For Paperwork Reduction Act Notice, see the separate instructions.

DLN: 93493197060170

2018

OMB No. 1545-0047

Department of the Internal Revenue Service

**Return of Organization Exempt From Income Tax** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

 $\blacktriangleright$  Go to  $\underline{www.irs.gov/Form990}$  for instructions and the latest information.

Open to Public Inspection

A Fo	or th	e <b>2019</b> c	alendar year, or tax year begin	ning 07-01-2018 , and ending 06-3	30-2019				
		pplicable:	C Name of organization	· · ·			D Employe	r identi	fication number
		change	DUKE UNIVERSITY				56-0532	129	
	me ch	-	Doing business as				30 0332		
	tial ret	turn n/terminated							
		d return	Number and street (or P.O. box if ma	ail is not delivered to street address) Room/s	uite		E Telephone	numbe	r
□ Ар	plication	on pending					(919) 68	4-2006	5
			City or town, state or province, cour DURHAM, NC 27701	itry, and ZIP or foreign postal code			<b>G</b> Gross rec	eipts \$ 1	4,182,469,062
			<b>F</b> Name and address of principa	l officer:	H(a)	Is this	a group reti	urn for	
			VINCENT E PRICE 324 BLACKWELL STREET				linates?		□Yes <b>☑</b> No
			DURHAM, NC 27701				subordinate	es	☐ Yes ☐No
[ Tax	x-exer	mpt status:	<b>☑</b> 501(c)(3) □ 501(c)( ) <b>◄</b> (	insert no.) 4947(a)(1) or 527	1	include If "No,		st. (see	instructions)
J W	ebsit	e:► WW	/W.DUKE.EDU		H(c)	Group	exemption r	number	•
					Lyssas	£ £	ti 1041	M Ct-t-	aflamal damaiaila. NC
<b>∢</b> Forn	n of o	rganization	: 🗹 Corporation 🗌 Trust 🔲 Asso	ciation ☐ Other ►	L Year o	r rorma	tion: 1841	M State	of legal domicile: NC
Pa	art I	Sum	mary						
			scribe the organization's mission o						
യ				ON, TO PREPARE FUTURE MEMBERS OF THOSE WHO SUFFER, CURE DISEASE, A				O ADV	ANCE THE
<u>Š</u>	-			THOSE WITH CONTENT OF THE PROPERTY OF		10.12.	12,12,11		
Ë	-								
e Xe	_	Charles Hall	:-			- 250/	-f :kk		
5				continued its operations or disposed of g body (Part VI, line 1a)			or its net as	3 sets.	36
<b>ან</b> სე	l		•	the governing body (Part VI, line 1b)				4	33
Activities & Governance	5	Total nur	nber of individuals employed in cal	lendar year 2018 (Part V, line 2a)			•	5	32,679
3	6	Total nur	nber of volunteers (estimate if nec	essary)				6	3,374
Ř	7a	Total unr	elated business revenue from Part	VIII, column (C), line 12				7a	0
	ь	Net unrel	ated business taxable income fron	n Form 990-T, line 34			•	7b	-298
						Pric	or Year		Current Year
Qı.	8	Contribut	cions and grants (Part VIII, line 1h)				1,476,290,4	88	1,480,705,479
Ravenue	9	Program	05	1,180,280,930					
λċ	10	Investme	ent income (Part VIII, column (A), li	nes 3, 4, and 7d )			682,324,8	59	564,653,43
_	11	Other rev	venue (Part VIII, column (A), lines !	5, 6d, 8c, 9c, 10c, and 11e)			77,297,4	02	77,187,14
	12	Total rev	enue—add lines 8 through 11 (mu	st equal Part VIII, column (A), line 12)		:	3,380,471,4	54	3,302,826,99
	13	Grants ar	nd similar amounts paid (Part IX, c	olumn (A), lines 1–3)			368,877,6	88	394,092,12
	14	Benefits	paid to or for members (Part IX, $cc$	lumn (A), line 4)				0	(
\$	15	Salaries,	other compensation, employee be	nefits (Part IX, column (A), lines 5–10)		:	1,691,039,6	39	1,771,859,48
Expenses	<b>16</b> a	Profession	onal fundraising fees (Part IX, colur	nn (A), line 11e)			540,1	12	735,46
Ġ.	l		raising expenses (Part IX, column (D), I	·					
ш	l		penses (Part IX, column (A), lines	· ·			1,146,924,5	37	1,188,099,60
	l		enses. Add lines 13–17 (must equ	, , , , ,			3,207,381,9	-	3,354,786,67
. 10	19	Revenue	less expenses. Subtract line 18 fro	om line 12			173,089,4		-51,959,68
Net Assets or Fund Balances					Begi	nning (	of Current Ye	:dr	End of Year
age age	20	Total ass	ets (Part X, line 16)			14	4,655,049,1	17	14,959,910,89
Z Z	l		ilities (Part X, line 26)			:	3,270,096,5	00	3,478,627,16
ŽΞ	22	Net asset	s or fund balances. Subtract line 2	21 from line 20		1:	1,384,952,6	17	11,481,283,73
Pa	rt II	Sign	ature Block		<u> </u>				
				ined this return, including accompanying					
	nowle		i, it is true, correct, and complete.	. Declaration of preparer (other than off	icer) is ba	ised of	i ali iniorma	tion of	which preparer has
		1 k							
		Signat	* ure of officer			2020 Date	)-07-14		
Sign Here		\							
	•		HY W WALSH TREASURER r print name and title						
		17	rint/Type preparer's name	Preparer's signature	Date		P	TIN	
Paid	ł						ck LJ if employed		
Pre		er 📴	irm's name 🕨				's EIN ►		
	On		irm's address <b>&gt;</b>			Dha	ne no		
			mm 5 dudi 655 P			Pnor	ne no.		
Mav t	he IR	S discuss	this return with the preparer show	vn above? (see instructions)				- 11	Yes 🗌 No

Cat. No. 11282Y

Form 990 (2018)

Form	990 (2018)					Page <b>2</b>
Pa	rt III Statement	of Program Serv	ice Accomplis	hments		
	Check if Sche	dule O contains a res	ponse or note to	any line in this Part III		🗸
1		organization's missior	•	•		
SEE :	SCHEDULE O					
2	Did the organization	undertake any signifi	cant program ser	vices during the year w	hich were not listed on	
	the prior Form 990 o	or 990-EZ?				🗌 Yes 🗹 No
	If "Yes," describe the	ese new services on S	chedule O.			
3	Did the organization	cease conducting, or	make significant	changes in how it cond	ucts, any program	
	services?					☐ Yes ☑ No
	If "Yes," describe the	ese changes on Sched	lule O.			
4	Section 501(c)(3) an		tions are required	to report the amount	largest program services, as m of grants and allocations to othe	
	(Code:	) (Expenses \$	1,686,835,539	including grants of \$	350,753,062 ) (Revenue \$	923,811,792 )
	See Additional Data					
4b	(Code:	) (Expenses \$	1,002,719,064	including grants of \$	42,615,244 ) (Revenue \$	1,189,392,203 )
	See Additional Data					
4c	(Code:	) (Expenses \$	323,108,320	including grants of \$	723,815 ) (Revenue \$	136,359,960 )
	See Additional Data					
4d	Other program servi	ces (Describe in Sche	dule O.)			
	(Expenses \$	ir	cluding grants of	\$	) (Revenue \$	)
4e	Total program serv	vice expenses >	3,012,662,9	23		

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Yes 2 Yes Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆 . . . Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates Nο 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 4 Yes Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 Nο Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? Nο 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Yes 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? Yes 8 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation No 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 Yes If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Yes 11a b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total Yes 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏 . . . . . . . . . c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its No 11c total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🕏 . . . . . . . . . . d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported Yes 11d in Part X, line 16? If "Yes," complete Schedule D, Part IX 🥞 . . . . . . . . . . . . . . . . e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 11e Yes Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses 11f Nο the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🥦 12a Did the organization obtain separate, independent audited financial statements for the tax year? 12a No b Was the organization included in consolidated, independent audited financial statements for the tax year? **12**b Yes If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 Yes 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . 14a Yes Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments 14b Yes valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . . Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any Yes 15 foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . . 🖠 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to Yes 16 or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, Yes 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) . . . . Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, 18 Yes Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 Nο 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a No b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Yes 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . . Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, Yes column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . . . . . . . . .

orm '	990 (2018)			Page <b>4</b>
Parl	Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?  If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			$\overline{\mathbf{V}}$
	Follow the annual to Box 2 of Forms 1000 Follow 0 10 11 11 11 11 11 11 11 11 11 11 11 1		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 10,494			1
D	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .   1b   0	1		ı

1c

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by Page 5

	<u> </u>			4
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	ĺ
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	SP , UK , TZ , CH , SN , MA , IN , KE , SW , DA , NO , MY , If "Yes," enter the name of the foreign country: $\blacktriangleright$ PL , PO , GR , EI			
5a	Subsessiths showing and a second subsection of the second state of the second	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7</b> b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	Yes	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
	,	8		<u> </u>
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		1

**b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O.

**b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N . . . .

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Gross income from other sources (Do not net amounts due or paid to other sources

**b** If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

a Is the organization licensed to issue qualified health plans in more than one state?

which the organization is licensed to issue qualified health plans . . . . .

**b** Enter the amount of reserves the organization is required to maintain by the states in

14a Did the organization receive any payments for indoor tanning services during the tax year? .

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter:

11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders .

Enter the amount of reserves on hand .

If "Yes," complete Form 4720, Schedule O .

against amounts due or received from them.) .

;	

9h

12a

13a

14a

14b

15

Yes

Form 990 (2018)

No

10a

10b

11a

11b

12b

13b

13c

Page **6** 

01111	230 (2010)			rage 0
Pa	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to	lines
Se	ction A. Governing Body and Management			
	Established and Continuous Contin		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year  1a 36			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7</b> b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a 10b		No
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the			
	form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	42-	V	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		.,	
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
So	ection C. Disclosure	100		
<u>3e</u> 17	List the States with which a copy of this Form 990 is required to be filed▶			
18	MD , MA , MI , NH , NJ , NY , OR , SC  Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s			
	only) available for public inspection. Indicate how you made these available. Check all that apply.			
	Own website  Another's website  Upon request  Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:  DUKE UNIVERSITY 324 BLACKWELL ST STE 850 DURHAM, NC 27701 (919) 684-2006			

Form 990 (2	2018)										Page <b>7</b>
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	e in t	his	Part VI	١.			$\square$
Section	A. Officers, Directors, Tru	stees, Key E	mploy	rees	, an	d F	lighe	st C	Compensated En	nployees	
•	e this table for all persons require	ed to be listed.	Report	comp	ensa	tion	for th	е са	lendar year ending	with or within the o	rganization's tax
<ul> <li>List all</li> </ul>								als o	or organizations), re	gardless of amount	
• List all o	of the organization's <b>current</b> key	employees, if	any. Se	e inst	ructi	ons	for de	finit	ion of "key employe	e."	
who receive	d reportable compensation (Box										)
								ed e	employees who rece	ived more than \$10	0,000
											e
			ectors;	instit	utior	nal t	rustee	s; of	ficers; key employe	es; highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related	than o	ne bo oth a	o not ox, u in off tor/t	t che inles ficer rust	ss pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	<ey employee<="" td=""><td>Highest compensated employee</td><td>Former</td><td>•</td><td>MISC)</td><td>related organizations</td></ey>	Highest compensated employee	Former	•	MISC)	related organizations
See Addition	al Data Table										
Name and Title  Average hours per week (list any hours for related  Average hours per week (list any hours for related any hours for											
-											

DPR CONSTRUCTION

2000 AERIAL CENTER PKWY STE 118 MORRISVILLE, NC 27560

compensation from the organization ► 748

Form 990 (2018)													Page 8
Part VII Section A. Officers, D	irectors, Trustees	, Key	Empl	loye	es,	and	High	hest Comp	ensat	ed Employees	(cont	inued)	
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than c	one bo	ox, u in off	t che inles ficer	eck moss pers r and a ree)	son	(D) Reporta compens from t organizatio	ible ation he on (W-		w-	Estim amount of compen from	ated of other sation the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-N	lisc)	2/1099-MISC	)	organizat relat organiz	ted
ee Additional Data Table				H	$\vdash$								
					Г						$\top$		
											$\top$		
b Sub-Total	to Part VII, Section	Α				<b>&gt;</b>		32,802	,435	47,00	00		3,087,1!
Total number of individuals (inclu of reportable compensation from	uding but not limited	to thos			bove	e) who	rece	eived more I	han \$	100,000			
												Yes	No
Did the organization list any <b>for</b> line 1a? <i>If "Yes," complete Sched</i>				•		oyee,		ghest compe	ensate •	d employee on · · ·	3	Yes	
For any individual listed on line 1 organization and related organization individual										m the	4	Yes	
Did any person listed on line 1a services rendered to the organiza									or inc	dividual for		+ 132	
Section B. Independent Cont	<u> </u>					——	3011	• • •			5		No
Complete this table for your five	highest compensate										npen	sation	
from the organization. Report co	(A)		year	ena	ing	with o	r WIT	tnin the orga		(B)			C)
N ANSKA USA BUILDING INC	lame and business addre	:SS		-				COI		cription of services CTION SERVICE			nsation 3,429,45
09 EMPEROR BLVD SUITE 200													
RHAM, NC 27703 CHASE CONSTRUCTION SERVICES LLC								COI	NSTRUC	CTION SERVICE		58	3,103,52
4 BLACKWELL ST 130													
IRHAM, NC 27701 LFOUR BEATTY CONSTRUCTION								CO	NSTRUC	CTION SERVICE		29	9,884,94
6 S MCDOWELL ST STE 200 LEIGH, NC 27601													
D-ATLANTIC INFRASTRUCTURE SYSTEMS								CO	NSTRUC	CTION SERVICE		25	5,651,98
5 PINEBROOK KNOLLS DRIVE INSTON SALEM, NC 27105													
PR CONSTRUCTION					_			col	NSTRUC	CTION SERVICE		24	1.142.545

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

24,142,545

CONSTRUCTION SERVICE

Part		` '	Revenue									rage 3
		Check if Schedul	e O contains a	respo	onse or note to any		Part VIII				<u> </u>	🗆
						(A) Total reve	enue	Relat exe fund	B) ed or mpt ction	<b>(C)</b> Unrelat busine revenu	ss	(D) Revenue excluded from tax under sections
	1a	Federated campaig	ns	1a				reve	enue			512 - 514
nts Ints		• Membership dues	Ļ	<b>1</b> b								
Gra not		: Fundraising events		1c	6,003,262							
18, T		Related organizatio	ns	1d	120,304,279							
<u>ā</u> 2≝	6	Government grants (co	ontributions)	1e	736,037,985							
ns, Sir	f	All other contributions										
utio		and similar amounts n above	ot included	1f	618,359,953							
를 들	ē	Noncash contribution	ons included	11	E92 206							
Contributions, Gifts, Grants and Other Similar Amounts	١,	in lines 1a - 1f:\$ • <b>Total.</b> Add lines 1a	-1f		<u>,582,296</u> ▶							
<u> </u>	┛.	Totali , (ad iii) es za			Business		705,479					
Ele Ele	2a	TUITION & FEES			Business		864,6	27,307	864,62	7,307		
ueve		ANCILLARY STUDENT SV	VCS			611600	136,3	59,960	136,35	9,960		
Program Service Revenue		CONTINUING EDUCATION				611600	52,4	83,515	52,48	3,515		
rvic	d	CONFERENCE FEES				611600	6,7	00,970	6,70	0,970		+
Š	e	ACADEMIC MED. RESEA	RCH			611600	2,9	13,764	2,91	3,764		
gran						611600	117,1	95,414	117,19	5,414		
Ψŏ	f	All other program se	rvice revenue.		1,180,2	280,930				'		'
		<b>Fotal.</b> Add lines 2a-2			<u> </u>	1				1		
		nvestment income (in income (in income) .			nterest, and other	16	3,889,209					163,889,209
	<b>4</b> I	ncome from investme	ent of tax-exe	npt bo	ond proceeds <b>&gt;</b>		51,766					51,766
	5 F	Royalties		•	•	3	7,567,952					37,567,952
	6-	Gross rents	(i) Real		(ii) Personal	-						
	Va	Gross rents										
	b	Less: rental expenses	5,57	6,830								
	С	Rental income or	2,22	1,321		-						
		(loss)				<u> </u>	2 224 224					2 224 224
	a	Net rental income o	r (loss) (i) Securiti		(ii) Other	1	2,221,321					2,221,321
		Gross amount	(I) Securiti	E2	(II) Otilei	-						
		from sales of assets other	11,273,56	57,703	23,866							
		than inventory										
	b	Less: cost or other basis and	10,872,06	50,000	819,109							
	c	sales expenses Gain or (loss)	401,50	7,703	-795,243	_						
		Net gain or (loss)			<b>.</b>	40	0,712,460					400,712,460
	8a	Gross income from fr	_									
nue		(not including \$ contributions reporte	6,003,262 o ed on line 1c).	т								
₹ >0		See Part IV, line 18		а	393,449							
ď		Less: direct expense Net income or (loss)		b ng av	1,186,132		-792,683					-792,683
Other Revenue		Gross income from g		-	ents <del>&gt;</del>		7 72,003					7 72,003
Ó		See Part IV, line 19		ı								
	h	Less: direct expense		a b		-						
		Net income or (loss)			ies	]						
		Gross sales of invent	ory, less			1						
		returns and allowand	ces	а								
	b	Less: cost of goods s	sold	b		-						
		Net income or (loss)				1						
		Miscellaneous			Business Code							
	11:	aMISC. SALES			900099	1	5,558,954		15,558,954			
					•		2.45					
	b	STUDENT DUES			900099		3,464,652		3,464,652			
							1 100 5=		4 400			
	C	VARIOUS FEES AND	FINES		900099		1,183,658		1,183,658			
		All ath an arrange					7,983,293		17,983,293			
		All other revenue . Total. Add lines 11a			<b>&gt;</b>	1	,,,,03,,293		17,703,293			
		Total revenue. See		•		3	8,190,557	1				
		. Juli 1 evellue, 3ee	instructions.	• •	• • • •	3,30	2,826,991	1	,218,471,487		0	603,650,025 Form <b>990</b> (2018)
												1 UIIII <b>33U</b> (2018)

Form 990 (2018)				Page <b>10</b>
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	unizations must comm	lete column (A)	
Check if Schedule O contains a response or note to any	-	·		🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	29,833,670	29,833,670		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	364,079,784	364,079,784		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	178,667	178,667		
4 Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	17,937,594	456,766	16,446,736	1,034,092
<b>6</b> Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	3,849,303	3,849,303		
7 Other salaries and wages	1,413,269,456	1,219,250,459	162,885,382	31,133,615
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	106,433,246	90,923,242	13,393,000	2,117,004
9 Other employee benefits	131,702,784	117,149,785	10,590,105	3,962,894
<b>10</b> Payroll taxes	98,667,102	83,867,037	12,826,723	1,973,342
11 Fees for services (non-employees):				
a Management				
<b>b</b> Legal	25,089,522	6,457,669	18,604,245	27,608
c Accounting	683,567	17,922	665,645	
<b>d</b> Lobbying				
e Professional fundraising services. See Part IV, line 17	735,467			735,467
f Investment management fees	27,653,081		27,653,081	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	159,219,561	123,823,182	33,367,661	2,028,718

6,482,483

104,422,715

33,528,593

58,853,819

85,781,163

6**1**,707,479

44,701,526

80,535,733

258,694,311

167,100,421

67,643,960

22,493,255

6,846,857

-26,701,571

3,354,786,675

3,363,127

4,965,566

102,252,736

23,799,341

33,453,229

68,108,172

56,148,447

34,295,019

53,312,777

253,003,036

167,100,421

63,107,168

19,099,852

4,670,047

85,971,715

3,012,662,923

3,487,911

879,088

697,311

9,170,557

25,400,590

17,321,388

3,106,375

7,141,937

27,222,857

5,691,275

-134,439

4,275,716

3,381,127

1,456,350

-113,317,923

288,724,787

637,829

558,695

351,603

2,452,657

3,264,570

9,655

261,076

12,276

720,460

644,637

53,398,965

Form 990 (2018)

1,472,668

18 Payments of travel or entertainment expenses for any federal, state, or local public officials .

24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).

