### DLN: 93493314000020

2019

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

**Return of Organization Exempt From Income Tax** 

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public.

► Go to <a href="https://www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information.

**Open to Public** Inspection

		nue Service		inning 01 01 2010 and anding 12	21 2010			
		e 2019 ca pplicable:	C Name of organization	inning 01-01-2019 , and ending 12	-31-2019	D Employe	r identií	fication number
		change	ASSOCIATION OF PUBLIC AND LAT UNIVERSITIES	ND-GRANT		53-0183		
□Na		-	Doing business as				240	
☐ Ini		turn n/terminated	APLU					
		d return	Number and street (or P.O. box if	mail is not delivered to street address) Room,	/suite	E Telephone	number	
□Ар	plicati	on pending	1307 NEW YORK AVENUE NW NO			(202) 47	8-6040	l
			City or town, state or province, co WASHINGTON, DC 200054722	untry, and ZIP or foreign postal code				
			<b>F</b> Name and address of princip	and officer:	11/ 3 -	<b>G</b> Gross reco		3,654,448 ————
			PETER MCPHERSON			s this a group retu	ırn for	□Yes <b>☑</b> No
			1307 NEW YORK AVENUE NW I WASHINGTON, DC 200054722		Н(Ь) А	subordinates? Are all subordinate	s	Yes No
I Ta:	x-exei	mpt status:	<i>'</i>			ncluded? f "No," attach a lis	st (see	
J W	ebsit	te:▶ WW	/W.APLU.ORG	4 (IIISELT 110.)		Group exemption r	•	,
<b>K</b> Forr	n of o	rganization:	Corporation Trust Ass	sociation 🔲 Other 🕨	<b>L</b> Year of	formation: 1887	<b>M</b> State	of legal domicile: DC
D	art I	Sum	MA 3 PL/					
Fa		Sumi Briefly des	cribe the organization's mission	or most significant activities:				
e)				JPPORT HIGH-QUALITY PUBLIC HIGHER	EDUCATION	٧.		
Governance	:							
EI .								
Ď.				iscontinued its operations or disposed of	f more than	25% of its net as		1 20
	l		of voting members of the govern	of the governing body (Part VI, line 1b)			3	26
Activities &	l		· -	calendar year 2019 (Part V, line 2a)			5	87
ME	l		• •	ecessary)	· . · . · .		6	325
ACI	l		•	art VIII, column (C), line 12			7a	0
	ь	Net unrel	ated business taxable income fro	om Form 990-T, line 39			7b	0
						Prior Year		Current Year
g,	8	Contribut	ions and grants (Part VIII, line 1h	1)		7,163,3	77	8,895,881
Ravenue	9	Program :	service revenue (Part VIII, line 2ç	11,570,10	53	11,399,398		
R⇒v	10	Investme	nt income (Part VIII, column (A),		-246,2	76	713,953	
	l		renue (Part VIII, column (A), lines				37	700
	_		<u>-</u>	nust equal Part VIII, column (A), line 12)		18,487,40		21,009,932
	l		, , ,	column (A), lines 1–3 )		3,170,4	0	3,651,320
	l		•	column (A), line 4) . . . . . . penefits (Part IX, column (A), lines 5-10)	,	8,553,04	_	9,637,854
Expenses	l	•	, , , ,	umn (A), line 11e)	′ <del> </del>	0,333,0	0	9,037,03-
De G	l		raising expenses (Part IX, column (D)	, ,,			+	
Щ	l		penses (Part IX, column (A), lines	· · · ———		6,963,8	57	7,004,462
	18	Total exp	enses. Add lines 13–17 (must ed	qual Part IX, column (A), line 25)		18,687,3	52	20,293,636
	19	Revenue	less expenses. Subtract line 18 f	from line 12		-199,9	51	716,296
Net Assets or Fund Balances					Begin	ning of Current Ye	ar	End of Year
sets	20	Total asse	ets (Part X, line 16)			17,413,2	19	22,982,514
A B	l		ilities (Part X, line 26)			5,193,7		9,666,629
S.E	l		s or fund balances. Subtract line			12,219,49		13,315,885
Pa	rt II	Signa	ature Block					
				mined this return, including accompanyi e. Declaration of preparer (other than o				
any k				e. Declaration of preparer (other than o	incer) is bas	sed on an informa-		willen preparer has
		*****	k			2020-11-09		
Sign		Signatu	ure of officer			Date		
Here		SCOTT	POWELL CHIEF FINANCIAL OFFICER					
			r print name and title					
		Pi	rint/Type preparer's name	Preparer's signature	Date		ΓΙΝ 0133273	4
Paid		<u> </u>	irmle name - A DOM HOLLD			self-employed		_
Pre		51	irm's name ► RSM US LLP			Firm's EIN ► 42-0	/ 14325 	
Use	On	ily ြ	irm's address ▶ 2021 L STREET NW 4	00		Phone no. (202) 29	93-2200	
			WASHINGTON, DC 2	20036				
May t	he IR	RS discuss	this return with the preparer sho	own above? (see instructions)			✓,	Yes 🗌 No

Forr	n 990 (2019)					Page <b>2</b>
Р	art III Statemen	t of Program Serv	vice Accomplis	hments		
	Check if Sch	edule O contains a re	sponse or note to	any line in this Part III .		🗹
1	Briefly describe the	organization's missio	n:			
HIG SER	H-QUALITY PUBLIC HI	GHER EDUCATION AN	ND IÍS MEMBER IN	ISTITUTIONS AS THEY P	ASSOCIATION'S OVERRIDING ERFORM THEIR TEACHING, F F OF POLICIES AFFECTING H	
2	-	n undertake any signif or 990-EZ?		vices during the year wh	ich were not listed on	Yes ☑ No
	If "Yes," describe th	nese new services on s	Schedule O.			
3	Did the organization	n cease conducting, o	r make significant	changes in how it condu	cts, any program	
	services?					. 🗌 Yes 🗹 No
	If "Yes," describe th	ese changes on Sche	dule O.			
4	Section 501(c)(3) a		ations are required	to report the amount of	argest program services, as grants and allocations to ot	
	(Code:	) (Expenses \$	4.057.565	including grants of \$	1,126,100 ) (Revenue \$	65,939 )
	See Additional Data	) (Expenses ¢	.,,,,,,,,,,			
4b	(Code:	) (Expenses \$	3,358,243	including grants of \$	238,012 ) (Revenue \$	3,011,514 )
	See Additional Data					_
4c	(Code:	) (Expenses \$	2,903,507	including grants of \$	1,542,643 ) (Revenue \$	13,575 )
	See Additional Data					· ·
	See Additional Data	a Table				
4d		vices (Describe in Sch	•			
	/ <b>-</b>	7,019,653 i	ncluding grants of	\$ 744,56	65 ) (Revenue \$	8,308,370 )
	(Expenses \$	7,7020,7000		<u>'</u>	, ,	

Pai	Checklist of Required Schedules			
	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 📆	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III $\ref{20}$ .	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part   St	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX or X as applicable.	ζ,		
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its tota assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 2	11f		No
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	J 12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Nο

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Par	Checklist of Required Schedules (continued)											
			Yes	No								
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes									
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes									
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No								
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b										
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c										
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d										
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No								
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L,</i> Part I	25b		No								
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No								
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L,</i> Part III	27		No								
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):											
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No								
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		No								
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No								
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No								
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No								
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No								
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No								
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No								
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No								
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No								
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line $2$	35b										
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No								
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No								
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes									
Pa	Statements Regarding Other IRS Filings and Tax Compliance											

**1**c

Yes Form **990** (2019)

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming 

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Pa	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  If "Yes," enter the name of the foreign country:  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	4a		No
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
_	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders			
a b	Gross income from members or shareholders			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C 14a	Enter the amount of reserves on hand	142		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a 14b		No
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		No
16	If "Yes," see instructions and file Form 4720, Schedule N.  Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  If "Yes," complete Form 4720, Schedule O.	16		No

orm	990 (2019)			Page <b>6</b>
Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  Check if Schedule O contains a response or note to any line in this Part VI	" resp	onse to l	ines
Se	ction A. Governing Body and Management			
_		$\blacksquare$	Yes	No
la	Enter the number of voting members of the governing body at the end of the tax year  26			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent  1b 26			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7</b> b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed▶  NY			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:  THE ASSOCIATION 1307 NEW YORK AVENUE NW STE 400 WASHINGTON, DC 20005 (202) 478-6040			
			orm 904	1 (2010)

<ul> <li>List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.</li> <li>Isist all of the organization's current key employees, if any. See instructions for definition of "key employee."</li> <li>List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations.</li> <li>List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations.</li> <li>List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$100,000 of reportable compensation from the organizations.</li> <li>Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.</li> <li>(A)  Name and title          (B)  Average hours per week (list any hours per week (list any hours per week (list any hours below dotted line)          (C)  Name and title          (D)  Reportable compensation from the organization and any officer and a director/trustee)          (D)  Reportable compensation from the organization of the organization of the organization from th</li></ul>	Form 990 (2019)											Pag	ge <b>7</b>
As Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear.  ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid.  ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee."  ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations for the order in which to list the persons above.  ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ (B)  Name and title  ■ (C)  Position (do not check more than subject or the organization or any related organization or trustee) and the organization or			Truste	es, I	Key	En	nploy	ees	, Highest Comp	ensated Employ	yees,		
La Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear.  List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.  List all of the organization's furrent key employees, if no. See instructions for definition of "key employee."  List all of the organization's furrent key employees, if any. See instructions for definition of "key employee."  List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 from the organization and any related organizations.  List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization or any current officer, director, or trustee.  (A)  Name and title  A Reportable compensation from the organization or any related organization or any new powers of the organization or any new powers or trustees or trustees that received, in the capacity as a former director, or trustee.  (B)  A Reportable compensation or trustee of the organization or trustee.  (C)  (B)  A Reportable compensation or from the organization or end to the compensation organization organizat	Check if Schedule O contains a	response or no	te to an	y line	in t	his	Part VI	١.				. [	
■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.  ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee."  ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.  ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.  ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization.  ■ List all of the organization which to list the persons above.  □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ (B)  Average hours per week (list any hours for related organizations below dotted line)  ■ (C)  Reportable compensation from the organization organization organization organization organizations organi	Section A. Officers, Directors, Tru	istees, Key E	mploy	ees,	an	d H	lighe	st C	Compensated En	nployees			
■ List all of the organization's current key employees, if any. See instructions for definition of "key employee."  ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations.  ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.  ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization. See instructions for the order in which to list the persons above.  □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ Check this box if neither the organization nor any related organization organization from the organization of related organizations below dotted line)  ■ Check this box if neither the organization below dotted line)  ■ Check this box if neither the organization or any related organization of from the organization of from the organization of the compensation from the organization and related organizations below dotted line)  ■ Check this box if neither the organization or any related organi	year.		•						, ,		-	n's ta	Κ
List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.      ● List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.      ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization.      ● List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization.      ● List all of the organization than \$10,000 of reportable compensation from the organization nor any related organization and any related organization compensated any current officer, director, or trustee.	of compensation. Enter -0- in columns (D), (	E), and (F) if no	compe	nsati	on w	/as	oaid.		.,				
who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.  ■ List all of the organization from the organization and any related organizations.  ■ List all of the organization from the organization and any related organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.  ■ List all of the organization's <b>former directors or trustees</b> that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organizations.  ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee)  ■ Check this box if neither the organization nor any related organization nor any related organization nor any related organization nor any related organization nor any neither the organization nor any neither than the organization nor any neither the organization nor any neither the organization nor any neither than the organization n													
■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.  Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.  (A)  Name and title  (B)  Average hours per week (list any hours below dotted line)  (C)  (D)  (E)  Reportable compensation from the organization (do not check more than one box, unless person is both an officer and a director/trustee)  (W-2/1099-MISC)  MISC)  (F)  Estimated amount of other compensation from the organization organization organization and related organizations.													
Average hours per week (list any hours for related organizations) below dotted line)    Continue to the person of the order in which to list the persons above.    Continue to the order in which to list the persons above.	of reportable compensation from the organiz	ation and any re	elated o	rgani	zatio	ons.			. ,	·	·		
(A) Name and title  (B) Average hours per week (list any hours for related organizations below dotted line)  (B) Average hours per week (list any hours for related organizations below dotted line)  (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (B) Average hours per week (list any hours for related organization (W-2/1099-MISC)  (B) Reportable compensation from the organizations (W-2/1099-MISC)  (W-2/1099-MISC)  MISC)  (F) Estimated amount of other compensation from the organization and related organizations organizations	organization, more than \$10,000 of reportab	le compensatio	n from t								Э		
Name and title  Average hours per week (list any hours for related organizations below dotted line)  Name and title  Average hours per week (list any hours for related organizations below dotted line)  Position (do not check more than one box, unless person is both an officer and a director/trustee)  Officer	Check this box if neither the organizatio	n nor any relate	d organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.			
it steed		Average hours per week (list any hours	than o is b	ne bo oth a direct	o no ox, u n of or/t	t che inles ficer	s pers	on	Reportable compensation from the organization	Reportable compensation from related organizations	Estir amount compe fror	nated of oth nsation the	n
See Additional Data Table		organizations below dotted	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		` MİSC)	rel	ated	
	See Additional Data Table												
													—
													—

