DLN: 93493192023740 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06-30-2019 D Employer identification number B Check if applicable National Rehabilitation Hospital ☐ Address change 52-1369749 ☐ Name change % JOEL BRYAN Doing business as ☐ Initial return ☐ Final return/terminate E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite 102 IRVING STREET NW ☐ Application pending (202) 877-1150 City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC $\,$ 20010 G Gross receipts \$ 148,791,545 Name and address of principal officer H(a) Is this a group return for JOHN ROCKWOOD □Yes ☑No subordinates? 102 IRVING STREET NW H(b) Are all subordinates WASHINGTON, DC 20010 ☐ Yes ☐No included? Tax-exempt status **☑** 501(c)(3) □ 501(c)() **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW NRHREHAB ORG L Year of formation 1983 M State of legal domicile DC K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities SERVE THE COMMUNITY AS A LEADER IN REHABILITATION SERVICES THROUGH QUALITY PATIENT CARE, RESEARCH, EDUCATION AND TRAINING, ASSISTANCE TECHNOLOGY, AND ADVOCACY Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 14 Number of independent voting members of the governing body (Part VI, line 1b) 4 1,905 5 Total number of individuals employed in calendar year 2018 (Part V, line 2a) Total number of volunteers (estimate if necessary) . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 b Net unrelated business taxable income from Form 990-T, line 34 7b **Prior Year Current Year** 4,758,782 5,961,865 8 Contributions and grants (Part VIII, line 1h) . . 9 Program service revenue (Part VIII, line 2g) . 137,295,681 140,520,869 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 1,183,282 797,671 1,736,222 1,511,122 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 144,973,967 148,791,527 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 95,292,810 101,108,779 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . b Total fundraising expenses (Part IX, column (D), line 25) ▶803,274 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 44,388,293 44,556,885 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 139,681,103 145,665,664 19 Revenue less expenses Subtract line 18 from line 12 . 5,292,864 3,125,863 Net Assets or Fund Balances **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) . 93,458,444 93,051,290 19,590,263 21 Total liabilities (Part X, line 26) . 19,356,095 22 Net assets or fund balances Subtract line 21 from line 20 . 73,461,027 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-07-10 Signature of officer Sign Here JOEL BRYAN VP/TREASURER Type or print name and title Print/Type preparer's name Preparer's signature Date PTIN Check | If 2020-06-15 P01498698 Paid self-employed Firm's name ► KPMG LLP Firm's EIN Preparer Use Only Firm's address ▶ 8350 Broad Street Suite 900 Phone no (703) 286-8000 McLean, VA 22102 ☑ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2018) Cat No 11282Y

Form	990 (20	018)								Page 2
Pa	irt III	Statement	of Program Servi	ce Accomplis	hments					
		Check if Sched	dule O contains a resp	onse or note to a	any line in this Part III					✓
1	Briefly	describe the o	rganization's mission		·					
COM RESE DIRE REHA	MUNITY EARCH, E ECTLY AE ABILITAT	AS A REGIONA EDUCATION AN DJACENT TO ME	L AND NATIONAL LEA D TRAINING, ASSISTI DSTAR WASHINGTON THROUGHOUT WASH:	DER IN REHABIL VE TECHNOLOG HOSPITAL CEN	REHABILITATION NE LITATIVE SERVICES TH Y AND ADVOCACY ME TER, IN NORTHWEST V ARYLAND AND VIRGINIA	ROUGH QUALI DSTAR NRN IN VASHINGTON,	ITY PATIENT CARE, ICLUDES A SPECIA D C AND OVER 50	REHABILITAT LTY HOSPITAL OUTPATIENT	ION LOCAT	ΓED
2		e organization i or Form 990 or		ant program serv	vices during the year w	hich were not	listed on	□Ye	. V r	 No
	If "Yes	," describe the	se new services on Sc	hedule O						
4	service If "Yes Descri Section	es? ;," describe the be the organiza n 501(c)(3) and	se changes on Schedu	le O e accomplishmer	changes in how it cond Ints for each of its three to report the amount	largest progra	am services, as me	asured by exp	es 🗸] No
4a	(Code See Ad	ditional Data) (Expenses \$	93,329,654	including grants of \$) (Revenue \$	140,247,88	4)	
4b	(Code See Ad	ditional Data) (Expenses \$	6,423,937	ıncludıng grants of \$) (Revenue \$	272,98	5)	
4c	(Code See Ad	ditional Data) (Expenses \$	881,101	including grants of \$) (Revenue \$)	
4d	Other (Expe		es (Describe in Sched	ule O) luding grants of	\$) (Revenu	e \$)		
4e	Total	program serv	ice expenses ▶	100,634,6	92			· ·		
	_		•	. ,				For	m 990	(2018

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete ۷۵٥ 1 2 Yes Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates No 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 4 Yes Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 No Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? Nο 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Nο 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? No R Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation Nο 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 Yes If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Yes 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total Nο 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏 Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its Nο 11c total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 👺 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported No 11d ın Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏 Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏 11e Yes Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses 11f Yes the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏 12a Did the organization obtain separate, independent audited financial statements for the tax year? 12a Nο b Was the organization included in consolidated, independent audited financial statements for the tax year? 12b Yes If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 Nο 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments 14b No Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any Nο foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to No 16 or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, No 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 No Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 Nο 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a Yes b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Yes Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Nο 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, 22

Nο

Form	990 (2018)			Page 4
Pai	t IV Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐒	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Yes

Yes | Form **990** (2018)

0

0

1a

1b

No

Statements Regarding Other IRS Filings and Tax Compliance

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

Check if Schedule O contains a response or note to any line in this Part V $\,$.

Part V

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

8

9a

9h

12a

13a

14a

14b

15

No

No

Form **990** (2018)

10a

10b

11a

11b

12b

13b

13c

orm	990 (2018)			Page 6
Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to	lines 🗹
Se	ction A. Governing Body and Management			ı
_			Yes	No
la	Enter the number of voting members of the governing body at the end of the tax year 18			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	∍.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
6-	<u> </u>	16b		No
<u>Se</u> 17	ction C. Disclosure List the States with which a copy of this Form 990 is required to be filed▶			
-,	MD			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			

policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records ▶JOEL BRYAN 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 (410) 772-6721

20

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

year

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee"

• List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
 - f reportable compensation from the organization and any related organizations

 List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A)

(B)

(C)

(D)

(E)

(F)

(F)

Average

hours per

than one box, unless person

week (list

is both an officer and a

from the

compensation

from related

compensation

from related

Name and Title	hours per week (list any hours for related	than o	ne bo	ox, u n off or/t	inles ficer ruste	and a	on	compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099-	amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2,1005-11150)	MISC)	related organizations
See Additional Data Table										
										Form 990 (2018)

CHILDRENS NATIONAL MEDICAL CENTER,

compensation from the organization ▶ 15

111 Michigan Ave NW WASHINGTON, DC 20010

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) (B) (C) (D) (E) (F)

Page 8

	(A) Name and Title	(B) Average hours per week (list any hours for related	than c	ne b	ox, u n off	t cha unle: ficer	eck moss pers and a	son	(D) Reportable compensatior from the organization (V 2/1099-MISC	from relate W- organizations	on d (W-	Estimated amount of othe compensation from the organization ar		
	organizations below dotted line) Institutional Trustee Office Office Institutional Trustee) 2/1099-MIS		organizat relat organiz	:ed		
See A	See Additional Data Table													
c T	iub-Total				•		*		3,892,971	8,705,6	582		463,763	
2	Total number of individuals (including of reportable compensation from the		to thos			bove		rece		· · ·	, o <u> </u>		100,700	
												Yes	No	
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i>			ee, k	ey e •	mpl	oyee,	or hi	ghest compensa	ted employee on	3		No	
4	For any individual listed on line 1a, is organization and related organizations												110	
	ındıvıdual			•	•	•	•				4	Yes		
5	Did any person listed on line 1a receiv services rendered to the organization									naividual for	5	i	No	
_	ction B. Independent Contract													
1	Complete this table for your five higher from the organization Report comper	nsation for the c								tion's tax year	ompe			
	(A)(B)(C)Name and business addressDescription of servicesCompensation													
PO BC	ISON MANAGEMENT SPECIALISTS, IX 978794 IS,TX 753978794								FOOD SE	ERVICES		2	,150,005	
AMN F 2735	HEALTHCARE INC, COLLECTION CENTER DR								STAFFIN	G SERVICES		1	,567,057	
CRITIO 2401	IGO, IL 60693 CAL CONNECTION INC, Research Blvd109								STAFFIN	G SERVICES			513,012	
UP TO	VILLE, MD 20850 DATE LAUNDRY INC, DESOTO RD								LAUNDR	Y SERVICES			487,122	
BALTI	MORE, MD 212233211								DROFESS	SIONAL SVCS		1	379 936	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

379,936

PROFESSIONAL SVCS

Part		Statement of	Revenue									rage 3
		Check if Schedul	e O contains	a respo	onse or note to an						<u></u>	🗆
							A) revenue	Rel e: fu	(B) ated or kempt nction venue	Unre bus	C) elated iness enue	(D) Revenue excluded from tax under sections 512 - 514
0	1	a Federated campaigi	ns	1a				10	venue			312 314
Contributions, Gifts, Grants and Other Similar Amounts		b Membership dues		1 b								
9 10 10 10 10 10 10 10 10 10 10 10 10 10		c Fundraising events		1c								
ifts, ar A		d Related organizatio	ns	1d								
m je <u>G</u>		e Government grants (co	ontributions)	1e	851,112							
Contributions, and Other Sim		f All other contributions, and similar amounts no		1f	E 110 752							
outi her		above		TL	5,110,753							
		g Noncash contribution in lines 1a - 1f \$	ons included	4,1	143,509							
Cor and		h Total. Add lines 1a	-1f		· . . ▶		5,961,865					
					Busines	s Code	3,301,003					
Service Revenue	2a	NET PATIENT SERVICE F	REVENUE			624100	137,	811,758	137,8	11,758		
₹.	b	OTHER PHYSICIAN FEES	5			624100	2,	444,891	2,4	44,891		
Ce F	c	MANAGEMENT FEES				900099		264,220	2	64,220		
ěrv	d	1										
E C	e	-		_								
Program	f	All other program se	rvice revenue									
Δ	g	Total. Add lines 2a-2	f		▶ 140	,520,869						
	3	Investment income (ii	ncluding divid	ends, ı	nterest, and other	-	F30.34					529.246
		sımılar amounts) . Income from ınvestme			and proceeds	<u> </u>	528,24	0				528,246
						•		0				
			(ı) Rea		(II) Personal							
	6a	Gross rents										
	ŀ	b Less rental expenses		66,893								
	(Rental income or (loss)		66,893		0						
	(d Net rental income o	r (loss)			_	66,89	3				66,893
			(ı) Securit	ies	(II) Other							
	7 <i>a</i>	Gross amount from sales of	2	69,443								
		assets other than inventory										
	ŀ	b Less cost or										
		other basis and sales expenses				18						
		Gain or (loss)		69,443	-	18	260.42	_				260.425
		d Net gain or (loss) . Gross income from fi			•		269,42	:5				269,425
e l	0.	(not including \$		of								
Other Revenue		contributions reporte See Part IV, line 18		а	1	0						
Rev	ŀ	b Less direct expense	s	b		0						
er	(c Net income or (loss)	from fundrais	sing ev	ents			0				
Oth	9ā	Gross income from g See Part IV, line 19	amıng actıvıtı	es								
		,		а	1	0						
		Less direct expense		b		0						
		Net income or (loss)		activit	ies >	_		0				
	10	aGross sales of invent returns and allowand										
				а		0						
		Less cost of goods s		b		0		0				
	•	Net income or (loss) Miscellaneous		ınvent	Business Code			<u> </u>				
	11	LaINCOME FROM SUB			9000	99	745,20	19				745,209
												
	ŀ	REBATE INCOME			9000	99	152,60	1				152,601
	•	GARAGE/PARKING R	EVENUE		9000	99	71,76	17				71,767
	•	d All other revenue .					474,65	2				474,652
	•	e Total. Add lines 11a	-11d		•		1,444,22	.9				
	12	2 Total revenue. See	Instructions				148,791,52		140,520,86	9		2,308,793
							,	-	,0,00			Form 990 (2018)

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	ali athan ana		alata asluman (A)	
	-	·	nete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX .			<u> ⊔</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	0			
4 Benefits paid to or for members	0			_
5 Compensation of current officers, directors, trustees, and key employees	1,819,439	1,504,696	312,201	2,542
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	81,778,605	71,194,238	10,464,561	119,806
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	1,248,406	576	1,247,830	
9 Other employee benefits	9,857,483	1,165,485	8,689,155	2,843
10 Payroll taxes	6,404,846	5,555,958	848,888	
11 Fees for services (non-employees)				
a Management	14,036,208		14,036,208	
b Legal	0			
c Accounting	0			
d Lobbying	26,000		26,000	
e Professional fundraising services See Part IV, line 17	0			
f Investment management fees	0			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	7,067,413	4,682,529	1,894,887	489,997
12 Advertising and promotion	181,737	37,571	143,666	500
13 Office expenses	3,469,821	3,358,376	110,315	1,130
14 Information technology	0			

0

0

0

1,628,679

301,974

214,088

1,887,073

3,740,295

1,040,441

1,623,387

1,396,673

1,084,864

100,634,692

210,478

7,311

103,788

128,927

-19,857

1,525,132

2,609,254

886,170

14,454

43,277

624,525

243,143

295,174

44,227,698

75,821

20,953

67

71,490

11,756

0

Ω

6,369 803,274

Form 990 (2018)

1,732,467

506,722

215,184

1,532,443

4,496,394

1,096,648

3,826,239

1,095,474

2,247,912

1,639,816

1,386,407

145,665,664

15 Royalties .

16 Occupancy

20 Interest . .

23 Insurance .

18 Payments of travel or entertainment expenses for any

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

Total functional expenses. Add lines 1 through 24e
 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation
 Check here ► ☐ if following SOP 98-2 (ASC 958-720)

federal, state, or local public officials .

