

AS AMENDED

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545 0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs gov/Form990 for instructions and the latest information.

A F	or the	2017 calendar year, or tax year beginning 10/01, 2017,	and ending		. , ,	0	9/30, 20	18			
		C Name of organization			D Employer ider	ntıfıc	átion numbe	er			
Bo	heck it ap				59-1726273						
	Addres	S Doing business as									
\vdash	Change Name	Number and street (or B.O. hav if mail is not delivered to street address)	Room/suite	-	E Telephone number						
-	┪	1414 WHIT AVENUE MDO			(321) 84						
-	Indial r				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
x	. termina Amend	ated			G Gross receipts	. \$	3.357.5	534.	611.		
<u>^</u>	return Applica				H(a) Is this a grou				X N		
<u> </u>	pendin	1414 KUHL AVENUE ORLANDO, FL 32806			subordinates' H(b) Are all subordi	2	\vdash	Yes	No.		
_					, .		list (see instru	_			
		empt status	or 52	<u> </u>			•	icaonay			
			I Vassas		H(c) Group exemption 1977 M s				FL		
_		forganization X Corporation Trust Association Other ▶	L Teal of	i ioimai	HOTE TO THE	State	or regar don	iiche			
12	art I	Summary	CCTON V	C 7	COMMUNITY	_ O.	INED				
		Briefly describe the organization's mission or most significant activities OUR MI ORGANIZATION IS TO IMPROVE THE HEALTH AND QUALITY				-01					
ě			OF LIF	E OF	1110						
Governance		INDIVIDUALS AND COMMUNITIES WE SERVE									
Ve	l	Check this box if the organization discontinued its operations or dispose					1		1.0		
	_	Number of voting members of the governing body (Part VI, line 1a)				3		_	10. 7.		
SS &	l	Number of independent voting members of the governing body (Part VI, line 1b).				4		1 =			
Activities	1	Total number of individuals employed in calendar year 2017 (Part V, line 2a)				5			859.		
į		Total number of volunteers (estimate if necessary)				6	144		449.		
⋖	ŀ	Total unrelated business revenue from Part VIII, column (C), line 12				7a	14,4	149,6			
	b	Net unrelated business taxable income from Form 990-T, line 34			Prior Year	7b	Cuer	ent Ye	0		
						1					
ē		Contributions and grants (Part VIII, line 1h)			12,435,40	_					
Revenue		Program service revenue (Part VIII, line 2g)				_	2,465,093,865				
ě	1	Investment income (Part VIII, column (A), lines 3, 4, and 7d)			39,071,79						
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			1,879,85	_	} _	991,			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12).		2,1	95,586,35	_					
	1	Grants and similar amounts paid (Part IX, column (A), lines 1-3)			1,588,50		2,3	314,	729.		
	l	Benefits paid to or for members (Part IX, column (A), line 4)			14 541 24	0.	-				
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10).		<u> </u>	14,541,74	_					
Expenses	16 a	Professional fundraising fees (Part 1) column (A), line 11e)			31,84	۷.			467.		
×	þ.	Total fundraising expenses (Part IX, column (D), line 25) ► 6,842,443.		<u></u>	00 000 00		1 020 (120		
	117	Other expenses (Part IX, column (A), lines 11a 01d, 11f-24e)			07,262,93						
	18	Total expenses And lines 18-117 (m/2048) al Part X, column (A), line 25)		$\overline{}$	23,425,02	_					
	19	Revenue less expenses Subtract line 18 from ine 12.			72,161,33	_					
s or		DODEN LIT		_	ning of Current Y			of Year			
set	20	Total assets (Part X, In@ @ D.E.N., UT			14,282,79			_			
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26)			35,935,79			_			
Ž.	22	Net assets or fund balances Subtract line 21 from line 20		1,8	78,346,99	1.	2,269,0	J26,	711.		
	rt II	Signature Block									
Un	der pen	alties of perjury, I declare that I have examined this return, including accompanying scheduct, and complete Declaration of preparer (other than officer) is based on all information of whice	les and staten ch preparer ha	nents, a s anv ki	and to the best of nowledge	my	knowledge a	and bel	ilef, it is		
-1101	, сопс	R 1 F S = -	F		व		12516				
Sic		Joudell HX				<u> </u>	2010	1			
Sig He		Signature of officer			Date						
пе	16	BERNADETTE SPONG CFO									
		Type or print name and title					DTIL				
Paid	,	Print/Type preparer's name Preparer's signature	Date		Check self-employe	"	PTIN P0134				
	parer	MELANIE MCPEAK Illand A. Illan	Melan 1. 1/2ax 8/14/1						4		
	Only	Firm's name ▶ERNST & YOUNG U.S. LLP			Firm's EIN ► 3						
		Firm's address ▶201 N FRANKLIN ST, SUITE 2400 TAMPA, FL 33602			Phone no 8	13-	-225-48	00			
Ma	y the I	RS discuss this return with the preparer shown above? (see instructions)	<u></u>		<u></u>	<u></u>	. X Ye		No		
For	Paper	work Reduction Act Notice, see the separate instructions.					Form	990	(2017)		

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Form 990 (2017) Page 2 Part III . Statement of Program Service Accomplishments Briefly describe the organization's mission ORLANDO HEALTH IS A TRUSTED LEADER INSPIRING HOPE THROUGH THE ADVANCEMENT OF HEALTH. OUR MISSION AS A COMMUNITY-OWNED ORGANIZATION IS TO IMPROVE THE HEALTH AND QUALITY OF LIFE OF THE INDIVIDUALS AND COMMUNITIES WE SERVE. Did the organization undertake any significant program services during the year which were not listed on the If "Yes," describe these new services on Schedule O 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?..... If "Yes," describe these changes on Schedule O 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported) (Expenses \$ 1,653,101,011 including grants of \$ 2,314,729) (Revenue \$ 2,465,093,865) ATTACHMENT 1 including grants of \$___ 4b (Code 4c (Code ____) (Expenses \$ including grants of \$) (Revenue \$ 4d Other program services (Describe in Schedule O) including grants of \$) (Revenue \$ (Expenses \$ 1,653,101,011. 4e Total program service expenses ▶

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Part IV **Checklist of Required Schedules** Yes No 1 is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Х Х 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?....... 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Х Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Х 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Х 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Х the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II........ Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Х Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or Х 9 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted Х endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Х 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Х 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets Χ 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Х 11e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Х b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional . 12b Х Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. 13 Χ 14a Did the organization maintain an office, employees, or agents outside of the United States?.......... 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b Х 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Х 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other Х 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on X Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)........ 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Х 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19





Page 4 Form 990 (2017) Part IV Checklist of Required Schedules (continued) Yes No Х 20a Х b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?.... 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Х 21 domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II. Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on 22 Х 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the 23 organization's current and former officers, directors, trustees, key employees, and highest compensated Х 23 employees? If "Yes." complete Schedule J......... 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b Х 24a Х 24b b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?..... Did the organization maintain an escrow account other than a refunding escrow at any time during the year Х Х 24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit Х 25a Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? 25b Х Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any 26 current or former officers, directors, trustees, key employees, highest compensated employees, or Х 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, 27 substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Χ 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) Х 28a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Х 28b An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) 28c was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. Х Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. . . . 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified Х 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N. 31 Х 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 32 Х 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations X 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, 34 34 Х 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?....... b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a 35b controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable Х 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, 37 Х Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 38 19? Note. All Form 990 filers are required to complete Schedule O

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Par				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 976			İ
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			İ
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
·	reportable gaming (gambling) winnings to prize winners?	1c	Х	
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
La	Statements, filed for the calendar year ending with or within the year covered by this return 2a 15,859			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
J	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
2-	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
44	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
		4a	X	
	account)?			
D	if "Yes, enter the name of the foreign country"			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
_	(FBAR)	5a		х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5b		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			x
	organization solicit any contributions that were not tax deductible as charitable contributions?	_6a		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	C.		
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			х
	and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	🚚		v
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	l _		v
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<u>X</u>
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
-	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter	1		
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X_
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
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Form **990** (2017) PAGE 5

Section A. Governing Body and Management

Part VI

59-1726273

No 1.0 1a Enter the number of voting members of the governing body at the end of the tax year . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Х Did the organization delegate control over management duties customarily performed by or under the direct 3 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?..... 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... Х 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint Х 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Х 8a The governing body?..... Х 8b Each committee with authority to act on behalf of the governing body?.......... Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.... q Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a Х b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?. b Describe in Schedule O the process, if any, used by the organization to review this Form 990 Х 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Х 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c X 13 13 X 14 Did the organization have a written document retention and destruction policy?...... 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a Х 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Х 16a If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed . Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Other (explain in Schedule O) Own website Another's website Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and 19 financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records PERNADETTE SPONG 1414 KUHL AVENUE ORLANDO, FL 328B6 20

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ORLANDO HEALTH Form 990 (2017)

59-1726273

Trustees, Key Employees, Highest Compensated Employees, Part VII Compensation of Officers, Directors, and Independent Contractors

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Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor	any related	orga	nıza	tior	co	mpen	sate	ed any current offic	er, director, or trus	stee
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	unles	Pos heck ss pe	erson	e than contrast Highest compensated employee	an ee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1)AURELIO DURAN, MD	2.00									
BOARD MEMBER	55.00	х						0.	1,514,837.	204,867.
(2)DAVID W. STRONG	55.00							·		
PRESIDENT & CEO	5.00	Х		Х				1,925,558.	0.	277,563
(3)C. DAVID BROWN II (UNTIL 7/18)	2.00									
BOARD MEMBER, VICE CHAIR, SEC	0.	Х		Х				0	0	0.
(4)JOHN CAPPLEMAN, MD	2.00									
BOARD MEMBER	0.	Х						0.	0.	0 .
(5)CAROLYN KARRAKER	2.00									
BOARD MEMBER	0.	Х						0.	0.	0
(6) RAY SANDHAGEN (UNTIL 3/18)	2.00						l			
BOARD MEMBER	0.	Х			<u> </u>			0.	0.	0
(7)AMY SAUNDERS	2.00									
BOARD MEMBER	2.00	Х						0.	0.	0
(8)CONRAD SANTIAGO	2.00									
BOARD MEMBER, TREASURER	0.	Х		Х				0.	0	0
(9) SANFORD C. SHUGART, PH.D.	2.00									
BOARD MEMBER, CHAIRMAN	0.	Х		Х				0.	0.	0
(10)BRIAN BESANCENEY	2.00									
BOARD MEMBER, VICE CHAIR, SEC	0.	Х		X				0.	0.	0
(11)M. KATHRYN GARRETT, MD	2 00									
BOARD MEMBER	2.00	Х						0.	0.	0
(12)CHARLES HEARD, MD	55.00									
BOARD MEMBER	0.	Х						117,500.	0.	0
(13)BERNADETTE SPONG	55.00									
CFO	6.00			Х				982,728.	0.	119,668.
(14) THIBAUT VAN MARCKE DE LUMMEN	55.00									
SVP, OH & PRES, DPH	0.				Х			455,706.	0.	87,785

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AS AMENDED ORLANDO HEALTH.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Part VII (B) (C) (A) Position Reportable Reportable Estimated Name and title Average amount of (do not check more than one compensation compensation from hours per box, unless person is both an other week (list any from related officer and a director/trustee) compensation hours for the organizations Officer Highest from the Individual trustee employee related Institutional trustee organization (W-2/1099-MISC) organization organizations (W-2/1099-MISC) employee and related below dotted compensated organizations linel 55.00 JAMAL A. HAKIM, MD CHIEF OPERATING OFFICER 8.00 1,421,936 0 Х 144,792. MARK A. JONES 55.00 SVP, OH & PRESIDENT, ORMC 3.00 Х 0 701,834 103,889. KATHY A. SWANSON (UNTIL 3/18) 55.00 SVP, OH & PRES, APMC 0. Х 716,410 0 103,371. 55.00 MILDRED DENISE BEAM CHIEF LEGAL STRATEGIST 0. Х 731,456 0 92,258. JOHN W. BOZARD 25.00 SVP, OH & PRES, APMCF & OHF 30.00 410,208 Х 410,208 50,924. JOHN RICHARD SCHOOLER 55.00 VP, CIO (UNTIL 10/17) 0. Х 1,153,068 0 82,143. 55.00 ERICK R. HAWKINS SVP, STRATEGIC MANAGEMENT 2.00 788,063 0 81,724 X KAREN L. FRENIER 55.00 VP, OH & CHRO 0. Х 584,298 n 84,474. MARK E. SAND, MD 0. FORMER BOARD MEMBER 55 00 X 1,212,478 30,377. DAVID F. HUDDLESON 55.00 VP, CHIEF COMPLIANCE & ETHICS n Х 420,945 0 65,084 25) D. WAYNE JENKINS 0. FMR SVP, OH, & PRES, OHPP Х 0. 554,652 0. 3,481,492. 1,514,837 689,883. 1,622,686 8,633,659. 931,295 1,621,178. 12,115,151. 3,137,523. Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 589 Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Х Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax vear (A) (C) Name and business address Description of services Compensation ATTACHMENT

7E1055 1 000

Form 990 (2017)

more than \$100,000 in compensation from the organization

Total number of independent contractors (including but not limited to those listed above) who received

(A) Name and line Name and li	Form 990 (2017) Part VI Section A. Officers, Directors, Tru	ıstees. Ke	v Em	olar	ve	es.	and h	lia	hest Compensat	ed Employ	ees (c	continue		Page
26) MARY FARRELL, MD 55.00 CHIEF PEDIATRICIAN, APH 0. X 549,757 0. 33,8 27) NANCY G DINON 0. S. FMR VP, HUMAN RESOURCES 0. X 601,032. 0. 58,3 1b Sub-total 0. X 601,032. 0. 58,3 1c Total from continuation sheets to Part VII, Section A 1 Total (add lines 1b and 1c). 589 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 5 september 5 september 5 september 5 compensated 6 microganization 1 as in the sum of reportable compensation from the organization 5 september 6 compensation from the organization 5 september 6 compensation from the organization 5 september 6 compensation from the organization 5 september 6 compensation from the organization 5 september 6 compensation from the organization 5 september 6 compensation from the organization 5 september 6 compensation from the organization 6 reportable compensation from any unrelated organization or individual 5 compensation from the organization 7 ff Yes, complete Schedule J for such proper for services rendered to the organizations greater than 5 100,000 of 10 compensation from the organization 7 ff Yes, complete Schedule J for such person 1 set to the organization 6 per 6 compensation from the organization 7 ff Yes, complete Schedule J for such person 1 set to the organization 7 ff Yes, complete Schedule J for such person 1 set to the organization 7 ff Yes, complete Schedule J for such person 1 set to the organization 8 tax year 1 compensation from the organization 8 tax year 1 compensation from the organization 8 tax year 1 compensation from the organization 8 tax year 1 compensation from the organization 8 tax year 1 compensation from 8 tax year 1 compensation from 9 tax year 1 compensation from 9 tax year 1 compensation from 9 tax year 1 compensation from 9 tax year 1 compensation from 9 tax year 1 compensation from 9 tax year 1 compensation 9 tax year 1 compensation 9 tax year 1 compensation 9 tax year 1 compensation 9 tax year 1 compensation 9 tax	(A)	(B) Average hours per week (list any	(do r box, office	not cl unles	Pos heck ss pe d a d	c) intion more erson tirect	e than c is both or/trust	ne an ee)	(D) Reportable compensation from	(E) Reportal compensation related	ble on from	Es am com	(F) timated nount o other pensat	of
CHIEF PEDIATRICIAN, APH O. X 549,757 O. 33,8 7NANCY G DINON O. X 601,032. O. 58,3 Did the organization sheets to Part VII, Section A d Total (add lines 1b and 1c). Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization > 589 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule I for such individual. For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organizations greater than \$100,000 of reportable compensation and other compensation from the organizations greater than \$100,000 of reportable compensation and other compensation from the organizations greater than \$100,000 of reportable compensation from the organizations greater than \$100,000 of reportable compensation from the organization and related organizations greater than \$100,000 of reportable compensation from the organization and related by the organization of the properties schedule of the organization of the such medium of the organization of the organization of the organization of the organization of the organization of the organization and related organization and related organization and related organization of the organization of the organization of the organization of the organization of the calendar year ending with or within the organization's tax year		organizations below dotted	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former		(W-2/1099-	MISC)	orga and	anızatıd d relate	on d
27) NANCY G DINON FMR VP, HUMAN RESOURCES O. X 601,032. O. 58,3 1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total ambier of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization > 589 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual. 4 For any individual listed on line 1a, is the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual. 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for such individual. Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization? If "Yes," complete Schedule J for such person 5 Section B. Independent Contractors (A) (B) (C)								х	549,757		0 .		33,	 898
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 589 Yes Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual employee on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual. Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)	27) NANCY G DINON							Х			0.		58,	361
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organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual												<u>3</u>	_	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	organization and related organizations gre	eater than	\$15	0,0	00?	' If	"Yes	,"	complete Schedu	le J for s	uch	4	X	otro-
Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C)	5 Did any person listed on line 1a receive or	accrue coi	mpen	satio	on f	fron	any	un	related organization	on or individ	dual	5	-	<u>·</u> x
compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C)		· · · · · · · · · · · · · · · · · · ·												
	compensation from the organization Report c													
		lress								rvices	C		ation	

59-1726273 ORLANDO HEALTH Page 9 Form 990 (2017) Statement of Revenue Part VIII Check if Schedule O contains a response or note to any line in this Part VIII....... (C) (A) Unrelated Related or Revenue Total revenue excluded from tax exempt business function revenue under sections 512-514 revenue Gifts, Grants | 1a Federated campaigns 1b ь 1c С 1d 14,509,251 Related organizations Contributions, (and Other Simil 393,742 Government grants (contributions) . . Le All other contributions, gifts, grants, 3,938,999 and similar amounts not included above . Noncash contributions included in lines 1a-1f \$... 18,841,992 Program Service Revenue **Business Code** NET PATIENT SERVICE REVENUE 621990 2,309,838,098 10,787,512 2,320,625,610 RETAIL PHARMACY 446110 54,710,859 54,710,859 26,466,440 LIP TIER 3 STATE REVENUE 900099 26,466,440 10,906,466 10,906,466 MANAGEMENT FEES 900099 1.910 FITNESS CENTER 713940 1,910 51,518,975 863,605 52,382,580 All other program service revenue 2,465,093,865 Total. Add lines 2a-2f investment income (including dividends, interest, 30,318,835 840,687 29,478,148 and other similar amounts). -2,939,112 -2,939,112 4 Income from investment of tax-exempt bond proceeds . 264 264 Royalties (ı) Real (ii) Personal 7,639,972 6a Gross rents 5,189,510 Less rental expenses . . . 2,450,462 Rental income or (loss) . . C 2,068,963 2,450,462 381,499 d Net rental income or (loss). (i) Secunties (ii) Other Gross amount from sales of 7a 829,148,915 8,889,140 assets other than inventory Less cost or other basis 799,778,359 728,167 and sales expenses 29,370,556 8,160,973 Gain or (loss) 37,531,529 1,081,844 36,449,685 Net gain or (loss) 8a Gross income from fundraising Revenue events (not including \$ _ of contributions reported on line 1c) Other See Part IV, line 18 a Net income or (loss) from fundraising events. 0 Gross income from gaming activities 9a See Part IV, line 19 Less direct expenses 0 \triangleright Net income or (loss) from gaming activities. Gross sales of inventory, less 10a returns and allowances Less cost of goods sold Net income or (loss) from sales of inventory. 0 Miscellaneous Revenue Business Code PHYSICIANS ANSWERING SERVICE 567499 425,160 425,160 11a INFANT PICTURE CONTRACT 900099 67,200 67,200 48,380 48,380 621990 PARKING GARAGE

JSA 7E1051 1 000

65,106,064 Form 990 (2017)

14,449,681

540,740

2,551,838,575

2,453,440,838

All other revenue

Total revenue See instructions

Total. Add lines 11a-11d

ORLANDO HEALTH, INC.



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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

000	Check if Schedule O contains a response or note to any line in this Part IX								
<u></u>	not include amounts reported on lines 6b, 7b,	<u>' </u>	(B)	(C)	(D)				
	9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses				
_	Grants and other assistance to domestic organizations		U. D. C.	3					
'	and domestic governments. See Part IV, line 21.	2,314,729.	2,314,729.						
2	Grants and other assistance to domestic				**************************************				
-	individuals See Part IV, line 22	0.							
3	Grants and other assistance to foreign								
	organizations, foreign governments, and foreign								
	individuals See Part IV, lines 15 and 16	0							
4	Benefits paid to or for members	0.							
5	Compensation of current officers, directors,								
	trustees, and key employees	6,942,170	2,014,246	4,927,924.					
6	Compensation not included above, to disqualified								
	persons (as defined under section 4958(f)(1)) and								
	persons described in section 4958(c)(3)(B)	1,034,231.	575,176.	459,055.					
7	Other salaries and wages	751,991,208.	611,768,453.	136,231,758.	3,990,997.				
8	Pension plan accruals and contributions (include	22 605 545	27 200 500	6 270 702	16 000				
	section 401(k) and 403(b) employer contributions)	33,685,547.		6,278,793.	16,232.				
9	Other employee benefits	131,021,697.	105,979,701.	24,378,523. 9,443,744.	663,473.				
10	Payroll taxes	53,556,957.	43,875,519.	9,443,744.	237,694.				
	Fees for services (non-employees)	0.							
	Management	9,187,938.		9,187,938.					
	Legal	542,701.	 	542,701.					
	Accounting	444,513.		444,513.					
	I Lobbying	1 467		111,313.	1,467.				
	Professional fundraising services See Part IV, line 17,	413,291.		413,291.					
	Investment management fees	113/231.		223,232.					
g	Other (If line 11g amount exceeds 10% of line 25, column	140,368,685.	95,153,434	45,104,583.	110,668.				
10	(A) amount, list line 11g expenses on Schedule O)	21,380,701.	9,720,022.	11,575,746.	84,933				
13	Advertising and promotion	37,550,203.	33,810,955.	3,315,553.	423,695.				
14	Information technology	51,087,524.	19,962,291.	30,902,799.	222,434.				
15	Royalties	0.							
	Occupancy	107,491,435.	72,341,969.	34,624,010.	525,456.				
17		4,483,532.	2,582,776.	1,676,369.	224,387.				
18	Payments of travel or entertainment expenses								
	for any federal, state, or local public officials	0.							
19	Conferences, conventions, and meetings	1,227,741.	940,412.	228,432.	58,897.				
20		44,719,576.	35,088,666.	9,630,910.					
21		0.							
22		112,630,250.	88,373,943.	24,239,191.	17,116.				
23	Insurance	17,166,328.	17,057,015.	109,313.					
24	Other expenses Itemize expenses not covered								
	above (List miscellaneous expenses in line 24e If								
	line 24e amount exceeds 10% of line 25, column								
	(A) amount, list line 24e expenses on Schedule O)								
-	MEDICAL SUPPLIES	412,977,239.	412,977,239.						
_	ELIGIBILITY FEES	28,057,887.	28,057,887.						
-	PATIENT MED ASSIST TRUST	24,830,706.	24,830,706.						
d	DISCHARGE SUPPORT	7,851,250.	7,851,250.	6 110 536	264 004				
	All other expenses	16,809,630.	10,434,100.	6,110,536.	264,994.				
	Total functional expenses Add lines 1 through 24e	2,019,769,136.	1,653,101,011.	359,825,682.	6,842,443.				
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs								
	from a combined educational campaign and								
	fundraising solicitation Check here following SOR 98-2 (ASC 958-730)	0.							
JSA	following SOP 98-2 (ASC 958-720)	<u>. </u>	L		Form 990 (2017)				

JSA 7E1052 1 000

Form 990 (2017)

59-1726273 Page **11**

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this F	art X		
	•		(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	144,008,255.	1	166,700,832.
	2	Savings and temporary cash investments	192,139,900.	2	366,506,180.
	3	Pledges and grants receivable, net	0.	3	0.
	4	Accounts receivable, net	254,281,560.	4	303,078,571.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees			
	6	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0.	5 6	0.
ets	7	Notes and loans receivable, net	0.	7	0.
Assets	8	Inventories for sale or use	48,183,904.	8	51,878,352.
1	9	Prepaid expenses and deferred charges	34,053,867.	9	37,580,802.
	10 a	Land, buildings, and equipment cost or			
		other basis Complete Part VI of Schedule D 10a 2884173394.			
	b	Less accumulated depreciation 10b 1714399785.	1,090,844,687.	10c	1,169,773,609.
	11	Investments - publicly traded securities	1,172,312,905.	11	1,608,023,044.
	12	Investments - other securities See Part IV, line 11	0.	12	0.
	13	Investments - program-related See Part IV, line 11	0.	13	0.
	14	Intangible assets	31,973,334.	14	31,973,334.
	15	Other assets See Part IV, line 11	246,484,378.	15	290,415,514.
\Box	16	Total assets. Add lines 1 through 15 (must equal line 34)	3,214,282,790.	16	4,025,930,238.
	17	Accounts payable and accrued expenses	289,219,392.	17	353,277,964.
	18	Grants payable	0.	18	0.
	19	Deferred revenue	2,444,566.	19	5,436,565.
	20	Tax-exempt bond liabilities	806,802,748.	20	1,148,951,887.
- 1	21	Escrow or custodial account liability Complete Part IV of Schedule D	0.	21	0.
es	22	Loans and other payables to current and former officers, directors,			
Liabilities		trustees, key employees, highest compensated employees, and			
jab		disqualified persons Complete Part II of Schedule L	0.		0.
	23	Secured mortgages and notes payable to unrelated third parties	26,667,953.	23	29,293,876.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24) Complete Part X	210 001 140		210 042 225
		of Schedule D	210,801,140.		219,943,235.
\dashv	26	Total liabilities. Add lines 17 through 25	1,335,935,799.	26	1,756,903,527.
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.			
ă	27	Unrestricted net assets	1,778,681,640.	27	2,169,813,072.
Ba	28	Temporarily restricted net assets	98,908,632.	28	98,394,746.
2	29	Permanently restricted net assets	756,719.	29	818,893.
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Ä	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	1,878,346,991.	33	2,269,026,711.
	34	Total liabilities and net assets/fund balances	3,214,282,790.	34	4,025,930,238.
					Form 990 (2017

Page **12** Form 990 (2017) **Reconciliation of Net Assets** Part XI Check if Schedule O contains a response or note to any line in this Part XI. 2,551,838,575. 1 1 2,019,769,136. 2 2 532,069,439. 3 Revenue less expenses Subtract line 2 from line 1............... 1,878,346,991. 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4,172,499. 5 5 0. 6 0. 7 7 0. 8 -145,562,218. 9 Other changes in net assets or fund balances (explain in Schedule O) Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 2,269,026,711. **Financial Statements and Reporting** Check if Schedule O contains a response or note to any line in this Part XII. Yes No Accounting method used to prepare the Form 990 Cash X Accrual If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O Х 2a 2a Were the organization's financial statements compiled or reviewed by an independent accountant?..... If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Separate basis Consolidated basis Both consolidated and separate basis Х 2b b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both X Consolidated basis Separate basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight 2c Х of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in Х b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the X required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits



AS AMENDED



SCHEDULE A (Form 990, or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust ► Attach to Form 990 or Form 990-EZ.

Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

		organization	TNG					50 17262	73	
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Párt					organizations must o				S	
The c	rga		-		t is (For lines 1 throu					
1	_				ition of churches desc					
2	_). (Attach Schedule E	-				
3	X				organization described					
4	╝	A medical rese	earch organi	zation operated in	conjunction with a ho	spital de	scribed ii	n section 170(b)(1)(A)(ıii). Enter the	
_		hospital's nam								
5		An organizatio	n operated	for the benefit of	a college or universi	ty owne	d or ope	erated by a governme	ental unit described in	
_		section 170(b)	(1)(A)(iv). (C	Complete Part II)						
6	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).									
7		An organizatio	n that norm	ally receives a sul	bstantial part of its si	apport fr	om a go	vernmental unit or fr	om the general public	
_		described in se	ection 170(b)(1)(A)(vi). (Comp	lete Part II)					
8 [A community t	rust describe	ed in section 170(I	b)(1)(A)(vi). (Complete	e Part II)				
9		An agricultural	research or	ganization describ	ed in section 170(b)(1)(A)(ix)	operated	d in conjunction with a	land-grant college	
	_	or university or	a non-land-	grant college of a	griculture (see instruc	tions) E	nter the	name, city, and state o	of the college or	
		university								
10 [\neg	An organization	n that norma	ally receives (1) m	ore than 331/3 % of its	support	from co	entributions, members	hip fees, and gross	
_		receipts from a	activities rela	ited to its exempt	functions - subject to	certain e	exception	is, and (2) no more that	in 331/3 % of its	
		acquired by the	ross invesin e organizatio	nent income and u on after June 30, 1	inrelated business tax 975 See section 509	(a)(2). (0	Complete	e Part III)	i Dusiliesses	
I1 [usively to test for publ					
12		-	_						carry out the purposes	
_	_	•	-		-				See section 509(a)(3).	
									nes 12e, 12f, and 12g	
а		7		-	l, supervised, or contr					
_	_	_ • • • •			regularly appoint or e	-		-		
		• •	-		te Part IV, Sections A		a , a , a .			
b	Γ	¬ ··	•	•	ed or controlled in co		with its	supported organizati	on(s), by having	
~					organization vested in					
			-		, Sections A and C.		о ролоо.	io mai common or mai	ago mo oupportou	
_		7 °	•	•	ing organization opera	ated in co	onnectio	n with and functiona	lly integrated with	
Ū	_	_ ,,	-	•	ns) You must comple				.,g. atou	
d		7	-		porting organization of				ted organization(s)	
-			-	-	nization generally mus					
			•	•	omplete Part IV, Sect	-		·		
۵		¬ '	•	•	a written determination				II. Type III	
Ŭ	_		-		tionally integrated sup				, . , , ,	
f	Ent		-		· · · · · · · · · · · · · · · ·					
				-	orted organization(s)					
		ame of supported or		(II) EIN	(III) Type of organization		organization	(v) Amount of monetary	(VI) Amount of	
,	•	• •	•		(described on lines 1-10		ur governing		other support (see	
					above (see instructions))	Yes	Ment?	instructions)	instructions)	
						1.00				
A)										
			•••							
B)										
			•							
C)										
		······································								
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ

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Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2013 (b) 2014 (c) 2015 (d) 2016 (e) 2017 (f) Total Calendar year (or fiscal year beginning in) ▶ contributions, grants. membership fees received (Do not include any "unusual grants") revenues levied for organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3. The portion of total contributions by person (other than governmental unit or publicly supported organization) included on publicly line 1 that exceeds 2% of the amount shown on line 11, column (f)..... Public support. Subtract line 5 from line 4 Section B. Total Support (b) 2014 (c) 2015 (f) Total Calendar year (or fiscal year beginning in) (a) 2013 (d) 2016 (e) 2017 Amounts from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support Add lines 7 through 10 . . . First five years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)). 14 %

15	Public support percentage from 2016 Schedule A, Part II, line 14	%
	331/3% support test - 2017. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	
b	33 1/3% support test - 2016. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	
17a	10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here . Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	
	10%-facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.	
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see	

Schedule A (Form 990 or 990-EZ) 2017



Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Sec	tion A. Public Support		-				
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received (Do not include any "unusual grants")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	ĺ			1		
	• • •			†			-
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf			 			<u> </u>
5	The value of services or facilities				ļ		
	furnished by a governmental unit to the						
	organization without charge				ļ		
6	Total Add lines 1 through 5		1				
7 a	Amounts included on lines 1, 2, and 3						ļ
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
-	line 6)				1	1	
Sec	tion B. Total Support		,	<u> </u>		•	
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	• • • • • • • • • • • • • • • • • • • •	(2, 2 1 1 2	, , , , , , , , , , , , , , , , , , ,	X-7.:	<u> </u>	· · · · · · · · · · · · · · · · · · ·	
9 10 a	Amounts from line 6				<u> </u>		
	payments received on securities loans,						
	rents, royalties, and income from similar						
	sources			 			
b	Unrelated business taxable income (less			•			
	section 511 taxes) from businesses						
	acquired after June 30, 1975	,	-			<u> </u>	
С	Add lines 10a and 10b	,	1				
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income Do not include gain or						
	loss from the sale of capital assets						İ
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)		1		1		
14	First five years. If the Form 990 is f	or the organiza	ition's first, seco	ond, third, fourth	, or fifth tax v	ear as a section	1 501(c)(3)
	organization, check this box and stop here						
Sec	tion C. Computation of Public Sup					<u> </u>	
15	Public support percentage for 2017 (line 8			mn (f))	.=	15	%
	Public support percentage from 2016 Sche		•			} 	<u> </u>
16				· · · · · · · · · · ·		10	
	tion D. Computation of Investmen			40 1 (0)		1.5	0/
17	Investment income percentage for 2017 (li		•			17	<u> </u>
18	Investment income percentage from 2016						%_
19 a	33 1/3 % support tests - 2017. If the or	ganization did n	ot check the box	k on line 14, and	d line 15 is moi	e than 331/3%,	and line
	17 is not more than 331/3%, check th	is box and sto	p here . The org	anization qualifie	s as a publicly	supported organi	ızatıon . ▶ 🔃
þ	33 1/3% support tests - 2016. If the orga	anization did not	check a box on	line 14 or line 19	9a, and line 16 is	s more than 331/	3 %, and
	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization						
JSA						Schedule A (Form 9	
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Schedule A (Form 990 or 990-EZ) 2017

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Seci	IOIT A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below	4a		
þ	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	ļ	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 79 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
10 a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10b		

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Schedule A (Form 990 or 990-EZ) 2017

	ORLANDO HEALTH, INC. 59-1726	5273		
Schedu	ale A (Form 990 or 990-EZ) 2017		1	Page 5
Part	Supporting Organizations (continued)			
		لــــا	Yes	No
11 `	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
2	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	1		
3	the organization maintained a close and continuous working relationship with the supported organization(s) By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	2		
	supported organizations played in this regard	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in:	etructi	onel	
-	The organization satisfied the Activities Test Complete line 2 below	,,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	01107	
a b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below</i>			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	unctru	ctions)	
С	The organization supported a governmental entity bescribe in Fait Vi now you supported a government entity (see	11131100	Yes	No
2	Activities Test Answer (a) and (b) below.	\Box		
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b		

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) 1 Net short-term capital gain 1 2 2 Recoveries of prior-year distributions 3 3 Other gross income (see instructions) 4 Add lines 1 through 3 4 5 5 Depreciation and depletion 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year (A) Prior Year Section B - Minimum Asset Amount (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) a Average monthly value of securities 1a 16 b Average monthly cash balances 1 c c Fair market value of other non-exempt-use assets 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI) 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d 4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, 4 see instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 Multiply line 5 by 035 6 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year 1 Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 4 4 Enter greater of line 2 or line 3 5 5 Income tax imposed in prior year 6 Distributable Amount. Subtract line 5 from line 4, unless subject to

Schedule A (Form 990 or 990-EZ) 2017

emergency temporary reduction (see instructions)

instructions)

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

	lle A (Form 990 or 990-EZ) 2017		: (a a a b a a al)	Page 7
	Type III Non-Functionally Integrated 509(a)(3)	Supporting Organiza	tions (continuea)	
_	ion D - Distributions			Current Year
	Amounts paid to supported organizations to accomplish e			
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	eu	
	organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purpo	and of supported organi	zations	
3	Amounts paid to acquire exempt-use assets	oses of supported organi	zations	
	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI) See instructions			
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which	the organization is rest	onsive	
Ū	(provide details in Part VI) See instructions	ino organization to roop		
9	Distributable amount for 2017 from Section C, line 6		· · · · · · · · · · · · · · · · · · ·	
10	Line 8 amount divided by Line 9 amount		11 2	
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017			
	(reasonable cause required-explain in Part VI) See			
	instructions			
3	Excess distributions carryover, if any, to 2017			
a				
b	From 2013			
c	From 2014			
d	From 2015			
e	From 2016			
f	Total of lines 3a through e			
<u>g</u>	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2017 distributable amount			
<u>i</u> _	Carryover from 2012 not applied (see instructions)			
4	Remainder Subtract lines 3g, 3h, and 3i from 3f Distributions for 2017 from			
4	Section D, line 7 \$			
a	Applied to underdistributions of prior years			
<u>b</u>	Applied to 2017 distributable amount			
	Remainder Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2017, if		·	
•	any Subtract lines 3g and 4a from line 2 For result			
	greater than zero, explain in Part VI See instructions			
6	Remaining underdistributions for 2017 Subtract lines 3h			
	and 4b from line 1 For result greater than zero, explain in			
	Part VI See instructions			
7	Excess distributions carryover to 2018 Add lines 3j			
	and 4c			
8	Breakdown of line 7			
а	Excess from 2013			
b	Excess from 2014			
С	Excess from 2015			
d	Excess from 2016			
e	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

lines 2, 5, and 6. Also complete this part for any additional information. (See instructions)



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Schedule A (Form 990 or 990-EZ) 2017

Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E,

Schedule A (Form 990 or 990-EZ) 2017



Complete if the organization is described below.

AS AMENDED



SCHEDULE C (Form 990'or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

Internal Revenue Service

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information. If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-B.

_	Section 50 ((c)(o) organizations	that have the times to only of the (bill		.,,		
Tax)	(see separate instructions), the		ky Tax) (see separate i	nstructions) or Form 990-	EZ, Part V, line 35c (Prox	
	Section 501(c)(4), (5), or (6) org	anizations Complete Part III				
Nam	e of organization			' '	ntification number	
	LANDO HEALTH, INC.			59-172		
Pa	rt I-A Complete if the	organization is exempt unde	r section 501(c) or	is a section 527 orga	nization.	
1	Provide a description of the	organization's direct and indirec	t political campaign a	ctivities in Part IV (see ii	nstructions for	
	definition of "political campa					
2		xpenditures (see instructions)				
3		campaign activities (see instruct				
Pai		organization is exempt unde				
1		cise tax incurred by the organizat				
2		cise tax incurred by organization				
3	<u> </u>	a section 4955 tax, did it file Fori	•			
					Yes No	
	If "Yes," describe in Part IV					
Pa		organization is exempt unde		***	9).	
1	Enter the amount directly e	expended by the filing organizati	on for section 527 e	exempt function		
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities					
3	line 17b	enditures Add lines 1 and 2 E		▶\$		
5	Enter the names, addresses organization made payment the amount of political con-	e Form 1120-POL for this year? and employer identification number For each organization listed, it is for each organization listed, it is for each organization committee.	nber (EIN) of all section enter the amount pai emptly and directly de	on 527 political organiz d from the filing organiz elivered to a separate po	ations to which the filing cation's funds. Also ente plitical organization, sucl	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization if none, enter -0-	
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2017

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	AMENDED	
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59-1726273 ORLANDO HEALTH, INC. Page 2 Schedule C (Form 990 or 990-EZ) 2017 Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under Part II-A section 501(h)). Check ▶ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures) if the filing organization checked box A and "limited control" provisions apply B Check ▶ (b) Affiliated Limits on Lobbying Expenditures (a) Filing (The term "expenditures" means amounts paid or incurred.) organization's totals group totals 1a Total lobbying expenditures to influence public opinion (grass roots lobbying).... **b** Total lobbying expenditures to influence a legislative body (direct lobbying) e Total exempt purpose expenditures (add lines 1c and 1d)......... f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is. The lobbying nontaxable amount is: 20% of the amount on line 1e Not over \$500,000 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 i If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 Yes Nο 4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period (e) Total Calendar year (or fiscal year (a) 2014 (b) 2015 (c) 2016 (d) 2017 beginning in) 2a Lobbying nontaxable amount b Lobbying ceiling amount (150% of line 2a, column (e)) c Total lobbying expenditures d Grassroots nontaxable amount e Grassroots ceiling amount (150% of line 2d, column (e))

Schedule C (Form 990 or 990-EZ) 2017

JSA

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f Grassroots lobbying expenditures





Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (a) (b) For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed Yes No **Amount** description of the lobbying activity During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Х Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?. Х X Mailings to members, legislators, or the public?............ x Х Х 84,000 Direct contact with legislators, their staffs, government officials, or a legislative body? g Х Railies demonstrations, seminars, conventions, speeches, lectures, or any similar means?.... х 444,513. 528,513. Х Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? . . . If "Yes," enter the amount of any tax incurred under section 4912.......... If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . . If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes Nο Were substantially all (90% or more) dues received nondeductible by members?..... 1 Did the organization make only in-house lobbying expenditures of \$2,000 or less?...... Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes." 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues. . . . If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying 5 Supplemental Information Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information. SEE PAGE 4

Schedule C (Form 990 or 990-EZ) 2017

Schedule C (Form 990 or 990-EZ) 2017

Page 4

Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B, LINE 1B

PAID STAFF OR MANAGEMENT

ASSESSING CURRENT STATE AND FEDERAL LEGISLATION WITH CONSULTANTS WHO ADVISE HOW THE LEGISLATION WOULD AFFECT THE ORGANIZATION TOTALING \$239,119. AMOUNTS REPORTED FROM VARIOUS HOSPITAL AND HEALTHCARE MEMBERSHIPS OF DUES USED FOR LOBBYING ACTIVITIES TOTALING \$205,394



AS AMENDED



SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization

OMB No 1545-0047

Open to Public Inspection

Employer identification number

OR	LANDO HEALTH, INC.		59-1726273
Pa	organizations Maintaining Donor Advised Funds	or Other Similar Funds or	Accounts.
	Complete if the organization answered "Yes" on F		
		Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year) .		· .
4	Aggregate value at end of year		
	Did the organization inform all donors and donor advisors in	writing that the accets held	in donor advised
5	funds are the organization's property, subject to the organization		
_			
6	Did the organization inform all grantees, donors, and donor ac		
	only for charitable purposes and not for the benefit of the do		
	conferring impermissible private benefit?	<u> </u>	
	rt II Conservation Easements. Complete if the organization answered "Yes" on F	orm 990 Part IV line 7	
1	Purpose(s) of conservation easements held by the organization		
•			af a brakerralli, recented by level and
	Preservation of land for public use (e.g., recreation or ed	. [of a historically important land area
	Protection of natural habitat	Preservation C	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	d conservation contribution in	Held at the End of the Tax Year
	easement on the last day of the tax year	F	
а	Total number of conservation easements		2a
þ	Total acreage restricted by conservation easements		
С	Number of conservation easements on a certified historic struc		2c
d	Number of conservation easements included in (c) acquired a		
	historic structure listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele	ased, extinguished, or termina	ated by the organization during the
	tax year		
4	Number of states where property subject to conservation ease		
5	Does the organization have a written policy regarding the		
	violations, and enforcement of the conservation easements it ho		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling	of violations, and enforcing cons	servation easements during the year
			
7	Amount of expenses incurred in monitoring, inspecting, handling	g of violations, and enforcing co	onservation easements during the year
	▶ \$		
8	Does each conservation easement reported on line 2(d) above sa	atisfy the requirements of section	on 170(h)(4)(B)(ı)
	and section 170(h)(4)(B)(II)?		
9	In Part XIII, describe how the organization reports conservation		•
	balance sheet, and include, if applicable, the text of the footnot	e to the organization's financia	al statements that describes the
-	organization's accounting for conservation easements		
Pa	organizations Maintaining Collections of Art, His		Similar Assets.
	Complete if the organization answered "Yes" on Fo		
1 a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its re	evenue statement and balance sheet
	If the organization elected, as permitted under SFAS 116 (AS works of art, historical treasures, or other similar assets he public service, provide, in Part XIII, the text of the footnote to its	ld for public exhibition, educ financial statements that desc	cation, or research in furtherance of cribes these items
ь	If the organization elected, as permitted under SFAS 116 (a		
b	works of art, historical treasures, or other similar assets he		
	public service, provide the following amounts relating to these i		,
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical		
	following amounts required to be reported under SFAS 116 (AS		
а	Revenue included on Form 990, Part VIII, line 1	, ,	
	Assets included in Form 990, Part X		
	Paperwork Reduction Act Notice, see the Instructions for Form 990.		

Schedule D (Form 990) 2017 Page 2 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply) Loan or exchange programs Public exhibition а Scholarly research Other h Preservation for future generations C Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part During the year, did the organization solicit or receive donations of art, historical treasures, or other similar No assets to be sold to raise funds rather than to be maintained as part of the organization's collection? **Escrow and Custodial Arrangements.** Part IV Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not Yes included on Form 990, Part X? If "Yes," explain the arrangement in Part XIII and complete the following table **Amount** 1d 1 e 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V **Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (d) Three years back (a) Current year (b) Prior year (c) Two years back (e) Four years back 21,643,008. 24,001,882. 26,942,285. 23,569,881 31,231,110. 1a Beginning of year balance 4,383,122. 1,393,819. 2,338,450 532,938. 6,820. Net investment earnings, gains, 1,222,547. 2,937,429 1,073,988 -885,678. 2,460,598. and losses....... d Grants or scholarships Other expenditures for facilities 42,423. 40,034. 79,261. 108,544. Administrative expenses 36,836,779. 23,569,881. 24,001,882. 31,231,110. 26,942,285. g End of year balance..... Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as Board designated or quasi-endowment b Permanent endowment ► 2.2200 % c Temporarily restricted endowment ▶ 97 7800 % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the Yes No organization by Х 3a(i) Х 3a(ii) 3b b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?......... Describe in Part XIII the intended uses of the organization's endowment funds Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10 (b) Cost or other basis (c) Accumulated (d) Book value Description of property (a) Cost or other basis depreciation (investment) (other) 97,427,131 97,427,131. Land 963,228,368. 424,232,107 538,996,261. **b** Buildings 41,457,294. 41,457,294. c Leasehold improvements..... 1670210751. 1265583435 404,627,316. d Equipment 111,849,850. 24,584,243 87,265,607. Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c). 1,169,773,609.

Schedule D (Form 990) 2017

JSA 7E1269 1 000

Page 3

59-1726273 Schedule D (Form 990) 2017

Part VII Investments - Other Securities. Complete if the organization answered	l "Voc" on Form 000	Part IV June 11h See Form 900	Part V June 12
	(b) Book value	(c) Method of valuat	
(a) Description of security or category (including name of security)	(b) Book value	Cost or end-of-year mark	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
<u>(F)</u>			
(G)			
(H)			
Total (Column (b) must equal Form 990, Part X, col (B) line 12)		<u> </u>	
Part VIII Investments - Program Related.			5
Complete if the organization answered	"Yes" on Form 990), Part IV, line 11c See Form 990,	Part X, line 13
(a) Description of investment	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			<u> </u>
(9)			. <u> </u>
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			5
Complete if the organization answered	"Yes" on Form 990), Part IV, line 11d See Form 990,	Part X, line 15.
	scription		(b) Book value
(1) CASH SURRENDER VALUE LIFE INS			38,081,446.
(2) INVESTMENT IN RELATED PARTIES			16,961,852.
(3) MEDICAL MALPRACTICE RECOVERIES	· · · · · · · · · · · · · · · · · · ·		2,279,580.
(4) LONG TERM DEPOSITS			8,556,592.
(5) GIFT ANNUITY TRUST			3,011,014.
(6) CONTRIBUTIONS RECEIVABLE			538,298.
(7) CAP ACCUM/DEF COMP BENEFITS			11,815,529.
(8) DUE FROM AFFILIATES	· · · · · · · · · · · · · · · · · · ·		184,222,862.
(9) EXEC DEFERRED COMP 457B			24,848,341.
Total. (Column (b) must equal Form 990, Part X, col (B) li	ne 15)	<u></u>	290,415,514
Part'X Other Liabilities. Complete if the organization answered	"Yes" on Form 990), Part IV, line 11e or 11f. See Forr	n 990, Part X,
line 25	·		
1 (a) Description of liability	(b) Book valu		
(1) Federal income taxes ATTACHMENT 2	525,		
(2) ASSET RETIREMENT LIABILITY	692,		
(3) LT-LIAB CAP/ACCUM DEF COMP	11,815,		
(4) DEBT GUARANTEE - S. LAKE BONDS	1,088,		
(5) SWAP LIABILITIËS	25,737,0	ן. סעס	

(6) PROFESSIONAL AND GENERAL LIABILITY 137,159,634. (7) LT-DUE TO AFFILIATES 10,294,334. (8) PHYSICIAN LOAN RESERVE 67,676. (9) LT-LIAB EXEC DEF COMP 457B 219,943,235. Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶

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JSA 7E1270 1 000 Schedule D (Form 990) 2017

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII



Schedule D (Form 990) 2017 Page 4 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 2a 2b 2c Recoveries of prior year grants..... 3 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 4c Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a 1 Amounts included on line 1 but not on Form 990. Part IX, line 25 2b 2c c Other losses...... 2e 3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1 4a a Investment expenses not included on Form 990. Part VIII, line 7b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) 5 Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information SEE PAGE 5

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Page 5

Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

ENDOWMENT FUNDS ARE RESTRICTED AS TO PURPOSE, TIME OR BOTH IN ACCORDANCE WITH DONOR SPECIFICATIONS MADE AT TIME OF CONTRIBUTIONS. ORLANDO HEALTH TREATS ENDOWMENT FUND PRINCIPAL AS RESTRICTED AND UTILIZES THE NET EARNINGS ON ENDOWMENT MONIES FOR PROGRAM AND CAPITAL NEEDS OF ORLANDO HEALTH, INC. AND AFFILIATES IN ACCORDANCE WITH DONOR SPECIFICATIONS.

SCEDULE D, PART X, LINE 2

FASB ASC TOPIC 740, INCOME TAXES, PRESCRIBES THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAX POSITIONS RECOGNIZED IN THE FINANCIAL STATEMENTS. ASC TOPIC 740 PROVIDES GUIDANCE AND MEASUREMENT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THERE WERE NO MATERIAL UNCERTAIN TAX POSITIONS AS OF SEPTEMBER 30, 2018 AND 2017.

	ATTACHMENT 1
SCHEDULE D, PART IX - OTHER ASSETS	
DESCRIPTION	BOOK VALUE
WORKERS COMP SURETY	100,000.
TOTALS	290,415,514.

		ATTACHMENT 2
SCHEDULE D, PART X - OTHER LIABILITIES		
DESCRIPTION		BOOK VALUE
OTHER LIABILITIES		3,013,931.
LT CHARITABLE COMMITMENTS TO UNRELATED PARTIES		4,700,000.
	TOTALS	219,417,678.

Schedule D (Form 990) 2017



AS AMENDED

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16 Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Employer identification number Name of the organization 59-1726273 ORLANDO HEALTH, INC Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the Yes For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States 3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed) (e) If activity listed in (d) is (f) Total (d) Activities conducted in the (b) Number of (c) Number of (a) Region expenditures for a program service, describe specific type of offices in the employees, region (by type) (such as, fundraising, program services, and investments agents, and region investments, grants to recipients service(s) in the region in the region independent contractors located in the region) in the region (1) CENTRAL AMERICA/CARIBBEAN PROGRAM SERVICES CAPTIVE INSURANCE 54,727 (2) (3) _(4) (5) (6) _(7) (8) (9) (10)(11)(12) (13)(14)(15)(16) (17)Sub-total 1 1 54,727 **b** Total from continuation sheets to Part I

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Totals (add lines 3a and 3b)

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V 17-7.10 60015336-OTH1 Schedule F (Form 990) 2017

54,727

Schedule F (Form 990) 2017

ORLANDO HEALTH, INC

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000 Part II can be duplicated if additional space is needed

1 · (a) Name'of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV,
								appraisa, orier)
		,			, ,	-		
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(12)			,	,		,		1
					,			
		,		-			3 	
			-	•		4		, 1 1
(16)			,					,

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Enter total number of other organizations or entities. က

Schedule F (Form 990) 2017

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JSA

V 17-7.10

ORLANDO HEALTH, INC.

Schedule F (Form 990) 2017

Schedule F (Form 990) 2017 (h) Method of ...
valuation
(book, FMV,
appraisal, other) Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16 Part III can be duplicated if additional space is needed (g) Description of noncash assistance (f) Amount of noncash assistance ١ (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance Part 9 ව € 9 (7) (8) 9 (10) (11) (12) (13) (14) (15) (18) E 2 (16) (17)

60015336-OTH1

Part	V Foreign Forms			
1	Was the organization a US transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a US Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)		Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of US Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)		Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of US Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)		Yes	X No

Schedule F (Form 990) 2017



Page 5

Schedule F (Form 990) 2017

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable Also complete this part to provide any additional information (see instructions)

Schedule F (Form 990) 2017



SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury



AS AMENDED
Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ.

► Go to www irs gov/Form990 for the latest instructions

OMB No 1545-0047

Name of the organization				Employer identification	on number
ORLANDO HEALTH, INC.				59-1726273	
Part I Fundraising Activities. C	omplete if the orga	anization answered	d "Yes" on Form	990, Part IV, line	17
Form 990-EZ filers are n					
1 Indicate whether the organization	raised funds through				
a Mail solicitations	е		non-government of	=	
b Internet and email solicitation	s f		government grant	S	
c X Phone solicitations	9	Special fundra	aising events		
d In-person solicitations					
2a Did the organization have a writter or key employees listed in Form 9	90, Part VII) or entity	y in connection with	professional fundra	aising services?	X Yes No
b If "Yes," list the 10 highest paid in compensated at least \$5,000 by the		(fundraisers) pursua	ant to agreements	under which the	fundraiser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes No		551 (1)	
1		1.00	1		
ATTACHMENT 1					
2				<u> </u>	
3					
4		<u> </u>		 	
4					
5					
6					
7					
8					
9					
10					
Total				1,467.	
List all states in which the organi registration or licensing	zation is registered (or licensed to solici	t contributions or		it is exempt from
			···		
					···
					,
	<u></u>				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2017



Page 2 Schedule G (Form 990 or 990-EZ) 2017 Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more Part II than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000 (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add col (a) through col (c)) (event type) (total number) (event type) Revenue 1 Gross receipts 3 Gross income (line 1 minus 5 Noncash prizes..... 6 Rent/facility costs 7 Food and beverages 8 Entertainment 9 Other direct expenses 10 Direct expense summary Add lines 4 through 9 in column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more Part III than \$15,000 on Form 990-EZ, line 6a (d) Total gaming (add (b) Pull tabs/instant Revenue (c) Other gaming (a) Bingo bingo/progressive bingo col (a) through col (c)) 1 Gross revenue 2 Cash prizes Expenses 3 Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes 6 Volunteer labor No No 7 Direct expense summary Add lines 2 through 5 in column (d) 8 Net gaming income summary Subtract line 7 from line 1, column (d) Enter the state(s) in which the organization conducts gaming activities a Is the organization licensed to conduct gaming activities in each of these states? b If "No," explain 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain

Schedule G (Form 990 or 990-EZ) 2017

	ORLANDO HEALTH, INC.	59-1	726273				
Sched	fule G (Form 990 or 990-EZ) 2017		Page 3				
11	Does the organization conduct gaming activities with nonmembers?		. Yes No				
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entit						
•	formed to administer charitable gaming?		. Yes No				
13	Indicate the percentage of gaming activity conducted in	Ĭ					
а	The organization's facility	13a	%				
b	An outside facility		%				
14	Enter the name and address of the person who prepares the organization's gaming/special events book						
17	records	o una					
	Namo N						
	Name ►		- 				
	Address						
	Address ►		- 				
15 2	Does the organization have a contract with a third party from whom the organization receives g	namina					
15 4	revenue?						
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	and the					
	amount of gaming revenue retained by the third party ► \$	and the	•				
_	If "Yes," enter name and address of the third party						
·	in res, enter name and address of the tilld party						
	Nama 🏊						
	Name ▶						
	Address >						
	Address ►						
16	Gaming manager information						
10	Caning manager mormation						
	Name ▶						
	Tunic P						
	Gaming manager compensation ▶ \$						
	Description of services provided ▶						
	Director/officer Employee Independent contractor						
17	Mandatory distributions						
а	is the organization required under state law to make charitable distributions from the gaming pro	ceeds	to				
	retain the state gaming license?		. Yes 🗀 No				
b	Enter the amount of distributions required under state law to be distributed to other exempt orga						
	or spent in the organization's own exempt activities during the tax year ▶ \$						
Part	Supplemental Information. Provide the explanation required by Part I, line 2b, columns	(ıiı) an	d (v), and				
•	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition	nal info	ormation				
	(see instructions)						
DIST	FINGUISHING PYMTS FOR PROF. FUNDRAISING SERVICES FROM EXP PYMT OR REIMB						
SCH	EDULE G, PART I, COLUMN V						
ORLA	ANDO HEALTH, INC. AND ORLANDO HEALTH FOUNDATION, INC. HAVE						
DISC	CONTINUED THE PHONE SOLICITATION PROGRAM. HOWEVER, TSM DONOR						
ENGAGEMENT TEAM HAD BEEN RETAINED TO MANAGE THE FULFILLMENT OF EXISTING							
OUTS	OUTSTANDING PLEDGES, WITH THOSE PLEDGES AND THE FULFILLMENT SERVICES						
CONC	CLUDED IN 2018 EACH PLEDGE PAYMENT HAS BEEN MADE DIRECTLY TO ORLANDO						

Schedule G (Form 990 or 990-EZ) 2017

	ORLANDO HEALTH, INC.	59-1726273
Schad	dule G (Form 990 or 990-EZ) 2017	Page 3
	Does the organization conduct gaming activities with nonmembers?	
11		· · · · · — —
12	. Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entit	, U. U.
	formed to administer charitable gaming?	Yes . No
13	Indicate the percentage of gaming activity conducted in	
а	The organization's facility	13a %
b	An outside facility	13b%
14	Enter the name and address of the person who prepares the organization's gaming/special events book	s and
• •	records	
	Name ▶	
	Address ▶	
15 a	Does the organization have a contract with a third party from whom the organization receives of	jaming
	revenue?	
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	
_	amount of gaming revenue retained by the third party ▶ \$	
_	If "Yes," enter name and address of the third party	
C	if Yes, effici fiame and address of the time party	
	Name ▶	
	Address ▶	
		~
16	Gaming manager information	
	Name ▶	
	Gaming manager compensation ▶ \$	
	Gailing manager compensation > \$\psi	
	Description of services provided ▶	
	Director/officer Employee Independent contractor	
17	Mandatory distributions	
а	Is the organization required under state law to make charitable distributions from the gaming pro	ceeds to
	retain the state gaming license?	
h	Enter the amount of distributions required under state law to be distributed to other exempt organized	
-	or spent in the organization's own exempt activities during the tax year > \$	
Da	Supplemental Information. Provide the explanation required by Part I, line 2b, columns	(III) and (v) and
Fal	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition	
		iai iiiiOiiiiaiiOii
	(see instructions)	
HEA	ALTH FOUNDATION BY THE DONOR. THE FEE RETAINER AT CONTRACT SIGNING WAS	
AN	ESTIMATE WITH FINAL AMOUNT BASED UPON PLEDGE COMMITMENTS SECURED. THE	
CON'	TRIBUTIONS WERE MADE IN FULL TO ORLANDO HEALTH FOUNDATION, BUT THE	
	,	
בער.	PENSE HAS BEEN PAID BY ORLANDO HEALTH	
EAP.	TIMES OF THE DI ONNAME OF THE MASS CAN SENSE	
	Sched	lule G (Form 990 or 990-EZ) 2017

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SCHEDULE H / (Form 990)

Department of the Treasury

Hospitals

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20 ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection 5

OMB No 1545-0047

Internal Revenue Service Employer identification number Name of the organization 59-1726273 ORLANDO HEALTH, INC Financial Assistance and Certain Other Community Benefits at Cost Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a lх 1b b If "Yes," was it a written policy?..... If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing Х free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: За 225.0000 % X Other 200% 150% b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes." Х 3b 300% 350% 400% 250% Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the Х tax year provide for free or discounted care to the "medically indigent"?............ 4 Х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Х If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or Χ 6a Х 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost (e) Net community benefit expense (a) Number of activities or (c) Total community benefit expense (d) Direct offsetting (f) Percent Financial Assistance and (b) Persons revenue Means-Tested Government served programs (optional) (optional) expense **Programs** a Financial Assistance at cost 74,572,885 74,572,885. 3.69 (from Worksheet 1) . . . Medicaid (from Worksheet 3. 319,608,666 234,104,749 85,503,917 4.23 column a) Costs of other means-tested government programs (from Worksheet 3, column b) . 2,327,226 2,119,061 208,165 .01 Total Financial Assistance and Means-Tested Government 236,223,810. 7.93 396,508,777. 160,284,967. Programs Other Benefits e Community health improvement services and community benefit 852,040 25,215,735 1.25 26,067,775 operations (from Worksheet 4) Health professions education 50,098,032. 10,238,220 2.48 60,336,252 (from Worksheet 5) . . . Subsidized health services (from Worksheet 6) 3,295,144 3,295,144. .16 Research (from Worksheet 7) Cash and in-kind contributions 1,325,964. .07 1,325,964

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Schedule H (Form 990) 2017

79,934,875.

