DLN: 93493195024890 OMB No. 1545-0047 **Return of Organization Exempt From Income Tax**

Department of the

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to $\underline{www.irs.gov/Form990}$ for instructions and the latest information.

2018

Open to Public Inspection

		nue Service							
A F	or th	e 2019 c		beginning 07-01-2018 , and	ending 06-30-	2019			
		pplicable:	C Name of organization DUKE UNIVERSITY AFFILIATE	D PHYSICIANS			D Employer i	dentifi	cation number
	me ch	change ange	INC				56-190250)1	
	tial re	-	Doing business as DUKE PRIMARY CARE						
		n/terminated					E Telephone n	umber	
		d return on pending	224 BLACKWELL CT WACHIN	ox if mail is not delivered to street add BLDG NO 850	ress) Room/suite	•	·		
⊔ Ар	piicacii	on penaing		e, country, and ZIP or foreign postal co	nde .		(919) 668-	8910	
			DURHAM, NC 27701	e, country, and 211 or lovelyn postar co	ode		G Gross receip	tc d 13	20 200 602
			F Name and address of pr	incipal officer:		U(a) 7. H.:.			
			WILLIAM J FULKERSON MC)			a group retur linates?	птог	□Yes ☑ No
			615 DOUGLAS ST STE 700 DURHAM, NC 27705				subordinates		Yes No
I Ta	x-exer	mpt status:	·) ◀ (insert no.) 4947(a)(1) o		include		/	
1 14/	obcit	: e:▶ N/A) ◀ (Insert no.) ☐ 4947(a)(1) o			" attach a list. exemption nu	•	•
J W	ensit	.e. P N/P	\			() C.Oup	exemperon na	iiibe.	•
K Forr	n of o	rganization:	: 🗹 Corporation 🗌 Trust 🗀	Association Other >	L	Year of forma	tion: 1994 M	State	of legal domicile: NC
Pa	art I		mary						
				sion or most significant activities: N'S MISSION STATEMENT TO PRO		ITV BACED I	JICH OHALITY	AND	EEEICIENT DATIENT
a .				RIMARY CARE NETWORK THAT IS					
200	[NEEDS.							
E	-								
Governance	-								
				on discontinued its operations or			of its net asse		_
න් ග	1		-	verning body (Part VI, line 1a)				3	3
Activities &	1		· -	ers of the governing body (Part V	•		i	4	0
₹	1			in calendar year 2018 (Part V, li	•		•	5	1,289
Ă	1		nber of volunteers (estimate	**			•	6	0
	1			n Part VIII, column (C), line 12				7a	0
	Ь	Net unrei	ated business taxable incom	e from Form 990-T, line 34 .			· · · · · · · · · · · · · · · · · · ·	7b	0
		Contribut	tions and grants (Bort VIII Lin	.a. 1h)		Pric	or Year		Current Year
₹	1		cions and grants (Part VIII, lir	,					
Ravenue	1	_	•	ne 2g)			133,644,023	+	139,043,119
æ	1		, ,	lines 5, 6d, 8c, 9c, 10c, and 11e)			507,942		351,120
	1			1 (must equal Part VIII, column (A			134,151,965		139,398,683
	_			t IX, column (A), lines 1–3)			C	-	0
	1		paid to or for members (Part		• •			1	0
S	1		•	ree benefits (Part IX, column (A),	lines 5–10)		107,538,553	 	123,741,340
Expenses	1			column (A), line 11e)	-		C	1	0
9	1		raising expenses (Part IX, colum	• • • • • • • • • • • • • • • • • • • •					
ವ	1			lines 11a-11d, 11f-24e)			38,388,024		43,542,380
	18	Total exp	enses. Add lines 13–17 (mu	st equal Part IX, column (A), line	25)		145,926,577	+	167,283,720
	1		less expenses. Subtract line				-11,774,612	+	-27,885,037
<u>ک چ</u>			<u> </u>			Beginning of	of Current Year		End of Year
Net Assets or Fund Balances									
Bal	1		ets (Part X, line 16)				57,712,947	+	68,528,124
₹ <u>₹</u>	1		ilities (Part X, line 26)				25,419,591	+	30,639,516
			s or fund balances. Subtract	line 21 from line 20			32,293,356		37,888,608
	irt II		ature Block	examined this return, including a	ocomponying of	shadulaa and	atatamanta a	nd to	the heat of my
know	ledge	and belie	of, it is true, correct, and con	pplete. Declaration of preparer (o	ther than office	r) is based or	n all information	on of v	which preparer has
any k	nowle	edge.							
		*****	*			2020)-04-06		
Sign		Signati	ure of officer			Date	!		
Here		KENNE	TH C MORRIS TREASURER/DIRE	CTOR					
_	_		r print name and title						
-		Р	rint/Type preparer's name	Preparer's signature	Dat	e Cher	ck 🔲 if PTI	١	
Paid	d	L				self-	employed		
Pre	pare	er F	irm's name 🕨			Firm	's EIN ►		
Use	On	ıly ϝ	ïrm's address ▶			Phor	ne no.		
Mav t	he IR	S discuss	this return with the prepare	r shown above? (see instructions)				es 🗆 No
			duction Act Notice, see th	•	, · · · ·	Cat. No. 1:	1282Y		Form 990 (2018)

Form	990 (2	018)				Page 2
Pa	rt III	Statement of Program Se	rvice Accomplisi	nments		
		Check if Schedule O contains a	response or note to a	ny line in this Part III .		🗆
1	Briefly	describe the organization's miss	ion:			
		: COMMUNITY-BASED, HIGH QUA E TO OUR COMMUNITY'S CHANG			GH A COMPREHENSIVE PRIMARY (CARE NETWORK THAT IS
2	Did th	e organization undertake any sig	nificant program serv	rices during the year wh	nich were not listed on	
	the pri	ior Form 990 or 990-EZ?				🗌 Yes 🗹 No
	If "Yes	s," describe these new services o	n Schedule O.			
3	Did th	e organization cease conducting,	or make significant o	changes in how it condu	cts, any program	
		es?				☐ Yes ☑ No
4	Descri Sectio	ibe the organization's program se	rvice accomplishmen izations are required	to report the amount of	argest program services, as meas f grants and allocations to others,	
4a	(Code: See Ad) (Expenses \$ Iditional Data	144,846,242	including grants of \$) (Revenue \$	139,326,584)
4b	(Code:) (Expenses \$		including grants of \$) (Revenue \$)
4 c	(Code:) (Expenses \$		including grants of \$) (Revenue \$)
4d		program services (Describe in S	,			
	(Expe	nses \$	including grants of	•) (Revenue \$)
4e	Total	program service expenses ▶	144,846,2	42		

Par	tIV Checklist of Required Schedules			- age 3
1 (-1)	Checkist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	If Yes, Complete Schedule C, Part II			
	If "Yes," complete Schedule C, Part III	5		No
	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part !	6		No
	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 2	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 2	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Nο

22

	990 (2018)			Page
Pai	Checklist of Required Schedules (continued)		V	N.
:3	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes Yes	No
4a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
ā	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
,	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
h	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,	28a		No
	Part IV	28b		No
2	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
)	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
				N
,	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a.Enter -0- if not applicable .

1c Yes Form **990** (2018)

Yes

0

0

1a

1b

No

	this return	2a		1,289			
b	If at least one is reported on line 2a, did the organization file all required federal employed				2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (se	e insti	ructions)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?						No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O						
4a	la At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?						No
b	If "Yes," enter the name of the foreign country: >						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and	d Finan	icial Accounts (FBAI	R).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the	ne tax	year?		5a		No

4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	No
b	If "Yes," enter the name of the foreign country:		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b	

	The the organization a party to a promoted tax official transaction at any time tax year.	1 1	'''
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	No

7d

10a

10b

11a

11b

12b

13b

13c

7e

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

No

Nο

Form 990 (2018)

Nο

No

d If "Yes," indicate the number of Forms 8282 filed during the year

Sponsoring organizations maintaining donor advised funds.

