Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

A	For the	2019 calendar year, or tax year beginning	and	ending				
В	Check If	C Name of organization			D Em	nployer identif	fication numbe	r
-	applicabl	NORTH CAROLINA ELECTRIC MEMBERSHIE						
	Addre chang							
	Name chang					56-0995910		
	initial return	Number and street (or P.O. box if mail is not deli-	vered to street address)	Room/s	uite E Tel	ephone numb	er	
	Fınal return	3400 SUMNER BOULEVARD			9	19-872-080	0	
	termir ated	City or town, state or province, country, and Z	IP or foreign postal code		G Gro	ss receipts \$	1,324	,502,608.
	Amen return	RALEIGH, NC 27616			H(a) is	s this a group	return	
	Application	F Name and address of principal officer:	PH P. BRANNAN		→ f	or subordinate	es? Ye	s 🗓 No
	pendi	SAME AS C ABOVE		1/		ve all subordinates	included?	es No
		empt status: 501(c)(3) X 501(c) (12)	(insert no.) 4947(a)(1)	or \	527 11	f "No," attach	a list. (see instr	uctions)
		te: WWW.NCEMCS.COM		····\			on number 📐	
		0. ga	ociation Other	L Y	ear of forma	tion: 1949	M State of legal	domicile: NC
P	art I	Summary						
ď	1	Briefly describe the organization's mission or most s	significant activities: SALE O	F ELEC	TRIC POW	ER TO NC		
Governance		DISTRIBUTION MEMBER COOPERATIVES.	<u> </u>					
į	2		tinued its operations or dispos	sed of m	ore than 25	l l	1	50
Š	3	Number of voting members of the governing body (F	•			3		49
`3×	4	Number of independent voting members of the gove				4		207
jes	5	Total number of individuals employed in calendar yet Total number of volunteers (estimate if necessary).	PEVENUE			5	†	
Activities &	6	Total unrelated business revenue from Part VIII	GENVERD12			<u>6</u>	i	36,600.
A	'a	Net unrelated business taxable income from Form 9				71		0.
_	°	Net unrelated business taxable income from Form 9	90-1, line 39		Dri	or Year	Curren	
	8	Contributions and grants (Part VIII, line 1h) JUN	1 1 2020		FI	0 1691	_	0.
9	9	D	-		1.1	88,876,220	1,187	,850,241.
Revenue	10	Investment income (Part VIII, column (A), lines \$1.00	IS SURPORT			21,736,919		,216,187.
ď	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,	Senter Ry			35,520		36,600.
	12	Total revenue - add lines 8 through 11 (must equal F			1,2	10,648,659	+	,103,028.
_	13	Grants and similar amounts paid (Part IX, column (A				960,692		671,335.
	14	Benefits paid to or for members (Part IX, column (A)		0		0.		
v.	15	Salaries, other compensation, employee benefits (Pa	•	•		39,271,193	. 42	,347,370.
Expenses	16a	Professional fundraising fees (Part IX, column (A), Iir	ne 11e)			0		0.
ē	ь	Total fundraising expenses (Part IX, column (D), line	25) 🕨	0.				}
ú	17	Other expenses (Part IX, column (A), lines 11a-11d,	11f-24e)		1,1	40,416,774	1,146	,084,323.
	18	Total expenses. Add lines 13-17 (must equal Part IX	, column (A), line 25)		1,1	80,648,659	. 1,189	,103,028.
		Revenue less expenses. Subtract line 18 from line 1	2			30,000,000	. 30	,000,000.
Net Assets or	3				_	of Current Year		
sets	20	Total assets (Part X, line 16)				83,458,229		,228,388.
₹.	21	Total liabilities (Part X, line 26)				20,590,942		,806,761.
홀	22	Net assets or fund balances. Subtract line 21 from li	ine 20		2	62,867,287	· 259	,421,627.
	art II	Signature Block						
		Ities of perjury, I declare that I have examined this return,					ny knowledge and	d beliet, it is
true	e, correc	t, and complete Declaration of preparer (other than officer) is based on all information of w	hich prep	arer has any		/2.2	
<u>.</u>		Signature of officer				<u> </u>	<u>20</u>	
Sig		<u> </u>	MEDAL COINCEL			Date		
He	re	RICHARD M. FEATHERS, SENIOR VP, GE Type or print name and title	ENERAL COUNSEL					
_		, , , , , , , , , , , , , , , , , , ,	Dranavaria augustura		Date	Check	PTIN	
Pai	d	Print/Type preparer's name BRIAN GAREAU	Preparer's signature	Bu	05/07/20	ıf	L	77
	u parer	Firm's name DELOITTE TAX LLP			1 ,	self-emp Firm's EIN ▶		
	Only	Firm's address 191 PEACHTREE STREET NE S	SUITE 2000			THIN S LIN		
Jat	y	ATLANTA, GA 30303-1943	· · ·			Phone no.40	4-220-2000	
Ma	v the II	RS discuss this return with the preparer shown abov	e? (see instructions)			1 110110 1101	X Yes	No No
	001 01-2			ons.		_		990 (2019)

NORTH CAROLINA ELECTRIC MEMBERSHIP

Form	1 990 (2019) CORPORATION	56-0995910	Page 2
	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Bnefly describe the organization's mission: SALE OF ELECTRIC POWER TO NC DISTRIBUTION MEMBER COOPERATIVES.	· · · · · · · · · · · · · · · · · · ·	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	. \square	Yes X No
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?		Yes X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as m Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, revenue, if any, for each program service reported.		
4a	(Code) (Expenses \$	\$)
	NORTH CAROLINA ELECTRIC MEMBERSHIP CORPORATION PROVIDES WHOLESALE ELECTRIC GENERATION AND TRANSMISSION SERVICES TO 25 MEMBER ELECTRIC	-	
	DISTRIBUTION COOPERATIVES THAT PROVIDE ELECTRIC SERVICE TO OVER ONE		
	MILLION HOMES, FARMS, AND BUSINESSES IN NORTH CAROLINA.		
•			
-			
•			
4b	(Code) (Expenses \$) (Revenue	\$)
			
4c	(Code) (Expenses \$ including grants of \$) (Revenue	\$)
			
4d	Other program services (Describe on Schedule O)		
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses ▶		Form 990 (2019)
			COTTI 220 (2019)

NORTH CAROLINA ELECTRIC MEMBERSHIP

Form 990 (2019) CORPORATION

Part-IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1		Х
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
•	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
Ū	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	0		
•	as applicable.			1
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
. "	Part VI	11a	х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	х	
f				
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		_x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	2 0b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	

Га	CITY Checkinst, or nequired schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			х
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	_22_		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	х	
24 2	Schedule J			
24 a	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		х
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
_	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u></u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	j		
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			i i
	instructions, for applicable filing thresholds, conditions, and exceptions).			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			J.
	"Yes," complete Schedule L, Part IV	28a	х	Х
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	00-		x
~~	"Yes," complete Schedule L, Part IV	28c 29		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	23		
30	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
JZ	Schedule N. Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
-	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
-	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	ļ	х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			1
	If "Yes," complete Schedule R, Part V, line 2	36	<u> </u>	—
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
Da	Note: All Form 990 filers are required to complete Schedule O	38	Х	Ц
ra	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		V	
	Enter the number reported in Box 3 of Form 1096. Enter -0, if not applicable.	ſ <u></u>	Yes	No
	The full harmon reported in Box of Form Food, Erical of Infect approach	1		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1		
С	(gambling) winnings to prize winners?	1c	x	l
	Igamonity withings to price within-	<u> </u>		

	NORTH CAROLINA ELECTRIC MEMBERSHIP	_		_
	990 (2019) CORPORATION 56-099591	0	P	age 5
Pa	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
	1 1	Bulletin 4 70.97	Yes	No
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 207		* J.	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
<u></u>	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
. 3a		3a	Х	
. b		3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
74	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х
L	If "Yes," enter the name of the foreign country		W.X.	er.
. 0	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
_		5565.117	367 207 (2)	X
_, 5a		<u>5a</u>	┢	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	_5b	$\vdash \vdash$	 -
С	, ,	5c		
6a				
	any contributions that were not tax deductible as charitable contributions?	6a		X
, р	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			ļ
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	130	XX	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
4	If "Yes " did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
<i>,</i> • •	to file Form 8282?	7c		
d	MIN I I I I I I I I I I I I I I I I I I		建特	23854
u o	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		استغطياتند
` e	n	7 f		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			
, g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		fergett ta
`. 8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the		E.E.	
	sponsoring organization have excess business holdings at any time during the year?	8_	Down to the	te in think
્ 9	Sponsoring organizations maintaining donor advised funds.		EM.	82.2
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a	⊢	<u> </u>
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	4 4444 (14)	30000000000
10	Section 501(c)(7) organizations. Enter:		PAX.	
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders 11a 1,046,094,796.			
. b	Gross income from other sources (Do not net amounts due or paid to other sources against			
شاعد سوية	amounts due or received from them.)			
122	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
		MATE OF	120 1151	(350)
			RAS	
13	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	· · · · · · · · · · · · · · · · · · ·	38181	372 ext C	501117
_	Note: See the instructions for additional information the organization must report on Schedule O.			秦第
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
C		14867,	7 (SE 02)37-	35327573
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	—	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	Ь—	Ļ—
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15	х	
-	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
.•	If "Yes," complete Form 4720, Schedule O.		-334	强烈
	11 100, Complete Form 7/20, Companie C.	1-22-22-24-2-2-2	000	/2010)