142 LARKIN STREÉT MADISON, WI 53705

1156 15TH STREET NW SUITE 850 WASHINGTON, DC 20005

compensation from the organization ▶ 8

HCM STRATEGISTS

Form 99	90 (2019)														Page <b>8</b>
Part V	Section A. Officers, Direct	tors, Trustees	, Key	Emp	loye	es,	and	High	nest Cor	mpens	ated	Employee	s (cor	itinued)	
	<b>(A)</b> Name and title	(B) Average hours per week (list any hours	than o	one bo	ox, u an off	ot che unles fficer	eck moss ss pers r and a tee)	rson	Repo compe froi organ	( <b>D)</b> ortable ensatior m the nization	,	(E) Reportab compensat from relat organizatio	tion ted ons	Estir amount compe fron	F) mated c of other ensation n the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		2/1099- ISC)		(W-2/109 MISC)	9-	rela	ation and ated izations
See Ad	ditional Data Table	<u> </u>	<u> </u>	Ť	<u>                                     </u>		#ed	<u>                                     </u>			_				
	Illiotidi Data Table					<del> </del>	-	+-'			_				
					Ľ						$\perp$				
		<u> </u>	-	-	<u>                                     </u>	<u> </u>	<del> </del>	<u>                                     </u>			$\perp$				
		<u> </u>			<del>   </del>	<del> </del>	+	+			+				
											$\perp$				
					<u> </u>	<u> </u>	lacksquare	<u> </u>			_			<del>_</del> _	
				-	1	+	_	+-'	-		+				
1b Su	b-Total	<u> </u>	<del></del>	<u>.                                    </u>	<u>,</u>	<u></u>	<u> </u>	ســــــــــــــــــــــــــــــــــــــ	<u> </u>				$\dashv$		
c Tot	tal from continuation sheets to Patal (add lines 1b and 1c)	Part VII, Section	Α				<b>&gt;</b>	_	3,	266,235			0		655,113
2 To	Fotal number of individuals (including of reportable compensation from the	g but not limited	to thos				e) who	rec	eived mo	re than	\$100	,000			
<b>3</b> D	201 Mar automotion liet any former	- fficar director	truct	k		nl		h:		oneal	د-ما م	laves on		Yes	No
lir	Did the organization list any <b>former</b> of ine 1a? <i>If "Yes," complete Schedule 3</i>	J for such individ	dual .	•	•	٠		•			•		3	;	No
01	For any individual listed on line 1a, is organization and related organization ndividual											he 	4	l Yes	
	Did any person listed on line 1a receing services rendered to the organization									tion or i	individ	dual for	5	_	No
Sect	tion B. Independent Contract	tors													
<b>1</b> C	Complete this table for your five high from the organization. Report comper	nest compensate											compe	nsation 	
	Name	(A) and business addre	266								Descrip.	(B) tion of service	26		(C) ensation
CORNER	RSTONE LLC	and basiness	33							ADVOCA			.5	,	1,228,412
	INE AVENUE SW 7TH FLOOR IGTON, DC 20024								ļ						
	ATIONAL FOOD POLICY RESEARCH INSTI									RESEARC	CH ST	JDY			299,468
WASHING	STREET NW IGTON, DC 20005														- 300
	COPPERMINE ROAD SUITE 307									ADVOCA	CY SE	RVICES			278,330
RICHARD	DN, VA 20171 D KLEMME, KKIN STREET				—			—		CONSUL	TING				211,204

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

158,680

BUSINESS MANAGEMENT CONSULTING

		Statement	of F	Pavar						Page <b>9</b>
Part	VIII	<del></del>			respo	onse or note to anv	line in this Part VIII			🗆
		33.100					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
s s	18	Federated campa	aigns	· . [	1a			revenue		312 311
Contributions, Gifts, Grants and Other Similar Amounts		<b>b</b> Membership dues	s .	. [	<b>1</b> b					
S, Gr		c Fundraising even		Ŀ	<b>1</b> c					
Sifts Iar J		<ul><li>d Related organiza</li><li>e Government grants</li></ul>		Ŀ	1d	2 022 040				
ıs, ( imi		All other contribution		Ļ	1e	2,822,918				
Contributions, Gifts, Grants and Other Similar Amounts		and similar amounts above			1f	6,072,963				
ig ja	,	g Noncash contributio lines 1a - 1f:\$	ns in	cluded in	1g					
on of		<b>h Total.</b> Add lines :	1a-1	f	<u>-9</u>	•				
						Business Code	8,895,881	T		T
	2a	MEMBER DUES & ASS	SESS	MENTS		900099	9,524,808	9,524,808		
ne ne	h	MEETINGS & SEMINA	RS				1,874,590	1,874,590		
Program Service Revenue	U					900099				
ice	c									
Serv	d	1								
un	u									
Yogı	е									
-	f	All other program	serv	rice revenue.						
	g	Total. Add lines 2	2a-2	f	•	11,399,398				
		Investment income similar amounts)		luding divide		nterest, and other	184,911			184,911
	4	Income from invest	mer	nt of tax-exe	mpt bo	ond proceeds				
	5	Royalties		(i) Rea		Þ	•			
				(1) Rea	11	(ii) Personal	-			
		Gross rents Less: rental	6a				_			
	_	expenses	6b							
	С	Rental income or (loss)	6c							
	c	Net rental income	or	(loss)		<u> </u>	<u> </u>			
	_	Constant		(i) Securi	ties	(ii) Other	_			
	/a	Gross amount from sales of assets other	7a	3,1	173,558	3				
		than inventory					-			
	b	Less: cost or other basis and sales expenses	7b	2,6	544,516	5				
		·	7c		-20.042					
		Gain or (loss)  Net gain or (loss)			29,042			:		529,042
as l		Gross income from fu		ising events						
Other Revenue		(not including \$contributions reported								
3ev		See Part IV, line 18			8a 8b		_			
er		Less: direct expen Net income or (los				ents	_			
	_									
	Уa	Gross income from See Part IV, line 19			9a					
		Less: direct expen			9b		]			
	C	: Net income or (los	s) fr	om gaming	activiti	ies <b>&gt;</b>	1			
	10	aGross sales of inve returns and allowa	ento	ry, less						
	ŀ	Less: cost of good			10a 10b		-			
		Net income or (los					_			
		Miscellaneo	us R			Business Code				
	11	•aMISCELLANEOUS				90009	9 700			700
	b	<b></b>								
	_									
	c									
		All other revenue								
		Total. Add lines 1				•	700	)		
	12	<b>Total revenue.</b> S	ee ir	structions .	• •	• • • •	21,009,932	11,399,398		0 714,653

For	n 990 (2019)				Page <b>10</b>
Р	art IX Statement of Functional Expenses				
	Section $501(c)(3)$ and $501(c)(4)$ organizations must $c$		_	ns must complete colu	· · · · · · · · · · · · · · · · · · ·
	Check if Schedule O contains a response or note to an	y line in this Part IX		(0)	🗹
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	3,626,955	3,626,955		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	24,365	24,365		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,166,385	2,521,682	644,703	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,009,852	3,979,357	1,030,495	
	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	433,557	351,957	81,600	
9	Other employee benefits	500,545	401,236	99,309	
	Payroll taxes	527,515	438,151	89,364	
	Fees for services (non-employees):		,		
	a Management				
	b Legal	65,419	31,564	33,855	
	Accounting	81,832	,	81,832	
	d Lobbying				
	e Professional fundraising services. See Part IV, line 17				
	Investment management fees				
	3 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,497,908	2,341,263	156,645	
12	Advertising and promotion	14,842	11,252	3,590	
	Office expenses	493,069	158,944	334,125	
	Information technology	398,385	220,685	177,700	
	Royalties	330,303	220,003	177,700	
		398,176	17,324	380,852	
	Occupancy	1,113,707	1,032,863	80,844	
	Payments of travel or entertainment expenses for any federal, state, or local public officials	1,113,707	1,032,803	00,044	
19	Conferences, conventions, and meetings	1,633,551	927,683	705,868	
	Interest	26,534	,	26,534	
	Payments to affiliates	,		,	
	Depreciation, depletion, and amortization	98,806	78,861	19,945	
	Insurance		,		
	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a BAD DEBT EXPENSE	94,672		94,672	
	L CURCOUNTIONS REFERENCE	84,959	63,731	21,228	
	b SUBSCRIPTIONS, REFERENC	ŕ	·	21,220	
	c MISCELLANEOUS	1,917	1,917		
	d CONTRIBUTIONS & PRIZES	685	685		
_	e All other expenses		1,108,493	-1,108,493	
	Total functional expenses. Add lines 1 through 24e	20,293,636	17,338,968	2,954,668	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				
	Check here ► L1 ii following SUP 98-2 (ASC 958-720).				

basis. Complete Part VI of Schedule D

Other assets. See Part IV, line 11 .