19 Conferences, conventions, and meetings

21 Payments to affiliates . . . . 22 Depreciation, depletion, and amortization .

expenses on Schedule O.) a SUBRECIPIENT PAYMENTS

**b** EQUIP RENTAL & MAINTENA

d PRINTING & PUBLICATIONS

c COST OF GOODS SOLD

e All other expenses

12 Advertising and promotion .

13 Office expenses .

15 Royalties .

**17** Travel .

16 Occupancy .

23 Insurance .

14 Information technology

**20** Interest . . . .

Forn	n 990	(2018)					Page <b>11</b>
Р	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to an	y line in this Part IX			🗆
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments .		[	373,406,497	2	176,592,876
	3	Pledges and grants receivable, net			500,049,772	3	432,462,025
	4	Accounts receivable, net		[	127,072,008	4	184,033,198
Assets	5	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L	ployees. Complete		5		
		section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organiza- voluntary employees' beneficiary organizations Part II of Schedule L	22,440,402	6	20 450 046		
	7	Notes and loans receivable, net	33,418,182	7	28,459,846		
	8	Inventories for sale or use	18,324,619		20,143,244		
-	9	Prepaid expenses and deferred charges			51,838,656	9	39,097,354
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D					
	b	Less: accumulated depreciation	10b	3,365,761,903	2,635,283,189	<b>10</b> c	2,804,934,729
	11	Investments—publicly traded securities .			2,502,787,750	11	2,467,629,683
	12	Investments—other securities. See Part IV, line	11 .		7,541,902,733	12	7,923,076,721
	13	Investments—program-related. See Part IV, line	11 .			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11		_	870,965,711	15	883,481,219
	16	<b>Total assets.</b> Add lines 1 through 15 (must equ	ial line 3	34)	14,655,049,117	16	14,959,910,895
	17	Accounts payable and accrued expenses			384,540,910	17	441,226,857
	18	Grants payable				18	
	19	Deferred revenue		212,257,193	19	206,778,752	
	20	Tax-exempt bond liabilities		1,001,575,000	20	993,575,000	
Ś	21	Escrow or custodial account liability. Complete F	Part IV c	f Schedule D		21	
Liabilities	22	Loans and other payables to current and former key employees, highest compensated employee					
<u>a</u>		persons. Complete Part II of Schedule L				22	
ニ	22	Cocured mortgages and notes navable to unrela	tod this	d parties	A 215 11A	22	3 920 837

23

24

25

26

27

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29

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31 32

33

34

3,920,837

1,123,426,962

3.478.627.162

5.011.817.373

3,242,794,639

3,226,671,721

11,481,283,733

14,959,910,895

Form **990** (2018)

709.698.754

4,215,114

1,122,731,048

544,777,235

3.270.096.500

5.110.600.191

3,150,379,321

3,123,973,105

11,384,952,617

14,655,049,117

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

and other liabilities not included on lines 17 - 24).

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > \quad \text{and complete lines 30 through 34.}

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

23

24

26

27

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29

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31

32

33 34

Net Assets or Fund Balances

Yes

Yes

Yes (2018)

2c

3a

3b

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Audit Act and OMB Circular A-133?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

### **Additional Data**

Software ID: Software Version:

**EIN:** 56-0532129

Name: DUKE UNIVERSITY

Form 990 (2018)

Form 990, Part III, Line 4a:

DUKE UNIVERSITY CONFERS UNDERGRADUATE, GRADUATE, AND PROFESSIONALDEGREES TO APPROXIMATELY 5,658 STUDENTS ANNUALLY

### Form 990, Part III, Line 4b: DUKE UNIVERSITY ENGAGES IN WORLD-RENOWNED RESEARCH WORKSPONSORED BY NUMEROUS FEDERAL, STATE, LOCAL AGENCIES, AND PRIVATE GRANTS

## Form 990, Part III, Line 4c: DUKE UNIVERSITY AUXILIARY ENTERPRISES PROVIDE SUPPORTSERVICES TO THE DUKE UNIVERSITY COMMUNITY

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from related from the compensation

and Independent Contractors

TRUSTEE

TRUSTEE

**TRUSTEE** 

TRUSTEE

**TRUSTEE** 

TRUSTEE

XIQING GAO

RALPH EADS

PAUL E FARMER

ANN PELHAM CULLEN

ALLYSON K DUNCAN

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	any hours for related	and	a dir	recto		ustee)	)	organization	organizations	from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
UZOMA AYOGU TRUSTEE	0.00	Х						0	0	0
LISA M BORDERS TRUSTEE	2.00	Х						0	0	0
	8.00									

TRUSTEE	0.00						1
LISA M BORDERS	2.00						Π
TRUSTEE		Χ			0	0	l
	0.00						$\vdash$
JACK O BOVENDER JR	8.00						l
TRUSTEE	3.10	Х			0	0	
JACK W BOYD	2.00						Π
TRUSTEE	0.10	^			0	0	
тімотну D соок	2.00						Π

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	,				,	,	′	(1)1 0 (1 0 0 0	(11) 0 (1000		
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
EDWARD A GILHULY	4.00	х						0	0	0	
TRUSTEE	2.00							3	9		
GERALD HASSELL TRUSTEE	4.00 0.00	Х						0	0	0	
WILLIAM HAWKINS	6.00										

0

0

0

0

0

0

0

0

	2.00					
GERALD HASSELL	4.00	v			0	
TRUSTEE	0.00	^			0	
WILLIAM HAWKINS	6.00	Х			0	
TRUSTEE	8.00				7	
JANET HILL	2.00	X				
TRUSTEE	0.00	^			ĺ	

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and Independent Contractors

BETSY D HOLDEN

KATHRYN A HOLLISTER

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TRUSTEE

TRUSTEE

**TRUSTEE** 

TRUSTEE

**TRUSTEE** 

TRUSTEE

PETER J KAHN

**ELIZABETH KISS** 

MICHAEL MARSICANO

MARTHA MONSERRATE

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation

and Independent Contractors

ROBERT PENN

VINCENT E PRICE

JAY R PRITZKER

PRESIDENT/TRUSTEE

CARMICHAEL ROBERTS

NANCY M SCHLICHTING

STEVEN M SCOTT MD

......

TRUSTEE

TRUSTEE

TRUSTEE

**TRUSTEE** 

TRUSTEE

	any hours	and	a dir	recto	r/tr	ustee)	)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
ERIKA MOORE	2.00	X						0	0	0	
TRUSTEE	0.00								-		
PATRICIA RODERICK MORTON	2.00	Х						0	0	0	
TRUSTEE	0.00										
STEPHEN G PAGLIUCA	2.00	×						0	0	0	

PATRICIA RODERICK MORTON	2.00					
TRUSTEE	0.00	^			0	
STEPHEN G PAGLIUCA	2.00					
TRUSTEE	0.00	^			0	
CHRISTOPHER JOHN PAUL	2.00	V			0	
TRUSTEE	0.00	^				

0.00 4.00

0.00 40.00

> 3.20 1.00

0.00 1.00

1.00 2.00

6.00 2.00

4.00

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50,100

1,339,428

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

HOPE MORGAN WARD

PAMELA J BERNARD

SALLY KORNBLUTH

RICHARD RIDDELL

TALLMAN TRASK III

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VP & UNIVERSITY COUNSEL

VP & UNIVERSITY SECRETARY

EXECUTIVE VICE PRESIDENT

TRUSTEE

PROVOST

	ally flours	anu	a un	eccc		usice,	'	Organization	organizations	mom the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
ADAM SILVER	2.00										
		X						0	0	0	
TRUSTEE	0.00										
LAURENE M SPERLING	6.00									_	
	••••••	X						0	0	0	
TRUSTEE	0.00										
ASHLEY CROWDER STANLEY	2.00										
		Х	1					0	0	0	

TRUSTEE	0.00						
ASHLEY CROWDER STANLEY	2.00	v				0	
TRUSTEE	0.00	^				0	
L FREDERICK SUTHERLAND	2.00	×				0	
TRUSTEE	0.00	^					
JEFFREY W UBBEN	2.00	v				0	
TOLICTEE		^			1	l "	

0.00 2.00

0.00 45.00

15.30 70.00

0.40 50.00

0.00 45.00

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L FREDERICK SUTHERLAND	2.00	v			0	0	
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JEFFREY W UBBEN	2.00	_			0	0	
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52,072

44,379

43,511

49,728

610,131

720,319

482,537

887,300

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

**EXECUTIVE VICE PROVOST FIN & ADMIN** 

EXEC VICE DEAN OF ADMIN., SOM

......

JAMES SCOTT GIBSON

INVESTMENT MANAGER

INVESTMENT MANAGER

ASSOCIATE VP OF FACILITIES

MARY E KLOTMAN MD

**EVAN L JONES** 

KEY EMPLOYEE

JUSTIN B NIXON

JOHN J NOONAN

	1 6 1					,		(1) (1)		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
TIMOTHY W WALSH	41.00									
VP OF FINANCE & TREASURER				X				471,812	0	46,456
	10.00									
A EUGENE WASHINGTON MD	33.00									
				Х				2,610,797	0	146,391
CHANCELLOR HEALTH AFFAIRS	33.20									
VALERIE ASHBY	40.00									
					Х			483,115	0	39,519
DEAN, COLLEGE OF A & S	0.00									
MARK CORIGLIANO	50.00									

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750,481

1,022,897

1,065,975

873,745

398,104

106,649

44,577

55,631

218,767

47,861

156,412

117,622

CHANCELLOR HEALTH AFFAIRS	33.20					
VALERIE ASHBY	40.00					
			Χ		483,115	
DEAN, COLLEGE OF A & S	0.00					
MARK CORIGLIANO	50.00					
			Χ		648,797	
INVESTMENT MANAGER	0.00				·	
JENNIFER FRANCIS	40.00					
			Χ		583,534	

0.00 55.00

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25.50 50.00

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(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless amount of other hours per compensation compensation week (list person is both an officer from related compensation from the any hours and a director/trustee) organization organizations from the

for related

0.00 40.00

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(W- 2/1099-

1,254,480

1,270,328

143,476

1,036,952

334,806

(W- 2/1099-

organization and

49,130

364,117

21,103

54,028

48,130

0

0

0

0

47,000

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	( MISC)	``MISC)	related organizations
JAMES S ROBERTS  EXEC VICE-PROVOST FIN & ADMIN	50.00				х			379,476	0	40,933
NEAL F TRIPLETT CHIEF INVESTMENT OFFICER	50.00				х			3,274,215	0	50,272
DAVID N CUTCLIFFE COACH	40.00					х		2,698,846	0	78,289
MICHAEL W KRZYZEWSKI COACH	40.00					X		6,128,532	0	915,675
JOANNE MCCALLIE	40.00					х		1,297,335	0	64,941

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MICHAEL W KRZYZEWSKI
COACH
JOANNE MCCALLIE
COACH

CHANCELLOR EMERITUS & CHIEF OF RHEUMATOLOGY

RALPH SNYDERMAN

KEVIN M WHITE

PETER LANGE

FORMER OFFICER

FORMER OFFICER

RICHARD BRODHEAD

ROBERT M CALIFF MD

FORMER KEY EMPLOYEE

......

VP & DIRECTOR OF ATHLETICS

and Independent Contractors

and Independent Contractors (A) Name and Title

FRIC D PETERSON

FORMER KEY EMPLOYEE NANCY C ANDREWS MD

FORMER KEY EMPLOYEE

FORMER KEY EMPLOYEE

ALTCE GOULD

any hours for related organization below dotte line)
20.
 0. 40.
 40.

(B)

Average hours per

week (list

person is both an officer Institutional

0.00 40.00

0.00

. . . . . . . . . . . . . . . . . .

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

(C)

Position (do not check more than one box, unless and a director/trustee) ley employee

compensation from the organization (W- 2/1099-Former MISC) 587,808 809,021 638,188

(D)

Reportable

organizations (W- 2/1099-MISC)

(E)

Reportable

compensation

from related

Estimated amount of other compensation from the organization and related organizations 68,246 76,418

36,201

(F)

етне	GKA	AHIC bui	nt - DO NOT PROC	ESS	As Filed Data -			DLN: 9	3493197060170
		ULE A	Pub	olic (	Charity Statu	s and Pul	olic Supp	ort T	OMB No. 1545-0047
Forn POE2	1 990 Z)	) or		the or	ganization is a sect 4947(a)(1) nonexe ▶ Attach to Form !	ion 501(c)(3) o mpt charitable	organization or trust.	I	2018
		the Treasury	•	Go to 1	www.irs.gov/Forms				Open to Public Inspection
me	<del>Revent</del> <b>of th</b> NIVER	ue Service I <b>e organiza</b> SITY	tion					Employer identific	<u> </u>
					(41)	·		56-0532129	
<b>Pari</b> e ord			<b>for Public Charity</b> a private foundation b					see instructions.	
	, 		onvention of churches		`	•	. ,	(A)(i).	
2	<u></u>	A school de	scribed in <b>section 17</b>	'O(b)(1	L <b>)(A)(ii).</b> (Attach Sch	nedule E (Form 9	90 or 990-EZ).)		
3		A hospital o	or a cooperative hospi	tal serv	ice organization descr	ibed in <b>section</b>	170(b)(1)(A)(	iii).	
ŀ		A medical r	esearch organization and state:	operate	d in conjunction with	a hospital descri	bed in <b>section</b> :	170(b)(1)(A)(iii). E	nter the hospital's
5			ation operated for the (iv). (Complete Part I		of a college or univer	sity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>
5		A federal, s	tate, or local governm	nent or	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	)(v).	
7			ation that normally red O(b)(1)(A)(vi). (Co			s support from a	governmental u	nit or from the gener	al public described in
3		A communi	ty trust described in <b>s</b>	ection	170(b)(1)(A)(vi).	(Complete Part I	I.)		
)			ural research organiza ant college of agricult						ege or university or a
)		from activit investment	ation that normally red ies related to its exen income and unrelated see <b>section 509(a)(</b> 2	npt fund d busine	ctions—subject to cert ess taxable income (le	ain exceptions,	and (2) no more	than 331/3% of its su	ipport from gross
			ation organized and or			r public safety. S	ee section 509	(a)(4).	
2		more public	ation organized and op ly supported organiza through 12d that des	ations d	escribed in <b>section 5</b>	<b>09(a)(1)</b> or sec	tion 509(a)(2	). See section 509(a	
I		<b>Type I.</b> A so	supporting organization n(s) the power to regular Part IV, Sections A	n opera ularly a	ated, supervised, or co	ontrolled by its s	upported organiz	zation(s), typically by	
)		manageme	supporting organizati nt of the supporting o plete Part IV, Section	rganiza	tion vested in the san				
:			unctionally integrate organization(s) (see in						ted with, its
I		Type III n functionally	on-functionally intentionally	grated nization	I. A supporting organi generally must satis	zation operated fy a distribution	in connection wi requirement and	th its supported organ	
		Check this	box if the organization	receiv	ed a written determir	ation from the II		pe I, Type II, Type II	I functionally
FΙ	Enter		or Type III non-funct of supported organization	,		-			
			ing information about			s).			
		ame of supp organization		IN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the org- in your govern	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
tal									
	perw	vork Reduc	tion Act Notice, see	the In	structions for	Cat. No. 11285	5F S	Schedule A (Form 9	90 or 990-EZ) 201

SCI	ledule A (Form 990 or 990-EZ) 2016						Page Z
i	Support Schedule fo (b)(1)(A)(ix)	r Organizations	Described in S	Sections 170(b	o)(1)(A)(iv), 1	70(b)(1)(A)(	vi), and 170
	(Complete only if you o						lify under Part
	III. If the organization	fails to qualify u	nder the tests lis	sted below, plea	se complete Part	: III.)	
5	Section A. Public Support						Т
	Calendar year (or fiscal year beginning in) ► Gifts, grants, contributions, and	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
<b>L</b>	membership fees received. (Do not include any "unusual grant.")	1,426,168,238	1,401,457,511	1,508,458,854	1,476,290,488	1,480,705,479	7,293,080,570
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge.						
4	. Total. Add lines 1 through 3	1,426,168,238	1,401,457,511	1,508,458,854	1,476,290,488	1,480,705,479	7,293,080,570
5	The portion of total contributions by each person (other than a governmental unit or publicly	-,,,	-,,,	_,	2, 2,222, .22	=,,,	.,,
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						2,035,811,094
5	<b>Public support.</b> Subtract line 5 from line 4.						5,257,269,476
S	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	<b>(a)</b> 2014	<b>(b)</b> 2015	<b>(c)</b> 2016	<b>(d)</b> 2017	<b>(e)</b> 2018	(f)Total
7	Amounts from line 4.	1,426,168,238	1,401,457,511	1,508,458,854	1,476,290,488	1,480,705,479	7,293,080,570
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	134,279,038	136,205,095	168,862,789	169,049,549	203,730,248	812,126,719
9	Net income from unrelated business activities, whether or not the business is regularly carried on.						
LO	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	508,305,278	238,458,694	413,002,024	592,044,767	439,296,466	2,191,107,229
L1	<b>Total support.</b> Add lines 7 through 10						10,296,314,518
L2	Gross receipts from related activities	s, etc. (see instruct	ions)			12	5,363,540,435
L3	First five years. If the Form 990 is	for the organizatio	n's first, second, tl	nird, fourth, or fifth	h tax year as a sec	tion 501(c)(3) or	ganization,
	check this box and <b>stop here</b>					▶	
S	Section C. Computation of Pub	lic Support Per	centage				
L4		, , ,		( //		14	51.060 %
	Public support percentage for 2017 S	· · · · · · · · · · · · · · · · · · ·				15	50.810 %
L6a	33 1/3% support test—2018. If t						. 🗔
Ł	and <b>stop here.</b> The organization qu <b>33 1/3% support test—2017.</b> If	the organization di	d not check a box	on line 13 or 16a,	and line 15 is 33 1	/3% or more, che	eck this
L7a	box and <b>stop here.</b> The organization is 10%-facts-and-circumstances to is 10% or more, and if the organization part VI how the organization mee	est—2018. If the o ion meets the "fact	rganization did not ts-and-circumstand	check a box on lines" test, check thi	ne 13, 16a, or 16b, is box and <b>stop he</b>	, and line 14 re. Explain	▶ ⊔
ŀ	organization .  10%-facts-and-circumstances t 15 is 10% or more, and if the organ Explain in Part VI how the organiza	est—2017. If the nization meets the	organization did no "facts-and-circums	et check a box on l etances" test, chec	line 13, 16a, 16b, o k this box and <b>sto</b> j	or 17a, and line <b>p here.</b>	▶□
L8	supported organization Private foundation. If the organiza						▶□
	instructions						▶ □ or 990-F7) 2018
					Schedul	е A (Form 990)	or 990-F71 2018

Р	art IIII Support Schedule for	Organization	s Described in	Section 509(a	a)(2)		1 4 9 0
	(Complete only if you cl					to qualify und	ler Part II. If
	the organization fails to	qualify under t	the tests listed l	pelow, please co	mplete Part II.)		
Se	ection A. Public Support						_
	Calendar year	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year. Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
J	from line 6.)						
Se	ection B. Total Support				•		•
	Calendar year	(2) 2014	(h) 2015	(a) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975. Add lines 10a and 10b.						
С 11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)						
14	First five years. If the Form 990 is for	r the organization	's first, second, th	nird, fourth, or fift	h tax year as a sec	tion 501(c)(3) c	rganization,
	check this box and <b>stop here</b>						▶ ⊔
	ection C. Computation of Public S			1 (6)			
15	Public support percentage for 2018 (lin		•	, , ,		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15	· · · · · · · · ·		16	
Se	ction D. Computation of Investr						·
17	Investment income percentage for 201	. <b>8</b> (line 10c, colur	nn (f) divided by	line 13, column (f	))	17	
18	Investment income percentage from 20		•			18	
19a	<b>331/3% support tests—2018.</b> If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s	stop here. The or	rganization qualifi	es as a publicly su	ipported organizati	ion	. ▶□
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization (	qualifies as a publ	icly supported orga	anization	. ▶□
20	Private foundation. If the organization						►□

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 of 990-E2) 2016		- 1	age 3
Pē	Supporting Organizations (continued)		1	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			<u> </u>
	governing body of a supported organization?	11a		<u> </u>
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.	_ '		
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	Section D. All Type III Supporting Organizations		<u> </u>	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
5	Section E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions):		
_	a  The organization satisfied the Activities Test. Complete <b>line 2</b> below.			
	b  The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.			
	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see	instru	ctions)	
2	Activities Test. <b>Answer (a) and (b) below.</b>	I	Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
	<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard.	3h		_

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	ganization (see

Page **6** 

b Applied to 2018 distributable amount

c Remainder. Subtract lines 4a and 4b from 4. 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. lines 3h and 4b from line 1. If the amount is greater

5 Remaining underdistributions for years prior to 6 Remaining underdistributions for 2018. Subtract than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2014. . . . . . **b** Excess from 2015. . . . c Excess from 2016. . . . .

## **Additional Data**

# Software ID: Software Version:

**EIN:** 56-0532129

Name: DUKE UNIVERSITY

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

instructions).

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

# Political Campaign and Lobbying Activities

OMB No. 1545-0047

DLN: 93493197060170

Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 527 organizations: Complete Part I-A only.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** 

DUKE UNIVERSITY 56-0532129 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 ...... 1 Enter the amount of any excise tax incurred by organization managers under section 4955 ...... If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ..... 3 ☐ Yes □ No Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities .....

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b....... Did the filing organization file Form 1120-POL for this year?

