DLN: 93493135000269 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Department of the Treasur ▶ Information about Form 990 and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a> Inspection Internal Revenue Service For the 2017 calendar year, or tax year beginning 07-01-2017 , and ending 06-30-2018 D Employer identification number Name of organization JOHNS HOPKINS HEALTH SYSTEM CORPORATION B Check if applicable ☐ Address change 52-1465301  $\square$  Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O  $\,$  box if mail is not delivered to street address) 3910 KESWICK RD S BLDG NO 4300A ☐ Amended return ☐ Application pending (443) 997-5724 City or town, state or province, country, and ZIP or foreign postal code BALTIMORE, MD  $\,\,$  21211  $\,\,$ **G** Gross receipts \$ 445,410,425 Name and address of principal officer H(a) Is this a group return for MICHAEL L LARSON ☐Yes ☑No subordinates? 3910 KESWICK RD S BLDG NO 4300A H(b) Are all subordinates BALTIMORE, MD 21211 ☐ Yes ☐No included? Tax-exempt status **☑** 501(c)(3) □ 501(c)( ) **◄** (insert no ) 4947(a)(1) or 527 If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW HOPKINSMEDICINE ORG M State of legal domicile L Year of formation 1986 K Form of organization ✓ Corporation ☐ Trust ☐ Association ☐ Other ▶ Part I Summary 1 Briefly describe the organization's mission or most significant activities THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION IS A SUPPORT ORGANIZATION FOR THE JOHNS HOPKINS HOSPITAL, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC , JOHNS HOPKINS MEDICAL SERVICES CORPORATION AND JOHNS HOPKINS COMMUNITY PHYSICIANS THE ORGANIZATION PROVIDES CENTRALIZED PURCHASING, DISTRIBUTION, LEGAL, CLAIMS MANAGEMENT AND OTHER SERVICES TO THE SUPPORTED MEDICAL SERVICE PROVIDERS  $\,$  IT IS ORGANIZED AND OPERATED EXCLUSIVELY AS A CHARITABLE TAX-Activities & Governance EXEMPT ORGANIZATION WITHIN THE MEANING OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE THE SUPPORT SERVICES PROVIDED BY THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION ENABLES EACH OF THE SUPPORTED ORGANIZATIONS TO MORE EFFECTIVELY FULFILL THIER CHARITABLE PURPOSE OF PROMOTING AND ADVANCING HEALTH CARE Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . Number of independent voting members of the governing body (Part VI, line 1b) 12 5 Total number of individuals employed in calendar year 2017 (Part V, line 2a) 3.161 6 Total number of volunteers (estimate if necessary) . Total unrelated business revenue from Part VIII, column (C), line 12 7a 1,034,369 **b** Net unrelated business taxable income from Form 990-T, line 34 7b -197,807 **Prior Year Current Year** 9,347,158 32,609,345 8 Contributions and grants (Part VIII, line 1h) . 9 Program service revenue (Part VIII, line 2g) . 274,824,893 301,031,508 90,938,183 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d ) . 86,277,511 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11,683,335 11,765,927 436,344,963 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 382,132,897 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 185,233 9,498,413 **14** Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0 178,741,129 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 198.660.526 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 202,494,281 209,012,278 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 381,420,643 417,171,217 19 Revenue less expenses Subtract line 18 from line 12 . 19,173,746 712,254 Assets or displaying Beginning of Current Year End of Year 2,093,771,660 20 Total assets (Part X, line 16) . 1,886,716,652 21 Total liabilities (Part X, line 26) . . . . . 1,829,468,426 2,037,265,531 Net assets or fund balances Subtract line 21 from line 20 . 57,248,226 56.506.129 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-05-15 Signature of officer Sign Here MICHAEL L LARSON SENIOR VP FINANCE/CFO Type or print name and title PTIN Print/Type preparer's name Preparer's signature Check | If Paid self-employed Firm's EIN 🕨 Firm's name Preparer Firm's address Phone no Use Only ☐ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) For Paperwork Reduction Act Notice, see the separate instructions. Form **990** (2017) Cat No 11282Y

| Form                                 | 990 (2  | 017)   |  |  |  | Page <b>2</b>   |
|--------------------------------------|---|--|--|--|--|---|
| Par                                  | 3000  | Statement of Program Se  | rvice Accomplis  | hments   |  |   |
|                                      |   | Check if Schedule O contains a r   | esponse or note to a   | any line in this Part III  |  | 🗹   |
| 1                                    | Briefly   | describe the organization's missi  |  | •  |  |   |
| BAYV<br>ORGA<br>MEDI<br>MEAN<br>CORF | IEW ME<br>NIZATI<br>CAL SE<br>IING OF<br>ORATIO | DICAL CENTER, INC , JOHNS HOI<br>ON PROVIDES CENTRALIZED PUF<br>RVICE PROVIDERS IT IS ORGANI<br>SECTION 501(C)(3) OF THE INT | PKINS MEDICAL SER<br>RCHASING, DISTRIB<br>ZED AND OPERATEI<br>ERNAL REVENUE CO | VICES CORPORATION A<br>UTION, LEGAL, CLAIMS<br>DEXCLUSIVELY AS A CH<br>DE THE SUPPORT SERV | R THE JOHNS HOPKINS HOSPITA AND JOHNS HOPKINS COMMUNIT MANAGEMENT AND OTHER SERV HARITABLE TAX-EXEMPT ORGANI VICES PROVIDED BY THE JOHNS VELY FULFILL THIER CHARITABLE | Y PHYSICIANS THE<br>ICES TO THE SUPPORTED<br>ZATION WITHIN THE<br>HOPKINS HEALTH SYSTEM |
| 2                                    | Did th  | e organization undertake any sigr  | uficant program serv   | vices during the year wh   | nich were not listed on  |   |
|                                      |   | or Form 990 or 990-EZ?   |  |  |  | ☐ Yes 🗹 No  |
|                                      |   | ," describe these new services or  | Schedule O   |  |  |   |
| 3                                    |   | e organization cease conducting,   |  | changes in how it condu  | cts, any program   |   |
|                                      | servic  | <u>.</u>   |  |  |  | ☐ Yes 🗹 No  |
|                                      |   | ," describe these changes on Sch   | edule O  |  |  |   |
| 4                                    | Descri<br>Sectio                                | be the organization's program ser  | vice accomplishmer<br>zations are required                                     | to report the amount of  | largest program services, as mea:<br>f grants and allocations to others,   |   |
| 4a                                   | (Code   | ) (Expenses \$   | 357,331,525  | including grants of \$   | 9,498,413 ) (Revenue \$  | 300,560,740 )   |
|                                      | See Ad  | ditional Data  |  |  |  |   |
|                                      |   |  |  |  |  | _   |
| 4b                                   | (Code   | ) (Expenses \$   |  | including grants of \$   | ) (Revenue \$  | )   |
|                                      |   |  |  |  |  |   |
| 4c                                   | (Code   | ) (Expenses \$   |  | including grants of \$   | ) (Revenue \$  | )   |
|                                      |   |  |  |  |  |   |
| 4d                                   | Other   | program services (Describe in Sc   | hedule O )   |  |  |   |
|                                      | (Expe   | nses \$  | including grants of  | \$   | ) (Revenue \$  | )   |
| 4e                                   | Total   | program service expenses >   | 357,331,5  | 25   |  |   |

or X as applicable

**Checklist of Required Schedules** 

Page 3

No

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . . . . .

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year? 

Yes

Yes

Yes

Yes

Yes

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11a

11b

11c

11d

11e

11f

12a

12b

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14a

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Nο

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|     |   |   |     | 9  |
|-----|---|---|-----|----|
| Par | t IV Checklist of Required Schedules (continued)  |   |     |    |
|     |   |   | Yes | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | а |     | No |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | ь |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 1 | Yes |    |

Page 4

Nο

Nο

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25b

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28a

28b

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31

32

33

34

35a

35b

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Yes

Yes

Yes

Yes

Yes

Yes

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Yes

Yes

| ) | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  |
|---|---|
|   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II |
|   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                     |
|   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's  |

current and former officers, directors, trustees, key employees, and highest compensated employees, If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🔧 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . \*\*

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

| orm     | 990 (2017)   |            |     | Page |
|---------|--|------------|-----|------|
| Par     | t V Statements Regarding Other IRS Filings and Tax Compliance  |            |     | _    |
|         | Check if Schedule O contains a response or note to any line in this Part V   |            |     |      |
|         |  |            | Yes | No   |
|         | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 337   |            |     |      |
|         | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0  |            |     |      |
| С       | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | 1c         | Yes |      |
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  |            |     |      |
|         | -/   | 2b         | Yes |      |
| D       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                   | 20         | 165 |      |
| За      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a         | Yes |      |
| b       | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O  | 3b         | Yes |      |
| 4a      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a         |     | No   |
| b       | If "Yes," enter the name of the foreign country  |            |     | 140  |
|         | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)   |            |     |      |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a         |     | No   |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b         |     | No   |
| С       | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   |            |     |      |
|         |  | 5c         |     |      |
|         | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                    | 6a         |     | No   |
|         | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b         |     |      |
|         | Organizations that may receive deductible contributions under section 170(c).  | _          |     |      |
|         | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  |            |     | No   |
|         | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b         |     |      |
|         | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c         |     | No   |
| d       | If "Yes," indicate the number of Forms 8282 filed during the year  |            |     |      |
| e       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e         |     | No   |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f         |     | No   |
| g       | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as   |            |     |      |
|         | required?  | <b>7</b> g |     |      |
|         | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h         |     |      |
| 8       | Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?   | 8          |     |      |
| د9      | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a         |     |      |
| эа<br>b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9a<br>9b   |     |      |
| 0       | Section 501(c)(7) organizations. Enter   | 50         |     |      |
|         |  |            |     |      |
|         | Initiation fees and capital contributions included on Part VIII, line 12   |            |     |      |
|         |  |            |     |      |
| 1       | Section 501(c)(12) organizations. Enter  |            |     |      |
|         | Gross income from members or shareholders  |            |     |      |
| b       | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )   |            |     |      |
| 2a      | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a        |     |      |
| b       | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b  |            |     |      |
| 3       | Section 501(c)(29) qualified nonprofit health insurance issuers.   |            |     |      |
| а       | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O   | 13a        |     |      |
| b       | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |            |     |      |
|         | Enter the amount of reserves on hand   | ]          |     |      |
| c       | 1 == 1   |            |     |      |
|         | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a        |     | No   |

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|-------|-----------------|--|--------------|--------------------------|------------|-----------|------|
| Par   |                 | <b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 th 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedu  |              |                          | " respo    | nse to li | nes  |
|       |                 | Check if Schedule O contains a response or note to any line in this Part VI  |              |                          |            |           | ✓    |
| Se    | ction           | A. Governing Body and Management   |              |                          |            |           |      |
|       |                 |  |              |                          |            | Yes       | No   |
| 1a    | Enter           | the number of voting members of the governing body at the end of the tax year  | 1a           | 14                       |            |           |      |
|       | body,           | e are material differences in voting rights among members of the governing<br>or if the governing body delegated broad authority to an executive committee or<br>committee, explain in Schedule O  |              |                          |            |           |      |
| b     | Enter           | the number of voting members included in line 1a, above, who are independent   | 1b           | 12                       |            |           |      |
| 2     |                 | y officer, director, trustee, or key employee have a family relationship or a busines<br>, director, trustee, or key employee?   | s rela       | tionship with any other  | 2          | Yes       |      |
| 3     |                 | e organization delegate control over management duties customarily performed by<br>cers, directors or trustees, or key employees to a management company or other p  |              |                          | 3          |           | No   |
| 4     | Did the         | e organization make any significant changes to its governing documents since the p   | orior F      | Form 990 was filed?      | 4          |           | No   |
| 5     | Did th          | e organization become aware during the year of a significant diversion of the organ  | ızatıo       | n's assets? .            | 5          |           | No   |
| 6     | Did th          | e organization have members or stockholders?   |              |                          | 6          |           | No   |
| 7a    | Did th          | e organization have members, stockholders, or other persons who had the power to   | o elec       | t or appoint one or more |            |           |      |
|       |                 | ers of the governing body?   |              |                          | 7a         |           | No   |
| b     |                 | y governance decisions of the organization reserved to (or subject to approval by) is other than the governing body?   | mem          | bers, stockholders, or   | <b>7</b> b |           | No   |
| 8     |                 | e organization contemporaneously document the meetings held or written actions t<br>lowing   | ındert       | aken during the year by  |            |           |      |
| а     | The go          | overning body?   |              |                          | 8a         | Yes       |      |
| b     | Each c          | committee with authority to act on behalf of the governing body?   |              |                          | 8b         | Yes       |      |
| 9     |                 | re any officer, director, trustee, or key employee listed in Part VII, Section A, who c<br>zation's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>  |              | t be reached at the      | 9          |           | No   |
| Se    | ction           | B. Policies (This Section B requests information about policies not requi  | red b        | y the Internal Revenu    | e Code     | ∍.)       |      |
|       |                 |  |              |                          |            | Yes       | No   |
| 10a   | Did th          | e organization have local chapters, branches, or affiliates?   |              |                          | 10a        |           | No   |
| b     |                 | s," did the organization have written policies and procedures governing the activitie ranches to ensure their operations are consistent with the organization's exempt pu  |              |                          | 10b        |           |      |
| 11a   | Has th<br>form? | e organization provided a complete copy of this Form 990 to all members of its gov   | ernin.       | g body before filing the | 11a        | Yes       |      |
| b     | Descri          | be in Schedule O the process, if any, used by the organization to review this Form   | 990          |                          |            |           |      |
| 12a   | Did th          | e organization have a written conflict of interest policy? If "No," go to line 13  |              |                          | 12a        | Yes       |      |
| b     | Were o          | officers, directors, or trustees, and key employees required to disclose annually inte   | erests       | that could give rise to  | 12b        | Yes       |      |
| С     |                 | e organization regularly and consistently monitor and enforce compliance with the pule O how this was done   | oolicy<br>•  | ? If "Yes," describe in  | 12c        | Yes       |      |
| 13    | Did th          | e organization have a written whistleblower policy?  |              |                          | 13         | Yes       |      |
| 14    | Did th          | e organization have a written document retention and destruction policy?   |              |                          | 14         | Yes       |      |
| 15    |                 | e process for determining compensation of the following persons include a review ans, comparability data, and contemporaneous substantiation of the deliberation and   |              |                          |            |           |      |
| а     | The or          | ganization's CEO, Executive Director, or top management official   |              |                          | 15a        | Yes       |      |
| b     | Other           | officers or key employees of the organization  |              |                          | 15b        | Yes       |      |
|       | If "Yes         | s" to line 15a or 15b, describe the process in Schedule O (see instructions)   |              |                          |            |           |      |
| 16a   |                 | e organization invest in, contribute assets to, or participate in a joint venture or sin<br>e entity during the year?  | nılar a<br>• | irrangement with a       | 16a        |           | No   |
| b     | ın join         | s," did the organization follow a written policy or procedure requiring the organization to the organization of the organizati |              |                          |            |           |      |
|       | status          | with respect to such arrangements?   |              |                          | 16b        |           |      |
|       |                 | C. Disclosure  |              |                          |            |           |      |
| 17    | Lıst th         | e States with which a copy of this Form 990 is required to be filed► MD , NY , F   | I            |                          |            |           |      |
| 18    |                 | n 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990 ble for public inspection. Indicate how you made these available. Check all that app  | , and        | 990-T (501(c)(3)s only)  |            |           |      |
|       |                 | wn website 🔲 Another's website 🗹 Upon request 🔲 Other (explain in Sci  | •            | e O)                     |            |           |      |
| 19    |                 | be in Schedule O whether (and if so, how) the organization made its governing doc  |              | •                        |            |           |      |
|       |                 | and financial statements available to the public during the tax year   |              |                          |            |           |      |
| 20    |                 | the name, address, and telephone number of the person who possesses the organiz<br>CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH BALTIMORE, MD 21211 (44  |              |                          |            |           |      |

| orm 990 (2   | 017)   |  |                                   |                       |         |                |                              |             |  |                              | Page <b>7</b>  |
|--|--|--|-----------------------------------|-----------------------|---------|----------------|------------------------------|-------------|--|------------------------------|--|
| Part VII   | Compensation of Officer and Independent Contra   |  | Truste                            | es,                   | Key     | En             | ıploy                        | ees         | , Highest Comp                                 | ensated Employ               | rees,  |
|  | Check if Schedule O contains a   | response or no                         | te to an                          | y line                | ın t    | his            | Part V                       | Ι.          |  |                              | <u> </u>   |
| Section  | A. Officers, Directors, Tru  | stees, Key E                           | mploy                             | ees                   | , an    | d H            | lighe                        | st C        | Compensated En                                 | nployees                     |  |
| ear  | e this table for all persons require   |  |                                   |                       |         |                |                              |             |  |                              | -  |
| of compensa  | of the organization's <b>current</b> off<br>tion Enter -0- in columns (D), (                               | E), and (F) if no                      | compe                             | nsatı                 | on v    | vas į          | paid                         |             |  | -                            |  |
|  | of the organization's <b>current</b> key   |  | •                                 |                       |         |                |                              |             |  |                              |  |
| vho received<br>organization   | organization's five <b>current</b> high<br>d reportable compensation (Box<br>and any related organizations | 5 of Form W-2                          | and/or E                          | Зох 7                 | of F    | orm            | 1099                         | -MIS        | SC) of more than \$1                           | 00,000 from the              |  |
| of reportable  | of the organization's <b>former</b> office<br>compensation from the organiz                                | ation and any r                        | elated o                          | rganı                 | zatı    | ons            | -                            |             |  |                              |  |
| List all operation   | of the organization's <b>former dire</b><br>, more than \$10,000 of reportab                               | ectors or trust<br>le compensation     | <b>ees</b> that<br>n from t       | t rece<br>the or      | gan     | l, ın<br>ızatı | the ca                       | paci<br>any | ty as a former direc<br>v related organization | tor or trustee of the<br>ons | 9  |
|  | in the following order individua<br>d employees, and former such p   |  | ectors, i                         | ınstıtı               | utior   | nal t          | rustee                       | s, of       | ficers, key employe                            | es, highest                  |  |
| ☐ Check t  | his box if neither the organizatio   | n nor any relate                       | ed orgar                          | nizatio               | on c    | omp            | ensate                       | d ar        | ny current officer, di                         | rector, or trustee           |  |
| hours per week (list any hours director/trustee)  hours per than one box, unless person compensation from related compensation and from the organizations organizations (W- or |  |  |                                   |                       |         |                |                              |             |  |                              | (F) Estimated amount of other compensation from the organization and |
|  |  | organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | key employee   | Highest compensated employee | Former      |  | MISC)                        | related<br>organizations   |
| See Additiona  | al Data Table  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |
|  |  |  |                                   |                       |         |                |                              |             |  |                              |  |

750 E PRATT ST STE 900 BALTIMORE, MD 21202

compensation from the organization ▶ 93

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

| EGIL  | Section A. Officers, Direct  | tors, Trustees  | , key        | <u>zmp</u>            | 10ye   | zes,   | <u>, and </u>                            | <u>лід</u> г | nest compensa  | atet     | i cilipioyees (   | , 0011   | tillueu)                                       |                                   |
|-------|--|---|--------------|-----------------------|--|--|--|--------------|--|----------|---|----------|--|-----------------------------------|
|       | <b>(A)</b><br>Name and Title   | (B) Average hours per week (list any hours            | than o       | one bo                | οα, ι<br>an of                               | ot che<br>unles<br>officer                   | neck mo<br>ess pers<br>er and a<br>stee) | son          | (D) Reportable compensation from the organization (W | n<br>W-  | (E) Reportable compensation from related organizations (V | n<br>W-  | (F)<br>Estima<br>amount o<br>compens<br>from t | ated<br>of other<br>sation<br>the |
|       |  | for related<br>organizations<br>below dotted<br>line) |              | Institutional Trustee | Officer                                      | Key employee                                 | Highest compensated employee             | Former       |  | )        | 2/1099-MISC)  | )        | organizati<br>relate<br>organiza               | ed                                |
|       | ATT TO THE   | <u> </u>  | <u> </u>     | <u> </u>              | $\downarrow$                                 | 1  | <u> </u>                                 | <u> </u>     |  |          |   | $\dashv$ |  |                                   |
| See # | Addıtıonal Data Table  | <u> </u> '  | <u> </u>     | <u> </u>              | $\downarrow$                                 | $\downarrow$                                 | <del> </del>                             | <u> </u>     |  | _        |   | $\dashv$ |  |                                   |
|       |  | <u> </u>  | <del> </del> | —                     | $\downarrow$                                 | 1  | <del> </del>                             | <u> </u> -   |  | $\dashv$ | <u> </u>  | $\dashv$ |  |                                   |
|       |  | <u> </u>  | <del> </del> | —                     | $\perp$                                      | $\perp$                                      | <del> </del>                             | <u> </u>     |  | $\dashv$ |   | $\dashv$ |  |                                   |
|       |  | <u> </u> '  | <u> </u>     | <del> </del>          | $\perp$                                      | 1  | <del> </del>                             | <u>_</u> '   |  | $\dashv$ |   | $\dashv$ |  |                                   |
|       |  | <u> </u>  | <u> </u>     | <del> </del>          | $\downarrow$                                 | $\perp$                                      | <del></del>                              |              |  | $\dashv$ |   | $\dashv$ |  |                                   |
|       |  | <u> </u>  | <u> </u>     | $\perp$               | $\downarrow$                                 | $\perp$                                      | <u> </u>                                 | <u></u>      | <u> </u>   | $\dashv$ |   | $\dashv$ |  |                                   |
| .——   |  | <u> </u>  | <u> </u>     | <u> </u>              | $\perp$                                      | $\downarrow$                                 | <del></del>                              | <u> </u>     |  | _        |   | $\dashv$ |  |                                   |
|       |  | <u> </u>  | <u> </u>     | <u> </u>              | $\perp$                                      | 1  | <del> </del>                             | <u> </u>     |  | $\Box$   |   | $\perp$  |  |                                   |
|       |  | <u> </u>  | <u> </u>     | $\perp$               | $\perp$                                      | $\perp$                                      | <u> </u>                                 | ⊥'           |  | $\Box$   | <u> </u>  | $\perp$  |  |                                   |
|       |  |   |              |                       | L  | $\bot$                                       | Щ.                                       | <u> </u>     |  |          | 1   | $\perp$  |  |                                   |
|       | Sub-Total  |   |              |                       |  | •  | <b>*</b>                                 |              |  | <u> </u> |   | otal     |  |                                   |
|       | Total (add lines 1b and 1c)  | •   |              | <u></u> .             | <u>.                                    </u> | <u>.                                    </u> | •  | _            | 28,905,372   |          |   | 0        |  | 2,948,236                         |
| 2     | Total number of individuals (including of reportable compensation from the                   |   |              | e list                | ed a   | ıbov   | e) who                                   | rec•         | eived more than                                      | \$10     | 0,000   |          |  |                                   |
|       |  |   |              |                       |  |  |  |              |  |          |   | _        | Yes  | No                                |
| 3     | Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule 3</i> |   |              |                       |  |  |  |              | -  | ted e    | employee on   | 3        | yes  |                                   |
| 4     | For any individual listed on line 1a, is organization and related organization individual    |   |              |                       |  |  |  |              |  |          | the   |          |  |                                   |
| _     | Individual   |   | - · ·        | tion f                | •<br>from                                    | •  | · ·                                      | , .<br>      | croonization or                                      | · ndu    | adual for   | 4        | l Yes  | <u> </u>                          |
| 3     | services rendered to the organization  |   |              |                       |  |  |  |              |  | luiv.    |   | 5        | ,  | No                                |
|       | ection B. Independent Contract   |   |              |                       | _  | _  |  | <u> </u>     |  | _        |   | <u> </u> |  |                                   |
| 1     | Complete this table for your five high-<br>from the organization Report comper               |   |              |                       |  |  |  |              |  |          |   | nper     | nsation  | _                                 |
|       | <u> </u>   | (A)<br>and business addre                             |              |                       |  |  |  |              |  |          | (B) uption of services                                    |          | (C<br>Compen                                   |                                   |
| FSK L | AND CORPORATION  | ma bac  | 35           | -                     |  |  |  |              |  |          | E SERVICES  |          |  | ,782,971                          |
|       | KESWICK RD STE N-2500<br>IMORE, MD 21211   |   |              |                       |  |  |  |              |  |          |   |          |  |                                   |
| ЗМ НЕ | EALTH INFORMATION SYSTEMS  |   |              |                       |  |  |  |              | SOFTWA   | RE M     | MAINTENANCE   |          | 3,   | ,257,301                          |
|       | DX 371227<br>BBURGH, PA 15250  |   |              |                       |  | _  |  | _            |  |          |   |          | <u> </u>                                       |                                   |
| -     | AN ENTERPRISES INC   |   |              |                       |  | _  |  |              | REAL EST   | TATE     | E SERVICES  |          | 2,   | ,148,437                          |
|       | WEST JOPPA RD STE 210<br>ERVILLE, MD 21093   |   |              |                       |  |  |  |              |  |          |   |          |  |                                   |
| _     | XO INC AND AFFILIATES  |   |              |                       |  |  |  |              | FOOD SV  | VC/F/    | ACILITY MGMT  |          | 1,   | ,351,788                          |
|       | DX 360170<br>BBURGH, PA 15251  |   |              |                       |  |  |  |              |  |          |   |          |  |                                   |
| VENA  | BLE LLP  |   |              |                       |  |  |  |              | LAW FIRI   | ,M       |   |          | 1,   | ,235,402                          |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