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization

21 Payments to affiliates . . .

expenses on Schedule O)

b FOOD SERVICES/SUPPLIES

a MED/SURG SUPPLIES

c MAINTENANCE

e All other expenses

d UTILITIES

17 Travel .

Page **11**

529.317

0

0

0

0

0

5.900.020

19.590.263

56,131,142

14,427,479

2.902.406

73,461,027

93,051,290

Form **990** (2018)

243.822 0

8

18

19

21

23

24

25

26

27

28

29

30

31 32

33

34

324.168

0 20 0

0 22

0

0

5.539.687

19.356.095

60.653.107

10,529,788

2,919,454

74,102,349

93,458,444

Form 990 (2018)

18

19

20

21

23

24

26

27

28

29

30

31

32

33

34

Liabilities 22

Assets or Fund Balances

Net

Inventories for sale or use .

Grants payable . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17 - 24)

Total liabilities. Add lines 17 through 25 .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

·	(A) Beginning of year		(B) End of year
1 Cash-non-interest-bearing	37,396	1	17,241
2 Savings and temporary cash investments	0	2	0
3 Pledges and grants receivable, net	3,909,627	3	3,660,725
4 Accounts receivable, net	17,723,607	4	18,076,966
5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5	0
Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0	6	0
7 Notes and loans receivable, net	0	7	0

A	9	Prepaid expenses and deferred charges			970,922	9	1,163,612
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	113,893,788			
	ь	Less accumulated depreciation	10 b	91,771,668	21,713,829	10 c	22,122,120
	11	Investments—publicly traded securities .			43,677,671	11	43,300,910
	12	Investments—other securities See Part IV, line		0	12	0	
	13	Investments—program-related See Part IV, line	11 .	•	0	13	0
	14	Intangible assets			4,042,600	14	4,042,600
	15	Other assets See Part IV, line 11			931,679	15	137,799
	16	Total assets.Add lines 1 through 15 (must equ	al line	34)	93,458,444	16	93,051,290
	17	Accounts payable and accrued expenses			13,492,240	17	13,446,421

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a

3b

No

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

for its research and body of knowledge on improving the lives of people with spinal cord injury and disease

EIN: 52-1369749

Name: National Rehabilitation Hospital

Form 990 (2018)

Form 990, Part III, Line 4a:

MedStar National Rehabilitation Networks largest program is access to and the provision of rehabilitation hospital services to the communities of Washington, D.C. and the surrounding areas. In addition to the program service expenses listed above, MedStar NRN incurred \$44.2M of management and general expenses in providing services to its communities MedStar NRN is a comprehensive medical rehabilitation facility offering a full range of treatments and services for the physical rehabilitation of individuals with disabling injuries and illnesses such as stroke, traumatic brain and spinal cord injuries, arthritis, amoutations, post-polio syndrome, cerebral palsy, multiple sclerosis, chronic pain, back and neck pain, occupational injuries, cancer and cardiac disease that requires medical rehabilitation. In partnership with Childrens National Health Network, the hospital also offers specialized pediatric care. MedStar NRN owns, operates, or participates as a joint venture partner in the outpatient centers which offer general

rehabilitative care as well as distinct programs such as hand therapy, occupational rehabilitation, cancer rehabilitation and sports medicine. MedStar NRN is nationally known

Form 990, Part III, Line 4b: MedStar National Rehabilitation Network provided \$6.4M in health professions education in fiscal year 2019. This category includes training in graduate medical education, and education for physicians, medical students, nurses, and other health professions

MedStar National Rehabilitation Network spent \$881K on research in fiscal year 2019. This category includes clinical and community health research, as well as studies on health care delivery that are generalizable and shared with the public

Form 990, Part III, Line 4c:

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	Commelons	unu	u un		45000,	<i>'</i>	(14/ 2/4000	(14/ 2/1000	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
RAFAEL J CONVIT MD BOARD MEMBER	1 0	×					0	0	0
KENNETH A SAMET Board Member	1 0 39 0	х					0	6,910,499	87,839
JACQUELINE A WATSON DO BOARD MEMBER (Until 10/18)	1 0	х					0	0	0
JAMES V REYES Board Member (Until 10/18)	1 0	×					0	0	0
SAMUEL J BERGMAN	1 0	×					0	0	0

0 0 10

0 0 10

0 0 10

0 0

Х

Х

Х

Х

Х

0

0

0

......

......

JAMES V REYES	
Board Member (Until 10/18)	
SAMUEL J BERGMAN	
BOARD MEMBER	

DANIEL L COHEN

BOARD MEMBER

BOARD MEMBER

WILLIAM M LANE

BOARD MEMBER

HON CAROL T CRAWFORD

LEONARD A GREENBERG

THENE MARTIN MERNICK

BOARD MEMBER(AS OF 4/19)

.......

Chair

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensate employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
CHARLES E WAGNER BOARD MEMBER	1 0	×						0	0	0
Edward B Healton MD Board Member	0 0	×						0	0	0
Renie B Freedman BOARD MEMBER	10	×						0	0	0
Steven J Quamme	1 0	x						0	0	0

10

00

00

00

0 0

......

Х

Х

Х

Х

Х

176,267

153,456

495,082

0

965

29,077

		X
BOARD MEMBER	0 0	
Steven J Quamme	1 0	
		X
BOARD MEMBER (Until 11/18)	0 0	
GEORGE CHANG MD	20 0	
		X
BOARD MEMBER	20.0	

and Independent Contractors

CRISTINA ARAGONA

Stephen G Kalinsky

Jeffrey S Dubin MD

BOARD MEMBER (Until 12/18)

BOARD MEMBER (Until 5/19)

......

William OBrian White III

BOARD MEMBER

BOARD MEMBER

Mark D French

BOARD MEMBER

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the compensation from related any hours and a director/trustee) organization organizations from the

for related

39 0 1 0

0 0 40 0

0.0 40 0

0 0

...............

(W- 2/1099-

(W- 2/1099-

382,956

174,541

0

380,125

344,245

491,655

526,159

organization and

53,000

23,926

43,218

8,859

25,963

37,347

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	MISC)	MISC)	organizations
James C Dinegar Board Member (As of 4/19)	1 0	×						0	0	0
James S Jelinek MD BOARD MEMBER	1 0 39 0	×						0	589,148	17,310
John Rockwood President/Board Member	40 0	×		х				813,454	0	52,307
DAWN BENNETT-JOHNSON VP/CFO (UNTIL 2/19)	10			х				0	0	0

Х

Χ

Х

Х

Х

Х

DAWN BENNETT-JOHNSON	1 0
VP/CFO (UNTIL 2/19)	0 0
Mark Meginnis	1 0
VP/CFO (AS OF 2/19)	39 0
Allie Reschovsky	NTIL 2/19) 0 0 0 nis 1 0 6 OF 2/19) 39 0

Secretary

John Brickley

Ellen Leone

VP Research

PHYSICIAN

John Toerge DO

VP - AMBULATORY OPS

VP - CLINICAL SERVICES

Alexander Dromerick MD

and Independent Contractors

and Independent Contractors
(A)
Name and Title

Bryan Murtaugh

PHYSICIAN LUIS GURRERO

PHYSICIAN
SCOTT LEPRE

PHYSICIAN

Average hours per week (list any hours for related organization below dotted
40
0
40
0
40

0.0

(B)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

(C)

Position (do not check more

(D Report compen from organiz (W- 2/: MIS	table sation the sation 1099-
	397,340
	397,938
	365,788

compensation from related organizations (W- 2/1099- MISC)		
	0	
	0	
	0	

(E)

Reportable

(F)

Estimated

amount of other

compensation

from the organization and related

organizations

18,499

37,354

28,099

than one box, unless person is both an officer and a director/trustee) Institutiona

SCHEDULE A Form 990 or co 990EZ)					ion 501(c)(3) empt charitable	rm 990-EZ.					
Department of the Internal Revenu			► Go to	www.irs.qov/Form		Open to Public Inspection					
lame of the lational Rehab	e organiza						Employer identific	cation number			
Part I	Passan	or Bublic (harity Stat	us (All organization	c must comple	to this part \	52-1369749				
				e it is (For lines 1 thro			see mstructions.				
1	A church, c	onvention of	churches, or as	ssociation of churches	described in sec	tion 170(b)(1)	(A)(i).				
_ 2	A school de	scribed in se	ction 170(b)((1)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ))					
3 ▽	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).										
	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state										
		ition operated (iv). (Comple		it of a college or unive	rsity owned or o	perated by a gov	ernmental unit descr	ibed in section 170			
			,	r governmental unit de	scribed in sectio	on 170(b)(1)(A	۱)(v).				
	_		mally receives vi). (Complete	a substantial part of it Part II)	s support from a	governmental u	ınıt or from the genei	ral public described in			
8 🗌	A communi	ty trust descr	ibed in sectio i	n 170(b)(1)(A)(vi)	(Complete Part I	I)					
				escribed in 170(b)(1) See instructions Enter				lege or university or a			
	from activit investment	ies related to income and i	its exempt fur unrelated busir	(1) more than 331/3% nctions—subject to cer ness taxable income (le omplete Part III)	taın exceptions,	and (2) no more	than 331/3% of its s	upport from gross			
	•			d exclusively to test fo	r public safety S	See section 509	(a)(4).				
ш	more public	ly supported	organizations	d exclusively for the be described in section 5 the type of supporting	09(a)(1) or se	ction 509(a)(2). See section 509(
a 🗌	Type I. A so	upporting org	ganızatıon opei	rated, supervised, or co appoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by				
ш	manageme	nt of the supp		pervised or controlled in ation vested in the sar and C.							
				supporting organizations) You must com				ated with, its			
d 🗆	Type III n functionally	on-function integrated	ally integrate The organization	ed. A supporting organi in generally must satis rt IV, Sections A and	ization operated fy a distribution	in connection wi requirement and	th its supported orga				
e 🗆	Check this	oox if the org	anızatıon recei	ved a written determir	nation from the I		pe I, Type II, Type I	II functionally			
			on-functionally organizations	ıntegrated supportıng	organization						
			•	upported organization(s)		_				
	ame of supp organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ling document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
					Yes	No					
otal											
	ork Reduc	tion Act Not	ice, see the I	nstructions for	Cat No 11285	5F :	Schedule A (Form 9	990 or 990-EZ) 201			

instructions

rage	_
170	

oport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170
(1)(A)(ix)
mplete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part
If the organization fails to qualify under the tests listed below, please complete Part III.)

	III. If the organization fai						iy under Part
_	Section A. Public Support	iis to quality ut	ider the tests his	ted below, pied.	se complete rai	C 111.)	
	Calendar year		I	T	T		
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions by						
5	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
S	Section B. Total Support						
	Calendar year	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(-,	(=,====	(3,2323	(-)	(0)2020	(1).010.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
_	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the business is regularly carried on						
10							
10	loss from the sale of capital assets						
	(Explain in Part VI)						
11	Total support. Add lines 7 through						
	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)			12	
13	First five years. If the Form 990 is for	the organization	s first, second, th	urd, fourth, or fifth	n tax vear as a sec	tion 501(c)(3) org	anization.
	check this box and stop here	=				· · · · · · <u>-</u>	_
_	section C. Computation of Public						_
	Public support percentage for 2018 (line			column (f))			
				column (1))		14	
	Public support percentage for 2017 Sch					15	
16 a	33 1/3% support test—2018. If the				ne 14 is 33 1/3% o	r more, check this	box
	and stop here. The organization qualif						··►□
b	33 1/3% support test—2017. If the	organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization	qualifies as a pub	olicly supported or	ganızatıon			▶□
17 a	10%-facts-and-circumstances test-	–2018. If the or	ganization did not	check a box on lir	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	he "facts-and-cir	cumstances" test	The organization	qualifies as a publ	icly supported	
	organization						▶ □
Į.	10%-facts-and-circumstances test	-2017. If the o	rganization did no	ticheck a box on l	ine 13, 16a, 16h	or 17a, and line	
(or final fi	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization						
	supported organization			5-	4	,	▶□
10	Private foundation. If the organization	n did not check :	hov on line 12 1	6a 16h 17a or 1	7h check this has	and see	F L
TΩ	Trivate roundation, if the organization	ii ala not check e	4 POV OIL HIE TO, T	ou, 100, 1/a, 01 1	. , D, CHECK HIIS DU)	, unu see	

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
36	ection B. Total Support Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and stop here	,	, ,	, ,	,	(), ()	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi	<u>_</u>				1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,	• •	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization	-		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
_	<u> </u>			
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	-140
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test Answer (a) and (b) below.	į	Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3h		

Page 6

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E							
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)				
1	Net short-term capital gain	1						
2	Recoveries of prior-year distributions	2						
3	Other gross income (see instructions)	3						
4	Add lines 1 through 3	4						
5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6						
7	Other expenses (see instructions)	7						
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8						
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)				
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1						
a	Average monthly value of securities	1a						
b	Average monthly cash balances	1 b						
С	Fair market value of other non-exempt-use assets	1c						
d	Total (add lines 1a, 1b, and 1c)	1d						
е	Discount claimed for blockage or other factors (explain in detail in Part VI)							
2	Acquisition indebtedness applicable to non-exempt use assets	2						
3	Subtract line 2 from line 1d	з						
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4						
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5						
6	Multiply line 5 by 035	6						
7	Recoveries of prior-year distributions	7						
8	Minimum Asset Amount (add line 7 to line 6)	8						
	Section C - Distributable Amount			Current Year				
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1						
2	Enter 85% of line 1	2						
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3						
				1				

4

Schedule A (Form 990 or 990-F7) 2018

Enter greater of line 2 or line 3

Schedule A (Form 990 or 990-EZ) (2018)

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

See instructions

d Excess from 2017.e Excess from 2018.

