DLN: 93493178000250 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06-30-2019 C Name of organization D Employer identification number B Check if applicable Duncan Regional Hospital Inc □ Address change 73-1008550 % DOUG VOLINSKI ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite ☐ Application pending (680) 251-8572 City or town, state or province, country, and ZIP or foreign postal code Duncan, OK $\,$ 73534 $\,$ G Gross receipts \$ 201,656,931 Name and address of principal officer H(a) Is this a group return for JAY JOHNSON ☐Yes **☑**No subordinates? PO Box 2000 H(b) Are all subordinates Duncan, OK 73534 ☐ Yes ☐No ıncluded? **☑** 501(c)(3) **☐** 501(c)() **◄** (Insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► www duncanregional com L Year of formation 1976 M State of legal domicile OK K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities PROVIDING COMPASSIONATE AND EXCEPTIONAL HEALTHCARE WHILE IMPROVING OUR COMMUNITY'S HEALTH Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 10 4 8 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 5 1,317 **6** Total number of volunteers (estimate if necessary) . . . 6 137 Total unrelated business revenue from Part VIII, column (C), line 12 7a 354.304 **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 2,145,616 323,551 Ravenua 137,979,229 149,032,308 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 4,625,292 4,964,460 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,692,389 6,655,375 151,405,512 157,012,708 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 786,522 0 **14** Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 66,202,314 72,643,015 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 76,079,585 78,651,511 143,068,421 151,633,561 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . 8,337,091 5,379,147 Net Assets or Fund Balances Beginning of Current Year End of Year 223,344,991 223,083,827 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 54,016,072 51,099,514 22 Net assets or fund balances Subtract line 21 from line 20 . 169,328,919 171,984,313 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-05-15 Signature of officer Sign Here DOUG VOLINKSI CFO Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf P00742631 Paid self-employed Firm's name ► BKD LLP Firm's EIN ▶ Preparer Use Only Firm's address ► 14241 DALLAS PARKWAY STE 1100 Phone no (972) 702-8262 DALLAS, TX 75254 ✓ Yes □ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2018)					Page 2					
Pa	nt III Statement	of Program Servi	ce Accomplis	hments							
	Check If Sch	edule O contains a resp	onse or note to	any line in this Part III .		🗆					
1	Briefly describe the	organization's mission									
PRO\	/IDING COMPASSION	ATE AND EXCEPTIONAL	HEALTHCARE V	HILE IMPROVING OUR C	OMMUNITY'S HEALTH						
2	Did the organization	undertake any signific	ant program ser	vices during the year which	ch were not listed on						
	the prior Form 990 o	or 990-EZ?				🗌 Yes 🗹 No					
	•	ese new services on Sc									
3	Did the organization	Did the organization cease conducting, or make significant changes in how it conducts, any program									
	services?	🗌 Yes 🗹 No									
	If "Yes," describe the	ese changes on Schedu	ıle O								
4	Section 501(c)(3) ar	zation's program servic nd 501(c)(4) organizati nue, if any, for each pro	ons are required	to report the amount of	rgest program services, as meas grants and allocations to others,	ured by expenses the total					
4a	(Code) (Expenses \$	123,567,383	including grants of \$	339,035) (Revenue \$	150,473,647)					
	See Additional Data										
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)					
	-										
4c	(Code) (Expenses \$		ıncludıng grants of \$		}					
40	(Code) (Expenses \$		including grants or \$) (Revenue 5	,					
	-										
	-										
4d	· =	ices (Describe in Sched	•								
	(Expenses \$	ınc	luding grants of	\$) (Revenue \$)					
4e	Total program ser	vice expenses >	123,567,3	83							

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete ۷۵٥ 1 2 Yes Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates No 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 4 Yes Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 No Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? Nο 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, No the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🔧 . . . 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? No R Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation No 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 No If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Yes 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total Nο 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏 Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its Nο 11c total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 👺 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported No 11d ın Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏 Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 11e Yes Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses 11f Nο the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏 12a Did the organization obtain separate, independent audited financial statements for the tax year? 12a No b Was the organization included in consolidated, independent audited financial statements for the tax year? 12b Yes If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 Nο 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? . . Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments 14b No Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any Nο foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to No 16 or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, No 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, 18 No Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 Nο 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a Yes b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Yes Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Yes 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Nο

a S 24a D t	Checklist of Required Schedules (continued) Old the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		Yes	No
a S 24a D t				
t	Schedule J	23	Yes	
L	Old the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of he last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Old the organization maintain an escrow account other than a refunding escrow at any time during the year of defease any tax-exempt bonds?	24c		No
d D	Old the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Old the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
t	s the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and hat the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? f "Yes," complete Schedule L, Part I	25b		No
f	Old the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or ormer officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
c	Old the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,	28b		No
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
. 9 [Old the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
0 [Old the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
1 D	Old the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
	Old the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
3	Old the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
5a [Old the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
	f 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
15	Old the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Old the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Part '				
	Check if Schedule O contains a response or note to any line in this Part V	•	Yes	No

1a

1b

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

181

1c

9h

12a

13a

14a

14b

15

No

No

Form **990** (2018)

10a

10b

11a

11b

12b

13b

13c

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

1 011111	556 (2016)			rage c
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI	a "No" resp	onse to	lines
Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year la	10		
	If there are material differences in voting rights among members of the governing			
	body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
Ь	Enter the number of voting members included in line 1a, above, who are independent			
	1b	8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any oth officer, director, trustee, or key employee?	er 2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervol of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	. 4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or members of the governing body?	ore 7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, o persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year the following	· by		
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8 b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Rev	_	<u> </u>	NO
	ector B. Foreies (This Section B requests information about policies not required by the Internal Nev	chuc cout	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliate and branches to ensure their operations are consistent with the organization's exempt purposes?	es, 10 b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing to form?	he 11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise conflicts?	:o 12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	nt		
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	. 16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participal in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exens status with respect to such arrangements?			ti
		16b		No
<u>Se</u> 17	List the States with which a copy of this Form 990 is required to be filed			
1/	OK			_
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interes policy, and financial statements available to the public during the tax year	t		
20	State the name, address, and telephone number of the person who possesses the organization's books and records DOUG VOLINSKI 1407 N WHISENANT DRIVE DUNCAN, OK 73533 (680) 251-8572			

Part VII

DIRECTOR

lacksquare

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (E) (A) (F) (B) (C) (D) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W- 2/1099-(W-2/1099organization and ΨŪ individual employ MISC) organizations Ē MISC) related Institutional director 호 below dotted organizations employ nest 3 line) con trustee Ď pensat Trustee Ē 2 0 (1) SUSAN CAMP Х CHAIR 0.0 2 0 (2) JAMES CURRY Χ 0 0 Х SECRETARY 0 0 2 0 (3) JAMES MCGOURAN MD 9.194 Х n DIRECTOR - FAMILY MEDICINE 0 0 55 0 (4) RON MILLER MD - End 1218 Х 432,120 44.017 VICE CHAIR-OPTHAMOLOGIST 0.0 2 0 (5) RICHARD ALBERTSON MD Х 0 DIRECTOR-GENERAL SURGERY 0 0 2 0 (6) JARI ASKINS DIRECTOR 0 0 0 0 2.0 (7) GREG SHEPHERD DIRECTOR 0 0 2 0 (8) HARBOUR WHITAKER 0 Х C DIRECTOR 0 0 2 0 (9) BRAD SCOTT 0 0 Х DIRECTOR 0 0 2 0 (10) CHE' MILLER MD DIRECTOR 0.0

of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations of reportable compensation from the organization and any related organizations

2 0 (11) NATHAN ELFRINK MD - start 119 0 Х 0 0 55 0 (12) JAY JOHNSON Х 421,414 0 51,589 President & CEO 0 0 55.0 (13) WILLIAM STEWART MD Х 305,664 49,483 President-Solutions-Family Med 0.0 55 0 (14) DOUG VOLINSKI Х 252,334 0 40.226 0 0 55 0 (15) CYNTHIA RAUH Х 191,849 27,675 VP/Chief Nursing Officer 0 0 55 0 (16) MARK W RHOADES Х 190,682 33,155 VP - HUMAN RESOURCES 0.0 55 0 (17) ROGER NEAL Х 251.379 38.414 VP OPERATIONS/CIO 0 0 Form 990 (2018)

25N CASCADE AVE STE 400 COLORADO SPRINGS, CO 80903 HOSPITAL CARE CONSULTANTS INC,

17304 PRESTON RD STE 1400 DALLAS, TX 75252

compensation from the organization ▶ 31

Name and Title

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Estimated

(E)

Reportable

Page 8

Name and Title	Average hours per week (list any hours for related	than one box, unless person is both an officer and a director/trustee) crga						compensation from the organization (W-	Reportable compensation from related organizations (W- 2/1099-	Estima amount of compen from organizat	of other isation the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	relat organiz	ted
(18) KRISTEN J WEBB RN MSN	55 0	<u> </u>		T _x				125,125	0		16,541
VP/CHIEF NURSING OFFICER	0 0		<u> </u>	<u> </u>	\perp	 	\perp				
(19) THOMAS EISER	55 0	<u> </u>				×		451,297	0	, l	42,099
ORTHOPAEDIC SURGEON	0.0		↓	\perp	 	 	₩				·
(20) DANNY GILES MD		 .				×		1,032,046	0	,	31,546
PHYSICIAN - Orthopedic surgeon	0 0 55 0		—	\vdash	+	 	\vdash				
(21) STACIE ELFRINK MD		 .				×		564,139	0	ı	33,750
PHYSICIAN - OBGYN	0 0 55 0		—	\vdash	+	 	\vdash				
(22) MIGUEL ANGEL TOVAR MD		 .				×		532,635	0	ı	51,226
PHYSICIAN - OBGYN (23) MIGUEL REY SABEDRA MD	0 0 55 0		—	\vdash	+	+	\vdash	+			
		 .				×		464,076	0	,	43,828
PHYSICIAN - Family Practice	0 0	$\vdash \vdash$	\vdash	+	+	+-	+	+ +		 	
	<u> </u>	—	↓_	\perp	\downarrow	 	\vdash				
	'										
	1										
1b Sub-Total				Щ	Щ.	<u> </u>	<u> —</u>				
c Total from continuation sheets to Part \	VII , Section A .				f		_	E 222 054	0		502 F40
d Total (add lines 1b and 1c)						<u>*</u>		5,223,954			503,549
2 Total number of individuals (including bu of reportable compensation from the org.			sted a	abov	∕e) v	who re	ceiv	ed more than \$100,	,000		
- Teportable compensation from 55										<u> </u>	
									_	Yes	No
3 Did the organization list any former office line 1a? <i>If "Yes," complete Schedule J for</i>	,	,	key (emp	loye •	e, or h	nighe	est compensated en	nployee on 3		No
4 For any individual listed on line 1a, is the organization and related organizations gr	reater than \$150	0,0007 1	If "Ye						ne		
ındıvıdual		•		•	•	•	•		4	Yes	
5 Did any person listed on line 1a receive of									lual for	_	_
services rendered to the organization?If	"Yes," complete	Schedu	ıle J f	for s	uch	persor	n .		5		No
Section B. Independent Contractors	s				_						
1 Complete this table for your five highest										nsation	
from the organization Report compensat	(A)	idar ye	aren	arriy	j WIL	.n or w	/ITIII	1 the organization s	(B)	(c	1
	business address								tion of services	Compen	sation
SODEXO, PO BOX 360170 PITTSBURGH, PA 152516170								DIETARY MGMT	SERVICE		524,571
EMERGENCY MANAGEMENT MIDWEST,								PHYSICIAN SER	RVICES		587,848
PO BOX 634850 CINCINNATI, OH 45263										l	
ADG PC, 920 WEST MAIN								ARCHITECT SER	RVICES		771,080
OKLAHOMA CITY, OK 73106											
GE JOHNSON CONSTRUCTION CO, 25N CASCADE AVE STE 400								CONSTRUCTION	N COMPANY	1,	,105,255

