DLN: 93491311012859 OMB No 1545-0052

2018

Return of Private Foundation

Form 990-PF

Department of the Treasury

Internal Revenue Service

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to <u>www.irs.gov/Form990PF</u> for instructions and the latest information.

Open to Public Inspection

		ndar year 2018, or tax year beginning 01-01-20)18 , an	d ending 12-31-				
		ındatıon Elk Endowment			entification numbe	r		
			T-	56-1954114				
		d street (or P O box number if mail is not delivered to street address) ngress Street	Room/suite	B Telephone nu	B Telephone number (see instructions)			
0.)				
	City or town, state or province, country, and ZIP or foreign postal code Charlotte, NC 28209			C If exemption	application is pendin	g, check here		
G Ch	eck al	I that apply \square Initial return \square Initial return of a	former public charity	D 1. Foreign or	ganızatıons, check he	ere 🕨 🔲		
		Final return Amended return			ganizations meeting k here and attach co			
		Address change Name change			undation status was t	· -		
_		pe of organization $oldsymbol{arPrice}$ Section 501(c)(3) exempt private 4947(a)(1) nonexempt charitable trust $oxedsymbol{\Box}$ Other taxable			n 507(b)(1)(A), chec			
		T T	Cash Accrus	F If the founds	ation is in a 60-monti	a termination -		
of '	year (f	from Part II, col (c), ▶\$ 328,572,926 □ Other (specify) (Part I, column (d) must			n 507(b)(1)(B), chec			
Pa	rt I	Analysis of Revenue and Expenses (The total	(a) Revenue and			(d) Disbursements		
		of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions)	expenses per books	(b) Net investment income	(c) Adjusted net income	for charitable purposes (cash basis only)		
	1	Contributions, gifts, grants, etc , received (attach						
c)	2	schedule) Check ▶ ☑ if the foundation is not required to attach						
	_	Sch B						
	3	Interest on savings and temporary cash investments	26					
	4	Dividends and interest from securities	1,348,535	1,348,535				
	5a b	Gross rents						
	6a	Net gain or (loss) from sale of assets not on line 10	13,758,016					
Revenue	b	Gross sales price for all assets on line 6a						
Sev	_	59,277,269		12.759.016				
ш	7 8	Capital gain net income (from Part IV, line 2)		13,758,016				
	9	Income modifications						
	10a	Gross sales less returns and allowances						
	b	Less Cost of goods sold						
	С	Gross profit or (loss) (attach schedule)						
	11	Other income (attach schedule)	6,447,854					
	12	Total. Add lines 1 through 11	21,554,431	21,548,575				
	13	Compensation of officers, directors, trustees, etc	48,789			48,789		
	14 15	Other employee salaries and wages	443,731 96,062			443,731 96,062		
56	16a	Legal fees (attach schedule)	5,495			5,495		
Expenses	b	Accounting fees (attach schedule)	120,832	2,600		118,232		
	c	Other professional fees (attach schedule)	1,429,348	·		761,688		
Operating and Administrative	17	Interest				-		
stra	18	Taxes (attach schedule) (see instructions)	135,795					
in.	19	Depreciation (attach schedule) and depletion	59,423					
Ę	20	Occupancy	10,421			10,421		
Δ	21	Travel, conferences, and meetings	77,805			77,805		
e e	22	Printing and publications	M1			151.105		
tıng	23	Other expenses (attach schedule)	1,629,660	1,468,197		161,196		
eral	24	Total operating and administrative expenses. Add lines 13 through 23	4,057,361	2,138,457		1,723,419		
do	25	Contributions, gifts, grants paid	12,144,886	2,130,437		12,144,886		
	26	Total expenses and disbursements. Add lines 24 and						
		25	16,202,247	2,138,457		13,868,305		
	27	Subtract line 26 from line 12						
	а	Excess of revenue over expenses and disbursements	5,352,184					
	b	Net investment income (If negative, enter -0-)		19,410,118				
	С	Adjusted net income (If negative, enter -0-)						

26,244,234

34,498,988

41,466,994

224,666,856

329,166,608

20

525,320

28,934

6,058

6,058

329,160,550

329,160,550

329,166,608

14,979,135

23,696,663

41,466,994

250,771,410

334,531,506

18,772

18,772

334,512,734

334,512,734

334,531,506

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329,160,550

334,512,734

334,512,734 Form 990-PF (2018)

5,352,184

465,897

11,999

19,574,813

23,524,563

23,920,000

257,936,246

328,572,926

465,897

11,999

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Assets	9
As	10
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Part III

2

Liabilities

Balances

Fund

ŏ

Assets 27

Net

Other notes and loans receivable (attach schedule)

Prepaid expenses and deferred charges

Investments—land, buildings, and equipment basis ▶ ___ Less accumulated depreciation (attach schedule)

Investments—other (attach schedule)

Less accumulated depreciation (attach schedule) ▶ 280,981

Total assets (to be completed by all filers—see the

Foundations that follow SFAS 117, check here

and complete lines 24 through 26 and lines 30 and 31.