NORTH CAROLINA ELECTRIC MEMBERSHIP CORPORATION 56-0995910 Part VII Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No -1a⁻ Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 49 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X 2 officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? Х Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Х Did the organization become aware during the year of a significant diversion of the organization's assets? 5 X Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or X 7a more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or х persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a a The governing body? X b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the 9 organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No X 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 х 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe х in Schedule O how this was done 12c X Did the organization have a written whistleblower policy? 13 13 х Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X 15a a The organization's CEO, Executive Director, or top management official X b Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed AR, AZ, GA, CA, IN, NC, MD, MN, MS Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available 18

for public inspection. Indicate how you made these available. Check all that apply. X Upon request Other (explain on Schedule O) Own website Another's website Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial

statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records LARK S. JAMES - 919-872-0800 3400 SUMNER BOULEVARD, RALEIGH, NC 27616

Form 990 (2019)

Form 990 (2019) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A)	(B)			_ ((C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos			one	Reportable	Reportable	Estimated
	hours per	box	unle	ss pe	rson (s both	n an	compensation	compensation	amount of
	week	\vdash	cerau	0 8 0	recto	ir/trus	lee)	from	from related	other
	(list any	director						the	organizations	compensation
	hours for	5	8			ated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the
	related jorganizations	rstee	I CS		33	บลดำ		(VV-2/1099-IVIIOC)		organization and related
	below	lag l	tiona		흩	ye st	_			organizations
•	line)	Individual trustee or	Institutional irustee	Officer	(ey er	Highest compensated employee	l g			3-
(1) JOSEPH P. BRANNAN	34.00			Ť						
EXECUTIVE VP & CEO	6.00]		х	<u> </u>			1,630,578.	0.	289,143
(2) LARK S. JAMES	34.00									
SENIOR VP, FINANCE & CFO	6.00			х				778,204.	0.	144,873
(3) MICHAEL W. BURNETTE	40.00									
SENIOR VP & COO					Х		L	678,951.	0.	123,466
(4) RICHARD M. FEATHERS	34.00									
SENIOR VP, GENERAL COUNSEL	6.00	L	<u> </u>	х	<u> </u>	_	_	454,437.	0.	120,688
(5) NELLE P. HOTCHKISS	10.00									
SENIOR VP & COO, NCAEC	30.00	<u> </u>	<u> </u>	_		х	<u> </u>	419,678.	0.	117,736
(6) CHRISTOPHER W. VANLOKEREN	34.00	Į								
CHIEF INFORMATION OFFICER	6.00		_			Х	<u> </u>	304,262.	0.	67,453
(7) LONNIE E. MOORE	2.00	ļ	ļ	ļ	ŀ				_	
SENIOR VP & COO, TEMA	38.00				<u> </u>	X	┞	298,511.	0.	72,250
(8) LEE S. RAGSDALE	40.00	ļ							_	
SENIOR VP, GRID INFRASTRU		<u> </u>	ļ	_	_	Х	├	259,462.	0.	101,444
(9) DOUGLAS R. BROWNE	34.00	ļ				l	ļ	225 257		
VICE PRESIDENT, FINANCE & ACCOUNTING	6.00	<u> </u>	<u> </u>	<u> </u>		Х	\vdash	236,257.	0.	93,559
(10) CHARLES E. BAYLESS	34.00			l		1		247 226		72.403
ASSISTANT SECRETARY/TREASURER	6,00	_	_	х	_	⊢	⊢	217,206.	0.	73,493
(11) MICHAEL D. YOUTH	34.00	ł							_	
ASSISTANT SECRETARY/TREASURER	6,00	_	_	Х		⊢	⊢	182,281.	0.	50,930
(12) PAUL SPRUILL	4.00								_	
PRESIDENT		Х	<u> </u>	Х	⊢	⊢	⊢	0.	0.	0
(13) W. GREG PUCKETT	4.00			İ						ĺ ,
VICE PRESIDENT		X	├	х	 -	├	├	0.	0.	0
(14) SUSAN E. FLYTHE	4.00	l		l <u>.</u> .						١ .
SECRETARY/TREASURER	2.00	X	├	Х	├	┢┈		0.	0.	
(15) JERRY BOWMAN	2.00							_	_	,
DIRECTOR V KONNEGAN IR	 	Х	\vdash	_	\vdash	┝	┢	0.	0.	C
(16) CARL W. KORNEGAY, JR.	2.00	۱.,						0.	0.	0
DIRECTOR (17) CARMEN DIETRICH	-	╇	╁	-	-	╁	╁	1	· · · · · · · · · · · · · · · · · · ·	
	2.00	۱.,						0.	0.	,
DIRECTOR	2.00	Х.	Ц_	Ц	<u> </u>	<u> </u>	1	<u> </u>	<u> </u>	Form 990 (201

CORPORATION Form 990 (2019)

Part VII Section A. Officers, Directors, Trus	tees, Key Em	oloy	ees,	and	d Hig	ghes	st Co	ompensated Employee	s (continued)			
(A)	(B)	(C)						(D)	(E)		(F)	
Name and title	Average	/de	not c	Pos			000	Reportable	Reportable	Es	stimate	∍d
	hours per	box	c, unle	ss pe	rson t	s both	n an	compensation	compensation	an	nount	of
	week	├─	icer ar	10 a 0	recto	rreus	tee,	from	from related		other	
	(list any hours for	틸				1		the	organizations		pensa	
	related	5	部	İ		sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)		anızat	
	organizations	ruste	al trus		e e	in per		(17 27 1000 111100)			d relat	
-	below	ndividual trustee or director	institutional trustee	 	Кеу етрвоуее	estco	귤			orga	anızatı	ons
	line)	Indi	Instil	Officer	Še	Highest compensated employee	Former					
(18) CHARLES H. GUERRY	2.00											
DIRECTOR	2.00	Х	┖	_				0.	0.			0.
(19) CHRISTOPHER SPEARS	2.00]	1	1								
DIRECTOR	2.00	х	_					0.	0.			0.
(20) CURTIS WYNN	2.00	1										
DIRECTOR	2.00	х	_	ļ	L	ļ		0.	0.			0.
(21) LEE ROY KIRK, JR.	2.00											
DIRECTOR	2.00	Х	1_	╙	_	↓_	<u> </u>	0.	0.			0.
(22) DELORIA IRBY	2.00	1										
DIRECTOR	2.00	х	_	ļ	ļ	<u> </u>		0.	0.			0.
(23) DONALD H. SPIVEY	2.00	1										
DIRECTOR	2.00	Х		_		<u> </u>	_	0.	0.			0.
(24) DOUGLAS W. JOHNSON	2.00							_				
DIRECTOR	2.00	Х	_		_	├		0.	0.	<u> </u>		<u> </u>
(25) ELBERT RAY PITT, JR.	2.00					ŀ			_			
DIRECTOR	2.00	х	_	<u> </u>	L_	<u> </u>	<u> </u>	0.	0.	1		0.
(26) GARY W. RAY	2.00					l			_			
DIRECTOR	2.00	X	<u> </u>	L_	<u> </u>			0.	_0.			0.
1b Subtotal .								5,459,827.	0.	1	,255,	
c Total from continuation sheets to Part VI	I, Section A							0.	0.	_		0.
d Total (add lines 1b and 1c)							<u> </u>	5,459,827.	0.	1	,255,	035.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d at	oove	e) wh	o re	ceived more than \$100,	,000 of reportable			0.5
compensation from the organization											V	95
					_					·	Yes	No
3 Did the organization list any former officer.	•	ee, I	key e	empl	loye	e, or	higi	hest compensated emp	loyee on			<u> </u>
line 1a? If "Yes," complete Schedule J for s										3		_
4 For any individual listed on line 1a, is the su			•					•	ne organization	<u> </u>		
and related organizations greater than \$150									de al familia de	4	_	
5 Did any person listed on line 1a receive or a	•				-		elate	d organization or individual	dual for services	<u> </u>		
rendered to the organization? If "Yes," con	nplete Schedul	e <i>J</i> 1	for si	uch ,	oers	on				5	<u> </u>	
Section B. Independent Contractors												