Section 501(c)(7) organizations. Enter:

11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders .

Enter the amount of reserves on hand .

If "Yes," complete Form 4720, Schedule O . . .

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b Gross income from other sources (Do not net amounts due or paid to other sources

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

a Is the organization licensed to issue qualified health plans in more than one state?

which the organization is licensed to issue qualified health plans

b Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

Form	990 (2018)			Page 6
Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "N 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to l	ines 🗸
_Se	ction A. Governing Body and Management		V	N -
1a	Enter the number of voting members of the governing body at the end of the tax year 1a		Yes	No_
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Revenu	<u>e Code</u>		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: ►BETSY CASSIDY DUHS INC 615 DOUGLAS STREET STE 700 DURHAM, NC 27705 (919) 668-8910			

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee." • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Left Check this box if neither the organization no	r any related or	ganizat	ion c	omp	ens	ated a	ny c	urrent officer, dire	ctor, or trustee.	
(A) Name and Title	(B) Average hours per week (list any hours for related		ne b	ox, ι n of or/t	t ch unle: ficer rust	ss pers and a ee)	son	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	related organizations
(1) WILLIAM J FULKERSON MD	0.10	,		,,					4.053.340	20.022
DIRECTOR/PRESIDENT	60.60	X		Х				0	1,852,249	38,933
(2) KENNETH C MORRIS DIRECTOR/TREASURER	0.10 40.90	х		x				0	1,385,444	44,047
(3) THOMAS A OWENS MD	0.10	,		,,					4 4 4 7 0 2 5	45.004
DIRECTOR/VICE-PRESIDENT	70.10	X		Х				0	1,147,835	45,084
(4) CHRISTY M GUDAITIS SECRETARY	4.00 58.00			х				0	343,737	49,028
(5) JOHN B ANDERSON JR MD	60.00									
CHIEF MEDICAL OFFICER, DPC	0.00				Х			387,217	0	46,169
(6) EDWARD W COONER	40.00									
PHYSICIAN	0.00					Х		338,411	0	48,028
(7) TIMOTHY A O'DONNELL MD	40.00					Х		333,214	0	52,872
PHYSICIAN	0.00 40.00									
(8) BRUCE T PEYSER MD PHYSICIAN	0.00					Х		370,264	0	42,054
(9) JANE SATTER PHYSICIAN	40.00					х		335,442	0	56,846
(10) JENNIFER L SWANSON PHYSICIAN	0.00 40.00 0.00					Х		355,101	0	36,638
				<u> </u>	_		_			Form 990 (2018)

(A)

(B)

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F)

Form **990** (2018)

Page 8

	hours per week (list any hours of for rolled defended and hours of for rolled defended any hours of for rolled defended and hours of for rolled defended and hours of for rolled defended and for rolled defended defended and for rolled defended defended and for rolled defended defended defended and for rolled defended								Reportable compensation from related organizations (w-	Estima amount o compen from organizati	f other sation the		
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2,103	- Hisely	2,1033 11130		relat organiza	ed
1b :	Sub-Total				٠.		 							
	Total from continuation sheets to F	•					>		າ	119,649	4,729,26	5		459,699
2	Total (add lines 1b and 1c) Total number of individuals (includin	g but not limited	to thos			bov		rece	·		· · · · · · · · · · · · · · · · · · ·	· >		439,099
	of reportable compensation from the	e organization 🕨	255										Yes	No
3	Did the organization list any former	officer, director	or trust	ee, k	ey e	mpl	oyee,	or hi	ghest co	mpensated	employee on		res	NO
	line 1a? If "Yes," complete Schedule	J for such indivi	dual .	•	•	•		•				3		No
4	For any individual listed on line 1a, i organization and related organizatio individual										n the	4	Yes	
5	Did any person listed on line 1a rece services rendered to the organizatio											5		No
S	ection B. Independent Contrac												•	
1	Complete this table for your five hig from the organization. Report compe											npens	ation	
	Name	(A) and business addre	ess							Desc	(B) ription of services		(C Comper	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

(C)

(D)

(E)

compensation from the organization ▶ 0

(A) Name and business address

Part	VI		Statement of										
			Check if Schedul	e O contains	a respo	onse or note to	any l	ine in this Part VIII					<u>, </u>
								(A) Total revenue	Rel e> fu	(B) ated or cempt nction venue	(C) Unrelated business revenue	Reve exclude tax under 512 -	enue ed from sections
	1	La	Federated campaig	ns	1a				16	venue [312	
nts		b	Membership dues		1b								
3ra nov		С	Fundraising events		1c								
S, (Related organizatio		1d								
19 if			Government grants (co		1e								
S.			All other contributions,		_ <u>-</u> -								
tior S		•	and similar amounts no		1f								
Contributions, Gifts, Grants and Other Similar Amounts		g	Noncash contribution lines 1a - 1f:\$	ons included									
ರಿ ಕ		h	Total. Add lines 1a	-1f		•							
-	Γ					Bus	iness	Code					
Service Revenue	2	a F	PATIENT REVENUE					621990	043,119	139,04	3,119		
ě.													
e		р - -											
er vi		d -											
S		- е -			_								
Program		f /	All other program se	rvice revenue									
Æ	١,	g T	otal. Add lines 2a-2	f		•	139,0	43,119					
	╙		ivestment income (ii			nterest and o	ther		1				
			milar amounts) .			meerest, and o	>						
	4	In	ncome from investme	ent of tax-exe	mpt be	ond proceeds	>						
	5	R	oyalties				<u> </u>	40,00	10				40,000
	_	_ ,	Cuasa usuba	(i) Rea	l	(ii) Person	ıal						
	0	a	Gross rents		27,655								
		b	Less: rental expenses		0								
			Rental income or		27,655								
			(loss)		27,033								
		d	Net rental income o	r (loss)			>	27,65	5				27,655
				(i) Securit	ies	(ii) Othe	r						
	7	f a	Gross amount from sales of assets other than inventory				4,444						
		_	Less: cost or other basis and sales expenses				0						
			Gain or (loss)				4,444	1					
			Net gain or (loss) .				>	4,44	4				4,444
Other Revenue	8	(Gross income from fo (not including \$ contributions reporte See Part IV, line 18	ed on line 1c).	of								
³e∨			Less: direct expense:		b								
<u> </u>			Net income or (loss)			ents	•						
ţ	9		Gross income from g		ies.		•						
0		5	See Part IV, line 19		_1								
		h i	acci divect evenes	_	a								
			Less: direct expense Net income or (loss)		b activit	ies							
)a(Gross sales of invent returns and allowand	ory, less	ı		<u> </u>						
			Less: cost of goods s		a b								
	\vdash	<u>- 1</u>	Net income or (loss) Miscellaneous		mvent	Business Co	ode						
	1	1a	OTHER PATIENT RE	VENUE		ϵ	521990	257,96	5	257,965			
		b į	MEANINGFUL USE R	EVENUE		6	521110	25,50	0	25,500			
		c ¯											
		d 4	All other revenue .									+	
			Fotal. Add lines 11a				>						
			Total revenue. See		•			283,46	5				
	Ĺ	_ '	. Jean revenue. 3ee	THE GCOUNTS.			•	139,398,68	3	139,326,584		0 Form 9 0	72,099 90 (2018)
													וטבטבוייי