Foundations that do not follow SFAS 117, check here

Paid-in or capital surplus, or land, bldg, and equipment fund

Capital stock, trust principal, or current funds

Retained earnings, accumulated income, endowment, or other funds

Total net assets or fund balances (see instructions)

Total liabilities and net assets/fund balances (see instructions) .

Total net assets or fund balances at beginning of year-Part II, column (a), line 30 (must agree with end-

Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30

Analysis of Changes in Net Assets or Fund Balances

Investments—U S and state government obligations (attach schedule)

Investments—corporate stock (attach schedule)

Investments—corporate bonds (attach schedule)

Loans from officers, directors, trustees, and other disqualified persons

Mortgages and other notes payable (attach schedule).

Total liabilities(add lines 17 through 22)

Less allowance for doubtful accounts

Land, buildings, and equipment basis ▶ _

instructions Also, see page 1, item I)

Other assets (describe -

Other liabilities (describe ▶_

Grants payable

Unrestricted

Temporarily restricted

Permanently restricted . .

and complete lines 27 through 31.

of-year figure reported on prior year's return)

Decreases not included in line 2 (itemize) ▶

Enter amount from Part I, line 27a

Other increases not included in line 2 (itemize) -

Page **3**

(a) List and describe t 2-story brick warel	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)		
1 a Publicly traded securities					
b Passthrough K-1 capital gai	n				
c Capital gain distributions					
d Sale of Emerg Mkts Index N	lon-Lendable Fd		Р	2018-01-01	2018-02-02
e Equity Index Non-Lendable			Р	2018-01-01	2018-01-01
	(f)		(g)	(h)
(e) Gross sales price	Depreciation allowed	I	other basis		r (loss)
Gross sales price			ense of sale	(e) plus (f) mınus (g)
a 43,243,0)39		41,813,878		1,429,161
b 10,823,3	303				10,823,303
c 462,7	757				462,757
d 275,1	193		170,133		105,060
e 4,472,9	977		3,535,242		937,735
Complete only for assets sh	nowing gain in column (h) and ow	ned by the foundation	on 12/31/69	(I)
	(j)	i	(k)		h) gain minus
(i) F M V as of 12/31/69	Adjusted basis		of col (ı)		less than -0-) or
	as of 12/31/69	over col	(j), if any	Losses (fr	om col (h))
а					1,429,161
b					10,823,303
С					462,757
d					105,060
e					937,735
•	n or (loss) as defined in sections :	ons) If (loss), enter -0	Part I, line 7	3	13,758,016
Part V Qualification University Qualification	der Section 4940(e) for Real ate foundations subject to the sea				
If section 4940(d)(2) applies, leav Was the foundation liable for the s	ection 4942 tax on the distributa		· in the base period?	, <u> </u>	es 🗹 No
If "Yes," the foundation does not o	jualify under section 4940(e) Do	not complete this part			
	int in each column for each year,	see instructions before	making any entries		
(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitab	le-use assets	(d) Distribution rati (col (b) divided by c	
2017	4,438,602		331,146,866		0 01340
2016	3,252,624		301,264,389		0 01080
2015	37,294,144		303,195,297		0 12300
2014	12,836,097		290,735,649		0 04415
2013	3,562,828		281,957,406		0 01264
2 Total of line 1, column (d)			2		0 203991
3 Average distribution ratio fo	r the 5-year base period—divide	the total on line 2 by 5			
	tion has been in existence if less		3		0 040798
	narıtable-use assets for 2018 fron	•			355,571,969
					14,506,625
	income (1% of Part I, line 27b)				194,101
					14,700,726
	s from Part XII, line 4 ,				13,868,305
If line 8 is equal to or greate instructions	er than line 7, check the box in Pa	art VI, line 1b, and com	plete that part usin		e the Part VI