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ACES POWER MARKETING, 4140 WEST 99TH		
STREET, CARMEL, IN 46032-7731	POWER MANAGEMENT SERVICES	3,082,405.
MCCARTER & ENGLISH LLP	·	
100 MULBERRY STREET, NEWARK, NJ 07102-0652	LEGAL SERVICES	925,215.
GRANT THORTON LLP, 4140 PARKLAKE AVE,		
SUITE 130, RALEIGH, NC 27612	ACCOUNTING SERVICES	467,559.
EVERSHEDS SUTHERLAND LLP		,
999 PEACHSTREE STREET NE, ATLANTA, GA 30309	LEGAL SERVICES	341,655.
NELSON, MULLINS, RILEY & SCARBOROUGH		
P.O. DRAWER 2426, COLUMBIA, SC 29202	LEGAL SERVICES	141,255.
 Total number of independent contractors (including but not limited to \$100,000 of compensation from the organization 	o those listed above) who received more than 5	,

Part VII Section A. Officers, Directors	ĺ	nplo	yee			lighe	est (· · ·	
(A) Name and title	(B) Average hours) (c)		(C Posi all t	ition		l. A	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	Institutional frustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) GREG ANDRESS	2.00								•	
DIRECTOR	2.00	X				<u> </u>		0.	0.	0
(28) H. WAYNE WILKINS	2.00	ł							۰	,
DIRECTOR	2.00	х				-		0.	0.	(
(29) J. DEAN CARPENTER	2.00	x						0.	0.	,
OIRECTOR		^	\vdash		Н	\vdash		0.	0.	0
(30) J. DOUGLAS BRINSON	2.00	x						0.	0.	(
DIRECTOR (31) J. MICHAEL DAVIS	2.00	├	\vdash	\vdash	\vdash	\vdash		0.	0.	
DIRECTOR	2.00	x						0.	0.	(
(32) JACOB JOPLIN	2.00	<u> </u>	┝			\vdash		0.	٠.	
DIRECTOR	2.00	x						0.	0.	(
(33) MORRELL JONES, JR.	2.00	Ê				├		<u> </u>	•••	
DIRECTOR	2.00	x						0.	0.	
(34) JEFF CLARK	2.00	Ĥ			H	\vdash		· · · · · ·	·	· · · · · · · · · · · · · · · · · · ·
DIRECTOR	2.00	x						0.	0.	(
(35) JEFFREY N. LETCHWORTH	2.00	 	\vdash			_		<u> </u>	-	
DIRECTOR	2.00	x						0.	0.	
(36) BENJAMIN R. LYBRAND	2.00	Ë								
DIRECTOR	2.00	x						0.	0.	(
(37) JOHN L. PIERCE	2.00	Ť					-			
DIRECTOR	2.00	x						0.	0.	(
(38) JOHN W. SPENCE	2.00	T				Г	\vdash			
DIRECTOR	2.00	x						0.	0.	(
(39) KELLY HARRINGTON	2,00									
DIRECTOR	2.00	x						0.	0.	
(40) L.V. (TOBY) SPEAKS	2.00	T	\vdash							
DIRECTOR	2.00	x						0.	0.	
(41) ALLEN W. SPELLER	2.00									
DIRECTOR	2.00	1 x						0.	0.	
(42) MITCHELL L. KEEL	2.00									
DIRECTOR	2.00	x	L			L	L	0.	0.	
(43) BILL R. BARBER	2.00									
DIRECTOR	2.00	х	L			L	L	0.	0.	
(44) REBECCA P. COGAN	2.00									
DIRECTOR	2.00	х				L		0.	0.	
(45) RICHARD A. MIDGETT	2.00]								
DIRECTOR	2.00	х					L_	0.	0.	
(46) JAMES E. MANGUM, JR.	2.00]								
	2.00	۱.	1	ı	İ	ı	l	0.	0.	

Form 990 · CORPORATIO	и								56-09959	910
Part VII Section A. Officers, Directors	Trustees, Key Er	nplo	yee	s, aı	nd ł	ligh	est	Compensated Employe	ees (continued)	
(A) Name and title	(B)			(0 Pos	C)			(D)	(E) Reportable	(F)
Name and title	Average hours per	(cl				nat apply)		Reportable compensation from	compensation from related	Estimated amount of other
	week (list any hours for related organizations below line)	Individual frustee or director	Institutional trustee	Officer *	Кеу етрюуее	Highest compensated emplo ree	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(47) DAVID EGGERS	2.00									_
DIRECTOR		х	L.	_		L.	ļ	0.	0.	
(48) ROY STAMEY	2.00								_	_
DIRECTOR		х		ļ	ļ.,	<u> </u>	ļ	0.	0.	
(49) S. FRANKLIN WILLIAMS	2.00	ļ							_	_
DIRECTOR		х	_			_	<u> </u>	0.	0.	
(50) STEVE HAMLIN	2.00								_	
DIRECTOR		Х	<u> </u>	<u> </u>	<u> </u>		_	0.	0.	
(51) TOM BATCHELOR	2.00									
DIRECTOR	2.00	Х	<u> </u>	L_			_	0.	0.	
(52) MARK A. SUGGS	2.00							12		
DIRECTOR		Х	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	0.	0.	(
(53) W. MAX WALSER	2.00									
DIRECTOR		х	L	L		_	_	0.	0.	
(54) WINSTON HOWELL	2.00									
DIRECTOR		Х	L	L		_	<u> </u>	0.	0.	C
(55) JOSH WINSLOW	2.00	Į			ŀ					
DIRECTOR		х	_			_	_	0.	0.	(
(56) FREDERICK TEDDER	2.00	ļ						_		
DIRECTOR		Х	_	L-	_	<u> </u>		0.	0.	(
(57) EDDIE OLDHAM	2.00	Į						_	_	
DIRECTOR		Х		<u> </u>	_	_		0.	0.	
(58) CARL A. PEVIA	2.00					l			_	
DIRECTOR	2.00	Х	_	<u> </u>	ļ			0.	0.	(
(59) S. DIRK BURLESON	2.00								_	
DIRECTOR	2.00	X	<u> </u>	<u> </u>	<u> </u>			0.	0.	(
(60) MIKE DICKERSON	2.00	ļ							_	
DIRECTOR	2.00	Х				┞-	<u> </u>	0.	0.	
(61) DALE F. LAMBERT	2.00	ļ			1	1		_	_	•
DIRECTOR	2.00	Х			 -			0.	0.	
•		_		_						
		 	_	<u> </u>	<u> </u>		_			
							L.,			
Total to Part VII, Section A, line 1c	· · · · · · · · · · · · · · · · · · ·									



Form 990 (2019) Part VIII

CORPORATION

Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) (D) Related or exempt Unrelated Revenue excluded Total revenue from tax under function revenue business revenue sections 512 - 514 , Grants mounts -1 a- Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1f 1<u>g|\$</u> g Noncash contributions included in lines 1a-1f h Total. Add lines 1a-1f **Business Code** 2 a PROVIDE ELECTRIC POWER 1,187,850,241. 1,187,850,241 Program Service Revenue f All other program service revenue 1,187,850,241. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 20,368,735. 20,368,735. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 36,600 6 a Gross rents b Less rental expenses 36,600. c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 16,247,032. assets other than inventory b Less: cost or other basis 178,928 and sales expenses .05,220,652. -178,928. 11,026,380. c Gain or (loss) 10,847,452 10,847,452, d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 b Less. direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9a b Less. direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances 10a 10b b Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 11 a d All other revenue e Total. Add lines 11a-11d 1,219,103,028, 1,187,850,241. 36,600. 31,216,187. Total revenue. See instructions 12

Form 990 (2019) CORPORATION Part X Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

	Check if Schedule O contains a respon not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
- 1	Grants and other assistance to domestic organizations		_		
	and domestic governments. See Part IV, line 21	671,335.			
2	Grants and other assistance to domestic				
	ındıvıduals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	6,714,862.			
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				····
7	Other salaries and wages	34,436,712.			
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	949,175.			
<u> </u>	Other employee benefits	181,485.			
10	Payroll taxes	65,136.			
11	Fees for services (nonemployees)				
а	Management			<u> </u>	
. р	Legal	1,359,242.		,	
С	Accounting	774,810.			
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion	141,135.			
13	Office expenses	742,626.			
14	Information technology .				
15	Royalties				
16	Occupancy				
17	Travel	447,162.			
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	59,450,519.			
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	67,707,995.			
23	Insurance	37,854.		A Company of Manager St. St. St.	Sec. 1777 The SCHOOL SCHOOL MANAGEMENT AND A
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule O.)				
а	PURCHASED POWER	757,725,265.			
b	POWER GENERATION EXPENS	75,908,315.			
С	TRANSMISSION & ANCILLAR	71,434,233.		<u> </u>	
d	FUEL USED IN GENERATION	57,759,664.			
е	All other expenses STATEMENT 1	52,595,503.			
25	Total functional expenses. Add lines 1 through 24e	1,189,103,028.			
26	Joint costs. Complete this line only if the organization			1	
	reported in column (B) joint costs from a combined		1		
	educational campaign and fundraising solicitation.				
	Check here If following SOP 98-2 (ASC 958-720)	I	I		I

