8					
		C Gain or (loss)		4,335	1,600,544	4					
		d Net gain or (loss)			•		4,754,879	9	0	0	4,754,879
<u>ə</u>	0		5,990,819 of								
eun		contributions reporte See Part IV, line 18		а	830,499						
ev.		b Less: direct expense		b	2,385,755						
er	ı	c Net income or (loss)		ng ev	ents	_	-1,555,256	5		0	-1,555,256
Other Revenue	9;	a Gross income from g See Part IV, line 19		s.							
		See Farry, mie 13		а	0						
		b Less: direct expense	s	b	0						
	ı	c Net income or (loss)		ctivit	ies >		(0	0	0
	10	aGross sales of invent returns and allowand									
				а	0						
		b Less: cost of goods s	sold	b	0						
	L	Net income or (loss) Miscellaneous		nvent	Business Code		()	0	0	0
	1:	1aCafeteria	Revenue		722212	2	614,906	5	0	0	614,906
		55.5551d					•				
		b Gift Shop			453220	0	70,99	7	0	0	70,997
		c						1			
		d All other revenue .					(0	0	0
		e Total. Add lines 11a	-11d		•		685,903	3			
	1:	2 Total revenue. See	Instructions.				298,202,040		187,160,868	4,759,037	9,439,326
							, -,,		, ,	,,	,,

For	m 990 (2018)				Page 10
_	art IX Statement of Functional Expenses				
Sec	tion $501(c)(3)$ and $501(c)(4)$ organizations must complete all c	olumns. All other orga	nizations must comp	elete column (A).	_
	Check if Schedule O contains a response or note to any	/ line in this Part IX .			<u> U</u>
Do 7b,	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0	0		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0	0		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	0	0		
4	Benefits paid to or for members	0	0		_
5	Compensation of current officers, directors, trustees, and key employees	10,636,915	6,002,286	4,137,346	497,283
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7	Other salaries and wages	127,653,596	111,071,331	12,801,722	3,780,543
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	5,348,245	4,753,824	454,458	139,963
9	Other employee benefits	13,208,380	10,066,333	2,565,579	576,468
10	Payroll taxes	8,790,287	7,648,424	881,533	260,330
11	Fees for services (non-employees):				
	a Management	0	0	0	0
ı	b Legal	461,640	364,696	66,185	30,759
	c Accounting	183,114	0	183,114	0
	d Lobbying	154,123	0	154,123	0
	e Professional fundraising services. See Part IV, line 17	300,840			300,840
1	f Investment management fees	486,654	0	486,654	0
9	g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	12,237,708	10,609,788	1,428,666	199,254
12	Advertising and promotion	3,400,046	2,864,681	84,560	450,805
13	Office expenses	5,380,374	3,897,035	132,927	1,350,412
	Information technology	3,493,926	3,121,550	186,188	186,188
15	Royalties	0	0	0	0
16	Occupancy	6,193,168	4,889,109	659,055	645,004
17	Travel	1,323,888	1,011,946	94,898	217,044
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	1,161,889	1,001,894	62,512	97,483
20	Interest	1,659,126	1,334,000	273,126	52,000
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	8,208,360	7,738,020	346,840	123,500
23	Insurance	733,392	935	732,457	0
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a Medical and Drug Supplies	52,936,909	51,984,613	952,162	134
	b Central Supply and Distribution for Med Supplies	0	1,976,273	-1,976,273	0
	c Collaborative Research Agreements	10,511,982	10,511,982	0	0
	d UBIT 990T	30,046	0	30,046	0

9,615,319

284,109,927

7,977,793

248,826,513

1,519,607

26,257,485

117,919

9,025,929

Form **990** (2018)

e All other expenses

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here ► ☐ if following SOP 98-2 (ASC 958-720).

Forn	n 990	(2018)					Page 11
Р	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part IX			🗆
		·		,	(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			1,556,000	1	1,565,000
	2	Savings and temporary cash investments .	1,021,000	2	2,762,000		
	3	Pledges and grants receivable, net			39,365,000	3	38,369,000
	4	Accounts receivable, net	28,026,000	4	27,442,000		
	5	Loans and other receivables from current and for trustees, key employees, and highest compensate Part II of Schedule L	0	5	0		
Assets	7	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organization voluntary employees' beneficiary organizations Part II of Schedule L	0	6	0		
SS	8	Inventories for sale or use		2,299,000	8	2,694,000	
A	9	Prepaid expenses and deferred charges			2,203,000	9	2,924,000
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	193,536,000			
	ь	Less: accumulated depreciation	10b	121,749,000	73,380,000	10 c	71,787,000
	11	Investments—publicly traded securities .	121,202,000	11	123,701,000		
	12	Investments—other securities. See Part IV, line	14,489,000	12	14,400,000		
	13	Investments—program-related. See Part IV, line	0	13	0		
	14	Intangible assets	[900,000	14	900,000	
	15	Other assets. See Part IV, line 11		17,431,000	15	17,685,000	
	16	Total assets.Add lines 1 through 15 (must equ	ıal line	34)	301,872,000	16	304,229,000
	17	Accounts payable and accrued expenses	34,729,000	17	29,265,000		
	18	Grants payable	0	18	0		
	19	Deferred revenue	5,166,000	19	4,541,000		
	20	Tax-exempt bond liabilities	27,602,000	20	25,337,000		
S	21	Escrow or custodial account liability. Complete F	0	21	0		
Liabilities	22	Loans and other payables to current and former key employees, highest compensated employee	office s, and	rs, directors, trustees, disqualified			
<u> </u>		persons. Complete Part II of Schedule L			0	22	0
_	23	Secured mortgages and notes payable to unrela	ated thi	rd parties	6,541,000	23	4,711,000
	24	Unsecured notes and loans payable to unrelated	d third	parties	0	24	0
	25	Other liabilities (including federal income tax, pa and other liabilities not included on lines 17 - 24 Complete Part X of Schedule D	s to related third parties,	14,041,000	25	13,571,000	
	26	Total liabilities. Add lines 17 through 25			88,079,000	26	77,425,000
es		Organizations that follow SFAS 117 (ASC 9					
Balance	27	complete lines 27 through 29, and lines 33 Unrestricted net assets Temporarily restricted net assets	anu 3	"	71,082,000 90,519,000	27 28	87,606,000 85,886,000
	28	' '					53,312,000
or Fund	29	Permanently restricted net assets	(400) -	52,192,000	29	53,312,000
Ī		Organizations that do not follow SFAS 117					
	30	check here ► □ and complete lines 30 th Capital stock or trust principal, or current funds	irough	34.		30	
ets	31	Paid-in or capital surplus, or land, building or ed		31			
Assets	32	Retained earnings, endowment, accumulated in	-		32	<u> </u>	
	33	Total net assets or fund balances	213,793,000	33	226,804,000		
Net	<u> </u>		-	· · · ·	201 272 202		204,000,000

34

Total liabilities and net assets/fund balances

301,872,000

34

304,229,000 Form **990** (2018)

As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single
Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

5 Yes

Form 990 (2018)

Additional Data

Software ID: 18007995

Software Version: v1.00

EIN: 74-2044647

Name: NATIONAL JEWISH HEALTH

Form 990 (2018)

Form 990, Part III, Line 4a:

National Jewish Health is a nationally recognized, academic medical center with specialized expertise in the evaluation and management of respiratory, cardiac, allergic and immunologic diseases. National Jewish serves as a referral center for patients across the United States, particularly for those patients with diseases that are exceptionally difficult to diagnose and/or treat. National Jewish provides care to adult and pediatric patients on both an inpatient and outpatient basis and offers a comprehensive spectrum of clinical services. Clinical services include but are not limited to: pulmonary, critical care and sleep medicine, allergy/immunology, occupational and environmental health sciences, cardiology, pulmonary hypertension, rheumatology, gastroenterology, infectious disease and mycobacterial infections, cystic fibrosis, neurology, neuromuscular medicine and ALS, thoracic surgery, otolaryngology and oncology. In the fiscal year ended June 30, 2019, National Jewish Health provided over 110,000 outpatient visits. Additionally, our physicians provided over 23,790 inpatient encounters, primarily critical care services, pulmonary consultative service and

neurology, neuromuscular medicine and ALS, thoracic surgery, otolaryngology and oncology. In the riscal year ended June 30, 2019, National Jewish Health provided over 110,000 outpatient visits. Additionally, our physicians provided over 23,790 inpatient encounters, primarily critical care services, pulmonary consultative service and hospitalist services, at multiple facilities across metropolitan Denver, including the National Jewish Health main campus. Our patients come from virtually every state from across the United States, with residents from our Colorado community constituting the largest single group. National Jewish Health was founded under the motto, "none May enter who can pay; None can pay who enter." While today, National Jewish Health also provides 340b drugs to our patients of charity care and offer all appointments on a first come, first serve basis regardless of the ability to pay. National Jewish Health also provides 340b drugs to our patients at a lower cost through pharmacy retail stores. National Jewish Health has partnered with a local hospital to provide a combined state of the art Outpatient Clinic and Inpatient care setting.

Form 990, Part III, Line 4b:

National Jewish Health receives various types of grants. In addition to the above, National Jewish Health received \$47,661,268 of funding through grants which are included on Part VIII (revenues), line 1e. This includes NIH grants of \$39,246,338. National Jewish Health conducts extensive basic, translational and clinical biomedical research. In addition to translational research programs in its areas of clinical specialties, National Jewish Health conducts research in basic immunology, genetics, proteomics, cell

biology, signal transduction, structural biology, cancer biology, and oxidant biology. Research activities have resulted in a number of scientific discoveries that have improved care for nations, worldwide. National lewish played an important role in the unveiling of a promising 3 drug therapy for Cystic Fibrosis Patients. This new therapy could

care for patients worldwide. National Jewish played an important role in the unveiling of a promising 3 drug therapy for Cystic Fibrosis Patients. This new therapy could benefit 90% of patients with the disease. Funds for National Jewish Health's biomedical research are provided by grants from private and governmental agencies which

include the National Institutes of Health (NIH), the Department of Defense (DOD), National Science Foundation (NSF); and charitable contributions.