	7 990-F1 (2018)							age u
		ng Activities for Which	Form 4720 May Be	Required (continued	d)		1	
5a	During the year did the foundation pa	•		_	_		Yes	No
	(1) Carry on propaganda, or otherwis	•	Yes	✓ No				
	• •	·	c public election (see section 4955), or to carry egistration drive?					
	(3) Provide a grant to an individual for	-						
	(4) Provide a grant to an individual (• • • • • • • • • • • • • • • • • • • •			✓ No			
	in section 4945(d)(4)(A)? See ins							
	(5) Provide for any purpose other that			· · L Yes	✓ No			
	educational purposes, or for the p	• •						
b	If any answer is "Yes" to 5a(1)-(5), d	ld any of the transactions fa	nl to qualify under the ex	ceptions described in	Ŭ No			
	Regulations section 53 4945 or in a c	urrent notice regarding disas	ter assistance? See instr	uctions		5b		No
	Organizations relying on a current no	tice regarding disaster assist	ance check here					
C	If the answer is "Yes" to question 5a(4), does the foundation clain	n exemption from the					
	tax because it maintained expenditure	e responsibility for the grant	·	· · 🗌 Yes	✓ No			
	If "Yes," attach the statement require	d by Regulations section 53	4945-5(d)					
6 a	Did the foundation, during the year, r	eceive any funds, directly or	indirectly, to pay premit	ums on				
	a personal benefit contract?			⊔ Yes	✓ No			
b	, , , , ,	pay premiums, directly or ind	lirectly, on a personal be	nefit contract?		6b		No
	If "Yes" to 6b, file Form 8870							
7a	At any time during the tax year, was			∟ Yes	✓ No			
	If yes, did the foundation receive any					7b		No
8	Is the foundation subject to the section				_			
	excess parachute payment during the				✓ No			
Pa		ficers, Directors, Trust	tees, Foundation Ma	anagers, Highly Paid	d Empl	oyees,	,	
	and Contractors							
1	List all officers, directors, trustees	·	•					
	(a) Name and address	(b) Title, and average hours per week	(c) Compensation (If not paid, enter	(d) Contributions to employee benefit plans		Exper		
	` ,	devoted to position	· -0-)	deferred compensation		other a	llowand	ces
See	Additional Data Table							
						W	NONE	71
2	Compensation of five highest-paid	employees (other than ti	nose included on line :			enter	NONE	•
(a)	Name and address of each employee p	(b) Title, and average		(d) Contributions to employee benefit) Expen	se acco	ount.
	more than \$50,000	hours per week devoted to position	(c) Compensation	plans and deferred		other al		
-1	L W.Z.		140.00	compensation	200			
	les W Kaylor	Chief of Staff 40 00	140,00	22,2	288			
	. Congress Street lotte, NC 28209							
	nia M McIlwain	Dir Strgc Initiat	130,00	00 21,9	956			
	. Congress Street	40 00	150,00					
	lotte, NC 28209							
lenn	ıfer Bıhn	Grants Mngr	103,11	14 26,6	516			
	Congress Street	40 00						
	lotte, NC 28209		_					
	n Woo	Exec Assist 40 00	70,61	17 24,8	351			
	. Congress Street lotte, NC 28209	70 00						
-i al	1000, 110 20207							
Γota	I number of other employees paid over	\$50,000 .						
		· · · · · · · · · · · · · · · · · · ·		- •	F	orm 99	0-PF	(2018)

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Part VIII Information About Officers, Directors, Trus and Contractors (continued)	stees, Foundation Managers, Highly Paid E	imployees,
3 Five highest-paid independent contractors for professional	services (see instructions). If none, enter "NO	NE".
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
South Summit Services	Foundation mgmt svcs	539,314
4201 Congress Street Ste 470 Charlotte, NC 28209		
Jake Drew	Data analytics	215,235
5908 Fallsview Ln Dallas, TX 75252		
Clifton Larson Allen	Interim controller	113,738
220 S 6th Street Ste 300 Minneapolis, MN 55402		
BlackRock	Investment mgmt	77,176
1340 Environ Way 314 Chapel Hill, NC 27517		
BBH Investment and Wealth Management	Investment mgmt	526,304
140 Broadway New York, NY 10005		
Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year Incorganizations and other beneficiaries served, conferences convened, research paper. 2 3 4 Part IX-B Summary of Program-Related Investments	s (see instructions)	Expenses
Describe the two largest program-related investments made by the foundation	during the tax year on lines 1 and 2	Amount
2		
All other program-related investments See instructions 3		
Total. Add lines 1 through 3		

Amounts set aside for specific charitable projects that satisfy the

the section 4940(e) reduction of tax in those years

Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

3

4

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Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

2

3a 3h

4

5

13.868.305

13,868,305

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b Total for prior years

a From 2013. **b** From 2014. . . . c From 2015. . d From 2016. . . . e From 2017.

457,365

16.933.031

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13,410,940

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	,10)	
4111	Undistributed Income (see instruc	tioi
·		

Excess distributions carryover, if any, to 2018

f Total of lines 3a through e. 4 Qualifying distributions for 2018 from Part XII, line 4 > \$ 13,868,305 a Applied to 2017, but not more than line 2a

b Applied to undistributed income of prior years (Election required—see instructions). c Treated as distributions out of corpus (Election required—see instructions).

6 Enter the net total of each column as

7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions) . . .