| Part '  |     |   | e O contains     | a respo     | onse or note to any      | line in thi           | s Part VIII |                                      |                      |            |                                  |                                  |                           |
|---|-----|---|------------------|-------------|--------------------------|-----------------------|-------------|--------------------------------------|----------------------|------------|----------------------------------|----------------------------------|---------------------------|
|   |     |   |                  | ·           |                          | <b>(A</b><br>Total re | )           | ( <b>E</b><br>Relate<br>exer<br>func | ed or<br>npt<br>tion | Unr<br>bus | (C)<br>elated<br>siness<br>venue | Rever<br>excluded<br>tax under : | nue<br>I from<br>sections |
|   | 1a  | Federated campaign  | ns               | 1a          | L                        |                       |             | reve                                 | nue                  |            |                                  | 512-5                            | 14                        |
| nts<br>ınts   |     | Membership dues   |                  | 1b          |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
| 573<br>701  | 6   | : Fundraising events  |                  | 1c          |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
| _ \$<br>_ <u>A</u>  | d   | l Related organizatio   | ns               | 1d          | 27,094,000               |                       |             |                                      |                      |            |                                  |                                  |                           |
| <u>:</u>  | e   | Government grants (co   | ontributions)    | 1e          | 5,054,384                |                       |             |                                      |                      |            |                                  |                                  |                           |
| ıns,<br>Sir   | f   | All other contributions, and similar amounts no                 | , gifts, grants, |             |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | و   | above  Noncash contribution                                     |                  | 1f          | 460,961                  |                       |             |                                      |                      |            |                                  |                                  |                           |
| Contr<br>and C  |     |   |                  |             | •                        |                       |             |                                      |                      |            |                                  |                                  |                           |
|   | ا   | Totali/(da lilico 1d 1  |                  |             |                          |                       | 509,345     |                                      |                      |            |                                  |                                  |                           |
| านเ   | 2a  | AFFILIATION FEE   |                  |             | Business                 | 541900                | 287,6       | 35,084                               | 287,21               | 4,316      | 470,                             | 768                              |                           |
| Pe V.   |     | PACE PROG REV   |                  |             |                          | 900099                | -           | 46,424                               | 13,34                |            | ·                                |                                  |                           |
| Cel   | c   |   |                  |             |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
| λerν  | d   |   |                  | _           |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
| נחנ   | e   |   |                  |             |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
| Program Service Revenue                                   | f   | All other program se  | rvice revenue    | <u> </u>    | 301.0                    | <br>)31,508           |             |                                      |                      |            |                                  |                                  |                           |
| Ğ   | g٦  | <b>Total.</b> Add lines 2a-2f                                   |                  | •           | > 301,0                  |                       |             |                                      |                      |            |                                  |                                  |                           |
|   |     | investment income (ii<br>imilar amounts) .                      |                  |             | interest, and other      | ]                     | 97,202,333  |                                      |                      |            |                                  | 9:                               | 7,202,333                 |
|   |     | income from investme  |                  |             | ond proceeds <b>&gt;</b> |                       |             |                                      |                      |            |                                  |                                  |                           |
|   |     | Royalties   |                  |             |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   |     |   | (ı) Rea          | I           | (II) Personal            |                       |             |                                      |                      |            |                                  |                                  |                           |
|   | 6a  | Gross rents   | 7.:              | 173,181     |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   | b   | Less rental expenses  |                  | 301,312     |                          | 1                     |             |                                      |                      |            |                                  |                                  |                           |
|   | c   | Rental income or (loss)   | 4,3              | 371,869     |                          | -                     |             |                                      |                      |            |                                  |                                  |                           |
|   | d   | Net rental income o   | r (loss)         |             | <u> </u>                 | 1                     | 4,371,869   |                                      |                      |            | 108,714                          |                                  | 4,263,155                 |
|   |     |   | (ı) Securi       |             | (II) Other               |                       |             |                                      |                      |            |                                  |                                  |                           |
|   |     | Gross amount<br>from sales of<br>assets other<br>than inventory |                  |             |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   | b   | Less cost or other basis and                                    | 5,3              | 314,960     | 949,190                  | <del>-</del>          |             |                                      |                      |            |                                  |                                  |                           |
|   | c   | sales expenses<br>Gain or (loss)                                | -5,3             | 314,960     | -949,190                 | 5                     |             |                                      |                      |            |                                  |                                  |                           |
|   | d   | Net gain or (loss)  |                  |             | <b>•</b>                 | 1                     | -6,264,150  |                                      |                      |            |                                  | -6                               | 5,264,150                 |
| Other Revenue   |     | Gross income from for (not including \$contributions reported)  |                  | of          |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
| ĕ ∧e  |     | See Part IV, line 18  |                  | . а         |                          | _                     |             |                                      |                      |            |                                  |                                  |                           |
| Ŗ   |     | Less direct expense:<br>Net income or (loss)                    |                  | b<br>una ev | ents .                   | J                     |             |                                      |                      |            |                                  |                                  |                           |
| the   |     | Gross income from g   |                  | •           | ents                     | 1                     |             |                                      |                      |            |                                  |                                  |                           |
| 0   |     | See Part IV, line 19  |                  |             | ļ                        |                       |             |                                      |                      |            |                                  |                                  |                           |
|   |     | Less direct expense   |                  | a<br>b      |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   |     | Net income or (loss) Gross sales of invent                      |                  | activit     | ies •                    | 1                     |             |                                      |                      |            |                                  |                                  |                           |
|   |     | returns and allowand  |                  | а           |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   | b   | Less cost of goods s  | sold             | b           |                          | ]                     |             |                                      |                      |            |                                  |                                  |                           |
|   | c   | Net income or (loss)  |                  | invent      |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   | 11: | Miscellaneous<br>amiscellaneous in                              |                  |             | Business Code<br>900099  | 7                     | 7,029,811   |                                      |                      |            | 454,887                          | ,                                | 5,574,924                 |
|   | 110 | amiscellaneous in   | ICOME            |             | 300093                   |                       | 7,029,011   |                                      |                      |            | +5+,007                          | ,                                | 3,374,324                 |
|   | b   | TELEPHONE & TV FE   | E                |             | 900099                   |                       | 364,247     |                                      |                      |            |                                  |                                  | 364,247                   |
|   | c   |   |                  |             |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   | d   | All other revenue .   |                  |             |                          |                       |             |                                      |                      |            |                                  |                                  |                           |
|   |     | Total. Add lines 11a  |                  |             | •                        |                       | 7.00        |                                      |                      |            |                                  |                                  |                           |
|   | 12  | Total revenue. See  | Instructions     |             |                          |                       | 7,394,058   |                                      |                      |            |                                  |                                  |                           |
|   |     |   |                  | -           | - <b>P</b>               |                       | 136,344,963 | :                                    | 300,560,740          |            | 1,034,369                        | 102<br>Form <b>99</b>            |                           |

| Part IX | Statement of Functional Expenses |
|---------|----------------------------------|
| Faitty  | Statement of Functional Expenses |

**b** PURCHASED SERVICES

d COLLECTION AGENCY EXPEN

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ► ☐ If following SOP 98-2 (ASC 958-720)

c MISCELLANEOUS

e All other expenses

| Form 990 (2017)   |                      |                              |                                     | Page <b>10</b>          |
|---|----------------------|------------------------------|-------------------------------------|-------------------------|
| Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co   | Jumps All other over | nizatione milet comm         | lata salumn (A)                     |                         |
| Check if Schedule O contains a response or note to any  | -                    | •                            | . ,                                 | 🗆                       |
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.  | (A) Total expenses   | (B) Program service expenses | (C) Management and general expenses | (D) Fundraisingexpenses |
| Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21   | 9,498,413            | 9,498,413                    |                                     |                         |
| 2 Grants and other assistance to domestic individuals See Part IV, line 22  |                      |                              |                                     |                         |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.  |                      |                              |                                     |                         |
| 4 Benefits paid to or for members   |                      |                              |                                     |                         |
| 5 Compensation of current officers, directors, trustees, and key employees  | 19,648,755           |                              | 19,648,755                          |                         |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                      |                              |                                     |                         |
| 7 Other salaries and wages  | 121,340,921          | 107,993,419                  | 13,347,502                          |                         |
| 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)   | 29,429,952           | 26,192,657                   | 3,237,295                           |                         |
| 9 Other employee benefits   |                      |                              |                                     |                         |
| <b>10</b> Payroll taxes   | 28,240,898           | 25,134,399                   | 3,106,499                           |                         |
| 11 Fees for services (non-employees)  |                      |                              |                                     |                         |
| a Management  |                      |                              |                                     |                         |
| <b>b</b> Legal  | 3,542,998            |                              | 3,542,998                           |                         |
| c Accounting  | 2,557,398            |                              | 2,557,398                           |                         |
| d Lobbying  | 50,421               |                              | 50,421                              |                         |
| e Professional fundraising services See Part IV, line 17  |                      |                              |                                     |                         |
| f Investment management fees  |                      |                              |                                     |                         |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)  | 9,436,734            | 8,398,693                    | 1,038,041                           |                         |
| 12 Advertising and promotion  | 3,031,484            | 3,031,484                    |                                     |                         |
| 13 Office expenses  | 11,826,129           | 10,525,255                   | 1,300,874                           |                         |
| <b>14</b> Information technology  |                      |                              |                                     |                         |
| 15 Royalties  |                      |                              |                                     |                         |
| <b>16</b> Occupancy   | 820,917              | 730,616                      | 90,301                              |                         |
| <b>17</b> Travel  | 873,865              | 777,740                      | 96,125                              |                         |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials •   |                      |                              |                                     |                         |
| 19 Conferences, conventions, and meetings   | 490,781              | 436,795                      | 53,986                              |                         |
| <b>20</b> Interest  | 51,425,749           | 51,425,749                   |                                     |                         |
| 21 Payments to affiliates   |                      |                              |                                     |                         |
| 22 Depreciation, depletion, and amortization  | 12,140,998           | 12,140,998                   |                                     |                         |
| 23 Insurance  | 49,232               |                              | 49,232                              |                         |
| 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) |                      |                              |                                     |                         |
| a UBI TAXES   | 19,866               | 19,866                       |                                     |                         |

80,408,643

17,947,451

6,582,543

7,807,069

417,171,217

71,561,507

15,918,354

6,582,543

6,963,037

357,331,525

8,847,136

2,029,097

844,032

0

Form **990** (2017)

59,839,692

Assets

14

15

16

17

18

19

20

21

23

24

25

26

27

28

29

30

31

32

33

34

Liabilities 22

Fund Balances

Assets or

Net

1.449.090.887

7.862.870 2.562.083

71.322.138

316.909.322

42.389.122

2.093.771.660

118,936,988

245.306.543

2,037,265,531

56,506,129

56,506,129

2.093.771.660

Form **990** (2017)

0

(B)

End of year

Page **11** 

| 1 | Cash-non-interest-bearing              |             | _ |            |
|---|--|-------------|---|------------|
| 2 | Savings and temporary cash investments | 216,326,315 | 2 | 200,154,01 |
| 3 | Pledges and grants receivable, net     |             | 3 |            |
| 4 | Accounts receivable, net               | 4,140,523   | 4 | 3,481,22   |
|   |  |             |   |            |

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . Loans and other receivables from other disqualified persons (as defined under

Check if Schedule O contains a response or note to any line in this Part IX .

section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete 

Notes and loans receivable, net . .

Inventories for sale or use .

Prepaid expenses and deferred charges .

Intangible assets . . . . . .

Accounts payable and accrued expenses

Grants payable . . .

Deferred revenue . . . .

Complete Part X of Schedule D

Temporarily restricted net assets .

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Unrestricted net assets

basis Complete Part VI of Schedule D

10a 10b b Less accumulated depreciation Investments—publicly traded securities . 12 Investments—other securities See Part IV, line 11 . . . 13 Investments—program-related See Part IV, line 11 .

Other assets See Part IV, line 11 . . . . . .

Tax-exempt bond liabilities . . . . . .

persons Complete Part II of Schedule L . .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 . .

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958),

check here 

and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

10a Land, buildings, and equipment cost or other 11

**Total assets.**Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

85.792.724

157,114,862

2.498.524 69.970.042

1.181.122.197

4.899.199

355,163,161

52.596.691

1,886,716,652

116,291,431

1,415,190,252

297.986.743

1,829,468,426

54.800.461

2.447.765

57,248,226

1.886.716.652

5

6

8

9

10c

11

12

13

14

15

16

17

18

24

25

26

27

28

29

30

31

32

33

34

(A)

Beginning of year

19 20 1,673,022,000 21 22 23

☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

Page **12** 

-250.038

-19,665,805

56,506,129

No

Nο

Yes

Yes

Yes

Yes

Yes (2017)

2a

2b

2c

3a

3b

7 8

9

10

Other changes in net assets or fund balances (explain in Schedule O) . . . . . . . . .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Check if Schedule O contains a response or note to any line in this Part XII . . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

Form 990 (2017)

**Reconcilliation of Net Assets** 

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

**Financial Statements and Reporting** 

Part XI

Part XII

Schedule O

☐ Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

#### Additional Data

Software ID:

Software Version:

EIN: 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990 (2017)

### Form 990, Part III, Line 4a:

SERVICES THAN ANY SINGLE ORGANIZATION CAN OFFER ALONE

JHHS IS INCORPORATED TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHS AFFILIATES THE AFFILIATION ENABLES EACH INSTITUTION TO FULFILL MORE EFFECTIVELY THEIR TAX-EXEMPT PURPOSES TO PROMOTE THE HEALTH OF THEIR RESPECTIVE CONSTITUENTS, WHILE AT THE SAME TIME ENHANCING THE QUALITY OF HEALTH CARE AVAILABLE IN MARYLAND FIRST AND FOREMOST, THE AFFILIATION OF TERTIARY AND SPECIALTY HOSPITALS PROVIDES PATIENTS OF THE SYSTEM WITH A BROADER RANGE OF GENERAL AND SPECIALTY HEALTH-CARE SERVICES THE JHHS ENHANCES THE QUALITY OF CARE BY ALLOWING A PATIENT SEEKING THE SERVICES OF ANY ONE MEMBER OF THE SYSTEM ACCESS TO THE RESOURCES, KNOWLEDGE AND EXPERTISE OF THE OTHER SYSTEM AFFILIATES, WHERE SUCH ADDITIONAL RESOURCES OR REFERRALS ARE REQUIRED SECOND, THE JHHS STRUCTURE ALLOWS FOR REGIONAL AND STRATEGIC PLANNING, INCREASED ACCESS TO CAPITAL, REDUCTION OF DUPLICATIVE SERVICES AND BETTER USE OF RESOURCES COORDINATION OF THESE FUNCTIONS PROVIDES EFFICIENCIES OF OPERATION AND ALLOWS EACH AFFILIATED MEMBER ORGANIZATION TO OFFER A WIDER RANGE OF HIGHER QUALITY, MORE COST EFFECTIVE

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

| ,   | 1 6 ' '   | 1 ' ' 1 |                       |         |              |                              |        | 1 000 - 00             |                      |  |  |
|---|---|---------|-----------------------|---------|--------------|------------------------------|--------|------------------------|----------------------|--|--|
|   | for related<br>organizations<br>below dotted<br>line) |         | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | - (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |  |
| AB KRONGARD ESQUIRE<br>TRUSTEE, VICE CHAIRMAN | 1 00  | x       |                       |         |              |                              |        | 0                      | 0                    | 0  |  |
| JANIE ELIZABETH BAILEY<br>TRUSTEE             | 1 00  | ×       |                       |         |              |                              |        | 0                      | 0                    | 0  |  |
| MICHAEL SEAN BEATTY TRUSTEE                   | 1 00  | x       |                       |         |              |                              |        | 0                      | 0                    | 0  |  |
| GEORGE L BUNTING JR                           | 1 00  | ×       |                       |         |              |                              |        | 0                      | 0                    | 0  |  |

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3,088,921

367,110

0

65,956

0

| TRUSTEE             |
|---------------------|
| GEORGE L BUNTING JR |
| TRUSTEE             |
| EDWARD I CAHILI     |

......

......

TRUSTEE

TRUSTEE

**TRUSTEE** 

TRUSTEE

PHILLIP A CLOUGH

JAMES T DRESHER JR

FRANCIS X KNOTT

RONALD R PETERSON

PRESIDENT/TRUSTEE

PRESIDENT/TRUSTEE

KEVIN W SOWERS MSN RN FAA

and Independent Contractors

(A) (D) (E) (B) (C) (F) Position (do not check more Name and Title Reportable Reportable Estimated Average than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the compensation from related any hours and a director/trustee) organization organizations from the

and Independent Contractors

RENEE DEMSKI

VP FOR QUALITY

SR VP NURSING

KENNETH GRANT

VP SUPPLY CHAIN

DEBORAH J BAKER

MARGARET GARRETT

VP RISK MANAGEMENT

|                                  | arry riours   | ا ۱                               | a un                  | ecto | /1 / CI      | usice,                       | ,      | Organization         | /IN DATE             | I Hom the                                    |
|----------------------------------|---|-----------------------------------|-----------------------|------|--------------|------------------------------|--------|----------------------|----------------------|--|
|                                  | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee |      | key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
| THEO C RODGERS TRUSTEE           | 1 00  | ×                                 |                       |      |              |                              |        | 0                    | 0                    | 0  |
| MELANIE R SABELHAUS<br>TRUSTEE   | 1 00  | х                                 |                       |      |              |                              |        | 0                    | 0                    | 0  |
| DAVID C HODGSON TRUSTEE/CHAIRMAN | 1 00  | х                                 |                       |      |              |                              |        | 0                    | 0                    | 0  |

| DAVID C HODGSON              |       | l <sub>v</sub> |   |  | ۱ ،       | n |      |
|------------------------------|-------|----------------|---|--|-----------|---|------|
| TRUSTEE/CHAIRMAN             |       | ^              |   |  |           | 3 |      |
| PAUL B ROTHMAN               | 1 00  | _              | X |  | 0         | 0 |      |
| TRUSTEE/CORP VICE CHAIRMAN   | 2 00  | ^              |   |  | 9         | 0 |      |
| DANIEL M ASHBY               | 5 00  |                | x |  | 250 172   | 0 | 66.0 |
| VP PHARMACY SERVICES         | 55 00 |                |   |  | 259,172   | 0 | 66,0 |
| JOHN M COLMERS               | 30 00 |                |   |  |           |   |      |
| SR VP HEALTH CARE TRANSFORMA | 30 00 |                | X |  | 1,153,436 | 0 | 69,9 |

| TRUSTEE/CORP VICE CHAIRMAN | 2 00  |   |     |     |   |           |   |        |
|----------------------------|-------|---|-----|-----|---|-----------|---|--------|
| DANIEL M ASHBY             | 5 00  |   |     | ×   |   | 259,172   | 0 | 66,045 |
| VP PHARMACY SERVICES       | 55 00 |   |     | ^   |   | 233,172   | 3 | 00,043 |
| JOHN M COLMERS             | 30 00 |   |     |     |   | 1,153,436 | 0 | 69.977 |
|                            |       | l | 1 1 | _ ^ | I | 1,133,430 | U | 09,9// |

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80,621

171,372

137,192

98,720

336,619

523,941

282,499

601,349

5 00

55 00 5 00

55 00 5 00

55 00 5 00

55 00

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| PAUL B ROTHMAN             | 1 00 | × | × |  | 0       | 0 | 0      |
|----------------------------|------|---|---|--|---------|---|--------|
| TRUSTEE/CORP VICE CHAIRMAN | 2 00 | ^ |   |  |         | 9 |        |
| DANIEL M ASHBY             | 5 00 |   |   |  |         |   |        |
|                            |      |   | X |  | 259,172 | 0 | 66,045 |

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

G DANIEL SHEALER JR

SAMUEL H CLARK JR

MARTIN BASSO

PETER B MANCINO

ASSISTANT SECRETARY

VP FINANCE COMMUNITY DIV

VP CORP COMPLIANCE & HIPPA & SEC

......

VP/GENERAL COUNSEL & CORP CO

|  |   |                                   | (11, 2,4,000          | (14, 24, 22) |              |                              |        |                      |                      |  |
|--|---|-----------------------------------|-----------------------|--------------|--------------|------------------------------|--------|----------------------|----------------------|--|
|  | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | 10           | key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
| DALAL J HALDEMAN PHD<br>SR VP MARKETING & COMMUNICAT | 5 00<br>55 00   |                                   |                       | ×            |              |                              |        | 531,760              | 0                    | 77,213                                       |
| SANDRA JOHNSON  VP REVENUE CYCLE MANAGEMENT          | 5 00<br>55 00   |                                   |                       | х            |              |                              |        | 401,176              | 0                    | 54,164                                       |
| KEITH HILL VP CORPORATE SECURITY                     | 5 00<br>55 00   |                                   |                       | х            |              |                              |        | 333,024              | 0                    | 30,786                                       |

| KEITH HILL            | 5 00  |  | X |  | 333,024 | 0 |  |
|-----------------------|-------|--|---|--|---------|---|--|
| VP CORPORATE SECURITY | 55 00 |  | ^ |  | 333,021 | , |  |
| SALLY W MACCONNELL    | 5 00  |  |   |  |         |   |  |
|                       |       |  | Х |  | 759,200 | 0 |  |
| SR VP FACILITIES      | 55 00 |  |   |  | ·       |   |  |
| QUEENIE PLATER        | 5 00  |  |   |  |         |   |  |
| QUELINE TEATER        |       |  | х |  | 447,244 | 0 |  |

| VP CORPORATE SECURITY   | 55 00 |  | ^  |  | 333,021 | Ŭ |  |
|-------------------------|-------|--|----|--|---------|---|--|
| SALLY W MACCONNELL      | 5 00  |  | _  |  | 759.200 | 0 |  |
| SR VP FACILITIES        | 55 00 |  | ^  |  | 739,200 | 0 |  |
| QUEENIE PLATER          | 5 00  |  | ., |  |         |   |  |
| VP OF HR, COMMUNITY DIV | 55 00 |  | Х  |  | 447,244 | U |  |

5 00

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|                              | 33 00 |  |   |  |         |   |        |
|------------------------------|-------|--|---|--|---------|---|--------|
| QUEENIE PLATER               | 5 00  |  | x |  | 447,244 | 0 | 40,757 |
| VP OF HR, COMMUNITY DIV      | 55 00 |  |   |  | ,       |   |        |
| STEPHANIE L REEL             | 5 00  |  | , |  |         |   |        |
| SR VP MGMT SYSTEM & INFO SYS | 1 00  |  |   |  |         | U |        |

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999,567

385,473

634,494

342,753

91,292

61,263

90,153

61,822

48,180

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

VP CARE COOR & CLIN RESOURCE

VP HEALTH INFORMATION TECH

VP & CHIEF TECHNOLOGY OFFICE

......