ori	m 990 (2018)				Page 10
	art IX Statement of Functional Expenses tion 501(c)(3) and 501(c)(4) organizations must complete all co	olumns. All other orga	nizations must comp	elete column (A).	
	Check if Schedule O contains a response or note to any	line in this Part IX $. $			🗆
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21		·		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	467,923		467,923	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	97,222,228	86,174,681	11,047,547	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	7,221,760	6,406,596	815,164	
9	Other employee benefits	12,821,776	10,763,830	2,057,946	
10	Payroll taxes	6,007,653	5,301,963	705,690	
11	Fees for services (non-employees):				
•	a Management				
١	Legal	38,634	4,383	34,251	
•	c Accounting				
	d Lobbying				
	e Professional fundraising services. See Part IV, line 17				
	Investment management fees	0.524.705	1.670.060	1.051.706	
(g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	9,524,795	4,673,069	4,851,726	
	Advertising and promotion	59,784	4,441	55,343	
	Office expenses	1,805,327	1,582,970	222,357	
	Information technology	269,731	18,657	251,074	
	Royalties	12.004.240	12 476 276	427.064	
	Occupancy	12,904,240 646,727	12,476,376 428,158	427,864 218,569	
	Travel	040,727	420,130	218,309	
	federal, state, or local public officials .	410.214	244 227	172.077	
	Conferences, conventions, and meetings	418,214	244,337	173,877	
	Interest				
	Payments to affiliates Depreciation, depletion, and amortization	3,526,348	3,263,675	262,673	
	Insurance	991,305	991,305	202,073	
	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)	332,000	332,700		
	a MEDICAL SUPPLIES	11,385,632	11,385,632		
	b EQUIP. RENTAL & MAINTEN	1,467,691	933,840	533,851	
	c DUES & MEMBERSHIPS	158,539	117,503	41,036	
	d INTERVIEW & RECRUITING	87,611	924	86,687	
	e All other expenses	257,802	73,902	183,900	
25	Total functional expenses. Add lines 1 through 24e	167,283,720	144,846,242	22,437,478	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
	Check here ► ☐ if following SOP 98-2 (ASC 958-720).				

Form 990 (2018)

31

32

33

34

Net

End of year

Page **11**

Check if Schedule O	contains a	response	or note t	to any line	in this	Part IX	

1	Cash-non-interest-bearing		1	
2	Savings and temporary cash investments		2	
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	11,361,432	4	12,849,818
5	Loans and other receivables from current and former officers, directors,			

(A)

Beginning of year

31

32

33

34

37,888,608

68,528,124

Form **990** (2018)

32.293.356

57,712,947

trustees, key employees, and highest compensated employees. Complete 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net

Assets 699,281 8 1.056.733 Inventories for sale or use . Prepaid expenses and deferred charges 694.038 9 235.640 10a Land, buildings, and equipment: cost or other 70,069,370 10a basis. Complete Part VI of Schedule D 19,273,746 37,456,107 50,795,624 Less: accumulated depreciation 10b 10c 11 11 Investments—publicly traded securities .

12 12 Investments—other securities. See Part IV, line 11 . 13 13 Investments-program-related. See Part IV, line 11 14 14 Intangible assets . . . 15 Other assets. See Part IV, line 11 . . 7.502.089 15 3.590.309 16 Total assets. Add lines 1 through 15 (must equal line 34) . . 57.712.947 16 68.528.124 22.249.579 26.798.775 17 17 Accounts payable and accrued expenses 18 18 Grants payable . . 19 Deferred revenue . . . 19 20 Tax-exempt bond liabilities . . . 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . 22 23 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties

Liabilities 3,170,012 25 3.840.741 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 . 25.419.591 26

30.639.516 Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and complete lines 27 through 29, and lines 33 and 34.

32.293.356 37.888.608 27 Unrestricted net assets 27

28 28 Temporarily restricted net assets 29 29 Permanently restricted net assets

Fund Balances Organizations that do not follow SFAS 117 (ASC 958),

check here > \quad \text{and complete lines 30 through 34.} Assets or 30 Capital stock or trust principal, or current funds 30

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

3a

3h

Nο

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID: Software Version:

EIN: 56-1902501

Name: DUKE UNIVERSITY AFFILIATED PHYSICIANS INC

Form 990 (2018)

Form 990, Part III, Line 4a:

DUKE UNIVERSITY AFFILIATED PHYSICIANS. INC. PROVIDES PRIMARY CAREPHYSICIAN SERVICES TO THE GENERAL PUBLIC.

efile	e GR/	APHIC prii	nt - DO NO	T PROCESS	As Filed Data -			DLN: 93	3493195024890
SCI	HED	ULE A		Public C	harity Status	and Dub	lic Suppo	ort	OMB No. 1545-0047
	m 99		Cor	nplete if the org	panization is a section of the parties of the part	on 501(c)(3) o npt charitable	rganization or trust.		2018
		f the Treasury		► Go to <u>v</u>	vww.irs.gov/Form9	90 for the lates	st information.		Open to Public Inspection
Nam	e of th	nie Service he organiza RSITY AFFILIAT		NS				Employer identifica	ation number
INC								56-1902501	
Pa Thora					s (All organizations it is: (For lines 1 throu			ee instructions.	
1	n yannz		•		ociation of churches d	- '		(A)(i)	
2		·		,)(A)(ii). (Attach Sch			(~)(1)	
3					ce organization descri	`	, ,	:::\	
4		·		•	d in conjunction with a			•	stor the beenital's
•	Ш	name, city,		anización operaceo	u iii conjunction with a	a nospital descrit	ed iii section 1	.70(D)(T)(A)(III). E	iter the hospital's
5		_	•	ed for the benefit ete Part II.)	of a college or univers	sity owned or op	erated by a gove	ernmental unit describ	ed in section 170
6	П			•	governmental unit des	scribed in sectio	n 170(b)(1)(A)(v).	
7				rmally receives a ((vi). (Complete I	substantial part of its Part II.)	support from a	governmental u	nit or from the genera	I public described in
8					170(b)(1)(A)(vi). (Complete Part II	.)		
9					scribed in 170(b)(1)(e instructions. Enter t				ege or university or a
10		from activit investment	ies related t income and	o its éxempt func	(1) more than 331/3% tions—subject to certain standard (less taxable income (less taxable income (less taxable income)	ain exceptions, a	nd (2) no more	than 331/3% of its su	pport from gross
11		•			exclusively to test for	public safety. Se	e section 509	(a)(4).	
12	✓	more public	ly supported	d organizations de	exclusively for the be escribed in section 50 he type of supporting	09(a)(1) or sec	tion 5 <mark>09(a)(2</mark>)	. See section 509(a	
а	✓	Type I. A so	supporting or n(s) the pow	rganization opera	ted, supervised, or co ppoint or elect a major	ntrolled by its su	pported organiz	ation(s), typically by	
b		Type II. A manageme	supporting on nt of the sup	organization supe	rvised or controlled in tion vested in the sam				
C		Type III f	unctionally	integrated. A su	upporting organization ns). You must com p				ed with, its
d		functionally	integrated.	The organization	 A supporting organize generally must satisfer IV, Sections A and 	y a distribution r	and the second second		
e					ed a written determina		S that it is a Ty	pe I, Type II, Type III	functionally
f	Enter			•	ntegrated supporting	-		1	
g				-	pported organization(s				
(i) Name of supported organization		orted	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the org	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
						Yes	No		
(A) D	UHS IN	IC		562070036	3	Yes		0	0
Гotа	1		1					0	(
		work Reduc	=	tice, see the Ins	structions for	Cat. No. 11285	F <u>S</u>	i Schedule A (Form 99	

Page 2

(b)(1)(A)(ix) (Complete only if you shocked the box on line F. 7. 9, or 0 of Part I or if the organization failed to qualify under Part									
(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)									
Section A. Public Support	Section A. Public Support								
Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total			