3_j and 4c

8 Breakdown of line 7

Additional Data

Software ID: Software Version:

EIN: 52-1369749

Name: National Rehabilitation Hospital

Page 8

Schedule A (Form 990 or 990-EZ) 2018 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Part VI

Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

SCHEDULE C

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Political Campaign and Lobbying Activities

Schedule C (Form 990 or 990-EZ) 2018

Cat No 50084S

DLN: 93493192023740

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990 or 990-

EZ)

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• S • S f the • S • S f the Prox	Section 501(c) (other than section 5 Section 527 organizations Comple corganization answered "Yes" of Section 501(c)(3) organizations tha Section 501(c)(3) organizations tha	n Form 990, Part IV, Line 4, or Form 9: t have filed Form 5768 (election under s t have NOT filed Form 5768 (election un n Form 990, Part IV, Line 5 (Proxy Tax s), then	90-EZ, Part VI, Imection 501(h)) Coder section 501(h)	re 47 (Lobbying Actıvi mplete Part II-A Do not)) Complete Part II-B D	ti es), com	plete Part II-E t complete Pa	art II-A
	ne of the organization onal Rehabilitation Hospital	·		Employer id	lenti	fication num	ıber
ivati	onal Reliabilitation nospital			52-1369749			
Par	t I-A Complete if the orga	nization is exempt under sectio	n 501(c) or is	a section 527 orga	niza	ition.	
1	Provide a description of the organ "political campaign activities")	nization's direct and indirect political can	npaign activities in	Part IV (see instruction	ns for	definition of	
2	Political campaign activity expend	ditures (see instructions)		•	\$		
3	Volunteer hours for political camp						
	•	nization is exempt under sectio	. , , ,				
1		ax incurred by the organization under se		>	\$		
2	·	ax incurred by organization managers ur		•	\$		
3	If the organization incurred a sec	tion 4955 tax, did it file Form 4720 for t	his year?			☐ Yes	☐ No
4a	Was a correction made?					☐ Yes	☐ No
b	If "Yes," describe in Part IV						
Par		nization is exempt under sectio			3).		
1	• •	led by the filing organization for section			\$		
2	Enter the amount of the filing org function activities	anızatıon's funds contributed to other o	rganizations for se	ection 527 exempt	\$		
3	Total exempt function expenditur	es Add lines 1 and 2 Enter here and or	Form 1120-POL,	line 17b ►	\$		
4	Did the filing organization file For	rm 1120-POL for this year?				Yes	□ No
5	organization made payments For of political contributions received	employer identification number (EIN) of reach organization listed, enter the amo that were promptly and directly delivere ee (PAC) If additional space is needed,	ount paid from the ed to a separate p	filing organization's fur olitical organization, suc	ıds A	Also enter the	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid fror filing organization's funds If none, enter -0-		(e) Amount of contributions and promp directly delive separate programmed organization enter -	received only and vered to a political of the following th
1							
2							
3							
1							
							
 5							

ь	Total lobbying expenditures to influence a legislative		
c	Total lobbying expenditures (add lines 1a and 1b)		
d	Other exempt purpose expenditures		
e	Total exempt purpose expenditures (add lines 1c and	d 1d)	
f	Lobbying nontaxable amount Enter the amount fron columns		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
	Not over \$500,000	20% of the amount on line 1e	
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
	Over \$17,000,000	\$1,000,000	
		 •	
g	Grassroots nontaxable amount (enter 25% of line 1f)	
h	Subtract line 1g from line 1a If zero or less, enter -(

i Subtract line 1f from line 1c If zero or less, enter -0j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting ☐ Yes ☐ No section 4911 tax for this year? 4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) 2a

Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e))

Total lobbying expenditures Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

activity

Volunteers?

Part IV

LOBBYING FOOTNOTE

Return Reference

Media advertisements?

Mailings to members, legislators, or the public?

Supplemental Information

instructions), and Part II-B, line 1 Also, complete this part for any additional information

1

(b)

Amount

(a)

No

Nο

Nο

Nο

Nο

Yes

Nο Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? No No Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? No Yes Other activities? 26.000 Total Add lines 1c through 1i 26,000 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο b If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year b Carryover from last year 2b 2c C Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 5 Taxable amount of lobbying and political expenditures (see instructions)

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

AND VARIOUS ORGANIZATIONS FOR LOBBYING ACTIVITIES

Explanation

PART II-B, LINE 1I THE LOBBYING EXPENSES INCURRED RELATE TO MEMBERSHIP DUES PAID TO DCHA

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?

During the year, did the filing organization attempt to influence foreign, national, state or local legislation,

including any attempt to influence public opinion on a legislative matter or referendum, through the use of

As Filed Data efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

OMB No 1545-0047

DLN: 93493192023740

Department of the Treasury

(Form 990)

2

ern	al Revenue Service	▶ Go to <u>www.irs.</u> q	ov/Form990 for the latest information.	Inspection
la	me of the organi	zation		Employer identification number
latı	ional Rehabilitation H	ospital		52-1369749
2a	rt I Organiz	zations Maintaining Donor Advi:	sed Funds or Other Similar Funds o	I
	Complet	e if the organization answered "Ye	s" on Form 990, Part IV, line 6.	
			(a) Donor advised funds	(b)Funds and other accounts
	Total number at e	·		
		of contributions to (during year)		
		of grants from (during year)		
	Aggregate value a	•		
		tion inform all donors and donor adviso operty, subject to the organization's ex	rs in writing that the assets held in donor ad clusive legal control?	vised funds are the Yes No
			onor advisors in writing that grant funds can or donor advisor, or for any other purpose o	
a	rt III Conserv	vation Fasements. Complete if th	ne organization answered "Yes" on Forn	
		nservation easements held by the organ	-	ir 550) raic 11) iiic 71
		on of land for public use (e g , recreation		historically important land area
		of natural habitat	· —	certified historic structure
		on of open space		
	Complete lines 2	a through 2d if the organization held a	qualified conservation contribution in the for	
а		e last day of the tax year conservation easements	1	Held at the End of the Year
a b		stricted by conservation easements		2b
c	_	rvation easements on a certified historic	c structure included in (a)	2c
d	Number of conse		red after 7/25/06, and not on a historic	2d
		<u>=</u>	d, released, extinguished, or terminated by	the organization during the
	· —	s where property subject to conservatio	n easement is located ▶	
		zation have a written policy regarding th t of the conservation easements it holds	ne periodic monitoring, inspection, handling of 5?	of violations,
	Staff and volunte	eer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing co	onservation easements during the year
	Amount of exper	nses incurred in monitoring, inspecting,	handling of violations, and enforcing conser	vation easements during the year
	Does each conse and section 170(above satisfy the requirements of section 1	70(h)(4)(B)(ı) ☐ Yes ☐ No
	balance sheet, a		ervation easements in its revenue and expei footnote to the organization's financial state ts	
ar		zations Maintaining Collections te if the organization answered "Ye	of Art, Historical Treasures, or Oth s" on Form 990, Part IV, line 8.	er Similar Assets.
а	If the organization art, historical tre	on elected, as permitted under SFAS 11 easures, or other similar assets held for	6 (ASC 958), not to report in its revenue sta public exhibition, education, or research in f cial statements that describes these items	
b	historical treasur		6 (ASC 958), to report in its revenue statem lic exhibition, education, or research in furth	
((i) Revenue include	ed on Form 990, Part VIII, line 1		> \$
(i	ii)Assets included	ın Form 990, Part X		<u></u> -

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Cat No 52283D

Par	t III	Organizations Mainta	ining Collection	s of Art, His	torical 1	reas	ures, or	Other	Similar As	sets (cont	inued)	
3	-	g the organization's acquisitio s (check all that apply)	n, accession, and ot	her records, ch	eck any o	f the fo	ollowing t	hat are a	significant us	se of its col	lection	
а		Public exhibition			d 🗌	Loar	or excha	inge prog	rams			
b		Scholarly research			e 🗌	Othe	er					
c		Preservation for future gene	erations									
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII											
5		ng the year, dıd the organızat ts to be sold to raıse funds ra							ılar	☐ Yes	□ N	o
Pa	rt IV	Escrow and Custodia Complete if the organiz X, line 21.			990, Par	t IV, I	ıne 9, or	reporte	d an amour	nt on Forn	า 990,	Part
1a		e organization an agent, trusi ded on Form 990, Part X?	tee, custodian or oth	ner intermediary	y for contr	butior	ns or othe	r assets i	not	☐ Yes	□ N	o
ь	If "Y	es," explain the arrangement	ın Part XIII and con	nplete the follow	wing table		[An	nount		_
c		nning balance		•	•		İ	1c				_
d	Addıt	tions during the year					İ	1d				_
е	Dıstr	ributions during the year					Ī	1e				_
f	Endır	ng balance					Ī	1f				_
2a	Did t	:he organization include an ar	nount on Form 990,	Part X, line 21,	for escro	w or cı	ustodial a	ccount lia	ıbılıty?	☐ Yes	□ N	_ o
b		es," explain the arrangement								_		
	rt V	Endowment Funds. C										
					(b) Prior ye		(c)Two ye		(d)Three year		our year	rs back
1 a	Beginr	ning of year balance		13,449,242		6,434		9,251,886		38,944		175,712
b	Contri	butions		7,941,908	5,73	7,227		3,461,944	2,3	61,767	3,:	118,200
С	Net in	vestment earnings, gains, an	d losses	96,203		4,953		27,056		75,954		-5,288
d	Grants	s or scholarships										
е		expenditures for facilities rograms		4,157,467	2,90	9,466		2,114,452	1,6	24,779	;	849,680
f	Admın	nistrative expenses										
g	End of	f year balance		17,329,886	13,44	9,242	1	0,626,434	9,2	51,886	8,	438,944
2	Provi	ide the estimated percentage	of the current year	end balance (lır	ne 1g, coli	ımn (a	a)) held a	5				
а	Boar	d designated or quasi-endowi	ment 🟲									
b	Perm	nanent endowment 🕨 16	700 %									
c	Tem	porarily restricted endowmen	t ► 83 300 %									
3a	Are t	percentages on lines 2a, 2b, a there endowment funds not in	'		that are	neld ar	nd admini	stered fo	r the			
	_	nızatıon by ınrelated organızatıons								25/11	Yes	No No
	٠,	5					• •			3a(i) 3a(ii)	Yes	NO
Ь		related organizations es" on 3a(ii), are the related :		as required on S	• • Schedule I	२? .				3b	Yes	
4		cribe in Part XIII the intended	-	•					•			
Pa	rt VI	Land, Buildings, and Complete if the organiz	•	/es" on Form	990 Dar	+ T\/	ıne 112	See For	m 990 Dar	t X line 1	0	
	Descr		a) Cost or other basis (investment)	(b) Cost or o	· ·				epreciation	•	ook valu	e
1a	Land											
b	Buildir	ngs			61,9	04,573			52,292,198		9	,612,375
С	Leasel	hold improvements			8	302,625	1		295,400			507,225
d	Eauipr	ment			47,0	26,221			37,835,175		9	,191,046

