DLN: 93493311015409 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018 C Name of organization POTOMAC HOSPITAL CORPORATION OF PRINCE WILLIAM D Employer identification number B Check if applicable □ Address change 54-0853898 ☐ Name change Doing business as SENTARA NORTHERN VA MED CENTER ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite 6015 POPLAR HALL DRIVE ☐ Amended return (757) 455-7020 ☐ Application pending City or town, state or province, country, and ZIP or foreign postal code NORFOLK, VA $\,$ 23502 $\,$ G Gross receipts \$ 236,402,961 Name and address of principal officer H(a) Is this a group return for KATHERINE A JOHNSON ☐Yes **☑**No subordinates? 6015 POPLAR HALL DRIVE H(b) Are all subordinates NORFOLK, VA 23502 ☐ Yes ☐No ıncluded? **✓** 501(c)(3) 4947(a)(1) or 501(c)() **◄** (insert no) If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW SENTARA COM L Year of formation 1968 **M** State of legal domicile K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities AS PART OF SENTARA HEALTHCARE'S INTEGRATED HEALTH CARE SYSTEM, WE IMPROVE HEALTH EVERY DAY Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 4 4 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 1,191 **6** Total number of volunteers (estimate if necessary) 6 259 Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 659,690 764,170 Ravenua 270,394,170 220,560,618 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 171,071 402,770 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 3,124,678 2,135,012 274,349,609 223,862,570 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 2,484,873 2,527,822 **14** Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 86,261,857 86,008,879 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 191,591,474 148,258,892 280,338,204 236,795,593 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . -5,988,595 -12,933,023 Net Assets or Fund Balances Beginning of Current Year End of Year 193,770,620 232,772,210 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 19,032,530 17,450,335 22 Net assets or fund balances Subtract line 21 from line 20 . 213,739,680 176,320,285 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-11-07 Signature of officer Sign Here ROBERT A BROERMANN TREASURER Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf Paid self-employed Firm's name Firm's EIN ▶ Preparer Use Only Firm's address Phone no ☐ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2	2018)				Page 2
Pa	rt III	Statement of Program	Service Accomplis	hments		
		Check if Schedule O contains	a response or note to	any line in this Part III		🗹
1	Briefly	describe the organization's m				
HOSF OF A	ITAL AI LL PERS	ND OTHER HEALTH CARE FACI	LITIES IN PRINCE WIL COLOR OR CREED, WH	LIAM, SOUTHERN FAIRI	E HEALTH EVERY DAY THROUGH TI FAX, AND NORTHERN STAFFORD C M ANY ILLNESS, INJURY OR DISAB	OUNTIES, FOR THE CARE
2	Did th	ne organization undertake any s	ignificant program ser	vices during the year w	hich were not listed on	
	the pr	or Form 990 or 990-EZ? .				🗌 Yes 🗹 No
	If "Yes	s," describe these new services	on Schedule O			
3		, ne organization cease conductin		changes in how it cond	ucts, any program	
	service	es?		-		☐ Yes ☑ No
4	Descri Sectio	ibe the organization's program	service accomplishmei anizations are required	I to report the amount o	largest program services, as meas of grants and allocations to others,	sured by expenses the total
4a	(Code) (Expenses	\$ 186,270,860	including grants of \$	2,527,822) (Revenue \$	220,560,618)
	•	dditional Data	. ,			
4b	(Code) (Expenses	\$	including grants of \$) (Revenue \$)
4c	(Code) (Expenses	\$	including grants of \$) (Revenue \$)
4d	Other	program services (Describe in	Schedule O)			
	(Expe	nses \$	including grants of	\$) (Revenue \$)
4e	Total	program service expenses	▶ 186,270,8	60		

Form	990 (2018)			Page 3
Par	t IV Checklist of Required Schedules			
_			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	_	No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🖼	10	Yes	_
	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🥞	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
ь	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20ь	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	

column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

22

Part	Checklist of Required Schedules (continued)			
			Yes	No
ā	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
t	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b [Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d [Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
[Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
t	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
f	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
c	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L,</i>			
	Part IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29 [Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31 [Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
1	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-37 If "Yes," complete Schedule R, Part I	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a [Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
1	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38 [Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	

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9a

9h

12a

13a

14a

14b

15

No

No

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10a

10b

11a

11b

12b

13b

13c

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

See the commanded to contain the process of the commanded to contain the process of the process of the government of the powernment of th	Form	990 (2018)			Page 6
If there are material differences in voting nights among members of the governing body, or if the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Steedallo 0 b finer the number of voting members included in line 1a, above, who are independent characteristics, described or stretches or key employees to a management deletes customarily performed by or under the direct supervisor of officers, directors or trustees, or key employees to a management company or other person? 2 Yes Dut the organization for trustees, or key employees to a management company or other person? 5 Dut the organization have members, and the properties of the organization have members or stockholders? 6 Dut the organization have members, attendibutes, or other persons who had the power to elect or appoint one or more persons other hands the government of the programation have members, attendibutes, or other persons who had the power to elect or appoint one or more persons other hands the government of the programation have members, attendibutes, or other persons who had the power to elect or appoint one or more persons other hands the government of the programation have members, attendibutes, or other persons who had the power to elect or appoint one or more persons other hands the government benefit with the following of the organization have members, attendibutes, or other persons who had the power to elect or appoint one or more persons other than the government benefit with the following of the power members of the following the power members of the pow	Par	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	onse to l	
It here are material differences in voting nights among members of the governing body of the degoverning body of the degoverning body of the degoverning body of the governing b	Se	ction A. Governing Body and Management			
body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O b Enter the number of voting members included in line 1a, above, who are independent 10	1a	Enter the number of voting members of the governing body at the end of the tax year 1a 8		Yes	No
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, furstee, or key employee? 2 Yes 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or furstees, or key employees to a management company or other person? 4 No 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 No 6 Did the organization have members or stockholders? 7 Did the organization have members or stockholders? 8 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 8 Are any operanization contemporaneously document the meetings held or written actions undertaken during the year by the following 9 Did the organization ordermporaneously document the meetings held or written actions undertaken during the year by the following 9 List there are officer, director, trustee, or key employees isted in part VIII, Section A, who cannot be reached at the organization or more proportions of the organization or help of the governing body? 9 List there are officer, director, trustee, or key employee isted in part VIII, Section A, who cannot be reached at the organization is making address? If Thes, frowder the names and addresses in Schedule O. 9 Lift West officers (Trins Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 10b If Yes, find the organization have written policies and procedures governing the activates of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b If Yes, find the organization have written policies and procedures governing the activates of such chapters, affiliates, and branches to ensure their operations are consistent		body, or if the governing body delegated broad authority to an executive committee or			
and finder, director, trustee, or key employee? 3 Did the organization delegate control over management duties customanly performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 4 No 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 No 6 Did the organization have members attackholders, or other persons who had the power to elect or appoint one or more members of the governing body? 5 Are any operanized constraints of the organization have members of the operanization of the organization have members of the governing body? 5 Are any operanized contentions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 5 Are any operanized contentions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 6 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8 To governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following of the supervision of the following of the governing body? 8 Each committee with authority to act on helaf of the governing body? 8 Linear officers, officers of the governing body? 8 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 9 No 5 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10 Did the organization have local chapters, branches, or affiliates? 10 If "Yes," of the organization have written policies and procedures governing the activities of such chapters, affiliates and branches to ensure their operations are consistent with the organization's exempt purposes? 10 Did the organization have a written abou	b				
of officers, directors or trustees, or key employees to a management company or other person? 4	2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 7 Did the organization have members or stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 8 Are any operanace decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8 The governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8 The governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization is mailing address? If Yes, Towards the names and addresses in Schedule O. 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 100 Did the organization have local chapters, branches, or affiliates? 101 A Did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization is exempt purposes? 101 A The stream of the stream of the process, if any, used by the organization to review this Form 990 112 Did the organization have a written official or interest policy? If Wo," go to line 13 113 Pies Did the organization rangularly and consistently monitor and enforce compliance with the policy? If Wes," describe in Schedule O the process, if any, used by the organization to review this Form 990 112 Did the organization have a written official or interest policy? If Wo," go to line 13 114 Pies Did the organization have a written official or interest policy? If Wo," go to line 13 115 Did the organization have a written official or i	3		3		No
6 Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 5 Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If Yes, "provide the names and addresses in Schedule 0 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization by before filling the form? 11a Has the organization on the process, if any, used by the organization to review this Form 990 11a Did the organization have a written conflict of interest policy? If "No," go to line 13 11b Personal Did the organization have a written open service of the process of the process of the process of the organization have a written observed to conflicts? 11b Personal Did the organization have a written observed to disclose annually interests that could give use to conflicts? 12c Ves 13 Did the organization have a written policy of this Form 990 is required to describe an analysis of the proce	4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? \cdot	4		No
Ta Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Yes A response other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8 The governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8 The governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8 The governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's maining address? If Yes, "provide the names and addresses in Schedule 0 9 No Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Describe in Schedule O the process, if any, used by the organization to review this Form 990 11a Has the organization have a written conflict of interest policy? If Yin, "go to line 13 12a Yes 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Use or schedule O how this was done. 12c Yes 12d Yes 13 Dot the organization have a written document retention and destruction policy? 14 Post the organization have a written document retention and destruction policy? 15 Did the organization have a written document retention and destruction policy? 15 Did the organization have a written document retention and destruction policy? 16a Did the organization follow a written policy or procedure requiring the organization to eva	5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
b Are any governance docusions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9 No Section B. Policies (Tims Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b D escribe in Schedule O the process, if any, used by the organization's exempt purpose? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 12a Did the organization have a written conflict of interest policy? If "No." go to line 13 12b D escribe in Schedule O the process, if any, used by the organization to review this Form 990 12c Did the organization have a written conflict of interest policy? If "No." go to line 13 12b Yes 12c Ves 12c Ves 13 Did the organization have a written with stebilower policy? 13 Did the organization have a written document retention and destruction policy? 14 Ves 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a No 16b Ves 16b Ves 17a The organization is Cept Secure Process in Schedule O (see instructions) 16a Did the organization	6	Did the organization have members or stockholders?	6	Yes	
Bod the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? Bod the organization or minttee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body? Bod Each committee with authority to act on behalf of the governing body before file the government of the organization have local chapters, branches, or affiliates? Bod If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Bod If 'Yes,' did the organization have averitten policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Bod Each committee with a such as	7a		7a	Yes	
the following a The governing body? Beach committee with authority to act on behalf of the governing body? Beach committee with authority to act on behalf of the governing body? Beach committee with authority to act on behalf of the governing body? Beach committee with authority to act on behalf of the governing body? Beach committee with authority to act on behalf of the governing body? Beach committee with authority to act on behalf of the governing body? Beach committee with authority to act on behalf of the governing body and several the corpanization for and act of the corpanization have local chapters, branches, or affiliates? Body If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization is exempt purposes? Body If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization is exempt purposes? Body If "Yes," did the organization have written policies and procedures governing body before filing the form? Body If "Yes," go to line 13. Could the organization provided a complete copy of this form 990 to all immembers of its governing body before filing the form? Could the organization have a written conflict of interest policy? If "No," go to line 13. Could the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Could the organization have a written document retention and destruction policy? Could the organization have a written document retention and destruction policy? Could the organization have a written document retention and destruction policy? Could the organization have a written document retention and destruction policy? Could the organization in the deliberation and decision? Could the organization in the deliberation	b		7b	Yes	
b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's maling address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? 12b Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Yes 12b Yes 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Ob the organization requirity and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c Yes 13 Did the organization have a written whistlebilower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the organization have a written document retention and destruction policy? 16 Did the organization have a written document retention and destruction policy? 17 List for or key employees of the organization 18 Process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 18 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity d	8				
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have ritten policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Ves 12c Ves 13d Did the organization have a written whistleblower policy? 13d the organization have a written whistleblower policy? 14 Did the organization have a written whistleblower policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15b No 16a Did the organization in Cec, Executive Director, or top management official 15a No 16b Other officers or key employees of the organization 15b No 16a Wes 16a Yes 17 "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taxe steps to safeguard the organization's exempt status with respect to such arrangements? 16a Yes 17a List the States with which a copy of this Form 990 is required to be filed 17a List the States with which a copy of this Form 990 is required to be filed 17a List the States with which a copy of this Form 990 is required to be filed 17a List the States with which a copy of this Fo	а		8a	Yes	
Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Ves			8 b	Yes	
Yes No		organization's mailing address? If "Yes," provide the names and addresses in Schedule O			No
10a Indicate organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Ves 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Ves 12c Ves 13 Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ves," describe in Schedule O how this was done 13b Ves 14 Did the organization have a written whistleblower policy? 15 Did the organization have a written whistleblower policy? 16 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 16 Did the organization's CEO, Executive Director, or top management official 16 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a Ves 16a Ves 16b Ves 16a Ves 16b Ves 16b Ves 17 List the States with which a copy of this Form 990 is required to be filed taxable check all that apply available for public inspection Indicate how you made these available Check all that apply 17 List the States with which a copy of this Form 990 is required to be filed to possible or schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 18 Did the mane, address, and telephone number of the person who possesses the organization's books	_Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code		
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12b Yes 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the organization have a written document retention and destruction policy? 16 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Old the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed to be filed to be such arrangements? 18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(Yes	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			No
b Describe in Schedule O the process, if any, used by the organization to review this Form 990	11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the		Vec	
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	h		110	163	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c Yes 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization 15a No 15b No 15b No 15b No 15c If "Yes," did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 20 State the name, address, and telephone number of the person who possesses the organization's books and records			12a	Yes	
conflicts?			124	103	
Schedule 0 how this was done		conflicts?	12b	Yes	
14 Yes 15 Did the organization have a written document retention and destruction policy?		Schedule O how this was done	\vdash		
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official			\vdash		
b Other officers or key employees of the organization		Did the process for determining compensation of the following persons include a review and approval by independent			
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	а	The organization's CEO, Executive Director, or top management official	15a		No
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	b	Other officers or key employees of the organization	15b		No
taxable entity during the year?		If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the States with which a copy of this Form 990 is required to be filed VA Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's exempt yes.	16a		16a	Yes	
Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed VA 18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 20 State the name, address, and telephone number of the person who possesses the organization's books and records	b	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt			
List the States with which a copy of this Form 990 is required to be filed ► VA Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records.			16b	Yes	
Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records.					
only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records.	1/	List the States with which a copy of this form 990 is required to be filed. VA			
 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records 	18				
policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records					
20 State the name, address, and telephone number of the person who possesses the organization's books and records	19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
	20	State the name, address, and telephone number of the person who possesses the organization's books and records			

KE (VP, OPERATIONS)

(14) MICHAEL R REITZ

VP, MEDICAL AFFAIRS

(16) DORKA M PICARD

(17) AUGUSTINE K DUAH

UNIT COORDINATOR

VP, DIVISION VII

NURSE CLIN II - FT PERM WKND NIGHTS

(15) KATHY A COX

KE (VP, NURSE EXECUTIVE)

(13) CHRISTINA S GRABUS

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

- year
- of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

organization, more than \$10,000 of reportable co										
List persons in the following order individual trus compensated employees, and former such persoi		rs, ınstı	itution	nal t	:rust	ees, c	office	ers, key employees	s, highest	
Check this box if neither the organization no	r any related or	rganızat	ion c	omp	ens	ated a	ny d	current officer, dire	ctor, or trustee	
(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(1) PEGGY AGOURIS PHD DIRECTOR	1 00	×						0	0	0
(2) PETER DOLAN ESQ DIRECTOR	1 00	×						0	0	0
(3) MARY BETH MICHOS DIRECTOR	1 00	x						0	0	0
(4) CAROL S SHAPIRO MD DIRECTOR	1 00	x						0	150,020	15,190
(5) MICHAEL D LUBELEY ESQ DIRECTOR/VICE CHAIR	2 00	×		×				0	0	0
(6) MICHAEL V GENTRY CHAIRMAN (THRU 5/18)	1 00 52 00	×		x				0	1,960,778	33,423
(7) DOUGLAS J MOYER CHAIRMAN (EFFEC 5/18)	1 00 41 00	x		x				0	562,035	83,158
(8) KATHERINE A JOHNSON PRESIDENT	40 00	×		x				515,346	0	87,637
(9) ROBERT A BROERMANN TREASURER	1 00 52 00			x				0	1,564,698	24,170
(10) JEFFREY P KING SECRETARY	1 00 48 00			x				0	722,372	94,140
(11) CORINDA V PIPPINS ASST TREASURER	2 00			х				0	144,544	16,579
(12) VALERIE E KEANE	40 00									

0 00 40 00

0 00 40 00

0 00 40 00

0 00 40 00

0 00 40 00

0 00

• List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

-28,254

40,156

45.934

37,201

7,980

47.177

0

0

0

0

294,863

255,593

483.788

209,705

200,149

172,763

Х

Х

Χ

Х

6247 ROLLING SPRING COURT SPRINGFIELD, VA 22152

compensation from the organization ▶ 41

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

Section A. officers, Directors	Trustees, R	<u> </u>	Picy		<u>, an</u>	<u>u m</u>	<u> </u>	7 compensatea	Employees (ear	T	
(A) Name and Title	(B) Average hours per week (list any hours	than o	one b	οχ, ι an of	ot che unles fficer	eck moss ss pers r and a tee)	rson	from the organization (W-	(E) Reportable compensation from related organizations	Estim amount of compen from	nated of other nsation the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	- 2/1099-MISC)	(W- 2/1099- MISC)	organizat relat organiz	ted
(18) ANIMATU N DEEN-KARGBO		 .		\vdash	\vdash	X		169,177	0		34,219
RN UNIT COORD - FT PERM WKND DAYS (19) MEGAN R PERRY	0 00		\vdash	\vdash	\vdash		×	0	884,177	7	58,779
FORMER DIRECTOR/OFFICER (20) HOWARD P KERN	46 00 0 00		\vdash	\vdash	 '		×	0	·	-	
FORMER DIRECTOR/OFFICER (21) CAROL J BURCHETT	55 00 40 00		\vdash	\vdash	<u></u>	-			, ,	<u> </u>	2,026,220
FORMER KE	0 00		igwdap	<u> </u>			X	104,400	0	1	17,978
			\vdash	\vdash			+			 	
			igsqcup	igsqcup	<u></u>	Ĺ'	<u> </u>		_	<u> </u>	
1b Sub-Total				<u>L</u>		<u> </u>					
d Total (add lines 1b and 1c) Total number of individuals (including but	t not limited to	those lis				who red	eceiv	2,405,784 ved more than \$100,	9,712,426		2,641,687
of reportable compensation from the orga	inization ► 101									Yes	No
3 Did the organization list any former offic line 1a? If "Yes," complete Schedule J for	•						-	· ·	mployee on 3		
For any individual listed on line 1a, is the organization and related organizations grandividual	eater than \$150	0,0007 1	If "Ye	es," c	comp	plete S	Sche	edule J for such		l Yes	
5 Did any person listed on line 1a receive o services rendered to the organization? If '	or accrue compe	ensation	n from	n any	y uni	related	d org	ganızatıon or ındıvıd			No
Section B. Independent Contractors			_	_	_	_	_				
Complete this table for your five highest of from the organization. Report compensations	compensated in									nsation	
Name and b	(A) business address				_			Descrip'	(B) tion of services	(C Comper	
SODEXO INC								FOOD & FACILI			.,782,623
PO BOX 536922 ATLANTA, GA 30353 AMN HEALTHCARE INC								HFAITHCARE S	STAFFING SOLUTIONS	e 1	.,448,744
12400 HIGH BLUFF DRIVE SAN DIEGO, CA 92130								Treasure and the second	TAITING SOLL	<u>'</u>	,440,7
MORRISON MANAGEMENT SPECIALISTS INC								FOOD AND FAC MANAGEMENT		1	,224,522
PO BOX 160266 MOBILE, AL 36625										<u> </u>	
ARAMARK HEALTHCARE TECH LLC 12483 COLLECTIONS CENTER DR								MEDICAL TECH SERVICES	NOLOGIES &	1	.,156,905
CHICAGO, IL 60693 VA CRITICAL CARE PLLC							—	MEDICAL SERV	/ICES	1	.,098,713

