DLN: 93493319062839 OMB No. 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018 D Employer identification number B Check if applicable **NEW ORLEANS & COMPANY** □ Address change ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite 2020 ST CHARLES AVENUE ☐ Amended return ☐ Application pending (504) 566-5011 City or town, state or province, country, and ZIP or foreign postal code NEW ORLEANS, LA 70130 G Gross receipts \$ 37,554,458 Name and address of principal officer H(a) Is this a group return for J STEPHEN PERRY ☐Yes ☑No subordinates? 2020 ST CHARLES AVENUE H(b) Are all subordinates NEW ORLEANS, LA 70130 ☐ Yes ☐No ıncluded? ☐ 501(c)(3) **☑** 501(c)(6) **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW NEWORLEANS COM L Year of formation 1960 M State of legal domicile LA Summary 1 Briefly describe the organization's mission or most significant activities DEVELOPING AND MARKETING THE NEW ORLEANS REGION AS THE PREMIER CONVENTION AND VISITOR DESTINATION Activities & Governance 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 29 4 29 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 5 **6** Total number of volunteers (estimate if necessary) 6 ٥ Total unrelated business revenue from Part VIII, column (C), line 12 70,500 **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 1,704,394 1,695,308 Ravenua 33,166,269 35,291,874 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 546,309 567,276 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 35,416,972 37,554,458 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 0 0 **14** Benefits paid to or for members (Part IX, column (A), line 4) . . . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 9,037,566 9,230,258 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 25,779,766 26,680,515 34,817,332 35,910,773 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . 599,640 1,643,685 Net Assets or Fund Balances Beginning of Current Year End of Year 55,803,548 20 Total assets (Part X, line 16) . 53,316,857 21 Total liabilities (Part X, line 26) . 5,702,262 8,596,264 22 Net assets or fund balances Subtract line 21 from line 20 . 47,614,595 47,207,284 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-11-14 Signature of officer Sign Here STEPHEN PERRY PRESIDENT & CEO Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf P01222673 Paid self-employed Firm's name LAPORTE APAC Firm's EIN ► 72-1088864 Preparer Use Only Firm's address ► 111 VETERANS MEMORIAL BLVD 600 Phone no (504) 835-5522 METAIRIE, LA 700054958 ✓ Yes 🗆 No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2018)				Page 2				
Pa	statement	of Program Service Acc	complishments						
	Check if Sche	dule O contains a response oi	note to any line in this Part III .		🗆				
1	Briefly describe the o		·						
REG				TH BY DEVELOPING AND MARKET RSE ELEMENTS OF THE HOSPITAL					
2			gram services during the year wh		☐ Yes ☑ No				
	If "Yes," describe the	se new services on Schedule	0						
3	Did the organization services?	5 .	gnificant changes in how it condu	icts, any program	☐ Yes ☑ No				
	If "Yes," describe these changes on Schedule O								
4	Section 501(c)(3) an		required to report the amount o	largest program services, as meas f grants and allocations to others,					
4a	(Code) (Expenses \$	including grants of \$) (Revenue \$)				
	See Additional Data				<u> </u>				
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)				
	See Additional Data								
4c	(Code) (Expenses \$	ıncludıng grants of \$) (Revenue \$)				
	See Additional Data								
4d	Other program service	ces (Describe in Schedule O)							
	(Expenses \$	ıncludıng	grants of \$) (Revenue \$)				
4e	Total program serv	rice expenses ▶							
					Form 990 (2018)				

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Par	Checklist of Required Schedules			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete	1	Yes	No No
2	Schedule A	2		No No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 2	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	ın Part X, line 16? If "Yes," complete Schedule D, Part IX 🐕	11d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

22

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Pai	t IV Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	tV Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	. :		<u>Ш</u>
			Ves	No

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

 ${f c}$ Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

Yes

123

1a

1b

7e Nο 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . Nο If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 7h

Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during 8 9a Did the sponsoring organization make any taxable distributions under section 4966? . . . 9a **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . 9h Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12 . . 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b

11a

13c

14a

14b

15

No

Nο

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b Gross income from other sources (Do not net amounts due or paid to other sources 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b

11 Section 501(c)(12) organizations. Enter a Gross income from members or shareholders .

which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Section 501(c)(29) qualified nonprofit health insurance issuers.

a Is the organization licensed to issue qualified health plans in more than one state?

Note. See the instructions for additional information the organization must report on Schedule O 13a Enter the amount of reserves the organization is required to maintain by the states in 13b

Page **6**

Par	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to i	lines
Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year la 29			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 29			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	Yes	
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	∍.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	'
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt			
	status with respect to such arrangements?	16b		1
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website 🗹 Upon request 🗌 Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records TAMMIE BOTELER 2020 ST CHARLES AVE NEW ORLEANS, LA 70130 (504) 566-5094			

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Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,	
	Check if Schedule O contains a	response or no	te to an	y line	ın t	this	Part VI	١.			🗆	
Section	A. Officers, Directors, Tru	istees, Key E	mploy	ees	, an	id H	lighe	st C	Compensated En	nployees		
ear • List all f compens	e this table for all persons require of the organization's current of ation Enter -0- in columns (D), (ficers, directors, E), and (F) if no	trustee	s (wl nsatı	neth on v	er ir vas į	ndıvıdu Daid	als (or organizations), re	gardless of amount	-	
	of the organization's current key		•									
ho receive	organization's five current high of reportable compensation (Box n and any related organizations											
f reportabl	of the organization's former office e compensation from the organiz	ation and any r	elated o	rganı	zatı	ons	•'			·	•	
rganızatıor	of the organization's former dire n, more than \$10,000 of reportab	le compensation	n from t	he or	gan	ızatı	on and	an	y related organization	ns	2	
ompensate	s in the following order individua ed employees, and former such p	ersons	•									
_ Check	this box if neither the organizatio	n nor any relate	ed organ	nizatio	on c	omp	ensate	d ar	ny current officer, di	rector, or trustee	Γ	
	(A) Name and Title	(B) Average hours per week (list any hours for related	than one box, unless person compensation compensation from the director/trustee) organization (W-organization (W-organization) (W-organization) (W-organization)				(D) (E) Reportable Reportable E: mpensation compensation amoi from the from related com- anization (W- organizations f					
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1000 MISC)	(W- 2/1099- MISC)	organization and related organizations	
See Addition	al Data Table						Ŀ					
					l	1		l				