Form 990 (2019)
Part X Balance Sheet

CORPORATION

56-0995910

Page 11

11 1 2000	STATES &	Check if Schedule O contains a response or note	to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing				1	
.	2	Savings and temporary cash investments			469,371,764.	2	284,658,348.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			107,332,322.	4	102,583,256.
	5	Loans and other receivables from any current or	forme	officer, director,		£	
		trustee, key employee, creator or founder, substa	antial c	contributor, or 35%			
		controlled entity or family member of any of these				5	
	6	Loans and other receivables from other disqualifi	•				
		under section 4958(f)(1)), and persons described	-	·		6	
ر س	7	Notes and loans receivable, net			2,125,211.	7	2,447,022.
Assets	8	Inventories for sale or use			22,200,362.	8	26,322,868.
As	9	Prepaid expenses and deferred charges			4,215,882.	9	3,063,255.
	10a					(A)	
ĺ		basis. Complete Part VI of Schedule D	10a	2,659,017,384.		100	
	b	Less: accumulated depreciation	10b	1,460,801,232.	1,153,182,409.	10c	1,198,216,152.
	11	Investments - publicly traded securities		STATEMENT 2	297,908,572.	11	358,150,254.
	12	Investments - other securities. See Part IV, line 1	8,873,267.	12	16,812,600.		
	13	Investments - program-related. See Part IV, line 1		STATEMENT 3		13	<u> </u>
	14	Intangible assets	ஆகத்தோ சக	THE CONTROL OF THE PARTY OF THE PARTY.		14	
·-	15	Other assets. See Part IV, line 11			118,248,440.	15	187,974,633.
	16	Total assets. Add lines 1 through 15 (must equa	2,183,458,229.	16	2,180,228,388.		
	17	Accounts payable and accrued expenses		155,787,873.	17	179,120,333.	
•	18	Grants payable		18			
	19	Deferred revenue		19			
i	20	Tax-exempt bond liabilities		20			
	21	Escrow or custodial account liability. Complete F	art IV	of Schedule D		21	
ا پر	22	Loans and other payables to any current or former			THE RESERVE AND THE	100 100 100 100 100 100 100 100 100 100	NATIONAL PROPERTY OF A STATE OF A STATE OF A STATE OF A STATE OF A STATE OF A STATE OF A STATE OF A STATE OF A
Liabilities		trustee, key employee, creator or founder, substa					
<u>≣</u>		controlled entity or family member of any of these			و المساور المس	22	
ٿ	23	Secured mortgages and notes payable to unrelat	•		1,465,911,116.	23	1,291,849,575.
	24	Unsecured notes and loans payable to unrelated			· · · · · · · · · · · · · · · · · · ·	24	
	25	Other liabilities (including federal income tax, pay					
l		parties, and other liabilities not included on lines					
		of Schedule D	,	,	298,891,953.	25	449,836,853.
	26	Total liabilities. Add lines 17 through 25			1,920,590,942.	26	1,920,806,761.
		Organizations that follow FASB ASC 958, chec	k her	e >		33-25.	HATELOPOBERRAL H
es		and complete lines 27, 28, 32, and 33.					
Ę	27	Net assets without donor restrictions			And the state of t	27	
3ali	28	Net assets with donor restrictions				28	
핗		Organizations that do not follow FASB ASC 95	8. che	eck here			
ᆵ		and complete lines 29 through 33.	_,				
ة	29	Capital stock or trust principal, or current funds		625.	29	625.	
ets	30	Paid-in or capital surplus, or land, building, or equ	nt fund	0.	30	0.	
Ass	31	Retained earnings, endowment, accumulated inc	-		262,866,662.	31	259,421,002.
Net Assets or Fund Balances	32	Total net assets or fund balances	J (262,867,287.	32	259,421,627.
~	33	Total liabilities and net assets/fund balances			2,183,458,229.	33	2,180,228,388.
					, , , ,		Form 990 (2019)

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rorm	1990 (2019) CORFORMITOR			Га	10
Pai	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)		1,219		
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,189		
3	Revenue less expenses. Subtract line 2 from line 1	3		,000,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		,867,	
5	Net unrealized gains (losses) on investments	5		,373,	<u>560.</u>
6	Donated services and use of facilities .	6			
7	Investment expenses .	7			
8	Prior period adjustments .	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9		,072,	<u>100.</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	259	,421,	627.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				ليا
				Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		-		ا. ا
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.			لنـــا
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a		Ċ	
	separate basis, consolidated basis, or both:		- ===================================		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	Ļ
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
•	consolidated basis, or both:		, ,	• -	
	Separate basis X Consolidated basis Both consolidated and separate basis		====		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			ĺ
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	<u> </u>
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audıt			1
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2019)

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SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2019
Open to Public
Inspection

OMB No. 1545-0047

Name of the organization

NORTH CAROLINA ELECTRIC MEMBERSHIP CORPORATION

Employer identification number 56-0995910

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 | Part II Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. a Total number of conservation easements 2a . b Total acreage restricted by conservation easements 2b 2c c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) Yes and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

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CORPORATION

Par	rt III Organizations Maintaining C	ollections of Ar	t, Hist	orical Tre	asures, or	Other S	Simila	r Assets	(continu	ed)
3	Using the organization's acquisition, accessi	on, and other records	s, check	any of the f	ollowing that i	make sign	ificant i	use of its		
	collection items (check all that apply).									
а	Public exhibition	d		Loan or excl	hange prograr	n				
b	Scholarly research	е								
c	Preservation for future generations								- · · · · · ·	
4	Provide a description of the organization's co	ollections and explain	n how th	ev further th	ne organization	n's exemp	t purpo	se in Part	XIII.	
5	During the year, did the organization solicit									
-	to be sold to raise funds rather than to be m								Yes	☐ No
Par	rt IV Escrow and Custodial Arran					es" on Fo	orm 990), Part IV, I	ine 9, or	
	reported an amount on Form 990, Pa			Ū						
1a	Is the organization an agent, trustee, custod	an or other intermed	ary for o	contributions	s or other asse	ets not inc	luded			
	on Form 990, Part X?		-						Yes	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing t	able						
	, ,	·							Amount	
С	Beginning balance						1c		-	
	Additions during the year						1d		-	
	Distributions during the year						1e	- "		
f	Ending balance	••					1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for e	escrow or cu	istodial accou	nt liability	?		Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII.	. Check here if the ex	planatio	n has been	provided on P	art XIII				
Par	rt V Endowment Funds. Complete	if the organization an	swered	"Yes" on Fo	rm 990, Part I	V, line 10.				
		(a) Current year	(b) F	nor year	(c) Two years	back (d) Three	years back	(e) Four y	ears back_
· 1a	Beginning of year balance									
b	Contributions									
. с	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the cur-	rent year end balance	e (line 1g	a, column (a)) held as:					
а	Board designated or quasi-endowment	-	%							
ь	Permanent endowment	%								
С		%								
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.								
3a	Are there endowment funds not in the posse		tion tha	t are held ar	nd administere	d for the	organiz	ation	_	
	by								\	'es No
	(i) Unrelated organizations								3a(i)	
	(ii) Related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organization	ations listed as requir	ed on S	chedule R?					3b	
4	Describe in Part XIII the intended uses of the		wment f	unds.						
Pa	rt VI Land, Buildings, and Equipm	nent.								
	Complete if the organization answere	d "Yes" on Form 990), Part IV	/, line 11a. S	ee Form 990,	Part X, Im	e 10.			
	Description of property	(a) Cost or o	ther	(b) Cost	or other	(c) Acc	umulat	ed	(d) Book	value
		basis (investr	nent)	basis	(other)	depre	eciation			
1a	Land			ļ	204,173.		_			04,173.
b	Buildings .				,263,299.	9	342,			20,461.
c	Leasehold improvements .				,371,086.			175.		09,911.
d	Equipment				,806,565.		7,663,			43,102.
$\overline{}$	Other			·	,372,261.	1,433	3,133,	756.	1,095,2	
Tota	I. Add lines 1a through 1e. (Column (d) must e	equal Form 990. Part	X. colun	nn (B). line 1	0c.)				1,198,2	
								Schedule	D (Form	990) 2019