2,811,474

22,122,120

14,348,895

4,160,369

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

Part VII	Investments—Other Securities. Complete if the or	.aaniza	tion anci	vored "Ves" on Form 990 Part	Page 3
Pait VII	See Form 990, Part X, line 12.	yanıza			
	(a) Description of security or category (including name of security)		(b) Book	(c) Method of valu Cost or end-of-year m	
(1) Financia	al derivatives		value		
	held equity interests	· ·			
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum	in (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form	990. P	art IV. lı	ne 11c. See Form 990. Part X.	line 13.
	(a) Description of investment		ook value	(c) Method of value Cost or end-of-year m	uation
(1)				Cost of end-of-year in	arket value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	n (b) must equal Form 990, Part X, col (B) line 13)				
Part IX	Other Assets. Complete if the organization answered 'Yes	on For	m 990, Pa	rt IV, line 11d See Form 990, Parl	
(1)	(a) Description				(b) Book value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	(1)				
Part X	imn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ			rm 990, Part IV, line 11e or 1:	1f.
1.	See Form 990, Part X, line 25. (a) Description of liability		(b) B	ook value	
	income taxes			0	
	ANCES PATIENT AR			2,925,750	
	COMPENSATION RVICE REFUNDS-LEGACY			2,067,017 318,050	
	RT TERM LIABILITIES			225,717	
	G TERM LIABILITIES			363,486	
(6)					
(7)					
(8)					
(9)					
	n (b) must equal Form 990, Part X, col (B) line 25)	<u> </u>		5,900,020	
2. Liability f	or uncertain tax positions. In Part XIII, provide the text of the	footnote	e to the or	ganization's financial statements t	hat reports the

Schedule D (Form 990) 2018

Pa		venue per Audited Financial Statements With Revenue per l Ization answered 'Yes' on Form 990, Part IV, line 12a.	Return	
1		support per audited financial statements	1	
2	Amounts included on line 1 but n	ot on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on	, , , , , , , , , , , , , , , , , , ,		
b	Donated services and use of facil	ities		
С	Recoveries of prior year grants			
d				
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1 .		3	
4	Amounts included on Form 990,	Part VIII, line 12, but not on line 1		
а	Investment expenses not include	d on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII) .	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12)	5	
Par		penses per Audited Financial Statements With Expenses per Ization answered 'Yes' on Form 990, Part IV, line 12a.	Return.	
1	Total expenses and losses per au	dited financial statements	1	
2	Amounts included on line 1 but n	ot on Form 990, Part IX, line 25		
а	Donated services and use of facil	ıtıes		
b	Prior year adjustments			
С	Other losses			
d	Other (Describe in Part XIII) .	2d		
е	Add lines 2a through 2d	 	2e	
3	Subtract line $\bf 2e$ from line $\bf 1$.		3	
4	Amounts included on Form 990,	Part IX, line 25, but not on line 1:		_
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII) $\ .$	4b		
c	Add lines 4a and 4b		4c	
5		4c. (This must equal Form 990, Part I, line 18)	5	
Pa	t XIII Supplemental Info	ormation		
		art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Pa s 2d and 4b Also complete this part to provide any additional information	rt V, line 4, P	art X, line 2, Part
	Return Reference	Explanation		
See	Additional Data Table			
	<u> </u>			

Page 4

Schedule D (Forn	n 990) 2018	Page 5
Part XIII	Supplemental Info	rmation (continued)
Return Reference		Explanation

Schedule D (Form 990) 2018

Additional Data

Software ID: Software Version:

EIN: 52-1369749

Name: National Rehabilitation Hospital

DE QUALITY PATIENT CARE SERVICES THE FUNDS WILL ALSO BE USED FOR THE PURCHASES OF NEW TRE

Supplemental Information

Return Reference

ENDOWMENT FUNDS

Explanation

SCHEDULE D, PART V, LINE 4 THE ENDOWMENT FUNDS WERE HELD TO SUPPORT MNRN MISSION TO PROVI

ATMENT EQUIPMENT, HEALTH POLICY RESEARCH, EDUCATION AND TRAINING SUCH AS TRAUMA PREVENTION , PATIENT DRIVER TRAINING AND CANCER REHABILITATION FIN 48 FOOTNOTE SCHEDULE D, PART X IN COME TAXES ARE ACCOUNTED FOR UNDER THE ASSET AND LIABILITY METHOD DEFERRED TAX ASSETS AND LIABILITIES ARE RECOGNIZED FOR THE FUTURE TAX CONSEQUENCES ATTIBUTABLE TO DIFFERENCES BE TWEEN THE FINANCIAL STATEMENT CARRYING AMOUNTS OF EXISTING ASSETS AND LIABILITIES AND THEI R RESPECTIVE TAX BASES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS DEFERRED TAX ASSET S AND LIABILITIES ARE MEASURED USING ENACTED TAX RATES EXPECTED TO APPLY TO TAXABLE INCOME IN THE YEARS IN WHICH THOSE TEMPORARY DIFFERENCES ARE EXPECTED TO BE RECOVERED OR SETTLED THE EFFECT ON DEFERRED TAX ASSETS AND LIABILITIES OF A CHANGE IN TAX RATES IS RECOGNIZED IN THE PERIOD THAT INCLUDES THE ENACTMENT DATE ANY CHANGES TO THE VALUATION ALLOWANCE ON THE DEFERRED TAX ASSET ARE REFLECTED IN THE YEAR OF CHANGE THE CORPORATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH THE FASB ACCOUNTING STANDARDS CODIFICATION (ASC

1) TOPIC 740, INCOME TAXES THERE WAS NO LIABILITY RECORDED FOR UNCERTAIN TAX POSITIONS AS OF JUNE 30, 2019

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493192023740 OMB No 1545-0047 SCHEDULE H **Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** National Rehabilitation Hospital 52-1369749 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a **1**a Yes If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes 3а ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Nο Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 25,026 0 25,026 0 020 % Medicaid (from Worksheet 3, 11,737,638 column a) 11,473,750 c Costs of other means-tested government programs (from Worksheet 3, column b) 190.367 139.584 50.783 0 030 % Total Financial Assistance and Means-Tested Government Programs 11,689,143 11,877,222 75,809 0 050 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 360,540 360,540 0 250 % Health professions education (from Worksheet 5) 6,423,937 272,985 6,150,952 4 220 % Subsidized health services (from ດ Worksheet 6) 0 % Research (from Worksheet 7) 881,101 0 881,101 0 600 % Cash and in-kind contributions for community benefit (from Worksheet 8) 51,010 51,010 0 040 % j Total. Other Benefits 7,716,588 272,985 7,443,603 5 110 % k Total. Add lines 7d and 7j 12,150,207 19,405,731 7,519,412 5 160 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2018

	edule II (10IIII 990) 2018										age Z
Pa	Community Build during the tax year										ities
	communities it ser	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total commount building expe		d) Direct o reveni		(e) Net commo		(f) Perototal ex	
	Dhysical improvements and housing										
	Physical improvements and housing Economic development										
	Community support										
4	Environmental improvements										
	Leadership development and training for community members										
6	Coalition building										
	Community health improvement advocacy			2	26,386		0	2	6,386	0	020 %
	Workforce development			1	17,960		0	1	7,960	0	010 %
	Other										
	Total rt IIII Bad Debt, Medica	re. & Collection	Practices Practices	4	14,346		0	4	4,346	0	030 %
	tion A. Bad Debt Expense	,								Yes	No
1	Did the organization report b		accordance with Hea	athcare Financi	al Manag	gement As	sociatio	n Statement	1	Yes	
2	Enter the amount of the orga	anization's bad debt			•	i					
3	methodology used by the org Enter the estimated amount				• natients	2		2,288,767	<u>'</u>		
_	eligible under the organization methodology used by the org including this portion of bad	on's financial assistar ganization to estimat	nce policy Explain in e this amount and t	n Part VI the the rationale, if	•						
4	Provide in Part VI the text of page number on which this fo					scribes ba	d debt e	xpense or the			
	tion B. Medicare										
5	Enter total revenue received	,	•			5		20,617,622	1		
6	Enter Medicare allowable cos	-			•	6		21,332,536	1		
7 8	Subtract line 6 from line 5 T Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	t to which any short osting methodology	fall reported in line	7 should be tre				-714,914 t	<u>+</u>		
6	Cost accounting system	✓ Cost	to charge ratio		Other						
9a		written debt collectio	n policy during the	tax vear? .						\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
b	75 USA D 1 1 1 1	's collection policy the	nat applied to the la	rgest number o	own to c	qualify for	financia	l assistance?	9a 9b	Yes	
Pa	rt IV Management Com								ians—s	ee instruc	tions)
	(a) Name of entity	(ь)	Description of primary activity of entity	,	profit %	nization's or stock ship %	tr emp	officers, directors ustees, or key oloyees' profit % ock ownership %	pr	e) Physic ofit % or ownershi	stock
1											
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
		I						Schedule	H (Fo	rm 990) 2018

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6b No 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) → Mospital facility's website (list url) WWW MEDSTARNRH ORG Other website (list url) ${f c}$ Made a paper copy available for public inspection without charge at the hospital facility

Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 17 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url) www medstarnrh org 10b b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ Schedule H (Form 990) 2018

d Other (describe in Section C)

Schedule H (Form 990) 2018

a 🗹 Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 and FPG family income limit for eligibility for discounted care of 400 **b** 🗹 Income level other than FPG (describe in Section C) c 🗹 Asset level d 🗹 Medical indigency e 🗹 Insurance status f 🗹 Underinsurance discount g 🗹 Residency **h** Other (describe in Section C) **14** Explained the basis for calculating amounts charged to patients? 14 Yes **15** Explained the method for applying for financial assistance? 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d 🗹 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) WWW MEDSTARNRH ORG

b Lagrangian The FAP application form was widely available on a website (list url) WWW MEDSTARNRH ORG c ☑ A plain language summary of the FAP was widely available on a website (list url) WWW MEDSTARNRH ORG d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C) Schedule H (Form 990) 2018

Page 5

not checked) in line 19 (check all that apply) a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs **b** 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing

 $^{f c}$ \Box The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) Other (describe in Section C) Schedule H (Form 990) 2018

If "Yes," explain in Section C

Schedule H (Form 990) 2018	Page 8
Part V Facility Information (con	tinued)
5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e nospital facility in a facility reporting gr	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2018

Schedule H (Form 990) 2018	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licens (list in order of size, from largest to smallest)	ed, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization	operate during the tax year? 40
Name and address	Type of Facility (describe)
1 See Additional Date	a Table
2	
3	
4	
5	
6	
7	
8	
9	
10	
	Schedule H (Form 990) 2018

Schedule H (Form 990) 2018 Page 10 **Supplemental Information**

Part VI Provide the following information

Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b 1

BAD DEBT

- Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs 2 reported in Part V, Section B
 - Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be
 - billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
 - Community information. Describe the community the organization serves, taking into account the geographic area and demographic
 - constituents it serves Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other
 - health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc)
 - Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Explanation

EXPENSE IN ACCORDANCE WITH ASU 2011-07, WHICH REQUIRES CERTAIN HEALTHCARE ENTITIES TO CHANGE THE PRESENTATION OF THEIR STATEMENT OF OPERATIONS BY RECLASSIFYING THE PROVISION

health professionals who represent all ten MedStar hospitals. The team analyzes local and regional community health data, establishes system-wide community health programming performance and

990 Schedule H, Supplemental Information

Form and Line Reference PART III, LINES 2 & 4 MEDSTAR HEALTH AND ITS AFFILIATED ORGANIZATIONS REPORT BAD DEBT

Change the Presentation of their Statement of Operations by Reclassifiting the Provision
FOR BAD DEBTS ASSOCIATED WITH PATIENT SERVICE REVENUE FROM AN OPERATING EXPENSE TO A
DEDUCTION FROM PATIENT SERVICE REVENUE (NET OF CONTRACTUAL ALLOWANCES AND DISCOUNTS)
HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A DETERMINATION AS TO WHETHER $\;$
SELF PAY AMOUNTS ARE COLLECTIBLE IN DETERMINING REVENUE RECOGNITION RESERVE MODELS,
WHICH HAVE BEEN DEVELOPED BASED ON HISTORICAL COLLECTION RESULTS AND WHICH ARE
ADJUSTED PERIODICALLY BASED ON ACTUAL COLLECTIONS EXPERIENCE, ARE USED TO ESTIMATE
JNCOLLECTIBLE AMOUNTS ACROSS ALL PAYORS INCLUDING SELF PAY BAD DEBT DETERMINATIONS ARE
MADE ONLY AFTER SUFFICIENT EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT IS NOT
COLLECTIBLE MEDICARE PART III, LINE 8 THIS IS A COST-TO-CHARGE RATIO DETERMINED FROM OUR
INANCIAL REPORT PART III, LINE 9B IF IT IS DETERMINED THAT A PATIENT MAY POTENTIALLY QUALIFY
FOR A CHARITABLE/FINANCIAL PROGRAM, A HOLD IS PLACED ON THE ACCOUNT TO PREVENT IT FROM
BEING REPORTED AS BAD DEBT UNTIL PROGRAM APPROVALS HAVE BEEN OBTAINED IF IT IS APPROVED,
THE ACCOUNT IS DOCUMENTED AND THE NECESSARY ADJUSTMENTS ARE MADE TO CLOSE THE ACCOUNT
NEEDS ASSESSMENT PART VI, LINE 2 In FY18, MedStar National Rehabilitation Hospital (MNRH)
conducted a Community Health Needs Assessment (CHNA) in accordance with the guidelines established by
the Patient Protection and Affordable Care Act and the Internal Revenue Service. The hospitals FY18 CHNA
and three-year Implementation Strategies were endorsed by MNRHs Board of Directors and approved by the
MedStar Health Board of Directors The document became available on the hospitals website on June 30,
2018 During FY19, key revisions were made across MedStar Health to more effectively impact the
communities served throughout Maryland and Washington, DC Several internal meetings were convened
with leadership from each MedStar Health Hospital to review current practices and strategies As a result of
these meetings, the approach to the current CHNA for the remainder of the three-year cycle (FY19-FY21)
was revised A key revision to the CHNA is a greater focus on hospital area strategies that are most
appropriate for the local communities served. The number of strategies each hospital is accountable for
executing was reduced to encourage more meaningful reach within key areas contrasted with broader reach
with reduced impact. Using the standard categories, Health and Wellness, Access to Care and Social
Determinants of Health to determine what to prioritize for the CHNA IRS requirements, each hospital agreed
to select two to three strategies as priorities that have size and scale impact and measurable outcomes. All
other programming was integrated as part of the hospitals overall community health portfolio. These
additional programs were captured in the inventory for the whole picture of contributing to the health of the
communities served as well as sorted for what counts as community benefit for regulatory reporting. The
nospitals Community Benefit Service Area (CBSA) remains the same, based on the Advisory Task Force
ATF) recommendation. The hospital identified the District of Columbia residents with physical disabilities as
heir focus The ATF included a diverse group of individuals, including hospital leaders, grassroots activists,
community residents, faith-based leaders, hospital representatives, public health leaders and other
stakeholder organizations, such as representatives from local health departments MNRHs health priorities
or the CBSA include health and wellness (Spinal Cord Injury and UTI Pathway program, Adaptive Sports
and Fitness program) As a proud member of MedStar Health, representatives from MNRH routinely
participate in the MedStar Health community health workgroup. The workgroup is comprised of community
The state of the s