9 Excess distributions carryover to 2019.

10 Analysis of line 9

a Excess from 2014. . . **b** Excess from 2015. . c Excess from 2016. . . d Excess from 2017. . e Excess from 2018. .

Subtract lines 7 and 8 from line 6a

a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b Taxable amount e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount—see instructions f Undistributed income for 2018 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019

indicated below:

d Applied to 2018 distributable amount. e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the

same amount must be shown in column (a))

1111	Undistributed Income (see instruc	ctions)
		(a) Corp

(a) Corpus	
	Г

P	Part XIII Undistributed Income (see instru	Undistributed Income (see instructions)						
		(a) Corpus	(b) Years prior to 2017	(c) 2017				
1	Distributable amount for 2018 from Part XI, line 7							

	CO. PG5	l rears brief to for		2010
Distributable amount for 2018 from Part XI, line 7				17,390,396
2 Undistributed income, if any, as of the end of 2018				
a Enter amount for 2017 only			13,410,940	

factors



ter gross amounts unless otherwise indicated	Unrelated bu	siness income	Excluded by section	512, 513, or 514	(e) Related or exempt
Program service revenue	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	function income (See instructions)
a					
b			+		
c d					
e					
f					
g Fees and contracts from government agencies					
Membership dues and assessments					
Interest on savings and temporary cash investments			14	26	
Dividends and interest from securities			14	1,348,535	
Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property.					
Net rental income or (loss) from personal property					
Other investment income					
inventory			10	13,758,016	
Net income or (loss) from special events			18	13,730,016	
Gross profit or (loss) from sales of inventory					
Other revenue					
a Hunting lease & other			16	9,903	
b Passthrough K-1 income			14	6,347,398	
C Timber income- JMB Land			14	90,553	
d					
e					
Subtotal Add columns (b), (d), and (e)				21,554,431	
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)			13	21,554,431	21,554,431
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calcu	ulations)				21,554,431
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculart XVI-B Relationship of Activities to the second section of the second section of the second section.	ulations) he Accomplish	ment of Exem	pt Purposes		21,554,431
Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second section of the second section.	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,431
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculant XVI-B Relationship of Activities to the second se	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,431
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Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated and the second	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,431
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Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated a substitution of the substitution of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation's explain the foundation's explain the foundation of the foundation's explain the foundation's explain the foundation of the foundation's explain the foundation of the foundation's explain the foundation of the founda	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,431
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated and the second	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,431
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated and the second	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,43:
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated a substitution of the substitution of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation's explain the foundation's explain the foundation of the foundation's explain the foundation's explain the foundation of the foundation's explain the foundation of the foundation's explain the foundation of the founda	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,43:
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated a substitution of the substitution of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation's explain the foundation's explain the foundation of the foundation's explain the foundation's explain the foundation of the foundation's explain the foundation of the foundation's explain the foundation of the founda	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,43
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated and the second	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,43:
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated and the second	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,43:
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated at the columns of the second activities to the columns. Explain below how each activity for which the accomplishment of the foundation's explain and columns.	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,431
Subtotal Add columns (b), (d), and (e). Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculated the No. Explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain below how each activity for which the accomplishment of the foundation's explain the foundation the foundat	ulations) he Accomplish uncome is reporte	ment of Exem	pt Purposes of Part XVI-A contribut	ed importantly to	21,554,431

,			
/11	Information Regarding Transfers To and Transactions and Relationships With Noncharit Exempt Organizations	able	

Part	XVII	Exempt Organia	zations			ono una re	. Cia cio	nompo tricii itome	arreabre		
		ganization directly or in than section 501(c)(3)	directly enga						501	Yes	No
a Tra	nsfers f	rom the reporting foun	dation to a r	oncharitable exe	empt organizatioi	n of					
(1)	Cash.								1a(1)		No
(2)	Other	assets							. 1a(2)		No
b Oth	er tran	sactions									
(1)	Sales	of assets to a nonchar	table exemp	t organization.					. 1b(1)		No
(2)	Purch	ases of assets from a n	oncharitable	exempt organiz	zation				. 1b(2)		No
(3)	Renta	il of facilities, equipmer	nt, or other a	ssets					. 1b(3)		No
(4) Reimbursement arrangements								1b(4)		No	
· · ·								. 1b(5)		No	
											No
	-	facilities, equipment, n		•							No
of t ın a	he good ny tran	ver to any of the above ds, other assets, or ser- esaction or sharing arra	vices given b ngement, sh	y the reporting ow in column (d	foundation If the i) the value of th	foundation e goods, oth	receive ner asse	d less than fair marke ts, or services receive	et value ed		t-a
(a) Line	INO	(b) Amount involved	(C) Name of	noncharitable exe	inpl organization	(a) Desci	прион от	transfers, transactions, a	nu sharing arra	ngemen	LS
-											
-											
		ndation directly or indire in section 501(c) (other	•	•	•		-	_	☑ No		
b If "	res," co	omplete the following so		1 4		1		() 5			
		(a) Name of organization	on	(1) Type of organizat	ion		(c) Description o	r relationship		
-											
	of m	er penalties of perjury, y knowledge and belief h preparer has any kno	, it is true, c								
Sign Here		****			2019-11-07	return		May the IRS di return with the prepa			
	,	ignature of officer or trustee		Date		Title			below (see instr)?	✓ _{Yes} [□No
		Print/Type preparer's	name	Preparer's Sigr	nature	Date		Check if self- employed ▶ ☐	IN P01638	3285	
Paid Prep	arer	Kurt Coburn Firm's name ▶ Blaze	ek & Vetterlii	ng						02625	
Use	Only							Fii	rm's EIN ▶76	-02698	οU
		Firm's address ► 29	00 Weslayar	Suite 200							
		Ho	ouston, TX 7	70275132				Ph	one no (713) 439-5	5739