240,219,842.

I Total, Other Benefits . . .

Total Add lines 7d and 7u

91,025,135

487,533,912

11,090,260

247,314,070.

3.96

11.89

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Schedule H (Form 990) 2017

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves Part II

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
	(Optional)		18,505.		18,505.	
Physical improvements and housing Face area development			14,755.		14,755.	
Economic development Community support			53,828.		53,828.	
4 Environmental improvements						
5 Leadership development and training for community members			5,444.		5,444.	
6 Coalition building			50,518.		50,518.	
7 Community health improvement advocacy			9,345.		9,345.	
8 Workforce development		<u>.</u>	64,274.		64,274.	. 0
9 Other						
I O Total			216,669		216,669	. 0

Part II Bad Debt, Wedicare, & Collection Practices					
Sec	ction A. Bad Debt Expense		Yes	No	
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No 15?	1	x		
2	Enter the amount of the organization's bad debt expense Explain in Part VI the				
_	methodology used by the organization to estimate this amount				
3	Enter the estimated amount of the organization's bad debt expense attributable to				
	patients eligible under the organization's financial assistance policy Explain in Part VI				
	the methodology used by the organization to estimate this amount and the rationale,				
	If any, for including this portion of bad debt as community benefit				
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt				
expense or the page number on which this footnote is contained in the attached financial statements					
Sec	etion B. Medicare				
	Enter total revenue received from Medicare (including DSH and IME)				
	Enter Medicare allowable costs of care relating to payments on line 5				
7	Subtract line 6 from line 5 This is the surplus (or shortfall)				
	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community]	
	benefit Also describe in Part VI the costing methodology or source used to determine the amount reported				
	on line 6. Check the box that describes the method used.				
	Cost accounting system X Cost to charge ratio Other				
Sec	ction C. Collection Practices				
9a	Did the organization have a written debt collection policy during the tax year?	9a	Х		
	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the				
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	Х		

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)									
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %					
1									
2									
3									
4									
5									
_ 6									
7									
8									
9									
10									
11									
12									
13		<u></u>	<u> </u>						

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ORLANDO HEALTH, INC.

ORDANDO HEADIN, IN	.								55-1720275	
Schedule H (Form 990) 2017				-						Page 3
Part V Facility Information			г-	1	_			_		
Section A. Hospital Facilities		Ge	오	ξ	Ω	He	9	ER-other		
(list in order of size, from largest to smallest - see instructions)	Sue	ner.	d		ត្ត	sea	ER-24 hours	율		
How many hospital facilities did the organization operate during	ed +	= =	s'n's	9	ac	3	₹	۳,		
the tax year? 5	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospita	Research facility	a	l		ì
Name, address, primary website address, and state license	oital	cal	ğ	otal	늉	₹				
number (and if a group return, the name and EIN of the		Sc	=		spit				•	Facility
subordinate hospital organization that operates the hospital		ğ			ڡ		1			reporting
		<u> </u>			ì				Other (deserte)	group
facility)		├	-	 	├	-		-	Other (describe)	
1 ORLANDO REGIONAL MEDICAL CENTER										ļ
1414 KUHL AVENUE										1
ORLANDO FL 32806				i						
SEE SUPPLEMENTAL INFORMATION FOR WEBSITE			Ì	1						
4393	Х	X		Х			Х			A
2 DR. P. PHILLIPS HOSPITAL				1	Γ					
9400 TURKEY LAKE ROAD	1		i							
ORLANDO FL 32819										
SEE SUPPLEMENTAL INFORMATION FOR WEBSITE										
4393	x	x					Х			A
	^	1		_	├—	<u> </u>	1			<u> </u>
3 WINNIE PALMER HOSP FOR WOMEN & BABIES										
83 W. MILLER STREET	1									
ORLANDO FL 32806	}								NEONATAL UNIT	
SEE SUPPLEMENTAL INFORMATION FOR WEBSITE	1									
4393	Х	Х		Х			Х			A
4 ARNOLD PALMER HOSPITAL FOR CHILDREN					_					
92 W. MILLER										
ORLANDO FL 32806										
SEE SUPPLEMENTAL INFORMATION FOR WEBSITE										
	37		, '	, I			٠,			"
4393	Х		Х	Х	_		Х			A
5 SOUTH SEMINOLE HOSPITAL										
555 W. SR 434										
LONGWOOD FL 32279										
SEE SUPPLEMENTAL INFORMATION FOR WEBSITE										
4393	Х	Х					Х			A
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Schedule H (Form 990) 2017

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(comp	omplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)					
Name	of hospital facility or letter of facility reporting group A					
	number of hospital facility, or line numbers of hospital ies in a facility reporting group (from Part V, Section A):		<u> </u>	Т.,,		
Comr	nunity Health Needs Assessment		Yes	No		
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the					
,	current tax year or the immediately preceding tax year?	1	1	X		
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or	<u> </u>		<u> </u>		
-	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х		
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			1		
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X	<u> </u>		
	If "Yes," indicate what the CHNA report describes (check all that apply)					
а	X A definition of the community served by the hospital facility					
b	X Demographics of the community	ļ	,			
С	X Existing health care facilities and resources within the community that are available to respond to the					
	health needs of the community X How data was obtained			!		
d	Tiow data was obtained			!		
e f	X The significant health needs of the community X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,		}			
'	and minority groups					
g	X The process for identifying and prioritizing community health needs and services to meet the	}				
9	community health needs					
h	X The process for consulting with persons representing the community's interests			1 :		
i	X The impact of any actions taken to address the significant health needs identified in the hospital	1				
	facility's prior CHNA(s)]		
j	X Other (describe in Section C)	ļ)		
4	Indicate the tax year the hospital facility last conducted a CHNA 20 16					
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent					
	the broad interests of the community served by the hospital facility, including those with special knowledge of or					
	expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from	_	Х			
6.	persons who represent the community, and identify the persons the hospital facility consulted	5		-		
6a	hospital facilities in Section C	6a	х			
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"	- Ou	_	 		
~	list the other organizations in Section C	6b	Х	ļ		
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х			
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)					
а	X Hospital facility's website (list url) SEE PART V, SEC C	,				
b	Other website (list url)			ĺĺ		
C	X Made a paper copy available for public inspection without charge at the hospital facility					
d	Other (describe in Section C)					
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		х			
9	Indicate the tax year the hospital facility last adopted an implementation strategy 2018	8				
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10				
а	If "Yes," (list url)			1		
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	X	ļ —		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			ſ		
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why					
	such needs are not being addressed					
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a					
	(/// // // // // // // // // // // // //	12a		X		
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b				
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form		l	1		
	4720 for all of its hospital facilities? \$	l 1	{	. 1		

Schedule H (Form 990) 2017

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Part V Facility Information (continued)

Financial Assistance Policy (FAP)

vaine	or nos	pital facility or letter of facility reporting group			
				Yes	No
		e hospital facility have in place during the tax year a written financial assistance policy that			
13	-	ined eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	 -
		s," indicate the eligibility criteria explained in the FAP			
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 225 0000 %			
_		and FPG family income limit for eligibility for discounted care of %			'
b	X	Income level other than FPG (describe in Section C)			
C	X	Asset level		:	!
d	1	Medical indigency ,	ł		
e f	X	Insurance status			'
-	X	Underinsurance status Residency			
g h	 	•			
14	Evala	Other (describe in Section C) ined the basis for calculating amounts charged to patients?	14	X	
15		ined the method for applying for financial assistance?	15	X	
13		es," indicate how the hospital facility's FAP or FAP application form (including accompanying	13		
		ctions) explained the method for applying for financial assistance (check all that apply)			
а	X	Described the information the hospital facility may require an individual to provide as part of his or her			i
_		application			;
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part			
		of his or her application] ,		
С	X	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			ļ
е		Other (describe in Section C)			į
16	\\\as \	widely publicized within the community served by the hospital facility?	16	х	
		s," indicate how the hospital facility publicized the policy (check all that apply)	· ·		<u> </u>
а	X	The FAP was widely available on a website (list url) SEE PART V, SEC C			
b	х	The FAP application form was widely available on a website (list url) SEE PART V, SEC C		1	
c	X	A plain language summary of the FAP was widely available on a website (list url) SEE PART V, SEC	c		
d	х	The FAP was available upon request and without charge (in public locations in the hospital facility and			į
_		by mail)			
е	X	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public			
	□ਂ	locations in the hospital facility and by mail)	1		Ì
g	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of			,
		the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via	1	l	İ
		conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			,
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the			
•	ш	primary language(s) spoken by LEP populations		Į	Ì
ì		Other (describe in Section C)		ſ	Į
		7 A	<u> </u>		

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Schedu	le H (For	m 990) 2017		Pa	age 6
Part	V I	Facility Information (continued)			=
Billing		ollections			
		pital facility or letter of facility reporting group A			
17	financ	e hospital facility have in place during the tax year a separate billing and collections policy, or a written ial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party	47	Yes X	No
18	Check	ake upon nonpayment?	17_	Α	
a b c		Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		1	
d e f	X	Actions that require a legal or judicial process Other similar actions (describe in Section C) None of these actions or other similar actions were permitted			
19	before	he hospital facility or other authorized party perform any of the following actions during the tax year making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		х
a b c	If "Ye	s," check all actions in which the hospital facility or a third party engaged Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			-
d e 20	Indica	Actions that require a legal or judicial process Other similar actions (describe in Section C) te which efforts the hospital facility or other authorized party made before initiating any of the actions list	ed (w	hethe	er or
а		lecked) in line 19 (check all that apply) Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language s FAP at least 30 days before initiating those ECAs			
b c d	X X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process Processed incomplete and complete FAP applications Made presumptive eligibility determinations	-		
е	\vdash	Other (describe in Section C)			
f		None of these efforts were made			
		ng to Emergency Medical Care	1	Ι"	$\overline{}$
21	that re	e hospital facility have in place during the tax year a written policy relating to emergency medical care equired the hospital facility to provide, without discrimination, care for emergency medical conditions to luais regardless of their eligibility under the hospital facility's financial assistance policy?	21	х	
	If "No	" indicate why			1
а	Щ	The hospital facility did not provide care for any emergency medical conditions			
b	Ш	The hospital facility's policy was not in writing			1
С		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d		Other (describe in Section C)			<u> i </u>



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Schedu	ule H (Form 990) 2017		Pag	ge 7
Part	Facility Information (continued)			
Charg	ges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
Name	e of hospital facility or letter of facility reporting group A			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
С	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period	. ,		
d	The hospital facility used a prospective Medicare or Medicaid method			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		х
	If "Yes," explain in Section C			$\ddot{\Box}$
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		<u>x</u>
	If "Yes," explain in Section C			
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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION A

MAIN WEBSITE:

HTTP://WWW.ORLANDOHEALTH.COM

ORLANDO HEALTH ORLANDO REGIONAL MEDICAL CENTER:

HTTP://www.orlandohealth.com/facilities/orlando-regional-medical-center

ORLANDO HEALTH DR. P. PHILLIPS HOSPITAL:

HTTP://WWW.ORLANDOHEALTH.COM/FACILITIES/DR-P-PHILLIPS-HOSPITAL

ORLANDO HEALTH WINNIE PALMER HOSPITAL FOR WOMEN & BABIES:

HTTP://WWW.WINNIEPALMERHOSPITAL.COM/

ORLANDO HEALTH ARNOLD PALMER HOSPITAL FOR CHILDREN:

HTTP://WWW.ARNOLDPALMERHOSPITAL.COM/

ORLANDO HEALTH SOUTH SEMINOLE HOSPITAL:

HTTP://WWW.ORLANDOHEALTH.COM/FACILITIES/SOUTH-SEMINOLE-HOSPITAL

PART V, SECTION B, LINE 3E

THE FOLLOWING RESPONSES APPLY TO ALL FACILITIES WITHIN THE GROUP, UNLESS OTHERWISE NOTED.

THE 2016 CHNA IS A FOUR-COUNTY ASSESSMENT COVERING LAKE, ORANGE, OSCEOLA AND SEMINOLE COUNTIES. SECONDARY AND PRIMARY DATA WERE COLLECTED AND ANALYZED THAT GENERATED COMMON THEMES FOR THE REGION, COUNTY, ZIP CODE AND NEIGHBORHOOD CENSUS TRACTS. SECONDARY DATA ABOUT HEALTH INDICATORS, HEALTHCARE UTILIZATION AND INSURANCE COVERAGE WAS GATHERED FROM RESOURCES INCLUDING THE U.S. CENSUS, FLORIDA COMMUNITY HEALTH ASSESSMENT RESOURCE TOOL SET (CHARTS), THE CENTERS FOR DISEASE CONTROL AND PREVENTION'S

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

BEHAVIORAL RISK FACTOR SURVEILLANCE SYSTEMS (BRFSS) DATA, COUNTY HEALTH
RANKINGS, THE AMERICAN COMMUNITY SURVEY AND HOSPITAL CLAIMS DATA. PRIMARY
DATA SOURCES INCLUDED A CONSUMER SURVEY (1,698 RESPONSES), PROVIDER
SURVEY (145 RESPONSES), IN-DEPTH INTERVIEWS WITH COMMUNITY STAKEHOLDERS
(16) AND COMMUNITY CONVERSATIONS (6).

BASED ON THE DATA, DOZENS OF THEMES WERE GENERATED. USING THE DATA, THE

CENTRAL FLORIDA COMMUNITY BENEFIT COLLABORATIVE THAT COMMENCED THE 2016

CHNA SELECTED THE PRIORITIES OR THEMES FOR THE 2016 CHNA. THE

COLLABORATIVE UTILIZED A DEMOCRATIC VOTING PROCESS TO SELECT 10-15

PRIORITIES FOR EACH COUNTY. THESE PRIORITIES WERE USED FOR EACH

HOSPITAL'S IMPLEMENTATION STRATEGY PLAN. THE PRIORITIES FOR EACH COUNTY

ARE OUTLINED IN THE COUNTY ASSESSMENT SUMMARIES INCLUDED IN THE CHNA. IN

ADDITION TO THE PRIORITIES SELECTED BY THE COLLABORATIVE, THE SUMMARIES

PREPARED BY IP ALSO INCLUDE BASIC DEMOGRAPHIC INFORMATION FOR EACH

COUNTY, AS WELL AS HIGH-LEVEL OVERVIEWS OF THE FOUR ASSESSMENT COMPONENTS

OF THE MOBILIZING FOR ACTION THROUGH PLANNING AND PARTNERSHIP (MAPP)

MODEL: COMMUNITY HEALTH STATUS, COMMUNITY THEMES AND STRENGTHS, LOCAL

PUBLIC HEALTH SYSTEMS AND FORCES OF CHANGE.

PART V, SECTION B, LINE 3J

THE FOLLOWING RESPONSES APPLY TO ALL FACILITIES WITHIN THE GROUP, UNLESS OTHERWISE NOTED

AS PART OF THE SECONDARY DATA COLLECTION, HOSPITAL HOT SPOTTING DATA WAS

Part V: Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ALSO INCLUDED IN OUR CHNA. PATIENT DATA FROM HOSPITALS REPRESENTED IN THE CHNA ALLOWED LOCATION ANALYSIS AND MAPPING OF LOCAL "HOT SPOTS" WITH HIGH NUMBERS OF UNINSURED VISITS OVER-UTILIZING THE HEALTHCARE SYSTEM THE UNINSURED DATA WERE SPLIT INTO ADMITTING FACILITIES AND THEN FURTHER SEPARATED INTO INPATIENT AND EMERGENCY DEPARTMENT DISCHARGES

PART V, SECTION B, LINE 5

THE FOLLOWING RESPONSES APPLY TO ALL FACILITIES WITHIN THE GROUP, UNLESS OTHERWISE NOTED.

FOR OUR 2016 COMMUNITY HEALTH NEEDS ASSESSMENT, WE CONTRACTED IMPACT
PARTNERS, LLC (IP). IP CONDUCTS COMMUNITY ENGAGEMENT/ASSESSMENT PROJECTS
ACROSS THE UNITED STATES. RECOGNIZING EACH COMMUNITY IS UNIQUE, IP'S
APPROACH TO BETTER UNDERSTANDING A COMMUNITY'S NEED IS ALIGNED WITH THE
SOCIAL-ECOLOGICAL MODEL THE MODEL IS A COMPREHENSIVE APPROACH TO HEALTH
AND URBAN PLANNING THAT NOT ONLY ADDRESSES A COMMUNITY'S OR INDIVIDUAL'S
RISK FACTORS, BUT ALSO THE NORMS, BELIEFS, AND SOCIAL AND ECONOMIC
SYSTEMS THAT CREATE THE CONDITIONS FOR POOR COMMUNITY HEALTH OUTCOMES. IP
WORKED TO BUILD ON TOP OF THE FIRST CHNA CONDUCTED IN 2013. DURING THE
CHNA PROCESS, INPUT FROM PERSONS WHO REPRESENT BROAD INTERESTS OF THE
COMMUNITY SERVED BY THE HOSPITAL FACILITY WAS TAKEN INTO ACCOUNT. PRIMARY
DATA INCLUDED SURVEYS DISTRIBUTED TO BOTH PROVIDERS AND CONSUMERS,
IN-DEPTH INTERVIEWS WITH COMMUNITY STAKEHOLDERS, AND COMMUNITY
CONVERSATIONS WITHIN THE CENTRAL FLORIDA COMMUNITY. ON BEHALF OF THE
HOSPITAL, IP WORKED WITH REPRESENTATIVES FROM ALL THE HOSPITALS AND



Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

HEALTH DEPARTMENTS THAT PARTICIPATED IN THE ASSESSMENT TO ENSURE PERSONS
THAT PROVIDED INPUT WERE REPRESENTATIVE OF THE COMMUNITY. BROAD
POPULATIONS INCLUDING THE ELDERLY, MEDICAL UNDERSERVED, MINORITY GROUPS,
AND LOW-INCOME POPULATIONS WERE REPRESENTED.

THE CONSUMER SURVEY WAS DISTRIBUTED BOTH IN HARD COPY AND VIA SURVEY MONKEY WITH A TOTAL OF 1,698 RESPONSES. AFTER DATA SCREENING, 1,235 RESPONSES WERE ANALYZED. THE PROVIDER SURVEY WAS DISTRIBUTED ELECTRONICALLY AND INCLUDED RESPONSES FROM 145 PARTICIPANTS. THE QUESTIONS WERE MOSTLY OPEN-ENDED AND EXPLORED RESPONDENTS' VIEWS ON THE COMMUNITY'S DEFICITS GIVEN A HOLISTIC DEFINITION OF A HEALTHY COMMUNITY, ISSUES RELATED TO HEALTHCARE SERVICES AND FORCES OF CHANGE IN THE COMMUNITY. STAKEHOLDER IN-DEPTH INTERVIEWS WERE CONDUCTED WITH 17 COMMUNITY STAKEHOLDERS DURING THE FALL OF 2015. EACH INTERVIEW LASTED AN AVERAGE OF 65 MINUTES. OF THE 17 STAKEHOLDERS 10 SELF-IDENTIFIED AS WHITE, TWO AS BLACK/AFRICAN AMERICAN, ONE AS BLACK, ONE AS BLACK HAITIAN, ONE AS LATINO AND TWO AS WHITE/LATINO. NINE OF THE STAKEHOLDERS ARE FEMALE AND EIGHT MALE. THE SECTORS REPRESENTED ARE ER PHYSICIAN, GOVERNMENT, FOOD SECURITY, HISPANIC HEALTH, DEPARTMENT OF CHILDREN & FAMILIES, HEALTHCARE, LAW ENFORCEMENT, FEDERALLY QUALIFIED HEALTH CENTER, HOMELESSNESS, BEHAVIORAL HEALTH, FAITH COMMUNITY, URBAN LEAGUE, SPECIALTY CARE, EDUCATION, COMMUNITY CONVENER, AGING, AND BUSINESS. BASIC INFORMATION ABOUT EACH STAKEHOLDER IS OUTLINED IN TABLE 5.1 OF THE CHNA. SIX COMMUNITY CONVERSATIONS TOOK PLACE WITH A TOTAL OF 102 PARTICIPANTS. MORE DETAILS REGARDING QUESTIONS ASKED AND PARTICIPANTS CAN BE FOUND ON

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Part V: Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PAGES 329 THROUGH 363 OF THE CHNA.

PART V, SECTION B, LINE 6A

THE FOLLOWING RESPONSES APPLY TO ALL FACILITIES WITHIN THE GROUP, UNLESS OTHERWISE NOTED.

ORLANDO HEALTH:

ARNOLD PALMER MEDICAL CENTER (ORLANDO HEALTH ARNOLD PALMER HOSPITAL FOR CHILDREN, ORLANDO HEALTH WINNIE PALMER HOSPITAL FOR WOMEN & BABIES),

ORLANDO HEALTH DR P. PHILLIPS HOSPITAL, ORLANDO HEALTH CENTRAL, ORLANDO HEALTH ORLANDO REGIONAL MEDICAL CENTER (ORLANDO HEALTH UF HEALTH CANCER),

ORLANDO HEALTH SOUTH SEMINOLE HOSPITAL AND SOUTH LAKE HOSPITAL IN

AFFILIATION WITH ORLANDO HEALTH

FLORIDA HOSPITAL:

FLORIDA HOSPITAL ALTAMONTE, FLORIDA HOSPITAL APOPKA, FLORIDA HOSPITAL CELEBRATION HEALTH, FLORIDA HOSPITAL EAST ORLANDO, FLORIDA HOSPITAL FOR CHILDREN, FLORIDA HOSPITAL KISSIMMEE, FLORIDA HOSPITAL ORLANDO, FLORIDA HOSPITAL WATERMAN, WINTER PARK MEMORIAL HOSPITAL.

ASPIRE HEALTH PARTNERS:

KENNEDY PLAZA, LAKESIDE PLACE APARTMENTS, PRINCETON PLAZA, RESIDENTIAL PLAZA



Part V: Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION B, LINE 6B

FLORIDA DEPARTMENT OF HEALTH IN LAKE COUNTY

FLORIDA DEPARTMENT OF HEALTH IN ORANGE COUNTY

FLORIDA DEPARTMENT OF HEALTH IN OSCEOLA COUNTY

FLORIDA DEPARTMENT OF HEALTH IN SEMINOLE COUNTY

PART V, SECTION B, LINE 7A

HTTP://WWW.ORLANDOHEALTH COM/ABOUT-US/COMMUNITY-INVOLVEMENT/COMMUNITY-BENE

PART V, SECTION B, LINE 11

FOR NEARLY 100 YEARS, ORLANDO HEALTH HAS BEEN SERVING THE CENTRAL FLORIDA REGION. DEDICATED TO IMPROVING THE HEALTH AND QUALITY OF LIFE OF THE INDIVIDUALS AND COMMUNITIES WE SERVE, ORLANDO HEALTH IS CONSTANTLY EMPLOYING EFFORTS TO IMPROVE HEALTH IN THE COMMUNITY AND INCREASE ACCESS TO CARE.

FOLLOWING OUR PARTICIPATION IN THE 2016 COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) ORLANDO HEALTH TOOK INTO CONSIDERATION A NUMBER OF FACTORS IN SELECTING HEALTH NEEDS TO ADDRESS. FACTORS INCLUDED BUT WERE NOT LIMITED TO: INDIVIDUAL ORLANDO HEALTH DATA; COMMUNITY AND HOSPITAL ASSETS; ABILITY TO IMPACT AN ISSUE; CURRENT COMMUNITY BENEFIT EFFORTS; COMMUNITY PARTNERSHIPS; AND OPPORTUNITIES FOR COLLABORATION. WE ALSO TOOK INTO CONSIDERATION THE COUNTY WHERE EACH HOSPITAL IS LOCATED. IN ORANGE



Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COUNTY, ARNOLD PALMER MEDICAL CENTER (ORLANDO HEALTH ARNOLD PALMER
HOSPITAL FOR CHILDREN, ORLANDO HEALTH WINNIE PALMER HOSPITAL FOR WOMEN &
BABIES), ORLANDO HEALTH DR. P. PHILLIPS HOSPITAL, ORLANDO HEALTH - HEALTH
CENTRAL HOSPITAL AND ORLANDO HEALTH ORLANDO REGIONAL MEDICAL
CENTER (ORLANDO HEALTH UF HEALTH CANCER CENTER) ARE LOCATED. MEANWHILE
ORLANDO HEALTH SOUTH SEMINOLE HOSPITAL IS IN SEMINOLE COUNTY AND SOUTH
LAKE HOSPITAL IN AFFILIATION WITH ORLANDO HEALTH IS LOCATED IN LAKE
COUNTY. BASED ON OUR PROCESS WE SELECTED ACCESS TO CARE AS OUR PRIORITY
HEALTH NEED FROM THE 2016 CHNA.

IN FISCAL YEAR 2018 WITH OUR FOCUS ON ACCESS TO CARE, ORLANDO HEALTH DEVELOPED NEW AND ENHANCED ESTABLISHED COMMUNITY BENEFIT PROGRAMS THAT ADDRESS ACCESS TO CARE. ORLANDO HEALTH PROVIDED OVER \$240 MILLION IN COMMUNITY BENEFIT IN FISCAL YEAR 2018. IN SUPPORT OF OUR COMMUNITY BENEFIT EFFORTS, WE RECOGNIZE THE IMPORTANCE OF WORKING WITH COMMUNITY ORGANIZATIONS. IN FISCAL YEAR 2018, WE SUPPORTED 20 GRANT PROPOSALS THROUGH THE ORLANDO HEALTH COMMUNITY GRANT PROGRAM AND WE CONTINUED TO ACTIVELY COLLABORATE WITH LOCAL ORGANIZATIONS AND GROUPS TO MAKE A DIFFERENCE IN THE HEALTH AND QUALITY OF LIFE IN CENTRAL FLORIDA. IN 2018, WE SUPPORTED 267 COMMUNITY ORGANIZATIONS.

WITH ACCESS TO CARE AS OUR PRIORITY, ORLANDO HEALTH DETERMINED THAT THE FOLLOWING ISSUES WOULD NOT BE EXPLICITLY INCLUDED IN OUR IMPLEMENTATION STRATEGY IN AN EFFORT TO MAXIMIZE RESOURCES AVAILABLE FOR ADDRESSING . ACCESS TO CARE. HOWEVER, ORLANDO HEALTH DOES PROVIDE SUPPORT AND SERVICES

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Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3₁, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16₁, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

FOR SEVERAL OF THE REMAINING HEALTH NEEDS. AT THE TIME OF PRIORITIZATION, WE TOOK INTO ACCOUNT THE LEVEL TO WHICH SOME OF THE NEEDS WERE ALREADY BEING ADDRESSED IN THE SERVICE AREA, ALONG WITH WHETHER THE IDENTIFIED NEED FALLS OUT OF THE SCOPE OF OUR EXPERTISE AND RESOURCES. FOR THE NEEDS WE DID NOT SELECT WE WILL CONTINUE TO PROVIDE SUPPORT AND SERVICES WHERE APPROPRIATE INCLUDING THROUGH THE ORLANDO HEALTH COMMUNITY GRANT PROGRAM. IN ADDITION, MANY OF THE NEEDS LISTED BELOW WILL BE IMPACTED BY OUR FOCUS ON ACCESS TO CARE. WITH OUR EFFORTS BEING CONCENTRATED ON ACCESS TO CARE WE ARE ABLE TO SUPPORT OUR COMMUNITY IN MULTIPLE ARENAS INSTEAD OF BEING LIMITED TO ONE CONDITION OR NEED. THIS FLEXIBILITY WILL HELP US TO BETTER SERVE THE MOST UNDERSERVED AND VULNERABLE POPULATIONS IN OUR COMMUNITY.

ORANGE COUNTY HOSPITALS. (NEEDS THAT WON'T BE EXPLICITLY ADDRESSED)

- HEART DISEASE
- DIABETES
- STI/HIV
- SUBSTANCE ABUSE (HEROIN)
- MATERNAL AND CHILD HEALTH
- UNINSURED RATES
- HOUSING SECURITY
- FOOD SECURITY
- DISABILITY/INJURY PREVENTION
- POOR TRANSPORTATION
- CANCER
- OBESITY

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Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3₁, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24 If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility.

- SENIOR MOBILITY/FALLS

SEMINOLE COUNTY HOSPITALS · (NEEDS THAT WON'T BE EXPLICITLY ADDRESSED)

- DIABETES
- HEART DISEASE
- MENTAL HEALTH
- CANCER
- HOMELESSNESS/AFFORDABLE HOUSING
- POVERTY
- FOOD SECURITY
- PREMATURITY/INFANT MORTALITY
- ASTHMA
- SENIOR SAFETY AND MOBILITY
- POOR TRANSPORTATION

HEART DISEASE - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE SUPPORT IN THE FUTURE REGARDING HEART DISEASE. WE CURRENTLY PROVIDE PROGRAMS AND SERVICES FOR HEART DISEASE AND WORK WITH COMMUNITY ORGANIZATIONS LIKE THE AMERICAN HEART ASSOCIATION. WE ALSO HAVE PROVIDED GRANT FUNDING TO ORGANIZATIONS THAT ARE ADDRESSING HEART DISEASE LIKE GRACE MEDICAL HOME.

DIABETES - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE SUPPORT IN THE FUTURE REGARDING DIABETES. WE CURRENTLY PROVIDE PROGRAMS AND SERVICES FOR DIABETES AND WORK WITH COMMUNITY ORGANIZATIONS LIKE THE AMERICAN

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

DIABETES ASSOCIATION AND THE UNIVERSITY OF FLORIDA HEALTH EXTENSION

SERVICES. WE ALSO HAVE PROVIDED GRANT FUNDING TO ORGANIZATIONS THAT ARE

ADDRESSING DIABETES.

STI/HIV - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE PROVIDE IN THE FUTURE REGARDING STI/HIV. WE WILL CONTINUE TO PROVIDE EXISTING SERVICES FOR SEXUALLY TRANSMITTED INFECTIONS AND WORK WITH OUR INFECTIOUS DISEASE PHYSICIAN PRACTICE AND COMMUNITY ORGANIZATIONS TO ADDRESS THIS NEED.

SUBSTANCE ABUSE (HEROIN) - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE DO IN THE FUTURE REGARDING SUBSTANCE ABUSE. WE WILL CONTINUE TO PROVIDE EXISTING SERVICES FOR SUBSTANCE ABUSE AND WORK WITH COMMUNITY ORGANIZATIONS LIKE ASPIRE HEALTH PARTNERS. HOWEVER, FUNDING OPPORTUNITIES ARE VERY LIMITED IN THIS AREA. IN AUGUST 2017, ORLANDO HEALTH FORMED AN INTERNAL OPIOID TASK FORCE. THE TASK FORCE INCLUDES SENIOR LEADERSHIP AND CONSISTS OF THE FOLLOWING AREAS: EXTERNAL AFFAIRS AND COMMUNITY BENEFIT, GOVERNMENT AFFAIRS, NURSING, REGULATORY, COMPLIANCE, EMERGENCY MEDICINE, ORLANDO HEALTH PHYSICIAN GROUP, CARE MANAGEMENT, BEHAVIORAL HEALTH AND OPERATIONS. THE GROUP IS FOCUSED ON POLICY, EDUCATION AND PREVENTION AND TREATMENT. WE HAVE PROVIDED AND SUPPORTED SEVERAL EDUCATION EVENTS IN THE COMMUNITY WORKING ALONGSIDE COMMUNITY PARTNERS. EVENTS HAVE BEEN FOCUSED ON BOTH ADULTS AND ADOLESCENTS. IN FISCAL YEAR 2018, ORANGE COUNTY GOVERNMENT SECURED A SAMHSA GRANT THAT WILL FUND AN OPIOID OUTREACH



Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

OUR FLAGSHIP HOSPITAL, WHERE WE RECEIVE THE MOST OPIOID ABUSERS ACROSS
OUR SYSTEM. THE OPIOID OUTREACH COORDINATOR STARTED IN NOVEMBER 2018.

MATERNAL AND CHILD HEALTH - OUR FOCUS ON ACCESS TO CARE WILL IMPACT WHAT ADDITIONAL SUPPORT WE PROVIDE REGARDING MATERNAL AND CHILD HEALTH. WE WILL CONTINUE TO PROVIDE EXISTING PROGRAMS AND SERVICES AND WORK WITH COMMUNITY ORGANIZATIONS LIKE HEALTHY START AND MARCH OF DIMES. WE HAVE ALSO PROVIDED GRANT FUNDING TO ORGANIZATIONS AND TEAM MEMBERS THAT ARE ADDRESSING THE NEED OF MATERNAL AND CHILD HEALTH.

UNINSURED RATES - OUR FOCUS ON ACCESS TO CARE MAY IMPACT THIS NEED WHILE WE DID NOT DIRECTLY SELECT THIS NEED, THE COMMUNITY EDUCATION AND OUTREACH WE PROVIDE HELPS SUPPORT THE NEED. WE WILL CONTINUE TO SUPPORT ORGANIZATIONS AND EFFORTS THAT ADDRESS THE MATTER INCLUDING THE PROMOTION OF OPEN ENROLLMENT.

HOUSING SECURITY - AS A HEALTHCARE SYSTEM, WE DO NOT HAVE THE EXPERTISE OR RESOURCES TO EFFECTIVELY ADDRESS THIS NEED HOWEVER, WE CURRENTLY PROVIDE SUPPORT WHERE APPROPRIATE AND WORK WITH COMMUNITY ORGANIZATIONS THAT FOCUS ON THIS NEED. FOR EXAMPLE, WE SUPPORT SUCH ORGANIZATIONS LIKE THE COMMISSION ON HOMELESSNESS, COALITION FOR THE HOMELESS, IDIGNITY, CAREERSOURCE, JOBS PARTNERSHIP AND LIFT ORLANDO.

FOOD SECURITY - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE SUPPORT IN THE FUTURE REGARDING FOOD SECURITY. WE CURRENTLY WORK WITH

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

COMMUNITY ORGANIZATIONS LIKE THE SECOND HARVEST FOOD BANK AND HEALTHY

KIDS AND PARTICIPATE IN THE HEALTH AND HUNGER TASK FORCE. WE ALSO HAVE

PROVIDED GRANT FUNDING TO SUPPORT THIS NEED.

DISABILITY/INJURY PREVENTION - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE SUPPORT IN THE FUTURE REGARDING THIS NEED. WE CURRENTLY PROVIDE PROGRAMS AND EDUCATION TO THE COMMUNITY ON THIS MATTER AND WORK WITH COMMUNITY ORGANIZATIONS. IN ADDITION, OUR TRAUMA TEAM PROVIDES OUTREACH IN THE COMMUNITY ON BLEEDING CONTROL AND FALLS PREVENTION.

POOR TRANSPORTATION - IT IS OUR HOPE THAT OUR FOCUS ON ACCESS TO CARE WILL ALSO HELP ADDRESS THE TRANSPORTATION ISSUES IN OUR COMMUNITY. WE CURRENTLY PROVIDE ASSISTANCE TO OUR UNDERSERVED PATIENTS THAT FACE TRANSPORTATION BARRIERS. IN ADDITION, WE WORK WITH COMMUNITY ORGANIZATIONS LIKE SUNRAIL, LYNX AND SENIORS FIRST ON THIS MATTER.

CANCER - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE SUPPORT IN THE FUTURE REGARDING CANCER. WE CURRENTLY PROVIDE PROGRAMS AND SERVICES FOR CANCER AND WORK WITH COMMUNITY ORGANIZATIONS LIKE THE AMERICAN CANCER SOCIETY. WE ALSO OFFER THE CANCER SUPPORT COMMUNITY (CSC) PROGRAM AT ORLANDO HEALTH UF HEALTH CANCER CENTER. THROUGH THE CSC PATIENTS, FAMILY MEMBERS AND CAREGIVERS RECEIVE SUPPORT FOR FREE THROUGH VARIOUS PROGRAMS IN ADDITION, IN FISCAL YEAR 2018, WE PLACED 40 NEW SUNSCREEN DISPENSERS AND MAINTAIN 73 TOTAL THROUGHOUT CENTRAL FLORIDA FOR THE GENERAL PUBLIC. THESE DISPENSERS WERE PROVIDED AT NO COST.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

OBESITY - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE SUPPORT IN THE FUTURE REGARDING OBESITY. WE CURRENTLY PROVIDE PROGRAMS AND SERVICES FOR OBESITY AND WORK WITH COMMUNITY ORGANIZATIONS LIKE HEBNI NUTRITION, THE AMERICAN HEART ASSOCIATION AND THE AMERICAN DIABETES ASSOCIATION.

SENIOR MOBILITY/FALLS - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT
WE SUPPORT IN THE FUTURE REGARDING THIS NEED. WE CURRENTLY PROVIDE
PROGRAMS AND EDUCATION TO THE COMMUNITY ON THIS MATTER AND WORK WITH
COMMUNITY ORGANIZATIONS. FOR EXAMPLE, OUR TRAUMA TEAM PROVIDES OUTREACH
IN THE COMMUNITY ON BLEEDING CONTROL AND FALLS PREVENTION.

MENTAL HEALTH - OUR FOCUS ON ACCESS TO CARE WILL HELP SHAPE WHAT WE DO IN

THE FUTURE REGARDING MENTAL HEALTH. WE WILL CONTINUE TO PROVIDE EXISTING

SERVICES FOR MENTAL HEALTH AND WORK WITH COMMUNITY ORGANIZATIONS LIKE

ASPIRE HEALTH PARTNERS. HOWEVER, FUNDING OPPORTUNITIES ARE VERY LIMITED

IN THIS AREA.

HOMELESSNESS/AFFORDABLE HOUSING - WE SUPPORT COMMUNITY PARTNERS THAT

FOCUS ON THIS ISSUE IN OUR COMMUNITY INCLUDING THE COMMISSION ON

HOMELESSNESS, COALITION FOR THE HOMELESS, IDIGNITY, CAREERSOURCE, JOBS

PARTNERSHIP AND LIFT ORLANDO THROUGH OUR FOCUS ON ACCESS TO CARE WE WILL

CONTINUE TO SUPPORT THE HOMELESS POPULATION

POVERTY - AS A HEALTHCARE SYSTEM, WE DO NOT HAVE THE EXPERTISE OR

Part V: Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

RESOURCES TO EFFECTIVELY ADDRESS THIS NEED. HOWEVER, WE CURRENTLY PROVIDE SUPPORT WHERE APPROPRIATE AND WORK WITH COMMUNICATION ORGANIZATIONS LIKE LIFT ORLANDO, CAREERSOURCE AND JOBS PARTNERSHIP THAT FOCUS ON THIS NEED.

PREMATURITY/INFANT MORTALITY - OUR FOCUS ON ACCESS TO CARE WILL IMPACT
WHAT ADDITIONAL SUPPORT WE PROVIDE REGARDING MATERNAL AND CHILD HEALTH
INCLUDING PREMATURITY/INFANT MORTALITY. WE WILL CONTINUE TO PROVIDE
EXISTING PROGRAMS AND SERVICES AND WORK WITH COMMUNITY ORGANIZATIONS LIKE
HEALTHY START AND MARCH OF DIMES. WE HAVE ALSO PROVIDED GRANT FUNDING TO
ORGANIZATIONS THAT ARE ADDRESSING THIS NEED.

ASTHMA - OUR FOCUS ON ACCESS TO CARE WILL SHAPE WHAT WE SUPPORT IN THE FUTURE REGARDING ASTHMA. WE CURRENTLY WORK WITH THE FLORIDA DEPARTMENT OF HEALTH ON THIS MATTER.

CURRENTLY OUR 2019 CHNA IS UNDERWAY. WE CONTRACTED STRATEGY SOLUTIONS,
INC. (SSI) AND WE ARE AGAIN DOING A JOINT ASSESSMENT WITH ADVENT HEALTH,
ASPIRE HEALTH PARTNERS, THE FLORIDA DEPARTMENT OF HEALTH IN LAKE, ORANGE,
OSCEOLA AND SEMINOLE COUNTIES. IN ADDITION, FOUR FEDERALLY QUALIFIED
HEALTH CENTERS FROM ACROSS CENTRAL FLORIDA HAVE ALSO JOINED US IN OUR
ASSESSMENT EFFORTS

SSI IS A CERTIFIED WBE (WOMAN BUSINESS ENTERPRISE) WITH A MISSION TO

CREATE HEALTHY COMMUNITIES. SSI HAS BEEN CONDUCTING CHNAS SINCE 1993 WITH

THEIR CLIENTS BEING RECOGNIZED FOR BEST PRACTICES. IN OCTOBER 2018, SSI

Part V. Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

BEGAN COLLECTING PRIMARY DATA THROUGH FOCUS GROUPS; STAKEHOLDER

INTERVIEWS; KEY INFORMANT SURVEYS AND COMMUNITY SURVEYS. FROM DECEMBER

2018 THROUGH APRIL 2019, THE PRIMARY DATA COLLECTION WAS COMPLETED,

DEMOGRAPHIC AND SECONDARY DATA WERE ANALYZED; HOSPITAL UTILIZATION DATA

EXAMINED AND COMMUNITY ASSET RESOURCE DATA WERE GATHERED. DURING THE

FIRST WEEK OF APRIL 2019, SSI CONDUCTED SEVERAL DATA WALKS FOR ORLANDO

HEALTH AND THE OTHER ENTITIES PARTICIPATING IN THE 2019 CHNA. WE LOOK

FORWARD TO SHARING THE 2019 CHNA RESULTS WITH OUR COMMUNITY.

PART V, SECTION B, LINE 16A

HTTPS://www ORLANDOHEALTH.COM/PATIENTS-AND-VISITORS/PATIENT-FINANCIAL-RESO
URCES/FINANCIAL-ASSISTANCE-PROGRAM

PART V, SECTION B, LINE 16B

HTTPS://WWW.ORLANDOHEALTH.COM/PATIENTS-AND-VISITORS/PATIENT-FINANCIAL-RESO
URCES/FINANCIAL-ASSISTANCE-PROGRAM

PART V, SECTION B, LINE 16C

HTTPS://WWW ORLANDOHEALTH.COM/PATIENTS-AND-VISITORS/PATIENT-FINANCIAL-RESO URCES/FINANCIAL-ASSISTANCE-PROGRAM

59-1726273

Page 9

Part V	Facility Information	(continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

N. Landalana	Type of English (decaybe)
Name and address	Type of Facility (describe)
_1	
•	
2	
3	
4	
E	
5	
6	
8	
9	
10	

Page 10

Supplemental Information

Provide the following information

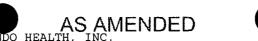
- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc)
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

PART I, LINE 3C

ORLANDO HEALTH, INC. USES FEDERAL POVERTY GUIDELINES (FPG) AS A FACTOR FOR DETERMINING ELIGIBILITY FOR PROVIDING FREE CARE TO PATIENTS. IN AN EFFORT TO INCREASE FINANCIAL ASSISTANCE AVAILABILITY TO OUR PATIENTS, IN FY18, ORLANDO HEALTH, INC. HAS ADOPTED AN IMPROVED FINANCIAL ASSISTANCE POLICY IN WHICH THE FPG WAS INCREASED TO 225% FROM 200%. A PATIENT'S FAMILY OR HOUSEHOLD INCOME MUST BE LESS THAN OR EOUAL TO 225% OF FPG FOR THE PATIENT TO QUALIFY FOR FREE CARE. THIS ALLOWS ORLANDO HEALTH, INC. TO OFFER FREE CARE TO MORE PATIENTS WHO QUALIFY. AS A RESULT, ORLANDO HEALTH, INC.'S UPDATED FINANCIAL ASSISTANCE POLICY NO LONGER INCLUDES A PROVISION FOR DISCOUNTED MEDICAL CARE.

PART I, LINE 7

THE AMOUNTS OF COSTS REPORTED ON LINE 7 PART I OF SCHEDULE H WERE DETERMINED BY UTILIZATION OF A COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2 AS CONTAINED IN THE SCHEDULE H INSTRUCTIONS.



Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 7, COLUMN F

BAD DEBT WAS REPORTED AS AN OFFSET TO PATIENT REVENUE AND NOT ON PART IX.

THEREFORE, FORM 990, PART IX, LINE 25 DID NOT INCLUDE BAD DEBT EXPENSE.

PART II

THE PRIMARY PURPOSE OF ORLANDO HEALTH'S COMMUNITY BUILDING ACTIVITIES IS
TO IMPROVE HEALTH IN THE CENTRAL FLORIDA COMMUNITY. ORLANDO HEALTH MAY
RECRUIT OR ASSIST IN THE RECRUITMENT OF PHYSICIANS WHEN A NEED IS
IDENTIFIED TO BRING A MEDICAL SERVICE OR PROVIDER TO THE AREA, TO
MAINTAIN THE DELIVERY OF HEALTHCARE AS PHYSICIAN ATTRITION OCCURS DUE TO
RETIREMENT, DISABILITY, RELOCATION OR OTHER PERTINENT REASONS. A
COMMUNITY NEED MUST BE DETERMINED BEFORE ORLANDO HEALTH WILL ENGAGE IN
THE RECRUITMENT OF A PHYSICIAN OR ASSIST IN THE RECRUITMENT OF A
PHYSICIAN. RATIONALES THAT ORLANDO HEALTH USES TO DETERMINE COMMUNITY
NEED INCLUDE INDEPENDENT HEALTH PLANNING SERVICE ORGANIZATIONS, COMMUNITY
NEEDS ASSESSMENT AND INDEPENDENTLY MAINTAINED PHYSICIAN DATABASE SOFTWARE
THAT ASSISTS IN IDENTIFYING COMMUNITY NEED. IT IS IMPORTANT TO ADDRESS
THE PHYSICIAN WORKFORCE SHORTAGE ISSUES IN ORDER TO IMPROVE THE HEALTH

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

AND QUALITY OF LIFE OF THE CENTRAL FLORIDA COMMUNITY. IF A PARTICULAR PHYSICIAN SPECIALTY IS DEFICIENT IN THE COMMUNITY IN COMPARISON TO THE POPULATION THIS CAN OFTEN LEAD TO INEFFICIENT OR NO ACCESS OR LONG WAIT PERIODS TO ACCESS HEALTHCARE SERVICES WHICH OFTEN LEAD TO POOR HEALTH OUTCOMES. OUR PHYSICIAN RECRUITMENT EFFORTS MEET THE COMMUNITY BENEFIT OBJECTIVE OF IMPROVING ACCESS TO HEALTH SERVICES WHICH ENHANCES PUBLIC HEALTH. THESE ACTIVITIES PRIMARILY BENEFIT THE LOCAL COMMUNITY AND WERE NOT PROVIDED FOR MARKETING PURPOSES, NOR TO INCREASE REFERRALS OF PATIENTS TO ORLANDO HEALTH, IN FULFILLMENT OF REGULATORY REQUIREMENTS OR CURRENT STANDARD OF CARE, NOR TO BENEFIT PERSONS AFFILIATED WITH ORLANDO HEALTH. RATHER, THE PRIMARY PURPOSE OF THE WORKFORCE DEVELOPMENT ACTIVITIES IS TO BENEFIT THE COMMUNITY BASED ON INDEPENDENT COMMUNITY NEED ANALYSES. ORLANDO HEALTH HAS ASSISTED IN THE RECRUITMENT OF ONE NEW COMMUNITY BASED PHYSICIAN TO SUPPORT THE PHYSICIAN SHORTAGES IN OUR COMMUNITY DURING THE YEAR

ORLANDO HEALTH

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
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BAD DEBT EXPENSE REFLECTED IN PART III, LINE 2 REPRESENTS COST OF CHARGES

PART III, LINE 2 AND LINE 4

WRITTEN OFF AS UNCOLLECTIBLE. BOTH DISCOUNTS AND PAYMENTS TO ACCOUNTS WILL REDUCE THE BAD DEBT EXPENSE, SHOULD THE ACCOUNT BE REPORTED AS BAD DEBT. THAT IS TO SAY, DISCOUNTS APPLIED TO ACCOUNTS ARE NOT REVERSED PRIOR TO DECLARING, ADJUSTING AND/OR WRITING OFF ACCOUNTS AS BAD DEBT. ALL ACCOUNTS WHICH ARE ADJUSTED TO, OR WRITTEN OFF TO, BAD DEBT ARE REVIEWED TO DETERMINE THEIR ELIGIBILITY FOR FINANCIAL ASSISTANCE. IF SUFFICIENT DOCUMENTATION WAS NOT PROVIDED BY THE ACCOUNT HOLDER, ORLANDO HEALTH USES PREDICTIVE ANALYTICS TO DETERMINE IF THE FINANCIAL ASSISTANCE FOR ACCOUNTS ARE ADJUSTED TO, OR WRITTEN OFF TO, BAD DEBT. ORLANDO HEALTH USES DATA DERIVED FROM THIRD PARTIES WHICH INCLUDE, BUT ARE NOT LIMITED TO DEMOGRAPHIC VERIFICATION, INCOME VERIFICATION, HOUSEHOLD SIZE VERIFICATION, PAYMENT HISTORY INFORMATION, PROPERTY OWNERSHIP INFORMATION, OCCUPATION INFORMATION, VEHICLE OWNERSHIP HISTORY AND VALUES AND HOME OWNERSHIP HISTORY AND VALUES. ONCE THIS DATA LOGIC IS APPLIED, IT BECOMES APPARENT IF THE ACCOUNT QUALIFIES FOR FINANCIAL ASSISTANCE. IF THE ACCOUNT DOES QUALIFY, PREVIOUS UNINSURED DISCOUNTS, BAD DEBT

Part VIF Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
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ADJUSTMENTS AND/OR WRITE OFFS ARE REVERSED AND THE NEW BALANCE REFLECTED IS RECLASSIFIED AS FINANCIAL ASSISTANCE OR CHARITY, WHICH IS REDUCED TO COST.

THE PROVISION FOR BAD DEBTS, AS STATED IN THE FOOTNOTE OF THE AUDITED

FINANCIAL STATEMENTS, IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL

AND EXPECTED COLLECTIONS OF ACCOUNTS RECEIVABLE CONSIDERING BUSINESS AND

ECONOMIC CONDITIONS, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION

INDICATORS. ACCOUNTS RECEIVABLE ARE WRITTEN OFF AND CHARGED TO THE

PROVISION FOR BAD DEBTS AFTER COLLECTION EFFORTS HAVE BEEN FOLLOWED IN

ACCORDANCE WITH THE SYSTEM'S POLICIES. RECOVERIES ARE TREATED AS A

REDUCTION TO THE PROVISION FOR BAD DEBTS.

ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS.

PERIODICALLY, MANAGEMENT PERFORMS A REVIEW AND ASSESSES THE ADEQUACY OF

THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF

EXPERIENCE BY PAYOR CATEGORY.



Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
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DATA RELATED TO PAYOR SOURCES OF REVENUE AND THE RESULTS OF THIS REVIEW ARE THEN USED TO ESTABLISH AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES AND PROVISION FOR BAD DEBTS. ADDITIONALLY, FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, CONTRACTUALLY DUE AMOUNTS ARE ANALYZED AND COMPARED TO ACTUAL CASH COLLECTED OVER TIME TO ENHANCE THE QUALITY OF THE ESTIMATE OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND THE PROVISION FOR BAD DEBTS (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID, OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY). FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), A SIGNIFICANT ALLOWANCE FOR DOUBTFUL ACCOUNTS IS RECORDED ON THE BASIS OF HISTORICAL EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE.



Part VI Supplemental Information

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AN ESTIMATE OF THE DIFFERENCE BETWEEN CONTRACTED RATES AND AMOUNTS

ACTUALLY COLLECTED, AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN

EXHAUSTED, IS CHARGED TO THE PROVISION FOR BAD DEBTS AND CREDITED TO THE

ALLOWANCE FOR DOUBTFUL ACCOUNTS.

ALLOWANCES FOR DOUBTFUL ACCOUNTS INCREASED APPROXIMATELY \$88,393,000

DURING THE YEAR ENDED SEPTEMBER 30, 2018, FROM \$160,404,000 AT SEPTEMBER

30, 2017, TO \$248,797,000 AT SEPTEMBER 30, 2018. THE ALLOWANCE FOR

DOUBTFUL ACCOUNTS INCLUDES APPROXIMATELY \$78,117,000 AND \$58,886,000 IN

AMOUNTS DUE FROM THIRD-PARTY PAYORS, INCLUDING THE PATIENT RESPONSIBILITY

PORTION INCLUDED IN THESE ACCOUNTS AT SEPTEMBER 30, 2018 AND 2017,

RESPECTIVELY. THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR SELF-PAY HOSPITAL

PATIENTS AS A PERCENT OF RELATED SELF-PAY ACCOUNTS RECEIVABLE WAS 96% AND

95% AT SEPTEMBER 30, 2018 AND 2017.