S	ection A. Public Support						
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(6) 2016	(u) 2017	(e) 2018	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grant.")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
•	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f).						
6	Public support. Subtract line 5 from						
0	line 4.						
_	ection B. Total Support				l		L
	Calendar year					1	1
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f)Total
7	Amounts from line 4						
8	Gross income from interest,						
0	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources.						
9	Net income from unrelated business						
9	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI.).						
11	Total support. Add lines 7 through						
	10						
12	Gross receipts from related activities, e	tc. (see instruction	ons)			12	L
	First five years. If the Form 990 is for						
13		_			•	. , , ,	-
	check this box and stop here					<u> ▶</u>	
	ection C. Computation of Public						
14	Public support percentage for 2018 (line	e 6, column (f) di	vided by line 11, c	olumn (f))		14	
15	Public support percentage for 2017 Sch	edule A, Part II, l	ine 14			15	
16:	33 1/3% support test—2018. If the	organization did r	not check the box	on line 13, and lin	e 14 is 33 1/3% o	r more, check thi	s box
	and stop here. The organization qualif						
L	33 1/3% support test—2017. If the						
L	• •	-					
	box and stop here. The organization	qualifies as a pub	licly supported org	janization	- 12 16 16-		▶ ⊔
17a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	ne racts-and-circ	cumstances test.	ine organization (quanties as a publ	iciy supported	_
	organization						▶ 📙
b	10%-facts-and-circumstances test						
	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization	n meets the "facts	s-and-circumstanc	es" test. The orga	nization qualifies	as a publicly	_

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Sche	dule A (Form 990 or 990-EZ) 2018						Page 3
Р	Support Schedule for						
	(Complete only if you c						ınder Part II. If
	the organization fails to	qualify under t	the tests listed	below, please co	omplete Part II.)	
Se	ection A. Public Support		-	T	T		1
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ► Gifts, grants, contributions, and	• • •	, ,			<u> </u>	
1	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons					-	
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year.						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
Se	ection B. Total Support						
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(4) 2011	(5) 2013	(6) 2010	(4) 2017	(0) 2010	(1) 10001
9	Amounts from line 6						
L0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income						
_	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975.						
C	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on.						
12							
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)		1-6:	Lind formal CC	<u> </u>	 	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
14	First five years. If the Form 990 is fo						
	check this box and stop here						<u> ▶ ⊔</u>
Se	ection C. Computation of Public						
15	Public support percentage for 2018 (lin	ne 8, column (f) d	ivided by line 13,	column (f))		15	
16	Public support percentage from 2017 S	Schedule A, Part II	II, line 15			16	
	ection D. Computation of Invest						
17	Investment income percentage for 20:			line 13 column (f	·))	17	
		-		•			
18	Investment income percentage from 2					18	I Italia a markania
	331/3% support tests—2018. If the						
	more than 33 1/3%, check this box and						
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	ganization	▶□
20	Private foundation If the organization	•	-			•	►□

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of

Schedule A (Form 990 or 990-EZ) 2018

amendment to the organizing document).

complete Part I of Schedule L (Form 990 or 990-EZ).

the organization had excess business holdings).

organization had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

provide detail in Part VI.

answer line 10b below.

6

7

8

10a

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.) Section A. All Supporting Organizations

Page 4

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

No

No

No

No

No

No

No

No

	cotion At Air Supporting Significations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation. If historic and continuing relationship, explain.	1	Yes	

_	If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,	 - - 		
	describe the designation. If historic and continuing relationship, explain.	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	in section 509(a)(1) or (2).	2		No

	describe the designation. It instants and continuing relationship, explain.	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	in section 509(a)(1) or (2).	2		No
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below.	3a		No
h	Did the organization confirm that each supported organization qualified under section 501(c)(4) (5) or (6) and satisfied			

	1		
	in section 509(a)(1) or (2).	2	No
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below.	3a	No
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the		
	determination.	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	ses?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below.	4a		No
			$\overline{}$	

	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the		
	determination.	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below.	4a	No
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

	leddie A (Point 990 01 990-E2) 2010		- F	age 3
:}	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
		11a		No
	A 25% A family member of a person described in (a) above?	11b		No
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		No
	Section B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Yes	NO
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2	res	No
	organization.			
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	Section D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions):		
	a The organization satisfied the Activities Test. Complete line 2 below.	•		
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	21		
3	Parent of Supported Organizations. Answer (a) and (b) below.	2b		
3	 a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI. 	3a		
	 b Did the organizations? Provide details in Part VI. b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard. 	3h		

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see

Page **6**

b Applied to 2018 distributable amount

c Remainder. Subtract lines 4a and 4b from 4. 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. lines 3h and 4b from line 1. If the amount is greater

5 Remaining underdistributions for years prior to 6 Remaining underdistributions for 2018. Subtract than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2014. **b** Excess from 2015. . . . c Excess from 2016.

Additional Data

Software ID: Software Version:

EIN: 56-1902501

Name: DUKE UNIVERSITY AFFILIATED PHYSICIANS

Schedule A (Form 990 or 990-EZ) 2018

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

	instructions).
	Facts And Circumstances Test
•	

efile GRAPHIC print - DO NOT PROCESS
SCHEDULE D

As Filed Data -

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

2018

DLN: 93493195024890OMB No. 1545-0047

ZU10

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

		ov/Form990 for the latest inform			nspection
N a DUI INC	nme of the organization KE UNIVERSITY AFFILIATED PHYSICIANS			mployer identificatio -1902501	n number
Pa	Organizations Maintaining Donor Advis Complete if the organization answered "Yes				
	complete if the organization anomered its	(a) Donor advised funds		(b)Funds and othe	r accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisor organization's property, subject to the organization's exc				☐ Yes ☐ No
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for any other pu	ırpose confe		☐ Yes ☐ No
Pa	rt II Conservation Easements. Complete if th	e organization answered "Yes" o	n Form 99	0, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organ	nization (check all that apply).			
	Preservation of land for public use (e.g., recreation	or education)	n of an histo	orically important land	d area
	Protection of natural habitat	☐ Preservatio	n of a certif	ied historic structure	
	☐ Preservation of open space				
2	Complete lines 2a through 2d if the organization held a ceasement on the last day of the tax year.	qualified conservation contribution in	the form of	f a conservation Held at the End	of the Year
а	Total number of conservation easements		2a		or the real
b	Total acreage restricted by conservation easements		2b		
c	Number of conservation easements on a certified historic	structure included in (a)	2c		
d	Number of conservation easements included in (c) acquirestructure listed in the National Register	red after 7/25/06, and not on a histo	oric 2d		
3	Number of conservation easements modified, transferred tax year ▶	d, released, extinguished, or termina	ited by the o	organization during th	e
4	Number of states where property subject to conservation	n easement is located >			
5	Does the organization have a written policy regarding th and enforcement of the conservation easements it holds		indling of vio	olations,	□ No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enfo	rcing conser	rvation easements du	ring the year
7	Amount of expenses incurred in monitoring, inspecting, ▶ \$	handling of violations, and enforcing	conservatio	n easements during t	he year
8	Does each conservation easement reported on line 2(d))(4)(B)(i)	
	and section $170(h)(4)(B)(ii)$?			☐ Yes	□ No
9	In Part XIII, describe how the organization reports conse balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easement	footnote to the organization's financi			
Par	Organizations Maintaining Collections Complete if the organization answered "Yes	s" on Form 990, Part IV, line 8.			
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan-	public exhibition, education, or resea	rch in furthe		
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publ following amounts relating to these items:	ic exhibition, education, or research i	in furtheran	ce of public service, p	
((i) Revenue included on Form 990, Part VIII, line 1			. ▶\$	
(ii)Assets included in Form 990, Part X			▶\$_	
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1	cal treasures, or other similar assets t	for financial		
а	Revenue included on Form 990, Part VIII, line 1			> \$	
b	Assets included in Form 990, Part X			. ▶\$	
For	Paperwork Reduction Act Notice, see the Instruction				Form 990) 2018