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Part		Statement of	Revenue									rage 3
		Check if Schedul	e O contains	a respo	onse or note to any	/ line in tl	hıs Part VIII					🗆
						() Total r	A) revenue	e fu	(B) lated or xempt inction	(C) Unrela busin reven	ess	(D) Revenue excluded from tax under sections
	18	a Federated campaig	ns	1a				re	venue			512 - 514
nts		b Membership dues		1b	890							
Gra not	١,	c Fundraising events		1c	5,000							
ţş.	١,	d Related organizatio	ns	1d								
Gifts, Grants illar Amounts	١,	e Government grants (co	ontributions)	1e	1,885							
Contributions, Gifts, Grants and Other Similar Amounts	1	f All other contributions										
utio e r		and similar amounts n above	ot included	1f	756,395							
를 된	,	g Noncash contribution	ons included									
nd br		in lines 1a - 1f \$ h Total. Add lines 1a-	_1 <i>f</i>		_							
<u> </u>		II Iotal. Add lilles 1a		•	Busines		764,170					1
HI e	2-	PATIENT SERVICE REV			Busines		220,	336,837	220,3	36,837		
Service Revenue		EQUITY IN EARN OF AFF	=11			900099		114,915		14,915		
ı Q‡		OTHER PROGRAM SVC F				900099		108,866	1	08,866		
rvic	·					900099						
S.	d	l 		_								
Program	e			_								
δ		All other program se			220,	560,618						
		Total. Add lines 2a-2			<u> </u>	_		1		1		Τ
		Investment income (ii similar amounts) .			interest, and other •	•	26,33	17				26,337
	4	Income from investm	ent of tax-exe	mpt b	ond proceeds	•						
	5	Royalties			1	<u> </u>						
	6-	Gross rents	(ı) Rea	l	(II) Personal	-						
	Va	I GIOSS TEIRS	3,0	30,158								
	b	Less rental expenses	Ğ	67,372								
	c	Rental income or	2,0	062,786								
		(loss)	·	ŕ		_						
	C	Net rental income o			• • • •		2,062,78	16				2,062,786
	7-	Gross amount	(ı) Securit	ties	(II) Other	-						
	<i>,</i> a	from sales of assets other			11,867,22	!5						
		than inventory										
	b	Less cost or other basis and			11,490,79	12						
		sales expenses										
		Gain or (loss) Net gain or (loss)			376,43	1	376,43	13				376,433
		Gross income from fi			<u> </u>	1	3,0,10					376,133
ae		(not including \$	5,000	of								
-F		contributions reporte See Part IV, line 18		а	 42,439	,						
Other Revenue	b	Less direct expense	s	b	21,923	3						
er	c	Net income or (loss)	from fundrais	sing ev	ents		20,51	.6				20,516
Oth	9a	Gross income from g See Part IV, line 19	amıng actıvıt	ies								
				а	}							
	b	Less direct expense	s	b								
		: Net income or (loss)		activit	ies >							
	10	Gross sales of invent returns and allowand										
				a	112,014	1						
	b	Less cost of goods s	sold	b	60,304	1						
	C	Net income or (loss)		invent			51,71	.0				51,710
	11	Miscellaneous .a	Revenue		Business Code							
	Ь	<u> </u>								+		
	_											
	c									+		
	_											
	c	All other revenue .								+		
		Total. Add lines 11a			▶	1				1		
	12	! Total revenue. See	Instructions			-				1		
				•	• • • •		223,862,57	0	220,560,61	8	0	2,537,782 Form 990 (2018)

d PURCHASED SERVICES

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

e All other expenses

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	anızatıons must comp	lete column (A)	
Check if Schedule O contains a response or note to any	/ line in this Part IX .			🗹
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	2,516,822	2,516,822		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	11,000	11,000		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,165,341	955,696	209,645	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	69,641,506	57,112,999	12,528,507	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	5,829,684	4,780,924	1,048,760	
9 Other employee benefits	4,169,578	3,419,471	750,107	
10 Payroll taxes	5,202,770	4,266,792	935,978	
11 Fees for services (non-employees)				
a Management	4,131,794	3,388,484	743,310	
b Legal	337,352	276,662	60,690	
c Accounting	5,273	4,324	949	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	32,058,229	31,102,441	955,788	
12 Advertising and promotion	957,917	785,588	172,329	
13 Office expenses	8,777,001	7,198,019	1,578,982	
14 Information technology	909,202	745,637	163,565	
15 Royalties				
16 Occupancy	5,149,643	4,223,222	926,421	
17 Travel	180,788	148,264	32,524	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings	33,931	27,827	6,104	
20 Interest	1,696,601	1,696,601		
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	14,465,586	11,863,227	2,602,359	
23 Insurance	1,476,023	1,210,486	265,537	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a MEDICAL SUPPLIES	46,758,256	46,758,256		
b SENTARA SERVICE EXPENSE	26,714,395		26,714,395	
c TAXES & LICENSES	1,759,892	1,443,287	316,605	

1,676,913

1,170,096

236,795,593

1,375,236

959,595

186,270,860

301,677

210,501

0

Form **990** (2018)

50,524,733

Forn	1 990	(2018)					Page 11
P	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part IX			🗆
		·		,	(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments .		[4,599,623	2	87,105
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		[33,461,167	4	29,513,520
Assets	5 6	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L	rsons (as defined under (c)(3)(B), and		5		
		voluntary employees' beneficiary organizations	(see ın	structions) Complete		6	
	7	Part II of Schedule L		· · · · · ·	396,227	7	249,066
se	8	Inventories for sale or use		-	4,885,140	8	4,665,361
As	9	Prepaid expenses and deferred charges	· · ·	·	735.277	9	649.692
		Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	350,309,700	<u> </u>		
	ь	Less accumulated depreciation	10b	199,893,788	176,441,101	10 c	150,415,912
	11	Investments—publicly traded securities .				11	
	12	Investments—other securities See Part IV, line			12		
	13	Investments—program-related See Part IV, line			13		
	14	Intangible assets		[5,578,138	14	2,597,709
	15	Other assets See Part IV, line 11		[6,675,537	15	5,592,255
	16	Total assets.Add lines 1 through 15 (must equ	al line	34)	232,772,210	16	193,770,620
	17	Accounts payable and accrued expenses			4,590,398	17	6,450,236
	18	Grants payable				18	
	19	Deferred revenue			16,191	19	18,556
	20	Tax-exempt bond liabilities				20	
Š	21	Escrow or custodial account liability Complete F	Part IV	of Schedule D		21	
Liabilities	22	Loans and other payables to current and former key employees, highest compensated employee					
<u> </u>		persons Complete Part II of Schedule L $$.				22	
_	23	Secured mortgages and notes payable to unrela	ited thi	rd parties		23	
	24	Unsecured notes and loans payable to unrelated	l thırd	parties		24	
	25	Other liabilities (including federal income tax, pand other liabilities not included on lines 17 - 24 Complete Part X of Schedule D	s to related third parties,	14,425,941	25	10,981,543	
	26	Total liabilities.Add lines 17 through 25	1		19,032,530	26	17,450,335
ances	27	Organizations that follow SFAS 117 (ASC 9 complete lines 27 through 29, and lines 33 Unrestricted net assets			211,072,546	27	173,282,912

2,370,176

667,197

176,320,285

193,770,620 Form **990** (2018)

1,999,937

213,739,680

232,772,210

667,197

28

29

30

31

32

33

34

Net Assets or Fund Bal

28

29

30

31

32

33

34

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34. Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

3a

3b

No

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version: EIN: 54-0853898

Name: POTOMAC HOSPITAL CORPORATION

OF PRINCE WILLIAM

Form 990 (2018)

SERVICES SEE SCHEDULE O FOR ADDITIONAL INFORMATION

Form 990, Part III, Line 4a:

SENTARA NORTHERN VIRGINIA MEDICAL CENTER ("SNVMC") PROVIDES INPATIENT AND OUTPATIENT MEDICAL SERVICES THROUGH THE OPERATION OF A 183-BED TERTIARY AND ACUTE CARE HOSPITAL THAT SERVES THE INCREASINGLY DIVERSE COMMUNITY IN PRINCE WILLIAM, SOUTHERN FAIRFAX, AND NORTHERN STAFFORD COUNTIES THE HOSPITAL PROVIDED 94,377 ADJUSTED PATIENT DAYS OF CARE DURING 2018 AND OFFERS A WIDE RANGE OF MEDICAL SPECIALTIES, A HIGHLY QUALIFIED MEDICAL AND CLINICAL STAFF, AND STATE-OF-THE-ART TECHNOLOGY REQUIRED TO UPHOLD ITS MISSION SNVMC ALSO OPERATES AN OFF-SITE OUTPATIENT CAMPUS THAT OFFERS 24-HOUR EMERGENCY CARE, DOCTORS' OFFICES, AND OUALITY DIAGNOSTIC TESTING INCLUDING ADVANCED IMAGING AND LAB

SCHEDU Form 990 (90EZ)	or	Com	plete if the o	Charity Statu rganization is a sect 4947(a)(1) nonexe Attach to Form	a section	2018 Open to Public				
epartment of the sternal Revenue lame of the	Service	ion	► Go to	www.irs.gov/Form	990 for the late	est information		Inspection		
OTOMAC HOSP: F PRINCE WILL	ITAL CORPOI	RATION					Employer identification number			
		or Public (Charity Stat	us (All organization	s must comple	ete this part.) S	54-0853898 See instructions.			
e organizati	on is not a	private foun	dation because	e it is (For lines 1 thro	ugh 12, check o	only one box)				
1	church, co	nvention of	churches, or as	ssociation of churches	described in sec	tion 170(b)(1)	(A)(i).			
2 🗆 A	school des	cribed in se	ction 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ))				
B 🔽 A	hospital o	a cooperati	ve hospital ser	vice organization desci	rıbed ın section	170(b)(1)(A)(iii).			
□ n	ame, city,	and state	•	ed in conjunction with	·					
	-	ion operated i v). (Comple		t of a college or unive	rsity owned or o	perated by a gov	ernmental unit descri	bed in section 170		
			•	governmental unit de	scribed in secti	on 170(b)(1)(A	()(v).			
s	ection 17)(b)(1)(A)(vi). (Complete				ınıt or from the gener	al public described in		
ш		•		170(b)(1)(A)(vi)	` '	•				
				escribed in 170(b)(1) ee instructions Enter				lege or university or		
fr Ir	om activiti ivestment	es related to ncome and (its exempt fur inrelated busir	(1) more than 331/39 actions—subject to cer less taxable income (le amplete Part III)	taın exceptions,	and (2) no more	than 331/3% of its s	upport from gross		
	•			d exclusively to test fo	r public safety S	See section 509	(a)(4).			
⊔ m	nore publici	y supported	organizations	d exclusively for the be described in section 5 the type of supporting	09(a)(1) or se	ction 509(a)(2). See section 509(a			
• □ T	ype I. A si rganization	ipporting org (s) the powe	janization oper	ated, supervised, or co	ontrolled by its s	supported organiz	zation(s), typically by			
⊔ m	nanagemer	t of the supp		pervised or controlled in ation vested in the sare and C.						
				supporting organizatio				ated with, its		
I □ T	ype III no unctionally	n-function integrated	ally integrate he organizatio	ions) You must com d. A supporting organi n generally must satis rt IV, Sections A and	zation operated fy a distribution	in connection wi requirement and	th its supported orgai			
: 🗆 c	heck this b	ox ıf the org	- anızatıon recei	ved a written determir	nation from the I		pe I, Type II, Type II	I functionally		
_	-	• • •	on-functionally organizations	integrated supporting	organization					
			on about the su	upported organization(anization listed	(w) Amount of	(vii) Amount of		
	(i) Name of supported organization (ii) EIN			(iii) Type of organization (described on lines 1- 10 above (see instructions))		janization listed ning document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
					Yes	No				
tal										
	rk Reduct	ion Act Not	ice, see the I	nstructions for	Cat No 1128!	5F :	 Schedule A (Form 9	90 or 990-EZ) 201		

instructions

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part

	III. If the organization fai						ry under rait
	ection A. Public Support	is to quality at	ider the tests his	cca below, picas	se complete run	C 111.)	
	Calendar year		I				
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
•	line 4						
S	ection B. Total Support		•	•	•		
	Calendar year	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(a)2014	(b)2015	(6)2016	(4)2017	(e)2018	(T)TOLAT
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI) Total support. Add lines 7 through						
11	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)		1	12	
13	First five years. If the Form 990 is for	-			•	1 / 1 / -	
	check this box and stop here					<u> ▶ L</u>	
S	ection C. Computation of Public	Support Perc	entage				
14	Public support percentage for 2018 (line	e 6, column (f) d	ıvıded by line 11, o	column (f))		14	
15	Public support percentage for 2017 Sch	edule A, Part II,	line 14			15	
	33 1/3% support test—2018. If the			on line 13, and lin	e 14 is 33 1/3% oi		box
	and stop here. The organization qualif					,	▶□
	33 1/3% support test—2017. If the				and line 15 is 22 i	/3% or more char	ok this
D		-			ז ככ 15 כז כו פוווו מוומ	73 70 OF HIOTE, CHEC	_
	box and stop here. The organization						▶□
17 a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	ne "racts-and-cir	cumstances" test	ine organization	qualifies as a publi	iciy supported	_
	organization						▶□
b	10%-facts-and-circumstances test						
	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization	meets the "fact	s-and-circumstand	es" test The orga	nization qualifies a	as a publicly	
	supported organization						▶ □
18	Private foundation. If the organizatio	n did not check a	box on line 13, 1	6a, 16b, 17a, or 1	7b, check this box	and see	_

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
36	ection B. Total Support Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is fo	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and stop here	,	, ,	, ,	,	(), ()	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,	• •	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
_	<u> </u>			
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	-140
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test Answer (a) and (b) below.	į	Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3h		

Sched	lule A (Form 990 or 990-EZ) 2018			Page 6
Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount		_	Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrat	ed Type III supporting or	ganızatıon (see

Schedule A (Form 990 or 990-EZ) (2018)

c Remainder Subtract lines 4a and 4b from 4

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2
If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

See instructions

d Excess from 2017.e Excess from 2018.

3_j and 4c

8 Breakdown of line 7

Additional Data

Software ID: Software Version:

EIN: 54-0853898

Name: POTOMAC HOSPITAL CORPORATION
OF PRINCE WILLIAM

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See Instructions)

instructions)

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE D**

(Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for the latest information. DLN: 93493311015409 OMB No 1545-0047

Open to Public Inspection Employer identification number

	me of the organization OMAC HOSPITAL CORPORATION		Employer identification number
	PRINCE WILLIAM	54-0853898	
Pa	organizations Maintaining Donor Advis		s or Accounts.
	Complete if the organization answered "Ye	s" on Form 990, Part IV, line 6. (a) Donor advised funds	(b)Funds and other accounts
1	Total number at end of year	(a) Donor advised funds	(b)) unds and other accounts
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisor	rs in writing that the assets held in dono	r advised funds are the
	organization's property, subject to the organization's ex		☐ Yes ☐ No
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for any other purpo	se conferring impermissible Yes No
Pa	t III Conservation Easements. Complete if th	e organization answered "Yes" on F	form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organ	nization (check all that apply)	
	Preservation of land for public use (e g , recreation	or education) L Preservation o	f an historically important land area
	Protection of natural habitat	Preservation of	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a	qualified conservation contribution in the	
_	easement on the last day of the tax year Total number of conservation easements		Held at the End of the Year
a b	Total acreage restricted by conservation easements		2a 2b
	Number of conservation easements on a certified historic	structure included in (a)	2c 2c
d	Number of conservation easements included in (c) acquistructure listed in the National Register	` ,	2d
3	Number of conservation easements modified, transferre tax year ▶	d, released, extinguished, or terminated	by the organization during the
4	Number of states where property subject to conservation	n easement is located >	
5	Does the organization have a written policy regarding than enforcement of the conservation easements it holds		ng of violations, Yes No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcin	g conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, \$ \\$	handling of violations, and enforcing cor	servation easements during the year
8	Does each conservation easement reported on line $2(d)$ and section $170(h)(4)(B)(II)$?	above satisfy the requirements of section	n 170(h)(4)(B)(ı) ☐ Yes ☐ No
9	In Part XIII, describe how the organization reports consbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easement	footnote to the organization's financial s	xpense statement, and
Pai	t III Organizations Maintaining Collections Complete if the organization answered "Ye	of Art, Historical Treasures, or (s" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	public exhibition, education, or research	in furtherance of public service,
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publ following amounts relating to these items		
(i) Revenue included on Form 990, Part VIII, line 1		> \$
C	ii)Assets included in Form 990, Part X		▶ \$
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1		financial gain, provide the
а	Revenue included on Form 990, Part VIII, line 1	· •	> \$
b	Assets included in Form 990, Part X		▶ \$
For	Paperwork Reduction Act Notice, see the Instruction	s for Form 990. Cat	No 52283D Schedule D (Form 990) 2018

Par	t III	Organizations Ma	aintaining Coll	ections o	f Art, His	stori	cal Tı	reası	ıres, or	Other :	Similar As	sets (con	tınued)	
3		the organization's acq (check all that apply)	uisition, accession	, and other	records, cl	heck a	any of	the fo	llowing t	hat are a	sıgnıfıcant u	se of its co	llection	
а		Public exhibition				d		Loan	or excha	ange prog	rams			
b		Scholarly research				е		Othe	r					
С		Preservation for future	generations											
4	Provid Part X	de a description of the o	organization's coll	ections and	explain ho	w the	y furth	ner the	e organız	atıon's ex	empt purpo	se in		
5		g the year, dıd the orga s to be sold to raise fur									ılar	☐ Yes	□ N	0
Pa	rt IV	Escrow and Cust Complete if the org X, line 21.			" on Form	990,	, Part	IV, lı	ine 9, or	reporte	d an amou	nt on For	m 990,	Part
1a		e organization an agent led on Form 990, Part X		n or other I	ıntermedıaı	ry for	contril	bution	s or othe	er assets r	not	☐ Yes	□ N	o
b	If "Ye	es," explain the arrange	ement in Part XIII	and comple	ete the follo	wing	table		[Aı	mount		_
c		ning balance		'		_			İ	1c				_
d	_	ions during the year							İ	1 d				_
e	Distrib	butions during the year	-						İ	1e				_
f	Endin	g balance							l	1f				_
2a	Did th	ne organization include	an amount on For	m 990 Par	t X line 21	for 6	escrow	or cu	ı İstodial a	ccount lia	hility?	□ vec	□и	_
		s," explain the arrange										_	,	·
	rt V	Endowment Fund												
				(a)Curren			or year		(c) Two ye		(d)Three yea		Four year	s back
1 a	Beginni	ing of year balance .			,667,134		2,055	-		2,142,554		089,193		093,221
b	Contrib	outions			538,684		585	,787		518,402	Į	501,124	ļ	587,609
c	Net inv	estment earnings, gair	ns, and losses		-50,439		81	,282						
d	Grants	or scholarships								87,986	:	120,502		48,240
е		expenditures for facilitie	es		118,006		55	5,089		517,816		327,261	ļ	543,397
f	Admını	strative expenses .												
g	End of	year balance	[3,	,037,373		2,667	,134		2,055,154	2,:	142,554	2,0	089,193
2	Provid	de the estimated percei	ntage of the curre	nt year end	balance (l	ine 1g	g, colui	mn (a)) held a	s				
а	Board	d designated or quasi-e	ndowment 🟲	0 %										
b	Perma	anent endowment 🟲	21 970 %											
c	Temp	orarily restricted endov	vment ► 78 0	30 %										
	The p	ercentages on lines 2a	, 2b, and 2c shoul	d equal 100)%									
3a		nere endowment funds	not in the possess	sion of the d	organizatioi	n that	are h	eld an	ıd admını	stered for	the		Yes	No
	-	related organizations										3a(i)		No
	` '	elated organizations .										3a(ii		No
b		s" on 3a(II), are the rel		s listed as r	equired on	Sche	dule R	? .				3b		
4	Descr	ribe in Part XIII the inte	ended uses of the	organızatıoı	n's endown	nent f	unds							
Pai	rt VI	Land, Buildings,								_				
	D	Complete if the ord	ganization answ (a) Cost or oth		" on Form (b) Cost or						m 990, Pai		10. Book valu	
	Descri	ption of property	(a) Cost or oth (investmen		(D) Cost or	outer	uasis ((outer)	(C) ACC	umulated d	epreciation	(a)	DOOK VAIU	
1a	Land			8,881,973			2,43	37,851					11	,319,824
b	Building	gs					170,23	39,784			77,506,684		92	,733,100
c	Leaseh	old improvements					53	35,212			394,045			141,167
d	Equipm	nent					150,25	4,307		1	110,517,175		39	,737,132

17,960,573

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

6,484,689

150,415,912

11,475,884

Schedule D (Form 990) 2018 Part VII Investments—Other Securities. Complete if the orga	anızatıc	on ansv	vered "Yes" on Form 990	Page 3 . Part IV. line 11b.
See Form 990, Part X, line 12.				
(a) Description of security or category (including name of security)		(b) Book value		of valuation vear market value
(1) Financial derivatives				
(2) Closely-held equity interests	· F			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	Þ			
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on Form 99	90. Pai	rt IV. lı	ne 11c. See Form 990. P	art X. line 13.
		k value	(c) Method	of valuation
(1)			Cost or end-or-y	/ear market value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)				
Part IX Other Assets. Complete if the organization answered 'Yes' or (a) Description	n Form	990, Pa	rt IV, line 11d See Form 99	0, Part X, line 15 (b) Book value
(1)				(b) book value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answers				▶ e or 11f.
See Form 990, Part X, line 25. (a) Description of liability	<u> </u>	(b) B	ook value	
(1) Federal income taxes		(-,-		
DUE TO AFFILIATES			363,110	
OTHER LIABILITIES	+		5,427,483	
DUE TO 3RD PARTY PAYORS GENERAL RESERVE	+		451,637 4,739,313	
(5)				
(6)				
(7)	+			
(8)	+			
(9)	+			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	•		10,981,543	
2. Liability for uncertain tax positions In Part XIII, provide the text of the focorganization's liability for uncertain tax positions under FIN 48 (ASC 740) Ch				_

