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Department of the

Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019

DLN: 93493133003441 OMB No. 1545-0047

Open to Public Inspection

| | | e 2019 c | | ning 07-01-2019 , and ending 06 | -30-20 | 020 | | |
|-----------------------------|--------------------|------------------------|---|---|--------|---------------------------------------|----------------|----------------------------|
| | | pplicable: | C Name of organization JOHNS HOPKINS ALL CHILDREN'S H | OSPITAL | | D Employe | r identi | fication number |
| | | change | INC | | | 59-0683 | 252 | |
| | me cha tial ret | - | Doing business as | | | | | |
| | | n/terminated | | | | | | |
| | | l return on pending | 3010 KECMICK BOAD & BLDG NO 4 | ail is not delivered to street address) Room 300 | /suite | E Telephone (443) 99 | | |
| | | , | City or town, state or province, cour BALTIMORE, MD 21211 | ntry, and ZIP or foreign postal code | | (113) 33 | ., 3,,, | <u>·</u> |
| | | | | | | G Gross red | eipts \$ 6 | 581,326,045 |
| | | | F Name and address of principal GERAD THERIAC | al officer: | H | (a) Is this a group ret | urn for | |
| | | | 501 6TH AVE S | | | subordinates? (b) Are all subordinate | 20 | ☐Yes ☑No |
| r Ta | v even | nnt status: | ST PETERSBURG, FL 33701 | | "' | included? | -3 | ☐ Yes ☐No |
| l Ia | x-exem | npt status: | ☑ 501(c)(3) ☐ 501(c)() ◄ | (insert no.) 4947(a)(1) or 527 | | If "No," attach a li | • | • |
| J W | ebsit | e:▶ WW | VW.HOPKINSALLCHILDRENS.ORG | | | (c) Group exemption | numbei | • |
| K Forr | n of or | ganization | : 🗹 Corporation 🗌 Trust 🔲 Asso | ociation Other ► | LY | ear of formation: 1967 | M State | e of legal domicile: FL |
| Ps | art I | Sum | mary | | | | | |
| | | | scribe the organization's mission o | r most significant activities: | | | | |
| eu eu | | | | HROUGH TREATMENT, EDUCATION, AD | VOCA | CY AND RESEARCH. | | |
| ဋ | _ | | | | | | | |
| Ĕ | - | | | | | | | |
| Governance | 2 | Check th | is box $\blacktriangleright \Box$ if the organization dis | scontinued its operations or disposed o | f more | than 25% of its net as | sets. | |
| | 3 | Number (| of voting members of the governir | ng body (Part VI, line 1a) | | | 3 | 31 |
| ა ნ ლ | 4 | Number o | of independent voting members of | the governing body (Part VI, line 1b) | | | 4 | 27 |
| Activities & | 5 | Total nur | mber of individuals employed in ca | 5 | 3,605 | | | |
| É | 1 | | mber of volunteers (estimate if neo | 6 | 667 | | | |
| ŧ | 7a | Total unr | elated business revenue from Part | VIII, column (C), line 12 | | | 7a | |
| | b | Net unre | lated business taxable income fror | m Form 990-T, line 39 | | | 7b | |
| | | | | | - | Prior Year | | Current Year |
| 3: | 1 | | tions and grants (Part VIII, line 1h) | | | 14,524,9 | _ | 32,751,628 |
| Ravenue | 1 | - | service revenue (Part VIII, line 2g) | 473,504,6 | | 489,742,950 | | |
| ά. | 1 | | ent income (Part VIII, column (A), I | , , | - | 31,101,6 | _ | 12,658,213 |
| | 1 | | venue (Part VIII, column (A), lines | | - | 10,929,7 | | 9,040,943 544,193,733 |
| | _ | | | est equal Part VIII, column (A), line 12) | | 530,060,9 | _ | |
| | 1 | | nd similar amounts paid (Part IX, o | 190,3 | _ | 7,130,39 | | |
| | 1 | | paid to or for members (Part IX, co | 244 120 7 | 0 | 246 390 766 | | |
| Ses | 1 | | , , , , , | enefits (Part IX, column (A), lines 5-10 | ' | 244,120,7 | 0 | 246,380,76 |
| ર્જી | 1 | | • | mn (A), line 11e) | - | | ٩ | |
| Expenses | 1 | | raising expenses (Part IX, column (D), penses (Part IX, column (A), lines | · ——— | | 272 210 2 | 10 | 200 575 066 |
| | 1 | | penses (Part IX, column (A), lines penses. Add lines 13–17 (must equ | • | | 272,318,3 | | 309,575,960 563,087,120 |
| | 1 | | less expenses. Subtract line 18 fr | | - | 516,629,5 13,431,4 | | -18,893,38 |
| ٥ | 19 | Revenue | less expenses. Subtract line 16 in | om me 12 | | Beginning of Current Ye | | End of Year |
| Net Assets or Fund Balances | | | | | | gg or current te | | Ji 10di |
| SS e | 20 | Total ass | ets (Part X, line 16) | | İ | 1,041,295,0 | 60 | 1,077,010,890 |
| 절절 | 21 | Total liab | oilities (Part X, line 26) | | Ī | 377,421,4 | 65 | 450,664,440 |
| žΞ | 22 | Net asset | ts or fund balances. Subtract line : | 21 from line 20 | | 663,873,5 | 95 | 626,346,450 |
| | ırt II | | ature Block | | • | | | |
| | | | | ined this return, including accompanyi | | | | |
| | nowle | | er, it is true, correct, and complete | . Declaration of preparer (other than o | incer) | is based on an informa | CIOII OI | Willer preparer has |
| | | 14 | | | | | | |
| | | ***** Signat | * cure of officer | | | 2021-05-13 Date | | |
| Sign Here | | , - | | | | | | |
| | • | | O THERIAC CFO or print name and title | | | | | |
| | | 17 | Print/Type preparer's name | Preparer's signature | Date | | TIN | |
| Paid | 4 | | · · · · · · · · · · · · · · · · · · · | | | Check L if self-employed | | |
| | a pare | er | Firm's name | 1 | 1 | Firm's EIN ► | | |
| | On | ⊢ | :: | | | | | |
| JJC | JII | יע ַּ | Firm's address 🕨 | | | Phone no. | | |
| | | | | | | | | |
| ۹av t | he IR: | S discuss | this return with the preparer show | wn above? (see instructions) | | | | Yes 🗌 No |

Cat. No. 11282Y

Form **990** (2019)

| Form | 990 (2019) | | | | | Page | 2 |
|------|-------------------------------|---------------------------|--------------------|-----------------------------|---|--|-----------|
| Pa | rt III Stateme | ent of Program Serv | ice Accomplis | hments | | | _ |
| | Check if S | Schedule O contains a res | ponse or note to a | any line in this Part III . | | | |
| 1 | Briefly describe t | he organization's mission | : | | | | _ |
| HIGH | IEST QUALITY CAR | E TO IMPROVE THE HEAL | TH OF OUR ENTIF | RE COMMUNITY THROUG | | E, STRIVES TO PROVIDE THE ATION, SERVICE EXCELLENCE FLORIDA. | <u>:,</u> |
| 2 | Did the organizat | ion undertake any signifi | cant program ser | vices during the year wh | ich were not listed on | | _ |
| | the prior Form 99 | 90 or 990-EZ? | | | | . 🗹 Yes 🗌 No | |
| | If "Yes," describe | these new services on S | chedule O. | | | | |
| 3 | Did the organizat | | | | | | |
| | services? | . □ Yes ☑ No | | | | | |
| | If "Yes," describe | these changes on Sched | ule O. | | | | |
| 4 | Section 501(c)(3 | | ions are required | to report the amount of | argest program services, as grants and allocations to ot | | |
| 4a | (Code: See Additional Data |) (Expenses \$ | 56,592,193 | including grants of \$ | 0) (Revenue \$ | 135,730,776) | _ |
| 4b | (Code: |) (Expenses \$ | 14,531,080 | including grants of \$ | 0) (Revenue \$ | 43,301,607) | _ |
| | See Additional Data | l | | | | | _ |
| 4c | (Code: |) (Expenses \$ | 16,940,824 | including grants of \$ | 0) (Revenue \$ | 37,494,518) | _ |
| | See Additional Data | 1 | | | | | _ |
| | (Code: |) (Expenses \$ | 331,340,818 | including grants of \$ | 7,130,394) (Revenue \$ | 276,010,740) | _ |
| 4d | Other program s | ervices (Describe in Sche | dule O.) | | | | - |
| | (Expenses \$ | 331,340,818 in | cluding grants of | \$ 7,130,39 | 94) (Revenue \$ | 276,010,740) | _ |
| 4e | Total program : | service expenses > | 419,404,9 | 15 | | | _ |

18

19

18

19

20a

20b

21

Yes

Yes

Yes

Form **990** (2019)

Nο

Nο

| Par | tiV Checklist of Required Schedules | | | |
|-----|---|-----|-----|----|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2 | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III $\$. | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part 2 | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🥞 | 11b | | No |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2 | 11c | | No |
| | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | No |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 😼 | 11e | Yes | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | Yes | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Yes | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) | 17 | | No |

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

| | 990 (2019) | | | Page 4 | | | |
|-----|--|-----|-----|----------|--|--|--|
| Par | Checklist of Required Schedules (continued) | | | | | | |
| | | | Yes | No | | | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | | | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | Yes | | | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | Yes | | | | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | No | | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | No | | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | No | | | |
| 25a | a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | | | | | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | | | | | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | | | | | | |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L,Part III | | | | | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28a | | No | | | |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | No | | | |
| С | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | Yes | | | | |
| 9 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | No | | | |
| 0 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No | | | |
| 1 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No | | | |
| 2 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No | | | |
| 3 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Yes | | | | |
| 4 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Yes | | | | |
| 5a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | No | | | |
| b | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2 | 35b | | | | | |
| 6 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | No | | | |
| 7 | | | | | | | |
| 8 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | | | | |
| Par | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | . ; | | V | | | |
| | Entantha number narastal in Day 2 of Farm 4000 Fatan A Search and Seath | | Yes | No | | | |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 298 | | | | | | |
| D | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0 | | | 1 | | | |

1c

| | Statements Berneling Other IDC Filings and Tay Compliance (continued) | | | Page 5 | | |
|---------|---|-----|-----|--------|--|--|
| | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | | | | |
| | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | | | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | No | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | | | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: | 4a | | No | | |
| Ea | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No | | |
| Б Б | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | No | | |
| | | 5b | | | | |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | N.a | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | No | | |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | | | |
| | Organizations that may receive deductible contributions under section 170(c). | _ | | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | | | No | | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | No | | |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No | | |
| _ | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | | | |
| h | h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | | |
| 11 a | Section 501(c)(12) organizations. Enter: Gross income from members or shareholders | | | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources | | | | | |
| 12a | against amounts due or received from them.) | 12a | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year. | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | |
| | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | | | |
| | Enter the amount of reserves on hand | _ | | NI - | | |
| | 14a | | No | | | |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess | 14b | | | | |
| | Is the organization subject to the section 4980 tax on payment(s) of more than \$1,000,000 in remuneration of excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 15 | | No | | |
| | If "Yes," complete Form 4720, Schedule O. | 16 | | No | | |

| orm | 990 (2019) | | | Page 6 |
|-----|--|------------|---------|---------------|
| Par | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI | o" respo | onse to | lines |
| Se | ction A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 31 | . | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 27 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | Yes | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | Yes | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7 b | Yes | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |
| Se | ction B. Policies (This Section B requests information about policies not required by the Internal Revenu | e Code | e.) | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | No |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | Yes | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |
| So | ction C. Disclosure | 100 | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed▶ | | | |
| | <u>FL</u> | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | | | |
| 19 | Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest | | | |
| 20 | policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: ▶THE CORPORATION 3910 KESWICK RD S BLDG BALTIMORE, MD 21211 (443) 997-5771 | | | |
| | FITTE CONTINUED SATE RESISTENCE OF DEPTH OF STATE STAT | | | n (2019) |

| List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. Isist all of the organization's current key employees, if any. See instructions for definition of "key employee." List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$100,000 of reportable compensation from the organizations. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (B) Average hours per week (list any hours per week (list any hours below dotted line) (B) Average hours per week (list any hours per week (list any hours below dotted line) (C) Average hours per week (list any hours per week list any hours per week lis | Form 990 (2019) | | | | | | | | | | | Pag | ge 7 |
|--|--|---|-----------------------------------|--------------------------|-------------------------------|-------------------------|------------------------------|--------|--|---|--|-----------------------------------|-------------|
| As Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations for the order in which to list the persons above. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Name and title ■ (C) Position (do not check more than spendal properties of the organization of other organization of the organization o | | | Truste | es, I | Key | En | nploy | ees | , Highest Comp | ensated Employ | yees, | | |
| La Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. List all of the organization's furrent key employees, if any. See instructions for definition of "key employee." List all of the organization's furrent key employees, if any. See instructions for definition of "key employee." List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization or any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours for related organizations below dotted line) Average hours per beneficer and a director/trustee) List all of the organization or any related organization | Check if Schedule O contains a | response or no | te to an | y line | in t | his | Part VI | ١. | | | | . [| |
| ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. ■ List all of the organization which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Average hours per week (list any hours for related organizations below dotted line) ■ (C) Reportable compensation from the organization organization organization organization organizations organi | Section A. Officers, Directors, Tru | istees, Key E | mploy | ees, | an | d H | lighe | st C | Compensated En | nployees | | | |
| ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization. See instructions for the order in which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization organization from the organization of related organizations below dotted line) ■ Check this box if neither the organization below dotted line) ■ Check this box if neither the organization or any related organization of from the organization of from the organization of the compensation from the organization and related organizations below dotted line) ■ Check this box if neither the organization or any related organization organization or any related organization or any related organization organiza | year. | | • | | | | | | , , | | - | n's ta | Κ |
| List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ● List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization. ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. ● List all of the organization than \$10,000 of reportable compensation from the organization nor any related organization and any related organization compensated any current officer, director, or trustee. | of compensation. Enter -0- in columns (D), (| E), and (F) if no | compe | nsati | on w | /as | oaid. | | ., | | | | |
| who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization from the organization and any related organizations. ■ List all of the organization from the organization and any related organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organizations. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization nor any related organization one box, unless person is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization nor any related organization nor any related organization nor any organization no | | | | | | | | | | | | | |
| ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (C) (D) (E) Reportable compensation from the organization (do not check more than one box, unless person is both an officer and a director/trustee) (W-2/1099-MISC) MISC) (F) Estimated amount of other compensation from the organization organization organization and related organizations. | | | | | | | | | | | | | |
| Average hours per week (list any hours for related organizations) below dotted line) Continue to the person of the order in which to list the persons above. Continue to the order in which to list the persons above. | of reportable compensation from the organiz | ation and any re | elated o | rgani | zatio | ons. | | | . , | · | · | | |
| (A) Name and title (B) Average hours per week (list any hours for related organizations below dotted line) (B) Average hours per week (list any hours for related organizations below dotted line) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (B) Average hours per week (list any hours for related organization (W-2/1099-MISC) (B) Reportable compensation from the organizations (W-2/1099-MISC) (W-2/1099-MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations | organization, more than \$10,000 of reportab | le compensatio | n from t | | | | | | | | Э | | |
| Name and title Average hours per week (list any hours for related organizations below dotted line) Name and title Average hours per week (list any hours for related organizations below dotted line) Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer | Check this box if neither the organizatio | n nor any relate | d organ | nizatio | on co | omp | ensate | d ar | ny current officer, di | rector, or trustee. | | | |
| it steed | | Average hours per week (list any hours | than o is b | ne bo oth a direct | o no ox, u n of or/t | t che inles ficer | s pers | on | Reportable compensation from the organization | Reportable compensation from related organizations | Estima amount of compens from t organization relate | nated of oth nsation the | n |
| See Additional Data Table | | organizations below dotted | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | , , | | ated | |
| | See Additional Data Table | | | | | | | | | | | | |
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| | 990 (2019) | - | 17 1 | | | | | | | | | | ti | Page 8 | |
|------------------------------|--|--|---|-----------------------|---------|--------------|------------------------------|--------|-----------|---------------------------------------|--|------------------|--|---|--|
| Par | t VII Section A. Officers, Direct | | , Key I | -mpi | (C) | | and | Higi | | _ | | s (con | | | |
| (A) Name and title | | (B) Average hours per week (list any hours for related | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | | ortable ensation the nization //1099- | (E) Reportabl compensati from relate organizatio (W-2/1099 | ion ed ons | (F) Estimated amount of other compensation from the organization and | | |
| | | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | isc) | MISC) | | related organizations | | |
| See / | Additional Data Table | | | | | | ے | | | | | | | | |
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| 1b S | Sub-Total | | | | Ь. | <u> </u> | <u> </u> | | l | | L | 工 | | | |
| | otal from continuation sheets to Pa otal (add lines 1b and 1c) | • | | | | | > | | 5.3 | 393,248 | 10,338, | .843 | | 1,251,007 | |
| 2 | Total number of individuals (including of reportable compensation from the | but not limited | to thos | | | bov | e) who | rec | | | | | | <u>, , , </u> | |
| _ | | | | | | | | | | | | | Yes | No | |
| 3 | Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i> | | | ee, ke • | • | mpl | oyee, | or hi | ghest cor | npensat • • | ed employee on | 3 | Yes | | |
| 4 | For any individual listed on line 1a, is organization and related organizations individual | | | | | | | | | | | 4 | Yes | | |
| 5 | Did any person listed on line 1a receive services rendered to the organization? | | | | | | | | | tion or in | ndividual for | 5 | Yes | | |
| | ction B. Independent Contract | | 1 | | | | | | | | +400.000 6 | | | | |
| 1 | Complete this table for your five higher from the organization. Report comper | sation for the c | | | | | | | | | ion's tax year. | :omper | | | |
| CEDNI | Name a | (A) nd business addre | ess | | | | | | | | (B) escription of services T SERVICES | 5 | Comper | | |
| РО ВС | X 959156 | | | | | | | | | IILALIII I | T SERVICES | | | ,000,540 | |
| | UIS, MO 63195 SKA USA BUILDING INC | | | | | | | | | BUILDING | G CONTRACTOR | | 5 | ,909,467 | |
| | BOY SCOUT BLVD STE 200 A, FL 33607 | | | | | | | | | | | | | | |
| | CONSTRUCTORS INC | | | | | | | | | BUILDING | G CONTRACTOR | | 2 | ,880,076 | |
| TAMP | CORPORATE LAKE DR A, FL 33634 | | | | | | | | | | | | | | |
| | S TECHNOLOGY DX 404398 | | | | | | | | | CONSULI | ING SERVICES | | 2 | ,266,420 | |
| ATLAN | ITA, GA 30384 LOOD INC | | | | | | | | | LAB SER\ | /ICES | | 2 | ,234,878 | |
| РО ВС | IX 628342 NDO, FL 32862 | | | | | | | | | | | | | | |
| 2 T | otal number of independent contractor ompensation from the organization > 1 | s (including but | not lim | ited t | o th | ose | listed | abov | ve) who r | eceived | more than \$100, | 000 of | : | | |
| | Simpondation from the organization P | | | | | | | | | | | | Form 99 6 | 0 (2019) | |

| orm 9 Part | | | Of F | Revenue | | | | | | Page 9 |
|---|---|--|--------|---------------|----------------------|---------------------|-----------------------------|--|---|--|
| ail | <u> </u> | | | | respo | onse or note to any | line in this Part VIII | <u></u> | <u></u> | <u>.</u> \square |
| | | | | | • | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| " » | 1 a | Federated campa | aigns | · . [| 1 a | | I | revenue | | 312 - 314 |
| Contributions, Gifts, Grants and Other Similar Amounts | b Membership dues 1b | | | | | | | | | |
| , Gr | | c Fundraising even | | L | 1c | | | | | |
| sifts Iar / | d Related organizations e Government grants (contributions) 1e f All other contributions, gifts, grants, | | | | | 1,669,441 | | | | |
| ıs, (imi | | | | | 1e | 29,698,792 | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | ľ | and similar amounts above | s not | included | 1f | 1,383,395 | | | | |
| igh Oth | 9 | y Noncash contribution | ons in | cluded in | 10 | | | | | |
| Sont | ١, | h Total. Add lines | 1a-1 | f | 1g | • | | | | |
| | | | | | | Business Code | 32,751,628 | T | | 1 |
| | 2a | HOSPITAL INPT & OU | JTPT | | | 621990 | 448,209,069 | 448,209,069 | | |
| E E | h | MEDICAID/GME | | | | | 13,274,704 | 13,274,704 | | |
| e ve | | | | | | 621990 | 7 705 006 | 7 705 026 | | |
| Program Service Revenue | С | RETAIL PHARMACY IN | NCOM | 1E | | 621990 | 7,795,026 | 7,795,026 | | |
| Serv | d | | | | | | | | | |
| ran | - | | | | | | | | | |
| Yog | е | | | | | | | | | |
| | f | All other program | serv | rice revenue. | | | 20,464,151 | 20,464,151 | | |
| | | Total. Add lines 2 | | | | 489,742,950 | _ | , | 1 | |
| | | Investment income imilar amounts) | | luding divide | | nterest, and other | 11,160,526 | | | 11,160,526 |
| | | Income from invest | tmer | nt of tax-exe | mpt bo | ond proceeds | • | | | |
| | 5 | Royalties | | (i) Rea | | (ii) Personal | • <u> </u> | | | |
| | _ | | _ | | | | | | | |
| | | Gross rents Less: rental | 6a | 6,2 | 246,250 |) | - | | | |
| | _ | expenses | 6b | | C |) | | | | |
| | С | Rental income or (loss) | 6с | 6,2 | 246,250 | | | | | |
| | d | Net rental income | e or | | | <u> </u> | 6,246,250 | | | 6,246,250 |
| | 7 a | Gross amount | | (i) Securi | ties | (ii) Other | \dashv | | | |
| | <i>,</i> a | from sales of assets other than inventory | | |) | | | | | |
| | b | Less: cost or other basis and sales expenses | 7b | 136,9 | 945,000 | 187,31 | 3 | | | |
| | С | Gain or (loss) | 7с | 1,6 | 85,000 | -187,31 | 3 | | | |
| | | Net gain or (loss) | | | | • | 1,497,687 | | | 1,497,687 |
| Other Revenue | oa | Gross income from fu (not including \$ contributions reporte See Part IV, line 18 | d on | of | | | | | | |
| Re | b | Less: direct expen | ises | | 8a 8b | | - | | | |
| her | c | Net income or (los | ss) fr | om fundraisi | ing ev | ents | | | | |
| | 9a | Gross income from See Part IV, line 19 | | | 9a | | | | | |
| | | Less: direct expen | | | 9b | | | | | |
| | C | Net income or (los | ss) fr | om gaming | activit [*] | ies 🕨 | 1 | | | |
| | 10a | Gross sales of inve | ento | ry, less | | | | | | |
| | h | Less: cost of good | | | 10a 10b | | - | | | |
| | | Net income or (los | | | | | | | | |
| | | Miscellaneo | us R | | | Business Code | 2 70 4 604 | 2 704 604 | | |
| | 11 | aCAFETERIA INCO | ME | | | 90009 | 9 2,794,691 | 2,794,691 | | |
| | b | , | | | | | | | | |
| | c | ş | | | | | | | | |
| | d | All other revenue | | | | | | | | |
| | е | Total. Add lines 1 | 1a-: | 11d | | • | 2,794,691 | | | |
| | 12 | Total revenue. S | ee ir | nstructions . | | | 544,193,732 | | | 0 18,904,463 |
| | | | | | | | | | | Form 000 (2010) |