SR VP MEDICAL AFFAIRS

PETER HILL MD

LINDA KLINE

DWIGHT RAUM

DANIEL B SMITH

SR VP FINANCE

|   | for related<br>organizations<br>below dotted<br>line) | individual trustee<br>or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | 1 (W-2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
|---|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------|----------------------|--|
| THOMAS TRZCINSKI  VP FINANCE & TREASURER      | 3 00  |                                   |                       | ×       |              |                              |        | 313,169               | 0                    | 98,715                                       |
| J EDWARD BERANEK  VP REVENUE MGMT & REIMBURSE | 57 00<br>5 00<br>55 00                                |                                   |                       | х       |              |                              |        | 394,784               | 0                    | 63,400                                       |
| DARREN LACEY                                  | 5 00  | _                                 |                       | х       |              |                              |        | 0                     | 0                    | 0  |

| DARREN LACEY                   | 5 00  |  | v        |  | 0       | 0 |        |
|--------------------------------|-------|--|----------|--|---------|---|--------|
| VP CHIEF INFO SECURITY OFFICER | 55 00 |  |          |  | 3       | 3 |        |
| MICHAEL L LARSON               | 25 00 |  |          |  | 000.057 | 0 | 76 524 |
| SR VP FINANCE & CFO            | 35 00 |  | ^        |  | 908,857 | O | 76,524 |
| GREGORY MILLER                 | 10 00 |  |          |  | 224 720 |   | 64.530 |
| ASSISTANT TREASURER            | 50 00 |  | <u> </u> |  | 234,738 | U | 64,520 |
| AMY DEUTSCHENDORF              | 5 00  |  |          |  |         |   |        |
|                                |       |  | X        |  | 352,261 | 0 | 66,317 |

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474,532

374,215

957,571

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40,926

87,509

81,670

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

53,009

70,399

64,981

68,667

0

0

0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

**EXECUTIVE** 

**EXECUTIVE** 

**EXECUTIVE** 

RICHARD DAVIS

CHARLES REULAND

PAMELA D PAULK

FORMER OFFICER

|                              | 6   |                                   |                       |    | ,            |                              | ,      | (14/ 3/4000          | (144 - 2/1000        | avanniantion and                             |  |
|------------------------------|---|-----------------------------------|-----------------------|----|--------------|------------------------------|--------|----------------------|----------------------|--|--|
|                              | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | 10 | key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |  |
| INEZ STEWART                 | 5 00  |                                   |                       | ×  |              |                              |        | 700,116              | 0                    | 72,451                                       |  |
| SR VP HUMAN RESOURCES        | 55 00   |                                   |                       |    |              |                              |        | ,                    |                      | •  |  |
| DAVID SIMPKINS               | 1 00  |                                   |                       | x  |              |                              |        | 250,797              | 0                    | 34,545                                       |  |
| VP MRKT & COMMUN CAPITAL REG | 59 00   |                                   |                       |    |              |                              |        | 250,757              | 5                    | 31,313                                       |  |
| PATRICIA BROWN               | 15 00   |                                   |                       |    | х            |                              |        | 775,990              | 0                    | 64,965                                       |  |

| PATRICIA BROWN | 15 00 |  | ¥ |   | 775,990   | 0 | 64,965  |
|----------------|-------|--|---|---|-----------|---|---------|
| EXECUTIVE      | 45 00 |  | ^ |   | 773,330   | 5 | 04,303  |
| MARY COOKE     | 1 00  |  | X |   | 409,399   | 0 | 57,538  |
| EXECUTIVE      | 59 00 |  | ^ |   | 103,333   | J | 37,330  |
| ROBERT KASDIN  | 1 00  |  |   | x | 1,212,804 | 0 | 220,721 |
| EXECUTIVE      | 59 00 |  |   | ^ | 1,212,001 | J | 223,721 |
| REDONDA MILLER | 1 00  |  |   |   |           |   |         |

| EXECUTIVE      | 59 00 |   | _^   |     | 403,333      | 3 | 37,  |
|----------------|-------|---|------|-----|--------------|---|------|
| ROBERT KASDIN  | 1 00  | · |      |     | 1 212 004    | 0 | 220  |
| EXECUTIVE      | 59 00 |   |      | _ ^ | 1,212,804    | U | 220, |
| REDONDA MILLER | 1 00  |   |      | x   | 1,059,371    | 0 | 110, |
|                |       |   | <br> | . ^ | <br>1,000,01 | 0 | 110, |

| ROBERT KASDIN  | 1 00  |  |  | x | 1,212,804 | 0 | 220,721 |
|----------------|-------|--|--|---|-----------|---|---------|
| EXECUTIVE      | 59 00 |  |  |   | _,,       |   |         |
| REDONDA MILLER | 1 00  |  |  |   |           |   |         |
|                |       |  |  | Х | 1,059,371 | 0 | 110,425 |

| EXECUTIVE      | 59 00 |  |  | Х | 1,212,804 | 0 | 220,721 |
|----------------|-------|--|--|---|-----------|---|---------|
| REDONDA MILLER | 1 00  |  |  |   |           |   |         |
| EXECUTIVE      |       |  |  | Х | 1,059,371 | 0 | 110,425 |

| REDONDA MILLER | 1 00  |  |  |   |           |   |         |
|----------------|-------|--|--|---|-----------|---|---------|
|                | ••••• |  |  | Х | 1,059,371 | 0 | 110,425 |
| EXECUTIVE      | 59 00 |  |  |   |           |   |         |
|                | 1.00  |  |  |   |           |   |         |

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865,533

768,448

1,537,481

| EXECUTIVE       | 59 00 |     |   |   | ×  | 1,059,371 | 0 | 11  |
|-----------------|-------|-----|---|---|----|-----------|---|-----|
| RICHARD BENNETT | 1 00  |     |   |   |    |           |   |     |
|                 |       | l . | l | l | Ιx | 876 205   | 0 | j 5 |

59 00 1 00

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation compensation amount of other hours per week (list person is both an officer from the from related compensation

and Independent Contractors

BRIAN GRAGNOLATI

FORMER OFFICER

STEVEN KRAVET

ANNETTE FRIES

FORMER KEY

FORMER KEY

|                                    | any hours and a director/trustee)                     |                                   |                       |         |              |                              |        | organization         | organizations        | from the organization and                    |
|------------------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|
|                                    | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
| JOANNE E POLLAK<br>FORMER OFFICER  | 0 00<br>60 00   |                                   |                       |         |              |                              | ×      | 879,255              | 0                    | 61,787                                       |
| JUDY A REITZ SCD<br>FORMER OFFICER | 5 00<br>55 00   |                                   |                       |         |              |                              | x      | 252,859              | 0                    | 0  |
| RONALD J WERTHMAN                  | 4 00  |                                   |                       |         |              |                              | ×      | 2,508,825            | 0                    | 91,053                                       |

| JUDY A REITZ SCD  | 3 00  |  |  | ¥ | 252.859   | 0 |   |
|-------------------|-------|--|--|---|-----------|---|---|
| FORMER OFFICER    | 55 00 |  |  | ^ | 232,033   | 3 |   |
| RONALD J WERTHMAN | 4 00  |  |  | x | 2,508,825 | 0 |   |
| FORMER OFFICER    | 56 00 |  |  | ^ | 2,300,023 | 3 |   |
| BONNIE WINDSOR    | 0 00  |  |  |   |           |   |   |
| FORMER OFFICER    |       |  |  | × | 129,064   | 0 | 1 |

| RONALD 3 WERTHMAN |       |  |  |  | l x l | 2,508,825 | 0 |  |
|-------------------|-------|--|--|--|-------|-----------|---|--|
| FORMER OFFICER    | 56 00 |  |  |  |       | 2,300,023 | ŭ |  |
| BONNIE WINDSOR    | 0 00  |  |  |  |       |           |   |  |
|                   |       |  |  |  | x     | 129,064   | 0 |  |
| FORMER OFFICER    | 40 00 |  |  |  |       | ·         |   |  |

0 00

0 00 1 00

59 00 1 00

59 00

| TOTAL | 55 00 |  |  |   |           |   |  |
|---|-------|--|--|---|-----------|---|--|
| RONALD J WERTHMAN   | 4 00  |  |  |   |           |   |  |
|   |       |  |  | × | 2,508,825 | 0 |  |
| FORMER OFFICER  | 56 00 |  |  |   |           |   |  |
| BONNIE WINDSOP  | 0 00  |  |  |   |           |   |  |

Х

Х

Х

220,837

734,309

266,214

413

51,331

100,857

| efile  | e GRA    | APHIC prii                           | <u>nt - DO N</u> O            | T PROCESS                                 | As Filed Data -   |   |                                     | DLN: 9  | 3493135000269                                   |
|--------|----------|--------------------------------------|-------------------------------|---|---|---|-------------------------------------|---|---|
|        | m 990    | <b>ULE A</b><br>0 or                 | Con                           |   | Charity Statu   | ion 501(c)(3) c<br>mpt charitable         | organization oi<br>trust.           |   | 2017  |
| Depart | ment of  | the Treasury                         | <b>▶</b> Infe                 | ormation abou                             | ► Attach to Form<br>ut Schedule A (Form   | 990 or 990-EZ                             |                                     | ıctions is at                                     | Open to Public                                  |
| Name   | e of th  | <del>ue Service</del><br>ne organiza |                               |   | <u>www.irs.g</u>  | ov/form990.                               |                                     | Employer identific                                | Inspection ation number                         |
| JOHNS  | HOPKI    | INS HEALTH S                         | STEM CORPOR                   | ATION                                     |   |   |                                     | 52-1465301  |   |
|        | rt I     |                                      |                               |   | us (All organization  |   |                                     | See instructions.                                 |   |
| 1 ne o | rganız   |                                      | •                             |   | entus (For lines 1 thro   | •   | . ,                                 | /A)/:)  |   |
| _      |          | •                                    |                               | •   | ssociation of churches  |   |                                     |   |   |
| 2      |          |                                      |                               |   | 1)(A)(ii). (Attach Sch  | •   |                                     |   |   |
| _      |          | •                                    | ·                             | ·   | vice organization desc  |   |                                     | •   |   |
| 4      | Ш        |                                      | esearcn orga<br>and state  _  | nization operat                           | ed in conjunction with  | a nospital descri                         | ped in <b>section</b> :             | 17U(B)(1)(A)(III). E                              | nter the nospital's                             |
| 5      |          | (b)(1)(A)                            | ( <b>iv).</b> (Comple         | ete Part II )                             | t of a college or unive   |   |                                     |   | bed in <b>section 170</b>                       |
| 6      |          | •                                    | •                             | -   | governmental unit de  |   |                                     |   |   |
| 7      |          | _                                    |                               | mally receives<br>( <b>vi).</b> (Complete | a substantial part of it<br>Part II )   | s support from a                          | governmental u                      | init or from the gener                            | al public described in                          |
| 8      |          | A communi                            | ty trust desci                | ribed in <b>sectioi</b>                   | 170(b)(1)(A)(vi)  | (Complete Part I                          | I )                                 |   |   |
| 9      |          |                                      |                               |   | escribed in <b>170(b)(1)</b><br>ee instructions Enter   |   |                                     |   | ege or university or a                          |
| 10     |          | from activit                         | ies related to<br>income and  | ıts exempt fur<br>unrelated busır         | (1) more than 331/39<br>actions—subject to cer<br>less taxable income (le<br>amplete Part III ) | taın exceptions, a                        | and (2) no more                     | than 331/3% of its su                             | pport from gross                                |
| 11     |          |                                      |                               |   | d exclusively to test fo  | r public safety S                         | ee section 509                      | (a)(4).   |   |
| 12     | <b>✓</b> | more public                          | ly supported                  | organizations                             | d exclusively for the be<br>described in <b>section 5</b><br>the type of supporting             | 09(a)(1) or sec                           | tion 509(a)(2                       | ). See section 509(a                              |   |
| a      |          | <b>Type I.</b> A so                  | supporting or<br>n(s) the pow | ganızatıon oper                           | rated, supervised, or cappoint or elect a major   | ontrolled by its si                       | upported organi                     | zation(s), typically by                           |   |
| b      |          | manageme                             | nt of the sup                 | -   | pervised or controlled in ation vested in the sare and C.                                       |   |                                     | - , ,, ,  | -   |
| c      | <b>✓</b> | Type III f                           | unctionally i                 | ntegrated. A                              | supporting organizatio  |   |                                     |   | ted with, its                                   |
| d      |          | Type III n<br>functionally           | on-function<br>integrated     | <b>ally integrate</b><br>The organizatio  | d. A supporting organi<br>n generally must satis<br>rt IV, Sections A and                       | ization operated :<br>fy a distribution : | in connection wi<br>requirement and | th its supported organ                            |   |
| e      |          | Check this                           | box if the org                | anızatıon recei                           | ved a written determir  | nation from the If                        |                                     | pe I, Type II, Type II                            | I functionally                                  |
| f      | Enter    |                                      |                               | on-functionally<br>l organizations        | integrated supporting   | organization                              |                                     | _4  |   |
| g      |          |                                      |                               |   | upported organization(  | T .                                       |                                     |   |   |
|        | (1) N    | lame of supp<br>organizatior         |                               | (ii) EIN                                  | (iii) Type of organization (described on lines 1- 10 above (see instructions))                  | (iv) Is the organic in your govern        |                                     | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|        |          |                                      |                               |   |   | Yes                                       | No                                  |   |   |
| See    | Addıtıc  | nal Data Tal                         | ole                           |   |   |   |                                     |   |   |
|        |          |                                      |                               |   |   |   |                                     | -   |   |
| Total  |          | vanle De I                           | 4                             | iaa a26                                   | structions for  | Cat No 11285                              | ·-                                  | Cabadula A (Farm O                                | <u>                                     </u>    |

| (Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part |                   |                    |                  |                  |                 |           |  |  |  |  |
|---|-------------------|--------------------|------------------|------------------|-----------------|-----------|--|--|--|--|
| III. If the organization fa   | als to qualify un | der the tests list | ted below, pleas | se complete Part | t III.)         |           |  |  |  |  |
| Section A. Public Support   |                   |                    |                  |                  |                 | _         |  |  |  |  |
| Calendar year<br>(or fiscal year beginning in) ▶  | (a) 2013          | <b>(b)</b> 2014    | (c) 2015         | (d) 2016         | <b>(e)</b> 2017 | (f) Total |  |  |  |  |
| Gifts, grants, contributions, and   |                   |                    |                  |                  |                 |           |  |  |  |  |

| 1    | Gifts, grants, contributions, and<br>membership fees received (Do not<br>include any "unusual grant")   |         |                 |         |         |                 |          |
|------|---|---------|-----------------|---------|---------|-----------------|----------|
| 2    | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |         |                 |         |         |                 |          |
| 3    | The value of services or facilities furnished by a governmental unit to the organization without charge   |         |                 |         |         |                 |          |
| 4    | Total. Add lines 1 through 3  |         |                 |         |         |                 |          |
| 5    | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |         |                 |         |         |                 |          |
| 6    | Public support. Subtract line 5 from  |         |                 |         |         |                 |          |
|      | line 4  |         |                 |         |         |                 |          |
| _ \$ | Section B. Total Support  |         |                 |         |         |                 |          |
|      | Calendar year<br>(or fiscal year beginning in) ▶  | (a)2013 | <b>(b)</b> 2014 | (c)2015 | (d)2016 | <b>(e)</b> 2017 | (f)Total |
| 7    | Amounts from line 4   |         |                 |         |         |                 |          |
| 8    | Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties and<br>income from similar sources   |         |                 |         |         |                 |          |
| 9    | Net income from unrelated business activities, whether or not the business is regularly carried on  |         |                 |         |         |                 |          |
| 10   | - ·   |         |                 |         |         |                 |          |
| 11   | <b>Total support.</b> Add lines 7 through   |         |                 |         |         |                 |          |

|    | line 4   |                    |                     |                 |                  |                 |          |  |  |
|----|--|--------------------|---------------------|-----------------|------------------|-----------------|----------|--|--|
| S  | ection B. Total Support  |                    |                     |                 |                  |                 |          |  |  |
|    | Calendar year<br>(or fiscal year beginning in) ▶   | <b>(a)</b> 2013    | <b>(b)</b> 2014     | <b>(c)</b> 2015 | ( <b>d)</b> 2016 | <b>(e)</b> 2017 | (f)Total |  |  |
| 7  | Amounts from line 4  |                    |                     |                 |                  |                 |          |  |  |
| 8  | Gross income from interest,  |                    |                     |                 |                  |                 |          |  |  |
|    | dividends, payments received on<br>securities loans, rents, royalties and<br>income from similar sources   |                    |                     |                 |                  |                 |          |  |  |
| 9  | Net income from unrelated business activities, whether or not the business is regularly carried on   |                    |                     |                 |                  |                 |          |  |  |
| 10 | Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  |                    |                     |                 |                  |                 |          |  |  |
| 11 | <b>Total support.</b> Add lines 7 through 10   |                    |                     |                 |                  |                 |          |  |  |
| 12 | Gross receipts from related activities, e  | tc (see instructio | ns)                 |                 |                  | 12              |          |  |  |
| 13 | First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, |                    |                     |                 |                  |                 |          |  |  |
|    | check this box and <b>stop here</b>  |                    |                     |                 |                  |                 |          |  |  |
| S  | Section C. Computation of Public Support Percentage  |                    |                     |                 |                  |                 |          |  |  |
| 14 | Public support percentage for 2017 (line   | e 6, column (f) dı | vided by line 11, o | olumn (f))      |                  | 14              |          |  |  |

ightharpoonupand stop here. The organization qualifies as a publicly supported organization

15 Public support percentage for 2016 Schedule A, Part II, line 14 16a 33 1/3% support test-2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14

is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

▶□ b 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2017

| Р   | Support Schedule for  |                          |                           |                           |                     |                   |                  |
|-----|---|--------------------------|---------------------------|---------------------------|---------------------|-------------------|------------------|
|     | (Complete only if you cl<br>the organization fails to                     |                          |                           |                           |                     |                   | er Part II. If   |
| Se  | ection A. Public Support  | quality under t          | ine tests listed i        | below, please co          | ompiete Part II.,   | )                 |                  |
|     | Calendar year   | (a) 2013                 | <b>(b)</b> 2014           | (c) 2015                  | (d) 2016            | (e) 2017          | (f) Total        |
| _   | (or fiscal year beginning in) ▶   | (a) 2013                 | (0) 2014                  | (6) 2015                  | (4) 2016            | (e) 2017          | (I) Iotai        |
| 1   | Gifts, grants, contributions, and membership fees received (Do not        |                          |                           |                           |                     |                   |                  |
|     | include any "unusual grants ")  |                          |                           |                           |                     |                   |                  |
| 2   | Gross receipts from admissions,   |                          |                           |                           |                     |                   |                  |
|     | merchandise sold or services  |                          |                           |                           |                     |                   |                  |
|     | performed, or facilities furnished in any activity that is related to the |                          |                           |                           |                     |                   |                  |
|     | organization's tax-exempt purpose   |                          |                           |                           |                     |                   |                  |
| 3   | Gross receipts from activities that are                                   |                          |                           |                           |                     |                   |                  |
|     | not an unrelated trade or business  |                          |                           |                           |                     |                   |                  |
| 4   | under section 513 Tax revenues levied for the                             |                          |                           |                           |                     |                   |                  |
| -   | organization's benefit and either paid                                    |                          |                           |                           |                     |                   |                  |
|     | to or expended on its behalf  |                          |                           |                           |                     |                   |                  |
| 5   | The value of services or facilities                                       |                          |                           |                           |                     |                   |                  |
|     | furnished by a governmental unit to the organization without charge       |                          |                           |                           |                     |                   |                  |
| 6   | Total. Add lines 1 through 5  |                          |                           |                           |                     |                   |                  |
|     | Amounts included on lines 1, 2, and                                       |                          |                           |                           |                     |                   |                  |
|     | 3 received from disqualified persons                                      |                          |                           |                           |                     |                   |                  |
| b   | Amounts included on lines 2 and 3   |                          |                           |                           |                     |                   |                  |
|     | received from other than disqualified persons that exceed the greater of  |                          |                           |                           |                     |                   |                  |
|     | \$5,000 or 1% of the amount on line                                       |                          |                           |                           |                     |                   |                  |
|     | 13 for the year   |                          |                           |                           |                     |                   |                  |
|     | Add lines 7a and 7b   |                          |                           |                           |                     |                   |                  |
| 8   | Public support. (Subtract line 7c   |                          |                           |                           |                     |                   |                  |
| S   | from line 6 ) ection B. Total Support                                     |                          |                           |                           |                     |                   |                  |
|     | Calendar year   |                          |                           |                           |                     |                   |                  |
|     | (or fiscal year beginning in) ▶   | (a) 2013                 | <b>(b)</b> 2014           | (c) 2015                  | (d) 2016            | (e) 2017          | (f) Total        |
| 9   |   |                          |                           |                           |                     |                   |                  |
| 10a | Gross income from interest,   |                          |                           |                           |                     |                   |                  |
|     | dividends, payments received on   |                          |                           |                           |                     |                   |                  |
|     | securities loans, rents, royalties and income from similar sources        |                          |                           |                           |                     |                   |                  |
| ь   | Unrelated business taxable income   |                          |                           |                           |                     |                   |                  |
|     | (less section 511 taxes) from   |                          |                           |                           |                     |                   |                  |
|     | businesses acquired after June 30,<br>1975                                |                          |                           |                           |                     |                   |                  |
| c   | Add lines 10a and 10b   |                          |                           |                           |                     |                   |                  |
| 11  | Net income from unrelated business  |                          |                           |                           |                     |                   |                  |
|     | activities not included in line 10b,                                      |                          |                           |                           |                     |                   |                  |
|     | whether or not the business is  |                          |                           |                           |                     |                   |                  |
| 12  | regularly carried on<br>Other income Do not include gain or               |                          |                           |                           |                     |                   |                  |
| 12  | loss from the sale of capital assets                                      |                          |                           |                           |                     |                   |                  |
|     | (Explain in Part VI )   |                          |                           |                           |                     |                   |                  |
| 13  | Total support. (Add lines 9, 10c,   |                          |                           |                           |                     |                   |                  |
| 14  | 11, and 12)  First five years. If the Form 990 is for                     | l<br>r the organization  | l<br>'s first, second, th | L<br>urd, fourth, or fift | l lax vear as a sec | ction 501(c)(3) o | l<br>rganization |
|     | check this box and <b>stop here</b>                                       |                          |                           | ,,                        | ,                   |                   | ▶ □              |
| Se  | ection C. Computation of Public S   | Support Perce            | ntage                     |                           |                     |                   |                  |
| 15  | Public support percentage for 2017 (lin                                   |                          |                           | column (f))               |                     | 15                |                  |
| 16  | Public support percentage from 2016 S                                     | chedule A, Part II       | II, line 15               |                           |                     | 16                |                  |
| Se  | ction D. Computation of Investr   | nent Income              | Percentage                |                           |                     |                   |                  |
| 17  | Investment income percentage for 201                                      | 7 (line 10c, colur       | nn (f) divided by         | lıne 13, column (f        | ·))                 | 17                |                  |
| 18  | Investment income percentage from 20                                      | <b>016</b> Schedule A, I | Part III, line 17         |                           |                     | 18                |                  |
|     | <b>331/3% support tests—2017.</b> If the                                  | organization did n       | ot check the box          | on line 14, and lir       | ne 15 is more than  |                   | e 17 is not      |
|     | more than 33 1/3%, check this box and s                                   |                          |                           |                           |                     |                   | ightharpoons     |
|     | 33 1/3% support tests—2016. If the  |                          |                           |                           |                     |                   | . —              |
| _   | not more than 33 1/3%, check this box                                     | -                        |                           |                           | · ·                 |                   | ightharpoons     |
| 20  | Private foundation. If the organization                                   | -                        | -                         |                           |                     |                   | ightharpoons     |

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Page 4

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

No

No

No

No

No

No

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D. and complete Part V )