THE PROVISION FOR BAD DEBTS INCREASED FROM APPROXIMATELY \$144,060,000 FOR
THE YEAR ENDED SEPTEMBER 30, 2017, TO \$421,614,000 FOR THE YEAR ENDED
SEPTEMBER 30, 2018 WITH APPROXIMATELY \$107,412,000 ATTRIBUTED TO LAKELAND

Part VI Supplemental Information

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REGIONAL HEALTH SYSTEMS, INC. DURING THE YEAR ENDED SEPTEMBER 30, 2017,
THE SYSTEM DETERMINED THERE WERE A SIGNIFICANT NUMBER OF PREVIOUSLY
RESERVED PATIENT ACCOUNTS THAT QUALIFIED FOR CHARITY STATUS. DURING 2017
THE RELATED AMOUNTS WERE RECLASSIFIED FROM THE PROVISION FOR BAD DEBTS TO
CHARITY CARE, RESULTING IN A REDUCTION TO THE PROVISION FOR BAD DEBT AND
AN INCREASE IN CHARITY CARE. WHILE ACCOUNTS WERE RECLASSIFIED AGAIN IN
THE YEAR ENDED SEPTEMBER 30, 2018 IT WAS NOT TO THE VOLUME THAT WAS
EXPERIENCED IN THE YEAR ENDED SEPTEMBER 30, 2017. THEREFORE, THE
PROVISION FOR BAD DEBTS IN THE YEAR ENDED SEPTEMBER 30, 2018 IS HIGHER
DUE TO NOT HAVING THE OFFSET TRANSACTIONS AS IN THE YEAR ENDED SEPTEMBER
30, 2017. THIS CHANGE IS NOT EXPECTED TO HAVE AN IMPACT ON NET PATIENT
SERVICE REVENUE LESS PROVISION FOR BAD DEBTS BECAUSE CHARITY SERVICES ARE
NOT RECORDED AS REVENUE. IN ADDITION, THE SELF PAY DISCOUNT WAS DECREASED
FROM 65% TO 50% IN FISCAL YEAR 2018 WHICH LEAVES A LARGER BALANCE THAT
CAN POTENTIALLY BE CLASSIFIED TO BAD DEBT EXPENSE

Part VI Supplemental Information

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PART III, LINE 8

THE COSTING METHODOLOGY USED TO REPORT THE AMOUNT REPORTED ON LINE 6 AS MEDICARE ALLOWABLE COSTS OF CARE RELATING TO PAYMENTS RECEIVED FROM MEDICARE WAS CALCULATED USING THE MEDICARE COST REPORT. ORLANDO HEALTH DOES NOT CURRENTLY INCLUDE MEDICARE SHORTFALL AS A COMMUNITY BENEFIT

PART III, LINE 9B

COLLECTION PRACTICES ARE CONSISTENT FOR ALL PATIENTS AND COMPLY WITH APPLICABLE PROVISIONS OF STATE LAW. DURING PREADMISSION, AT REGISTRATION OR AT BEDSIDE, ORLANDO HEALTH PROVIDES ALL PATIENTS WITH INFORMATION REGARDING THE AVAILABILITY OF FINANCIAL ASSISTANCE. ORLANDO HEALTH PERFORMS A THOROUGH EVALUATION OF THE PATIENT'S FINANCIAL STATUS TO ENSURE THE UTILIZATION OF ALL AVAILABLE DISCOUNTS AND CHARITY CARE PROGRAMS AVAILABLE UNDER THEIR DISCOUNT AND CHARITY CARE POLICIES THIS DETERMINATION PROCESS IS COMPLETED BEFORE ANY PATIENT'S ACCOUNT IS REMITTED TO COLLECTION. IT IS OUR POLICY NOT TO PURSUE COLLECTION PRACTICES AGAINST PATIENTS KNOWN TO QUALIFY FOR CHARITY CARE OR OTHER FINANCIAL ASSISTANCE.

Supplemental Information Part VI

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and
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PART VI, LINE 2

NEEDS ASSESSMENT

IN 2016, ORLANDO HEALTH ORLANDO REGIONAL MEDICAL CENTER (ORMC), ORLANDO HEALTH DR. P. PHILLIPS HOSPITAL, ORLANDO HEALTH CENTRAL, ORLANDO HEALTH SOUTH SEMINOLE HOSPITAL, ORLANDO HEALTH ARNOLD PALMER HOSPITAL FOR CHILDREN, ORLANDO HEALTH WINNIE PALMER HOSPITAL FOR WOMEN & BABIES AND SOUTH LAKE HOSPITAL IN AFFILIATION WITH ORLANDO HEALTH CONDUCTED A FORMAL COMMUNITY HEALTH NEEDS ASSESSMENT. HOWEVER, PRIOR TO THE ASSESSMENT, ORLANDO HEALTH ASSESSED THE SERVICES NEEDED AS PART OF OUR STRATEGY, PLANNING AND BUDGETING PROCESS AND DEVELOPED A PROCESS TO ENSURE THE ORGANIZATION IS RESPONSIVE TO COMMUNITY HEALTH NEEDS.

THROUGH OUR EDUCATION, RESEARCH, PATIENT CARE PROGRAMS, AND THE ORLANDO HEALTH COMMUNITY GRANT PROGRAM, ORLANDO HEALTH MEETS THE NEEDS OF THE COMMUNITY. THE SPECIFIC NEEDS TARGETED BY THESE PROGRAMS HAVE BEEN IDENTIFIED BY THE EXPERIENCE OF COMMUNITY HOSPITAL LEADERSHIP, NEIGHBORHOOD OUTREACH AND THROUGH NEEDS ASSESSMENTS THAT IDENTIFIED HEALTH NEEDS IN THE COMMUNITIES SERVED BY THE HOSPITALS ALONG WITH

Part VI Supplemental Information

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Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
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HOSPITAL DATA. AS A RESULT, ORLANDO HEALTH SUPPORTS A VARIETY OF PROGRAMS

FOR AT-RISK POPULATIONS, FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS

AND SPECIAL NEEDS GROUPS, AS WELL AS FOR THE BROADER COMMUNITY.

ADDITIONAL EXAMPLES OF HOW ORLANDO HEALTH RESPONDS TO COMMUNITY HEALTH

NEEDS ARE AS FOLLOWS:

- 1. GOVERNING BOARDS ARE COMPOSED OF INDIVIDUALS BROADLY REPRESENTATIVE OF
- THE COMMUNITY, COMMUNITY LEADERS AND THOSE WITH SPECIALIZED MEDICAL

TRAINING AND EXPERTISE;

2. PARTNERSHIP WITH LOCAL AREA GROUPS AND ASSOCIATIONS TO ATTEND TO THE

HEALTH CARE NEEDS OF THE ORLANDO HEALTH COMMUNITY;

3. SPONSORSHIP AND PARTICIPATION IN COMMUNITY FORUMS, HEALTH FAIRS,

COMMUNITY FITNESS AND WELLNESS EVENTS AND OTHER OUTREACH EVENTS; AND

4. TRANSITION SERVICES POST-DISCHARGE PATIENT FOLLOW-UP RELATED TO THE

ON-GOING CARE AND TREATMENT OF PATIENTS TO PREVENT UNNECESSARY ADMISSIONS

AND POTENTIAL RE-ADMISSIONS.

Part VI Supplemental Information

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PART VI, LINE 3

ITS CHARITY CARE AND UNINSURED DISCOUNT POLICIES DURING PREADMISSION, AT REGISTRATION OR AT BEDSIDE, UNINSURED PATIENTS ARE INFORMED OF THE HOSPITAL'S CHARITY CARE POLICY AND OTHER FINANCIAL ASSISTANCE. FINANCIAL INFORMATION IS SECURED FOR ALL UNINSURED PATIENTS TO SCREEN FOR POSSIBLE ENROLLMENT IN FEDERAL, STATE, AND LOCAL PROGRAMS. ORLANDO HEALTH, HAS CONTRACTED DEDICATED ORGANIZATIONS THAT ASSIST THE PATIENT WITH THEIR

ORLANDO HEALTH FOLLOWS AN ESTABLISHED PROCESS TO INFORM ALL PATIENTS OF

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

AGENCIES. FOR UNINSURED PATIENTS THAT ARE DENIED COVERAGE OR DO NOT MEET THE COVERAGE CRITERION FOR A RESPECTIVE AGENCY, ORLANDO HEALTH THEN SCREENS THE PATIENT FOR CHARITY ELIGIBILITY. IT IS ORLANDO HEALTH'S OBJECTIVE TO PROVIDE CHARITY CARE TO OUR PATIENTS WHO DO NOT HAVE THE ABILITY TO PAY.

ENROLLMENT PROCESS ALL THE WAY TO APPROVAL OR DENIAL BY THE RESPECTIVE

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PART VI, LINE 4

COMMUNITY INFORMATION

ORLANDO HEALTH CURRENTLY OPERATES 5 HOSPITALS IN CENTRAL FLORIDA WHICH HAS OVER TWO MILLION RESIDENTS AND THOUSANDS OF INTERNATIONAL VISITORS ANNUALLY. ORLANDO HEALTH HAS 16,069 EMPLOYEES AND 2,148 PHYSICIANS ON STAFF. AS A STATUTORY TEACHING HOSPITAL, WE OFFER GRADUATE MEDICAL EDUCATION WHERE WE ARE THE INSTITUTIONAL SPONSOR OF SEVEN RESIDENCY AND 19 FELLOWSHIP PROGRAMS. ORLANDO HEALTH FACILITIES ENCOMPASS 1,815 FULLY CERTIFIED BEDS, ADVANCED MEDICAL TREATMENTS AND PROCEDURES AND HIGHLY QUALIFIED STAFF. ORLANDO HEALTH IS COMPRISED OF ORLANDO HEALTH ORLANDO REGIONAL MEDICAL CENTER (ORMC), ORLANDO HEALTH ARNOLD PALMER HOSPITAL FOR CHILDREN, ORLANDO HEALTH WINNIE PALMER HOSPITAL FOR WOMEN & BABIES, ORLANDO HEALTH DR. P. PHILLIPS HOSPITAL, AND ORLANDO HEALTH SOUTH SEMINOLE HOSPITAL ORMC IS HOME TO THE REGION'S ONLY LEVEL ONE TRAUMA CENTER THIS STATE-VERIFIED CENTER IS CAPABLE OF DELIVERING THE HIGHEST LEVEL OF EXPERTISE AND CARE IN THE SHORTEST TIME POSSIBLE. ORMC'S LEVEL ONE TRAUMA CENTER PROVIDES SPECIALIZED CARE FOR CRITICALLY INJURED OR CRITICALLY ILL PEOPLE WITHIN A 90-MILE RADIUS, AND 278,608 PATIENTS



Part VI Supplemental Information

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VISITED OUR EMERGENCY DEPARTMENTS IN 2018. ARNOLD PALMER HOSPITAL IS THE FIRST FACILITY IN CENTRAL FLORIDA TO PROVIDE EMERGENCY CARE EXCLUSIVELY FOR PEDIATRICS INCLUDING LEVEL ONE TRAUMA. IN ADDITION TO TRAUMA CARE, THE LEVEL ONE TRAUMA CENTER AND AIR CARE TEAM SERVE AS AN INTEGRAL RESOURCE FOR DISASTER READINESS AND RESPONSE PLANNING IN GREATER ORLANDO AIR CARE TRANSPORTED 371 ADULT TRAUMA PATIENTS IN 2018. ORLANDO HEALTH'S PRIMARY SERVICE AREA IS COMPRISED OF ORANGE, OSCEOLA, SEMINOLE AND LAKE COUNTIES. THE MEDIAN HOUSEHOLD INCOME IN THESE COUNTIES IS \$55,889 WHEREAS THE AVERAGE HOUSEHOLD INCOME IS \$77,735. IN CENTRAL FLORIDA, 15.4 PERCENT OF HOUSEHOLDS ARE BELOW THE FEDERAL POVERTY GUIDELINE. THE PERCENT UNINSURED (AGE 0-64) FOR THE FOUR COUNTY AREA IS 15 PERCENT AND THERE ARE 11 FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS PRESENT IN THE COMMUNITY. COMMUNITY OUTREACH ACTIVITIES INCLUDE SPEAKER'S BUREAU, SUPPORT/EDUCATION GROUPS, WELLNESS ACTIVITIES, HEALTH FAIRS, CLINICAL SCREENINGS AND ASSESSMENTS, MEDICAL EDUCATION, RESEARCH, WOMEN, CHILDREN AND SENIOR HEALTH INITIATIVES, PUBLIC PROGRAM ENROLLMENT ASSISTANCE AND POST-ACUTE CARE FOR HOMELESS AND UNINSURED, SPONSORSHIPS, SCHOOL INITIATIVES, DONATED MEETING SPACE AND SPIRITUAL CARE.



Part VI Supplemental Information

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PART VI, LINE 5

PROMOTION OF COMMUNITY HEALTH

AS A NOT-FOR-PROFIT HEALTH CARE PROVIDER, THE CULTURE OF CARING AT ORLANDO HEALTH TOUCHES THE LIVES OF MANY INDIVIDUALS AND FAMILIES THROUGHOUT CENTRAL FLORIDA. ORLANDO HEALTH DEMONSTRATES A COMMITMENT TO PROMOTE HEALTH, WELL-BEING AND A CARING SPIRIT BY DIRECTING EMPLOYEE TIME AND TALENT TO SERVE ON COMMUNITY COLLABORATION BOARDS AND VOLUNTEERISM. IN FISCAL YEAR 2018, OUR TEAM MEMBERS AND PHYSICIANS PROVIDED OVER 1,246 VOLUNTEER HOURS. THESE HOURS WERE SPENT OUTSIDE OUR HEALTHCARE SYSTEM IN ORDER TO SUPPORT COMMUNITY PARTNERS AND THE NEEDS THEY ADDRESS IN OUR COMMUNITY. ORLANDO HEALTH WORKS WITH NEIGHBORHOOD RESOURCES TO ADDRESS THE ROOT CAUSES OF HEALTH PROBLEMS BY SUPPORTING PROGRAMS THAT TARGET COMMUNITY WELLNESS, DISEASE PREVENTION AND ENVIRONMENTAL PROBLEMS. ORLANDO HEALTH FOSTERS PARTNERSHIPS WITH OTHER COMMUNITY AGENCIES IN ITS SERVICE AREA THAT WORK COLLABORATIVELY TO HELP THOSE IN NEED AND TO IMPROVE THE HEALTH AND SAFETY OF THE RESIDENTS OF THE COMMUNITY. BOTH CASH AND IN-KIND DONATIONS ARE MADE ANNUALLY TO THESE VARIOUS LOCAL CHARITABLE ORGANIZATIONS. ORLANDO HEALTH ADDRESSES VARIOUS COMMUNITY



Part Vi Supplemental Information

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CONCERNS, INCLUDING HEALTH IMPROVEMENT, EDUCATION, POVERTY, WORKFORCE

DEVELOPMENT, AND ACCESS TO HEALTH CARE. THE KEY COMPONENT OF A NOT-FOR-PROFIT ORGANIZATION IS THAT THE ORGANIZATION SERVES A BROAD, INDEFINITE CHARITABLE CLASS. ONE OF THE KEY INDICATORS THAT AN ORGANIZATION SERVES THE BROADER COMMUNITY IS CONTROL OF THE ORGANIZATION BY INDEPENDENT COMMUNITY LEADERS. ORLANDO HEALTH AND ITS HOSPITAL GOVERNING BOARD ARE MADE UP OF MEMBERS OF THE COMMUNITY WHO DIRECT AND GUIDE MANAGEMENT IN CARRYING OUT THE MISSION OF ORLANDO HEALTH AND ITS AFFILIATES. DIRECTORS ARE SELECTED ON THE BASIS OF THEIR EXPERTISE AND EXPERIENCE AND THEY ARE NOT COMPENSATED FOR THEIR SERVICES. ORLANDO HEALTH'S VOLUNTEER BOARD BALANCES FINANCIAL DECISIONS ON COMMUNITY CONCERNS AND SOCIAL RESPONSIBILITY. ORLANDO HEALTH OPERATES AN OPEN MEDICAL STAFF BY EXTENDING MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN CENTRAL FLORIDA. ORLANDO HEALTH'S CREDENTIALING PROCESS IS GUIDED BY POLICIES AND PROCEDURES THAT STANDARDIZE THE PROCESS. THIS PRESCRIBED CREDENTIALING PROCESS ENSURES EQUAL OPPORTUNITY FOR ALL QUALIFIED APPLICANTS SURPLUS FUNDS ARE RETAINED BY ORLANDO HEALTH AND USED TO FURTHER CHARITABLE PURPOSES AND ACTIVITIES. SURPLUS FUNDS FOR

Supplemental Information Part VI

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ORLANDO HEALTH AND ITS AFFILIATES ARE REINVESTED AND USED IN CARRYING OUT THE MISSION OF IMPROVING THE HEALTH AND QUALITY OF LIFE OF THE INDIVIDUALS AND COMMUNITIES WE SERVE.

PART VI, LINE 6

AFFILIATED HEALTH CARE SYSTEM

ORLANDO HEALTH, INC. IS THE PARENT ORGANIZATION OF AN INTEGRATED HEALTH SYSTEM THROUGH WHICH WE ARE ABLE TO PROVIDE AN ARRAY OF SERVICES TO IMPROVE THE HEALTH AND QUALITY OF LIFE FOR OUR COMMUNITY SERVED. AS AN INTEGRATED HEALTH SYSTEM, ORLANDO HEALTH HAS SEVERAL SUPPORT ORGANIZATIONS TO ENSURE WE MEET THE COMMUNITY'S NEEDS. ORLANDO HEALTH UF HEALTH CANCER CENTER HAS MADE SIGNIFICANT CONTRIBUTIONS TO THE CARE OF OUR CANCER PATIENTS ACCREDITED BY THE AMERICAN COLLEGE OF SURGEONS COMMISSION ON CANCER WITH ORLANDO HEALTH, INC., OUR COMMITMENT TO THE TREATMENT OF CANCER FOR OUR COMMUNITY IS BACKED BY EXPERTISE AND RESOURCES TO DELIVER HIGH-QUALITY PATIENT CARE FROM DIAGNOSIS THROUGH TREATMENT AND CONTINUING THROUGH THE END OF LIFE. ORLANDO HEALTH PHYSICIAN GROUP, INC. SERVES AS AN INTEGRAL COMPONENT OF ORLANDO HEALTH'S

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HEALTH SYSTEM BY PROVIDING AN INTEGRATED DELIVERY SYSTEM OF SPECIALTY PHYSICIAN SERVICES, OCCUPATIONAL HEALTH SERVICES, REHABILITATION HEALTH SERVICES AND BEHAVIORAL HEALTH SERVICES ORLANDO PHYSICIAN NETWORK, INC. SERVES AS AN INTEGRAL COMPONENT OF ORLANDO HEALTH'S HEALTH SYSTEM BY PROVIDING AN INTEGRATED DELIVERY SYSTEM OF PRIMARY CARE PHYSICIAN SERVICES. ORLANDO HEALTH FOUNDATION, INC. IS THE PHILANTHROPIC HEART OF ORLANDO HEALTH'S INTEGRATED HEALTH SYSTEM AND HAS BEEN INSTRUMENTAL IN RAISING FUNDS FOR CAPITAL IMPROVEMENTS AND RENOVATIONS TO OUR HOSPITALS, SUPPORTING PROGRAMS AND THE ACQUISITION OF LIFE-SAVING EQUIPMENT FOR OUR AFFILIATES. THROUGH ORLANDO HEALTH'S AFFILIATED HEALTH CARE SYSTEM, WE PROVIDED APPROXIMATELY \$571 MILLION IN SUPPORT OF COMMUNITY HEALTH NEEDS.

PART VI, LINE 7

STATE FILING OF COMMUNITY BENEFIT REPORT

NONE

SECTION 501(R) RISK ASSESSMENT

ORLANDO HEALTH, INC. (OHI) CONDUCTED AN EXTENSIVE REVIEW OF ITS POLICIES

Part VI Supplemental Information

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AND PROCEDURES TO ENSURE COMPLIANCE WITH THE REQUIREMENTS OF IRC SECTION 501(R). MINOR OMISSIONS WERE IDENTIFIED IN FY 2018 AS PART OF THIS REVIEW, AND OHI BELIEVES THE OMISSIONS ARE MINOR AND EITHER INADVERTENT OR DUE TO REASONABLE CAUSE, AS DESCRIBED IN REV. PROC. 2015-21. OHI HAS DECIDED, IN THE INTEREST OF TRANSPARENCY, TO PROVIDE THIS DISCLOSURE AS PART OF ITS FORM 990 FILING PURSUANT TO SECTION 7 OF REV. PROC. 2015-21.

OHI OPERATES SEVEN HOSPITAL FACILITIES FOR WHICH IT MUST SATISFY THE REQUIREMENTS OF SECTION 501(R). THE REVIEW THAT OHI UNDERTOOK ADDRESSED SECTION 501(R) COMPLIANCE AT EACH OF THE FOLLOWING HOSPITAL FACILITIES:

- 1) ORLANDO HEALTH ORLANDO REGIONAL MEDICAL -CENTER (ORMC)
- 2) ORLANDO HEALTH ARNOLD PALMER HOSPITAL FOR CHILDREN (APH)
- 3) ORLANDO HEALTH WINNIE PALMER HOSPITAL FOR WOMEN & BABIES (WPH)
- 4) ORLANDO HEALTH SOUTH SEMINOLE HOSPITAL (SSH)
- 5) ORLANDO HEALTH HEALTH CENTRAL HOSPITAL (HCH)
- 6) ORLANDO HEALTH DR. P. PHILLIPS HOSPITAL (DPH)
- 7) ORLANDO HEALTH SOUTH LAKE HOSPITAL (SLH)



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OHI MAKES PHYSICAL COPIES OF ITS COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) AND FINANCIAL ASSISTANCE POLICY (FAP) AVAILABLE TO THE PUBLIC AT EACH OF THE OHI'S HOSPITALS AS REQUIRED BY SECTION 501(R). OHI'S REVIEW INDICATED THAT OHI SHOULD PROVIDE CERTAIN PATIENT-FACING EMPLOYEES WITH ADDITIONAL TRAINING TO ENSURE THAT THEY COULD IDENTIFY THE PHYSICAL LOCATIONS WITHIN THE HOSPITAL FACILITIES WHERE PATIENTS COULD OBTAIN PHYSICAL COPIES OF THESE DOCUMENTS. ALL OHI'S PATIENT-FACING NON-CLINICAL STAFF COLLECTING PAYMENTS FROM PATIENTS WILL RECEIVE THIS ADDITIONAL TRAINING DURING FY19. AN ONLINE LEARNING MODULE WILL ALSO BE DEVELOPED AND WILL BE ASSIGNED ANNUALLY TO APPROPRIATE OHI PERSONNEL AS WELL AS NEW HIRES IN APPLICABLE AREAS. IN ADDITION, OHI PERSONNEL THAT GREET PATIENTS AND VISITORS WILL CONTINUE TO BE EDUCATED ON WHERE COPIES OF THE TWO MOST RECENTLY. CONDUCTED CHNAS ARE LOCATED AND HOW TO SHARE THIS INFORMATION WITH

OHI DETERMINED AS PART OF ITS SECTION 501(R) REVIEW TO ENHANCE PUBLIC

AWARENESS OF ITS FAP AND THE FINANCIAL ASSISTANCE AVAILABLE TO

DISADVANTAGED MEMBERS OF ITS COMMUNITY. ACCORDINGLY, OHI DISSEMINATED

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INFORMATION ON THE AVAILABILITY OF FINANCIAL ASSISTANCE AT OHI HOSPITAL FACILITIES TO COMMUNITY PARTNERS IN EACH OF THE FOLLOWING CATEGORIES: FEDERALLY QUALIFIED HEALTH CENTERS (FQHCS), MEDICAL HOMES AND OTHER NONPROFIT ORGANIZATIONS THAT SERVE LOW INCOME POPULATIONS. THE COMMUNITY PARTNERS IDENTIFIED IN EACH GROUP RESPECTIVELY ARE: GRACE MEDICAL HOME, SHEPHERD'S HOPE, COMMUNITY HEALTH CENTERS, TRUE HEALTH, HEALTH CARE CENTER FOR THE HOMELESS DBA ORANGE BLOSSOM FAMILY HEALTH, COALITION FOR THE HOMELESS, ORANGE COUNTY MEDICAL CLINIC, AND MEMBERS OF THE PRIMARY CARE ACCESS NETWORK (PCAN) IN ORANGE COUNTY. IN ADDITION, OHI DESIGNATED A COMMUNITY LIAISON TO ATTEND REGULAR FUNCTIONS IN THE COMMUNITY, DISPLAY THE FAP AT THESE FUNCTIONS, AND PROVIDE COPIES OF THE FAP TO COMMUNITY MEMBERS. FINALLY, OHI HAS IMPLEMENTED REVIEWS OF ITS WEBSITE LINKS TO ENSURE INFORMATION REQUIRED BY SECTION 501(R) IS AVAILABLE TO THE PUBLIC. OHI IS IN THE PROCESS OF ESTABLISHING METHODS FOR MEMBERS OF THE PUBLIC TO PROVIDE INPUT ON OHI'S CHNA REPORT AND IMPLEMENTATION STRATEGY. SUCH INPUT WILL BE MONITORED AND TRACKED QUARTERLY ALONG WITH WEBSITE LINKS PROVIDING INFORMATION TO THE PUBLIC.

Schedule H (Form 990) 2017 Part VI Supplemental Information

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OHI WILL CONTINUE TO IDENTIFY REPRESENTATIVES OF THE LOW-INCOME,

UNDERSERVED AND MINORITY POPULATION(S) IN THE COMMUNITY FROM WHOM INPUT

WAS SOLICITED AND DESCRIBE THE RESOURCES POTENTIALLY AVAILABLE TO ADDRESS

THE SIGNIFICANT HEALTH NEEDS THROUGHOUT THE 2019 CHNA. DATE RANGES FOR

WHICH OHI CONDUCTED SURVEYS AND INTERVIEWS WITHIN THE COMMUNITY TO SEEK

INPUT ON IDENTIFYING AND PRIORITIZING COMMUNITY HEALTH NEEDS WILL ALSO BE

INCLUDED IN THE 2019 CHNA. MOREOVER, OHI WILL INCLUDE AN EVALUATION IN

THE 2019 CHNA OF THE IMPACT OF ANY ACTIONS THAT WERE TAKEN, SINCE OHI

FINISHED CONDUCTING ITS IMMEDIATELY PRECEDING CHNA, TO ADDRESS THE

SIGNIFICANT HEALTH NEEDS IDENTIFIED IN EACH HOSPITAL FACILITY'S PRIOR

CHNA. FINALLY, OHI WILL CONTINUE TO LIST ALL PARTNERS THAT IT PLANS TO

WORK WITH IN ADDRESSING SIGNIFICANT COMMUNITY HEALTH NEEDS (I E., LOCAL

HEALTH DEPARTMENTS, OTHER HOSPITALS, NON-PROFITS, GOVERNMENT AGENCIES AND

ADVOCACY GROUPS) THAT ARE KNOWN AT THE TIME OF IMPLEMENTATION.

IN JULY 2019, OHI DISCOVERED THAT LINKS TO TRANSLATIONS OF ITS FAP INTO SPANISH, PORTUGUESE, AND HAITIAN-CREOLE HAD INADVERTENTLY BEEN REMOVED FROM ITS FINANCIAL ASSISTANCE PROGRAM WEB PAGE. UPON DISCOVERY, OHI ACTED

Page **10**

Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

DILIGENTLY TO RESTORE THESE LINKS PRIOR TO THE END OF JULY 2019

OHI CHANGED ITS PROCEDURES IN JULY 2019 TO PROVIDE A PLAIN LANGUAGE

SUMMARY OF ITS FAP AT INTAKE OR DISCHARGE TO ALL PATIENTS. IN JULY 2018,

OHI UPDATED THE 501(R) PHYSICIAN LISTING ON ITS WEBSITE (AS REFERENCED IN

AND LINKED TO FROM OHI'S FAP) TO INCLUDE ALL NON-EMPLOYED PROVIDERS

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

	13,777	+45
201	Open to Public	: sInspection

OMB No 1545-0047

Name of the organization ORLANDO HEALTH, INC

Department of the Treasury

Internal Revenue Service

Employer identification number 59-1726273

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- Š X Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and
 - Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV. line 21, for any recipient that received more than \$5.000. Part II can be duplicated if additional space is needed. Part II

500, Farry, mic 21, 101 any recipient marreceived more than \$0,000 Farr for the definition as pace is needed.	כווו ויומו וכס	בוגבת וווסוב ווונ	מיישון שלי,סטי	can be dupilean	su II addillorrar spac	e is liceded.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) VALENCIA COLLEGE FOUNDATION, INC							
1768 PARK CENTER DR 4 FL ORLANDO, FL 32835	23-7442785	501(C)(3)	500,000				SPONSORSHIP
(2) FOUNDATION FOR SEMINOLE STATE COLLEGE OF FL							
1055 AAA DRIVE HEATHROW, FL 32746	23-7033822	(S) (C)	506,650				SPONSORSHIP
(3) GRACE MEDICAL HOME, INC							
51 PENNSYLVANIA ST ORLANDO, FL 32806	26-1817966	501(C)(3)	462,089				SPONSORSHIP
(4) FLORIDA STATE UNIVERSITY FOUNDATION							
1115 W CALL ST TALLAHASSEE, FL 32306	59-6152180	501(C)(3)	100,000				SPONSORSHIP
(5) ORANGE COUNTY PUBLIC SCHOOLS	~ 1						
445 W AMELIA ST ORLANDO, FL 32804	59-6000771	GOV'T	81,868				SPONSORSHIP
(6) UNIVERSITY OF CENTRAL FLORIDA FOUNDATION							
12424 RESEARCH PKWY #250 ORLANDO, FL 32826	59-6211832	501(C)(3)	60,000				SPONSORSHIP
(7) SHEPHERD'S HOPE, INC	,						
4851 APOPKA VINELAND RD ORLANDO, FL 32819	59-3420727	501(C)(3)	53,360				SPONSORSHIP
(8) FLORIDA DEPARTMENT OF HEALTH							
400 W AIRPORT BLVD SANFORD, FL 32773	59-3502843	GOV'T	25,350				SPONSORSHIP
(9) UNITED CEREBRAL PALSY OF CENTRAL FLORIDA							
3305 S ORANGE AVE ORLANDO, FL 32806	59-0799925	501 (C) (3)	25,042				SPONSORSHIP
(10) CENTRAL FLORIDA COMMISSION ON HOMELESSNESS							
111 N ORANGE AVE #1800 ORLANDO, FL 32801	46-0994106	501 (C) (3)	25,000				SPONSORSHIP
(11) LIFT ORLANDO, INC							
215 E CENTRAL BLVD ORLANDO, FL 32801	46-3607865	501(C)(3)	25,000				SPONSORSHIP
(12) THE BOGGY CREEK GANG, INC							
30500 BRANTLEY BRANCH RD EUSTIS, FL 32736	59-3012889	501 (C) (3)	25,000				SPONSORSHIP
2 Enter total number of section 501(c)(3) and governmer		organizations lis	it organizations listed in the line 1 table.	ole		A ::::::::::::::::::::::::::::::::::::	
3 Enter total number of other organizations listed in the line 1 table	ted in the line	1 table				A : : : : : : : : : : : : : : : : : : :	

For Paperwork Reduction Act Notice, see the Instructions for Form 990

JSA 7E12881000 6688MZ C784

Schedule I (Form 990) (2017)

SCHEDULE (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990

► Go to www.irs.gov/Form990 for the latest information.