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none, enter -0-. 2 5

Grassroots ceiling amount (150% of line 2d, column (e)) f Grassroots lobbying expenditures Page **2** 

Δ.	Check  if the filing organization belongs to expenses, and share of excess lob			in Part IV each a	affiliated gr	oup me	mber's name,	address, EIN,
В	Check ▶ ☐ if the filing organization checked	box A and "lir	mited control" p	rovisions apply.				
	Limits on Lobby			rred.)			a) Filing anization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public	opinion (grass	roots lobbying	)				
b	Total lobbying expenditures to influence a legisl	lative body (di	irect lobbying) .					
c	Total lobbying expenditures (add lines 1a and 1	b)						
d	Other exempt purpose expenditures							
е	Total exempt purpose expenditures (add lines 1	1c and 1d)						
f	Lobbying nontaxable amount. Enter the amount columns.	t from the foll	owing table in b	oth				
	If the amount on line 1e, column (a) or (b)	) is: The lob	bying nontaxa	able amount is:				
	Not over \$500,000	20% of th	ne amount on line	1e.				
	Over \$500,000 but not over \$1,000,000	\$100,000	plus 15% of the	excess over \$500,00	0.			
	Over \$1,000,000 but not over \$1,500,000	\$175,000	plus 10% of the	excess over \$1,000,	000.			
	Over \$1,500,000 but not over \$17,000,000		•	cess over \$1,500,0				
	Over \$17,000,000	\$1,000,0	·					
	0701 \$17,000,000	\$1,000,0						
g	Grassroots nontaxable amount (enter 25% of li	ne 1f)			[			
h		-			ŀ			
i					l			
j	If there is an amount other than zero on either section 4911 tax for this year?	line 1h or line	1i, did the orga	anization file Forn		_		☐ Yes ☐ No
	(Some organizations that mad columns below. S	de a section See the sep	501(h) elec arate instruc	ctions for lines	ave to co s 2a thro	ugh 2		five
	Lobbying	Expenditur	es During 4-	Year Averagii	ng Perio	<u> </u>		
	Calendar year (or fiscal year beginning in)		(a) 2015	<b>(b)</b> 2016	(c) 20	17	(d) 2018	(e) Total
2a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
С	Total lobbying expenditures							
d	Grassroots poptaxable amount							

che	dule C (Form 990 or 990-EZ) 2018			Page <b>3</b>
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NOT file Form 5768 (election under section 501(h)).	led		
or e	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a	)(	(b)
ctiv	, , , , , , , , , , , , , , , , , , , ,	Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
С	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
е	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		395,297
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	<u> </u>
i	Other activities?	Yes		28,488
j	Total. Add lines 1c through 1i			423,785
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	(5), 0	r section	1
_				Yes No
1	Were substantially all (90% or more) dues received nondeductible by members?		1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."			
1	Dues, assessments and similar amounts from members	1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).			
а	Current year	2a		
b	Carryover from last year	2b		
C	Total	2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4		
5	Taxable amount of lobbying and political expenditures (see instructions)	5		
	art IV Supplemental Information			
	vide the descriptions required for Part l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); tructions), and Part II-B, line 1. Also, complete this part for any additional information.	Part II	A, lines 1	and 2 (see

**SCHEDULE D** 

DLN: 93493197060170

OMB No. 1545-0047

2018

## **Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," on Form 990,

Open to Public

Department of the Treasury

(Form 990)

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

	-	ov/Form990 for the i	atest information.	T= -		spection
	<b>me of the organization</b> KE UNIVERSITY			<b>Employ</b> 56-0532	er identification 129	number
Pa	Organizations Maintaining Donor Advistage Complete if the organization answered "Yes					
		(a) Donor adv	· ·	(b)	Funds and other	accounts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisor organization's property, subject to the organization's exc					Yes 🗌 No
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for	any other purpose o		mpermissible	Yes □ No
Pa	rt II Conservation Easements. Complete if th	ne organization answe	ered "Yes" on Forr	n 990, Pa		
1	Purpose(s) of conservation easements held by the organ			•	,	
	Preservation of land for public use (e.g., recreation	or education)	Preservation of an	historically	/ important land	area
	✓ Protection of natural habitat	· п	Preservation of a d	ertified his	toric structure	
	Preservation of open space		rreservation or a c	er cirred This	corre structure	
_	' '			6		
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	qualified conservation c	ontribution in the for		eld at the End o	of the Year
а	Total number of conservation easements			2a		1
b	Total acreage restricted by conservation easements			2b		0.21
С	Number of conservation easements on a certified historic	c structure included in (	a)	2c		0
d	Number of conservation easements included in (c) acqui structure listed in the National Register	red after 7/25/06, and I	not on a historic	2d		0
3	Number of conservation easements modified, transferred tax year $\blacktriangleright$	d, released, extinguishe	d, or terminated by	the organiz	zation during the	
4	Number of states where property subject to conservatio	n easement is located <b>&gt;</b>	•	1		
5	Does the organization have a written policy regarding th and enforcement of the conservation easements it holds			of violation	s, <b>V</b> Yes	□ No
6	Staff and volunteer hours devoted to monitoring, inspec  6.00	ting, handling of violation	ons, and enforcing co	onservation	n easements durir	ng the year
7	Amount of expenses incurred in monitoring, inspecting,  ▶ \$180	handling of violations, a	and enforcing conser	vation ease	ements during the	e year
8	Does each conservation easement reported on line $2(d)$ and section $170(h)(4)(B)(ii)$ ?			70(h)(4)(B	)(i) <b>☑ Y</b> es	□ No
9	In Part XIII, describe how the organization reports cons- balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easement	footnote to the organiza				
Par	<b>TITI</b> Organizations Maintaining Collections Complete if the organization answered "Yes	s" on Form 990, Part	IV, line 8.			
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	public exhibition, educa	tion, or research in f			
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publ following amounts relating to these items:	ic exhibition, education,	or research in furth	erance of p	oublic service, pro	
(	(i) Revenue included on Form 990, Part VIII, line 1			•	\$	2,274,925
(	ii)Assets included in Form 990, Part X				\$	41,483,554
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1	cal treasures, or other s	imilar assets for fina			
а	Revenue included on Form 990, Part VIII, line 1			►	\$	
b	Assets included in Form 990, Part X					
or	Paperwork Reduction Act Notice, see the Instruction					orm 990) 201

Par	t III	Organizations Ma	aintaining Coll	ections of A	rt, Histori	cal Tı	reas	ures, or	Other	Similar As	sets (co	ontinued)	
3		g the organization's acqu s (check all that apply):	uisition, accessior	, and other reco	ords, check	any of	the fo	ollowing th	nat are a	significant us	se of its	collection	
а	$\checkmark$	Public exhibition			d	✓	Loar	or excha	nge prog	rams			
b	<b>✓</b>	Scholarly research			е		Othe	er					
С	<b>✓</b>	Preservation for future	generations										
4	Provi Part )	de a description of the a	organization's coll	ections and exp	lain how the	ey furth	ner th	e organiza	ation's ex	empt purpos	se in		
5		ng the year, did the orga ts to be sold to raise fun									✓ Yes	: 🗆 N	lo.
Pa	rt IV	Escrow and Cust Complete if the org X, line 21.			Form 990	, Part	IV,	ine 9, or	reporte	ed an amou			
1a		e organization an agent ded on Form 990, Part )									☐ Yes	: 🗆 N	lo
b	If "Ye	es," explain the arrange	ment in Part XIII	and complete tl	he following	table:				Ar	nount		_
c		nning balance		•	_				1c				_
d	Addit	ions during the year .							1d				_
e	Distri	ibutions during the year						[	1e				_
f	Endin	ng balance						[	1f				_
2a	Did tl	he organization include	an amount on Fo	rm 990, Part X,	line 21, for	escrow	or cu	ustodial a	ccount lia	bility?	☐ Yes		— lo
b	If "Y∈	es," explain the arrange	ment in Part XIII.	Check here if t	he explanati	on has	beer	n provided	l in Part )	KIII			
Pa	rt V	Endowment Fund	<b>ds.</b> Complete if	the organizati	ion answer	ed "Ye	es" o	n Form 9	990, Par	t IV, line 10	<b>)</b> .		
				(a)Current yea	ır <b>(b)</b> Pı	rior yea	r	(c)Two ye	ars back	(d)Three year	rs back (	( <b>e)</b> Four yea	rs back
<b>1</b> a	Beginn	ning of year balance .		8,497,566,	118 7,	886,329	9,071	6,81	6,799,085	7,272,1	.29,904	7,012,	623,559
b	Contrib	butions		177,375,		117,860			0,600,842	· ·	.75,368		397,235
		vestment earnings, gain	•	398,470,		908,790			8,983,475	'	83,475		821,181
		s or scholarships		91,566,	848	89,041	1,660	8	6,753,679	82,0	73,571	78,	414,785
е		expenditures for facilitie ograms	es	380,223,	513	305,957	7,313	30.	3,634,618	264,8	809,551	227,	297,286
f	Admini	istrative expenses .		20,865,	132	20,415	5,325	1:	9,666,034	16,5	39,590		
g	End of	year balance		8,580,756,	409 8,4	497,566	5,118	7,88	6,329,071	6,816,7	99,085	7,272,	129,904
2	Provi	de the estimated percer	ntage of the curre	nt year end bala	ance (line 1	g, colu	mn (a	i)) held as	5:				
а	Board	d designated or quasi-e	ndowment 🟲	59.560 %									
b	Perm	anent endowment ►	30.120 %										
c	Temp	porarily restricted endov	vment ► 10.3	20 %									
		percentages on lines 2a,	•	•									
3а		here endowment funds nization by:	not in the posses	sion of the orga	nization that	t are h	eld ar	nd adminis	stered for	r the		Yes	No
	-	nrelated organizations				_					3a		NO
	• •	elated organizations .									3a(		
b		es" on 3a(ii), are the rel		s listed as requi	red on Sche	dule R	?				3		
4	Desci	ribe in Part XIII the inte	ended uses of the	organization's e	ndowment f	unds.							
Pa	rt VI	Land, Buildings,											
	D	Complete if the org	ganization answ (a) Cost or oth		Form 990 Cost or other					m 990, Par		≘ 10. I) Book valu	
	Descri	iption of property	(a) Cost or oth (investme		cost or other	uasis ((	опіег)	(c) Acci	annulated d	iepreciation	(a	DOOK VAIU	ie
<b>1</b> a	Land					30,60	07,847	1				30	0,607,847
b	Buildin	ngs			4	1,085,64	18,380		2,:	111,776,138		1,973	3,872,242
С	Leaseh	nold improvements				289,51	14,095		:	174,243,121		115	5,270,974
А	Fauinn	ment				820.92	25.803	1		620.217.306		200	0.708.497

944,000,507

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).)

484,475,169

2,804,934,729

459,525,338

Part VII Investments—Other Securities. Complete See Form 990, Part X, line 12.	if the organization ansv	vered "Yes" on Form	990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b) Book value		chod of valuation: -of-year market value
(1) Financial derivatives			,
(2) Closely-held equity interests			
(3) Other(A) SHORT TERM INVESTMENTS	90,299,797		F
(B) US GOVERNMENT SECURITIES	2,956,747		F
(C) REAL ASSETS	1,547,143,205		F
(D) PRIVATE CAPITAL	3,142,142,745		F
(E) HEDGED STRATEGIES	2,463,673,286		F
(F) OTHER INVESTMENTS	-4,231,299		F
(G) FIXED INCOME	107,061,997		F
(H) EQUITIES	574,030,243		F
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	7,923,076,721		
Part VIII Investments—Program Related.  Complete if the organization answered 'Yes' or a second or a s	on Form 990, Part IV, li	ne 11c. See Form 99	0, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Met	thod of valuation: -of-year market value
(1)			·
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)	<b>•</b>		
Part IX Other Assets. Complete if the organization answ		rt IV, line 11d. See Forr	
(a) Description (1) DEPOSITS WITH BOND TRUSTEE	on		<b>(b)</b> Book value 5,298
(2) INTEREST IN PERPETUAL TRUST HELD BY OTHERS (3)			883,475,921
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.,			<b>▶</b> 883,481,219
<b>Part X Other Liabilities.</b> Complete if the organization See Form 990, Part X, line 25.	on answered 'Yes' on Fo	rm 990, Part IV, line	11e or 11f.
1. (a) Description of liability	<b>(b)</b> B	ook value	
(1) Federal income taxes			
ANNUITY AND SPLIT INTEREST OBLIGATIONS		61,082,413	
POSTRETIREMENT HEALTHCARE BENEFIT OBLIGATIONS		397,272,619	
FUNDS HELD FOR OTHERS  PEFLINDARIE FEDERAL STUDENT LOANS		85,405,268	
REFUNDABLE FEDERAL STUDENT LOANS  CONDITIONAL ASSET RETIREMENT		29,927,341 34,652,207	
INTERNATIONAL LOAN RESERVE		6,623,048	
GENERAL INSURANCE IBNR		6,736,000	
OTHER		87,999,858	
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	<u> </u>	709,698,754	
2. Liability for uncertain tax positions. In Part XIII, provide the te	ext of the footnote to the or	<u> </u>	etements that reports the
organization's liability for uncertain tax positions under FIN 48 (A			been provided in Part XIII
			Schedule D (Form 990) 201

Part XI

2

а

b

c

d

е

3

4

b

C

Part XII

5

1

2

3

5

Part XIII

Return Reference

See Additional Data Table

Schedule D (Form 990) 2018

Add lines 4a and 4b .

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Total expenses and losses per audited financial statements . . .

Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) . . . . . . .

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) . . . . . . .

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Net unrealized gains (losses) on investments . . .

Supplemental Information

Donated services and use of facilities .

Recoveries of prior year grants . . .

Other (Describe in Part XIII.)

Add lines 2a through 2d . . . .

2e

3

4c

5

1

Page 4

	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
	Subtract line <b>2e</b> from line <b>1</b>			3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines <b>4a</b> and <b>4b</b>			4c	

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2a

2b

2c

2d

4a

4b

Explanation

	Page <b>5</b>
Information (continued)	
Explanation	

Schedule D (Form 990) 2018

## **Additional Data**

(A) SHORT TERM INVESTMENTS

(B) REAL ASSETS

(C) PRIVATE CAPITAL

(D) HEDGED STRATEGIES

(E) OTHER INVESTMENTS

(F) FIXED INCOME

(G) EQUITIES

(A) US GOVERNMENT SECURITIES

Form 990, Schedule D, Part VII - Investments Other Securities

(a) Description of security or category

(including name of security)

## EIN: 56-0532129 Name: DUKE UNIVERSITY

Software ID: Software Version:

(c) Method of valuation:

Cost or end-of-year market value

F

2,463,673,286 -4,231,299

(b)Book value

90,299,797

2,956,747

1,547,143,205

3,142,142,745

107,061,997

574,030,243

ANNUITY AND SPLIT INTEREST OBLIGATIONS 61,082,413 397,272,619 POSTRETIREMENT HEALTHCARE BENEFIT OBLIGATIONS FUNDS HELD FOR OTHERS 85,405,268 REFUNDABLE FEDERAL STUDENT LOANS 29,927,341 CONDITIONAL ASSET RETIREMENT 34,652,207 INTERNATIONAL LOAN RESERVE 6,623,048

(b) Book Value

6,736,000

87,999,858

Form 990, Schedule D, Part X, - Other Liabilities

GENERAL INSURANCE IBNR

OTHER

(a) Description of Liability

Supplemental Information	
Return Reference	Explanation
PART II, LINE 5:	DUKE FOREST, A DEPARTMENT WITHIN DUKE UNIVERSITY, IS COMMITTED TO PROTECTING THE PURPOSE O F THE CONSERVATION EASEMENT. ACCORDINGLY, A WRITTEN MONITORING PROGRAM WAS DEVELOPED TO MA  INTAIN AND PROTECT 12 SIGNIFICANT NATURAL HERITAGE AREAS WITHIN NORTH CAROLINA, INCLUDING THE CONSERVATION EASEMENT NOTED ON SCHEDULE D, PART II. THE POLICY INCLUDES DETAILS ABOUT CONDUCTING AN ONSITE INSPECTION, DOCUMENTING ALL FINDINGS ACCORDING TO A SITE-SPECIFIC MON ITORING CHECKLIST. A POST-MONITORING REPORT AND OTHER DOCUMENTATION IS COMPLETED AS NECESS ARY. DUKE FOREST STAFF (AND OTHER EXPERTS AS NECESSARY) ARE CONSULTED TO DETERMINE IF STEW ARDSHIP EFFORTS ARE NECESSARY TO ENSURE THE PURPOSE OF THE CONSERVATION EASEMENT. WHILE NO T IN THE WRITTEN DOCUMENT, THE INITIAL STEP TAKEN BY DUKE FOREST WOULD BE TO CONTACT THE R ESPONSIBLE PARTY TO REQUEST REMEDY OF THE INFRACTION. SUBSEQUENT STEPS WOULD INCLUDE, BUT ARE NOT LIMITED TO CONSULTING WITH UNIVERSITY COUNSEL. THE EASEMENT DOCUMENTS DO NOT INCLUDE THE POLICY AS THE EASEMENT DOCUMENTS.

Supplemental Information

Supplemental Information Return Reference Explanation THE CONSERVATION EASEMENT REPORTED ABOVE WAS NOT INCLUDED IN DUKE UNIVERSITY'S STATEMENT O PART II, LINE 9: FACTIVITIES, BALANCE SHEET, NOR FOOTNOTES TO THE FINANCIAL STATEMENTS.

supplemental information					
Return Reference Explanation					
SCHEDULE D, PART III, LINE 4	ART COLLECTION DUKE UNIVERSITY'S COLLECTION OF ART, INCLUDING THOSE PIECES MAINTAINED IN T HE NASHER MUSEUM OF ART AT DUKE UNIVERSITY, FOSTERS THE UNDERSTANDING AND APPRECIATION OF THE VISUAL ARTS BY PROVIDING DIRECT EXPERIENCE WITH ORIGINAL WORKS OF ART SUPPORTED BY A R ANGE OF EXHIBITIONS, PROGRAMS AND PUBLICATIONS FOR THE UNIVERSITY AND BROADER COMMUNITY. T HE MUSEUM DRAWS ON THE INTELLECTUAL RESOURCES OF THE RESEARCH UNIVERSITY AND SERVES AS A L ABORATORY OF THE ARTS DEDICATED TO MULTIDISCIPLINARY APPROACHES TO LEARNING.				

Supplemental Information

Supplemental Information	
Return Reference	Explanation
SCHEDULE D, PART V, LINE 4	USE OF ENDOWMENT FUNDS THE INTENDED USES OF THE ENDOWMENT FUNDS ARE FOR INSTRUCTION, RESEARCH, LIBRARY AND FINANCIAL AID.