Form 990, Part III, Line 4c:

and online coaching programs in 18 states and for more than 150 health plans, employer groups, and wellness companies. The state grant contract revenue of \$13,285,514 is included in Part VIII line 1e, while the rest of the revenue is reported above. Since the development of our Ouitline program in 2002, we have assisted more than 1.5 million people with their quit attempts. We leverage emerging research and some of the industry's most prominent thinkers to continually adapt and improve our program in order to meet the needs of our clients and participants. The Quitline program follows the best practices and industry standards published by the Centers for Disease Control and Prevention (CDC) and North American Quitline Consortium (NAQC). Our protocols are research- and evidence-based. The Quitline is staffed by more than 100

professionals who are devoted to commercial tobacco use prevention and cessation. Our Tobacco Cessation Coaches (Coaches) undergo rigorous training that enables them

National Jewish Health is the nation's largest nonprofit provider of phone-based commercial tobacco cessation services, delivering evidence-based, personalized telephone

to tailor their coaching services based on participant needs using our proven-successful coaching model. For each person who reaches out to the guitline for help, we immediately engage them in their quit journey to foster success, and our results demonstrate our proven track record. Our surveys, conducted by an independent third party, show that individuals who receive our evidence-based coaching services and use cessation medications have a 39% long-term quit rate-one of the best quit rates in the nation.

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

	any hours	and	a dir	ecto		ustee))	organization	organizations	from the organization and related organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	
Jandel Allen-Davis MD Member, BOD	0	Х						0	0	0
Sue Allon Member, BOD	2	X						0	0	0
Steve Arent Lifetime Member, BOD	0	X						0	0	0
Richard Baer Member, BOD	0	X						0	0	0
Geoffrey Barker	2									

0

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Χ

Lifetime Member, BOD
Richard Baer
Member, BOD
Geoffrey Barker
Member, BOD

Jim Berenbaum

Member, BOD Norman Brownstein

Member, BOD Robin Chotin

Warren Cohen

Member, BOD Stanton Dodge

Member, BOD

Vice Chair and Secretary, BOD

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) organizations

	any hours	and	a dir	ecto	r/tr	ustee)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
David Engleberg	2	х						0	0	0	
Member, BOD	0	, ,						_	,		
Brad Farber Member, BOD	2	X						0	0	0	
Daniel Feiner Member, BOD	2	Х						0	0	0	

0

0

0

0

0

0

0

Χ

Χ

Χ

Х

Χ

Χ

Χ

.

Member, BOD	0
Daniel Feiner	2
Member, BOD	0
Michael Feiner	2
Member, BOD	0
	1

Thomas Gart

Member, BOD Lawrence Gelfond

Roger Gibson

Member, BOD Stephen Glauser

Member, BOD Robin Hickenlooper

Member, BOD A Barry Hirschfeld

Member, BOD

......

Lifetime Member, BOD

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation

	any hours				ustee)		organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Lydia Jumonville Member, BOD	2	х					0	0	0	
Lewis Kling Member, BOD	2	X					0	0	0	
Steven Kris Member, BOD	0	Х					0	0	0	

0

0

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Χ

Х

Χ

Χ

Χ

Member, BOD	
ewis Kling	
Member, BOD	•
Steven Kris	
Member, BOD	•
lim Kuhn	

Member, BOD Bradley Levin

Member, BOD Connie G McArthur

Member, BOD Bonnie Mandarich

Member, BOD Marvin Moskowitz

Member, BOD Brian Parks

Member, BOD Kathryn A Paul

Member, BOD

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

and Independent Contractors

Richard Schierburg

Member, BOD

Michael K Schonbrun

Member, BOD

Martin Semple

......

Vice Chair, BOD

Marc D Steron

Member, BOD
Burton Tansky

Member, BOD

Member, BOD

Donald Silversmith

	any hours for related			or/tr	ustee))	organization	organizations	from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
John Reilly MD Member, BOD	2	X					0	0	0
Blair Richardson Chair, BOD	0	Х					0	0	0
Eddie A Robinson Lifetime Member, BOD	0	Х					0	0	0
Meyer M Saltzman Lifetime Member, BOD	0	X					0	0	0

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

,	6,	1			,	,	′ !	(11, 2,4,000	(144 - 2/4 - 200		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(Ŵ- 2/1099- MISC)	organization and related organizations	
Debra Tuchman Member, BOD	0	Х						0	0	0	
Daniel Yohannes Member, BOD	0	Х						0	0	0	
Evan H Zucker Vice Chair, BOD	20	X						0	0	0	
Michael Salem MD President and CEO, BOD member	50	×		х				1,619,294	0	0	

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508,353

806,805

547,094

517,025

359,989

392,180

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Evan H Zucker
Vice Chair, BOD
Michael Salem MD
President and CEO, BOD member
Christine K Forkner

......

EVP and CFO, Ass't Treasurer

Chairman, Department of Medicine

Chairman, Department of Pediatrics

Division Chair Pulmonology / Professor

Grea Downey MD

EVP Academic Affairs

Richard Martin MD

Pamela L Zeitlin MD

Lisa Tadiri

VP Development

Irina Petrache MD

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

any hours

and a director/trustee)

organization

462,721

455,550

436,135

425,487

250,131

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organizations

from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Raphael Sung

Asst Professor/Track II

Christopher B Jones MD

Former Chair Dept of Pediatrics (former Key Employee)

Andrew Freeman MD

Faculty Member

Faculty Member

William E Lee MD

Faculty Member/

Erwin Gelfand

	,							(11)	(14/ 2/1000		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Debra Dyer MD Chair Dept of Radiology	50				х			359,737	0	0	
Ron Berge EVP and COO	50.00				х			420,203	0	0	
Steven Frankel MD Chief Medical Officer	50				х			401,750	0	0	
Philippa Marrack Phd	50				х			303.729	0	0	

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Х

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Steven Frankel MD	50			Х		401,750	0
Chief Medical Officer	0	О		^		401,730	
Philippa Marrack Phd	50			>		303,729	0
Chair Dept. of Biomedical Research	0			Х		303,729	
Robert S Kantor MD	50				_	480,219	0
Sr MD/Faculty Member/	0				^	460,219	0
	FO						

50

50

50

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efil	e GRA	APHIC prin	nt - DO NOT PROCESS	As Filed Data -			DLN: 9	3493155007110	
SCI	HED	ULE A	Public	Charity Statu	s and Pul	olic Supp	ort	OMB No. 1545-0047	
For 90E	m 990 E Z)	0 or		organization is a sect 4947(a)(1) nonexe Attach to Form	ion 501(c)(3) empt charitable	organization or trust.		2018	
		the Treasury	► Go t	o <u>www.irs.gov/Form</u>				Open to Public Inspection	
me	e of th	ne Service ne organiza MISTUUENETU	tion				Employer identific	<u> </u>	
		WISH HEALTH					74-2044647		
	rt I		for Public Charity Sta a private foundation becaus				See instructions.		
e o L	rgariiz —		onvention of churches, or a	•	•		(A)(;)		
2		·	,						
			scribed in section 170(b)		`	, ,			
3	✓	,	or a cooperative hospital se	-			•		
	Ш	A medical r name, city,	esearch organization opera and state:	ited in conjunction with	a hospital descri	bed in section	170(b)(1)(A)(III). E	nter the hospital's	
;		_	ation operated for the bene (iv). (Complete Part II.)	fit of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in section 170	
•			tate, or local government	or governmental unit de	escribed in sectio	on 170(b)(1)(<i>A</i>	\)(v).		
7		_	ation that normally received $O(b)(1)(A)(vi)$. (Comple		s support from a	governmental u	ınit or from the gener	al public described in	
3		A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)							
1			ural research organization or ant college of agriculture.					ege or university or	
		from activit investment	ation that normally received ies related to its exempt ful income and unrelated bus see section 509(a)(2). (0	inctions—subject to cer iness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	ipport from gross	
			ation organized and operate		r public safety. S	ee section 509	(a)(4).		
2		more public	ation organized and operate ly supported organizations through 12d that describe	described in section 5	09(a)(1) or se	ction 509(a)(2). See section 509(a		
		Type I. A so	supporting organization open n(s) the power to regularly Part IV, Sections A and I	erated, supervised, or co	ontrolled by its s	upported organi	zation(s), typically by		
		Type II. A manageme	supporting organization sunt of the supporting organiplete Part IV, Sections A	pervised or controlled i zation vested in the sar					
:			unctionally integrated. A					ited with, its	
l		Type III n functionally	organization(s) (see instructionally integrat integrated. The organization.). You must complete Pa	ed. A supporting organion generally must satis	ization operated fy a distribution	in connection wi requirement and	th its supported organ		
		Check this	box if the organization rece	eived a written determir	nation from the I		pe I, Type II, Type II	I functionally	
F	Enter		or Type III non-functionall of supported organizations	, , , ,	-				
ı			ing information about the s						
	(i) N	lame of supp organizatior		(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? (v) Amount of monetary support (see instructions)			(vi) Amount of other support (see instructions)	
					Yes	No			
_			Ī						
ta	1							 	
		vork Reduc	tion Act Notice, see the	Instructions for	Cat. No. 11285	<u>. </u>	 Schedule A (Form 9	90 or 990-EZ) 2018	

Р	Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170 (b)(1)(A)(ix)								
	(Complete only if you ch	necked the box	on line 5, 7, 8, o	r 9 of Part I or if	f the organizatio	n failed to qualif	y under Part		
	ÌII. If the organization f						<u> </u>		
S	ection A. Public Support								
1	Calendar year (or fiscal year beginning in) ► Gifts, grants, contributions, and	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total		
	membership fees received. (Do not include any "unusual grant.")	81,303,090	78,414,411	69,874,044	87,689,538	96,842,809	414,123,892		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0	0	0	0		0		
3	The value of services or facilities furnished by a governmental unit to the organization without charge	0	0	0	0		0		
4	Total. Add lines 1 through 3	81,303,090	78,414,411	69,874,044	87,689,538	96,842,809	414,123,892		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the						0		
6	amount shown on line 11, column (f) Public support. Subtract line 5								
	from line 4.						414,123,892		
S	ection B. Total Support								
	Calendar year (or fiscal year beginning in) ▶	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total		
7	Amounts from line 4.	81,303,090	78,414,411	69,874,044	87,689,538	96,842,809	414,123,892		
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,141,686	3,019,035	3,756,464	4,152,487	5,439,979	19,509,651		
9	Net income from unrelated business activities, whether or not the business is regularly carried on	1,661,352	564,408	497,343	909,687	262,278	3,895,068		
10	other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	6,088,318	1,145,265	1,474,116	720,398	1,243,015	10,671,112		
11	Total support. Add lines 7 through 10						448,199,723		
12	Gross receipts from related activities,	etc. (see instructi	ons)			12	186,603,756		
13	First five years. If the Form 990 is for	or the organization	n's first, second, th	ird, fourth, or fifth	tax year as a sect	tion 501(c)(3) orga	nization,		
	check this box and stop here	<u></u> .	<u></u>	<u></u>	<u> </u>	<u> , . ▶</u> □]		
S	ection C. Computation of Publi	c Support Per	centage				<u></u>		
14	Public support percentage for 2018 (li					14	92.397 %		
	Public support percentage for 2017 Sc					15	88.024 %		
16a	33 1/3% support test—2018. If the								
b	and stop here. The organization qual 33 1/3% support test—2017. If the	ifies as a publicly ne organization dic	supported organiza I not check a box o	ation In line 13 or 16a, a			. ▶ ☑ k this		
17a	box and stop here. The organization 10%-facts-and-circumstances tes is 10% or more, and if the organization Part VI how the organization meets	t— 2018. If the or on meets the "fact	rganization did not s-and-circumstance	check a box on lines" test, check this	e 13, 16a, or 16b, s box and stop he	and line 14 re. Explain	_		
b	organization	st— 2017. If the o	organization did not 'facts-and-circumst	check a box on li ances" test, check	ne 13, 16a, 16b, c this box and sto	r 17a, and line here.			
18	supported organization						▶□		