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (a) Name and address Title, and average (c) Compensation (If (d) Expense account, hours per week not paid, enter Contributions to (e) other allowances (b) devoted to position -0-) employee benefit plans and deferred compensation Mary Claudia Belk Pilon Board Chair 25,000 23,789 20 00 4201 Congress Street Charlotte, NC 28209 George S Dewey IV Vice Chair 5 00 4201 Congress Street Charlotte, NC 28209 Virginia M Esposito Board Mbr/Sec 5.00 4201 Congress Street Charlotte, NC 28209 Brian T Marley Board Mbr/Trea 0 5 00 4201 Congress Street Charlotte, NC 28209 Anthony Zeiss Board Member 5 00 4201 Congress Street

Charlotte, NC 28209

Recipient If recipient is an individual, Foundation Purpose of grant or Amount show any relationship to contribution status of any foundation manager recipient

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

North Carolina Community College Ed	N/A	SO III FI	Statewide community college	1.100.000
a Paid during the year				
Name and address (nome or business)	or substantial contributor	·		

North Carolina Community College Fd 5001 Mail Service Center Raleigh, NC 27699	N/A	50 III FI	marketing campaign	1,100,000
NC State University	N/A	GOV	Envisioning excellence for	2,490,197

NC State University 608 Poe Hall Campus Box 7801 Raleigh, NC 27695	N/A		Envisioning excellence for community college leadership	2,490,197
College Advising Corps Inc	N/A	PC	Preparing for statewide impact	3,333,333

608 Poe Hall Campus Box 7801 Raleigh, NC 27695			community college leadership	
College Advising Corps Inc 301 W Barbee Chapel Road Suite 210 Chapel Hill, NC 27517	N/A	PC	Preparing for statewide impact	3,333,333

College Advising Corps Inc 301 W Barbee Chapel Road Suite 210 Chapel Hill, NC 27517	N/A	PC	Preparing for statewide impact	3,333,333
Total			▶ 3a	12,144,886

Recipient If recipient is an individual, Purpose of grant or Foundation Amount show any relationship to status of contribution any foundation manager recipient Name and address (home or business) or substantial contributor

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

a Paid during the year				
Davidson County Community College F 297 DCCC Road	N/A	PC	Health care career pathways	125,000

Thomasville, NC 27360				
Education NCPO Box 1636 Raleigh, NC 27602	N/A	PC	Launching statewide coverage of postsecondary education and the workforce	500,00

Education NCPO Box 1636 Raleigh, NC 27602	N/A	PC	Launching statewide coverage of postsecondary education and the workforce	500,000
JB Hunt Jr Instit Educational Ldrsp 1000 Park Forty Plaza Suite 280	N/A	PC	Fostering a bipartisan dialogue on the North Carolina	100,000

			Workloice	I .
JB Hunt Jr Instit Educational Ldrsp 1000 Park Forty Plaza Suite 280 Durham, NC 27713	N/A	PC	Fostering a bipartisan dialogue on the North Carolina educational continuum	100,000

12,144,886

Total .