Investments—publicly traded securities .

Investments—other securities. See Part IV, line 11 .

Secured mortgages and notes payable to unrelated third parties

Other liabilities (including federal income tax, payables to related third parties,

Unsecured notes and loans payable to unrelated third parties

Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions

complete lines 29 through 33.

Total net assets or fund balances

Investments-program-related. See Part IV, line 11

b Less: accumulated depreciation

Intangible assets .

Form 990 (2019)

11

12

13

14

15

23

24

25

26

27

28

31

32

33

Fund Balances

٥ 29

Assets 30 11

12 13

14

23

24

25

26

27

28

29

30

31

32

33

332,255 **15** 

5,711,229

1,315,532

299,843

5.193.723

10,538,987

1,680,509

12,219,496

17,413,219

Page **11** 

6.539.391

438.999

1,063,861

406,587

9.666.629

11,532,555

1,783,330

13,315,885

22,982,514

Form 990 (2019)

	Check if Schedule O contains a response or note to any line in this Part IX			🗀
		<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	Cash-non-interest-bearing	571,903	1	1,073,105
	Savings and temporary cash investments	6,482,803	2	10,645,276
:	Pledges and grants receivable, net		3	

3 1.246.407 1,297,787 Accounts receivable, net . Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). 6 7 Notes and loans receivable, net . . . Assets 8 Inventories for sale or use . Prepaid expenses and deferred charges .

114,854 9 132,994 10a Land, buildings, and equipment: cost or other 10a 5.260,898 10b 2,405,936 2,953,768 10c 2,854,962

	1		· '		l '
	16	Total assets. Add lines 1 through 15 (must equal line 34)	17,413,219	16	22,982,514
	17	Accounts payable and accrued expenses	612,189	17	1,134,905
	18	Grants payable		18	
	19	Deferred revenue	2,966,159	19	7,061,276
	20	Tax-exempt bond liabilities		20	
Ś	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
abilitie	21	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	

3a

3b

Yes

Yes (2019)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

#### Additional Data

Software ID:

Software Version:

Name: ASSOCIATION OF PUBLIC AND LAND-GRANT

UNIVERSITIES

**EIN:** 53-0183246

Form 990 (2019)

Form 990, Part III, Line 4a:

ACADEMIC AFFAIRS CONDUCTS STUDIES, ISSUES REPORTS, AND MAKES PRESENTATIONS INTENDED TO IMPROVE THE UNDERSTANDING OF THE ACADEMIC UNDERTAKINGS OF OUR MEMBERS. IN RECENT TIMES IT HAS DEVOTED SPECIAL ATTENTION TO UNDERGRADUATE EDUCATION, INCLUDING ACCESS, COST, FINANCIAL AID, OUALITY, TIME TO DEGREE, AND ACCOUNTABILITY, THE STRATEGIC ANALYSIS AND PROJECTS GROUP HAS CARRIED OUT A NUMBER OF PROJECTS RELATED TO PROVIDING GREATER ACCOUNTABILITY AND CAPTURING MORE ACCURATE DATA (E.G., VOLUNTARY SYSTEM OF ACCOUNTABILITY, STUDENT ACHIEVEMENT MEASURE). OTHER PROJECTS HAVE WORKED TO IMPROVE AND EXPAND THE USE OF LEARNING TECHNOLOGIES TO ACHIEVE HIGHER QUALITY LEARNING WHILE CONTAINING COSTS (PERSONALIZED LEARNING CONSORTIUM).

# THE COMMISSION ON FOOD, ENVIRONMENT, AND RENEWABLE RESOURCES (CFERR) FOCUSES ON CROSS-CUTTING ISSUES RELATED TO AGRICULTURE, FORESTRY, HUMAN SCIENCES, NATURAL RESOURCES, ECOLOGICAL SCIENCES, OCEANS AND ATMOSPHERE, AND VETERINARY MEDICINE IN THE FUNCTIONAL AREAS OF RESEARCH, EXTENSION. AND ACADEMIC PROGRAMS. THE COMMISSION SEEKS TO FORMULATE AND IMPLEMENT AN INTEGRATED FEDERAL RELATIONS PROGRAM AND FORMULATE

Form 990, Part III, Line 4b:

CONGRESSIONAL BUDGET RECOMMENDATIONS IN HIGH-PRIORITY AREAS OF NATIONAL CONCERN.

### Form 990, Part III, Line 4c: CRUCIAL ROLE IN ANCHORING THE COMMUNITY, FOSTERING NEIGHBORHOOD AND ECONOMIC DEVELOPMENT OF THEIR CITIES, AND ADVANCING THE HEALTH,

EDUCATION, AND WELL-BEING OF CITY RESIDENTS.

OFFICE OF URBAN INITIATIVES - THE OFFICE OF URBAN INITIATIVES' MAIOR FOCUS IS PUBLIC RESEARCH UNIVERSITIES LOCATED IN URBAN CENTERS WHICH PLAY A

Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

SUCCESS, ECONOMIC DEVELOPMENT, AND INFORMATION TECHNOLOGY

Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

(Code: ) (Expenses \$ 2,413,026 including grants of \$ 591,964 ) (Revenue \$ 158,308) RESEARCH, INNOVATION, AND STEM POLICY: THE OFFICE OF RESEARCH, INNOVATION, AND STEM POLICY'S MAJOR FOCUS IS THE SCIENCE AND

MATH TEACHER IMPERATIVE, A LONG-TERM EFFORT TO ADDRESS THE SHORTAGE OF WELL-OUALIFIED SCIENCE AND MATH TEACHERS.

(Code: including grants of \$ 152,601 ) (Revenue \$ ) (Expenses \$ 4.606.627 8.150.062 )

ALL OTHER PROGRAMS INCLUDING: INTERNATIONAL PROGRAMS, CONGRESSIONAL AFFAIRS, PUBLIC AFFAIRS, DATA & ANALYTICS, ACCESS &

(A) (E) (B) (C) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

	any hours					ustee)		organization	from the		
	for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
ROBERT JONES CHAIR	1.00	×		х				0	0	0	
WADED CRUZADO CHAIR-ELECT	1.00	X		х				0	0	0	
MICHAEL DRAKE	1.00	Х		Х				0	0	0	

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CHAIR								
WADED CRUZADO	1.00	v		_			0	
CHAIR-ELECT		^		^			0	
MICHAEL DRAKE	1.00	x		x			0	
PAST-CHAIR		^		^			0	
REBECCA BLANK	1.00							
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and Independent Contractors

CHAIR, COUNCIL OF PRESIDEN

SEC, CNCL OF PRES (FROM 11/19)

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**GARY MAY** 

MAKOLA ABDULLAH

AT-LARGE MEMBER

JOSEPH GLOVER

MONICA RAO

DIRECTOR

DIRECTOR

GINA DALY

DIRECTOR

DIRECTOR

SARAH NUSSER

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
DANA TOPOUSIS DIRECTOR	1.00	Х						0	0	0
DENISE MAYBANK DIRECTOR	1.00	Х						0	0	0
MICHAEL RAO DIRECTOR	1.00	Х						0	0	0
HAVIDAN RODRIGUEZ DIRECTOR	1.00	X						0	0	0
PATRICK GALLAGHER DIRECTOR	1.00	X						0	0	0
CHAD WOOTTON	1.00								0	

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HAVIDAN RODRIGUEZ
DIRECTOR
PATRICK GALLAGHER
DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

TIM SANDS

DIRECTOR

DIRECTOR

NOELLE CROCKETT

ORLANDO MCMEANS

JOHNATHAN PRUITT

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

1	1 6	1				/	·	(11, 2,4,000	(14) 2/1000	organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations	
MUN CHOI AT-LARGE MEMBER	1.00	Х						0	0	0	
SUSAN COLE AT-LARGE MEMBER	1.00	Х						0	0	0	
MARTIN MEEHAN AT-LARGE MEMBER	1.00	Х						0	0	0	
SAMUEL STANLEY AT-LARGE MEMBER	1.00	Х						0	0	0	
JOSEPH STEINMETZ	1.00	X						0	0	0	

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SAMUEL STANLEY
AT-LARGE MEMBER
JOSEPH STEINMETZ
AT-LARGE MEMBER

ROBERT NELSEN

ROBERT CARET

STEVEN LEATH

KENT SMITH JR

JOHN LATINI

DIRECTOR (TO 11/19)

DIRECTOR (TO 11/19)

AT-LARGE MEMBER

...... PAST-CHAIR (TO 11/19)

SEC, CNCL OF PRES (TO 11/19)

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	ally flours	I allu	a un	ecto		ustee	′ I	Organization	organizations from the		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
TERI LUCIE THOMPSON DIRECTOR (TO 11/19)	1.00	X						0	0	0	
JAVAUNE ADAMS-GASTON DIRECTOR (TO 11/19)	1.00	X						0	0	0	
SANDRA BROWN DIRECTOR (TO 11/19)	1.00	X						0	0	0	
MARK ROSENBERG DIRECTOR (TO 11/19)	1.00	X						0	0	0	
ERIC BARRON	1.00	X						0	0	0	

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DIRECTOR (TO 11/19)
MARK ROSENBERG
DIRECTOR (TO 11/19)
ERIC BARRON

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DIRECTOR (TO 11/19)

DIRECTOR (TO 11/19)

DIRECTOR (TO 7/19)

.....