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Part VII Section A. Officers, Direct	ors, Trustees	, Key I	Empl	loye	es,	and	High	nest Co	mpensa	ted E	mployees	(cont	inued)	
(A) Name and Title	(B) Average hours per week (list any hours	Position (do not check more than one box, unless person comp is both an officer and a fro								ortable Reportable compensa		w-	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/109	99-MISC)	2	/1099-MISC		organizat relat organiz	ed
See Additional Data Table														
			_									_		
												+		
												+		
												_		
			_									+		
												\dashv		
1b Sub-Total														
c Total from continuation sheets to Part VII, Section A ▶ 2,873,935 0									362,548					
Total number of individuals (including of reportable compensation from the	but not limited	to thos			bove	e) who	rece	eived mo	ore than	\$100,0	00	•		
D. Dalilla annual and an inches			1.		1		1	_1			.1		Yes	No
Did the organization list any former of line 1a? If "Yes," complete Schedule 3			· .	• ey er	• 11bic	• •	• •	• •		• • •	•	3		No
For any individual listed on line 1a, is organization and related organization individual	the sum of repose s greater than \$	ortable 6 3150,00	comp 0? <i>If</i> •	ensa <i>"Yes</i>	tion ," co •	and on an and on an and on and on an and on and on an another and on an and on an and on an and on an another and on an another and on an a	ther te Sc	comper hedule J	nsation fr I for such	om the		4	Yes	
5 Did any person listed on line 1a receive services rendered to the organization									ation or in	ndıvıdu • •	al for	5		No
Section B. Independent Contract														
Complete this table for your five high- from the organization Report comper	nsation for the c									ion's ta	x year	mpen		
Name a	(A) and business addre) SS							De CONSTRU	escriptio	(B) n of services		Comper	
2740 N ARNOULT ROAD									CONSTIN	,crion			-	,,224,310
METAIRIE, LA 70002 AUDUBON COMMISSION									RIVERFRO	ONT DE	/ELOPMENT		2	,000,000
6500 MAGAZINE NEW ORLEANS, LA 70118								-	,988,478					
BRITISH AIRWAYS PO BOX 365 HARMONDSWORTH, ENGLAND UB70BG								1	,900,476					
DICK CLARK PRODUCTION RIGHTS LLC									BROADCA	ASTING				700,000
2900 OLYMPIC BLVD SANTA MONICA, CA 90404														
2803 ST PHILLIP STREET							428,560							
NEW ORLEANS, LA 70119 2 Total number of independent contractor		not lim	ııted t	o th	ose	listed	abov	ve) who	l received	more t	han \$100,0	00 of		
compensation from the organization 🕨 🕻	33													

						(A) revenue	Rel ex fu	(B) ated or kempt nction venue	(C) Unrelated business revenue	(D) Revenue excluded from tax under section: 512 - 514
	1a Federated campaign	ıs	La				ı 'e	venue		1 312 - 314
s, Grants Amounts	b Membership dues .	<u> </u>	1b	1,695,308						
Grants mounts	b Membership dues .	<u> </u>	<u> </u>	1,093,306						
G H	c Fundraising events		1c							
ifts	d Related organization	ns :	ld							
يَّا رو	e Government grants (co	ntributions)	le							
Contributions, Gifts, and Other Similar A	f All other contributions, and similar amounts no above	t included	1f							
tributio Other	g Noncash contribution	ns included								
a tr										
Contained	h Total. Add lines 1a-	1f		. •		1,695,308				
				Busines	s Code	, ,				
Жŀе	2a TOURISM SUPPORT ASSE	ESSMENT REVENU			900099	20,	304,465	20,304	1,465	
۲۶۶	B STATE OF LA/NOTMC FU					13,	565,048	13,56	5,048	
œ.	c OTHER REVENUE			_	900099		646,686	646	5,686	
MCE					900099	1	552,630	55:	2,630	
Ser.	d STAFFING SERVICES				900099				<u> </u>	
Ē	e INDUSTRY SHOW COST-	SHARE			900099		152,545	15.	2,545	
Program Service Revenue	f All other program ser	vice revenue					70,500		7	0,500
ĕ	, ,			35,	291,874					
	g Total. Add lines 2a-2f		•		_		<u> </u>		Ι	
	3 Investment income (in similar amounts)			st, and other		567,27	6			567,27
	4 Income from investme			roceeds i	• —		+			
	5 Royalties				• 		+			
	Ī	(ı) Real		ıı) Personal	İ					
	6a Gross rents									
	b Less rental expenses									
	c Rental income or				-					
	(loss)									
	d Net rental income or	(loss)		• •						
	_	(ı) Securitie	5	(II) Other						
	7a Gross amount from sales of assets other than inventory									
	b Less cost or other basis and sales expenses									
	C Gain or (loss)				1					
	d Net gain or (loss) .		<u>'</u>	•	┪					
	8a Gross income from fu	ındraısıng even	:s	<u> </u>						
a n	(not including \$	of								
Other Revenue	contributions reported See Part IV, line 18		a							
Re	b Less direct expenses		ь							
ē	${f c}$ Net income or (loss) ${f f}$	from fundraisin	g events	+ + •						
)th	9a Gross income from ga	aming activities								
	See Part IV, line 19		a							
	b Less direct expenses	.	ь —		-					
	c Net income or (loss) f			· •						
	10a Gross sales of invento						+			
	returns and allowance		اء							
	b Less cost of goods so	old	a b		\dashv					
	c Net income or (loss) f		ventorv	▶						
	Miscellaneous F			isiness Code			1			
	11a									
	b		\dashv				+			
			+				-			
	С									
	d All other revenue .									
	e Total. Add lines 11a-	-11d		. •	L					<u></u>
	12 Total revenue. See	Instructions .				37,554,45	58	35,221,374	70,5	500 567,27
	<u> </u>					57,554,45	1	55,221,574	1 ,0,2	Form 990 (2018

	•	
Section $501(c)(3)$ and $501(c)(4)$	organizations must complete all columns	All other organizations must complete column (A)

P	art IX Statement of Functional Expenses				Page 10
	tion 501(c)(3) and 501(c)(4) organizations must complete all co			plete column (A)	
	Check if Schedule O contains a response or note to any	line in this Part IX .	(B)	(C)	<u> ⊔</u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,456,476			
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,268,457			
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	256,785			
9	Other employee benefits	727,493			
10	Payroll taxes	521,047			
11	Fees for services (non-employees)				
	a Management				
	b Legal	47,994			
,	c Accounting	92,880			
	d Lobbying	157,000			
	e Professional fundraising services See Part IV, line 17	·			
	f Investment management fees				
	g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	274,685			
12	Advertising and promotion	16,030,951			
13	Office expenses	356,081			
14	Information technology	292,408			
	Royalties				
	Occupancy	359,227			
	Travel	1,853,454			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19	Conferences, conventions, and meetings	842,916			
	Interest				
	Payments to affiliates				
	Depreciation, depletion, and amortization	341,552			
	Insurance	135,942			
	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	233,713			
	a REBRANDING	3,009,871			
	b EXTERNAL COMMITMENTS	1,125,000			
	c PUBLIC RELATIONS	550,095			
	d CLIENT SERVICE INITIATI	545,320			
	e All other expenses	665,139			
25	Total functional expenses. Add lines 1 through 24e	35,910,773			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)				

Form 990 (2018)

14

15

16

17 18

19

Net Assets or Fund Balances

27 28

29

30

31

32

33

34

Intangible assets . . .

Grants payable . .

Deferred revenue .

Unrestricted net assets

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Total assets.Add lines 1 through 15 (must equal line 34) .