Р	art IIII Support Schedule for	Organization	s Described in	Section 509(a	a)(2)		1 4 9 0
	(Complete only if you cl					to qualify und	ler Part II. If
	the organization fails to	qualify under t	the tests listed l	pelow, please co	mplete Part II.)		
Se	ection A. Public Support						_
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year. Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
J	from line 6.)						
Se	ection B. Total Support				•		•
	Calendar year	(2) 2014	(h) 2015	(a) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975. Add lines 10a and 10b.						
С 11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)						
14	First five years. If the Form 990 is for	_			,		
	check this box and stop here						▶ ⊔
	ection C. Computation of Public S			1 (6)			
15	Public support percentage for 2018 (lin		•	, , ,		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr						·
17	Investment income percentage for 201	. 8 (line 10c, colur	nn (f) divided by	line 13, column (f))	17	
18	Investment income percentage from 20					18	
19a	331/3% support tests—2018. If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s	stop here. The or	rganization qualifi	es as a publicly su	ipported organizati	ion	. ▶□
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization o	qualifies as a publ	icly supported orga	anization	. ▶□
20	Private foundation. If the organization						►□

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 01 990-EZ) 2016		- F	age 3
₽}	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?	<u> </u>		<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
	governing body of a supported organization:	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11 c		
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.	-		ĺ
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
_	Section D. All Type III Supporting Organizations		<u> </u>	
	,,,		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions):		
_	a The organization satisfied the Activities Test. Complete line 2 below.	00		
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		<u> </u>
3	Parent of Supported Organizations. Answer (a) and (b) below.	<u> </u>		<u> </u>
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3h		_

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see

Page **6**

c Remainder. Subtract lines 4a and 4b from 4.

5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.

6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c.

8 Breakdown of line 7: a Excess from 2014. **b** Excess from 2015. . . . c Excess from 2016.

Schedule A ((Form 990 or 990-EZ) 2		Page 8						
Part VI	Section A, lines 1, 2, Part IV, Section D, lin	rmation. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line ses 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See							
	Facts And Circumstances Test								
990 Sched	dule A, Supplemen	ntal Information							
Ret	urn Reference	Explanation							
Schedule A, Part II, Line 10		National Jewish Health a 170(b)(1)(A)(iii) organization and 501(c)3 is not required to com plete this portion of Schedule A. National Jewish is voluntarily completing the schedule i n order to qualify for Special Rule Reporting regarding Schedule B. As such National Jewis h will be required to report contributions over 2% of total contributions for FY19 (Part V III line 1) on Part B. There were no contributions over this minimum requirement - so Schedule B is not necessary for FY19.							

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493155007110

OMB No. 1545-0047

Internal Revenue Service

SCHEDULE C (Form 990 or 990-

EZ) ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. Department of the Treasury ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** NATIONAL JEWISH HEALTH 74-2044647 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes □ No Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b....... Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none, enter -0-. 2 5

Grassroots ceiling amount (150% of line 2d, column (e)) f Grassroots lobbying expenditures Page **2**

Δ.	Check if the filing organization belongs to expenses, and share of excess lob			in Part IV each a	affiliated gr	oup me	mber's name,	address, EIN,
В	Check ▶ ☐ if the filing organization checked	box A and "lir	mited control" p	rovisions apply.				
	Limits on Lobby			rred.)			a) Filing anization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public	opinion (grass	roots lobbying)				
b	Total lobbying expenditures to influence a legisl	lative body (di	irect lobbying) .					
c	Total lobbying expenditures (add lines 1a and 1	b)						
d	Other exempt purpose expenditures							
е	Total exempt purpose expenditures (add lines 1	1c and 1d)						
f	Lobbying nontaxable amount. Enter the amount columns.	t from the foll	owing table in b	oth				
	If the amount on line 1e, column (a) or (b)) is: The lob	bying nontaxa	able amount is:				
	Not over \$500,000	20% of th	ne amount on line	1e.				
	Over \$500,000 but not over \$1,000,000	\$100,000	plus 15% of the	excess over \$500,00	0.			
	Over \$1,000,000 but not over \$1,500,000	\$175,000	plus 10% of the	excess over \$1,000,	000.			
	Over \$1,500,000 but not over \$17,000,000		•	cess over \$1,500,0				
	Over \$17,000,000	\$1,000,0	·					
	0701 \$17,000,000	\$1,000,0						
g	Grassroots nontaxable amount (enter 25% of li	ne 1f)			[
h		-			ŀ			
i					l			
j	If there is an amount other than zero on either section 4911 tax for this year?	line 1h or line	1i, did the orga	anization file Forn		_		☐ Yes ☐ No
	(Some organizations that mad columns below. S	de a section See the sep	501(h) elec arate instruc	ctions for lines	ave to co s 2a thro	ugh 2		five
	Lobbying	Expenditur	es During 4-	Year Averagii	ng Perio	<u> </u>		
	Calendar year (or fiscal year beginning in)		(a) 2015	(b) 2016	(c) 20	17	(d) 2018	(e) Total
2a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
С	Total lobbying expenditures							
d	Grassroots poptaxable amount							

	rt II-B		ganization is exempt under section $501(c)(3)$ and has NOT fi on under section $501(h)$).	led		P	age 3
	ach "Vac"	•	ough 1i below, provide in Part IV a detailed description of the lobbying	(a)	(b))
ctiv		response on lines la tind	ough It below, provide in Part IV a detailed description of the lobbying	Yes	No	Amou	unt
1			anization attempt to influence foreign, national, state or local legislation, e public opinion on a legislative matter or referendum, through the use of:				
а	Voluntee	rs?			No		
b	Paid staff	f or management (includ	e compensation in expenses reported on lines 1c through 1i)?		No		
С	Media ad	vertisements?			No		
d	Mailings 1	to members, legislators,	or the public?		No		
е	Publication	ons, or published or broa	dcast statements?		No		
f	Grants to	other organizations for	lobbying purposes?		No		
g	Direct co	ntact with legislators, the	eir staffs, government officials, or a legislative body?	Yes		1	154,123
h	Rallies, d	emonstrations, seminars	s, conventions, speeches, lectures, or any similar means?		No		,
i	Other act	:ivities?			No		
j	Total. Ad	d lines 1c through 1i					154,123
2a	Did the a	ctivities in line 1 cause t	he organization to be not described in section 501(c)(3)?		No		,
b	If "Yes,"	enter the amount of any	tax incurred under section 4912				
С			tax incurred by organization managers under section 4912				
d	If the filir	ng organization incurred	a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A	Complete if the or	ganization is exempt under section 501(c)(4), section 501(c)	(5), o	r sectio	1	
		501(c)(6).					ı
_						Yes	No
1		, ,	ore) dues received nondeductible by members?		1		
2		-	n-house lobbying expenditures of \$2,000 or less?		2		
3			ry over lobbying and political expenditures from the prior year?				
Par	t III-B	Complete if the or and if either (a) B answered "Yes."	ganization is exempt under section $501(c)(4)$, section $501(c)(4)$, section $501(c)(4)$) Part OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part	(5), o III-A	r section line 3,	1 501(c is	:)(6)
1	Dues, ass	sessments and similar ar	mounts from members	1			
2			bying and political expenditures (do not include amounts of political n 527(f) tax was paid).				
a				2a			
b	•	•		2b			
c				2c			
3		•	ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3			
4	the organ	nization agree to carryov	unt on line 2c exceeds the amount on line 3, what portion of the excess does er to the reasonable estimate of nondeductible lobbying and political	4			
5		•	political expenditures (see instructions)	5			
Pa	art IV	Supplemental Info	ormation				
Pro	vide the de	escriptions required for P	art l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); o, complete this part for any additional information.	Part II-	A, lines 1	and 2 (se	ee
		ırn Reference	Explanation				
	1/6/						
		rt II-B, Line 1	Schedule C, Part II-B, Line 1 - National Jewish Health is continually expandin	n its res	earch pro	irams To	

market and promote National Jewish Health research scientists and programs as worthy recipients of these funds. The marketing efforts, both state and nationwide, can include working with the various congressional representatives and agencies that oversee research funding and the great request process. National Jewish Health also uses lobbyists to lobby congressional representatives on healthcare issues with impact on the health care of our patients. National Jewish Health is a member of the Colorado Hospital Association (CHA) who represents over 100 hospitals and health systems throughout Colorado. As a member, National Jewish Health benefits from CHA's many resources and from their advocacy and representation at the state and federal level. National Jewish Health is also a member of the American Hospital Association (AHA) who serves as an advocate for its' members and acts as a conduit through which hospitals share best practices.