AT-LARGE MEMBER (TO 11/19)

AT-LARGE MEMBER (TO 11/19)

AT-LARGE MEMBER (TO 11/19)

HARRIS PASTIDES

MARK BECKER

RITA CHENG

JUDY GENSHAFT

HAROLD MARTIN

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

	any hours	and	a dir	ecto	r/tr	ustee)	)	organization	from the		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
KIRK SCHULZ AT-LARGE MEMBER (TO 11/19)	1.00	х						0	0	0	
VISTASP KARBHARI AT-LARGE MEMBER (TO 11/19)	1.00	х						0	0	0	
M PETER MCPHERSON	37.50			х				558,916	0	50,766	

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43,093

42,766

27,377

48,344

46,636

39,899

50,158

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172,420

156,416

301,465

212,058

200,351

188,476

AT-LARGE MEMBER (TO 11/19)						
VISTASP KARBHARI	1.00	x			0	
AT-LARGE MEMBER (TO 11/19)					Ĭ	
M PETER MCPHERSON	37.50		<		558,916	
PRESIDENT			^		330,910	
HOWARD GOBSTEIN	37.50		>		183,376	
			 ^		103,370	

37.50

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and Independent Contractors

EXECUTIVE VP

**EMILY VAN LOON** 

CFO, TREASURER

JEAN MIDDLETON

VP, CHIEF OF STAFF

DOUGLAS L STEELE

SVP CAO

SHARI GARMISE

JEFFREY LIEBERSON

VP FOOD AG NATURAL RESOURC

VP URBAN INITIATIVES & ED USU

SVP OF PUBLIC AFFAIRS & CHIEF STRATEGY OFFICER

BERNARD ANTHONY MAIR

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Average Estimated than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation and a director/trustee)

organization

156,767

136,352

124,795

122,035

117,805

organizations

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38,948

33,449

28,659

34,062

34,687

from the

any hours

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	411, 10415	an a	u un			45000,		(W- 2/1099- (W- 2/1099- organization a			
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations	
CRAIG LINDWARM VICE PRESIDENT OGA	37.50				х			165,447	0	26,701	
EUGENE L ANDERSON VP OF OAS	37.50				х			165,424	0	42,207	
MONTAGUE DEMMENT  VP OF INTERNATIONAL PROGRAMS	37.50				х			152,088	0	22,453	
BRYAN J COOK VP DATA POLICY ANALYSIS	37.50				х			152,044	0	44,908	
KAREN K VIGNARE	37.50										

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BRYAN J COOK
VP DATA POLICY ANALYSIS
KAREN K VIGNARE
PLC EXECUTIVE DIRECTOR

SHEILA A MARTIN

**EDDIE GOUGE** 

ANNE-CLAIRE HERVY

DIRECTOR AG ED BAA

ASSOCIATE VP IP

WENDY FINK

VP ECON DEV COM ENGAGEMENT

EXECUTIVE DIRECTOR CARET

efile GRAPHIC print - DO NO			<u>it - DO NOT PF</u>	ROCESS	As Filed Data -			DLN: 9	3493314000020
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990EZ)			Complet	e if the or	ganization is a sect 4947(a)(1) nonexe ▶ Attach to Form !	ion 501(c)(3) c mpt charitable 990 or Form 99	organization or trust. 0-EZ.	a section	2019
Department of the Treasury  Internal Revenue Service			► Go to	<u>www.irs.</u>	<i>gov/Form</i> 990 for in	nstructions and	I the latest info	rmation.	Open to Public Inspection
Nam	e of th	he organiza						Employer identific	ation number
ASSOCIATION OF PUBLIC AND LAND-GRA								53-0183246	
	rt I				<b>s</b> (All organization it is: (For lines 1 thro			ee instructions.	
1	rgamz		•		ociation of churches	•	•	(A)(i).	
2		·		ŕ	.)(A)(ii). (Attach Sch			()(-)-	
3					ice organization descr	,	, ,	iii).	
4		·	•	•	-			,. L <b>70(b)(1)(A)(iii)</b> . E	nter the hospital's
·	Ш	name, city,		on operate	a in conjunction with	a nospital descri	bed iii section i	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	inter the hospitars
5			ation operated for ( <b>iv).</b> (Complete Pa		of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local gove	rnment or	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	)(v).	
7	✓		ation that normally $0(b)(1)(A)(vi)$ .			s support from a	governmental u	nit or from the gener	al public described in
8				-	170(b)(1)(A)(vi).	(Complete Part I	I.)		
9					scribed in <b>170(b)(1)</b> e instructions. Enter				ege or university or a
10		from activit investment	ies related to its é	exempt fund ated busine	tións—subject to cert ss taxable income (le	tain exceptions, a	and (2) no more	s, membership fees, than 331/3% of its su ses acquired by the c	
11		An organiza	ation organized an	d operated	exclusively to test for	r public safety. S	ee section 509	(a)(4).	
12		more public	ly supported orga	nizations de		09(a)(1) or sec	ction 509(a)(2)	of, or to carry out th ). See section <b>509(</b> a 12e, 12f, and 12g.	
а		organizatio		regularly ap				ration(s), typically by If the supporting orga	
b		manageme		ng organiza	tion vested in the san			rganization(s), by ha le the supported orga	_
С		Type III f	inctionally integ	<b>rated.</b> A su				nd functionally integra	ted with, its
d		Type III n	on-functionally integrated. The o	integrated Irganization	. A supporting organi	zation operated fy a distribution	in connection wit		nization(s) that is not uirement (see
e		Check this	box if the organiza	ation receive		ation from the II		pe I, Type II, Type II	I functionally
f	Enter		of supported orga			-			
g	Provi	de the follow	ing information ab	out the sup	pported organization(	s).			
	(i) N	Name of supp organizatior		ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the orgin your govern	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
			I						
Tota			tion Act Notice,			Cat. No. 11285			90 or 990-EZ) 2019

Public support. Subtract line 5

Section B. Total Support Calendar year **(b)** 2016 (a) 2015 (or fiscal year beginning in) ▶ 3,292,191 5,488,265 Amounts from line 4. . Gross income from interest, dividends, payments received on 45,943 securities loans, rents, royalties and

from line 4.

11

income from similar sources. . . Net income from unrelated business activities, whether or not the business is regularly carried on. . 10 Other income. Do not include gain 752 or loss from the sale of capital

Section C. Computation of Public Support Percentage

assets (Explain in Part VI.). . **Total support.** Add lines 7 through 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

15 Public support percentage for 2018 Schedule A, Part II, line 14 . . . . . . . . . . . . . . . . .

Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) . . . . . . . . . .

3,124

16a 33 1/3% support test-2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box h 33 1/3% support test-2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 

17a 10%-facts-and-circumstances test-2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

h 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

60,776

69,221 20,011

5,868,111

(c) 2017

88,077

137

12

14

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Schedule A (Form 990 or 990-EZ) 2019

7,163,377

(d) 2018

(e) 2019 8,895,881 184,911

700

16,814,929

30,707,825

448,928

24,724

31,181,477

57,583,655

53.930 %

49.240 %

(f) Total

Р	art III Support Schedule for						
	(Complete only if you cl						er Part II. If
S	the organization fails to ection A. Public Support	quality under	the tests listed i	pelow, please co	ompiete Part II.)		
30	Calendar year	( ) 2015	(1) 2016	( ) 2247	(1) 2010	( ) 2010	(O.T.)
	(or fiscal year beginning in) ▶	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.").						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513  Tax revenues levied for the						
•	organization's benefit and either paid						
_	to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
<b>L</b>	3 received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
Se	ection B. Total Support		1	<del></del>			Г
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975.						
С	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
12	(Explain in Part VI.) <b>Total support.</b> (Add lines 9, 10c,						
13	11, and 12.).						
14	First five years. If the Form 990 is for	the organization	n's first, second, th	nird, fourth, or fift	h tax year as a sec	tion 501(c)(3) o	ganization <u>,</u>
	check this box and <b>stop here</b>						▶ ⊔
	ection C. Computation of Public S			! (6))		1 1	
15	Public support percentage for 2019 (lin		•			15	
16	Public support percentage from 2018 S	-	<u> </u>			16	
	ection D. Computation of Investr Investment income percentage for 201			line 13 column (f	:))	17	
17 10	Investment income percentage for 201	-		-		17	
18 10-	331/3% support tests—2019. If the		•			18   33 1/3% and lin	e 17 is not
	more than 33 1/3%, check this box and s						
	more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the						
ט	not more than 33 1/3%, check this box	-			•		_
20	Private foundation. If the organization	-	-				
	Frivate foundation. If the organization	ni ulu not check a	a DOX ON UNE 14, I	.a, or iad, check	, unis pox and see I	HSGRUCGONS	. 📂 📖

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

10a

answer line 10b below.

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document).

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6

supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

8 complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

```
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

organization had an interest? If "Yes," provide detail in Part VI.

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

9b