Schedule D (Form 990) 2018

Pa		venue per Audited Financial Statements With Revenue per F zation answered 'Yes' on Form 990, Part IV, line 12a.	leturn	
1		upport per audited financial statements	1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on i			
ь	Donated services and use of facili	ties	1	
С	Recoveries of prior year grants		7	
d	Other (Describe in Part XIII) .	2d	1	
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1 .		3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line 1		
а	Investment expenses not include	d on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII) .	4b	7	
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12)	5	
Par		penses per Audited Financial Statements With Expenses per zation answered 'Yes' on Form 990, Part IV, line 12a.	Return.	
1	Total expenses and losses per au	dited financial statements	1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25		
а	Donated services and use of facili	ties		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII) .	2d		
е	Add lines 2a through 2d	 	2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.		3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:		_
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII) $\ .$	4b		
С	Add lines 4a and 4b		4c	
5		c. (This must equal Form 990, Part I, line 18)	5	
Pai	t XIII Supplemental Info	rmation		
		art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Pa 2d and 4b Also complete this part to provide any additional information	rt V, line 4, P	art X, line 2, Part
	Return Reference	Explanation		
See /	Additional Data Table			
	<u> </u>			

Page 4

Schedule D (Form 990) 2018	Page 5
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 54-0853898

Name: POTOMAC HOSPITAL CORPORATION

OF PRINCE WILLIAM

MISSION, AND DIABETES OUTREACH OTHER SPECIFIC PURPOSE FUNDS ARE FOR CANCER/ONCOLOGY, AND

Supplemental Information

Return Reference	Explanation
	THE ENDOWMENT FUND IS FOR THE PRIMARY PURPOSE OF PROVIDING SCHOLARSHIPS TO HIGH SCHOOL SEN IORS PLANNING TO ENTER HEALTH CARE RELATED FIELDS OF STUDY TEMPORARILY RESTRICTED CONTRIBUTIONS ARE TO SPECIFIC PURPOSE FUNDS OR PLANT EXPANSION FUNDS SPECIFIC PURPOSE FUNDS INCLUDE GENERAL BENEFIT FUNDS SUCH AS MOBILE CLINIC OPERATIONS, MOBILE MAMMOVAN, EMS/EKG TRANS

CARDIAC PLANT EXPANSION FUNDS INCLUDE FUNDS FOR GENERAL BUILDING

DLN: 93493311015409 OMB No 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www irs gov/Form990 for instructions and the latest information **Employer identification number** Name of the organization POTOMAC HOSPITAL CORPORATION OF PRINCE WILLIAM 54-0853898 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

che	dule G (Form 990 or 990-EZ) 2018					F	Page 3
.1	Does the organization conduct gaming	activities with nonmember	5?		☐ Yes	□Ne	
.2	Is the organization a grantor, beneficia formed to administer charitable gaming		member of a partnership or other entity		□Yes		
3	Indicate the percentage of gaming activ	vity conducted in					
а	The organization's facility			13a			%
b	An outside facility			13b			%
4	Enter the name and address of the pers	son who prepares the orga	nization's gaming/special events books and ri	ecords			
	Name ►						
	Address ►						
5a	Does the organization have a contract virevenue?	with a third party from who	om the organization receives gaming		□Yes	□No	
b	If "Yes," enter the amount of gaming re amount of gaming revenue retained by		anization ▶ \$ and th	ne			
С	If "Yes," enter name and address of the	e third party					
	Name ►						
	Address ►						
6	Gaming manager information						
	Name ►						
	Gaming manager compensation ▶ \$						
	Description of services provided ▶						
	☐ Director/officer	☐ Employee	☐ Independent contractor				
7	Mandatory distributions						
а	Is the organization required under state retain the state gaming license?	e law to make charitable di	stributions from the gaming proceeds to		Yes	□No	
b	Enter the amount of distributions requirements in the organization's own exempt activities.		ated to other exempt organizations or spent		53		
Pai	t IV Supplemental Informatio	n. Provide the explanat	rions required by Part I, line 2b, column licable. Also provide any additional info				 S.
_	Return Reference		Explanation				

Schedule G (Form 990 or 990-EZ) 2018

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493311015409 OMB No 1545-0047 SCHEDULE H **Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** POTOMAC HOSPITAL CORPORATION OF PRINCE WILLIAM 54-0853898 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes 3а ☐ 100% ☐ 150% ☑ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% □ 400% ☑ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Nο If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? 6a Yes b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 15,435,560 15,435,560 6 470 % Medicaid (from Worksheet 3, column a) 28,897,802 20,210,119 8,687,683 3 640 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 44,333,362 20,210,119 24,123,243 10 110 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 557,281 557,281 0 230 % Health professions education (from Worksheet 5) Subsidized health services (from 5,258,267 2,346,880 Worksheet 6) 2.911.387 1 220 % Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8) 6,615 6,615 0 % j Total. Other Benefits 5,822,163 2,346,880 3,475,283 1 450 % k Total. Add lines 7d and 7j 22,556,999 50,155,525 27,598,526 11 560 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2018

Par	t II Community Build during the tax year communities it serv	r, and describe in								ties
	communices it ser	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct of revenu	_	(e) Net commu building expen		(f) Pero total ex	
1 Ph	nysical improvements and housing							\dashv		
	conomic development									
3 Co	ommunity support									
	nvironmental improvements									
	eadership development and aining for community members									
6 Cd	palition building			2,266			2	,266		0 %
	ommunity health improvement dvocacy			3,418			3	,418		0 %
	orkforce development			143,635			143	,635	0	060 %
9 01	ther							_		
10 To	otal Bad Debt, Medica	re & Collection	Practices	149,319			149	,319	0	060 %
	on A. Bad Debt Expense	ire, a concetion	Fractices						Yes	No
1	Did the organization report b		accordance with Hea	athcare Financial Mai	nagement As	sociatio • •	n Statement	1	Yes	
2	Enter the amount of the organization methodology used by the organization.				2		49,752,720			
3	Enter the estimated amount eligible under the organization	n's financial assistar	nce policy Explain in	Part VI the						
	methodology used by the org including this portion of bad				for 3		7,462,908			
4	Provide in Part VI the text of page number on which this for				describes bad	d debt e	expense or the			
Secti	on B. Medicare									
5	Enter total revenue received	from Medicare (inclu	ıdıng DSH and IME)		5		57,814,145			
6	Enter Medicare allowable cos	-			6		72,100,443			
7	Subtract line 6 from line 5 T				7	. 1 6	-14,286,298			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	osting methodology								
Secti	Cost accounting system on C. Collection Practices	✓ Cost	to charge ratio	☐ Oth	er					
9a	Did the organization have a	written debt collectio	n policy during the	tax year?				9a	Yes	
b	If "Yes," did the organization contain provisions on the col Describe in Part VI	lection practices to b	e followed for patie	nts who are known t	o qualify for	financia	l assistance?	9b	Yes	
Par	t IV Management Comp							ans—se	e instruc	tions)
	(a) Name of entity	(b)	Description of primary activity of entity	profit	rganization's t % or stock nership %	tr	Officers, directors, rustees, or key ployees' profit % rock ownership %	pro	e) Physic ofit % or ownership	stock
1 1 LAK	(E RIDGE AMBULATORY SURGERY	OUTPATIENT SUR	GERY CENTER		60 680 %				39 :	320 %
LLC										
2										
3										
4										
5										
7										
/ 8										
9										
10										
11										
12										
13										
		•		•			Schedule	H (Fo	rm 990) 2018

i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) **j** Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 16 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes

If "Yes," indicate how the CHNA report was made widely available (check all that apply) Hospital facility's website (list url) Other website (list url) SEE SECTION C BELOW c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . . . 10 No If "Yes" (list url) **10b** Yes b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

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	and FPG family income limit for eligibility for discounted care of 400 00000000000%			
	b ☐ Income level other than FPG (describe in Section C)			
	c ☑ Asset level			
	d 🗹 Medical indigency			
	e 🗹 Insurance status			
	f 🗹 Underinsurance discount			
	g 🔲 Residency			
	h 🔲 Other (describe in Section C)			
14		14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application			
	b ☑ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of			

	method for applying for financial assistance (check all that apply)			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	ĺ
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a ☑ The FAP was widely available on a website (list url)			
	WWW SENTARA COM/FINANCIALASSISTANCE			
	b ☑ The FAP application form was widely available on a website (list url)			
	WWW SENTARA COM/FINANCIALASSISTANCE			
	c 🗹 A plain language summary of the FAP was widely available on a website (list url)			
	WWW SENTARA COM/FINANCIALASSISTANCE			
	d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e ☑ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f ☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			

hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C)

b 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e ✓ Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?

 $^{f c}$ \Box The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

a ☐ The hospital facility did not provide care for any emergency medical conditions

If "No," indicate why

b The hospital facility's policy was not in writing

Other (describe in Section C)

21 Yes

If "Yes," explain in Section C

In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes

If "Yes," indicate how the CHNA report was made widely available (check all that apply) a M Hospital facility's website (list url) SEE SECTION C BELOW Other website (list url) SEE SECTION C BELOW c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 No If "Yes" (list url) **10b** Yes b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other

Did the hospital facility make its CHNA report widely available to the public? . . .

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

6b Yes

7

Yes

d Medical indigency e 🗹 Insurance status f 🗹 Underinsurance discount g Residency **h** Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? **15** Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process $exttt{d} igsqcup$ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) LAKERIDGESURGERYCENTER COM/PATIENT-INFORMATION/FINANCIAL-ASSISTANCE-POLICY/

LAKERIDGESURGERYCENTER COM/PATIENT-INFORMATION/FINANCIAL-ASSISTANCE-POLICY/

LAKERIDGESURGERYCENTER COM/PATIENT-INFORMATION/FINANCIAL-ASSISTANCE-POLICY/

d ☑ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
e ☑ The FAP application form was available upon request and without charge (in public locations in the hospital facility

g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

h ☑ Notified members of the community who are most likely to require financial assistance about availability of the FAP i ☑ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

b Lagrangian The FAP application form was widely available on a website (list url)

and by mail)

hospital facility and by mail)

spoken by LEP populations
Other (describe in Section C)

c ☑ A plain language summary of the FAP was widely available on a website (list url)

other measures reasonably calculated to attract patients' attention

16 Yes

14 Yes

15 Yes

e Other similar actions (describe in Section C) f 🗹 None of these actions or other similar actions were permitted 19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 If "Yes," check all actions in which the hospital facility or a third party engaged a Reporting to credit agency(ies)

Nο Selling an individual's debt to another party c L Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP **d** Actions that require a legal or judicial process e Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs **b** 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e ✓ Other (describe in Section C) f None of these efforts were made

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their

21

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Nο

Policy Relating to Emergency Medical Care

a ☑ The hospital facility did not provide care for any emergency medical conditions

If "No," indicate why

d 🗸 Other (describe in Section C)

b The hospital facility's policy was not in writing

eligibility under the hospital facility's financial assistance policy?

c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

Schedule H (Form 990) 2018	Page 8
Part V Facility Information (con	tinued)
5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e nospital facility in a facility reporting gr	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
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Sche	Schedule H (Form 990) 2018 Page 9			
Pa	rt V Facility Information (continued)			
	tion D. Other Health Care Facilities That Are Not I in order of size, from largest to smallest)	Licensed, Registered, or Similarly Recognized as a Hospital Facility		
How	many non-hospital health care facilities did the organ	ization operate during the tax year?6		
Nam	ne and address	Type of Facility (describe)		
1	1 - SENTARA LAKE RIDGE 12825 MINNIEVILLE ROAD LAKE RIDGE, VA 22192	ADVANCED IMAGING CENTER, LAB, AND FREESTANDING ED		
2	2 - SENTARA RADIOLOGY ASSOCIATES 5055 SEMINARY ROAD STE 104 ALEXANDRIA, VA 22311	OTHER OUTPATIENT SITE		
3	3 - SENTARA LORTON STATION IMAGING CTR 8986 LORTON STATION BLVD LORTON, VA 22079	ADVANCED IMAGING CENTER		
4	4 - ADVANCED IMAGING CENTER-SPRINGFIELD 6128 BRANDON AVE STE 205 SPRINGFIELD, VA 22150	ADVANCED IMAGING CENTER		
5	5 - SENTARA THERAPY CTR-REID'S PROSPECT 4565 DAISY REID AVE STE 215 WOODBRIDGE, VA 22912	REHABILITATION CENTER		
6	6 - SENTARA LORTON MARKET PLACE 9455 LORTON MARKETPLACE STREET LORTON, VA 22079	OTHER OUTPATIENT SITE		
7	,			
8				
9				
10				
		Schedule H (Form 990) 2018		

C. . . . I -

Form and Line Reference	Explanation
PART I, LINE 6A	THE ORGANIZATION'S COMMUNITY BENEFIT REPORT WAS CONTAINED IN A SYSTEM-WIDE REPORT PREPARED BY SENTARA HEALTHCARE, EIN 52-1271901, THE ORGANIZATION'S 501(C)(3) SOLE MEMBER
PART I, LINE 7	EXCEPT FOR SUBSIDIZED HEALTH SERVICES, A COST-TO-CHARGE RATIO, CALCULATED USING WORKSHEET 2, WAS USED TO CALCULATE COSTS REPORTED IN THE TABLE SUBSIDIZED HEALTH SERVICES WERE REPORTED USING A COST-TO-CHARGE RATIO SPECIFIC TO EACH COST CENTER PROVIDING SUCH SERVICES

Form and Line Reference	Explanation	
PART II, COMMUNITY BUILDING ACTIVITIES	COALITION BUILDING THE ORGANIZATION PARTICIPATED IN VARIOUS COALITIONS ON COMMUNITY ISSUES COMMUNITY HEALTH IMPROVEMENT ADVOCACY - THE ORGANIZATION PARTICIPATED IN THE COMMUNITY HEALTH COALITION OF GREATER PRINCE WILLIAM COUNTY WORKFORCE DEVELOPMENT - THE ORGANIZATION ENTERS INTO PHYSICIAN RECRUITING AGREEMENTS IN ORDER TO INCENT HIGHLY QUALIFIED PHYSICIANS INTO THE COMMUNITY TO FILL POSITIONS IN SERVICES AREAS WHERE THERE IS AN URGENT NEED	
PART III, LINE 2	FOR SCHEDULE H PART III LINE 2 PURPOSES, THE ORGANIZATION REPORTS WHAT WOULD'VE BEEN CONSIDERED BAD DEBT EXPENSE PRIOR TO ITS 2018 ADOPTION OF ASC TOPIC 606 ASC TOPIC 606 NOW CLASSIFIES THIS COMPONENT OF UNCOMPENSATED CARE AS IMPLICIT PRICE CONCESSIONS, WHICH ARE A REDUCTION TO NET OPERATING REVENUE IMPLICIT PRICE CONCESSIONS REPRESENT THE DIFFERENCE BETWEEN AMOUNTS BILLED TO PATIENTS AND THE AMOUNTS THE ORGANIZATION EXPECTS TO COLLECT BASED ON ITS COLLECTIONS HISTORY WITH THOSE PATIENTS AND CURRENT MARKET CONDITIONS IT UTILIZES A PORTFOLIO APPROACH AS A PRACTICAL EXPEDIENT TO ACCOUNT FOR PATIENT CONTRACTS WITH SIMILAR CHARACTERISTICS AS A COLLECTIVE GROUP RATHER THAN INDIVIDUALLY SEE FOOTNOTES 3(R) AND 4 ON PAGES 13-14 OF THE ATTACHED FINANCIAL STATEMENTS FOR ADDITIONAL INFORMATION	

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Form and Line Reference	Explanation
PART III, LINE 3	IN COMPUTING LINE 3, THE ORGANIZATION CONSERVATIVELY ESTIMATES THAT 15% OF IMPLICIT PRICE CONCESSIONS (FORMERLY BAD DEBT) ARE ATTRIBUTABLE TO PATIENTS WHO WOULD QUALIFY FOR CHARITY ASSISTANCE IF SUFFICIENT DATA WAS AVAILABLE THIS ESTIMATE IS BASED ON CREDIT REPORTING DATA PURCHASED FROM EQUIFAX THIS DATA PROVIDES CREDIT SCORE, INCOME PREDICTION DATA AND NUMEROUS LINES OF CREDIT AND ASSET DATA FOR UNRESPONSIVE PATIENTS, THE ORGANIZATION USES THE ESTIMATED INCOME, MARITAL STATUS, ASSET INFORMATION AND

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CREDIT LINE DATA TO DETERMINE WHETHER THE PATIENT WOULD QUALIFY FOR CHARITY BASED ON A PROJECTED INCOME OF 200% OF THE FEDERAL POVERTY GUIDELINES WITH LITTLE TO NO ASSET DATA THIS INFORMATION IS NOT ALL INCLUSIVE FOR ALL UNRESPONSIVE PATIENTS THAT COULD QUALIFY.

AS DEPENDENT INFORMATION IS NOT READILY AVAILABLE

FOOTNOTE WHICH DISCUSSES IMPLICIT PRICE CONCESSIONS (FORMERLY BAD DEBT)

PART III, LINE 4 SEE FOOTNOTES 3(R) AND 4 ON PAGES 13-14 OF THE ATTACHED FINANCIAL STATEMENTS FOR THE

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Form and Line Reference	Explanation				
PART III, LINE 8	WORKSHEET A IN THE INSTRUCTIONS WAS USED TO COMPUTE THE AMOUNT REPORTED ON LINE 6				
PART III, LINE 9B	UNDER THE ORGANIZATION'S WRITTEN DEBT COLLECTION POLICY, A HOSPITAL FACILITY MUST TAKE REASONABLE EFFORTS TO DETERMINE A PATIENT'S ELIGIBILITY FOR FINANCIAL ASSISTANCE PRIOR TO ENGAGING IN COLLECTION EFFORTS AGAINST A PATIENT SUCH EFFORTS INCLUDE NOTIFYING PATIENTS OF THE FINANCIAL ASSISTANCE POLICY UPON ADMISSION AND PRIOR TO DISCHARGE, PROVIDING ASSISTANCE IN THE APPLICATION PROCESS, ADVERTISING THE AVAILABILITY OF FINANCIAL ASSISTANCE ON PATIENT STATEMENTS, FOLLOWING UP WITH PATIENTS WHO HAVE SUBMITTED INCOMPLETE APPLICATIONS TO TRY AND OBTAIN THE MISSING INFORMATION, AND INFORMING APPLICANTS REGARDING THEIR ELIGIBILITY DETERMINATION PRIOR TO TURNING THE ACCOUNTS OF UNRESPONSIVE PATIENTS OVER TO COLLECTIONS, THE HOSPITAL FACILITY ALSO ATTEMPTS TO QUALIFY AND WRITE OFF BALANCES UNDER THE FINANCIAL ASSISTANCE POLICY BASED ON CREDIT REPORTING DATA THAT ASSISTS IN DETERMINING INCOME AND CREDIT WORTHINESS WHEN THE CREDIT DATA SUGGESTS THAT A PATIENT'S INCOME IS AT OR BELOW THE 200% FEDERAL POVERTY GUIDELINES, THE ACCOUNT BALANCE IS WRITTEN-OFF TO PRESUMPTIVE CHARITY, AND ALL COLLECTIONS EFFORTS CEASE IF THE CREDIT REPORTING DATA IS UNCLEAR ON AN UNRESPONSIVE PATIENT'S ELIGIBILITY FOR FINANCIAL ASSISTANCE, THE PATIENT'S ACCOUNT MAY BE MOVED TO BAD DEBT AND FURTHER COLLECTIONS ACTIONS TAKEN IF AT ANY TIME DURING THE BAD DEBT COLLECTIONS PROCESS THE HOSPITAL FACILITY RECEIVES INFORMATION THAT THE PATIENT IS ELIGIBLE UNDER THE FINANCIAL ASSISTANCE POLICY, THE COLLECTION EFFORTS CEASE, AND THE ACCOUNT IS WRITTEN OFF TO CHARITY				

PART VI, LINE 2 THE ORGANIZATION ASSESSES THE HEALTH CARE NEEDS OF ITS COMMUNITIES THROUGH THESE MEANS -ANALYSIS OF AREA SOCIODEMOGRAPHIC, HEALTH STATUS, AND OTHER DATA THE ANALYSIS FOCUSES ON IDENTIFICATION OF HEALTH CARE NEEDS FOR PLANNING AND DEVELOPMENT OF HEALTH SERVICES AND PROGRAMS THIS ANALYSIS IS UTILIZED IN THE DEVELOPMENT OF ORGANIZATIONAL PLANS -OBTAINING INPUT FROM KEY STAKEHOLDERS AND THE PUBLIC HEALTH COMMUNITY IN ADDITION TO THE ANALYSIS OF SOCIODEMOGRAPHIC, HEALTH STATUS, AND OTHER DATA, ADDITIONAL INFORMATION IS OBTAINED AND ANALYZED THIS INCLUDES INPUT FROM KEY STAKEHOLDERS INCLUDING THE LOCAL PUBLIC HEALTH COMMUNITY -REVIEW OF HEALTH CARE NEEDS ASSESSMENTS AND DATA DEVELOPED BY COMMUNITY PARTNERS (SUCH AS STATE HEALTH DEPARTMENTS AND LOCAL HEALTH DISTRICTS), REGIONAL AGENCIES (SUCH AS THE PLANNING COUNCIL OR PLANNING DISTRICT COMMISSION), NATIONAL ORGANIZATIONS WHICH REPORT ON A LOCAL BASIS (SUCH AS COUNTY HEALTH RANKINGS), AND INFORMATION REPORTED IN LOCAL MEDIA THIS INFORMATION IS STUDIED. INCORPORATED INTO THE ORGANIZATION'S PLANS, AND SHARED WITH ORGANIZATIONAL DECISION MAKERS -PARTICIPATION IN COLLABORATIVE HEALTH PLANNING AND NEEDS ASSESSMENT ACTIVITIES