Part VII Investments - Other Securities.	· · · · · · · · · · · · · · · · · · ·		rage C
Complete if the organization answered "Yes" o			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-	of-year market value
(1) Financial derivatives .			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)		1	
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			* *
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o	n Form 990. Part IV. line	11c. See Form 990. Part X. line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
. (8)			
(9)		- , .	, ,
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets.			
Complete if the organization answered "Yes" o		e 11d. See Form 990, Part X, line 15.	
(a) D	escription		(b) Book value
(1) CONSTRUCTION WORK IN PROCESS			50,338,058.
(2) DEFERRED DECOMMISSIONING COSTS			6,709,300.
(3) OTHER DEFERRED COSTS			125,620,963.
(4) LOSS ON REFINANCING			5,306,312.
(5)	_		
(6)			
(7)			•
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line Part X Other Liabilities.	15.)	>	187,974,633.
Complete if the organization answered "Yes" o	n Form 990. Part IV line	a 11e or 11f See Form 990 Part Y line 25	
(a) Description of lightly	ii roiiii 990, rait iv, iiile	e TTE OF TTI. GEE FORM 550, Fart X, line 25.	(b) Book value
<u></u>			(b) Book value
(1) Federal income taxes	A TO T ON		292,304,256.
(2) DECOMMISSIONING ASSET RETIREMENT OBLIG	•		
(3) POSTRETIREMENT/POST EMPLOYMENT BENEFIT	5 OBLIGATION	· ·	15,979,416.
(4) REGULATORY LIABILITIES	<u> </u>		65,761,586.
(5) CAPITAL LEASE OBLIGATIONS			4,154,332.
(6) UNREALIZED GAINS & LOSSES			71,637,263.
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X, col. (B) line	25.)	>	449,836,853.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

	dule D (Form 990) 2019 CORPORATION		95910	Page 4
Pai	t XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Ret	urn.		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total revenue, gains, and other support per audited financial statements	1	1,219	,091,025.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.			
а	Net unrealized gains (losses) on investments . 2a			
b	Donated services and use of facilities 2b			
С	Recoveries of prior year grants 2c			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d	2e		0.
3	Subtract line 2e from line 1	3	1,219	,091,025.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		<u> </u>	
а	Investment expenses not included on Form 990, Part VIII, line 7b	•		
b	Other (Describe in Part XIII.) 4b 12,003.			
-	Add lines 4a and 4b	4c		12,003.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	1,219	,103,028.
Pai	t XII Reconciliation of Expenses per Audited Financial Statements With Expenses per R			
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total expenses and losses per audited financial statements	1	1 189	,091,025.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.	. •		
	Donated services and use of facilities 23.			
a h	Prior year adjustments 2b			
0	Other losses 2c 2c 2c			,
	Other (Describe in Part XIII.)			
	,			0.
	Add lines 2a through 2d	2e	1 189	,091,025.
3	Subtract line 2e from line 1	3	1,105	,051,025.
.4	Amounts included on Form 990, Part IX, line 25, but not on line 1.			
a	Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) 4a 12,003.			
þ				12 002
C	Add lines 4a and 4b	4c	1 100	12,003.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18,) † XIII Supplemental Information.	5	1,109	,103,028.
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4, 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.			
PART	XI, LINE 4B - OTHER ADJUSTMENTS:			
REVE	NUE RECLASS	. .		
PART	XII, LINE 4B - OTHER ADJUSTMENTS:			
EXPE	NSE RECLASS			
			-·· · ·	
				_
	· · · · · · · · · · · · · · · · · · ·			_
			/3	,.A

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No 1545-0047	2019	Open to Public

▶ Go to www.irs.gov/Form990 for the latest information. NORTH CAROLINA ELECTRIC MEMBERSHIP

2 [**Employer identification number** 56-0995910 X Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection General Information on Grants and Assistance critena used to award the grants or assistance? Name of the organization Part

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete	cedures for monito	oring the use of grant fur ations and Domestic (ands in the United	States. omplete if the orga	nization answered "Y	e of grant funds in the United States. Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV. line 21, for any	IV. line 21, for any
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed	5,000. Part II can I	be duplicated if addition	nal space is neede	jd.			
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ECONOMIC DEVELOPMENT PARTNERSHIP 15000 WESTON PARKWAY CARY, NC 27513	46-4840814 501(C)(3	501(C)(3)	50,000.	.0			ECONOMIC DEVELOPMENT ASSISTANCE
ENERGYUNITED PO BOX 1831 STATESVILLE, NC 28687	56-2097218 5 01(C)(12	501(C)(12)	35,334.	0			EDUCATIONAL ASSISTANCE
NRECA INTERNATIONAL FOUNDATION PO BOX 75472 BALTIMORE, MD 21275	52-1387851 501(C)(3	501(C)(3)	25,000.	0.			CONTRIBUTION
UNC CHARLOTTE 8700 PHILLIPS ROAD CHARLOTTE, NC 28223	56-0791228 501(C)(3	501(¢)(3)	25,000.	0			EDUCATIONAL ASSISTANCE
ECONOMIC DEVELOPMENT PARTNERSHIP 15000 WESTON PARKWAY CARY, NC 27513	46-4840814 501(C)(3	501(C)(3)	25,000.	0			ECONOMIC DEVELOPMENT ASSISTANCE

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

21.

35.

ENERGY RESEARCH DEVELOPMENT

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25,000.

23-7175375 B01(C)(3)

ELECTRIC POWER RESEARCH INSTITUTE

BOULEVARD - CHARLOTTE, NC 28262 INC. - 1300 WEST WT HARRIS

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Part II Continuation of Grants and Other Assistance to Governments and	Assistance to Gov		Organizations in the United States	- 1	(Schedule I (Form 990), Part II.)	(H)	•
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance .
NC STATE UNIVERSITY FOUNDATION 1210 VARSITY DRIVE, SUITE 202 RALEIGH, NC 27606	56-6049503	501(C)(3)	20,000.	.0			EDUCATIONAL ASSISTANCE
NC BUSINESS LEADERS FOR EDUCATION 2826 LAZY LN WINSTON SALEM, NC 27106	46-2988453	501(C)(3)	20,000.	0.			EDUCATIONAL CONTRIBUTION
NC AGRICULTURAL FOUNDATION CAMPUS BOX 7645, NC STATE UNIVERSARY CAMPUS - RALEIGH, NC 27695	56-6049304	501(C)(3)	18,160.	•0	-		AGRICULTURAL ASSISTANCE
NC AGRICULTURAL FOUNDATION CAMPUS BOX 7645, NC STATE UNIVERSARY CAMPUS - RALEIGH, NC 27696	56-6049304	501(C)(3)	18,160.	•0			AGRICULTURAL ASSISTANCE
NC AGRICULTURAL FOUNDATION CAMPUS BOX 7645, NC STATE UNIVERSARY CAMPUS - RALEIGH, NC 27697	56-6049304 501(C)(3)	501(C)(3)	18,160.	.0			AGRICULTURAL ASSISTANCE
NC AGRICULTURAL FOUNDATION CAMPUS BOX 7645, NC STATE UNIVERSARY CAMPUS - RALEIGH, NC 27695	56-6049304	501(C)(3)	18,160.	0			AGRICULTURAL ASSISTANCE
BLUE RIDGE EMC PO BOX 250 LENOIR, NC 27502	56-0160075 501(C)(12)	501(C)(12)	16,821.	0			EDUCATIONAL ASSISTANCE
BRUNSWICK EMC PO BOX 826 SHALLOTTE, NC 27261	56-0154512	501(C)(12)	15,796.	.0	_		EDUCATIONAL ASSISTANCE, MEDICAL DONATION
RUTHENPORD EMC PO BOX 1569 FOREST CITY, NC 27546	56-0386171 501(C)(12)	501(C)(12)	15,101.	.0			EDUCATIONAL ASSISTANCE
							Schedule I (Form 990)

MEMBERSHIP
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CAROLINA
NORTH

Schedule I (Form 990) CORPORATION Part II Continuation of Grants and Other Assistance to Governments and	Assistance to Gov	Governments and Organ	Organizations in the United States		(Schedule I (Form 990), Part II.)		56-0995910 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	1 7 7 7 1	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NC AGRIBUSINESS COUNCIL INC. 2500 REGENCY PKWY CARY, NC 27518	56-1029240	501(C)(3)	15,000.	.0			AGRICULTURAL ASSISTANCE
SHRINERS CHILDREN'S HOSP FUND 2500 REGENCY PKWY CARY, NC 27518	56-1029240 501(C)(6)	501(C)(6)	15,000.	.0	-رئي -		AGRICULTURAL ASSISTANCE
CAROLINA PARTNERSHIP FOR REFORM 9660-138 FALLS OF NEUSE ROAD RALEIGH, NC 27615	46-2332524 501(C)(4)	501(C)(4)	15,000.	.0			EDUCATION & ECONOMIC ASSISTANCE
UNION POWER COOPERATIVE PO BOX 5014 MONROE, NC 28111	56-0435549	501(C)(12)	13,835.	.0	*		EDUCATIONAL ASSISTANCE
NC JAYCEE BURN CENTER 101 MANNING DR CHAPEL HILL, NC 27514	56-6001393	501(C)(3)	12,500.	0.	थ्युः स्थाप		CONTRIBUTION
JONES ONSLOW EMC 259 WESTERN BLVD JACKSONVILLE, NC 28546	56-0283268 501(C)(12)	501(C)(12)	12,422.	0.	** . *		EDUCATIONAL ASSISTANCE
WAKE EMC PO BOX 1060 HILLSBOROUGH, NC 27894	56-0440935	501(C)(12)	11,487.	0.	÷		EDUCATIONAL ASSISTANCE
LUMBEE RIVER EMC PO BOX 830 RED SPRINGS, NC 27560	56-0305124	501(C)(12)	11,312.	0	2 سمود تا		EDUCATIONAL ASSISTANCE
SOUTH RIVER EMC PO BOX 931 DUNN, NC 27702	56-0405464 501(C)(12)	501(C)(12)	10,200.	0.			EDUCATIONAL ASSISTANCE
					o *20		Schedule I (Form 990)