Open to Publi

OMB No 1545-0047

ORLANDO HEALTH, INC. Department of the Treasury Name of the organization Internal Revenue Service

Employer identification number

59-1726273

Assistance
and
Grants
5
Information
General
Part

- Š × 1. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
 - Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed PartII

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1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) HEART OF FLORIDA UNITED WAY							,
1940 TRAYLOR BLVD ORLANDO, FL 32804	59-0808854	501(C)(3)	24,150				SPONSORSHIP
(2) CENTRAL FLORIDA YOUNG MENS CHRISTIAN ASSN							
433 N MILLS AVE ORLANDO, FL 32803	59-0624430	501(C)(3)	21,500				SPONSORSHIP
(3) ORLANDO SCIENCE CENTER, INC							
777 E PRINCETON ST ORLANDO, FL 32803	59-0896343	501(C)(3)	20,500				SPONSORSHIP
(4) GREATER ORLANDO CHILDREN'S MIRACLE NETWORK							
3160 SOUTHGATE COMMERCE ORLANDO, FL 32806	59-3452974	501(C)(3)	20,000				SPONSORSHIP
(5) IMPOWER, INC							
3157 N ALAFAYA TRL ORLANDO, FL 32826	65-0439778	501(C) (3)	18,500				SPONSORSHIP
(6) AMERICAN HEART ASSOCIATION, INC							
237 E MARKS ST ORLANDO, FL 32803	13-5613797	501(C)(3)	15,000				SPONSORSHIP
(7) JUNIOR ACHIEVEMENT OF CENTRAL FLORIDA, INC							
2121 CAMDEN RD ORLANDO, FL 32803	59-0972112	501(C)(3)	15,000				SPONSORSHIP
(8) SENIORS FIRST, INC							
5395 L B MCLEOD RD ORLANDO, FL 32811	59-2759603	501(C)(3)	15,000				SPONSORSHIP
(9) CENTRAL FLORIDA FOUNDATION, INC							
800 N MAGNOLIA AVE #1200 ORLANDO, FL 32803	59-3182886	501 (C) (3)	15,000				SPONSORSHIP
(10) CITY OF ORLANDO							
400 S ORANGE AVE ORLANDO, FL 32802	59-6000396	GOV'T	14,028				SPONSORSHIP
(11) ZEBRA COALITION, INC							
911 N MILLS AVE ORLANDO, FL 32803	27-1645847	501 (C) (3)	13,000				SPONSORSHIP
(12) HEALTHY START COALITION OF ORANGE COUNTY							
1040 WOODCOCK RD , #215 ORLANDO, FL 32803	59-3125675	501 (C) (3)	12,500				SPONSORSHIP
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.	government o	organizations lis	ited in the line 1 tab		• • • • • • • • •	A · · · · · · · · · · · · · · · · · · ·	
3 Enter total number of other organizations listed in the		1 table	ine 1 table			•	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule I (Form 990) (2017)

SCHEDULE (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

2017	Open to Public

OMB No 1545-0047

ORLANDO HEALTH, INC. Name of the organization Internal Revenue Service

Department of the Treasury

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number 59-1726273

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Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV. line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) CROHNS & COLITIS FOUNDATION							
PO BOX 701130 ST CLOUD, FL 34770	13-6193105	501 (C) (3)	12,500				SPONSORHSIP
(2) ADULT LITERACY LEAGUE							
345 W MICHIGAN ST #100 ORLANDO, FL 32806	23-7076600	501(C)(3)	11,500				SPONSORSHIP
(3) CHILDREN'S HOME SOCIETY OF FLORIDA							
1485 SEMORAN BVD 1448 WINTER PARK, FL 32792	59-0192430	501(C)(3)	11,252				SPONSORSHIP
(4) ORANGE COUNTY SCHOOL READINESS COALITION							
PO BOX 540387 ORLANDO, FL 32854	31-1759186	501(C)(3)	10,500				SPONSORSHIP
(5) A GIFT FOR TEACHING, INC							
6501 MAGIC WAY, BLDG 400C ORLANDO, FL 32809	59-3515162	501(C)(3)	10,000				SPONSORSHIP
(6) ORLANDO MUSEUM OF ART							
2416 N MILLS AVE ORLANDO, FL 32803	59-0910352	501 (C) (3)	10,000				SPONSORSHIP
(7) LIVE LIKE BELLA, INC							
PO BOX 161215 MIAMI, FL 33116	46-2965698	501 (C) (3)	10,000				SPONSORSHIP
(8) LEUKEMIA & LYMPHOMA SOCIETY	· ₁						
3301 MAGUIRE BLVD #101 ORLANDO, FL 32803	13-5644916	501(C)(3)	7,500				SPONSORSHIP
(9) NAMI GREATER ORLANDO							
1800 MERCY DR , STE 300 ORLANDO, FL 32808	59-2600149	501(C)(3)	7,500				SPONSORSHIP
(10) UNIVERSITY OF FLORIDA IFAS EXTENSION							
6021 S CONWAY RD ORLANDO, FL 32812	59-6002052	GOV'T	7,500				SPONSORSHIP
(11) ORLANDO HEALTH MEDICAL GROUP, INC							
1414 KUHL AVE ORLANDO, FL 32806	59-3259553	501 (C) (3)	117,940				PROGRAM SERVICE
(12)				-			
2 Enter total number of section 501(c)(3) and government		organizations lis	organizations listed in the line 1 table.	ole		A	31
9 Enter total number of other economication in the line of other	**************************************	1 100				4	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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PAGE 104

Schedule I (Form 990) (2017)

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ORLANDO HEALTH, INC.

Schedule I (Form 990) (2017)

Page 2

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed

(f) Description of non-cash assistance Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional (e) Method of valuation (book, FMV, apprasal, other) (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance information Part IV 4 Ŋ 9 က

SCHEDULE I, PART I, LINE

PROCEDURE FOR MONITORING USE OF GRANT FUNDS

ORLANDO HEALTH, INC. MAKES GRANTS SOLELY TO GOVERNMENT ENTITIES AND

ORGANIZATIONS EXEMPT FROM TAX UNDER THE INTERNAL REVENUE CODE SECTION

501(C)(3) THAT FURTHER THE MISSION OF ORLANDO HEALTH TO SUPPORT

HEALTHCARE IN CENTRAL FLORIDA. ORLANDO HEALTH COMMUNITY RELATIONS

DEPARTMENT DETERMINES SUPPORT FOR LOCAL NON-PROFIT SPONSORSHIPS. ANY

GRANT AMOUNT OVER \$25,000 HAS TO BE APPROVED BY THE CEO AND REPORTED

THE BOARD. THE GRANTS ARE MONITORED TO ENSURE THE ORGANIZATION'S MISSION

IS ALIGNED WITH ORLANDO HEALTH'S, MEETING A SOCIAL AND COMMUNITY NEED IN

Schedule I (Form 990) (2017)

ORLANDO HEALTH, INC

Schedule I (Form 990) (2017)

Page 2

Grants and Other Assistance to Domestic Individuals. Complete If the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance	
				,		
-						
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information	information red	quired in Part I, I	line 2, Part III, c	olumn (b); and any o	ther additional	

THE AREAS OF HEALTH, SOCIAL SERVICES, ARTS AND EDUCATION.

Schedule I (Form 990) (2017)





SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information

Department of the Treasury Internal Revenue Service Name of the organization

ORLANDO HEALTH, INC.

Employer identification number

OMB No 1545-0047

59-1726273

Par	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			1
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	X First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	İ	l	
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			1
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			ļ
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a ²	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study	1		
	X Form 990 of other organizations X Approval by the board or compensation committee		1	
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization			ئـــــا
а		4a	Х	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			1
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			لــــا
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			1
	compensation contingent on the net earnings of			ـــــا
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed	_		
_	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			v
_	In Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9]	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Part II

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

	Г	(B) Breakdown of W-2		and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	in column (B) reported as deferred on pnor =orm 990
AURELIO DURAN, MD	Ξ	0.	.0	0.	0	0.	0.	0.
BOARD MEMBER	3	222,191.	507,803	784,843.	181,152.	23,715.	1,719,704.	214,501.
DAVID W. STRONG	Ξ	1,162,105.	761,521.	1,932.	249,390.	28,173.	2,203,121	0
2 PRESIDENT & CEO	€	0.	.0	0.	.0	0.	0	0
BERNADETTE SPONG	ε	668,244.	308,307.	6,177.	111,374.	8, 294.	1,102,396.	0
3CFO	Ξ	0.	.0	0.	0	0.	0.	0.
MILDRED DENISE BEAM	Ξ	446,575.	212,708.	72,173.	75,469.	16,789.	823,714.	70,163.
CHIEF LEGAL STRATEGIST	Ξ	0.	0.	0.	0.	0	0	0
THIBAUT VAN MARCKE DE L	Ξ	330,171.	124,284.	1,251.	. 59, 562	28,223.	543,491.	0
SVP, OH & PRES, DPH	Ξ	0	0.	0	.0	0.	0.	0.
JAMAL A. HAKIM, MD	Ξ	810,834.	372,382.	238,720.	144,792.	0	1,566,728.	233,541.
CHIEF OPERATING OFFICER	Ξ	0	0	0.	0.	0.	0.	0.
DAVID F. HUDDLESON	Ξ	262,985.	127,207.	30,753.	46,034.	19,050.	486,029.	24,460.
7VP, CHIEF COMPLIANCE & ETHICS	€	0.	0	0	0	0	0.	0
MARK A. JONES	Ξ	466,328.	181,298.	54,208.	83,686.	20,203.	805,723.	49,593.
SVP, OH & PRESIDENT, ORMC	Ξ	0.	0	0.	0.	0.	0	. 0
KATHY A. SWANSON (UNTIL	Ξ	433,077.	217,212.	66,121.	81,046.	22,325.	819,781.	60,484.
gSVP, OH & PRES, APMC	Ξ	0	0	0	0.	0.	0	0
JOHN W. BOZARD	Ξ	245,152.	117,850.	47,206.	15,810.	9,652.	435,670.	.0
10 SVP, OH & PRES, APMCF & OHF	Ξ	245,152.	117,850.	47,206.	15,810.	9,652.	435,670.	0
JOHN RICHARD SCHOOLER	Ξ	478,581.	207,139.	467,348.	62,215.	19,928.	1,235,211.	161,956.
11 VP, CIO (UNTIL 10/17)	Ξ	0	0	0	0.	0.	0	.0
ERICK R. HAWKINS	€	531,997	241,985.	14,081.	73,430.	8,294.	869,787.	0
12 SVP, STRATEGIC MANAGEMENT	3	0	0	0	0	0.	0	0
MARY FARRELL, MD	Ξ	450,899.	75,682.	23,176	33,898.	0.	. 539 , 685	0.
13CHIEF PEDIATRICIAN, APH	€	0	0	0	.0	0	0	.0
KAREN L. FRENIER	Ξ	335,428	151,986.	96,884.	60,202.	24,272.	. 172	54,544
14 VP, OH & CHRO	<u> </u>	0	0.	0.	0	0.	0	.0
MARK E. SAND, MD	Ξ	0	0	0	.0	0.	0	0.
	(II)	. 547, 415.	629,341.	35,722.	11,262.	19,115.	1,242,855.	0.
	Ξ	0.	0.	554,652	0.	0	554,652.	554,652
16 FMR SVP, OH, & PRES, OHPP	(II)	0	0.	.0	0.	0.	0	0.
							Sch	Schedule J (Form 990) 2017

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ORLANDO HEALTH, INC.

Schedule J (Form 990) 2017

Partili Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

	\vdash	(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	bos toomerine (2)	oldexetroly (0)	(E) Total of columns	(E) Company
(A) Name and Title		(ı) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(D)-(I)(B)	in column (B) reported as deferred on pnor Form 990
	1=	421,277.	0	179,755	31,590.	26,771.	659,393	176,561
1 FMR VP, HUMAN RESOURCES (ii)	 : 3	0.	0	0.	.0	.0	0.	0.
8	ε							
2 (n)	Ξ							
3	Ξ							
(ii)	Ξ							
	Ξ							
(i)	Ξ							
9	ε					-		
(ii)	€							
	Ξ							
9	Ξ							
(3)	Ξ							
(ii) 2	Ξ							
	Ξ							
8	Ξ							
9	Ξ							
<u>(i)</u> 6	Ξ							
3	Ξ							
10 (ii	(ii)							
	Ξ							
11 (11	Ξ							
9	Ξ							
12 (n	Ξ							
<u> </u>	≘							
13 (0	(E)							
3	Ξ							
14 (11	(II)							
()	Ξ							
15 (1	Ξ							
<u>3</u>	Ξ							
16	Ξ							
							Sct	Schedule J (Form 990) 2017

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Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information Partill Supplemental Information

SCHEDULE J, PART I, LINE 1A

DURING FY18, OFFICERS, BOARD MEMBERS AND KEY EMPLOYEES OF ORLANDO HEALTH,

INC. WERE PERMITTED TO FLY FIRST-CLASS OR WERE PERMITTED TO USE A

CHARTERED FLIGHT SERVICE WHEN OTHER FLIGHT ARRANGEMENTS WERE NOT

AVAILABLE. THE TRAVEL WAS ENTIRELY BUSINESS RELATED AND THERE WAS NO

TAXABLE COMPENSATION FOR ANY OF THESE INDIVIDUALS.

SCHEDULE J, PART I, LINE 3

RELATED ORGANIZATIONS

ORLANDO HEALTH, INC. IS A COMMON PAYMASTER AND COMMON PAY AGENT FOR

ORLANDO CANCER CENTER, INC. (EIN: 59-3005020), ORLANDO HEALTH PHYSICIAN

GROUP, INC. (EIN: 59-3259553), ORLANDO HEALTH FOUNDATION, INC. (EIN.

59-2244943), ORLANDO HEALTH CENTRAL, INC. (EIN: 80-0764192) AND ORLANDO

PHYSICIANS NETWORK, INC. (EIN: 59-3110868) AND THEIR EMPLOYEES ARE

INCLUDED ON THE ORLANDO HEALTH, INC. 941. THE ORLANDO HEALTH, INC.

INDEPENDENT COMPENSATION COMMITTEE APPROVES ALL OFFICER COMPENSATION

ARRANGEMENTS, WHICH REPORTS TO THE ORLANDO HEALTH BOARD OF DIRECTORS AND

FOLLOWS IRS GUIDELINES

ORLANDO HEALTH, INC.

Schedule J (Form 990) 2017

Partill Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

SCHEDULE J, PART I, LINE 4A

THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SEVERANCE PAYMENT, WHICH

INCLUDED THE FOLLOWING DEPOSITS DURING CALENDAR YEAR 2017:

NANCY DINON \$181,241

JOHN RICHARD SCHOOLER \$97,505

SCHEDULE J, PART I, LINE 4B

THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SUPPLEMENTAL QUALIFIED

RETIREMENT PLAN, WHICH INCLUDED THE FOLLOWING DEPOSITS DURING CALENDAR

YEAR 2017 THAT WERE PREVIOUSLY DEFERRED:

•							
\$ 30,586	\$238,128	\$100,112	\$ 72,157	DU LUMMEN \$ 50,960	\$133,530	\$ 34,772	\$ 72,424
MARY FARRELL	DAVID W. STRONG	BERNADETTE SPONG	MILDRED D. BEAM	THIBAUT VAN MARCKE DU LUMMEN \$ 50,960	JAMAL A. HAKIM MD	DAVID F. HUDDLESON	MARK A. JONES

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Schedule J (Form 990) 2017

Part III Supplemental Information

Provide the information, explanation, or descriptions required for any additional information	ed for Part I, Imes 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, an
KATHY A. SWANSON	\$ 69,784
JOHN W. BOZARD	\$ 20,358
JOHN RICHARD SCHOOLER	\$ 51,062
KAREN L. FRENIER	\$ 52,149
NANCY G. DINON	\$ 24,150
ERICK R. HAWKINS	\$ 63,843
AURELIO DURAN	\$169,890
DEFERRAL DISTRIBUTIONS MADE	TO THE FOLLOWING:
MILDRED D. BEAM	\$ 70,163
JAMAL A. HAKIM	\$233,541
DAVID F. HUDDLESON	\$ 24,460
MARK A. JONES	\$ 49,593
KATHY A. SWANSON	\$ 60,484
JOHN RICHARD SCHOOLER	\$161,956
KAREN L. FRENIER	\$ 54,544
NANCY G. DINON	\$176,561
D. WAYNE JENKINS	\$554,652

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ORLANDO HEALTH, INC.

Schedule J (Form 990) 2017 / Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

AURELIO DURAN

\$214,501

Schedule J (Form 990) 2017

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AS AMENDED SCHEDULE K

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

ORLANDO HEALTH, INC

Name of the organization Department of the Treasury Internal Revenue Service

SCHEDULE K (Form 990)

Open to Public Inspection

OMB No 1545-0047

Employer identification number

59-1726273

Part i Bond Issues				:							1
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(c) CUSIP # (d) Date issued	(e) Issue puce	(f) Description of purpose		(g) Defeased	l	(h) On behalf of issuer	(i) Pooled financing	pa 6c
							Yes No	Yes	٥ N	Yes	٤
A ORANGE COUNTY HEALTH FACILITIES AUTHORITY	52-1378595	6845035L5	05/15/2008	155,816,665	155,816,665 CONVERT SERIES 2005A, 2006A1 & A2		×		×		×
B OBANGE COUNTY HEALTH FACTITTIES AITHOBITY	42-1378495	6845035118	06/18/2008	000 098 961	Seelin Series 19991	76661 3 8	×	_	×		×
						3					
C ORANGE COUNTY HEALTH FACILITIES AUTHORITY	52-1378595	64850LAY1	12/16/2009	244,229,719	244,229,719 RFD SRS 1999D, 1999E, 2004 & 2008D	& 2008D	×		×		×
D OBANGE COUNTY HEALTH FACTLITIES MITHOBITY	52-1378595		1102/51/50	83,175,000	83.175.000 REFIND SERIES 2007A-1 6 A-2 BONDS	- SONDS -	×		>		×
Part II Proceeds											
				4	8	ပ			۵		1

	⋖		מ	د		u	
1 Amount of bonds retired	18,12	18,125,000.	130,825,000.	82,975,000	2,000		, i
2 Amount of bonds legally defeased	136,55	250,000					
3 Total proceeds of issue	155,81	816,665.	179,360,000	244,22	, 229, 719.	83,17	83,175,000.
4 Gross proceeds in reserve funds							
5 Capitalized interest from proceeds							
6 Proceeds in refunding escrows	155,81	6,665.					
7 Issuance costs from proceeds			1,573,177.		3,220,489.	30	309,602.
8 Credit enhancement from proceeds			1,053,969				
9 Working capital expenditures from proceeds							
10 Capital expenditures from proceeds							
11 Other spent proceeds			176,732,854	241,009,230	9,230.	82,86	82,865,395
12 Other unspent proceeds							
13 Year of substantial completion	2008		2008	2009		2011	
	Yes	No	Yes	Yes	No	Yes	No
14 Were the bonds issued as part of a current refunding issue?	X		Х	×		×	
15 Were the bonds issued as part of an advance refunding issue?		X	X		Х		X
16 Has the final allocation of proceeds been made?	×		×	×		X	
17 Does the organization maintain adequate books and records to support the		•					1
final allocation of proceeds?	×		×	×		X	
Part III Private Business Use				•			
	¥		8	၁		۵	

For Paperwork Reduction Act Notice, see the Instructions for Form 990. JSA 7E1255 1980. C784 bond-financed property?

2 Are there any lease arrangements that may result in private business use

1 Was the organization a partner in a partnership, or a member of an LLC,

which owned property financed by tax-exempt bonds?

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Schedule K (Form 990) 2017 PAGE 114

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Yes

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Yes

2×

Yes

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Yes

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AS AMENDED SCHEDULE K

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Go to www.irs.gov/Form990 for instructions and the latest information. ▶ Attach to Form 990.

> Name of the organization Department of the Treasury

Part I

SCHEDULE K (Form 990)

OMB No 1545-0047 Open to Public - Inspection

59-1726273

(i) Pooled financing

(h) On behalf of issuer Yes No

Yes No

×

×

276,195,917 RFD 2006B, RFD 2008A-C, REFI HC

04/27/2016

68450LER2

52-1378595

B ORANGE COUNTY HEALTH FACILITIES AUTHORITY

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Employer identification number

(g) Defeased ٩ Yes (f) Description of purpose ORMC REDEVELOPMENT PROJECT 190,757,522 (e) Issue price 05/23/2012 (d) Date issued (c) CUSIP # 68450LCDS (b) Issuer EIN 52-1378595 A ORANGE COUNTY HEALTH FACILITIES AUTHORITY (a) Issuer name ORLANDO HEALTH, INC Bond Issues

Part II Proceeds				
	A	8	၁	Q
1 Amount of honder retiron				

	•		
2 Amount of bonds legally defeased	-		
3 Total proceeds of issue	190,757,522.	276,195,917.	
4 Gross proceeds in reserve funds	•		
5 Capitalized interest from proceeds	•		
6 Proceeds in refunding escrows.	•	136,747,879.	
7 Issuance costs from proceeds	1,981,410.	2,250,398.	
8 Credit enhancement from proceeds	•		

١				
	9 Working capital expenditures from proceeds			
F	10 Capital expenditures from proceeds	155,500,000.	70,645,200.	
-	11 Other spent proceeds	33,276,112.	66,552,440.	
÷	12 Other unspent proceeds			

2016

2015

3

	Yes	N _o	Yes	S.	Yes	o N	Yes	No
14 Were the bonds issued as part of a current refunding issue?		X	×					
15 Were the bonds issued as part of an advance refunding issue?		×	×					
16 Has the final allocation of proceeds been made?	Х		×					
17 Does the organization maintain adequate books and records to support the								
final allocation of proceeds?	×		×					

Use	
e Business	
Privat	
Part III	

			_	e			ב	
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?		X		X				
2 Are there any lease arrangements that may result in private business use of								
bond-financed property?	×		X					

For Paperwork Reduction Act Notice, see the instructions for Form 990 $^{\rm JSA}$ $^{\rm 7E1295}_{\rm 1}1990$ $^{\rm Q}$

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Schedule K (Form 990) 2017 PAGE 115

ORLANDO HEALTH, INC.

59-1726273

Page 2 % Schedule K (Form 990) 2017 % 28.000 ŝ ŝ 1.0300 1.0300 × × × × MORGAN STANLEY ۵ Yes Yes × × × × × × % % % % ٩ ŝ .7400 7400 × × × × × × × Ç ပ Yes Yes × × × × % % % 8 MORGAN STANLEY/DEXIA 13.100 ŝ ŝ 0400 0400 × × × × × × × œ ω Yes Yes × × × × × × ≈ % % % ŝ ŝ × × × × × × SCHEDULE K Yes Yes × × × d Was the hedge superintegrated?..... e Was the hedge terminated?.......... Rebate not due yet?......... If "Yes" to line 2c, provide in Part VI the date the rebate computation was Are there any management or service contracts that may result in private Enter the percentage of financed property used in a private business use by entities Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and a qualified Are there any research agreements that may result in private business use of If "Yes" to line 3c, does the organization routinely engage bond counsel or other unrelated trade or business activity carried on by your organization, If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside outside counsel to review any research agreements relating to the financed property?. another section 501(c)(3) organization, or a state or local government ▶ hedge with respect to the bond issue?........ g nongovernmental person other than a 501(c)(3) organization since the bonds were issued? . . Enter the percentage of financed property used in a private business use counsel to review any management or service contracts relating to the financed property? other than a section 501(c)(3) organization or a state or local government . . . governmental issuer entered into If "Yes" to line 8a, was any remedial action taken pursuant to Regulations b If "Yes" to line 8a, enter the percentage of bond-financed property sold or nonqualified bonds of the issue are remediated in accordance with the Has the organization established written procedures to ensure that all requirements under Regulations sections 1 141-12 and 1 145-27... 8a Has there been a sale or disposition of any of the bond-financed property to a Does the bond issue meet the private security or payment test? If "No" to line 1, did the following apply?........ business use of bond-financed property?........ Penalty in Lieu of Arbitrage Rebate? Part []] Private Business Use (Continued) is the bond issue a variable rate issue?.... sections 1 141-12 and 1 145-27.... Has the organization or the disposed of performed..... Total of lines 4 and 5 b Exception to rebate? PartIW Arbitrage Schedule K (Form 990) 2017 c No rebate due? ŏ result JSA 7E1296 1 000 σ 39 ۵ ပ ပ **4**a თ က N 4 9 Ŋ

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ORLANDO HEALTH, INC.

No Yes No X X X X X X X X X X X X X X X X X X	Kes	8 8 8	A Kes	. % % % % % % % %
nanagement or service contracts that may result in private nd-financed property?	X	92		1.1 1 1 1 1 1 1 1 1 1 1
does the organization routinely engage bond counsel or other outside does the organization routinely engage bond counsel or other outside does the organization routinely engage bond counsel or other ceview any research agreements relating to the financed property? does the organization routinely engage bond counsel or other review any research agreements relating to the financed property? does the organization or a state or local government obes the organization or a state or local government obes the organization or a state or local government obes of financed property used in a private business use as a lack of a private business use as a lack of a private or business activity carried on by your organization obes of financed property or a state or local government obeside of the bond-financed property to a state or disposition of any of the bond-financed property sold or		8 8 8		
does the organization routinely engage bond counsel or other outside The management or service contracts relating to the financed property? The management or service contracts relating to the financed property. The contracts relating to the financed property. The contracts relating to the financed property. The contracts relating to the financed property. The contract of financed property used in a private business use by entities The contracts of financed property used in a private business use as a set of financed property used in a private business use as a set of financed property used in a private business use as a set of financed property used in a private business use as a set of financed property used in a private business use as a set of financed property used in a private business used in a set of financed property to a state or local government. The contract of the private security or payment test? The content the percentage of bond-financed property sold or sold in a sold (c)(3) organization since the bonds were issued? The content the percentage of bond-financed property sold or sold in a sold in accordance with the security or payment that all sold the issue are remediated in accordance with the reflections a first or a sections 1 141-12 and 1 145-27. The relation is a section to the sections 1 141-12 and 1 145-27.		% % %		
search agreements that may result in private business use of X X berty?		% % %		% % % %
sign of financed property used in a private business use by entities n 501(c)(3) organization or a state or local government ▶ 1(c)(3) organization, or a state or local government ▶ 1(c)(3) organization, or a state or local government ▶ 1(c)(3) organization, or a state or local government ▶ 1(c)(3) organization, or a state or local government ▶ 1(c)(3) organization, or a state or local government ▶ 15		% % %		
age of financed property used in a private business use by entities n 501(c)(3) organization or a state or local government ▶ tage of financed property used in a private business use as a tage of financed property used in a private business use as a tage of financed property used in a private business use as a state or local government ▶ 1(c)(3) organization, or a state or local government ▶ 15		% % %		8 8 8 8
tage of financed property used in a private business use as a set trade or business activity carried on by your organization, 1(c)(3) organization, or a state or local government		% %		% % 8
ue meet the private security or payment test?		% %		% %
ue meet the private security or payment test?	1 1 1 1 1	%		80
e or disposition of any of the bond-financed property to a score in the bond were issued?		%		%
rson other than a 501 (c)(3) organization since the bonds were issued?		%		8
was any remedial action taken pursuant to Regulations and 1145-27	%	%		%
was any remedial action taken pursuant to Regulations and 1145-27			-	
on established written procedures to ensure that all soft the issue are remediated in accordance with the r. Regulations sections 1 141-12 and 1 145-2?	_		_	
r Hegulations sections 1 141-12 and 1 145-27 X	<u>.</u>			
		,		
1 Has the issuer filed Form 8038-T Arbitrage Behate Yield Bediuction and Yes No Yes No	Yes	Z	Yes	S Z
Penalty in Lieu of Arbitrage Rebate?				
2 If "No" to line 1, did the following apply?				
XXX				
Exception to rebate?				
c No rebate due?				
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed				
3 Is the bond issue a variable rate issue? X				
4a Has the organization or the governmental issuer entered into a qualified X X				
b Name of provider				
c Term of hedge,				
- 1				
e was the fleuge terminated.				