Organizations that follow SFAS 117 (ASC 958), check here > \square and

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

	Dogilling of your		Lind or your
1 Cash-non-interest-bearing	18,634,248	1	17,725,718
2 Savings and temporary cash investments		2	
3 Pledges and grants receivable, net		3	
4 Accounts receivable, net	6,008,256	4	7,184,458
Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
7 Notes and loans receivable, net	20,225	7	0

	0	section 4958(f)(1)), persons described in section contributing employers and sponsoring organizations voluntary employees' beneficiary organizations.	s(c)(3)(B), and of section 501(c)(9)		6		
ets	7	Notes and loans receivable, net	•		20,225	7	
Assets	8	Inventories for sale or use		24,867	8		
A	9	Prepaid expenses and deferred charges	541,121	9			
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	18,985,517			
	b	Less accumulated depreciation	10 b	6,153,327	9,998,815	10 c	
	11	Investments—publicly traded securities .	16,889,325	11			
	12	Investments—other securities See Part IV, line		12			
	13	Investments—program-related See Part IV. line		13			

	24,867	8	18,192
	541,121	9	1,635,180
5,517			
3,327	9,998,815	10 c	12,832,190
	16,889,325	11	15,207,810
		12	
		13	
	1,200,000	14	1,200,000
		15	
	53,316,857	16	55,803,548

17

18

19

2,488,867

51.811

34.404.687

13,209,908

47,614,595

53,316,857

27

28

29

30

31 32

33

34

Page **11**

3,640,782

15,600

8.596.264

35,030,919

12,176,365

47,207,284

55,803,548

Form **990** (2018)

	20	Tax-exempt bond liabilities		20	
S	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
iabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
jab		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24)	3,161,584	25	4,939,882

Complete Part X of Schedule D 5.702.262 26 Total liabilities. Add lines 17 through 25 . . 26

3a

3b

No

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version: EIN: 72-0540607

Name: NEW ORLEANS & COMPANY

Form 990 (2018)

Form 990, Part III, Line 4a:

CONVENTION SALES, SERVICES, AND GROUP LEISURE MARKETING NEW ORLEANS & COMPANY CONTACTS MANY ASSOCIATIONS AND CORPORATE BUSINESSES TO SOLICIT FACILITIES IN NEW ORLEANS, 1,254 CONVENTIONS AND MEETINGS WERE BOOKED BY NEW ORLEANS & COMPANY IN 2018 THE CONVENTION & LEISURE SALES TEAMS COMBINED BOOKED A TOTAL OF 2,371,977 ROOM NIGHTS IN 2018 NEW ORLEANS & COMPANY ALSO PROVIDED ASSISTANCE TO 12,133 TRAVEL AGENTS AND 9,247 VISITORS IN 2018

Form 990, Part III, Line 4b:

ASSISTED MEDIA AROUND THE WORLD FOR A TOTAL RESULT OF 2.393 ASSISTED IN 2018

PROMOTIONAL MEDIA NEW ORLEANS & COMPANY PRINTS AND DISTRIBUTES BROCHURES AND MAPS WHICH PROVIDE INFORMATION ABOUT THE VARIOUS POINTS OF INTEREST AND EVENTS HAPPENING IN NEW ORLEANS IN 2018, APPROXIMATELY 644,862 BROCHURES WERE CIRCULATED ADDITIONALLY, NEW ORLEANS & COMPANY Form 990, Part III, Line 4c: MEMBERSHIP PROMOTION NEW ORLEANS & COMPANY CONDUCTS PROMOTIONAL ACTIVITIES THROUGHOUT THE YEAR TO ATTRACT ADDITIONAL MEMBERS. THE TOTAL MEMBERSHIP FOR 2018 WAS 1,100

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation

and Independent Contractors

STEPHEN WATSON

MELVIN RODRIGUE

DOUG THORNTON

MICKAL ADLER

DIRECTOR

DIRECTOR - EX OFFICIO

.....

DIRECTOR

DIRECTOR

EX OFFICIO

TERRY EPTON

	any hours	and	a dır	ecto	or/tr	ustee))	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
JIM OLIVER DIRECTOR	1 50	х						0	0	0	
AARON DIRKS DIRECTOR	1 50	х						0	0	0	
ROBERT BRAY DIRECTOR	1 50	x						0	0	0	
	1 50										

ROBERT BRAT					^	0	
DIRECTOR		^			0	J	
RON FORMAN	1 50				0	0	
DIRECTOR - EX OFFICIO		^			0	Ü	
ZEID AMMARI	1 50				0	0	
DIRECTOR		^			9	Ü	
STEDHEN WATSON	1 50						

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

	any nours	and	a dir	ecto	or/tr	ustee)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
FRANK QUINN DIRECTOR	1 50	×						0	0	0	
STAN HARRIS DIRECTOR - EX OFFICIO	1 50	х						0	0	0	
KATY CASBARIAN DIRECTOR	1 50	X						0	0	0	
KATHIE JACOBS DIRECTOR	1 50	X						0	0	0	
DAVID TEICH	1 50	х						0	0	0	

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DIRECTOR
KATHIE JACOBS
DIRECTOR
DAVID TEICH
DIRECTOR

DIANE LYONS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JOHN ROMANO

AMY REIMER

CHARLEE WILLIAMSON

DIRECTOR - EX OFFICIO

QUENTIN MESSER

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	ally hours	anu	a uii	ecti	ון / נו	ustee	'	Organization	organizations	l monitule .
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
KEVIN DOLLIOLE DIRECTOR - EX OFFICIO	1 50	x						0	0	0
BRANDY CHRISTIAN DIRECTOR - EX OFFICIO	1 50	x						0	0	0
JUSTIN AUGUSTINE DIRECTOR - EX OFFICIO	1 50	x						0	0	0
DARRYL BERGER	1 50	x		х				0	0	0

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505,545

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133,920

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JUSTIN AUGUSTINE
DIRECTOR - EX OFFICIO
DARRYL BERGER
SECRETARY EX-OFFICIO

STEVE CAPUTO

MICHAEL SMITH

PAST CHAIRMAN

ASSISTANT SECRETARY

GREGORY RUSOVICH

JIM COOK

CHAIRMAN

STEVE PETTUS

JSTEPHEN PERRY

PRESIDENT/CEO

TREASURER

CHAIR ELECT

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation

and a director/trustee)

Х

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organization

165,395

155,351

151,242

150,104

141,504

organizations

from the

16,200

19,321

14,329

25,535

13,747

8,560

11,959

24,122

11,416

20,743

0

	for related organizations	25	_	Q	Ž	§ ∓	Ţ	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	y employee	Highest compensated employee	Former			organizations
CHERYL TEAMER SENIOR VP PUBLIC AFFAIRS	50 00				×			245,127	0	16,20
KIM PRIEZ VICE-PRESIDENT OF TOURISM	50 00				×			238,655	0	19,32
KRISTIAN SONNIER VP COMM/PUBLIC RELATIONS	50 00				×			197,430	0	14,32
ROBERT RESO DIRECTOR OF NEW BUSINESS DEVELOPMENT	50 00				×			188,547	0	25,53
SALLEE PAVLOVICH	50 00				×			179,970	0	13,74

179,970 DIR CORP & TRADE SHOW CONV SALES

50 00

50 00

50 00

50 00

......