evaluation measures and shares best practices

Form and Line Reference	Explanation
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE	PART VI, LINE 3 As one of the regions leading not-for-profit healthcare systems, MedStar Health is committed to ensuring that uninsured patients and undernisured patients meeting medical hardship criteria within the communities we serve who lack financial resources have access to emergency and medically necessary hospital services. MedStar Health and its he althcare facilities will * Treat all patients equitably, with dignity, respect, and compa sion, * Serve the emergency health care needs of everyone who presents to our facilities regardless of a patient's ability to pay for care, * Assist those patients who are admitted through our admission process for non-urgent, medically necessary care who cannot pay for the care they receive, Balance needed financial assistance for some patients with broade r fiscal responsibilities in order to keep its hospitals' doors open for all who may need care in the community In meeting its commitments, MedStar Healths facilities will work with their uninsured patients seeking emergency and medically necessary care to gain an under standing of each patients financial resources Based on this information and eligibility determination, MedStar Health facilities will provide financial assistance to uninsured patients who reside within the communities we serve in one or more of the following ways. * Assist with enrollment in publicly-funded entitlement programs (e.g., Medicad), * Refer patients to State or Federal Insurance Exchange Navigator resources, * Assist with consider ation of funding that may be available from other charitable organizations, * Provide financial assistance according to applicable policy guidelines, * Providing access to the MedStar Financial Assistance according to applicable policy guidelines, * Providing access to the MedStar Financial Assistance Policy, MedStar Financial Assistance Policy by * Providing access to the MedStar Financial Assistance Policy, financial assistance Policy by * Providing access to the MedStar Financial Assistance Policy, MedStar Un
	understanding of the patients financial situation and constraints, * Making applicable payments for services in a timely fashion, including any payments made pursuant to deferred and periodic payment schedules, * Providing updated financial information to the facilitys Patient Advocates or Customer Service Representatives on a timely basis as the patients financial circumstances may change * It is the responsibility of the patient to inform the MedStar hospital of their existing eligibility under a medical hardship during the 1 2-month period * In the event a patient fails to meet these responsibilities, MedStar res erves the right to pursue additional billing and collection efforts. In the event of non-p ayment billing, and collection efforts are defined in the MedStar Billing and Collection P olicy. A free copy

Form and Line Reference	Explanation
	bsites and patient portals or by calling customer service at 1-800-280-9006. Uninsured patients of MedStar Healths facilities may be eligible for full financial assistance or partial sliding-scale financial assistance under this policy. The Patient Advocate and Patient Financial Services staff will determine eligibility for full financial assistance and partial sliding-scale financial assistance based on review of income for the patient and their family (household), other financial resources available to the patients family, family si ze, and the extent of the medical costs to be incurred by the patient

P/

Form and Line Reference	Explanation
COMMUNITY INFORMATION	PART VI, LINE 4 Geographic The communities served by MNRH are the District of Columbia, Harford, Baltimore, Carroll, Prince George, Montgomery, Charles, St Mary, Howard, Anne Arundel counties in Maryland, and Arlington, Fairfax, Prince William Counties in Northern Virginia MedStar National Rehabilitation Networks includes residents living with disabilities in the Greater Washington area MNRHs CBSA includes residents living with disabilities in the Greater Washington area This population was identified because of the hospitals strengths and primary service area Demographics According to the U S Department of Health and Human Services, people with disabilities are more likely to have certain chronic diseases, such as obesity and high blood pressure, and more likely to experience high levels of psychological distress and receive less social support. In the District of Columbia, 13.3 percent of residents reported that their activities were limited by a physical disability (including visual, hearing, ambulatory, cognitive, self-

identified because of the hospitals strengths and primary service area. Demographics. According to the U.S. Department of Health and Human Services, people with disabilities are more likely to have certain chronic diseases, such as obesity and high blood pressure, and more likely to experience high levels of psychological distress and receive less social support. In the District of Columbia, 13.3 percent of residents reported that their activities were limited by a physical disability (including visual, hearing, ambulatory, cognitive, self-care and independent living disabilities). Adults 55 and older were more likely than younger adults to report disability in the District of Columbia. Across gender and racial/ethnic groups in the city, females and Blacks/African Americans were most likely to report disability. Only 45% of working age people with disabilities were working, compared to 82% of ones without disabilities. Average household income with disability was \$47,000 compared to \$99,000 for ones without disabilities.

Form and Line Reference	Explanation
PROMOTION OF COMMUNITY HEALTH	Explanation PART VI, LINE 5 As a community partner, MNRH engages in a number of community benefit activities to improve and promote the health and wellbeing of the community. The priority area of focus, as determined by the 2018 CHNA is Health and Wellness As a community partner, MNRH engages in a number of services aimed to promote the health of persons with disabilities The hospital focuses on providing physical activities to facilitate a healthy lifestyle for individuals with disabilities through hosting adaptive sports programs/teams and weekly fitness classes MNRH has also started the Spinal Cord Injury and Pathway to Primary Care Program Adaptive sports and Fitness. In FY19, MNRH had over 400 individuals participate in MNRHs weekly adapted sports programs and adapted fitness classes which are free for anyone in the community with a physical disability. Weekly we hosted 15 fitness hours. 8 in Washington DC, 6 in Northerr Virginia and 1 in Maryland, for a total of 15 hours/weekly. Hosted two 10-week Heath Wellness class for individuals with physical disability, with 8-10 participants in each. We conduct 7 weekly sports clinics for a total of 15 weekly hours. The hospital also ran a 2-week summer sports camp for 25 juniors, hosted 2 regional competitions in Quad Rugby and Basketball and 2 Introductory Sports clinics. Spinal Cord Injury and Pathway to Primary Care Program The goal of this program is to connect consumers with SCI (and other mobility impairments). The primary impact will be decreased utilization of emergency departments for primary care needs and for episodic care needs. Written resources are being developed for this program. Other activities include but are not limited to * Conducting community outreach, awareness, education, support, and preventive care programs related to physical and medical rehabilitation. Programs offered to the community include participation in health fairs, presentations at local schools, lectures to various community, educational, and professional groups and particip
	the Brain Injury Association of Washington DC, Amputee Coalition of DC, United Spinal DC Metro Chapter, and National Stroke Association * Providing speakers, lecturers, and consulting services to numerous public service television programs, professional and educational meetings regarding persons with disabilities, and providing free publications on the subject for the benefit of thousands of individuals in the community

Form and Line Reference	Explanation
AFFILIATED HEALTH CARE STOTEM	PART VI, LINE 6 As a proud member of MedStar Health, MNRH is able to expand its capacity to meet the needs of the community by partnering with other MedStar hospitals and associated entities MedStar Health resources assist the hospital in community health planning to meet the needs of the uninsured and other vulnerable populations. Through its community health function, MedStar Health provides MNRH with

resources assist the hospital in community health planning to meet the needs of the uninsured and other vulnerable populations. Through its community health function, MedStar Health provides MNRH with technical support to enhance community health programming and evaluation. MedStars corporate philanthropy department identifies and seeks public and private funding sources to ensure the availability of high quality health services, regardless of ability to pay.

90 Schedule H, Supplemental	Information
Form and Line Reference	Explanation
TATE FILING OF COMMUNITY ENEFIT REPORT	PART VI, LINE 7 The community benefit report for MNRH is filed in the state of Maryland

Additional Data

Software ID:

Software Version:

EIN: 52-1369749

Name: National Rehabilitation Hospital

Form 99	0 Schedule H, Part V Section A. Hosp	oital	Facil	ities							
(list in o smallest How ma organiza 1 Name, a	A. Hospital Facilities rder of size from largest to —see instructions) ny hospital facilities did the ition operate during the tax year? ddress, primary website address, and ense number	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Oritical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	NATIONAL REHABILITATION HOSPITAL 102 IRVING STREET NW WASHINGTON, DC 20010	X	×		X		X	X		,	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation CHNA INPUT Part V. Section B. Line 5 Hospital Lead Role Description The Community Health Needs Assess ment (CHNA) Hospital Lead serves as the coordinator of all aspects of the community health assessment process He/she helps establish and coordinate the activities of the Advisory Task Force. The Lead also helps produce the hospitals Community Health Needs Assessment and Implementation Strategy He/she works collaboratively with representatives from the Corp orate Community Health Department and Georgetown University The Lead also works closely with the writer. He/she reviews all narratives prior to publication NAME OF HOSPITAL LEAD JOAN JOYCE EXECUTIVE SPONSOR ROLE DESCRIPTION The Executive Sponsor serves as the conduit between the Advisory Task Force and the Senior Management Team The sponsor is an active participant of the Advisory Task Force and he/she communicates the hospitals clinical stre ngths and program priorities to diverse audiences. NAME OF EXECUTIVE SPONSOR CURTIS WHITE HAIR, MD ADVISORY TASK FORCE ROLE DESCRIPTION The Advisory Task Force (ATF) reviews primar v/secondary data and local/state/federal community health goals Based on findings, the AT F provides input into the hospitals three-year implementation strategy As ambassadors for the CHNA process, the ATF members support efforts to optimize community

participation. No te. The ATF should be a combination of community representatives and staff Community repr esentatives should makeup at least 50% of total participants Name TITLE ORGANIZATION Don na Arbogast VP, Public Affairs & Marketing MWHC Gregory Argyros, MD Executive Sponsor MWHC Chief Medical Officer & SVP, Medical Affairs C. Anneta Arno, PhD, Director, Office of DC Department MPH Health Equity of Health Lindsay Arrington Manager, Community Health MWHC Ou treach Dianne Barnes Commissioner ANC Richard Benson, MD Associate Medical Director MWHC S troke Center Lisa Boyle, MD Executive Sponsor MGUH Vice President, Medical Affairs Shirley DeWitt, RN RN Coordinator MWHC Geri Feaster-Bethea Community Member Israel Baptist Church Sara Field, LICSW Oncology Representation, MGUH MGUH Melissa Fries, MD Section Director, MWHC Obstetrics and Gynecology, Board Member Natalie Lima-Garcia, Outpatient Pediatrics Me dStar RNC, BSN, MPH Tenleytown Georgetown Medical Group Brie Garner Cancer Patient Navigator Bread for the City Khaleelah Hardie Community Health Hospital Lead MGUH Beverly John Community Member The Talking Drum, Inc Joan Joyce Community Health Hospital Lead, MNRN Direct or, Therapeutic Recreation & Community Outreach Michelle Magee, MD Director, MedStar Diabe tes MGUH Institute Catherine Meloy

MGUH Board Member, President/CEO Goodwill of Greater Wa shington Edward Morris, MD Physician,

Cardiology MWHC Representation Joanne Odom, LICSW Pr ogram Administrator, Community MGUH Pediatrics, Primary Care Representation Sullivan Robins on Executive Director Leadership Council for

Healthy Communities Michelle Roett, MD Profes sor and Chair, Department MGUH

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation CHNA INPUT

of Family Medicine Kassie Savoy Assistant Director, Physician MWHC Performance Improvement & Population Health Jennifer Sheehy Community Representative Community Member Jacqueline Watson, MNRN Board Member, Chief of DC Department of DO, MBA Staff, Office of the Director Health Deliva Wesley Health Equity Scientist MedStar Health ResearchInstitute and MedStar Institute for Innovation

Interim Vice President, Medical Affairs

Arthur West President, Medical & Dental Staff MWHC Curtis White hair, MD Executive Sponsor MNRN