```
Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in
which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
```

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

	edule A (101111 550 01 550 E2) 2015			age 3
Pa	rt IV Supporting Organizations (continued)			
_			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
		11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .	11c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that	-		
2	operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.			
S	ection C. Type II Supporting Organizations			
_			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the	1		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
S	ection D. All Type III Supporting Organizations			
_			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).			
_		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax			
	year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions):		
	The organization satisfied the Activities Test. Complete line 2 below.			
	b			
•	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.	ſ	Yes	No
•	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
ı	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
•	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard.	3h		

3b

	ule A (Form 990 or 990-EZ) 2019			Pag
ar	Type III Non-Functionally Integrated 509(a)(3) Supporting O	)rgani:	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
5	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
3	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see

2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in <b>Part VI</b> ). See instructions	
7	Total annual distributions. Add lines 1 through 6.	

5	Qualified set-aside amounts (prior IRS approval require			
6	Other distributions (describe in <b>Part VI</b> ). See instruction			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to whe details in <b>Part VI</b> ). See instructions	nich the organization is respon	sive (provide	
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(ii) Underdistributions	(iii) Distributable	

other distributions (describe in Fair Vz), see instructions					
7 Total annual distributions. Add lines 1 through 6.					
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions					
9 Distributable amount for 2019 from Section C, line 6					
10 Line 8 amount divided by Line 9 amount					
(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019			
	Underdistributions	Distributable			

Schedule A (Form 990 or 990-EZ) (2019)

3 Excess distributions carryover, if any, to 2019:

g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

a Applied to underdistributions of prior years b Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2020. Add lines

**a** Excess from 2015. . . . . **b** Excess from 2016. . . . . c Excess from 2017. . . . . **d** Excess from 2018. . . . . e Excess from 2019. . . . .

j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7:

a From 2014. . . . . . **b** From 2015. . . . . . . . . . c From 2016. . . . . . **d** From 2017. . . . . . . e From 2018. . . . . . f Total of lines 3a through e

instructions)

See instructions.

3j and 4c. 8 Breakdown of line 7:

\$

Schedule A (Form 990 or 990-EZ) 2	019 Page	è 8
Section A, lines 1, 2, 3 Part IV, Section D, line	mation. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Bb, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; es 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See	
	Facts And Circumstances Test	
990 Schedule A, Supplemen	tal Information	_
Return Reference	Explanation	
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	INCOME FROM ACTIVITIES THAT ARE NOT REGULARLY CARRIED ON	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

## Political Campaign and Lobbying Activities

▶Go to www.irs.gov/Form990 for instructions and the latest information.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493314000020

Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then
- Section 527 organizations: Complete Part I-A only.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c • Section 501(c)(4), (5), or (6) organizations: Complete Part III. **Employer identification number** 

(Proxy Tax) (see separate instructions), then Name of the organization ASSOCIATION OF PUBLIC AND LAND-GRANT UNIVERSITIES 53-0183246

Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 ...... 1 Enter the amount of any excise tax incurred by organization managers under section 4955 ...... If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ..... 3

☐ Yes □ No Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV.

Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities .....

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.......

Did the filing organization file Form 1120-POL for this year?

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated

fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none, enter -0-. 2 5

247,863

Grassroots nontaxable amount

(150% of line 2d, column (e))

Grassroots lobbying expenditures

Grassroots ceiling amount

250,000

250,000

250,000

Schedule C (Form 990 or 990-EZ) 2019

997,863

1.496.795

Return Reference

For e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(	a)	(b)	)
ctivi		Yes	No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?				
j	Total. Add lines 1c through 1i				
a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	TO 1 CT 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	)(5), o	r secti	on	
	,	)(5), o	r secti		. N
ar	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).		r secti	Yes	s N
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?		r secti	Yes	s N
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?		E	Yes	s N
Par	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?		 	Yes 1 2 3	
'ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?	 		Yes 1 2 3 on 501(	
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?	 		Yes 1 2 3 on 501(	
'ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?	)(5), o		Yes 1 2 3 on 501(	
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year	)(5), o III-A		Yes 1 2 3 on 501(	
ar ar b	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year	(5), o III-A 1 2a 2b		Yes 1 2 3 on 501(	
ar ab	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total	(5), o III-A 1 2a 2b 2c		Yes 1 2 3 on 501(	
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	(5), o III-A 1 2a 2b		Yes 1 2 3 on 501(	
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  LIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political	(5), o IIII-A 1 2a 2b 2c 3		Yes 1 2 3 on 501(	
ar 2 3 ar b	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does	(5), o III-A 1 2a 2b 2c		Yes 1 2 3 on 501(	

Explanation

**SCHEDULE D** 

DLN: 93493314000020

OMB No. 1545-0047

# **Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

De

(Form 990)

-	nal Revenue Service ► Go to <u>www.irs.gov/F</u>	orm990 for instructions and th	he latest inforr	nation.	Ins	spection
	ame of the organization			Employer	identification	number
	SOCIATION OF PUBLIC AND LAND-GRANT IIVERSITIES			53-018324	6	
Pa	art I Organizations Maintaining Donor A	dvised Funds or Other Sim	ilar Funds or	Accounts	5.	
	Complete if the organization answered			(1) 5		
	Takal mumahay at and at wasy	(a) Donor advised f	unds	<b>(b)</b> Fu	nds and other	accounts
1 2	Total number at end of year					
3	Aggregate value of contributions to (during year)  Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
	Did the organization inform all donors and donor ad	viceus in weiting that the assets h	ald in dancy adv	iood fiyoda a	.va tha	
5	organization's property, subject to the organization'					Yes 🗌 No
6	Did the organization inform all grantees, donors, an charitable purposes and not for the benefit of the doprivate benefit?	onor or donor advisor, or for any o	other purpose co		for permissible	Yes 🗆 No
Pa	<b>Conservation Easements.</b> Complete if the organization answered	"Yes" on Form 990, Part IV,	ine 7.			
1	Purpose(s) of conservation easements held by the o	rganization (check all that apply)				
	Preservation of land for public use (e.g., recrea	ation or education)	servation of an l	nistorically in	nportant land a	area
	Protection of natural habitat	☐ Pres	servation of a ce	rtified histor	ric structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contrib	ution in the form	n of a conse	rvation	
_	easement on the last day of the tax year.	a a quamica componitation commis			d at the End o	of the Year
а	Total number of conservation easements		L	2a		
b	Total acreage restricted by conservation easements			2b		
C	Number of conservation easements on a certified his	storic structure included in (a)		2c		
d	Number of conservation easements included in (c) a structure listed in the National Register	cquired after 7/25/06, and not on	a historic	2d		
3	Number of conservation easements modified, transf	erred, released, extinguished, or	terminated by tl	ne organizat	ion during the	
4	Number of states where property subject to conserv	ration easement is located 🕨				
5	Does the organization have a written policy regarding and enforcement of the conservation easements it h	ng the periodic monitoring, inspectoolds?	tion, handling o	violations,	☐ Yes	□ No
6	Staff and volunteer hours devoted to monitoring, in:	specting, handling of violations, a	nd enforcing cor	nservation e	asements durir	ng the year
7	Amount of expenses incurred in monitoring, inspect  \$ \begin{align*}	ing, handling of violations, and en	nforcing conserv	ation easem	ents during the	e year
8	Does each conservation easement reported on line 2 and section 170(h)(4)(B)(ii)?			0(h)(4)(B)(i	)	□ No
9	In Part XIII, describe how the organization reports of balance sheet, and include, if applicable, the text of				t, and	_ NO
Pai	the organization's accounting for conservation easer  TI III Organizations Maintaining Collection		ures, or Othe	r Similar	Assets.	
	Complete if the organization answered					
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIII, the text of the footnote to its f	for public exhibition, education, of	or research in fu			
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for following amounts relating to these items:					
	(i) Revenue included on Form 990, Part VIII, line 1 .			🕨 \$		
	(ii)Assets included in Form 990, Part X					-
2	If the organization received or held works of art, his following amounts required to be reported under SF	torical treasures, or other similar	assets for finan			