Par	3111	Organizations Ma	aintaining Col	lections o	of Art, H	listori	cal T	reas	ures, or	r Other	Similar A	ssets (coi	ntinued)
3		g the organization's acq s (check all that apply):		n, and other	records,	check	any of	the fo	ollowing t	hat are a	significant (use of its c	ollection
а		Public exhibition				d		Loar	or excha	ange pro	grams		
b		Scholarly research				e		Othe	er				
c		Preservation for future	e generations										
4	Provi Part :	de a description of the		lections and	l explain l	how the	y furtl	her th	e organiz	ation's e	xempt purpo	se in	
5		ng the year, did the orga ts to be sold to raise fur										☐ Yes	□ No
Pai	t IV	Escrow and Cust Complete if the ord X, line 21.			" on For	m 990	, Part	IV, I	ine 9, or	r reporte	ed an amou	unt on Foi	rm 990, Part
1a		e organization an agent ded on Form 990, Part)										Yes	□ No
b	If "Y€	es," explain the arrange	ement in Part XIII	and comple	ete the fo	llowing	table:		[Α	mount	
С	Begir	nning balance								1c			
d	Addit	tions during the year .								1d			
е	Distri	ibutions during the year	r							1e			
f	Endir	ng balance							[1f			
2a	Did t	he organization include	an amount on Fo	rm 990 Par	rt X line :	21 for	escrow	or ci	Istodial a	ccount li	ahility?	□ vec	 □ No
		es," explain the arrange									•	_	
	rt V	Endowment Fund											
·		Liidowillent i dii	us. Complete ii	(a)Curren			rior yea			ears back			e)Four years back
1a	Beginn	ning of year balance .		(=/=====	, , , ,	(-7	,		(-) /		(.,,,.		, ,
b	Contrib	butions											
С	Net inv	vestment earnings, gair	ns, and losses										
d	Grants	or scholarships											
		expenditures for facilitie	es										
f	Admin	istrative expenses .											
g	End of	year balance											_
2		de the estimated perce				(line 1	g, colu	mn (a	a)) held a	s:			_
а	Board	d designated or quasi-e	ndowment 🟲										
b		anent endowment >											
С	Temp	oorarily restricted endov	vment.▶										
		percentages on lines 2a	***************************************		0%.								
3a		here endowment funds nization by:	not in the posses	sion of the	organizat	ion that	t are h	eld ar	nd admini	istered fo	or the		Yes No
	(i) u	nrelated organizations					•					3a(i	-
b		related organizations .es" on 3a(ii), are the rel			· · ·	 on Sche	dule R					3a(i 3b	
4		ribe in Part XIII the inte	-		•								
Pai	t VI	, , ,											
		Complete if the or	ganization ansv	vered "Yes									
	Descr	iption of property	(a) Cost or oth (investme		(b) Cost	or other	basis (other)	(c) Acc	umulated ·	depreciation	(d)	Book value
1a	Land						10,42	28,133					10,428,133
b	Buildin	ngs					45,39	90,112			11,262,829		34,127,283
С	Leaseh	nold improvements											
d	Eauipn	ment					12,4:	18,335	1		6,183,063		6,235,272

4,936

50,795,624

1,827,854

1,832,790

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).) .

Schedule D (Form 990) 2018				Page 3
Part VII Investments—Other Securities. Complete if the org See Form 990, Part X, line 12.	anizat	ion ansv	wered "Yes" on Fo	orm 990, Part IV, line 11b.
(a) Description of security or category (including name of security)		(b) Book value) Method of valuation: end-of-year market value
(1) Financial derivatives	· •			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	Þ			
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on Form S	990, P	art IV, I	ine 11c. See Form	n 990, Part X, line 13.
		ook value	(c)	Method of valuation: end-of-year market value
(1)			0030 01	end of year market value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)				
Part IX Other Assets. Complete if the organization answered 'Yes' (a) Description	on For	m 990, Pa	art IV, line 11d. See	(b) Book value
(1) INTERCOMPANY RECEIVABLE (2)				3,590,309
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)				. ▶ 3,590,309
Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.	red 'Ye	es' on Fo	orm 990, Part IV,	line 11e or 11f.
1. (a) Description of liability		(b) E	Book value	
(1) Federal income taxes BENEFIT PLAN OBLIGATION			3,660,843	
CONTRACTUAL REBATE			179,898	
(3)				
(4)				
(5)				
(6)				
(7)		_		
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the fo	▶	to the -	3,840,741	al statements that reports the
organization's liability for uncertain tax positions. In Part XIII, provide the text of the formal organization organizati			=	

2e 3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: 4 Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII.) 4b b Add lines **4a** and **4b** 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

5

Supplemental Information

Part XIII

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Return Reference Explanation

	erm 990) 2018		Page 5
Part XIII	Supplemental Info	rmation (continued)	
Ret	urn Reference	Explanation	
			Schedule D (Form 990) 2018

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	9319	5024	890			
Sch	edule J	C	ompensat	ion Information	OM	1B No.	No. 1545-0047				
(Forr	n 990)		Compensa ganization answ	Trustees, Key Employees, and Hig ated Employees vered "Yes" on Form 990, Part IV h to Form 990.	hest , line 23.	20	18	3			
•	tment of the Treasury	► Go to <u>www.irs.go</u>	ov/Form990 for	r instructions and the latest inform	mation. O		to Pul ectio				
	al Revenue Service ne of the organiz	<u>l</u> ation			Employer identificat						
DUK INC		LIATED PHYSICIANS			56-1902501						
Pa	rt I Questi	ons Regarding Compensa	ation		30 1302301						
							Yes	No			
1a				of the following to or for a person liste my relevant information regarding the							
	First-class	s or charter travel		Housing allowance or residence for	personal use						
		companions	닏	Payments for business use of perso				İ			
		nification and gross-up payment	_	Health or social club dues or initiation				İ			
	☐ Discretion	nary spending account		Personal services (e.g., maid, chauf	rreur, cner)			İ			
b		xes in line 1a are checked, did t all of the expenses described ab		follow a written policy regarding payn nplete Part III to explain	nent or reimbursement	1 b					
2				or allowing expenses incurred by all	- 1-2	2	Yes				
	directors, truste	ees, officers, including the CEO/	executive Directo	or, regarding the items checked in line	e lar						
3				ed to establish the compensation of t	he			İ			
				not check any boxes for methods CEO/Executive Director, but explain i	in Part III.			İ			
								İ			
		ation committee	H	Written employment contract				İ			
		ent compensation consultant of other organizations	H	Compensation survey or study Approval by the board or compensa	ation committee			İ			
		of other organizations	_	Approval by the board of compensa	anon communice			İ			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the f	iling organization or a						
а	Receive a sever	ance payment or change-of-cor	ntrol payment? .			4a		No			
b	•		·	lified retirement plan?		4b		No			
С	• •			nsation arrangement?		4c		No			
	If tes to any t	or lines 4a-c, list the persons an	id provide trie app	plicable almounts for each item in Par	t III.			İ			
	Only 501(c)(3	s), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9.				İ			
5				the organization pay or accrue any				İ			
	compensation c	ontingent on the revenues of:						İ			
а	=	n?				5a		No			
b						5b		No			
_	•	5a or 5b, describe in Part III.						İ			
6	compensation c	ontingent on the net earnings o	f:	the organization pay or accrue any							
a	-	n?				6a		No			
b	, ,					6 b		No			
7	· ·	6a or 6b, describe in Part III.	on A line to did	the organization provide any nonfixe	٨			İ			
7	payments not d	escribed in lines 5 and 6? If "Ye	s," describe in Pa	art III		7	Yes				
8	subject to the ir	nitial contract exception describe	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," di		8		No			
9	If "Yes" on line	8, did the organization also follo	ow the rebuttable	presumption procedure described in	Regulations section	9		No			
For F		uction Act Notice, see the Ins			50053T Schedule J		1 9901	2018			

For each individual whose compensation must be reported on Schedule J, report instructions, on row (ii). Do not list any individuals that are not listed on Form 99 Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the to	90,	Part VII.				/idual.
(A) Name and Title			cdown of W-2 and/c		(D) Nontaxable benefits	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation		
See Additional Data Table						