ORLANDO HEALTH, INC

Schedule K (Form 990) 2017

Schedule K (Form 990) 2017 ŝ ŝ × ۵ Yes Yes × × ŝ ş × × ပ Yes Yes × × Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions ŝ ŝ × × 8 Yes Yes × ŝ ş × × Yes Yes × d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?..... Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? the Procedures To Undertake Corrective Action 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? Were any gross proceeds invested beyond an available temporary period? monitor organization established written procedures to c Term of GIC...... Part IV Arbitrage (Continued) requirements of section 148? Has the Part V Part VI 9

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Page 3 Schedule K (Form 990) 2017 ŝ ŝ ۵ Yes Yes ŝ ŝ Yes Yes Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions ŝ ŝ × × œ ø Yes Yes × ŝ ŝ × × Yes Yes × × Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? Procedures To Undertake Corrective Action Were any gross proceeds invested beyond an available temporary period? monitor d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? organization established written procedures to Part W Arbitrage (Continued) requirements of section 148? c Term of GIC.... Schedule K (Form 990) 2017 Has the Part V Part VI 9

HOSPITAL REVENUE BONDS, SERIES 2008A&B TO CONVERT SERIES 2005A (ISSUE

DATE 05/26/05) AND SERIES 2006Al&A2 (ISSUE DATE 1/25/06) TO FIXED

INTEREST RATE. PORTION OF 2008A&B WERE ADVANCE REFUNDED BY 2016A SERIES

ISSUED 04/27/2016. REMAINDER OF 2008A&B WERE ADVANCE REFUNDED BY 2018

SERIES (TAXABLE) ISSUED 02/06/2018.

REFUND THE 1999ABC BONDS (ISSUE DATE 9/22/99), PAY COSTS OF ISSUANCE, AND HOSPITAL REVENUE BONDS, SERIES 2008D, E, F, AND G TOGETHER WITH THE DEBT SERVICE RESERVE FUNDS FROM THE 1999ABC BONDS, THE PROCEEDS WERE USED TO PAY THE TERMINATION VALUE OF INTEREST RATE SWAP AGREEMENTS THAT HEDGED THE VARIABLE RATE EXPOSURE OF THE 1999ABC BONDS

Q لايا SERIES 2009 HOSPITAL REVENUE BOND TO REFUND THE SERIES 1999D&E (ISSUE 🖶 (ISSUE DATE 6/18/2008) AND TO FUND THE TERMINATION OF RELATED INTEREST DATE 9/22/99), SERIES 2004 (ISSUE DATE 12/16/04), AND SERIES 2008D, RATE SWAPS ON THE REFUNDED BONDS

SERIES 2011 HOSPITAL REVENUE BONDS - PROCEEDS USED TO REFUND THE SERIES

1

2007A-1 AND A-2 BONDS

ORLANDO HEALTH, INC

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

OFF A CONSTRUCTION LOAN RELATED TO MEDICAL OFFICE AND OUTPATIENT SERVICES ORLANDO GERIONAL MEDICAL CENTER REDESIGN AND DEVELOPMENT PROJECT AND PAY SERIES 2012A & 2012B REVENUE BONDS - ESTABLISH A PROJECT FUND FOR THE BUILDING

CENTRAL 2012 PURCHASE MONEY PROMISSORY NOTE AND PAY THE COSTS OF ISSUANCE BONDS - REFINANCE ON A TAX-EXEMPT BASIS THE TAX-EXEMPT PORTION OF HEALTH ADVANCE REFUND PORTION OF 2008A & B BONDS AND ADVANCE REFUND 2008C BONDS AND PAY THE COSTS OF ISSUANCE OF THE 2016A BONDS. SERIES 2016B REVENUE SERIES 2016A REVENUE REFUNDING BONDS - CURRENT REFUND 2006B BONDS OF THE 2016B BONDS

2/6/2018 (FINAL) 2/6/2018 (FINAL) 2/5/2018 REFUND SRS 1999D, 1999E, 2004 & 2008D 1/14/2014 2/5/2013 5/23/2017 LAST DATE REBATE COMPUTATION WAS PERFORMED FOR ARBITRAGE REFUND SERIES 1999A, 1999B & 1999C REFUND SERIES 2007A-1 & A-2 BONDS CONVERT SERIES 2005A, 2006A1& A2 CONVERT SERIES 2005A, 2006A1& A2 ORMC REDEVELOPMENT PROJECT SCHEDULE K, PART IV, LINE 2C SERIES 2008E SERIES 2008A SERIES 2008B SERIES 2012 SERIES 2009 SERIES 2011

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SCHEDULE L

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

►Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Employer identification number Name of the organization 59-1726273 ORLANDO HEALTH, INC. Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (d) Corrected (b) Relationship between disqualified person and (c) Description of transaction 1 (a) Name of disqualified person organization Yes No (1)(2) (3) (4)(5) (6) Enter the amount of tax incurred by the organization managers or disqualified persons during the year 2 under section 4958 ▶ \$ Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. ▶ \$ Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (g) In default? (h) Approved (a) Name of interested person (e) Original (f) Balance due (I) Written (b) Relationship (c) Purpose of (d) Loan to or from the principal amount by board or agreement? with organization loan organization? committee? Yes То From Yes No Yes No No (1) (2)(3) (4)

Grants or Assistance Benefiting Interested Persons. Part III

Complete if the organization answered "Yes" on Form 990, Part IV, line 27

Complete ii the	organization answered Tes	on romin 550, rantiv,	1110 27	
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)			····	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2017

(5) (6)(7) (8) (9) (10)Total

Page **2**

Schedule L (Form 990 or 990-EZ) 2017

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Shanng of organization's revenues?	
				Yes	No
(1) MARY FARRELL	SEE PART V	1,585,017	CONTRACTED FPA, LLC		х
(2)					
(3)					
					1
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

SCHEDULE L, PART IV, LINE 1, COLUMN B

MARY FARRELL, MD, FORMER BOARD MEMBER OF ORLANDO HEALTH, INC., IS ALSO EMPLOYED AND AN OFFICER OF FLORIDA PEDIATRIC ASSOCIATES, LLC, WHICH IS CONTRACTED TO PERFORM PEDIATRIC CRITICAL CARE SERVICES FOR THE HOSPITAL.

THE HOSPITAL ENGAGES FLORIDA PEDIATRIC ASSOCIATES, LLC AT ARMS-LENGTH TRANSACTIONS AT FAIR MARKET VALUE.



SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/lorm990

OMB No 1545-0047

2017

Open to Rublic
Inspection

Employer identification number 59-1726273

ORLANDO HEALTH, INC.

FORM 990, PURPOSE OF AMENDED RETURN

TO AMEND THE RETURN TO INCLUDE THE AUDITED FINANCIAL STATEMENTS, IN FULL,

AS REQUIRED BY SCHEDULE H. THE PREVIOUSLY FILED VERSION DID NOT INLCUDE

THE AUDITED STATEMENTS.

)

FORM 990, PART VI, LINE 1A

EXECUTIVE COMMITTEE

THE EXECUTIVE COMMITTEE SHALL CONSIST OF THE CHAIRMAN OF THE BOARD OF DIRECTORS, THE VICE CHAIRMAN OF THE BOARD OF DIRECTORS, THE PRESIDENT/CEO, THE SECRETARY, THE TREASURER, AND THE IMMEDIATE PAST CHAIRMAN OF THE BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE SHALL HAVE POWER TO TRANSACT ALL REGULAR BUSINESS OF THE BOARD OF DIRECTORS IN THE MANAGEMENT OF THE CORPORATION DURING THE PERIOD BETWEEN MEETINGS OF THE BOARD, SUBJECT TO LIMITATIONS SET FORTH IN THE BYLAWS AND ANY LIMITATIONS OTHERWISE IMPOSED BY THE BOARD OF DIRECTORS AND WITH THE FURTHER UNDERSTANDING THAT ALL MATTERS OF MAJOR IMPORTANCE TO THE CORPORATION WILL BE REFERRED TO THE BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE SHALL ALSO SERVE AS THE COMPENSATION COMMITTEE.

FORM 990, PART VI, LINE 2

BUSINESS RELATIONSHIPS

BERNADETTE SPONG, JAMAL HAKIM MD, JOHN CAPPLEMAN, KATHY SWANSON AND MARK

JONES HAD A BUSINESS RELATIONSHIP AS BOARD MEMBERS OF FOR PROFIT '

COMPANIES WHOLLY OWNED BY ORLANDO HEALTH, INC.

Schedule O (Form 990 or 990-EZ) 2017

Page 2

Name of the organization

ORLANDO HEALTH, INC.

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FORM 990, PART VI, LINE 6

DESCRIPTION OF CLASSES OF MEMBERS OR STOCKHOLDERS

A GROUP OF 40 MEMBERS OF THE COMMUNITY WAS ESTABLISHED WHEN ORLANDO HEALTH WAS CREATED. THIS SELF-PERPETUATING GROUP ELECTS THE GOVERNING BODY OF ORLANDO HEALTH THIS GROUP DOES NOT APPROVE DECISIONS OF THE GOVERNING BODY, NOR DOES IT RECEIVE A SHARE OF THE INCOME OR NET ASSETS OF ORLANDO HEALTH.

FORM 990, PART VI, LINE 7A

MEMBERS OF STOCKHOLDERS WHO MAY ELECT

THE GROUP OF 40 MEMBERS DESCRIBED ABOVE ELECTS THE GOVERNING BODY OF ORLANDO HEALTH, INC.

FORM 990, PART VI, LINE 11B

FORM 990 REVIEW PROCESS

THE CFO AND THE FINANCE DEPARTMENT REVIEWED THE FORM 990 AND ANY REQUIRED CHANGES THAT WERE MADE TO THE FORM 990. THE FINAL FORM 990 WAS THEN PROVIDED TO ALL MEMBERS OF THE BOARD TO REVIEW. ANY QUESTIONS ABOUT THE CONTENT WERE ANSWERED AND ANY CHANGES REQUIRED OF THE REVIEW WERE MADE.

FORM 990, PART VI, LINE 12C

CONFLICT OF INTEREST POLICY MENTORING AND ENFORCEMENT

THE ORGANIZATION HAS A DEDICATED COMPLIANCE DEPARTMENT WITH AN ANONYMOUS HOTLINE FOR REPORTING. THE COMPLIANCE DEPARTMENT PERFORMS INTERNAL AUDITS AND MONITORS ALL ANNUAL CONFLICT OF INTEREST QUESTIONNAIRES FOR ALL RELATED ORGANIZATIONS. BOARD MEMBERS ROUTINELY ANNOUNCE CONFLICTS AT BOARD MEETINGS AND LEAVE THE ROOM FOR THE DISCUSSION AND THE VOTE.



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Name of the organization ORLANDO HEALTH, INC.

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FORM 990, PART VI, LINE 15A OFFICERS AND POSITIONS FOR WHICH COMPENSATION PROCESS WAS USED THE EXECUTIVE COMPENSATION PROCESS AT ORLANDO HEALTH IS ADMINISTERED BY A COMMITTEE OF INDEPENDENT BOARD MEMBERS. THEY FOLLOW A BOARD APPROVED CHARTER AND OVERALL EXECUTIVE COMPENSATION PHILOSOPHY. THIS PROCESS APPLIES TO THE CEO, ALL OFFICERS AND WAS IMPLEMENTED PRIOR TO OCTOBER 1, 2006. THE CHARTER EMPOWERS THE COMPENSATION COMMITTEE TO ADMINISTER THE EXECUTIVE COMPENSATION PROGRAM AND PROCESS ON BEHALF OF THE FULL BOARD OF TRUSTEES. OVERALL, THE PHILOSOPHY IS INTENDED TO REWARD A BROAD SPECTRUM OF HIGH ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE EXPECTATIONS, PROMOTE RETENTION OF KEY MANAGEMENT TALENT AND ENSURE THAT COMPENSATION AND BENEFITS DO NOT EXCEED MARKET NORMS. ORLANDO HEALTH'S EXECUTIVE COMPENSATION PHILOSOPHY DEFINES THE MARKET FOR ADMINISTERING COMPENSATION AS A COMPARABLE SET OF NOT-FOR-PROFIT HEALTH CARE DELIVERY SYSTEMS. TO FULFILL THEIR RESPONSIBILITY TO LOOK AT RELEVANT MARKET DATA, AND BECAUSE OF THE SCALE AND COMPLEXITY OF THE ORGANIZATION, THE COMMITTEE REVIEWS INFORMATION FROM MULTIPLE SOURCES OF MARKET DATA. THEY USE THIS INFORMATION TO SUPPORT THEIR DECISIONS REGARDING ON-GOING ADMINISTRATION OF THE PROGRAM. ORLANDO HEALTH PROVIDES COMPENSATION TO ITS SENIOR EXECUTIVES IN THE FORM OF BASE SALARY, AN ANNUAL INCENTIVE PROGRAM, AND EXECUTIVE BENEFITS. THE COMPENSATION COMMITTEE IS COMPRISED OF 5 INDEPENDENT MEMBERS OF THE BOARD. THE COMMITTEE IS EMPOWERED TO ENGAGE OUTSIDE COUNSEL AND CONSULTING SUPPORT, WHICH THEY DO. THE COMPENSATION COMMITTEE'S INDEPENDENT COMPENSATION CONSULTANT AND COUNSEL OPINE TO THE COMPENSATION COMMITTEE THAT THE LEVEL OF THE COMPENSATION PAID AND THE PROCESS BY WHICH COMPENSATION IS ESTABLISHED MEET APPLICABLE IRS

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REASONABLENESS AND "SAFE HARBOR" STANDARDS.

FORM 990, PART VI, LINE 19

AVAILABILITY OF GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND

FINANCIAL STATEMENTS TO THE PUBLIC

THESE DOCUMENTS ARE MADE AVAILABLE TO THE GENERAL PUBLIC UPON REQUEST- IN

ACCORDANCE WITH FEDERAL TAX LAW PUBLIC INSPECTION REQUIREMENTS.

FORM 990, PART XI, LINE 9

OTHER CHANGES IN NET ASSETS OR FUND BALANCES

AFFILIATED EQUITY TRANSFERS

\$(135,046,000)

CONTRIBUTIONS - BOOK/TAX DIFFERENCES

\$(9,782,039)

OTHER CHANGES AND EXTRAORDINARY ITEMS

\$(734,179)

TOTAL

\$(145,562,218)

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

ORLANDO HEALTH IS ONE OF FLORIDA'S MOST COMPREHENSIVE PRIVATE, NOT-FOR-PROFIT HEALTHCARE ORGANIZATIONS.

SINCE 1918, ORLANDO HEALTH HAS BEEN PART OF THE GREATER ORLANDO COMMUNITY, GROWING FROM A SINGLE HOSPITAL INTO AN AWARD-WINNING NOT-FOR-PROFIT HEALTHCARE ORGANIZATION AND COMMUNITY-BASED NETWORK OF PHYSICIAN PRACTICES, HOSPITALS AND OUTPATIENT CARE CENTERS THROUGHOUT CENTRAL FLORIDA. AS A LEADING HEALTHCARE RESOURCE, PROVIDING WORLD-CLASS MEDICAL CARE AS WELL AS TRAINING OUR FUTURE HEALTHCARE PROVIDERS, ORLANDO HEALTH CONTINUES TO FOSTER GROWTH

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ATTACHMENT 1 (CONT'D)

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AND DEVELOPMENT THROUGHOUT THE REGION FOR GENERATIONS TO COME.

OUR SYSTEM INCLUDES:

ORLANDO HEALTH ORLANDO REGIONAL MEDICAL CENTER (ORMC) - ONE OF THE LARGEST TERTIARY FACILITIES IN THE REGION, ORMC IS ORLANDO HEALTH'S FLAGSHIP FACILITY AND HOME TO THE AREA'S ONLY LEVEL ONE TRAUMA CENTER. FOR NEARLY 100 YEARS, ORMC HAS PROVIDED THE MOST ADVANCED OPTIONS AVAILABLE FOR SURGICAL, MEDICAL, REHABILITATIVE AND EMERGENCY CARE. TODAY, THROUGH ORMC'S STATE-OF-THE-ART TECHNOLOGY AND LEADING MEDICAL SPECIALISTS, ORMC PROVIDES COMPREHENSIVE CONTINUUM OF CARE FOR TRAUMA, VASCULAR, STROKE, NEUROSCIENCE, ONCOLOGY, SURGERY AND ORTHOPEDIC PATIENTS. IN ADDITION TO THE AREA'S ONLY LEVEL ONE TRAUMA CENTER, ORMC IS HOME TO THE AREAS ONLY AIR AMBULANCE SERVICE AND ONE OF THE STATE'S SIX MAJOR TEACHING HOSPITALS.

ORLANDO HEALTH ARNOLD PALMER HOSPITAL FOR CHILDREN - FOR MORE THAN 25 YEARS, ARNOLD PALMER HOSPITAL HAS BEEN A PLACE OF HOPE AND HEALING. DEDICATED EXCLUSIVELY TO THE HEALTHCARE NEEDS OF CHILDREN, ARNOLD PALMER HOSPITAL OFFERS EXPERTISE IN A WIDE RANGE OF PEDIATRIC SPECIALTIES INCLUDING CARDIOLOGY AND CARDIAC SURGERY, CRANIOMAXILLOFACIAL SURGERY, ENDOCRINOLOGY AND DIABETES, AND GASTROENTEROLOGY. ARNOLD PALMER HOSPITAL ALSO HOUSES CENTRAL FLORIDA'S ONLY PEDIATRIC LEVEL ONE TRAUMA CENTER AND EMERGENCY DEPARTMENT. THE HOWARD PHILLIPS CENTER FOR CHILDREN & FAMILIES IS





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ALSO UNDER THE ARNOLD PALMER HOSPITAL UMBRELLA. THROUGH THE HOWARD PHILLIPS CENTER FOR CHILDREN & FAMILIES, A CONTINUUM OF UNIQUE, SPECIALIZED SERVICES ARE PROVIDED TO AT-RISK CHILDREN AND FAMILIES IN CENTRAL FLORIDA FACING DIFFICULT MEDICAL AND EMOTIONAL CHALLENGES SUCH AS ABUSE, NEGLECT, DEVELOPMENTAL DELAYS AND LACK OF ACCESS TO PROPER HEALTHCARE. IN 2018, OVER 15,000 CHILDREN AND FAMILIES WERE SERVED THROUGH THE CENTER'S SIX SPECIALIZED PROGRAMS.

ORLANDO HEALTH WINNIE PALMER HOSPITAL FOR WOMEN & BABIES - WINNIE
PALMER HOSPITAL IS DESIGNED TO MEET THE UNIQUE HEALTH NEEDS OF
WOMEN AND BABIES IN A CARING, FAMILY-CENTERED ENVIRONMENT. THROUGH
STATE-OF-THE-ART TECHNOLOGY AND A COMMITTED TEAM, WINNIE PALMER
HOSPITAL'S LEVEL III NEONATAL INTENSIVE CARE UNIT (NICU) HAS ONE
OF THE HIGHEST SURVIVAL RATES IN THE COUNTRY FOR LOW-BIRTH WEIGHT
BABIES. A LEADER IN OBSTETRICS AND NEONATAL INTENSIVE CARE AS WELL
AS COMPREHENSIVE HEALTHCARE FOR WOMEN THROUGHOUT ALL STAGES OF
LIFE, THE HOSPITAL PROVIDES A WIDE RANGE OF OBSTETRIC AND
GYNECOLOGIC SERVICES.

ORLANDO HEALTH UF HEALTH CANCER CENTER - ORLANDO HEALTH HAS JOINED FORCES WITH UNIVERSITY OF FLORIDA HEALTH TO PROVIDE THE MOST EFFECTIVE CANCER CARE FOR OUR COMMUNITIES. THE ESTABLISHMENT OF THE CANCER CENTER BRINGS THE MOST EXPERIENCED CANCER DOCTORS TOGETHER WITH TOP CANCER RESEARCHERS TO PROVIDE UNIQUE TREATMENTS





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TAILORED TO EACH PATIENT'S NEEDS HOME TO THE MARJORIE AND LEONARD WILLIAMS CENTER FOR PROTON THERAPY, THE CENTER IS FLORIDA'S FIRST

- AND ONLY THE NATION'S 23RD PROTON THERAPY CENTER. WITH 60

PRIVATE INPATIENT BEDS, SPECIFIC SERVICES INCLUDE GENETIC

COUNSELING, INTEGRATIVE MEDICINE, NUTRITION SERVICES, COUNSELING

AND REHABILITATION.

ORLANDO HEALTH DR. P. PHILLIPS HOSPITAL - ORLANDO HEALTH DR. P.
PHILLIPS HOSPITAL IS A COMPREHENSIVE COMMUNITY HOSPITAL OFFERING A
WIDE RANGE OF SPECIALIZED PROGRAMS AND SERVICES FOR OUR PATIENTS
IN SOUTHWEST ORANGE COUNTY. AS A FULL SERVICE MEDICAL AND SURGICAL
FACILITY DIAGNOSTIC IMAGING, REHABILITATION AND SURGICAL SERVICES
INCLUDING VASCULAR, NEUROSURGERY, ONCOLOGY, ORTHOPEDICS AND THE
DAVINCI ROBOTIC SURGICAL SYSTEM ARE OFFERED. THE HOSPITAL ALSO
INCLUDES CARDIOVASCULAR CARE AS A FULLY ACCREDITED CHEST PAIN
CENTER AND A DESIGNATED PRIMARY STROKE CENTER. HOME HEALTHCARE,
WOUND CARE THERAPIES AND MULTIPLE SCLEROSIS COMPREHENSIVE CARE ARE
ALSO PROVIDED.

ORLANDO HEALTH - HEALTH CENTRAL HOSPITAL - SERVING OUR PATIENTS IN WEST ORANGE COUNTY, HEALTH CENTRAL HOSPITAL IS A FULL-SERVICE ACUTE CARE COMMUNITY HOSPITAL PROVIDING ACCESS TO A WIDE RANGE OF SPECIALTY CARE. THE HOSPITAL PROVIDES SERVICES IN CARDIAC CARE, NEUROLOGY, NEUROSURGERY, ORTHOPEDIC AND SPINE CARE, ENDOCRINOLOGY, ONCOLOGY, WOUND CARE, MAMMOGRAPHY AND GENERAL SURGERY. THE







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HOSPITAL ALSO OFFERS A PRIMARY STROKE CENTER.

ORLANDO HEALTH SOUTH SEMINOLE HOSPITAL - SERVING SEMINOLE COUNTY, SOUTH SEMINOLE HOSPITAL IS A FULL-SERVICE COMMUNITY HOSPITAL OFFERING ADVANCED MEDICAL PROCEDURES AS WELL AS A FOCUS ON PREVENTION, WELLNESS AND COMMUNITY OUTREACH SERVICES. SERVICES OFFERED INCLUDE ENDOSCOPY, WOMEN'S HEALTH, BEHAVIORAL HEALTH, WOUND CARE AND HYPERBARIC MEDICINE, AND THERAPIES (PHYSICAL, OCCUPATIONAL AND SPEECH). THE FACILITY IS ALSO HOME TO ONE OF ORLANDO HEALTH'S THREE AIR CARE TEAM HELICOPTER BASES

ORLANDO HEALTH SOUTH LAKE HOSPITAL - SERVING THE WHOLE SOUTHERN REGION OF LAKE COUNTY, THE HOSPITAL IS A FULLY-ACCREDITED CHEST PAIN CENTER AND A BREAST IMAGING CENTER OF EXCELLENCE. SERVICES OFFERED INCLUDE CARDIAC, WOMEN'S HEALTH, ORTHOPEDICS, REHABILITATION, AN OUTPATIENT SURGICAL CENTER, WOUND CARE, ROBOTIC SURGERY, DIAGNOSTIC IMAGING, HOME HEALTHCARE AND THE NATIONAL TRAINING CENTER, A SPORTS AND WELLNESS FACILITY. THE FACILITY IS HOME TO ONE OF ORLANDO HEALTH'S THREE AIR CARE TEAM HELICOPTER BASES.

ORLANDO HEALTH IS PROUD TO OFFER THE REGION'S ONLY LEVEL ONE TRAUMA CENTER, THE AREA'S FIRST HEART PROGRAM; SPECIALTY HOSPITALS DEDICATED TO CHILDREN, WOMEN AND BABIES; A MAJOR CANCER CENTER; AND LONG-STANDING COMMUNITY HOSPITALS. OUR TECHNOLOGY AND ADVANCED

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MEDICAL TREATMENTS AND PROCEDURES, ALONG WITH OUR EXPERT STAFF, HAVE DISTINGUISHED ORLANDO HEALTH AS A HEALTHCARE LEADER, PROVIDING ACCESS TO NEARLY TWO MILLION CENTRAL FLORIDA RESIDENTS.

THE HEALTH SYSTEM IS ONE OF CENTRAL FLORIDA'S LARGEST EMPLOYERS WITH MORE THAN 16,000 EMPLOYEES AND OVER 2,000 ON-STAFF PHYSICIANS SUPPORTING OUR PHILOSOPHY OF PROVIDING A CONTINUUM OF CARE THAT REVOLVES AROUND PATIENTS' NEEDS. WE HAVE ALWAYS BEEN - AND ALWAYS WILL BE - FOCUSED ON ACHIEVING THE VERY BEST OUTCOMES FOR OUR PATIENTS.

ORLANDO HEALTH DELIVERS CARE THROUGH OUR FIVE ACUTE CARE HOSPITALS, THREE SPECIALTY HOSPITALS AND NUMEROUS OUTPATIENT CENTERS. DURING THE FISCAL YEAR ENDING ON SEPTEMBER 30, 2018 WE HAD 441,109 DAYS OF INPATIENT CARE, 708,416 OUTPATIENT VISITS, 14,329 BIRTHS AND 278,608 EMERGENCY VISITS. IN ACCORDANCE WITH OUR MISSION, ORLANDO HEALTH PROVIDED EXTENSIVE CARE TO PATIENTS WITHOUT CHARGE OR AT AN AMOUNT LESS THAN OUR ESTABLISHED RATES

WE OFFER COMMUNITY EDUCATION, SCHOOL INITIATIVES AND SUPPORT GROUPS. AS A TEACHING HOSPITAL, ORLANDO HEALTH OFFERS RESIDENCY PROGRAMS DESIGNED TO TRAIN FUTURE HEALTHCARE PROFESSIONALS.

WE ARE ORLANDO'S HEALTHCARE

AS THE PHYSICIANS, TEAM MEMBERS AND VOLUNTEERS OF ORLANDO HEALTH

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UNDERSTAND THAT HEALTHCARE EXTENDS BEYOND THE WALLS OF OUR

FACILITIES, THEY OFTEN CONTRIBUTE TO THE COMMUNITY BY EDUCATING

OTHERS AND PROVIDING PROGRAMS AND SERVICES SOME OF OUR COMMUNITY

PROGRAMS INCLUDE: COMMUNITY OUTREACH, SPEAKERS BUREAU, SUPPORT AND

EDUCATION, COMMUNITY WELLNESS SCREENINGS, COMMUNITY HEALTH FAIRS,

PASTORAL OUTREACH AND SPIRÎTUAL CARE. MANY OF THESE ACTIVITIES

BRING LITTLE OR NO PAYMENT TO OUR SYSTEM BUT ARE CONTINUED BECAUSE

THEY SUPPORT OUR MISSION AND PROVIDE VALUE TO THE COMMUNITY.