SCHEDULE D

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

OMB No. 1545-0047

DLN: 93493155007110

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

► Go to <u>www.irs.gov/Form990</u> for the latest information.

	me of the organization IONAL JEWISH HEALTH		Employer identification number
INA	IONAL JEWISH REALIN		74-2044647
Pa	rt I Organizations Maintaining Donor Ad		
	Complete if the organization answered "	(a) Donor advised funds	(b)Funds and other accounts
1	Total number at end of year	(a) Bollot advised failus	(b) and other accounts
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor adv	Lister in writing that the assets held in	donor advised funds are the
,	organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and charitable purposes and not for the benefit of the dor private benefit?	nor or donor advisor, or for any other	purpose conferring impermissible
Pa	rt III Conservation Easements. Complete if	the organization answered "Yes'	' on Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the or	ganization (check all that apply).	
	\square Preservation of land for public use (e.g., recreat	cion or education) 🔲 Preserva	tion of an historically important land area
	Protection of natural habitat	☐ Preserva	tion of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held easement on the last day of the tax year.	a qualified conservation contribution	in the form of a conservation Held at the End of the Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements .		2b
С	Number of conservation easements on a certified hist		
d	Number of conservation easements included in (c) acceptracture listed in the National Register	quired after 7/25/06, and not on a his	storic 2d
3	Number of conservation easements modified, transfe tax year ▶	rred, released, extinguished, or termi	nated by the organization during the
4	Number of states where property subject to conserva	ition easement is located >	
5	Does the organization have a written policy regarding and enforcement of the conservation easements it has	the periodic monitoring, inspection,	
6	Staff and volunteer hours devoted to monitoring, insp		☐ Yes ☐ No Inforcing conservation easements during the year
7	Amount of expenses incurred in monitoring, inspectin	ng, handling of violations, and enforci	ng conservation easements during the year
8	Does each conservation easement reported on line 20 and section 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of	section 170(h)(4)(B)(i) □ Yes □ No
9	In Part XIII, describe how the organization reports contained balance sheet, and include, if applicable, the text of the organization's accounting for conservation easem	he footnote to the organization's fina	
Par	Organizations Maintaining Collection Complete if the organization answered "		
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held f provide, in Part XIII, the text of the footnote to its fir	or public exhibition, education, or res	earch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for p following amounts relating to these items:		
(i) Revenue included on Form 990, Part VIII, line 1		> \$
	i)Assets included in Form 990, Part X		
2	If the organization received or held works of art, hist following amounts required to be reported under SFA	orical treasures, or other similar asse	ts for financial gain, provide the
а	Revenue included on Form 990, Part VIII, line 1	, , ,	
b	Assets included in Form 990, Part X		> \$
For	Paperwork Reduction Act Notice, see the Instruct	ions for Form 990.	Cat. No. 52283D Schedule D (Form 990) 20:

Par	t III	Organizations Ma	aintaining Collections	of Art, Histo	orical T	reas	ures, or Othe	r Similar As	sets (conti	nued)	
3		g the organization's acq s (check all that apply):	uisition, accession, and othe	r records, chec	ck any of	the f	ollowing that are	a significant u	se of its coll	ection	
а		Public exhibition		d	I 🗆	Loar	n or exchange pro	ograms			
b		Scholarly research		e	. 🗆	Oth	er				
c		Preservation for future	e generations								
4	Provi Part	de a description of the	organization's collections and	d explain how	they furt	her th	ne organization's	exempt purpos	se in		
5	Durin	ng the year, did the orga	anization solicit or receive do nds rather than to be mainta						☐ Yes	□ N	o
Pa	rt IV		odial Arrangements. ganization answered "Yes	s" on Form 9	90, Part	: IV,	line 9, or repor	ted an amou		990,	Part
1a		e organization an agent	, trustee, custodian or other X?						Yes	□ N	o
b	If "Υ∈	es." explain the arrange	ement in Part XIII and compl	ete the followi	ng table:			Ar	nount		_
c		•			-		1c				_
d	_	-									_
е			r								_
f							1.5				_
٠.		-						li - Lilia .a			_
2a		_	an amount on Form 990, Pa					•	_	⊔ N	0
b		· · · · · ·	ment in Part XIII. Check her	•			'				
ŀ	rt V	Endowment Fund	ds. Complete if the organ	-							
1 -	Dogina	sing of year balance	(a)Curre	nt year (b 5,021,560	Prior yea 101,23		(c)Two years back 90,198,00		rs back (e)F 280,000	our yea	
	_	ning of year balance .						<u> </u>			965,000
		outions		3,969,462 1,457,130		7,000 3,000	10,875,00		715,000 154,000		187,000 856,000
		vestment earnings, gair	13, 4114 103363		3,90		10,446,00				
		or scholarships		0		0		0	0		
е		expenditures for facilitie ograms	es	3,298,900	11,30	1,000	10,289,00	3,6	643,000	4,	016,000
f	Admini	istrative expenses .		0		0		0	0		0
g	End of	year balance	110),149,252	105,02	1,000	101,232,00	90,1	.98,000	89,	280,000
2 a		de the estimated perce d designated or quasi-e	ntage of the current year endowment ► 45.886 %	d balance (line	1g, colu	ımn (a	a)) held as:				
b	Perm	anent endowment ►	51.951 %								
С	Temp	orarily restricted endov	vment ▶ 2.163 %								
	The p	percentages on lines 2a	, 2b, and 2c should equal 10	0%.							
3a			not in the possession of the	organization t	hat are h	ield a	nd administered (for the			
	-	nization by:							2-(:)	Yes	No
	• •	nrelated organizations							3a(i) 3a(ii)		No No
b		_	lated organizations listed as		hedule :				3a(11)		140
4		• * * * * * * * * * * * * * * * * * * *	ended uses of the organization								
	rt VI	Land, Buildings,									
. GI			ganization answered "Yes	" on Form 9	90, Part	IV,	line 11a. See F	orm 990, Par	t X, line 10).	
	Descri	iption of property	(a) Cost or other basis (investment)	(b) Cost or oth						ok valu	е
1a	Land		0		13.0	53,000				13	3,053,000
	Buildin		0		•	78,000	+	57,305,000			1,973,000
		nold improvements	0			(+	0			n
		nent	0		77 6	67,000		64,348,000		17	3,319,000
			0			38,000		96,000		1.	442,000
e	ouner		۱	1	Э	50,000	1	20,000			772,000

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).)

71,787,000

Part VII	Investments—Other Securities. Complete	if the organiza	tion answ	ered "Yes" on Form 9	90, Part IV, line 11b.
	See Form 990, Part X, line 12. (a) Description of security or category (including name of security)		(b) Book value		od of valuation: nf-year market value
	l derivatives				
(3) Other <u> </u>					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 12.)	•			
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' or	on Form 990, F	Part IV, lii		
	(a) Description of investment	(b) B	ook value		ood of valuation: of-year market value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colum	n (b) must equal Form 990, Part X, col.(B) line 13.)	•			
Part IX	Other Assets. Complete if the organization answer (a) Description		m 990, Pa	rt IV, line 11d. See Form	990, Part X, line 15. (b) Book value
	Assets - Other tion Receivable Under Unitrust Rec.				14,460,000 1,649,000
(3) Other	tion receivable officer officeast rece.				1,576,000
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colu Part X	mn (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization		oc' on Fo	rm 000 Part IV line t	17,685,000
Part A	See Form 990, Part X, line 25.	ni aliswereu i		· · · · · ·	lie or iir.
1. (1) Federal i	(a) Description of liability ncome taxes		(b) B	ook value 0	
	er Annuity Contracts			9,091,000	
	er Unitrust Agreements			1,673,000	
Estimated 3i (4)	rd party Payor Settlements			2,807,000	
(5)					
(6)					
(7)					
(8)					
(9)	W) 15 55 5 11 15 15 1				
	<i>n (b) must equal Form 990, Part X, col.(B) line 25.)</i> or uncertain tax positions. In Part XIII, provide the te:	xt of the footnot	e to the or	13,571,000 ganization's financial stat	ements that reports the
	's liability for uncertain tax positions under FIN 48 (AS				_

Net unrealized gains (losses) on investments

Donated services and use of facilities

Other (Describe in Part XIII.)

Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Amounts included on line 1 but not on Form 990, Part IX, line 25:

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Add lines **4a** and **4b**

Supplemental Information

Total expenses and losses per audited financial statements

Subtract line 2e from line 1

Add lines **4a** and **4b**

Donated services and use of facilities . . .

Prior year adjustments

Other losses

Subtract line 2e from line 1 .

Add lines 2a through 2d .

Return Reference

Other (Describe in Part XIII.) . . .

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Schedule D (Form 990) 2018

а

b

c d

е

b

C 5

1

2

C

d

е 3

b

Part XIII

See Additional Data Table

4

5

Part XII

3

4

Page 4

296.634.386

283,623,273

486.654

284.109.927

Schedule D (Form 990) 2018

2b 2c 2d 2e 3

2a

2a 2b

2c

2d

4a

4b

Explanation

-1,081,000 297,715,386

4a 486,654 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

-1,081,000

486,654 298,202,040 283,623,273

2e

3

4c

5

486,654

chedule D (Form 990) 2018		
Information (continued)		
Explanation		

Schedule D (Form 990) 2018

Additional Data

Software ID: 18007995
Software Version: v1.00

EIN: 74-2044647

Name: NATIONAL JEWISH HEALTH

Supplemental Information

Return Reference	Explanation

hed by the Board of Directors.

Schedule D, Part V, Line 4

National Jewish Health Endowment funds are used to support our mission. Many funds are restricted by the donor for purposes such as immunology research, indigent care, fellowships and faculty support. Unrestricted funds are used for the area of greatest need as establis

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

Internal Revenue Service

As Filed Data -

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

►Go to www.irs.gov/Form990 for instructions and the latest information.

DLN: 93493155007110OMB No. 1545-0047

2018

Open to Public Inspection

Employer identification number

ΙΔΤΙΩΝΙΔΙ	JEWISH HEALTH							
IATIONAL	JEWISH HEALIN						74-2044647	
Part I	Fundraising Activ Form 990-EZ filers		_		answered "Yes" on Fo part.	rm 990,	Part IV, line 1	7.
1 Indic	ate whether the organiza	ation raised funds thr	ough any	of the f	ollowing activities. Check	all that a	oply.	
a 🗸 M	fail solicitations			e	Solicitation of non-	-governm	ent grants	
b 🗸 I	nternet and email solicita	ations		f	Solicitation of gove	ernment g	grants	
c 🗸 P	Phone solicitations			g	J ✓ Special fundraising	events		
d 🗸 I	n-person solicitations							
or ke	ey employees listed in Fo	rm 990, Part VII) or e	entity in	connection	vidual (including officers, on with professional fundr	aising ser	vices? 🗹 Ye	es 🗆 No
b to be	es, list the ten nighest p compensated at least \$	5,000 by the organiza	ation.	idraisers,) pursuant to agreements	under wr	iich the fundraise	er is
	and address of individual entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or rol of outions?	(iv) Gross receipts from activity	(or re fundra	nount paid to etained by) iser listed in col. (i)	(vi) Amount paid to (or retained by) organization
12110 600	et Direct Sunset Hills Rd Suite n, VA 20190	MINDSet Direct provided account strategy and production management services for the fiscal year ended June 30, 2019. Additional Fundraising expenses are paid to MINDSet Direct for printing, postage, letter shop work, etc. based on the contract terms. These fees totaled \$682,020 for the same period and were listed separately on each invoice.	Yes	No	1,814,209		300,840	1,513,36

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AK, AL, AR, CA, CO, CT, FL, GA, IL, KS, KY, MA, MD, ME, MI, MN, MO, MS, NC, ND, NH, NJ, NM, NV, NY, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WI, WV

1,814,209

Cat. No. 50083H

300,840

Sche	dule G (Form 990 or 990-EZ) 2018						Page 3			
11	Does the organization conduct ga	ming activities with nonmembers	5?		☐ Yes	Пио				
12	Is the organization a grantor, ber formed to administer charitable g		member of a partnership or other entity		□Yes					
13	Indicate the percentage of gamin	g activity conducted in:								
а	The organization's facility .			13a			%			
b	An outside facility			13b			%			
14	Enter the name and address of th	e person who prepares the organ	nization's gaming/special events books and r	ecords:						
	Name									
	Address •	,								
	revenue?		om the organization receives gaming		□Yes	□No				
b	If "Yes," enter the amount of gam amount of gaming revenue retain		anization ▶ \$ and tl 	ne						
С	If "Yes," enter name and address of the third party:									
	Name ▶									
	Address►									
16	Gaming manager information:									
	Name ▶									
	Gaming manager compensation ▶ \$									
	Description of services provided	·								
	☐ Director/officer	☐ Employee	☐ Independent contractor							
17	Mandatory distributions:									
а	Is the organization required unde retain the state gaming license?		stributions from the gaming proceeds to		☐Yes	□No				
b	Enter the amount of distributions in the organization's own exempt		Ited to other exempt organizations or spent \$							
Pai			ions required by Part I, line 2b, column licable. Also provide any additional info				 s.			
	Return Reference		Explanation							

efile GRAPHIC print - DO NOT PROCESS SCHEDULE H (Form 990)

As Filed Data -**Hospitals** DLN: 93493155007110 OMB No. 1545-0047

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ▶ Attach to Form 990.