MEMBERSHIP
ELECTRIC
CAROLINA
NORTH

Schedule I (Form 990) CORPORATION Part II Continuation of Grants and Other Assistance to Governments and	ATION Ad Other Assistance to Gov	Governments and Organi	Organizations in the United States		, (Schedule I (Form 990), Part II.)		56-0995910 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NCLBC FOUNDATION PO BOX 27862 RALEIGH, NC 27862	56-1589364	501(C)(3)	10,000.	0.			CONTRIBUTION
LEADERSHIP NORTH CAROLINA 2700 WYCLIFF RD STE 402 RALEIGH, NC 27607	56-1757109	501(C)(3)	10,000.	.0			CONTRIBUTION
INSTITUTE FOR EMERGING ISSUES CENTENNIAL CAMPUS BOX 7406 RALEIGH, NC 27695	56-6000756	501(C)(3)	10,000.	°°			EDUCATIONAL ASSISTANCE
OCCONEECHEE COUNCIL 3231 ATLANTIC AVE RALEIGH, NC 27604	56-0529984	501(C)(3)	10,000.	.0			CIVIC DONATION
PIEDMONT EMC PO DRAWER 1179 HILLSBOROUGH, NC 27278	56-0358446	501(C)(12)	9,328.	0.			EDUCATIONAL ASSISTANCE
CARTERET CRAVEN EC PO BOX 1490 NEWPORT, NC 28802	56-0168825	501(C)(12)	9,316.	0.			EDUCATIONAL ASSISTANCE
HAYWOOD EMC 376 GRINDSTONE RD WAYNESVILLE, NC 28785	56-0193499	501(C)(12)	8,732.	0.			EDUCATIONAL ASSISTANCE
TOBACCO FARM LIFE MUSEUM INC PO BOX 88 KENLY, NC 28115	58-1544798 501(C)(3)	501(C)(3)	8,000.	0.	فستقد سنست		AGRICULTURAL ASSISTANCE
RONAĜD MCDONALD HOUSE 549 MOYE BLVD GREENVILLE, NC 27834	36-2934689	501(C)(3)	7,733.	o			CIVIC DONATION
							Schedule I (Form 990)

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w.							56-0995910 Page 1
Part II Continuation of Grants and Other Assistance to Governments and	Assistance to Gov		Organizations in the United States		(Schedule I (Form 990), Part II.)	t II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RURAL ECONOMIC DEVELOPMENT CENTER INC - 4021 CARYA DR - RALEIGH, NC 27610	56-1552375	501(C)(3)	7,500.	0.			ECONOMIC DEVELOPMENT ASSISTANCE
FOUR COUNTY EMC PO BOX 667 BURGAW, NC 28458	56-0227152	501(C)(12)	7,360.	.0			EDUCATIONAL ASSISTANCE
RANDOLPH EMC PO BOX 40 ASHEBORO, NC 28042	56-0371555	501(C)(12)	7,316.	0.			EDUCATIONAL ASSISTANCE
NC AGRICULTURAL FOUNDATION CAMPUS BOX 7645, NC STATE UNIVERSARY CAMPUS - RALEIGH, NC 27606	56-6049304	501(C)(3)	6,500.	0	_		AGRICULTURAL ASSISTANCE
SURRY YADKIN EMC PO BOX 305 DOBSON, NC 27505	56-0421795	501(C)(12)	6,250.	0.			EDUCATIONAL ASSISTANCE
TIDELAND EMC 25831 HWY 264 E PANTEGO, NC 25831	56-0993598	501(C)(12)	5,316.	0	: <u>.</u>		EDUCATIONAL ASSISTANCE
TRI COUNTY EMC 4255 ALT US HWY 117 S DUDLEY, NC 28333	56-0432086	501(C)(12)	5,270.	°	<u>.</u>		EDUCATIONAL ASSISTANCE
PEE DEE EMC 575 US HWY 52 S WADESBORO, NC 28170	56-0123345	501(C)(12)	5,266.	.0	- ·		EDUCATIONAL ASSISTANCE
INSTÎTUTE OF POLITICAL LEADERSHIP 2 NEW BERN SQUARE GREENSBORO, NC 27408	56-1553715	501(C)(3)	5,000.	0			POLITICAL LEADERSHIP TRAINING
•							Schedule I (Form 990)

MEMBERSHIP
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NORTH

Schedule I (Form 990) CORPORATION	Precivic	Membersalf					56-0995910 Page 1
Part II Continuation of Grants and Other Assistance to Governments and	ssistance to Gov		izations in the Un	ited States (Sche	Organizations in the United States (Schedule I (Form 990), Part II.)	t II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INSTITUTE OF POLITICAL LEADERSHIP 2 NEW BERN SQUARE GREENSBORO, NC 27408	56-1553715	501(C)(3)	.000,2	0.			POLITICAL LEADERSHIP TRAINING
NCWF P O BOX 10626 RALEIGH, NC 27605	56-1564376	501(C)(3)	.000,2	0			ENVIRONMENTAL OUTREACH
CONSERVATION TRUST FOR NC 1028 WASHINGTON ST RALEIGH, NC 27511	58-1552188	501(C)(3)	5,000.	0.			ENVIRONMENTAL OUTREACH
RURAL ECONOMIC DEVELOPMENT CENTER INC - 4021 CARYA DR - RALEIGH, NC 27610	56-1552375	501(C)(3)	5,000.	0.			ECONOMIC DEVELOPMENT ASSISTANCE
AFRICAN AMERICAN ATELIER 200 N DAVIE ST # 14 GREENSBORO, NC 27401	56-1721902 \$01(C)(3)	501(C)(3)	5,000.	0.			CIVIC DONATION
NORTH CAROLINA CHAMBER 701 CORPORATE CENTER DR STE 400 RALEIGH, NC 27607	56-0340499	501(C)(6)	5,000,	0,			ECONOMIC DEVELOPMENT ASSISTANCE
NC PREE ENTERPRISE FOUNDATION INC PO BOX 12406 RALEIGH, NC 27709	56-1782403	501(C)(3)	5,000.	0			EDUCATIONAL & CIVIC ASSISTANCE
NC FREE ENTERPRISE FOUNDATION INC PO BOX 12406 RALEICH, NC 27709	56-1782403	501(C)(3)	5,000.	0.			EDUCATIONAL & CIVIC ASSISTANCE
NC FREE ENTERPRISE FOUNDATION INC PO BOX 12406 RALEIGH, NC 27709	56-1782403 501(C)(3)	501(C)(3)	5,000.	0.			EDUCATIONAL & CIVIC ASSISTANCE
•							Schedule I (Form 990)

MEMBERSHIP
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CAROLINA
NORTH

Schedule I (Form 990) CORPORATION Part II Continuation of Grants and Other Assistance to Governments and	ssistance to Gov		Organizations in the United States		(Schedule I (Form 990), Part II.)		56-0995910 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GIRL SCOUTS NORTH CAROLINA COASTAL PINES - 6901 PINECREST RD - RALEIGH, NC 27613	56-0791500 501(C)(3)	501(C)(3)	5,000.	0.			CIVIC DONATION
	56-6001393 501(C)(3)	501(C)(3)	.000,8	.0			CONTRIBUTION
NC EDUCATIONAL SCHOLARSHIP FUND INC - PO BOX 40598 - RALEIGH, NC 27603	20-2227646 501(C)(3)	501(C)(3)	5,000.	.0	_		EDUCATIONAL CONTRIBUTION
CAROLINA COMMON ENTERPRISE P.O. BOX 2241 DURHAM, NC 27702	46-0568407	501(C)(3)	5,000.	0.			CONTRIBUTION
CAROLINA COMMON ENTERPRISE P.O. BOX 2241 DURHAM, NC 27702	46-0568407	501(C)(3)	5,000.	0.			CONTRIBUTION
							Schedule I (Form 990)