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

Form and Line Reference	Explanation						
IMPLEMENTATION STRATEGIES	PART V, SECTION B, LINE 11 THE IMPLEMENTATION STRATEGIES SERVE AS A ROADMAP FOR HOW COMMUNITY BENEFIT RESOURCES WILL BE ALLOCATED AND DEPLOYED MEDSTAR'S HOSPITALS WILL BE ABLE TO MEASURE OUR CONTRIBUTION TO IMPROVING THE HEALTH OF UNDERSERVED AND VULNERABLE POPULATIONS IN THE REGIONS WE SERVE THREE-YEAR IMPLEMENTATION STRATEGIES WITH MEASURABLE OBJECTIVES WERE DEVELOPED FOR EACH HOSPITAL'S COMMUNITY BENEFIT SERVICE AREA - A SPECIFIC COMMUNITY OR TARGET POPULATION OF FOCU PRIORITIES WERE BASED ON COMMUNITY NEED AS DETERMINED BY QUANTITATIVE DATA AND COMMUNITY INPUT, AS WELL AS ON HOSPITAL EXPERTISE, RESOURCES, STRENGTHS OF EXISTING PROGRAMMING AND PARTNERSHIPS, AND ALIGNMENT WITH NATIONAL, STATE, AND LOCAL HEALT GOALS THE MEDSTAR HEALTH CORPORATE COMMUNITY HEALTH DEPARTMENT WILL PROVIDE SYSTEM-WIDE COORDINATION AND OVERSIGHT OF COMMUNITY BENEFIT PROGRAMMING HOSPITAL ADVISORY TASK FORCES CONVENE AT LEAST ANNUALLY TO MONITOR PROGRESS OF STRATEGY EXECUTION AND TO PROVIDE ONGOING RECOMMENDATIONS RELATED TO OUTCOMES ACHIEVEMENT, PROGRAM DEVELOPMENT, PARTNERSHIP APPROACHES, AND OVERALL IMPLEMENTATION IMPROVEMENT FOR SIGNIFICANT NEEDS IDENTIFIED IN THE CHNA THAT THE HOSPITAL HAS NOT PRIORITIZED AS FOCUS AREAS THROUGH ITS IMPLEMENTATION STRATEGY, THESE NEEDS WILL BE ADDRESSED BY COLLABORATING WITH OTHER LEADING ORGANIZATIONS, AND BY TAKING A SUPPORTER ROLE ON IDENTIFIED NEEDS THAT ARE BEYOND THE SCOPE OF THE HOSPITAL'S STRENGTHS						

	n 990 Schedule H, Part V Section D. Other Fac spital Facility	ilities That Are Not Licensed, Registered, or Similarly Recognized as
Sec Fac		lot Licensed, Registered, or Similarly Recognized as a Hospital
(lıst	ın order of sıze, from largest to smallest)	
How	many non-hospital health care facilities did the or	ganization operate during the tax year?
Nan	ne and address	Type of Facility (describe)
1	NRH Regional Rehab at Mitchellville 12140 Central Avenue Mitchellville, MD 20721	Outpatient Physical Therapy
1	Union Memorial Sport Medicine at Bel Air 658 Boulton Street Bel Air, MD 21014	Outpatient Physical Therapy
2	NRH Regional Rehab at Dundalk 1576 Merritt Boulevard Dundalk, MD 21222	Outpatient Physical Therapy
3	Curtis National Hand Center at Luther 1400 Front Avenue Lutherville, MD 21093	Outpatient Physical Therapy
4	NRH Regional Rehab at Good Samaritan 5601 Lock Raven Blvd Walker Bldg Baltimore, MD 21239	Outpatient Physical Therapy
5	Union Memorial Sport Medicine at Luther 1407 York Road Lutherville, MD 21093	Outpatient Physical Therapy
6	NRH Regional Rehab at White Marsh - Perr 5009 Honeygo Center Drive Suite 20 Perry Hall, MD 21128	Outpatient Physical Therapy
7	NRH Regional Rehab at Pasadena 8109 Ritchie Highway Pasadena, MD 21122	Outpatient Physical Therapy
8	NRH Regional Rehab at Wilkens Avenue 3455 Wilkens Avenue Baltimore, MD 21229	Outpatient Physical Therapy
9	NRH Regional Rehab at Dorsey Hall 9501 Old Annapolis Road Ellicott City, MD 21042	Outpatient Physical Therapy
10	Union Memorial Sport Medicine at Stadium 900 East 33rd Street Baltimore, MD 21218	Outpatient Physical Therapy
11	Harborview Sports Medicine & Physician T 2900 South Hanover Street Suite 10 Baltimore, MD 21225	Outpatient Physical Therapy
12	NRH Regional Rehab at Oxon Hill 6196 Oxon Hill Road Oxon Hill, MD 20745	Outpatient Physical Therapy
13	NRH Regional Rehab at K Street 2021 K Street NW Washington, DC 20006	Outpatient Physical Therapy
14	NRH Regional Rehab at 19th street 1145 19th Street NW Washington, DC 20036	Outpatient Physical Therapy
<u> </u>	<u> </u>	1

	n 990 Schedule H, Part V Section D. Other Faci spital Facility	lities That Are Not Licensed, Registered, or Similarly Recognized as
Sec Fac		ot Licensed, Registered, or Similarly Recognized as a Hospital
(lıst	ın order of sıze, from largest to smallest)	
How	many non-hospital health care facilities did the org	ganization operate during the tax year?
Nam	ne and address	Type of Facility (describe)
16	NRH Regional Rehab at Bethesda 6410 Rockledge Drive Bethesda, MD 20817	Outpatient Physical Therapy
1	NRH Regional Rehab at Friendship Heights 5530 Wisconsin Avenue Chevy Chase, MD 20815	Outpatient Physical Therapy
2	NRH Regional Rehab at Sub Wellness Cntr 20500 Seneca Meadows Parkway Germantown, MD 20874	Outpatient Physical Therapy
3	NRH Regional Rehab at Germantown NRH Regional Rehab at Germantown Germantown, MD 20874	Outpatient Physical Therapy
4	NRH Regional Rehab at Montrose 6001 Montrose Road Rockville, MD 20852	Outpatient Physical Therapy
5	NRH Regional Rehab at Wheaton 2730 University Blvd West Wheaton, MD 20902	Outpatient Physical Therapy
6	NRH Regional Rehab at Olney 18109 Prince Philip Drive Olney, MD 20832	Outpatient Physical Therapy
7	NRH Regional Rehab at Waldorf 3 Post Office Road Waldorf, MD 20602	Outpatient Physical Therapy
8	NRH Regional Rehab at St Mary's 24035 Three Notch Road Hollywood, MD 20636	Outpatient Physical Therapy
9	NRH Rehabilitation Network- Brandywind 13950 Brandywine Road Brandywine, MD 20613	Outpatient Physical Therapy
10	NRH Rehabilitation Network- Clinton 8926 Woodyard Road Suite 501 Clinton, MD 20613	Outpatient Physical Therapy
11	NRH Rehabilitation Network- Hyattsville 6401 American Boulevard Suite 204 Hyattsville, MD 20782	Outpatient Physical Therapy
12	NRH Rehab Network- Waldorf Pambrooke 11325 Pembrooke Square Suite 115 Waldorf, MD 20603	Outpatient Physical Therapy
13	NRH Rehabilitation Network-Leisure World 3305 N Leisure World Blvd Suite Silver Spring, MD 20906	Outpatient Physical Therapy
14	MedStar NRH Rehabilitation Network- API 740 Route 3 South Gambrills, MD 21054	Outpatient Physical Therapy
<u>-</u>	<u> </u>	1

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility					
Sec Faci		Licensed, Registered, or Similarly Recognized as a Hospital			
(lıst	ın order of sıze, from largest to smallest)				
How	many non-hospital health care facilities did the organ	ization operate during the tax year?			
Nam	ne and address	Type of Facility (describe)			
31	NRH Rehabilitation Network- Waugh Chapel 2410 Evergreen Road Suite 100 Gambrills, MD 21054	Outpatient Physical Therapy			
1	NRH Rehabilitation Network- Westminster 412 Malcolm Drive Suite 200 Westminster, MD 21157	Outpatient Physical Therapy			
2	NRH Rehabilitation Network- Federal Hill 1420 Key Highway Suite 300 Baltimore, MD 21230	Outpatient Physical Therapy			
3	NRH Rehabilitation Network-Hunt Valley 2 Loveton Circle Suite G100 Sparks, MD 21152	Outpatient Physical Therapy			
4	NRH Rehab Network- Lafayette Centre 1120 20th Street NW Suite 116 Washington, DC 20036	Outpatient Physical Therapy			
5	NRH Rehabilitation Network - Alexandria 6355 Walker Lane Suite 512 Alexandria, VA 22310	Outpatient Physical Therapy			
6	NRH Rehab Network- Ballston-Marymount 4040 North Fairfax Drive Suite 120 Arlington, VA 22203	Outpatient Physical Therapy			
7	NRH Rehabilitation Network- Lake Ridge 12825 Minnieville Road Suite 201 Woodbridge, VA 22192	Outpatient Physical Therapy			
8	NRH Rehabilitation Network-Lorton 9455 Lorton Market Street Suite 20 Lorton, VA 22079	Outpatient Physical Therapy			
9	NRH Rehabilitation Network- McLean 6858 Old Dominion Drive Suite 200 McLean, VA 22101	Outpatient Physical Therapy			

efil	e GRAPHIC pr	int - DO NOT PROCESS As File	ed Dat	a -	DLN: 934	19319	2023	740		
Sch	edule J	Compe	nsat	ion Information	OM	1B No	1545-0	0047		
(Form 990)		For certain Officers, Directors, Trustees, Key Employees, and Highest								
		Compensated Employees ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.						2018		
		•	Attach	ı to Form 990.		Open to Public				
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.gov/rorms</u>	9 <u>90</u> to:	instructions and the latest inforn	nation.		ectio			
	ne of the organiza				Employer identificat	ion nu	ımber			
ivati	onal Rehabilitation F	ospitai			52-1369749					
Pa	rt I Questi	ons Regarding Compensation								
							Yes	No		
1a		piate box(es) if the organization provide ection A, line 1a Complete Part III to pro								
		or charter travel		Housing allowance or residence for p						
	_	companions	님	Payments for business use of persor						
		ification and gross-up payments	님	Health or social club dues or initiation						
	L Discretion	ary spending account	Ш	Personal services (e g , maid, chauf	reur, cner)					
b		es in line 1a are checked, did the organi Il of the expenses described above? If "N			ent or reimbursement	1b				
2		tion require substantiation prior to reimb			1-2	2				
	directors, truste	es, officers, including the CEO/Executive	Directo	r, regarding the Items checked in line	lar					
3		f any, of the following the filing organiza			ie					
	_	EO/Executive Director Check all that app d organization to establish compensation	,	•	n Part III					
	✓ Compensa	tion committee	✓	Western ampleyment contract						
		ition committee ent compensation consultant	▼	Written employment contract Compensation survey or study						
		of other organizations	<u>~</u>	Approval by the board or compensati	tion committee					
4		did any person listed on Form 990, Part	VII, Se	ection A, line 1a, with respect to the fi	ling organization or a					
	related organiza	tion								
a		ance payment or change-of-control paym				4a		No		
b	•	receive payment from, a supplemental	•	· ·		4b 4c	Yes	Na		
С		receive payment from, an equity-based f lines 4a-c, list the persons and provide		-	III	40		No		
	,	·								
), 501(c)(4), and 501(c)(29) organiz		-						
5		d on Form 990, Part VII, Section A, line ontingent on the revenues of	1a, dıd	the organization pay or accrue any						
а	The organization					5a		No		
b	Any related orga	inization? 5a or 5b, describe in Part III				5b		No		
_	-	·	4	N						
6		d on Form 990, Part VII, Section A, line ontingent on the net earnings of	ıa, ala	the organization pay or accrue any						
a	The organization					6a		No		
b	Any related orga	inization? 6a or 6b, describe in Part III				6b		No		
7	•	d on Form 990, Part VII, Section A, line	1a did	the organization provide any nonfixed	İ					
	payments not d	escribed in lines 5 and 6? If "Yes," descri	be in Pa	art III	•	7		No		
8		nts reported on Form 990, Part VII, paid itial contract exception described in Regi			escribe	8		No		
9	If "Yes" on line 5 53 4958-6(c)?	3, did the organization also follow the reb	outtable	presumption procedure described in	Regulations section	9				
For	Janarwork Body	ction Act Notice, see the Instruction	c for E	orm 990 Cat No. 5	0053T Schedule 1	/Earn	1000)	2018		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report of instructions, on row (ii) Do not list any individuals that are not listed on Form 99	compensation fro						
Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the tot	cal amount of Fo	rm 990, Part VII, Se	ection A, line 1a, a	pplicable column (ರಿ) and (E) amour	nts for that indi	vidual
(A) Name and Title	(B) Brea	(B) Breakdown of W-2 and/or 1099-MISC compensation			(D) Nontaxable benefits	columns	Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table							
	+	+		+			
	+	-		+			
				+		-	
<u> </u>						<u> </u>	<u> </u>
		<u> </u>					