S

Supplemental Information	
Return Reference	Explanation
SCHEDULE D, PART X	LIABILITY FOR UNCERTAIN TAX POSITIONS UNDER FIN 48 DUKE UNIVERSITY ADOPTED THE REQUIREMENT S OF FIN 48 (ASC 740) AND CONSIDERED ITS TAX POSITION. BASED ON THAT ANALYSIS, THE PROVISI ONS OF FIN 48 ARE DEEMED IMMATERIAL TO THE UNIVERSITY'S FINANCIAL STATEMENTS, AND THEREFOR E, NO FIN 48 SPECIFIC DISCLOSURES ARE MADE IN THE UNIVERSITY'S AUDITED FINANCIAL STATEMENT S FOR THE FISCAL YEAR ENDED JUNE 30. 2019.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493197060170 OMB No. 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ► Go to www.irs.gov/Form990EZ for the latest instructions. Inspection Department of the Treasury Namel Retherosganization **Employer identification number** DUKE UNIVERSITY 56-0532129 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? . . . . . . . . . . . . . . . 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Yes 4d Yes If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: 5a Nο **b** Admissions policies? . . . . . . . . 5b Νo c Employment of faculty or administrative staff? . 5c Νo **d** Scholarships or other financial assistance? . 5d Νo e Educational policies? . . 5e No f Use of facilities? . . 5f No **g** Athletic programs? . . . . . . 5g Νo 5h Νo If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. **6a** Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a b Has the organization's right to such aid ever been revoked or suspended? . . . . . . . . . . . . . No If you answered "Yes" to either line 6a or line 6b, explain on Part II. 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II. Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Cat. No. 50085D Schedule E (Form 990 or 990-EZ) (2018) Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide

Supplemental Information. Provide the explany other additional information (see instructions).	anations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide
Return Reference	Explanation
FORM 990, SCHEDULE E, LINE 3	EQUAL OPPORTUNITY AND NON DISCRIMINATION STATEMENT DUKE IS COMMITTED TO ENCOURAGING AND SUSTAINING A LEARNING AND WORK COMMUNITY THAT IS FREE FROM PROHIBITED DISCRIMINATION AND HARASSMENT. THE INSTITUTION PROHIBITS DISCRIMINATION ON THE BASIS OF AGE, COLOR, DISBILITY, GENDER, GENDER IDENTITY, GENDER EXPRESSION, GENETIC INFORMATION, NATIONAL ORIGIN, RACE, RELIGION, SEX, SEXUAL ORIENTATION, OR VETERAN STATUS, IN THE ADMINISTRATION OF ITS EDUCATIONAL POLICIES, ADMISSION POLICIES, FINANCIAL AID, EMPLOYMENT, OR ANY OTHER INSTITUTION PROGRAM OR ACTIVITY. IT ADMITS QUALIFIED STUDENTS TO ALL THE RIGHTS, PRIVILEGES, PROGRAMS, AND ACTIVITIES GENERALLY ACCORDED OR MADE AVAILABLE TO STUDENTS. SEXUAL HARASSMENT AND SEXUAL MISCONDUCT ARE FORMS OF SEX DISCRIMINATION AND PROHIBITED BY THE INSTITUTIONAL EQUITY AND CHIEF DIVERSITY OFFICER AS THE INDIVIDUAL RESPONSIBLE FOR THE COORDINATION AND HARASSMENT FOR INSTITUTIONAL EQUITY AND CHIEF DIVERSITY OFFICER AS THE INDIVIDUAL RESPONSIBLE FOR THE COORDINATION AND HARASSMENT OF DISCRIMINATION OF ITS NONDISCRIMINATION AND HARASSMENT OR DISCRIMINATION OF ITS NONDISCRIMINATION AND HARASSMENT OR DISCRIMINATION CAN BE DIRECTED TO ONE OF THE FOLLOWING ADMINISTRATION CAN BE DIRECTED TO ONE OF THE FOLLOWING ADMINISTRATORS: DISCRIMINATION IN EMPLOYMENT, EDUCATIONAL PROGRAMS & ACTIVITIES CYNTHIA CLINTON, AVP HARASSMENT OR DISCRIMINATION AND COMPLIANCE OFFICE FOR INSTITUTIONAL EQUITY 114 S. BUCHANAN BLVD., BAY 8 DURHAM, NC 27708 919-668-8214 SEX DISCRIMINATION IN EMPLOYMENT, EDUCATIONAL PROGRAMS & ACTIVITIES CYNTHIA CLINTON, AVP HARASSMENT OR DISCRIMINATION PREVENTION AND COMPLIANCE OFFICE FOR INSTITUTIONAL EQUITY 114 S. BUCHANAN BLVD., BAY 8 DURHAM, NC 27708 919-669-5766 ADDITIONAL PROGRAMS & ACTIVITIES ANY BE GRANDES AND POR TITLE IX COMPLIANT PROCEDURES, MAY BE FOUND BY VISITING THE OFFICE FOR INSTITUTIONAL EQUITY 114 S. BUCHANAN BLVD., BAY 8 DURHAM, NC 27708 919-669-5766 ADDITIONAL INFORMATION IN EDUCATIONAL PROGRAMS & CTIVITI SEX BUCHANAN BLVD., BAY 8 DURHAM, NC 27708 919-669-5766 ADDITION
FORM 990, SCHEDULE E, LINE 6	STATEMENT TO CONVEY DUKE'S COMMITMENT TO DIVERSITY AND INCLUSION IS INCLUDED IN DOCUMENTS AND POSITION.  EXPLANATION OF GOVERNMENT FINANCIAL AID IN FUTHERANCE OF ITS EDUCATIONAL MISSIONS, DUKE UNIVERSITY RECEIVES FUNDS IN SUPPORT OF ITS UNDERGRADUATE AND GRADUATE STUDENTS. THESE
	FUNDS INCLUDE FINANCIAL AID PROGRAMS SUCH AS FEDERAL COLLEGE WORK STUDY, FEDERAL PERKINS FUNDS, FEDERAL STAFFORD LOAN FUNDS, FEDERAL PELL GRANT FUNDS, FEDERAL SEOG FUNDS, MEDICAL PROFESSION LOANS, FEDERAL NURSING LOANS, AND FEDERAL PLUS, ETC. ADDITIONAL STUDENT FINANCIAL AID IS RECEIVED IN THE FORM OF FELLOWSHIP SUPPORT FROM A VARIETY OF FEDERAL AGENCIES, INCLUDING NIH UNDER ITS INDIVIDUAL AND GRADUATE FELLOWSHIP PROGRAMS. IN ADDITION, DUKE UNIVERSITY RECEIVES COOPERATIVE AGREEMENTS FOR BOTH RESEARCH AND EDUCATIONAL PROGRAMS. ALTHOUGH THIS SUPPORT COMES FROM A WIDE VARIETY OF FEDERAL AGENCIES, THE NATIONAL INSTITUTE OF HEALTH, THE NATIONAL SCIENCE FOUNDATION, THE DEPARTMENT OF DEFENSE, AND THE DEPARTMENT OF ENERGY PROVIDE THE MAJORITY OF GRANTS AND COOPERATIVE AGREEMENTS.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493197060170 OMB No. 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. **Open to Public** ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Department of the Treasury Inspection Internal Revenue Service **Employer identification number** Name of the organization DUKE UNIVERSITY 56-0532129 General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance 2 outside the United States. Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the region (by type) (e.g., program service, describe for and investments employees, agents, specific type of region and independent fundraising, program in region service(s) in region contractors in services, investments, grants to recipients located in the region region) See Add'l Data 8,685,000 3a Sub-total . 33,475,000 b Total from continuation sheets to Part I . c Totals (add lines 3a and 3b) 79 42,160,000 Cat. No. 50082W

Schedule F (Form 990) 2018

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990)	chedule F (Form 990) 2018							
Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA,	GENERAL SUPPORT	74,799	WIRE			
		SUB-SAHARAN AFRICA	GRANT FOR MEDICAL EQUIPMENT	17,309	WIRE			
<u> </u>	<u> </u>						<u> </u>	
	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as taxexempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter							
3 Enter total number	Enter total number of other organizations or entities							

Schedule F (Form 990) 2018

Type of grant or assistance		(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIU	1	55,000				
	MIDDLE EAST AND NORTH AFRICA - ALGERIA, BAHRAIN, DJIBOUTI, EGYPT,	1	1,400				
INTERNSHIP	EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIU	1		CHECK			
SUMMER TUITION	EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIU	2	25,709	CHECK			

Sche	dule F (Form 990) 2018		Page <b>4</b>
Pai	t IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>√</b> Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		
		☐ Yes	<b>✓</b> No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)		
		<b>✓</b> Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).	Yes	<b>☑</b> No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships		
	(see Instructions for Form 8865)	Yes	<b>✓</b> No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form		П.,
	5713; don't file with Form 990)	<b>⊻</b> Yes	∐ No

Schedule F (For	nedule F (Form 990) 2018 Page <b>5</b>						
Pr an m an							
	1						
Return Reference	Explanation						
SCHEDULE F, PART I, LINE 2:	PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS OUTSIDE THE UNITED STATES DUKE UNIVERSITY PERIODICALLY APPROVES GRANTS AND TRANSFERS GRANT FUNDS TO SEVERAL ORGANIZATIONS OUTSIDE THE UNITED STATES. IN PARTICULAR FOR SUBGRANT RECIPIENTS, A SERIES OF INTERNAL CONTROLS HAVE BEEN ESTABLISHED WHICH INCLUDE DETERMINATION OF WHETHER AN AUDIT WILL BE REQUIRED. DUKE UNIVERSITY HAS ESTABLISHED A DETAILED AND COMPETITIVE APPLICATION PROCESS WHICH ENSURES PROPER PURPOSE AND USE OF THESE GRANT FUNDS PRIOR TO ENGAGEMENT. FOLLOWING THE PROCUREMENT PROCESS, DUKE UNIVERSITY MONITORS SUBSEQUENT BILLING AND PERFORMANCE OF THE GRANT RECIPIENTS. INVOICES MUST BE SUBMITTED ACCORDING TO THE TERMS AND CONDITIONS WHICH MIRROR THE TERMS AND CONDITIONS OF THE ULTIMATE GRANTOR. PRIOR TO PAYMENT, CENTRALIZED DEPARTMENTS REVIEW DOCUMENTATION TO ENSURE THE EXPENSES ARE ALLOWABLE WITHIN THE TERMS OF THE GRANT. ULTIMATELY, THE ORGANIZATIONS AWARDED THESE GRANT FUNDS MUST MONITOR THE APPROPRIATE DISTRIBUTION OF THESE GRANT FUNDS IN THE ORDINARY						

COURSE OF BUSINESS AND REPORT SUCH INFORMATION TO DUKE UNIVERSITY.

## **Additional Data**

CENTRAL AMERICA AND THE

CARIBBEAN

## Software ID: Software Version:

**EIN:** 56-0532129

Name: DUKE UNIVERSITY

EDUCATION

193,000

Form 990 Schedule F Par	t 1 - Activities	Outside The C	Inited States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
ANTARCTICA	0	0	PROGRAM SERVICES	RESEARCH	3,000

0 PROGRAM SERVICES

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region			
CENTRAL AMERICA AND THE CARIBBEAN	0	0	PROGRAM SERVICES	RESEARCH	43,000			
CENTRAL AMERICA AND THE CARIBBEAN	0	4	PROGRAM SERVICES	STUDY ABROAD	152,000			

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) CENTRAL AMERICA AND THE 0 SEMINAR 72,000 CARIBBEAN EAST ASIA AND THE PACIFIC 0 IGRANTMAKING 75,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) EAST ASIA AND THE PACIFIC 0 PROGRAM SERVICES IEDUCATION. 1,265,000 EAST ASIA AND THE PACIFIC 0 PROGRAM SERVICES RESEARCH 6,882,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) EAST ASIA AND THE PACIFIC 10 PROGRAM SERVICES ISTUDY ABROAD 822,000 EAST ASIA AND THE PACIFIC 0 SEMINAR 1,742,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) EUROPE (INCLUDING ICELAND 0 GRANTMAKING 82,000 & GREENLAND) EUROPE (INCLUDING ICELAND 0 PROGRAM SERVICES **IFDUCATION** 1,583,000 & GREENLAND)

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region		
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	PROGRAM SERVICES	RESEARCH	6,558,000		
EUROPE (INCLUDING ICELAND & GREENLAND)	2	33	PROGRAM SERVICES	STUDY ABROAD	2,707,000		

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) EUROPE (INCLUDING ICELAND 0 SEMINAR 4,869,000 & GREENLAND) MIDDLE EAST AND NORTH 0 IGRANTMAKING 1,000 AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) MIDDLE FAST AND NORTH 0 PROGRAM SERVICES IEDUCATION. 188,000 AFRICA MIDDLE EAST AND NORTH 0 PROGRAM SERVICES RESEARCH 98,000 AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) MIDDLE EAST AND NORTH 4 PROGRAM SERVICES STUDY ABROAD 32,000 AFRICA MIDDLE EAST AND NORTH 0 SEMINAR 258,000 AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) NORTH AMERICA 0 PROGRAM SERVICES IEDUCATION. 270,000 NORTH AMERICA 0 PROGRAM SERVICES RESEARCH 5,585,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) NORTH AMERICA 0 PROGRAM SERVICES ISTUDY ABROAD 3,000 NORTH AMERICA 0 SEMINAR 582,000

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region		
RUSSIA AND NEIGHBORING STATES	0	0	PROGRAM SERVICES	EDUCATION	55,000		
RUSSIA AND NEIGHBORING STATES	0	0	PROGRAM SERVICES	RESEARCH	8,000		

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) RUSSIA AND NEIGHBORING 3 PROGRAM SERVICES STUDY ABROAD 14,000 STATES RUSSIA AND NEIGHBORING 0 SEMINAR 27,000 STATES

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) 0 PROGRAM SERVICES IEDUCATION. 140,000 SOUTH AMERICA SOUTH AMERICA 0 PROGRAM SERVICES RESEARCH 513,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) 5 PROGRAM SERVICES ISTUDY ABROAD 822,000 SOUTH AMERICA SOUTH AMERICA 0 SEMINAR 288,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) SOUTH ASIA 0 PROGRAM SERVICES IEDUCATION. 334,000 SOUTH ASIA 0 PROGRAM SERVICES RESEARCH 765,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) SOUTH ASIA 3 PROGRAM SERVICES ISTUDY ABROAD 606,000 SOUTH ASIA 0 SEMINAR 228,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) SUB-SAHARAN AFRICA 0 IGRANTMAKING 20,000 SUB-SAHARAN AFRICA 0 PROGRAM SERVICES **IEDUCATION** 525,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) SUB-SAHARAN AFRICA 0 PROGRAM SERVICES RESEARCH 3,117,000 SUB-SAHARAN AFRICA 17 PROGRAM SERVICES ISTUDY ABROAD 240,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region services, grants to reaion recipients located in the reaion) SUB-SAHARAN AFRICA 0 SEMINAR 393,000

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

## Supplemental Information Regarding **Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

DLN: 93493197060170 OMB No. 1545-0047

> Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

**SCHEDULE G** 

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification	n number
E6 0E33130	

Name of the organization DUKE UNIVERSITY

(Form 990 or 990-EZ)

,,,	KE UNIVERSITY					56-0532129	
P	art I Fundraising Activi	•	_			rm 990, Part IV, line 1	7.
1	Indicate whether the organiza	ation raised funds thro	ough any	of the fo	llowing activities. Check	all that apply.	
a	■ Mail solicitations			e	Solicitation of non-	government grants	
b	✓ Internet and email solicita	ations		f	Solicitation of gove	rnment grants	
c					✓ Special fundraising	_	
	_			g	y Special fullulaising	events	
d	I ✓ In-person solicitations						
<b>2</b> a	a Did the organization have a workey employees listed in Fo					· · · · · · · —	es 🗌 No
b	If "Yes," list the ten highest p to be compensated at least \$!			draisers)	pursuant to agreements	under which the fundrais	er is
i)	Name and address of individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or rol of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		FUNDRAISING	Yes	No			
	COPPER REEF ENTERPRISES SEE PART IV FOR ADDRESS	CONSULTING, STRATEGIC PLANNING, COMMU.		No	0	155,348	C
	CARLSBAD, CA 92009	FUNDRAISING					
	REVERED SEE PART IV FOR ADDRESS	RELATED DIGITAL COMMUNICATIONS		No	0	93,000	C
	RALEIGH, NC 27617 CHARLES M MENG	FUNDRAISING					
	SEE PART IV FOR ADDRESS	RELATED WEBSITE DEVELOPMENT		No	0	86,434	C
	TORRANCE, CA 90503	FUNDRAISING					
	HORIZON VIDEO PRODUCTION INC SEE PART IV FOR ADDRESS	RELATED VIDEO SHOOT		No	0	74,550	C
	DURHAM, NC 27703						
	WEALTH-X LLC SEE PART IV FOR ADDRESS	FUNDRAISING RELATED STRATEGIC PLANNING		No	0	56,750	C
	NEW YORK, NY 10018	FUNDRAISING					
	GRENZEBACH GLIER & ASSOCIATES SEE PART IV FOR ADDRESS	CONSULTING, STRATEGIC PLANNING, COMMU.		No	0	51,897	c
	CHICAGO, IL 60611						
	RIVERS AGENCY LLC SEE PART IV FOR ADDRESS	FUNDRAISING RELATED DIGITAL COMMUNICATIONS		No	0	40,075	c
	CHAPEL HILL, NC 27515						
	HUSTLE INC SEE PART IV FOR ADDRESS	FUNDRAISING RELATED DIGITAL COMMUNICATIONS		No	0	36,000	C

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Νo

Νo

AL, AK, AR, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV

0

0

Cat. No. 50083H

FUNDRAISING

FUNDRAISING RELATED VIDEO

SHOOT

RELATED DIGITAL

COMMUNICATIONS

SAN FRANCISCO, CA 94108

SEE PART IV FOR ADDRESS

SAINT HELENA, CA 94574

SEE PART IV FOR ADDRESS

RALEIGH, NC 27616

JOHN B FORD

27,681

25,529

647,264

Sche	dule G (Form 990 or 990-EZ) 2018					P	age <b>3</b>
11	Does the organization conduct gaming	activities with nonmembers? .			Yes	□No	
12	Is the organization a grantor, beneficial formed to administer charitable gaming			ity	Yes	_	
13	Indicate the percentage of gaming acti	vity conducted in:					
а	The organization's facility			13a			%
b	An outside facility			13b			%
14	Enter the name and address of the per	son who prepares the organization	n's gaming/special events book	s and records:			
	Name •						
	Address ►						
					Yes	□No	
b	If "Yes," enter the amount of gaming r			_ and the			
	amount of gaming revenue retained by	the third party <b>&gt;</b> \$	<u> </u>				
С	If "Yes," enter name and address of the	e third party:					
	Name •						
	Address •						
16	Gaming manager information:						
	Name ▶						
	Gaming manager compensation ► \$						
	Description of services provided ►						
	☐ Director/officer	☐ Employee	☐ Independent contracto	r			
17 a	Mandatory distributions: Is the organization required under state retain the state gaming license? .	e law to make charitable distributi · · · · · · · · · · · · ·		to	□Yes	□No	
b	Enter the amount of distributions requi	red under state law distributed to	other exempt organizations or	spent			
	in the organization's own exempt activ	, ,					
Par		on. Provide the explanations re 5c, 16, and 17b, as applicable					ş.
	Return Reference		Explanation	,			
	DULE G, PART I, LINE 2B, LIST OF TEN EST PAID FUNDRAISERS:	(I) NAME OF FUNDRAISER: COPP CAMINO REAL, CARLSBAD, CA 92 FUNDRAISER: 8801 FAST PARK DEATH OF THE PARK	2009 (I) NAME OF FUNDRÁISER DR, RALEIGH, NC 27617 (I) NAME SER: 3868 CARSON ST, TORRA RODUCTIONS, INC. (I) ADDRE ME OF FUNDRAISER: WEALTH- 10018 (I) NAME OF FUNDRAISEN OI N. MICHIGAN AVE, CHICAGO SS OF FUNDRAISER: PO BOX 9 I) ADDRESS OF FUNDRAISER: : JOHN B. FORD (I) ADDRESS OF FUNDRAISER:	:: REVERED (I) ME OF FUNDRA NCE, CA 9050: SS OF FUNDRA -X, LLC. (I) AD R: GRENZEBA O, IL 60611 (I) 796, CHAPEL F 251 KEARNY S OF FUNDRAISE	ADDRESS ISER: CHAI 3 (I) NAME ISER: 422 DRESS OF CH GLIER 8 I NAME OF HILL, NC 27 TT, SAN FRA ER: 1177 ST	OF RLES M. OF 2 EMPERC FUNDRAIS ASSOCIA FUNDRAIS 515 (I) N NCISCO, TARR AVE	SER: ATES SER: IAME CA
SCHE	DULE G, LINE 2(B), COLUMN (V)	DUKE UNIVERSITY ENTERS INTO SCHEDULE G, PART I, LINE 2(B), FOR REIMBURSEMENT OF SUCH ERNDERED. THERE ARE NO AGRE PROFESSIONAL FUNDRAISING SE	COLUMNS (I-V). THE AGREEMI EXPENSES WILL BE ISSUED IN EMENTS THAT PROVIDE EXCLU	ENTS PROVIDE ADDITION TO	THAT THE	PAYMENT OR SERVIO	CES
				Calcadada C (E	000	000 57\ 0	

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule I **Grants and Other Assistance to Organizations,** (Form 990)

Department of the

**Governments and Individuals in the United States** 

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

DLN: 93493197060170

Open to Public Inspection

Internal Revenue Service							
Name of the organization DUKE UNIVERSITY						Employer identific	ation number
						56-0532129	
		and Assistance	*h	the avenue of clinibility	. fau bla augusta au gasiatau		
Does the organization mai the selection criteria used	to award the grants	or assistance?	the grants or assistance,	the grantees engionity	rior the grants or assistan	ce, and	☑ Yes ☐ No
2 Describe in Part IV the org	•	_	_				
Part II Grants and Other	Assistance to Don	nestic Organizations a	ind Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes	" on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
<ul><li>2 Enter total number of sect</li><li>3 Enter total number of other</li></ul>		<del>-</del>					72
3 Enter total number of other			<u> </u>	Cat. No. 5005			redule I (Form 990) 2018

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2018

(5)

(1) (2) (3) (4)

(6) (7) Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

**Explanation** ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS IN U.S. DUKE UNIVERSITY PERIODICALLY APPROVES GRANTS AND TRANSFERS GRANT FUNDS TO NUMEROUS ORGANIZATIONS WITHIN THE UNITED STATES. FOR SUBGRANT RECIPIENTS, A SERIES OF INTERNAL CONTROLS HAVE BEEN ESTABLISHED WHICH INCLUDE DETERMINATION OF WHETHER AN AUDIT WILL BE REQUIRED. DUKE UNIVERSITY HAS ESTABLISHED A DETAILED AND COMPETITIVE APPLICATION PROCESS WHICH ENSURES PROPER PURPOSE AND USE OF THESE GRANT FUNDS PRIOR TO ENGAGEMENT. FOLLOWING THE PROCUREMENT PROCESS, DUKE

Part IV Return Reference SCHEDULE I, PART I, LINE 2:

UNIVERSITY MONITORS SUBSEQUENT BILLING AND PERFORMANCE OF THE GRANT RECIPIENTS. INVOICES MUST BE SUBMITTED ACCORDING TO THE TERMS AND CONDITIONS WHICH MIRROR THE TERMS AND CONDITIONS OF THE ULTIMATE GRANTOR. PRIOR TO PAYMENT, CENTRALIZED DEPARTMENTS REVIEW DOCUMENTATION TO ENSURE THE EXPENSES ARE ALLOWABLE WITHIN THE TERMS OF THE GRANT, ULTIMATELY, THE ORGANIZATIONS AWARDED THESE GRANTS MUST MONITOR THE APPROPRIATE DISTRIBUTION OF THESE GRANT FUNDS IN THE ORDINARY COURSE OF BUSINESS AND REPORT SUCH INFORMATION TO DUKE UNIVERSITY. STUDENTS' INSTITUTIONAL SCHOLARSHIPS AND FINANCIAL AID IS POSTED DIRECTLY TO THEIR BURSAR ACCOUNTS. THEREFORE, SUCH FUNDS ARE DIRECTLY APPLIED TO APPROPRIATE CHARGES WITHIN THE STUDENTS' ACCOUNTS. GRANT/FELLOWSHIP PAYMENTS ARE PROCESSED ACCORDING TO AWARD LETTERS. WHICH ARE REVIEWED AND SUBMITTED TO THE RECIPIENT IN ADVANCE OF ACCEPTING FOR THE APPLICABLE SEMESTER. EACH PAYMENT IS PREPARED ACCORDING TO THE AWARD LETTER BY A DEPARTMENTAL REPRESENTATIVE, WHICH IS THEN REVIEWED AND APPROVED BY A DEPARTMENTAL SUPERVISOR, PRIOR TO ISSUANCE, A FINAL REVIEW AND APPROVAL IS PROCESSED BY THE CENTRAL PAYMENT PROCESSING DEPARTMENT. Schedule I (Form 990) 2018

Page **2** 

## **Additional Data**

NC

PO BOX 25111 DURHAM, NC 27702

Software ID: Software Version: **EIN:** 56-0532129 Name: DUKE UNIVERSITY Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) ACTS ONE EIGHT MISSIONS 82-3417491 501(C)(3) 6,750 GENERAL SUPPORT 4717 GARDENIA CIRCLE ROCKY MOUNT, NC 27804 ALCOHOL DRUG COUNCIL OF 56-0771084 501(C)(3) 13,261 FMV FURNITURE/ OFFICE SUPPLIES IGENERAL SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government AMER SOC FOR CLINICAL 52-0847477 501(C)(3) 10.000 IGENERAL SUPPORT

INVESTIG PO BOX 7226 ANN ARBOR, MI 48107					
AMERICAN CANCER SOCIETY	52-2340031	501(C)(4)	22,500		GENERAL SUPPORT

8300 HEALTHPARK SUITE 10 RALEIGH, NC 27615

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 06-0932294 501(C)(3) 10.506 IGENERAL SUPPORT AMERICAN DANCE FESTIVAL INC BOX 90772

DURHAM, NC 277080772 AMERICAN MATHEMATICAL 05-0264797 501(C)(3) 6.105 IGENERAL SUPPORT SOCIETY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 6248

PROVIDENCE, RI 029042213

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 05 2660024 E04(6)(3) 40 000

CENEDAL CUIDOCOT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

400

ROCKVILLE, MD 20852

ARTIST IN CHRISTIAN TESTIMONY PO BOX 1649 BRENTWOOD, TN 372041649	95-3660821	501(C)(3)	10,000		GENERAL SUPPORT
ARVO FOUNDATION FOR EYE RESEAR 1801 ROCKVILLE PIKE SUITE	52-2322462	501(C)(3)	6,250		GENERAL SUPPORT

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other)

DID CHIMOOD LEADNING	E6 2062024	E04(C)(2)		 EN0./	FURNITURE / OFFICE CURRING	GENERAL GURRORE
SUITE 120 DALLAS, TX 752312388						
7557 RAMBLER PARK RD						
CONVENTION OF	75-6044885	501(C)(3)	10,000			GENERAL SUPPORT
BAPTIST GENERAL	75-6044885	501(C)(3)	10,000			GENERAL SUPPORT

BIRCHWOOD LEARNING 56-2062834 501(C)(3) 5,509|FMV |FURNITURE/ OFFICE SUPPLIES IGENERAL SUPPORT CENTER 416 WALTON ST

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DURHAM, NC 27703

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 45-2610533 501(C)(3) 9.500 BOOK HARVEST IGENERAL SUPPORT

2501 UNIVERSITY DR DURHAM, NC 27707

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CULVER CITY, CA 90232

CAMP KESEM NATIONAL 51-0454157 501(C)(3) 5.833 IGENERAL SUPPORT PO BOX 452

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government L SUPPORT

CAMPAIGN 4 CHANGE PO BOX 3355 DURHAM, NC 27702	26-0096724	501(C)(3)	5,250		GENERAL SUPPORT
CANAAN COMMUNITY CHURCH	36-4347166	501(C)(3)	10,000		GENERAL SUPPORT

1701 W GARFIELD BLVD CHICAGO, IL 60636

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-1647154 501(C)(3) 21.500 CARING HOUSE INC. IGENERAL SUPPORT 2625 PICKETT RD

IGENERAL SUPPORT

10.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

DURHAM, NC 277055603

CAROLINA BALLET INC

3401-131 ATLANTIC AVE RALEIGH, NC 27604

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-2158704 501(C)(3) 14.384 FMV FURNITURE/ COMPUTER/ CHANGING A GENERATION IGENERAL SUPPORT OFFICE SUPPLIES WITH FACE

OFFICE SUPPLIES

WITH FACE
PO BOX 11587
DURHAM, NC 27703

CITY OF JESUS 46-3800893 501(C)(3)

9,449 FMV FURNITURE/ COMPUTER/ GENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1321 HUMPHREY ST DURHAM, NC 27701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 56-2269385 501(C)(3) 6.500 IGENERAL SUPPORT COMMUNITY HEALTH COALITION INC

CONETOE FAMILY LIFE CENTER 56-2373189 501(C)(3) 20,000 GENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

204 NORTH RAILROAD STREET CONETOE, NC 27819

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 58-1399286 501(C)(4) 5.450 CREST STREET COMMUNITY IGENERAL SUPPORT COUNCIL 7 ZELKO CT

IGENERAL SUPPORT

DURHAM, NC 27705

25.000l

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

DONT EVER GIVE UP INC.

14600 WESTON PARKWAY CARY, NC 27513

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) 56-1203878 501(C)(3) 250.350 DURHAM COMMUNITY LAND IGENERAL SUPPORT TRUSTEES

IGENERAL SUPPORT

10.650

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

1208 W CHAPEL HILL ST DURHAM, NC 27701
DURHAM LITERACY CENTER

PO BOX 52209 DURHAM, NC 27707

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-6001021 GOV'T FNTITY 162.385 9.128 FMV FURNITURE/ OFFICE SUPPLIES IGENERAL SUPPORT DURHAM PUBLIC SCHOOLS 2520 VESSON AVE

102,021 FMV

FURNITURE

IGENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

DURHAM, NC 27707

DURHAM RESCUE MISSION

PO BOX 11858 DURHAM, NC 27703

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 58-1475666 501(C)(3) 23.000 GENERAL SUPPORT DURHAM STRIDERS YOUTH ASSN PO BOX 15758 DURHAM, NC 27704

IGENERAL SUPPORT

25.250

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

DURHAM TECHNICAL

COMMUNITY COL 1637 LAWSON ST DURHAM, NC 27703

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) 47-3597754 501(C)(3) 7,134 FMV FURNITURE/ OFFICE SUPPLIES | GENERAL SUPPORT EASTERN ALAMNCE

SUITE

DURHAM, NC 27707

COMMUNITY ATHLETIC FIELD HOUSE 4040 MEBANE ROGERS RD MEBANE, NC 27703					
EL FUTURO INC 2020 E CHAPEL HILL ROAD	80-0122334	501(C)(3)	8,300		GENERAL SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) EMILY KRZYZEWSKI FAMILY 56-2230469 501(C)(3) 215.400 100 FMV FURNITURE IGENERAL SUPPORT

BOSTON, MA 02118

LIFE C 904 W CHAPEL HILL ST DURHAM, NC 27701					
EMMANUEL GOSPEL CENTER INC 2 SAN JUAN ST PO BOX 180245	04-2282717	501(C)(3)	10,000		GENERAL SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government FAITHACTION INTERNATIONAL 56-1993490 501(0)(3) 10 0001 GENERAL SUPPORT

1712111710112111121111211111211111211111111	00 2000 100	10,000		0-11-10 1- 00
HOUS				
705 N GREENE ST				
GREENSBORO, NC 27401				
				T .

FAMILIES MOVING FORWARD 56-1633998 501(C)(3) 12.700l 1,444 FMV FURNITURE IGENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

400 N QUEEN STREET DURHAM, NC 27701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-2206165 501(C)(3) 6.500 FAMILY HEALTH MINISTRIES IGENERAL SUPPORT INC PO BOX 16783 CHAPEL HILL, NC 27516

IGENERAL SUPPORT

6.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FASHION X PROJECT

201 W MAIN STR STE 100 DURHAM, NC 27701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) FUND FOR RECONCILIATION 27-0955844 501(C)(3) 900.000 IGENERAL SUPPORT TOLEDA

2111

DURHAM, NC 27708

22457 VENIDO RD WOODLAND HILLS, CA 91364					
GLOBAL GENOMIC MEDICINE COLLAB 101 SCIENCE DR CIEMAS RM	81-3079744	501(C)(3)	10,000		GENERAL SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 20-1412180 501(C)(3) 220,776 FMV FURNITURE/ COMPUTER/ GOD 1ST PEOPLE 2ND IGENERAL SUPPORT OFFICE SUPPLIES 953 E MAIN ST DURHAM, NC 27701

953 E MAIN ST
DURHAM, NC 27701

GORDON RESEARCH
CONFERENCES

OFFICE SUPPLIES

OFFICE SUPPLIES

GENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

512 LIBERTY LANE WEST KINGSTON, RI 02892

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 46-5754212 7.500 IGENERAL SUPPORT GRADUATE CHEMISTRY COUNCIL 124 SCIENCE DR BOX 90354

IGENERAL SUPPORT

5.500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(6)

DURHAM, NC 27708

GREATER RALEIGH CHAMBER 56-0370850
OF COM

PO BOX 2978

RALEIGH, NC 276022978

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 27-2323103 501(C)(3) 66.985 FMV FURNITURE GREEN CHAIR PROJECT THE IGENERAL SUPPORT PO BOX 12761 RALEIGH, NC 27605

HABITAT FOR HUMANITY OF 58-1674794 501(C)(3) 300.000 657 FMV FURNITURE IGENERAL SUPPORT DURHAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

215 N CHURCH ST DURHAM, NC 27701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 58-2089068 501(C)(3) 5.350 75 FMV FURNITURE IGENERAL SUPPORT HOUSING FOR NEW HOPE INC 18 W COLONY PLACE SUITE

250 DURHAM, NC 27705 IN-VIDEO IMPRESSIONS INC 82-2401522 7.000 l IGENERAL SUPPORT 2211 HILLSBOROUGH RD APT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1101

DURHAM, NC 27705

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) KENAN-FLAGLER BUSINESS 56-6001393 501(C)(3) 8,930 GENERAL SUPPORT

SCHOOL 300 KENAN DRIVE CHAPEL HILL, NC 275993490							
KRAMDEN INSTITUTE INC	74-3108814	501(C)(3)	7,500	221,100	FMV	COMPUTERS	GENERAL SUPPORT

4915 PROSPECTUS DRIVE SUITE 1

DURHAM, NC 27705

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government LAUNCHRIO INC 17-1951961 E01/C)/3) 10 0001 IGENERAL SUPPORT

10210 CAMPUS POINT DR 150 SAN DIEGO, CA 92121	47-4651964	301(C)(3)	10,000				GLIVERAL
LEGAL AID OF NORTH	31-1784161	501(C)(3)		6,296	FMV	FURNITURE	GENERAL

RALEIGH, NC 27611

AL SUPPORT PO BOX 26087

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) 31-1613173 501(C)(3) 10,000 FMV FURNITURE IGENERAL SUPPORT MAGNOLIA HOUSE

RALEIGH, NC 27615

FOUNDATION PO BOX 36504 GREENSBORO, NC 27416					
MARCH OF DIMES FOUNDATION 6504 FALLS OF NEUSE RD STE 100	13-1846366	501(C)(3)	5,533		GENERAL SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 501(C)(3) 10.000 IGENERAL SUPPORT MATRYOSHKA HAUS US 74-3004446 200 THOMBOON DD

KERRVILLE, TX 780285901					
MICHAEL J FOX FOUNDATION FOR 111 W 33RD ST 10TH FLOOR	13-4141945	501(C)(3)	11,949		GENERAL SUPPORT

NEW YORK, NY 10120

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) MUSEUM OF DURHAM 94-3455685 501(C)(3) 60.250 GENERAL SUPPORT HISTORY IGENERAL SUPPORT

PO BOX 362 DURHAM, NC 27702 NC ALBERT SCHWEITZER 82-2682491 501(C)(3) 22.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FELLOWSHI PO BOX 1636 DAVIDSON, NC 28036

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) NC SCHOOL OF SCIENCE & 56-1425643 GOV'T ENTITY 91.980 FMV FURNITURE IGENERAL SUPPORT MATH IGENERAL SUPPORT

1219 BROAD ST DURHAM, NC 27705 NORTH CAROLINA STATE UNIV 56-6049503 501(C)(3) 15.000l

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FOUN CAMPUS BOX 7701

RALEIGH, NC 276957207

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 56-6000756 GOV'T ENTITY 28.000l IGENERAL SUPPORT NORTH CAROLINA STATE UNIVERSIT CAMPUS BOX 7401 RALEIGH, NC 27695 IGENERAL SUPPORT

OCCONEECHEE COUNCIL BOY 56-0529984 501(C)(3) 10.000 SCOUTS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

RALEIGH, NC 27604

3231 ATLANTIC AVE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 46-1044900 501(C)(3) 10.000 PARISH COLLECTIVE IGENERAL SUPPORT 4741 26TH AVE SW SEATTLE, WA 98106

PARTNERS FOR YOUTH 35-2206640 501(C)(3) 20.076 IGENERAL SUPPORT OPPORTUNITY

1309 HALLEY ST DURHAM, NC 27707

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) 20-1162702 501(C)(3) 10.000 PRETTY IN PINK FOUNDATION IGENERAL SUPPORT INC

IGENERAL SUPPORT

114.050

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

6500 CREEDMOOR RD 106 RALEIGH, NC 27613

PO BOX 242 DURHAM, NC 27702 26-1514118

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 56-0547478 501(C)(3) 193.530 FMV FURNITURE/ OFFICE SUPPLIES SAINT AUGUSTINE'S IGENERAL SUPPORT UNIVERSITY 1315 OAKWOOD AVE

RALEIGH, NC 27610 SECOND CHANCE OUTREACH 26-3511708 501(C)(3) 14.180 FMV FURNITURE/ COMPUTER/ OFFICE SUPPLIES

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HILLSBOROUGH, NC 27278

IGENERAL SUPPORT **EQUIPPING CENTER** 300 LAKESIDE DR APT C

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government ERAL SUPPORT

SELF-HELP VENTURES FUND	58-1562750	501(C)(3)	2,500,000		GENER
PO BOX 3619					ĺ
DURHAM, NC 277023619					

SAN ANTONIO, TX 78210

SEMILLAS 83-3275683 10.000 IGENERAL SUPPORT 311 FLORIDA ST

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 56-2084639 501(C)(3) 6.000 SENIOR PHARMASSIST INC IGENERAL SUPPORT 406 RIGSBEE AVE STE 201 DURHAM, NC 277012186 SOUTHEASTERN EFFORTS 56-1876445 501(C)(3) 5.600 IGENERAL SUPPORT DEVELOPIN

706 GILBERT ST DURHAM, NC 27701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government TROSA INC 501(C)(3) 6.500 158.736 FMV FURNITURE 56-1861158 IGENERAL SUPPORT 1820 JAMES ST DURHAM, NC 277072024 UNGRADED PRODUCE LLC 81-2168459 16.667 IGENERAL SUPPORT

605 W CHAPEL HILL ST APT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DURHAM, NC 27701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 56-0929296 501(C)(3) 25.358 FMV FURNITURE/ COMPUTER/ UNION BAPTIST CHURCH IGENERAL SUPPORT OFFICE SUPPLIES 904 N ROXBORO ST DURHAM, NC 27701

UNITED METHODIST 13-5562279 501(C)(3) 6.755 IGENERAL SUPPORT COMMITTEE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 9068 NEW YORK, NY 10116

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government LINITED WAY EC DECAEAT E01(C)(2) 40 000 SUPPORT

20312 MAIL SERVICE CTR RALEIGH, NC 27699	56-0564547	501(C)(3)	40,863				GENERAL SUPPORT
UNITING NC	26-3275886	501(C)(3)	5,000	524	FMV	FURNITURE/ OFFICE SUPPLIES	GENERAL SUPPORT

ZOT M MATIN DI DIE TOO PMB003 DURHAM, NC 27701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) UNIVERSITY OF NORTH 56-6001393 GOV'T ENTITY 950 52,585 FMV IGENERAL SUPPORT

1225 BERKLEY ST DURHAM, NC 27705

CAROLINA 3025 FEDEX GLBL ED BLDG CB7582 CHAPEL HILL, NC 27599					
WALLTOWN CHILDRENS THEATRE	56-2214825	501(C)(3)	17,326		GENERAL SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) 56-1858174 501(C)(3) 15.826 10 FMV OFFICE SUPPLIES IGENERAL SUPPORT WEST END COMMUNITY FOUNDATION

PO BOX 51398 DURHAM, NC 277171398					
YMCA OF THE TRIANGLE AREA INC 801 CORPORATE CENTER DR STE 20	56-0591307	501(C)(3)	20,000		GENERAL SUPPORT

RALEIGH, NC 27606

(a)Type of grant or assistance (b)Number of (c)Amount of (e)Method of valuation (book, (f)Description of non-cash assistance (d)Amount of recipients cash grant non-cash assistance FMV, appraisal, other)

POSTER AWARD	14	3,075		
RESEARCH AWARD	13	18,500		
STUDENT AWARD	306	281,263		

281,263 3,750

2,985,200

UNDERGRADUATE INSTITUTIONAL AWARDS

TEACHING AWARD

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

211

(a)Type of grant or assistance
(b)Number of recipients
(c)Amount of cash grant
(d)Amount of non-cash assistance
(e)Method of valuation (book, FMV, appraisal, other)

INTERNSHIP STIPENDS

400
1 246 957

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

1163

PREDOCTORAL STIPENDS

UNDERGRADUATE STIPENDS

INTERNOUL STIFENDS	400	1,240,937		
GRADUATE STIPENDS	2019	30,473,783		
POSTDOCTORAL STIPENDS	44	783,453		

99.011

4,090,743

(a)Type of grant or assistance (b)Number of (c)Amount of (d)Amount of (e)Method of valuation (book, I (f)Description of non-cash assistance FMV, appraisal, other) recipients cash grant non-cash assistance

GRADUATE ATHLETIC SCHOLARSHIPS	19	973,004		
UNDERGRADUATE ATHLETIC SCHOLARSHIPS	547	28,875,289		
UNDERGRADUATE SCHOLARSHIPS &	3534	147.919.016		

STIPENDS				
GRADUATE SCHOLARSHIPS & STIPENDS	3731	96,904,951		

GRADUATE SCHOLARSHIPS & STIPENDS	3731	96,904,951		

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

PRE-DOCTORAL SCHOLARSHIPS & STIPENDS 2860 49,351,289

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals. (a)Type of grant or assistance (b)Number of (c)Amount of (d)Amount of (e)Method of valuation (book, ) (f)Description of non-cash assistance FMV, appraisal, other) recipients cash grant non-cash assistance