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organization Check if Schedule O contains a response or note to any line in this Part IX Do not include amounts reported on lines 6b, (A) (B) (B) (B) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C | (C) Management and general expenses | (D) Fundraising expenses |
|--|-------------------------------------|--------------------------|
| to not include amounts reported on lines 6b, b, 8b, 9b, and 10b of Part VIII. 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | Management and general expenses | Fundraising |
| domestic governments. See Part IV, line 21 | 315,896 | |
| Part IV, line 22 | 315,896 | |
| | 315,896 | |
| Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. | 315,896 | |
| Benefits paid to or for members | 315,896 | |
| Compensation of current officers, directors, trustees, and key employees | | |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | |
| 7 Other salaries and wages | 56,400,529 | |
| Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) | | |
| Other employee benefits | 14,710,577 | |
| Payroll taxes | 23,421 | |
| Fees for services (non-employees): | | |
| a Management | 4,677,732 | |
| b Legal | 425,140 | |
| c Accounting 6,000 3,480 | 2,520 | |
| d Lobbying | 102,906 | |
| e Professional fundraising services. See Part IV, line 17 | | |
| f Investment management fees | | |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) 41,129,565 23,855,148 | 17,274,417 | |
| Advertising and promotion 814,691 472,521 | 342,170 | |
| Office expenses | 2,501,924 | |
| Information technology | 4,092,613 | |
| Royalties | | |
| Occupancy | 3,568,619 | |
| Travel | 422,365 | |
| Payments of travel or entertainment expenses for any federal, state, or local public officials | | |
| Conferences, conventions, and meetings 346,190 200,790 | 145,400 | |
| Interest | | |
| Payments to affiliates | | |
| Depreciation, depletion, and amortization | 10,803,696 | |
| Insurance 12,329,664 7,151,205 | 5,178,459 | |
| Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | |
| a CONTR PROGRAM SUPPORT 65,054,724 65,054,724 | | |
| b MEDICAL SUPPLIES 64,985,620 55,237,777 | 9,747,843 | |
| c PURCHASED SRVC- INTR CO 20,260,265 11,750,954 | 8,509,311 | |
| d INDIGENT FEE ASSESSMENT 5,523,968 3,203,901 | 2,320,067 | |
| e All other expenses 7,036,197 4,919,597 | 2,116,600 | |
| Total functional expenses. Add lines 1 through 24e 563,087,120 419,404,915 | 143,682,205 | |
| Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720). | | |

Form 990 (2019)

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Fund Balances

ō 29

Assets 30 (B)

End of year

Beginning of year

223,188,298

377.421.465

646,144,955

17,728,640

663,873,595

1,041,295,060

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Page 11

61,768,848 100,000

290,825,407

450.664.440

607.454.499

18,891,951

626,346,450

1,077,010,890

Form 990 (2019)

Check if Schedule O contains a response or note to any line in this Part IX .

| | Cash-non-interest-bearing | 4,291,134 | 1 | |
|---|--|-----------|---|--|
| 2 | Savings and temporary cash investments | 100,000 | 2 | |
| } | Pledges and grants receivable, net | | 3 | |

3 67.607.009 4 Accounts receivable, net Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled 5 entity or family member of any of these persons

110,337,456 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). 6 7 Notes and loans receivable, net . . 10.047.960 Inventories for sale or use . Prepaid expenses and deferred charges 17,598,081 9

Assets 11,314,567 15,803,340 10a Land, buildings, and equipment: cost or other 10a 685,774,170 basis. Complete Part VI of Schedule D 10b 276,410,578 440,231,459 10c 409,363,592 b Less: accumulated depreciation 452,055,520 11 393,362,072 11 Investments—publicly traded securities . 25.000 **12** Investments—other securities, See Part IV, line 11 17.094.337

| 12 | investments—other securities. See Partiv, line 11 | 23,000 | 12 | 17,094,337 |
|----|--|--|---|---|
| 13 | Investments—program-related. See Part IV, line 11 | 16,198,742 | 13 | 16,910,922 |
| 14 | Intangible assets | | 14 | |
| 15 | Other assets. See Part IV, line 11 | 33,140,155 | 15 | 40,955,756 |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 1,041,295,060 | 16 | 1,077,010,890 |
| 17 | Accounts payable and accrued expenses | 56,561,944 | 17 | 53,588,262 |
| 18 | Grants payable | | 18 | |
| 19 | Deferred revenue | 0 | 19 | 18,325,771 |
| 20 | Tax-exempt bond liabilities | 97,671,223 | 20 | 87,925,000 |
| 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| 22 | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 22 | |
| 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 13 14 15 16 17 18 19 20 21 22 | 13 Investments—program-related. See Part IV, line 11 | Investments—program-related. See Part IV, line 11 | Investments—program-related. See Part IV, line 11 |

Other liabilities (including federal income tax, payables to related third parties,

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions

complete lines 29 through 33.

Total net assets or fund balances

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

3a

3b

Yes

Yes Form 990 (2019)

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version: **EIN:** 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

INC

Form 990 (2019)

Form 990, Part III, Line 4a:

INTENSIVE CARE UNITSPURPOSE: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL PEDIATRIC CRITICAL CARE SPECIALISTS TAKE CARE OF ACUTELY ILL PATIENTS IN THE TWO PEDIATRIC INTENSIVE CARE UNITS (PICU) AT ALL CHILDREN'S. THEY SERVE AS ATTENDING PHYSICIANS FOR THE PATIENTS ADMITTED TO PICU FOR MEDICAL PROBLEMS LIKE PNEUMONIA AND MENINGITIS. THEY WORK CLOSELY WITH SURGICAL SPECIALISTS IN TAKING CARE OF PATIENTS RECOVERING FROM MAJOR SURGERIES, AND ARE ACTIVELY INVOLVED IN THE CARE OF OUR CARDIOVASCULAR INTENSIVE CARE UNIT (CVICU) PATIENTS, ALL CHILDREN'S NEONATAL INTENSIVE CARE UNIT (NICU) IS A 97 BED LEVEL 3 NICU, OFFERING THE HIGHEST LEVEL OF NEONATAL CARE TO NEWBORNS. THE UNIT IS MADE UP ALMOST ENTIRELY OF PRIVATE ROOMS WITH THE MOST ADVANCED LIFE-SUPPORT AND MONITORING EQUIPMENT. ALL CHILDREN'S ALSO OFFERS SPACIOUS ROOMS AND COMFORTABLE LOUNGE CHAIRS THAT ENCOURAGE PARENTS TO SPEND AS MUCH TIME AS POSSIBLE WITH THEIR NEWBORN.ALL CHILDREN'S CRITICAL CARE UNITS INCLUDE: PEDIATRIC

INTENSIVE CARE UNIT 1PEDIATRIC INTENSIVE CARE UNIT 2PEDIATRIC CARDIOVASCULAR INTENSIVE CARE UNITNEONATAL INTENSIVE CARE UNIT

Form 990, Part III, Line 4b:

PHYSICIANS HAVE THREE ADDITIONAL YEARS OF PEDIATRIC TRAINING BEYOND THEIR TRAINING IN EMERGENCY MEDICINE. -THERE IS AT LEAST ONE BOARD CERTIFIED PEDIATRIC EMERGENCY MEDICINE PHYSICIAN IN THE EC AT ALL TIMES, SOMETIMES AS MANY AS THREE.-IN ADDITION TO HAVING THE SKILLS TO MAKE KIDS FEELS MORE SECURE AND AT EASE IN EMERGENCY SITUATIONS, PEDIATRIC EMERGENCY PHYSICIANS' ADDITIONAL TRAINING MEANS FASTER DIAGNOSIS AND

EMERGENCY CENTERPURPOSE: CHILDREN'S HEALTH EMERGENCIES REQUIRE SPECIAL EXPERTISE AND SPECIAL TREATMENT. ALL CHILDREN'S HAS BUILT AN EMERGENCY CENTER AROUND THE SPECIFIC NEEDS OF CHILDREN IN EMERGENCY MEDICAL SITUATIONS. SOME OF THE DISTINCT ADVANTAGES OF THE ALL CHILDREN'S EMERGENCY CENTER ARE:-THE EC ATTENDING STAFF CONSISTS OF PEDIATRIC EMERGENCY MEDICINE PHYSICIANS AND GENERAL PEDIATRICIANS.-PEDIATRIC EMERGENCY MEDICINE

TREATMENT.-JOHNS HOPKINS ALL CHILDREN'S HOSPITAL ALSO USES ONLY PEDIATRICS RESIDENTS - DOCTORS WHO ARE TRAINING TO BE PEDIATRICIANS, RATHER THAN GENERAL PRACTICE RESIDENTS -THE EMERGENCY CENTER NURSING STAFE IS SPECIALLY TRAINED IN PEDIATRIC EMERGENCY NURSING -THE EMERGENCY CENTER IS DIRECTLY ADJACENT TO THE PEDIATRIC RADIOLOGY DEPARTMENT. THE RADIOLOGY DEPARTMENT IS STAFFED 24 HOURS, AND FILMS ARE READ BY PEDIATRIC RADIOLOGISTS, OUR RADIOLOGY DEPARTMENT IS PART OF THE IMAGE GENTLY CAMPAIGN: A WIDESPREAD EFFORT BY RADIOLOGISTS TO REDUCE RADIATION EXPOSURE IN CHILDREN'S IN MANY DIFFERENT WAYS.-THE EMERGENCY CENTER HAS A CHILD LIFE SPECIALIST WHO HELPS MAKE THE EMERGENCY CENTER EXPERIENCE LESS THREATENING AND STRESSEUL FOR PATIENTS AND FAMILIES. CHILD LIFE SPECIALISTS USE DISTRACTION AND PLAY TO HELP CHILDREN COPE BETTER WITH THE HOSPITAL EXPERIENCE. THE ALL CHILDREN'S EMERGENCY CENTER TREATS OVER 45,000 INFANTS, CHILDREN, AND TEENAGERS A YEAR, AND IS PART OF A JOINT TRAUMA

PROGRAM WITH BAYFRONT MEDICAL CENTER. THE EMERGENCY CENTER IS ABLE TO TREAT ALL EMERGENCY CONDITIONS.

Form 990, Part III, Line 4c:

RESPIRATORY THERAPYPURPOSE: THE PEDIATRIC PULMONOLOGY PROGRAM AT ALL CHILDREN'S IN ST. PETERSBURG, FLORIDA, TREATS CHILDREN WITH ACUTE AND CHRONIC DISEASES OF THE RESPIRATORY SYSTEM, INCLUDING ASTHMA, CYSTIC FIBROSIS, BRONCHOPULMONARY DYSPLASIA, CENTRAL APNEA, SLEEP APNEA AND

SLEEP-DISORDERED BREATHING. THE PROGRAM IS ACCREDITED BY THE CYSTIC FIBROSIS FOUNDATION AS A CYSTIC FIBROSIS CARE CENTER, SERVING AS A CENTER OF EXCELLENCE FOR CLINICAL CARE, RESEARCH, AND MULTI-DISCIPLINARY SUPPORT FOR CF PATIENTS. THE PROGRAM IS ALSO A CYSTIC FIBROSIS FOUNDATION

OF HOSPITALIZATION FOR CHILDREN WITH ASTHMA AND LINKING HOSPITAL-BASED AND COMMUNITY RESOURCES FOR FAMILIES OF ASTHMATIC CHILDREN.

DESIGNATED THERAPEUTIC DEVELOPMENT CENTER - ONE OF MORE THAN 80 CENTERS WORLDWIDE SPECIALIZING IN CLINICAL TRIALS TO EVALUATE THE SAFETY AND EFFICACY OF NEW THERAPIES. THE PEDIATRIC PULMONOLOGISTS ALSO LEAD A COLLABORATIVE ASTHMA PROGRAM AT ALL CHILDREN'S AIMED AT REDUCING THE RATE

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

ROBERTA ALESSI

TOM KMETZ

EXECUTIVE VP & COO

.......

PRESIDENT/TRUSTEE

PAUL COLOMBANI MD

CHAIR OF SURGERY

MARCOS DELEON

BRIGITTA MUELLER MD

VP HUMAN RESOURCES

FORMER VP MEDICAL AFFAIRS

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|---|---|-----------------------------------|-----------------------|------|--------------|---------------------|--------|----------------------|----------------------|--|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | | Key employee | Highest compensated | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| RONALD R PETERSON FORMER CORP VICE CHAIR/TRUSTEE | 0.00 | | | | | | X | 0 | 2,888,940 | 0 |
| KEVIN W SOWERS MSN RN FAA CORP VICE CHAIR/TRUSTEE | 3.00 57.00 | Х | | х | | | | 0 | 1,922,816 | 256,802 |
| INEZ STEWART TRUSTEE | 1.00 59.00 | Х | | | | | | 0 | 1,020,669 | 150,978 |
| GEORGE JALLO MD | 45.00 | | | | | | | | | |

| INEZ STEWART | 1.00 | V | | | | | 4 000 |
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(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

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| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- organ MISC) organ organ organ significant organization org | organization and related organizations |
| JOSEPH PERNO MD V.P., MEDICAL AFFAIRS | 50.00 | | | х | | | | 258,390 | 191,046 | 18,924 |
| ROBERT SOSA MD MEDICAL DIR INTERNATIONAL PRO | 45.00 15.00 | | | | х | | | 436,424 | 875 | 31,060 |
| ANTHONY NAPOLITANO MD CO CHAIR DEPT OF PED MEDIC | 50.00 10.00 | | | | х | | | 398,506 | 0 | 18,370 |
| DENNIS HART ADMINISTRATION REHAB SERV | 40.00 10.00 | | | | | х | | 374,674 | 0 | 40,901 |
| MELISSA MACOGAY RN V.P., CHIEF NURSING OFFICER | 59.00 1.00 | | | × | | | | 0 | 342,638 | 63,865 |
| WILLIAM GREELEY | 40.00 | | | | | | | | | |

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| MELISSA MACOGAY RN |
| V.P., CHIEF NURSING OFFICER |
| WILLIAM CREELEY |

DEPUTY DIRECTOR

JOHN W MCLENDON

DIPTI AMIN

PHYSICIAN

....... FORMER VP & CIO

CHRISTOPHER WHITBY

VP, FINANCE & CFO

JENNIFER ARNOLD

MEDICAL DIRECTOR

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | 1 (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
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| JEFF ROONEY INTERIM V.P., FINANCE & CFO | 50.00 | | | х | | | | 302,570 | 0 | 0 |
| JACKIE CRAIN FORMER VP & CHIEF STRATEGY OFFICER | 0.00 | | | | | | х | 0 | 282,158 | 2,919 |
| PAOLA DEES PHYSICIAN | 40.00 | | | | | х | | 237,725 | 0 | 34,637 |
| SYLVIA AMEEN FORMER VP MARKETING | 45.00 15.00 | | | | | | x | 0 | 251,095 | 3,930 |
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| SYLVIA AMEEN |
| FORMER VP MARKETING |
| KIMBERLY BERFIELD |
| VP GOVERNMENT AFFAIRS |

...... V.P., CHIEF PATIENT SAFETY & QUALITY OFFICER

SUSAN TUITE

ANGELA GREEN

KEVIN CREWS

TINA CHENG MD

BRIAN ELLERSON

TRUSTEE

TRUSTEE

ASSISTANT SECRETARY

SECRETARY

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation and a director/trustee) any houre organization organizations from the

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| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations | |
| TIMOTHY BARBER | 1.00 | | | | | | | | | | |
| TRUSTEE | 0.00 | X | | | | | | 0 | 0 | 0 | |
| MARTHA LITTLE | 1.00 | | | | | | | | | _ | |
| TRUSTEE | 0.00 | Х | | | | | | 0 | 0 | 0 | |
| JERRY BARBOSA MD | 1.00 | | | | | | | | | | |
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| IRA CHEIFETZ MD FCCM FAAR | |
| TRUSTEE | |
| MICHAEL FITZHARRIS | ĺ |

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ALEX SHOUPPE

LUCAS HIGMAN

VIDISHA PATEL MD

STEPHANIE GOFORTH

JOSEPH W FLEECE III

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and Independent Contractors

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from related from the compensation

and Independent Contractors

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ERIC KOBREN

DARRYL LECLAIR

MICHAEL WAGNER

MICHAEL WILSEY MD

WILLIAM R LANE JR

TRUSTEE, CHAIRMAN

TRUSTEE, TREASURER

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| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| CRISTIN KEANE | 1.00 | Х | | | | | | 0 | 0 | 0 |
| TRUSTEE | 0.00 | | | | | | | | | |
| CRAIG SHER | 1.00 | X | | | | | | 0 | 0 | 0 |
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| KENDALL SMITH MD | 1.00 | X | | | 0 | 0 | |
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and a director/trustee)

organization

organizations

from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

TRUSTEE, VICE CHAIRMAN

NANCY SWART

DEREK HESS MD

TRUSTEE

TRUSTEE

| | | | | | | | ′ | (1) (1) | (14) 2/4000 | 1 |
|------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| MARK MONDELLO | 1.00 | х | | | | | | 0 | 0 | 0 |
| TRUSTEE | 0.00 | | | | | | | 0 | 0 | |
| STEVEN A RAYMUND | 1.00 | | | | | | | | 0 | |
| TRUSTEE | 0.00 | Х | | | | | | 0 | U | 0 |
| LAWRENCE REPAR | 1.00 | | | | | | | | | |