Schedule J (Form 990) 2018	Page 3								
Part III Supplemental Inform	art III Supplemental Information								
Provide the information, explanation, or	ovide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.								
Return Reference	Explanation								
·	NON-FIXED PAYMENTS DUKE UNIVERSITY AFFILIATED PHYSICIANS, INC. MAINTAINS AN EXECUTIVE INCENTIVE COMPENSATION PLAN. PAYMENTS UNDER THE PLAN ARE BASED ON PRE-ESTABLISHED PERFORMANCE METRICS AND A FIXED CALCULATION METHODOLOGY APPROVED BY THE DUKE UNIVERSITY HEALTH SYSTEM, INC. COMPENSATION COMMITTEE WITH ASSISTANCE AND INPUT FROM AN EXECUTIVE COMPENSATION CONSULTING FIRM ASSURING COMPARABILITY WITH SIMILAR SYSTEMS. THE PLAN ALLOWS FOR A MODIFICATION TO AN INDIVIDUAL'S INCENTIVE PAYMENT BASED ON LEADERSHIP COMPETENCIES AND								

OTHER FACTORS WITH PAYOUTS (AND MODIFICATIONS, IF ANY) APPROVED BY THE DUKE UNIVERSITY HEALTH SYSTEM, INC. COMPENSATION COMMITTEE.

I (Form 990) 2018

Additional Data													
1			Software ID:					,					
			Software Version:					•					
1			EIN:	56-1902501	56-1902501								
1				DUKE UNIVERSITY AF	AFFILIATED PHYSICIANS	S		!					
Form 990, Schedule	<u>J, </u> r	Part II - Officers, Di	irectors, Trustees, Ke	≥y Employees, and F	lighest Compensate	d Employees							
(A) Name and Title		(B) Breakdown	of W-2 and/or 1099-MISC	2 compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in					
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990					
WILLIAM J FULKERSON MD DIRECTOR/PRESIDENT	(i)	0	0	0	0	0	0	0					
	(ii)		802,931	125,907	33,548	8,383	1,894,180	<u> </u>					
KENNETH C MORRIS DIRECTOR/TREASURER	(i)	ol	0	0	0	0	0	<i>y</i> 0 '					
	(ii)	777,630	601,648	6,166	33,548	13,013	1,432,005						
THOMAS A OWENS MD DIRECTOR/VICE-PRESIDENT	(i)	ol	0	0	0	0	0	0					
·	(ii)	624,809	461,076	61,950	33,548	13,543	1,194,926	, 0					
CHRISTY M GUDAITIS SECRETARY	(i)	ol	0	0	0	0	0	0					
	(ii)	325,737		18,000	33,548	16,494	393,779	0					
CHIEF MEDICAL OFFICER,	(i)	309,285	59,432	18,500	33,548	13,580	434,345	, 0					
DPC	(ii)	1 o ^l	1	,	ا ،	0	,l	ه اد					

18,500

14,181

3,084

33,548

33,548

33,548

33,548

33,548

15,236

20,068

9,111

23,915

3,938

387,195

386,830

412,923

392,905

392,587

90,276

88,864

149,400

115,034

96,585

248,135

244,350

202,364

206,227

255,432

EDWARD W COONER

BRUCE T PEYSER MD PHYSICIAN

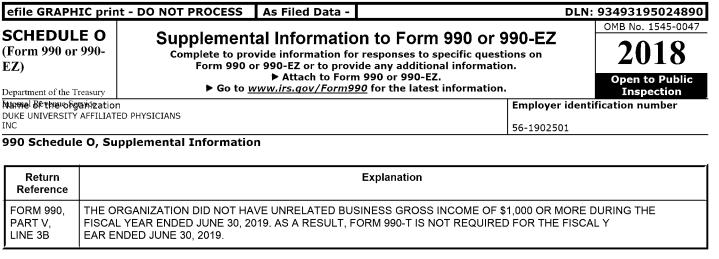
JENNIFER L SWANSON PHYSICIAN

TIMOTHY A O'DONNELL MD

PHYSICIAN

PHYSICIAN

JANE SATTER PHYSICIAN



990 Schedule O, Supplemental Information Return Explanation

Reference FORM 990. WILLIAM J. FULKERSON. MD AND KENNETH C. MORRIS ARE OFFICERS OF DUKE UNIVERSITY HEALTH SYST PART VI. EM. INC. THOMAS A. OWENS. MD WAS A KEY EMPLOYEE OF DUKE UNIVERSITY HEALTH SYSTEM. INC. DUR SECTION A. ING DUKE UNIVERSITY AFFILIATED PHYSICIANS, INC.'S FISCAL YEAR ENDED JUNE 30, 2019. WILLIAM

LINE 2 J. FULKERSON, MD. AND KENNETH C. MORRIS ARE DIRECTORS AND OFFICERS OF DURHAM CASUALTY COM PANY, LTD AND HEALTH SYSTEM MEDICAL STRATEGIES, INC.

Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990,	APPOINTMENT TO THE BOARD OF DIRECTORS OF DUKE UNIVERSITY AFFILIATED PHYSICIANS, INC. IS CONTROLLED
PART VI,	BY DUKE UNIVERSITY HEALTH SYSTEM, INC.
SECTION A,	
LINE 7A	

Return Explanation

990 Schedule O, Supplemental Information

FORM 990, PART VI, SECTION A, LINE 7B

Return Explanation

990 Schedule O, Supplemental Information

FORM 990,
PART VI,
SECTION B,
LINE 11B

Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990, DUKE UNIVERSITY AFFILIATED PHYSICIANS, INC. MONITORS AND ENFORCES COMPLIANCE RELATED TO CO NFLICT OF INTEREST VIA DUKE UNIVERSITY AFFILIATED PHYSICIANS, INC.'S FORM 990 CONFLICT OF INTEREST QUESTIONNAIRE. THIS QUESTIONNAIRE IS COMPLETED ANNUALLY.

Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990, PART VI, SECTION C, LINE 18

Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990, PART VI, SECTION C, LINE 19

DUKE UNIVERSITY AFFILIATED PHYSICIANS, INC. GOVERNING DOCUMENTS (ARTICLES OF INCORPORATION AND ANY SUBSEQUENT AMENDMENTS OR RESTATEMENTS) ARE AVAILABLE TO THE PUBLIC ON THE NORTH C AROLINA SECRETARY OF STATE WEBSITE. DUKE UNIVERSITY AFFILIATED PHYSICIANS, INC. IS INCLUDE D IN CONSOLIDATED, INDEPENDENTLY AUDITED FINANCIAL STATEMENTS OF DUHS WHICH ARE AVAILABLE AT HTTPS://CORPORATE.DUKEHEALTH.ORG/FINANCIAL-INFORMATION

990 Schedule O, Supplemental Information

Reference	·
FORM 990, PART XI.	NET TRANSFERS FROM DUHS, INC. AND AFFILIATES: 36,528,830. NONPERIODIC CHANGES IN DEFINED BENEFIT PLANS: -3.048.541.