POST-DOCTORAL SCHOLARSHIPS &	32	70.500		

STIPENDS

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	a -	DLN: 934	9319	7060	170	
Sch	nedule J	Co	mpensati	ion Information	OM	IB No.	1545-0	0047	
(For	m 990)	For certain Officer		rustees, Key Employees, and Highest		•			
		► Complete if the orga		ited Employees ered "Yes" on Form 990, Part IV, line 23.		20	18	3	
Danar	tment of the Treasury	▶ Go to www.irs.gov		to Form 990. instructions and the latest information.			pen to Public		
•	al Revenue Service	r do to <u>mmmsiqor</u>	101			Insp	ectio	n	
	me of the organiza KE UNIVERSITY	ation		Employe	er identificat	ion nu	ımber		
				56-0532	129				
Pa	rt I Questi	ons Regarding Compensati	on						
<b>1</b> a				the following to or for a person listed on Form y relevant information regarding these items.	1		Yes	No_	
	✓ First-class	or charter travel	$\checkmark$	Housing allowance or residence for personal (	ıse				
		companions		Payments for business use of personal reside	nce				
		nification and gross-up payments	<b>∠</b>	Health or social club dues or initiation fees					
	☐ Discretion	ary spending account	$\checkmark$	Personal services (e.g., maid, chauffeur, chef	)				
b		xes in line 1a are checked, did the all of the expenses described abov		ollow a written policy regarding payment or rei plete Part III to explain	mbursement	<b>1</b> b	Yes		
2				or allowing expenses incurred by all		2	Yes		
	directors, truste	es, officers, including the CEO/EX	ecutive Director	r, regarding the items checked in line 1a? .					
3				d to establish the compensation of the					
	_	EO/Executive Director. Check all to d organization to establish compe		not check any poxes for methods CEO/Executive Director, but explain in Part III.					
	✓ Compensa	ation committee	<b>✓</b>	Written employment contract					
		ent compensation consultant	✓	Compensation survey or study					
		of other organizations	$\overline{\mathbf{Z}}$	Approval by the board or compensation comp	nittee				
4	During the year related organiza		90, Part VII, Se	ction A, line 1a, with respect to the filing organ	nization or a				
а	Receive a sever	ance payment or change-of-contr	ol pavment? .			4a		No	
b		r receive payment from, a suppler				4b	Yes		
c	Participate in, o	r receive payment from, an equity	-based comper	nsation arrangement?		4c		No	
	If "Yes" to any o	of lines 4a-c, list the persons and	provide the app	licable amounts for each item in Part III.					
	Only 501(c)(3	), 501(c)(4), and 501(c)(29) (	organizations	must complete lines 5-0					
5			-	the organization pay or accrue any					
•		ontingent on the revenues of:							
а	The organization	1?				5a		No	
b	Any related orga	anization?				5b		No	
	If "Yes," on line	5a or 5b, describe in Part III.							
6		ed on Form 990, Part VII, Section ontingent on the net earnings of:	A, line 1a, did	the organization pay or accrue any					
а	-	1?				6a		No	
b						6b		No	
_	•	6a or 6b, describe in Part III.							
7	payments not d	escribed in lines 5 and 6? If "Yes,	describe in Pa	the organization provide any nonfixed rt III		7		No	
8	subject to the in	nitial contract exception described	in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," describe		8		No	
9	If "Yes" on line	8, did the organization also follow	the rebuttable	presumption procedure described in Regulatio	ns section	9		No	
For F	Panerwork Redu	ction Act Notice, see the Instr	uctions for Fo	orm <b>990.</b> Cat. No. 50053T	Schedule J		1 990)	2018	

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990. Part VII.

instructions, on row (ii). Do not list any individuals that are not listed on Form 99 <b>Note.</b> The sum of columns (B)(i)-(iii) for each listed individual must equal the to	90, otal	, Part VII. I amount of For	m 990, Part VII, Se	ection A, line 1a, ar	oplicable column ([	)) and (E) amoun	ts for that indi	vidual.
(A) Name and Title			kdown of W-2 and/c compensation	or 1099-MISC	(C) Retirement and other	(D) Nontaxable benefits	columns	<b>(F)</b> Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table								
								_
	$\exists$							
	$\exists$							
	$\dashv$			<u> </u>				<u> </u>
	$\rfloor$							
	1							

WERE PROVIDED WITH CLUB MEMBERSHIPS. TO THE EXTENT THE DUES WERE CONSIDERED PERSONAL, THE AMOUNTS WERE INCLUDED IN TAXABLE INCOME. DUKE POLICY GOVERNS THE NATURE AND TYPE OF ALLOWABLE EXPENDITURES AND PAYMENTS. INCLUDING REOUIREMENTS TO PROVIDE SUPPORTING DOCUMENTATION DETAILING THE TRANSACTION AND BUSINESS PURPOSE. ANY APPROVED EXCEPTIONS TO POLICY ARE DOCUMENTED IN CORRESPONDENCE OR

Schedule J (Form 990) 2018

EMPLOYMENT AGREEMENTS.

Return Reference	Explanation
· · · · · · · · · · · · · · · · · · ·	SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THE FOLLOWING INDIVIDUALS PARTICIPATED IN AND RECEIVED PAYMENTS UNDER A DEFERRED COMPENSATION PLAN DESCRIBED UNDER SECTION 457(F) OF THE INTERNAL REVENUE CODE: NEAL F. TRIPLETT \$648,375, EVAN L. JONES \$163,800, JUSTIN B. NIXON \$122,850 AND MICHAEL W. KRZYZEWSKI \$1,610,000. SUCH AMOUNTS WERE SUBJECT TO A SUBSTANTIAL RISK OF FORFEITURE AS DEFINED UNDER IRC SECTION 457(F).

I (Form 990) 2018

Software ID: Software Version:

**EIN:** 56-0532129

Name: DUKE UNIVERSITY

Form 990, Schedule	J,	Part II - Officers, Di	rectors, Trustees, K	ey Employees, and I	lighest Compensate	d Employees		
(A) Name and Title			of W-2 and/or 1099-MIS	· · · · · · · · · · · · · · · · · · ·	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990
VINCENT E PRICE	(i)	1,320,928	0	18,500	33,548	20,870	1,393,846	0
PRESIDENT/TRUSTEE	(ii)	0	0	0	0	0	0	0
PAMELA J BERNARD VP & UNIVERSITY COUNSEL	(i)	591,631	0	18,500	33,548	20,421	664,100	0
	(ii)	0	0	0	0	0	0	0
SALLY KORNBLUTH PROVOST	(i)	701,819	0	18,500	33,548	13,094	766,961	0
110,0001	(ii)	0	0	0	0	0	0	0
RICHARD RIDDELL VP & UNIVERSITY	(i)	464,037 	0	18,500	30,500	14,566	527,603	0
	(ii)	0	0	0	0	0	0	0
TALLMAN TRASK III EXECUTIVE VICE	(i)	868,800	0	18,500	33,548	18,997	939,845	0
PRESIDENT	(ii)	0	0	0	0	0	0	0
TIMOTHY W WALSH VP OF FINANCE &	(i)	471,812	0	0	33,548	18,337	523,697	0
TREASURER	(ii)	0	0	0	0	0	0	0
A EUGENE WASHINGTON MD	(i)	1,271,705	1,320,592	18,500	133,548	16,998	2,761,343	0
CHANCELLOD HEALTH	(ii)	0	0	0	0	0	0	0
VALERIE ASHBY DEAN, COLLEGE OF A & S	(i)	483,115	0	0	33,548	7,517	524,180	0
	(ii)	0	0	0	0	0	0	0
MARK CORIGLIANO INVESTMENT MANAGER	(i)	249,491	380,806	18,500	91,058	16,372	756,227	0
	(ii)	0	0	0	0	0	0	0
JENNIFER FRANCIS EXECUTIVE VICE PROVOST	(i)	525,721	57,813	0	33,548	12,707	629,789	0
CINI O ADMINI	(ii)	0	0	0	0	0	0	0
JAMES SCOTT GIBSON EXEC VICE DEAN OF	(i)	430,359	301,622	18,500	33,548	23,444	807,473	0
ADMIN COM	(ii)	0	0	0	0	0	0	0
EVAN L JONES INVESTMENT MANAGER	(i)	347,711	656,686	18,500	161,348	58,506	1,242,751	163,800
	(ii)	0	0	0	0	0	0	0
MARY E KLOTMAN MD KEY EMPLOYEE	(i)	702,795	344,680	18,500	33,548	16,579	1,116,102	0
	(ii)	0	0	0	0	0	0	0
JUSTIN B NIXON INVESTMENT MANAGER	(i)	342,711	531,034	0	140,048	17,492	1,031,285	122,850
	(ii)	0	0	0	0	0	0	0
JOHN J NOONAN ASSOCIATE VP OF	(i)	379,084	1,020	18,000	33,548	85,265	516,917	0
FACILITIES	(ii)	0	0	0	0	0	0	0
JAMES S ROBERTS EXEC VICE-PROVOST FIN &	(i)	379,293	0	183	33,548	8,577	421,601	0
ADMIN	(ii)	0	0	0	0	0	0	0
NEAL F TRIPLETT CHIEF INVESTMENT	(i)	683,851	2,571,864	18,500	33,548	18,947	3,326,710	648,375
OFFICER	(ii)	0	0	0	0	0		
DAVID N CUTCLIFFE	(i)	2,319,720	350,250	28,876	33,548	52,375	2,784,769	0
COACH	(ii)	0		n	0	0	 	0
MICHAEL W KRZYZEWSKI	(i)	3,072,227	2,985,000	71,305	886,136	29,553	7,044,221	1,238,334
COACH	(ii)	0		0	0	· · · · · · · · · · · · · · · · · · ·		
JOANNE MCCALLIE	(i)	1,195,585	75,000	26,750	33,548	35,295	1,366,178	0
COACH	(ii)	0		0				
	( ' '		0	0	ا	0	<u> </u>	

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(i)-(D) column (B) (i) Base Compensation (iii) compensation reported as deferred on Other reportable Bonus & incentive prior Form 990 compensation compensation RALPH SNYDERMAN 1,239,460 15,020 33,548 19,630 1.307.658 **CHANCELLOR EMERITUS &** CHIEF OF RHEUM KEVIN M WHITE 1,238,953 31,375 350,215 17,948 1,638,491 VP & DIRECTOR OF ATHLETICS PETER LANGE 124,976 18,500 17,863 3,588 164,927 FORMER OFFICER 47,000 47,000 RICHARD BRODHEAD 1,018,452 18,500 33,548 23,794 1,094,294 FORMER OFFICER

18,500

18,500

18,500

33,548

33,548

33,548

33,548

15,637

36,172

45,017

2,750

383,991

657,528

887,586

674,486

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1,601

105,076

123,629

567,664

333,205

464,232

666,892

52,024

ROBERT M CALIFF MD

ERIC D PETERSON

ALICE GOULD

FORMER KEY EMPLOYEE

FORMER KEY EMPLOYEE

NANCY C ANDREWS MD

FORMER KEY EMPLOYEE

FORMER KEY EMPLOYEE

(Form 990)

Department of the Treasury Internal Revenue Service

DLN: 93493197060170

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule K

### **Supplemental Information on Tax-Exempt Bonds**

▶ Attach to Form 990.

▶Go to www.irs.gov/Form990 for the latest information.

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

2018

OMB No. 1545-0047

Open to Public

Inspection

Nam DUK	e of the organization E UNIVERSITY		, 40 00								yer ident 32129	ificatio	n numbe	r		
Pa	rt I Bond Issues									<u> </u>						
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price		(f) Descripti	on of purpose	( <b>g</b> ) De			Defeased (h) On behalf of issuer		(i) Pool financing	
										Yes	No	Yes	No	Yes	No	
A	NC CAPITAL FACILITIES FINANCE AGENCY	56-1592154	65819GJQ2	10-23-2014	260,	825,252	SEE	PART VI			Х		Х		Х	
В	NC CAPITAL FACILITIES FINANCE AGENCY	56-1592154	65819GKX5	11-18-2015	416,	079,767	SEE	PART VI			Х		Х		Х	
С	NC CAPITAL FACILITIES FINANCE AGENCY	56-1592154	65819GLE6	11-03-2016	380,	542,978	SEE	PART VI			Х		Х		Х	
D	NC CAPITAL FACILITIES FINANCE AGENCY	56-1592154	99VARIOUS	06-27-2018	472,	535,000	SEE	PART VI			Х		Х		Х	
Pa	rt II Proceeds					•			<b>3</b>		,		1	D		
1	Amount of bonds retired					Α			5		•	+		ע		
	Amount of bonds legally defeas											+				
	Total proceeds of issue					260,867	7 558		416,678,750		380,642,9			33 8	360,000	
4	Gross proceeds in reserve fund					200,007	,550		110,0,0,0,,00		,,,,,,,	7,0		33,	200,000	
5	Capitalized interest from proce								1,744,007							
6	Proceeds in refunding escrows					236,825	5,000		274,219,243	378,939,		046		33,8	360,000	
7	Issuance costs from proceeds .					994	, 1,215		2,173,484		1,703,	932		<u> </u>	<u> </u>	
8	Credit enhancement from proc						<u> </u>									
9	Working capital expenditures f	rom proceeds														
10	Capital expenditures from proc	eeds							138,541,418							
11	Other spent proceeds					23,048	3,343									
12	Other unspent proceeds								598							
13	Year of substantial completion				2	016		20	19	20	2008		2	2015		
					Yes	No	,	Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part	of a current refunding	issue?	•	X			Х		Χ			X			
15	Were the bonds issued as part	of an advance refundi	ng issue?			Х			Х		Х				Х	
16	Has the final allocation of proce	eeds been made?				Х			Х	Х					Χ	
17	Does the organization maintair proceeds?				Х			Х		Х			Х			
Pa	rt Ⅲ Private Business U	se														
						Α	]						.,	D		
1	Was the organization a partner	r in a partnership, or a	member of an IIC	which owned property	Yes	No		Yes	No	Yes	No	-+	Yes	+	No	
_	financed by tax-exempt bonds				<u> </u>	X			Χ		Χ				Χ	

Are there any lease arrangements that may result in private business use of bond-financed

Χ

Χ

Schedule K (Form 990) 2018

За

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6

8a

Part IV

b

C

Arbitrage

0 %

0 %

0 %

Χ

Χ

No

Χ

Χ

Χ

Χ

Χ

Page 2

D

Yes

Χ

Χ

Χ

Χ

Χ

Schedule K (Form 990) 2018

Yes

D

В

No

0 %

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0 %

Χ

Х

Yes

Χ

Yes

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No

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Yes

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Yes

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Χ

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C

counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Yes

Χ

No

Explanation TAX-EXEMPT BOND BOND ISSUE (D): FORM 8038 LISTS THE CUSIP NUMBER AS VARIOUS DUE TO THE NATURE OF THE NOTES ISSUED, I.E., COMMERCIAL PAPER.

THE ISSUE CLOSED ON 6/27/2018 AND CUSIPS 65818WHC1, 65818WHD9, 65818X4F6 WERE OUTSTANDING AS OF 6/30/2019 UNDER THE NEW ISSUE.

Χ

Yes

No

Yes

Χ

Page 3

Χ

Nο

D

Nο

Yes

Were gross proceeds invested in a guaranteed investment contract Χ Χ (GIC)?

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Schedule K (Form 990) 2018

period?

Part V

Part VI

**Arbitrage** (Continued)

requirements of section 148? . . .

Return Reference

FORM 990, SCHEDULE K, PART 1(C)

Return Reference	Explanation
PART 1/E)	TAX-EXEMPT BONDS BOND ISSUE (D): REPRESENTS MAXIMUM PRINCIPAL AMOUNT OF NEW MONEY COMMERCIAL PAPER NOTES (\$472,535,000) AND FIRST GENERATION CURRENT REFUNDING COMMERICAL PAPER NOTES (\$33,860,000) THAT CAN BE ISSUED PURSUANT TO THIS COMMERCIAL PAPER PROGRAM.

Return Reference	Explanation
FORM 990, SCHEDULE K, PART 1(F)	DESCRIPTION OF PURPOSE OF TAX-EXEMPT BONDS BOND ISSUE (A): TO (1) REFUND A PORTION OF THE 2005A BONDS ISSUED 06/24/2005, (2) REFUND A PORTION OF THE 2006A BONDS ISSUED 11/02/2006, (3) REFUND A PORTION OF THE 2006B BONDS ISSUED 01/09/2007, (4) PAY AND REIMBURSE THE UNIVERSITY FOR PAYING A PORTION OF THE COST OF CONSTRUCTING AND EQUIPPING THE 2014A-C PROJECTS. BOND ISSUE (D): COMMERCIAL PAPER PROGRAM, THE PURPOSES OF WHICH ARE TO (1) REFUND COMMERCIAL PAPER NOTES ISSUED UNDER A PRIOR PROGRAM WITH AN ISSUE DATE OF 7/16/2014, AND (2) FINANCE PROJECTS ON THE WEST, EAST, AND CENTRAL CAMPUS OF DUKE UNIVERSITY. BOND ISSUE (B): TO (1) REFUND THE REMAINING PORTION OF THE 2005A BONDS ISSUED 06/24/2005, (2) REFUND \$185,101,000 AGGREGATE PRINCIPAL AMOUNT OF TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED 11/18/2015 TO PROVIDE INTERIM FINANCING FOR CONSTRUCTION AND EQUIPPING 13 PROJECTS LOCATED ON THE WEST AND EST CAMPUS OF DUKE UNIVERSITY (2015B PROJECTS), (4) PAY AND REIMBURSE THE UNIVERSITY FOR PAYING A PORTION OF THE COST OF CONSTRUCTING AND EQUIPPING THE 2015B PROJECTS. BOND ISSUE (C): TO (1) REFUND A PORTION OF THE 2006A BONDS ISSUED 11/02/2006, (2) REFUND A PORTION OF THE 2006B BONDS ISSUED 01/09/2007.

Return Reference	Explanation
	TAX-EXEMPT BOND LINE 2 BOND ISSUE (D): SALES PROCEEDS ALLOCATED UPON ISSUANCE AND NOT INVESTED. BOND ISSUE (A) - 9/30/2018 BOND ISSUE (B) - 11/1/2018 BOND ISSUE (C) - 11/1/2018

Sala a deel a d	<del>• • • • • • • • • • • • • • • • • • • </del>	OT PROCES	S AS	Filed Data -					DL	N: 93	4931	97060	<u> </u>
Schedule L Form 990 or 990	-EZ) ► Comple			ons with Ir			-	a, 25	5b, 26		4В No.	1545-00	347
			28b, or	28c, or Form 99 ach to Form 99	0-EZ, Part V	, line 38a or 4		•	•		26	18	,
		<b>⊳</b> Go t		rs.gov/Form990			١.				4	110	1
epartment of the Trea ternal Revenue Servi	· 1									C		to Pub ection	
Name of the orga	anization						Em	ploye	er ide	ntifica	tion r	number	
DOKE ONIVERSITI							56-0	0532	129				
	ss Benefit Tra												
	lete if the organiza ) Name of disqual								t V, lir script		1.4	I) Camaa	
1 (a	) Name of disquar	med person	(	Relationship be (c	rganization	iiried person an		•	nsacti			es Correc	No.
											+	-	110
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												<u> </u>	
Con	ans to and/or note if the organ orted an amount o	ization answe	ered "Yes"	on Form 990-EZ,	Part V, line 3		0, Part	n <b>(h)</b>		d by agreemen or		n	
(a) Name of	(b) Relationship with organization	(c) Purpose	(d) Loa or	n to or from the ganization?	(e)Original principal amount	<b>(f)</b> Balance due	(g) I defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of	(b) Relationship	(c) Purpose	(d) Loa	n to or from the	principal		defau	lt?	Approv boar	ved by d or			t?
(a) Name of	(b) Relationship	(c) Purpose	(d) Loa or	n to or from the ganization?	principal		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of	(b) Relationship	(c) Purpose	(d) Loa or	n to or from the ganization?	principal		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of	(b) Relationship	(c) Purpose	(d) Loa or	n to or from the ganization?	principal		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of	(b) Relationship	(c) Purpose	(d) Loa or	n to or from the ganization?	principal		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of nterested person	(b) Relationship	(c) Purpose	(d) Loa or	n to or from the ganization?	principal amount		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of nterested person	(b) Relationship	(c) Purpose	(d) Loa or	n to or from the ganization?	principal		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of nterested person	(b) Relationship	(c) Purpose	(d) Loa or	n to or from the ganization?	principal amount		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of nterested person	(b) Relationship	(c) Purpose of loan	(d) Loa or	r to or from the ganization?	principal amount		defau	lt?	Approv boar comm	ved by d or littee?	aç	greemen	t?
(a) Name of nterested person otal .	(b) Relationship with organization	(c) Purpose of loan	(d) Loa or	r to or from the ganization?  From  From  Prosted Persor	principal amount  \$\frac{1}{2}\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$ \$\$\$ \$\$	due	Yes I	No	Approv boar comm Yes	ved by d or ittee? No	Yes	yreemen No	•
(a) Name of nterested person otal .	(b) Relationship with organization with organiza	(c) Purpose of loan	ting Interest of between and the	From  From  From  Prested Perso  Yes" on Form 9  (c) Amount of	principal amount  \$\frac{1}{2}\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$ \$\$\$ \$\$	due	Yes I	No	Approv boar comm Yes	ved by d or ittee? No	Yes	greemen	•
(a) Name of nterested person otal .	(b) Relationship with organization with organiza	nce Benefit anization an	ting Interest of between and the	From  From  From  Prested Perso  Yes" on Form 9  (c) Amount of	principal amount  \$\frac{1}{2}\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$ \$\$\$ \$\$	due	Yes I	No	Approv boar comm Yes	ved by d or ittee? No	Yes	yreemen No	•
(a) Name of nterested person otal	(b) Relationship with organization with organiza	nce Benefit anization an	ting Interest of between and the	From  From  From  Prested Perso  Yes" on Form 9  (c) Amount of	principal amount  \$\frac{1}{2}\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$ \$\$\$ \$\$	due	Yes I	No	Approv boar comm Yes	ved by d or ittee? No	Yes	yreemen No	•
(a) Name of nterested person otal	(b) Relationship with organization with organiza	nce Benefit anization an	ting Interest of between and the	From  From  From  Prested Perso  Yes" on Form 9  (c) Amount of	principal amount  \$\frac{1}{2}\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$ \$\$\$ \$\$	due	Yes I	No	Approv boar comm Yes	ved by d or ittee? No	Yes	yreemen No	•
(a) Name of nterested person  otal .	(b) Relationship with organization with organiza	nce Benefit anization an	ting Interest of between and the	From  From  From  Prested Perso  Yes" on Form 9  (c) Amount of	principal amount  \$\frac{1}{2}\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$\$ \$\$ \$\$\$ \$\$	due	Yes I	No	Approv boar comm Yes	ved by d or ittee? No	Yes	yreemen No	•

	zation answered "Yes" on Fo		a, 28b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization revenues?		
				Yes	No	
See Additional Data Table						
Part V Supplemental Information Provide additional information	mation ation for responses to questions	on Schedule L (see instructi	ons).			
Return Reference		Explanati	on			
SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:	ÀND ORGANIZATION: DEBORA AMOUNT OF TRANSACTION: \$3	H JAKUBS IS A FAMILY ਐEŃ 337,650(D) DESCRIPTION C	RELATIONSHIP BETWEEN INTERES MBER OF A DUKE UNIVERSITY KEY OF TRANSACTION: PAYMENT FOR SA	EMPLOYEI ALARY AN	E(C) ID	