50 00

any hours

and Independent Contractors

CARA BANASCH

TAMMIE BOTELER

VP FINANCE

BRIAN WALKER

JEFFREY ANDING

SALES

VP EXTERNAL AFFAIRS HELEN MESFIN

VP INFORMATION SYSTEMS

............. SENIOR VP OF CONVENTION SALES

MANAGER EASTERN REGIONAL OFFICE CONVENTION

and Independent Contractors (C) (A) (B) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related

compensation

21,202

11,990

	any hours	and	a dır	recto	o r/t r	ustee)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
DONNA GLOVER DIRECTOR OF ASSOCIATION MEETING SALES	50 00					х		140,985	0	16,993	
CARL LAUTO	50 00					Х		138,549	0	12,511	

DONNA GLOVER DIRECTOR OF ASSOCIATION MEETING SALES	50 00			x		140,985	О	16,993
CARL LAUTO	50 00			х		138,549	0	12,511
SENIOR ACCOUNT EXECUTIVE		l	l		ı			

DIRECTOR OF ASSOCIATION MEETING SALES							
CARL LAUTO	50 00			х	138,549	0	
SENIOR ACCOUNT EXECUTIVE					·		
NATHAN PENNISON	50 00						

CARL LAUTO					l _x		138.549	0	
SENIOR ACCOUNT EXECUTIVE							130,313	3	
NATHAN PENNISON	50 00				×		138,115	0	
	I	ı	ı	ı	 	ı	1 130,113	v	ı

SENIOR ACCOUNT EXECUTIVE				Х	138,549	0	
NATHAN PENNISON	50 00						
				Х	138,115	0	

50 00

DIRECTOR OF MARKETING & COMMUNICATIONS

SCHEDULE C

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Political Campaign and Lobbying Activities

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493319062839

Schedule C (Form 990 or 990-EZ) 2018

Cat No 50084S

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

(Form 990 or 990-

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** NEW ORLEANS & COMPANY 72-0540607 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-2 5

Grassroots ceiling amount

activity

Volunteers?

1

2

1

2

С Total

Part IV

3

Part III-B

Current year

Carryover from last year

expenditure next year?

Return Reference

(b)

Amount

Yes

1

2

1

2a

2b

2c

3

4 5

Schedule C (Form 990 or 990EZ) 2018

No

No

No

No

1,695,308

157,000

157,000

186,484

-29.484

(a)

No

Yes

Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? b Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

During the year, did the filing organization attempt to influence foreign, national, state or local legislation,

including any attempt to influence public opinion on a legislative matter or referendum, through the use of

Part III-A 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? 1

answered "Yes."

Dues, assessments and similar amounts from members

Supplemental Information

expenses for which the section 527(f) tax was paid).

Taxable amount of lobbying and political expenditures (see instructions)

instructions), and Part II-B, line 1 Also, complete this part for any additional information

Did the organization make only in-house lobbying expenditures of \$2,000 or less?

Did the organization agree to carry over lobbying and political expenditures from the prior year?

Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political

If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political

Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues

If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)

and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

Explanation

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

OMB No 1545-0047

DLN: 93493319062839

Open to Public

Department of the Treasury ▶ Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Inspection Name of the organization **Employer identification number NEW ORLEANS & COMPANY** 72-0540607 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Cat No 52283D

Par	t III	Organizations Ma	aintaining Col	lections o	of Art, Hi	istori	cal T	reasu	ires, oi	r Other	Similar As	ssets (cont	ınued)	
3		ig the organization's acq is (check all that apply)	uisition, accessioi	n, and other	records, o	check a	any of	the fol	llowing t	hat are a	significant i	use of its col	lection	
а		Public exhibition				d		Loan	or exch	ange prog	ırams			
b		Scholarly research				е		Other	r					
c		Preservation for future	e generations											
4		ride a description of the XIII	organızatıon's col	lections and	l explain h	ow the	y furtl	ner the	e organiz	zation's ex	xempt purpo	ose in		
5		ng the year, did the orga ets to be sold to raise fur									nılar	☐ Yes	□ N	o
Pa	rt IV	Escrow and Cust Complete if the org X, line 21.			" on Forn	n 990,	, Part	IV, lıı	ne 9, o	r reporte	ed an amou	unt on Forn	n 990,	Part
1a		ne organization an agent uded on Form 990, Part)		an or other	ıntermedia	ary for	contri	butions	s or othe	er assets	not	Yes	□ N	o
Ь	If "Y	es," explain the arrange	ement in Part XIII	and comple	ete the foll	lowina	table				Α	mount		_
c		inning balance		32	5.	9				1c				_
d	_	itions during the year								1d				_
е		ributions during the year	r							1e				_
f	Endi	ng balance								1f				_
2a	Did t	the organization include	an amount on Fo	rm 990. Pai	t X. line 2	1. for 6	escrov	or cu	stodial a	eccount lia	ability?	☐ Ves	□ N	_
 b		es," explain the arrange									•			•
	rt V	Endowment Fund				•			•					
				(a)Currer			or yea				(d)Three yea		Four year	rs back
1 a	Begin	ning of year balance .												
b	Contr	ibutions												
c	Net in	nvestment earnings, gair	ns, and losses											
d	Grant	s or scholarships	•											
е		expenditures for facilitie	es											
f	Admır	nistrative expenses .												
g	End o	f year balance												
2	Prov	ride the estimated percei	ntage of the curre	ent year end	balance ((line 1g	g, colu	mn (a))) held a	s				
а	Boar	rd designated or quasi-e	ndowment 🟲											
b	Pern	nanent endowment 🕨												
С	Tem	porarily restricted endov	wment ►											
	The	percentages on lines 2a	, 2b, and 2c shou	ld equal 100	0%									
3a		there endowment funds	not in the posses	sion of the	organizatio	on that	are h	eld and	d admın	istered fo	r the		Yes	No
	_	unrelated organizations										3a(i)	165	110
	• •	related organizations										3a(ii)		
b		es" on 3a(II), are the rel		s listed as i	equired or	n Sche	dule R	? .				3b	\dagger	
4	Desc	cribe in Part XIII the inte	ended uses of the	organizatio	n's endow	ment f	unds							
Pa	rt VI													
		Complete if the or												
	Desc	ription of property	(a) Cost or oth (investme		(b) Cost o	orother	vasis (ocner)	(c) Acc	umulated o	depreciation	(a) B	ook valu	e
1a	Land						3,3	73,130					3	3,373,130
b	Buıldı	ngs					13,3	12,669			3,888,438		9	,454,231
c	Lease	hold improvements					4:	59,042			459,042			0
_	Earun						9.0	59 784			864 955			4 829

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

940,892

Part VII Investments—Other Securities. Complete if the organization	ation answer	ed "Yes" on Form 9	Page 3 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category			hod of valuation
(including name of security)	(b) Book value		of-year market value
(1) Financial derivatives	value		
(2) Closely-held equity interests			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, I	Part IV, line	11c. See Form 990), Part X, line 13.
(a) Description of investment (b) B	Book value		hod of valuation of-year market value
(1)		COSC OF CITA	or year market value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answered 'Yes' on Form	rm 990 Part I	V line 11d See Form	n 990 Part X line 15
(a) Description	1111 330, Turc 1	v, me 11a Sec Form	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)			. •
Part X Other Liabilities. Complete if the organization answered 'Y See Form 990, Part X, line 25.	es' on Form	990, Part IV, line	11e or 11f.
1. (a) Description of liability	(b) Book	value	
(1) Federal income taxes			
OTHER ACCRUED LIABILITIES		4,619,796	
PROMISE TO GIVE		315,000	
LONG TERM DEBT, NET OF DEBT ISSUANCE COST (4)		5,086	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)		4,939,882	Lawrence III
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnot organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check			
,			Schedule D (Form 990) 2018

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Add lines 2a through 2d . .