Department of the Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** NATIONAL JEWISH HEALTH 74-2044647 Financial Assistance and Certain Other Community Benefits at Cost Part I No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . 1a Yes If "Yes," was it a written policy? 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to most hospital facilities ☐ Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: Nο 3а ☐ 100% ☐ 150% ☐ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: . 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Nο If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? . 50 Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a **b** If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) . 72,218 72,218 0.03 % Medicaid (from Worksheet 3, column a) . 29,283,882 24,675,614 4,608,268 1.96 % c Costs of other means-tested government programs (from Worksheet 3, column b) . 1.286.350 261.867 1.024.483 0.36 % Total Financial Assistance and Means-Tested Government Programs . 30,642,450 24,937,481 5,704,969 2.35 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4). 2,885,899 875.598 2,010,301 0.71 % Health professions education (from Worksheet 5) . . . 3,444,445 3,444,445 1.21 % Subsidized health services (from 2,178,662 Worksheet 6) . . . 4,691,213 2,512,551 0.88 % Research (from Worksheet 7) . 76,492,484 52,936,801 23,555,682 8.29 % Cash and in-kind contributions for community benefit (from Worksheet 8) . 68,293 68,293 0.02 % j Total. Other Benefits 87,582,334 55,991,061 31,591,272 11.11 % k Total. Add lines 7d and 7j

118,224,784

Cat. No.

50192T

0

13.46 %

3011	edule 11 (1 01111 990) 2018										age z
Pa	Community Build during the tax year	r, and describe in									ties
	communities it ser	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total co building e		(d) Direct reve		(e) Net commu building expen		(f) Pero	
_	Dhysical improvements and housing										
	Physical improvements and housing Economic development										
	Community support										
	Environmental improvements										
	Leadership development and training for community members										
	Coalition building Community health improvement										
	advocacy										
	Workforce development								-		
	Other Total										
_	rt IIII Bad Debt, Medica	re, & Collection	Practices								
Sec	tion A. Bad Debt Expense							ŗ		Yes	No
1	Did the organization report b	•	accordance with Hea	athcare Fina	ncial Mana	gement A	ssociatio	n Statement	1	Yes	
2	Enter the amount of the orga methodology used by the org					2		1,832,648			
3	Enter the estimated amount eligible under the organization					;					
	methodology used by the org including this portion of bad	ganization to estimat	e this amount and t								
4	Provide in Part VI the text of	•		cial stateme	nts that de	3 escribes b	ad debt e	0 expense or the			
	page number on which this f	ootnote is contained	in the attached fina	ncial statem	ents.	.50,1500 5	aa acse c	Apenise of the			
	tion B. Medicare					1 - 1		24 225 440			
5	Enter total revenue received	,				6		36,295,610 64,405,055			
6 7	Enter Medicare allowable cos Subtract line 6 from line 5. T	-				7		-28,109,445			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	t to which any short osting methodology	fall reported in line	7 should be	treated as	commun					
6	Cost accounting system	✓ Cost	to charge ratio		☐ Other						
sec 9a	tion C. Collection Practices Did the organization have a v	written debt collectio	n policy during the	tax vear?					Λ-	V	
b	75 HV . D . L . L . L	's collection policy the	nat applied to the la be followed for patie	rgest numbe nts who are	er of its pat known to o	qualify fo	r financia	l assistance?	9a 9b	Yes Yes	
Pa	rt IV Management Com										tions)
	(a) Name of entity	(b)	Description of primary activity of entity		profit %	anization's or stock rship %	tr em ı	Officers, directors, ustees, or key ployees' profit % ock ownership %	pro	Physic fit % or wnershi	stock
1											
2											
3											
4											
5											
6											
7											
8											
9											
10											
11									_		
12											
13 —								Schedule	H /For	rm 000) 2018
								scheaule I	- (FO	טפע וווי	, ZU18

6b No 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply): https://www.njhealth.org/NJH/media/pdf/2016-Community-Health-Needsa 🗹 Hospital facility's website (list url): Assessment.pdf Other website (list url): C Made a paper copy available for public inspection without charge at the hospital facility

d Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs R Yes identified through its most recently conducted CHNA? If "No," skip to line 11. Indicate the tax year the hospital facility last adopted an implementation strategy: 20 19 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes https://www.njhealth.org/NJH/media/pdf/2016-Community-Health-Needsa If "Yes" (list url): Assessment.pdf 10b **b** If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . Νo 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a Νo 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 0 FPG family income limit for eligibility for discounted care of 400 %	%		
	_	Income level other than FPG (describe in Section C)			
		Asset level			
		Medical indigency			
		Insurance status			
	f 🗸	Underinsurance discount			
	g \square	Residency			
	b □	•			
14	_	Other (describe in Section C) lained the basis for calculating amounts charged to patients?	14	4	No
15		lained the method for applying for financial assistance?	12		
13		res," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the	1	7 16	:5
		thes, indicate now the hospital facility's FAP of FAP application form (including accompanying instructions) explained the school for applying for financial assistance (check all that apply):			
	a 🗸	Described the information the hospital facility may require an individual to provide as part of his or her application			
		Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c 🗸	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d□	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
		assistance with FAP applications			
	е 🗌	Other (describe in Section C)			
16	Was	s widely publicized within the community served by the hospital facility?	16	6 Ye	s
	If "	res," indicate how the hospital facility publicized the policy (check all that apply):			
	a 🗸	The FAP was widely available on a website (list url):			
		www.njhealth.org			
	ь 🗹	The FAP application form was widely available on a website (list url): www.njhealth.org			
	c 🗸	A plain language summary of the FAP was widely available on a website (list url): www.njhealth.org			
	d 🗸	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
		The FAP application form was available upon request and without charge (in public locations in the hospital facility			
		and by mail)			
	f 🗸	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗹	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by			

receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

h ☑ Notified members of the community who are most likely to require financial assistance about availability of the FAP i ☑ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

other measures reasonably calculated to attract patients' attention

spoken by LEP populations $\mathbf{j} \ \mathbf{V}$ Other (describe in Section C)

Other (describe in Section C)

If "Yes," explain in Section C.

24

Schedule H (Form 990) 2018	Page 8					
Part V Facility Information (continued)						
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18 hospital facility in a facility reporting g	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.					
Form and Line Reference	Explanation					
See Add'l Data						
	 					
	_					
	-					
	Schedule H (Form 990) 2018					

Sche	edule H (Form 990) 2018 Page 9					
Pa	rt V Facility Information (continued)					
	tion D. Other Health Care Facilities That Are Not in order of size, from largest to smallest)	Licensed, Registered, or Similarly Recognized as a Hospital Facility				
How	many non-hospital health care facilities did the organ	nization operate during the tax year?				
Nam	ne and address	Type of Facility (describe)				
1	National Jewish Health South Denver 499 East Hampden Ave Suite 300 Englewood, CO 80113	Adult Speciality Outpatient Clinic				
2	National Jewish Health Highlands Ranch 8671 South Quebec Street Suite 120 Highlands Ranch, CO 80130	Adult and Pediatric Speciality Outpatient Clincic				
3	<u>.</u>					
4						
5						
6						
7						
8						
9						
10						
		Schedule H (Form 990) 2018				

Schedul	chedule H (Form 990) 2018 Page 10							
Part \	Part VI Supplemental Information							
Provide	Provide the following information.							
1	Required descriptions. Provide	de the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.						
2	Needs assessment. Describe reported in Part V, Section B.	how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs						
3		ity for assistance. Describe how the organization informs and educates patients and persons who may be eir eligibility for assistance under federal, state, or local government programs or under the organization's						
4	Community information. Desconstituents it serves.	scribe the community the organization serves, taking into account the geographic area and demographic						
5		alth. Provide any other information important to describing how the organization's hospital facilities or other exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use						
6		 If the organization is part of an affiliated health care system, describe the respective roles of the promoting the health of the communities served. 						
7	State filing of community be community benefit report.	enefit report. If applicable, identify all states with which the organization, or a related organization, files a						
990 S	chedule H, Supplemental 1	Information						
	Form and Line Reference	Explanation						
Schedule H, Part I, Line 3c		National Jewish Health is a voluntary participant in the Colorado Indigent Care Program (CICP) and has modeled their Financial Assistance Policy after the program. Pursuant to CICP guidelines, patients pay a minimal co-pay for care. National Jewish Health believe charging a minimal co-pay causes patients to be a full participant in their healthcare plan. For the National Jewish Health Financial Assistance program (FAP) National Jewish Health reviews income and liquid asset levels to determine patient financial need and discounts. Liquid assets (less an allowance based on family size) are added to annualized income (less annual medical expenses) to compare to the FPG. Through this formula National Jewish Health takes into account medical indigence.						
Schedule H, Part I, Line 7		National Jewish Health conducts an annual study to determine the costs of all major programs. Through this study, which allocated specific costs across major programs, we determine the cost of clinical care. This ratio is multiplied by the total bad debt charges to determine cost. It is the same methodology used to determine cost of free and reduced care. National Jewish Health classifies accounts as bad debt at the end of the collection cycle once contractual adjustments, financial assistance, and payments have been applied. An account is considered bad debt after all reasonable collection efforts have been made.						

Form and Line Reference	Explanation
Schedule H, Part III, Section A, Line 4	With FASB new revenue recognition 605 and 606, revenue is recorded net of price concessions, including bad debt. Bad debt is not reported on the financial statements, except when financial positions change for patients after their date of service. Financial Bad Debt was -0- for FY19, so as such there was no footnote.
Schedule H, Part III, Section B, Line 8	National Jewish Health is committed to providing specialty care to seniors. Patients benefit from extensive time with their healthcare providers, multi-specialty care focused on the whole patient, comprehensive

Schedule H, Part III, Section B, Line

National Jewish Health is committed to providing specialty care to seniors. Patients benefit from extensive time with their healthcare providers, multi-specialty care focused on the whole patient, comprehensive patient education, rehabilitation and thorough diagnostic work-ups and treatments. This care is expensive and many aspects of it are not reimbursed adequately from Medicare. Many patients come to us as a last resort. The ability to access our care without regard to the limitations of insurance is an important benefit

to these patients and to their community.

Form and Line Reference	Explanation
Schedule H, Part III, Section C, Line 9b	Schedule H, Part III, Section C, Line 9b - National Jewish Health screens for financial assistance policy (FAP) eligibility for 240 days after the first self-pay balance statement. During the first 120 days National Jewish Health collects on all accounts (excluding extraordinary collection practices) - until a patient applies for financial assistance. If they are found eligible, the discount is calculated and applied, the balance due is determined and normal collection practices resume for the remaining balance. During the last 120 days, if a patient applies for National Jewish Health financial assistance, all collection efforts (including any extraordinary collection practices) are suspended. If the patient is determined to be FAP eligible, any extraordinary collection efforts are reversed, the discount is calculated and applied, the balance due

community.

Schedule H, Part VI, Line 2

National Jewish Health scrutinized published health data, held community input sessions, surveyed community health providers and consulted with our own faculty, who have extensive contacts and experience with the community, to understand the outstanding health needs of residents in our

Schedule H, Part VI, Line 3	National Jewish Health maintains a financial counseling department designed to help patients obtain needed assistance. The counselors inquire about financial need and educate patients on the various assistance programs available to them, including National Jewish's own financial assistance program and the Colorado Indigent Care Program. The counselors are available to assist patients in applying for need based on programs and in establishing payment plans and options.
Schedule H, Part VI, Line 4	As a specialty hospital, National Jewish Health serves a community defined both by geography and by disease. The community was determined primarily by the locations our patients came from and what types

Explanation

990 Schedule H, Supplemental Information

Form and Line Reference

of illnesses have been treated. The main National Jewish health campus is located in central Denver at 1400 Jackson St. As a nationally recognized specialty care center for respiratory immune and related diseases, National Jewish Health serves both a local and national community. As a specialty hospital focused on respiratory, immune, and related diseases, National Jewish Health serves a community defined by those diseases. Asthma represents the most common diagnosis among our patients, accounting for about 14,000 patient encounters. Chronic Obstructive Pulmonary Disease, COPD, represents the second most common diagnosis, accounting for about 6,500 patient encounters. Cough, shortness of breath, pulmonary fibrosis, allergic rhinitis, food allergy, and rheumatoid arthritis are other common diagnosis. We also treatpatients with food allergies, mycobacterium infections, bronchiectasis, cystic fibrosis, lung cancer, and other respiratory and immune diseases. Tobacco use contributes to many respiratory diseases, especially lung cancer and chronic obstructive pulmonary disease. Thus,tobacco addiction is an important contributor to the disease burden of our patients. National Jewish Health operates tobacco cessation programs for the Denver community and 16 other states.

	'
Schedule H, Part VI, Line 5	National Jewish Health invest significant resource in meeting the healthcare needs of our community. Since our founding over 120 years ago, when National Jewish Health was a free hospital for the care of indigent TB patients, National Jewish Health has been committed to meeting the medial needs of the under served in the community. National Jewish Health is only one of a handful of outpatient clinics in the area that schedules patients for services on a first come, first served basis regardless of ability to pay. All patients are provided a full scope of diagnostic and therapeutic services without regard to the patient's financial need. Our clinicians serve at multiple locations throughout the state in order to ease access to our services. As a teaching institution, our faculty educates and trainstomorrow's doctors, nurses, and
	other healthcare staff. Every year, National Jewish Health spends millions of dollars to conduct the fullcontinuum of research from basic science to clinical application. National Jewish Health operates a K-8 school on our campus exclusively for chronically ill children with special medical needs. To our knowledge, it is the only school of its kind on a healthcare campus in the country. Overwholmically the children at the

Explanation

990 Schedule H, Supplemental Information

Form and Line Reference

school on our campus exclusively for chronically ill children with special medical needs. To our knowledge, it is the only school of its kind on a healthcare campus in thecountry. Overwhelmingly the students at the school live in poverty and qualify for free or reduced lunches. National Jewish Health offers free lung testing around the country. We subsidize programs throughout the community including an inner city asthma program in the Denver Public Schools, an Asthma Took Kit program for the western slope and a free asthma care and teaching program in the lower income communities of Colorado. As a not-for-profit institution our Board of Directors, all of whom are community leaders, are heavily involved in the direction and strategies of furthering our mission "to heal, to discover, and to educate". On April 8th, 2010, National Jewish Health was unanimously recognized by the Colorado House and Senate for our vital role in

serving the health needs of Colorado citizens.

Additional Data

Software ID: 18007995

Software Version: v1.00

EIN: 74-2044647

Name: NATIONAL JEWISH HEALTH

				Na	me:	NA	IONA	AL JE	WISH	1 HEALIH	
Form 99	0 Schedule H, Part V Section A. Hos	pital	Facil	ities							
(list in oi smallest How mai organiza 1	A. Hospital Facilities rder of size from largest to —see instructions) ny hospital facilities did the tion operate during the tax year? ddress, primary website address, and	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		E- ailite.
state lice	ense number		프							Other (Describe)	Facility reporting group
1	National Jewish Health 1400 Jackson Street Denver, CO 80206 www.njhealth.org 0104MU	X			×		×				

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a racincy reporting group, accignate	a by Tuesmey Ny Tuesmey by Ceter
Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 5-National Jewish Health	National Jewish Health joined with Saint Joseph Hospital and the Denver Department of Public Health and Environment to conduct two focus groups of community stakeholders to provide input on the CHNA process. The first was held at Metro Caring with participants recruited by Metro Caring staff through their day-to-day operations. The second group was held at Saint Joseph Hospital, with community members recruited through a Saint Joseph Hospital satellite clinic primarily serving low-income expectant mothers and their families and were primarily of Hispanic origin. The following organizations were also surveyed: Every Child Pediatrics, Denver Health Community Health Clinics-Family Medicine and Pediatrics, 2040 Partners for Health, Clinica Tepeyac, STRIDE Community Health Center, and Salud Family Health Centers
Schedule H, Part V, Section B, Line 11- National Jewish Health	National Jewish Health's leadership has chosen to direct its time, resources, and extraordinary expertise to address these specific areas: Pediatric Asthma, Education, and Access to Specialty Care. National Jewish is addressing Pediatric Asthma through extending hours into evenings and Saturdays, adding more faculty and staff to care for more children, and adding more locations in Denver and beyond. National Jewish is providing education to patients and their families on how to manage asthma and other respiratory diseases through providing active training programs to health care professionals, expanding access to patient education classes and support groups, increasing resources available at

National Jewish Health

National Jewish is addressing Pediatric Asthma through extending hours into evenings and Saturdays, adding more faculty and staff to care for more children, and adding more locations in Denver and beyond. National Jewish is providing education to patients and their families on how to manage asthma and other respiratory diseases through providing active training programs to health care professionals, expanding access to patient education classes and support groups, increasing resources available at the onsite and online library which contains 200MedFacts, TestFacts, and instructional videos on topics such as inhaler technique and "What is COPD?". National Jewish also operates a free K-8 school for up to 90 chronically ill children on the organization's main campus. The school teaches predominantly low-income and minority students on how to manage their diseases, provides onsite highly skilled health care professionals to provide a safe learning environment, while the students fully participate in academic studies while catching up on lost ground due to absences caused by asthma and other chronic diseases. National Jewish is addressing Access to Specialty Care by participating in constructing a five-story Center for Outpatient Health, changing to Epic for electronic health records, planning to purchase a new audiovisual system to facilitate more effective delivery of education internally and to collaborate with external institutions. National Jewish is also developing a program for amyotrophic

lateral sclerosis patients and expanding both its pulmonary hypertension and scleroderma programs.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

admission area.

in a facility reporting group, designated by "Facility A," "Facility B," etc.								
Form and Line Reference	Explanation							
Schedule H, Part V, Section B, Line 14- National Jewish Health	Schedule H, Part V, Section B, Line 14 - National Jewish Health - National Jewish Health's full and plain language FAP includes the items used for eligibility criteria - Federal Poverty Guidelines and liquid assets. The result of the formula "Liquid Assets (less a \$2,500 allowance per family member) at a minimum of -0- + annualized income - annualized medical expenses (including health insurance premiums) "is compared to the FPG levels to determine the discount % allowed. The chart is included with the FAP plan summary on the National Jewish Health website (njhealth.org). This discount % is applied to the self-pay portion of the charges and that amount is deducted from the patient balance.							
Schedule H, Part V, Section B, Line 16g- National Jewish Health	National Jewish Health - When patients inquire about financial assistance at various admission locations, the personnel refer them to the Financial Counselor's Office in the main admissions area. The counselors discuss the various assistance programs (including Medicaid, CICP, and the National Jewish							

Financial Assistance Program), pre-screen patients, and help them prepare applications. National Jewish Health FAP plain language paper copies are located in the Financial Counselor's office. Phone

numbers and the url to the website are on the patient private pay bills and signs are displayed in the

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Schedule H, Part V, Section B, Line 16j- National Jewish Health	Schedule H, Part V, Section B, line 16j - National Jewish Health - National Jewish Health physicians provide care at safety net clinics throughout the area and ensure these clinics are aware of the assistance National Jewish Health provides. Through a grant with the Kaiser Foundation, National Jewish Health partnered with safety net providers to improve respiratory care for medically indigent
	patients and, through coordinators, worked with our safety-net partners to coordinate financial

assistance and medial care for this population. National Jewish Health is also one of a handful of

metro-area hospitals who participate in the Colorado Indigent Care Program.