Schedule A (Form 990 or 990-EZ) 2017

7

8

10a

| Sections A and D, and complete fact v )   |     |    |
|---|-----|----|
| Section A. All Supporting Organizations   |     |    |
|   | Yes | No |
| 4 Ave all of the eventuation's supported eventuations listed by name in the eventuation's government designments? |     |    |

| If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,  |  |
|---|--|
| describe the designation If historic and continuing relationship, explain   |  |
| Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described |  |

|    | If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,  |   |     |    |
|----|---|---|-----|----|
|    | describe the designation If historic and continuing relationship, explain   | 1 | Yes |    |
| 2  | Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described |   |     |    |
|    | ın section 509(a)(1) or (2)   | 2 |     | No |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)  |   |     |    |

| 3а | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)   |    |    |
|----|--|----|----|
|    | below  | 3a | No |
| b  | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the |    |    |
|    | determination  | 3b |    |
| С  | id the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  |    |    |
|    | If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use   | 3c |    |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you  |    |    |

|    | Below   | 3a |  | No |
|----|---|----|--|----|
| b  | Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the |    |  |    |
|    | determination   | 3b |  |    |
| c  | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  |    |  |    |
|    | If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use  |    |  |    |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below  |    |  |    |
|    |   |    |  | No |
| b  | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported   |    |  |    |
|    | organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or   | 4b |  |    |

| b  | <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported  |    |  |    |
|----|---|----|--|----|
| с  | organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.  Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support   |    |  |    |
|    | to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes  | 4c |  |    |
| 5а | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) |    |  |    |
|    |   |    |  | No |
| b  | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the   |    |  |    |
|    | organization's organizing document?   |    |  |    |
| С  | Substitutions only. Was the substitution the result of an event beyond the organization's control?  | 5c |  |    |
| 6  | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other   |    |  |    |

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations) i If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

| Pā | art IV Supporting Organizations (continued)  |             | <u> </u> |    |
|----|--|-------------|----------|----|
|    |  |             | Yes      | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons?  |             |          |    |
|    | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the  |             |          |    |
|    | governing body of a supported organization?  | 11a         |          | No |
| b  | A family member of a person described in (a) above?  | 11b         |          | No |
| С  | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI   | 11c         |          | No |
|    | Section B. Type I Supporting Organizations   |             |          |    |
|    |  |             | Yes      | No |
| 1  | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1           |          |    |
| 2  | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting  | 2           |          |    |
|    | organization   |             |          |    |
| S  | Section C. Type II Supporting Organizations  |             |          |    |
|    |  |             | Yes      | No |
| 1  | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the   | 1           |          |    |
|    | supporting organization was vested in the same persons that controlled or managed the supported organization(s)  |             |          |    |
| S  | Section D. All Type III Supporting Organizations   |             | l        |    |
|    |  |             | Yes      | No |
| 1  | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?   | •           |          |    |
|    |  | 1           | Yes      |    |
| 2  | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)   |             |          |    |
|    |  | 2           | Yes      |    |
| 3  | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard   |             |          |    |
|    | year 11 Tes, describe in <b>Part VI</b> the role the organization's supported organizations played in this regard  | 3           | Yes      |    |
| S  | Section E. Type III Functionally-Integrated Supporting Organizations   |             |          |    |
| 1  | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct  | ions)       |          |    |
|    | a  The organization satisfied the Activities Test Complete line 2 below  |             |          |    |
|    | b  The organization is the parent of each of its supported organizations. Complete line 3 below  |             |          |    |
|    | c  The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (see  | . inctrii   | ctions)  |    |
|    | The organization supported a governmental entity. Describe in <b>Fait VI</b> now you supported a government entity (see  | ; IIISti ui | ctions   |    |
| 2  | Activities Test Answer (a) and (b) below.  |             | Yes      | No |
|    | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities  | 2a          |          |    |
|    | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the   | _a          |          |    |
|    | organization's supported organization(s) would have been engaged in $^{7}$ If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's  |             |          |    |
| _  | involvement  | 2b          |          |    |
| 3  | Parent of Supported Organizations Answer (a) and (b) below.  |             |          |    |
|    | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>  | 3a          | Yes      |    |
|    | b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its  |             |          |    |

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional)

1 Net short-term capital gain 1 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 Add lines 1 through 3

5 Portion of operating expenses paid or incurred for production or collection of gross 6

income or for management, conservation, or maintenance of property held for

Depreciation and depletion production of income (see instructions) Other expenses (see instructions)

Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)

Schedule A (Form 990 or 990-EZ) 2017

4

5

3

5

7

Section B - Minimum Asset Amount Aggregate fair market value of all non-exempt-use assets (see instructions for short

tax year or assets held for part of year) a Average monthly value of securities **b** Average monthly cash balances

c Fair market value of other non-exempt-use assets d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI)

2 Acquisition indebtedness applicable to non-exempt use assets Subtract line 2 from line 1d Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see

instructions)

Net value of non-exempt-use assets (subtract line 4 from line 3)

6 Multiply line 5 by 035 Recoveries of prior-year distributions

7 8

Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount

Adjusted net income for prior year (from Section A, line 8, Column A) Enter 85% of line 1

2

Minimum asset amount for prior year (from Section B, line 8, Column A)

4 Enter greater of line 2 or line 3

temporary reduction (see instructions)

Income tax imposed in prior year

instructions)

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency

8 1

2

3

4 5

6

7

8

1

1a

**1**b

1c 1d

2

3

4

5

6

7

(A) Prior Year

Page 6

(B) Current Year

(optional)

Current Year

| Qualified set-aside amounts (prior IRS approval require   |   |   |   |
|---|---|---|---|
| Other distributions (describe in <b>Part VI</b> ) See instructio                                      | ns  |   |   |
| Total annual distributions. Add lines 1 through 6   |   |   |   |
| Distributions to attentive supported organizations to wh details in <b>Part VI</b> ) See instructions | sive (provide   |   |   |
| Distributable amount for 2017 from Section C, line 6  |   |   |   |
| Line 8 amount divided by Line 9 amount  |   |   |   |
| Section E - Distribution Allocations (see instructions)   | (iii)<br>Distributable<br>Amount for 2017   |   |   |
|   | Other distributions (describe in Part VI) See instruction  Total annual distributions. Add lines 1 through 6  Distributions to attentive supported organizations to whole details in Part VI) See instructions  Distributable amount for 2017 from Section C, line 6  Line 8 amount divided by Line 9 amount  Section E - Distribution Allocations (see | Other distributions (describe in Part VI) See instructions  Total annual distributions. Add lines 1 through 6  Distributions to attentive supported organizations to which the organization is respondetails in Part VI) See instructions  Distributable amount for 2017 from Section C, line 6  Line 8 amount divided by Line 9 amount  Section E - Distribution Allocations (see (i)) | Other distributions (describe in Part VI) See instructions  Total annual distributions. Add lines 1 through 6  Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions  Distributable amount for 2017 from Section C, line 6  Line 8 amount divided by Line 9 amount  Section E - Distribution Allocations (see (i) Underdistributions |

| details in <b>Part VI</b> ) See instructions  | sive (provide                             |  |  |
|---|---|--|--|
| 9 Distributable amount for 2017 from Section C, line 6  |   |  |  |
| 10 Line 8 amount divided by Line 9 amount   |   |  |  |
| Section E - Distribution Allocations (see instructions)   | (iii)<br>Distributable<br>Amount for 2017 |  |  |
| 1 Distributable amount for 2017 from Section C, line 6  |   |  |  |
| 2 Underdistributions, if any, for years prior to 2017<br>(reasonable cause required explain in Part VI)<br>See instructions |   |  |  |
| 3 Excess distributions carryover, if any, to 2017   |   |  |  |
| а   |   |  |  |
| <b>b</b> From 2013  |   |  |  |

| Section E - Distribution Allocations (see instructions)   | (i)<br>Excess Distributions | Underdistributions<br>Pre-2017 | Distributable Amount for 2017 |
|---|-----------------------------|--------------------------------|-------------------------------|
| Distributable amount for 2017 from Section C, line     6  |                             |                                |                               |
| 2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions |                             |                                |                               |
| 3 Excess distributions carryover, if any, to 2017   |                             |                                |                               |
| a   |                             |                                |                               |
| <b>b</b> From 2013  |                             |                                |                               |
| c From 2014   |                             |                                |                               |
| <b>d</b> From 2015  |                             |                                |                               |
| e From 2016   |                             |                                |                               |
| f Total of lines 3a through e   |                             |                                |                               |
| <b>g</b> Applied to underdistributions of prior years   |                             |                                |                               |
| h Applied to 2017 distributable amount  |                             |                                |                               |

Schedule A (Form 990 or 990-EZ) (2017)

i Carryover from 2012 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2017 from Section D, line 7

a Applied to underdistributions of prior years b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4 5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2018. Add lines

a Excess from 2013. . . . . . **b** Excess from 2014. . . . . c Excess from 2015. . . . . **d** Excess from 2016. . . . . e Excess from 2017. . . . .

instructions)

See instructions

3j and 4c 8 Breakdown of line 7

| Schedule A | (Form 990 or 990-E                       | Z) 2017 Page <b>8</b>  |
|------------|--|--|
| Part VI    | Section A, lines 1<br>Part IV, Section D | nformation. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, 1, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See |
|            |  | Facts And Circumstances Test   |
|            |  | nental Information   |
| Ret        | turn Reference                           | Explanation  |
| SECTION D  | LINE 3                                   | AT ALL TIMES AT LEAST ONE MEMBER OF THE JOHNS HOPKINS HEALTH SYSTEM BOARD OF TRUSTEES MUST   |

ALSO BE A MEMBER OF THE BOARD OF TRUSTEES OF THE SUPPORTED ORGANIZATIONS THE TRUSTEE IS AN ACTIVE DECISION MAKING MEMBER FOR THE SUPPORTING AND SUPPORTED ORGANIZATIONS

| 990 Schedule A, Supplemental Information |   |  |  |  |  |  |
|--|---|--|--|--|--|--|
| Return Reference                         | Explanation   |  |  |  |  |  |
| SECTION E LINE 3A                        | JOHNS HOPKINS HEALTH SYSTEM (JHHS) IS THE SOLE MEMBER FOR EACH OF THE SUPPORTED ORGANIZATI ONS AT EACH ANNUAL MEETING, THE BOARD OF TRUSTEES OF JHHS ELECT THE ELECTED TRUSTEES OF T HE SUPPORTED ORGANIZATIONS |  |  |  |  |  |

| 990 Schedule A, Supplemental Information |  |  |  |  |  |  |
|--|--|--|--|--|--|--|
| Return Reference                         | Explanation  |  |  |  |  |  |
| SECTION E LINE 3B                        | JHHS IS INCORPORATED TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND PROVIDE CENTRALIZE D MANAGEMENT FOR THE SUPPORTED ORGANIZATIONS THE ORGANIZATION PROVIDES CENTRALIZED PURCHA SING, DISTRIBUTION, LEGAL, CLAIMS MANAGEMENT AND OTHER SERVICES TO THE SUPPORTED ORGANIZAT IONS |  |  |  |  |  |

#### **Additional Data**

Software ID:

Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s).

| (i)Name of supported organization                    | (ii)EIN   | (iii) Type of organization (described on lines 1- 9 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | the organization Amount of monetary support (see |   | he organization Amount of monetary Amousted in your support (see su |  |
|--|-----------|---|---|----|--|---|---|--|
|  |           |   | Yes   | No |  |   |   |  |
| (A) THE JOHNS HOPKINS HOSPITAL                       | 520591656 | 3   | Yes   |    | 0  | 0 |   |  |
| (A)<br>JOHNS HOPKINS MEDICAL SERVICES<br>CORPORATION | 521232569 | 3   | Yes   |    | 0  | 0 |   |  |
| (B)<br>JOHNS HOPKINS BAYVIEW MEDICAL<br>CENTER       | 521341890 | 3   | Yes   |    | 0  | 0 |   |  |
| (C) JOHNS HOPKINS COMMUNITY PHYSICIANS INC           | 521467441 | 3   | Yes   |    | 0  | 0 |   |  |

efile GRAPHIC print - DO NOT PROCESS As Filed Data SCHEDULE C Political Campaign ar

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493135000269

Open to Public

Department of the Treasury Internal Revenue Service

EZ)

(Form 990 or 990-

or Organizations Exempt From Income Tax Under Section 501(c) and Section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Inspection

| •              | Section 527 organizations Complet   |   |  | '  |             |  |   |
|----------------|---|---|--|--|-------------|--|---|
| •<br>•<br>f th | Section 501(c)(3) organizations that Section 501(c)(3) organizations that | n Form 990, Part IV, Line 4, or Form 9<br>t have filed Form 5768 (election under 9<br>t have NOT filed Form 5768 (election u<br>n Form 990, Part IV, Line 5 (Proxy Ta<br>s), then | section 501(h)) Conder section 501(h     | omplete Part II-A Do not<br>n)) Complete Part II-B D                         | com<br>o no | plete Part II-l<br>t complete Pa   | art II-A  |
|                | Section 501(c)(4), (5), or (6) organiz                                    | zations Complete Part III   |  | le   |             | <b>C</b> :   |   |
|                | ame of the organization<br>HNS HOPKINS HEALTH SYSTEM CORPORA              | TION  |  | Employer id  | ienti       | tication nun   | nber  |
|                | Complete if the case  | nization is exempt under section  | F01/-\ i-                                | 52-1465301   |             | 4:   |   |
|                |   | <del>-</del>  |  |  |             |  |   |
| 1              | "political campaign activities")  | nization's direct and indirect political car  | mpaign activities i                      | n Part IV (see instruction   | is for      | definition of  |   |
| 2              | Political campaign activity expend  | litures (see instructions)  |  | •  | \$          |  |   |
| 3              | Volunteer hours for political camp  | aign activities (see instructions)  |  |  |             |  |   |
| Pa             | rt I-B Complete if the orga   | nization is exempt under section  | on 501(c)(3).                            |  |             |  |   |
| 1              | Enter the amount of any excise to   | ax incurred by the organization under s   | ection 4955                              | <b>&gt;</b>  | \$          |  |   |
| 2              | •   | ax incurred by organization managers u  |  | ▶  | \$          |  |   |
| 3              | If the organization incurred a sec  | tion 4955 tax, did it file Form 4720 for  | this year?                               |  |             | ☐ Yes  | ☐ No  |
| 4a             | Was a correction made?  |   |  |  |             | ☐ Yes  | □ No  |
| b              |   |   |  |  |             |  |   |
| Pa             | rt I-C Complete if the orga   | nization is exempt under section  | on 501(c), exc                           | ept section 501(c)(  | 3).         |  |   |
| 1              | Enter the amount directly expend  | ed by the filing organization for section   | 527 exempt func                          | tion activities  | \$          |  |   |
| 2              | Enter the amount of the filing org function activities                    | anızatıon's funds contributed to other o  | organizations for s                      | ection 527 exempt  | \$          |  |   |
| 3              | Total exempt function expenditur  | es Add lines 1 and 2 Enter here and o   | n Form 1120-POL                          | , line 17b ►   | \$          |  |   |
| 4              | Did the filing organization file For                                      | m 1120-POL for this year?   |  |  |             | Yes  | □ No  |
| 5              | organization made payments For of political contributions received        | employer identification number (EIN) or<br>each organization listed, enter the am<br>that were promptly and directly deliver<br>see (PAC) If additional space is needed,          | ount paid from the<br>ed to a separate p | e filing organization's fun<br>political organization, suc                   | ids A       | Also enter the   |   |
|                | (a) Name  | (b) Address   | (c) EIN                                  | (d) Amount paid fron<br>filing organization's<br>funds If none, enter<br>-0- |             | (e) Amount contributions and promp directly deliv separate proganization enter | received<br>otly and<br>vered to a<br>political<br>If none, |
| L              |   |   |  |  |             |  |   |
| 2              |   |   |  |  |             |  |   |
| 3              |   |   |  |  |             |  |   |
| 1              |   |   |  |  |             |  |   |
| 5              |   |   |  |  |             |  |   |
| 5              |   |   |  |  |             |  |   |
| or             | vanerwork Reduction Act Notice see  | the instructions for Form 990 or 990-F7.  | C-1                                      | No Ennoye Schodulo   | C (Ea       | rm 000 or 000  | 1_E7\ 2017  |

(a) 2014

1,000,000

44,389

250,000

beginning in)

Lobbying nontaxable amount

(150% of line 2a, column(e))

Total lobbying expenditures

Grassroots ceiling amount

Grassroots nontaxable amount

(150% of line 2d, column (e))

Grassroots lobbying expenditures

Lobbying ceiling amount

2a

**(b)** 2015

1,000,000

42,132

250,000

(c) 2016

1,000,000

47,021

250,000

(d) 2017

1,000,000

50,421

250,000

Schedule C (Form 990 or 990-EZ) 2017

(e) Total

4,000,000

6,000,000

183,963

1,000,000

1,500,000

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity Yes No Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? d Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No 1 Were substantially all (90% or more) dues received nondeductible by members? 1 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b b Carryover from last year c Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information Return Reference Explanation SCHEDULE C, PART II-A, LINE 1B THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION PAID \$50,421 DURING FISCAL YEAR ENDED JUNE 30,

> 2018 TO SUPPORT THEIR LOBBYING ACTIVITIES JOHNS HOPKINS OFFICE OF GOVERNMENT AND COMMUNITY AFFAIRS (GCA) SERVES JOHNS HOPKINS UNIVERSITY AND MEDICINE, JOHNS HOPKINS HEALTH SYSTEM AND AFFILIATES THE PRIMARY PURPOSE OF THIS DEPARTMENT IS TO MAINTAIN CONTACT WITH ELECTED AND APPOINTED STATE OFFICIALS, AND OCCASIONAL FEDERAL OFFICIALS, REGARDING ISSUES WHICH IMPACT JOHNS HOPKINS HEALTH SYSTEM AND ITS AFFILIATES AS WELL AS

THE HEALTHCARE INDUSTRY IN GENERAL

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

# **Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," on Form 990,

OMB No 1545-0047

DLN: 93493135000269

Open to Public

Department of the Treasury

(Form 990)

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Inspection Name of the organization **Employer identification number** JOHNS HOPKINS HEALTH SYSTEM CORPORATION 52-1465301 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

(i) Revenue included on Form 990, Part VIII, line 1

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2017

 ${f c}$  Leasehold improvements

**d** Equipment . . . .

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

| Sche   | dule D (Form 990) 2017   |              |              |              |          |         |            |             |               |              | Page <b>2</b>      |
|--------|--|--------------|--------------|--------------|----------|---------|------------|-------------|---------------|--------------|--------------------|
| Par    | t IIII Organizations Maintaining Col   | lections o   | of Art, Hi   | stori        | cal Tı   | reasu   | ıres, or   | Other       | Similar A     | ssets (      | continued)         |
| 3      | Using the organization's acquisition, accessio items (check all that apply)                        | n, and other | records, o   |              | any of   | the fo  | llowing t  | hat are a   | significant   | use of its   | s collection       |
| а      | Public exhibition  |              |              | d            |          | Loan    | or excha   | ange prog   | grams         |              |                    |
| b      | Scholarly research   |              |              | е            |          | Othe    | r          |             |               |              |                    |
| С      | Preservation for future generations  |              |              |              |          |         |            |             |               |              |                    |
| 4      | Provide a description of the organization's col<br>Part XIII                                       | lections and | l explain h  | ow the       | y furth  | ner the | e organız  | ation's e   | xempt purpo   | ose in       |                    |
| 5      | During the year, did the organization solicit o<br>assets to be sold to raise funds rather than to |              |              |              |          |         |            |             | nılar         | □ Ye         | es 🗆 No            |
| Pai    | <b>TEXIV</b> Escrow and Custodial Arrange Complete if the organization answ X, line 21.            |              | " on Forn    | า 990        | , Part   | IV, lı  | ne 9, or   | reporte     | ed an amo     |              |                    |
| 1a     | Is the organization an agent, trustee, custodi<br>included on Form 990, Part X?                    | an or other  | ıntermedia   | ary for      | contril  | bution  | s or othe  | er assets   | not           | □ <b>Y</b> € | es 🗌 No            |
| ь      | If "Yes," explain the arrangement in Part XIII   | and comple   | ete the foll | owina        | table    |         | [          |             |               | mount        |                    |
| c      | Beginning balance  | 30111ph      |              | 9            |          |         | }          | 1c          |               |              |                    |
| d      | Additions during the year  |              |              |              |          |         | Ī          | 1d          |               |              |                    |
| e      | Distributions during the year  |              |              |              |          |         | İ          | 1e          |               |              |                    |
| f      | Ending balance   |              |              |              |          |         | Ī          | 1f          |               |              |                    |
| 2a     | Did the organization include an amount on Fo   | orm 990, Pai | rt X, line 2 | 1, for       | escrow   | or cu   | stodial a  | ccount lia  | ability?      |              | es 🗆 No            |
| b      | If "Yes," explain the arrangement in Part XIII   | Check her    | e if the exp | olanatı      | on has   | been    | provided   | d in Part i | XIII          |              |                    |
| Pa     | rt V Endowment Funds. Complete if  | the organ    | ızatıon ar   | ıswer        | ed "Y    | es" or  | ា Form ។   | 990, Pai    | rt IV, line : | 10.          |                    |
|        |  | (a)Currer    | nt year      | <b>(b)</b> P | rior yea | r       | (c)Two ye  | ears back   | (d)Three ye   | ars back     | (e)Four years back |
|        | Beginning of year balance  |              |              |              |          | _       |            |             |               |              |                    |
|        | Contributions  |              |              |              |          |         |            |             |               |              |                    |
|        | Net investment earnings, gains, and losses   |              |              |              |          | _       |            |             |               |              |                    |
|        | Grants or scholarships   |              |              |              |          | _       |            |             |               |              |                    |
| е      | Other expenditures for facilities and programs   |              |              |              |          |         |            |             |               |              |                    |
| f      | Administrative expenses  |              |              |              |          | $\neg$  |            |             |               |              |                    |
| g      | End of year balance  |              |              |              |          |         |            |             |               |              |                    |
| 2      | Provide the estimated percentage of the curre  | ent year end | d balance (  | line 1       | g, colu  | mn (a)  | )) held a: | s           |               |              |                    |
| а      | Board designated or quasi-endowment <b>&gt;</b>  |              |              |              |          |         |            |             |               |              |                    |
| ь      | Permanent endowment ▶  |              |              |              |          |         |            |             |               |              |                    |
| С      | Temporarily restricted endowment ▶   |              |              |              |          |         |            |             |               |              |                    |
|        | The percentages on lines 2a, 2b, and 2c shou   | ıld equal 10 | 0%           |              |          |         |            |             |               |              |                    |
| 3а     | Are there endowment funds not in the posses organization by  | ssion of the | organızatıd  | n thai       | are h    | eld an  | d admını   | stered fo   | r the         |              | Yes No             |
|        | (i) unrelated organizations  |              |              |              |          |         |            |             |               |              | a(i)               |
|        | (ii) related organizations   |              | ٠ ٠, ٠       |              |          |         |            |             |               | <u> </u>     | a(ii)              |
| ь<br>4 | If "Yes" on 3a(II), are the related organization<br>Describe in Part XIII the intended uses of the |              |              |              |          | · •     |            |             |               |              | 3b                 |
|        | rt VI Land, Buildings, and Equipme   | nt.          |              |              |          | T\/  -  | ne 112     | Seo Eo      | rm 000 D      | art V III    | ne 10              |
|        | Complete if the organization answ  Description of property (a) Cost or oth (investment)            | ner basis    | (b) Cost o   |              |          |         |            |             | depreciation  |              | (d) Book value     |
| 1-     | Land   |              |              |              | 2 20     | 55,212  |            |             |               |              | 2,355,212          |
|        | Buildings  |              |              |              |          | 3,487   |            |             | 13,367,471    |              | 13,636,016         |
| _      |  |              |              |              | ,,50     | .,      |            |             |               |              | ,,510              |