Return Reference

Other (Describe in Part XIII)

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Supplemental Information

Page 4

35,653,462

35,910,773

35.910.773

Schedule D (Form 990) 2018

Schedule D (Form 990) 2018

Part XI

1

2

c

d

3 4

b

5

Part XIII

See Additional Data Table

d 2d 150,000 2e -1,900,996 e 3 3 37,554,458 Amounts included on Form 990, Part VIII, line 12, but not on line 1

4 Investment expenses not included on Form 990, Part VIII, line 7b . 4a Other (Describe in Part XIII) 4b b Add lines **4a** and **4b** 4c c Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) 5

n 37,554,458 Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

5 Part XII 1

35,910,773 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities . . . 2a

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

2b

2c

2d

4a

4b

Explanation

2e

3

4c

5

Schedule D (Form 990) 2018	Page 5
Part XIII Supplemental Info	nation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 72-0540607

Name: NEW ORLEANS & COMPANY

BE UNCERTAIN THE COMPANY BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND MANAGEMENT HAS DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS THAT ARE MA TERIAL TO THE FINANCIAL STATEMENTS PENALTIES AND INTEREST ASSESSED BY INCOME TAXING AUTHO

Supplemental Information Return Reference Explanation

RITIES, IF ANY, WOULD BE INCLUDED IN INCOME TAX EXPENSE

PART X, LINE 2 ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA PROVIDE ACCOUNTIN G AND DISCLOSURE GUIDANCE ABOUT POSITIONS TAKEN BY AN ENTITY IN ITS TAX RETURNS THAT MIGHT

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS	NET ASSETS RELEASED FROM RESTRICTIONS 150,000

S

efile GRAPHIC prin	t - DO NOT PF	ROCESS	As Filed Data -	ata - DLN: 9349331					
SCHEDULE F (Form 990)	Stater	ment of	Activities (Outside the Uni	es	OMB No 1545-0047			
(1 01111 000)	► Complet	te if the organi		res" to Form 990, Part IV, I	ıne 14b, 15, or	16.	2018		
	▶ 6	Go to www.irs.		o Form 990. nstructions and the latest ii	oformation.		Open to Public		
Department of the Treasury Internal Revenue Service			gov, rom				Inspection		
Name of the organization					Em	ployer ident	tification number		
NEW ORLEANS & COMPA	NY				72-	0540607			
	Information o		s Outside the U	Jnited States. Comple	te if the orga	anızatıon ar	nswered "Yes" to		
other assistance, to award the gran	the grantees' el its or assistance s. Describe in Pa	ligibility for tl e?	he grants or assis	substantiate the amount stance, and the selection dures for monitoring the	criteria used		☐ Yes ☐ No er assistance		
3 Activites per Regio	n (The following	Part I, line 3	table can be dupli	cated if additional space is	needed)				
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region		(e) If activity lis program servi specific t service(s)	ce, describe ype of	(f) Total expenditures for and investments in region		
(1) See Add'l Data				-					
(2)									
(3)									
(4)									
(5)									
3a Sub-total b Total from continua Part I			7 7				800,957 0		
c Totals (add lines 3) For Paperwork Reduction		he Instruction	7 7 ns for Form 990	[] Cat	No 50082W	Schedule	800,957 e F (Form 990) 2018		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-

exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2018

(4) (5) (6)

(7) (8) (9)

(10) (11)

(12) (13) (14) (15) (16)

(17) (18) Page 3

Schedule F (Form 990) 2018

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (h) Method of

(a) Type of grant of assistance	(b) Region	recipients	cash grant	disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
(1)							

	recipients	cash grant	aispursement	assistance	assistance	valuation (book, FMV, appraisal, other)
(1)						

(2) (3)

Sche	dule F (Form 990) 2018		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)		
		☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Corporations (see Instructions for Form 5471)	☐ Yes	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	✓ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
	(see Instructions for Form 6005)	☐ Yes	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form		
	5713, don't file with Form 990)	☐ Yes	✓ No

scneaule Fi	(Form 990) 2018	Page
Part V	amounts of investments vs.	uired by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method expenditures per region); Part II, line 1 (accounting method); Part III (accounting mn (c) (estimated number of recipients), as applicable. Also complete this part to provide
	ReturnReference	Explanation

Schedule F (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 72-0540607

Name: NEW ORLEANS & COMPANY

EXPENDITURES INCLUDE FEES AND OPERATIONAL

IEXPENSES

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
CANADA	1	1		MARKET NEW ORLEANS AS A TOURIST DESTINATION, EXPENDITURES INCLUDE FEES AND OPERATIONAL EXPENSES	71,779
UNITED KINGDOM	1	1	PROGRAM SERVICES	MARKET NEW ORLEANS AS A TOURIST DESTINATION,	185,987

Form 990 Schedule F Part	orm 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region					
FRANCE	1	1		MARKET NEW ORLEANS AS A TOURIST DESTINATION, EXPENDITURES INCLUDE FEES AND OPERATIONAL EXPENSES	161,102					
GERMANY	1	1		MARKET NEW ORLEANS AS A TOURIST DESTINATION, EXPENDITURES INCLUDE FEES AND OPERATIONAL EXPENSES	147,253					

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures (b) Number of (c) Number of offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of region agents in fundraising, program service(s) in region services, grants to region recipients located in the region) **BRAZIL** PROGRAM SERVICES MARKET NEW ORLEANS AS 19.733 A TOURIST DESTINATION, EXPENDITURES INCLUDE FEES AND OPERATIONAL **IEXPENSES** MEXICO PROGRAM SERVICES MARKET NEW ORLEANS AS 11.400 A TOURIST DESTINATION, EXPENDITURES INCLUDE IFEES AND OPERATIONAL IEXPENSES