					<b>†</b>	
					+	
Part V Supplemental In Provide additional inf		responses to questions or	n Schedule L (see instructi	ons).		
Return Reference		·	Explanati	on		
SCH L, PART IV, BUSINESS	(A) NAM	1E OF INTERESTED PERSO	ON: DEBORAH JAKUBS(B)	RELATIONSHIP BETWEEN INTERES	TED PER	SON
TRANSACTIONS INVOLVING				BER OF A DUKE UNIVERSITY KEY E		
INTERESTED PERSONS:				F TRANSACTION: PAYMENT FOR SA		
	BENEFI	TS(E) SHARING OF ORGA	NIZATION REVENUE? = N	O(A) NAME OF INTERESTED PERSO	N: BERN	ARD
	MATHEY	′-PŘÉVOT(B) RELATIONSI	HIP BETWEEN INTERESTER	D PÉRSON AND ORGANIZATION: BE	RNARD	
	MATHEY	Y-PREVOT IS A FAMILY ME	EMBER OF A DUKE UNIVER	RSITY KEY EMPLOYEE(C) AMOUNT O	)F	
	TRANSA	CTION: \$141,419(D) DES	SCRIPTION OF TRANSACT	ION: PAYMENT FOR SALARY AND B	ENEFITS(	(E)
				F INTERESTED PERSON: MOLLY M $ackslash$		3)
				ANIZATION: MOLLY M WALSH IS A		
				TRANSACTION: \$25,000(D) DESC		
				SHARING OF ORGANIZATION REVE		VO(A)
				I(B) RELATIONSHIP BETWEEN INTE		
				IS A FAMILY MEMBER OF A DUKE U		
				SCRIPTION OF TRANSACTION: PAY		ik .
				EVENUE? = NO(A) NAME OF INTER		EV (OB
				ERESTED PERSON AND ORGANIZAT		
				CER(C) AMOUNT OF TRANSACTION IND BENEFITS(E) SHARING OF ORG		
				RON E. CALIFF(B) RELATIONSHIP BE		ON
				ALIFF IS A FAMILY MEMBER OF A D		
				SACTION: \$106,359(D) DESCRIPT		
				SHARING OF ORGANIZATION REVE		VO(A)
				FIONSHIP BETWEEN INTERESTED P		
				A DUKE UNIVERSITY TRUSTEE(C)		
				ON: PAYMENT FOR SALARY AND BE		
				F INTERESTED PERSON: DANIEL LEV		,
	RELATIO	ONSHIP BETWEEN INTERE	ESTED PERSOÑ ÁND ORGA	ANIZATION: DANIEL LEW IS A FAMI	LÝ MEME	BER OF
	A DUKE	UNIVERSITY OFFICER(C)	AMOUNT OF TRANSACTION	ON: \$216,962(D) DESCRIPTION OF		
				SHARING OF ORGANIZATION REVE		
				IMONE(B) RELATIONSHIP BETWEE		STED
				MONE IS A FAMILY MEMBER OF A D		
				5,000(D) DESCRIPTION OF TRANSA	ACTION:	
	PAYMEN	IT FOR SALARY AND BENE	EFITS(E) SHARING OF OR	GANIZATION REVENUE? = NO		

MBER OF = NO(A)RESTED N: Schedule L (Form 990 or 990-EZ) 2018

#### **Additional Data**

DEBORAH JAKUBS

BERNARD MATHEY-PREVOT

# **Software Version: EIN:** 56-0532129 Name: DUKE UNIVERSITY

Form 990, Schedule L, Part IV - Busine	ess Transactions Inv	olving Interested P	ersons
(a) Name of interested names	(b) Polationship	(a) Amount of	(d) Descri

Software ID:

(a) Name of interested person	(b) Relationship	(c) Amount of	(d) Descri
	between interested	transaction	
	person and the		

SEE PART V

SEE PART V

organization

•	rersons	
	(d) Description of transaction	
		٥

337,650 | SEE PART V

141,419 SEE PART V

### (e) ing orga

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Yes

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No

No

No

(d) Description of transaction (a) Name of interested person (b) Relationship (c) Amount of (e) Sharing between interested transaction person and the organization's organization revenues?

No

				Yes	No
MOLLY M WALSH	SEE PART V	25.000	SEE PART V		No

MOLLY M WALSH	SEE PART V	25,000	SEE PART V	

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues?

				Yes	No
TREVOR PRICE	SEE PART V	59.752	SEE PART V		No

106.359 SEE PART V

No

SEE PART V

SHARON E CALIFE

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (d) Description of transaction (a) Name of interested person (b) Relationship (c) Amount of (e) Sharing between interested transaction person and the organization's organization revenues? Vac

216.962 | SEE PART V

No

				163	110
RYAN T MILLER	SEE PART V	48,024	SEE PART V		No

RYAN T MILLER	SEE PART V	48,024	SEE PART V	

SEE PART V

DANIEL LEW

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's revenues? organization

105.000 | SEE PART V

No

		Yes	No

SEE PART V

LAURA STANLEY PIETROSIMONE

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493197060170 **SCHEDULE M** OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2018 ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** DUKE UNIVERSITY 56-0532129 Part I **Types of Property** (a) (b) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 2,735,761 VARIOUS 1 Art—Works of art . . . Χ 2 Art—Historical treasures **3** Art—Fractional interests Books and publications Χ 324,729 VARIOUS Clothing and household 15,205 FMV Х goods . . . . . Cars and other vehicles 7 Boats and planes . . Intellectual property . . . 7,493,817 MARKET QUOTE Securities—Publicly traded . Χ 584 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests . . . Securities—Miscellaneous . Qualified conservation contribution—Historic structures . . . . **14** Oualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . 17 Real estate—Other . . Collectibles . . . 18 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy . . . . . 22 Historical artifacts . . 23 Scientific specimens . . Archeological artifacts . . 25 Other ▶ ( X 2,786 606,732 FMV/FACE VALUE **EVENT TICKETS** 26 Other ▶ ( Χ 351,050 VARIOUS 95 MISCELLANEOUS ) Other ▶ ( Χ 55,003 VARIOUS EQUIPMENT ) 28 Other ▶ ( \_ Number of Forms 8283 received by the organization during the tax year for contributions 22 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Nο **b** If "Yes," describe the arrangement in Part II. 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Yes **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2018) Cat. No. 51227J

Schedule M (Form 990) (2018)	Page <b>2</b>
I, column (b), th	Information.  rmation required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part ne number of contributions, the number of items received, or a combination of both. Also complete additional information.
Return Reference	Explanation
PART I, LINE 32B:	USE OF THIRD PARTIES TO SOLICIT, PROCESS, OR SELL NONCASH CONTRIBUTIONS DUKE UNIVERSITY USES INVESTMENT BROKERS TO SELL SECURITIES. DUKE UNIVERSITY MAY OCCASIONALLY USE THIRD PARTIES TO SELL OTHER TYPES OF NON-CASH CONTRIBUTIONS, AS THE NEED ARISES.
	Schedule M (Form 990) (2018)

efile GRAPH	IC print	- DO NOT PROCESS	As Filed Data -		DLN:	93493197060170
SCHEDUL (Form 990 or EZ) Department of the Tr Namel Be therofig DUKE UNIVERSITY 990 Schedule	990- reasury amitation	Complete to pro Form 990 o	vide information for r 990-EZ or to prov ▶ Attach to Forn <u>/ww.irs.gov/Form9</u>	on to Form 990 or 9 r responses to specific questi ide any additional information n 990 or 990-EZ. 90 for the latest information.	ions on on.	OMB No. 1545-0047  2018  Open to Public Inspection ification number
Return Reference				Explanation		
FORM 990, PART III, LINE 1	MEMBER NG INDIN RUSTEE: ICATION DEVELO THE MISS STUDEN NITIES; I CAL SER NTIERS ( O PROM ELP THO ARCH AN BEYOND S USING RANGE ( SHIP, AN VISION A IMULATE VERSE V	SOF THE UNIVERSITY TO A COMMITTED THE POWER OF THE UNIVERSITY TO A COMMITTED TO HIGH ETHOUSE AND SUPPORT OF A COMMITTED TO HIGH ETHOUSE AND SUPPORT OF A COMMITTED TO HIGH ETHOUSE AND COMMITTED TO HOUGHTFUL PATIEN OUR CAMPUSES, FOR TO THE POWER OF INFORMOTE THE HUMAN DIFFERENCE DA COMMITMENT TO LEAD INTEGRITY, DUKE UNITED TO THE BEST EFFORT OF A COMMITMENT TO LEAD INTEGRITY, DUKE UNITED TO THE BEST EFFORT OF A COMMITMENT TO LEAD INTEGRITY, DUKE UNITED TO THE BEST EFFORT OF A COMMITMENT TO LEAD INTEGRITY, DUKE UNITED TO THE BEST EFFORT OF A COMMITMENT TO LEAD INTEGRITY, DUKE UNITED TO THE BEST EFFORT OF A COMMITMENT TO LEAD A COMMITMENT TO LEAD AND A COMMITMENT TO LEAD A COMMITMENT TO LEAD AND A COMMITMENT TO LEAD A COMMITMENT TO LEAD AND A COMMITMENT TO LEAD	TO 'PROVIDE REAL LING CHARACTER, ABREFULLY SELECTING DE AREAS OF TEACHER SELECTING DE AREAS OF TEACHER SELECTING DE AREAS OF THE LEACHER SELECTION	DING INDENTURE OF DUKE U LEADERSHIP IN THE EDUCATI BILITY, AND VISION' TO SERVI STUDENTS OF 'CHARACTEF CHING AND SCHOLARSHIP TH M, AND PROMOTE HUMAN H, A SUPERIOR LIBERAL EDUCA LECTUAL GROWTH BUT ALSO AND FULL PARTICIPATION AS ARNED PROFESSIONS FOR L E AND PROFESSIONAL EDUC TO THE INTERNATIONAL CO TO NA COMMITMENT TO FRI MOTE HEALTH, THROUGH SO DE WIDE RANGING EDUCATIO ENTS, ACTIVE PROFESSIONA GIES; AND TO PROMOTE A DE SENSE OF THE OBLIGATIONS I AND TRUTH. "BY PURSUING O ENGAGE THE MIND, ELEVA CIATED WITH THE UNIVERSI TE, THE NATION AND THE WO AT WE DO."	IONAL WORLD' B' E AS ITS OFFICER R, DETERMINATION HAT WOULD 'MOS APPINESS.' "TO T ATION TO UNDER INTER DEVELOP B LEADERS IN THE IVES OF SKILLED ATION; TO ADVA MMUNITY OF SCH EE AND OPEN INC OPHISTICATED M ONAL OPPORTUN LS AND LIFE-LONE ES AND REWARDS I THESE OBJECTI ATE THE SPIRIT, A TY; TO CONTRIBLE	Y CHOOSI RS, T DN AND APPL ET HELP TO HESE ENDS, GRADUATE PMENT AS A EIR COMMU D AND ETHI NCE THE FRO HOLARSHIP; T QUIRY; TO H HEDICAL RESE ITES, ON AND IG LEARNER OF CITIZEN VES WITH AND ST JTE IN DI

990 Schedule O, Supplemental Information

Return Explanation

Reference

FORM 990,	GRADUATES OF DUKE UNIVERSITY HAVE THE RIGHT TO ELECT TWELVE TRUSTEES TO SERVE ON THE BOARD OF
PART VI,	TRUSTEES.
SECTION A,	
LINE 7A	

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	DUKE UNIVERSITY'S DRAFT FORM 990 IS DISTRIBUTED TO THE AUDIT, RISK & COMPLIANCE COMMITTEE OF THE UNIVERSITY TRUSTEES. AT THE MEETING, THE DUKE UNIVERSITY TAX SENIOR DIRECTOR, THE P ERSON RESPONSIBLE FOR THE PREPARATION OF THE UNIVERSITY'S FORM 990, IS AVAILABLE FOR QUEST IONS FROM THE COMMITTEE. NOT ONLY IS THE COMMITTEE OFFERED AN OPPORTUNITY TO ASK QUESTIONS AT THE MEETING, BUT ALSO ANYTIME THEREAFTER BY CONTACTING THE TAX SENIOR DIRECTOR OR DUKE UNIVERSITY'S TAX ATTORNEY, WHO IS ALSO INVOLVED WITH THE PREPARATION OF DUKE UNIVERSITY'S FORM 990. SUBSEQUENTLY, A DRAFT FORM 990 IS DISTRIBUTED TO THE FULL BOARD OF TRUSTEES OF THE UNIVERSITY PRIOR TO FILING AND IN ADVANCE OF A MEETING. THERE IS OPPORTUNITY FOR THE TRUSTEES TO ASK QUESTIONS OF THE TAX SENIOR DIRECTOR AND UNIVERSITY COUNSEL AT THE MEETING OR ANYTIME THEREAFTER.

Return

Reference	<u>'</u>
,	THE PRESIDENT, OFFICERS, AND EMPLOYEES WITH ADMINISTRATIVE RESPONSIBILITIES SHALL EXERCISE
	THE UTMOST GOOD FAITH IN ALL TRANSACTIONS TOUCHING UPON THEIR DUTIES TO DUKE UNIVERSITY A
SECTION B,	ND ITS PROPERTY. IN THEIR DEALINGS WITH AND ON BEHALF OF THE INSTITUTION, THEY SHALL BE HE
SECTION B,	ND ITS PROPERTY. IN THEIR DEALINGS WITH AND ON BEHALF OF THE INSTITUTION, THEY SHALL BE HE

Explanation

LINE 12C

LD TO A STRICT RULE OF HONEST AND FAIR DEALINGS BETWEEN THEMSELVES AND THE UNIVERSITY. THE Y SHALL NOT USE THEIR POSITIONS, OR KNOWLEDGE GAINED THEREFROM, IN SUCH A WAY THAT A MATER IAL CONFLICT WOULD ARISE BETWEEN THE INTEREST OF THE UNIVERSITY AND THAT OF THE INDIVIDUAL . COMPLIANCE IS MONITORED WITH AN ANNUAL SURVEY. IDENTIFIED CONFLICTS ARE ANALYZED AND MAN AGED ACCORDINGLY.

Return

Reference	
FORM 990,	THE DUKE UNIVERSITY COMPENSATION COMMITTEE, COMPRISED OF MEMBERS OF THE DUKE UNIVERSITY BO
PART VI,	ARD OF TRUSTEES, REVIEWS AND APPROVES ALL EXECUTIVE COMPENSATION FOR ALL DISQUALIFIED PERS
SECTION B,	ONS AND OTHER KEY EMPLOYEES. DUKE UNIVERSITY HAS ADOPTED A STATEMENT OF COMPENSATION PHILO
LINE 15	SOPHY THAT ARTICULATES BROAD OBJECTIVES TO HELP GUIDE THE DUKE UNIVERSITY COMPENSATION COM
	MITTEE IN ITS MISSION. THE DUKE UNIVERSITY COMPENSATION COMMITTEE ENGAGES THE SERVICES OF
	AN OUTSIDE EXECUTIVE COMPENSATION CONSULTING FIRM TO ESTABLISH COMPARABILITY DATA OF OTHER
	UNIVERSITIES OF SIMILAR SIZE AND COMPLEXITY AS DUKE UNIVERSITY. THE DUKE UNIVERSITY COMPE
	NSATION COMMITTEE REVIEWS THE MARKET ANALYSIS THEN DETERMINES THE REASONABLENESS AND APPRO
	PRIATENESS OF ALL ASPECTS OF EXECUTIVE COMPENSATION. THE DELIBERATIONS AND CONCLUSIONS OF
	THE DUKE UNIVERSITY COMPENSATION COMMITTEE ARE KEPT BY THE UNIVERSITY SECRETARY WHO RECORD
	S THE MINUTES OF THE COMMITTEE MEETING.

Explanation

**Explanation** Return Reference

FORM 990. DUKE UNIVERSITY'S FORM 990 IS AVAILABLE TO THE PUBLIC ON WWW GUIDESTAR ORG. GUIDESTAR INDE PENDENTLY POSTS TAX-EXEMPT ORGANIZATION'S FORM 990'S ON THEIR WEBSITE. OBTAINED FROM THE I NTERNAL REVENUE SERVICE.

PART VI. SECTION C. LINE 18

990 Schedule O, Supplemental Information

Return

Reference	
FORM 990,	DUKE UNIVERSITY'S DOCUMENTS (ARTICLES OF INCORPORATION AND ANY SUBSEQUENT AMENDMENTS OR RE
PART VI,	STATEMENTS) ARE AVAILABLE TO THE PUBLIC ON THE NORTH CAROLINA SECRETARY OF STATE WEBSITE.
SECTION C,	DUKE UNIVERSITY MAKES ITS ORGANIZING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL
LINE 19	STATEMENTS AVAILABLE TO THE PUBLIC ON ITS WEBSITE. DUKE UNIVERSITY'S CONSOLIDATED AUDITED
	FINANCIAL STATEMENTS ARE LOCATED AT HTTPS://RESOURCES.FINANCE.DUKE.EDU/RESOURCES/DOCS/FIN
	ANCIAL REPORTS2018-19. PDF (WEBLINK MUST BE INPUT IN ALL LOWER CASE LETTERS).