19,991,265

23,502,461

84,262,437

17,131,713

10,687,051

27,512,146

71,322,138

2,859,552

12,815,410

56,750,291

| Schedule D (Form 990) 2017   |                          |                           | Page <b>3</b>                               |
|--|--------------------------|---------------------------|---|
| Part VII Investments—Other Securities. Complete if the See Form 990, Part X, line 12.                        | ne organization answ     | ered "Yes" on Form        | 990, Part IV, line 11b.                     |
| (a) Description of security or category  | (b) Book value           | (c) Me                    | thod of valuation                           |
| (including name of security)   |                          | Cost or end               | d-of-year market value                      |
| (1) Financial derivatives  |                          |                           |   |
| (3) Other  |                          |                           |   |
| (A) INVESTMENT IN AFFILIATES   | 261,502,775              |                           | C   |
| (B) ST INVESTMENTS   | 55,406,547               |                           | F   |
| (C)  |                          |                           |   |
| (D)  |                          |                           |   |
| (E)  |                          |                           |   |
|  |                          |                           |   |
| (F)  |                          |                           |   |
| (G)  |                          |                           |   |
| (H)  |                          |                           |   |
| Table (Column (b) much and Francisco 200 Bart V and (B) (and 2)  | 346.000.333              |                           |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12 )  Part VIII Investments—Program Related.  ▶ | 316,909,322              |                           |   |
| Complete if the organization answered 'Yes' on F   | orm 990, Part IV, lır    | ne 11c. See Form 99       | 00, Part X, line 13.                        |
| (a) Description of investment  | (b) Book value           |                           | thod of valuation<br>I-of-year market value |
| (1)  |                          | COSE OF CITE              | Tor year market value                       |
|  |                          |                           |   |
| (2)  |                          |                           |   |
| (3)  |                          |                           |   |
| (4)  |                          |                           |   |
|  |                          |                           |   |
| (5)  |                          |                           |   |
| (6)  |                          |                           |   |
| (7)  |                          |                           |   |
| (8)  |                          |                           |   |
|  |                          |                           |   |
| (9)  |                          |                           |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  | <b>•</b>                 |                           |   |
| Part IX Other Assets. Complete if the organization answered  |                          | rt IV, line 11d See For   |   |
| (a) Description  | 1                        |                           | (b) Book value                              |
| (1)  |                          |                           |   |
| (2)  |                          |                           |   |
| (3)  |                          |                           |   |
| (4)  |                          |                           |   |
|  |                          |                           |   |
| (5)  |                          |                           |   |
| (6)  |                          |                           |   |
| (7)  |                          |                           |   |
|  |                          |                           |   |
| (8)  |                          |                           |   |
| (9)  |                          |                           |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 15 )  |                          |                           | . •   |
| Part X Other Liabilities. Complete if the organization a   | inswered 'Yes' on Fo     | rm 990, Part IV, line     | e 11e or 11f.                               |
| See Form 990, Part X, line 25.  1. (a) Description of liability  | (b) Bo                   | ook value                 |   |
| 1. (a) Description or liability (1) Federal income taxes   | (6) 80                   | Jok Value                 |   |
|  |                          | 3 028 212                 |   |
| DUE TO AFFILIATES - SHORT TERM EHP BENEFIT LIABILITY   |                          | 3,028,212<br>4,851,122    |   |
| WORKMAN'S COMP LIABILITY   |                          | 2,088,295                 |   |
| MAKE WHOLE PLAN LIABILITY  |                          | 1,725,356                 |   |
| SERP1 PLAN LIABILITY   |                          | 18,295,399                |   |
| LONG TERM PENSION LIABILITY  |                          | 197,763,340               |   |
| HCGH OBGYN   |                          | 1,901,000                 |   |
| OPHTHALMOLOGY  |                          | 339,535                   |   |
| CAPITAL LEASE OBLIGATION   |                          | 15,314,284                |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )  | <b>•</b>                 | 245,306,543               |   |
| 2. Liability for uncertain tax positions In Part XIII, provide the text of                                   | f the footnote to the or | ganızatıon's fınancıal st |   |
| organization's liability for uncertain tax positions under FIN 48 (ASC 7                                     | 740) Check here if the   | text of the footnote ha   | s been provided in Part XIII 🛮 🗹            |

Part XI

2

4

b

c

Part XII

5

1

2

b

c

d

3

4

b

Schedule D (Form 990) 2017

Page 4

-250,038

7,036,925

436,344,963

410,579,990

410,579,990

Schedule D (Form 990) 2017

429,308,038

# 3

|   |  | , |  |
|---|--|---|--|
| а | Net unrealized gains (losses) on investments |   |  |
| b | Donated services and use of facilities       |   |  |
| С | Recoveries of prior year grants              |   |  |
| d | Other (Describe in Part XIII )               |   |  |
|   |  |   |  |

Add lines **4a** and **4b** . . . . . . .

Donated services and use of facilities . . .

Other (Describe in Part XIII ) . . . . . .

Add lines 2a through 2d . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b .

Amounts included on line 1 but not on Form 990, Part IX, line 25

2a 2b

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . .

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2c 2d

4a

4b

2a 2b

2c

2d

2e 3

4c

5

2e

3

-250.038

7.036,925

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . 4a 4b 6,591,227 4c

6,591,227 5

5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . 417.171.217 Part XIII Supplemental Information Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information Return Reference Explanation

See Additional Data Table

| Page <b>5</b> |                      | Schedule D (Form 990) 2017  |
|---------------|----------------------|-----------------------------|
|               | ormation (continued) | Part XIII Supplemental Info |
|               | Explanation          | Return Reference            |
|               |                      |                             |
|               |                      |                             |
|               |                      |                             |
|               |                      |                             |
|               |                      |                             |
|               |                      |                             |
|               |                      |                             |
|               |                      |                             |
|               |                      |                             |

Schedule D (Form 990) 2017

### **Additional Data**

MAKE WHOLE PLAN LIABILITY

LONG TERM PENSION LIABILITY

CAPITAL LEASE OBLIGATION

SERP1 PLAN LIABILITY

HCGH OBGYN

OPHTHALMOLOGY

Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

18,295,399

197,763,340

1,901,000

339,535

15,314,284

# 1 (a) Description of Liability DUE TO AFFILIATES - SHORT TERM EHP BENEFIT LIABILITY WORKMAN'S COMP LIABILITY

Form 990, Schedule D, Part X, - Other Liabilities

3,028,212 4,851,122 2,088,295 1,725,356

(b) Book Value

| Supplemental Information |  |
|--------------------------|--|
| Return Reference         | Explanation  |
| PART X, LINE 2           | FASB GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS MORE LIKELY THAN NOT THAT THE POSITION IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS THE GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS THERE WAS NO IMPACT ON JHHS FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2018 AND 2017 |

Cupplemental Information

Supplemental Information Return Reference Explanation PART XI, LINE 4B - OTHER RECLASS OF RENTAL EXPENSES -2,801,312 OPHTHALMOLOGY INVESTMENT 344,000 HCGH OBGYN INVEST

ADJUSTMENTS MENT 101,615 JH ENDOWMENT FUNDRAISING EXPENSE RECLASS 1,247,725 RECLASS OF FIXED ASSET L OSS -949.190 AUDIT/BOOK ADJUSTMENT 87 CONTRIBUTION FROM AFFILIATE 9,094,000

Supplemental Information Return Reference Explanation RECLASS OF RENTAL EXPENSES -2,801,312 JH ENDOWMENT FUNDRAISING EXPENSE RECLASS 1,247,725 PART XII, LINE 4B - OTHER ADJUSTMENTS RECLASS OF FIXED ASSET LOSS -949,190 AUDIT/BOOK ADJUSTMENT 4 CAPITAL CONTRIBUTION TO WH

OLLY OWNED SUBSIDIARY 9.094.000

| efile GRAPHIC print - DC  | NOT PROCESS  | As Filed Data -   |   |                              |         |        | DLI          | N: 934931350          | 00269       |
|---|--|---|---|------------------------------|---------|--------|--------------|-----------------------|-------------|
| Schedule I (Form 990)  Department of the Treasury                                 | Co<br>▶ Infor  |   | OMB No 1545-0047  2017  Open to Public Inspection |                              |         |        |              |                       |             |
| Internal Revenue Service  Name of the organization                                |  |   |   |                              |         | Employ | er identific | ation number          |             |
| JOHNS HOPKINS HEALTH SYSTE  | EM CORPORATION   |   |   |                              |         | 52-146 | 55301        |                       |             |
|   | nation on Grants   |   |   |                              |         |        |              |                       |             |
| the selection criteria used  Describe in Part IV the or  Part II Grants and Other | to award the grants ganization's procedur Assistance to Don  | or assistance? res for monitoring the unestic Organizations a | se of grant funds in the U                        | nited States                 |         |        | art IV, lıne | Yes 21, for any recip | □ <b>No</b> |
| that received more  (a) Name and address of  organization  or government          | that received more than \$5,000 Part II can be duplicated if additional space is needed  ) Name and address of organization  (b) EIN (c) IRC section (if applicable)  (c) IRC section (d) Amount of cash grant  (d) Amount of cash cash (e) Amount of non- (book, FMV, appraisal, noncash as no noncash as noncash as noncash as noncash as no |   |   | (h) Purpose of or assistance | f grant |        |              |                       |             |
| (1) See Additional Data   |  |   |   |                              |         |        |              |                       |             |
| (2)   |  |   |   |                              |         |        |              |                       |             |
| (3)   |  |   |   |                              |         |        |              |                       |             |
| (4)   |  |   |   |                              |         |        |              |                       |             |
| (5)   |  |   |   |                              |         |        |              |                       |             |
| (6)   |  |   |   |                              |         |        |              |                       |             |
| (7)   |  |   |   |                              |         |        |              |                       |             |
| (8)   |  |   |   |                              |         |        |              |                       |             |
| (9)   |  |   |   |                              |         |        |              |                       |             |
| (10)  |  |   |   |                              |         |        |              |                       |             |
| (11)  |  |   |   |                              |         |        |              |                       |             |
| (12)  |  |   |   |                              |         |        |              |                       |             |
| <ul><li>2 Enter total number of sec</li><li>3 Enter total number of oth</li></ul> |  | -   |   |                              |         |        | <b>&gt;</b>  |                       | 22          |
| For Paperwork Reduction Act Not   | ice, see the Instructio  | ns for Form 990.  |   | Cat No 50055                 | 5P      |        | Scho         | edule I (Form 990     | ) 2017      |

| Schedule I (Form 99   | 00) 2017   |                               |                          |                                  |   | Page <b>2</b>                         |
|---|--|-------------------------------|--------------------------|----------------------------------|---|---------------------------------------|
|   | and Other Assistance  I can be duplicated if add |                               | als. Complete if the org | ganization answered "Yes         | on Form 990, Part IV, line 22                         |                                       |
|   | grant or assistance                              | (b) Number of recipients      | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| (1)   |  |                               |                          |                                  |   |                                       |
| (2)   |  |                               |                          |                                  |   |                                       |
| (3)   |  |                               |                          |                                  |   |                                       |
| (4)   |  |                               |                          |                                  |   |                                       |
| (5)   |  |                               |                          |                                  |   |                                       |
| (6)   |  |                               |                          |                                  |   |                                       |
| (7)   |  |                               |                          |                                  |   |                                       |
| Part IV Su  | pplemental Inform                                | <b>ation.</b> Provide the inf | ormation required in     | Part I, line 2; Part III         | , column (b); and any other a                         | dditional information.                |
| Return Reference  | Explan   | ation                         |                          |                                  |   |                                       |
| PART I, LINE 2 THE BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL GRANT PROGRAMS ADMINISTERED BY JOHNS HOPKINS HEAL' CORPORATION TO THE OFFICERS, DIRECTORS, AND KEY EMPLOYEES OF THE ORGANIZATION |  |                               |                          |                                  |   |                                       |

Schedule I (Form 990) 2017

# **Additional Data**

DEVELOPMENT INC 1731 E CHASE ST BALTIMORE, MD 21205

| Software ID: Software Version: EIN: 52-1465301 Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION  Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.  (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant |            |                                  |                             |  |   |  |                                       |  |  |
|--|------------|----------------------------------|-----------------------------|--|---|--|---------------------------------------|--|--|
| (a) Name and address of<br>organization<br>or government   | (b) EIN    | (c) IRC section<br>if applicable | (d) Amount of cash<br>grant | (e) Amount of non-<br>cash<br>assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance |  |  |
| HISTORIC EAST BALTIMORE<br>COMMUNITY ACTION<br>COALITION INC<br>1212 N WOLFE ST<br>BALTIMORE, MD 21213   | 52-1903732 | 501(C)(3)                        | 73,250                      |  |   |  | PROGRAM SUPPORT                       |  |  |
| EAST BALTIMORE   | 27-0037508 | 501(C)(3)                        | 27,468                      |  |   |  | PROGRAM SUPPORT                       |  |  |

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 501(C)(3) 15.000 FUSION PARTNERSHIP INC 52-2148413 IPROGRAM SUPPORT

| 1601 GUILFORD AVE<br>BALTIMORE, MD 21202                    |            | , , , ,   | ·      |  |  |
|---|------------|-----------|--------|--|--|
| NATIONAL ACADEMY OF<br>SCIENCES<br>2101 CONSTITUTION AVE NW | 53-0196932 | 501(C)(3) | 15,000 |  | PROMOTING &<br>ADVANCING<br>HEALTHCARE |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WASHINGTON, DC 20418

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 27-1116788 501(C)(3) 14.000 PROGRAM SUPPORT CHARM CITY CARE CONNECTION INC

PROGRAM SUPPORT

| 1212 N WOLFE ST<br>BALTIMORE, MD 21213 |            |           |        |  |
|--|------------|-----------|--------|--|
| ELIJAH CUMMINGS YOUTH<br>PROGRAM INC   | 52-2136761 | 501(C)(3) | 13,000 |  |

5750 PARK HEIGHTS AVE BALTIMORE, MD 21215

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 52-1236800 501(C)(3) 11.000 KENT COUNTY ARTS COUNCIL IPROGRAM SUPPORT INC

PO BOX 330 CHESTERTOWN, MD 21620

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3603 1/2 PATTERSON AVE BALTIMORE, MD 21207

BASKETBALL ACADEMY INC. 20-3361913 501(C)(3) 10.000 IPROGRAM SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

PROGRAM SUPPORT

| BOY SCOUTS OF AMERICA<br>701 WYMNAN PARK DR<br>BALTIMORE, MD 21211 | 52-0591572 | 501(C)(3) | 10,000 |  | PROGRAM SUPPORT |
|--|------------|-----------|--------|--|-----------------|
|  |            |           |        |  |                 |

10,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

52-1970904

KABOOM INC

4301 CONNECTICUT AVE NW WASHINGTON, DC 20008

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance RONALD MCDONALD HOUSE 52-1184957 501(C)(3) 10,000 PROMOTING &

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LINTHICUM, MD 21090

| CHARITIES OF BALTIMORE INC<br>635 W LEXINGTON ST<br>BALTIMORE, MD 21201      |            |           |        |  | ADVANCING<br>HEALTHCARE                |
|--|------------|-----------|--------|--|--|
| JDRF GREATER CHESAPEAKE<br>AND POTOMAC<br>891 ELKRIDGE LANDING RD<br>STE 150 | 23-1907729 | 501(C)(3) | 10,000 |  | PROMOTING &<br>ADVANCING<br>HEALTHCARE |

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance GRAM SUPPORT

PROGRAM SUPPORT

7,500

| PROJECT PNEUMA INC  | 47-3524536 | 501(C)(3) | 8,000 |  | PROG |
|---------------------|------------|-----------|-------|--|------|
| 3312 GLEN AVE       |            |           |       |  |      |
| BALTIMORE, MD 21215 |            |           |       |  |      |
|                     |            |           |       |  |      |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

TASTE WISE KIDS INC

BROOKLANDVILLE, MD 21022

PO BOX 751

81-0772024

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 52-0635090 501(C)(3) 6.750 PROGRAM SUPPORT HELPING UP MISSION OF

BALTIMORE CITY INC 1029 F BALTIMORE ST BALTIMORE, MD 21202 INSTITUTE FOR EDUCATIONAL 52-1198450 501(C)(3) 5.000 IPROGRAM SUPPORT LEADERSHIP

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

4301 CONNECTICUT AVE NW WASHINGTON, DC 20008

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 13-1623888 501(C)(3) 5.000 PROMOTING & AMERICAN DIABETES ASSOCIATION ADVANCING HEALTHCARE

HEALTHCARE

2451 CRYSTAL DRIVE RM 900
ARLINGTON, VA 22202

GIRL SCOUTS OF CENTRAL
MARYLAND

52-0780207

501(C)(3)

5,000

PROMOTING & ADVANCING

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

4806 SETON DRIVE

BALTIMORE, MD 21215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 01-0819395 501(C)(3) 5.000 PROGRAM SUPPORT PATTERSON PARK PUBLIC

CHARTER SCHOOL INC 27 NORTH LAKEWOOD AVE BALTIMORE, MD 21224

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BALTIMORE, MD 21224

52-1336621 501(C)(3) 5.000 BANNER NEIGHBORHOODS SUPPORT GERNERAL COMMUNITY CORPORATION OPERATIONAL COSTS 2911 PULASKI HIGHWAY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 13-5613797 501(C)(3) 5.000 PROMOTING & AMERICAN HEART ASSOCIATION ADVANCING HEALTHCARE

HEALTHCARE

7272 GREENVILLE AVE
DALLAS, TX 75231

SIBLEY MEMORIAL HOSPITAL 45-0562642 501(C)(3) 5,000

PROMOTING & ADVANCING

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

5255 LOUGHBORO RD NW

WASHINGTON, DC 20016

(a) Name and address of (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant **(b)** EIN (c) IRC section organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

JOHNS HOPKINS MEDICAL
MANAGEMENT CORPORATION
3910 KESWICK RD S BLDG
STE 4300A

CAPITAL
CONTRIBUTION TO
WHOLLY OWNED
SUBSIDIARY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BALTIMORE, MD 21211

| efil  | e GRAPHIC pr                                | int - DO NOT PROCESS   | As Filed Data      | a -  | DLN: 934              | 19313  | 35000  | 269  |  |  |
|-------|---|--|--------------------|--|-----------------------|--------|--------|------|--|--|
| Sch   | edule J                                     | Co   | ompensati          | ion Information  | 40                    | 1B No  | 1545-0 | 0047 |  |  |
| (For  | n 990)                                      | For certain Officers, Directors, Trustees, Key Employees, and Highest                              |                    |  |                       |        |        |      |  |  |
|       |   | Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. |                    |  |                       |        |        | 2017 |  |  |
| _     |   | -  | ▶ Attach           | i to Form 990.   |                       |        | to Pul |      |  |  |
| •     | tment of the Treasury<br>al Revenue Service | ▶ Information at   |                    | (Form 990) and its instructions agov/form990.  | is at                 |        | ectio  |      |  |  |
|       | me of the organiza                          | ation<br>H SYSTEM CORPORATION  |                    |  | Employer identificat  | ion nu | ımber  |      |  |  |
| JUH   | NS HOPKINS HEALT                            | A STSTEM CORPORATION   |                    |  | 52-1465301            |        |        |      |  |  |
| Pa    | rt I Questi                                 | ons Regarding Compensa   | tion               |  |                       |        |        |      |  |  |
|       |   |  |                    |  |                       |        | Yes    | No   |  |  |
| 1a    |   |  |                    | f the following to or for a person liste<br>by relevant information regarding the  |                       |        |        |      |  |  |
|       |   | or charter travel  | lacksquare         | Housing allowance or residence for   | •                     |        |        |      |  |  |
|       | _   | companions   | 님                  | Payments for business use of perso   |                       |        |        |      |  |  |
|       |   | nification and gross-up payment  | s ∐<br>□           | Health or social club dues or initiation   |                       |        |        |      |  |  |
|       | ☐ Discretion                                | ary spending account   |                    | Personal services (e g , maid, chauf   | reur, cner)           |        |        |      |  |  |
| b     |   | kes in line 1a are checked, did tl<br>ill of the expenses described abo                            |                    | ollow a written policy regarding paym<br>nplete Part III to explain  | nent or reimbursement | 1b     | Yes    |      |  |  |
| 2     |   |  |                    | or allowing expenses incurred by all   | . 1-2                 | 2      | Yes    |      |  |  |
|       | directors, truste                           | es, officers, including the CEO/E  | executive Directo  | r, regarding the items checked in line   | e la'                 |        |        |      |  |  |
| 3     |   |  |                    | ed to establish the compensation of the  | ne                    |        |        |      |  |  |
|       |   |  |                    | not check any boxes for methods<br>CEO/Executive Director, but explain i   | n Part III            |        |        |      |  |  |
|       | ✓ Compens                                   |  | <b>✓</b>           | Markey and a second as a secon |                       |        |        |      |  |  |
|       |   | ation committee<br>ent compensation consultant   | ✓                  | Written employment contract Compensation survey or study   |                       |        |        |      |  |  |
|       |   | of other organizations   | <u>.</u>           | Approval by the board or compensa  | tion committee        |        |        |      |  |  |
| 4     | During the year                             | , did any person listed on Form  | 990, Part VII, Se  | ction A, line 1a, with respect to the f  |                       |        |        |      |  |  |
|       | related organiza                            | tion   |                    |  |                       |        |        |      |  |  |
| а     |   | ance payment or change-of-con  |                    |  |                       | 4a     |        | No   |  |  |
| b     | •   | r receive payment from, a suppl  | •                  | · ·  |                       | 4b     | Yes    |      |  |  |
| С     | •   | r receive payment from, an equi  |                    | nsation arrangement?<br>plicable amounts for each item in Part   | + TTT                 | 4c     |        | No   |  |  |
|       | 1. 100 to any t                             | in the start of the end persons and  | a provide the app  |  | • •••                 |        |        |      |  |  |
|       | Only 501(c)(3                               | ), 501(c)(4), and 501(c)(29)   | organizations      | must complete lines 5-9.   |                       |        |        |      |  |  |
| 5     |   | ed on Form 990, Part VII, Section<br>Contingent on the revenues of                                 |                    | the organization pay or accrue any   |                       |        |        |      |  |  |
| а     | The organization                            | ۹۶   |                    |  |                       | 5a     |        | No   |  |  |
| b     | Any related orga                            |  |                    |  |                       | 5b     |        | No   |  |  |
|       | -   | 5a or 5b, describe in Part III   |                    |  |                       |        |        |      |  |  |
| 6     |   | ed on Form 990, Part VII, Section on tingent on the net earnings of the net earnings of            |                    | the organization pay or accrue any   |                       |        |        |      |  |  |
| a     | The organization                            |  |                    |  |                       | 6a     |        | No   |  |  |
| b     | Any related orga                            |  |                    |  |                       | 6b     |        | No_  |  |  |
| _     | •   | 6a or 6b, describe in Part III   | A. I               | All  | i.                    |        |        |      |  |  |
| 7     | payments not d                              | escribed in lines 5 and 6? If "Yes   | s," describe in Pa |  | a                     | 7      | Yes    |      |  |  |
| 8     |   |  |                    | red pursuant to a contract that was<br>section 53 4958-4(a)(3)? If "Yes," do   | escribe               | 8      |        | No   |  |  |
| 9     | If "Yes" on line 8<br>53 4958-6(c)?         | 3, did the organization also follo   | w the rebuttable   | presumption procedure described in   | Regulations section   | 9      |        |      |  |  |
| For I | Danarwark Badı                              | iction Act Notice, see the Ins   | tructions for Ec   | orm 000 Cat No 5   | 50053T Schedule 1     | /Eorn  | , 000) | 2017 |  |  |

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (C) Retirement (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (E) Total of (F) and other benefits columns compensation Compensation in

|                           | compensation                                     |   |   | deferred                 | Bellettes | (0)(1)(0)  | compensation in                                   |
|---------------------------|--|---|---|--------------------------|-----------|------------|---|
|                           | (i) Base<br>compensation                         | (ii)<br>Bonus & incentive<br>compensation | (iii) Other<br>reportable<br>compensation | deferred<br>compensation |           | (B)(ı)-(D) | column (B) reported as deferred on prior Form 990 |
| See Additional Data Table |  |   |   |                          |           |            |   |
|                           | 1  |   |   |                          | 1 '       | 1          | 1   |
|                           | '  |   |   | !                        | 1 '       | 1          | 1   |
|                           | 1  |   |   |                          | · '       |            |   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | †  |   |   |                          | 1         | ( )        |   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | †  |   |   |                          | 1         |            | T   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | <del>                                     </del> |   |   |                          |           |            |   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | †  |   |   |                          | 1         |            |   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | †  |   |   |                          | 1         |            | 1   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | †  |   |   |                          | 1         |            |   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | <u>'</u>   |   |   |                          | '         |            |   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | 1  |   |   |                          | '         |            | 1   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | <u>'</u>   |   |   |                          | 1         | 1          | ĺ   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | <u> </u>   |   |   |                          | ·         | <u> </u>   | 1   |
|                           | '  |   |   |                          | 1 '       | 1          | 1   |
|                           | '  |   |   |                          | 1         | · ·        | 1   |

|  |  | 1 | Schedule J (Fo | orm 990) 2017 |
|--|--|---|----------------|---------------|