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (d) (f) Total expenditures (d) Activities conducted offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in reaion services, grants to service(s) in region region recipients located in the region) CHINA 1 PROGRAM SERVICES 203.703 MARKET NEW ORLEANS AS A TOURIST DESTINATION, EXPENDITURES INCLUDE IFFES AND OPERATIONAL **IEXPENSES**

efil	e GRAPHIC pr	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	19331	9062	839	
Sch	edule J	C	ompensati	ion Information	OM	1B No	1545-0	0047	
(For	n 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.					2018		
Б	64 7		▶ Attach	to Form 990. instructions and the latest infor			o Pul		
•	tment of the Treasurv al Revenue Service	P Go to <u>www.ns.qc</u>	101	mistructions and the latest mion		Insp	ectio	n	
	ne of the organiza				Employer identificat	ion nu	ımber		
	ONEE/IIIS & COTIT	Alti			72-0540607				
Pa	rt I Questi	ons Regarding Compensa	ition						
1a				the following to or for a person liste y relevant information regarding the			Yes	No	
	✓ First-class	s or charter travel		Housing allowance or residence for	personal use				
		companions		Payments for business use of perso	nal residence				
		nification and gross-up payment	ts 🔲	Health or social club dues or initiati	on fees				
	✓ Discretion	nary spending account		Personal services (e g , maid, chau	ffeur, chef)				
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding payn iplete Part III to explain	nent or reimbursement	1b	Yes		
2				or allowing expenses incurred by all		2	Yes		
	directors, truste	es, officers, including the CEO/	Executive Director	r, regarding the items checked in line	e 1a?				
3	organization's C	EO/Executive Director Check a	ll that apply Do r	d to establish the compensation of t not check any boxes for methods CEO/Executive Director, but explain					
	✓ Compensa	ation committee	\checkmark	Written employment contract					
		ent compensation consultant	\checkmark	Compensation survey or study					
	✓ Form 990	of other organizations	\checkmark	Approval by the board or compensa	ition committee				
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a				
а	Receive a sever	ance payment or change-of-con	itrol payment?			4a		No	
b	Participate in, o	r receive payment from, a supp	lemental nonqual	ıfıed retırement plan?		4b	Yes		
C		r receive payment from, an equ		-		4c		No	
	If "Yes" to any o	of lines 4a-c, list the persons an	d provide the app	plicable amounts for each item in Par	t III				
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9.					
5	For persons liste		on A, line 1a, did t	the organization pay or accrue any					
а	The organization	n?				5a			
b	Any related orga					5b			
	-	5a or 5b, describe in Part III							
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any					
а	The organization	n?				6 a			
b	Any related orga					6b			
_	•	6a or 6b, describe in Part III							
7	payments not d	escribed in lines 5 and 67 If "Ye	s," describe in Pa		d	7			
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe	8			
9	If "Yes" on line 5 53 4958-6(c)?	8, did the organization also follo	ow the rebuttable	presumption procedure described in	Regulations section	9			
For F	Panerwork Redu	uction Act Notice, see the Ins	structions for Fo	orm 990. Cat No	50053T Schedule J	(Form	990)	2018	

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. the individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual								
(A) Name and Title	compensation			and other	(D) Nontaxable benefits	columns	(F) Compensation in	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990	
See Additional Data Table								

Page 3

Schedule J (Form 990) 2018

PERFORMANCE C WHETHER SEVERANCE AND POST EMPLOYMENT BENEFITS ARE PROPERLY RELATED TO THE COMPANY'S INTERESTS AND REASONABLE IN AMOUNT 3 CONSIDER WHETHER THE CEO'S COMPENSATION AND BENEFIT PACKAGE IS APPROPRIATE FOR ATTRACTING AND RETAINING A QUALITY EXECUTIVE FOR THE COMPANY, AND MOTIVATING THE CHIEF EXECUTIVE OFFICER TO ACHIEVE THE OBJECTIVES OF THE COMPANY 4 THE COMPENSATION COMMITTEE MAY, IN ITS SOLE DISCRETION, PREPARE OR OBTAIN COMPENSATION STUDIES OR SURVEYS OR EMPLOY A COMPENSATION CONSULTANT TO ASSIST IN THE EVALUATION OF THE COMPENSATION OF THE COMPANY'S CHIEF EXECUTIVE OFFICER. THE COMPENSATION COMMITTEE SHALL HAVE THE SOLE AUTHORITY TO APPROVE THE FEES AND OTHER RETENTION TERMS WITH RESPECT TO SUCH A COMPENSATION CONSULTANT. THE COMPENSATION COMMITTEE ALSO HAS THE AUTHORITY, AS NECESSARY AND APPROPRIATE, TO CONSULT WITH OTHER OUTSIDE ADVISORS TO ASSIST IN ITS DUTIES TO THE COMPANY MEETINGS THE COMPENSATION COMMITTEE SHALL MEET AT LEAST TWICE EACH YEAR AND AT SUCH OTHER TIMES AS IT DEEMS NECESSARY TO FULFILL ITS RESPONSIBILITES AND SHALL MAKE PERIODIC REPORTS TO THE BOARD OF DIRECTORS, AS APPROPRIATE

Return Reference	Explanation
,	DURING THE YEAR ENDED DECEMBER 31, 2018 NEW ORLEANS & COMPANY OFFERED THE PRESIDENT AND CEO A PARTICIPATION IN EXECUTIVE 457(F) PLAN THE PLAN PROVIDES FOR EMPLOYER CONTRIBUTIONS EQUAL TO PARTICIPANT'S GROSS ANNUAL BONUS RECEIVED CONTRIBUTION FOR THE YEAR ENDED DECEMBER 31, 2018 WAS \$114,390

2018 Schedule 1

(1)

(11)

(1)

(II)

(ı)

(1)

(1)

(II)

(1)

(11)

(1)

(1)

JSTEPHEN PERRY

PRESIDENT/CEO

CHERYL TEAMER

CARA BANASCH

TAMMIE BOTELER

BRIAN WALKER

JEFFREY ANDING

HELEN MESFIN

DONNA GLOVER

SENIOR ACCOUNT **EXECUTIVE** NATHAN PENNISON

SENIOR ACCOUNT EXECUTIVE

DIRECTOR OF ASSOCIATION MEETING

SALE CARL LAUTO

MANAGER EASTERN REGIONAL OFFICE CONV

VP EXTERNAL AFFAIRS

VP INFORMATION SYSTEMS

SENIOR VP OF CONVENTION SALES

VP FINANCE

(i) Base Compensation

369,607

182,450

117,833

113,942

106,540

111,896

95,256

92,236

96,644

85,841

Software ID: **Software Version:**

(ii)

Bonus & incentive

compensation

EIN: 72-0540607

Name: NEW ORLEANS & COMPANY

(iii)

Other reportable

compensation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable

111,438

39,735

32,375

32,375

31,318

39,955

24,249

27,130

27,774

CHERYL TEAMER SENIOR VP PUBLIC AFFAIRS		182,450	51,020	11,657	9,714	6,486	261,327	0
	(11)	0	0	0	0	0	0	0
KIM PRIEZ VICE-PRESIDENT OF	(1)	163,081	51,074	24,500	9,433	9,888	257,976	0
TOURISM	(11)	0	0	0	0	0	0	0
KRISTIAN SONNIER VP COMM/PUBLIC	(1)	137,741	41,189	18,500	7,843	6,486	211,759	0
RELATIONS	(11)	0	0	0	0	0	0	0
ROBERT RESO DIRECTOR OF NEW BUSINESS DEVELOPMENT	(1)	133,958	41,524	13,065	7,577	17,958	214,082	0
	(11)	0	0	0	0	0	0	0
SALLEE PAVLOVICH DIR CORP & TRADE SHOW CONV SALES	(1)	119,543	35,927	24,500	7,261	6,486	193,717	0
	(11)	0	0	0	0	0	0	0