Recipient If recipient is an individual, Foundation Purpose of grant or Amount show any relationship to contribution status of any foundation manager recipient

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year				
NC Community Colleges System Office	N/A	GOV	Finish First/ Vice President for	487,930

NC Community Colleges System Office 5001 Mail Service Center Raleigh, NC 27699	N/A	GOV	Finish First/ Vice President for Strategy and Deputy Chief of Staff	487,930
The ROC Charlotte Inc 5301 Wilkinson Boulevard	N/A	PC	High School Construction Youth Apprenticeship	600,000

aleign, Ne 27033			Stair	
he ROC Charlotte Inc 301 Wilkinson Boulevard harlotte, NC 28203	N/A	PC	High School Construction Youth Apprenticeship	600,000
niversity of North Carolina NC System Office	N/A	GOV	Audit of UNC Math Pathways/ Audit of North Carolina's	1,368,091

Charlotte, NC 28203			
University of North Carolina UNC System Office Chapel Hill, NC 27514	N/A	Audit of UNC Math Pathways/ Audit of North Carolina's Financial Aid	1,368,091
Total		 ▶ 3a	12,144,886

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient Foundation Purpose of grant or If recipient is an individual, Amount show any relationship to status of contribution

recipient

12,144,886

	or substantial contributor			
a Paid during the year				
Univ of North Carolina at Chapel Hi	N/A	PC	NC Leaky Pipeline - Phase II	1,040,335

Chapel Hill, NC 27516				
Year Up Inc45 Milk Street 9th Floor	N/A	PC	Empowering Opportunity Youth	

any foundation manager

or cubetantial contributor

Name and address (home or business)

Total .

Year Up Inc45 Milk Street 9th Floor Boston, MA 02109	N/A	PC	Empowering Opportunity Youth in Charlotte Launching Year Up	1,000,000
	I .			

efile GRAPHIC print - DO NOT P	ROCESS	S As Filed Data - DLN: 93491311012859						
TY 2018 Accounting Fo	TY 2018 Accounting Fees Schedule							
Name: John M Belk Endowment								
EIN: 56-1954114								
Softv	ware ID:	1800721	8					
Software \	Version:	2018v3.1	Ĺ					
Category	Amount		Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes			
Accounting fees		1,894	0	0	1,894			
Interim controller services		113,738	0	0	113,738			
Tax compliance		5,200	2,600	0	2,600			

efile GRAPHIC pr	int - DO NO	OT PROCESS	As Filed Data	-				DLN: 934	91311012859
Note: To capture the full content of this document, please select landscape mode (11" \times 8.5") when printing.									
TY 2018 Depreciation Schedule									
		Name: 1	John M Belk En	dowment					
		EIN:	56-1954114						
	So	ftware ID:	18007218						
	Softwar	e Version: 🛚	2018v3.1						
	Deprecia	ation Schedule							
Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included

	Depreci	ation Schedule							
Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
Leasehold Improvements	2015-03-15	349,858	118,657	SL	39 0000	8,970			
Office furniture	2014-12-19	38,000	9,500	SL	10 0000	3,800			
Office furniture	2015-03-15	110,347	27,586	SL	10 0000	11,035			
Computer and penpherals	2017-01-01	248,673	65,814	SL	5 0000	35,618			

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491311012859

TY 2018 Investments Corporate Bonds Schedule

Name: John M Belk Endowment

EIN: 56-1954114

Software ID: 18007218

Software Version: 2018v3.1						
Investments Corporate Bonds Schedule						
Name of Bond	End of Year Book Value	End of Year Fair Market Value				
BBH Limited Duration Fund Cl I	2,608,469	2,605,894				
Morgan Stanley Nts 2.5% 01/24/2019	450,513	449,816				
Duke Energy Florida Llc Nts 2.1% 12/15/2	167,500	166,145				
Ares Capital Corp Make 3.875% 01/15/20	960,343	962,016				
FS Investment Corp Nts 4.25% 1/15/2020	363,874	365,380				
Pepsico Inc Nts Make Whole 4.5% 01/15/20	463,235	458,172				
Berkshire Hathaway Energ Nts 2.4% 02/01/	445,896	447,062				
Microsoft Corp Nts 1.85% 12/2/20	703,505	694,043				
AT&T Inc Nts 2.45% 06/30/2020	954,513	942,575				
Gilead Sciences Inc Nts 2.55% 1/9/2020	446,265	446,360				
Caterpillar Financial Nts 2.5% 11/13/202	954,150	944,027				
Burlingtn No Sf 99-2 Tr 7.57% 2/1/2021	71,751	65,053				
General Dynamics Corp Nts 3% 05/11/2021	297,915	300,243				
Wells Fargo Bank NA Bknt 3.2235% 07/23/2	450,000	449,564				
American Express Co Nts 3.7% 11/05/2021	354,922	358,188				
Wisconsin Public Service Nts 3.35% 11/21	379,753	383,709				
Southern Cal Edison 1.845% 2/1/2022	105,000	102,124				
John Deere Capital Corp 2.75% 03/15/202	619,627	625,304				
Diageo Investment Corp Nts 2.875% 05/11/	445,446	445,612				
Amgen Inc Nts 3.625% 05/15/2022	455,150	453,087				