Schedule J (Form 990) 2017

PART I, LINE 1A

PART I, LINE 4B

# Return Reference

### JHHS PAID HOUSING ALLOWANCE TO OFFICERS OF JHHS FOR RECRUITMENT PURPOSES MAKE WHOLE PLAN & SERP I PLAN THE MAKE WHOLE AND SERP I PLANS ARE FROZEN, NON-TAX QUALIFIED DEFINED BENEFIT PLANS PARTICIPATION IN THE

PLANS IS LIMITED TO THE EXISTING PLAN PARTICIPANTS. THE BENEFITS UNDER THE PLANS ARE BASED UPON THE PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION THE MAKE WHOLE PLAN WAS DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE TO THE COMPENSATION LIMITS IMPOSED BY LAW UPON OUR QUALIFIED DEFINED BENEFIT PLAN IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF EACH OF THESE ARRANGEMENTS

PART I, LINE 7

INDEPENDENT COMPENSATION CONSULTANT PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS FURTHERMORE, IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE UNDER THE MAKE WHOLE PLAN, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT IS FORFEITED IF A PARTICIPANT TERMINATES EMPLOYMENT FOR ANY REASON PRIOR TO THE APPLICABLE VESTING DATE UNDER THE SERP I, THE PARTICIPANT'S ENTIRE SERP I BENEFIT IS FORFEITED IN ADDITION, UNDER CURRENT LAW, INTERESTS UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT) NO ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS NOTE THAT ANY MAKE WHOLE PLAN OR SERP I VESTED AMOUNT OR PAYMENT BEING REPORTED AS COMPENSATION MAY ALSO HAVE BEEN REPORTED IN PREVIOUS YEAR(S) WHEN THAT INTEREST ACCRUED UNDER THE PLAN SERP II PLAN & SRP PLAN THE SERP II AND SRP PLANS ARE ACTIVE, NON-TAX QUALIFIED DEFINED CONTRIBUTION TARGET BENEFIT PLANS THE PLANS ARE DESIGNED TO ACHIEVE A REASONABLE TARGETED RETIREMENT BENEFIT LEVEL FOR EACH PARTICIPANT (IN COMBINATION WITH THE OTHER RETIREMENT PROGRAMS OF THE EMPLOYER) BASED UPON CERTAIN CRITERIA, SUCH AS EACH PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF EACH OF THESE ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE UNDER EACH ARRANGEMENT. THE PARTICIPANT'S ACCOUNT IS FORFEITED IN ADDITION, UNDER CURRENT LAW, INTERESTS UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT) NO ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS NOTE THAT ANY SERP II OR SRP PLAN VESTED AMOUNT OR PAYMENT BEING REPORTED AS COMPENSATION MAY ALSO HAVE BEEN REPORTED IN PREVIOUS YEAR(S) WHEN THAT INTEREST ACCRUED UNDER THE PLAN THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN AND RECEIVED ACCRUED DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J. PART II. COLUMN (C) ROBERT KASDIN \$161,299, DEB BAKER \$31,801, GREG MILLER \$4,153, DAVID SIMPKINS \$4,163, PETER MANCINO \$1,500, PETER HILL \$22,867, LINDA KLINE \$4,575, INEZ STEWART \$34,308 AND REDONDA MILLER \$70,150 THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN A NON QUALIFIED RETIREMENT PLAN AND RECEIVED PAYMENT FROM THE PLAN, IT IS REPORTED ON SCHEDULE J, PART II, COLUMN (B)(III) AS WELL AS SCHEDULE J, PART II, COLUMN (F) IF THEY WERE REQUIRED TO BE DISCLOSED ON PRIOR YEARS FORMS 990 RONALD J WERTHMAN \$1,305,002 90, RONALD PETERSON \$34,000, JOANNE POLLAK \$256,001 92, RICHARD O DAVIS \$129,157, KENNETH GRANT \$121,170, DALAL HALDEMAN \$32,544, SALLY W MACCONNELL \$180,767 JUDY A REITZ \$252,858 73, PAMELA D PAULK \$693,588 54, G DANIEL SHEALER JR \$186,505, RICHARD BENNETT \$90,232, MARTY BASSO \$99,140, PATRICIA M C BROWN \$103,596, MARY COOKE \$32,076, DANIEL SMITH \$306,987, MICHAEL LARSON \$229,698, STEVEN KRAVET \$60,388, LINDA KLINE \$5,161, BONNIE WINDSOR \$45,563 05 16, CHARLES REULAND \$65,928, PETER MANCINO \$9,747, JOHN COLMERS \$598,162 10, RENEE DEMSKI \$16,543 26, QUEENIE PLATER \$70,560 13, AND BRIAN GRAGNOLATI \$220,837 24 BONUSES THE BONUSES ARE ISSUED ON A WEIGHTED FORMULA BASED ON THE ATTAINMENT OF QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY THE TRUSTEE COMPENSATION COMMITTEE EACH YEAR THEY ARE REVIEWED BY MANAGEMENT THAT USES DISCRETION TO DETERMINE PAYMENT DEPENDENT TUITION REIMBURSEMENT. THE DEPENDENT TUITION REIMBURSEMENT PROGRAM REIMBURSES EMPLOYEES FOR 50% LESS TAXES OF EACH DEPENDENT CHILD'S |FULL TIME UNDERGRADUATE TUITION AND MANDATORY ACADEMNIC FEES, UP TO A MAXIMUM OF 50% OF THE JOHNS HOPKINS UNIVERSITY'S FRESHMAN UNDERGRADUATE TUITION FOR EACH ELIGIBLE DEPENDENT DURING CALENDAR YEAR 2017 EMPLOYEES WHO HAVE A MINIMUM OF TWO YEARS OF CONTINUOUS SERVICE ARE ELIGIBLE THE DEPENDENT MUST BE ENROLLED FULL TIME AT AN APPROVED, ACCREDITED COLLEGE OR UNIVERSITY AND IN GOOD ACADEMIC STANDING PAYMENT IS LIMITED TO FOUR YEARS OF FULL TIME. UNDERGRADUATE STUDY PER DEPENDENT CHILD TUITION REIMBURSEMENT TUITION REIMBURSEMENT IS AVAILABLE TO EMPLOYEES THAT WORK 20 HOURS OR MORE A WEEK FOR UP TO A MAXIMUM BENEFIT OF \$10,000 PER ACADEMIC YEAR TO RECEIVE REIMBURSEMENT, ELIGIBLE EMPLOYEES MUST PURSUE A COURSE OF STUDY AT AN ACCREDITED UNIVERSITY OR COLLEGE THAT LEADS TO A LICENSURE. DEGREE. OR MEETS THE NECESSITY RELATED TO CURRENT POSITION OR ANOTHER POSITION WITHIN THE ORGANIZATION

Explanation

WAS APPROVED AS REASONABLE. IN ADVANCE. BY AN INDEPENDENT COMPENSATION COMMITTEE. WHICH BASED ITS DECISION ON DATA PROVIDED BY AN

Schedule J (Form 990) 2017

Software ID:

**Software Version:** 

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| roilli 990, Schedule                                       | ٠,,         | rait II - Officers, Di | rectors, rrustees, k                      | ey Employees, and i                       | ngnest compensate              | u Employees    |                      |   |
|--|-------------|------------------------|---|---|--------------------------------|----------------|----------------------|---|
| (A) Name and Title   |             | <b>(B)</b> Breakdown   | of W-2 and/or 1099-MIS                    | C compensation                            | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | (F) Compensation in                                     |
|  |             | (i) Base Compensation  | (ii)<br>Bonus & incentive<br>compensation | (iii)<br>Other reportable<br>compensation | other deferred<br>compensation | benefits       | (B)(ı)-(D)           | column (B)<br>reported as deferred on<br>prior Form 990 |
| 1RONALD R PETERSON PRESIDENT/TRUSTEE                       | (1)         | 1,454,645              | 806,842                                   | 827,434                                   | 42,910                         | 23,046         | 3,154,877            | 34,000  |
| TRESIDENT/TROSTEE  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| 1<br>KEVIN W SOWERS MSN RN                                 | (1)         | 0                      | 250,000                                   | 117,110                                   | 0                              | 0              | 367,110              | 0   |
| FAA<br>PRESIDENT/TRUSTEE                                   | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| 2DANIEL M ASHBY VP PHARMACY SERVICES                       | (1)         | 224,441                | 30,270                                    | 4,461                                     | 43,864                         | 22,181         | 325,217              | 0   |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>3</b> JOHN M COLMERS<br>SR VP HEALTH CARE<br>TRANSFORMA | (I)<br>(II) | 411,590<br><br>0       | 121,582<br>                               | 620,264<br>                               | 50,582                         | 19,395<br>     | 1,223,413            | 426,071<br>   |
| 4RENEE DEMSKI<br>VP FOR QUALITY                            | (1)         | 244,725                | 70,619                                    | 21,275                                    | 57,828                         | 22,793         | 417,240              | 9,216   |
| VF TOR QUALITY   | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>5</b> DEBORAH J BAKER<br>SR VP NURSING                  | (1)         | 351,000                | 100,064                                   | 72,877                                    | 145,285                        | 26,087         | 695,313              | 0   |
| OK VI HONDING  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| 6MARGARET GARRETT<br>VP RISK MANAGEMENT                    | (1)         | 232,427                | 42,595                                    | 7,477                                     | 114,876                        | 22,316         | 419,691              | 0   |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>7</b> KENNETH GRANT<br>VP SUPPLY CHAIN                  | (1)         | 350,630                | 100,766                                   | 149,953                                   | 71,006                         | 27,714         | 700,069              | 121,170   |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>8</b> DALAL J HALDEMAN PHD<br>SR VP MARKETING &         | (1)         | 370,861                | 105,781                                   | 55,118                                    | 57,745                         | 19,468         | 608,973              | 0   |
| COMMUNICAT   | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>9</b> SANDRA JOHNSON<br>VP REVENUE CYCLE                | (1)         | 304,324                | 85,766                                    | 11,086                                    | 40,071                         | 14,093         | 455,340              | 0   |
| MANAGEMENT   | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>10</b> KEITH HILL VP CORPORATE SECURITY                 | (1)         | 257,928                | 62,712                                    | 12,384                                    | 28,291                         | 2,495          | 363,810              | 0   |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| 11SALLY W MACCONNELL SR VP FACILITIES                      | (1)         | 523,780                | 0   | 235,420                                   | 76,493                         | 14,799         | 850,492              | 180,767   |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>12</b> QUEENIE PLATER<br>VP OF HR, COMMUNITY DIV        | (1)         | 298,978<br>            | 64,749                                    | 83,517                                    | 32,664                         | 8,093          | 488,001              | 23,188  |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| 13G DANIEL SHEALER JR<br>VP/GENERAL COUNSEL &              | (1)         | 619,348<br>            | 170,353                                   | 209,866                                   | 48,027                         | 13,236         | 1,060,830            | 140,205   |
| CORP CO  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>14</b> SAMUEL H CLARK JR<br>ASSISTANT SECRETARY         | (1)         | 265,004<br>            | 75,342                                    | 45,127                                    | 67,813                         | 22,340         | 475,626              | 0   |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>15</b> MARTIN BASSO<br>VP FINANCE COMMUNITY             | (1)         | 421,753                | 91,774                                    | 120,967                                   | 41,718                         | 20,104         | 696,316              | 0   |
| DIV  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| 16PETER B MANCINO VP CORP COMPLIANCE &                     | (1)         | 278,180<br>            | 52,325                                    | 12,248                                    | 26,680                         | 21,500         | 390,933              | 0   |
| HIPPA & SEC  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>17</b> THOMAS TRZCINSKI<br>VP FINANCE & TREASURER       | (1)         | 239,481                | 70,738<br>                                | 2,950<br>                                 | 75,211<br>                     | 23,504         | 411,884              | 0   |
| 101 FDWADD BEDANEY   | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| 18J EDWARD BERANEK VP REVENUE MGMT &                       | (1)         | 268,869<br>            | 75,112                                    | 50,803                                    | 41,219                         | 22,181         | 458,184<br>          | 0   |
| REIMBURSE  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |
| <b>19</b> MICHAEL L LARSON<br>SR VP FINANCE & CFO          | (1)         | 484,642<br>            | 130,749                                   | 293,466                                   | 52,788                         | 23,736         | 985,381              | 129,746   |
|  | (11)        | 0                      | 0   | 0   | 0                              | 0              | 0                    | 0   |

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (B) Breakdown of W-2 and/or 1099-MISC compensation (E) Total of columns (A) Name and Title (C) Retirement and (D) Nontaxable (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation compensation reported as deferred on Bonus & incentive Other reportable prior Form 990 compensation compensation 21GREGORY MILLER 203,341 29,739 44,945 19,575 299,258 1,658 ASSISTANT TREASURER 1AMY DEUTSCHENDORF 271,307 73,013 7,941 56,311 10,006 418,578 VP CARE COOR & CLIN RESOURCE 2PETER HILL MD 391,576 44,084 38,872 22,867 18,059 515,458 SR VP MEDICAL AFFAIRS **3**LINDA KLINE 293,075 68,715 12,425 63,847 23,662 461,724 VP HEALTH INFORMATION 4DANIEL B SMITH 485,303 (1)140,297 331,971 59,489 22,181 1,039,241 221,631 SR VP FINANCE 5INEZ STEWART 551,801 82,740 65,575 51,936 20,515 772,567 SR VP HUMAN RESOURCES 6DAVID SIMPKINS (1) 203,646 16,886 17,659 285,342 43,660 3,491 VP MRKT & COMMUN CAPITAL REG 7PATRICIA BROWN 499,235 150,556 126,199 43,734 21,231 840,955 103,596 **EXECUTIVE** 8MARY COOKE 297,135 46,473 64,218 48,046 11,065 466,937 **EXECUTIVE** 9ROBERT KASDIN 856,931 (1)197,189 276,920 78,953 23,532 1,433,525 **EXECUTIVE** 10REDONDA MILLER (1) 763,304 261,182 34,885 87,778 22,647 1,169,796 EXECUTIVE 11RICHARD BENNETT (1) 581,843 180,592 113,770 43,803 9,206 929,214 EXECUTIVE 12RICHARD DAVIS (1)489,090 205,044 171,399 44,440 25,959 935,932 92,605 EXECUTIVE 13CHARLES REULAND 470,375 (1) 153,592 40,568 144,481 24,413 833,429 EXECUTIVE 14PAMELA D PAULK 612,576 (i)206,208 56,146 12,521 718,697 1,606,148 291,330 FORMER OFFICER 15JOANNE E POLLAK (1) 346,171 208,709 324,375 50,220 11,567 941,042 FORMER OFFICER **16**JUDY A REITZ SCD (1)252,859 252,859 95,699 FORMER OFFICER 17RONALD J WERTHMAN 786,164 (1) 385,786 69,014 2,599,878 641,448 1,336,875 22,039 FORMER OFFICER **18**BONNIE WINDSOR 7,941 413 64,947 56,176 129,477 FORMER OFFICER 19BRIAN GRAGNOLATI (1) 220,837 220,837

FORMER OFFICER

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(ı)-(D) column (B) (i) Base Compensation (iii) reported as deferred on compensation Bonus & incentive Other reportable prior Form 990 compensation compensation

94.251

6.606

367.071

| <b>41</b> STEVEN KRAVET FORMER KEY | (1)  | 479,033 | 172,598 | 82,678 | 29,503 | <i>'</i> | 785,640 | 0 |
|------------------------------------|------|---------|---------|--------|--------|----------|---------|---|
|                                    | (11) | o       |         | 0      |        | ا ا      | 0       | 0 |

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Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

43,052

1ANNETTE FRIES

FORMER KEY

[(i)]

221.236

| efile GRAPHIC                                      | print - DO NOT        | PROCESS As           | Filed Data -         |   |             |                  |               |                        |              |   |                | DLN: 9 | 93493              | L3500              | 00269         |  |  |
|--|-----------------------|----------------------|----------------------|---|-------------|------------------|---------------|------------------------|--------------|---|----------------|--------|--------------------|--------------------|---------------|--|--|
| Schedule K<br>(Form 990)                           |                       |                      |                      | Information o                                 |             |                  |               |                        | orintions    |   |                | ОМВ    | No 154             | 5-0047<br><b>7</b> | 7             |  |  |
|  |                       | Complete if the      |                      | swered fes to Form<br>s, and any additional i |             |                  |               | Provide des            | criptions,   |   |                | 4      | 1 U I              | . /                |               |  |  |
| Department of the Trea                             |                       | <b>▶</b> Informatio  | n about Schodulo I   | ► Attach to Form 990<br>K (Form 990) and its  |             | e ie at v        |               | ire gov/for            |              |   | Open to Public |        |                    |                    |               |  |  |
| Internal Revenue Servi<br>Name of the organization |                       | Fillormation         | ii about Schedule i  | K (101111 990) and its                        | instruction | 3 13 at <u>v</u> |               | 113.q0 <b>v</b> /1011  |              | Emplo   | yer iden       |        | nspecti<br>n numbe |                    |               |  |  |
| JOHNS HOPKINS HE                                   | ALTH SYSTEM COR       | PORATION             |                      |   |             |                  |               |                        |              | 52-14   | 65301          |        |                    |                    |               |  |  |
| Part I Bond  | Issues                |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
| (a) Issue  | er name               | (b) Issuer EIN       | (c) CUSIP #          | (d) Date issued                               | (e) Issue   | orice            |               | (f) Description        | n of purpose | e (g) Defea                                   |                | beha   | On<br>alf of       |                    | Pool<br>ncing |  |  |
|  |                       |                      |                      |   |             |                  |               |                        |              | Yes   | No             | Yes    | uer<br><b>No</b>   | Yes                | No            |  |  |
| A MHHEFA - 201                                     | 3C                    | 52-0936091           | 574218QP1            | 08-28-2013                                    | 237,4       | 09,644           | SEE F         | PART VI                |              | 105   | X              |        | X                  |                    | X             |  |  |
| B MHHEFA - 201                                     | 5A                    | 52-0936091           | 574218WA7            | 05-12-2015                                    | 148,5       | 50,605           | SEE F         | PART VI                |              |   | Х              |        | Х                  |                    | Х             |  |  |
| C MHHEFA - 201                                     | 6A                    | 52-0936091           | NONEAVAIL            | 05-31-2016                                    | 48,5        | 65,000           | REFU<br>02/1! | JND PRIOR IS<br>5/12   | SUE JHH      |   | Х              |        | ×                  |                    | X             |  |  |
| D MHHEFA - 201                                     | 6B                    | 52-0936091           | NONEAVAIL            | 06-21-2016                                    | 48,2        | 45,000           |               | JND PRIOR IS<br>0/2011 | SUE JHH      |   | ×              |        | ×                  |                    | X             |  |  |
| Part III Proce                                     | eeds                  |                      |                      |   |             |                  | 1             |                        |              | I   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             | A                |               | В                      |              | C   |                |        |                    | D                  |               |  |  |
| 1 Amount of bo                                     | nds retired           |                      |                      | ]   |             | 6,585            | 5,000         |                        | 6,000,000    |   | 4,395          | ,000   |                    |                    |               |  |  |
| 2 Amount of bo                                     | nds legally defeased  | d                    |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             | 237,409          | 9,644         | 4                      | .48,550,605  |   | 48,565,        | ,000   |                    | 48,                | 245,000       |  |  |
|  |                       |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             | 1,618            | 3,000         |                        | 1,367        |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             | 237,791          | 1,644         |                        |              |   |                |        |                    |                    |               |  |  |
|  | proceeds              |                      |                      |   |             |                  |               | -                      | .48,549,238  |   | 48,565         | ,000   |                    | 48,.               | 245,000       |  |  |
|  |                       |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
| 13 Year of subst                                   | antial completion .   |                      |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   | Yes         | No               |               | Yes                    | No           | Yes   | No             |        | Yes                |                    | No            |  |  |
|  |                       |                      | ıssue <sup>?</sup>   |   |             | X                |               |                        | Х            | Х   |                |        | Х                  |                    |               |  |  |
|  | <u> </u>              |                      | ng issue?            |   |             | Х                |               | Х                      |              |   | Х              |        |                    |                    | Х             |  |  |
| 16 Has the final                                   | allocation of proceed | ds been made? .      |                      |   | X           |                  |               | Х                      |              | Х   |                |        | Χ                  |                    |               |  |  |
|  |                       |                      | records to support t | he final allocation of                        | Х           |                  |               | ×                      |              | Х   |                |        | Х                  |                    |               |  |  |
| Part IIII Priva                                    | te Business Use       | •                    |                      |   |             |                  |               |                        |              |   |                |        |                    |                    |               |  |  |
|  |                       |                      |                      |   |             | Α                |               | . B                    |              | <u>, , , , , , , , , , , , , , , , , , , </u> |                |        | .,                 | D                  |               |  |  |
|  |                       |                      | member of an LLC,    | which owned property                          | Yes         | No<br>X          |               | Yes                    | No<br>X      | Yes   | No<br>X        |        | Yes                |                    | No            |  |  |
| 2 Are there any                                    |                       | s that may result in | private business us  |   |             | х                |               | Х                      |              | Х   |                |        |                    |                    |               |  |  |
| For Paperwork Re                                   | duction Act Notice    | e, see the Instruct  | ions for Form 990    | · ·   | Ca          | t No 50          | 0193F         | '                      |              |   | S              | chedul | e K (Fo            | m 990              | 0) 2017       |  |  |

За

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Part IV

Arbitrage

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Schedule K (Form 990) 2017

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If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

organization, or a state or local government . . . . . . . . . . . .

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

property?.........

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . .

No rebate due? . . . . . . . . .

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

В

No

Χ

Х

Yes

Χ

Χ

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

CONSTRUCTION, RENOVATION AND EQUIPPING OF CERTAIN FACILITIES FOR SMH & BMC

Explanation

No

Χ

Х

Yes

Yes

Χ

No

No

Yes

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Page 3

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Yes

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Yes

No

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|--|-----|----|
|  |     | 4  |
|  | Yes | No |
| Were gross proceeds invested in a guaranteed investment contract |     | V  |

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2017

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

(GIC)?

period?