7,827

9,034

12,327

6,890

6,293

24,500

14,775

24,500

24,500

other deferred

compensation

127,434

5,816

6,165

6,164

5,963

5,245

5,958

5,683

5,704

benefits

6,486

2,744

5,794

17,958

5,453

15,498

11.035

6.828

15,498

(E) Total of columns

(B)(i)-(D)

639,465

173,955

167,310

175,364

161,520

162,247

157,978

151,060

159,317

(F) Compensation in

column (B)

reported as deferred on

prior Form 990

0

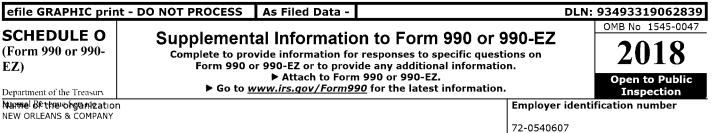
0

0

0

0

0



Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	11 ELIGIBILITY FOR ADMISSION ANY NATURAL PERSON, TRUST, LIMITED LIABILITY COMPANY, PARTN ERSHIP, CORPORATION OR OTHER JUDICIAL PERSON IS ELIGIBLE FOR ADMISSION AS A MEMBER OF THE ORGANIZATION 12 ADMISSION TO MEMBERSHIP DAMISSION TO MEMBERSHIP SHALL BE BY APPLICATION IN ACCORDANCE WITH PROCEDURES FROM TIME TO TIME APPROVED BY THE BOARD OF DIRECTORS AND UP ON PAYMENT OF DUES ASSESSED THE EXECUTIVE COMMITTEE MAY DENY ADMISSION TO MEMBERSHIP TO A NY APPLICANT THAT THE COMMITTEE REASONABLY BELIEVES TO HAVE INTERESTS THAT, ON THE WHOLE, ARE NOT SUBSTANTIALLY ALIGNED WITH THE INTERESTS OF THE TOURISM, HOSPITALITY, SPECIAL EVEN TS, SPORTS, ENTERTAINMENT, AND OTHER RELATED INDUSTRIES IN THE PARISHES OF ORLEANS, JEFFER SON, ST BERNARD, ST CHARLES, ST TAMMANY, PLAQUEMINES OR ST JOHN THE BAPTIST (THE "GREA TER NEW ORLEANS AREA") 13 DUES AND ASSESSMENTS THE MEMBERS SHALL BE DIVIDED INTO SUCH C LASSES AND SERIES AS ARE SHOWN ON EXHIBIT A TO THESE BYLAWS THE RIGHTS, PRIVILEGES AND OB LIGATIONS OF MEMBERS SHALL BE IDENTICAL IN ALL RESPECTS OTHER THAN (I) WITH RESPECT TO DUE S AND ASSESSMENTS TO WHICH MEMBERS OF THE RESPECTIVE CLASSES AND SERIES ARE LIABLE AS SPEC IFIED IN EXHIBIT A AND (II) WITH RESPECT TO THE MEMBERSHIP BENEFITS ACCORDED BASIC AND ADV ANGE MEMBERS (CLASSES I AND II, RESPECTIVELY) THE BOARD OF DIRECTORS SHALL FIX BY RESOLUTION THE AMOUNT, DUE DATES AND METHODS OF PAYMENT OF THE DUES AND THE ASSESSMENTS TO BE PAID BY THE MEMBERS TO THE ORGANIZATION 1 4 AFFILIATES A PERSON IS ELIGIBLE TO BE A MEMBER ONLY FOR SO LONG AS ALL OTHER ENTITIES THAT ARE (I) OWNED, CONTROLLED OR MANAGED BY OR UND ER COMMON OWNERSHIP OR MANAGEMENT WITH THE MEMBER AND (II) ARE ENGAGED IN OPERATING ONE OR MORE RESTAURANTS, HOTELS OR OTHER HOSPITALITY COMPANIES IN THE GREATER NEW ORLEANS AREA ("AFFILIATES") ARE MEMBERS IN GOOD STANDING FOR THESE PURPOSES, "CONTROLL" MEANS THE ABILLITY TO INFLUENCE MANAGEMENT IN THE DAY-TO-DAY OPERATION OF A BUSINESS THIS PROVISION SHALL BE CONSTRUED TO ACCOMPLISH ITS PRINCIPAL PURPOSE OF ASSURING THAT ALL A

Return

Reference	
FORM 990,	THE ORGANIZATION OR THE INDUSTRY UNLESS THE EXECUTIVE COMMITTEE EXPRESSLY PROVIDES OTHER WISE,
PART VI,	SUSPENSION OR EXPULSION OF A MEMBER SHALL AUTOMATICALLY EFFECT THE SUSPENSION OR EXPULSION, AS
SECTION A,	THE CASE MAY BE, OF ALL THE MEMBER'S AFFILIATES 1 6 REINSTATEMENT. THE EXECUTI VE COMMITTEE, IN ITS
LINE 6	DISCRETION, MAY RE-ADMIT AN EXPELLED MEMBER AT ANY TIME EXCEPT THAT A N EXPELLED MEMBER AND ITS
	AFFILIATES SHALL BE INELIGIBLE FOR RE-ADMISSION FOR A TWO YEAR P ERIOD FOLLOWING EXPULSION IN THE
	FOLLOWING CIRCUMSTANCES (I) A MEMBER THAT HAS BEEN EXPEL LED MORE THAN ONCE FOR NON-PAYMENT OF
	DUES OR ASSESSMENTS AND (II) A MEMBER THAT HAS BEEN EXPELLED FOR ANY REASON OTHER THAN NON-

PAYMENT OF DUES RE-ADMISSION SHALL BE BY APPLICATI ON ONLY AND SHALL BE GOVERNED BY SECION 1.2.