а		, , ,		<b>&gt;</b> \$		
b				•		

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2019

 $\boldsymbol{c} \ \ \text{Leasehold improvements}$ 

d Equipment . . . .

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

e Other . .

Sche	edule D (Form 990) 2019					Page <b>2</b>
Par	t III Organizations Maintaining Colle	ctions of Art, H	storical Treas	sures, or Other	Similar Assets	(continued)
3	Using the organization's acquisition, accession, a items (check all that apply):	and other records,	check any of the	following that are a	significant use of i	ts collection
а	Public exhibition		d Loa	n or exchange prog	ırams	
b	☐ Scholarly research		e 🗌 Oth	ner		
С	Preservation for future generations					
4	Provide a description of the organization's collect Part XIII.	tions and explain h	ow they further t	he organization's ex	xempt purpose in	
5	During the year, did the organization solicit or reassets to be sold to raise funds rather than to be				_	′es □ No
Pa	rt IV Escrow and Custodial Arrangeme Complete if the organization answer X, line 21.		า 990, Part IV,	line 9, or reporte		
1a	Is the organization an agent, trustee, custodian included on Form 990, Part X?				_	′es □ No
ь	If "Yes," explain the arrangement in Part XIII ar	nd complete the fall	owing table:		Amoun	<u> </u>
c	Beginning balance		-	1c	Alliouni	<u>-</u>
d	Additions during the year			·		
е	Distributions during the year					
f	Ending balance			· · · <del>  </del>		
2a	Did the organization include an amount on Form				ability? \bigcap \bigve{Y}	res □ No
b	If "Yes," explain the arrangement in Part XIII. C				_	
	ort V Endowment Funds.	HEER HEIE II GIE CA	Statiation has bee	in provided in rare.	<u></u>	
	Complete if the organization answer	ed "Yes" on Forn	n 990, Part IV,	line 10.		
		(a) Current year	<b>(b)</b> Prior year		(d) Three years back	
<b>1</b> a	Beginning of year balance	1,680,509	1,681,872	1,612,140	1,617,770	1,650,063
b	Contributions					
	Net investment earnings, gains, and losses	166,146	22,135	118,024	60,338	28,705
d	Grants or scholarships					
е	Other expenditures for facilities and programs	63,325	23,498	48,292	65,968	60,998
f	Administrative expenses					
g	End of year balance	1,783,330	1,680,509	1,681,872	1,612,140	1,617,770
2	Provide the estimated percentage of the current	year end balance (	line 1g, column (	(a)) held as:		
а	Board designated or quasi-endowment <b>&gt;</b>	0 %				
b	Permanent endowment ► 81.840 %					
С	Temporarily restricted endowment ► 18.160	) %				
	The percentages on lines 2a, 2b, and 2c should	equal 100%.				
3а	Are there endowment funds not in the possessic organization by:	n of the organization	on that are held a	and administered fo	r the	Yes No
	(i) unrelated organizations				[:	Ba(i) No
	(ii) related organizations				[3	Ba(ii) No
b	If "Yes" on 3a(ii), are the related organizations l	•			· • • L	3b
4	Describe in Part XIII the intended uses of the or	<u> </u>	ment runds.			
Pa	rt VI Land, Buildings, and Equipment. Complete if the organization answer		n 990. Part IV	line 11a See For	rm 990. Part X I	ine 10.
	Description of property  (a) Cost or other (investment)	basis (b) Cost o	r other basis (other			(d) Book value
1a	Land		1,331,25	6		1,331,256
	Buildings		3,115,48		1,647,828	1,467,657

60,699

753,458

7,656

48,393

2,854,962

53,043

705,065

Part VII	Investments—Other Securities.  Complete if the organization answered "Yes" on Fo	orm 990 Part IV li	na 11h	See Form 990 I	Part Y line 12
	(a) Description of security or category (including name of security)	(b) Book value	ile IID	(c) Metho	d of valuation: -year market value
(1) Financia	I derivatives			Cost of end-of	-year market value
(3) Other _	held equity interests				
(A) POOLED (B)	INVESTMENTS	6,539,391			F
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 12.) ▶	6,539,391			
Part VIII	Investments—Program Related.  Complete if the organization answered 'Yes' on Fo	orm 990 Part IV lir	ne 11c	See Form 990	Part X line 13
	(a) Description of investment	5777 550, Tare 10, III		(b) Book value	(c) Method of valuation:
					Cost or end-of-year market value
(1)					
(2)					
(3)					
(4)					
(5)					
(6) ————					
(7) ————					
(8)					
(9)					
Total. (Colum Part IX	n (b) must equal Form 990, Part X, col.(B) line 13.)  Other Assets.		•		
	Complete if the organization answered 'Yes' on Fo  (a) Description		ie 11d.	See Form 990, Par	t X, line 15. (b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	mn (b) must equal Form 990, Part X, col.(B) line 15.)				<b>&gt;</b>
Part X	Other Liabilities. Complete if the organization answered 'Yes' on Fo		e 11e	or 11f.See Form	
1. (1) Federal	(a) Description of lia	ability			(b) Book value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	n (b) must equal Form 990, Part X, col.(B) line 25.)	Aba Castrol 1 11		► and a financial shake	406,587
	or uncertain tax positions. In Part XIII, provide the text of 's liability for uncertain tax positions under FIN 48 (ASC 74				_

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

2c c d Other (Describe in Part XIII.) 2d 2e 329,556 e

2b

2a 2b

2c

2d

4a

4b

Subtract line **2e** from line **1** . . . . . . . . . 3 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Investment expenses not included on Form 990, Part VIII, line 7b . 4a 4b b Add lines **4a** and **4b** . . . . . . . . 4c

5

C 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) . . . . . . .

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses and losses per audited financial statements . . . . . .

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Amounts included on line 1 but not on Form 990, Part IX, line 25:

Donated services and use of facilities . . .

Prior year adjustments . . . . .

Other (Describe in Part XIII.) . . .

Add lines 2a through 2d .

Return Reference

See Additional Data Table

Donated services and use of facilities . . . . .

Schedule D (Form 990) 2019

Part XI

b

1

2

C

d

е

5

Subtract line 2e from line 1 . . . . . . . .

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

3 4

b 

Add lines **4a** and **4b** . . . . . . . . . . . .

Part XIII Supplemental Information

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) . . . . . . .

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Explanation

4c

5 Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Schedule D (Form 990) 2019

3

1

2e

3

50.537

Page 4

21,339,488

21,009,932

21,009,932

20,243,099

20,243,099

50.537

20.293.636

0

chedule D (Form 990) 2019	Page <b>5</b>								
Part XIII Supplemental Information (continued)									
Return Reference	Explanation								

Schedule D (Form 990) 2019

#### **Additional Data**

## Software ID: Software Version:

**EIN:** 53-0183246

Name: ASSOCIATION OF PUBLIC AND LAND-GRANT UNIVERSITIES

Supplemental Information

Return Reference	Explanation
PART V, LINE 4:	THE ASSOCIATION'S ENDOWMENT CONSISTS PRIMARILY OF FUNDS GRANTED BY THE W.K. KELLOGG ASSOCI ATION FOR RECOGNIZING AND REWARDING PUBLIC UNIVERSITY FACULTY AND EXTERNAL PARTNERS FOR OU TSTANDING PARTNERSHIPS THAT EMBRACE PUBLIC UNIVERSITY ENGAGEMENT WITH THEIR CONSTITUENTS. THE ENDOWMENT IS DONOR-RESTRICTED TO BE HELD IN PERPETUITY TO GENERATE RETURNS TO PROVIDE FOR TWO ANNUAL SETS OF AWARDS. A SMALL AMOUNT OF ENDOWMENT FUNDS ARE HELD IN TEMPORARILY R ESTRICTED FUNDS.

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 4B - OTHER ADJUSTMENTS:	GRANT REFUNDS 50,537.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule I (Form 990)

Department of the

UNIVERSITIES Part I

Internal Revenue Service Name of the organization

ASSOCIATION OF PUBLIC AND LAND-GRANT

**General Information on Grants and Assistance** 

Treasury

#### **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

DLN: 93493314000020

Open to Public

Inspection

**Employer identification number** 

Does the organization main the selection criteria used t						e, and	☑ Yes ☐ No
Describe in Part IV the orga	anization's procedur	es for monitoring the us	se of grant funds in the U	nited States.			E les E M
			nd Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes'	on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
1) See Additional Data							
2)							
3)							
4)							
5)							
6)							
7)							
8)							
9)							
10)							
11)							
12)							
Enter total number of secti Enter total number of other		-					43
or Paperwork Reduction Act Notice			<u> </u>	Cat. No. 5005			edule I (Form 990) 2019

Schedule I (Form 990) 2019						Page <b>2</b>				
Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  Part III can be duplicated if additional space is needed.										
(a) Type of grant or assistance (b) Number of recipients (c) Amount of noncash assistance (d) Amount of noncash assistance (e) Method of valuation (book, FMV, appraisal, other)										
Part IV Supplemental I	Informa	<b>tion.</b> Provide the information	n required in Part I, li	ne 2; Part III, colum	nn (b); and any other addition	nal information.				
Return Reference	Explana	ition								
·	MINIMUM ADDITIO	1 ANNUALLY. ALL INSTITUTIONA	AL CONTRACTS INCLUDE	A REPORTING SCHEDU	ILE (WHEN A NARRATIVE AND BU	RDS ON AN ONGOING BASIS BUT AT A UDGET UPDATE ARE REQUIRED). PUEST APPROVAL FROM APLU, SPECIFICALLY IF				

Schedule I (Form 990) 2019

#### **Additional Data**

UNIVERSITIES

FLOOR 5

246

1307 NEW YORK AVE NW

WASHINGTON, DC 20005 ARIZONA STATE UNIVERSITY

1511 S FOREST AVE SUITE

TEMPE, AZ 85281

# Software ID: **Software Version:**

86-0196696

**EIN:** 53-0183246 Name: ASSOCIATION OF PUBLIC AND LAND-GRANT UNIVERSITIES

(a) Name and address of **(b)** EIN (c) IRC section (e) Amount of non-(f) Method of valuation (d) Amount of cash

or government		п аррпсавіе	grant	assistance	other)	
AMERICAN ASSOCIATION OF	52-0747578	501(C)3	7,500			

115

(q) Description of

(h) Purpose of grant or assistance

PROGRAM SUPPORT

PROGRAM SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. organization arant

133,000

non-cash assistance

STATE COLLEGES AND

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04-2103547 115 16.642 BOSTON UNIVERSITY IPROGRAM SUPPORT PO BOX 28763 NEW YORK, NY 100878763 CALIFORNIA STATE 94-6390556 115 36.156 IPROGRAM SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY EAST BAY 25800 CARLOS BEE BLVD HAYWARD, CA 94542

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 33-0632102 115 48.464 PROGRAM SUPPORT CALIFORNIA STATE UNIVERSITY FULLERTON 1121 N STATE COLLEGE BLVD 34-0966056 115 25.000 PROGRAM SUPPORT CLEVELAND STATE