Part V

Part VI

Return Reference

SCHEDULE K, ENTITY 1, PART

I, COLUMN (F), BOND A

| Return Reference          | Explanation                                       |
|---------------------------|---|
| HEDULE K, ENTITIY 1, PART | REFUND PRIOR ISSUES ACH 4/23/2009 & SMH 7/15/2009 |

SCH

| Return Reference  | Explanation  |
|---|--|
| SCHEDULE K, ENTITY 1, PART II, LINE 11, COLUMNS B, C, & D | THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS OF THE ISSUE(S) THAT ARE NO LONGER IN ESCROW |

| Return Reference          | Explanation   |
|---------------------------|---|
| CHEDULE K, ENTITY 1, PART | THE 2016A ISSUE, THROUGH A SERIES OF REFUNDINGS, RELATES TO ISSUES THAT ARE PRIOR TO 12/31/2002 |
| I, COLUMN C               | AND THE ISSUE IS THEREFORE EXEMPT FROM REPORTING ON PART I II OF SCHEDULE K                     |

--

| Return Reference           | Explanation  |
|----------------------------|--|
| SCHEDULE K, ENTITY 2, PART | THE SECOND TRACHE OF SERIES 2017 REFUNDED PRIOR JHH ISSUE DATED 10/24/2013 (2012E2), 3/31/2015 |
| I, COLUMN (F), BOND B      | (2012E3), 2/17/2016 (2012E4), 4/19/2017 (2012E5), AND FINANCED 7,500,000 OF NEW MONEY PROJECTS |

| Return Reference  | Explanation  |
|---|--|
| SCHEDULE K, ENTITY 2, PART<br>II, LINE 11, COLUMNS A, B, C<br>& D | THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS THAT ARE NO LONGER IN ESCROW |

| Return Reference                       | Explanation  |
|--|--|
| SCHEDULE K, ENTITY 3,PART II, COLUMN A | THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS THAT ARE NO LONGER IN ESCROW |

| efile GRAPHIC print - DO NOT PROCESS   |  |                        |             |                 |                 |          |                                      |                 |  |          |                          |                | DLN: 93493135000269           |            |                       |  |  |
|--|--|------------------------|-------------|-----------------|-----------------|----------|--------------------------------------|-----------------|--|----------|--------------------------|----------------|-------------------------------|------------|-----------------------|--|--|
| Schedule K<br>(Form 990)   | edule K Supplemental Information on Tax-Exempt Bonds   |                        |             |                 |                 |          |                                      |                 |  |          | OMB No 1545-0047<br>2017 |                |                               |            |                       |  |  |
| Department of the Treasury  Attach to Form 990.  |  |                        |             |                 |                 |          |                                      |                 |  |          |                          | Open to Public |                               |            |                       |  |  |
| Internal Revenue Service ►Information about Schedule K (Form 990) and its instructions is at <u>www.irs</u> Name of the organization |  |                        |             |                 |                 |          |                                      |                 | <u>Finispection</u> Employer identification number |          |                          |                |                               |            |                       |  |  |
| JOHNS HOPKINS HEALTH SYSTEM CORPORATION  |  |                        |             |                 |                 |          |                                      |                 |  | 52-1     | 465301                   |                |                               |            |                       |  |  |
| Part I Bond Is   | ssues  |                        |             |                 |                 |          |                                      |                 |  |          |                          |                |                               |            |                       |  |  |
| (a) Issuer n   | ame (b)  | Issuer EIN             | (c) CUSIP # | (d) Date Issued | (e) Issue price |          | (f) Description of purpose           |                 |  | (g) [    | (g) Defeased             |                | (h) On<br>behalf of<br>issuer |            | (i) Pool<br>financing |  |  |
|  |  |                        |             |                 |                 |          |                                      |                 |  | Yes      | No                       | Yes            | No                            | Yes        | No                    |  |  |
| A MHHEFA - 2017B   | 52-  | 0936091                | NONEAVAIL   | 10-11-2017      | 165,8           | 25,000   | REFUND PRIOR ISSUE JHH<br>08/09/12   |                 |  | 133      | X                        |                | X                             |            | X                     |  |  |
| B MHHEFA - 2017CI  | I 52-  | 0936091                | NONEAVAIL   | 11-16-2017      | 39,2            | 50,000   | SEE PART VI                          |                 |  |          | X                        |                | Х                             |            | Х                     |  |  |
| C MHHEFA - 2017CI  | 52-  | 0936091                | NONEAVAIL   | 11-01-2017      | 60,7            | 50,000   | REFUND PRIOR ISSUE JHH<br>11/28/2012 |                 |  |          | X                        |                | Х                             |            | Х                     |  |  |
| D MHHEFA - 2018A   | 52-  | 0936091                | NONEAVAIL   | 04-25-2018      | 48,2            | 45,000   | REUFND PRIOR ISSUE JHHSC 5/12/2015   |                 |  |          | X                        |                | ×                             |            | X                     |  |  |
| Part II Proceeds   |  |                        |             |                 |                 |          |                                      |                 | l l  |          |                          |                |                               |            |                       |  |  |
| Amount of hands retired  |  |                        |             |                 | Α               |          | B                                    |                 |  |          | С                        |                |                               | D          |                       |  |  |
| 1 Amount of bonds retired  |  |                        |             |                 | 905,            |          | 5,000                                |                 |  |          |                          |                |                               |            |                       |  |  |
| 2 Amount of bonds legally defeased   |  |                        |             |                 | 165 935         |          | 30 350 000                           |                 |  |          | 60,750,000               |                |                               | 18 345 000 |                       |  |  |
| 4 Gross proceeds in reserve funds  |  |                        |             |                 |                 | 105,625  | .65,825,000                          |                 | 39,250,000   |          | 00,730,00                |                | 48,245,000                    |            |                       |  |  |
|  | est from proceeds  |                        |             |                 |                 |          |                                      |                 |  |          |                          |                |                               |            |                       |  |  |
| 6 Proceeds in refunding escrows  |  |                        |             |                 |                 |          |                                      |                 |  |          |                          |                |                               |            |                       |  |  |
| 7 Issuance costs from proceeds   |  |                        |             |                 |                 |          |                                      |                 |  |          |                          |                |                               |            |                       |  |  |
|  | nent from proceeds .   |                        |             |                 |                 |          |                                      |                 |  |          |                          |                |                               |            |                       |  |  |
|  | expenditures from proc   |                        |             |                 |                 |          |                                      |                 |  |          |                          |                |                               |            |                       |  |  |
| 10 Capital expenditures from proceeds  |  |                        |             |                 |                 |          |                                      | 7,500,000       |  |          |                          |                |                               |            |                       |  |  |
| 11 Other spent proceeds  |  |                        |             |                 | 165,825,0       |          |                                      | ,000 31,750,000 |  |          | 60,750,000               |                |                               | 48,245,000 |                       |  |  |
| 12 Other unspent p   | roceeds  |                        |             |                 |                 |          |                                      |                 | , ,  |          |                          |                |                               |            |                       |  |  |
| 13 Year of substant  | ial completion   |                        |             |                 |                 |          |                                      |                 |  |          |                          |                |                               |            |                       |  |  |
|  |  |                        |             |                 | Yes             | No       | ,                                    | Yes             | No   | Yes      | No                       |                | Yes                           |            | No                    |  |  |
| 14 Were the bonds issued as part of a curre  |  | rrent refunding issue? |             |                 | Х               |          |                                      | X               |  | Х        |                          |                | Χ                             |            |                       |  |  |
| 15 Were the bonds issued as part of an advance refunding issue?  |  |                        |             |                 | Х               |          |                                      | Х               |  | X        |                          |                |                               | X          |                       |  |  |
| 16 Has the final allocation of proceeds been made?   |  |                        |             | Х               |                 |          | Х                                    |                 | Х  |          |                          | Х              |                               |            |                       |  |  |
| Does the organization maintain adequate books and records to support the final allocation of proceeds?                               |  |                        |             |                 | Х               |          |                                      | Х               |  | Х        |                          |                | Х                             |            |                       |  |  |
| Part IIII Private  | Business Use   |                        |             |                 |                 | <u> </u> | <u> </u>                             |                 | '  |          |                          |                |                               | <u> </u>   |                       |  |  |
|  |  |                        |             |                 |                 | A        |                                      | E               |  |          | С                        |                |                               | D          |                       |  |  |
| 1 Was the sussine  | Was the organization a partner in a partnership, or a member of an LLC, which owned property |                        | Yes         | No              | <u> </u>        | Yes      | No                                   | Yes             | No   | <u> </u> | Yes                      | -              | No                            |            |                       |  |  |
| financed by tax-   | exempt bonds?  | nds?                   |             |                 |                 | X        |                                      |                 | Х  |          | X                        |                |                               |            | X                     |  |  |
| Are there any lease arrangements that may result in private business use of bond-financed property?                                  |  |                        |             |                 | Х               |          |                                      | X               |  | Х        |                          |                | Х                             |            |                       |  |  |
|  | ction Act Notice, see  |                        |             |                 | Ca              | t No 50  | 0193E                                |                 |  |          | S                        | chedul         | e K (Fo                       | rm 990     | 0) 2017               |  |  |

property?.........

Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . Was the hedge terminated? . . . . . . . . .

No rebate due? . . . . . . . . .

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government . . . . . Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

organization, or a state or local government . . . . . . . . . . . .

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

За

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Part IV

Arbitrage

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0 %

0 %

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No

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D

Yes

Χ

Yes

Χ

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Schedule K (Form 990) 2017

Х

0 400 %

0 400 %

Х

Х

0 %

counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed

Α

Yes

Χ

Χ

Χ

No

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1 000 %

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Yes

Χ

Χ

0 %

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No

Χ

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3 100 %

3 100 %

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Х

Yes

Χ

Χ

0 %

Х

No

Χ

Χ

Χ

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C

requirements of section 148? . . .

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

Schedule K (Form 990) 2017

period?

Part V

No

No

D

Yes

Χ

Yes

Χ

Schedule K (Form 990) 2017

No

| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? | Х |
|----|---|---|
| b  | Name of provider  |   |
| С  | Term of GIC   |   |

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

|  | _ |
|--|---|
|  |   |
|  |   |
|  | _ |
|  |   |

No

Yes

Yes

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Nο

No

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Х

Yes

Yes

No

No

Yes

Х

Yes

Χ

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

| efi | ile GRAPHIC print - DO N                                   | OT PROCESS As   | Filed Data -                     |  |             |                 |        |             |               |                |          | DLN: 9 | 93493         | 13500  | 0269    |
|-----|--|---|----------------------------------|--|-------------|-----------------|--------|-------------|---------------|----------------|----------|--------|---------------|--------|---------|
| Sc  | hedule K   | C   | n mla ma n tal                   | Information o                            | n Tay F     |                 | -4 D   | d-          |               |                |          | OMB    | No 154        | 5-0047 | 7       |
| (Fo | orm 990)   | Su<br>Semplete if th  | ppiementai<br>e erganization and | Information o                            | II I AX-E   | xem<br>V line i | Pt B   | ONUS        | crintions     |                |          | 1      | 201           | 7      |         |
|     |  | P Complete ii tii   |                                  | s, and any additional                    | information |                 |        | Tovide des  | criptions,    |                |          | _      | 4 U 1         | . /    |         |
|     | artment of the Treasury<br>rnal Revenue Service            | ▶Informatio   | n about Schedule                 | ► Attach to Form 99 K (Form 990) and its |             | s is at w       | ww.ir  | s.aov/fori  | n990.         |                |          |        | en to P       |        |         |
| Nam | e of the organization                                      |   |                                  |  |             |                 |        |             |               | Empl           | yer ıden |        |               |        |         |
| JOH | NS HOPKINS HEALTH SYSTEM                                   | CORPORATION   |                                  |  |             |                 |        |             |               | 52-1           | 165301   |        |               |        |         |
| P   | art I Bond Issues  |   |                                  |  |             |                 |        |             |               | •              |          |        |               |        |         |
|     | (a) Issuer name  | (b) Issuer EIN  | (c) CUSIP #                      | (d) Date issued                          | (e) Issue p | orice           | (f     | Description | on of purpose | e <b>(g)</b> D | efeased  |        | On            |        | Pool    |
|     |  |   |                                  |  |             |                 |        |             |               |                |          | I      | alf of<br>uer | rinai  | ncing   |
|     |  |   |                                  |  |             |                 |        |             |               | Yes            | No       | Yes    | No            | Yes    | No      |
| A   | MHHEFA - 2018B   | 52-0936091 NONEAVAIL 05-10-2018 88,250,000 REFUND PRIOR ISSUE JHHSC 5/22/2013 |                                  |  | X           |                 | X      |             | x             |                |          |        |               |        |         |
|     |  |   |                                  |  |             | ľ               | 3/22/2 | .013        |               |                |          |        |               |        |         |
| Pa  | Proceeds   |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
|     |  |   |                                  |  | I           | ١               |        | E           | }             |                | C        |        |               | D      |         |
| 1   | Amount of bonds retired .                                  |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 2   | Amount of bonds legally def                                |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 3   | Total proceeds of issue                                    |   |                                  |  |             | 88,250,         | ,000   |             |               |                |          |        |               |        |         |
| 4   | Gross proceeds in reserve fu                               |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 5   | Capitalized interest from pro                              |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 6   | Proceeds in refunding escro                                |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 7   | Issuance costs from proceed                                |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 8   | Credit enhancement from pr                                 |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 9   | Working capital expenditure                                |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 10  | Capital expenditures from p                                |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 11  | Other spent proceeds                                       |   |                                  |  |             | 88,250,         | ,000   |             |               |                |          |        |               |        |         |
| 12  | Other unspent proceeds .                                   |   |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
| 13  | Year of substantial completion                             | on  |                                  |  |             |                 |        |             |               |                |          |        |               |        |         |
|     |  |   |                                  |  | Yes         | No              |        | Yes         | No            | Yes            | No       |        | Yes           |        | No      |
| 14  | Were the bonds issued as pa                                |   |                                  |  | X           |                 |        |             |               |                |          |        |               |        |         |
| 15  | Were the bonds issued as pa                                |   |                                  |  |             | X               |        |             |               |                |          |        |               |        |         |
| 16  | Has the final allocation of pr                             | oceeds been made? .   |                                  |  | X           |                 |        |             |               |                |          |        |               |        |         |
| 17  | Does the organization maint proceeds?                      | taın adequate books and   | records to support t             | the final allocation of                  | ×           |                 |        |             |               |                |          |        |               |        |         |
| Pa  | rt IIII Private Business                                   |   |                                  |  |             |                 | •      |             |               |                |          |        |               |        |         |
|     |  |   |                                  |  |             | 1               |        | E           | }             |                | С        |        |               | D      |         |
|     | Mar the comment of   |   |                                  |  | Yes         | No              |        | Yes         | No            | Yes            | No       |        | Yes           |        | No      |
| 1   | Was the organization a parti<br>financed by tax-exempt bon |   |                                  |  |             | Х               |        |             |               |                |          |        |               |        |         |
| 2   | Are there any lease arrange property?                      | ments that may result in  | n private business us            |  | Х           |                 |        |             |               |                |          |        |               |        |         |
| For | Panerwork Reduction Act N                                  |   |                                  | )_                                       | Cat         | No 50           | 193F   |             |               |                | 5        | chedul | e K (Fo       | rm 990 | 1) 2017 |

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Part IV

Arbitrage

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate Is the bond issue a variable rate issue? . . . . .

Term of hedge . . . . . . . . . . Was the hedge superintegrated? . . . . . . Was the hedge terminated? . . . . . . . .

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Has the organization established written procedures to ensure that all nonqualified bonds of

| Par      | TIII Private Business Use (Continued)  |     |     |     |    |     |    |     |    |
|----------|--|-----|-----|-----|----|-----|----|-----|----|
|          |  |     | 4   |     | 3  |     | 3  |     | )  |
|          |  | Yes | No  | Yes | No | Yes | No | Yes | No |
| 3a       | Are there any management or service contracts that may result in private business use of bond-financed property?   | ×   |     |     |    |     |    |     |    |
| b        | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?   | ×   |     |     |    |     |    |     |    |
| С        | Are there any research agreements that may result in private business use of bond-financed property?   | Х   |     |     |    |     |    |     |    |
| d        | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?   | Х   |     |     |    |     |    |     |    |
| 4        | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government  | 0 % |     |     |    |     |    |     |    |
| 5        | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |     | 0 % |     |    |     |    |     |    |
| 6        | Total of lines 4 and 5   |     | 0 % |     |    |     |    |     |    |
| 7        | Does the bond issue meet the private security or payment test?   |     | Х   |     |    |     |    |     |    |
| 8a       | Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?   |     | х   |     |    |     |    |     |    |
| b        | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of  |     |     |     |    |     |    |     |    |
| <u> </u> | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12   |     |     |     |    |     |    |     |    |

Χ

No

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Χ

Χ

В

No

Yes

C

No

Yes

Schedule K (Form 990) 2017

Yes

Α

Yes

Χ

Χ

Page 2

No

requirements of section 148? . . .

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2017

(GIC)?

period?

Part V

Yes

Schedule K (Form 990) 2017

Yes

Page 3

No

No

Yes

Χ

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

No

Nο

Yes

Yes

Χ

В

Yes

Yes

No

No

Yes

No

No

| Form 990 or 990-EZ)  27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.  Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.  Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)  Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  1 (a) Name of disqualified person  (b) Relationship between disqualified person and organization organization organization organization organization.  2 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  2 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  2 Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 26, or if the organization of lone organization organization.  2 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  5 S  Part II Loans to and/or From Interested Persons.  (a) Name of line (b) Relationship (c) Purpose of lone organization?  To From (b) Relationship (f) Balance of lone organization?  To From (b) Relationship (f) Balance of lone organization?  Yes No  | efile GRAPHI                            | C print - DO NO                                      | T PROCESS                                 | S As Fi   | led Data -  |   |  |                |               | DI   | LN: 93             | 4931    | .350    | 00269   |
|--|---|--|---|---|---|---|--|----------------|---------------|--|--------------------|---------|---------|---------|
| Department of the Treasun Internal Revenue Service  Name of the organization DOHNS HOPKINS HEALTH SYSTEM CORPORATION  Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organization sonly) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  1 (a) Name of disqualified person (b) Relationship between disqualified person and organization organization organization  2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958.  3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization  Part II Loans to and/or From Interested Persons.  Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization of loan interested person interested person of loan or from the organization?  To From (b) Relationship (c) Purpose of loan interested persons.  To From From To From Total  | Schedule L<br>(Form 990 or 990          | Comple   | te if the orga<br>27, 28a,                | nization a<br>28b, or 28<br>▶ Attac                       | nswered "Yes<br>c, or Form 99<br>h to Form 99             | s" on Form 9<br>00-EZ, Part V<br>0 or Form 99 | 90, Part IV, I<br>, line 38a or (<br>0-EZ. | ines 2<br>40b. |               |  |                    |         |         |         |
| Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  1 (a) Name of disqualified person (b) Relationship between disqualified person and organization organiza | •                                       | asurv  | ormation abo                              | out Schedu  |   |   | ) and its inst                             | ructio         | ns is         | at   | (                  | pen     | to Pi   | ublic   |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  1 (a) Name of disqualified person (b) Relationship between disqualified person and organization of transaction of transaction organization organizat |   |  | ORATION                                   |   |   |   |  |                | •             | •  | entifica           | ition r | ıumb    | er      |
| 1 (a) Name of disqualified person (b) Relationship between disqualified person and organization (c) Description of transaction (d) Corre Yes (e) Persons.  2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 (a) Senter the amount of tax, if any, on line 2, above, reimbursed by the organization (c) Persons.  Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22  (a) Name of disqualified person and (c) Description of transaction (d) Correct Yes (d) Co |   |  |   |   |   |   |  | rganıza        | tions         | only)  |                    |         |         |         |
| Part II Loans to and/or From Interested Persons.  Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22  (a) Name of interested person with organization of loan or from the organization?  |   |  |   |   | Relationship be   | etween disqua                                 |  |                | (c) [         | escrip   | tion of            |         |         | rected? |
| ## Part III   Grants or Assistance Benefiting Interested Persons.    Complete   Complete |   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
| ## Part III   Grants or Assistance Benefiting Interested Persons.    Complete   Complete |   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
| To From Yes No Yes No Yes No  Total  From Yes No Yes No Yes No  From Yes No  From Yes No Yes No  From Y | Part II Lo<br>Cor<br>rep<br>(a) Name of | ans to and/or Inplete if the organ orted an amount o | From Interestivation answer n Form 990, P | ested Per<br>red "Yes" or<br>lart X, line 5<br>(d) Loan t | rsons.<br>n Form 990-EZ,<br>5, 6, or 22<br>to or from the | (e)Original principal                         | (f)Balance                                 | (g)            | <b>(g)</b> In |  | (h)<br>Approved by |         | (i)Writ |         |
| Total \$ \$  Part III Grants or Assistance Benefiting Interested Persons.  |   |  | -   | То  | From  | -   |  | Yes            | No            | <del>                                     </del> | 1                  | Yes     |         | No      |
| Part III Grants or Assistance Benefiting Interested Persons.   |   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
| Part III Grants or Assistance Benefiting Interested Persons.   |   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
| Part III Grants or Assistance Benefiting Interested Persons.   |   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
| Part III Grants or Assistance Benefiting Interested Persons.   | T-1-1                                   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
| Complete if the organization answered "Yes" on Form 990 Part IV line 27  | Part III Gra                            |  |   |   | ested Perso   | ns.   |  |                |               |  |                    |         |         |         |
| (a) Name of interested person (b) Relationship between interested person and the organization (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance (organization)   |   | rested person (b                                     | ) Relationship<br>erested persor          | between<br>n and the                                      |   |   |  | of assis       | stanc         | ce   | <b>(e)</b> Pu      | rpose ( | of assi | stance  |
|  |   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
|  |   |  |   |   |   |   |  |                |               |  |                    |         |         |         |
|  |   |  |   |   |   |   |  |                |               | $\dashv$   |                    |         |         |         |

| Part IV Business Transactions I | nvolving Interested Per  | rsons.                       |   |   |    |  |
|---------------------------------|--|------------------------------|---|---|----|--|
| Complete if the organization    | on answered "Yes" on Forn  | n 990, Part IV, line 28      | a, 28b, or 28c.   |   |    |  |
| (a) Name of Interested person   | (b) Relationship<br>between interested<br>person and the<br>organization | (c) Amount of<br>transaction | (d) Description of transaction  | (e) Sharir<br>of<br>organizatio<br>revenues |    |  |
|                                 |  |                              |   | Yes   | No |  |
| (1) KEVIN SOWERS                | TRUSTEE, OFFICER   | 569,980                      | SEE PART VMR SOWERS HAS BEEN A BOARD MEMBER OF VIZIENT SINCE 2016 JHHS PURCHASED CONSULTING SERVICES FROM VIZIENT IN THE ORDINARY COURSE OF BUSINESS DURING FY18 MR SOWERS HAD NO INTERESTS IN THESE TRANSACTIONS OTHER THAN BY VIRTUE OF HIS ROLE AS A TRUSTEE AND OFFICER OF JHHS |   | No |  |
|                                 |  |                              |   |   |    |  |
|                                 |  |                              |   |   |    |  |
| i                               |  | I                            | I   | 1   | 1  |  |

**Explanation** 

Schedule L (Form 990 or 990-EZ) 2017

**Return Reference** 

**Supplemental Information** 

Part V

Provide additional information for responses to questions on Schedule L (see instructions)

| efile GRAPH   | IC print  | - DO NOT PROCESS                              | As Filed Data -  |   | DLN                          | : 93493135000269   |
|---|-----------|---|--|---|------------------------------|--------------------|
| SCHEDUL   | ΕO        | Supplement                                    | al Informatic  | n to Form 990 or 9                          | 90-F7                        | OMB No 1545-0047   |
| (Form 990 or<br>EZ)                                       | I .       | Complete to pro                               | Supplemental Information to Form 990 or 990-EZ  Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  Attach to Form 990 or 990-EZ. |   |                              |                    |
| Department of the T                                       |           | ► Information about                           | Schedule O (Form   | 990 or 990-EZ) and its instru<br>v/form990. | Open to Public<br>Inspection |                    |
| Internal Revenue Se<br>Name of the org<br>JOHNS HOPKINS H |           | EM CORPORATION                                |  |   | Employer iden<br>52-1465301  | tification number  |
| 990 Schedul   | e O, Supp | plemental Informatio                          | n  |   |                              |                    |
| Return<br>Reference                                       |           |   |  | Explanation                                 |                              |                    |
| FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 2             | 1         | E SCHEELER, A TRUSTEE<br>LOYEE OF JOHNS HOPKI | *  | OF DIRECTORS OF ROSEDA                      | LE FEDERAL WI                | TH STEPHANIE REEL, |

Return Explanation
Reference

FORM 990, A COPY OF THE FORM 990 IS SENT BY EMAIL TO THE ORGANIZATION'S GOVERNING BODY BEFORE IT IS FILED SECTION B, LINE 11B

Return Explanation

FORM 990, PART VI, OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO REPORT ANY CONFLICTS OF INTEREST AND TO COMPLY WITH THE CONFLICT OF INTEREST POLICY ON AN ANNUAL BASIS

Return Explanation
Reference

| FORM 990,  | EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAG |
|------------|--|
| PART VI,   | ES FROM SELECT PEER INSTITUTIONS EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES COMPENSAT  |
| SECTION B, | ON COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR   |
| LINE 15    | AND HIGHER LEVELS  |