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	1 -	DLN: 934	9315	5007	110
Sch	edule J	C	ompensati	on Information	OM	IB No.	1545-0	0047
(Forr	n 990)		Compensa ganization answ	rustees, Key Employees, and Highest ted Employees ered "Yes" on Form 990, Part IV, line 23 to Form 990.		2 0	18	3
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>	ov/Form990 for	instructions and the latest information.	0	pen t	o Pul ectio	
Nar	ne of the organiza			Employ	er identificat			
NAT	IONAL JEWISH HEAI	LTH		74-2044	1647			
Pa	rt I Questi	ons Regarding Compensa	ition					
							Yes	No
1a				the following to or for a person listed on Forr relevant information regarding these items.				
	First-class	s or charter travel		Housing allowance or residence for personal	use			
	_	companions	님	Payments for business use of personal reside	ence			
		nification and gross-up payment	ts 📙	Health or social club dues or initiation fees	6)			
	☐ Discretion	nary spending account		Personal services (e.g., maid, chauffeur, che	·r)			
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding payment or re plete Part III to explain	eimbursement	1 b		
2				r allowing expenses incurred by all , regarding the items checked in line 1a? .		2		
	unectors, truste	es, officers, including the CEO/	Executive Director	, regarding the items checked in line far.	•			
3				d to establish the compensation of the				
				ot check any boxes for methods CEO/Executive Director, but explain in Part II:	Ι.			
	✓ Compensa		✓					
		ation committee ent compensation consultant	✓	Written employment contract Compensation survey or study				
	·	of other organizations	✓	Approval by the board or compensation com	mittee			
		-	_					
4	During the year related organiza		990, Part VII, Sed	ction A, line 1a, with respect to the filing orga	nization or a			
а	Receive a sever	ance payment or change-of-cor	itrol payment? .			4a		No
b	•		•	fied retirement plan?		4b		No
С			,	sation arrangement?		4c		No
	If les to any c	or lines Hare, list the persons an	a provide the app	incable amounts for each item in Fait III.				
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9.				
5	For persons liste	ed on Form 990, Part VII, Section	on A, line 1a, did t	he organization pay or accrue any				
	compensation c	ontingent on the revenues of:						
a	-	1?				5a		No
b		anization?			•	5b		No
6	For persons liste	•		he organization pay or accrue any				
	•	3				_		
a b	-	n?				6a 6b		No No
IJ		6a or 6b, describe in Part III.				90		140
7	For persons liste	ed on Form 990, Part VII, Section		he organization provide any nonfixed t III		_		NI-
					•	7		No
8	subject to the in	nitial contract exception describe	ed in Regulations :	ed pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," describe		8		No
9				presumption procedure described in Regulation		9		140
For F		ction Act Notice, see the Ins					990)	2018

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

]	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation	(B)(i)-(D)	column (B)
	1	<u></u>				reported as deferred on prior Form 990
_						1
+						
+						
+						
+						
+						
+						
+						
\perp						1
\perp						
						1

Schedule J (Form 990) 2018	Page 3
Part III Supplemental Information	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and	8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990)

Software ID: 18007995

Software Version: v1.00

EIN: 74-2044647

Name: NATIONAL JEWISH HEALTH

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedul	e J,	Part II - Officers, D	irectors, Trustees, K	ey Employees, and I	Highest Compensate	a Employees		
(A) Name and Title			of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990
Michael Salem MD President and CEO, BOD	(i)	983,544	600,000	35,750	23,830	5,337	1,648,461	
member	(ii)	0	0	0	0	0	0	0
Christine K Forkner EVP and CFO, Ass't	(i)	366,595	117,258	24,500	23,830	13,628	545,811	
Treasurer	(ii)	0	0	0	0	0	0	0
Ron Berge EVP and COO	(i)	288,655	90,440	41,108	23,830	9,548	453,581	0
277 and 388	(ii)	0	0	0	0	0	0	0
Steven Frankel MD Chief Medical Officer	(i)	302,637	81,113	18,000	23,830	13,628	439,208	0
	(ii)	0	0	0	0	0	0	0
Richard Martin MD Chairman, Department of	(i)	414,944	108,150	24,000	23,830	128	571,052	0
Medicine	(ii)	0	0	0	0	0	0	0
Pamela L Zeitlin MD Chairman, Department of	(i)	445,355	47,270	24,500	16,163	0	533,288	0
Pediatrics	(ii)		0	0	0	0	0	0
Andrew Freeman MD Faculty Member	(i)	437,050	0	18,500	23,830	13,628	493,008	0
	(ii)		0	0	0	0	0	0
Debra Dyer MD Chair Dept of Radiology	(i)	335,237	0	24,500	23,830	12,608	396,175	0
	(ii)		0	0	0	0	0	0
Lisa Tadiri VP Development	(i)	273,395	62,094	24,500	23,830	13,628	397,447	0
	(ii)		0	0	0	0	0	0
Erwin Gelfand Former Chair Dept of	(i)	228,065	0	22,066	21,128	128	271,387	0
Pediatrics	(ii)		0	0	0	0	0	0
Robert S Kantor MD Sr MD/Faculty Member/	(i)	251,854	51,875	0	23,830	0	327,559	0
	(ii)		0	0	0	0	0	0
Greg Downey MD EVP Academic Affairs	(i)	584,321	182,500	39,984	23,830	9,548	840,183	0
	(ii)		0	0	0	0	0	0
Robert S Kantor MD Sr MD/Faculty Member/	(i)	438,219	0	42,000	23,830	0	504,049	0
	(ii)		0	0	0	0	0	0
Raphael Sung Asst Professor/Track II	(i)	425,761	0	36,960	0	5,337	468,058	0
-	(ii)		0	0	0	0	0	0
Christopher B Jones MD Faculty Member	(i)	417,635	0	18,500	23,830	13,628	473,593	0
	(ii)		0	0	0	0	0	0
William E Lee MD Sr MD/Faculty Member/	(i)	384,987	0	23,000	23,830	13,628	445,445	0
	(ii)		0	0	0	0	0	0
Irina Petrache MD Division Chair	(i)	361,943	0	30,237	23,830	0	416,010	0
Pulmonology / Professor	(ii)	0	0	0	0	0	0	0

DLN: 93493155007110 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. Department of the Treasury Open to Public Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Inspection Name of the organization **Employer identification number** NATIONAL JEWISH HEALTH 74-2044647 Part I **Bond Issues** (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On (i) Pool (a) Issuer name behalf of financing issuer Yes No Yes No Yes No 84-0752932 196474V98 01-20-2005 13,500,000 | Construction of a clinical and Χ Х Colorado Health Facilities Χ research facility Authority Colorado Health Facilities 84-0752932 19648AXX8 03-20-2012 28,176,276 Refunding of the Series 1998 and Χ Χ 1998B CHFA Bonds dated 4/1/98 Authority and 11/1/98, respectively Part II **Proceeds** C D 1,800,800 2 3 13,500,000 28,176,276 782,800 2,704,750 5 6 7 225,000 466,581 8 15,000 9 10 12,447,200 11 25,004,945 12 13 2007 Yes Yes Yes No No No No Were the bonds issued as part of a current refunding issue? Χ Х 14 Were the bonds issued as part of an advance refunding issue? Х 15 Χ Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Part III **Private Business Use** Α

Was the organization a partner in a partnership, or a member of an LLC, which owned property

Are there any lease arrangements that may result in private business use of bond-financed

Yes No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Χ Cat. No. 50193E

No

Yes

No

Yes

No

Yes

Schedule K (Form 990) 2018

b

C

d

6

8a

b

C

Page **2**

D

D

Schedule K (Form 990) 2018

No

Yes

Yes

Are there any management or service contracts that may result in private business use of If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

the issue are remediated in accordance with the requirements under

counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed

Α

No

Χ

Χ

Χ

Χ

Χ

Yes

Χ

Χ

Yes

Α

Nο

Χ

Χ

0.53 %

0.53 %

Χ

Χ

Χ

Yes

Χ

В

No

Χ

Χ

Χ

Χ

Χ

0 %

В

No

Yes

C

No

Yes

C

No

Yes

Part IV Arbitrage Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

hedge with respect to the bond issue?

Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply?...

If "Yes" to line 2c, provide in Part VI the date the rebate Is the bond issue a variable rate issue?

Was the hedge superintegrated? Was the hedge terminated?

Has the organization or the governmental issuer entered into a qualified

Page 3

D

Nο

Yes

Term of GIC

Schedule K (Form 990) 2018

(GIC)?

period?

Part V

Part VI

Authority

Arbitrage (Continued)

the GIC satisfied?

requirements of section 148? . . .

Return Reference

13,500,000 Colorado Health Facilities

Schedule K, Part I-01/20/2005

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Χ

No

Explanation

Part IV Line 2c 01/20/2005 13,500,000 Colorado Health Facilities Authority - Kutak Rock Arbitrage Consulting prepared the report concerning the arbitrage rebate

liability on May 27, 2020, which concluded there was no arbitrage rebate liability as of January 20, 2020. The next rebate calculation date is January 20, 2025.

Yes

Yes

Nο

Yes

Nο

Return Reference	Explanation
Schedule K, Part II, Line 7-03/20/2012 28,176,276 Colorado Health Facilities Authority	In March 2012, the Colorado Health Facilities Authority issued \$26,790,000 aggregate principal amount of its Series 2012 Refunding revenue Bonds (the 2012 Bonds) dated March 20,2 2012. Proceeds from the 2012 Bonds were used to refund the Colorado Health Facilities Revenue Bonds Services 1998 and 1998 B. Issuance costs from the proceeds totaled \$466,581. Kutak Rock Arbitrage Consulting prepared the report concerning the arbitrage rebate liability on March 24, 2017, which concluded there was no arbitrage rebate liability as of March 20, 2017. The next calculation will be March 20, 2022.

Return Reference	Explanation
	National Jewish Health's research staff periodically engages in clinical pharmaceutical studies sponsored by corporations. The average percentage of the financed property that was used in private business use by a
	nongovernmental entity during the year was less than one percent. None of the private business use by a
Authority	unrelated trade or business.