FULLERTON, CA 92831 UNIVERSITY

2121 FUCLID AVE CLEVELAND, OH 44115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 84-6000545 115 225.500 PROGRAM SUPPORT COLORADO STATE UNIVERSITY 801 OVAL DRIVE

24.500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)3

15-0532082

801 OVAL DRIVE FORT COLLINS, CO 805231052 CORNELL UNIVERSITY

341 PINE TREE ROAD ITHACA, NY 14850

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 65-0177615 115 257.324 FLORIDA INTERNATIONAL IPROGRAM SUPPORT UNIVERSITY 11199 SW 8TH ST MIAMI, FL 33198

20.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

FLORIDA STATE UNIVERSITY

874 TRADITIONS WAY
TALLAHASSEE, FL 323064166

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 58-6002050 115 318.000 GEORGIA STATE UNIVERSITY IPROGRAM SUPPORT PO BOX 3961 ATLANTA, GA 30303 INTERNATIONAL FOOD POLICY 52-1041632 501(C)3 99.823 IPROGRAM SUPPORT

RESEARCH INSTITUTE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1201 I ST NW SUITE 1200 WASHINGTON, DC 20005

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 42-6004224 115 12.000l IOWA STATE UNIVERSITY IPROGRAM SUPPORT 515 MORRILL RD AMES. IA 50011

31.386

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

AMES, IA 50011

KENNESAW STATE
UNIVERSITY
585 COBB AVE

KENNESAW, GA 30144

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) LOYOLA UNIVERSITY CHICAGO 36-1408475 115 45.375 PROGRAM SUPPORT 820 N MICHIGAN AVE CHICAGO, IL 60611 64-6000819 115 20.000 PROGRAM SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MISSISSIPPI STATE
UNIVERSITY
PO BOX 5227
MISSISSIPPI STATE, MS

397625227

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 52-6002033 115 31.100 MORGAN STATE UNIVERSITY IPROGRAM SUPPORT 1700 E COLDSPRING LANE BALTIMORE, MD 21251

103.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

NORTHERN ARIZONA

UNIVERSITY S SAN FRANCISCO ST FLAGSTAFF, AZ 86011

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government RAM SUPPORT

NORTHWESTERN UNIVERSITY	36-2167817	115	61,189		PROGRA
633 CLARK STREET					
EVANSTON, IL 602081112					
4					

103.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

OREGON STATE UNIVERSITY 93-6022772

1500 SW JEFFERSON STREET CORVALLIS, OR 97331

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government PORTLAND STATE UNIVERSITY 93-6001786 115 418.179 IPROGRAM SUPPORT PO BOX 751

12.500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

PORTLAND, OR 972070751 PURDUE UNIVERSITY

403 WEST WOOD STREET WEST LAFAYETTE, IN 47907

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 82-4505456 115 47.462 PROGRAM SUPPORT RESULTED LLC 6255 COLLEGIATE DR

152.333

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

HIGHLANDS RANCH, CO 80130	
SOUTH DAKOTA STATE UNIVERSITY DEPARTMENT OF FINANCE	

AND BUSINESS BROOKINGS, SD 57007

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 31-6025986 115 55.250 THE OHIO STATE UNIVERSITY IPROGRAM SUPPORT 901 WOODY HAYES DR SUITE 400

50.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

COLUMBUS, OH 43201 UNIVERSITY AT ALBANY

1400 WASHINGTON AVE ALBANY, NY 12222

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 59-2924021 115 50.000 PROGRAM SUPPORT UNIVERSITY OF CENTRAL FLORIDA PO BOX 160002 ORLANDO, FL 328160002 84-6000555 115 7.711 PROGRAM SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY OF COLORADO -BOULDER

PO BOX 910220 DENVER, CO 802910220

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 84-6000555 115 120.000 UNIVERSITY OF COLORADO IPROGRAM SUPPORT

DENVER PO BOX 910238 DENVER, CO 802910238

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHICAGO, IL 606731283

UNIVERSITY OF ILLINOIS 37-6000511 115 20.000 IPROGRAM SUPPORT 28395 NETWORK PLACE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government M SUPPORT M SUPPORT

UNIVERSITY OF LOUISVILLE 6250 RELIABLE PARKWAY CHICAGO, IL 606860062	61-1029626	115	160,500		PROGRAM
UNIVERSITY OF MARYLAND	52-6002033	115	31,206		PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

COLLEGE PARK, MD 20742

TIOI MAIN ADMINISTRATION BUILDING

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 54-2084125 115 116.219 UNIVERSITY OF IPROGRAM SUPPORT MASSACHUSETTS AMHERST 70 BUTTERFIELD TERRACE AMHERST, MA 01003

UNIVERSITY OF MEMPHIS 62-6048540 115 49.521 IPROGRAM SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3720 ALUMNI AVE MEMPHIS.TN 38152

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 64-6001159 115 118.000 UNIVERSITY OF MISSISSIPPI IPROGRAM SUPPORT PO BOX 1848 UNIVERSITY, MS 38677

UNIVERSITY OF NEW MEXICO 85-6000642 115 100,000 IPROGRAM SUPPORT 1 UNIVERSITY OF NEW

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MEXICO

ALBUQUEROUE, NM 87131

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 56-0791228 115 130.000 PROGRAM SUPPORT UNIVERSITY OF NORTH CAROLINA CHARLOTTE 9201 UNIVERSITY CITY BLVD CHARLOTTE, NC 282230001

UNIVERSITY OF OKLAHOMA 73-6017987 115 14.785 PROGRAM SUPPORT 201 DAVID L BOREN BLVD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SUITE 100

NORMAN, OK 73019

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) UNIVERSITY OF TEXAS AT EL 74-6000813 115 25.000 PROGRAM SUPPORT PASO 500 W UNIVERSITY AVE

71.650

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

EL PASO, TX 79968 UNIVERSITY OF TEXAS RIO GRANDE VALLEY

1201 W UNIVERSITY DRIVE EDINBURG, TX 78539

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 34-6401484 115 175.000 UNIVERSITY OF TOLEDO IPROGRAM SUPPORT UNIVERSITY HALL ROOM 3501 TOLEDO, OH 436063391 UNIVERSITY OF WASHINGTON 91-6001537 115 50.000 IPROGRAM SUPPORT

TACOMA 1900 COMMERCE STREET

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TACOMA, WA 98402

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 7.519 VIRGINIA COMMONWEALTH 54-6001758 115 IPROGRAM SUPPORT UNIVERSITY PO BOX 980568

RICHMOND, VA 23298

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.							
CAA MEETING HONORARIUM	1	200					
CAA MEETING HONORARIUM	1	200					
COR 2019 FELLOW AWARDS	1	370					
EXPERIMENT STATION SECTION-DIVERSITY CATALYST AWARD	1	1,000					
ACADEMIC PROGRAMS SECTION	1	1,517					

2,000

NSF CLINICAL

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.							
BOARD ON HUMAN SCIENCES	4	4,000					
BOARD ON HUMAN SCIENCES	4	4,000					
ECOP NATIONAL LEADERSHIP- EIE/DIVERSITY AWARD	7	15,000					

278

SPEAKER GIFTS

efil	e GRAPHIC p	rint - DO NOT PROCESS A	s Filed Data	a -	DLN: 93	49331	4000	020
Schedule J		Con	npensati	ion Information	OI	4В No.	1545-0	0047
(Forr	n 990)	For certain Officers, ▶ Complete if the organ	line 23.	2019				
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.gov/</u>	<i>Form</i> 990 for	instructions and the latest inform	nation.	)pen i	to Pul ectio	
Nar	ne of the organiz				Employer identifica			
	OCIATION OF PUBL VERSITIES	IC AND LAND-GRANT			53-0183246			
Pa	rt I Questi	ons Regarding Compensatio	n	I	33 0103210			
							Yes	No
<b>1</b> a				f the following to or for a person listed y relevant information regarding thes				
	First-clas	s or charter travel	$ \mathbf{Z} $	Housing allowance or residence for p	personal use			
	_	companions		Payments for business use of persor				
		nification and gross-up payments	<b>⊻</b>	Health or social club dues or initiatio				
	☐ Discretion	nary spending account	Ш	Personal services (e.g., maid, chauff	reur, chef)			
b				follow a written policy regarding payr ve? If "No," complete Part III to expla		1b	Yes	
2				or allowing expenses incurred by all	- 1-3	2		No
	directors, truste	ees, officers, including the CEO/Exe	cutive Director	r, regarding the items checked on Lin	elar			
3	organization's C	CEO/Executive Director. Check all th	at apply. Do r	ed to establish the compensation of th not check any boxes for methods CEO/Executive Director, but explain in				
	☐ Compens	ation committee	<b>✓</b>	Written employment contract				
		lent compensation consultant	<u></u>	Compensation survey or study				
	☐ Form 990	of other organizations	$\checkmark$	Approval by the board or compensat	tion committee			
4	During the year related organiza		), Part VII, Se	ction A, line 1a, with respect to the fil	ling organization or a			
а	Receive a sever	rance payment or change-of-control	payment? .			4a		No
b	Participate in, o	r receive payment from, a supplem	ental nonqual	ified retirement plan?		4b		No
c				nsation arrangement?		4c		No
	0   504/ \/5	)						
5		<b>3), 501(c)(4), and 501(c)(29) o</b> ed on Form 990, Part VII, Section A	_	-				
5		contingent on the revenues of:		the organization pay or accrue any				
а	The organizatio	n?				5a		No
b						5b		No
	If "Yes," on line	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section A contingent on the net earnings of:	A, line 1a, did	the organization pay or accrue any				
а	The organizatio	n?				6a		No
b						6b		No
	•	6a or 6b, describe in Part III.						
7	payments not d	lescribed in lines 5 and 6? If "Yes,"	describe in Pa	the organization provide any nonfixed rt III	l 	7	Yes	
8	subject to the in	nitial contract exception described i	n Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," de · · · · · · · · · · · · · · · · · · ·		8		No
9				presumption procedure described in I		9		
For F	Paperwork Redi	uction Act Notice, see the Instru	ctions for Fo	orm 990. Cat. No. 5	0053T Schedule J	(Forn	1990)	2019

Schedule J (Form 990) 2019

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

(A) Name and Title	(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			( <b>D)</b> Nontaxable benefits	(E) Total of columns	<b>(F)</b> Compensation in
•		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table								
	_							
	+							

Schedule J (Form 990) 2019 Page <b>3</b>			
Part III Supplemental Information			
Provide the information, explanatio	n, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.		
Return Reference Explanation			
PART I, LINE 1A	PER THE EMPLOYMENT AGREEMENT OF PETER MCPHERSON, A HOUSING ALLOWANCE OF \$5,000 A MONTH IS PROVIDED TO HELP COVER HOUSING COSTS EXPENDED TO LIVE IN THE WASHINGTON, DC METROPOLITAN AREA. SOCIAL CLUB DUES REQUIRE AN INVOICE.		
PART I, LINE 1B	REIMBURSEMENT AND PROVISION OF THE EXPENSES LISTED IN SCHEDULE J, PART 1, LINE 1A IS DETERMINED BY THE BOARD OF DIRECTORS' COMPENSATION COMMITTEE AS A PART OF THEIR DELIBERATIONS ON AN OVERALL PACKAGE FOR THE ASSOCIATION'S PRESIDENT. AS SUCH, NO FORMAL POLICY EXISTS THAT MANDATES WHICH, IF ANY, OF THESE EXPENSES ARE REQUIRED TO BE INCLUDED. THE COMMITTEE DOES CONSIDER THE COMPENSATION PACKAGES PROVIDED TO THE OTHER ASSOCIATIONS THAT COMPRISE THE "SIX," A GROUPING OF THE SIX MOST SIGNIFICANT ASSOCIATIONS FOR HIGHER EDUCATION OF WHICH APLU IS ONE.		