COMMUNITY CLINICAL SUPPORT SERVICES

ORLANDO HEALTH PROVIDES ACCESS TO PRIMARY CARE SERVICES THROUGHOUT OUR MARKET AREA. IN ADDITION, WE HAVE A LONG HISTORY OF SUPPORTING THE MISSIONS OF OTHER COMMUNITY ORGANIZATIONS WHO PROVIDE PRIMARY CARE ACCESS. ORGANIZATIONS SUCH AS PRIMARY CARE ACCESS NETWORK, TRUE HEALTH; COMMUNITY HEALTH CENTERS, INC., ORANGE BLOSSOM FAMILY HEALTH; ORANGE COUNTY HEALTH SERVICES; GRACE MEDICAL HOME AND SHEPERD'S HOPE. RELATIONSHIPS WITH COMMUNITY ORGANIZATIONS LIKE THE ONES NAMED ARE IMPORTANT TO US AND REMAIN AT THE CENTER OF THE ORLANDO HEALTH COMMUNITY BENEFIT INITIATIVE.

LEVEL ONE TRAUMA CENTER

ORLANDO REGIONAL MEDICAL CENTER IS PROUD TO BE HOME TO CENTRAL
FLORIDA'S ONLY LEVEL ONE TRAUMA CENTER. NOT ALL HOSPITALS ARE
TRAUMA CENTERS, AND NOT EVERY EMERGENCY DEPARTMENT CAN HANDLE
EVERY EMERGENCY. A TRAUMA CENTER IS NOT AN EMERGENCY DEPARTMENT. A



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TRAUMA CENTER IS A STATE-ACCREDITED HOSPITAL FACILITY CAPABLE OF HIGHLY SPECIALIZED TREATMENT FOR THE MOST CRITICAL INJURIES. IN CENTRAL FLORIDA, THIS CARE CAN ONLY BE RECEIVED AT ORLANDO REGIONAL MEDICAL CENTER

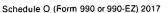
OUR LEVEL ONE TRAUMA CENTER FEATURES A MULTIDISCIPLINARY TEAM OF
BOARD-CERTIFIED DOCTORS, NURSES AND TECHNICIANS READY TO TREAT THE
MOST SEVERELY INJURED PATIENTS 24 HOURS A DAY, 7 DAYS A WEEK.

COMPREHENSIVE TRAUMA CARE SERVICES INCLUDE DEDICATED,
STATE-OF-THE-ART TRAUMA RESUSCITATION ROOMS, OPERATING ROOMS,
RADIOLOGY, AND A 256-SLICE CT SCANNER.

IN ADDITION TO TRAUMA CARE, THE ORLANDO HEALTH LEVEL ONE TRAUMA
CENTER AND AIR CARE TEAM SERVE AS AN INTEGRAL RESOURCE FOR
DISASTER READINESS AND RESPONSE PLANNING IN GREATER ORLANDO. IN
2018, 4,885 TRAUMA PATIENTS WERE ADMITTED, OF WHICH 1,454 PATIENTS
REQUIRED LEVEL ONE TRAUMA RESPONSES. BERT MARTIN'S CHAMPIONS FOR
CHILDREN EMERGENCY DEPARTMENT & TRAUMA CENTER AT ORLANDO HEALTH'S
ARNOLD PALMER HOSPITAL PROVIDES LEVEL ONE TRAUMA CARE TO PEDIATRIC
PATIENTS. IN 2018, THROUGH MORE THAN 55,000 VISITS, OVER 900
PEDIATRIC PATIENTS RECEIVED SPECIALIZED EMERGENCY CARE AND OUR
TEAM RESPONDED TO 257 PEDIATRIC TRAUMA ALERTS.

WOMEN'S AND CHILDREN'S HEALTH SERVICES

THE HOWARD PHILLIPS CENTER FOR CHILDREN & FAMILIES IS A CENTER OF



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EXCELLENCE, HELPING CHILDREN, HEALING FAMILIES AND STRENGTHENING COMMUNITIES. THE CENTER PROVIDES HEALTHCARE TO TEENS FROM LOW INCOME FAMILIES; SUPPORT AND EDUCATION FOR NEW PARENTS SO THEY MAY BUILD BETTER LIVES FOR THEMSELVES AND THEIR CHILDREN; MUCH NEEDED THERAPEUTIC SUPPORT FOR BABIES AND TODDLERS WITH DEVELOPMENTAL DISABILITIES AND DELAYS, AND A SAFE PLACE FOR CHILDREN TO RECOVER AND HEAL FROM THE TRAUMA OF ABUSE AND NEGLECT IN FISCAL YEAR 2018, THE HOWARD PHILLIPS CENTER FOR CHILDREN & FAMILIES SERVED 17,140 CHILDREN AND THEIR FAMILIES.

RESEARCH

RESEARCH IS A KEY COMPONENT IN MAKING ORLANDO HEALTH A STATE-OF-THE-ART HEALTHCARE FACILITY IN CENTRAL FLORIDA. OVER \$3 MILLION IN RESEARCH WAS COMPLETED IN 2018. ADDITIONAL FUNDS ARE CONTINUALLY SECURED FOR ONGOING RESEARCH ACTIVITIES OF THE ORGANIZATION, CONTINUING TO MAKE LEADING-EDGE TREATMENTS AVAILABLE TO PATIENTS. PRESENTLY PATIENTS WITH A VARIETY OF CANCER TYPES ARE BEING FOLLOWED ON CLINICAL TRIALS, MORE THAN HALF OF THEM ARE NEWLY ENROLLED OR IN ACTIVE TREATMENT. CLINICAL RESEARCH IS INTEGRATED INTO THE ENTIRE CURRICULUM OF THE MEDICAL EDUCATION AND RESIDENCY PROGRAM, ENABLING RESIDENTS TO LEARN ABOUT RESEARCH ON A REGULAR BASIS AND TEACHING THEM THE METHODS OF INCORPORATING RESEARCH INTO THE PRACTICE OF MEDICINE.

HEALTH EDUCATION

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ORLANDO HEALTH IS A DESIGNATED TEACHING HOSPITAL IN CENTRAL FLORIDA AND THE INSTITUTIONAL SPONSOR OF SEVEN RESIDENCY AND 19 FELLOWSHIP PROGRAMS; OUR COMMITMENT TO MEDICAL EDUCATION IS PART OF OUR CORE MISSION. WE SERVE AS A VALUABLE TRAINING SITE FOR MEDICAL STUDENTS FROM FLORIDA STATE UNIVERSITY, THE UNIVERSITY OF FLORIDA AND THE UNIVERSITY OF SOUTH FLORIDA, AS WELL AS FROM SCHOOLS THROUGHOUT THE UNITED STATES. ORLANDO HEALTH IS ALSO A MAJOR CLINICAL AND COMMUNITY PARTNER WITH THE UNIVERSITY OF CENTRAL FLORIDA'S COLLEGE OF MEDICINE, PROVIDING FACULTY TO THE PROGRAM

NURSING AND ALLIED HEALTH PROFESSIONS

IN RESPONSE TO THE NURSING AND NURSING FACULTY SHORTAGE, ORLANDO HEALTH UNDERWRITES KEY FACULTY POSITIONS AT LOCAL SCHOOLS, INCLUDING VALENCIA COMMUNITY COLLEGE, SEMINOLE STATE COLLEGE, THE UNIVERSITY OF CENTRAL FLORIDA AND W.R. BOONE HIGH SCHOOL HEALTHCARE ACADEMY. THESE PROGRAMS INCLUDE FACULTY FOR NURSING, RADIOLOGY, CARDIOVASCULAR TECHNOLOGY AND A HIGH SCHOOL HEALTHCARE ACADEMY INSTRUCTOR. CLINICAL PASTORAL EDUCATION IS ALSO PROVIDED BY THE SPIRITUAL CARE DEPARTMENT WITH A CLINICAL SETTING FOR STUDENTS PURSUING A PROFESSION IN PASTORAL CARE OR CHAPLAINCY.

VALUE TO THE COMMUNITY

BY OFFERING THE BEST QUALITY OF CARE, RESPONDING TO COMMUNITY NEEDS AND CONCENTRATING RESOURCES IN AREAS THAT TRULY MAKE A





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DIFFERENCE, ORLANDO HEALTH MAINTAINS A RICH TRADITION OF PROVIDING BENEFIT TO THE COMMUNITY. OUR COMMUNITY BENEFIT EFFORT IS A MEASURED APPROACH TO MEETING IDENTIFIED COMMUNITY HEALTH NEEDS, PARTICULARLY IN THE VULNERABLE, UNINSURED AND UNDERSERVED COMMUNITIES. AS A NOT-FOR-PROFIT, COMMUNITY-BASED ORGANIZATION, ORLANDO HEALTH IS DEDICATED TO IMPROVING THE HEALTH AND WELL-BEING OF THE PEOPLE WE SERVE. WE ARE COMMITTED TO CHARITY CARE, WHICH IS THE PROVISION OF MEDICAL ATTENTION AND SERVICES TO THE REGION'S MOST VULNERABLE AND UNINSURED, REGARDLESS OF A PATIENT'S ABILITY TO PAY, A PATIENT'S INSUFFICIENT HEALTH INSURANCE COVERAGE, OR THE EXISTENCE OF ANY GOVERNMENT-SPONSORED PROGRAMS COVERING THE FULL COST OF SERVICES. IN FISCAL YEAR 2018, ORLANDO HEALTH PROVIDED \$74,572,885 IN CHARITY CARE, AS WELL AS \$79,934,875 IN COMMUNITY BENEFIT PROGRAMS AND SERVICES AND \$85,712,082 IN MEDICALD SHORTFALLS AND OTHER MEANS-TESTED GOVERNMENT PROGRAMS

COMMUNITY PARTNERSHIPS

THE TRUE VALUE OF COMMUNITY BENEFIT IS DERIVED NOT FROM PROGRAMS

AND SERVICES THAT AN ORGANIZATION PROVIDES, BUT FROM THE

RELATIONSHIPS IT CULTIVATES. ORLANDO HEALTH HAS BEEN FORTUNATE TO

PROVIDE BENEFITS BEYOND TRADITIONAL HEALTHCARE PROGRAMS THROUGH

PARTNERSHIP OPPORTUNITIES WITH OVER 265 ORGANIZATIONS.

ATTACHMENT 2



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	ATTACHME	NT 2 (CONT'D)
990, PART VII- COMPENSATION OF THE FIVE HIGH	EST PAID IND. CONTRACTORS	
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
AVI FOODSYSTEMS, INC. 2590 ELM RD NE WARREN, OH 44483	FOOD SERVICES	11,932,122.
BARTON MALOW COMPANY 26500 AMERICAN DR SOUTHFIELD, MI 48034	CONSTRUCTION ȘERVICE	11,770,238
ALLSCRIPTS HEALTHCARE, LLC 8529 SIX FORKS RD RALEIGH, NC 27615	COMPUTER SERVICES	8,329,629.
EFFICIENCY MEDIA, INC. 3616 WINNETKA RD GLENVIEW, IL 60026	CONSULTING SERVICES	7,856,420.
THE CLARO GROUP, LLC 321 N CLARK ST STE 1200	CONSULTING SERVICES	4,796,109.

Schedule O (Form 990 or 990-EZ) 2017

CHICAGO, IL 60654

ORLANDO HEALTH, INC.

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37 Related Organizations and Unrelated Partnerships

► Go to www.irs.gov/Form990 for instructions and the latest information. ► Attach to Form 990.

2017 Open to Public

OMB No 1545-0047

59-1726273

Employer identification number

59-1726273

Identification of Disregarded Entities. Complete of the organization answered "Yes" on Form 990, Part IV, line 33 Part I

ORLANDO HEALTH, INC.

Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R (Form 990)

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)					İ	
(4)						
(5)					,	
(9)						
Part II	Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year	e organization answ	ered "Yes" on For	rm 990, Part IV	, line 34, because	it had

	one of more related tax exempt organizations dailing and year	יייי איייי						
(e)		(P)	Θ	(p)	(e)	6	6)	
Name, address, and EiN of related organization	related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity	Section 512(b)(13) controlled entity?	12(b)(13) olled y?
							Yes	ş
(1) ORLANDO HEALTH FOUNDATION, INC	59-2244943		Y					
3160 SOUTHGATE COMMERCE BLVD	ORLANDO, FL 32806	SUPPORT OH	FL	501 (C) (3)	7	OHI	×	
(2) ORLANDO HEALTH CENTRAL, INC	80-0764192							
10000 W COLONIAL DRIVE	OCOEE, FL 34761	HEALTHCARE	FL	501 (C) (3)	3	ОНІ	×	
(3) ORLANDO CANCER CENTER, INC	59-3005020							
1400 S ORANGE AVENUE	ORLANDO, FL 32806	CANCER CENTER	FL	501(C)(3)	12A	OHI	×	
(4) ORLANDO PHYSICIANS NETWORK, INC	59-3110868							
1414 KUHL AVENUE	ORLANDO, FL 32806	SUPPORT OH	FL	501 (C) (3)	12A	ОНІ	×	
(5) WEST ORANGE HEALTHCARE, INC	59-3269402							
10000 W COLONIAL DRIVE	OCOEE, FL 34761	SUPPORT OHC	FL	501 (C) (3)	12A	OHC	×	
(6) HEALTH CENTRAL FOUNDATION, INC	59-2091206							
10000 W COLONIAL DRIVE	OCOEE, FL 32806	SUPPORT OHC	FL	501(C)(3)	7	OHF	×	
(7) GREATER ORLANDO CHILDREN'S MIRACLE NTWK	NTWK 59-3452974							
3160 SOUTHGATE COMMERCE BLVD	ORLANDO, FL 32806	SUPPORT OHF	F.	501 (C) (3)	7	OHF	×	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2017

ORLANDO HEALTH, INC.

59-1726273

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37

► Go to www.irs.gov/Form990 for instructions and the latest information ► Attach to Form 990.

Copen to Public ...

OMB No 1545-0047

59-1726273

Employer identification number

(f)
Direct controlling
entity Identification of Related Tax-Exempt Organizations. Complete of the organization answered "Yes" on Form 990, Part IV, line 34, because it had (e) End-of-year assets (d) Total income Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33 (c)
Legal domicile (state
or foreign country) (b) Primary activity (a)Name, address, and EIN (if applicable) of disregarded entity ORLANDO HEALTH, Part II Part I

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(3)

Ξ

(2)

(5)

one or more related tax-exempt organizations during the tax year	ne tax year						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	2(b)(13) illed <i>y?</i>
						Yes	2
(1) ORLANDO HEALTH PHYSICIAN GROUP, INC 59-3259553							
1414 KUHL AVENUE ORLANDO, FL 32806	PHY SUPPT SRV	FL	501(C)(3)	12A	ОНІ	×	
(2) LAKELAND REGIONAL MEDICAL CENTER FND 23-7134974							
1324 LAKELAND HILLS BOULEVARD LAKELAND, FL 33805	FUNDRAISING	FL	501(C)(3)	12A	LRHS	×	
(3) LAKELAND REGIONAL MEDICAL CENTER, INC 59-2650456						_	Ĭ
1324 LAKELAND HILLS BOULEVARD LAKELAND, FL 33805	HEALTHCARE	FL	501(C)(3)	3	LRHS	×	
(4) LAKELAND REGIONAL HEALTH SYSTEMS, INC 59-2650464							
1324 LAKELAND HILLS BOULEVARD LAKELAND, FL 33805	SUPPORT OTHER	FL	501(C)(3)	12A	. Іно	×	
(5)							
(9)							
(2)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990

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Schedule R (Form 990) 2017

ORLANDO HEALTH, INC.

Page 2

Schedule R (Form 990) 2017

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year Part

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	Predominant income (related, unrelated, excluded from lax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportoreto elecatore?	(t) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(J) General or managing partner?	(k) Percentage ownership
		,,,					Yes No		Yes No	
(1) POLK STARLIGHT 20-2108795									-	
SEE PART VII	TESTING FACILITY	FL	LRHS	RELATED	0	0	×	0	×	51 0000
(2) LIFT ORLANDO IMPACT 81-4062133									-	
SEE PART VII	REAL ESTATE	FL	ОНІ	EXCLUDED	-20,382	2,756,809	×	0	×	51 3745
(3)										
(4)									-	
			***			,				
(5)							_		_	
(9)							-			
(7)									ı	
Parative Identification of Related Organizations Taxable	ted Organizations	Taxable		as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV	ete if the orgar	lization answer	ed "Yes	" on Form 990,	Part IV	
line 34, because it had one or more related organizations treated as a corporation or trust during the tax year	d one or more rel	ated org	anizations treat	ed as a corporation	or trust during t	he tax year		-		

line 34, because it flad offe of filore related organizations treated as a corporation of trust during the tax year	nons treated as a	a corporati	on or trust aurii	ng tne tax year				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp. S corp. or trust)	(f) Share of total income	(g) Share of end-of-year assets	Percentage Section Section ownership controlled section 512(b)(13)	(I) Section 512(b)(13) controlled
								Yes No
(1) HEALTHNET SERVICES, INC & SUBS 59-2246203								
1414 KUHL AVENUE ORLANDO, FL 32806	MEDICAL SVCS	FL	ОНІ	C CORP	-18,106,615	129,407,718	100 0000	×
(2) ORANGE INDEMNITY, LTD 98-0516252								
_ P O BOX 1159 KY11102, CJ	CAPTIVE INS	3	ОНІ	C CORP	75,000	1,968,204	100 0000	×
(3) COMMUNITY HEALTH OF FLORIDA, INC								
1414 KUHL AVENUE ORLANDO, FL 32806	INSURANCE LIC	FL	ОНІ	C CORP	0	0	20 1000	×
(4) LAKELAND REGIONAL HEALTH VENTURES, INC 59-2650902								
1324 LAKELAND HILLS BOULEVARD LAKELAND, FL 33805	MEDICAL SVCS	FL	LRHS	C CORP	0	0		×
(5)								
. (9)								_
(2)								_

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Schedule R (Form 990) 2017

ORLANDO HEALTH, INC.

lete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 is schedule following transactions with one or more related organizations listed in Parts II-IV? or a controlled entity. Ization(s). Ization(s). autors for related organization(s). autors by related organization(s).	10 10 10 11 11 11 11 11 11 11 11 11 11 1
ed in Parts II-IV?	
	** ** ** * *
	<u> </u>
1r 1s for information on who must complete this line, including covered relationships and transaction thresholds	1r X
(c) Amount involved	(d) Method of determining amount involved
14,509,251.	FMV
2,420,573.	FMV
9,749,623.	FMV
2,305,474.	FMV
4,091,101.	FMV
55,077.	FMV
Sol	Schedule R (Form 990) 2017
	relationships and trar (c) Amount involved 2,420,573. 2,420,573. 9,749,623. 2,305,474. 2,305,474.

59-1726273

Page 3

Schedule R (Form 990) 2017

Schedule R (Form 990) 2017 Yes No If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds Ξ 9 4 2 7 <u>1</u> 무 7 Performance of services or membership or fundraising solicitations by related organization(s).................. FMV FΜV FMV FMV FMVFΜV 4,908,396. 73,336,241. Transactions With Related Organizations. Complete of the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 75,000. 311,125,268. 1,934,048. 2,076,932 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? (b) Transaction type (a-s) 0 0 0 ᆸ Σ z Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule Gift, grant, or capital contribution to related organization(s) Other transfer of cash or property from related organization(s). (a) Name of related organization Dividends from related organization(s), ORLANDO HEALTH MEDICAL GROUP, INC. ORLANDO HEALTH MEDICAL GROUP, INC. ORLANDO HEALTH FOUNDATION, INC ORLANDO HEALTH FOUNDATION, INC ORLANDO HEALTH CENTRAL, INC ORANGE INDEMNITY, LTD JSA 7E1309 2 000 Ε _ ۵ 5 (3) (2) 4 (2) 9 Ξ

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

Schedule R (Form 990) 2017

Part V

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule			Yes No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations list	ed in Parts II-IV?	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	•		- 1 a
b Gift, grant, or capital contribution to related organization(s)			1b
c Gift grant or capital contribution from related organization(s)			15
			19
e Loans or loan guarantees by related organization(s)			9
f Dividends from related organization(s)	•		¥=
g Sale of assets to related organization(s)			19
			1h
Exchange of assets with related organization(s)	· · · · · · · · · · · · · · · · · · ·		
i Lease of facilities equipment or other assets to related organization(s)	· · · · · · · · · · · · · · · · · · ·		
ן בכמסט כו ומכווויניסן כקמוף וויכוון, כו כנויסן מססטט וכ וכומוכט כו שמוויבמוסווני)	· · · · · · · · · · · · · · · · · · ·		
k Lease of facilities, equipment, or other assets from related organization(s)			1k
Performance of services or membership or fundraising solicitations for related			=
m Performance of services or membership or fundraising solicitations by related organization(s),			1m
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	•		1n
			10
p Reimbursement paid to related organization(s) for expenses.			
q Reimbursement paid by related organization(s) for expenses			19
r Other transfer of cash or property to related organization(s)			- ::::::::::::::::::::::::::::::::::::
,,			15
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	nis line, including cove	red relationships and transa	action infesholds
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) ORLANDO PHYSICIANS NETWORK, INC.	0	3,887,694.	FMV
(2) ORLANDO HEALTH CENTRAL, INC.	Õ	12,283,920.	FMV
(3) ORLANDO HEALTH MEDICAL GROUP, INC.	0	43,634,521.	FMV
	7		
(4) ORLANDO PHYSICIANS NETWORK, INC	α	814,233.	FMV
(5) ORLANDO HEALTH FOUNDATION, INC.	Ø	1,752,513.	FMV
(6) PHYSICIAN ASSOCIATES, LLC	ø	38,352,891.	FMV
JSA 7 E 1 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Sch	Schedule R (Form 990) 2017
TELOUS SUNCTIONS CARD AMOUNT AT A A A A A A A A A A A A A A A A A	1		

Notes (Note to the second section of the section of the s	or IV of this sobodula			Yes No
Note: Complete line I il any entity is listed in Faits II, III,	:			
1 During the tax year, did the organization engage in any of the following transactions with one	any of the following transactions with one or more related	elated organizations listed	ted in Parts II-IV?	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	iv) rent from a controlled entity.	• • • • • • • • • • •		
b Gift, grant, or capital contribution to related organization(s).	ation(s)			1p
c Gift grant or capital contribution from related organization(s)	(s)uoitezio			10
		· · · · · · · · · · · · · · · · · · ·		PF
e Loans or loan guarantees by related organization(s)				<u>.</u>
f Dividends from related organization(s)				=
a Sale of assets to related organization(s)				10
				무
				=
j Lease of facilities, equipment, or other assets to related organization(s).	ated organization(s)			<u> </u>
				,
k Lease of facilities, equipment, or other assets from related or				÷ ÷
I Performance of services or membership or fundraising solici				
				E ,
	er assets with related organization(s)			<u>u</u> ,
o Sharing of paid employees with related organization(s)	· · · · · · · · · · · · · · · · · · ·			- 10
Beimburgement paid to related organization(e) for expenses	999000			10
Reimbursement paid by related organization(s) for expenses	XDenses			19
r Other transfer of cash or property to related organization(s)	ation(s)			-
	inization(s)			118
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	instructions for information on who must complete t	this line, including cove	red relationships and trans	action thresholds
(a) Name of related organization	rganization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) OHRI, LLC		Ø	119,150.	FMV
(2) ORLANDO HEALTH MEDICAL GROUP, INC.		Ж	125,000,000.	FMV
(3) ORLANDO PHYSICIANS NETWORK, INC		ĸ	1,575,000.	FMV
(4) ORLANDO HEALTH PHYSICIAN PARTNERS,	INC.	ĸ	1,000,000.	FMV
(5) ORLANDO HEALTH CENTRAL, INC.		R	1,434,728.	FMV
(6) PHYSICIAN ASSOCIATES, LLC		ĸ	834,000.	FMV
JSA 7E1309 2 000			S	Schedule R (Form 990) 2017
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Schedule R (Form 990) 2017

Part V. Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or	" on Form 990, Part	IV, line 34, 35b, or 36	•		
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule			- Xe	Yes	ا ہے
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations lister	ed in Parts II-IV?			
			1a		
			1b		
c Gift, grant, or capital contribution from related organization(s)			10		
			1d		
			1e		1
				_	1
f Dividends from related organization(s),			=		1
g Sale of assets to related organization(s)			19		
			<u>۽</u> :	_	1
i Exchange of assets with related organization(s)			;= :	\dashv	١
j Lease of facilities, equipment, or other assets to related organization(s)			; - ::	+	1
			2		
k Lease of facilities, equipment, or other assets from related organization(s)			¥ =	-	
 reflormance of services of membership of fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s)			: E	+	I
			-	-	1
			0		
			- , : :	-	1
q Reimbursement paid by related organization(s) for expenses				+	١
			<u>-</u>		
If the answer to any of the above is "Yes," see the instruction	is line, including cover	line, including covered relationships and transaction thresholds	action thresholds		1
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	ba	
	ſ				
(1) HEALTHNET SERVICES, INC.	2	7,470,000.	FINA		
(2) ORLANDO HEALTH CENTRAL, INC	S	709,559.	FMV		1
(3) OHRI, LLC	ĸ	4,700,000.	FMV		
	۲	010 7	EMX/		
(4) FRISICIAN ASSOCIATES, EDC		~	V 14		
(5) OHRI, LLC	ŋ	272,597.	FMV		l
(6) ORLANDO HEALTH CENTRAL, INC.	P	559,237.	FMV		l
JSA		Sch	Schedule R (Form 990) 2017	0) 201	117
/E1309 Z 000					

Page 3

Schedule R (Form 990) 2017

ORLANDO HEALTH, INC.

Schedule R (Form 990) 2017 Yes No Method of determining If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds Ξ ב 2 Reimbursement paid by related organization(s) for expenses ر FMV FMV FMV FMV FMV FMV 992,742. 1,938,842. Transactions With Related Organizations. Complete If the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 3,132,188. 5,100,263. 585,149. 117,940. Amount involved Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity, During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? (b) Transaction type (a-s) Ø Ø Ь ф b b k Lease of facilities, equipment, or other assets from related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s). Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule Other transfer of cash or property from related organization(s). (a) Name of related organization Gift, grant, or capital contribution to related organization(s) ORLANDO HEALTH MEDICAL GROUP, INC. LAKELAND REGIONAL PHYSICIAN GROUP LAKELAND REGIONAL PHYSICIAN GROUP LAKELAND REGIONAL MEDICAL CENTER LAKELAND REGIONAL MEDICAL CENTER ORLANDO PHYSICIANS NETWORK, INC JSA 7E1309 2 000 Part V. <u>(9</u> Ε ۵ ه (2) Ξ € 9 <u>(2</u>

Page 3

Schedule R (Form 990) 2017

59-1726

Schedule R (Form 990) 2017 Yes No Method of determining If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds Ε = 9 19 Purchase of assets from related organization(s)................... FMV FMV 434,447. Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 1,936,000 Amount involved Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? type (a-s) Ø ĸ Lease of facilities, equipment, or other assets from related organization(s) Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule Other transfer of cash or property from related organization(s). (a)
Name of related organization Gift, grant, or capital contribution to related organization(s) LIC (1) HEALTHNET SERVICES, INC. SURGERY CENTER, ORLANDO JSA 7E1309 2 000 Ε **_** م م <u>8</u> 3 <u>@</u> (5) 9 N

ORLANDO HEALTH, INC.

Schedule R (Form 990) 2017

Page 4

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37 **Part VI**

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(e) Name address and EIN of entity	(b)	(c)		(e)	£	(6)	3		\vdash	(K)
		(state or foreign country)		section 501(c)(3)	total income	end-of-year assets	Oisproportionate allocations?	amount in box 20 of Schedule K-1	managing partner?	Percentage ownership
			sections 512-514)	Yes No			Yes No	т—	Yes No	
(1)										
(2)										
(3)										
(4)										
							_			-
(5)										
(9)										
									_	
(7)									_	
(8)										
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		-							_	
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Schedule R (Form 990) 2017

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R See instructions

SCHEDULE R, PART III, LINES 1 AND 2

POLK STARLIGHT SLEEP LABS, LLC

EIN: 20-2108795

ADDRESS: 3003 S. FLORIDA AVENUE, LAKELAND, FL 33803

LIFT ORLANDO IMPACT INVESTMENT FUND, LLC

EIN: 81-4062133

ADDRESS: 2043 JACOBS PLACE, ORLANDO, FL 32805

SCHEDULE R, PART VII

SUPPLEMENTAL INFORMATION

THE AMOUNTS REPORTED ON SCHEDULE R, PART V, LINE 2, TRANSACTION TYPE O

REPRESENT SALARIES AND EMPLOYMENT COSTS OF EMPLOYEES THAT PROVIDE

SERVICES TO MULTIPLE ORGANIZATIONS AFFILIATED WITH ORLANDO HEALTH, INC.