Schedule L	<u> </u>	OT PROCES	S AS	Filed Data -					DL	N: 93	4931	55007	11(
Form 990 or 990	I-EZ) ► Comple	ete if the org	anizatio	ons with Ir	s" on Form 9	90, Part IV, li	nes 25	ia, 25	5b, 26		ИВ No.	1545-0	047
		27, 28a,		28c, or Form 99 tach to Form 996			Юb.				26	18	
		⊳ Go t		irs.gov/Form990			١.				4	110	,
epartment of the Trea ternal Revenue Servi										•		to Pub pection	
Name of the org							Em	ploye	er ide	ntifica	tion r	umber	
NATIONAL JEWISH	HEALIH						74-	2044	647				
	ss Benefit Tra												
	lete if the organization) Name of disqual										1.4	\ Carra	4-47
1 (a) Name or disquai	inea person	'	b) Relationship be	etween disqua organization	iined person an		•	escripti nsactio) Correctes	No.
							+				+		110
			\longrightarrow				_				_		
			\longrightarrow				-				+		
23 Enter the amount of tax, if a Part II Loans to and/or Complete if the orga reported an amount (a) Name of terested person with organization		nization answe on Form 990, o (c) Purpose	ered "Yes' Part X, lir (d) Loa	on Form 990-EZ,	, Part V, line 3 (e)Original principal amount	(f)Balance due	(g) In (h) default? Approve board commit			n) ved by	(i)Written d by agreement? or iee?		
			10	FIOIII			Voc	-			Voc	N.	
							Yes	No	Yes	No	Yes	No	•
							Yes	-			Yes	No)
							Yes	-			Yes	No	•
							Yes	-			Yes	No)
							Yes	-			Yes	No	•
otal .					\$		Yes	-			Yes	No	
Part IIII Gra	ints or Assista		_	erested Perso	ns.	line 27	Yes	-			Yes	No	
Part III Gra Com	nplete if the org	anization an	swered	erested Perso "Yes" on Form 9	ns. 990, Part IV,			No	Yes	No			
Part III Gra Com	nplete if the org		swered p between on and the	erested Person "Yes" on Form Son (c) Amount of	ns. 990, Part IV,	line 27. (d) Type o		No	Yes	No		No	
Part III Gra Com	nplete if the org	anization an b) Relationship terested perso	swered p between on and the	erested Person "Yes" on Form Son (c) Amount of	ns. 990, Part IV,			No	Yes	No			
Part III Gra Com	nplete if the org	anization an b) Relationship terested perso	swered p between on and the	erested Person "Yes" on Form Son (c) Amount of	ns. 990, Part IV,			No	Yes	No			
	nplete if the org	anization an b) Relationship terested perso	swered p between on and the	erested Person "Yes" on Form Son (c) Amount of	ns. 990, Part IV,			No	Yes	No			

(a) Name of interested person	between interested person and the organization	transaction	(a) Description of transaction	of organization revenues?		
				Yes	No	
(1) Mariner Kemper	Former Board Member	621,091	Banking Services and LOC Fees		No	
(2) Lisa Cicutto	Spouse of EVP of Academic Affairs	152,388	Salary		No	

Part V Supplemental Information				
(2) Lisa Cicutto	Spouse of EVP of Academic Affairs	152,388	Salary	No
(1) Mariner Kemper	Former Board Member	621,091	Banking Services and LOC Fees	IΛΟ

Explanation

Schedule I. (Form 990 or 990-F7) 2018.

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493155007110 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2018 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** NATIONAL JEWISH HEALTH 74-2044647 **Types of Property** (c) (d) (a) (b) Method of determining Check if Number of contributions or Noncash contribution applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art-Historical treasures Art—Fractional interests Books and publications Clothing and household goods Cars and other vehicles Boats and planes . . Intellectual property . . . Χ 2,619,144 Fair Market Value Securities—Publicly traded . 10 Securities—Closely held stock . Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . Qualified conservation contribution-Historic structures 14 Qualified conservation contribution—Other . Real estate—Residential 15 Real estate—Commercial . 17 Real estate—Other . . Collectibles 18 19 Food inventory . . . 20 Drugs and medical supplies . Taxidermy 21 22 Historical artifacts . . . 23 Scientific specimens . . 24 Archeological artifacts . . Χ 333 437,000 Fair Market Value 25 Other ▶ (<u>Auction Items Sold</u>) 26 Other ▶ (_____ 28 Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Nο **b** If "Yes," describe the arrangement in Part II. 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. Schedule M (Form 990) (2018) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

Page 2 Schedule M (Form 990) (2018) Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Return Reference Explanation NJH is reporting the number of contributions column (b) lines and 25 - 28. Schedule M, Part I, Line 9 Schedule M (Form 990) (2018)

efile GRAPH	IIC print - DO NOT PROCESS As Filed Data -	DLN	l: 93493155007110				
SCHEDUL (Form 990 or EZ)	Complete to provide information for responses to specific questing Form 990 or 990-EZ or to provide any additional information Attach to Form 990 or 990-EZ.	ions on n.	OMB No. 1545-004				
Namel Betherofg NATIONAL JEWISH 990 Schedul		74-2044647	tification number				
Return Reference	Explanation						
Form 990, Part VI, Section A, Line 2	The following officers, directors, trustees, or key employees have a family or business re lationship with another officer, director, trustee, or key employee: Allen-Davis, Jandel - business relationship, Barker Geoff - business relationship, Brownstein, Dodge Stanton - business relationship, Feiner, Michael - business relationship, Levin, Bradly - business r elationship, Paul, Kathryn-business relationship, Richardson, Blair - business relationship, and Zucker, Evan - business relationship.						

Return Explanation

Form 990, Part VI, Section B, Line 11b - The form was prepared by the Finance staff and was reviewed by the Director of Finance, EVP/Chief Financial Officer and President/Chief Executive Officer. It was distributed to the Board of Directors prior to issuance. Board members are not required to review the form prior to filing.

Return

Reference	
Form 990,	Form 990 Part VI, Section B, Line 12c - National Jewish Health requires all employees and
Part VI,	board members to complete a conflict of interest (COI) declaration statement annually. Eac
Section B,	h individual's COI statement is reviewed by their Director or Senior Manager. All statemen
Line 12c	ts with COI's are reviewed by the Chief Compliance Officer (CCO). The Chief Operating Offi
	cer (EVP) is the COO. When conflicts are present, The CCO develops a plan to either elimin
	ate the conflict or develop a plan to manage the conflict. Conflicts involving the CEO wou
	ld be taken to the Chairman of the Board for resolution. If the EVP/COO had a conflict, it
	would be resolved by the CEO. Board member Conflicts are reviewed by the Audit Committee.
	Board members with conflicts are asked to recuse themselves from any Board Deliberations.

Decisions, or negotiations related to their conflict. The National Jewish Health conflict

of interest policy is available on the National Jewish Health website.

Explanation

Return Reference	Explanation	
Form 990, Part VI, Section B, Line 15	Executive compensation decisions are made by the Compensation Committee of the Board of Di rectors. The committee relies on the report of an independent compensation consultant which includes independent data for similarly Qualified individuals in comparable positions at similarly situated organizations. Contemporaneous documentation is maintained on Committee deliberations and decisions. This committee met in September 2018 and decided the compensation package for the Chief Executive Officer. The Executive Vice Presidents were reviewed June 2019.	

Return Explanation
Reference

Form 990,	Form 990, Part VI, Section C, Line 19 - National Jewish Health's Articles of Incorporation
Part VI,	are available to the general public through the Colorado Secretary of State's office. The
Section C,	most recent audited financial statements and other financial statistics are available on
Line 19	the National Jewish Health website and the Municipal Market Access System (EMMA). National
	Jewish Health does not make its Bylaws available tothe public. The National Jewish Health

conflict of interest policy is available on the National Jewish Health website.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047
2018

DLN: 93493155007110

Open to Public Inspection

Employer identification number

Department of the Treasury
Internal Revenue Service
Name of the organization

NATIONAL JEWISH HEALTH

(Form 990)

Attach to Form 990.Go to www.irs.gov/Form990 for instructions and the latest information.

74-2044647 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity (1) National Jewish Illiquid Asset Holding Company Property Holding CO 0 0 N/A 1400 Jackson Street Denver, CO 80206 74-2044647 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (c) (d) (f) **(g)** Section 512(b) (e) Name, address, and EIN of related organization Legal domicile (state Public charity status Direct controlling Primary activity Exempt Code section or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1)NJH SJH INC Support combined clinical CO 501(c)(3) 12a, I Sisters of Charity of No 500 Eldorado Blvd Leavenworth Health System operations Suite 4300 Broomfield, CO 80021 47-1194849 (2)MS NJH Administrative Services LLC Support the two related DE 501(c)(3) 12a,I No None Gustave L Levy Place organizations in treating all forms of respiratory illness. New York, NY 10002 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50135Y Schedule R (Form 990) 2018

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predomin income(rel- unrelate excluded f tax und sections 5 514)	ated, ed, from er 512-	(f) Share of total income	(g) Share of end-of-year assets	(I Disprop alloca		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	ral or aging	(k Percer owner	tage
(1) JH NJH Administrative Services LLC 834 Walnut Street Suite 650 Philadelphia, PA 19107		Support the two related organizations in treating all forms of respiratory illness.	DE	N/A	Related		0	0	Yes	No No		Yes	No No	50 °	6
Part IV Identification of Related Organization	ons Taxable as a	Corporation	or Trus	st Complete	e if the ord	aniz	ation answ	vered "Ye	s" on f	orm 9	990. Part I\	/. line	34		
because it had one or more related orga												,			
(a) Name, address, and EIN of related organization	(b) Primary activity	Le dor (state o	(c) egal micile or foreign intry)	Direc	(d) t controlling entity	(C cor	(e) e of entity rp, S corp, trust)	(f) Share of tota income	l Shar	(g) re of end year assets	i-of- Perc own	(h) entage ership	∍ !	(i) Section (13) cor enti	itrolle

Page **3**

sactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	
--	--

Pa	Transactions with Related Organizations Complete if the organization answered "Yes" on Form 990, Part 1V, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1 b		No
С	Gift, grant, or capital contribution from related organization(s)	1c		No
d	Loans or loan guarantees to or for related organization(s)	1 d		No
е	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1 g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1 i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
1	Performance of services or membership or fundraising solicitations for related organization(s)	. 11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o	Sharing of paid employees with related organization(s)	10		No
р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1 q		No
r	Other transfer of cash or property to related organization(s)	1r		No
s	Other transfer of cash or property from related organization(s)	1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	<u> </u>	•	
	(a) (b) (c) Name of related organization Transaction type (a-s) (b) (c) Amount involved Method of determing the control of th	(d) ning amount i	involve	d

р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1 q		No
r	Other transfer of cash or property to related organization(s)	1r		No
s	Other transfer of cash or property from related organization(s)	1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			
	(a) (b) (c) (d) Name of related organization Transaction type (a-s)	ount ir	nvolved	I

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

		<u>_</u>											
(a) Name, address, and EIN of entity	(b) Primary activity		sections 512-		section 501(c)(3) ganizations?	(f) Share of total income	(g) Share of end-of-year assets			(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General c managin partner?	?	(k) Percentage ownership
			514)	Yes	No		<u> </u>	Yes	No		Yes	No	ı
										Schedul	e R (Form	1 990	0) 2018