Explanation

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Form and Line Reference

SUCH AS THOSE SPONSORED BY THE LOCAL HEALTH DISTRICT AND OTHER ORGANIZATIONS INFORMATION GATHERED THROUGH THESE ACTIVITIES IS INCORPORATED INTO THE ORGANIZATION'S PLANNING -INFORMATION AND INPUT FROM PATIENTS AND CARE PROVIDERS PATIENT CHARACTERISTICS AND TRENDS ARE REVIEWED TO ASSIST IN IDENTIFYING NEW COMMUNITY NEEDS INPUT FROM PATIENTS AND CARE PROVIDERS IS SOUGHT AND CYCLED INTO THE ASSESSMENT PHASE OF PROJECTS

PART VI. LINE 3 FINANCIAL ASSISTANCE BROCHURES AND OTHER INFORMATION ARE POSTED AT EACH POINT OF SERVICE A TOLL-FREE NUMBER IS GIVEN TO PATIENTS TO REACH CUSTOMER SERVICE REPRESENTATIVES DURING THE BUSINESS DAY FOR OUESTIONS OR CONCERNS FINANCIAL ASSISTANCE PROGRAMS ARE ALSO PUBLISHED ON THE ORGANIZATION'S WEBSITE AND INCLUDED ON

THE STATEMENTS PROVIDED TO PATIENTS THE ORGANIZATION EMPLOYS FINANCIAL COUNSELORS WHO ARE AVAILABLE TO HELP PATIENTS COMPLETE APPLICATIONS FOR MEDICAID OR OTHER

GOVERNMENT PAYMENT ASSISTANCE PROGRAMS. OR APPLY FOR CARE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY. IF APPLICABLE THE ORGANIZATION ALSO EMPLOYS AN EXTERNAL

FIRM TO ASSIST IN THE ELIGIBILITY PROCESS

Form and Line Reference	Explanation
PART VI, LINE 4	SENTARA NORTHERN VIRGINIA MEDICAL CENTER'S SERVICE AREA INCLUDES THE FOLLOWING AREAS OF PRINCE WILLIAM, STAFFORD, AND FAIRFAX COUNTIES IN NORTHERN VIRGINIA WOODBRIDGE, DUMFRIES, STAFFORD, TRIANGLE, QUANTICO, MANASSAS, AND LORTON THE 2018 POPULATION OF THE AREA IS 416,358 AND THE POPULATION IS PROJECTED TO INCREASE BY 6 2% OVER THE NEXT FIVE YEARS COMPARED TO A PROJECTED U S GROWTH RATE OF 3 5% 9 2% OF THE POPULATION ARE AGE 65+ COMPARED TO THE U S AT 15 9% EDUCATION-WISE, 10 4% OF THE ADULT POPULATION AGED 25+ HAVE LESS THAN A HIGH SCHOOL EDUCATION, COMPARED TO 13 0% FOR THE U S INCOME-WISE, THE AVERAGE HOUSEHOLD INCOME IS \$130,509 COMPARED TO \$86,278 FOR THE U S AND 7 1% OF THE HOUSEHOLDS HAVE AN ANNUAL INCOME OF LESS THAN \$25,000, COMPARED TO 20 4% FOR THE U S THE RACE AND ETHNICITY COMPOSITION IS AS FOLLOWS 42 3% FOR WHITE NON-HISPANIC, 23 4% FOR BLACK NON-HISPANIC, 21 5% FOR HISPANIC, 8 3% FOR ASIAN AND PACIFIC ISLANDERS NON-HISPANIC, AND 4 6% FOR ALL OTHERS THIS COMPARES TO THE U S COMPOSITION OF 60 4%
	FOR WHITE NON-HISPANIC, 12 4% FOR BLACK NON-HISPANIC, 18 2% FOR HISPANIC, 5 8% FOR ASIAN AND PACIFIC ISLANDERS NON-HISPANIC, AND 3 2% FOR ALL OTHERS

Evalanation

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Form and Line Deference

PART VI. LINE 5 THE ORGANIZATION'S GOVERNING BODY IS COMPRISED OF TWO CLASSES, DIRECTORS APPOINTED BY THE ORGANIZATION'S 501(C)(3) SOLE MEMBER, SENTARA HEALTHCARE, AND DIRECTORS APPOINTED

BY POTOMAC HEALTH FOUNDATION, A 501(C)(3) ORGANIZATION, AND APPROVED BY SENTARA HEALTHCARE SENTARA HEALTHCARE'S COMMUNITY-BASED BOARD IS COMPRISED OF A MAJORITY OF MEMBERS WHO ARE NEITHER EMPLOYEES NOR CONTRACTORS OF SENTARA HEALTHCARE, NOR FAMILY MEMBERS THEREOF GENERALLY, MEDICAL STAFF MEMBERSHIP IS OPEN TO ALL CARE PROVIDERS WHO

MAY QUALIFY THE ORGANIZATION'S SURPLUS FUNDS ARE USED FOR IMPROVEMENTS IN PATIENT CARE. PROVISION OF SERVICES TO THE UNINSURED AND UNDERINSURED, MEDICAL EDUCATION, AND

COMMUNITY PROGRAMS

Total and Emb Reference	Explanation
PART VI, LINE 6	SENTARA HEALTHCARE, THE ORGANIZATION'S 501(C)(3) SOLE MEMBER, PROVIDES A NUMBER OF PROGRAMS TO PROMOTE THE HEALTH OF THE COMMUNITIES IT SERVES, IN ADDITION TO THOSE IDENTIFIED FOR THE ORGANIZATION SEE FORM 990 PART III SCHEDULE O DISCLOSURE FOR FURTHER INFORMATION ON THE SERVICES AND FACILITIES PROVIDED BY THE SENTARA HEALTHCARE SYSTEM
PART VI	GENERAL NARRATIVE REGARDING ASCS THE ORGANIZATION IS A MEMBER OF A JOINT VENTURE WHICH OWNS AND OPERATES AN AMBULATORY SURGERY CENTER ("ASC") LOCATED IN VIRGINIA (SEE PART V FOR OWNERSHIP INFORMATION) AS VIRGINIA REQUIRES ASCS TO GO THROUGH A CERTIFICATE OF PUBLIC NEED PROCESS AND RETAIN A HOSPITAL LICENSE, VIRGINIA ASCS MEET THE DEFINITION OF HOSPITAL FACILITIES FOR FORM 990 REPORTING PURPOSES THE ORGANIZATION'S ASC IS ORGANIZED AND OPERATED IN ACCORDANCE WITH THE ORGANIZATION'S CHARITABLE PURPOSES AS AN EXTENSION OF ITS OUTPATIENT FACILITIES, IN PARTNERSHIP WITH ITS PHYSICIANS, TO PROVIDE A

Explanation

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Form and Line Reference

EXTENSION OF ITS OUTPATIENT FACILITIES, IN PARTNERSHIP WITH ITS PHYSICIANS, TO PROVIDE A MORE EFFECTIVE MEANS OF CARING FOR LESS SERIOUS NON-EMERGENCY MEDICAL CONDITIONS THAT DO NOT REQUIRE INPATIENT HOSPITAL CARE ONLY PRE-PLANNED PROCEDURES ARE PERFORMED AT THE ASC INDIVIDUALS DESIRING TREATMENT MUST SPEAK WITH FACILITY PERSONNEL PRIOR TO BEING SCHEDULED FOR SURGERY, IN ORDER TO DISCUSS PAYMENT ARRANGEMENTS THE ASC WORKS WITH INDIVIDUALS TO COME UP WITH PAYMENT OPTIONS. SUCH AS PAYMENT PLANS. OFFERING FREE

THE ASC INDIVIDUALS DESIRING TREATMENT MUST SPEAK WITH FACILITY PERSONNEL PRIOR TO BEING SCHEDULED FOR SURGERY, IN ORDER TO DISCUSS PAYMENT ARRANGEMENTS THE ASC WORKS WITH INDIVIDUALS TO COME UP WITH PAYMENT OPTIONS, SUCH AS PAYMENT PLANS, OFFERING FREE OR DISCOUNTED CARE IN ACCORDANCE WITH ITS FINANCIAL ASSISTANCE POLICY AND DISCOUNT PRACTICES DISCOUNTED CARE IS NOT OFFERED UNDER THE ASCS' WRITTEN FINANCIAL ASSISTANCE POLICIES, ONLY FREE CARE IS OFFERED

Form and Line Reference	Explanation
PART I, LINE 3C	THE ORGANIZATION USES A MULTI-FACETED REVIEW OF AN APPLICANT'S SITUATION TO DETERMINE ELIGIBILITY FOR FREE OR DISCOUNTED CARE AN APPLICANT'S HOUSEHOLD INCOME IS EVALUATED IN LIGHT OF RELEVANT FACTS AND CIRCUMSTANCES, SUCH AS REPORTED INCOME, ASSETS, LIABILITIES,

990 Schedule H, Supplemental Information

LIGHT OF RELEVANT FACTS AND CIRCUMSTANCES, SUCH AS REPORTED INCOME, ASSETS, LIABILITIES,

EXPENSES, AND OTHER RESOURCES AVAILABLE TO THE APPLICANT OR THE APPLICANT'S RESPONSIBLE

PARTY, WHEN DETERMINING THE LEVEL OF FINANCIAL ASSISTANCE THAT AN APPLICANT OUALIFIES FOR

UNDER THE FINANCIAL ASSISTANCE POLICY

Additional Data

Software ID:

Software Version:

EIN: 54-0853898

Name: POTOMAC HOSPITAL CORPORATION

						OF	PRIN	CE W	ILLI/	AM	
Form 99	Form 990 Schedule H, Part V Section A. Hospital Facilities										
(list in o smallest How ma	order of size from largest to essee instructions) in hospital facilities did the ation operate during the tax year?	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
	address, primary website address, and ense number		cal							Other (Describe)	Facility reporting group
1	SENTARA NORTHERN VIRGINIA MEDICAL CENTER 2300 OPITZ BOULEVARD WOODBRIDGE, VA 22191 WWW SENTARA COM H 1881	X	X					X			
2	LAKE RIDGE AMBULATORY SURGERY CNTR LLC 12825 MINNIEVILLE RD SUITE 204 WOODBRIDGE, VA 22192 LAKERIDGESURGERYCENTER COM OH 720	X								AMBULATORY SURGERY CENTER	

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation SENTARA NORTHERN VIRGINIA MEDICAL PART V. SECTION B. LINE 5 IN CONDUCTING THE COMMUNITY HEALTH NEEDS ASSESSMENT CENTER (CHNA), SENTARA NORTHERN VIRGINIA MEDICAL CENTER (SNVMC) TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY. INCLUDING REPRESENTATIVES OF THE LOCAL PUBLIC HEALTH DEPARTMENT AND ORGANIZATIONS SERVING THE MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS THROUGH 1) SURVEYING KEY COMMUNITY STAKEHOLDERS BY USE OF AN ONLINE SURVEY TO IDENTIFY SIGNIFICANT HEALTH PROBLEMS AND SERVICE GAPS, 2) REVIEW OF ASSESSMENTS AND OTHER PLANNING DOCUMENTS PREPARED BY COMMUNITY ORGANIZATIONS SUCH AS THE LOCAL HEALTH DEPARTMENT, AND 3) DIRECT COMMUNICATION WITH COMMUNITY STAKEHOLDERS 1) SNVMC WORKED WITH A COALITION WHICH INCLUDED REPRESENTATIVES OF THE PRINCE WILLIAM HEALTH DISTRICT, THE PRINCE WILLIAM AREA FREE CLINIC, THE GREATER

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

PRINCE WILLIAM COMMUNITY HEALTH CENTER, NOVANT PRINCE WILLIAM HOSPITAL, AND SEVERAL OTHER HEALTH-RELATED ORGANIZATIONS THE COMMITTEE WAS RESPONSIBLE FOR IDENTIFYING KEY STAKEHOLDERS TO RECEIVE THE SURVEY. THE SURVEY LIST WAS REVIEWED TO ENSURE BROAD REPRESENTATION. INCLUDING REPRESENTATIVES OF THE LOCAL HEALTH DEPARTMENTS. FREE CLINICS, FEDERALLY OUALIFIED COMMUNITY HEALTH CENTERS, COMMUNITY SERVICES BOARDS (MENTAL HEALTH AND SUBSTANCE ABUSE), SOCIAL SERVICES DEPARTMENTS, EDUCATIONAL INSTITUTIONS, PROVIDERS (MEDICAL, DENTAL, ETC.), BUSINESSES, VOLUNTARY HEALTH AGENCIES, AREA AGENCIES ON AGING, CIVIC LEAGUES, THE FAITH COMMUNITY AND OTHER HEALTH AND HUMAN SERVICES ORGANIZATIONS AND GROUPS DURING THE SURVEY PROCESS, THE RESPONSE RATE WAS MONITORED AND FOLLOW UP WAS MADE TO ENSURE GOOD AND BROADLY REPRESENTATIVE PARTICIPATION 2) DIRECT COMMUNICATION WITH COMMUNITY STAKEHOLDERS WAS ALSO AN IMPORTANT PART OF THE PROCESS. THE COMMUNITY INPUT INCLUDED SURVEYS AND TOWN HALL MEETINGS INVOLVING THE COMMUNITY MEMBERS AND KEY STAKEHOLDERS INCLUDING PUBLIC HEALTH, SOCIAL SERVICES, SERVICE PROVIDERS, AND THOSE WHO REPRESENT UNDERSERVED POPULATIONS

PART V, SECTION B, LINE 5 THE FACILITY RELIED ON THE ASSESSMENT CONDUCTED BY SNVMC

LAKE RIDGE AMBULATORY CENTER

WHEN CONDUCTING ITS OWN ASSESSMENT. SEE THE RESPONSE UNDER SNVMC FOR ADDITIONAL INFORMATION

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1], 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference Explanation

SENTARA NORTHERN VIRGINIA MEDICAL PART V, SECTION B, LINE 6A THE CHNA OF SENTARA NORTHERN VIRGINIA MEDICAL CENTER

CENTER (SNVMC) WAS CONDUCTED WITH LAKE RIDGE AMBULATORY SURGERY CENTER

LAKE RIDGE AMBULATORY CENTER
PART V, SECTION B, LINE 6A THE CHNA OF LAKE RIDGE AMBULATORY SURGERY CENTER WAS CONDUCTED WITH SENTARA NORTHERN VIRGINIA MEDICAL CENTER

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SENTARA NORTHERN VIRGINIA MEDICAL	PART V, SECTION B, LINE 6B THE CHNA OF SENTARA NORTHERN VIRGINIA MEDICAL CENTER
CENTER	(SNVMC) WAS CONDUCTED WITH PRINCE WILLIAM HEALTH DISTRICT, THE PRINCE WILLIAM AREA

LAKE RIDGE AMBULATORY CENTER

PART V, SECTION B, LINE 6B THE CHNA OF LAKE RIDGE AMBULATORY SURGERY CENTER WAS CONDUCTED WITH PRINCE WILLIAM HEALTH DISTRICT, THE PRINCE WILLIAM AREA FREE CLINIC, THE GREATER PRINCE WILLIAM COMMUNITY HEALTH CENTER, AND SEVERAL OTHER HEALTH-RELATED ORGANIZATIONS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference

Explanation SENTARA NORTHERN VIRGINIA PART V, SECTION B, LINE 7D COPIES OF THE ASSESSMENT HAVE BEEN MADE AVAILABLE TO OTHER MEDICAL CENTER ORGANIZATIONS, INCLUDING THE COMMUNITY HEALTHCARE COALITION OF GREATER PRINCE WILLIAM THE DIRECT URL ADDRESS FOR THE COMMUNITY HEALTH NEEDS ASSESSMENT IS HTTPS //WWW SENTARA COM/ASSETS/PDF/ABOUT-US/COMMUNITY-HEALTH-NEEDS-

ASSESSMENTS/SNVMC-2016-COMMUNITY-HEALTH-NEEDS-ASSESSMENT-REPORT PDF LAKE RIDGE AMBULATORY PART V. SECTION B. LINE 7D COPIES OF THE ASSESSMENT HAVE BEEN MADE AVAILABLE TO OTHER CENTER ORGANIZATIONS, INCLUDING THE COMMUNITY HEALTHCARE COALITION OF GREATER PRINCE WILLIAM THE DIRECT URL ADDRESS FOR THE COMMUNITY HEALTH NEEDS ASSESSMENT IS

HTTPS //WWW SENTARA COM/ASSETS/PDF/ABOUT-US/COMMUNITY-HEALTH-NEEDS-ASSESSMENTS/LAKE-RIDGE-ASC-2016-COMMUNITY-HEALTH-NEEDS-ASSESSMENT PDF

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Explanation			
SENTARA NORTHERN VIRGINIA MEDICAL CENTER	PART V, SECTION B, LINE 11 THE SNVMC COMMUNITY HEALTH NEEDS ASSESSMENT IDENTIFIED NUMEROUS HEALTH ISSUES DURING THE CHNA PROCESS, THE HOSPITAL UNDERWENT A PRIORITIZATION PROCESS TO IDENTIFY THE SIGNIFICANT HEALTH NEEDS FOR WHICH IMPLEMENTATION STRATEGIES SHOULD BE DEVELOPED THE PROCESS CONSIDERED FACTORS SUCH AS SIZE AND SCOPE OF THE HEALTH PROBLEM, THE INTENSITY AND SEVERITY OF THE ISSUE, THE POTENTIAL TO EFFECTIVELY ADDRESS THE PROBLEM AND THE AVAILABILITY OF COMMUNITY RESOURCES, IMPACT ON HEALTH DISPARITIES, THE IMPORTANCE TO THE COMMUNITY, AND SENTARA'S MISSION "TO IMPROVE HEALTH EVERYDAY" FOR THE SIGNIFICANT HEALTH NEEDS, IN ADDITION TO EXECUTION OF THE IMPLEMENTATION STRATEGIES, THE HOSPITAL IS PARTICIPATING IN THE COUNTY-WIDE COLLABORATIVE, THE COMMUNITY HEALTHCARE COALITION OF GREATER PRINCE WILLIAM SOME OF THE AREA NEEDS WHICH ARE NOT SPECIFICALLY ADDRESSED IN THE IMPLEMENTATION STRATEGY WERE IDENTIFIED AS LOWER PRIORITY BECAUSE THEY DID NOT RANK HIGH WITH THE PRIORITIZATION FACTORS			
LAKE RIDGE AMBULATORY CENTER	PART V, SECTION B, LINE 11 THE FACILITY WORKED TOGETHER WITH SNVMC TO ADDRESS THE SIGNIFICANT NEEDS IDENTIFIED IN ITS CHNA AND WENT THROUGH THE SAME PRIORITIZATION PROCESS TO IDENTIFY THE SIGNIFICANT HEALTH NEEDS FOR WHICH IMPLEMENTATION STRATEGIES SHOULD BE DEVELOPED SEE THE RESPONSE FOR SNVMC FOR FURTHER INFORMATION			

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SENTARA NORTHERN VIRGINIA MEDICAL	PART V, SECTION B, LINE 20E THE HOSPITAL USES OUTSIDE VENDORS THAT SCREEN ALL
CENTER	PATIENTS WITHOUT INSURANCE FOR ELIGIBILITY FOR GOVERNMENT PROGRAMS, AND FINANCIAL

CENTER	PATIENTS WITHOUT INSURANCE FOR ELIGIBILITY FOR GOVERNMENT PROGRAMS, AND FINANCIAL
	COUNSELORS WHO SCREEN THOSE THAT ARE NOT ELIGIBLE FOR GOVERNMENT PROGRAMS TO
	DETERMINE WHETHER THEY MEET CRITERIA FOR FINANCIAL ASSISTANCE IN ADDITION, THE
	PRESUMPTIVE ELIGIBILITY PROCESS ELIMINATES FROM COLLECTION EFFORTS THOSE PATIENTS
	WHO ARE UNLIKELY TO HAVE THE RESOURCES TO PAY THEIR ACCOUNT BALANCES, EVEN IF THEY

	PRESUMPTIVE ELIGIBILITY PROCESS ELIMINATES FROM COLLECTION EFFORTS THOSE PATIENTS WHO ARE UNLIKELY TO HAVE THE RESOURCES TO PAY THEIR ACCOUNT BALANCES, EVEN IF THEY ARE INELIGIBLE FOR FINANCIAL ASSISTANCE BY MODEL
LAKE RIDGE AMBULATORY CENTER	PART V, SECTION B, LINE 20E AS ONLY PRE-ARRANGED PROCEDURES ARE PERFORMED AT THE

ARE INELIGIBLE FOR FINANCIAL ASSISTANCE BY MODEL
 PART V, SECTION B, LINE 20E AS ONLY PRE-ARRANGED PROCEDURES ARE PERFORMED AT THE FACILITY, INDIVIDUALS DESIRING TREATMENT MUST SPEAK WITH FACILITY PERSONNEL BEFORE BEING SCHEDULED FOR SURGERY, IN ORDER TO DISCUSS PAYMENT ARRANGEMENTS FAP-

ELIGIBILITY WAS DISCUSSED AT THIS TIME

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference Explanation LAKE RIDGE AMBULATORY \mid PART V. SECTION B. LINE 21D \mid THE FACILITY IS AN AMBULATORY SURGERY CENTER AND DOES NOT TREAT

In a facility reporting group, designated by "Facility A," "Facility B," etc.