Page 3						
Part III Supplemental Information						
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information						
Return Reference	Explanation					
	MR SAMET'S COMPENSATION IN PART II, COLUMN (B) INCLUDES \$1,950,307 REPRESENTING BENEFITS RECEIVED FROM EXECUTIVE RETIREMENT PLANS THAT ARE COMPRISED OF TARGET BENEFITS DETERMINED ANNUALLY BASED ON COMPENSATION AND YEARS OF SERVICE AND LONG-TERM RETENTION					

12/18)

LUIS GURRERO

SCOTT LEPRE

James S Jelinek MD

Mark Meginnis VP/CFO (AS OF 2/19)

BOARD MEMBER

Allie Reschovsky

John Rockwood

President/Board Member

Secretary

PHYSICIAN

PHYSICIAN

Software ID: Software Version:

EIN: 52-1369749

Name: National Rehabilitation Hospital

Other reportable

compensation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title

(B) Breakdown of W-2 and/or 1099-MISC compensation

(C) Retirement and

(D) Nontaxable

17,015

62,765

66,895

50,000

124,295

388,961

KENNETH A SAMET Board Member	$ 0\rangle$	0	0	0	0	0	0	0
	(11)	1,887,489	5,002,733	20,277	52,149	35,690	6,998,338	0
John Brickley VP - AMBULATORY OPS	(1)	289,853	63,787	26,485	25,885	17,333	423,343	0
	(11)	0	0	0	0	0	0	0
Ellen Leone VP - CLINICAL SERVICES	(1)	245,224	54,021	45,000	8,250	609	353,104	0
	(11)	0	0	0	0	0	0	0
Alexander Dromerick MD VP Research	(1)	456,153	35,502	0	8,250	17,713	517,618	0
	(11)	0	0	0	0	0	0	0
John Toerge DO PHYSICIAN	(1)	358,139	0	168,020	8,039	29,308	563,506	0
	(11)	0	0	0	0	0	0	0
GEORGE CHANG MD BOARD MEMBER	(1)	122,795	15,000	38,472	0	965	177,232	0
	(11)	147,956	0	5,500	0	0	153,456	0
Bryan Murtaugh PHYSICIAN	(1)	330,922	66,418	0	8,250	10,249	415,839	0
	(11)	0	0	0	0	0	0	0
Jeffrey S Dubin MD BOARD MEMBER (Until	(1)	0	0	0	0	0	0	0

other deferred

compensation

26,772

8,250

6,500

8,250

29,020

5,362

19,745

benefits

2,305

29,104

21,599

21,599

9,060

23,980

18,564

32,562

(E) Total of columns

(B)(1)-(D)

524,159

435,292

393,887

21,599

606,458

435,956

198,467

865,761

(F) Compensation in

column (B) reported as deferred on

prior Form 990

0

0

0

0

0

0

0

0

0

0

0

		(i) Base Compensation	(ii) Bonus & incentive compensation
KENNETH A SAMET Board Member	(:)	0	
Board Member	ار را	4 007 400	

478,067

335,173

298,893

539,148

258,661

174,541

424,493

(II)

(1)

(1)

(1)

(1)

(1)

efil	e GRAPHIC pr	int - DO NOT PR	OCESS	As Filed Data -		DLN: 9	9349319	2023	740
	EDULE M			Noncash Contri	hutions		OMB No 1	545-0	047
(For	m 990)		•	toncasii contri	butions		20	10	•
		►Complete if the	_	20	19)			
		► Attach to Form							
Interna	ment of the Treasury al Revenue Service		ov/Form9	190 for the latest informat	ion.		Open to	ection	
	e of the organizat nal Rehabilitation Ho					Employer identif	fication n	umbei	r
	iai Noriabilitation No	oprea.				52-1369749			
Pa	rt I Types	of Property	_						
			(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	noncash cor	(d) of determi stribution a		:S
1	Art—Works of art	t			,				
2	Art—Historical tr	easures .							
3	Art—Fractional in	nterests							
	Books and public								
5	Clothing and hou								
6	goods Cars and other v								
7	Boats and planes								
	Intellectual prope								
	Securities—Public		X	6	4,143,50	9 FMV			
	Securities—Close				, ,				
11	Securities—Partr or trust interest								
12	Securities—Misce	ellaneous							
13	Qualified conserve contribution—Histructures .	storic							
14	Qualified conserve contribution—Of								
15	Real estate—Res								
16	Real estate—Cor								
17	Real estate—Oth								
18	Collectibles .								
19	Food inventory								
20 21	Drugs and medic	.ai supplies .							
	Historical artifact	• • • •							
	Scientific specim								
	Archeological art								
	Other ► (
26	Other ▶ ()							
27	Other ► ()							
28	Other ▶ ()							
29				ation during the tax year for 3, Part IV, Donee Acknowled		29			
	B	1.1.1						Yes	No
30a	must hold for at	least three years fr	om the date	y contribution any property r e of the initial contribution, a	ind which is not required to	be used for exem	pt 30a		No
b	If "Yes," describ	e the arrangement (n Part II				304		140
31	Does the organi	zation have a gift ac	ceptance p	olicy that requires the reviev	v of any nonstandard contr	ibutions?	31	Yes	
32a				or related organizations to so		ash · · · ·	32a		No
Ь	If "Yes," describ	e ın Part II							
33	If the organizati describe in Part		amount in	column (c) for a type of pro	perty for which column (a)	ıs checked,			
For D		on Act Notice, see the	Instruction	as for Form 990	Cat No. 512271	Schadu	ıle M (Form	000)	(2018)

Schedule M (Form 990) (2018)						
Part II Supplemental Information.						
Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.						
Return Reference	Explanation					
	Schedule M (Form 990) (2018)					

efile GRAPHIC	DLN: 9	3493192023740				
SCHEDULE (Form 990 or 99 EZ) Department of the Treast	Complete to provide information for responses to s Form 990 or 990-EZ or to provide any addition Attach to Form 990 or 990-EZ	formation to Form 990 or 990-EZ ormation for responses to specific questions on Z or to provide any additional information. tach to Form 990 or 990-EZ. Open to Pul				
Namel Betheronganis National Rehabilitation 990 Schedule O		Employer identification number 52-1369749				
Return Explanation Reference						
ORGANIZATION MEMBERS	Part VI, Line 6 THE ORGANIZATION IS AN AFFILIATE AND SUBSIDIAN STAR HEALTH, INC, OR ONE OF ITS AFFILIATES AND SUBSIDIAN GANIZATION DESCRIPTION OF MEMBERS Part VI, Line 7a AS AN TAR HEALTH, INC THE ORGANIZATION MAY RECOMMEND PERSON'S GOVERNING BODY ANY SUCH RECOMMENDATION BY THE OTHE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS DSTAR HEALTH, INC HAS DELEGATED CERTAIN APPROVAL AUT DITHE PRESIDENT & CEO OF MEDSTAR HEALTH, INC DECISIONS BAS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INCE SUBJECT TO CERTAIN RESERVED POWERS, WHICH PROVIDE ON MUST APPROVE CERTAIN DECISIONS, INCLUDING BUT NOT ISE OR PURCHASE OF REAL OR PERSONAL PROPERTY, CAPITAL ESTAIN AND CORPORATE GOVERNANCE RECOMMENDATION BY THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS EDSTAR HEALTH, INCE HAS DELEGATED CERTAIN APPROVAL AUD THE PRESIDENT & CEO OF MEDSTAR HEALTH, INCE	IES, IS THE SOLE MEMBER OF THE AFFILIATE AND SUBSIDIARY OF MON(S) FOR MEMBERSHIP ON THE DRGANIZATION IS SUBJECT TO A OF MEDSTAR HEALTH, INC THE CHORITY TO THE GOVERNANCE OF GOVERNING BODY PART VIEW THE BYLAWS OF THE ORGANIZATHAT THE SOLE MEMBER OF THE LIMITED TO MATTERS CONCERN BUDGETS, STRATEGIC PLANNING OF GORGANIZATION IS SUBJECT TO OF MEDSTAR HEALTH, INC THE	HE OR MEDS E ORGANIZATIO PPROVAL BY BOARD OF ME COMMITTEE AN , LINES 7 ATION AR E ORGANIZATI ING THE SAL G, INVESTMEN O APPROVAL BY BOARD OF M			

990 Schedule O, Supplemental Information Return Reference Explanation

Part VI. Line 11B THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND TRANSPAREN.

INCOLOG	That vi, line The The Trocked of the viewing the Forth occurred by the Thomas Title in the The The The The The The The The The T
FOR	CY SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT OUTSIDE EXPERTS, THOROUGHLY REVI
REVIEWING	EWED FORM 990 AND ACCOMPANYING INSTRUCTIONS IN ADDITION, SENIOR EXECUTIVES REVIEWED THE R
FORM 990	ELEVANT SECTIONS OF THE FORM 990 WITH THE FOLLOWING COMMITTEES OF THE ORGANIZATION'S GOVER
	NING BODY FINANCE, AUDIT, GOVERNANCE, STRATEGIC PLANNING, AND EXECUTIVE COMPENSATION FOL
	LOWING THESE MEETINGS, THE GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL
	FORM AND GIVEN AN OPPORTUNITY TO PROVIDE ANY INPUT OR COMMENTS RELATING TO THE FORM 990 P
	RIOR TO ITS FILING
j .	

PROCESS

Return Reference	Explanation
CONFLICT OF INTEREST POLICY ENFORCEMENT	PART VI, LINE 12C APPOINTMENT OF BOARDS OF DIRECTORS MEDSTAR HEALTH (AND ITS SUBSIDIARIES) REQUIRE ALL NOMINATED DIRECTORS, PRIOR TO THEIR APPOINTMENT OR ELECTION, TO DISCLOSE THE EXISTENCE OF (OR POTENTIAL EXISTENCE OF) ANY TRANSACTION WITH MEDSTAR THAT WOULD RESULT IN A CONFLICT OF INTEREST SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTE E OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOL VED ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS ALL OFFICERS, DIREC TORS AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN ANNUALLY, TO COMPLETE A SURVEY OF QUE STIONS CONCERNING ANY TRANSACTIONS OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFL ICT OF INTEREST SUCH DISCLOSURES (IF ANY) RELATED TO DIRECTORS ARE REVIEWED BY THE GOVERN ANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SH OULD BE RESOLVED SUCH DISCLOSURES (IF ANY) RELATED TO OFFICERS AND SENIOR MANAGERS ARE RE VIEWED BY AN APPROPRIATE EXECUTIVE WHO DETERMINES HOW THE MATTER SHOULD BE RESOLVED IN AD DITION, OFFICERS AND DIRECTORS OF MARYLAND HOSPITALS AND NURSING CENTERS ARE REQUIRED TO A NNUALLY DISCLOSE ADDITIONAL INFORMATION RELATING TO POTENTIAL CONFLICTS OF INTEREST AND SU CH DISCLOSURES ARE REPORTED TO THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)

Return Reference	Explanation
DESCRIPTION OF COMPENSATION PROCESS	PART VI, LINE 15 THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC AND ITS AFFILIATES TOTAL COMPENSATION FOR THE TOP MAN AGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC AND ITS AFFILIATES A RE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICI PANTS IN THE PROGRAM THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG PAY-FOR-PERFORMANCE LINKAGE PERFORMANCE IS EVALUATED AT THE SYSTEM, OPERATING UNIT, AND INDIVIDUAL LEVELS THE OVER ALL TOTAL COMPENSATION PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MAR KET FOR COMPARABLE SIZE (NET REVENUE) AND TYPE ("TAX-EXEMPT HEALTHCARE ORGANIZATIONS") WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED POSITIONS THAT CAN BE RECRUITED FROM OR POTENTIALLY LOST TO THESE INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.) THE COMMITTEE HAS ENGAGED ERNST A YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS OF THE PROGRAM IN DETERMINING REASONABLENESS AND COMPETITIVENESS, E&Y REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS RELATED TO THE PROGRAM E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS FINAL RECOMMENDATIONS E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATION DETERMINATIONS OF THE PROGRAM ALL DECISIONS MADE BY THE COMMITTEE ARE CONTEMPORANEOUSLY DO CUMENTED

Return Explanation

FINANCIAL
STATEMENTS
AND
REPORTING
REPORTING
PART VI, LINE 19 MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL R
EPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM THE ORGANIZATION ALSO E-MA
ILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT
THE COMPANY'S GOVERNANCE DOCUMENTS AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON
REQUEST THROUGH ITS CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES

Return Explanation

OTHER CHANGES	PART XI, LINE 9 NET EQUITY TRANSFER \$(3,953,049) Income Tax Provision \$(208,690) ====================================
TO NET	
ASSETS	