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

(C)

Position (do not check more

Average

(D)

Reportable

PHYSICIANS

1,249,775

Part	VIII	Statement of	Revenue									
		— Check if Schedul	e O contains a	respoi	nse or note to any	line in th	nis Part VIII					🗆
							A) evenue	Rel e: fu	(B) ated or kempt nction venue	(C Unrel busin reve	ated iess	(D) Revenue excluded from tax under sections 512 - 514
	1a	Federated campaig	ns	1a				10	venue			312 314
nts Ints	ь	Membership dues	[1b								
Sra not	c	Fundraising events		1c								
ß, ⊈		Related organizatio	<u></u>	1d								
<u>a</u> 2.		Government grants (co		1e								
ıs,		All other contributions,	· L									
ti S	-	and similar amounts n		1 f	323,551							
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contribution	ons included									
ರಿ ಕ	h	Total. Add lines 1a	-1f		•		323,551					
					Business	Code						
nue	2a Net Patient Service Revenue					621110	139,	911,694	139,91	1,694		
4.	ь	CONTRACT MEDICAL SE	RVICES			621110	4,	192,811	4,19	2,811		
Ή	c c	Clinic Rent Revenue				531120		674,906	67	4,906		
Program Service Revenue	d J	Joint Venture Income				621500	2,	747,294	2,74	7,294		
3	e F	PHARMACY REVENUE				446110	1,	505,603	1,50	5,603		
Jran	-					440110						
Ρος	f A	All other program se	rvice revenue		149 0	32,308				I		
	gT	otal. Add lines 2a-2	2f		>	52,500						
		nvestment income (ii milar amounts) .	ncluding divider	nds, ır	nterest, and other		2,944,33	9				2,944,339
		ncome from investme		· pt bo	ond proceeds			0				
				٠.	. ່ ▶			0				
			(ı) Real		(II) Personal							
	6a (Gross rents										
	b	Less rental expenses		\dashv		1						
		,										
		Rental income or (loss)		0	0							
		Net rental income o	r (loss)] 		0				
			(ı) Securitie		(II) Other							
	f a	Gross amount from sales of assets other than inventory	46,523		141,002							
	_	Less cost or other basis and sales expenses	44,197	7,521	446,702							
		Gain or (loss)	2,32!	5,821	-305,700	1						
		Net gain or (loss) .		-	>		2,020,12	1				2,020,121
Other Revenue	(Gross income from fi (not including \$ contributions reporte See Part IV, line 18	of ed on line 1c)		0							
Re	Ьl	_ess direct expense	s	ь	0	1						
er	c١	Net income or (loss)	from fundraisir	g eve	ents 🕨			0				
Oth	9a (Gross income from g See Part IV, line 19	jaming activities	; [· · · · ·							
		see raitiv, inte 15		a	0							
	bι	_ess direct expense	s	ь	0	1						
	c١	Net income or (loss)	from gaming a	ctivitie	es >	-		0				
		Gross sales of invent returns and allowand		a	0							
	Ьι	Less cost of goods s	sold	ь	0]						
	c l	Net income or (loss)	from sales of ir	vento	ory >	_		0				
		Miscellaneous	Revenue		Business Code							
	11a	Catering Revenue			722320		158,01	8			158,018	
	b T	NON-PATIENT LAB			621500		196,28	6			196,286	
	c (Cafeteria		\dashv	722210		1,251,05	0				1,251,050
						<u> </u>		<u></u>		<u> </u>	<u></u>	
		All other revenue .					1,087,03	5	1,087,035			
	e ī	Total. Add lines 11a	-11d		•		2,692,38	9				
	12 7	Total revenue. See	Instructions .				157,012,70		150,119,343		354,304	6,215,510
							,		. ,		,	Form 990 (2018)

Forn	1 990 (2018)				Page 10
	art IX Statement of Functional Expenses Ion 501(c)(3) and 501(c)(4) organizations must complete all co	Jumps All other orga	nizations must comp	loto column (A)	
Seci		_	·		🗹
Do	Check if Schedule O contains a response or note to any		(B)	(C)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	339,035	339,035	gonoral onponess	
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,941,376	1,098,942	1,842,434	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	56,881,437	47,741,581	9,139,856	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	2,054,270	1,673,469	380,801	
9	Other employee benefits	6,783,148	5,222,954	1,560,194	
10	Payroll taxes	3,982,784	3,157,266	825,518	
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	129,487		129,487	
C	Accounting	271,735		271,735	
d	Lobbying	0			
е	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	411,325		411,325	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	15,262,150	14,093,288	1,168,862	
	Advertising and promotion	437,210		437,210	
13	Office expenses	3,167,774	1,720,643	1,447,131	
14	Information technology	3,635,549		3,635,549	
15	Royalties	0			
16	Occupancy	1,881,119	1,669,340	211,779	
17	Travel	318,521	247,095	71,426	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	34,936	26,871	8,065	
20	Interest	859,593		859,593	
21	Payments to affiliates	0			
	Depreciation, depletion, and amortization	7,862,675	7,862,675		
23	Insurance	1,163,209		1,163,209	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a Provision for Bad Debts	19,787,828	19,787,828		
	h Madaal Cumulaa	7,854,305	6,308,751	1,545,554	
	b Medical Supplies	. ,	, ,		
•	c Pharmaceuticals	3,660,388	3,516,465	143,923	
•	d EQUIPMENT RENTAL AND MAINT	6,261,531	5,029,400	1,232,131	
•	e All other expenses	5,652,176	4,071,780	1,580,396	
25	Total functional expenses. Add lines 1 through 24e	151,633,561	123,567,383	28,066,178	0
26	Joint costs. Complete this line only if the organization				

Form **990** (2018)

Page **11**

0

0

0

0 0

51.099.514

171.984.313

171,984,313

223,083,827

Form **990** (2018)

22

23

24

25

26

27

28

29

30

31 32

33

34

0

0

0

120,000

54.016.072

169.328.919

169,328,919

223,344,991

Form 990 (2018)

23

24

26

27 28

29

30

31

32

33 34

Net Assets or Fund Balances

persons Complete Part II of Schedule L . .

and other liabilities not included on lines 17 - 24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Secured mortgages and notes payable to unrelated third parties

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here > \square and

Unsecured notes and loans payable to unrelated third parties

P	art X	Balance Sheet					
		Check if Schedule O contains a response or not	te to any line in	this Part IX		<u></u>	🗆
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			3,101,931	1	5,583,134
	2	Savings and temporary cash investments .		[3,018,155	2	1,284,395
	3	Pledges and grants receivable, net			0	3	0
	4	Accounts receivable, net		[36,348,325	4	33,241,055
	5	Loans and other receivables from current and for trustees, key employees, and highest compensar Part II of Schedule L	Complete	0	5	0	
Assets	7	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L), and n 501(c)(9) ns) Complete	0	6	0	
	8	Inventories for sale or use		F	2.846.096		2.906.530
As	9	Prepaid expenses and deferred charges		-	1.649.731		1,344,338
	-	•		-	1,049,731	9	1,344,336
	IUa	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	177,436,678			
	ь	Less accumulated depreciation	10b	109,526,430	64,622,360	10c	67,910,248
	11	Investments—publicly traded securities .			104,693,634	11	102,691,719
	12	Investments—other securities See Part IV, line	11	[0	12	0
	13	Investments—program-related See Part IV, line	e 11		2,512,532	13	2,317,736
	14	Intangible assets		[28,870	14	96,842
	15	Other assets See Part IV, line 11		[4,523,357	15	5,596,386
	16	Total assets.Add lines 1 through 15 (must equ	ıal lıne 34) 🔒	[223,344,991	16	223,083,827
	17	Accounts payable and accrued expenses			23,894,157	17	17,535,962
	18	Grants payable		0	18	0	
	19	Deferred revenue		10,915	19	11,079	
	20	Tax-exempt bond liabilities	Γ	29,991,000	20	33,552,473	
ý	21	Escrow or custodial account liability Complete F	Part IV of Sched	ule D	0	21	0
ilities	22	Loans and other payables to current and former key employees, highest compensated employee					

3a

3b

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version: **EIN:** 73-1008550

Name: Duncan Regional Hospital Inc.

Form 990 (2018)

Form 990, Part III, Line 4a: PROVIDING COMPASSIONATE AND EXCEPTIONAL HEALTHCARE WHILE IMPROVING OUR COMMUNITY'S HEALTH. THE HOSPITAL HAD 18.514 INPATIENT DAYS. 3.651 SURGERY VISITS, AND 32,244 EMERGENCY ROOM VISITS DURING THE FISCAL YEAR

efil	e GR/	APHIC prii	nt - DO NOT	PROCESS	As Filed Data -			DLN: 9	3493178000250		
	m 99	OULE A	Com	plete if the o	Charity Statu rganization is a sect 4947(a)(1) nonexe Attach to Form	a section	2018				
		f the Treasury		► Go to	www.irs.gov/Form	<u>990</u> for the late	st information	•	Open to Public Inspection		
am	e of th	he organiza onal Hospital Ir						Employer identific	ation number		
D-		Bassas	for Dublic C	havitu Ctat	(All oversteen		+	73-1008550			
	r t I rganız				us (All organization e it is (For lines 1 thro			see instructions.			
1	_	A church, c	onvention of c	hurches, or as	ssociation of churches	described in sec	tion 170(b)(1)	(A)(i).			
2	$\overline{\Box}$	A school de	scribed in sec	tion 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ))				
3	▽	A hospital o	or a cooperativ	e hospital ser	vice organization desc	ribed in section	170(b)(1)(A)(iii).			
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state									
5		An organiza			t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descr	bed in section 170		
6		A federal, s	state, or local o	government or	governmental unit de	scribed in sectio	on 170(b)(1)(A	()(v).			
7		section 17	'0(b)(1)(A)(\	/i). (Complete				ınıt or from the gener	al public described in		
8		A communi	ty trust descri	bed in section	170(b)(1)(A)(vi)	(Complete Part I	I)				
9					escribed in 170(b)(1) ee instructions Enter				ege or university or		
0		from activit	cies related to cincome and u	its exempt fur nrelated busin	(1) more than 331/39 actions—subject to cer less taxable income (le amplete Part III)	tain exceptions,	and (2) no more	than 331/3% of its s	upport from gross		
1					d exclusively to test fo	r public safety S	ee section 509	(a)(4).			
2		more public	cly supported o	organizations (d exclusively for the be described in section 5 the type of supporting	09(a)(1) or sec	ction 509(a)(2). See section 509(a			
а		Type I. A so	supporting org	anızatıon oper r to regularly a	ated, supervised, or cappoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by			
b		manageme		orting organiz	pervised or controlled in ation vested in the sare and C.						
С					supporting organizatio				ited with, its		
d		Type III n	on-functiona integrated T	i lly integrate he organizatio	ions) You must com d. A supporting organ n generally must satis rt IV, Sections A and	Ization operated fy a distribution	ın connection wi requirement and	th its supported orga			
e		Check this	box if the orga	inization recei	ved a written determing integrated supporting	nation from the I		pe I, Type II, Type II	I functionally		
f	Enter		of supported	·	3	. •		_			
g					upported organization(
(i) Name of supported organization			(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions)) (iv) Is the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the organization lists in your governing document of the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the organization lists in your governing document of the properties of the pro			(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
						Yes	No				
ota									 		
		work Reduc	tion Act Notice	ce, see the I	nstructions for	Cat No 11285	SF !	Schedule A (Form 9	90 or 990-EZ) 2018		

instructions

	Page	_
1	L70	

oport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170
(1)(A)(ix)
mplete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part
If the organization fails to qualify under the tests listed below, please complete Part III.)