CENTER INDIVIDUALS REQUIRING EMERGENCY MEDICAL CARE ONLY PRE-PLANNED PROCEDURES ARE PERFORMED AT THE FACILITY SEE PART VI NARRATIVE ON THE ORGANIZATION'S AMBULATORY SURGERY CENTER FOR FURTHER INFORMATION

LAKE RIDGE AMBULATORY PART V, SECTION B, LINE 7A HTTPS //LAKERIDGESURGERYCENTER COM/ASSETS/UPLOADS/2017/01/LAKE-RIDGE-CENTER ASC-2016-COMMUNITY-HEALTH-NEEDS-ASSESSMENT-FINAL-REDUCED-SIZE PDF

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

in a facility reporting group, designated	by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
SENTARA NORTHERN VIRGINIA MEDICAL CENTER	PART V, SECTION B, LINE 3E THE SIGNIFICANT HEALTH NEEDS PRESENTED IN THE CHNA ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY IDENTIFIED BY COMMUNITY MEMBERS VIA MULTIPLE METHODS IN ADDITION TO A KEY STAKEHOLDER SURVEY CONDUCTED ONLINE, FOCUS GROUPS ARE CONDUCTED, WITH ADDITIONAL INTERVIEWS WITH POLICY MAKERS AND REPRESENTATIVES OF INDEPENDENT COMMUNITY ORGANIZATIONS SENTARA ENSURES THAT RESPONDENTS TO REQUESTS FOR INPUT REPRESENT MANY TYPES OF COMMUNITY ACTORS POLICY MAKERS, SERVICE PROVIDERS, REPRESENTATIVES OF PUBLIC HEALTH ORGANIZATIONS, REPRESENTATIVES OF UNDERSERVED POPULATIONS, SOCIAL SERVICE PROVIDERS AND GOVERNMENT FUNCTIONS SUCH AS SCHOOLS, AND THE BUSINESS AND LARGER COMMUNITIES
LAKE RIDGE AMBULATORY CENTER	PART V, SECTION B, LINE 3E THE SIGNIFICANT HEALTH NEEDS PRESENTED IN THE CHNA ARE A

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY IDENTIFIED BY COMMUNITY MEMBERS VIA MULTIPLE METHODS IN ADDITION TO A KEY STAKEHOLDER SURVEY CONDUCTED ONLINE, FOCUS GROUPS ARE CONDUCTED, WITH ADDITIONAL INTERVIEWS WITH

POLICY MAKERS AND REPRESENTATIVES OF INDEPENDENT COMMUNITY ORGANIZATIONS. SENTARA ENSURES THAT RESPONDENTS TO REQUESTS FOR INPUT REPRESENT MANY TYPES OF COMMUNITY

ACTORS POLICY MAKERS, SERVICE PROVIDERS, REPRESENTATIVES OF PUBLIC HEALTH

ORGANIZATIONS, REPRESENTATIVES OF UNDERSERVED POPULATIONS, SOCIAL SERVICE

PROVIDERS AND GOVERNMENT FUNCTIONS SUCH AS SCHOOLS. AND THE BUSINESS AND LARGER

COMMUNITIES

DLN: 93493311015409 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public ▶ Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number POTOMAC HOSPITAL CORPORATION 54-0853898 OF PRINCE WILLIAM Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization (book, FMV, appraisal, noncash assistance or assistance grant cash or government assistance other) (1) See Additional Data (4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2018

(6) (7)

AS PART OF THE SENTARA HEALTHCARE SYSTEM ("THE SYSTEM"), THE ORGANIZATION DONATES FUNDS TO ITS 501(C)(3) PARENT ORGANIZATION, SENTARA

HEALTHCARE, IN FURTHERANCE OF THE SYSTEM'S MISSION TO IMPROVE HEALTH EVERYDAY THROUGH THE PROVISION OF HEALTH SERVICES, AND THE PROMOTION OF HEALTH, MEDICAL EDUCATION, AND THE SOCIAL, CULTURAL, EDUCATIONAL, AND ECONOMIC DEVELOPMENT OF THE COMMUNITY EXPENDITURE OF SUCH FUNDS IS OVERSEEN BY AN INDEPENDENT COMMUNITY BOARD WHICH MANAGES THE BUSINESS AND AFFAIRS OF THE SYSTEM. THE ORGANIZATION DONATES FUNDS TO OTHER 501(C)(3) ORGANIZATIONS WITH A SIMILAR MISSION OF PROVIDING AND PROMOTING HEALTH, MEDICAL EDUCATION, AND THE SOCIAL, CULTURAL. EDUCATIONAL. AND ECONOMIC DEVELOPMENT OF THE COMMUNITY SUCH ORGANIZATIONS ALSO HAVE COMMUNITY BOARDS WHICH OVERSEE THE PROPER

Additional Data

MANASSAS, VA 20110

Software ID: **Software Version: EIN:** 54-0853898 Name: POTOMAC HOSPITAL CORPORATION OF PRINCE WILLIAM Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable non-cash assistance organization grant cash (book, FMV, appraisal, or assistance other) or government assistance

CORPORATE ALLOCATION

DONATION/SPONSORSHIP

TO PARENT

SENTARA HEALTHCARE

52-1271901 501(C)(3) 2,459,818

6015 POPLAR HALL DR

NORFOLK, VA 23502

20-8649170 501(C)(3) 7,000 9720 CAPITAL COURT

LEADERSHIP PRINCE WILLIAM

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization if applicable grant cash or assistance or government other) assistance THE SKILLSOURCE GROUP INC. 30-0129320 501(C)(3) 6,615 IDONATION/SPONSORSHIP

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

310

WASHINGTON, DC 20016

8300 BOONE BLVD 450 VIENNA, VA 22182					
NATIONAL CAPITAL POISON CENTER 3201 NEW MEXICO AVE NW	52-1880478	501(C)(3)	10,000		DONATION/SPONSORSHIP

efil	e GRAPHIC p	rint - DO NOT PROCESS A	s Filed Data	a -	DLN: 934	9331	1015	409
Sch	edule J	Cor	npensati	ion Information	OM	IB No	1545-(0047
(For	n 990)		Compensa	rustees, Key Employees, and Hig ated Employees rered "Yes" on Form 990, Part IV	hest , line 23.	20	18	3
Dance	tment of the Treasury		▶ Attach	to Form 990. instructions and the latest inforn			to Pul	
•	al Revenue Service	r do to www.msi.gov/	101111330	mistractions and the latest mion		Insp	ectio	n
	ne of the organiz OMAC HOSPITAL CO				Employer identificat	ion nu	ımber	
	PRINCE WILLIAM				54-0853898			
Pa	rt I Questi	ons Regarding Compensation	on					
1a				f the following to or for a person liste y relevant information regarding the			Yes	No_
	☐ First-class	s or charter travel		Housing allowance or residence for	personal use			
		companions		Payments for business use of perso	nal residence			
		nification and gross-up payments	님	Health or social club dues or initiati				
	☐ Discretion	nary spending account		Personal services (e g , maid, chauf	ffeur, chef)			
b		xes in line 1a are checked, did the all of the expenses described above		ollow a written policy regarding paym nplete Part III to explain	nent or reimbursement	1 b	Yes	
2				or allowing expenses incurred by all	4.5	2	Yes	
	directors, truste	es, officers, including the CEO/Exe	cutive Director	r, regarding the items checked in line	e 1a/			
3	organization's C	EO/Executive Director Check all the	nat apply Dor	ed to establish the compensation of the not check any boxes for methods CEO/Executive Director, but explain				
	Compens	ation committee		Written employment contract				
		ent compensation consultant		Compensation survey or study				
	☐ Form 990	of other organizations		Approval by the board or compensa	ition committee			
4	During the year related organiza		0, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-contro	l payment?			4a		No
b		r receive payment from, a supplem		ified retirement plan?		4b	Yes	
c	Participate in, o	r receive payment from, an equity-	based comper	nsation arrangement?		4c		No
	If "Yes" to any	of lines 4a-c, list the persons and p	rovide the app	plicable amounts for each item in Par	t III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) o	rganizations	must complete lines 5-9.				
5	For persons list		A, line 1a, did	the organization pay or accrue any				
а	The organizatio	n [?]				5a		No
b	Any related org					5b		No
	If "Yes," on line	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section A ontingent on the net earnings of	A, line 1a, did t	the organization pay or accrue any				
а	The organizatio	n [?]				6a		No
b	Any related org					6b		No
_	-	6a or 6b, describe in Part III						
7	payments not d	escribed in lines 5 and 6? If "Yes,"	describe in Pa		d	7	Yes	
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," do	escribe	8		No
9	If "Yes" on line 53 4958-6(c)?	8, did the organization also follow (the rebuttable	presumption procedure described in	Regulations section	9		
For F	Panerwork Redi	iction Act Notice, see the Instru	ections for Fo	orm 990. Cat No 5	50053T Schedule J	(Forn	990)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Part II Officers, Directors, Trustees, Rey Employees, and Ting							
For each individual whose compensation must be reported on Schedule J, report of instructions, on row (ii) Do not list any individuals that are not listed on Form 990	0, Part VII						
Note. The sum of columns (B)(I)-(III) for each listed individual must equal the tot	<u>al amount of Fo</u> r	<u>rm 990, Part VII, Se</u>	ction A, line 1a, a	pplicable column (ر	<u>ン) and (E) amour</u>	nts for that indi	vidual
(A) Name and Title	(B) Breal	(B) Breakdown of W-2 and/or 1099-MISC compensation			(D) Nontaxable benefits	columns	Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table						•	
	1	1	1		1	I	1
							!
				+			
	+			+			
				+			
1-				+		-	
1							
			1				

Schedule 3 (Form 990) 2010	rage 3					
Part III Supplemental Information						
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information						
Return Reference	Explanation					
PART I, LINE 1A	THE ORGANIZATION PAID FOR TAXABLE RELOCATION EXPENSES OF A NEW RECRUIT, INCLUDING THE ADDITIONAL TAXES ASSOCIATED WITH SUCH BENEFITS,					

|ALL OF WHICH WERE TREATED AS ADDITIONAL COMPENSATION AND REPORTED ON FORM W-2 AS TAXABLE WAGES

Schodule 1 (Form 990) 2018

Return Reference	Explanation
	SENTARA HEALTHCARE, THE 501(C)(3) TAX EXEMPT PARENT OF THE SENTARA HEALTH SYSTEM, ESTABLISHED THE COMPENSATION OF THE ORGANIZATION'S TOP MANAGEMENT OFFICIAL THROUGH THE USE OF AN INDEPENDENT COMPENSATION CONSULTANT AND A COMPENSATION STUDY

Return Reference	Explanation
PART I, LINE 4B	HOWARD KERN PARTICIPATED IN THE SENTARA SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN PARTICIPATION IN THE PLAN IS LIMITED TO SELECT
	INDIVIDUALS AS APPROVED BY SENTARA HEALTHCARE'S BOARD OF DIRECTOR'S COMPENSATION COMMITTEE THE PLAN IS CURRENTLY CLOSED TO ADDITIONAL
	MEMBERS VESTING OCCURS UPON THE COMPLETION OF A TWO YEAR NON-COMPETE PERIOD FOLLOWING TERMINATION AFTER EARLY RETIREMENT DATE OR
	UPON DEATH EARLY RETIREMENT DATE IS WHEN THE EXECUTIVE OBTAINS AT LEAST AGE 55 AND HAS 10 YEARS OF SERVICE AND BENEFITS ARE FORFEITED IF
	PARTICIPANT LEAVES PRIOR TO AGE 55 WITH 10 YEARS OF SERVICE HOWARD KERN, ROBERT BROERMANN, MICHAEL GENTRY, MEGAN PERRY, JEFFREY KING,
	KATHERINE JOHNSON AND DOUGLAS MOYER PARTICIPATED IN THE SENTARA CAPITAL ACCUMULATION ACCOUNT PLAN PARTICIPATION IS LIMITED TO A SELECT
	GROUP OF CORPORATE EXECUTIVES AS APPROVED BY SENTARA HEALTHCARE'S BOARD OF DIRECTOR'S COMPENSATION COMMITTEE TERMS OF THE PLAN
	CHANGED EFFECTIVE JANUARY 1, 2009, WHEREBY VESTING OF CONTRIBUTIONS MADE ON OR AFTER THAT DATE NOW OCCURS ON THE EARLIER OF FIVE YEARS
	FOR EACH YEARS' CONTRIBUTIONS OR AGE 55 WITH 10 YEARS OF SERVICE UNDER THE OLD TERMS, VESTING OF CONTRIBUTIONS MADE PRIOR TO JANUARY 1,
	2009 OCCURS ON THE EARLIEST OF ASSIGNED DISTRIBUTION DATE, DEATH, INVOLUNTARY TERMINATION WITHOUT CAUSE OR COMPLETION OF TWO-YEAR
	NON-COMPETE AFTER VOLUNTARY TERMINATION (REGARDLESS OF ORIGINAL ASSIGNED DISTRIBUTION DATE) DURING 2018, THE FOLLOWING CORPORATE
	EXECUTIVES RECEIVED VESTED DISTRIBUTIONS UNDER THE PLAN ROBERT BROERMANN (\$149,185), MICHAEL GENTRY (\$667,805), HOWARD KERN (\$590,013),
	JEFFREY KING (\$46,981) AND MEGAN PERRY (\$89,768) THESE AMOUNTS HAVE BEEN REPORTED IN COLUMN (B)(III) OF SCHEDULE J, PART II

Return Reference	Explanation
	DURING THE CURRENT TAX YEAR, THE ORGANIZATION MADE NON-FIXED PAYMENTS OF COMPENSATION UNDER THE FOLLOWING INCENTIVE PROGRAMS ANNUAL INCENTIVE PROGRAM - EXECUTIVES AND SENIOR LEADERS ARE ELIGIBLE FOR ANNUAL AWARDS BASED ON SYSTEM AND INDIVIDUAL PERFORMANCE BOTH SYSTEM AND INDIVIDUAL SCORES ARE DETERMINED AFTER YEAR-END, AT WHICH POINT AWARDS MAY BE PAID AND REPORTED AS COMPENSATION TARGET AND MAXIMUM OPPORTUNITIES VARY BY LEVEL PERFORMANCE PLUS - ELIGIBLE FULL-TIME AND PART-TIME EMPLOYEES NOT COVERED UNDER ANOTHER INCENTIVE PLAN MAY EARN ADDITIONAL COMPENSATION IF THEIR BUSINESS UNIT MEETS FINANCIAL, SAFETY, QUALITY AND CUSTOMER SERVICE GOALS, AND THE SYSTEM NET OPERATING MARGIN GOAL HAS BEEN MET INDIVIDUAL PAYOUT IS BASED ON JOB CLASSIFICATION, BUSINESS UNIT GOAL SUCCESS AND PERCENTAGE OF POOL AVAILABLE FOR DISTRIBUTION GOALS AND THE PERCENTAGE OF POOL AVAILABLE FOR DISTRIBUTION ARE DETERMINED AFTER YEAR-END, AT WHICH POINT AWARDS MAY BE PAID AND REPORTED AS COMPENSATION MANAGER INCENTIVE PLAN - MANAGEMENT EMPLOYEES NOT COVERED UNDER ANOTHER INCENTIVE PLAN ARE ELIGIBLE FOR THE MANAGEMENT INCENTIVE PLAN AWARDS ARE BASED ON SYSTEM YEAR-END RESULTS AS DETERMINED BY THE BOARD, BUSINESS UNIT RESULTS FOR FINANCIAL, SAFETY, QUALITY AND CUSTOMER SERVICE, AND THE MANAGER'S INDIVIDUAL PERFORMANCE SCORE SYSTEM, BUSINESS UNIT, AND INDIVIDUAL RESULTS ARE DETERMINED AFTER YEAR-END, AT WHICH POINT AWARDS MAY BE PAID AND REPORTED AS COMPENSATION

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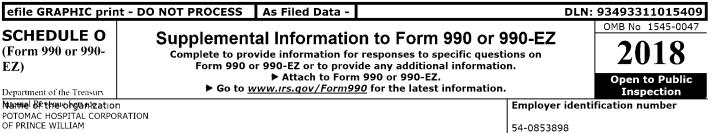
EIN: 54-0853898

Name: POTOMAC HOSPITAL CORPORATION

OF PRINCE WILLIAM

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	I (R) Rreakdown				ed Employees		
	(i) Base Compensation	of W-2 and/or 1099-MISG (ii) Bonus & Incentive compensation	C compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
CAROL S SHAPIRO MD (I UIRECTOR	0	. 0	. 0	0	0	0	0
	149,531	0	489	14,897	293	165,210	0
MICHAEL V GENTRY CHAIRMAN (THRU 5/18) (II	0	0	0	0	0	0	0
	780,042	492,200	688,536	14,287	19,136	1,994,201	409,007
DOUGLAS J MOYER CHAIRMAN (EFFEC 5/18)	0	0	0	0	0	0	0
	415,878	126,619	19,538	54,793	28,365	645,193	0
KATHERINE A JOHNSON (PRESIDENT (I	375,979	115,324	24,043	58,316	29,321	602,983	0
	0	0	0	0	0	0	0
ROBERT A BROERMANN (TREASURER (I	0	0	0	0	0	0	0
	811,625	544,618	208,455	7,578	16,592	1,588,868	0
JEFFREY P KING SECRETARY	0	0	0	0	0	0	0
	478,707	158,890	84,775	67,291	26,849	816,512	30,337
CORINDA V PIPPINS ASST TREASURER (I	0	0	0	0	0	0	0
	125,540	18,681	323	5,095	11,484	161,123	0
VALERIE E KEANE KE (VP, NURSE EXECUTIVE)	212,547	61,100	21,216	-42,745	14,491	266,609	0
	0	0	0	0	0	0	0
CHRISTINA S GRABUS (KE (VP, OPERATIONS) (I	226,869	27,200	1,524	18,009	22,147	295,749	0
	0	0	0	0	0	0	0
MICHAEL R REITZ VP, MEDICAL AFFAIRS (II	374,498	93,106	16,184	19,816	26,118	529,722	0
		0	0	0	0	0	0
KATHY A COX NURSE CLIN II - FT PERM WKND NIGHTS (I	205,521	375	3,809	26,313	10,888	246,906	0
		0	0	0	0	0	0
DORKA M PICARD VP, DIVISION VII (I AUGUSTINE K DUAH	175,148	15,362	9,639	5,105	2,875 	208,129	0
		0	0	0	0	0	0
UNIT COORDINATOR (II	171,249	375	1,139	17,453	29,724 	219,940	0
	163,421	0	0	0	0	0	0
RN UNIT COORD - FT PERM		5,000	756 	14,925	19,294	203,396	0
MEGAN R PERRY (I		0	0	0	0	0	0
FORMER DIRECTOR/OFFICER (II HOWARD P KERN (II							0
		270,365	132,414	39,011	19,768	942,956	61,031
FORMER DIRECTOR/OFFICER							0
CAROL J BURCHETT (1	1,575,765 87,882		637,990	2,002,149	24,071	5,750,022	159,126
FORMER KE		13,132	3,386	3,301	14,677	122,378	
(II)	1	0	0	0	0	0	0