Explanation

Return Explanation
Reference

FORM 990,	VOTING EACH MEMBER IN GOOD STANDING IS ENTITLED TO ONE VOTE THE MEMBERS MUST VOTE BY A BALLOT A
PART VI,	MAJORITY OF THE VOTES CAST AT ANY MEETING AT WHICH A QUORUM IS PRESENT SHALL SUFFICE TO
SECTION A,	CONSTITUTE THE APPROVAL OR OTHER ACTION OF THE MEMBERS
LINE 7A	

Return Explanation Reference

FORM 990,	UPON COMPLETION OF THE TAX RETURN BY THE AUDITING FIRM, A DRAFT IS SUBMITTED TO NEW ORLEANS &
PART VI,	COMPANY FOR REVIEW AFTER A THOROUGH REVIEW IS COMPLETED INTERNALLY AND CLEARING OF ALL
SECTION B,	QUESTIONS AND ANSWERS, THE AUDIT COMMITTEE IS CONVENED A DRAFT OF THE TAX RETURN IS THEN
LINE 11B	\mid REVIEWED IN DEPTH WITH THE AUDIT COMMITTEE PRIOR TO BEING FILED. A DRAFT OF THE TAX RETURN IS SENT TO \mid
	THE SHILL BOARD FOR CONCURRENCE ON RECONNENDATIONS FROM THE AURIT COMMITTEE AND FOR THEIR

THE FULL BOARD FOR CONCURRENCE ON RECOMMENDATIONS FROM THE AUDIT COMMITTEE AND FOR THEIR APPROVAL PRIOR TO FILING

Return Explanation
Reference

LINE 12C

FORM 990, FORMS SIGNED ANNUALLY, MEMBERS WITH POTENTIAL CONFLICTS ARE NOT ALLOWED TO VOTE ON ISSUES PART VI, PERTAINING TO THEIR POTENTIALLY CONFLICTED AREA OF INTEREST SECTION B.

Return Explanation
Reference

FORM 990, PERIODIC SURVEYS AND COMPARABLE DATA OBTAINED FROM A THIRD PARTY ARE USED TO ESTABLISH
COMPENSATION SEE ALSO SCHEDULE J PART III
SECTION B,
LINE 15

Return Explanation
Reference

FORM 990,	NEW ORLEANS & COMPANY MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE
PART VI,	TO THE PUBLIC UPON REQUEST, AND THEIR FINANCIAL STATEMENTS ARE PUBLIC RECORD AND CAN BE OBTAINED
SECTION C,	THROUGH THE LOUISIANA LEGISLATIVE AUDITOR
LINE 19	

Return Explanation
Reference

FORM 990,	ROBERT RESO 4113 LAKE TRAIL DRIVE KENNER, LA 70065 CARA BANASCH 1720 UPPERLINE STREET NEW ORLEANS,
PART VI,	LA 70115
SECTION A,	
LINE 9	

Explanation Return Reference

FORM 990. THE PROCESS HAS NOT CHANGED FROM PRIOR YEAR PART XII,

LINE 2C

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

(Form 990)

Department of the Treasury

Name of the organization NEW ORLEANS & COMPANY

Internal Revenue Service

Part I

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33.

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

DLN: 93493319062839

2018 Open to Public

Inspection

Employer identification number

72-0540607

(a) Name, address, and EIN (ıf applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country	(d) Total income (/)	(e) End-of-year assets	(f) Direct controlling entity		
(1) WELCOME CENTER BUILDING LLC 2020 ST CHARLES AVENUE NEW ORLEANS, LA 70130 52-2182916	TO MANAGE THE PROPERT AT THE LOCATION OF N O & COMPANY'S OPERATING CENTER)	0	8,342,620	NEW ORLEANS & COMPANY		_
							-
							-
							-
Part II Identification of Related Tax-Exempt Organizations Organizated tax-exempt organizations during the tax year.	Complete if the organiz	zation answered	"Yes" on Form 990	, Part IV, line 34 b	ecause it had one or	more	_
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) egal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b (13) controlled entity?	
						Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	<u>'</u>	Cat No 5013	5Y		Schedule R (Form	990) 20	18

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Predominant income(related unrelated, excluded fron tax under sections 512-	total income		(h) Disproprtionate allocations?		Code V-UB amount in b 20 of Schedule K (Form 106	I Ger ox ma pa	(j) eral or naging rtner?	or Percer	(k) rcentage vnership
					514)			Yes	No		Ye		1	
												-		
												+		
												+		
												+		
													1	
IV Identification of Related Organ because it had one or more related						ızatıon ans	wered "Yes	" on F	orm 9	90, Part I'	/, line	34		
		s a corporation		st during th	(d) controlling Tyentity (Co	(e)	wered "Yes (f) Share of total Income	Share	(g) e of end- year assets	-of- Per	/, line (h) centage	.	(1) Section (13) con entit	512(b trolle ty?
because it had one or more related (a) Name, address, and EIN of	organizations treated a	s a corporation	(c) egal micile or foreign	st during th	(d) controlling Tyentity (Co	(e) pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Per	(h)	.	Section (13) con entit	512(b trolle
because it had one or more related (a) Name, address, and EIN of	organizations treated a	s a corporation	(c) egal micile or foreign	st during th	(d) controlling Tyentity (Co	(e) pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Per	(h)	.	Section (13) con entit	512(b trolle ty?
because it had one or more related (a) Name, address, and EIN of	organizations treated a	s a corporation	(c) egal micile or foreign	st during th	(d) controlling Tyentity (Co	(e) pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Per	(h)	.	Section (13) con entit	512(b trolle ty?
because it had one or more related (a) Name, address, and EIN of	organizations treated a	s a corporation	(c) egal micile or foreign	st during th	(d) controlling Tyentity (Co	(e) pe of entity corp, S corp,	(f) Share of total	Share	(g) e of end- year	-of- Per	(h)	.	Section (13) con entit	512(b trolle ty?

Schedule R (Form 990) 2018					Page 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes	" on Form 990, Par	t IV, line 34, 35b	, or 36.		
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes No
1 During the tax year, did the organization engage in any of the following transactions with one or more related	organizations listed in	Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity				1a	
b Gift, grant, or capital contribution to related organization(s)				1b	
c Gift, grant, or capital contribution from related organization(s)				1c	
d Loans or loan guarantees to or for related organization(s)				1d	
e Loans or loan guarantees by related organization(s)				1e	
f Dividends from related organization(s)				1f	
g Sale of assets to related organization(s)				1g	
h Purchase of assets from related organization(s)				1h	
i Exchange of assets with related organization(s)				1i	
j Lease of facilities, equipment, or other assets to related organization(s)				1j	
k Lease of facilities, equipment, or other assets from related organization(s)				1k	
I Performance of services or membership or fundraising solicitations for related organization(s)				11	
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s)				1m	
f n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	
o Sharing of paid employees with related organization(s)				10	
p Reimbursement paid to related organization(s) for expenses				1p	
q Reimbursement paid by related organization(s) for expenses				1q	
${f r}$ Other transfer of cash or property to related organization(s)				1r	
${f s}$ Other transfer of cash or property from related organization(s)				1s	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this lin	ne, including covered r	elationships and tra	nsaction thresholds		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining a	imount inv	olved/
	1	I			

P	Reimbursement paid to related organization(s) for expenses				1p					
q	Reimbursement paid by related organization(s) for expenses				1q					
r	Other transfer of cash or property to related organization(s)				1r					
s	Other transfer of cash or property from related organization(s)				1s					
2	2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds									
	(a)	_ (b)	(c)	(d)						
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining a	amount involved	<u> </u>				
		Transaction			amount involved	l 				
		Transaction			amount involved	ı 				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	section		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) Percentage ownership	
			514)	Yes	No			Yes	No		Yes	No		
	ı						ı			Schedul	e R (Form	199	0) 2018	