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MEMBERSHIP
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NORTH

Schedule | (Form 990) (2019) |-Part III | Grants and Othe

Page 2

Schedule I (Form 990) (2019) (f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (d) Amount of non-cash assistance ... -,2-..... _ (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance 932102 10-26-19

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

NORTH CAROLINA ELECTRIC MEMBERSHIP

CORPORATION

Employer identification number 56-0995910

R	artill Questions Regarding Compensation		-	
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			84 3
	First-class or charter travel Housing allowance or residence for personal use		800 CE	
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			N.
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			***
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
		ASET	1117	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			南海
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to		25,335	
	establish compensation of the CEO/Executive Director, but explain in Part III.	藝生		
•	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study		212,184	X's
	Form 990 of other organizations X Approval by the board or compensation committee		1-27	
		NAME OF THE PERSON OF THE PERS	12.4	(7)
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	х	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	\$10.00 mg		h 1.25
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of			
а	The organization?	5a		
b	Any related organization?	5b		
	If "Yes" on line 5a or 5b, describe in Part III.	3.54	14 15	PT (4)
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		172.58	
	contingent on the net earnings of.			
a	The organization?	6a		
	Any related organization?	6b		
	If "Yes" on line 6a or 6b, describe in Part III.	27 - 1250 22 - 1250 22 - 1250	30.3	LE S
7				型影響
	not described on lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	0.120	77.55.24	13.38
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	-	Trick to the last
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	ARCE IN		
_	Regulations section 53.4958-6(c)?	9	- CASSAGE	- Sacración

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019



Schedule J (Form 990) 2019

. 56-0995910

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(I) (III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, Inn. 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denemis	(a)-(i)(a)	in column (b) reported as deferred on prior Form 990
(1) JOSEPH P. BRANNAN	(1)	1,630,578.	0	0.	259,927.	29,216.	1,919,721.	0.
EXECUTIVE VP & CEO	: (2)	0	0	0	0	0	0.	.0
(2) LARK S. JAMES	Ξ	778,204.	0	0.	116,351.	28,522.	923,077.	0
SENIOR VP, FINANCE & CFO	: <u>(</u>	0	0	0	0	0.	0.	.0
(3) MICHAEL W. BURNETTE	Ξ	678,951.	.0	0	106,387.	17,079.	802,417.	0
SENIOR VP & COO	E	0.	.0	•0	0	0	•0	0
(4) RICHARD M. FEATHERS	Θ	454,437.	0	0	92,892.	27,796.	575,125.	• 0
SENIOR VP, GENERAL COUNSEL	: 🗎	0	.0	•0	0	0	0.	0
(5) NELLE P. HOTCHKISS	Ξ	419,678.	0	0	90,021.	27,715.	537,414.	0
SENIOR VP & COO, NCAEC	(ii)	0	0	0	0	• 0	.0	• 0
(6) CHRISTOPHER W. VANLOKEREN	Ξ	304,262.	.0	0	40,012.	27,441.	371,715.	•0
CHIEF INFORMATION OFFICER	E	0	•0	• 0	0	0.	0.	• 0
(7) LONNIE E. MOORE	ε	298,511.	.0	0	56,104.	16,146.	370,761.	•0
SENIOR VP & COO, TEMA	: E	0	.0	*0	0	.0	0.	• 0
(8) LEE S. RAGSDALE	(i)	.259,462	0.	• 0	74,249.	27,195.	360,906.	• 0
SENIOR VP, GRID INFRASTRU	(ii)	0	0.	0	0	0.	0.	0.
(9) DOUGLAS R. BROWNE	0)	236,257.	0.	*0	66,714.	26,845.	329,816.	0.
VICE PRESIDENT, FINANCE & ACCOUNTING		0	0	•0	0	0.	0	•0
(10) CHARLES E. BAYLESS	Θ	217,206.	0	0	58,126.	15,367.	290,699.	0.
ASSISTANT SECRETARY/TREASURER	(ii)	0	0.	•0	0.	0.	0.	0.
(11) MICHAEL D. YOUTH	(1)	182,281.	.0	•0	35,939.	14,991.	233,211.	0.
ASSISTANT SECRETARY/TREASURER	(ii)	0	0.	0	0	0.	•0	0.
	(1)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(1)							
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	(1)							

Schedule J (Form 990) 2019

NORTH CAROLINA	INA	ELECTRIC	MEMBERSHIP	
CORPORATION				

Schedule J (Form 990) 2019

Page 3

56-0995910

Schedule J (Form 990) 2019 Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. 2= ه =د-÷÷ IN 2019 AS PER THE TERMS OF THE COMPANY'S EXECUTIVE BENEFIT RESTORATION W. BURNETTE, LARK S. JAMES, NELLE P. HOTCHKISS AND RICHARD M. FEATHERS RECEIVED PAYMENTS OF \$569,516, \$258,681, \$305,462, \$79,831 AND \$84,621 PLAN, AFTER ATTAINING REQUIRED VESTING TERM JOSEPH P. BRANNAN, MICHAEL Part III | Supplemental Information EXPLANATION FOR LINE 4B: RESPECTIVELY. 932113 10-21-19

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019
Open To Public Inspection

Name of the organization

NORTH CAROLINA ELECTRIC MEMBERSHIP

Employer identification number 56-0995910

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1 (a) Name of disqualified person (b) Relationship between disqualified person and organization (c) Description of transaction (d) Corrected?

Yes No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization \$\frac{56-0995910}{\text{(d) Corrected?}}\]

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26, or if the organization

reported an amount on Form 990, Part X, line 5, 6, or 22 (d) Loan to or (a) Name of (b) Relationship (c) Purpose (i) Written (e) Original (f) Balance due (g) In by board or from the agreement? interested person with organization of loan principal amount default? committee? organization? To From Yes Yes No No No Yes Total \$

Part III | Grants or Assistance Benefiting Interested Persons.

Complete if the organization	answered "Yes" on Form 990, Pa	art IV, line 27.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
	<u> </u>			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019



Schedule L (Form 990 or 990-EZ) 2019 CORPO	RATION		56-09959	10	Page 2
•	volving Interested Persons.	th or Ollo			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
PAUL FLYTHE	EMPLOYEE	201,996.	SEE SCH O	<u> </u>	х
			<u> </u>	 	
				 	<u> </u>
				<u> </u>	
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	-			 	
Part V Supplemental Information					
Provide additional information for	responses to questions on Schedule L (see in	nstructions).			
SCHEDULE L, PART IV, COLUMN D:					
THE INDIVIDUALS WHO SERVE AS THE BO			 		
ALSO DIRECTORS, OFFICERS OR KEY EMP					
COOPERATIVES AND MAY BE DIRECTORS O	F RELATED ENTITIES. NCEMC DOES NO	T			
PROVIDE ANY COMPENSATION TO ITS DIF	ECTORS IN ADDITION NORMO DOES NO	ייינ			
THE THE PART COMPANY TO TH	and the state of t	· <u>-</u>			
DIRECTLY COMPENSATE NOR HAS IT UNDE	RTAKEN ANY SINGLE TRANSACTION IN				
PAGEGG OF \$10,000 OF A GENTEG OF ME	ANGLORIONG IN EVORED OR 6100 000	mo.			
EXCESS OF \$10,000 OR A SERIES OF TR	CANSACTIONS IN EXCESS OF \$100,000	10			
ANY INTERESTED PERSON, INCLUDING CU	RRENT AND FORMER OFFICERS, DIRECT	rors			
AND FAMILY MEMBERS OF CURRENT AND E	ORMER OFFICERS, DIRECTORS OR KEY				
EMPLOYEES.					
			<u> </u>		

SCHEDULE 0

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Inspection

OMB No 1545-0047

Name of the organization

NORTH CAROLINA ELECTRIC MEMBERSHIP

Employer identification number

CORPORATION	56-0995910
FORM 990, PART VI, SECTION A, LINE 6:	
THE COMPANY IS A MEMBER-OWNED GENERATION AND TRANSMISSION ELECTRIC	
COOPERATIVE OWNED BY 25 NORTH CAROLINA ELECTRIC COOPERATIVES.	
FORM 990, PART VI, SECTION A, LINE 7A:	
THE COMPANY'S BOARD OF DIRECTORS IS COMPRISED OF 50 DIRECTORS REPRESENTING	
THE GENERAL MANAGER OR CHIEF EXECUTIVE OFFICER FROM EACH OF THE 25 MEMBERS	-
AND 25 DIRECTORS SELECTED FROM THE BOARD OF DIRECTORS FROM EACH OF THE 25	
MEMBERS. THE BOARD OF DIRECTORS ELECTS THE OFFICERS OF THE BOARD OF	
DIRECTORS.	
·	
FORM 990, PART VI, SECTION A, LINE 7B:	
DECISIONS BY THE BOARD OF DIRECTORS ARE SUBJECT TO THE APPROVAL OF A	
MAJORITY OF THE BOARD MEMBERS.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE 2019 FORM 990 WAS DISCUSSED AT THE COMPANY'S BOARD OF DIRECTORS'	
MEETING IN APRIL, 2020 AND THE FORM IS AVAILABLE UPON REQUEST.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE COMPANY HAS A CONFLICT OF INTEREST POLICY IN PLACE FOR ALL STAFF AND	
MEMBERS OF THE BOARD OF DIRECTORS IN 2019. DIRECTORS, OFFICERS AND SENIOR	
MANAGEMENT ARE REQUIRED TO ANNUALLY DISCLOSE, VIA A WRITTEN QUESTIONNAIRE,	
ANY CONFLICTS OF INTEREST.	