Return Explanation

Reference

CINANCIAL DART VII LINE 2 NATIONAL RELIABILITATION LICEDITAL IS DART OF THE MEDITAR LICAL THE INC. AUDI

REPORTING

FINANCIAL PART XII, LINE 2 NATIONAL REHABILITATION HOSPITAL IS PART OF THE MEDSTAR HEALTH, INC. AUDI STATEMENTS TAND SUBJECT TO OVERSIGHT BY THE AUDIT COMMITTEE OF THE MEDSTAR BOARD AND

efile GRAPHIC print - DC	NOT PROCESS	As Filed Data -										DLN: 93493	19202 3	740
SCHEDULE R (Form 990)	> 0	Related (_					-		37.		20	1545-004	17
Department of the Treasury Internal Revenue Service		► Go to <u>ww</u> s	v.irs.gov/	► Attach to Form990 for			e latest info	ormation.				Open t Insp	o Public ection	:
Name of the organization National Rehabilitation Hospital										loyer identif	ication	number		
Part I Identification	of Disregarded E	ntities Complete If	the organ	ızatıon answ	ered "Yes	" on Form	990. Part	IV. line 3		369749				
	(a) EIN (If applicable) of disri	· · · · · · · · · · · · · · · · · · ·		(b) Primary a	 	(Legal dom	c) nicile (state n country)	(d) Total inc		(e) End-of-year as	sets	(1 Direct cc ent	introlling	
Part II Identification of related tax-exen	of Related Tax-Ex		ıs Comple	ete if the org	anızatıon	answered	"Yes" on F	orm 990,	Part IV	/, line 34 be	cause	ıt had one or	more	
See Additional Data Table	ipt organizations at	army the tax years												
Name, address, and	(a) d EIN of related organızatı	on	Prim	(b) ary activity	Legal dom	c) nicile (state n country)	(d) Exempt Cod				Dir	(f) rect controlling entity	Section (13) cor enti	512(b) ntrolled ty?
													Tes	No
For Paperwork Reduction Ac	t Notice, see the Inc	structions for Form 9	90.		٦	nt No 5013					Sche	edule R (Form	990) 20	18

Schedule R (Form 990) 2018 Page 2 Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. See Additional Data Table (e) (f) (g)
Predominant income(related, total income end-of-year (i) Code V-UBI **(b)** Primary (c) (d) Direct (j) General or (k) Percentage (a) Name, address, and EIN of (h) Disproprtionate Legal controlling related organization domicile allocations? amount in box managing ownership activity unrelated, excluded from tax under 20 of Schedule K-1 (Form 1065) entity (state assets or foreign country) sections 512-514) Yes No Yes No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.													
See Additional Data Table (a) Name, address, and EIN of related organization	(a) (b) Name, address, and EIN of Primary activity		(c) Legal domicile (state or foreign country)		(d) Direct controlling entity (C corp, S or trust		(f) Share of total Income	(g) Share of end-of- year assets		(h) Percentage ownership		(13)	(i) tion 512(b)) controlled entity?
									So	chedule R	(For	m 990)	2018

Schedule R (Form 990) 2018		Pa	age 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1 b		No
c Gift, grant, or capital contribution from related organization(s)	1c		No
d Loans or loan guarantees to or for related organization(s)	1 d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	\vdash	No
l Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10		No
p Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q Reimbursement paid by related organization(s) for expenses	1 q	Yes	
r Other transfer of cash or property to related organization(s)	1r	\vdash	No

k Lease of facilities, equipment, or other assets from related organization(s)				1k	No
l Performance of services or membership or fundraising solicitations for related organization(s) \ldots .				11	No
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s)				1m Ye	s
f n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	No
o Sharing of paid employees with related organization(s)				10	No
p Reimbursement paid to related organization(s) for expenses				1p Ye	s
q Reimbursement paid by related organization(s) for expenses				1q Ye	s
f r Other transfer of cash or property to related organization(s)				1r	No
f s Other transfer of cash or property from related organization(s)				1s Ye	s
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this lin	e, including covered r	elationships and tra	nsaction thresholds		_
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount involv	/ed
(1)Medstar health Inc	Р	714,736	fmv		
(2)SuburbanNRH Medical Rehabilitation Inc	S	2,455,000	FMV		

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	section 501(c)(3) organizations?		Are all partners section 501(c)(3) organizations?		Are all partners section 501(c)(3) organizations?		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No					
													_				
													_				
	•								•	Schedul	e R (Forn	1 99	0) 2018				



Software ID: Software Version:

EIN: 52-1369749

Name: National Rehabilitation Hospital

Form 990, Schedule R, Part II - Identification of Related			1 75	1	1	1 -	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)(contr enti	n 512 13) olled
	MEDICAL FUND		504()(0)		1	Yes	No
10980 GRANTCHESTER WAY COLUMBIA, MD 21044 23-7374724	MEDICAL FUND	MD	501(c)(3)	PF	NA	Yes	
9000 FRANKLIN SQUARE DRIVE BALTIMORE, MD 21237 52-0608007	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
3001 SOUTH HANOVER STREET BALTIMORE, MD 21225	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
10980 GRANTCHESTER WAY COLUMBIA, MD 21044	MEDICAL SVCS	MD	501(c)(3)	12C III	NA		No
52-2087445	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-0646893							
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-0591607	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218 52-0591685	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
108 IRVING STREET NW WASHINGTON, DC 20010 52-6056274	HOSPITAL	DC	501(c)(3)	4	NA	Yes	
HOPSITAL ADMIN 1 MAIN BLDG WASHINGTON, DC 20007 52-2218584	HOSPITAL	DC	501(c)(3)	3	NA	Yes	
110 IRVING STREET NW WASHINGTON, DC 20010 52-1272129	HOSPITAL	DC	501(c)(3)	3	NA	Yes	
10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-1542230	MEDICAL SVCS	MD	501(c)(3)	12C III	NA	Yes	
10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-1132992	ADMIN SVCS	MD	501(c)(3)	12C III	NA	Yes	
10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-1496539	MENTAL HEALTH	MD	501(c)(3)	10	NA	Yes	
4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1061679	MEDICAL SVCS	MD	501(c)(3)	10	NA	Yes	
10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-0591600	MEDICAL FUND	MD	501(c)(3)	12A I	NA	Yes	
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1672866	MEDICAL SVCS	MD	501(c)(3)	10	NA	Yes	
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1481656	ELDER HOUSING	MD	501(c)(3)	10	NA	Yes	
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1429853	ADMIN SVCS	MD	501(c)(3)	12A I	NA	Yes	
4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1980510	MEDICAL SVCS	MD	501(c)(3)	10	NA	Yes	
4061 POWDERMILL ROAD CALVERTON, MD 20705 53-0196597	MEDICAL SVCS	MD	501(c)(3)	10	NA	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (f) (c) (e) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Direct controlling Public charity Section 512 section (b)(13)(state status entity (if section 501(c) controlled or foreign country) (3)) entity? No Yes MEDICAL SVCS MD 501(c)(3) 10 NA Yes 4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1458516 Yes MEDICAL SVCS MD 501(c)(3) 10 INA 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-1372467 12B II FOUNDATION MD NA 501(c)(3) Yes 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-1366812 FOUNDATION MD 501(c)(3) 12C III NA Yes 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-6039600 MEDICAL SVCS 3 INA Yes MD 501(c)(3) 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-2310902 MEDICAL SVCS DC 501(c)(3) NA Yes 102 IRVING STREET NW WASHINGTON, DC 20010 52-1931151 FOUNDATION MD 501(c)(3) 12D III NF NA Yes 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1104382 12A I ADMIN SVCS MD 501(c)(3) lnΑ Yes 4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1332411 ELDER HOUSING MD 10 Yes 501(c)(3) NA 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-2299070

MD

MD

MD

MD

501(c)(3)

501(c)(3)

501(C)(3)

501(A)

12A I

n/a

NA

NA

NA

lna

Yes

Yes

Yes

Yes

SUPPORT ORG

HOSPITAL

HOSPITAL

RET TRUST

PO BOX 527

52-2153926

52-0619006

LEONARDTOWN, MD 20650

25500 POINT LOOKOUT ROAD LEONARDTOWN, MD 20650

7503 SURRATTS ROAD CLINTON, MD 20735 46-0726303

10980 GRANTCHESTER WAY COLUMBIA, MD 21044 46-7454613

Form 990, Schedule R, Part	III - Identification o	of Relate	d Organizati	ons Taxable as	a Partnersh	ņip																
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total	(g)			Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate		Disproprtionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
(1) MEDSTAR SHAH MSO LLC	MGMT SVCS	MD	NA	N/A			Yes	No		Yes	No											
10980 GRANTCHESTER WAY COLUMBIA, MD 21044 46-2700536																						
(1) 22590 SHADY COURT LLC	REAL ESTATE	MD	NA	N/A																		
22590 SHADY COURT CALIFORNIA, MD 20619																						
(2) 24035 THREE NOTCH ROAD LLC	REAL ESTATE	MD	NA	N/A																		
24035 THREE NOTCH ROAD LLC HOLLYWOOD, MD 20636																						
(3) 37767 MARKET DRIVE LLC	REAL ESTATE	MD	NA	N/A																		
37767 MARKET DRIVE LLC Leonardtown, MD 20650																						
(4) 26840 POINT LOOKOUT ROAD LLC	REAL ESTATE	MD	NA	N/A																		
26840 POINT LOOKOUT ROAD Charlotte Hall, MD 20650																						
(5) MONTGOMERY COMMUNITY MAGNETIC RESONANCE	MRI SCREENING	MD	NA	N/A																		
4110 ASPEN HILL ROAD SUITE 200 ROCKVILLE, MD 20853 52-1534253																						
(6) PHYSIOTHERAPY ASSOCIATES NRH REHAB LLC	PHYSIOTHERAPY	PA	NA	N/A																		
4714 GETTYSBURG ROAD MECHANICSBURG, PA 17055 52-2212036																						
(7) Franklın Square Medical CenterMerididia	NURSING HOME	PA	NA	N/A																		
101 EAST STATE STREET KENNETT SQUARE, PA 19348 52-1734591																						
(8) PHYSICIAN IMAGING OF WASHINGTON	RADIOLOGY SVC	TN	NA	N/A								_										
840 CRESCENT CENTRE DR STE 200 FRANKLIN, TN 37067																						
56-2616090 (9) FRANKLIN IMAGING LLC	IMAGING	MD	NA	N/A																		
7253 AMBASSADOR RD BALTIMORE, MD 21244 52-1588688	a morno																					
	SURGERY	MD	NA	N/A																		
10980 Grantchester Way Columbia, MD 21044 82-1073412																						
	REAL ESTATE	MD	N/A	N/A																		
10 St Patricks Drive Waldorf, MD 20603 83-2261766																						
	SURGERY	MD	NA	N/A																		
1300 Bellona Ave Lutherville, MD 21093 82-3193901																						

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Percentage Section 512 Share of end-ofrelated organization domicile (C corp, S corp, ıncome year ownership (b)(13)entity (state or foreign or trust) assets controlled country) entity? Yes No (1) MedStar Pharmacies Inc MD NA C Corp Drug Sales 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1513056 (1) ExtenCare Inc MEDICAL SCVS MD NA C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1556228 C Corp (2) Helix Resources Management Inc Admin SCVS MD NA 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1913070 (3) HelixCare Medical Group LLC MEDICAL SCVS MD NA C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1955580 (4) HelixCare Properties LLC MEDICAL SCVS MD NA C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1966695 (5) Parkway Ventures Inc Holding Co MD NA C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1893569 (6) Physicians Administrative Services Inc Billing SCVS MD NA C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 23-7042074 (7) MedStar Family Choice Inc Managed Care MD NA C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1995521 (8) Medstar Enterprises Inc MD NΑ Admin SCVS C Corp 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-2139841 (9) Star Billing Inc Billing SCVS MD NA C Corp 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-1850113 (10)MEDICAL SCVS MD NA C Corp Washington Risk Network Management Inc. 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-2132677 (11)MEDICAL SCVS MD NA C Corp Washington Hospital Center Physician Hos 100 Irving Street NW Washington, DC 20010 52-1931000 (12) Medstar Physician Partners Inc MEDICAL SCVS MD NA C Corp 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-2030809 (13)CONDOMINIUMS MD NA C Corp Franklin Square Drive Land Condo Associa 10980 GRANTCHESTER WAY Columbia, MD 21044 76-0756352 (14) MGH Diversified Services Inc MEDICAL SCVS MD NA C Corp 18101 Prince Philip Drive Olney, MD 20832 52-1943602

(b) (c) (d) (e) (f) (g) (h) (i) (a) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile (C corp, S corp, ownership (b)(13)entity ıncome vear (state or foreign or trust) controlled assets entity? country) Yes No MEDICAL SCVS MD lnα (16) St Mary's Health Alliance Inc C Corp 25500 Point Lookout Road Leonardtown, MD 20650 52-1930331 (1) Greenspring Financial Insurance Limited Insurance CJ NA C Corp 23 LIME TREE BAY AVENUE PO BOX 1051 GRAND CAYMAN KY1-1102 98-0188617 MD INA lc corp C CORP MD INA

C CORP

C CORP

CJ

CJ

lnα

NA

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(2) ST MARY'S CONDO ASSOCIATION 25500 POINT LOOKOUT RD LEONARDTOWN, MD 20650 27-3377216	CONDOMINIUMS
(3) SITeL Inc 10980 GRANTCHESTER WAY Columbia, MD 21044 90-0753340	EDUCATIONAL
(4)	INVESTMENTS

98-1371657

98-1310273

INVESTMENTS

MÉDSTAR HEALTH MASTER RETIREMENT

MEDSTAR HEALTH INC - INVESTMENT FUND I

TRUST

103 SOUTH CHURCH ST GRAND CAYMAN KY1-1002

103 SOUTH CHURCH ST GRAND CAYMAN KY1-1002