PART I, LINE 7	BONUSES ARE PROVIDED TO CERTAIN EMPLOYEES, AND ARE MERIT BASED TO RECOGNIZE STELLAR PERFORMANCE. THE BONUSES ARE DETERMINED USING THE FEEDBACK OF THE SUPERVISOR. FOR MANAGEMENT POSITIONS, THE BONUS IS DETERMINED BY THE PRESIDENT USING PERFORMANCE REVIEWS, PORTFOLIO,		

AND SCOPE OF ACCOUNTABILITY AS METRICS.

Schedule 1 (Form 990) 2019

Software ID:

**Software Version:** 

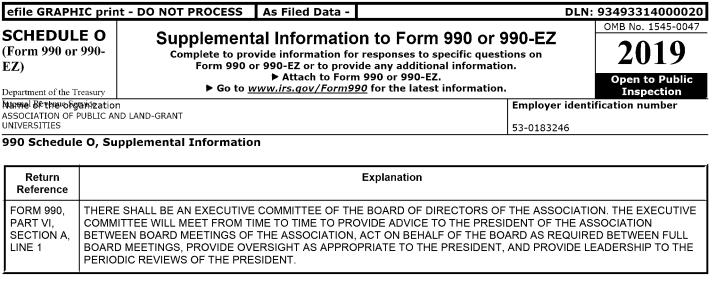
**EIN:** 53-0183246

Name: ASSOCIATION OF PUBLIC AND LAND-GRANT

UNIVERSITIES

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

A) Name and Time   19th   20th   20	Form 990, Schedule	₃ J,	Part II - Officers, D	irectors, Trustees, K	ey Employees, and I	Highest Compensate	d Employees		
Particular Perfect   Particu	(A) Name and Title			of W-2 and/or 1099-MIS				(E) Total of columns	
RESIDENT   (i)				Bonus & incentive	Other reportable		benefits	(B)(i)-(D)	reported as deferred on
MONAPO CORSTEN   10		(i)	476,316	0	82,600	28,000	33,845	620,761	0
DECENTIVE VP   (I)		(ii)	0	0	0	0	0	0	0
STREY MAN LOON   165,005   7,015   0   20,000   26,095   215,515   0   0   0   0   0   0   0   0   0	1HOWARD GOBSTEIN	(i)	181,354	2,022	0	21,477	26,965	231,818	0
CEO, TECHS, FERRER  (B) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	EXECUTIVE VF	(ii)	0	0	0	0	0	0	0
SPAM INDIVERSITY   (1)	<b>2</b> EMILY VAN LOON CFO, TREASURER	(i)	165,405	7,015	0	20,000	26,095	218,515	0
VP_CHEER OF STAFF   (i)		(ii)	0	0	0	0	0	0	0
MODISTANS L STEELE   10	3JEAN MIDDLETON VP. CHIEF OF STAFF	(i)	153,613	2,058	745	16,000	16,565	188,981	0
SPECIAL RESOURCE   10	,	(ii)	0	0	0	0	0	0	0
SERRIARD ANTHONY MIX   0	VP FOOD AG NATURAL	(i)	297,089	2,000	2,376	28,000	24,343	353,808	0
SUPPLICA CAPATISES   1	RESOURC	(ii)	0	0	0	0	0	0	0
SHARI CARMISE   COURSE   COU		(i)	205,486	2,000	4,572	24,000	27,066	263,124	0
VOURDAN INITIATIVES &   VI   VI   VI   VI   VI   VI   VI		(ii)	0	0	0	0	0	0	0
ED USU (II) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(i)	196,788	2,015	1,548	20,800	24,359	245,510	0
SYP OF PUBLIC AFFAIRS   Color   Colo	ED USU	(ii)	0	0	0	0	0	0	0
CHIEF STRATE  (ii)  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(i)	186,101	2,015	360	20,300	38,879	247,655	0
VICE PRESIDENT OGA (II) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	CHIEF STRATE	(ii)	0	0	0	0	0	0	0
Seugene Landerson   (ii)		(i)	162,615	2,038	794	16,573	14,987	197,007	0
VP OF OAS		(ii)	0	0	0	0	0	0	0
Columbia    9EUGENE L ANDERSON VP OF OAS	(i)	162,877	2,007	540	17,700	31,864	214,988	0	
VP OF INTERNATIONAL PROGRAMS   VP DATA POLICY ANALYSIS   VP DATA POL		(ii)	0	0	0	0	0	0	0
PROGRAMS   (ii)		(i)	147,433	15	4,640	18,130	12,051	182,269	0
VP DATA POLICY ANALYSIS   Cii	PROGRAMS	(ii)	0	0	0	0	0	0	0
CAMPAN REPLY IN THE PROPERTY CONTINUENCE OF CAMPAN REPLY		(i)	149,511	2,033	500	17,651	32,256	201,951	0
PLC EXECUTIVE DIRECTOR		(ii)	0	0	0	0	0	0	0
Column		(i)	153,271	2,000	1,496	17,000	26,934	200,701	0
VP ECON DEV COM		(ii)	0	0	0	0	0	0	0
Column		(i)	134,352	2,000	0	16,500	19,861	172,713	0
CARET   (ii)		(ii)	0	0	0	o	0	0	0
CARET   (ii)	EXECUTIVE DIRECTOR	(i)	118,912	2,073	3,810	14,987	19,808	159,590	0
ASSOCIATE VP IP (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(ii)	0	0	0	0	0	0	0
(ii)         0         0         0         0         0         0         0         0         0           16WENDY FINK DIRECTOR AG ED BAA         (i)         115,323         2,080         402         13,612         27,091         158,508         0		(i)	118,727	3,022	286	13,064	27,410	162,509	0
DIRECTOR AG ED BAA		(ii)	0	0	0	0	0	0	0
11111111111111111111111111111111111		(i)	115,323	2,080	402	13,612	27,091	158,508	0
		(ii)	0	0	0	0	0	0	0



Return Explanation
Reference

LINE 2

FORM 990, PART VI, SECTION A.

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE ASSOCIATION SHALL HAVE ONE CLASS OF MEMBERS, UNLESS OTHERWISE DETERMINED BY THE BOARD OF DIRECTORS. MEMBERS SHALL NOT HAVE THE RIGHT TO VOTE, EXCEPT AS PART OF THEIR MEMBERSHIP ON ASSOCIATION BOARDS, COMMISSIONS, COMMITTEES AND COUNCILS DESCRIBED BELOW. ALL MEMBERS OF THE ASSOCIATION SHALL CONSIST OF INSTITUTIONS OF HIGHER EDUCATION, EACH OF WHICH QUALIF IES UNDER SECTION 115(A) OF THE INTERNAL REVENUE CODE OF 1986, OR IS EXEMPT FROM FEDERAL I NCOME TAXATION UNDER SECTION 501(A) OF SUCH CODES AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODES (AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF SUCH CODE, AND IS AN ORGANIZATION DESCRIBED IN SECTION SOLO INCOME. THE COURSE THE FOLLOWING THE CORRESPONDING PROVISIONS OF ANY FUTURE UNITED STATES INTERNAL REVEN UE LAW), AND WHICH MEET THE FOLLOWING ADMINISTRATION OR THE FOLLOWING THREE CRITERIA ARE QUALIFIED FOR A P.L. U. MEMBERSHIP STHAT MEET AT LEA ST ONE OF THE FOLLOWING THREE CRITERIA ARE QUALIFIED FOR A P.L. U. MEMBERSHIP WHOUT FORMAL LACTION BY THE BOARD OF DIRECTORS (A) INSTITUTION IS A LAND GRANT INSTITUTION OF INSTRUCTIONAL PROGRAMS IN ONE OF THE TWO BASIC CLASSIFICATIONS FOR DOCTORAL UNIVERSITIES THAT REPRESENT THE TWO HIGHEST LEVELS OF RESEARCH ACTIVITY (C) INSTITUTION IS A CURRENT A P.L. U. MEMBER IN GOOD STANDING. 2. DISCRETIONARY MEMBERSHIP ACCREDITED PUBLIC INSTITUTIONS THAT DO NOT QUALIFY FOR AUTOMATIC MEMBERSHIP AS OUTLINED ABOVE MAY QUALIFY FOR MEMBERSHIP UNDER THE DISCRETIONARY CRITERIA IN THIS SECTION ANY SECOND THE FOUR DISCRETIONARY CRITERIA IN THIS SECTIO

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	GRADUATE INSTRUCTIONAL PROGRAM CLASSIFICATIONSRESEARCH DOCTORAL: COMPREHENSIVE PROGRAM S, WITH MEDICAL/VETERINARY SCHOOLRESEARCH DOCTORAL: COMPREHENSIVE PROGRAMS, NO MEDICAL/VETERINARY SCHOOLRESEARCH DOCTORAL: COMPREHENSIVE PROGRAMS, NO MEDICAL/VETERINARY SCHOOLRESEARCH DOCTORAL: HUMANITIES/SOCIAL SCIENCES-DOMINANTRESEARCH DOCTORAL: STEM-DOMINANTRESEARCH DOCTORAL: PROFESSIONAL-DOMINANT (C) STUDENT ENROLLMENT (IPE DS UNDUPLICATED STUDENT HEADCOUNT, 3 YEAR AVERAGE, ALL LEVELS) TO SATISFY THE STUDENT ENROLLMENT CRITERION, INSTITUTIONS MUST HAVE AN AVERAGE ANNUAL, UNDUPLICATED STUDENT HEADCOUNT OF 10,000 STUDENTS. (D) COMMUNITY ENGAGEMENT TO MEET THE COMMUNITY ENGAGEMENT CRITERION, INSTITUTIONS MUST DEMONSTRATE A SUBSTANTIAL AND SUSTAINED ENGAGEMENT AS OUTLINED BY THE 20 00 KELLOGG COMMISSION REPORT RETURNING TO OUR ROOTS. INSTITUTION MEMBERSHIP: CANADA AND ME XICO APPLICATIONS BY UNIVERSITIES WITHIN CANADA AND MEXICO WILL BE REVIEWED ON AN INDIVIDU AL BASIS BY THE BOARD OF DIRECTORS CONSIDERING COMPARABILITY WITH THE CRITERIA FOR U.S. IN STITUTIONS OUTLINED IN SECTION B WITHIN THEIR NATIONAL CONTEXTS. SYSTEM MEMBERSHIP: UNITED STATES AND ITS TERRITORIES STATE UNIVERSITY SYSTEMS WITHIN THE U.S. OR ITS TERRITORIES WI TH ONE OR MORE OF THEIR INSTITUTION MEMBERS IN GOOD STANDING AS A MEMBER OF APLU AUTOMATIC ALLY ARE ELIGIBLE FOR MEMBERSHIP IN APLU AS SYSTEM MEMBERS. APLU SYSTEM MEMBERSHIP DOES NOT CON VEY APLU MEMBERSHIP TO EACH INSTITUTION MEMBER WITHIN THE SYSTEM. INSTITUTIONS THAT ARE PART OF A SYSTEM MEST THE INDIVIDUAL INSTITUTION CRITERIA FOR APLU MEMBERSHIP. ORGANIZA TION AFFILIATE MEMBERSHIP TO EACH INSTITUTION MEMBER WITHIN THE SYSTEM. INSTITUTIONS THAT ARE PART OF A SYSTEM MUST MEET THE INDIVIDUAL INSTITUTION CRITERIA FOR APLU MEMBERSHIP. ORGANIZATION WITH SUBSTANTIAL RESPONSIBILITY IN LEARNING, DISCOVERY, AND ENGAGEMENT MAY BE CONSIDERED FOR MEMBERSHIP IN APLU AS ORGANIZATIONS WITH PARTICIPATION IN SELECTED A PUL COUNCILS AND COMMISSIONS. THESE APPLICATIONS WILL BE REVIEWED INDIVIDUALLY B

990 Schedule O, Supplemental Information

Return

Reference	
FORM 990,	BOTH THE FORM 990 AND AUDITED FINANCIAL STATEMENTS ARE DISTRIBUTED ELECTRONICALLY TO THE APLU
PART VI,	AUDIT COMMITTEE MEMBERSHIP FOR REVIEW AND APPROVAL. DURING THE DISTRIBUTION PROCESS, THE BOARD
SECTION B,	OF DIRECTORS ARE COPIED ON THE CORRESPONDENCE. AS REQUIRED, CONFERENCE CALLS ARE MADE WITH THE 📗
LINE 11B	AUDIT COMMITTEE TO DISCUSS ANY QUESTIONS ON THE FORM 990.

Explanation

Return Reference	Explanation
PART VI, SECTION B,	THE CHIEF FINANCIAL OFFICER IS THE PRIMARY OFFICER RESPONSIBLE FOR MONITORING FOR POTENTIAL CONFLICT OF INTEREST TRANSACTIONS. MONITORING INCLUDES RELIANCE ON APLU EMPLOYEES FOR REPORTING MATTERS OF CONCERN. ALL APLU STAFF, REGARDLESS OF POSITION, ARE COVERED UNDER THE POLICY. IN THE CASE OF THE PRESIDENT, IF SATISFACTORY CONCLUSION CANNOT BE REACHED BY THE CFO, THEN THE CFO IS EMPOWERED TO REFER THE MATTER TO THE CHAIR OF THE BOARD OF DIRECTORS. IN ALL OTHER CASES, THE PRESIDENT IS THE ULTIMATE AUTHORITY FOR DETERMINING DISCIPLINARY AND CORRECTIVE ACTIONS FOR CONFLICT OF INTERESTS NOT RESOLVED BY THE CFO.

Return

#### Reference FORM 990. THE API U BOARD OF DIRECTORS SETS THE CEO COMPENSATION DURING ITS NOVEMBER MEETING. PRIOR TO THE PART VI. MEETING. COMPARABILITY DATA IS PROVIDED TO THEM BY THE APLU CHIEF FINANCIAL OFFICER. THE

Explanation

SECTION B. COMPARABILITY DATA IS AT THE DETAIL LEVEL AND ENCOMPASSES THE COMPENSATION PROVIDED TO THE CEOS OF THE SIX LEADING ASSOCIATIONS FOR HIGHER EDUCATION, ALSO MADE AVAILABLE ARE THE RESULTS FROM LINE 15A VARIOUS SURVEYS ON CEO SALARIES SUCH AS WASHINGTON AREA EXECUTIVE SECRETARIAT AND THE HUMAN

RESOURCE ASSOCIATION OF THE NATIONAL CAPITAL AREA'S ANNUAL "COMPENSATION SURVEY REPORT"

Return Explanation
Reference

FORM 990,	THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE
PART VI,	TO THE PUBLIC UPON REQUEST.
SECTION C,	
LINE 19	

Return

Reference	
FORM 990,	TEMPORARY HELP: PROGRAM SERVICE EXPENSES 23.057. MANAGEMENT AND GENERAL EXPENSES 27.321.

**Explanation** 

PART IX,
LINE 11G

FUNDRAISING EXPENSES 0. TOTAL EXPENSES 50,378. CONSULTANTS: PROGRAM SERVICE EXPENSES 2,182,178.

MANAGEMENT AND GENERAL EXPENSES 111,397. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 2,293,575.

PARTICIPANT SUPPORT COSTS: PROGRAM SERVICE EXPENSES 43,041. MANAGEMENT AND GENERAL EXPENSES 0.

PARTICIPANT SUPPORT COSTS: PROGRAM SERVICE EXPENSES 43,041. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 43,041. OTHER PROFESSIONAL FEES: PROGRAM SERVICE EXPENSES 92.987. MANAGEMENT AND GENERAL EXPENSES 17.927. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 110.914.

990 Schedule O, Supplemental Information Return Explanation Reference GRANT REFUNDS 50,537.

FORM 990, PART XI. LINE 9:

Return Explanation
Reference

FORM 990, PART XII, LINE 2C