Schedule O (Form 990 or 990-EZ) (2019)	Page 2
Name of the organization · NORTH CAROLINA ELECTRIC MEMBERSHIP CORPORATION	Employer identification number 56-0995910
COMPENSATION OF THE COMPANY'S CEO IS REVIEWED ANNUALLY BY THE EXECUTIVE	
COMMITTEE. THE EXECUTIVE COMMITTEE RECOMMENDS A COMPENSATION AMOUNT TO THE	
FULL BOARD OF DIRECTORS. THE FULL BOARD OF DIRECTORS VOTES ON THE	
COMPENSATION.	
COMPENSATION FOR OTHER OFFICERS AND KEY EMPLOYEES IS DETERMINED THROUGH	
ANNUAL PERFORMANCE REVIEWS AND PERIODIC INDUSTRY EVALUATIONS. COMPENSATION	
IS BASED ON BOTH QUALITATIVE AND QUANTITATIVE FACTORS.	
	
FORM 990, PART VI, SECTION C, LINE 19:	
NCEMC'S GOVERNING DOCUMENTS ARE AVAILABLE ON THE NORTH CAROLINA SECRETARY	
OF STATE'S WEBSITE. ALL OTHER INFORMATION IS AVAILABLE UPON REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
POST RETIREMENT BENEFITS ADJUSTMENT -2,072,100.	
FORM 90, SCH L, PART IV, COLUMN D	
BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:	
PAUL FLYTHE, AN EMPLOYEE OF THE COMPANY, IS THE SPOUSE OF A CURRENT	
DIRECTOR.	
	
	•

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Open to Public Inspection

OMB No 1545-0047 2019

► Go to www.irs.gov/Form990 for instructions and the latest information.

NORTH CAROLINA ELECTRIC MEMBERSHIP

CORPORATION

Name of the organization

Department of the Treasury Internal Revenue Service

Employer identification number 56-0995910

> Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part

(a)	(q)	(2)	(P)	(e)	E
Name, address, and EIN (if applicable)	Pnmary activity	Legal domicife (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
			•		
		-			
		-			
		3 -			
				_	
		-			
				-	
		-			
Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt	tions. Complete if the organization an	swered "Yes" on Form 990, Par	t IV, line 34, becaus	e it had one or more r	elated tax-exempt

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ited tax-ex	
nore rela	
d one or r	
4, because it had one or more reli	
ırt IV, line	
Form 990, Part IV, line 3	
" on Forn	
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plete if the	
ns. Com	
ganization	
empt Ore	
d Tax-Ex	tax year.
of Relate	dunng the
tification	nizations (
I Ident	organ
	100

(a)	(q)	(0)	(p)	(e)	(J)	(6)	(P.V.4.2)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 3 12(b) controlled	(c) Y(a)
of related organization		foreign country)	section	status (if section	entity	entity?	؍
				501(c)(3))		Yes	No
NORTH CAROLINA ASSOCIATION OF ELECTRIC							
COOPERATIVES, INC 56-1189186, 3400 SUMNER							
BOULEVARD, RALEIGH, NC 27616	MEMBER SERVICES	NORTH CAROLINA	501(C)(6)	N/A	NO		×
HUMAN CONNECTIONS FOUNDATION, INC							
65-1261123, 3400 SUMNER BOULEVARD, RALEIGH,							
NC 27616	DISTRIBUTES RELIEF FUNDS	NORTH CAROLINA	501(C)(3)	NO	NO		×
				-			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

NORTH CAROLINA ELECTRIC MEMBERSHIP

Schedule R (Form 990) 2019 CORPORATION

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

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General or Percentage managing ownership Ξ Yes No 9 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) Ξ Disproportionate Yes No allocations? Ξ Share of end-of-year assets <u>6</u> Share of total income Œ Predominant income (related, unrelated, excluded from tax under sections 512-514) e (d)
| Direct controlling entity (c)
Legal
domicite
(state or
foreign Pnmary activity 9 Name, address, and EIN of related organization <u>a</u>

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a) (b)	(a)	(c)	(p)	(e)	()	(6)	ε	€	
Name, address, and EIN of related organization	Pnmary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp,	Share of total income	Share of end-of-year	Percentage ownership	Section 512(b)(13) controlled entity?	(13) 7 ∥8d 7 m
		country)		or trust)		assets	1	Yes No	2
THE TARHEEL ELECTRIC MEMBERSHIP ASSOCIATION									
- 56-0575465, 3400 SUMNER BOULEVARD,	MATERIAL AND								
RALEIGH, NC 27616	EQUIPMENT SALES	NC	N/A	C CORP					×
NCEMC SOLAR ONE, LLC - 47-1520849									
3400 SUMNER BOULEVARD									
RALEIGH, NC 27616	SOLAR ENERGY ACTIVITY	NC	NCEMC	c corp	1,000.	1,000.	1008		×
							_		

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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

All the day of the Man Care to the day of th					Ь.	;
Note: Complete line in any entity is listed in Faits II, III, or to this schedule. 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	lated organizarions listed i	n Parts II-IV?		res	2
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	$\overline{\cdot}$	×
b Gift, grant, or capital contribution to related organization(s)			:	1 b		×
c Giff, grant, or capital contribution from related organization(s)				10		X
d Loans or loan guarantees to or for related organization(s)	•			1d		×
e Loans or loan guarantees by related organization(s)				1e		×
		_				
f Dividends from related organization(s)				=	-	×
g Sale of assets to related organization(s)				1g		×
h Purchase of assets from related organization(s)				ŧ		×
i Exchange of assets with related organization(s)		æ		Ψ		×
j Lease of facilities, equipment, or other assets to related organization(s)				1j		×
					Ì]
k Lease of facilities, equipment, or other assets from related organization(s)			٠	¥		×
I Performance of services or membership or fundraising solicitations for related organization(s)	nization(s)	- 1		=	×	
m Performance of services or membership or fundraising solicitations by related organization(s)	nization(s)			13		×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	on(s)			ŧ	×	
 Sharing of paid employees with related organization(s) 		Ŧ		10	×	
p Reimbursement paid to related organization(s) for expenses			•	1p		×
		-	•	19		×
		-				
r Other transfer of cash or property to related organization(s)				÷		×
s Other transfer of cash or property from related organization(s)				1s		×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	ho must complete th	is line, including covered r	elationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	olved		
(1) NORTH CAROLINA ASSOCIATION OF ELECTRIC COOPERATIVES	T	578,404.	578,404, COST ALLOCATION			
(2) NORTH CAROLINA ASSOCIATION OF ELECTRIC COOPERATIVES	N	203,400.	COST ALLOCATION			
(3) NORTH CAROLINA ASSOCIATION OF ELECTRIC COOPERATIVES	0	5,659,724.	COST ALLOCATION			
(4) TARHEEL ELECTRIC MEMBERSHIP ASSOCIATION	0	3,300,908.	COST ALLOCATION			
(5) TARHEEL ELECTRIC MEMBERSHIP ASSOCIATION	L	94,843.	COST ALLOCATION			
(9)						
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Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI Provide the following information for each entity taxed as a partnership through which the organization conducted more than rive percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) gentage nership							0) 2019
o Perç	-				-	-	66 E
(j) General or managing partner?							R (Fo
(h) (i) (j) (k) Dispropor- Lionate amount in box 20 managing ownership allocations? of Schedule K-1 partner? Ves No (Form 1065) ves No							Schedule R (Form 990) 2019
(h) Disproportionate allocations?							
A alloc							
(g) Share of end-of-year assets	!						
(f) Share of total income	ن مینی ک	 -		<u></u>	معتب المعتبية		
(e) Are all pariners sec. 501(c)(3) fer ords? Yes No							
bartr Soil							
(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)							
(c) Legal domicile (state or foreign country)							
(b) Pnmary activity							
(a) Name, address, and EIN of entity							

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Part VII	Supplemental Info	rmation		
	Provide additional inform	nation for responses to questions on Schedule R. See instructions.		
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