Investments Corporate Bonds Schedule

Name of Bond	End of Year Book Value	End of Year Fair Market Value
Qualcomm Inc Nts 3% 05/20/202	226,431	226,274
Celgene Corp Nts 3.55% 08/15/2022	954,108	944,514
Allergan Finance Llc Nts 3.25% 1/10/2022	436,770	439,974
Qualcomm Inc Nts 2.6% 01/30/2023	128,592	129,913
BB&T Corporation Nts 3.75% 12/06/2023	599,076	605,046
Intl Business Machines Corp 3.625% 02/12	971,793	948,086
Bunge Limited Finance Co Note 4.35% 03/1	634,225	623,011
Apple Computer Inc Nts 3.45% 05/06/2024	354,279	351,659
Merck & Co Inc Nts 2.75% 02/10/2025	828,630	802,934
Renaissancere Finance Nts 3.7% 04/01/25	269,460	265,615
Abbvie Inc Nts 3.6% 05/14/2025	676,681	632,103
Anheuser-Busch Inbev Fin Not 3.65% 02/01	430,960	424,184
Coca-Cola Co Nts 2.55% 06/01/2026	539,381	527,172
Trans-Canada Pipelines Nts 3.125% 01/15/	503,255	499,955
Bank Of Nova Scotia Nts 2.05% 06/05/2019	955,257	951,237
Statoıl Asa Make Whole 2.25% 11/08/2019	955,440	947,666
Bank Of Montreal Nts 2.1% 12/12/2019	134,942	133,718
Westpac Banking Corp Nts 2.15% 03/06/20	454,052	455,069
Toronto-Dominion Bank Nts 2.5% 12/14/20	174,624	173,274
National Australia Bank Ltd 2.625% 01/14	445,437	444,820

Name of Bond End of Year Book End of Year Fair Value Market Value

443,934

269,274

612,235

444,843

270,340

618,782

Investments Corporate Bonds Schedule

Roval Bank Of Canada Nts 2.5% 01/19/2021

Glaxosmithkline Capital Nts 3.125% 05/14

Aust & NZ Banking Grp NY 2.625% 05/19/2

TY 2018 Investments Corporate Stock Schedule

Name: John M Belk Endowment

EIN: 56-1954114

Software ID: 18007218

Software Version: 2018v3.1

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
5600 shs Brown Forman Corp class B	257,223	266,448
3296 shs Dollar General Corp Com Stk	375,307	399,464
26900 shs Qurate Retail Inc. Series A Co	491,085	525,088
19000 shs Liberty Golbal Place Series A	405,654	392,160
5300 shs Diageo Plc- Sponsored Adr	610,430	751,540
26436 shs Kroger Co Com	560,995	726,990
4645 shs Nestle S A Spons Adr	308,375	376,059
8400 shs Unilever N V-Ny Shares	318,423	451,920
8275 shs Berkshire Hathaway Inc-Cl B	725,215	1,689,590
21850 shs U S Bancorp	750,177	998,545
20000 shs Wells Fargo & Co	745,719	921,600
12000 shs Novartis Ag - Adr	824,401	1,029,720
8600 shs Henry Schein Inc Com Stk	621,263	675,272
9200 shs Zoetis Inc Com Stk	298,739	786,968
10100 shs Copart Inc Com Stk	521,551	482,578
5400 shs Allegion Pic- Com Stk	442,529	430,434
6400 shs Fleetcor Technologies Inc Com S	895,803	1,188,608
3300 shs Kla-Tencor Corp	328,860	295,317
32300 shs Oracle Corp	1,231,910	1,458,345
5900 shs Paypal Holdings Inc- Com Stk	178,739	496,131
9300 shs Qualcomm Inc	524,906	529,263
23000 shs Sabre Corp Com Stk	481,658	497,720
5400 shs Celanese Corp Com Stk	220,302	485,838
4400 shs Linde Plc Com Stk	719,202	686,576
1229 shs Alphabet Inc Cl C	638,600	1,272,765
36400 shs Comcast Corp CI A	946,906	1,239,420
22550 shs Discovery Inc -C	555,163	520,454

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491311012859						
TY 2018 Investments - Land Schedule								
Name:	John M Belk Endowment							
EIN:	56-1954114							
Software ID:	18007218							

DI N. 024042440420E0

Software Version: 2018v3.1					
	Category/ Item	Cost/Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
Land		41,466,994		41,466,994	23,920,000

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TY 2018 Investments - Other Schedule