	III. If the organization fai						iy under Part		
_	Section A. Public Support	is to quality ut	ider the tests his	ted below, pied.	se complete rai	C 111.)			
	Calendar year		I	T					
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received (Do not								
	include any "unusual grant ")								
2	Tax revenues levied for the								
	organization's benefit and either paid								
_	to or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
4	Total. Add lines 1 through 3								
4	The portion of total contributions by								
5	· · ·								
	each person (other than a governmental unit or publicly								
	supported organization) included on								
	line 1 that exceeds 2% of the amount								
	shown on line 11, column (f)								
6	Public support. Subtract line 5 from								
•	line 4								
S	ection B. Total Support		•	•	•				
	Calendar year	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total		
	(or fiscal year beginning in) ▶	(a)2017	(0)2013	(6)2010	(u)2017	(e)2010	(1)Total		
7	Amounts from line 4								
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties and								
	income from similar sources								
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on		+						
10									
	loss from the sale of capital assets								
	(Explain in Part VI) Total support. Add lines 7 through								
11	10								
12	Gross receipts from related activities, e	tc (see instruction	ons)	<u> </u>		12			
	First five years. If the Form 990 is for			ard fourth or fifth	n tay year as a sec	tion 501(c)(3) org	anization		
		=				· · · · · · <u>-</u>	_		
_	check this box and stop here				<u> </u>	<u>P</u> L			
	Section C. Computation of Public								
	Public support percentage for 2018 (line			column (f))		14			
	Public support percentage for 2017 Sch					15			
16a	33 1/3% support test—2018. If the	organızatıon dıd ı	not check the box	on line 13, and lin	ne 14 is 33 1/3% o	r more, check this	box		
	and stop here. The organization qualif	ies as a publicly s	supported organiza	ation			ightharpoons		
b	33 1/3% support test—2017. If the	organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	./3% or more, chec	k this		
	box and stop here. The organization	qualifies as a nub	alicly supported or	ganization			ightharpoons		
47-					ne 13 16a or 16h	and line 14			
1/2	a 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain								
	in Part VI how the organization meets t								
	J			J. garnización	-, as a publ	,	►□		
	organization	2047 ****	, , ,		43.46.46.	47			
ь	10%-facts-and-circumstances test								
	15 is 10% or more, and if the organization								
	Explain in Part VI how the organization	i meets the Tact	s-and-circumstand	es test the orga	inization qualifies	as a publicly	_		
	supported organization						▶□		
18	Private foundation. If the organizatio	n did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	cand see			

P	art IIII Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	below, please co	omplete Part II.)	
30	Calendar year		43.50.5		412.554.7		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
S	from line 6) ection B. Total Support						
	Calendar year			I	T		
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9							
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
h	Unrelated business taxable income						
_	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
13	(Explain in Part VI) Total support. (Add lines 9, 10c,						
	11, and 12)						
14	First five years. If the Form 990 is fo	r the organization	's fırst, second, tl	nird, fourth, or fift	:h tax year as a se	ction 501(c)(3) c	rganızatıon,
	check this box and stop here						▶ 🗆
Se	ection C. Computation of Public						
15	Public support percentage for 2018 (lin	15					
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ection D. Computation of Invest						
17	Investment income percentage for 201	1 8 (line 10c, colur	mn (f) divided by	line 13, column (f	())	17	
18	Investment income percentage from 2	017 Schedule A, ¹	Part III, line 17			18	
19a	331/3% support tests—2018. If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s						▶ □
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	-			•		▶ □
20	Private foundation. If the organization		-				▶□
		AL GIG HOL CHECK O	. 202 011 11116 14, 1	a, or industrial	Carro Dov ariu 366		

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	Page 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization	-		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	mstru	ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	2~		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	36		

Sched	ule A (Form 990 or 990-EZ) 2018			Page 6			
Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	izations				
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E						
	Section A - Adjusted Net Income	(B) Current Year (optional)					
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6					
7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8					
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1					
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1 b					
С	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other factors (explain in detail in Part VI)						
2	Acquisition indebtedness applicable to non-exempt use assets	2					
3	Subtract line 2 from line 1d	3					
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4					
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
6	Multiply line 5 by 035	6					
7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
	Section C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1					
2	Enter 85% of line 1	2					
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3					
4	Enter greater of line 2 or line 3	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6					
7	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrat	ed Type III supporting or	ganızatıon (see			

Schedule A (Form 990 or 990-EZ) (2018)

c Remainder Subtract lines 4a and 4b from 4

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2

If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

See instructions

d Excess from 2017.e Excess from 2018.

3_j and 4c

8 Breakdown of line 7

Additional Data

Software ID: Software Version:

EIN: 73-1008550

Name: Duncan Regional Hospital Inc

Page 8

Schedule A (Form 990 or 990-EZ) 2018 Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V

Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions)
Facts And Circumstances Test

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Political Campaign and Lobbying Activities

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Schedule C (Form 990 or 990-EZ) 2018

Cat No 50084S

DLN: 93493178000250

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Duncan Regional Hospital Inc 73-1008550 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-2 5

ь	Total lobbying expenditures to influence a legislative		
c	Total lobbying expenditures (add lines 1a and 1b)		
d	Other exempt purpose expenditures		
e	Total exempt purpose expenditures (add lines 1c and	d 1d)	
f	Lobbying nontaxable amount Enter the amount fron columns		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
	Not over \$500,000	20% of the amount on line 1e	
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
	Over \$17,000,000	\$1,000,000	
		 •	
g	Grassroots nontaxable amount (enter 25% of line 1f)	
h	Subtract line 1g from line 1a If zero or less, enter -(

i Subtract line 1f from line 1c If zero or less, enter -0j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting ☐ Yes ☐ No section 4911 tax for this year? 4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) 2a

Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e))

Total lobbying expenditures Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

(b)

(a)

activity Yes No Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Nο Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Νo Media advertisements? Νo Mailings to members, legislators, or the public? Nο d Publications, or published or broadcast statements? Nο Grants to other organizations for lobbying purposes? Nο Direct contact with legislators, their staffs, government officials, or a legislative body? Nο Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Nο Other activities? Yes 12,838 Total Add lines 1c through 1i 12,838 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No 1 1 Were substantially all (90% or more) dues received nondeductible by members? 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b b Carryover from last year 2c c Total 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

Explanation

ASSOCIATION AND THE AMERICAN HOSPITAL ASSOCIATION IN WHICH A PORTION OF THE DUES PAID ARE

OTHER ACTIVITIES DUNCAN REGIONAL HOSPITAL IS A MEMBER OF THE OKLAHOMA HOSPITAL

instructions), and Part II-B, line 1 Also, complete this part for any additional information

ATTRIBUTED TO LOBBYING EXPENSES

Return Reference

SCHEDULE C, PART II-B, LINE 1I

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for the latest information. OMB No 1545-0047

DLN: 93493178000250

Open to Public

Internal Revenue Service Inspection Name of the organization **Employer identification number** Duncan Regional Hospital Inc 73-1008550 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art,

Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the

Schedule D (Form 990) 2018

Cat No 52283D

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Par	1111	Organizations Ma	aintaining Col	lections o	of Art, Hi	stori	cal Tı	reasu	ıres, or	Other	Similar A	ssets (con	tınued)	
3		g the organization's acqi s (check all that apply)	uisition, accession	n, and other	records, o	check a	any of	the fo	llowing t	hat are a	significant i	use of its co	llection	
а		Public exhibition				d		Loan	or excha	ange prog	ırams			
b		Scholarly research				е		Othe	r					
С		Preservation for future	generations											
4	Prov Part	ide a description of the o	organization's col	lections and	explain h	ow the	y furth	ner the	e organız	ation's ex	kempt purpo	se in		
5		ng the year, did the orga ts to be sold to raise fun									ular	☐ Yes	□ N•	n
Par	t IV	Escrow and Custo Complete if the ord X, line 21.			" on Form	n 990,	, Part	IV, lı	ne 9, or	reporte	ed an amou			
1a		e organization an agent ided on Form 990, Part)		an or other	ıntermedia	ary for	contril	bution	s or othe	er assets	not	Yes	□ N•	0
b	T£ "∨	es," explain the arrange	ment in Part VIII	and comple	ate the follo	owing	table		[Δ	mount		_
c		nning balance	ment m rait XIII	and comple	te the foll	ownig	table		ŀ	1c		inount		_
d	_	tions during the year							ŀ	1d				_
e		ributions during the year							ŀ	1e				_
f		ng balance							ŀ	1f				_
•									l					_
2a		the organization include											∐ N∈	D
b	If "Y	es," explain the arrange	ment in Part XIII	Check here	e if the exp	olanatı	on has	been	provided	d in Part)	XIII			
Pa	rt V	Endowment Fund	is. Complete ıf											
_	_			(a)Curren	it year	(b) Pr	ior yea	r	(c)Two ye	ears back	(d)Three year	ars back (e)Four year	s back
	-	ning of year balance .												
		butions												
		vestment earnings, gain												
d	Grant	s or scholarships	•											
		expenditures for facilities rograms	es											
f	Admır	nistrative expenses .												
g	End o	f year balance												
2	Prov	ide the estimated percei	ntage of the curre	ent year end	l balance (line 1g	ı, colu	mn (a))) held a	s				
а	Boar	d designated or quasi-ei	ndowment 🟲											
ь	Perm	nanent endowment 🕨												
С	Tem	porarily restricted endov	vment 🟲											
-	The	percentages on lines 2a,	2b, and 2c shou	ld equal 100	0%									
3а		there endowment funds nization by	not in the posses	sion of the	organizatio	on that	are h	eld an	d admını	stered fo	r the		Yes	No
	(i) u	inrelated organizations										3a(i)	,	
	(ii)	related organizations .										3a(ii)	
b		es" on $3a(\pi)$, are the rel	-		•			?.				3Ь		
4	Desc	cribe in Part XIII the inte	nded uses of the	organizatio	n's endowi	ment f	unds							
Pai	t VI					000	_	.			000 =		-	
	D	Complete if the ord	ganization answ (a) Cost or oth		" on Form (b) Cost o						m 990, Pa		10. Book value	
	vesci	ription of property	(a) Cost or otr (investme		(b) Cost o	ouner	uasis ((outer)	(C) ACC	umulated C	iepi eciation	(a)	DOOK VAIUE	
1 a	Land						1,42	25,993					1	,425,993
b	Buıldıı	ngs					100,98	39,900			56,852,152		44	,137,748
С	Lease	hold improvements					43	31,314			351,320			79,994
		ment					64,62	25,115			50,008,352		14	,616,763

7,649,750 67,910,248

2,314,606

9,964,356

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

	_		red "Yes" on Form 990, Part IV, line 11	
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)		(b) Book value	(c) Method of valuation Cost or end-of-year market value	
(1) Financial derivatives	· ·			
A)				
B)				
(C)				
(D)				
E)				
F)				
(G)				
(H)				
Fotal. (Column (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on For				
(a) Description of investment	(b) Bo	ok value	(c) Method of valuation Cost or end-of-year market value	
1)				
(2)				
(3)				
4)				
5)				
6)				
7)				
8)				
(9)				
Fotal. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answered 'Y'	es' on Forn	990, Part :	IV, line 11d See Form 990, Part X, line 15	
(a) Description			(b) Book	value
2)				
2) 3)				
2)3)4)				
2)3)4)5)				
2)3)4)5)6)				
 2) 3) 4) 5) 6) 7) 				
 2) 3) 4) 5) 6) 7) 8) 				
2) 3) 4) 5) 6) 7) 8) 9)				
2) 3) 4) 5) 6) 7) 8) 9) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans	· · · wered 'Ye	s' on Form	n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. 1. (a) Description of liability	· · · wered 'Ye	s' on Form	n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. 1. (a) Description of liability	wered 'Ye		n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. L. (a) Description of liability 1) Federal income taxes	wered 'Ye		n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. L. (a) Description of liability 1) Federal income taxes	· · · wered 'Yé		n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. L. (a) Description of liability 1) Federal income taxes 2)	wered 'Ye		n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. 1. (a) Description of liability 1) Federal income taxes 2) 3) 4)	wered 'Ye		n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. L. (a) Description of liability 1) Federal income taxes 2) 3) 4) 5)	wered 'Ye		n 990, Part IV, line 11e or 11f.	
2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. (a) Description of liability (1) Federal income taxes (2) (3) (4)	wered 'Ye		n 990, Part IV, line 11e or 11f.	
2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. 1. (a) Description of liability 1) Federal income taxes 2) 3) 4) 5) 6)	wered 'Ye		n 990, Part IV, line 11e or 11f.	
See Form 990, Part X, line 25. 1. (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7)	wered 'Ye		n 990, Part IV, line 11e or 11f.	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization ans See Form 990, Part X, line 25. (a) Description of liability (1) Federal income taxes (2) (3) (4) (5)	wered 'Yé		n 990, Part IV, line 11e or 11f.	