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| (Farm 000 and | | | Complete if th | ne org 4 | anization is a sect 1947(a)(1) nonexe ▶ Attach to Form ! | ion 501(c)(3) e mpt charitable 990 or Form 99 | organization or trust. 00-EZ. | a section | 2019 |
| | | the Treasury | ► Go to <u>www</u> | v.irs.g | ov/Form990 for it | nstructions and | I the latest info | ormation. | Open to Public Inspection |
| Name | e of th | he organiza | tion REN'S HOSPITAL | | | | | Employer identific | ation number |
| Pai | rt T | Reason | for Public Charity S | tatus | · (All organization | s must comple | te this part) 9 | 59-0683252 See instructions | |
| | | | private foundation bec | | | | | occ madactions. | |
| 1 | | A church, c | onvention of churches, o | or asso | ociation of churches | described in sec | tion 170(b)(1) | (A)(i). | |
| 2 | П | A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) | | | | | | | |
| 3 | <u>~</u> | A hospital o | er a cooperative hospital | l servi | ce organization desci | ribed in section | 170(b)(1)(A)(| iii). | |
| 4 | | A medical r name, city, | esearch organization op and state: | erated | I in conjunction with | a hospital descri | ibed in section : | 170(b)(1)(A)(iii). E | nter the hospital's |
| 5 | | (b)(1)(A) | ition operated for the be (iv). (Complete Part II.) |) | - | | | | bed in section 170 |
| 6 | | | tate, or local governme | _ | | | | | |
| 7 | | | ition that normally recei 0(b)(1)(A)(vi). (Com _l | | | s support from a | governmental u | init or from the gener | al public described in |
| 8 | | A communi | ty trust described in sec | ction : | 170(b)(1)(A)(vi). | (Complete Part I | I.) | | |
| 9 | | non-land gi | ıral research organizatio ant college of agricultur | e. See | instructions. Enter | the name, city, a | and state of the | college or university: | |
| 10 | | from activit investment | ation that normally received related to its exempting income and unrelated because section 509(a)(2). | t funct ousines | cións—subject to cert ss taxable income (le | tain exceptions, | and (2) no more | than 331/3% of its su | ipport from gross |
| 11 | | An organiza | tion organized and oper | rated e | exclusively to test for | r public safety. S | See section 509 | (a)(4). | |
| 12 | | more public | ition organized and oper ly supported organization through 12d that descr | ons de | scribed in section 5 | 09(a)(1) or se | ction 509(a)(2 |). See <mark>section 509(</mark> a | |
| а | | organizatio | upporting organization on (s) the power to regular Part IV, Sections A and | arly ap | | | | | |
| b | | Type II. A manageme | supporting organization nt of the supporting org plete Part IV, Section: | super anizati | ion vested in the san | | | • | - |
| С | | Type III f | unctionally integrated organization(s) (see inst | I. A su | pporting organizatio | | | | ted with, its |
| d | | Type III n | on-functionally integri integrated. The organiz). You must complete | r ated. zation | A supporting organi generally must satis | zation operated fy a distribution | in connection wi | th its supported orgar | |
| e | | Check this | oox if the organization r or Type III non-function | eceive | d a written determir | ation from the I | | pe I, Type II, Type II | I functionally |
| f | Enter | | of supported organizati | , | | - | | | |
| g | Provi | de the follow | ing information about th | ne sup | ported organization(| s). | | | _ |
| | (i) N | Name of supp organizatior | | | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | | anization listed ing document? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| | | | | | | Yes | No | | |
| | | | <u> </u> | | | | | | |
| | | | | | | | | | |
| Total | | | tion Act Notice, see th | | | Cat. No. 11285 | | Schedule A (Form 9 | |

| Sch | edule A (Form 990 or 990-EZ) 2019 | | | | | | Page 2 |
|-------------|---|----------------------------|--|--|--|--|-----------------|
| P | art II Support Schedule for | Organizations | Described in S | Sections 170(b |)(1)(A)(iv) ar | nd 170(b)(1)(A | (vi) |
| | (Complete only if you ch | | | | | | under Part III. |
| | If the organization failed | to qualify unde | r the tests listed | below, please | complete Part I | II.) | |
| | ection A. Public Support Calendar year | | I | | | | |
| | (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not include any "unusual grant.") | | | | | | |
| 2 | Tax revenues levied for the | | | | | | |
| _ | organization's benefit and either paid | | | | | | |
| _ | to or expended on its behalf The value of services or facilities | | | | | | |
| 3 | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on | | | | | | |
| | line 1 that exceeds 2% of the amount shown on line 11, column (f). | | | | | | |
| 6 | Public support. Subtract line 5 from | | | | | | |
| | line 4. | | | | | | |
| <u>s</u> | ection B. Total Support | | T | | 1 | 1 | |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on securities loans, rents, royalties and | | | | | | |
| | income from similar sources | | | | | | |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| 10 | business is regularly carried on Other income. Do not include gain or | | | | | | - |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.). | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | |
| 13 | First five years. If the Form 990 is for | or the organization | 's first, second, th | ird, fourth, or fifth | n tax year as a sec | tion 501(c)(3) org | anization, |
| | check this box and stop here | | | | | ▶ [| |
| S | ection C. Computation of Publi | | | | | | |
| 14 | Public support percentage for 2019 (li | ne 6, column (f) di | vided by line 11, | column (f)) | | 14 | - |
| 15 | Public support percentage for 2018 Sc | hedule A, Part II, | line 14 | | | 15 | |
| 16a | 33 1/3% support test—2019. If the | | | | | | |
| | and stop here. The organization qual | ifies as a publicly s | supported organiza | ation | | | ▶□ |
| b | 33 1/3% support test—2018. If th | e organization did | not check a box o | on line 13 or 16a, | and line 15 is 33 i | 1/3% or more, chec | k this |
| | box and stop here. The organization | qualifies as a pub | licly supported or | ganization | | | ▶ 🗆 |
| 17 a | 10%-facts-and-circumstances tes | t— 2019. If the org | ganization did not | check a box on lin | ne 13, 16a, or 16b | , and line 14 | |
| | is 10% or more, and if the organization in Part VI how the organization meets | n meets the facts | -and-circumstanci cumstances" test. | es test, check thi The organization | s box and stop n e qualifies as a publ | e re. Explain icly supported | |
| | organization | | | - | | | ►□ |
| h | 10%-facts-and-circumstances tes | st— 2018. If the o | rganization did no | t check a box on I | ine 13, 16a, 16b, | or 17a, and line | |
| _ | 15 is 10% or more, and if the organiz | zation meets the "i | facts-and-circums | tances" test, chec | k this box and sto | p here. | |
| | Explain in Part VI how the organization | | | - | | • • | . \Box |
| _ | supported organization | | haven 15 40-4 | C- 10b 47 4 | 76 | | ▶⊔ |
| 18 | _ | | | | | | . □ |
| | instructions | | <u> </u> | | - Cabadu | lo A (Form 000 o | ▶ ⊔ |

| Р | art III Support Schedule for | | | | | | |
|-----------|---|--------------------|-----------------------|-----------------------|----------------------|----------------------|---------------------|
| | (Complete only if you cl | | | | | | er Part II. If |
| S | the organization fails to ection A. Public Support | quality under | the tests listed i | pelow, please co | ompiete Part II.) | | |
| 30 | Calendar year | () 2015 | (1) 2016 | () 2247 | (1) 2010 | | (O.T.) |
| | (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not include any "unusual grants."). | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are | | | | | | |
| | not an unrelated trade or business | | | | | | |
| 4 | under section 513 Tax revenues levied for the | | | | | | |
| • | organization's benefit and either paid | | | | | | |
| _ | to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and | | | | | | |
| L | 3 received from disqualified persons Amounts included on lines 2 and 3 | | | | | | |
| D | received from other than disqualified | | | | | | |
| | persons that exceed the greater of | | | | | | |
| | \$5,000 or 1% of the amount on line 13 for the year. | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c | | | | | | |
| | from line 6.) | | | | | | |
| Se | ection B. Total Support | | 1 | | | | Г |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties and income from similar sources. | | | | | | |
| b | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from | | | | | | |
| | businesses acquired after June 30, 1975. | | | | | | |
| С | Add lines 10a and 10b. | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, | | | | | | |
| | whether or not the business is regularly carried on. | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| 12 | (Explain in Part VI.) Total support. (Add lines 9, 10c, | | | | | | |
| 13 | 11, and 12.). | | | | | | |
| 14 | First five years. If the Form 990 is for | the organization | n's first, second, th | nird, fourth, or fift | h tax year as a sec | tion 501(c)(3) o | ganization <u>,</u> |
| | check this box and stop here | | | | | | ▶ ⊔ |
| | ection C. Computation of Public S | | | ! (6)) | | 1 1 | |
| 15 | Public support percentage for 2019 (lin | | • | | | 15 | |
| 16 | Public support percentage from 2018 S | - | <u> </u> | | | 16 | |
| | ection D. Computation of Investr Investment income percentage for 201 | | | line 13 column (f | :)) | 17 | |
| 17 10 | Investment income percentage for 201 | - | | - | | 17 | |
| 18 10- | 331/3% support tests—2019. If the | | • | | | 18 33 1/3% and lin | e 17 is not |
| | more than 33 1/3%, check this box and s | | | | | | |
| | more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the | | | | | | |
| ט | not more than 33 1/3%, check this box | - | | | • | | _ |
| 20 | Private foundation. If the organization | - | - | | | | |
| | Frivate foundation. If the organization | ni ulu not check a | a DOX ON UNE 14, I | .a, or iad, check | , unis pox and see I | HSGRUCGONS | . 📂 📖 |

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

6

7

8

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, | |
|---|---|---|
| | describe the designation. If historic and continuing relationship, explain. | 1 |

Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described

in section 509(a)(1) or (2). 2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.

3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support

3с

10b

Schedule A (Form 990 or 990-EZ) 2019

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

9b Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below. 10a

| | edule A (101111 550 01 550 E2) 2015 | | | age 3 | | | |
|----|--|--------|---------|-------|--|--|--|
| Pa | rt IV Supporting Organizations (continued) | | | | | | |
| _ | | | Yes | No | | | |
| | Has the organization accepted a gift or contribution from any of the following persons? | | | | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | | | | | | |
| | | 11a | | | | | |
| | A family member of a person described in (a) above? | 11b | | | | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI . | 11c | | | | | |
| S | ection B. Type I Supporting Organizations | | | | | | |
| | | | Yes | No | | | |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | | | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that | - | | | | | |
| 2 | operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting | 2 | | | | | |
| | organization. | | | | | | |
| S | ection C. Type II Supporting Organizations | | | | | | |
| _ | | | Yes | No | | | |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of | | | | | | |
| | each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the | 1 | | | | | |
| | supporting organization was vested in the same persons that controlled or managed the supported organization(s). | | | | | | |
| S | ection D. All Type III Supporting Organizations | | v | | | | |
| _ | | | Yes | No | | | |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing | | | | | | |
| | documents in effect on the date of notification, to the extent not previously provided? | | | | | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | | | | | | |
| _ | | 2 | | | | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax | | | | | | |
| | year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | | | | |
| S | ection E. Type III Functionally-Integrated Supporting Organizations | | | | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction) | ions): | | | | | |
| | The organization satisfied the Activities Test. Complete line 2 below. | | | | | | |
| | b | | | | | | |
| • | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instru | ctions) | | | | |
| 2 | Activities Test. Answer (a) and (b) below. | ſ | Yes | No | | | |
| • | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | | | | |
| ı | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's | | | | | | |
| | involvement. | 2b | | | | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | | | | |
| • | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> . | 3a | | | | | |
| | b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard. | 3h | | | | | |

3b

| 1 | Type III Non-Functionally Integrated 509(a)(3) Supporting O Check here if the organization satisfied the Integral Part Test as a qualifying true. | | | . Part VIV. See |
|---|--|------------|----------------|-------------------------------|
| | Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organization | | | |
| | Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Yea (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3 | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |
| | Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Yea (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1 b | | |
| C | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| 3 | Subtract line 2 from line 1d | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by .035 | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| | Section C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1 | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |

| | Amounts paid to supported organizations to accomplish exempt purposes | |
|---|---|--|
| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | |
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations | |
| 4 | Amounts paid to acquire exempt-use assets | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | |
| 6 | Other distributions (describe in Part VI). See instructions | |
| 7 | Total annual distributions. Add lines 1 through 6. | |
| 8 | Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions | |
| 9 | Distributable amount for 2019 from Section C, line 6 | |

| _6 | Other distributions (describe in Part VI). See instruction | | | |
|----|--|-----------------------------|--|---|
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to wh details in Part VI). See instructions | | | |
| 9 | Distributable amount for 2019 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |

| 7 Total annual distributions. Add lines 1 through 6. | | | | | | |
|--|---|--|--|--|--|--|
| o∨ide | | | | | | |
| | | | | | | |
| 10 Line 8 amount divided by Line 9 amount | | | | | | |
| | | | | | | |
| (ii) derdistributions Pre-2019 | (iii) Distributable Amount for 2019 | | | | | |
| derdistributions | Distributable | | | | | |
| 0 | vide | | | | | |

| 8 Distributions to attentive supported organizations to widetails in Part VI). See instructions | | | |
|---|-----------------------------|--|---|
| 9 Distributable amount for 2019 from Section C, line 6 | | | |
| 10 Line 8 amount divided by Line 9 amount | | | |
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
| 1 Distributable amount for 2019 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2019: | | | |
| a From 2014 | | | |
| b From 2015 | | | |
| c From 2016 | | | |
| d From 2017 | | | |
| | | | |

e From 2018. f Total of lines 3a through e

instructions)

See instructions.

e Excess from 2019.

\$

g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7:

a Applied to underdistributions of prior years **b** Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2020. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2015.

b Excess from 2016. c Excess from 2017. **d** Excess from 2018.

Schedule A (Form 990 or 990-EZ) (2019)

Additional Data

Software ID: Software Version:

EIN: 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

Page 8

INC Schedule A (Form 990 or 990-EZ) 2019 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Part VI

Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D. lines 5, 6, and 8; and Part V. Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493133003441

EZ)

5

SCHEDULE C (Form 990 or 990-

| | ment of the Treasury al Revenue Service | ▶Go t | to <u>www.irs.gov/Form990</u> for in | structions and the la | test information. | Inspection | |
|--|---|---|---|--|--|--|--|
| • Se • S • S If the • S If the (Prox | ection 501(c)(3) org Section 501(c) (other Section 527 organiz organization ans Section 501(c)(3) or Section 501(c)(3) or organization ans by Tax) (see separ | ganizations: Cor er than section 5 sations: Complet wered "Yes" or ganizations that ganizations that wered "Yes" or tate instruction | n Form 990, Part IV, Line 4, or Fo thave filed Form 5768 (election ui thave NOT filed Form 5768 (elect n Form 990, Part IV, Line 5 (Prox | nplete Part I-C. Parts I-A and C below. Presented by Part VI, Iir nder section 501(h)): Co ion under section 501(h) | Do not complete Part I-B. ne 47 (Lobbying Activities proplete Part II-A. Do not co)): Complete Part II-B. Do r | s), then mplete Part II-B. not complete Part II-A. | |
| Nan | ne of the organizati | ion | · | | Employer iden | tification number | |
| JOHI INC | NS HOPKINS ĀLL CHIL | .DREN'S HOSPITAL | | | 59-0683252 | | |
| | I-A Complet | e if the orga | nization is exempt under s | ection 501(c) or is | | zation. | |
| 1 | - | | ization's direct and indirect politic | • • • | | | |
| 1 | "political campaig | | nzación s direct and indirect politic | al campaign activities in | i Part IV (see instructions i | or definition of | |
| 2 | Political campaign | activity expend | litures (see instructions) | | > | \$ | |
| 3 | | | aign activities (see instructions) . | | | | |
| Part | I-B Complet | e if the orga | nization is exempt under s | ection 501(c)(3). | | _ | |
| 1 | Enter the amount | of any excise ta | ex incurred by the organization un | der section 4955 | > | \$ | |
| 2 | Enter the amount | of any excise ta | ex incurred by organization manag | ers under section 4955 | | \$ | |
| 3 | If the organization | n incurred a sect | tion 4955 tax, did it file Form 472 | O for this year? | | Yes No | |
| 4a | Was a correction i | made? | | | | ☐ Yes ☐ No | |
| b | If "Yes," describe | | | | | | |
| Part | I-C Complet | e if the orga | nization is exempt under s | ection 501(c), exce | ept section 501(c)(3) | • | |
| 1 | Enter the amount | directly expend | ed by the filing organization for se | ection 527 exempt funct | ion activities 🕨 | \$ | |
| 2 | | | anization's funds contributed to ol | | ection 527 exempt | \$ | |
| 3 | Total exempt fund | tion expenditur | es. Add lines 1 and 2. Enter here a | and on Form 1120-POL, | line 17b ▶ | \$ | |
| 4 | Did the filing orga | nization file For | m 1120-POL for this year? | | | ☐ Yes ☐ No | |
| 5 | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. | | | | | | |
| | (a) Name | e | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 | |
| 1 | | | | | | | |
| 2 | | | | | | | |

| Pa | rt II-B Complete if the organization is exempt under section 501(c)(3) and has NOT file Form 5768 (election under section 501(h)). | ed | | | | |
|-------|---|-------------------------------------|---|---------------------------------|----------------------------------|---------------------|
| or e | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying | (; | (b) | | | |
| activ | | Yes | No | 4 | moui | nt |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | | | |
| а | Volunteers? | | No | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | No | | | |
| С | Media advertisements? | | No | | | |
| d | Mailings to members, legislators, or the public? | | No | | | |
| е | Publications, or published or broadcast statements? | | No | | | |
| f | Grants to other organizations for lobbying purposes? | | No | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | Yes | | | 2 | 45,015 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | No | | | |
| i | Other activities? | | No | | | |
| j | Total. Add lines 1c through 1i | | | | 2 | 45,015 |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | No | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| C | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| Par | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6). | (5), o | r secti | on | | |
| | | | _ | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | 3 | | |
| Par | t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." | | | | 01(c | :)(6) |
| 1 | Dues, assessments and similar amounts from members | 1 | | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | | | | |
| а | Current year | 2a | | | | |
| b | Carryover from last year | 2b | | | | |
| C | Total | 2c | | | | |
| 3 | Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues . | 3 | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | | | | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | 5 | | | | |
| | | | | | | |
| | art IV Supplemental Information | | | | | |
| | vide the descriptions required for Part l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); ructions), and Part Il-B, line 1. Also, complete this part for any additional information. | Part II- | A, lines | 1 and | d 2 (se | ∍e —— |
| | Return Reference Explanation | | | | | |
| SCHI | JOHNS HOPKINS ALL CHILDRENS HOSPITAL PAID ITS PARENT CORPORATION HEALTH SYSTEM CORPORATION \$27,500 DURING THE FISCAL YEAR ENDED J THEIR LOBBYING ACTIVITIES. JOHNS HOPKINS OFFICE OF GOVERNMENT AN SERVES JOHNS HOPKINS UNIVERSITY AND MEDICINE, JOHNS HOPKINS HEAL THE PRIMARY PURPOSE OF THIS DEPARTMENT IS TO MAINTAIN CONTACT WI | UNE 30 D COM LTH SY TH ELE |), 2020 MUNIY A STEM AI CTED A | TO SI AFFAI ND AF ND A | JPPOR RS (G FILIA PPOIN | CA) TES. ITED |
| | STATE OFFICIALS, AND OCCASIONAL FEDERAL OFFICIALS, REGARDING ISSU HOPKINS HEALTH SYSTEM AND ITS AFFILIATES AS WELL AS THE HEALTHCAR | | | | | |

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

(Form 990)

Department of the Treasury

As Filed Data -

DLN: 93493133003441

OMB No. 1545-0047

2019

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information

Open to Public

Schedule D (Form 990) 2019

Cat. No. 52283D

| tCIII | ar revenue service | <u></u> | madem znapección |
|-----------|--|---|---------------------------------------|
| Na JO⊦ | me of the organization NS HOPKINS ALL CHILDREN'S HOSPITAL | | Employer identification number |
| INC | | | 59-0683252 |
| Pa | rt I Organizations Maintaining Donor Advi Complete if the organization answered "Ye | | r Accounts. |
| | Complete if the organization answered Te | (a) Donor advised funds | (b) Funds and other accounts |
| | Total number at end of year | | (-) |
| 2 | Aggregate value of contributions to (during year) | | |
| : | Aggregate value of grants from (during year) | | _ |
| Ļ | Aggregate value at end of year | | |
| • | Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex | | |
| i | Did the organization inform all grantees, donors, and d charitable purposes and not for the benefit of the dono private benefit? | r or donor advisor, or for any other purpose o | be used only for |
| Pa | Conservation Easements. Complete if the organization answered "Ye | es" on Form 990, Part IV, line 7. | |
| | Purpose(s) of conservation easements held by the orga | | |
| | Preservation of land for public use (e.g., recreation | | historically important land area |
| | Protection of natural habitat | · | ertified historic structure |
| | Preservation of open space | | ichtified materie ad detaile |
| <u>2</u> | Complete lines 2a through 2d if the organization held a easement on the last day of the tax year. | qualified conservation contribution in the for | |
| _ | Total number of conservation easements | ı | Held at the End of the Year |
| a b | Total acreage restricted by conservation easements | | 2b |
| | Number of conservation easements on a certified histor | | 2c |
| c d | Number of conservation easements included in (c) acqu | ` ' | 2d |
| u | structure listed in the National Register | and arter 7, 23, 00, and not on a mistoric | 20 |
| } | Number of conservation easements modified, transferred tax year ▶ | ed, released, extinguished, or terminated by t | the organization during the |
| Ļ | Number of states where property subject to conservation | on easement is located > | |
| ; | Does the organization have a written policy regarding t | the periodic monitoring, inspection, handling o | of violations, |
| | and enforcement of the conservation easements it hold | ls? | ☐ Yes ☐ No |
| • | Staff and volunteer hours devoted to monitoring, inspe | cting, handling of violations, and enforcing co | enservation easements during the year |
| , | Amount of expenses incurred in monitoring, inspecting, \$ \\$ | , handling of violations, and enforcing conserv | vation easements during the year |
| 3 | Does each conservation easement reported on line 2(d | | |
|) | and section 170(h)(4)(B)(ii)? | servation easements in its revenue and exper | |
| | balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen | nts. | |
| ar | † IIII Organizations Maintaining Collections Complete if the organization answered "Ye | es" on Form 990, Part IV, line 8. | |
| .a | If the organization elected, as permitted under SFAS 1: art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its final | r public exhibition, education, or research in f | |
| b | If the organization elected, as permitted under SFAS 1 historical treasures, or other similar assets held for pub following amounts relating to these items: | | |
| (| i) Revenue included on Form 990, Part VIII, line 1 | | ▶\$ |
| | i) Assets included in Form 990, Part X | | |
| 2 | If the organization received or held works of art, histor following amounts required to be reported under SFAS | ical treasures, or other similar assets for final | |
| а | Revenue included on Form 990, Part VIII, line 1 | · · · · · · | > \$ |
| b | Assets included in Form 990, Part X | | · |
| | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

1a Land . .

d Equipment .