Explanation

990 Schedule O, Supplemental Information

Return Reference	Explanation
· '	CHANGES IN PERPETUAL TRUSTS & SPLIT INT AGREEMENTS 13,796,341. TRANSFER FROM DUHS 89,017,6 36. NONPERIODIC CHANGE -113,067,205. OTHER CHANGES -110,326,559.
LINE 9:	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

DUKE UNIVERSITY

#### **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2018

DLN: 93493197060170 OMB No. 1545-0047

> Open to Public Inspection

**Employer identification number** 

56-0532129

Department of the Treasury Internal Revenue Service Name of the organization

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (st or foreign counti	tate Total income ry)	(e) End-of-year assets	<b>(f)</b> Direct controlling entity	1	
(1) DUKE UK TRUST LIMITED 19 NORCOTT ROAD LONDON N167EJ UK 98-0555714	DEVELOPMENT	UK	558,737	48,950	DUKE UNIVERSITY		-
CK 30 000,11							
							-
							-
							-
Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax year.	Complete if the orga	nization answered	"Yes" on Form 990	, Part IV, line 34 b	ecause it had one or	more	
See Additional Data Table  (a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) cor enti	ntrolled
						Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 990	).	Cat. No. 5013	5Y		Schedule R (Form	990) 20	18

	Identification of Related Organizations Taxable as a one or more related organizations treated as a partnersh		the organization	ı answered	l "Yes" on I	Form 990, P	Part IV, line	34 becaus	se it had
See Addition	onal Data Table								

ee Additional Data Table		1 43	1		. 1		1		, , , , ,			1 60			
(a) Name, address, and EIN related organization	of	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	enti	ect olling	(e) Predomini income(rela unrelate excluded f tax unde sections 5 514)	ated, total ind d, rom er 512-	of	(g) Share of end-of-year assets	( <b>I</b> Disprop alloca	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man par	j) eral or aging tner?	(k) Percentage ownership
						311)				Yes	No		Yes	No	
								_							
Part IV Identification of Related Orga because it had one or more related	nizations Taxable as a ( ed organizations treated as	Corporation s a corporation	or Trus	<b>st</b> Com ust duri	plete ng the	if the org e tax yea	anization a	nswe	ered "Yes'	" on Fo	orm 9	90, Part IV	, line	34	
See Additional Data Table (a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	L. doi	(c) egal micile or foreign		Direct (	(d) controlling ntity	(e) Type of entity (C corp, S corp or trust)	/ Sh	(f) nare of total income		(g) of end- year assets	of- Perce	h) ntage ership	(	(i) ection 512(b) 13) controlled entity?
			untry)				or trust)			`	133663			<u> </u>	Yes No
														-	
	<u> </u>											Schedule R	(For	m 99	0) 2018

Page **3** 

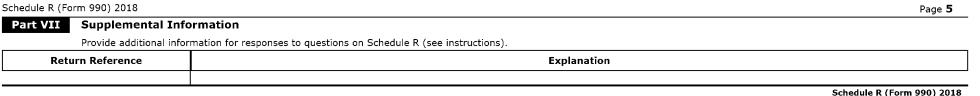
Pa	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	<b>1</b> b	Yes	
c	Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d	Loans or loan guarantees to or for related organization(s)	<b>1</b> d	Yes	
е	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1f		No
g		<b>1</b> g		No
h		1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	<b>1</b> j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
		11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
0	Sharing of paid employees with related organization(s)	10		No
р	Reimbursement paid to related organization(s) for expenses	<b>1</b> p		No
q	Reimbursement paid by related organization(s) for expenses	<b>1</b> q		No
r	Other transfer of cash or property to related organization(s)	<b>1</b> r	Yes	$\vdash$

р	Reimbursement paid to related organization(s) for expenses	<b>1</b> p		No
q	Reimbursement paid by related organization(s) for expenses	<b>1</b> q		No
r	Other transfer of cash or property to related organization(s)	1r	Yes	
	Other transfer of cash or property from related organization(s)	1s	Yes	
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.  dditional Data Table			
	(a) (b) (c) (d)  Name of related organization Transaction type (a-s)  (b) (c) (d)  Amount involved Method of determining an	nount	involved	i

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)			(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?  Yes No								(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership
			514)	Yes	No						Yes	No									
										Schedul	e R (Form	990	0) 2018								



Software ID: Software Version:

**EIN:** 56-0532129 **Name:** DUKE UNIVERSITY

Form 990, Schedule R, Part II - Identification of Rela			(4)	(0)	16		.)
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Sectio (b)( contr enti	n 512 13) folled ity?
	CURRORT		E01(C)(C)	12 7/05 1	DUIVE UNIT (ES OFF)	Yes	No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
100 NORTH TRYON STREET CHARLOTTE, NC 28202 13-6113895	SCHOLARSHIPS	NC NC	501(C)(3)	12 TYPE III-O	DUKE ENDOWMENT		No
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	HEALTHCARE	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	Yes	
56-1845329	ATHLETIC	NC	501(C)(3)	12 TYPE 1	N/A		No
PO DRAWER ACC GREENSBORO, NC 27417 56-0599082							
	SUPPORT	NC	501(C)(3)	12 TYPE III-O	N/A		No
1525 W WT HARRIS BLVD D1114 CHARLOTTE, NC 28288 58-1360259	RESEARCH	NC	501(C)(3)	12 TYPE 1	N/A		No
150 RESEARCH CAMPUS DR KANNAPOLIS, NC 28081 20-8730759	, <u>, , , , , , , , , , , , , , , , , , </u>						
280 S MANGUM STREET STE 210 DURHAM, NC 27701 56-1465177	INVESTMENTS	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1594088	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
310 BLACKWELL ST DURHAM, NC 27701	EDUCATION	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
42-1672476	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 57-1211078							
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 61-1588319	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
	SUPPORT	NC	501(C)(3)	12 TYPE III-O	N/A		No
PO BOX 2895 DURHAM, NC 27710 56-1825604	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT		301(0)(3)	12 1176 1	BOKE UNIVERSITY	165	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1701245	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	HEALTHCARE	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	Yes	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
57-1211099  324 BLACKWELL STREET STE 850 DURHAM, NC 27701	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-2070036	HEALTHCARE	NC	501(C)(3)	LINE 3	DUKE UNIVERSITY	Yes	
280 S MANGUM STREET STE 210 DURHAM, NC 27701 90-0754895	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	
324 BLACKWELL STREET STE 850 DURHAM, NC 27701 56-1757238	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	

Form 990, Schedule R, Part II - Identification of Related	_		(4)	(a)		1-	1)	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Exempt Code	(e) Public charity	(f) Direct controlling	(g) Section 512 (b)(13)		
		(state or foreign country)	section	status (if section 501(c)	entity	contr	olled	
				(3))		Yes	No No	
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	NO	
324 BLACKWELL STREET STE 850								
DURHAM, NC 27701 56-1917936								
	INVESTMENTS	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
280 S MANGUM STREET STE 210								
DURHAM, NC 27701 56-1776668								
	INVESTMENTS	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	Yes		
280 S MANGUM STREET STE 210 DURHAM, NC 27701								
27-1325761	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850	SUFFORT	, NC	301(0)(3)		DOKE GIVIVERSITI	165		
DURHAM, NC 27701								
56-1917939	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850								
DURHAM, NC 27701 32-0358709								
	SUPPORT	NC	501(C)(3)	12 TYPE 1	N/A		No	
PO BOX 3001								
DURHAM, NC 27715 56-6473809								
	MED. SUPPORT	NY	501(C)(3)	12 TYPE III-O	DUKE ENDOWMENT		No	
100 NORTH TRYON STREET CHARLOTTE, NC 28202								
23-7270511				12 7/25 111 0	21/2		<u> </u>	
	RESEARCH	NC	501(C)(3)	12 TYPE III-O	N/A		No	
PO BOX 12194 RTP, NC 27709								
56-0686338	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850	SOLVOIN		301(0)(3)		BOKE ONIVERSITY	103		
DURHAM, NC 27701								
65-0045051	SCHOLARSHIPS	NC	501(C)(3)	12 TYPE 1	N/A		No	
ONE WEST FOURTH ST STE 1200								
WINSTONSALEM, NC 27101 20-2749954								
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
1317 PETTIGREW STREET DURHAM, NC 27705								
56-1655039								
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850 DURHAM, NC 27701								
56-1415423	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850	SOLVOKI				HEALTH SYSTEM INC	103		
DURHAM, NC 27701 46-3129771								
40-51237/1	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850					HEALTH SYSTEM INC			
DURHAM, NC 27701 46-1340679				<u> </u>				
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850 DURHAM, NC 27701								
47-1150667	duppe ==			10.75	B.11/2	**		
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850 DURHAM, NC 27701								
47-1143245	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes	<u> </u>	
324 BLACKWELL STREET STE 850					JOINT ONLY ENGLY			
DURHAM, NC 27701 47-1133466								
-1133400	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850								
DURHAM, NC 27701 47-5555092								
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY	Yes		
324 BLACKWELL STREET STE 850								
DURHAM, NC 27701 81-1309454				<u>                                     </u>			<u> </u>	
	SUPPORT	NC	501(C)(3)	12 TYPE 1	DUKE UNIVERSITY HEALTH SYSTEM INC	Yes		
324 BLACKWELL STREET STE 850 DURHAM, NC 27701								
81-2623775							1	

(d) (e) (a) (b) (c) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (b)(13)(state section status entity (if section 501(c) controlled or foreign country) entity? (3))

NC

NC

NC

501(C)(3)

501(C)(1)

501(C)(3)

12 TYPE 1

12 TYPE 1

ISUPPORT

BANKING

ISUPPORT

Yes

Yes

Yes

DUKE UNIVERSITY

DUKE UNIVERSITY
HEALTH SYSTEM INC

IN/A

No

Nο

310 BLACKWELL STREET 4TH FLOOR

DURHAM, NC 27701 81-5328550

DURHAM, NC 27701 83-3076664

2200 WEST MAIN STREET DURHAM, NC 27705 56-1632379

324 BLACKWELL STEET STE 850

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part	III - Identification	of Relat	ted Organizat	ions Taxable a	s a Partners	hip	ı		1	ı		
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	<b>(f)</b> Share of total income	(g) Share of end- of-year assets	<b>(h</b> Dispropr allocat	tionate	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j Gen o Mana Parti	eral er aging ner?	<b>(k)</b> Percentage ownership
(1) BLACKWELL PARTNERS LLC -	INVESTMENTS	DE	N/A	N/A			Yes	No No		Yes	No No	
SERIES A - 20-8075455 280 S MANGUM ST STE 210												
DURHAM, NC 27701												
(1) CANYON BLUE INV FD 27- 0186996	INVESTMENTS	DE	N/A	N/A				No			No	
AVE OF STARS LA, CA 90067												
(2) CD FUND LP - 27-0130641 MCKINNEY AVE DALLAS, TX 75201	INVESTMENTS	TX	N/A	N/A				No			No	
(3) LIQUID REALTY PTR 05-0537755	INVESTMENTS	DE	N/A	N/A				No			No	
LINDA MESA DANVILLE, CA 94526												
(4) LYRICAL BLUE RL PT 27-2994514	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(5) LYRICAL-BLUE RGNT 45- 3626577	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(6) SBER LUCKY STRIKE 20- 3891303	REAL ESTATE	NC	N/A	N/A				No			No	
310 BLACKWELL ST DURHAM, NC 27701												
(7) MANGUM II LLC - 46-5135858	INVESTMENTS	NC	N/A	N/A				No			No	
280 S MANGUM STREET STE 210 DURHAM, NC 27701												
(8) LS INVESTOR LLC 20-3891381	REAL ESTATE	NC	N/A	N/A				No			No	
310 BLACKWELL ST DURHAM, NC 27701												
(9) DILWEG BLUE PF LP 47-1225569	INVESTMENTS	DE	N/A	N/A				No			No	
5310 S ALSTON AVE STE 210 DURHAM, NC 27713												
(10) LYRICAL BLUE RL PT IV 47- 2172270	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(11) LYRICAL BLUE CHP PT 35- 2503856	INVESTMENTS	DE	N/A	N/A				No			No	
32 N DEAN ST ENGLEWOOD, NJ 07631												
(12) BLACKWELL PARTNERS LLC - SERIES C - 81-1264533	INVESTMENTS	DE	N/A	N/A				No			No	
280 S MANGUM ST STE 210 DURHAM, NC 27701												
(13) GPE HOLDCO LLC - 47-5652832	INVESTMENTS	DE	N/A	N/A				No			No	
2000 AVE OF THE STARS 11TH FL LOS ANGELES, CA 90067												
(14) LIQUID RLT PTR II TE - 20-	INVESTMENTS	DE	N/A	N/A				No			No	
4362819 10 MARKET ST 769 CAMANA BAY GRAND CAYMAN KY1-9006												
CJ												

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership **(j)** General (h) (e) Lègal Domicile **(g)** Share of end-Disproprtionate (i) Code V-UBI amount in Box 20 of Schedule K-1 Predominant Direct Share of total allocations? Percentage Name, address, and EIN of Primary activity income(related, (State Controlling income of-year assets Managing ownership unrelated, related organization Partner? or Entity excluded from (Form 1065) Foreign tax under Country) sections 512-514) Yes No Yes No (16)INVESTMENTS UK N/A N/A No No STRATUS CAPITAL PARTNERS C 50 LOTHIAN ROAD FESTIVAL EDINBURGH EH3 9WJ UK INVESTMENTS DE N/A N/A No No ÀLTOS HYBRID D LLC - 47-3996176 2882 SAND HILL ROAD SUITE 100 MENLO PARK, CA 94025 INVESTMENTS DE N/A N/A No No BLACKWELL PARTNERS LLC -SERIES B - 47-2530719 280 S MANGUM ST STE 210 DURHAM, NC 27701 INVESTMENTS N/A N/A DE No No BLACKWELL PARTNERS LLC -SERIES D - 81-3385353 280 S MANGUM ST STE 210 DURHAM, NC 27701 INVESTMENTS DE N/A N/A No No BLACKWELL PARTNERS LLC -SERIES E - 81-1511048 280 S MANGUM ST STE 210 DURHAM, NC 27701 INVESTMENTS DE N/A N/A No No ÀLTOS HYBRID 2D LLC - 81-5176567 2882 SAND HILL ROAD SUITE 100 MENLO PARK, CA 94025 INVESTMENTS DE N/A N/A No No GÍLEAD CAPITAL PARTNERS LP 157 COLUMBUS AVE SUITE 403 NEW YORK, NY 10023 32-0520146 (7) TOWER VIEW LIMITED INVESTMENTS CJ N/A N/A No No 89 NEXUS WAY CAMANA BAY GRAND CAYMAN KY1-9007 (8) ENIAC SPECIAL GAMMA LLC INVESTMENTS DE N/A N/A Νo No 604 MISSION STREET 10TH FL SAN FRANCSICO, CA 94105 85-5033123 (9) FOURPOINT HOLDINGS LLC INVESTMENTS N/A N/A No No 100 ST PAUL STREET STE 400 DENVER, CO 80206 46-4275257 (10) INVESTMENTS DE N/A N/A No Nο LYRICAL-BLUE 100 KINGSHIGHWAY PARTNERS LP 32 N DEAN ST ENGLEWOOD, NJ 07631 82-3708328 (11) INVESTMENTS N/A N/A DE No No LYRICAL-BLUE SOTP PARTNERS 32 N DEAN ST ENGLEWOOD, NJ 07631 81-4468378 (12) WASHINGTON GOTHIC LP INVESTMENTS DE N/A N/A No No 593 WASHINGTON STREET WELLESLEY, MA 02482 83-4516893 HEALTHCARE N/A N/A (13)NC No No DUKE TRIANGLE ENDOSCOPY CENTER LLC 1A BURTON HILLS BLVD NASHVILLE, TN 37215 20-4257024 (14) COLONY INVESTORS III LP INVESTMENTS N/A N/A No No DE 515 S FLOWER ST 44TH FL LOS ANGELES, CA 90071 95-4665622

(c) (h) (e) (f) General Legal (d) (g) Disproprtionate (b) (a) Predominant Share of total | Share of end-Domicile Direct allocations? | Code V-UBI amount in | Managing Name, address, and EIN of Primary activity income(related

N/A

In/A

N/A

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

DE

DE

DE

N/A

IN/A

IN/A

INVESTMENTS

INVESTMENTS

INVESTMENTS

**DWELLWORKS CO-INVESTMENT** 

7 TIMES SQUARE STE 4307 NEW YORK, NY 10036 83-2165945

(1) BEP LEGACY 1C LLC

1001 FANNIN ST STE 800 HOUSTON, TX 77002 27-3871932

WELLINGTON TRUST CO NA -CTF OPP FIXED INC ALLOC II

INNOVEX CO-INVEST FUND LP 1221 MCKINNEY ST STE 4100 HOUSTON, TX 77010 84-1799796

280 CONGRESS STREET BOSTON, MA 02210 83-1264831

LLC

POR

related organization	,	or Foreign Country)	1	unrelated, excluded from tax under sections 512-514)	Income	of-year assets			Box 20 of Schedule K-1 (Form 1065)	Parti	ner?	ownership
				512-514)			Yes	No		Yes	No	
(31)	INVESTMENTS	DE	N/A	N/A				No			No	

(j)

No

No

No

Nο

Nο

Νo

(k)

Percentage

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Direct controlling Type of entity Percentage Legal Share of total Share of end-of-Section 512 related organization domicile (C corp, S corp, entity ownership (b)(13)income year (state or foreign or trust) assets controlled country) entity? Yes No (1) DUKE CE LS INC REAL ESTATE NC N/A lc. No 310 BLACKWELL STREET DURHAM, NC 27701 20-2004016 (1) DUKE CORP EDU INDIA PRIVATE CONSULTING IN N/A No ACADEMIC BLOCK NEW CAMPUS VASTRAPUR, AHMEDABAD 380015 ΙN 42-1672476 **EDU CONSULT** UK N/A (2) DUKE CORPORATE EDUCATION LIM No 165 FLEET STREET LONDON EC4A 2DY UK 42-1672476 (3) DUKE CORPORATE EDUCATION RSA SF N/A No CONSULTING GROUND FLOOR TWICKEHNHAM BLDG BRYANSTON, JOHANNESBURG 02021 SF 42-1672476 (4) DUKE GLOBAL CONSULTING (KUNSHAN) CONSULTING CH N/A No 1666 WEI CHEN NAN RD KUNSHAN PR, KUNSHAN 215300 NC 5,445 100.000 % (5) DUKE MEDICAL STRATEGIES INC **HEALTHCARE** DUKE UNIVERSITY Yes 2200 WEST MAIN STREET STE 920 DURHAM, NC 27705 56-1993799 (6) DUKE MEDICINE ASIA PTE LTD MEDICAL RESEARCH SN N/A No 5 SHENTON WAY 07-00 UIC BLD SING 0688 SN (7) DUKE UNIV QUADRANGLE FUND INVESTMENTS PΑ N/A No PO BOX 185 PITTSBURGH, PA 152300185 56-6218971 (8) DUKE UNIVERSITY TOWER FUND PΑ N/A No INVESTMENTS PO BOX 185 PITTSBURGH, PA 152300185 56-6147362 (9) DURHAM CASUALTY COMPANY LTD INSURANCE BD N/A No AON HOUSE 30 WOODBOURNE AVE PEMBROKE HM 08 BD 98-0113277 (10) DUSVF EUROPEAN LP INVESTMENTS UK N/A No 7 CAVENDISH SQUARE LONDON W1G 0PE UK 98-0346042 (11) GOTHIC INTERNATIONAL LTD INVESTMENTS CJ N/A No 113 S CHURCH STREET QUEENSGATE HOU GRAND CAYMAN KY1-1108 (12) JOHN & PATRICIA KOSKINEN CLUT INVESTMENTS PΑ N/A No PO BOX 185 PITTSBURGH, PA 152300185 56-6532340 (13) MARATHON BLUE CAYMAN FUND INVESTMENTS CJ N/A lc. No 89 NEXUS WAY PO BOX 31106 GRAND CAYMAN KY1-1205 CJ (14) GHI HOLDINGS MAURITIUS INVESTMENTS MΡ N/A No 9TH FL ORANGE TOWER CYBERCITY **EBENE** MΡ

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (c) (d) (e) (f) (q) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization (C corp, S corp, (b)(13)domicile entity income ownership year (state or foreign or trust) controlled assets country) entity? Yes No INVESTMENTS (16) GHI ERP LTD N/A MP No 9TH FL ORANGE TOWER CYBERCITY EBENE MΡ (1) GHI HSP LTD INVESTMENTS MΡ N/A No 9TH FL ORANGE TOWER CYBERCITY EBENE MP N/A (2) GHI JBD LTD INVESTMENTS MP Nο 9TH FL ORANGE TOWER CYBERCITY N/A INVESTMENTS Nο MΡ SUPPORT SN N/A Nο SN (5) INVESTMENTS LU N/A No MCP PRIVATE CAPITAL (FEEDER) FUND I LP 6 RUE GABRIEL LIPPMANN

#### **EBENE** MP (3) GHI LTP LTD 9TH FL ORANGE TOWER CYBERCITY EBENE MP (4) DUKE CE (SEA) PRIVATE LIMITED 1 RAFFLES PLACE TOWER 2 SINGAPORE 048616

(6) DUKE INDIA SERVICES PRIVATE LIMITED

HEALTH SYSTEM MEDICAL STRATEGIES INC

(8) CPP OFFICE PORTFOLIO (FEEDER) LP

50 LOTHIAN ROAD FESTIVAL SQUARE

302 PRIDE ELITE 10 MUSEUM ROAD BANGALORE, KARNATAKA 560001

324 BLACKWELL STREET STE 850

MEDICAL RESEARCH

HEALTHCARE

REAL ESTATE

ΙN

NC

UK

N/A

IN/A

DUHS INC

No

No

Yes

LUXEMBOURG L-5365

DURHAM, NC 27701 56-2222444

EDINBURGH EH3 9WJ

ΙN

UK 98-1152490

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) (d) Name of related organization Transaction Amount Involved type(a-s) Method of determining amount involved (1) DUKE ALUMNI ASSOCIATION INC В 910,000 FMV (1) С FMV **DURHAM ASSET MANAGEMENT COMPANY** 4,340,307 (2) **DURHAM ASSET MANAGEMENT COMPANY** В 1.878.065 FMV (3) DUKE GLOBAL INC C 3,002,934 FMV (4) В FMV DUKE GLOBAL INC 2,831,389 (5) DUKE GIFT PROPERTIES INC С 132,334 FMV (6) DUKE MEDICINE GLOBAL SUPPORT CORPORATION C 808,724 FMV В FMV (7) DUKE MEDICINE GLOBAL SUPPORT CORPORATION 280,560 (8) DURHAM REALTY INC В 3.869.422 FMV С (9) THE DUKE UNIVERSITY SCHOOL OF MEDICINE RESEARCH FOUNDATION 64,381 FMV 120.793 (10) DUKE JULDEC SERVICES INC С FMV DUKE UNIVERSITY PHILANTHROPIES INC С FMV (11)861,866 С 2,717,000 (12) HIGH POINT REALTY INC FMV INNOVATIONS IN HEALTHCARE INC В (13)514,336 FMV (14)RUTH K BROAD BIOMEDICAL RESEARCH FOUNDATION С 376,734 FMV LORD FOUNDATION INC С (15) 1,423,805 FMV GOTHIC CORPORATION R FMV (16)1,285,619,509 1,732,661,058 (17) **GOTHIC CORPORATION** S FMV (18) DUKE UNIVERITY SPECIAL VENTURES FUND INC S 324,650 FMV (19) S FMV DUKE UNIVERSITY HEALTH SYSTEM INC 96,556,000 (20) DUMAC INC R 13,560,385 FMV DUKE SCHOLARLY EXHIBITS INC В 100,000 FMV (21)