Schedule D (Form 990) 2018

Pa		venue per Audited Financial Statements With Rev zation answered 'Yes' on Form 990, Part IV, line 12a.	enue per Return	
1		upport per audited financial statements	. 1	
2		ot on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on i	nvestments 2a		
b	Donated services and use of facil	ties 2b		
С	Recoveries of prior year grants			
d				
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1 .		. 3	
4	Amounts included on Form 990, I	Part VIII, line 12, but not on line 1		
а	Investment expenses not include	d on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII) .	4b		
c	Add lines 4a and 4b		. 4c	
5	Total revenue Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12)	5	
Par		penses per Audited Financial Statements With Ex zation answered 'Yes' on Form 990, Part IV, line 12a.	penses per Retur	n.
1	Total expenses and losses per au	dited financial statements	1	
2	Amounts included on line 1 but n	ot on Form 990, Part IX, line 25		
а	Donated services and use of facil	ties		
b	Prior year adjustments			
С	Other losses	2c		
d	Other (Describe in Part XIII) $\ .$	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.		3	
4	Amounts included on Form 990, I	Part IX, line 25, but not on line 1:		
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII) $\ .$	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4	lc. (This must equal Form 990, Part I, line 18)	5	
Pai	t XIII Supplemental Info	ormation		
		art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines : 2d and 4b Also complete this part to provide any additional i		e 4, Part X, line 2, Part
	Return Reference	Explanation		
See /	Addıtıonal Data Table			

Page **4**

Schedule D (Form 990) 2018			
Part XIII Supplemental Info	mation (continued)		
Return Reference	Explanation		

Schedule D (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 73-1008550

Name: Duncan Regional Hospital Inc

Supplemental Information

Return Reference	Explanation
	ASC 740 FOOTNOTE MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE I NCLUDED IN ASC 740 BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCE RTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493178000250 OMB No 1545-0047 SCHEDULE H **Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** Duncan Regional Hospital Inc 73-1008550 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes b If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospital facilities Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes 3а ✓ 100% ☐ 150% ☐ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% ☑ 300% □ 350% □ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Nο If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? 6a Nο b If "Yes," did the organization make it available to the public? 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 3,673,233 3,673,233 2 790 % Medicaid (from Worksheet 3, column a) 13,602,122 11,457,070 2,145,052 1 630 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 17,275,355 11,457,070 5,818,285 4 420 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 139,094 139,094 0 110 % Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8) 380,477 380,477 0 290 % j Total. Other Benefits 0 400 % 45 1,435 519,571 519,571 k Total. Add lines 7d and 7j 17,794<u>,</u>926 45 1,435 11,457,070 6,337,856 4 820 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2018

Schedule H (Form 990) 2018 Page 2 Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs building expense (optional) building expense revenue total expense (optional) Physical improvements and housing Economic development 2 3,182 3,182 3 Community support 20 31 51,069 51,069 0 030 % Environmental improvements Leadership development and 867 867 1 training for community members Coalition building 4 6 11,618 11.618 0 010 % Community health improvement 114 114 advocacy 8 Workforce development 2 296,696 296,696 0 220 % 9 Other 10 Total 30 61 363,546 363,546 0 260 % **Bad Debt, Medicare, & Collection Practices** Part III Section A. Bad Debt Expense Yes Νo Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement Nο Enter the amount of the organization's bad debt expense Explain in Part VI the 2 methodology used by the organization to estimate this amount 2 19,787,828 3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit . 3 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . 5 33,297,010 32,095,418 Enter Medicare allowable costs of care relating to payments on line 5 . 6 Subtract line 6 from line 5 This is the surplus (or shortfall) . . . 1,201,592 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used ☐ Other ☐ Cost accounting system ✓ Cost to charge ratio Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? 9b Yes Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (d) Officers, directors, (c) Organization's profit % or stock (e) Physicians' trustees, or key employees' profit % profit % or stock activity of entity ownership % ownership % or stock ownership % 1 DRH IMAGING LLC IMAGING CENTER 80 % 18 % 2 DUNCAN REALTY REAL ESTATE 15 448 % 42 802 % 41 75 % 3 4 5 6 8 9 10 11 12 13

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in ${f c}$ Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C)

10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . . . 10 Yes If "Yes" (list url) SEE PART V, SECTION C b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

identified through its most recently conducted CHNA? If "No," skip to line 11

Indicate the tax year the hospital facility last adopted an implementation strategy 20 18

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

hospital facilities? \$

12b

Yes

method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process $exttt{d} igsqcup$ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url)

SEE PART V, SECTION C **b** Lagrange The FAP application form was widely available on a website (list url) SEE PART V. SECTION C c ☑ A plain language summary of the FAP was widely available on a website (list url) SEE PART V, SECTION C d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C) Schedule H (Form 990) 2018

a ☐ The hospital facility did not provide care for any emergency medical conditions

 $^{f c}$ \Box The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

b The hospital facility's policy was not in writing

Other (describe in Section C)

If "Yes," explain in Section C

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application

b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process $exttt{d} igsqcup$ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) SEE PART V, SECTION C **b** Lagrangian The FAP application form was widely available on a website (list url) SEE PART V. SECTION C c ☑ A plain language summary of the FAP was widely available on a website (list url) SEE PART V, SECTION C d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility

and by mail) hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C)

Schedule H (Form 990) 2018

a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs **b** 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process

If "Yes," explain in Section C

Schedule H (Form 990) 2018	Page 8
Part V Facility Information (con	tinued)
5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e nospital facility in a facility reporting gr	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2018

Schedule H (Form 990) 2018	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not License (list in order of size, from largest to smallest)	d, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization of	operate during the tax year?
Name and address	Type of Facility (describe)
See Additional Data	Table
2	
3	
4	
5	
6	
7	
8	
9	
10	
	Schedule H (Form 990) 2018

health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc) **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the 6 organization and its affiliates in promoting the health of the communities served

State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report dula H. Supplamental Information

90 Schedule H, Supplemental Information							
Form and Line Reference	Explanation						
SCHEDULE H, PART III, SECTION A, LINE 2	BAD DEBT EXPENSE THE AMOUNT REPORTED ON LINE 2 IS BAD DEBT EXPENSE PER THE AUDITED FINANCIAL STATEMENTS						
SCHEDULE H, PART III, SECTION A, LINE 3	BAD DEBT AS COMMUNITY BENEFIT THE ORGANIZATION IS UNABLE TO ESTIMATE THE AMOUNT FOR LINE 3 AND HAS ELECTED TO LEAVE IT BLANK BAD DEBT EXPENSE SHOULD BE CONSIDERED COMMUNITY BENEFIT BECAUSE THIS IS UNCOMPENSATED HEALTHCARE PROVIDED TO RESIDENTS OF THE COMMUNITY						

LINE 4	ACCOUNTS IN EVALUATING THE COLLECTIBILITY OF ACCOUNTS RECEIVABLE, THE HOSPITAL ANALYZES
	ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYER SOURCES OF REVENUE TO
	ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR
	UNCOLLECTIBLE ACCOUNTS MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYER
	SOURCES OF REVENUE IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR DOUBTFUL
	ACCOUNTS FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE
	THIRD-PARTY COVERAGE, THE HOSPITAL ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN
	ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR UNCOLLECTIBLE ACCOUNTS, IF
	NECESSARY (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON
	ACCOUNTS FOR WHICH THE THIRD-PARTY PAYER HAS NOT YET PAID, OR FOR PAYERS WHO ARE KNOWN
	TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY)
	FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDE BOTH PATIENTS WITHOUT

Explanation

BAD DEBT FOOTNOTE ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL

INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), THE HOSPITAL RECORDS A SIGNIFICANT PROVISION FOR UNCOLLECTIBLE ACCOUNTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE.

990 Schedule H, Supplemental Information

Form and Line Reference

SCHEDULE H, PART III, SECTION A,

WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE THE DIFFERENCE BETWEEN THE STANDARD RATES (OR THE DISCOUNTED RATES IF NEGOTIATED OR PROVIDED BY POLICY) AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS DURING 2019, THE HOSPITAL'S WRITE-OFFS INCREASED APPROXIMATELY \$9.422.000 FROM APPROXIMATELY \$26.361.000 FOR THE YEAR ENDED JUNE 30, 2018, TO APPROXIMATELY \$35,783,000 FOR THE YEAR ENDED JUNE 30, 2019

ADDITIONALLY, DURING 2018, THE HOSPITAL'S WRITE-OFFS INCREASED APPROXIMATELY \$11,190,000 FROM APPROXIMATELY \$15.171.000 FOR THE YEAR ENDED JUNE 30, 2017, TO APPROXIMATELY \$26,361,000 FOR THE YEAR ENDED JUNE 30, 2018 BOTH INCREASES WERE THE RESULT OF NEGATIVE TRENDS EXPERIENCED IN THE COLLECTION OF AMOUNTS FROM SELF-PAY PATIENTS AND OTHER FINANCIAL CLASSES IN FISCAL YEARS 2019 AND 2018

SCHEDULE H, PART III, SECTION B, COSTING METHODOLOGY THE ORGANIZATION UTILIZES MEDICARE COST REPORT METHODOLOGY, LINE 8 WHICH APPORTIONS ROUTINE COSTS (ROOM AND BOARD) BASED UPON MEDICAID OR MEDICARE DAYS

TO TOTAL DAYS, AND THE ANCILLARY PORTION IS APPORTIONED BASED UPON PROGRAM CHARGES TO

TOTAL CHARGES

Form and Line Reference	Explanation
SCHEDULE H, PART III, SECTION C, LINE 9B	COLLECTION POLICY IN SUPPORT OF ITS MISSION, THE HOSPITAL VOLUNTARILY PROVIDES FREE CARE TO PATIENTS WHO LACK FINANCIAL RESOURCES AND ARE DEEMED MEDICALLY INDIGENT IN ACCORDANCE WITH THE HOSPITAL'S WRITTEN CHARITY CARE CRITERIA NO FURTHER COLLECTION EFFORTS ARE MADE
SCHEDULE H, PART VI, LINE 2	NEEDS ASSESSMENT THE HOSPITAL ASSESSES COMMUNITY NEEDS ON AN ON GOING BASIS, AND EVERY THREE YEARS, THROUGH INVOLVEMENT WITH COMMUNITY PARTNERS AND SURVEYS WITH

990 Schedule H, Supplemental Information

PHYSICIANS THE HOSPITAL WILL UNDERGO THE REQUIRED COMMUNITY HEALTH NEEDS ASSESSMENT AND DEVELOP A COMMUNITY HEALTH IMPLEMENTATION PLAN UNDER THE 501R REQUIREMENTS BY THE REQUIRED TIME

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 3	PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE DUNCAN REGIONAL HOSPITAL PROVIDES MANY OPPORTUNITIES FOR PATIENT EDUCATION ON FINANCIAL ASSISTANCE THE PROGRAMS ARE OUTLINED ON THE HOSPITAL'S WEBSITE, BROCHURES ARE AVAILABLE AT EVERY REGISTRATION POINT, PREADMISSION LETTERS ARE PROVIDED TO SURGERY PATIENTS THAT CONTAIN FINANCIAL ASSISTANCE INFORMATION AND APPLICATIONS ARE GIVEN TO UNINSURED PATIENTS
SCHEDULE H, PART VI, LINE 4	COMMUNITY INFORMATION DUNCAN REGIONAL HOSPITAL IS ACTIVELY DELIVERING CARE TO THE STEPHENS COUNTY AREA ACCORDING TO THE 2010 CENSUS, STEPHENS COUNTY IS A RURAL COUNTY WITH A POPULATION OF 45,048 THIS INCLUDES THE CITY OF DUNCAN WHERE THE HOSPITAL IS LOCATED WITH A POPULATION OF 23,431 RESIDENTS THE SECOND MOST POPULATED AREA IS MARLOW WITH A POPULATION OF 5,000 THE MEDIAN AGE OF THE POPULATION IS 40 6 YEARS OLD WITH APPROXIMATELY ONE QUARTER OF THE POPULATION UNDER THE AGE OF 19 THROUGH JEFFERSON COUNTY HOSPITAL, DUNCAN IS ALSO ACTIVELY DELIVERING CARE TO THE JEFFERSON

990 Schedule H, Supplemental Information

MARLOW WITH A POPULATION OF 23,431 RESIDENTS THE SECOND MOST POPULATED AREA IS

MARLOW WITH A POPULATION OF 5,000 THE MEDIAN AGE OF THE POPULATION IS 40 6 YEARS OLD

WITH APPROXIMATELY ONE QUARTER OF THE POPULATION UNDER THE AGE OF 19 THROUGH

JEFFERSON COUNTY HOSPITAL, DUNCAN IS ALSO ACTIVELY DELIVERING CARE TO THE JEFFERSON

COUNTY AREA THE ESTIMATED POPULATION OF THE COUNTY IS 6,377 WITH A MEDIAN AGE OF 41 6

YEARS OLD APPROXIMATELY 39 3% OF THE COUNTY'S ADULT POPULATION SUFFERS FROM OBESITY

RESULTING IN \$2,740 IN ADDITIONAL MEDICAL COSTS PER PERSON AGED 18 & OVER THE HOSPITAL

HAS AN AVERAGE OF 95 DISCHARGES FOR PATIENTS WITH HEART DISEASE AND 12 DISCHARGES FOR

PATIENTS WITH DIABETES

Form and Line Reference	Explanation						
SCHEDULE H, PART VI, LINE 5	PROMOTION OF COMMUNITY HEALTH DUNCAN REGIONAL HOSPITAL PROMOTES THE OVERALL HEALTH OF THE COMMUNITY BY CONTINUALLY WORKING TO BRING QUALITY PHYSICIANS TO PARTICIPATE IN OUR OPEN MEDICAL STAFF SURPLUS FUNDS ARE REINVESTED INTO THE ORGANIZATION TO IMPROVE THE QUALITY OF SERVICES TO THE COMMUNITY In 2018 and 2019 additional partners participated in the Certified Healthy Oklahoma initiative sponsored in collaboration with the Oklahoma State Department of Health Included were again Early Childhood Centers, daycare centers, Cameron University-Duncan, Congregations, all Duncan schools, Solutions physician clinics, Jefferson county rural health clinics and other local businesses. In May 2018, The "Stop the Stigma" campaign was started to provide education on the stigma regarding mental health/illness. Community partners were provided information at various community events and council meetings and presented an opportunity to take a pledge to work to help stop the stigma in their communities. As of January 2019, almost 990 pledges had been accepted. The hospital partnered with area schools of Stephens and Jefferson Counties to bring healthy snacks/ preparation to 5th grade students in collaboration with DRH Executive Chef Craig. THE HOSPITAL IMPLEMENTED A COUNTY WIDE MEDIA CAMPAIGN USING THE PATHWAYS WEBSITE TO LAUNCH A "VEG UP" CAMPAIGN SITE. THE CAMPAIGN PROMOTES THE NEED FOR HEALTHY EATING AND ENCOURAGING HEALTHY SNACK ITEMS THAT DO NOT SABOTAGE A PERSON'S DIET. THE DEVLOPMENT OF THE FARMER'S MARKET IN STEPHENS COUNTY CONTINUES TO DEVELOP AND PROSPER THE FARMER'S MARKET IN STEPHENS COUNTY CONTINUES TO DEVELOP AND PROSPER THE FARMER'S MARKET IN STEPHENS COUNTY CONTINUES TO DEVELOP AND PROSPER THE FARMER'S MARKET IN STEPHENS COUNTY GOOD TITEMS. THE FARMER'S MARKET INCREASES THE AVAILABILITY OF FRESH PRODUCE TO THE PEOPLE OF STEPHENS COUNTY. A NEW COMMUNITY GARDEN WAS CREATED IN 2017 WHERE MEMBERS OF THE COMMUNITY CAN LEASE A RAISED BED IN THE GARDEN FOR A YEAR. THE FAIRGROUNDS AND A STAMPEDE 5K AND HALF MARATHON THROWN						

Zones to introduce Duncan Regional to their global efforts and local opportunities for Stephens county They presented to various leaders in the community about overall health, mental health, physical activity

and nutrition

AFFILIATED HEALTH CARE SYSTEM N/A

SCHEDULE H, PART VI, LINE 6

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 7	STATE FILING OF COMMUNITY BENEFIT REPORT N/A
SCHEDULE H, PART II	COMMUNITY BUILDING ACTIVITIES DUNCAN REGIONAL HOSPITAL ENCOURAGES ITS LEADERSHIP TEAM MEMBERS TO PARTICIPATE IN LOCAL NOT-FOR-PROFIT AGENCIES Leaders from DRH serve on various boards within the county including but not limited to the following Rotary, Kiwanis, Lions club, Simmons Center, Safe Center (formerly Womens Haven), Beautiful Day (for elementary children), Duncan Enhancement Trust Authority, Stephens County Health department, Leadership Duncan program and also the loaned executive program through United Way Employees participate in various health events offered

990 Schedule H, Supplemental Information

the loaned executive program through United Way Employees participate in various health events offered to the communities of Stephens and Jefferson Counties such as the Douglas Sr Center health fair, Jefferson County health fair, Ladies Fall Health Event, Stampede the Trail, and Walk to Remember They also provide free blood pressure/glucose screenings at senior centers and nursing homes. We have some physicians and nurses that also volunteer at the Compassion clinic in Duncan. THE HOSPITAL ENCOURAGES PARTICIPATION BY COMPENSATING THE TEAM MEMBERS WHILE THEY ARE PERFORMING.

THIS WORK OUTSIDE OF THE HOSPITAL WORKFORCE DEVELOPMENT COSTS REPRESENT THE COSTS OF

MAINTAINING A BUILDING USED BY A STATE UNIVERSITY TO EDUCATE NURSES.

Form and Line Reference	Explanation
COLUMN F	PERCENT OF TOTAL EXPENSE TO ARRIVE AT THE PERCENT OF TOTAL EXPENSES, THE DENOMINATOR WHICH EQUALS TOTAL OPERATING EXPENSES PER PART IX, LINE 25, OF THE FORM 990 WAS REDUCED BY BAD DEBT EXPENSE, TOTALING \$19,787,828
SCHEDULE H, PART I, LINE 7	COSTING METHODOLOGY FOR COMMUNITY BENEFIT COSTS THE AMOUNTS REPORTED ON THE TABLE

990 Schedule H, Supplemental Information

COSTING METHODOLOGY FOR COMMUNITY BENEFIT COSTS THE AMOUNTS REPORTED ON THE TABLE
ON PART I, LINE 7 COMPLETING WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES FROM THE IRS
INSTRUCTIONS

Form and Line Reference	Explanation
SCHEDULE H, PART I, LINE 3C	FACTORS OTHER THAN FPG DETERMINING FREE OR DISCOUNTED CARE THE HOSPITAL USES THE

LEVEL - INSURANCE STATUS

990 Schedule H. Supplemental Information

Additional Data

Software ID:

Software Version:

EIN: 73-1008550

Name: Duncan Regional Hospital Inc

Form 990 Schedule H, Part V Section A. Hospital Facilities											
(list in or smallest How mar organiza 2 Name, a	A. Hospital Facilities rder of size from largest to —see instructions) ny hospital facilities did the tion operate during the tax year? ddress, primary website address, and ense number	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Oritical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	DUNCAN REGIONAL HOSPITAL 1407 N WHISENANT DR DUNCAN, OK 73533 WWW DUNCANREGIONAL COM 2235	X	X					Х			
2	JEFFERSON COUNTY HOSPITAL 910 US 81 US 70 WAURIKA, OK 73573 WWW DUNCANREGIONAL COM 2233	X				X		X			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
FACILITY 1, LINE 5	PERSONS WHO REPRESENT THE COMMUNITY THE CHNA FOR DUNCAN REGIONAL HOSPITAL WAS PERFORMED FOR THE 2018 TAX YEAR SIMILARLY TO THE PRIOR CHNA, A COMMITTEE WAS FORMED THAT COMPRISED OF INDIVIDUALS WHO ENCOMPASSED THE DIVERSITY OF STEPHENS COUNTY THE HOSPITAL PARTICIPATED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT CONDUCTED BY THE PATHWAYS TO A HEALTHY STEPHENS COUNTY COMMITTEE THE INDIVIDUALS IN THIS COMMITTEE INCLUDED, BUT WERE NOT LIMITED TO, INDIVIDUALS FROM THE FOLLOWING ORGANIZATIONS DRH Hospital, Primary Care providers, Behavioral health providers, Stephens county health department, Cameron University, Red River Technology Center, Duncan Chamber of Commerce, City officials of Duncan, Marlow, Comanche, Bray-Doyle, First National bank of Velma, First Baptist church-Marlow, Duncan Police Department and various others ADDITIONAL INPUT CAME FROM SURVEYS, FOCUS GROUPS, AND COMMUNITY INFORMANT INTERVIEWS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

In a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
ACILITY 2, LINE 5	PERSONS WHO REPRESENT THE COMMUNITY THE CHNA FOR JEFFERSON COUNTY HOSPITAL WAS PERFORMED IN THE FALL OF 2018 AND A NEW CHIP COMPLETED THAT BEGAN JULY 1, 2019 THE HOSPITAL HOSTED FOUR COMMUNITY MEETINGS BETWEEN SEPTEMBER, 2018 AND JULY 2019 COMMUNITY MEMBERS WHO PARTICIPATED IN THESE MEETINGS INCLUDED INDIVIDUALS FROM JEFFERSON COUNTY HEALTH DEPARTMENT, WAURIKA PUBLIC SCHOOLS, LOCAL BANKERS, LOCAL BUSINESS OWNERS, RETIRED INDIVIDUALS, WAURIKA NEWSPAPER, A LOCAL PASTOR AND THE WAURIKA CHAMBER OF COMMERCE ADDITIONAL INPUT CAME FROM SURVEYS THAT WERE MADE AVAILABLE IN BOTH PAPER AND WEB FORMAT A TOTAL OF 95 SURVEYS FROM THE COMMUNITY WERE COMPLETED

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

n a facility reporting group, designated by "Facility A," "Facility B," etc.					
Form and Line Reference	Explanation				
	CHNA CONDUCTED WITH OTHER OPCANIZATIONS IN PARTNERSHIP WITH THE STEPHENS COUNTY				

SCHEDULE H, PART V, SECTION B, HEALTH DEPARTMENT, PATHWAYS TO A HEALTHY STEPHENS COUNTY, UNITED WAY OF STEPHENS FACILITY 1. LINE 6B COUNTY, AND NUMEROUS OTHER ORGANIZATIONS, DUNCAN REGIONAL HOSPITAL PARTICIPATED WITH THESE ORGANIZATIONS TO COMPLETE THE COMMUNITY HEALTH NEEDS ASSESSMENT FOR STEPHENS

COUNTY AND JEFFERSON COUNTY OKLAHOMA, IN THE FALL 2018

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
FACILITY 2, LINE 6B	CHNA CONDUCTED WITH OTHER ORGANIZATIONS THE CHNA FOR JEFFERSON COUNTY HOSPITAL WAS CONDUCTED WITH THE ASSISTANCE OF THE OKLAHOMA OFFICE OF RURAL HEALTH AND JEFFERSON COUNTY HEALTH DEPARTMENT THE OKLAHOMA OFFICE OF RURAL HEALTH AND JEFFERSON COUNTY HEALTH DEPARTMENT WORKED CLOSELY WITH THE HOSPITAL TO DEVELOP AN ECONOMIC IMPACT OF THE LOCAL HEALTH SECTOR, DEVELOP AND ANALYZE SURVEYS, AND GATHER LOCAL HEALTH DATA

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

SCHEDULE H, PART V, SECTION B, FACILITY 1&2, LINES 7A, 7D & 10a

WEBSITE WHERE CHNA CAN BE FOUND THE CHNA AND COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP)

CAN BE FOUND AT THE FOLLOWING ADDRESS https://www.duncanregional.com/about-the-hospital/community-involvement/ THE CHNA/CHIP REPORT IS PRINTED AND PUT IN WAITING ROOMS AND OTHER PLACES IN THE HOSPITAL

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation SCHEDULE H, PART V, SECTION B, NEEDS ADDRESSED AND NOT ADDRESSED IN IMPLEMENTATION STRATEGY THROUGH CONDUCTING FACILITY 1 & 2, LINE 11 THE CHNA, 4 HEALTH NEEDS WERE IDENTIFIED FOR THE COMMUNITY THESE NEEDS WERE -BEHAVIORAL HEALTH/ SUBSTANCE ABUSE - HEALTHY LIVING (HEART DISEASE, PHYSICAL ACTIVITY. HEALTHY FOODS) - SAFET Y/INJURY PREVENTION - CANCER AWARENESS/ EDUCATION THE IMPLEMENTATION STRATEGY PRIORITIZED THE FIRST 4 ITEMS LISTED ABOVE TO BE ADDRESSED IN THE HEALTH IMPROVEMENT PLAN MENTAL HEAL TH, HEALTHY LIVING, SAFETY/INJURY PREVENTION AND CANCER WERE CHOSEN BASED ON COMMUNITY HEA LTH DATA AND IDENTIFIABLE GAPS IN AVAILABLE CARE SERVICES IT WAS DETERMINED THAT THESE FO UR ISSUES WOULD ULTIMATELY HAVE THE GREATEST IMPACT ON THE COMMUNITYS OVERALL HEALTH WHILE ALSO TAKING INTO ACCOUNT THE HOSPITAL'S AVAILABLE RESOURCES IN THE MOST RECENT CHNA. THE FOUR PRIORITIES WERE IDENTIFIED AS 1 Behavioral Health/Substance Abuse The hospital pl ans to increase the level of community involvement and awareness in both Stephens and Jeff erson counties. including increasing collaborations with Pathways BHC and providing education to the community through social media disposal trainings. More community based referra is from local mental health providers will help increase the mental health services to the youth in Stephens county, and we plan to continue creating guidance programs to address m ental health and substance abuse, including suicide prevention training 2 HEALTHY LIVING THE HOSPITAL PLANS TO PROMOTE THE IMPORTANCE OF PHYSICAL ACTIVITY, HEALTHY EATING, AND E DUCATION OF THE ATTENTION NEEDED TOWARDS ANNUAL CHILD HEALTH CHECKS IN ORDER TO PROMOTE P HYSICAL ACTIVITY IN COMMUNITIES, THE HOSPITAL WILL PARTNER WITH ORGANIZATIONS SUCH AS DRH HEALTH FOUNDATION AND THE SIMMONS CENTER TO SPONSOR 5K EVENTS IN STEPHENS AND JEFFERSON CO UNTIES ALONG WITH A KID'S MARATHON IN ORDER TO PROMOTE HEALTHY EATING. NOT ONLY WILL THE HOSPITAL PARTNER WITH 3 SCHOOLS IN JEFFERSON AND STEPHENS COUNTIES TO HOST HEALTHY EATING EVENTS AND CREATE A CONTAINER GARDEN FOR EASY ACCESS TO FRUITS AND VEGETABLES, IT WILL ALS O INCREASE THE NUMBER OF HEALTHY CERTIFIED BUSINESSES FROM 30 TO 40 BY 2021 ALONG WITH IN CREASING THE OPPORTUNITIES OF IMMUNIZATIONS. THE HOSPITAL PLANS TO EDUCATE THE COMMUNITIES OVER THE IMPORTANCE OF ANNUAL CHILD HEALTH CHECK UPS 3 SAFETY INJURY PREVENTION THE HO SPITAL PLANS TO EDUCATE AND PREPARE THE COMMUNITIES ON HOW TO AVOID UNINTENTIONAL INJURIES BY CONDUCTING AT LEAST 10 PRESENTATIONS PER YEAR TO CIVIC ORGANIZATIONS, CHURCHES, BUSINE SSES, AND SCHOOLS THE HOSPITAL WILL PARTNER WITH OTHER PATHWAYS COMMITTEES TO HELP HIGHLI GHT INJURY IMPACT (SUICIDE. DOMESTIC VIOLENCE, ELDER ABUSE, ETC) IN ORDER TO DECREASE THE PERCENTAGE OF UNINTENTONAL INJURIES 4 CANCER THE HOSPITAL HAS IDENTIFIED CANCER AS THE 6TH MAJOR RISK AFFECTING STEPHENS COUNTY IT WILL EDUCATE ON THE BEHAVIORS THAT INCREASE THE RISK OF CANCER AND ADVOCATE THE IMPORTANCE OF EARLY DETECTION BY PARTNERING WITH CANC ER CENTERS OF SOUTHWEST OKLAHO

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Explanation			
SCHEDULE H, PART V, SECTION B, FACILITY 1 & 2, LINE 11	MA AND DUNCAN REGIONAL HOSPITAL, THEY WILL PROMOTE EARLY DETECTION BY PROVIDING FREE SCREE NINGS			

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5_d, 6_l, 7, 10, 11, 12_l, 14_g, 16_e, 17_e, 18_e, 19_c, 19_d, 20_d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference Explanation

SCHEDILLE H. PART V. SECTION B. WEBSITE WHERE FAP, APPLICATION AND PLAIN LANGUAGE SUMMARY CAN BE FOUND

SCHEDULE H, PART V, SECTION B, FACILITIES 1 & 2, LINES 16A, 16B, https://www.duncanregional.com/patients-visitors/billing-finance/

In a facility reporting group, designated by "Facility A," "Facility B," etc.

	n 990 Schedule H, Part V Section D. Other Facilities spital Facility	That Are Not Licensed, Registered, or Similarly Recognized as
Sec Fac		ensed, Registered, or Similarly Recognized as a Hospital
(lıst	ın order of sıze, from largest to smallest)	
How	many non-hospital health care facilities did the organiza	tion operate during the tax year?
	ne and address	Type of Facility (describe)
1	CANCER CENTERS OF SOUTHWEST OKLAHOMA LLC 3401 WEST GORE BOULEVARD LAWTON, OK 73502	CANCER CENTER
1	DRH IMAGING LLC 1407 N WHISENANT DR DUNCAN, OK 73533	IMAGING CENTER
2	SANFORD CHILDREN'S CLINIC 2502 WEST ELK DUNCAN, OK 73533	PEDIATRIC CENTER
3	DUNCAN ORTHOPEDICS 2815 WEST ELK DUNCAN, OK 73533	ORTHOPEDICS
4	DUNCAN ALLERGY ENT 1401 DUNCAN REGIONAL LOOP DUNCAN, OK 73533	OTOLARYNGOLOGY
5	DUNCAN BONE & JOINT 2000 WEST ELK DUNCAN, OK 73533	ORTHOPEDICS
6	MARLOW FAMILY CARE 501 N 4TH MARLOW, OK 73055	FAMILY PRACTICE
7	WAURIKA FAMILY CARE 9172 US HWY 70 WAURIKA, OK 73573	FAMILY PRACTICE
8	DUNCAN BEHAVIORAL HEALTH 1312 JACKIE ROAD DUNCAN, OK 73533	PSYCHIATRY/BEHAVIORAL HEALTH
9	MILLER EYE CARE 1311 JACKIE ROAD DUNCAN, OK 73533	OPTHALMOLOGY
10	DUNCAN UROLOGY 2115 DUNCAN REGIONAL LOOP 300 DUNCAN, OK 73533	UROLOGY

DLN: 93493178000250 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public ▶ Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number Duncan Regional Hospital Inc 73-1008550 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization (book, FMV, appraisal, noncash assistance or assistance grant cash or government assistance other) (1) See Additional Data (4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2018

Schedule I (Form 990) 2018						Page 2
Part III Grants and Other A Part III can be duple			als. Complete if the org	anızatıon answered "Yes	" on Form 990, Part IV, line 22	-
(a) Type of grant or assi		(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
Part IV Supplementa	l Informatio	on. Provide the inf	ormation required in	Part I, line 2; Part III	, column (b); and any other ac	dditional information.
Return Reference	Explanation	on				
SCHEDULE I, PART I, LINE 2			THE USE OF GRANT FU HEIR INTENDED PURPOS		HOSPITAL REQUESTS AND RECEIVE	S PERIODIC REPORTS TO ENSURE THE GRANT

Schedule I (Form 990) 2018

Additional Data

807 W MAIN DUNCAN, OK 73533 DUNCAN COMMUNITY

RESIDENCE PO BOX 1474 DUNCAN, OK 73534

Software ID: Software Version: EIN: Name:

23-7451608

rsion: EIN: 73-1008550

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

Name: Duncan Regional Hospital Inc

anie. Duncan Regional Hospital Inc

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BEAUTIFUL DAY FOUNDATION	46-4630628	501(C)(3)		39,116	FMV	FOOD	COMMUNITY SUPPORT

22,487 FMV

FOOD

COMMUNITY SUPPORT

(a) Name and address of (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (b) EIN organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 20-2772056

DUNCAN REGIONAL HOSPITAL 20-2772056 501(C)(3) 259,323 NURSING SCHOLARSHIPS & STIPENDS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DUNCAN, OK 73533

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	a -	DLN: 934	9317	8000	250
Sch	edule J	Co	mpensat	ion Information	40	IB No	1545-(0047
(For	n 990)	For certain Office		Trustees, Key Employees, and Hig	hest	•		
		► Complete if the org	Compensa anization answ	ated Employees vered "Yes" on Form 990, Part IV	, line 23.	20	18	3
Danar	tment of the Treasury		▶ Attach	n to Form 990. instructions and the latest inform			o Pul	
	al Revenue Service	r do to <u>mmmango</u>	<u> </u>	moti actions and the facest mion		Insp	ectio	n
	ne of the organiza can Regional Hospita				Employer identificat	ion nu	ımber	
					73-1008550			
Pa	rt I Questi	ons Regarding Compensa	tion					
1 a				f the following to or for a person liste ny relevant information regarding the			Yes	No_
	☐ First-class	or charter travel		Housing allowance or residence for	personal use			
	Travel for	companions		Payments for business use of perso	nal residence			
	Tax idemi	nification and gross-up payment	s 🔽	Health or social club dues or initiati				
	☐ Discretion	ary spending account	Ш	Personal services (e g , maid, chau	ffeur, chef)			
b		xes in line 1a are checked, did tl ill of the expenses described abo		ollow a written policy regarding payn nplete Part III to explain	nent or reimbursement	1b	Yes	
2				or allowing expenses incurred by all	- 1-3	2	Yes	
	airectors, truste	es, officers, including the CEO/E	xecutive Directo	r, regarding the items checked in line	e Ta'			
3				ed to establish the compensation of t not check any boxes for methods	he			
	_	•		CEO/Executive Director, but explain	ın Part III			
	✓ Compens	ation committee		Written employment contract				
		ent compensation consultant	▽	Compensation survey or study				
	☐ Form 990	of other organizations	\checkmark	Approval by the board or compensa	ition committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-con	trol payment?			4a		No
b		r receive payment from, a suppl		lified retirement plan?		4b	Yes	
С	Participate in, o	r receive payment from, an equi	ty-based comper	nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	d provide the app	olicable amounts for each item in Par	t III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29)	organizations	must complete lines 5-9.				
5	For persons liste		n A, line 1a, did	the organization pay or accrue any				
а	The organization	1?				5a		No
b	Any related orga					5b		No
	-	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section on tingent on the net earnings of the net earnings of		the organization pay or accrue any				
a	The organization					6a		No
Ь	Any related orga	anization? 6a or 6b, describe in Part III				6 b		No_
7	-	•	n A. line 1a did	the organization provide any nonfixe	d			
•		escribed in lines 5 and 6? If "Yes			-	7	Yes	
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe			N.
9		8, did the organization also follo	w the rebuttable	presumption procedure described in	Regulations section	9		No_
For F	Panerwork Redu	ction Act Notice, see the Ins	tructions for Fo	orm 990. Cat No 5	50053T Schedule J		990)	2018

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. ch individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 99 Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the tot	0, Part VII tal amount of Fo	rm 990, Part VII, Se	ection A, line 1a, a	applicable column (D) and (E) amour	nts for that indi	ıvıdual
(A) Name and Title	(B) Breat	(B) Breakdown of W-2 and/or 1099-MISC compensation			(D) Nontaxable benefits	columns	Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table							
					1		
	+						
	+			+			
							<u> </u>
						<u> </u>	

Schedule J (Form 990) 2018	Page 3
Part III Supplemental Inform	nation
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation

FOR THIS REASON, THE DUES ARE NOT INCLUDED IN THE CEO'S W-2 AS TAXABLE INCOME

Return Reference	Explanation
	NON-FIXED PAYMENTS SENIOR MANAGEMENT IS PAID VARIABLE COMPENSATION BASED UPON GOALS APPROVED BY THE GOVERNING BOARD ANNUALLY THE GOALS VARY YEAR TO YEAR THERE IS A FIXED PERCENTAGE SET AT THE BEGINNING OF THE YEAR WHEN THE GOALS ARE APPROVED A PERCENTAGE OF THAT AMOUNT IS PAID BASED ON THE ACHIEVEMENT OF THOSE GOALS

Return Reference	Explanation
	SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN DESCRIBED IN 457(F) INDIVIDUALS PAYMENT IN W-2 DEFERRED COMPENSATION JAY JOHNSON \$112,058 \$20,000 DOUG VOLINSKI \$93,671 \$15,415 CYNTHIA RAUH \$75,807 \$11,469 ROGER NEAL \$84,080 \$15,308 MARK RHOADES \$68,525 \$11,752 MIGUEL REY SABEDRA NONE \$20,000 KRISTEN WEBB NONE \$2,527 THE FOLLOWING INDIVIDUALS PARTICIPATED IN A NONQUALIFIED DEFERRED COMPENSATION PLAN DESCRIBED IN 409(A) INDIVIDUALS PAYMENT IN W-2 DEFERRED COMPENSATION THOMAS EISER, MD NONE \$20,000 STACIE ELFRINK, MD NONE \$20,000 RON MILLER, MD NONE \$20,000 Miguel Tovar, MD NONE \$20,000 William Stewart, MD NONE \$18,160

Return Reference	Explanation
·	COMPENSATION DANNY GILES SHOWS \$(20,000) AS OTHER REPORTABLE COMPENSATION THE 2017 CALENDAR YEAR COMPENSATION ON THE PRIOR YEAR TAX RETURN HAD A \$20,000 409(A) CONTRIBUTION INCLUDED IN HIS COMPENSATION THE \$(20,000) BEING REPORTED FOR CALENDAR YEAR 2018 IS TO REVERSE THE ENTRY

Liviiai

RON MILLER MD - End 1218 (I)

(1)

(1)

(1)

(1)

(III)

(1)

(1)

(1)

(III)

(II)

VICE CHAIR-OPTHAMOLOGIST JAY JOHNSON

Med

VP/CFO

President & CEO

DOUG VOLINSKI

CYNTHIA RAUH

MARK W RHOADES

VP OPERATIONS/CIO

ORTHOPAEDIC SURGEON

PHYSICIAN - Orthopedic

MIGUEL ANGEL TOVAR MD

MIGUEL REY SABEDRA MD

PHYSICIAN - Family Practice

ROGER NEAL

THOMAS EISER

DANNY GILES MD

STACIE ELFRINK MD

PHYSICIAN - OBGYN

PHYSICIAN - OBGYN

surgeon

VP/Chief Nursing Officer

VP - HUMAN RESOURCES

WILLIAM STEWART MD

President-Solutions-Family

Software Version: EIN:

432,120

286,246

285,813

144,906

105,441

116,133

148,470

451,297

1,052,046

564,139

532,635

464,076

Software ID:

23,110

19,851

13,757

10,601

6,024

18,829

EIN: 73-1008550

Name: Duncan Regional Hospital Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees											
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in				
	(i) Base Compensation	(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column (B)				
		Bonus & incentive	Other reportable	compensation			reported as deferred on prior Form 990				
		compensation	compensation				prior rottii 330				

112,058

93,671

75,807

68,525

84,080

-20,000

26,478

33,750

31,788

28,262

20,238

21,191

27,901

33,750

13,750

33,750

33,750

33,750

17,539

17,839

17,695

11,964

7,437

11,964

10,513

8,349

17,796

17,476

10,078

476,137

473,003

355,147

292,560

219,524

223,837

289,793

493,396

1,063,592

597,889

583,861

507,904

112,058

93,671

75,807

68,525

84,080

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493178000250 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule K Supplemental Information on Tax-Exempt Bonds (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. Open to Public Department of the Treasury Inspection Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Name of the organization Employer identification number Duncan Regional Hospital Inc 73-1008550 Part I **Bond Issues** (i) Pool (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (f) Description of purpose (g) Defeased (h) On (e) Issue price behalf of financing ıssuer Yes No Yes No Yes No THE OKLAHOMA DEVELOPMENT 73-1083741 XXXXXXXXX 12-03-2013 17,388,000 REFINANCE SERIES 2003A BOND Х Χ Χ FINANCE AUTHORITY THE OKLAHOMA DEVELOPMENT 73-1083741 12-03-2013 20,000,000 REFINANCE SERIES 2008 BOND Χ Х Х XXXXXXXXX FINANCE AUTHORITY THE OKLAHOMA DEVELOPMENT 15.000.000 Series 2018 - Health Facilities 73-1083741 11-05-2018 Χ XXXXXXXXX FINANCE AUTHORITY **Proceeds** Part ${f I}$ C В D 1,739,000 ol 2 3 17,388,000 20,000,000 15,000,000 5 6 17,243,870 19,834,220 7 144,130 165,780 8 9 10 15,000,000 11 12 13 2004 2009 2018 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ Χ Χ 14 Were the bonds issued as part of an advance refunding issue? Χ 15 Χ Х Χ Χ Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ **Private Business Use** Part III Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property 1 Χ Χ Χ Are there any lease arrangements that may result in private business use of bond-financed 2 Χ Χ Χ For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50193E Schedule K (Form 990) 2018 3a

b

C

d

6

Part IV

b

C

Arbitrage

Page 2

D

D

Schedule K (Form 990) 2018

No

Yes

Yes

C

No

Χ

Х

Х

Χ

0 %

Yes

Χ

Χ

Χ

No

Χ

Χ

Х

Χ

Х

C

Α

Nο

Χ

Х

Χ

Х

Yes

Χ

Χ

В

0 %

Yes

Χ

Χ

Χ

No

Χ

Χ

Χ

Χ

No

Χ

Χ

Χ

Χ

Yes

Х

0 %

Yes

Χ

Х

Χ

No

Χ

Χ

Χ

Χ

Χ

Α

Yes

Х

L	
Are there any management or service contracts that may result in private business use of bond-financed property?	
If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside	

counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Rebate not due yet?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Term of hedge Was the hedge superintegrated?

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Term of GIC

the GIC satisfied?

requirements of section 148? . . .

Schedule K (Form 990) 2018

period?

Part VI

Yes

Page 3

No

No

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

X

Yes

Χ

No

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Nο

Yes

В

Х

Yes

No

Yes

No

No

Yes

Χ

Nο

Yes

Schedule K (Form 990) 2018

efile GRAPHI	C print - DO	NOT PROCES	S A	s Filed Data -					DL	N: 93	4931	780	00250
Schedule L (Form 990 or 990	I-EZ) ► Comp	lete if the org	anizatio	ions with Ir	on Form 9	90, Part IV, li	nes 2	25a, 2	25b, 26		МВ No	1545	5-0047
27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40l ▶ Attach to Form 990 or Form 990-EZ.							юь.	·	,		20	11	R
		⊳G o t		irs.gov/Form990			۱.						
Department of the Tre Internal Revenue Serv	I									•	Open Insi	to P Jecti	
Name of the org	anızatıon						Er	mplo	yer ide	ntifica			
Duncan Regional H	ospital Inc						73	3-100	8550				
				501(c)(3), section !						ne 40h			
Complete if the organization answered "Yes" 1 (a) Name of disqualified person				(b) Relationship be					escript		(d) Cor	rected?
			C	organization			tr	ansactı	on	Y	es	No	
						_							
							+						
Part II Loans to and/or Complete if the organ reported an amount of (a) Name of Interested person with organization		or From Inter anization answer t on Form 990, on (c) Purpose	rested rested rested red red	Persons. "" on Form 990-EZ,	rganization .		0, Pa (g)	> \$			or if the organization (i)Written d by agreement?		
			То	From			Yes	No	Yes	No	Yes		No
Total			l	Þ	\$	1		ı					
				terested Perso		lino 27							
		(b) Relationship interested perso organizat	p betwee	en (c) Amount			of assi	f assistance ((e) Pu	e) Purpose of assist		
For Paperwork Red	luction Act Notic	e, see the Instru	ctions fo	r Form 990 or 990-E	Z. C	at No 50056A		Scl	nedule I	L (Form	990 o	r 990-	EZ) 2018

	between interested person and the organization	transaction		organiz rever	zation's
				Yes	No
(1) AM SURGERY	DIRECTOR - 50% OWNER	361,900	PURCHASED SERVICES		No
					$\overline{}$

Explanation

Schedule I (Form 990 or 990-F7) 2018

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

Supplemental Information

Part V

efile GRAPHIC print - DO NOT PROCESS As Filed Data -			93493178000250
SCHEDUL (Form 990 or EZ)	990- Complete to provide information for responses Form 990 or 990-EZ or to provide any and Attach to Form 990 or 990	to specific questions on itional information. 0-EZ.	2018 Open to Public Inspection
Namel อิราหยาวรัฐอาศรสาเอก Duncan Regional Hospital Inc 990 Schedule O, Supplemental Information		73-1008550	fication number
Return Reference	Explanatio	n	
FORM 990, PART VI, SECTION A, LINE 7B	GOVERNANCE DECISIONS RESERVED TO PERSONS OTHER THAT IS DECISIONS FOR REVIEW AND APPROVAL OF COMPENSATION DETINE THE COMPENSATION COMMITTEE CONSISTS OF NO LESS THE TED BY THE BOARD ON THE RECOMMENDATION OF THE NOMIN HALL APPOINT ONE MEMBER OF THE COMPENSATION COMMITTEE MEMBERS	PACKAGES TO A SUBCOMMITTEE IAN THREE INDEPENDENT DIRECT IATING/GOVERNANCE COMMITTEE	OF THE BOAR ORS, APPOIN THE BOARD S

Explanation Return Reference

990 Schedule O, Supplemental Information

PROCESS TO REVIEW 990 THE FORM 990 WAS PREPARED AND REVIEWED BY AN OUTSIDE ACCOUNTING FIR FORM 990. PART VI. $_{
m I}$ M and reviewed internally by management $_{
m PRIOR}$ to filing. Copies of the 990 were distribut SECTION B. ED TO BOARD MEMBERS AT A BOARD MEETING TIME WAS PROVIDED FOR REVIEW AND QUESTIONS AT THE

LINE 11B MEETING BOARD MEMBERS WERE OFFERED COPIES TO TAKE WITH THEM AFTER THE MEETING. THE 990 IS ALSO UPLOADED TO A BOARD PORTAL FOR REVIEW YEAR-ROUND

Return

Reference	
FORM 990,	PROCESS TO MONITOR COMPLIANCE WITH CONFLICT OF INTEREST POLICY BOARD MEMBERS, OFFICERS AN
PART VI,	D HIGHEST COMPENSATED EMPLOYEES ARE REQUIRED TO DISCLOSE ANNUALLY INTERESTS THAT COULD GIV
SECTION B,	E RISE TO CONFLICTS IF A BOARD MEMBER BELIEVES THAT HE OR SHE MAY HAVE A CONFLICT OF INTE
LINE 12C	REST, THEN THE CONFLICT SHOULD BE IMMEDIATELY DISCLOSED THE BOARD MEMBER IS THEN TOLD TO
	LEAVE THE BOARD MEETING AND THE REMAINING BOARD DISCUSSES AND VOTES ON IF A CONFLICT OF IN
	TEREST EXISTS IF IT IS DECIDED THAT A CONFLICT EXISTS, THE AFFECTED BOARD MEMBER SHOULD A
	BSTAIN FROM ANY ACTION TO THE INTEREST AND SHOULD ABSENT HIMSELF OR HERSELF FROM ANY PORTI
	ON OF ANY PROCEEDINGS AT WHICH ACTION IS CONSIDERED OR TAKEN REGARDING THE INTEREST

Explanation

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINES 15A & 15B	COMPENSATION REVIEW THE BOARD OF DIRECTORS APPOINTS THE COMPENSATION COMMITTEE TO DISCHAR GE THE BOARD'S RESPONSIBILITIES RELATING TO COMPENSATION OF THE HOSPITAL'S EXECUTIVE OFFIC ERS AND OTHER INDIVIDUALS DEFINED AS DISQUALIFIED PERSONS UNDER THE INTERNAL REVENUE CODE THE COMPENSATION COMMITTEE ESTABLISHES THE COMPENSATION AND BENEFIT ARRANGEMENTS PROVIDED TO THE EXECUTIVE OFFICERS OF THE HOSPITAL THE COMPENSATION COMMITTEE ANNUALLY REVIEWS THE ANNUAL BASE SALARY, THE ANNUAL INCENTIVE COMPENSATION AND OTHER BENEFITS OFFERED OR PAID TO THE EXECUTIVE MANAGEMENT OF THE HOSPITAL THE COMPENSATION COMMITTEE OF THE BOARD SETS THE CEO'S SALARY THEY RELY HEAVILY ON SALARY SURVEY DATA AND RECOMMENDATIONS FROM A NATI ONAL CONSULTING FIRM REVIEWS ARE CONDUCTED IN SEPTEMBER OR OCTOBER OF EACH YEAR AND DOCUM ENTED IN THE COMMITTEE'S MEETING MINUTES

Return Explanation
Reference

FORM 990,	WRITTEN POLICY TO EVALUATE PARTICIPATION IN JOINT VENTURES ALTHOUGH THE HOSPITAL DOES NOT
PART VI,	HAVE A WRITTEN POLICY, ALL POTENTIAL JOINT VENTURES ARE REVIEWED AND EVALUATED BY THE BOA
SECTION B,	RD OF DIRECTORS ON A CASE BY CASE BASIS THE HOSPITAL DOES NOT ENTER INTO A JOINT VENTURE
LINE 16B	WITHOLIT THE ROARD'S APPROVAL

Return Explanation
Reference

LINE 19

FORM 990, AVAILABILITY OF DOCUMENTS THE ORGANIZATION DOES NOT MAKE ITS GOVERNING DOCUMENTS, CONFLIC PART VI, SECTION C,

990 Schedule O, Supplemental Information

Return

LINE 9

5 ----- TOTAL \$ (1,364,524)

Reference	
FORM 990,	OTHER CHANGES IN NET ASSETS INTERCOMPANY EXPENSE - ADVANCED MEDICAL SUPPLY \$ (709,704) IN
PART XI.	TERCOMPANY EXPENSE - SOLUTIONS (585.452) INTERCOMPANY EXPENSE - DHP (69,373) OTHER CHANGES

Explanation

Return Explanation Reference

FORM 990,	SIGNIFICANT CHANGES TO GOVERNING DOCUMENTS THE BYLAWS WERE AMENDED December 2018 The ame								
PART VI,	nded bylaws explained the powers and reporting requirements for the board committees, incl								
SECTION A,	uding excluding the compensation committee from needing board ratification for their decis								
LINE 4	ions								

Return Explanation
Reference

FORM 990 DESCRIPTION PURCHASED SERVICES TOTAL FEES 10668243
PART IX
LINE 11G

Return Explanation
Reference

FORM 990 DESCRIPTION PROFESSIONAL FEES TOTAL FEES 3861324
PART IX
LINE 11G

Return Explanation
Reference

FORM 990 DESCRIPTION COLLECTION FEE TOTAL FEES 732583
PART IX
LINE 11G

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

(Form 990)

Department of the Treasury

Duncan Regional Hospital Inc

Internal Revenue Service Name of the organization **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 2018

DLN: 93493178000250

Open to Public Inspection

Employer identification number

73-1008550

Part I Identification of Disregarded Entities Complete if the	e organization answe	ered "Yes" on Form	990, Part IV, line 3	3.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (sta or foreign country	(d) te Total income	(e) End-of-year assets	(f) Direct controllin entity	าg	
(1) SOLUTIONS PHYS PRACTICE MGMT 2210 DUNCAN REGIONAL LOOP ROAD DUNCAN, OK 73533 26-0618405	PRACTICE MGMT	ОК	4,887,624	1,068,921	DRH		_
(2) ADVANCED MEDICAL SUPPLY LLC 1503 NORTH HIGHWAY 81 SUITE A DUNCAN, OK 73533 73-1539867	DME	OK	1,608,351	791,874	DRH		
(3) DUNCAN HEALTH PARTNERS LLC 1407 N WHISENANT DR DUNCAN, OK 73533 46-4527302	HEALTHCARE	OK	0	5,774	DRH		
							_
							_
Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax year.	Complete if the orga	inization answered '	"Yes" on Form 990,	Part IV, line 34 b	ecause it had one or	r more	
(a) Name, address, and EIN of related organization	(b) Primary activity	Primary activity Legal domicile (state Exempt Code section Public charity status Direct		(f) Direct controlling entity	Section (13) co	n 512(b) ontrolled	
						Yes	(g) con 512(b) controlled entity? ss No
For Paperwork Reduction Act Notice, see the Instructions for Form 990).	Cat No 5013!	 5Y		Schedule R (Form	n 990) 2	018

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(H Disprop alloca	rtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	aging ner?	(k Percen owner	ntage
L) DRH IMAGING LLC		RADIOLOGY SVC	OK	DRH	RELATED	889,327	145,274	Yes	No No	0	Yes	No No	84 2	
, 07 WHISENANT DRIVE NCAN, OK 73534 -8849754							,							
art IV Identification of Related Organ because it had one or more relate							swered "Ye	s" on I	Form 9	990, Part I\	√, lın	e 34		
(a) (b) Name, address, and EIN of Primary activity related organization		d (state	(c) Legal omicile e or foreig			(e) Type of entity Corp, S corp, or trust)	(f) Share of tota Income	al Shar	(g) re of end year assets	d-of- Perd	(h) centag nership		(i Section (13) cor enti	512(ntroll
		c	ountry)										Yes	No
														4

Schedule R (Form 990) 2018		Page 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.		
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule	Ye	s No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	No
b Gift, grant, or capital contribution to related organization(s)	1b	No
c Gift, grant, or capital contribution from related organization(s)	1c	No
d Loans or loan guarantees to or for related organization(s)	1d	No
e Loans or loan guarantees by related organization(s)	1e	No
f Dividends from related organization(s)	1f	No
g Sale of assets to related organization(s)	1g	No
h Purchase of assets from related organization(s)	1h	No
i Exchange of assets with related organization(s)	1i	No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	11	No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	No
o Sharing of paid employees with related organization(s)	10	No
p Reimbursement paid to related organization(s) for expenses	1p	No
q Reimbursement paid by related organization(s) for expenses	1 q	No
r Other transfer of cash or property to related organization(s)	1r	No
s Other transfer of cash or property from related organization(s)	1s Yes	s

ı	Performance of services or membership or fundraising solicitations for related organization(s)				4	NO		
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	No		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	No		
0	Sharing of paid employees with related organization(s)				10	No		
р	Reimbursement paid to related organization(s) for expenses				1p	No		
q	Reimbursement paid by related organization(s) for expenses				1q	No		
r	Other transfer of cash or property to related organization(s)				1r	No		
s	Other transfer of cash or property from related organization(s)				1s Yes	•		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line	e, including covered r	elationships and tra	nsaction thresholds				
	(a) Name of related organization	(c) Amount involved	(d) Method of determining amount involved					
(1) DF	H IMAGING LLC	S	2,527,020	CASH				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	section 501(c)(3) organizations? m		Are all partners section 501(c)(3) organizations?		Are all partners section 501(c)(3) organizations?		Are all partners section 501(c)(3) organizations?		section 501(c)(3) in organizations?		section total 501(c)(3) income organizations?		(f) Share of total income (g) Share of end-of-year assets	l-of-year allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No										
										Schedul	e R (Forn	1 99	0) 2018									