990	Sched	ule O,	Suppl	lemental	Information	on

Return	Explanation
FORM 990, PART III, LINE 4A	SENTARA HEALTHCARE I SENTARA HEALTHCARE - YOUR NOT-FOR-PROFIT HEALTHCARE PARTNER SENTARA HEALTHCARE BASED IN NORFOLK, VA, CELEBRATES MORE THAN 130 YEARS IN RELENTLESS PURSUIT OF I TS MISSION TO IMPROVE HEALTH EVERY DAY THROUGH INNOVATION, COMPASSION AND COMMUNITY BENEFI T SENTARA IS A FULLY INTEGRATED NOT-FOR-PROFIT SYSTEM WITH NEARLY 300 SITES OF CARE OF WH ICH THERE
	ARE 12 HOSPITALS IN VIRGINIA AND NORTH CAROLINA, INCLUDING A LEVEL I TRAUMA CENT ER WITH NIGHTINGALE REGIONAL AIR AMBULANCE AND THE NATIONALLY-RANKED SENTARA HEART HOSPITA L THE SENTARA FAMILY INCLUDES FOUR MEDICAL GROUPS, AMBULATORY CAMPUSES, POST-ACUTE CARE S ERVICES, THE PHYSICIAN-LED SENTARA QUALITY CARE NETWORK, THE ACCREDITED SENTARA CANCER NET WORK, THE SENTARA COLLEGE OF HEALTH SCIENCES, OPTIMA HEALTH PLAN MEMBERS IN VIRGINIA AND O HIO, AND A TEAM OF PROFESSIONALS NEARLY 28,000 STRONG SENTARA PROUDLY INCLUDES ADVANCED I MAGING CENTERS, NURSING AND ASSISTED
	LIVING CENTERS, PHYSICAL THERAPY AND REHABILITATION S ERVICES, HOME HEALTH AND HOSPICE, AND GROUND MEDICAL TRANSPORTATION SENTARA IS STRATEGICA LLY FOCUSED ON CONTINUOUS IMPROVEMENT IN QUALITY, SAFETY, CLINICAL OUTCOMES AND THE PATIEN T EXPERIENCE AND PURSUES KEY CLINICAL GOALS THROUGH HIGH PERFORMANCE TEAMS ACROSS THE ENTE RPRISE EFFORTS ARE CENTERED ON PROVIDING THE RIGHT CARE IN THE RIGHT SETTING AT THE RIGHT TIME AND ADDING VALUE TO THE COMMUNITIES WE SERVE WE STRIVE TO
	SERVE ALL OF OUR COMMUNIT IES THROUGH HEALTH OUTREACH PROGRAMS, EDUCATION, AND FINANCIAL SUPPORT OF OTHER NOT FOR PR OFIT ORGANIZATIONS WITH SIMILAR HEALTH MISSIONS II COMMITMENT TO THE COMMUNITY A SENTAR A HEALTHCARE AND OPTIMA HEALTH PROVIDED \$6 5M IN DONATIONS DONATIONS WERE DISTRIBUTED TO FOODBANKS, VIRGINIA ASSOCIATION OF FREE AND CHARITABLE CLINICS, COMMUNITY CARE NETWORKS OF VIRGINIA, AND THE VIRGINIA HEALTH CARE FOUNDATION PART OF THE \$6 5M WENT TOWARDS SUPPORT ING THE MARKETING BY THE COMMONWEALTH OF VIRGINIA TO MAKE RESIDENTS AWARE OF THE
	OPPORT ING THE MARKETING BY THE COMMONWEALTH OF VINGINIA TO MAKE RESIDENTS AWARE OF THE OPPORTUNI TY FOR HEALTH INSURANCE THROUGH MEDICAID EXPANSION ADDITIONALLY, DONATIONS WERE MADE TO 1 7 HEALTH RELATED PROJECTS ACROSS VIRGINIA AND NORTH CAROLINA WE PLEDGED \$130M TO EASTERN VIRGINIA MEDICAL SCHOOL OVER 5 YEARS B SENTARA HAS PROVIDED MUCH IN THE WAY OF COMMUNITY BENEFIT AND CHARITY CARE ON AN ANNUAL BASIS IN 2018, SENTARA COMMUNITY BENEFIT REACHED N EARLY \$390,000,000 SENTARA PROVIDED \$354,121 000 IN NET UNCOMPENSATED PATIENT CARE COSTS, \$2,086,000 IN NET UNFUNDED
	COSTS OF TEACHING PROGRAMS, AND \$33,768,000 IN INCURRED COSTS FOR COMMUNITY BENEFIT PROGRAMS C SENTARA IS PROUD OF THE MISSION-DRIVEN WORK OF THE THRE E SENTARA FOUNDATIONS THESE FOUNDATIONS RAISED MONEY TO SUPPORT THE CLINICAL NEEDS OF THE SYSTEM AND PROVIDED FUNDING THROUGH GRANTS AND DIRECT CONTRIBUTIONS TO COMMUNITY ORGANIZA TIONS THAT HAVE SIMILAR INTERESTS IN COMMUNITY HEALTH NEEDS SENTARA FOUNDATION-HAMPTON RO ADS SUPPORTS A WIDE RANGE OF PROGRAMS ACROSS HAMPTON ROADS IN 2018, THE FOUNDATION RAISED \$196M AND AWARDED 30 COMMUNI

	
Return Reference	Explanation
FORM 990, PART III, LINE 4A	TY GRANTS TOTALING \$675,000 TO SUPPORT ITS KEY PRIORITY AREAS THE MARTHA JEFFERSON HOSPIT AL FOUNDATION IN CHARLOTTESVILLE, VIRGINIA RAISED NEARLY \$3 5M IN NEW GIFTS AND COMMITMENT S AND FOCUSED THEIR EFFORTS ON A HIGH-RISK BREAST PROGRAM, CANCER SURVIVORSHIP PROGRAM, FA MILY AND CAREGIVER SUPPORT PROGRAM AND THE CENTER FOR CLINICAL EDUCATION. THE RMH FOUNDATI ON RAISED \$4 79M IN NEW GIFTS AND COMMITMENTS AND FOCUSED THEIR EFFORTS ON THE SENTARA RMH HAHN CANCER CENTER LINEAR ACCELERATOR IN 2018, THE RMH FOUNDATION AWARDED 6 COMMUNITY PA RTNIERSHIP GRANTS FOR A COMBINED \$79,897 THIS INCLUDED \$20,000 IN SEED FUNDING TO START THE COMMUNITY'S FIRST RAM "REMOTE AREA MEDICAL" CLINIC SEVERAL YEARS AGO, SENTARA ESTABLISH ED THE HOPE (HELPING OVERCOME PERSONAL EMERGENCY) FUND, WHICH IS AN EMERGENCY FINANCIAL RE SOURCE FOR SENTARA EMPLOYEES THAT ARE EXPERIENCING CATASTROPHIC HARDSHIP OR LOSS THROUGH N O FAULT OF THEIR OWN SENTARA EMPLOYEES WHO RECEIVE AID FROM THE HOPE FUND HAVE FACED DEVA STATING CRISES SUCH AS FIRE, DEATH, NATURAL DISASTERS, OR SERIOUS PERSONAL OR FAMILY ILLNE SS IN 2018, THE HOPE FUND AWARDED \$165,000 TO SENTARA EMPLOYEES IN CRISES ACROSS THE SYST EM D COMMUNITY HEALTH INITIATIVES SENTARA AND OPTIMA HEALTH HAVE LONG BEEN COMMITTED TO PROVIDING HEALTH AND PREVENTION SERVICES TO THE COMMUNITIES WE SERVE THROUGH MANY CHANNELS INCLUDING THE SENTARA HEALTH-CARE COMMUNITY HEALTH AND PREVENTION ORGANIZATION WITHIN SENT ARA BELOW ARE SOME KEY HIGHLIGHTS OF THE EFFORTS IN OUR COMMUNITIES IN 2018 -HEALTH (HIMPR OVEMENT EVENTS WERE OFFERED TO CHURCHES, EMPLOYER GROUPS INCLUDING SENTARA HEALTH-CARE AND HAMPTON ROADS SANITATION DISTRICT, COMMUNITY HEALTH AND PREVENTION OFFER PROGRAM -SENTARA HEALTH-CARE AND HAMPTON ROADS SANITATION DISTRICT, COMMUNITY HEALTH AND FREVENTION OFFER PROGRAM -SENTARA HEALTH-CARE AND HAMPTON ROADS SANITATION DISTRICT, COMMUNITY HEALTH CENTERS AND OTHER COMMUNITY HEALTH AND OTHER COMMUNITY HEALTH AND FOR PROGRAM -SENTARA HEALTH-COFFI FROM SUCH AS ESTABLISHED TO CHURCHES AND OTHER PROGRAM

Return Reference	Explanation
FORM 990, PART III, LINE 4A	, 18,887 EMPLOYEES COMPLETED A HEALTH RISK ASSESSMENT IN CONJUNCTION WITH THE MISSION HEA LTH PROGRAM -FINALLY, WEBMD, WHICH SERVES AS OUR HEALTH COACHING AND HEALTH EDUCATION POR TAL PARTNER, HAS NOW 25,691 REGISTERED MEMBERS OF WHICH 16,956 MEMBERS ARE ACTIVELY ENGAGE D SENTARA HOSTS A NUMBER OF COMMUNITY EVENTS RAISING AWARENESS AROUND KEY HEALTH AWARENES S MONTHS ONE GOOD EXAMPLE IS THE FOCUS ON COLON CANCER PREVENTION DON'T SIT ON COLON CAN CER THROUGH THE SENTARA CANCER NETWORK, SENTARA HOSTED A 5K AT SENTARA PRINCESS ANNE HOSP ITAL IN VIRGINIA BEACH THROUGH SENTARA HEART, WE PROMOTED THE "28 DAYS OF HEART" IN FEBRU ARY, 2018 IN SUPPORT OF HEART HEALTH AWARENESS ONLINE PROMOTIONS, RADIO ADS, VIDEOS, SCRE ENINGS AND MORE WERE CONDUCTED TO RAISE AWARENESS OF HEART DISEASE THROUGHOUT THE COMMUNIT IES WE SERVE IN VIRGINIA AND NORTH CAROLINA III GROWTH IN SENTARA HEALTHCARE SINCE THE B EGINNING, SENTARA HAS REACHED OUT TO OTHER INDUSTRY LEADERS AND JOINED FORCES TO EXTEND QU ALITY HEALTHCARE AND SERVICES TO MORE PEOPLE IN RECENT YEARS, WE HAVE GROWN IN VIRGINIA A ND IN OTHER STATES - NORTH CAROLINA AND OHIO - BY SEEKING PARTNERSHIPS WITH SUCCESSFUL HOS PITALS AND HEALTH SYSTEMS THAT SHARE OUR DEDICATION TO EXCELLENCE, VALUE, QUALITY AND CUST OMER FOCUS OUR GROWTH IN 2018 INCLUDED THE FOLLOWING A AS A RESULT OF THE COMMONWEALTH OF VIRGINIA APPROVING MEDICAID EXPANSION, OPTIMA HEALTH SONE OF SIX MANAGED CARE ORGANIZ ATIONS THAT WILL SERVE THE NEARLY 400,000 ELIGIBLE VIRGINIANS WHO WILL QUALIFY FOR MEDICAI DEXPANSION OPEN ENROLLMENT BEGAN IN NOVEMBER, 2018 WITH THE EFFECTIVE START DATE OF JANU ARY 1, 2019 B THE SENTARA CANCER CENTER CELEBRATED ANOTHER CONSTRUCTION MILESTONE WITH THE TOPPING OUT CEREMONY IN DECEMBER, 2018 THE EXPECTED OPENING DATE FOR THIS COMPREHENSIVE CENTER IS 2020

Return Reference	Explanation
FORM 990, PART III, LINE 4A	C SENTARA, IN PARTNERSHIP WITH OTHERS, EXPANDED TO 15 VELOCITY URGENT CARE CENTERS ACROSS VIRGINIA ACROSS SITES, 144,796 PATIENT VISITS WERE SEEN WITH AN AVERAGE DOOR IN TO DOOR OUT TIME OF 45 MINUTES IV NEW INITIATIVES A SENTARA CONTINUES TO DEVELOP OPPORTUNITIES TO ENHANCE OUR BEHAVIORAL HEALTH INITIATIVES AND IMPLEMENT PROGRAMS THAT WILL SUPPORT THE COMMUNITIES WE SERVE THE CENTER FOR BEHAVIORAL HEALTH LOCATED AT SENTARA VIRGINIA BEACH G ENERAL HOSPITAL BEGAN OFFERING STRUCTURED OUTPATIENT PROGRAMS SPECIFICALLY DESIGNED TO MEE T THE NEEDS OF ADULTS EXPERIENCING MENTAL HEALTH AND/OR SUBSTANCE ABUSE PROBLEMS B SENTA RA BUILT THE FOUNDATION FOR OUR NEW AMBULATORY/RETAIL STRATEGY BY UPDATING OUR GROWTH IMPE RATIVE AND STRUCTURING THE ORGANIZATION TO CAPTURE OPPORTUNITIES IN THIS AREA C IN ITS FOURTH YEAR, CLINICAL PERFORMANCE IMPROVEMENT (CLINICAL PI), AN INITIATIVE TO DRIVE CHANGE AND CREATE RAPID PROCESS IMPROVEMENT IN TARGETED CLINICAL AREAS, RESULTED IN SEEING POSITI VE TRENDS TOWARDS MEETING THE COMPANY'S ULTIMATE GOALS D THE VOICE OF THE CUSTOMER MODEL WAS HEAVILY UTILIZED TO UNDERSTAND MORE FROM SENTARA AND OPTIMA CUSTOMERS THE MODEL IS A NOPERATIONAL DESIGN THAT ENABLES SENTARA TO INTEGRATE THE VOICE OF THE CUSTOMER INTO ALL FACETS OF BUSINESS DECISION-MAKING AND PRODUCT DEVELOPMENT E SENTARA BEGAN COMMUNICATING ABOUT THE GOOD WE DO FOR THE COMMUNITIES WE SERVE WE CREATED AND DISTRIBUTED TWO COMMUNI TY BENEFIT REPORTS, COMPLEMENTED WITH FULLY INTEGRATED MARKETING CAMPAIGNS AND, ALSO STEPP ED UP OUR PHILANTHROPIC DONIONS F A NUTRITION AS MEDICINE CONFERENCE WAS HELD IN NOVEM BER, 2018 NATIONAL EXPERTS IN PLANT-BASED LIFESTYLES DETAILED THE NUTRITIONAL BENEFITS OF SUCH DIETS IN FRONT OF NEARLY 950 PEOPLE GUESTS INCLUDED 350 MEDICAL PROFESSIONALS, AND REGISTRANTS TRAVELED FROM 14 STATES AND EVEN CANADA TO LEARN THE POSITIVE EFFECTS NUTRITION OF AM LATE OF AN ANTICIPACY OF THE POSITIVE EFFECTS NUTRITION OF AN HAVE ON CHRONIC ILLNESSES AND QUALITY OF LIFE G OLD DOMINION UNIVERSITY IS PARTNER ING WITH SENTARA

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A	ING DURING SURGICAL PROCEDURES INCLUDING BRAIN TUMORS, GLIOMA AND MOVEMENT DISORDERS/TREMO RS LIKE PARKINSON'S DISEASE II THE SENTARA HEART TRANSPLANT TEAM IS NOW USING THE SHERPA PAK TM TRANSPORT SYSTEM BY PARAGONIX TECHNOLOGIES TO ENSURE A CONSISTENT TEMPERATURE AT A LL TIMES OF A DONOR HEART TRANSPORT THE SHERPA PAK TM IS A TEMPERATURE CONTROLLED COOLING SYSTEM THAT ALLOWS THE HEART TO BE STORED AT A CHOSEN TEMPERATURE VI EXPANDING EDUCATIO NAL OPPORTUNITIES SENTARA IS COMMITTED TO ALWAYS IMPROVING—INCLUDING ENCOURAGING REGISTER ED NURSES (RNS) TO CONTINUE PURSUING EDUCATIONAL OPPORTUNITIES CONTINUOUS LEARNING WILL A DVANCE THE CARE SENTARA NURSES DELIVER TO OUR PATIENTS AND ALLOW THEM TO ADVANCE IN THEIR CAREERS IN 2018, SENTARA ACHIEVED ITS GOAL OF 80% OF SENTARA NURSES HAVING A BEN BY 2020 IN 2018, SENTARA HAD 64 5% OF ITS NURSING WORKFORCE HOLDING A BSN OR HIGHER DEGREE WITH 16 2% OF LICENSED RNS WITH A CONTRACT TO COMPLETE THEIR BSN RESEARCH RESEARCH IS ANOTHER WAY SENTARA IS ALWAYS IMPROVING HERE ARRE A FEW EXAMPLES OF OUR WORK WITHIN THE RESEARCH EALM A HEART & VASCULAR THROUGH THE SENTARA CARDIOVASCULAR RESEARCH INSTITUTE, CARDIOLO GISTS, CARDIOVASCULAR SURGEONS, VASCULAR SURGEONS AND UNIQUELY TRAINED REGISTERED NURSE RE SEARCH COORDINATORS MAKE SIGNIFICANT STRIDES IN ADVANCING THE UNDERSTANDING AND TREATMENT OF THE NUMBER ONE KILLER IN AMERICA CARDIOVASCULAR DISEASE AS THE PREEMINENT CARDIAC RES EARCH INSTITUTE IN THE MID-ATLANTIC REGION, SENTARA WORKS COLLABORATIVELY WITH LOCAL INSTITUTIONS, GOVERNMENT AGENCIES AND BIOMEDICAL COMPANIES ON NATIONALLY AND INTERNATIONALLY RE COGNIZED CLINICAL RESEARCH TRIALS WE FOCUS OUR EFFORTS ON DISCOVERING MORE EFFECTIVE CARD IOVASCULAR TREATMENTS AND PROTOCOLS WHILE ELIMINATING THOSE THAT ARE POTENTIALLY HARMFUL O R NOT AS BENEFICIAL OUR ULTIMATE GOAL IS TO PROVIDE ENHANCED CLINICAL CARE THAT ADVANCES PATIENT OUTCOMES AND IMPROVES THE OVERALL HEALTH OF OUR COMMUNITY OUR RESEARCH TOUCHES ON EVERY ASPECT OF HEART AND VASCULAR RURGERY, CARDIOLA INTERNTIONAL PROCEDUR

Return

Reference	Explanation	
FORM 990,	WITH THE NCI NATIONAL CLINICAL TRIALS NETWORK (NCTN), THE ALLIANCE FOR CLINICAL TRIALS IN ONCOLOGY	l
PART III,	AND NATIONAL RESEARCH GROUP ONCOLOGY, WE DEVELOP AND CONDUCT CLINICAL TRIALS WIT H PROMISING	l
LINE 4A	NEW CANCER THERAPIES AS A LEADING CONTRIBUTOR TO NATIONAL RESEARCH, THE SENTA RA CANCER	ı
	NETWORK IS COMMITTED TO PARTICIPATING IN PROMISING CLINICAL TRIALS THAT MAKE NEW FIRST-LINE	l
	THERAPIES AVAILABLE TO PATIENTS RIGHT NOW OUR PHYSICIANS ADDITIONALLY DEVELOP PROTOCOLS TO TEST	l
	THEIR OWN IMPORTANT RESEARCH QUESTIONS AND THEORIES, FOCUSING ON THE NE EDS OF OUR PATIENTS,	ı
	HOSPITALS AND COMMUNITY OUR TEAM PARTICIPATES IN RESEARCH THAT MAY L EAD TO BETTER OPTIONS FOR	ı
	PREVENTION, DIAGNOSIS AND TREATMENT IN THE FUTURE	ı

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Return Reference	Explanation
FORM 990, PART III, LINE 4A	VII BUILDING FOR THE FUTURE A THE SENTARA BELLEHARBOUR STRATEGIC PLAN WAS COMPLETED AND SENTARA BELLEHARBOUR, LOCATED IN SUFFOLK, OPENED A NEW 20,000 SQ. FT. AMBULATORY SURGERY CENTER WHERE LOWER ACUITY SURGERIES SUCH AS PODIATRY, VASCULAR ACCESS AND HERNIA REPAIR AR E CONDUCTED B TO HELP TRAVELERS, SENTARA MARTHA JEFFERSON HOSPITAL, LOCATED IN CHARLOTTE SVILLE, OPENED A TRAVELERS' CLINIC THIS IS A FULL-SERVICE CLINIC PROVIDING PRE-TRAVEL, IN -TRAVEL AND POST-TRAVEL SERVICES SERVICES WILL BE PROVIDED TO ALL AGE GROUPS C SENTARA NORFOLK GENERAL HOSPITAL, OUR LEVEL I TRAUMA CENTER, LOCATED IN NORFOLK IS HOME TO THE NIG HTINGALE REGIONAL AIR AMBULANCE, THE REGION'S PREMIER AIR AMBULANCE IN 2018, NINE SITES I NE ASTERN VIRIGINIA AND NORTHEAST NORTH CAROLINA ARE FULLY OPERATIONAL FOR INSTRUMENT FLIGH T RULES (FR) LANDINGS BY NIGHTINGALE THE FAA DESIGNATION CREATES DESIGNATED AIR SPACE, A LLOWING FLIGHTS IN CLOUDY, RAINY WEATHER, WHICH HAD TO BE TURNED DOWN UNDER CURRENT VISUAL FLIGHT RULES (FR) LIMITATIONS IFR ALLOWS NIGHTINGALE TO MEET GROUND AMBULANCES AT DESIG NATED SAFE SITES IN POOR WEATHER RATHER THAN REMOTE SCENES D THE SENTARA SPORTS MEDICINE CENTER OPENED AT THE OUTPATIENT CARE CENTER IN CHARLOTTESVILLE THE SPECIALISTS PROVIDING CARE AT THE CENTER HAVE EXPERIENCE CARING FOR ATHLETES OF ALL LEVELS, FROM NOVICE TO OLYM PIAN, AND FOR SUCH INJURIES AS SPRAINS AND STRAINS, TORN LIGAMENTS AND TENDONS, JOINT DISL OCATIONS AND FRACTURES ADVANCED TECHNIQUES SUCH AS INJECTIONS USING PLATELET-RICH PLASMA THERAPY, AS WELL AS OTHER NON-SURGICAL AND SURGICAL PROCEDURES ARE ALSO USED TO AID HEALING E SENTARA NORTHERN VIRGINIA MEDICAL CENTER, LOCATED IN WOODBRIDGE, ANNOUNCED THE ADDIT ION OF NEUROSURGERY AND UNVEILED ITS NEWLY RENOVATED AND EXPANDED SENTARA WOUND HEALING CENTER F SENTARA ALBEMARLE MEDICAL CENTER, LOCATED IN BLIZABETH CITY, NORTH CAROLINA, INTRODUCED THE SENTAR PROPOSED SENTARA WOUND HEALING CENTER (SAMC) INTRODUCED THE SENTARA WOUND HEALING CENTER (SAMC) INTRODUCED THE SENTARA WOUND HEALING CENTER RECEIVED