 ${f e}$ Other .

b Buildings

 ${f c}$ Leasehold improvements

| | dule D (Form 990) 2019 | | | | | | | Pag |
|--------|--|--------------------------|------------------------|--------|---------------|------------|-----------------------|--------------------|
| ari | Organizations Maintaining Co | llections of Art, H | listorical T | eas | ures, or (| Other | Similar Assets (| continued) |
| 3 | Using the organization's acquisition, accession items (check all that apply): | on, and other records, | check any of | the f | ollowing tha | at are a | significant use of it | s collection |
| а | Public exhibition | | q 🗆 | Loar | n or exchan | ige prog | rams | |
| b | Scholarly research | | e 🗌 | Othe | er | | | |
| С | Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explain h | now they furtl | ner th | ne organizat | tion's ex | empt purpose in | |
| 5 | During the year, did the organization solicit assets to be sold to raise funds rather than t | | | | | | | es 🗆 No |
| Par | t IV Escrow and Custodial Arrang Complete if the organization ans X, line 21. | | m 990, Part | IV, I | line 9, or i | reporte | d an amount on | Form 990, Part |
| 1a | Is the organization an agent, trustee, custod included on Form 990, Part X? | | | | | | | es 🗆 No |
| b | If "Yes," explain the arrangement in Part XI | II and complete the fo | llowing table: | | | | Amount | |
| c | Beginning balance | | | | | 1c | | |
| d | Additions during the year | | | | | 1d | | |
| e | Distributions during the year | | | | | 1e | | |
| f | Ending balance | | | | | 1f | | |
| 2a | Did the organization include an amount on F | orm 990 Part X line 1 | 21 for escrow | orc | ustodial acc | ount lia | ability? | es 🗆 No |
| b | _ | | | | | | . – | :5 L NO |
| | If "Yes," explain the arrangement in Part XII rt V Endowment Funds. | .i. Check here if the ex | cpianation nas | beei | ii provided i | III Part / | ш ⊔ | |
| FGI | Complete if the organization ans | wered "Yes" on For | m 990, Part | IV, I | line 10. | | | |
| | | (a) Current year | (b) Prior yea | | (c) Two yea | ırs back | (d) Three years back | (e) Four years bac |
| La | Beginning of year balance | 15,456,278 | 14,632 | ,278 | 14, | ,988,278 | 14,435,278 | 15,107,27 |
| b | Contributions | 1,004,000 | | | | | | |
| C | Net investment earnings, gains, and losses | 107,000 | 861 | ,000 | | 522,000 | 553,000 | -672,00 |
| d | Grants or scholarships | | | | | | | |
| | Other expenditures for facilities and programs | -36,000 | -37 | ,000 | - | -878,000 | | |
| f. | Administrative expenses | | | | | | | |
| g | End of year balance | 16,531,278 | 15,456 | ,278 | 14, | ,632,278 | 14,988,278 | 14,435,27 |
| 2 a | Provide the estimated percentage of the cur Board designated or quasi-endowment ▶ | rent year end balance | (line 1g, colu | mn (a | a)) held as: | | | |
| b | Permanent endowment ► 100.000 % | | | | | | | |
| С | Temporarily restricted endowment ► | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sho | uld equal 100%. | | | | | | |
| 3a | Are there endowment funds not in the posse organization by: | ession of the organizati | ion that are h | eld aı | nd administ | ered fo | r the | Yes No |
| | (i) unrelated organizations | | | | | | <u> </u> | a(i) No |
| | (ii) related organizations | | | | | | | a(ii) No |
| | If "Yes" on 3a(ii), are the related organization | | | ? . | | | | 3b |
| 4 | Describe in Part XIII the intended uses of th | | vment funds. | | | | | |
| Par | t VI Land, Buildings, and Equipme Complete if the organization ans | | m 000 Da≁ | T\/ | line 112 9 | 500 Ec. | m QQA Part V lie | ne 10 |
| | Description of property (a) Cost or o | | or other basis (| | | | | (d) Book value |
| | (investm | | , | , | 1 | | | |

23,089,125

310,112,242

329,518,015

21,571,075

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

1,483,713

409,363,592 Schedule D (Form 990) 2019

95,566,720

168,512,983

11,747,274

583,601

23,089,125

214,545,522

161,005,032

9,823,801

900,112

| Part VII | Investments—Other Securities. | 5 . 5 . 1 | | G 5 000 I | | |
|--|---|--------------|---------|---------------------|--------------------------|---------------------------|
| | Complete if the organization answered "Yes" on Form 990, (a) Description of security or category (including name of security) | (b) Book | ine 11 | | d of valuation | n: |
| | | value | | | | |
| (1) Financia(2) Closely-(3)Other | held equity interests | | | | | |
| (A) | | | | | | |
| (B) | | | | | | |
| (C) | | | | | | |
| (D) | | | | | | |
| (E) | | | | | | |
| (F) | | | | | | |
| (G) | | | | | | |
| (H) | | | | | | |
| Total. (Colum | n (b) must equal Form 990, Part X, col. (B) line 12.) | • | | | | |
| Part VIII | Investments—Program Related. | | | S 5 000 | D 1 1/ 1: | 12 |
| | Complete if the organization answered 'Yes' on Form 990, (a) Description of investment | Part IV, I | ine 110 | (b) Book value | | od of valuation: |
| | | | | | Cost or en | d-of-year market value |
| (1) | | | | | | _ |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| Total. (Colum | n (b) must equal Form 990, Part X, col.(B) line 13.) | | | | | |
| | Other Assets. | Saut TV Liv | | S 5 000 B | | |
| | Complete if the organization answered 'Yes' on Form 990, F (a) Description | art IV, III | ie iiu | . See Form 990, Par | | b) Book value |
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| Total. (Colu | | | | | • | |
| Part X | Other Liabilities. Complete if the organization answered 'Yes' on Form 990, F | Part IV, lii | ne 11e | or 11f.See Form | 990, Part X | (, line 25. |
| 1. | (a) Description of liability | • | | | (b) Book value | |
| | income taxes | | | | | _ |
| · , | ST RATE SWAP AGREEMENTS | | | | 33,378,00: 45,988,693 | |
| (4) OTHER L | IABILITIES | | | | 959,150 | 0 |
| (5) DUE TO | AFFILIATES OU LIABILITIES | | | | 1,338,062 | |
| | OU LIABILITIES OU LIABILITIES- NET OF CURRENT | | | | 6,851,280 | |
| (9) | | | | | | _ |
| (10) | | | | | | _ |
| | n (b) must equal Form 990, Part X, col.(B) line 25.) | | | • | 290,825,40 | 7 |
| | or uncertain tax positions. In Part XIII, provide the text of the footnot | te to the o | rganiza | | | |

2

C

Schedule D (Form 990) 2019

Page 4

4,497,304

556,208,000

188,080

556,019,920

7,067,200

563.087.120

Schedule D (Form 990) 2019

| b | Donated services and use of facilities | 2b | |
|---|--|----|---------|
| c | Recoveries of prior year grants | 2c | |
| d | Other (Describe in Part XIII.) | 2d | 187,313 |

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

2a 2b

2c

2d

4a 4b

2a

Add lines 2a through 2d 2e 3 3 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . 4a

544,192,896 4b 836 b Add lines **4a** and **4b** 4c 836 C 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 544,193,732

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:

Other (Describe in Part XIII.) Add lines 2a through 2d . .

d 3 Amounts included on Form 990, Part IX, line 25, but not on line 1:

Donated services and use of facilities . . .

Return Reference

See Additional Data Table

Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments

Investment expenses not included on Form 990, Part VIII, line 7b . . .

4

b

Add lines **4a** and **4b**

5

Part XIII Supplemental Information Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Explanation

5

7,067,200

187,313

767

2e

3

4c

4.309.991

| chedule D (Form 990) 2019 | Page 5 |
|-----------------------------|----------------------|
| Part XIII Supplemental Info | ormation (continued) |
| Return Reference | Explanation |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

Schedule D (Form 990) 2019

Additional Data

PART V, LINE 4:



Software Version: **EIN:** 59-0683252

> Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL INC

Supplemental Information Return Reference

AS DESIGNATED BY THE DONORS.

Software ID:

Explanation

THE INTENDED USE FOR ALL CHILDREN'S HOSPITAL ENDOWMENT FUNDS ARE SPECIFIC TO PROGRAM NEEDS

| Supplemental Information | | | | | | |
|--------------------------|---|--|--|--|--|--|
| Return Reference | Explanation | | | | | |
| PART X, LINE 2: | FASB'S GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS. THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS "MORE LIKELY THAN NOT" THAT THE POSITI ON IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS. THE GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS. THERE WAS NO IMPACT ON THE HOSPITAL'S FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2020 AND 2019. | | | | | |

| upplemental Information | | | | | | |
|--|--------------------------|--|--|--|--|--|
| Return Reference | Explanation | | | | | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | IMPAIRMENT LOSS 187,313. | | | | | |

Ē

| upplemental Information | | | | | | | |
|--|---------------|--|--|--|--|--|--|
| Return Reference | Explanation | | | | | | |
| PART XI, LINE 4B - OTHER ADJUSTMENTS: | ROUNDING 836. | | | | | | |

| upplemental Information | | | | | | | |
|---|---------------|--|--|--|--|--|--|
| Return Reference | Explanation | | | | | | |
| PART XII, LINE 2D - OTHER ADJUSTMENTS: | ROUNDING 767. | | | | | | |

| Supplemental Information | |
|---|--|
| Return Reference | Explanation |
| PART XII, LINE 4B - OTHER ADJUSTMENTS: | CONTRIBUTIONS TO AFFILIATES 7,067,200. |

S

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE H** (Form 990)

As Filed Data -**Hospitals**

DLN: 93493133003441 OMB No. 1545-0047

Open to Public Inspection

Department of the

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990EZ for instructions and the latest information. Employer identification number

| | e of the organization S HOPKINS ALL CHILDREN'S HOSP | ITA. | | | Empl | mployer identification number | | | |
|-----|--|--|--|--|---|-----------------------------------|------------|-----------------|-------|
| INC | S HOPKINS ALL CHILDREN 5 HOSP | TIAL | | | 59-06 | -0683252 | | | |
| Pa | rt I Financial Assist | ance and Certair | n Other Commu | nity Benefits at (| Cost | | | | |
| | | | | | | | Y | es | No |
| 1a | Did the organization have a | | . , - | | to question 6a . | ⊢ * | | 'es | |
| | If "Yes," was it a written pol If the organization had mult | • | | | | | b Y | 'es | |
| 2 | assistance policy to its vario | ipie nospitai racilities us hospital facilities | s, indicate which of t during the tax year. | tne following best de | scribes application | or the financial | | | |
| | Applied uniformly to all | | | olied uniformly to mo | est hospital facilities | | | | |
| | Generally tailored to inc | • | | oned dimorning to fire | se riospical racinoles | | | | |
| 3 | Answer the following based | | | eria that applied to t | he largest number (| of the | | | |
| | organization's patients durin | | | | 3 | | | | |
| а | Did the organization use Feder If "Yes," indicate which of th | | | | | ľ | a Y | ′es | |
| | □ 100% □ 150% | 200% 🗌 Other | | C | % | | | | |
| b | Did the organization use FPG | G as a factor in deter | mining eligibility for | r providing <i>discounte</i> | d care? If "Yes," inc | dicate | | | |
| | which of the following was t | he family income lim | it for eligibility for o | liscounted care: . | | | b Y | ′es] | |
| | □ 200% □ 250% □ | 300% 🔲 350% 🕏 | Z 400% □ Othe | r | | % | | | |
| С | If the organization used fact | ors other than FPG i | n determining eligib | ility, describe in Part | VI the criteria | _ | | | |
| | used for determining eligibil used an asset test or other the discounted care. | ity for free or discou threshold, regardless | nted care. Include in s of income, as a fac | n the description whe ctor in determining e | ether the organizati igibility for free or | on | | | |
| 4 | Did the organization's finance provide for free or discounter | | | largest number of its | | | 4 Y | es | |
| 5a | Did the organization budget the tax year? | amounts for free or | discounted care pro | ovided under its finar | icial assistance poli | = | a Y | es/ | |
| b | If "Yes," did the organization | n's financial assistan | ce expenses exceed | the budgeted amou | nt? | 5 | ь ү | es | |
| C | If "Yes" to line 5b, as a resucare to a patient who was el | | | | | | | | |
| _ | • | _ | | | | _ | ic | _ | No |
| | Did the organization prepare If "Yes," did the organization | • | | tax year? | | <u> </u> | | es , | |
| D | Complete the following table | | • | | | <u> </u> | b Y | 'es | |
| | with the Schedule H. | , | • | | | | | | |
| 7 | Financial Assistance and | | nmunity Benefits a | t Cost | | | | | |
| | nancial Assistance and Means-Tested overnment Programs | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | | Perce al exp | |
| | Financial Assistance at cost | | | | | | + | | |
| | (from Worksheet 1) | | | 5,663,984 | C | 5,663,984 | 1 | 1.0 | 010 % |
| b | Medicaid (from Worksheet 3, column a) | | | 296,815,775 | 242,867,290 | 53,948,485 | 5 | 9.5 | 580 % |
| c | Costs of other means-tested government programs (from Worksheet 3, column b) | | | | | | | | |
| | Total Financial Assistance and | | | | | | 1 | | |
| | Means-Tested Government Programs | | | 302,479,759 | 242,867,290 | 59,612,469 | , | 10.5 | 590 % |
| _ | Other Benefits | | | 33271137133 | 2 12/00/ 1230 | 03,012,103 | 1 | 10.0 | 330 / |
| | Community health improvement services and community benefit | | | | | | | | |
| | operations (from Worksheet 4). | | | 8,744,734 | 1,795,740 | 6,948,994 | 1 | 1.2 | 230 % |
| | Health professions education (from Worksheet 5) | | | 8,162,593 | 107,480 | 8,055,113 | 3 | 1.4 | 430 % |
| _ | Subsidized health services (from Worksheet 6) | | | 14,961,030 | 7,218,827 | 7,742,203 | 7,742,203 | | 370 % |
| | Research (from Worksheet 7) . | | | 455,061 | C | 455,06: | 4 | 0.0 | 080 % |
| | Cash and in-kind contributions for community benefit (from Worksheet 8) | | | 1,480,514 | C | 1,480,514 | 1 | 0.2 | 260 % |
| j | Total. Other Benefits | | | 33,803,932 | 9,122,047 | | 1 | 4.3 | 370 % |
| k | Total. Add lines 7d and 7j . | | | 336,283,691 | 251,989,337 | 84,294,354 | ı | 14.9 | 960 % |

| Sch | edule H (Form 990) 2019 | | | | | | | | | Page 2 |
|-------------|--|---|--|--|----------------------------|----------------------|--|----------|----------------------|-------------------|
| Pa | during the tax year communities it ser | r, and describe in | | | | | | | | ities |
| | | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | | t offsetting enue | (e) Net commu building expen | | (f) Per total ex | cent of kpense |
| 1 | Physical improvements and housing | | | 6,950 | | 0 | 6 | 5,950 | | 0 % |
| | Economic development | | | 755,422 | | 0 | 755 | 5,422 | C | 0.130 % |
| 3 | Community support | | | 0 | | 0 | | | | |
| 4 | Environmental improvements | | | 0 | | 0 | | | | |
| | Leadership development and training for community members | | | 0 | + | 0 | | | | |
| | Coalition building | | | 0 | | 0 | | | | |
| | Community health improvement advocacy | | | 0 | | 0 | | | | |
| | Workforce development | | | 145,951 | | 1,920 | 144 | 1,031 | C | 0.030 % |
| | Other Tatal | | | 000 222 | | 1 020 | 006 | - 402 | | 160.0/ |
| | Total rt III Bad Debt, Medica | ire, & Collection | Practices | 908,323 | | 1,920 | 900 | 5,403 | | 0.160 % |
| Sec | tion A. Bad Debt Expense | | | | | | - | | Yes | No |
| 1 | Did the organization report b | | | | nagemen | t Associatio | on Statement | 1 | | No |
| 2 | Enter the amount of the organization methodology used by the organization. | | | | 2 | | 15,740,568 | | | |
| 3 | Enter the estimated amount | | | | <u> </u> | | 15,740,566 | | | |
| | eligible under the organization methodology used by the organization | | | | for | | | | | |
| | including this portion of bad | | | | 3 | | 0 | | | |
| 4 | Provide in Part VI the text of page number on which this f | | | | describes | bad debt e | xpense or the | | | |
| Sec | tion B. Medicare | | | | | | | | | |
| 5 | Enter total revenue received | from Medicare (inclu | ıding DSH and IME) | | 5 | <u> </u> | 679,785 | | | |
| 6 | Enter Medicare allowable cos | ts of care relating to | payments on line 5 | 5 | 6 | | 749,731 | | | |
| 7 | Subtract line 6 from line 5. T | his is the surplus (or | shortfall) | | 7 | | -69,946 | | | |
| 8 | Describe in Part VI the exten Also describe in Part VI the of Check the box that describes | osting methodology | | | | | t. | | | |
| | Cost accounting system | ✓ Cost | to charge ratio | ☐ Oth | er | | | | | |
| | tion C. Collection Practices | | | | | | | | | |
| 9a b | If "Yes," did the organization contain provisions on the col | 's collection policy the | nat applied to the la se followed for patie | rgest number of its p nts who are known t | oatients de o qualify t | for financia | l assistance? | 9a 9b | Yes | No |
| Pa | Describe in Part VI | | | | | | • • | 90 | | INO |
| | (aynad 10% enthore by off | | | physicians—see instruct | ions) roas)zation | s (d) (| Officers, directors, | Τ. | e) Physi | cians' |
| | | | activity of entity | profit | : % or stock nership % | tr em | ustees, or key bloyees' profit % ock ownership % | | ofit % oi ownersh | |
| 1 | | | | | | | | | | |
| 2 | | | | | | | | | | |
| 3 | | | | | | | | | | |
| 4 | | | | | | | | | | |
| 5 | | | | | | | | | | |
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| 11 | | | | | | | | | | |
| 12 | | | | | | | | - | | |
| 13 | | | | | | | | | | |
| | | | | <u> </u> | | | Schedule | H (Fo | rm 990 |) 2019 |

| Naı | ne of hospital facility or letter of facility reporting group | | | |
|-----|---|-----|-----|----|
| | e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A): | | | |
| _ | | | Yes | No |
| | nmunity Health Needs Assessment | ļ | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? | 1 | | No |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C. | 2 | | No |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12. | 3 | Yes | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | ٦ | 103 | |
| i | A definition of the community served by the hospital facility | | | |
| l | Demographics of the community | | | |
| | Existing health care facilities and resources within the community that are available to respond to the health needs of the community | | | |
| | d ☑ How data was obtained ☑ The significant health needs of the community | | | |
| | f ☑ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| | | | | |
| | ☐ ☑ The process for identifying and prioritizing community health needs and services to meet the community health needs ☐ ☑ The process for consulting with persons representing the community's interests | | | |
| | i ☑ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) | | | |
| | i ☐ Other (describe in Section C) | | | |
| 4 | Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>18</u> | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted. | 5 | Yes | |
| 6 a | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in | Ť | | |
| ŀ | Section C | 6a | Yes | |
| • | organizations in Section C | 6b | Yes | |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | Yes | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| ; | a 🗹 Hospital facility's website (list url): SEE SUPPLEMENTAL INFORMATION | | | |
| ı | Other website (list url): HTTP://WWW.ALL4HEALTHFL.ORG/ | | | |
| | Made a paper copy available for public inspection without charge at the hospital facility | | | |
| 8 | d ☑ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | Yes | |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>18</u> | | | |
| 10 | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | Yes | |
| _ | If "Yes" (list url): SEE SUPPLEMENTAL INFORMATION | | | |
| a | | 101 | | |
| | If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | |
| | CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. | | | |
| 122 | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by | 122 | | No |

hospital facilities? \$

 ${f b}$ If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . .

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

12a

12b

Nο

| Sc | hedule H (Form 990) 2019 | | F | Page 5 |
|----|---|---------------|-----|---------------|
| E | Part V Facility Information (continued) | | | |
| Fi | inancial Assistance Policy (FAP) | | | |
| N | JOHNS HOPKINS ALL CHILDREN'S HOSPITAL I ame of hospital facility or letter of facility reporting group | | 1 | |
| | Did the hespital facility have in place during the tay year a written financial assistance policy that: | $\overline{}$ | Yes | No |
| 12 | Did the hospital facility have in place during the tax year a written financial assistance policy that: Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | Yes | |
| 13 | If "Yes," indicate the eligibility criteria explained in the FAP: | 13 | res | |
| | a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200.00000000000 % and FPG family income limit for eligibility for discounted care of 400.00000000000 % b ☐ Income level other than FPG (describe in Section C) c ☑ Asset level d ☑ Medical indigency e ☑ Insurance status f ☑ Underinsurance discount g ☑ Residency h ☐ Other (describe in Section C) | | | |
| 14 | Explained the basis for calculating amounts charged to patients? | 14 | Yes | |
| | Explained the method for applying for financial assistance? | 15 | Yes | _ |
| | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): | | | |
| | a ☑ Described the information the hospital facility may require an individual to provide as part of his or her application b ☑ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d ☐ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e ☐ Other (describe in Section C) | | | |
| 16 | Was widely publicized within the community served by the hospital facility? | 16 | Yes | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| | a ☑ The FAP was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION b ☑ The FAP application form was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION c ☑ A plain language summary of the FAP was widely available on a website (list url): | | | |
| | SEE SUPPLEMENTAL INFO | | | |

| rer application c Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications | | | |
|---|----|-----|--|
| e Other (describe in Section C) | | | |
| Was widely publicized within the community served by the hospital facility? | 16 | Yes | |
| If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| The FAP was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION | | | |
| b The FAP application form was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION | | | |
| c 🗹 A plain language summary of the FAP was widely available on a website (list url): SEE SUPPLEMENTAL INFO | | | |
| d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention | | | |
| h 🗌 Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | |
| i The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations | | | |
| j 🔲 Other (describe in Section C) | | | |

| Bi | lling and Collections | | | |
|------------|--|----|-----|----|
| | JOHNS HOPKINS ALL CHILDREN'S HOSPITAL I | | | |
| Na | ame of hospital facility or letter of facility reporting group | | | |
| | | | Yes | No |
| L 7 | assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon | | | |
| | nonpayment? | 17 | Yes | |
| L8 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: | | | |
| | a Reporting to credit agency(ies) | | | |
| | b Selling an individual's debt to another party | | | |
| | c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| | $f d$ \Box Actions that require a legal or judicial process | | | |
| | e 🗌 Other similar actions (describe in Section C) | | | |
| | f 🗹 None of these actions or other similar actions were permitted | | | |
| .9 | | 19 | | No |
| | If "Yes," check all actions in which the hospital facility or a third party engaged: | | | |
| | a Reporting to credit agency(ies) | | | |
| | b 🔲 Selling an individual's debt to another party | | | |
| | c Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| | d Actions that require a legal or judicial process | | | |
| | e Other similar actions (describe in Section C) | | | |
| | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or | | | |

| | Selling an individual's debt to another party | | | 1 |
|----|---|----|-----|---|
| | Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| | $d \ \square$ Actions that require a legal or judicial process | | | l |
| | e ☐ Other similar actions (describe in Section C) | | | i |
| 20 | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply): | | | |
| | Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C) | | | |
| | Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) | | | |
| | c ☑ Processed incomplete and complete FAP applications (if not, describe in Section C) | | | ĺ |
| | d ☑ Made presumptive eligibility determinations (if not, describe in Section C) | | | i |
| | e ☐ Other (describe in Section C) | | | |
| | f None of these efforts were made | | | |
| Po | licy Relating to Emergency Medical Care | | | |
| 21 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 21 | Yes | |
| | If "No," indicate why: | | | |
| | The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing | | | |
| | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) | | | |

 $\mathbf{d} \ \square$ Other (describe in Section C)

| | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | |
|----|--|-----|---|
| | c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | |
| | d 🔲 The hospital facility used a prospective Medicare or Medicaid method | | ĺ |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided | [[| |

emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?

No

23

| Schedule H (Form 990) 2019 | Page 8 |
|---|---|
| Part V Facility Information (con | tinued) |
| 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e descriptions for each hospital facility in | on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate a facility reporting group, designated by facility reporting group letter and hospital facility, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. |
| Form and Line Reference | Explanation |
| See Add'l Data | |
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| | Schedule H (Form 990) 2019 |

| Sche | chedule H (Form 990) 2019 Page 9 | | |
|------|--|---|------------------|
| Pa | rt V Facility Information (continued) | | |
| | tion D. Other Health Care Facilities That Are Not Licer in order of size, from largest to smallest) | nsed, Registered, or Similarly Recognized as a Ho | ospital Facility |
| How | many non-hospital health care facilities did the organization | on operate during the tax year?10 | |
| Nam | ne and address | Type of Facility (describe) | |
| 1 | 1 - JH ALL CHILDREN'S OUTPT CARE - BRANDON 885 SOUTH PARSONS AVE BRANDON, FL 33511 | PEDIATRIC OUTPATIENT CLINIC | |
| 2 | 2 - JH ALL CHILDREN'S OUTPT CARE - EAST LAKE 3850 TAMPA RD PALM HARBOR, FL 34684 | PEDIATRIC OUTPATIENT CLINIC | |
| 3 | 3 - JH ALL CHILDREN'S OUTPT CARE - FT MYERS 4550 COLONIAL BLVD FT MYERS, FL 33966 | PEDIATRIC OUTPATIENT CLINIC | |
| 4 | 4 - JH ALL CHILDREN'S OUTPT CARE - LAKELAND 3310 LAKELAND HILLS BLVD LAKELAND, FL 33805 | PEDIATRIC OUTPATIENT CLINIC | |
| 5 | 5 - JH ALL CHILDREN'S OUTPT CARE - PASCO 4443 ROWAN RD NEW PORT RICHEY, FL 34653 | PEDIATRIC OUTPATIENT CLINIC | |
| 6 | 6 - JH ALL CHILDRÉN'S OUTPT CARE - SARASOTA 5881 RAND BLVD SARASOTA, FL 34238 | PEDIATRIC OUTPATIENT CLINIC | |
| 7 | 7 - JH ALL CHILDREN'S OUTPT CARE - TAMPA 12220 BRUCE B DOWNS BLVD TAMPA, FL 33612 | PEDIATRIC OUTPATIENT CLINIC | |
| 8 | 8 - JH ALL CHILDREN'S OUTPT CARE - S TAMPA 1202 SOUTH CHURCH AVE TAMPA, FL 33629 | PEDIATRIC OUTPATIENT CLINIC | |
| 9 | 9 - JH ALL CHILDREN'S SPORTS THERAPY TAMPA 3440 WEST MLK JR BLVD STE 208 TAMPA, FL 33607 | SPORTS THERAPY | |
| 10 | 10 - JH ALL CHILDREN'S OUTPT CARE-NORTH PORT 2345 BOBCAT VILLAGE CENTER RD NORTH PORT, FL 34288 | PEDIATRIC OUTPATIENT CLINIC | |
| | • | Schedule H | (Form 990) 2019 |

Schedule H (Form 990) 2019 Page **10** Part VI Supplemental Information Provide the following information. Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b. 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B. Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy. **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves. **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.). Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served. State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| 90 Schedule H, Supplemental Information | | |
|---|---|--|
| Form and Line Reference | Explanation | |
| PART I, LINE 3C: | IN ADDITION TO FPG, THE HOSPITAL ALSO PROVIDES FINANCIAL ASSISTANCE DISCOUNTS BASED ON MEDICAL FINANCIAL HARDSHIP CAUSED BY SIGNIFICANT MEDICAL DEBT. FACTORS THE HOSPITAL CONSIDERS WHEN EVALUATING MEDICAL DEBT LEVELS FOR FINANCIAL ASSISTANCE INCLUDE (1) MEDICAL DEBT INCURRED OVER THE TWELVE MONTHS PRECEDING THE DATE OF THE FINANCIAL HARDSHIP ASSISTANCE APPLICATION, (2) LIQUID ASSETS (LEAVING A RESIDUAL OF \$10,000), AND (3) FAMILY INCOME FOR THE TWELVE CALENDAR MONTHS PRECEDING THE DATE OF THE FINANCIAL HARDSHIP ASSISTANCE APPLICATION. | |
| PART I, LINE 7: | A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE AMOUNTS ON LINE | |

WOULD NOT BE BASED ON A COST-TO CHARGE RATIO.

7A&7B (FINANCIAL ASSISTANCE AT COST AND UNREIMBURSED MEDICAID). THE AMOUNTS FOR LINES 7E-7I COME FROM THE BOOKS AND RECORDS OF SPECIFIC SEGMENTS OF THE ORGANIZATION AND

| Form and Line Reference | Explanation |
|---|--|
| PART I, LINE 7G: | SUBSIDIZED HEALTH SERVICES DO NOT INCLUDE ANY COSTS ATTRIBUTABLE TO A PHYSICIAN CLINIC. |
| PART II, COMMUNITY BUILDING ACTIVITIES: | JHACH HAS INCREASED THEIR LOCAL COMMUNITY BOARD REPRESENTATION AND SUPPORT (EXAMPLES: CLEARWATER REGIONAL CHAMBER OF COMMERCE, GREATER TAMPA CHAMBER OF COMMERCE) AND INCREASED THEIR SUPPORT FOR THE ECONOMIC DEVELOPMENT OF THEIR COMMUNITY BENEFIT SERVICE AREA (EXAMPLE: ST. PETERSBURG DOWNTOWN PARTNERSHIP, GREATER ST. PETERSBURG |

CHAMBERS OR LOCAL ORGANIZATIONS PROJECTS AND ACTIVITIES.

AREA ECONOMIC DEVELOPMENT CORPORATION, ST PETE INNOVATION DISTRICT, ETC.). JHACH PROMOTES COLLABORATING AROUND SYSTEMATIC CHANGE BY SUPPORTING AND DEVELOPING THESE

| Form and Line Reference | Explanation |
|-------------------------|--|
| PART III, LINE 2: | THE PROVISION FOR BAD DEBTS IS BASED UPON A COMBINATION OF THE PAYOR SOURCE, THE AGING OF RECEIVABLES AND MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, TRENDS IN HEALTH INSURANCE COVERAGE, AND OTHER COLLECTION INDICATORS. |
| PART III, LINE 3: | JOHNS HOPKINS ALL CHILDREN'S HOSPITAL (JHACH) DOES NOT REPORT AN ESTIMATE FOR THE PORTION OF BAD DEBT EXPENSE THAT MAY BE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY. JHACH TAKES THE POSITION THAT AMPLE OPPORTUNITY AND ASSISTANCE IS PROVIDED TO THE PATIENT TO OUALIFY UNDER THE FINANCIAL |

PATIENT DOES NOT QUALIFY.

ASSISTANCE POLICY. IF SUFFICIENT INFORMATION IS NOT PROVIDED, THEN JHACH MUST ASSUME THE

| 1, cappionistic in the second | | |
|---|--|--|
| Form and Line Reference | Explanation | |
| PART III, LINE 4: | JHACH AUDITED FINANCIAL STATEMENTS PAGES 14. | |
| PART III, LINE 8: | PART III, LINE 7 - THE SHORTFALL IN MEDICARE ALLOWABLE COSTS IS NOT TREATED AS A COMMUNITY BENEFIT.PART III, LINES 5 AND 6 METHODOLOGY: A STEP-DOWN PROCESS IS USED TO ALLOCATE ADMINISTRATIVE AND GENERAL COSTS TO PATIENT CARE DEPARTMENTS, AS WELL AS DEPARTMENTS THAT ARE NON-ALLOWABLE FOR MEDICARE. UPON ALLOCATION, A DAILY COST RATE IS COMPUTED FOR ROOM AND BOARD SERVICES. THE RESULTING DAILY COSTS ARE APPLIED TO THE NUMBER OF MEDICARE DAYS TO DETERMINE ALLOWABLE ROOM AND BOARD COSTS. FOR ANCILLARY SERVICES, A RATIO OF COST TO CHARGES (RCC) IS COMPUTED USING TOTAL ANCILLARY CHARGES. THE RCC IS THEN APPLIED TO CHARGES INCURRED BY MEDICARE PATIENTS TO DETERMINE ALLOWABLE MEDICARE COSTS. WITH THE EXCEPTION OF PASS-THROUGH COSTS (CAPITAL-RELATED, NON-PHYSICIAN ANESTHETIST, AND MEDICAL EDUCATION COSTS), ALLOWABLE MEDICARE COSTS ARE SUBJECT TO A TEFRA TARGET AMOUNT, WHICH IS COMPUTED ON A DISCHARGE BASIS. IF ALLOWABLE COSTS EXCEED THE TEFRA TARGET AMOUNT, THE FACILITY IS REIMBURSED IN THE AMOUNT OF THE TARGET LIMIT PLUS A RELIEF PAYMENT. IF ALLOWABLE COSTS ARE UNDER THE TARGET AMOUNT, THE FACILITY IS REIMBURSED BY THE AMOUNT OF THE TARGET LIMIT PLUS A BONUS PAYMENT. | |

| Form and Line Reference | Explanation |
|-------------------------|--|
| PART VI, LINE 2: | JHACH STRATEGIC PLAN IS CENTERED AROUND NINE STRATEGIC GOALS. COMMUNITY BENEFIT EFFORTS ARE INCLUDED AS PART OF TWO HEALTH SYSTEM GOALS. GOAL #2: STAKEHOLDER ENGAGEMENT (INCREASE AND STRENGTHEN RELATIONSHIPS WITH INTERNAL AND EXTERNAL STAKEHOLDERS TO BROADEN THEIR LEVELS OF ADVOCACY, DONATING, VOLUNTEERING OR REFERRING) AND GOAL #7: POPULATION HEALTH (CREATE THE CAPABILITIES NECESSARY TO MANAGE THE CARE OF CHRONIC PATIENT POPULATIONS AND TO THRIVE IN A REIMBURSEMENT ENVIRONMENT WHICH EMPHASIZES VALUE OVER VOLUME). USING THE HOSPITAL'S STRATEGIC PLAN AS ITS GUIDE, SENIOR LEADERSHIP ENSURES THAT COMMUNITY BENEFIT STRATEGIES AND UPDATES ARE DISCUSSED AT THE BOARD LEVEL AND THE EXECUTIVE CABINET LEVEL. AS WELL AS PROMOTED THROUGH OUR HEALTH SYSTEM. SENIOR LEADERSHIP HAS ESTABLISHED A COUNCIL STRUCTURE WHEREBY COMMUNITY BENEFIT ACTIVITIES AND STRATEGIES ARE ADDRESSED BY THE HOSPITAL'S EXTERNAL AFFAIRS COUNCIL. |
| PART VI, LINE 3: | NOTIFICATION ABOUT CHARITY AVAILABLE FROM JHACH, WHICH INCLUDES A CONTACT NUMBER, IS DISTRIBUTED BY JHACH BY VARIOUS MEANS, WHICH INCLUDES, BUT IS NOT LIMITED TO, THE PUBLICATION OF NOTICES IN PATIENT BILLS AND POSTING NOTICES IN EMERGENCY ROOMS, IN THE CONDITIONS OF ADMISSION FORM, AT CARE CENTERS, ADMITTING AND REGISTRATION DEPARTMENTS, HOSPITAL BUSINESS OFFICES, AND PATIENT FINANCIAL SERVICES OFFICES THAT ARE LOCATED ON FACILITY CAMPUSES, AND AT OTHER PUBLIC PLACES AS JHACH ELECTS. A SUMMARY OF JHACH'S |

SUMMARY INFORMATION IS PROVIDED IN THE PRIMARY LANGUAGES SPOKEN BY THE POPULATION

FINANCIAL ASSISTANCE POLICY IS PROVIDED TO PATIENTS UPON INTAKE OR DISCHARGE AND IS AVAILABLE TO ALL PATIENTS UPON REQUEST. JHACH PUBLISHES AND WIDELY PUBLICIZES A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY ON THEIR WEBSITE, IN BROCHURES AVAILABLE IN PATIENT ACCESS SITES AND AT OTHER PLACES WITHIN THE COMMUNITY SERVED BY JHACH. SUCH NOTICES AND

SERVICED BY JHACH.

| PART VI, LINE 4: | PINELLAS COUNTY (POPULATION OF 975,280- AS OF THE 2018 U.S. CENSUS) WAS IDENTIFIED AS THE |
|------------------|--|
| | COMMUNITY BENEFIT SERVICE AREA (CBSA). THE MEDIAN HOUSEHOLD INCOME IN PINELLAS COUNTY |
| | (\$48,968) IS SLIGHTLY LOWER THAN THAT OF FLORIDA (\$50,860) AND ACUTELY LOWER THAN THE U.S. |
| | (\$57,617). NEARLY 19% OF CHILDREN IN PINELLAS COUNTY LIVE IN POVERTY WHILE 33.8% LIVE IN A |
| | HOUSEHOLD ON SOME TYPE OF PUBLIC ASSISTANCE. IN THE 2019 CHNA, DATA WAS ANALYZED AND |
| | DEMOGRAPHIC DATA WERE FURTHER BROKEN DOWN BY RACE/ETHNICITY, GENDER, AND AGE TO |
| | IDENTIFY GROUPS OF INDIVIDUALS THAT MAY BE IMPACTED GREATER BY FACTORS SUCH AS FINANCIAL |
| | BURDEN, EDUCATION ATTAINMENT, AND TRANSPORTATION. THESE SOCIAL DETERMINANTS OF HEALTH |
| | IMPACT ONE'S ABILITY TO ATTAIN OVERALL HEALTH. IN PINELLAS COUNTY, BLACK OR AFRICAN |
| | AMERICANS HAVE THE LOWEST MEDIAN INCOME (\$32,913) WHEN COMPARED TO OTHER RACE/ETHNIC |
| | GROUPS. HISPANIC OR LATINO RESIDENTS HAVE THE NEXT LOWEST MEDIAN INCOME (\$41,998). BOTH |
| | GROUPS' INCOMES ARE WELL BELOW THE OVERALL MEDIAN INCOME IN THE COMMUNITY. SPENDING A |
| | HIGH PROPORTION OF MONTHLY INCOME ON RENT CAN CREATE FINANCIAL HARDSHIP. WITH A LIMITED |
| | INCOME, PAYING A HIGH RENT MAY NOT LEAVE ENOUGH MONEY FOR OTHER EXPENSES, SUCH AS FOOD, |
| | TRANSPORTATION AND MEDICAL CARE COMMUNITY MEMBERS WHO ARE OVER 65 OR RETWEEN THE |

Explanation

990 Schedule H, Supplemental Information

Form and Line Reference

| TO OTHER AGE GROUPS. OVERALL, ABOUT HALF OF THE COMMUNITY IS SPENDING 30% OR MORE OF | |
|--|--|
| THEIR INCOME ON RENT. PINELLAS RESIDENTS UNDER THE AGE OF 24 ARE ALSO THE MOST LIKELY TO | |
| LIVE BELOW THE POVERTY LEVEL WHEN COMPARED TO OTHER AGE GROUPS. WITHIN THIS CBSA, JHACH | |
| IS FOCUSED ON CERTAIN TARGET POPULATIONS, SUCH AS AT-RISK CHILDREN AND ADOLESCENTS, | |
| UNINSURED FAMILIES, WOMEN OF CHILDBEARING AGE, AND UNDERINSURED AND LOW-INCOME | |
| FAMILIES AND HOUSEHOLDS. NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR | |
| COMMUNITIES, ET EEDEDALLY DESIGNATED MEDICALLY UNDERSERVED AREAS OR ROBULATIONS ARE | |

COMMUNITIES: 51 FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE PRESENT IN THE COMMUNITY. PART VI. LINE 5:

- AS ONE OF THREE STATUTORILY DEFINED, FREESTANDING PEDIATRIC HOSPITALS IN THE STATE OF FLORIDA, JOHNS HOPKINS ALL CHILDREN'S HOSPITAL PROVIDES HIGH-QUALITY PEDIATRIC CARE TO ALL CHILDREN REGARDLESS OF THEIR ABILITY TO PAY. APPROXIMATELY 70% OF THE HOSPITAL'S PATIENTS ARE COVERED BY MEDICAID. WHICH MAKES JHACH THE HIGHEST PROVIDER OF MEDICAID

SERVICES FOR CHILDREN IN THE STATE OF FLORIDA, ALTHOUGH JHACH PROVIDES PROGRAMS AND SERVICES TO A 17-COUNTY SERVICE AREA, THE IMPLEMENTATION STRATEGY ADDRESSES PINELLAS

COUNTY. PINELLAS COUNTY (WHERE THE HOSPITAL IS SITUATED) PROVIDES THE HIGHEST PATIENT VOLUMES AND LARGEST USAGE OF THE HOSPITAL'S EMERGENCY CENTER. PINELLAS COUNTY ALSO

RECEIVES THE MAJORITY OF COMMUNITY BENEFIT PROGRAMS AND SERVICES.- PLEASE SEE FORM 990. SCHEDULE O FOR A DESCRIPTION OF SIGNIFICANT COVID-19 RESPONSE ACTIVITIES.

| Form and Line Reference | Explanation |
|-------------------------|---|
| PART VI, LINE 6: | THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHSC) IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHSC AND AFFILIATES (JHHS). JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING HEALTH BY FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE COMBINED MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND PREVENTION OF HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY ANY OTHER INSTITUTION IN THIS COUNTRY OR ABROAD. JHHSC IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC MEDICAL CENTER JOHNS HOPKINS HOPKINS ACOMMUNITY. |

INC. (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN HOSPITAL, INC. (SHI), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL (SMH), A D.C. COMMUNITY BASED HOSPITAL, AND JOHNS HOPKINS ALL CHILDRENS HOSPITAL, INC (JHACH), A FL ACADEMIC CHILDRENS HOSPITAL.