Explanation

LINE 9:

Return

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493195024890 OMB No. 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2018 (Form 990) ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service **Employer identification number** Name of the organization DUKE UNIVERSITY AFFILIATED PHYSICIANS INC 56-1902501 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (e) Legal domicile (state Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table **(g)** Section 512(b) (a)
Name, address, and EIN of related organization (b) Legal domicile (state Exempt Code section Public charity status Direct controlling Primary activity or foreign country) (if section 501(c)(3)) (13) controlled entity? Yes No For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50135Y Schedule R (Form 990) 2018

	Identification of Related Organizations Taxable as a one or more related organizations treated as a partnersh		the organizatior	າ answered	l "Yes" on l	Form 990, P	Part IV, line	34 becaus	e it had
See Addition	onal Data Table								

(a) Name, address, and EIN of												1 -	., 1	1
related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controll entit	et F ling ind y ex	(e) Predominant come(related, excluded from tax under sections 512: 514)	d, total incom	Share of end-of-year assets	(I Disprop alloca	h) rtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	man	ral or	(k) Percentage ownership
						311)			Yes	No		Yes	No	
Part IV Identification of Related Organiz because it had one or more related	zations Taxable as a (organizations treated as	Corporation a corporation	or Trus	st Comp ıst durin	lete if t	the organ ax year.	ization ans	wered "Yes	" on F	orm 9	90, Part IV	line	34	
ee Additional Data Table (a) Name, address, and EIN of related organization	(b) Primary activity	L do (state	(c) egal micile or foreign	ı	(d) Direct con entit	ntrolling Ty ty (C	(e) pe of entity corp, S corp, or trust)	(f) Share of total income		(g) of end- year assets	of- Perce	ntage	S (:	(i) Section 512(b 13) controlle entity?
		со	untry)								_			Yes No
									+					
				\dashv										

chedule R (Form 990) 2018					Pa	age 3
Part V Transactions With Related Organizations Complete if the organization answered	Yes" on Form 990, Par	t IV, line 34, 35b,	, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more relative	ted organizations listed in	Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity				1a		No
b Gift, grant, or capital contribution to related organization(s)				1 b		No
c Gift, grant, or capital contribution from related organization(s)				1c		No
d Loans or loan guarantees to or for related organization(s)				1 d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1 f		No
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1 i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1 j		No
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)				11		No
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				1 p		No
q Reimbursement paid by related organization(s) for expenses				1 q		No
${f r}$ Other transfer of cash or property to related organization(s)				1r	Yes	
${f s}$ Other transfer of cash or property from related organization(s)				1s	Yes	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this	s line, including covered r	elationships and tra	nsaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining	amount i	nvolve	d
	Transaction			amount i	nvolve	_

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	section 501(c)(3) organizations?		(f) Share of total income	al end-of-year	(h) Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Form	990	0) 2018

chedule R (For	m 990) 2018	Page	e 5										
Part VII	Supplemental Info	emental Information											
	Provide additional infor	mation for responses to questions on Schedule R (see instructions).											
Retu	rn Reference	Explanation											

Software ID: Software Version:

EIN: 56-1902501

Name: DUKE UNIVERSITY AFFILIATED PHYSICIANS

Form 990, Schedule R, Part II - Identification of Rela	INC ted Tax-Exempt Organiza	ations				
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?
						Yes No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1845329	HEALTHCARE	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	No
280 S MANGUM STREET STE 210 DURHAM, NC 27701 56-1465177	INVESTMENTS	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1594088	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
310 BLACKWELL ST DURHAM, NC 27701	EDUCATION	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
42-1672476 324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
61-1588319 324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	No
46-3129771 324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 46-1340679	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1701245	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-2070036	HEALTHCARE	NC	501(C)(3)	LINE 3	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
57-1211099 324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-0532129	EDUCATION	NC	501(C)(3)	LINE 2	N/A	No
280 S MANGUM STREET STE 210 DURHAM, NC 27701 90-0754895	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1757238	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1917936	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
280 S MANGUM STREET STE 210 DURHAM, NC 27701 56-1776668	INVESTMENTS	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	No
280 S MANGUM STREET STE 210 DURHAM, NC 27701 27-1325761	INVESTMENTS	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	No

Form 990, Schedule R, Part II - Identification of Related 1	ax-Exempt Organiz	ations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section (b)(13 controll entity	512 3) lled
						Yes	No
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1917939							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 32-0358709							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 65-0045051							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
1317 PETTIGREW STREET DURHAM, NC 27705 56-1655039							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1415423							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 47-1150667							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 47-1143245							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 47-1133466							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 47-5555092							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 81-1309454							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 81-2623775					HEALTH SYSTEM INC		
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
310 BLACKWELL STREET 4TH FLOOR DURHAM, NC 27701 81-5328550							
	BANKING	NC	501(C)(1)		N/A		No
2200 WEST MAIN STREET DURHAM, NC 27705 56-1632379							
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY		No
324 BLACKWELL STEET STE 850 DURHAM, NC 27701 83-3076664					HEALTH SYSTEM INC		

Form 990, Schedule R, Part	III - Identification		ed Organizat	ions Taxable a	s a Partners	hip	ı		1		. 1	
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under	(f) Share of total income	(g) Share of end- of-year assets	(h Dispropr allocat	tionate	l . • • • • • • • • • • • • • • • • • •	(j Gene oi Mana Partr	eral r ging	(k) Percentage ownership
		,,		sections 512-514)			Yes	No		Yes	No	
(1) BLACKWELL PARTNERS LLC - SERIES A - 20-8075455	INVESTMENTS	DE	N/A	N/A				No			No	
280 S MANGUM ST STE 210 DURHAM, NC 27701												
(1) CANYON BLUE INV FD 27- 0186996	INVESTMENTS	DE	N/A	N/A				No			No	
AVE OF STARS LA, CA 90067												
(2) CD FUND LP - 27-0130641	INVESTMENTS	TX	N/A	N/A				No			No	
MCKINNEY AVE DALLAS, TX 75201												
LIQUID REALTY PTR 05-0537755	INVESTMENTS	DE	N/A	N/A				No			No	
LINDA MESA DANVILLE, CA 94526												
(4) LYRICAL BLUE RL PT 27-2994514	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(5) LYRICAL-BLUE RGNT 45- 3626577	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(6) SBER LUCKY STRIKE 20- 3891303	REAL ESTATE	NC	N/A	N/A				No			No	
310 BLACKWELL ST DURHAM, NC 27701												
(7) MANGUM II LLC - 46-5135858	INVESTMENTS	NC	N/A	N/A				No			No	_
280 S MANGUM STREET STE 210 DURHAM, NC 27701												
(8) LS INVESTOR LLC 20-3891381	REAL ESTATE	NC	N/A	N/A				No			No	
310 BLACKWELL ST DURHAM, NC 27701												
(9) DILWEG BLUE PF LP 47-1225569	INVESTMENTS	DE	N/A	N/A				No			No	
5310 S ALSTON AVE STE 210 DURHAM, NC 27713												
(10) LYRICAL BLUE RL PT IV 47- 2172270	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(11) LYRICAL BLUE CHP PT 35- 2503856	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(12) LIQUID RLT PTR II TE - 20- 4362819	INVESTMENTS	DE	N/A	N/A				No			No	
10 MARKET ST 769 CAMANA BAY GRAND CAYMAN KY1-9006 CJ												
	INVESTMENTS	UK	N/A	N/A				No			No	
50 LOTHIAN ROAD FESTIVAL SQUARE EDINBURGH EH3 9WJ UK												
	INVESTMENTS	DE	N/A	N/A				No			No	
2882 SAND HILL ROAD SUITE 100 MENLO PARK, CA 94025												