Name: John M Belk Endowment

EIN: 56-1954114

Software ID: 18007218 **Software Version:** 2018v3.1

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
Altarock Partners Series	AT COST	14,760,486	18,330,654
Bares Mıd-Large Cap Series	AT COST	15,926,869	19,958,833
Burgundy Emerging Market	AT COST	10,081,184	9,587,151
Clarkston Capital Partners Small-Mid Cap	AT COST	10,094,423	10,606,797
LBC Credit Parners III USTE Series	AT COST	2,902,519	2,414,164
Select Equity Series	AT COST	23,994,603	22,752,556
Cedar Rock Capital Partners Series	AT COST	9,149,538	8,180,456
Goldcrest Capital II-A LP	AT COST	138,784	226,757
BBH Cap Partners QP IV (Cayman)	AT COST	610,783	1,394,044
Longleaf Partners Small Cap Fd	AT COST	3,763,852	2,957,352
Oaktree Opportunities Sub Trust	AT COST	1,369,967	1,544,220
1-3 Year Treasury Index Non-Lendab	AT COST	8,867,740	8,874,689
US Debt B (510353)	AT COST	34,622,233	33,932,838
Emerging Markets Index NL Fund B	AT COST	6,582,694	8,153,698
Equity Index NL Fund B	AT COST	61,138,998	62,085,897
Msci World Ex-Us Index Fund B	AT COST	21,707,491	22,564,860
Russell 2000 Equity Index Fund B	AT COST	8,076,445	8,642,766
US Real Estate Securities Fund B	AT COST	7,766,056	6,915,074
Alpha Credit HY Bond Fund B	AT COST	7,908,675	7,769,861
Short-Term Investment Fund B	AT COST	11,620	11,620
Redbird Capital Partners Fund II LP	AT COST	10,030	
Senvest	AT COST	1,000,000	748,423
RB EFO II DE AIV II LP	AT COST	286,420	283,536

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491311012859
TY 2018 Land, Etc. Schedule		
Name:	John M Belk Endowment	
EIN:	56-1954114	
Software ID:	18007218	

Software Vers				
Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
Furniture and Fixtures	148,347	51,922	96,425	96,425
Machinery and Equipment	248,673	101,432	147,241	147,241
Improvements	349,858	127,627	222,231	222,231

efile GRAPHIC print - DO NOT PROCESS	As Filed Data	-	DLN	N: 93491311012859
TY 2018 Legal Fees Schedule	е			
Name	e: John M Belk	Endowment		
EIN	N: 56-1954114			
Software ID): 18007218			
Software Version	1: 2018v3.1			
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
General governance and counsel	5,495	0	0	5,495

TY 2018 Other Assets Schedule					
Name:	John M Belk Endowment				
EIN:	56-1954114				

DLN: 93491311012859

Software ID: 18007218

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Soπware Version: 2018V3.1				
Other Assets Schedule				
Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value	
Sales tax receivable	11,999	11,999	11,999	

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN	N: 93491311012859
TY 2018 Other Expenses Sche	dule			
Name:	John M Belk End	dowment		
EIN:	56-1954114			
Software ID:	18007218			
Software Version:	2018v3.1			
Other Expenses Schedule				
Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Bank fees	135			135
Books,subscriptions,references	43,618			43,618
Communications & public relations	12,150			12,150
Community college events	44,643	1	1	44,643

9,762

26,406 8,083

1,455,312

7,208

13,152

1,455,045

13,152

Davidson scholars expenses

Information technology

Insurance

K-1 expenses

Other expenses

Other land expenses

9,762

26,406

8,083

7,208

•		1		
Description	Revenue and Expenses per	Net Investment Income	Adjusted Net Income	Disbursements for Charitable
	Books			Purposes

9,191

9,191

Other Expenses Schedule

Payroll processing fees

erile GRAPHIC Print - DO NOT PROCESS	AS FIIEU Data -	DLN: 93491311012859
TY 2018 Other Income Schedu	le	

Name: John M Belk Endowment

EIN: 56-1954114

Software ID: 18007218

Software Version: 2018v3.1

Other Treeses Cohed.

Other Income Schedule					
Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income		
Hunting lease & other	9,903	9,903			
Passthrough K-1 income	6,347,398	6,341,542			
Timber income- JMB Land	90,553	90,553			

efile GRAPHIC print - DO NOT PROCE	ESS As Filed Data	-1	DLN	N: 93491311012859		
TY 2018 Other Professional Fees Schedule						
Na	me: John M Belk	Endowment				
EIN: 56-1954114						
Software ID: 18007218						
Software Version: 2018v3.1						
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes		
Education data analytics research	215,235	0	0	215,235		
Foundation management services	534,920	40,119	0	494,801		
Investment management fees	603,541	603,541	0	0		
Land management services	24,000	24,000	0	0		
Other consulting services	2,674	0	0	2,674		

0

48,978

0

48,978

Strategic planning services

efile GRAPHIC print - DO NOT P	ROCESS	As Filed Data	-	DL	N: 93491311012859	
TY 2018 Taxes Schedule						
	Name:	John M Belk	Endowment			
EIN: 56-1954114						
Software ID: 18007218						
Software Version: 2018v3.1						
Category	Amount		Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes	
Excise tax		135,795				