ACADEMIC MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. (JHBMC), A COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD COUNTY GENERAL HOSPITAL.

Additional Data

Software ID:

Software Version:

EIN: 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

| | | | | | INC | | | | | |
|---|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------------|
| Form 990 Schedule H, Part V Section A. Hospital Facilities | | | | | | | | | | |
| Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | | |
| Name, address, primary website address, and state license number | | <u>a</u> | | | | | | | Other (Describe) | Facility reporting group |
| 1 JOHNS HOPKINS ALL CHILDREN'S HOSPITAL INC 501 6TH AVENUE SOUTH ST PETERSBURG, FL 33701 WWW.HOPKINSALLCHILDRENS.ORG/ 4042 | X | | X | X | | | X | | | |

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

| JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC | PART V, SECTION B, LINE 5: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL LEVERAGED INPUT FROM DIVERSE COMMUNITY REPRESENTATIVES SERVED BY THE HOSPITAL THROUGH A SIX-PART METHODOLOGY AND LOCAL RESEARCH. THE PROCESS REACHED THE COMMUNITY IN A SIX-PART METHODOLOGY INCLUDING: 1) EXPLORATORY, IN-DEPTH INTERVIEWS (KEY INFORMANT INTERVIEWS) 2) A COMPREHENSIVE COMMUNITY SURVEY 3) FOCUS GROUPS 4) COMMUNITY CONVERSATIONS 5) SECONDARY RESEARCH AND 6) A PRIORITIZATION FILTER/EXERCISE. THE PINELLAS COUNTY COMMUNITY SURVEY CONSISTED OF 71 HEALTH AND WELL-BEING FOCUSED QUESTIONS. 6,494 RESIDENTS OF PINELLAS COUNTY COMPLETED A COMMUNITY SURVEY. THE SURVEY WAS DISTRIBUTED AS A WEB LINK AND WAS ALSO AVAILABLE AS A PAPER COPY IN ENGLISH AND SPANISH. SURVEY PARTICIPATION WAS COMPARABLE TO THE DEMOGRAPHIC PROFILE OF PINELLAS COUNTY. SURVEY RESPONDENTS WERE 70.8% FEMALE, 75.2% WHITE, 7.2% HISPANIC OR LATINO, 2.2% SPANISH-SPEAKING. THE CHNA WAS COMPLETED AS PART OF A COLLABORATIVE EFFORT WITH LOCAL DEPARTMENTS OF HEALTH, AND OTHER NON-PROFIT HOSPITALS IN A FOUR COUNTY AREA. THE COLLABORATIVE HIRED A CONSULTANT (HEALTHY COMMUNITIES INSTITUTE) FOR DATA COLLECTION, ANALYSIS AND REPORTING OF RESULTS. THIS COLLABORATIVE MET ON A BIMONTHLY BASIS FROM DECEMBER 2018 TO MAY 2019. TO INFORM SURVEY DEVELOPMENT, EACH MEMBER OF THE COLLABORATIVE BROUGHT EXISTING QUESTIONS FROM THEIR PREVIOUS COMMUNITY SURVEYS TO PRODUCE A COMPREHENSIVE REFLECTION FOR CONSISTENT DATA ANALYSIS. THE FOCUS OF THIS CHNA WAS TO GAIN A COMPREHENSIVE UNDERSTANDING OF THE HEALTH NEEDS IN THE SERVICE AREA (PINELLAS COUNTY) AND GUIDE OUR EFFORTS AND RESOURCES TO MEET THE COMMUNITY IDENTIFIED NEEDS. COLLECTIVE AND COLLABORATIVE PARTNERSHIPS LIKE OURS PRODUCE AN OPPORTUNITY FOR PUBLIC/GOVERNMENT COLLABORATIONS ON SIMILAR ACTIVITIES AND LEVERAGE RESOURCES TO MEET REQUIREMENTS TO BECOME A MEANS OF ADDRESSING PUBLIC AND POPULATION HEALTH CHALLENGES. |
|---|--|
| JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC | PART V, SECTION B, LINE 6A: IN 2019, WE PARTICIPATED AND COMPLETED OUR CHNA WITH THE ALL4HEALTHFL COLLABORATIVE. WITH COLLABORATING HOSPITAL/HOSPITAL SYSTEMS: ADVENTHEALTH, BAYCARE HEALTH SYSTEM, H. LEE MOFFITT CANCER CENTER AND RESEARCH INSTITUTE, INC., LAKELAND REGIONAL HEALTH MEDICAL CENTER AND TAMPA GENERAL HOSPITAL. |

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Explanation

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation JOHNS HOPKINS ALL CHILDREN'S PART V. SECTION B. LINE 6B: IN 2019. WE PARTICIPATED AND COMPLETED OUR CHNA WITH THE

Form 990 Part V Section C Supplemental Information for Part V, Section B.

HOSPITAL, INC

ALL4HEALTHEL COLLABORATIVE, WITH COLLABORATING PARTNERS: HILLSBOROUGH COUNTY HOSPITAL, INC HEALTH DEPARTMENT, PASCO COUNTY HEALTH DEPARTMENT, PINELLAS COUNTY HEALTH DEPARTMENT, POLK COUNTY HEALTH DEPARTMENT.

JOHNS HOPKINS ALL CHILDREN'S

PART V, SECTION B, LINE 7D: WE PROVIDED REPORTS AND SUMMARIES THROUGH MANY

COMMUNITY CONVERSATIONS, COMMUNICATIONS AND MEETINGS.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

ASSESSMENT

| Form and Line Reference | Explanation |
|---|---|
| JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC | PART V, SECTION B, LINE 11: UNIFIED4ALLKIDS IS A COLLABORATIVE EFFORT TO CREATE COLLECTIVE SOCIAL CHANGE AROUND THE TOP HEALTH ISSUES AFFECTING THE CHILDREN IN OUR COMMUNITY. THIS PROCESS BEGAN IN 2016 WHEN JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, GUIDED BY A COMMUNITY ADVISORY COUNCIL, SOLICITED INPUT FROM PARENTS, EDUCATORS, NON-PROFIT PROFESSIONALS, COMMUNITY LEADERS AND HEALTH CARE PROVIDERS TO IDENTIFY THE MOST PRESSING PEDIATRIC HEALTH NEEDS IN OUR AREA. IN FY 19, JOHNS HOPKINS ALL CHILDREN'S HOSPITAL CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA), WITH OTHER NON-PROFIT HOSPITALS AND THE LOCAL DEPARTMENTS OF HEALTH. THE CHNA REVEALED THAT MANY OF SAME TOPICS WERE IDENTIFIED AGAIN AS SIGNIFICANT NEEDS, WITH THE EXCEPTION OF A NEW TOPIC AREA (INJURY PREVENTION). CONCLUSIONS FROM THE 2019 CHNA AND PEDIATRIC PRIORITIZATION INDICATED THAT THERE WERE SIX KEY AREAS OF NEED CONCERNING CHILDREN'S' HEALTH AND WELL-BEING: ASTHMA/ALLERGIES/TOBACCO USE (VAPING/E-CIGARETTE), EXERCISE, NUTRITION & WEIGHT, SUBSTANCE & ALCOHOL ABUSE, INJURY PREVENTION, MENTAL HEALTH, AND BIRTH OUTCOMES/INFANT MORTALITY.LAUNCHED IN 2018, THE COMMUNITY BENEFIT STRATEGIC IMPLEMENTATION PLAN (CBSIP) OUTLINES OBJECTIVES, ACTIONS AND STEPS TO MAKE PROGRESS IN EACH OF THESE AREAS OF NEED AND OFFERS RECOMMENDATIONS ON EVALUATION. OUR PARTNERS AND SUPPORTERS ARE ASKED TO BECOME CHAMPIONS OF THE CBSIP GOALS AND OBJECTIVES BY INTEGRATING AND ADOPTING PARTS OF THE PLAN INTO THEIR PROTOCOLS AND TO TRACK |

OUR PROGRESS ON OUR ACCOUNTABILITY DASHBOARDS. DASHBOARD AND UPDATES CAN BE FOUND

AT: HTTPS://WWW.HOPKINSALLCHILDRENS.ORG/COMMUNITY/IN-THE-COMMUNITY

PART V, SECTION B, LINE 7A HTTPS://WWW.HOPKINSALLCHILDRENS.ORG/COMMUNITY/IN-THE-COMMUNITY/COMMUNITY-HEALTH-NEEDS- Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference Explanation

PART V. SECTION B. LINE HTTPS://WWW.HOPKINSALLCHILDRENS.ORG/COMMUNITY/IN-THE-COMMUNITY/COMMUNITY-HEALTH-NEEDS-

PART V, SECTION B, LINE
10A

HTTPS://www.hopkinsallchildrens.org/community/in-the-community/community-health-needsASSESSMENT

PART V, SECTION B, LINE HTTPS://WWW.HOPKINSALLCHILDRENS.ORG/PATIENTS-FAMILIES/PATIENT-FINANCIAL-INFORMATION/PAYMENT16A PLANS-AND-FINANCIAL-ASSISTANCE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

PLANS-AND-FINANCIAL-ASSISTANCE

Form and Line Reference Explanation

PART V, SECTION B, LINE 16B HTTPS://WWW.HOPKINSALLCHILDRENS.ORG/PATIENTS-FAMILIES/PATIENT-FINANCIAL-INFORMATION/PAYMENT-

PART V, SECTION B, LINE 16B HTTPS://WWW.HOPKINSALLCHILDRENS.ORG/PATIENTS-FAMILIES/PATIENT-FINANCIAL-INFORMATION/PAYMENTPLANS-AND-FINANCIAL-ASSISTANCE

PART V, SECTION B, LINE 16C HTTPS://WWW.HOPKINSALLCHILDRENS.ORG/PATIENTS-FAMILIES/PATIENT-FINANCIAL-INFORMATION/PAYMENT-

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No. 1545-0047

DLN: 93493133003441

Open to Public Inspection

| reasury nternal Revenue Service | | Go to ww | <u>w.irs.gov/Form990</u> tor | the latest information | on. | | |
|---|--|--|------------------------------|--|---|---------------------------------------|------------------------------------|
| ame of the organization | | | | | | Employer identific | ation number |
| OHNS HOPKINS ALL CHILD NC | REN'S HOSPITAL | | | | | 59-0683252 | |
| Part I General Inf | ormation on Grants | and Assistance | | | | | |
| the selection criteria under the selection criteria under the Describe in Part IV the | used to award the grants e organization's procedur | or assistance? es for monitoring the us | se of grant funds in the U | nited States. | | , | ☑ Yes ☐ No |
| | t her Assistance to Dom nore than \$5,000. Part II | | | ents. Complete if the o | rganization answered "Yes' | on Form 990, Part IV, line | 21, for any recipient |
| (a) Name and address of organization or government | · ' ' | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| 1) See Additional Data | | | | | | | |
| 2) | | | | | | | |
| 3) | | | | | | | |
| 4) | | | | | | | |
| 5) | | | | | | | |
| 6) | | | | | | | |
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| 10) | | | | | | | |
| 11) | | | | | | | |
| 12) | | | | | | | |
| | | | | | | | 2 |
| | | | | | | | |

Department of the

| Schedule I (Form 990) 2019 | | | | | Page 2 |
|---|---------------------------------|-----------------------------|----------------------------------|---|---------------------------------------|
| Part III Grants and Other Assistance to Part III can be duplicated if addit | | Complete if the organizatio | n answered "Yes" on For | m 990, Part IV, line 22. | |
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| (1) NURSING S CHOLARSHIPS | 132 | 63,200 | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Part IV

APPLICABLE INSTITUTIONAL POLICIES AND PROCEDURES.

Explanation

Return Reference

PART I, LINE 2:

JOHNS HOPKINS ALL CHILDREN'S HOSPITAL INC. REGULARLY MONITORS ALL GRANT ACTIVITY PROGRESS AND FINANCIAL DOCUMENTATION IN COMPLIANCE WITH

Schedule I (Form 990) 2019

Additional Data

BALTIMORE, MD 21211 KIDS HOME CARE INC

3910 KESWICK RD BALTIMORE, MD 21211 59-3476049

| | | Software ID | : | | | | |
|--|----------------|-------------------------------|-----------------------------|--|---|--|------------------------------------|
| | | Software Version | : | | | | |
| | | EIN | : 59-0683252 | | | | |
| | | Name | : JOHNS HOPKINS A INC | LL CHILDREN'S HOS | SPITAL | | |
| Form 990,Schedule I, Part | II, Grants and | Other Assistance to | Domestic Organiza | tions and Domest | ic Governments. | | |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| ALL CHILDREN'S RESEARCH INC 3910 KESWICK RD | 59-2481742 | 501(C)(3) | 6,599,944 | | | | PROGRAM SUPPORT |

467,250

PROGRAM SUPPORT

Coffusion ID.

501(C)(3)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government IPROGRAM SUPPORT

| efil | e GRAPHIC pr | int - DO NOT PROCESS | As Filed Data | a - | DLN: 93 | 49313 | 33003 | 441 | | |
|------------|--|--|-------------------|--|-------------------------|---------|--------|------|--|--|
| Sch | edule J | Со | mpensati | ion Information | 0 | MB No. | 1545-0 | 0047 | | |
| (Form 990) | | For certain Officers, Directors, Trustees, Key Employees, and Highest | | | | | | | | |
| | | ► Complete if the orga | | ited Employees ered "Yes" on Form 990, Part IV | , line 23. | 2019 | | | | |
| Danar | ► Attach to Form 990. Department of the Treasury ► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information. | | | | | | | | | |
| - | al Revenue Service | r do to <u>mmmaigor</u> | 7. 0 | moti detions and the latest mon | | | ectio | n | | |
| | ne of the organiza NS HOPKINS ALL CH | ation HILDREN'S HOSPITAL | | | Employer identifica | tion nu | ımber | | | |
| INC | | | | | 59-0683252 | | | | | |
| Pa | rt I Questi | ons Regarding Compensat | ion | | | | T | | | |
| 1 a | | | | the following to or for a person liste y relevant information regarding the | | | Yes | No_ | | |
| | | , | II to provide air | , | | | | | | |
| | | s or charter travel companions | H | Housing allowance or residence for Payments for business use of perso | • | | | | | |
| | | nification and gross-up payments | | Health or social club dues or initiation | | | | | | |
| | | nary spending account | | Personal services (e.g., maid, chauf | ffeur, chef) | | | | | |
| | TCC No - Io | | | Calles and the control of the contro | | | | | | |
| b | | | | follow a written policy regarding pay ve? If "No," complete Part III to expl | | 1b | Yes | | | |
| 2 | | | | or allowing expenses incurred by all | | 2 | Yes | | | |
| | directors, truste | es, officers, including the CEO/Ex | recutive Director | r, regarding the items checked on Lir | ne 1a? . . | | | | | |
| 3 | | | | d to establish the compensation of the | he | | | | | |
| | | EO/Executive Director. Check all ed organization to establish compe | | not check any boxes for methods CEO/Executive Director, but explain i | in Part III. | | | | | |
| | ✓ Compensa | | | Weither and a second | | | | | | |
| | | ation committee ent compensation consultant | ✓ | Written employment contract Compensation survey or study | | | | | | |
| | | of other organizations | <u> </u> | Approval by the board or compensa | ition committee | | | | | |
| 4 | During the year related organiza | | 90, Part VII, Se | ction A, line 1a, with respect to the f | iling organization or a | | | | | |
| а | _ | ance payment or change-of-contr | rol navment? | | | 4a | Yes | | | |
| b | | r receive payment from, a supple | | | | 4b | Yes | | | |
| С | Participate in, o | r receive payment from, an equit | y-based comper | nsation arrangement? | | 4c | | No | | |
| | If "Yes" to any o | of lines 4a-c, list the persons and | provide the app | licable amounts for each item in Par | t III. | | | | | |
| | Only 501(c)(3 |), 501(c)(4), and 501(c)(29) | organizations | must complete lines 5-9 | | | | | | |
| 5 | | | _ | the organization pay or accrue any | | | | | | |
| | compensation c | ontingent on the revenues of: | | , | | | | | | |
| а | The organization | 1? | | | | 5a | | No | | |
| b | | | | | | 5b | | No | | |
| _ | • | 5a or 5b, describe in Part III. | A 1: 4 1:11 | | | | | | | |
| 6 | | ed on Form 990, Part VII, Section ontingent on the net earnings of: | | the organization pay or accrue any | | | | | | |
| a | - | 1? | | | | 6a | | No | | |
| b | | anization? | | | | 6b | | No | | |
| 7 | • | · | ι Δ line 1a did t | the organization provide any nonfixe | d | | | | | |
| • | payments not d | escribed in lines 5 and 6? If "Yes, | " describe in Pa | rt III | | 7 | Yes | | | |
| 8 | | | | red pursuant to a contract that was | | | | | | |
| | | | | section 53.4958-4(a)(3)? If "Yes," d | | 8 | | Ne | | |
| 9 | | | | presumption procedure described in | | 8 | | No | | |
| 9 | | | | presumption procedure described in | | 9 | | | | |
| For F | Paperwork Redu | iction Act Notice, see the Inst | ructions for Fo | orm 990. Cat. No. 5 | 50053T Schedule | l (Forn | 1 990) | 2019 | | |

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J. report compensation from the organization on row (i) and from related organizations, described in the

| For each individual whose compensation must be reported on Schedule J, report instructions, on row (ii). Do not list any individuals that are not listed on Form 99 | compensation 0. Part VII. | n from the organization | n on row (i) and fro | om related organiza | tions, described i | n the | | |
|---|--|--------------------------------------|---|--------------------------|---------------------------------|------------|--|--|
| Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total | al amount of | Form 990, Part VII, S | ection A, line 1a, a | | | | | |
| (A) Name and Title | (B) B | reakdown of W-2 and/ compensation | | (C) Retirement and other | (D) Nontaxable benefits | columns | (F) Compensation in | |
| | (i) Base (ii) Bonus & incentive compensation | | (iii) Other reportable compensation | deferred compensation | | (B)(i)-(D) | column (B) reported as deferred on prior Form 990 | |
| See Additional Data Table | | | | 1 | | | | |
| | | | | | | | | |
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Schedule J (Form 990) 2019 Page 3 Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Return Reference

Explanation ORGANIZATION PROVIDED BENEFITS FORM 990, SCHEDULE J, PART 1, QUESTION 1A BONUSES WERE GROSSED UP FOR CERTAIN EMPLOYEES.

AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS. THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A RECEIVED PAYMENT FROM ONE OR MORE SUPPLEMENTAL RETIREMENT/DEFERRED COMPENSATION PROGRAMS, WITH PAYMENTS REPORTED IN SCHEDULE J. PART II. COLUMN (B)(III): THE TOTAL OF AMOUNTS PAYABLE DURING 2019 BUT REPORTED AS DEFERRED COMPENSATION IN COLUMN (C) IN PREVIOUS YEARS IS REPORTED IN SCHEDULE J, PART II, COLUMN (F). THE AMOUNTS BELOW MAY REFLECT ANNUAL CASH PAYMENTS OR MULTIPLE YEARS OF MR. PETERSON ACCRUED BENEFITS OVER A 40+ YEAR CAREER AT JOHNS HOPKINS HEALTH SYSTEM AND THE BENEFIT HAS BEEN REPORTED ON THE FORM 990 TWICE ALREADY: ONCE WHEN ACCRUED AND AGAIN WHEN INCLUDED AS TAXABLE INCOME FOR MEDICARE TAX PURPOSES. BENEFITS ARE PAID AS AN ANNUITY TO MR. PETERSON OVER HIS REMAINING LIFETIME AND TAXED FOR INCOME TAX PURPOSES AS PAID. UNDER FORM 990 REPORTING REOUIREMENTS, MR. PETERSON'S BENEFIT IS REQUIRED TO BE REPORTED A THIRD TIME WHEN PAID. DURING 2019, MR. PETERSON RECEIVED A PAYMENT OF \$1,275,825; THIS PART I, LINE 7

AMOUNT IS REPORTED IN SCHEDULE J. PART II, COLUMN (B)(III). MR. PETERSON ALSO PARTICIPATED IN A LEGACY PROGRAM, FUNDED WITH EMPLOYEE AS THEIR JHU COUNTERPARTS. DEPENDENT TUITION REIMBURSEMENT IS TAXABLE FOR JHHSC EMPLOYEES. THE DEPENDENT MUST BE ENROLLED FULL TIME AT AN APPROVED. ACCREDITED COLLEGE OR UNIVERSITY AND IN GOOD ACADEMIC STANDING. PAYMENT IS LIMITED TO FOUR YEARS OF FULL TIME. UNDERGRADUATE STUDY PER DEPENDENT CHILD.

DETERMINE EXECUTIVE COMPENSATION WHICH IS RELIED UPON BY ALL CHILDREN'S HOSPITAL.

FORM 990, SCHEDULE J, PART 1,

FORM 990, PART VII, SECTION A.

OUESTION 3

QUESTION 5

OBJECTIVES APPROVED BY THE JOHNS HOPKINS MEDICINE COMPENSATION COMMITTEE EACH YEAR, INCLUDING FINANCIAL AND NON-FINANCIAL MEASURES. A PORTION OF THE OVERALL AWARD IS DETERMINED BASED ON INDIVIDUAL PERFORMANCE. DEPENDENT TUITION REIMBURSEMENT: DUE TO THEIR CLOSE COLLABORATION WITH THE JOHNS HOPKINS UNIVERSITY (JHU), JHHSC PROVIDES LEADERS WITH DEPENDENT TUITION REIMBURSEMENT ON A SIMILAR BASIS

SEE SCHEDULE O DISCLOSURE FOR FORM 990, PART VI, LINES 15(A) & (B) REGARDING THE PROCESS USED BY ALL CHILDREN'S HEALTH SYSTEM, INC. TO

THE FOLLOWING OFFICER OF JOHNS HOPKINS ALL CHILDREN'S HOSPITAL RECEIVED COMPENSATION FROM AN UNRELATED ORGANIZATION FOR SERVICES

RENDERED TO THE FILING ORGANIZATION. ALL CHILDREN'S HOSPITAL REIMBURSED THE JOHNS HOPKINS UNIVERSITY FOR SERVICES ASSOCIATED WITH THE OFFICER AND HIS ROLE AT THE HOSPITAL. JONATHAN ELLEN, M.D. BASE COMPENSATION \$349,421.50, BONUS & INCENTIVE COMPENSATION \$0.00, OTHER REPORTABLE COMPENSATION \$575,976.60, DEFERRED COMPENSATION \$43,295.49 AND NON-TAXABLE BENEFITS \$29,723.61. JH ACH PAID WITTKIEFFER

Schedule 1 (Form 990) 2019

CONTRIBUTIONS, THAT RESULTED IN A TOTAL PAYOUT OF \$1,613,115.30 DURING 2019; THIS AMOUNT IS REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III). ANNUAL INCENTIVE PLAN: EXECUTIVES PARTICIPATE IN AN ANNUAL INCENTIVE PLAN THAT REWARDS PARTICIPANTS FOR THE ACHIEVEMENT OF ORGANIZATION

\$302,570 IN CALENDAR YEAR 2019 FOR SERVICES PROVIDED BY JEFF ROONEY AS THE INTERIM VICE PRESIDENT FINANCE AND CFO.

ACCRUALS THAT VESTED IN 2019. BRIGITTA MUELLER \$143,283,39 AND CHRISTOPHER WHITBY \$13,854,06 IN ADDITION TO THOSE LISTED ABOVE, RONALD PETERSON RECEIVED PAYMENT FROM A SUPPLEMENTAL RETIREMENT PROGRAM THAT WAS IN PLACE PRIOR TO 1986 AND SUBJECT TO DIFFERENT TAX RULES.

ARRANGEMENTS WERE APPROVED, IN ADVANCE, BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT. PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND

DISABILITY OR INVOLUNTARY TERMINATION WITHOUT CAUSE. IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE, THE PARTICIPANT'S ENTIRE NON-VESTED BENEFIT IS FORFEITED ALL OF THESE

OF SERVICE WITH JHHSC OR THREE YEARS OF PLAN PARTICIPATION; CONTRIBUTIONS MADE IN 2019 AND FUTURE YEARS VEST THREE YEARS AFTER EACH CONTRIBUTION IS MADE, WITH FULL VESTING ON THE LATER OF AGE 65 OR THREE YEARS OF PLAN PARTICIPATION. ALL CONTRIBUTIONS VEST ON DEATH,

REFERENCE TO THEIR SERVICE WITH JHHSC AND THEIR FINAL AVERAGE COMPENSATION. AS OF JANUARY 2019, FUTURE CASH PAYMENTS ARE MADE ACCORDING TO A FIXED SCHEDULE FOR THESE PARTICIPANTS. POST-2011 PARTICIPANTS ACCRUE BENEFITS UNDER A DEFINED CONTRIBUTION FORMULA WHERE CONTRIBUTIONS ARE TIERED BY POSITION LEVEL. CONTRIBUTIONS MADE IN 2018 AND PRIOR YEARS GENERALLY VEST AFTER THE LATER OF FIVE YEARS

HEALTH SYSTEM CORPORATION (JHHSC) PARTICIPATE IN SUPPLEMENTAL RETIREMENT/DEFERRED COMPENSATION PROGRAMS, INCLUDING SOME LEGACY ARRANGEMENTS THAT ARE NO LONGER AVAILABLE TO NEW HIRES. PRE-2011 PARTICIPANTS RECEIVE CASH PAYMENTS EACH YEAR DETERMINED WITH

M.D. \$364,375.65 SYLVIA AMEEN \$209,922.26 JOHN MCLENDON \$279,142.20 PART I, LINE 4B: A SELECT GROUP OF SENIOR LEADERS OF THE JOHNS HOPKINS

PART I, LINES 4A-B

PART I, LINE 1A

PART I, LINE 4A: SEVERANCE PAYMENTS: JONATHAN ELLEN, M.D. \$362,500 CHRISTOPHER WHITBY \$59,316.96 JACKIE CRAIN \$241,972.47 BRIGITTA MUELLER,

Software ID: Software Version:

EIN: 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

INC

| | J, | | | | lighest Compensate | | | | |
|---|-------------|-----------------------|---|---|-----------------------------------|------------------------------------|------------------------------------|---|--|
| (A) Name and Title | | | of W-2 and/or 1099-MIS | | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) | |
| | | (i) Base Compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | Delletits | (6)(1)-(0) | reported as deferred on prior Form 990 | |
| 1RONALD R PETERSON FORMER CORP VICE | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| CHAIR/TRUSTEE | (ii) | 0 | 0 | 2,888,940 | 0 | 0 | 2,888,940 | 0 | |
| 1 KEVIN W SOWERS MSN RN | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| FAA CORP VICE CHAIR/TRUSTEE | (ii) | 1,248,448 | 626,950 | 47,418 | 243,973 | 12,829 | 2,179,618 | 0 | |
| 2INEZ STEWART TRUSTEE | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TROSTEE | (ii) | 792,653 | 199,426 | 28,590 | 128,658 | 22,320 | 1,171,647 | 0 | |
| 3GEORGE JALLO MD VICE DEAN/ PHYSICIAN IN | (i) | 748,918 | 154,054 | 12,592 | 92,432 | 33,591 | 1,041,587 | 0 | |
| CHIEF/TRUSTE | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 4JONATHAN ELLEN MD | (i) | 349,422 | 0 | 575,977 | 43,295 | 29,724 | 998,418 | 206,133 | |
| FORMER PRESIDENT/VICE DEAN/PIC/TRUST | (ii) | 0 | | | 0 | 0 | | | |
| 5ROBERTA ALESSI | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| EXECUTIVE VP & COO | (ii) | 413,199 | 82,836 | 69,067 | 123,496 | 18,240 | 706,838 | | |
| 6TOM KMETZ | (i) | 0 | 02,036 | 09,067 | 123,496 | 10,240 | /ua,838 N | 0 | |
| PRESIDENT/TRUSTEE | (ii) | 652,316 | | 27.042 | | | 670.359 | | |
| 7PAUL COLOMBANI MD | (i) | 344,749 | 204,376 | 27,042 n | 41,750 | 9,007 | 679,358 599,882 | 0 | |
| CHAIR OF SURGERY | (ii) | | | | | | | | |
| 8BRIGITTA MUELLER MD | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| FORMER VP MEDICAL AFFAIRS | | 10.000 | | | | | | | |
| 9MARCOS DELEON | (ii) (i) | 10,699 | 0 | 523,417 | 0 | 1,082 | 535,198 | 84,232 | |
| VP HUMAN RESOURCES | | | | | | | | | |
| 10JOSEPH PERNO MD | (ii) (i) | 299,876 257,336 | 49,487 | 40,758 | 64,920 | 31,160 | 486,201 | 0 | |
| V.P., MEDICAL AFFAIRS | | | | 1,054 | | 8,836 | 267,226 | 0 | |
| 11ROBERT SOSA MD | (ii) (i) | 190,090 | 0 | 956 | 0 | 10,088 | 201,134 | 0 | |
| MEDICAL DIR INTERNATIONAL PRO | | 338,632 | 0 | 97,792 | 8,383 | 22,615 | 467,422 | 0 | |
| | (ii) | 679 | 0 | 196 | 17 | 45 | 937 | 0 | |
| ANTHONY NAPOLITANO MD | (i) | 313,236 | 0 | 85,270 | 8,400 | 9,970 | 416,876 | 0 | |
| CO CHAIR DEPT OF PED MEDIC | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 13DENNIS HART ADMINISTRATION REHAB | (i) | 344,474 | 5,288 | 24,912 | 8,400 | 32,501 | 415,575 | 0 | |
| SERV | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 14 MELISSA MACOGAY RN V.P., CHIEF NURSING | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OFFICER | (ii) | 270,560 | 53,051 | 19,027 | 25,298 | 38,567 | 406,503 | 0 | |
| 15 WILLIAM GREELEY DEPUTY DIRECTOR | (i) | 405,000 | 0 | 0 | 0 | 0 | 405,000 | 0 | |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 16JOHN W MCLENDON FORMER VP & CIO | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TORRIER VI & CIO | (ii) | 80,644 | 0 | 292,943 | 0 | 8,804 | 382,391 | 0 | |
| 17DIPTI AMIN PHYSICIAN | (i) | 304,177 | 0 | 1,369 | 3,239 | 22,151 | 330,936 | 0 | |
| FITTSICIAN | (ii) | 0 | 0 | 0 | 0 | 0 | | | |
| 18CHRISTOPHER WHITBY | (i) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| VP, FINANCE & CFO | (ii) | 183,870 | 28,160 | 93,665 | | 21,027 | 326,722 | 12,970 | |
| 19JENNIFER ARNOLD | (i) | 283,979 | 20,100 | 346 | 5,651 | 36,545 | 326,722 | 12,970 | |
| MEDICAL DIRECTOR | (ii) | n | | | | | | | |
| | <u> </u> | | l U | U | U _I | <u> ၂</u> | U | <u> </u> | |

(B) Breakdown of W-2 and/or 1099-MISC compensation (A) Name and Title (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation (iii) compensation reported as deferred on Bonus & incentive Other reportable prior Form 990 compensation compensation 21JEFF ROONEY 302,570 302,570 INTERIM V.P., FINANCE & CFO 1JACKIE CRAIN FORMER VP & CHIEF 3SYLVIA AMEEN

| STRATEGY OFFICER | (ii) | 9,926 | 0 | 272,232 | 0 | 2,919 | 285,077 | 0 |
|--------------------------|------|---------|---|---------|-------|--------|---------|---|
| 2PAOLA DEES PHYSICIAN | (i) | 237,043 | 0 | 682 | 4,826 | 29,811 | 272,362 | 0 |
| | - I | | | | | | | |

231,607

15,157

642

14,613

3,930

10,993

199

255,025

253,533

178,535

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

31,253

19,488

181,517

177,694

FORMER VP MARKETING

4KIMBERLY BERFIELD VP GOVERNMENT AFFAIRS

5SUSAN TUITE SECRETARY

DLN: 93493133003441 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Open to Public ▶ Attach to Form 990. Department of the Treasury ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service Name of the organization **Employer identification number** JOHNS HOPKINS ALL CHILDREN'S HOSPITAL 59-0683252 INC Part I **Bond Issues** (b) Issuer EIN (c) CUSIP # (f) Description of purpose (h) On (i) Pool (a) Issuer name (d) Date issued (e) Issue price (q) Defeased behalf of financing issuer Yes No Yes No Yes No Χ CITY OF ST PETERSBURG HFA 59-6000424 793309JM8 06-28-2012 102,400,000 REFUND PRIOR ISSUE (04/20/05 Х -2012 ACH **Proceeds** Part ${f II}$ C В D Α 14,475,000 2 3 102,400,000 5 6 7 8 9 10 11 102,400,000 12 13 2007 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Were the bonds issued as part of an advance refunding issue of taxable 15 Х Has the final allocation of proceeds been made? Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Part 🏻 **Private Business Use** Α R C D Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Χ Are there any lease arrangements that may result in private business use of bond-financed Cat. No. 50193E Schedule K (Form 990) 2019 For Paperwork Reduction Act Notice, see the Instructions for Form 990.

counsel to review any research agreements relating to the financed property?

Exception to rebate?

hedge with respect to the bond issue?

Was the hedge superintegrated?

Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Schedule K (Form 990) 2019

6

Part IV

b

C

Arbitrage

Page 2

D

D

Schedule K (Form 990) 2019

Yes

No

| | | res | NO | res | NO | res | NO NO | res | NO |
|----|--|-----|----|-----|----|-----|-------|-----|----|
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? | | × | | | | | | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | | | | | | | | |
| С | Are there any research agreements that may result in private business use of bond-financed property? | | X | | | | | | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside | | | | | | | | |

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0 %

0 %

В

No

Yes

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Yes

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2230 0000000000 %

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Yes

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CITIBANK & RBC

В

No

Explanation

No

Yes

R

No

Yes

No

C

Nο

Yes

Yes

Yes

Χ

THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS THAT ARE NO LONGER IN ESCROW

Page 3

No

D

D

No

Yes

Yes

| | | , | 4 |
|---|---|-----|----|
| | | Yes | No |
| а | Were gross proceeds invested in a guaranteed investment contract (GIC)? | | Х |

Part VI Return Reference

period?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

SCHEDULE K, PART II, LINE 11

Schedule K (Form 990) 2019

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

requirements of section 148? . . .

| Return Reference | Explanation |
|-----------------------------|--|
| SCHEDULE K, PART I, LINE A: | CITY OF ST. PETERSBURG HEALTH FACILITIES AUTHORITY |

| efile GRAPHIC | C print - DO N | OT PROCES | S As F | iled Data - | | | | | DL | .N: 93 | 4931 | 33003 | 3441 |
|--|--|--|-----------------------|------------------|-------------------------------|--------------------|---------|------------------------------------|----------|----------------|----------------|-----------------|--------|
| Schedule L | | Tran | sactio | ns with li | ntereste | d Persor | าร | | | OI | MB No. | 1545-0 | 047 |
| (Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. | | | | | | 5, | 2019 | | | | | | |
| Department of the Trea | | Go to <u>www.ii</u> | | rm990 for inst | | | forma | tion. | | (| Open t Insp | o Pub ection | |
| Name of the orga JOHNS HOPKINS AL INC | | PITAL | | | | | | nplo | • | entifica | ation n | | |
| | ss Benefit Tra lete if the organiz | , | | | | • | (29) | orgar | nization | | | | |
| |) Name of disqua | | | Relationship be | | | | | escript | | | Corre | cted? |
| | · . | · | | | organization | • | | tr | ansacti | on | Ye | s | No |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2 Enter the ar | mount of tax incu | rred by the or | nanization I | managers or dis | gualified ners | ons during the | Veari | ınder | section | <u> </u> | | | |
| 4958 3 Enter the ar | nount of tax, if a | ny, on line 2, a | above, reim | nbursed by the c | organization . | : : : : | | : : | | \$ —— \$ —— | | | |
| Con | ans to and/or nplete if the orga orted an amount | nization answe | red "Yes" o | on Form 990-EZ | , Part V, line 3 | 38a, or Form 99 | 90, Pa | rt IV, | line 26 | ; or if | the orga | anizatio | on |
| (a) Name of interested person | (b) Relationship | (c) Purpose | (d) Loan | | (e) Original principal amount | (f) Balance due | | (g) In (h) default? Approved board | | ved by | · ' | | |
| | | | То | From | | | Yes | No | Yes | No | Yes | N | 0 |
| | | | | | - | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Total . | | | | <u> </u> | <u> </u> | | | | <u> </u> | l | | | |
| Part III Gra | nts or Assista oplete if the org | nce Benefit | ing Inte | rested Perso | ns. | line 27 | | | | | | | |
| (a) Name of inter | ested person (| b) Relationship nterested perso organizat | between on and the | _ | of assistance | (d) Type | of assi | stanc | e | (e) Pu | rpose o | f assist | ance |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | 1 | | 1 | | | | | | | |
| For Paperwork Red | uction Act Notice. | see the Instru | ctions for F | orm 990 or 990-l | F7 . C | at. No. 50056A | | Scl | andula I | (Form | 990 or | 990-F7 | () 201 |

| (a) Name of Interested person | between interested person and the organization | transaction | (d) Description of transaction | of organization's revenues? | | |
|-------------------------------|--|-------------|--------------------------------|-----------------------------|----|--|
| | | | | Yes | No | |
| (1) KEVIN SOWERS | TRUSTEE, OFFICER | 136,529 | | | No | |
| | | | | | | |
| | | | | | | |
| | | | | | | |

Part V Supplemental Information

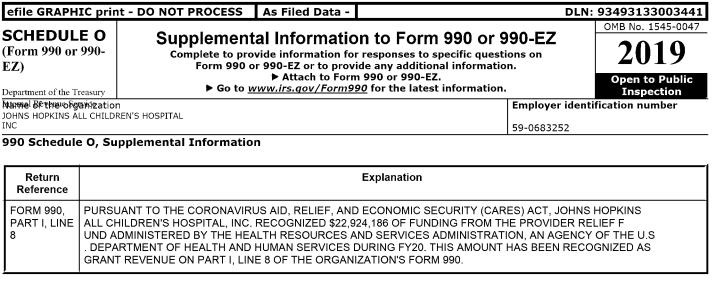
Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference Explanation

MR. SOWERS HAS BEEN A BOARD MEMBER OF VIZIENT, INC. ("VIZIENT") SINCE 2016. JHHS AND ITS

SCH L, PART IV, LINE D AFFILIATES PURCHASED HOSPITAL AND HEALTHCARE CONSULTING SERVICES FROM VIZIENT. MR. SOWERS DID NOT PARTICIPATE IN ANY DECISIONS TO ENGAGE VIZIENT.