	
Return Reference	Explanation
FORM 990, PART III, LINE 4A	E OUTPATIENT PROGRAM IN ORDER TO FURTHER ENHANCE ITS BEHAVIORAL HEALTH SERVICES FOR THE CO MMUNITY I SENTARA LEIGH HOSPITAL, LOCATED IN NORFOLK, SENTARA PRINCESS ANNE HOSPITAL, LO CATED IN VIRGINIA BEACH, AND SENTARA VIRGINIA BEACH GENERAL HOSPITAL, LOCATED IN VIRGINIA BEACH, INTRODUCED THEIR SENTARA FOOT AND ANKLE CENTERS THESE CENTERS HAVE DEVELOPED PATHW AYS FOR PATIENTS TO RECEIVE THE RIGHT CARE FOR THE TYPE OF FOOT OR ANKLE CONCERN INDIVIDUA LS MAY HAVE J SENTARA PRINCESS ANNE HOSPITAL, LOCATED IN VIRGINIA BEACH, COMPLETED ITS M ODERNIZATION PROJECT RESULTING IN THE ADDITION OF TWO NEW FLOORS TO THE HOSPITAL AND THE A DDITION OF 1 INPATIENT HOSPITAL BEDS AND 10 OBSERVATION BEDS, EXPANDED MONITORING FOR CAR DIAC PATIENTS, INPATIENT DIALYSIS CENTER TO TREAT PATIENTS WITH KIDNEY FAILURE, AND ALLOWS FOR FUTURE EXPANSION OF SURGICAL SERVICES K SENTARA CAREPLEX HOSPITAL, LOCATED IN HAMPT ON, EXPERIENCED A STRONG FIRST YEAR OF OFFERING MATERNITY SERVICES THE BIRTHING CENTER HA S 7 LABOR, DELIVERY, RECOVERY AND POST-PARTUM ROOMS AND PROVIDES A UNIQUELY MODERN, ULTRA-PERSONALIZED EXPERIENCE FOR WOMEN AND FAMILIES IN THE COMMUNITY I. SENTARA WILLIAMSBURG REGIONAL MEDICAL CENTER EARNED AN "A" SAFETY GRADE FROM THE LEAPFROG GROUP FOR THEIR COMMIT MENT TO KEEPING PATIENTS SAFE AND MEETING THE HIGHEST SAFETY STANDARDS IN THE U.S. M. SENT ARA OBICI HOSPITAL IS NOW THE 8TH HOSPITAL IN SENTARA AWARDED MAGNET STATUS. THE DESIGNATION, GRANTED TO ABOUT 7% OF U.S. HOSPITALS, CULMINATES A MULTI-YEAR JOURNEY TOWARD RECOGNIT ION FOR EXCELLENCE IN PATIENT CARE, INNOVATION IN NURSING PRACTICE AND A SUPPORTIVE WORK E NVIRONMENT FOR NURSES N. SENTARA ENTERPRISES PROPRIUM PHARMACY, SENTARA'S HIGH-TOUGH SPEC IALTY PHARMACY THAT OPENED IN 2016, ACHIEVED URAC ACCREDITATION URAC WAS FORMERLY KNOWN A STHE UTILIZATION REVIEW ACCREDITATION COMMISSION THIS DESIGNATION DEMONSTRATES THAT THE PROPRIUM PHARMACY IS COMMITTED TO QUALITY AND SAFETY AND STRIVES FOR CONTINUOUS IMPROVEMENT OF OUR SERVICES O SENTARA LIFE CARE SCROPERIAN FOR THE ALL-INCL

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Return Explanation

Reference

PATIENT SAFETY DISTINCTIONS

FORM 990,	THE SENTARA NEUROSCIENCES AND ORTHOPEDIC TEAMS HAVE PARTNERED TO DEVELOP A COMPREHENSIVE A ND
PART III,	PLANNED COURSE OF TREATMENT FOR PATIENTS UNDERGOING SPINE PROCEDURES P SENTARA MEDICA L
LINE 4A	CROLID (000± DROVIDERS IN VIRCINIA AND NORTHEASTERN NORTH CAROLINA) SENTARA MEDICAL CROLID

GROUP (900+ PROVIDERS IN VIRGINIA AND NORTHEASTERN NORTH CAROLINA) SENTARA MEDICAL GROUP LAUNCHED VIDEO VISITS FOR SAME-DAY CARE, ROUTINE CARE, TRANSITION CARE AND MEDICATION REF ILLS - ALLOWING FOR SEAMLESS ACCESS TO CARE AND GREATER CONVENIENCE FOR THE CUSTOMER VIII QUALITY AND

Return Reference	Explanation
FORM 990, PART III, LINE 4A	A AWARD-WINNING CARE - AS ALWAYS, SENTARA IS PROUD AND HUMBLED BY THE VARIOUS AWARDS AND RECOGNITIONS THE SYSTEM RECEIVED OVER THE COURSE OF THE YEAR OUR MISSION IS TO IMPROVE HE ALTH EVERY DAY TO RECEIVE AN AWARD IS SIMPLY AN ADDED ACKNOWLEDGEMENT OF OUR MISSION DRIV EN WORK HERE ARE A FEW OF THE 2018 AWARDS AND RECOGNITIONS I FOR THE 18TH CONSECUTIVE Y EAR, THE CARDIOLOGY AND HEART SURGERY PROGRAM AT SENTARA NORFOLK GENERAL HOSPITAL (SENTARA HEART HOSPITAL) WAS LISTED AMONG THE TOP 50 HEART PROGRAMS IN THE US NEWS & WORLD REPOR T BEST HOSPITALS' RANKING #32 IN 2018 SENTARA NORFOLK GENERAL HOSPITAL ALSO EARNED TWO A DDITIONAL TOP 50 NATIONAL RANKINGS FROM US NEWS & WORLD REPORT DIABETES AND ENDOCRINOLO GY (RANKED NO 31), A SPECIALTY AT EASTERN VIRGINIA MEDICAL SCHOOL, AND NEPHROLOGY (RANKED 48) II SEVEN SENTARA HOSPITALS EARNED HIGHEST GRADE OF "A" FOR DELIVERING SAFE CARE FOR PATTIENTS ACCORDING TO THE LEAPFROG HOSPITAL SAFETY SCORE III SENTARA NORFOLK GENERAL HOSPITAL EPILEPSY CENTER HAS BEEN ACCREDITED AS A LEVEL III EPILEPSY CENTER THROUGH THE NATI ONAL ASSOCIATION OF EPILEPSY CENTERS IV SENTARA IS THE ONLY HEALTH SYSTEM ON THE EAST CO AST TO BE NATIONALLY RECOGNIZED AMONG THE 15 TOP HEALTH SYSTEMS BY IBM WATSON HEALTH FOR 2 018 THE AWARD DEMONSTRATES CONSISTENTLY EXCELLENT PERFORMANCE AND A HIGH RATE OF IMPROVEM ENT ACROSS THE ENTIRE ORGANIZATION V SENTARA WAS PLEASED TO HAVE BEEN RECOGNIZED AS ONE OF AMERICA'S BEST EMPLOYERS IN 2018 BY FORBES RANKING IN THE BEST LARGE EMPLOYERS CATEGORY, SENTARA IS NUMBER 177 OF 500 COMPANIES CATEGORIZED INTO 25 INDUSTRIES SENTARA WAS NAME D ALONGSIDE ONLY 24 OTHER LARGE ORGANIZATIONS IN THE HEALTHCARE AND SOCIAL INDUSTRY GROUP VI SENTARA EXCELLED IN STROKE CERTIFICATIONS IN 2018 BY FORBES RANKING IN THE BEST LARGE EMPLOYERS CATEGORY, SENTARA EXCELLED IN STROKE CERTIFICATIONS IN 2018 BY FORBES RANKING IN THE BEAT THO DO SO AND SENTARA MARTHA JEFFERSON HOSPITAL, LOCATED IN CHARLOTTESVILLE, RECEIVED A FIRST-EVER PRIMARY STROKE CENTER FROM THE CHARLOTTES BY INVANTAGE HEALTH

Return

Reference	
FORM 990, PART III, LINE 4A	NALLY, OPTIMA HEALTH WAS SELECTED AS ONE OF SIX MANAGED CARE ORGANIZATIONS TO SERVE MEMBER S THROUGH MEDICAID EXPANSION, WHICH WILL ALLOW FOR NEARLY 400,000 VIRGINIANS TO NOW HAVE A CCESS TO QUALITY HEALTH CARE MEDICAID EXPANSION ENROLLMENT BEGAN NOVEMBER 1, 2018 WITH AN EFFECTIVE DATE STARTING JANUARY 1, 2019 OPTIMA EXPANDED ITS NETWORK TO INCLUDE RIVERSIDE HEALTH SYSTEM FACILITIES AND PROVIDERS, ENABLING FOR BROADER ACCESS TO CARE FOR MEMBERS CONCLUSION SENTARA HEALTHCARE IS COMMITTED TO IMPROVING HEALTH EVERY DAY WE PROVIDE QUAL ITY CARE THROUGH EXPERT PROVIDERS, USING CUTTING-EDGE TECHNOLOGY, DEPLOYING MEDICAL BREAKT HROUGHS, AND PROVIDING EXCELLENT CUSTOMER SERVICE ALL WITH A CONSTANT FOCUS ON INNOVATION AND. WE ARE COMMITTED TO SUPPORTING
	THE COMMUNITIES WE SERVE THROUGH EMPLOYEE VOLUNTEERIS M, GRANTS, SPONSORSHIPS, AND SUPPORTING INITIATIVES THAT LIFT OUR COMMUNITIES WE LOOK FOR WARD TO ANOTHER YEAR OF COMMUNITY SUCCESS, GROWTH AND INNOVATION IN 2019

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Return Explanation

Reference

FORM 990,	NUMBER REPORTED IN BOX 3 OF FORM 1096 SENTARA HEALTHCARE, A VIRGINIA NONSTOCK CORPORATION AND
PART V,	\mid THE 501(C)(3) TAX EXEMPT PARENT OF THE SENTARA HEALTH SYSTEM, MAINTAINS AN AGENCY RELATIONSHIP WITH \mid
LINE 1A	THE ORGANIZATION AND ISSUES ALL 1099S ON ITS BEHALF THE NUMBER REPORTED IS A BEST ESTIMATE OF THE
	1099S ATTRIBUTABLE TO THE ORGANIZATION THE EXACT NUMBER CANNOT BE DETERMINED, AS SOME OF THE
	1099S ISSUED BY THE AGENT ARE ATTRIBUTABLE TO MORE THAN ONE ENTITY, AND THERE IS NO REPORTING
	MECHANISM TO DETERMINE 1099'S ATTRIBUTABLE SOLELY TO THE ORGANIZATION

990 Schedule O, Supplemental Information

Return

Reference	F
FORM 990,	PETER DOLAN, ESQ AND MICHAEL LUBELEY, ESQ HAVE A BUSINESS RELATIONSHIP THE ORGANIZATION'S
PART VI,	OFFICERS AND DIRECTORS SERVED TOGETHER ON THE BOARDS OF OTHER ORGANIZATIONS WITHIN THE SENTARA $\;\;\;$
SECTION A,	HEALTHCARE SYSTEM ("THE SYSTEM"), AS WELL AS JOINT VENTURES IN WHICH THE SYSTEM HAD AN OWNERSHIP
LINE 2	INTEREST SEE SCHEDULE R FOR A LISTING OF SUCH ENTITIES

Return Explanation
Reference

FORM 990,	THE ORGANIZATION'S SOLE MEMBER WAS SENTARA HEALTHCARE, A VIRGINIA NONSTOCK CORPORATION AND
PART VI,	SECTION 501(C)(3) TAX EXEMPT ENTITY
SECTION A,	
LINE 6	

990 Schedule O, Supplemental Information

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Reference

l		
I	FORM 990,	A BOARD OF DIRECTORS WHICH SERVED AS THE ORGANIZATION'S GOVERNING BODY WAS COMPOSED OF TWO
I	PART VI,	CLASSES OF DIRECTORS, A CLASS OF DIRECTORS APPOINTED BY THE ORGANIZATION'S SOLE MEMBER, SENTARA
I	SECTION A,	HEALTHCARE, A VIRGINIA NON-STOCK CORPORATION AND THE SECTION 501(C)(3) TAX EXEMPT PARENT OF THE
I	LINE 7A	SENTARA HEALTH SYSTEM AND A CLASS OF DIRECTORS APPOINTED BY POTOMAC HEALTH FOUNDATION, A
I		VIRGINIA NON-STOCK CORPORATION AND SECTIN 501(C)(3) TAX EXEMPT ENTITY, AND APPROVED BY SENTARA
I		HEALTHCARE

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	THE ORGANIZATION'S SOLE MEMBER, SENTARA HEALTHCARE, A VIRGINIA NONSTOCK CORPORATION AND SE CTION 501(C)(3) TAX EXEMPT ENTITY OF THE ORGANIZATION, HAS EXCLUSIVE AUTHORITY TO DIRECT A ND MANAGED THE OPERATIONS AND AFFAIRS OF THE ORGANIZATION AND TO MAKE ALL DECISIONS REGARD ING THE BUSINESS OF THE ORGANIZATION, SUBJECT TO THE OVERSIGHT OF THE ORGANIZATION'S BOARD OF DIRECTORS THE ORGANIZATION MAY NOT TAKE OR ALLOW ANY CERTAIN ACTIONS WITHOUT THE WRIT TEN CONSENT OF THE ITS SOLE MEMBER, INCLUDING ESTABLISH ANY COMMITTEE OR APPOINT ANY MEMB ER TO SUCH COMMITTEE WHICH SHALL HAVE ANY OF THE AUTHORITY OF THE BOARD OF DIRECTORS TO BI ND THE ORGANIZATION, ALTER, AMEND OR REPEAL OF THE GOVERNING DOCUMENTS OF THE ORGANIZATION, APPROVE, OR ADOPT OPERATING AND CAPITAL BUDGET OF THE ORGANIZATION AND FORMAL LONG-RANGE PLANS FOR OPERATIONS, APPROVE ANY SINGLE, UNBUDGETED CAPITAL EXPENDITURES DURING ANY 12-MONTH PERIOD IN EXCESS OF ONE MILLION DOLLARS (\$100,000), INCUR INDEBTEDNESS, WHE THER SECURED OR UNSECURED, NOT INCLUDED IN A BUDGET APPROVED BY THE MEMBER AND INCLUDING, BUT NOT LIMITED TO, LEASES, IN EXCESS OF ONE HUNDRED THOUSAND (\$100,000) IN ANY SINGLE INSTANCE OR FIVE HUNDRED THOUSAND (\$500,000) IN THE AGGREGATE IN ANY 12-MONTH PERIOD, GUARANT Y THE INDEBTEDNESS OF ANY THIRD PARTY, APPROVE OR ADOPT OF ANY PLAN OF MERGER OR CONSOLIDATION, ANY SALE, LEASE, EXCHANGE, MORTGAGE, PLEDGE OR OTHER DISPOSITION OF ALL, OR SUBSTANT IALLY ALL, THE PROPERTY AND ASSETS OF THE ORGANIZATION, THE VOLUNTARY DISSOLUTION OR LIQUI DATION OF THE ORGANIZATION, REVOCATION OF VOLUNTARY DISSOLUTION PROCEEDINGS, OR ANY DECISI ON TO FILE A PETITION REQUESTING OR CONSENTING TO AN ORDER FOR RELIEF UNDER THE FEDERAL BANKRUPTCY LAWS OR SIMILAR STATE LAWS, CREATE OR ACQUIRE ANY SUBSIDIARY OF THE ORGANIZATION, IS TO BE A MEMBER, OR ENTER INTO ANY JOINT VENTURE, PARTMERSHIP OR SIMILAR RAN SUBSIDIARY OF THE ORGANIZATION ON POLICIES, FEDERAL BANKRUPTCY LAWS OR SIMILAR STATE LAWS, CREATE OR ACQUIRE ANY SUBSIDIARY OF THE ORGANIZATION ON PRESONE THE FEDERAL

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Return Explanation

Reference

FORM 990,	F THE ORGANIZATION, ANY FAMILY MEMBER OF ANY OF THE FOREGOING, OR ANY ENTITY OF WHICH ANY OF THE
PART VI,	EQUITY, PROFITS OR VOTING INTERESTS ARE OWNED BY ANY OF THE FOREGOING
SECTION A,	
LINE 7B	

Return

Reference	Explanation
FORM 990,	THE ORGANIZATION WAS PART OF THE SENTARA HEALTH SYSTEM ("THE SYSTEM"), AND AS SUCH, USED THE
PART VI,	SYSTEM'S IN-HOUSE TAX DEPARTMENT, HEADED BY A LICENSED CERTIFIED PUBLIC ACCOUNTANT, TO BOTH
SECTION B,	PREPARE AND REVIEW ITS FORM 990 DURING THE PREPARATION AND REVIEW PROCESS, THE TAX DEPARTMENT
LINE 11B	WORKED CLOSELY WITH OTHER SYSTEM DEPARTMENTS, SUCH AS LEGAL, COMPENSATION AND BENEFITS,
	COMPLIANCE, FINANCE, AND MARKETING, TO ENSURE THAT A COMPLETE AND ACCURATE RETURN WAS FILED THE
	PARENT OF THE SYSTEM IS SENTARA HEALTHCARE, A VIRGINIA NONSTOCK CORPORATION AND SECTION 501(C)(3)
	TAX EXEMPT ENTITY

Return Explanation

Reference

LINE 12C

FORM 990,	DIRECTORS, BOARD-NOMINATED OFFICERS, AND KEY EMPLOYEES ARE REQUESTED TO SUBMIT AN ANNUAL
PART VI,	CONFLICT OF INTEREST QUESTIONNAIRE AND CERTIFY TO THE COMPLETION AND ACCURACY OF THE INFORMATION
SECTION B	DISCLOSED ADDITIONALLY EACH ORGANIZATION'S GOVERNING ROARD OR APPROPRIATE BODY MONITORS

TRANSACTIONS INVOLVING DISCLOSED POTENTIAL CONFLICTS OF INTEREST

	1
Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	AS PART OF THE SENTARA HEALTH SYSTEM ("THE SYSTEM"), THE ORGANIZATION FOLLOWED PROCESSES A ND PROCEDURES SET FORTH IN ITS GOVERNING DOCUMENTS TO ENSURE COMPLIANCE WITH ITS OBLIGATIO NS AS A 501(C)(3) HEALTHCARE ORGANIZATION TO PAY DISQUALIFIED PERSONS REASONABLE COMPENSAT ION SUCH PROCESSES AND PROCEDURES ARE INTENDED TO ESTABLISH THE REBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THE INTERNAL REVENUE CODE SECTION 4958 REQULATIONS THE COMPENSATION PHILOSOPHY OF THE SYSTEM AS A WHOLE IS TO BASE OVERALL COMPENSATION AND BENEFITS FOR EXEC UTIVES ON NOT-FOR-PROFIT MARKET COMPARABLES, ADJUSTED AS APPLIED TO EACH EXECUTIVE, TAKING INTO CONSIDERATION THE INDIVIDUAL SKILLS, EXPERIENCE AS APPLIED TO EACH EXECUTIVE, TAKING INTO CONSIDERATION THE INDIVIDUAL SKILLS, EXPERIENCE, TENURE AND PERFORMANCE OF THE EXECUTIVE BEING COMPENSATED AND OVERALL PERFORMANCE OF THE ORGANIZATION IN LINE WITH THIS PHIL OSOPHY, THE SYSTEM PERFORMED SUBSTANTIAL DUE DILIGENCE AS TO MARKET COMPARABLES THE SYSTE M'S COMPENSATION COMMITTEE, WHICH CONSISTS OF SYSTEM BOARD MEMBERS WITHOUT CONFLICTS OF IN TERESTS, ENGAGED AN OUTSIDE CONSULTANT, WHO REPORTS TO THE COMPENSATION COMMITTEE, TO COND UCT A STUDY ASSESSING THE COMPENTATION, HORDOWN THE SYSTEM SENDED THE COMPENSATION COMMITTEE. TO COND UCT A STUDY ASSESSING THE COMPENSATION INCLUDING CASH COMPENSATION, BENEFITS AND PERQUISITES) OF ITS SENIOR EXECUTIVES PRIOR TO MAKING DECISIONS REGARDING ANNUAL BASE SALARY ADJUSTMENTS, APPROVING INCENTIVE AWARDS, OR CONSIDERING PROGRAMMATIC CHANGES THE STUDY COMPARED THE COMPENSATION OF THE SYSTEM'S SENIOR EXECUTIVE'S FUNCTIONAL RESPONSIBILITY IN CONDUCTING THE STUDY, THE CONSULTANT TARGETED OTHER NOT-FOR-PROFIT HEA LTH SYSTEMS OF SIMILAR SIZE BASED ON NET REVENUE AND COMPLEXITY FOR HEALTH PLAN POSITIONS, HEALTH PLANS WITH SIMILAR PREMIUMS, OR MEMBERS, WERE TARGETED THE CONSULTANT ALSO CONDU CTS A REVIEW OF THE COMPENSATION SEVERY YEAR THE MOST RECENT STUDY COM PARED SENTARA'S PERFORMANCE TO THE PERFORMANCE OF BOTH THE ORGANIZATION AND ITS SENIOR EXECUTIVES