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership **(j)** General (c) (h) (e) Lègal Domicile (d) Direct (g) Share of end-Predominant Disproprtionate Share of total allocations? Code V-UBI amount in Box 20 of Schedule K-1 Percentage Name, address, and EIN of Primary activity income(related, Controlling income of-year assets Managing (State ownership related organization unrelated. Partner? Entity excluded from (Form 1065) Foreign tax under Country) sections 512-514) Yes No Yes No INVESTMENTS (16)DE N/A N/A No No GPE HOLDCO LLC - 47-5652832 2000 AVE OF THE STARS 11TH FL LOS ANGELES, CA 90067 INVESTMENTS DE N/A N/A No No BLACKWELL PARTNERS LLC -SERIES C - 81-1264533 280 S MANGUM ST STE 210 DURHAM, NC 27701 INVESTMENTS DE N/A N/A No No BLACKWELL PARTNERS LLC -SERIES B 280 S MANGUM ST STE 210 DALLAS, NC 27701 47-2530719 INVESTMENTS DE N/A N/A No No BLACKWELL PARTNERS LLC -SERIES D 280 S MANGUM ST STE 210 DURHAM, NC 27701 81-3385353 INVESTMENTS DE N/A N/A No No BLACKWELL PARTNERS LLC -SERIES E 280 S MANGUM ST STE 210 DURHAM, NC 27701 81-1511048 (5) INVESTMENTS DE N/A N/A No No ÀLTOS HYBRID 2D LLC - 81-5176567 2882 SAND HILL ROAD SUITE 100 MENLO PARK, CA 94025 INVESTMENTS DE N/A N/A No No GILEAD CAPITAL PARTNERS LP -32-0520146 157 COLUMBUS AVE SUITE 403 NEW YORK, NY 10023 (7) TOWER VIEW LIMITED INVESTMENTS CJ N/A N/A No No 89 NEXUS WAY CAMANA BAY GRAND CAYMAN KY1-9007 CJ (8) ENIAC SPECIAL GAMMA LLC INVESTMENTS DE N/A N/A No Νo 604 MISSION STREET 10TH FL SAN FRANCSICO, CA 94105 85-5033123 (9) FOURPOINT HOLDINGS LLC INVESTMENTS N/A N/A No DE No 100 ST PAUL STREET STE 400 DENVER, CO 80206 46-4275257 (10) INVESTMENTS DE N/A N/A No No LYRICAL-BLUE 100 KINGSHIGHWAY PARTNERS LP 32 N DEAN ST ENGLEWOOD, NJ 07631 82-3708328 INVESTMENTS (11)DE N/A N/A Nο No LYRICAL-BLUE SOTP PARTNERS 32 N DEAN ST ENGLEWOOD, NJ 07631 81-4468378 (12) WASHINGTON GOTHIC LP INVESTMENTS DE N/A N/A No No 593 WASHINGTON STREET WELLESLEY, MA 02482 83-4516893 (13)HEALTHCARE NC N/A N/A No No DUKE TRIANGLE ENDOSCOPY CENTER LLC 1A BURTON HILLS BLVD NASHVILLE, TN 37215 20-4257024 (14) COLONY INVESTORS III LP INVESTMENTS DE N/A N/A No No 515 S FLOWER ST 44TH FL LOS ANGELES, CA 90071 95-4665622

(c) (h) (e) (f) General Legal (d) (g) Disproprtionate (b) (a) Predominant Share of total | Share of end-Domicile Direct allocations? | Code V-UBI amount in | Managing Name, address, and EIN of Primary activity income(related

N/A

In/A

N/A

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

DE

DE

DE

N/A

IN/A

IN/A

INVESTMENTS

INVESTMENTS

INVESTMENTS

DWELLWORKS CO-INVESTMENT

7 TIMES SQUARE STE 4307 NEW YORK, NY 10036 83-2165945

(1) BEP LEGACY 1C LLC

1001 FANNIN ST STE 800 HOUSTON, TX 77002 27-3871932

WELLINGTON TRUST CO NA -CTF OPP FIXED INC ALLOC II

INNOVEX CO-INVEST FUND LP 1221 MCKINNEY ST STE 4100 HOUSTON, TX 77010 84-1799796

280 CONGRESS STREET BOSTON, MA 02210 83-1264831

LLC

POR

related organization	,	or Foreign Country)	1	unrelated, excluded from tax under sections 512-514)	Income	of-year assets			Box 20 of Schedule K-1 (Form 1065)	Parti	ner?	ownership
				512-514)			Yes	No		Yes	No	
(31)	INVESTMENTS	DE	N/A	N/A				No			No	

(j)

No

No

No

Nο

Nο

Νo

(k)

Percentage

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) (b) (c) (d) (e) (f) (g) (h) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile entity (C corp, S corp, income year ownership (b)(13)(state or foreign or trust) assets controlled country) entity? Yes No (1) DUKE CE LS INC REAL ESTATE NC N/A No 310 BLACKWELL STREET DURHAM, NC 27701 20-2004016 (1) DUKE CE (SEA) PRIVATE LIMITED SUPPORT SN N/A No 1 RAFFLES PLACE TOWER 2 SINGAPORE 048616 c (2) DUKE CORP EDU INDIA PRIVATE IN N/A No CONSULTING ACADEMIC BLOCK NEW CAMPUS VASTRAPUR, AHMEDABAD 380015 IN 42-1672476 EDUCATION UK (3) DUKE CORPORATE EDUCATION LIM N/A No 165 FLEET STREET CONSULTING LONDON EC4A 2DY UK 42-1672476 (4) DUKE CORPORATE EDUCATION RSA CONSULTING SF N/A No GROUND FLOOR TWICKEHNHAM BLDG BRYANSTON, JOHANNESBURG 02021 SF 42-1672476 (5) DUKE GLOBAL CONSULTING (KUNSHAN) CONSULTING СН N/A No 1666 WEI CHEN NAN RD KUNSHAN PR, KUNSHAN 215300 CH (6) DUKE MEDICAL STRATEGIES INC **HEALTHCARE** NC N/A Nο 2200 WEST MAIN STREET STE 920 DURHAM, NC 27705 56-1993799 MEDICAL RESEARCH N/A lc. (7) DUKE MEDICINE ASIA PTE LTD SN Nο 5 SHENTON WAY 07-00 UIC BLD SING 0688 SN INSURANCE N/A (8) DURHAM CASUALTY COMPANY LTD BD No AON HOUSE 30 WOODBOURNE AVE PEMBROKE HM 08 BD 98-0113277 (9) DUSVF EUROPEAN LP INVESTMENTS UK N/A lc. No 7 CAVENDISH SQUARE LONDON W1G OPE 98-0346042 (10) GOTHIC INTERNATIONAL LTD INVESTMENTS CJ N/A No 113 S CHURCH STREET QUEENSGATE HOU GRAND CAYMAN KY1-1108 INVESTMENTS CJ N/A (11) MARATHON BLUE CAYMAN FUND No 89 NEXUS WAY PO BOX 31106 GRAND CAYMAN KY1-1205 CJ (12) GHI HOLDINGS MAURITIUS MP N/A INVESTMENTS Nο 9TH FL ORANGE TOWER CYBERCITY **EBENE** MP (13) GHI ERP LTD INVESTMENTS MP N/A Nο 9TH FL ORANGE TOWER CYBERCITY EBENE MP (14) GHI HSP LTD INVESTMENTS MΡ N/A Νo 9TH FL ORANGE TOWER CYBERCITY

EBENE MP

(d) (f) (h) (i) (b) (c) (e) (q) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile (C corp, S corp, ownership (b)(13)entity income vear (state or foreign assets controlled or trust) entity? country) Yes No N/A (16) GHI JBD LTD INVESTMENTS MP Nο 9TH FL ORANGE TOWER CYBERCITY EBENE (1) GHI LTP LTD INVESTMENTS MΡ N/A Nο 9TH FL ORANGE TOWER CYBERCITY EBENE MΡ

Nο

No

No

No

In/A

IN/A

IN/A

N/A

LU

IN

UK

NC

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

INVESTMENTS

REAL ESTATE

HEALTHCARE

MEDICAL RESEARCH

MCP PRIVATE CAPITAL (FEEDER) FUND I LP

(3) DUKE INDIA SERVICES PRIVATE LIMITED

302 PRIDE ELITE 10 MUSEUM ROAD BANGALORE, KARNATAKA 560001

(4) CPP OFFICE PORTFOLIO (FEEDER) LP

HEALTH SYSTEM MEDICAL STRATEGIES INC

50 LOTHIAN ROAD FESTIVAL SOUARE

324 BLACKWELL STREET STE 850

6 RUE GABRIEL LIPPMANN LUXEMBOURG L-5365

EDINBURGH EH3 9WJ

DURHAM, NC 27701 56-2222444

98-1152490