Schedule I. (Form 990 or 990-F7) 2019



| Return Reference | Explanation |
|----------------------------------|---|
| FORM 990, PART III, LINE 2 | JOHNS HOPKINS ALL CHILDREN'S HOSPITAL ACTIVITIES RELATED TO THE COVID PANDEMIC INCLUDE: - CREATION OF 24/7 COMMAND CENTER OPERATED BY LEADERSHIP, SECURITY, RISK, INFECTIOUS DISEASE COMMUNITY HEALTH AND VOLUNTEER RESOURCES DEPARTMENT ORGANIZED, MANAGED, AND MANNED A S UCCESSFUL MASK ROOM THIS PROJECT REACHED OUT TO OUR CURRENT/PAST VOLUNTEERS AND COMMUNITY TO ASK FOR HELP IN PRODUCTION OF CLOTH MASKS (WITH MATERIALS SUPPLIED OR PERSONAL PURCHASE S) FOR PATIENTS, FAMILIES, NON-CLINICAL STAFF AND VISITORS AT THE HOSPITAL. IN FY2020, THE RE WERE EXTENSIVE EFFORTS FROM APRIL THROUGH JUNE, WITH THE RECEIPT OF OVER 35,000 MASKS W ITH OVER 300 CONTRIBUTORS. THIS IS AN ONGOING PROJECT UNTIL WE ALL RETURN TO CAMPUS THE RE WAS A MAJOR IMPACT ON ECONOMIC RESOURCES WITH LARGE SCALE LAYOFFS OR FURLOUGHING, THUS FURTHER HINDERING THE COMMUNITIES RESOURCES SPECIFICALLY FOR SOCIAL DETERMINANTS OF HEALTH (FOOD, HOUSING, TRANSPORTATION, ETC.). COMMUNITY HEALTH TOOK ON SIGNIFICANT COMMUNITY FEE DING EFFORTS (INCLUDING PARTNERSHIPS WITH SCHOOLS, THE BROAD COMMUNITY, HOSPITAL STAFF/FAM ILIES, LOCAL CHURCHES). WE APPLIED AND RECEIVED SEVERAL GRANTS TO FUND/SUPPORT FEEDINGS FO R THOSE IMPACTED BY COVID. THIS IS AN ONGOING EFFORT, AS NEEDED THERE WAS A LARGE SHIFT TO MOVE ALL COMMUNITY HEALTH PROGRAMMING TO A VIRTUAL OR MOBILE PLATFORM IN ORDER TO STIL L EDUCATE AND REACH VULNERABLE POPULATIONS AND COMMUNITY FAMILIES IMPACTED BY THE PANDEMIC . COOKING CLASSES WERE OFFERED VIRTUALLY WITH GROCERIES PROVIDED BEFORE CLASS, FITNESS EDU CATION AND VIDEOS WERE CREATED AND SHARED WITH PINELLAS COUNTY PE TEACHERS FOR DIGITAL CON TENT, PROGRAMS TRADITIONALLY OFFERED IN PERSON WERE MOVED ONLINE TO MEET PEOPLE WHERE THEY WERE (IN THEIR HOMES) ONCE THE VACCINE WAS AVAILABLE, THERE WAS A PUSH TO PROVIDE COVI D VACCINATIONS TO VOLUNTEERS AND THEIR SPOUSE (OVER 65+) AND ALL PINELLAS COUNTY SCHOOL NU RSES. |

Return Explanation
Reference

FORM 990, ALL COMPENSATION OF JOHNS HOPKINS ALL CHILDREN'S HOSPITAL EMPLOYEES IS PAID THROUGH ALL CHILDREN'S HEALTH SYSTEM, INC. USING ITS FEDERAL TAX ID NUMBER. THIS IS KNOWN AS A COMMON PA

QUESTION YMASTER AGREEMENT. EMPLOYEES OF ALL CHILDREN'S HEALTH SYSTEM AND ITS OTHER SUBSIDIARIES AR

E ALSO PAID THROUGH THE SAME AGREEMENT.

Return Explanation
Reference

| 1 | | |
|---|------------|---|
| | FORM 990, | THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION IS THE SOLE CORPORATE MEMBER OF JOHNS HOPKINS ALL |
| ı | PART VI, | CHILDREN'S HOSPITAL, INC. |
| ı | SECTION A, | |
| ı | LINE 6 | |

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 7A

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE TO BY LA SECTION A, LINE 7B

Return Explanation
Reference

FORM 990, A COPY OF THE FORM 990 WAS PROVIDED TO THE ORGANIZATION'S GOVERNING BODY BEFORE IT WAS FILED.
SECTION B,
LINE 11B

| Return Reference | Explanation |
|---|--|
| FORM 990, PART VI, SECTION B, LINE 12C | JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC HAS AN ANNUAL CONFLICT OF INTEREST DISCLOSURE P ROCESS THAT HAS BEEN FORMALLY DOCUMENTED IN POLICY. THE PROCESS IS FACILITATED BY THE COMP LIANCE OFFICER WITH OVERSIGHT FROM THE ALL CHILDREN'S HEALTH SYSTEM (FORMER PARENT AND CUR RENT AFFILIATE) BOARD'S COMPLIANCE COMMITTEE. DISCLOSURES ARE REQUESTED FROM KEY EMPLOYEES , KEY CONTRACTORS, BOARD MEMBERS AND OFFICERS, AND DESIGNATED MEDICAL STAFF. ALL DISCLOSUR ES ARE REVIEWED BY THE COMPLIANCE OFFICER. SELECTED DISCLOSURES ARE REVIEWED BY THE PRESID ENT/CHIEF EXECUTIVE OFFICER. A FORMAL REPORT IS MADE ANNUALLY TO THE COMPLIANCE COMMITTEE WHERE CONFLICT MANAGEMENT IS ADDRESSED FOR EMPLOYEES, CONTRACTORS, AND PHYSICIANS. BOARD M EMBER DISCLOSURES ARE REVIEWED BY THE RESPECTIVE BOARD PRESIDENTS FOR CONFLICT MANAGEMENT. BOARD MEMBERS ARE REQUIRED TO DECLARE ANY POTENTIAL CONFLICTS PRIOR TO CONDUCTING BUSINES S AT EACH MEETING. IF A CONFLICT IS FOUND TO EXIST BY A BOARD MEMBER, THAT BOARD MEMBER IS PROHIBITED FROM VOTING. |

Return Explanation
Reference

| FORM 990, | EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAG |
|------------|--|
| PART VI, | ES FROM SELECT PEER INSTITUTIONS. EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES COMPENSAT |
| SECTION B, | ION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR |
| LINE 15 | AND HIGHER LEVELS. |

Return Explanation

FORM 990, PART VI, SECTION C, LINE 19

Return Explanation

| Reference | |
|-----------|--|
| FORM 990, | CHANGE IN NET ASSETS 1,171,104. INTEREST EXPENSE ON SWAP AGREEMENT -2,532,230. NON-OPERATI |
| PART XI, | NG SERVICES -6,000,000. CHANGE IN MARKET VALUE OF INTEREST RATE SWAPS -15,567,809. TRANSFE |
| LINE 9: | R BETWEEN AFFILIATES -6.020. NET ASSETS TRANSFERRED -8.793. |

SCHEDULE R
(Form 990)

Related

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury

JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

DLN: 93493133003441

Open to Public Inspection

Schedule R (Form 990) 2019

Employer identification number

59-0683252

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) e Total income | (e) End-of-year assets | (f) Direct controlling entity | | | | |
|--|--------------------------------|---|----------------------------|---|---|---------------------------|------------------|--|--|
| 1) FORALLKIDS LLC 1910 KESWICK RD SALTIMORE, MD 21211 12-5243802 | LESSOR | FL | 0 | 100,000 | JOHNS HOPKINS ALL CHILD HOSPITAL INC | REN'S | _ | | |
| | | | | | | | - | | |
| | | | | | | | _ | | |
| | | | | | | | - | | |
| Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax year. | s. Complete if the org | anization answered | "Yes" on Form 99 | 0, Part IV, line 34 | because it had one o | r more | | | |
| ee Additional Data Table (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3) | (f) Direct controlling entity | Section (13) co ent | ntrolled ity? | | |
| | | | | | | Yes | No | | |
| | | | | | | | | | |
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| | | | | | | | | | |

Cat. No. 50135Y

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| one of more related organizations to | cated as a partificisting ad | iring the ta | x year. | | | | | | | | | | | | |
|---|--------------------------------------|--|---|--|------------------------------------|---|--------------------------------|-----------------------------|---------|------------------------------------|--|-------------------|-------------------------------------|----------------------------------|-----------------------|
| See Additional Data Table | | | | | | | | | | | | | | | |
| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | incon un excli ta sect | (e) dominant me(related, nrelated, uded from ex under tions 512- 514) | (f) Share of total incom | Share of end-of-year assets | Disprop | 1) rtionate tions? | (i) Code V-l amount ir 20 of Schedule (Form 10 | box m | (j) eneral ianagir oartner | g owne | ntage |
| | | | | | | 314) | | | Yes | No | | Y | es N | 0 | |
| | | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | | |
| Part IV Identification of Related Organiz because it had one or more related or | | | | | | | zation ans | wered "Ye | s" on F | orm 9 | 90, Par | t IV, I | ine 3 | 1 | |
| (a) | (b) | · · · · · · · · · · · · · · · · · · · | | (d) | ic tax | (e) | | (f) | | (a) | | (h) | Т | (i) | |
| Name, address, and EIN of related organization | Primary activity | (c) Lega domic (state or count | al cile foreign | Direct contra | olling | Type of e (C corp, S or trus | corp, | are of total income | | (g) e of end- year assets | | ercenta wnersh | | Section 5 (13) cont entity | 12(b) rolled /? |
| (1)HSI MEDICAL SERVICES CORPORATION | HEALTHCARE-SLEEP | MD | | N/A | | С | | | | | + | | | Yes | No No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1847705 | DIAGNOSTICS | | | | | | | | | | | | | | |
| (2)HOWARD COUNTY HEALTH SERVICES INC | HEALTHCARE MANAGEMENT | MD | | N/A | | С | | | | | | | | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1434783 | | | | | | | | | | | | | | | |
| (3)JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION | NURSING SERVICES | MD | | N/A | | С | | | | | | | | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1250028 | | | | | | | | | | | | | | | |
| (4)JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC | BENEFIT PLANS | MD | | N/A | | С | | | | | | | | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1947678 | | | | | | | | | | | | | | | |
| (5)TCAS INC | NURSING SERVICES | MD | | N/A | | С | | | | | | | | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1979344 | | | | | | | | | | | | | | | |
| (6)SUBURBAN HEALTH ENTERPRISES INC | MEDICAL OFFICE LEASING AND RELEASING | MD | | N/A | | С | | | | | | | | | No |
| 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052352 | KLLEASING | | | | | | | | | | | | | | |
| (7)SSA HOLDCO INC | INVESTMENT | PA | | N/A | | С | | | | | | | | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 | | | | | | | | | | | | | | | |

| Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. | | | | | | | | | | | |
|---|------------|-----|----------|--|--|--|--|--|--|--|--|
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | | | | | | | |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | | | | | | | | | |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | | | | | | | | |
| b Gift, grant, or capital contribution to related organization(s) | 1 b | Yes | 1 | | | | | | | | |
| c Gift, grant, or capital contribution from related organization(s) | 1c | Yes | | | | | | | | | |
| d Loans or loan guarantees to or for related organization(s) | 1 d | | No | | | | | | | | |
| e Loans or loan guarantees by related organization(s) | 1e | | No | | | | | | | | |
| f Dividends from related organization(s) | 1 f | | No | | | | | | | | |
| g Sale of assets to related organization(s) | 1 g | | No | | | | | | | | |
| h Purchase of assets from related organization(s) | 1h | | No | | | | | | | | |
| i Exchange of assets with related organization(s) | 1 i | | No | | | | | | | | |
| j Lease of facilities, equipment, or other assets to related organization(s) | 1j | Yes | <u> </u> | | | | | | | | |
| k Lease of facilities, equipment, or other assets from related organization(s) | 1k | Yes | | | | | | | | | |
| l Performance of services or membership or fundraising solicitations for related organization(s) | 11 | Yes | | | | | | | | | |
| m Performance of services or membership or fundraising solicitations by related organization(s) | 1m | Yes | | | | | | | | | |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | | No | | | | | | | | |

| | | | | 1 |
|-----|--|------------|---------|----|
| k | Lease of facilities, equipment, or other assets from related organization(s) | 1k | Yes | |
| - 1 | Performance of services or membership or fundraising solicitations for related organization(s) | 11 | Yes | |
| m | Performance of services or membership or fundraising solicitations by related organization(s) | 1m | Yes | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | | No |
| 0 | Sharing of paid employees with related organization(s) | 10 | | No |
| р | Reimbursement paid to related organization(s) for expenses | 1 p | | No |
| q | Reimbursement paid by related organization(s) for expenses | 1 q | | No |
| r | Other transfer of cash or property to related organization(s) | 1r | | No |
| s | Other transfer of cash or property from related organization(s) | 1s | | No |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | | | |
| | | | | |
| | (a) Name of related organization (b) Transaction Amount involved Method of determining am | ount i | nvolved | 1 |

Page **3**

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | or | (e) e all partners section 501(c)(3) ganizations? | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproprtionate allocations? | | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | partner? | | (k) Percentage ownership |
|---|--------------------------------|---|--|-----|---|------------------------------------|--|---|----|--|-----------|-----|---------------------------------------|
| | | | 317) | Yes | No | | | Yes | No | | Yes | No | |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | Schedul | e R (Form | 199 | 0) 2019 |

| Schedule R (Form 990) 2019 | | | | | | | | | | |
|----------------------------|--|-------------|--|--|--|--|--|--|--|--|
| Part VII | Supplemental Info | ormation | | | | | | | | |
| | Provide additional information for responses to questions on Schedule R. (see instructions). | | | | | | | | | |
| Return Reference | | Explanation | | | | | | | | |
| | | | | | | | | | | |

Software ID: Software Version:

EIN: 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| Form 990, Schedule R, Part II - Identification of Related | 1 | 1 | 1 70 | 1 | 1 (0) | | |
|--|-------------------------------------|---|-------------------------------|---|-------------------------------------|---------------------------------|-----------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c) (3)) | (f) Direct controlling entity | Sectio (b)(contr enti | n 512 13) olled |
| | | | | | | Yes | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1465301 | SUPPORTING ORGANIZATION | MD | 501(C)(3) | LINE 12C, III-FI | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-0591656 | HOSPITAL | MD | 501(C)(3) | LINE 3 | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 5255 LOUGHBORO RD NW WASHINGTON, DC 20016 53-0196602 | HOSPITAL | DC | 501(C)(3) | LINE 3 | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1467441 | HEALTHCARE SERVICES | MD | 501(C)(3) | LINE 12C, III-FI | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1232569 | HEALTHCARE SERVICES | MD | 501(C)(3) | LINE 12B, II | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1341890 | HOSPITAL | MD | 501(C)(3) | LINE 3 | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-0610545 | HOSPITAL | MD | 501(C)(3) | LINE 3 | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-0892284 | INACTIVE TAX-EXEMPT ORGANIZATION | MD | 501(C)(3) | LINE 3 | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2093120 | HOSPITAL | MD | 501(C)(3) | LINE 3 | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 6001 MONTROSE ROAD NO 1020 ROCKVILLE, MD 20852 52-1750383 | HOME HEALTH CARE | MD | 501(C)(3) | LINE 10 | N/A | | No |
| 6001 MONTROSE ROAD NO 307 ROCKVILLE, MD 20852 52-1450142 | HOME HEALTH CARE | MD | 501(C)(3) | LINE 10 | N/A | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3425191 | PEDIATRIC MEDICAL SERVICES | FL | 501(C)(3) | LINE 10 | ALL CHILDREN'S HEALTH SYSTEM INC | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-2481740 | MANAGEMENT SERVICES | FL | 501(C)(3) | LINE 12D, III-O | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-2481738 | FOUNDATION | FL | 501(C)(3) | LINE 7 | ALL CHILDREN'S HEALTH SYSTEM INC | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-2481742 | RESEARCH | FL | 501(C)(3) | LINE 4 | ALL CHILDREN'S HEALTH SYSTEM INC | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3441883 | MEDICAL SERVICES | FL | 501(C)(3) | LINE 10 | ALL CHILDREN'S HEALTH SYSTEM INC | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3476049 | HOME HEALTH CARE | FL | 501(C)(3) | LINE 10 | ALL CHILDREN'S HEALTH SYSTEM INC | | No |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3398308 | NEONATAL CARE | FL | 501(C)(3) | LINE 10 | ALL CHILDREN'S HEALTH SYSTEM INC | | No |
| 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052354 | HEALTHCARE SERVICES | MD | 501(C)(3) | LINE 12C, III-FI | JOHNS HOPKINS HEALTH SYSTEM CORP | | No |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|---|--------------------------------|---|-----------------------|--|---------------------------------|--|--|-----|---|-----|----------------------------|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end- of-year assets | (h) Disproprtiona allocations? Yes No | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | Gen | eral r aging ner? | (k) Percentage ownership |
| OPHTHALMOLOGY ASSOCIATES LLC | OPHTHALMOLOGY SERVICES | MD | N/A | | | | 103 | 110 | | 103 | 110 | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1890957 | | | | | | | | | | | | |
| GERMANTOWN WELLNESS AND FITNESS LLC | HEALTHCARE SERVICES | MD | N/A | | | | | | | | | |
| 8600 OLD GEORGETOWN RD BETHESDA, MD 20814 52-2325919 | | | | | | | | | | | | |
| JHMI UTLILITIES LLC | UTILITIY FACILITIES | MD | N/A | | | | | | | | | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-2814243 | | | | | | | | | | | | |
| HOWARD COUNTY NEONATAL SERVICES SERIES | NEONATAL HEALTH | MD | N/A | | | | | | | | | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2239401 | | | | | | | | | | | | |
| JOHNS HOPKINS SURGERY CENTER SERIES | SURGERY | MD | N/A | | | | | | | | | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-8707724 | | | | | | | | | | | | |
| JOHNS HOPKINS MEDICINE INTERNATIONAL LLC | MEDICAL SERVICES | MD | N/A | | | | | | | | | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2144849 | | | | | | | | | | | | |
| JOHNS HOPKINS HEALTHCARE LLC | MEDICAL SERVICES | MD | N/A | | | | | | | | | _ |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1899357 | | | | | | | | | | | | |
| WEST COUNTY MEDICAL LLC | REAL ESTATE | MD | N/A | | | | | | | | | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 27-5234888 | | | | | | | | | | | | |
| JOHNS HOPKINS MEDICINE ALLIANCE FOR PATIENTS | HEALTHCARE SERVICES | MD | N/A | | | | | | | | | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 46-2866692 | | | | | | | | | | | | |
| HEALTHCARE SUPPLY CHAIN INNOVATIONS LLC | GROUP PURCHASING | MD | N/A | | | | | | | | | _ |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 47-2509307 | | | | | | | | | | | | |
| JOHNS HOPKIN REGIONAL SUPPLY CHAIN NETWORK LLC | GROUP PURCHASING | MD | N/A | | | | | | | | | |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 47-2912848 | | | | | | | | | | | | |

Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile (C corp. S corp. income ownership (b)(13)entity vear (state or foreign or trust) assets controlled entity? country) Yes No HEALTHCARE-SLEEP IN/A HSI MEDICAL SERVICES CORPORATION MD No 3910 KESWICK RD SOUTH BLDG 4TH FL S DIAGNOSTICS BALTIMORE, MD 21211 52-1847705 HOWARD COUNTY HEALTH SERVICES INC. HEALTHCARE MD N/A Nο

IN/A

N/A

IN/A

In/A

N/A

(d)

(e)

(f)

(q)

(h)

(i)

No

No

Nο

Nο

No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(c)

MD

MD

MD

MD

PΑ

(b)

MANAGEMENT

NURSING SERVICES

BENEFIT PLANS

NURSING SERVICES

MEDICAL OFFICE

LEASING AND

RELEASING

INVESTMENT

(a)

3910 KESWICK RD SOUTH BLDG 4TH FL S

JOHNS HOPKINS MEDICAL MANAGEMENT

3910 KESWICK RD SOUTH BLDG 4TH FL S

SUBURBAN HEALTH ENTERPRISES INC

8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814

JOHNS HOPKINS EMPLOYER HEALTH

BALTIMORE, MD 21211

52-1434783

52-1250028

52-1947678 TCAS INC

52-1979344

52-2052352 SSA HOLDCO INC

81-1040476

PROGRAMS INC

CORPORATION