APPROVAL RATHER THAN THE SYSTEM'S COMPENSATION COMMITTEE

Return

Peference

LINE 15

Neicicie	
FORM 990,	SERVED AS EXECUTIVE VICE PRESIDENT AND CFO OF THE SYSTEM THE PROCESS WAS LAST UNDERTAKEN DURING
PART VI,	THE CURRENT TAX YEAR THE OUTSIDE MARKET STUDY DESCRIBED ABOVE WAS ALSO USED TO ES TABLISH
SECTION B.	COMPENSATION FOR THE ORGANIZATION'S PRESIDENT. WHO IS CONSIDERED THE TOP MANAGEMEN T OFFICIAL OF

Explanation

THE ORGANIZATION RESULTS WERE PRESENTED TO THE PRESIDENT AND CEO OF THE SYS TEM FOR REVIEW AND

Return Explanation

Reference

LINE 19

FORM 990,	THE CONSOLIDATED FINANCIAL STATEMENTS FOR SENTARA HEALTHCARE AND SUBSIDIARIES WERE MADE
PART VI,	PUBLICLY AVAILABLE THROUGH THE USE OF DAC BOND (DISCLOSURE DISSEMINATION AGENT) AND CAN BE FOUND
SECTION C,	ON THE INTERNET AT WWW DACBOND COM THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICTS OF

INTEREST POLICY ARE GENERALLY NOT MADE AVAILABLE TO THE PUBLIC

990 Schedule O, Supplemental Information

INSTRUCTIONS

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Pafaranca

Reference	
FORM 990,	BOARD MEMBER INDEPENDENCE A BOARD OF DIRECTORS, WHICH SERVED AS THE ORGANIZATION'S GOVERNING
PART VI,	BODY, WAS COMPOSED OF TWO CLASSES OF DIRECTORS, A CLASS OF DIRECTORS APPOINTED BY THE
LINE 1B	ORGANIZATION'S SOLE MEMBER, SENTARA HEALTHCARE, A VIRGINIA NON-STOCK CORPORATION AND THE 501(C)(3)
	TAX EXEMPT PARENT OF THE SENTARA HEALTH SYSTEM, AND A CLASS OF DIRECTORS APPOINTED BY POTOMAC
	HEALTH FOUNDATION, A VIRGINIA NON-STOCK CORPORATION AND 501(C)(3) TAX EXEMPT ENTITY, AND APPROVED
	BY SENTARA HEALTHCARE SENTARA HEALTHCARE'S GOVERNING BOARD IS A COMMUNITY-BASED BOARD
	COMPRISED OF 18 VOTING MEMBERS, 17 OF WHICH ARE CONSIDERED INDEPENDENT, AS DEFINED IN THE FORM 990

Return Explanation
Reference

FORM 990, PART IX, GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 26,745,342 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 26,745,342 OTHER PROGRAM SERVICE EXPENSES 4,357,099 MANAGEMENT AND GENERAL EXPENSES 955,788 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 5,312,887

Return Explanation
Reference

LINE 9

FORM 990, PART XI.

RECLASS OF INTERCOMPANY ACCOUNTS TO EQUITY -24,435,933

efile GRAPHIC print - DC	NOT PROCESS	As Filed Data -										DLN: 93493	311015	5409
SCHEDULE R (Form 990)		Related C	_					-				OMB No	1545-004	47
Department of the Treasury Internal Revenue Service	▶ 0	Complete if the organ ► Go to <u>ww</u>		► Attach to	Form 990.		•		36, or	37.		Open t	o Publicection	С
Name of the organization POTOMAC HOSPITAL CORPORATION OF PRINCE WILLIAM										loyer identif 853898	ication	number		
Part I Identification	of Disregarded E	ntities Complete ıf	the organ	ızatıon answ	ered "Yes	" on Form	990, Part	IV, line 3	3.					
Name, address, and	(a) EIN (If applicable) of disre	egarded entity		(b) Primary a		Legal dom	c) nicile (state n country)	(d) Total inc	ome	(e) End-of-year as	ssets	() Direct co ent	ntrolling	
Part II Identification of related tax-exem	of Related Tax-Exampt organizations di		is Comple	te if the org	anızatıon	answered	"Yes" on F	orm 990,	Part I\	/, line 34 be	cause	ıt had one or	more	
See Additional Data Table	(-)		1	(h)	1 ,	-1	l (4)			(-)		(6)	1 /-	
Name, address, and	(a) d EIN of related organizati	on	Prim	(b) ary activity	Legal dom	c) ncile (state n country)	Exempt Cod		Public cl	(e) harity status on 501(c)(3))	Dir	(f) rect controlling entity	Section (13) coi enti	ntrolled ity?
													Yes	No
					1									
For Paperwork Reduction Ac	No.					t No 5013					6.1	edule R (Form	200) 20	

Schedule R (Form 990) 2018 Page 2 Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. See Additional Data Table (e) (f) (g)
Predominant income(related, total income end-of-year (i) Code V-UBI **(b)** Primary (c) (d) Direct (j) General or (k) Percentage (a) Name, address, and EIN of (h) Disproprtionate Legal controlling related organization domicile allocations? amount in box managing ownership activity unrelated, excluded from tax under 20 of Schedule K-1 (Form 1065) entity (state assets or foreign country) sections 512-514) Yes No Yes No

Part IV Identification of Related Organization because it had one or more related org	ions Taxable as a C anizations treated as	orporation of a corporation	or Trus	s t Complet ust during f	e if the or the tax year	ganızatıon ar ar.	swered "Yes'	on Fo	orm 990	, Part IV,	, line	34	
See Additional Data Table (a) Name, address, and EIN of related organization	(b) Primary activity	Le dom (state o	c) gal nicile r foreign ntry)	Dire		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	Share	(g) of end-of- year assets	(I Perce owne	ntage	(13)	(i) tion 512(b)) controlled entity?
									So	chedule R	(For	m 990)	2018

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1 f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	<u> </u>
I Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10		No
		\vdash	-

k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
1	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o	Sharing of paid employees with related organization(s)	10		No
		П		
р	Reimbursement paid to related organization(s) for expenses	1 p		No
_	Boumbursement and by related organization(s) for expenses	10		No

q Reimbursement paid by related organization(s) for expenses . . . 1r Yes **1**s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds See Additional Data Table (a) (b) (d) (c) Name of related organization Method of determining amount involved Transaction Amount involved type (a-s)

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	01	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) General o managin partner	g	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
													_
													_
	•								•	Schedul	e R (Forn	1 99	0) 2018



Software ID: **Software Version:**

EIN: 54-0853898

Name: POTOMAC HOSPITAL CORPORATION OF PRINCE WILLIAM

Form 990, Schedule R, Part II - Identification of Relat			1 45	1 (3	1	1 -	- \
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling entity	Section (b)	n 512
		or foreign country)	Section	(if section 501(c)	entity	(b)(contr ent	olled
						Yes	No
	HEALTH CARE	VA	501(C)(3)	LINE 7	N/A	1	No
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 52-1271901							
6015 POPLAR HALL DRIVE NORFOLK, VA 23502	SENIOR CARE	VA	501(C)(3)	LINE 12A, I	HALIFAX REGIONAL HOSPITAL	Yes	
54-1957066	III TUMEI EARE		F04 (C)(2)	LINE 7	HALTEAY RECTONAL		
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1801459	HLTH/WELFARE	VA	501(C)(3)	LINE 7	HALIFAX REGIONAL HOSPITAL	Yes	
	HEALTHCARE	VA	501(C)(3)	LINE 3	SENTARA HEALTHCARE	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-0648699							
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-6074529	SENIOR CARE	VA	501(C)(3)	LINE 12A, I	HALIFAX REGIONAL HOSPITAL	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502	HLTH/WELFARE	VA	501(C)(3)	LINE 12A, I	HALIFAX REGIONAL HOSPITAL	Yes	
54-1801463 6015 POPLAR HALL DRIVE NORFOLK, VA 23502	HEALTH CARE	VA	501(C)(3)	LINE 3	SENTARA HOSPITALS	Yes	
27-3208969 6015 POPLAR HALL DRIVE NORFOLK, VA 23502	HEALTH CARE	VA	501(C)(3)	LINE 3	SENTARA HEALTHCARE	Yes	
_54-1547408	HEALTH CARE	VA	501(C)(3)	LINE 10	SENTARA HEALTHCARE	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1217184	WENTH CARE		501(5)(0)	LINE 10			
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1917649	HEALTH CARE	VA	501(C)(3)	LINE 10	SENTARA HEALTHCARE	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1217183	HEALTH CARE	VA	501(C)(3)	LINE 10	SENTARA HEALTHCARE	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1346393	TITLE HOLDING COMPANY	VA	501(C)(2)		SENTARA ENTERPRISES	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502	НМО	VA	501(C)(3)	LINE 12A, I	SENTARA HEALTHCARE	Yes	
54-1283337 6015 POPLAR HALL DRIVE NORFOLK, VA 23502	HEALTH CARE	VA	501(C)(3)	LINE 3	SENTARA BLUE RIDGE LLC	Yes	
54-0506331 6015 POPLAR HALL DRIVE NORFOLK, VA 23502	PREVENTATIVE HEALTH/REHAB	VA	501(C)(3)	LINE 10	SENTARA RMH MEDICAL CENTER	Yes	
52-1309257 6015 POPLAR HALL DRIVE NORFOLK, VA 23502	INVEST/MGT SVCS FOR SUPPORTED ORG	VA	501(C)(3)	LINE 12A, I	MARTHA JEFFERSON HOSPITAL	Yes	
54-1401357 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 30-0041113	FUNDRAISING FOR SUPPORTED ORG	VA	501(C)(3)	LINE 12A, I	MARTHA JEFFERSON HOSPITAL	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-0261840	HEALTH CARE	VA	501(C)(3)	LINE 3	SENTARA BLUE RIDGE LLC	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 82-3610648	MEDICAID HMO	NC	501(C)(3)	LINE 10	OPTIMA HEALTH OF NORTH CAROLINA LLC	Yes	
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 82-3623430	SUPPORTS MCAID HMO	NC	501(C)(3)	LINE 12A, I	SENTARA HEALTHCARE	Yes	

Form 990, Schedule R, Part	III - Identification	n of Rela	ted Organiza	tions Taxable	as a Partners	ship						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h Dispropi allocat	rtionate	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j Gen o Mana Parti	eral r iging ner?	(k) Percentage ownership
(1) MANAGEMENT SERVICES LLC 814 GREENBRIER CIRCLE	HLTH MGT SV	VA	N/A									
CHESAPEAKE, VA 23320 54-1365012 (1)	RE RENTAL	VA	N/A									
OBICI REAL ESTATE HOLDINGS LLC	RE RENTAL	VA	N/A									
6015 POPLAR HALL DRIVE NORFOLK, VA 23502 26-1749881												
(2) PRINCESS ANNE AMB SURG MGT LLC	HEALTH CARE	VA	N/A									
1975 GLENN MITCHELL STE 300 VA BEACH, VA 23456 20-4920880												
(3) VA BEACH AMBULATORY SURGERY CENTER	HEALTH CARE	VA	N/A									
1700 WILL O WISP DRIVE VA BEACH, VA 23454 54-1448218												
(4) CANCER CENTERS OF VA LLC 5900 LAKE WRIGHT DRIVE	HEALTH CARE	VA	N/A									
NORFOLK, VA 23502 20-1338518												
(5) HAMPTON ROADS LITHOTRIPSY LLC	HEALTH CARE	VA	N/A									
225 CLEARFIELD AVE VIRGINIA BEACH, VA 23462 20-0942600												
(6) RADIOLOGY SERVICES OF HAMPTON ROADS LC	HEALTH CARE	VA	N/A									
814 GREENBRIER CIRCLE STE L CHESAPEAKE, VA 23320 54-1774472												
(7) SENTARA OBICI AMBULATORY SURGERY LLC	HEALTH CARE	VA	N/A									
2750 GODWIN BLVD SUFFOLK, VA 23434 26-0144898												
(8) ST LUKES PROPERTIES LLC 6015 POPLAR HALL DRIVE	MOB RENTAL	VA	N/A									
NORFOLK, VA 23502 27-2774684	UEAL TUGA DE	\ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	NIC.	DELATED.	106 504	1.050.215				V		50.000.0/
(9) POTOMAC INOVA HEALTHCARE ALLIANCE LLC	HEALTHCARE	VA	PHC	RELATED	106,504	1,056,315		No		Yes		50 000 %
8110 GATEHOUSE RD STE 400W FALLS CHURCH, VA 22042 54-1802733												
(10) ORTHOPAEDIC HOSPITAL MANAGEMENT LLC	MGT SVCS	VA	N/A									
3000 COLISEUM DRIVE HAMPTON, VA 23666 27-4185117												
(11) CAREPLEX ORTHOPAEDIC ASC LLC	HEALTH CARE	VA	N/A									
3000 COLISEUM DRIVE HAMPTON, VA 23666 27-1867311												
(12) PHYSICAL THERAPY ACACLLC	HEALTH CARE	VA	N/A									
501 ALBEMARLE SQUARE CHARLOTTESVILLE, VA 22901 26-0080717												
(13) MNS SUPPLY CHAIN NETWORK LLC	GPO	DE	N/A									
11525 N COMMUNITY HOUSE RD STE 450 CHARLOTTE, NC 28277 45-4235238												
(14) LAKE RIDGE AMBULATORY SURGERY CENTER LLC	HEALTH CARE	VA	PHC	RELATED	349,984	2,024,263		No		Yes		60 680 %
12825 MINNIEVILLE RD STE 204 WOODBRIDGE, VA 22192 45-5347932												

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (e) (h) (d) General Legal (g) Disproprtionate (k) (a) (b) Predominant Share of total | Share of end-Domicile Direct allocations? income(related Code V-UBI amount in IM Percentage Name, address, and FIN of Primary activity ownership

related organization	Timely decively	(State or Foreign Country)		unrelated, excluded from tax under sections 512-514)	income	of-year assets			Box 20 of Schedule K-1 (Form 1065)	Part	
				312-314)			Yes	No		Yes	No
(16) ALETA HEALTH LLC	MSO	DE	N/A								

2300 OPITZ BLVD WOODBRIDGE, VA 22191

18000 W SARAH LANE SUITE 250 BROOKFIELD, WI 53045

9840 WILLOWS ROAD NE SUITE

HIGHLAND CORE FIXED INCOME

C/O GTC 12 GILL ST SUITE 2600

C/O GTC 12 GILL ST SUITE 2600

HIGHLAND PUBLIC INFLATION

C/O GTC 12 GILL ST SUITE 2600

(4) HIGHLAND EQUITY FUND

(2) MEDSTREAMING LLC

REDMOND, WA 98052 45-1573625 (3)

WOBURN, MA 01801 47-4618533

WOBURN, MA 01801 47-4606269 (5)

WOBURN, MA 01801 47-4601867

HEDGES FD

RE RENTAL

SOFTWARE DEV

POOLED INV FD

POOLED INV FD

POOLED INV FD

WI

WA

DE

DE

DE

N/A

N/A

N/A

N/A

N/A

46-5661314 (1) OPACC I LLC

39-2021431

200

FUND

Form 990, Schedule R, Part IV - Ident						1			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b) continued (c)	i) on 512 (13) rolled
(1) SENTARA HOLDINGS INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1555638	HOLDING COMPANY	VA	N/A	С				Yes	No_
(1) SENTARA HEALTH PLANS INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 52-2368125	TPA	VA	N/A	С				Yes	
(2) OPTIMA HEALTH GROUP 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1473382	нмо	VA	N/A	С				Yes	
(3) OPTIMA HEALTH INSURANCE COMPANY 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1642752	HEALTH INSURANCE	VA	N/A	С				Yes	
(4) OPTIMA BEHAVIORAL HEALTH SERVICES 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 62-1382666	MENTAL HEALTH SVCS	VA	N/A	С				Yes	
(5) SENTARA VENTURES INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1688615	HOLDING COMPANY	VA	N/A	С				Yes	
(6) SENTARA OBICI PROFESSIONAL CENTER 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1445865	RE RENTAL	VA	N/A	С				Yes	
(7) SENTARA STRATEGIC SOLUTIONS INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1020941	HEALTH CARE	VA	N/A	С				Yes	
(8) SENTARA HEALTH PLANS OF OHIO INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 47-1509408	TPA	ОН	N/A	С				Yes	
(9) SENTARA HEALTH INSURANCE CO OF NC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 47-1888140	HEALTH INSURANCE	NC	N/A	С				Yes	
(10) SENTARA HEALTH PLANS OF NC INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 46-5510421	ТРА	NC	N/A	С				Yes	
(11) MANAGED CARE SERVICES INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 81-5421060	ALT HEALTH DELIVERY	VA	N/A	С				Yes	
(12) SENTARA SOUTHSIDE HEALTH SERVICES INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1417772	HEALTH SERVICES	VA	N/A	С				Yes	
(13) DOMINION HEALTH MEDICAL ASSOCIATES LTD 6015 POPLAR HALL DRIVE NORFOLK, VA 23502	PHYS PRACTICE	VA	N/A	С				Yes	
54-1060357 (14) SMG INNOVATIONS INC 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 20-3730331	HEALTH CARE	VA	N/A	С				Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) (b) (c) (d) (e) (f) (g) (h) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-year Percentage Section 512 related organization domicile entity (C corp, S corp, ıncome assets ownership (b)(13)(state or foreign or trust) controlled entity? country) Yes No (16) POTOMAC VENTURES CORP PHARMACY VA РОТОМАС 327,414 3,198,354 100 000 % Yes HOSPITAL CORP 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1441420 (1) ROCKINGHAM HEALTH SERVICES INC CONTRACTING SVCS VA N/A Yes 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 54-1721387 (2) MEDICAL BILLING SVCS VA N/A Yes MÁRTHA JEFFERSON MEDICAL ENTERPRISES INC 6015 POPLAR HALL DRIVE NORFOLK, VA 22911 54-1841528 OTHER INSURANCE CJ (3) BAY PRIMEX INSURANCE COMPANY LTD N/A Yes FUNDS PO BOX 1051 GRAND CAYMAN KY1-1102 CJ 98-0704114 (4) PHYS PRACTICE NC N/A Yes ALBEMARLE PHYSICIAN SERVICES-SENTARA

Yes

Yes

Yes

INC

(5)

CAIRO EG (7)

LTD

CJ

6015 POPLAR HALL DRIVE NORFOLK, VA 23502 26-4592192

BUILDING ASSOCIATION 6015 POPLAR HALL DRIVE NORFOLK, VA 23502 56-2295574

15 ANMAR IBN YASSER ST

27 HOSPITAL ROAD GEORGE TOWN KY1-9008

THE PORT WARWICK MEDICAL ARTS

(6) MEDSTREAMING EGYPT SOFTWARE

HIGHLAND DIRECT HEDGED EQUITY FUND

BUILDING ASSOCIATION

CONSULTING

INVESTMENT

VA

EG

CJ

N/A

N/A

N/A

Form 990, Schedule R, Part V - Transactions With Related Organizations (a) (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) 133,623,257 CORP BOOKS/REC (1) SENTARA HOSPITALS В SENTARA HOSPITALS 20,352,498 CORP BOOKS/REC (1) Μ (2) SENTARA HOSPITALS Ν 8,664,449 CORP BOOKS/REC (3) SENTARA MEDICAL GROUP C 19,026,526 CORP BOOKS/REC SENTARA MEDICAL GROUP CORP BOOKS/REC (4) Μ 19,611,423 (5) SENTARA MEDICAL GROUP 483,918 CORP BOOKS/REC Α SENTARA ENTERPRISES CORP BOOKS/REC (6) C 1,098,479 (7) SENTARA ENTERPRISES М CORP BOOKS/REC 1,039,983 (8) POTOMAC VENTURES CORP 33,769 CORP BOOKS/REC Α POTOMAC VENTURES CORP 381,549 CORP BOOKS/REC (9) 0 (10) SENTARA HEALTH PLANS L 676,024 CORP BOOKS/REC SENTARA LIFE CARE CORP C 56,556 CORP BOOKS/REC (11) (12) SENTARA RMH MEDICAL CENTER С 100,013 CORP BOOKS/REC (13) MARTHA JEFFERSON HOSPITAL С 136,444 CORP BOOKS/REC CORP BOOKS/REC (14)MPB В 3,630,701 (15) MPB Κ 593,371 CORP BOOKS/REC (16) MPB R 2,706,738 CORP BOOKS/REC (17) OPTIMA HEALTH PLAN 226,381 CORP BOOKS/REC