Return Explanation
Reference

|   | FORM 990,  | INTERNAL POLICIES, INCLUDING CONFLICT OF INTEREST POLICY, ARE PROVIDED TO THE PUBLIC ON TH |
|---|------------|--|
| l | PART VI,   | E ORGANIZATION'S WEBSITE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST, THE GOVERNING D  |
|   | SECTION C, | OCUMENTS HAVE BEEN MADE AVAILABLE IN OUR PUBLIC FILING WITH THE STATE OF MARYLAND AND THE  |
|   | LINE 19    | INTERNAL REVENUE SERVICE   |

Return Explanation Deference

| Reference |  |
|-----------|--|
| FORM 990, | ADDITIONAL MINIMUM PENSION LIABILITY -6,646,500 NET ASSETS RELEASED 5,341,749 TEMPORARIL |
| PART XI   | Y RESTRICTED -2 447 805 NONOPERATING EXPENSES -15 913 249                                |

LINE 9

990 Schedule O, Supplemental Information

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493135000269 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2017 (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. Open to Public ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Department of the Treasury Inspection Internal Revenue Service Name of the organization Employer identification number JOHNS HOPKINS HEALTH SYSTEM CORPORATION 52-1465301 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity 3,207,000 JOHNS HOPKINS HEALTH SYSTEM (1) HCGH OBGYN ASSOCIATES SERIES **OBSTETRICS AND** MD 12,804,000 3910 KESWICK RD SOUTH BLDG 4TH FL S **GYNECOLOGY** CORPORATION BALTIMORE, MD 21211 20-4967941 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more

related tax-exempt organizations during the tax year. See Additional Data Table (b) (c) (d) (e) (f) (g) Name, address, and EIN of related organization Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) Primary activity or foreign country) (if section 501(c)(3)) (13) controlled entity entity? Yes No For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2017

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| See Additional Data Table   | r                                    |                                   | 1   | 1   |                                    |  | 1                     | 1                             |          |                                     |   |                           |                                       |  |          |
|---|--------------------------------------|-----------------------------------|---|---|------------------------------------|--|-----------------------|-------------------------------|----------|-------------------------------------|---|---------------------------|---------------------------------------|--|----------|
| (a)<br>Name, address, and EIN of<br>related organization  |                                      | <b>(b)</b><br>Primary<br>activity | (c) Legal domicile (state or foreign country) | entity  | ıncon<br>un<br>exclı<br>ta<br>sect | (e) redominant ome(related, unrelated, cluded from tax under ctions 512- | Share of total income |                               | Disprop  | ( <b>h)</b><br>prtionate<br>ations? | (1) Code V-U amount in 20 of Schedule (Form 100 | box m<br>p<br>K-1         | (j)<br>neral or<br>anaging<br>artner? |  | itage    |
|   |                                      | <u> </u>                          |   |   |                                    | 514)   |                       |                               | Yes      | No                                  | 1 <u> </u>                                      | Y                         | s No                                  |  |          |
|   |                                      |                                   |   |   |                                    |  |                       |                               | _        | -                                   |   |                           |                                       |  |          |
|   |                                      |                                   | <u> </u>                                      |   | _                                  |  |                       | +                             | <u> </u> | <u> </u>                            |   |                           |                                       |  |          |
|   |                                      |                                   |   |   |                                    |  |                       |                               |          |                                     |   |                           |                                       |  | _        |
|   |                                      |                                   |   |   | _                                  |  |                       | +                             |          |                                     |   |                           |                                       |  |          |
| Part IV Identification of Related Organiz because it had one or more related or                         | organizations treated as a           | a corporatio                      | on or tru                                     |   |                                    | x year.  | l<br>ration ans       |                               | s" on F  |                                     | <br> 90, Part<br>                               | -                         | l<br>ie 34                            |  |          |
| (a) Name, address, and EIN of related organization  | <b>(b)</b><br>Primary activity       | domici                            | Legal [<br>domicile<br>(state or foreign      |   | lling                              | (e) Type of ent (C corp, S corp, or trust)                               | , S Î II              | (f)<br>are of total<br>income |          | (g)<br>of end-of<br>assets          |   | (h)<br>rcentaç<br>wnershi | p (                                   | (1)<br>lection 51<br>13) contro<br>entity 3<br>Yes | olled    |
| (1)HOWARD COUNTY HEALTH SERVICES INC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1434783 | HEALTHCARE MANAGEMENT                | MD                                |   | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION | м                                  | С  |                       |                               |          | 38,837                              | ',025 1   | .00 000                   |                                       |  | No<br>No |
| (2)HSI MEDICAL SERVICES CORPORATION   | HEALTHCARE - SLEEP<br>DIAGNOSTICS    | MD                                |   | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION |                                    | C  |                       |                               |          |                                     | 100   | .00 000                   | %                                     |  | No       |
|   | NURSING SERVICES                     | MD                                |   | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION | м                                  | С  |                       | 78,143,868                    | 52,976,3 |                                     | 6,334 100 0                                     |                           | %                                     | İ  | No       |
|   | BENEFIT PLANS                        | MD                                |   | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION | м                                  | С  |                       | 19,054,426                    |          | 3,423                               | 1,422 1   | .00 000                   | %                                     |  | No       |
|   | MEDICAL SERVICES                     | MD                                |   | N/A   |                                    | С  |                       |                               |          |                                     |   |                           |                                       |  | No       |
|   | NURSING SERVICES                     | MD                                |   | N/A   |                                    | С  |                       |                               |          |                                     |   |                           |                                       |  | No       |
| (7)SUBURBAN HEALTH ENTERPRISES INC  | MEDICAL OFFICE LEASING AND RELEASING | MD                                |   | N/A   |                                    | С  |                       |                               |          |                                     |   |                           |                                       |  | No       |

See Additional Data Table

(a) Name of related organization

| Schedule R (Form 990) 2017   |            | Pa  | ge <b>3</b> |
|--|------------|-----|-------------|
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule  1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?  2 Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity.  3 Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity.  4 Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity.  5 Italian No  6 Gift, grant, or capital contribution from related organization(s).  6 Loans or loan guarantees to or for related organization(s).  7 Italian No  8 Italian No  9 Sale of assets to related organization(s).  10 No  11 No  12 No  13 No  14 No  15 No  16 No  17 No  18 No  19 No  19 No |            |     |             |
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule   |            | Yes | No          |
| 1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?   |            |     |             |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity.  | 1a         |     | No          |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)   | 1b         |     | No          |
|  | 1c         | Yes |             |
|  | 1d         | Yes |             |
|  | 1e         |     | No          |
| f Dividends from related organization(s)   | 1f         |     | No          |
|  | <b>1</b> g |     | No          |
|  | 1h         |     | No          |
| i Exchange of assets with related organization(s)  | <b>1</b> i |     | No          |
| j Lease of facilities, equipment, or other assets to related organization(s)   | 1j         |     | No          |
| k Lease of facilities, equipment, or other assets from related organization(s)   | 1k         | Yes |             |
| l Performance of services or membership or fundraising solicitations for related organization(s)   | 11         |     | No          |

| f | Dividends from related organization(s)  | 1f  |     | No |  |  |  |  |  |
|---|---|-----|-----|----|--|--|--|--|--|
| g | Sale of assets to related organization(s)   | 1g  |     | No |  |  |  |  |  |
| h | Purchase of assets from related organization(s)   | 1h  |     | No |  |  |  |  |  |
| i | Exchange of assets with related organization(s)   | 1i  |     | No |  |  |  |  |  |
| j | Lease of facilities, equipment, or other assets to related organization(s)                      | 1j  |     | No |  |  |  |  |  |
|   |   |     |     |    |  |  |  |  |  |
| k | Lease of facilities, equipment, or other assets from related organization(s)                    | 1k  | Yes |    |  |  |  |  |  |
| I | Performance of services or membership or fundraising solicitations for related organization(s)  | 11  |     | No |  |  |  |  |  |
| m | m Performance of services or membership or fundraising solicitations by related organization(s) |     |     |    |  |  |  |  |  |
| n | n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) |     |     |    |  |  |  |  |  |
|   |   | 1.0 |     | No |  |  |  |  |  |

|     | xchange of assets with related organization(s)   | 1          |     | 140  |
|-----|--|------------|-----|--|
| j L | ease of facilities, equipment, or other assets to related organization(s)  | 1j         |     | No   |
| k L | ease of facilities, equipment, or other assets from related organization(s)  | 1k         | Yes | _  |
| I P | erformance of services or membership or fundraising solicitations for related organization(s)  | 11         |     | No   |
| m P | erformance of services or membership or fundraising solicitations by related organization(s)   | 1m         | Yes |  |
| n S | haring of facilities, equipment, mailing lists, or other assets with related organization(s)   | 1n         |     | No   |
| o 9 | Sharing of paid employees with related organization(s)   | 10         |     | No   |
| p F | Reimbursement paid to related organization(s) for expenses   | <b>1</b> p | Yes | <del>                                     </del> |
| q F | Reimbursement paid by related organization(s) for expenses   | <b>1</b> q | Yes |  |
| r C | Other transfer of cash or property to related organization(s)  | 1r         | Yes | -  |
| s C | Other transfer of cash or property from related organization(s)  | 1s         |     | No   |
| 2 I | f the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds |            |     |  |

(b) Transaction type (a-s)

(c) Amount involved

(d) Method of determining amount involved

Schedule R (Form 990) 2017

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| was not a related organization. See instructions regarding exclusion for certain investment partnerships |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|--|---|--|------|--|----|--|---|-----|---|---------|-----------|--------------------------------|---------|
| <b>(a)</b><br>Name, address, and EIN of entity   | (a) dress, and EIN of entity  (b) Primary activity Legal domicile (state or foreign country) (related, unrelated, excluded from tax under sections 512-514) |  |      | (e) Are all partners section 501(c)(3) organizations?  (f) Share of total income |    | (g)<br>Share of<br>end-of-year<br>assets | (g) Share of end-of-year assets  (h) Disproprtionate allocations? |     | (h) Disproprtionate allocations?  Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) |         | or<br>g   | (k)<br>Percentage<br>ownership |         |
|  |   |  | 514) | Yes  | No |  |   | Yes | No  |         | Yes       | No                             |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   |         |           |                                |         |
|  |   |  |      |  |    |  |   |     |   | Schedul | e R (Forn | 1 99                           | 0) 2017 |

Schedule R (Form 990) 2017 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2017

## Software ID: Software Version:

**EIN:** 52-1465301

Name: JOHNS HOPKINS HEALTH SYSTEM CORPORATION

| Form 990, Schedule R, Part II - Identification of Related                     | l Tay-Evemnt Organica              | tions   |                               |   |  |                                       |                  |
|---|------------------------------------|---|-------------------------------|---|--|---------------------------------------|------------------|
| (a)  Name, address, and EIN of related organization                           | (b) Primary activity               | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if section 501(c) (3)) | <b>(f)</b> Direct controlling entity       | (g) Section (b)(1: control entity Yes | 512<br>3)<br>led |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-2093120      | HOSPITAL                           | MD  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION |                                       | 140              |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-0892284      | INACTIVE TAX-EXEMPT<br>ORGANIZATIN | MD  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-1341890      | HOSPITAL                           | MD  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-1467441      | HEALTHCARE SERVICES                | MD  | 501(C)(3)                     | LINE 12C, III-FI                                  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-1232569      | HEALTHCARE SERVICES                | MD  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-0591656      | HOSPITAL                           | MD  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 8600 OLD GEORGETOWN ROAD<br>BETHESDA, MD 20814<br>52-2052354                  | HEALTHCARE SERVICES                | MD  | 501(C)(3)                     | LINE 12C, III-FI                                  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 8600 OLD GEORGETOWN ROAD<br>BETHESDA, MD 20814<br>52-0610545                  | HOSPITAL                           | MD  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 5255 LOUGHORO RD NW<br>WASHINGTON, DC 20016<br>53-0196602                     | HOSPITAL                           | DC  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 6001 MONTROSE ROAD NO 1020<br>ROCKVILLE, MD 20852                             | HOME HEALTH CARE                   | MD  | 501(C)(3)                     | LINE 10   | N/A  | Yes                                   |                  |
| 52-1750383<br>6001 MONTROSE ROAD NO 307<br>ROCKVILLE, MD 20852<br>52-1450142  | HOME HEALTH CARE                   | MD  | 501(C)(3)                     | LINE 10   | N/A  | Yes                                   |                  |
| 501 SIXTH AVENUE SOUTH<br>ST PETERSBURG, FL 33701<br>59-3425191               | PEDIATRIC MEDICAL<br>SERVICES      | FL  | 501(C)(3)                     | LINE 10   | ALL CHILDREN'S HEALTH<br>SYSTEM INC        | Yes                                   |                  |
| 501 SIXTH AVENUE SOUTH<br>ST PETERSBURG, FL 33701<br>59-2481738               | FOUNDATION                         | FL  | 501(C)(3)                     | LINE 7  | ALL CHILDREN'S HEALTH<br>SYSTEM INC        | Yes                                   |                  |
| 501 SIXTH AVENUE SOUTH<br>ST PETERSBURG, FL 33701<br>59-0683252               | HOSPITAL                           | FL  | 501(C)(3)                     | LINE 3  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |
| 501 SIXTH AVENUE SOUTH ST PETERSBURG, FL 33701 59-2481742                     | RESEARCH                           | FL  | 501(C)(3)                     | LINE 4  | ALL CHILDREN'S HEALTH<br>SYSTEM INC        | Yes                                   |                  |
| 501 SIXTH AVENUE SOUTH<br>ST PETERSBURG, FL 33701<br>59-3441883               | MEDICAL SERVICES                   | FL  | 501(C)(3)                     | LINE 10   | ALL CHILDREN'S HEALTH<br>SYSTEM INC        | Yes                                   |                  |
| 501 SIXTH AVENUE SOUTH<br>ST PETERSBURG, FL 33701<br>59-3476049               | HOME HEALTH CARE                   | FL  | 501(C)(3)                     | LINE 10   | ALL CHILDREN'S HEALTH<br>SYSTEM INC        | Yes                                   |                  |
| 501 SIXTH AVENUE SOUTH<br>ST PETERSBURG, FL 33701<br>59-3398308               | NEONATAL CARE                      | FL  | 501(C)(3)                     | LINE 10   | ALL CHILDREN'S HEALTH<br>SYSTEM INC        | Yes                                   |                  |
| 59-3398308<br>501 SIXTH AVENUE SOUTH<br>ST PETERSBURG, FL 33701<br>59-2481740 | MANAGEMENT SERVICES                | FL  | 501(C)(3)                     | LINE 12C, III-FI                                  | JOHNS HOPKINS HEALTH<br>SYSTEM CORPORATION | Yes                                   |                  |

| Form 990, Schedule R, Pa  | art III - Identification       | on of Re  | lated Organiz                                 | ations Taxabl  | e as a Partner                         | ship                                   |                            |         |  |                               |                           |                                |
|---|--------------------------------|---|---|--|--|--|----------------------------|---------|--|-------------------------------|---------------------------|--------------------------------|
| (a)<br>Name, address, and EIN of<br>related organization                              | <b>(b)</b><br>Primary activity | (c)<br>Legal<br>Domicile<br>(State<br>or<br>Foreign<br>Country) | ( <b>d)</b> Direct Controlling Entity         | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | <b>(f)</b><br>Share of total<br>Income | (g)<br>Share of end-of-<br>year assets | (h<br>Dispropri<br>allocat | tionate | (i)<br>Code V-UBI amount in<br>Box 20 of Schedule K-1<br>(Form 1065) | (j<br>Gendon<br>Mana<br>Partr | eral<br>r<br>ging<br>ner? | (k)<br>Percentage<br>ownership |
| JOHNS HOPKINS MEDICINE INTERNATIONAL LLC  | MEDICAL SERVICE                |   | JOHNS HOPKINS<br>HEALTH SYSTEM                | RELATED  | 12,505,604                             | 32,175,674                             | Yes                        |         | -199,464   |                               | No                        | 27 500 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-2144849           |                                |   | CORPORATION                                   |  |  |  |                            |         |  |                               |                           |                                |
| JOHNS HOPKINS HEALTHCARE<br>LLC   | MEDICAL SERVICE                |   | JOHNS HOPKINS<br>HEALTH SYSTEM                | RELATED  | 27,819,793                             | 174,667,870                            | Yes                        |         | -969,451   |                               | No                        | 87 410 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-1899357           |                                |   | CORPORATION                                   |  |  |  |                            |         |  |                               |                           |                                |
| JHMI UTILITIES LLC  | UTILITY FACILITIES             | MD  | N/A   |  |  |  |                            |         |  |                               |                           |                                |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>20-2814243           |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
| MEDBIQUITOUS CONSORTIUM<br>LLC  | INTERNET PUBLISHING            |   | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION | RELATED  | -1,015                                 | 114,405                                |                            | No      |  | Yes                           |                           | 50 000 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>20-8924480           |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
| OPHTHALMOLOGY<br>ASSOCIATES LLC   | OPHTHALMOLOGY<br>SERVICES      |   | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION | RELATED  | 372,373                                | 4,780,171                              |                            | No      |  |                               | No                        | 99 800 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-1890957           |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
| HOWARD COUNTY NEONATAL<br>SERVICES SERIES   | NEONATAL HEALTH                |   | JOHNS HOPKINS<br>HEALTH SYSTEM                | RELATED  | -67,334                                | -126,174                               |                            | No      |  |                               | No                        | 50 000 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-2239401           |                                |   | CORPORATION                                   |  |  |  |                            |         |  |                               |                           |                                |
| JOHNS HOPKINS SURGERY<br>CENTER SERIES  | SURGERY                        |   | JOHNS HOPKINS<br>HEALTH SYSTEM                | RELATED  | -353,669                               | 2,747,172                              |                            | No      |  |                               | No                        | 50 000 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>20-8707724           |                                |   | CORPORATION                                   |  |  |  |                            |         |  |                               |                           |                                |
| SUBURBAN WELLNESS<br>CENTER LLC   | REAL ESTATE                    | MD  | N/A   |  |  |  |                            |         |  |                               |                           |                                |
| 20500 GOLDENROD LANE<br>GERMANTOWN, MD 20874<br>56-2296930                            |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
| GCM SUBURBAN IMAGING LLC  | OUTPATIENT<br>RADIOLOGY        | MD  | N/A   |  |  |  |                            |         |  |                               |                           | _                              |
| 1201 SEVEN LOCKS ROAD<br>SUITE 200<br>ROCKVILLE, MD 20854<br>52-2326237               |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
| GERMANTOWN WELLNESS<br>AND FITNESS LLC  | HEALTHCARE SERVICE             | MD  | N/A   |  |  |  |                            |         |  |                               |                           |                                |
| 8600 OLD GEORGETOWN RD<br>BETHESDA, MD 20814<br>52-2325919<br>WEST COUNTY MEDICAL LLC | RFAL ESTATE                    | MD  | N/A   | RELATED  | 344,796                                | 7,353,680                              |                            | No      |  |                               | No                        | 50 000 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>27-5234888           |                                |   |   |  | Ý                                      |  |                            |         |  |                               |                           |                                |
| JOHNS HOPKINS MEDICINE<br>ALLIANCE FOR PATIENTS LLC                                   | HEALTHCARE<br>SERVICES         | MD  | N/A   | RELATED  |  |  |                            | No      |  |                               | No                        | 50 000 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>46-2866692           |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
|   | GROUP PURCHASING               | MD  | N/A   |  |  |  |                            |         |  |                               |                           |                                |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>47-2509307           |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
| JOHNS HOPKINS REGIONAL<br>SUPPLY CHAIN NETWORK LLC                                    | GROUP PURCHASING               | MD  | N/A   |  |  |  |                            |         |  |                               |                           |                                |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>47-2912848           |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |
| JOHNS HOPKINS HEALTH<br>CARE AND SURGERY CENTER<br>DEVELOPMENT LLC                    | LEASING REAL<br>PROPERTY       |   | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION | RELATED  | 4,828                                  | 19,155,932                             |                            | No      |  | Yes                           |                           | 50 000 %                       |
| 3910 KESWICK RD SOUTH<br>BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>82-1388814           |                                |   |   |  |  |  |                            |         |  |                               |                           |                                |

(a) (b) Cegal (d) Ceneral (i) Ceneral (a) Name, address, and EIN of Primary activity Primary activity (c) (c) Legal (d) Predominant Income(related, Income(rel

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

N/A

| related organization | , , | or<br>Foreign<br>Country) | Entity | unrelated, excluded from tax under sections 512-514) | Income | or-year assets |     |    | (Form 1065) | Partr | ner? | ownership |
|----------------------|-----|---------------------------|--------|--|--------|----------------|-----|----|-------------|-------|------|-----------|
|                      |     |                           |        | 312 314)   |        |                | Yes | No |             | Yes   | No   |           |

## MARYLAND HEALTH ADVANTAGE HOLDING COMPANY LLC

BALTIMORE, MD 21211

4TH FL S

81-3898700

3910 KESWICK RD SOUTH BLDG

(a) (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-vear Percentage Section 512 (b)(13)related organization domicile entity (C corp. S corp. assets ownership income (state or foreign or trust) controlled country) entity? Yes No HOWARD COUNTY HEALTH SERVICES INC MD 38,837,025 100 000 % HEALTHCARE JOHNS HOPKINS Nο 3910 KESWICK RD SOUTH BLDG 4TH FL S **IMANAGEMENT** HEALTH SYSTEM BALTIMORE, MD 21211 CORPORATION 52-1434783 HSI MEDICAL SERVICES CORPORATION HEALTHCARE - SLEEP MD JOHNS HOPKINS 100 000 % No HEALTH SYSTEM 3910 KESWICK RD SOUTH BLDG 4TH FL S DIAGNOSTICS BALTIMORE, MD 21211 CORPORATION 52-1847705 JOHNS HOPKINS MEDICAL MANAGEMENT NURSING SERVICES MD JOHNS HOPKINS 78,143,868 52,976,334 100 000 % No CORPORATION HEALTH SYSTEM 3910 KESWICK RD SOUTH BLDG 4TH FL S CORPORATION

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

MEDICAL OFFICE

LEASING AND

RELEASING

3910 KESWICK RD SOUTH BLDG 4TH FL S

SUBURBAN HEALTH ENTERPRISES INC.

8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814

BALTIMORE, MD 21211

52-1979344

52-2052352

| BALTIMORE, MD 21211<br>52-1250028   |                  |    | CORPORATION                                   |    |            |           |           |    |
|---|------------------|----|---|----|------------|-----------|-----------|----|
| JOHNS HOPKINS EMPLOYER HEALTH<br>PROGRAMS INC<br>3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-1947678 | BENEFIT PLANS    | MD | JOHNS HOPKINS<br>HEALTH SYSTEM<br>CORPORATION | С  | 19,054,426 | 3,423,422 | 100 000 % | No |
| HCP VENTURE ONE CORPORATION<br>3910 KESWICK RD SOUTH BLDG 4TH FL S<br>BALTIMORE, MD 21211<br>52-1558858                   | MEDICAL SERVICES | MD | N/A   | С  |            |           |           | No |
| TCAS INC  | NURSING SERVICES | MD | N/A   | lc |            |           |           | Nο |

No

N/A

MD

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) HOWARD COUNTY GENERAL HOSPITAL INC FMV М 14,863,023 HOWARD COUNTY GENERAL HOSPITAL INC Q 135,407 FMV 29,908,500 FMV JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC Μ JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC Q 19,466 FMV JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC Κ 5,051,647 FMV JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC R 204,043 FMV JOHNS HOPKINS COMMUNITY PHYSICIANS INC C 1,000,000 FMV JOHNS HOPKINS COMMUNITY PHYSICIANS INC. М 4,836,107 FMV JOHNS HOPKINS COMMUNITY PHYSICIANS INC Р 18,796,668 FMV JOHNS HOPKINS COMMUNITY PHYSICIANS INC Q 54,635 FMV THE JOHNS HOPKINS HOSPITAL Μ 125,416,553 FMV THE JOHNS HOPKINS HOSPITAL 216,395 R FMV THE JOHNS HOPKINS HOSPITAL С 26,094,000 FMV SUBURBAN HOSPITALINC М 12,885,431 FMV SUBURBAN HOSPITALINC FMV Q 186,528 LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES М 15,442,895 FMV LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES R 142,796 FMV LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR DEACONESSES 50,000 FMV Q

Μ

Q

R

10,026,680

225,881

9.094.000

FMV

FMV

FMV

JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION