Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

DLN: 93493095004192 OMB No. 1545-0047

> Open to Public Inspection

Department of the

Internal Revenue Service For the 2020 calendar year, or tax year beginning 07-01-2020 , and ending 06-30-2021 C Name of organization
APPALACHIAN REGIONAL HEALTHCARE D Employer identification number B Check if applicable: ☐ Address change 52-0795508 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminate E Telephone number ☐ Amended return Number and street (or P.O. box if mail is not delivered to street address) Room/suite 2260 EXECUTIVE DRIVE □ Application pending (859) 226-2440 City or town, state or province, country, and ZIP or foreign postal code LEXINGTON, KY $\,$ 40505 $\,$ G Gross receipts \$ 817,692,172 Name and address of principal officer: H(a) Is this a group return for HOLLIE HARRIS □Yes ☑No subordinates? 2260 EXECUTIVE DRIVE H(b) Are all subordinates EXINGTON, KY 40505 ☐ Yes ☐No included? Tax-exempt status: **☑** 501(c)(3) П 4947(a)(1) or If "No," attach a list. (see instructions) 501(c) () **◀** (insert no.) **H(c)** Group exemption number ▶ Website: ► WWW.ARH.ORG L Year of formation: 1963 M State of legal domicile: KY K Form of organization: ✓ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities: TO PROVIDE CENTRAL APPALACHIA AN ABUNDANCE OF HEALTHCARE AND COMMUNITY-ORIENTED SERVICES THROUGH ITS HOSPITAL, CLINICS AND HOME HEALTH OPERATIONS AS WELL AS COMMUNITY OUTREACH SERVICES Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) . . . 4 Number of independent voting members of the governing body (Part VI, line 1b) 19 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 6,091 Total number of volunteers (estimate if necessary) . . . 6 312 7a 14,781,425 7a Total unrelated business revenue from Part VIII, column (C), line 12 . b Net unrelated business taxable income from Form 990-T, line 39 7b **Prior Year Current Year** 34,328,570 3,359,358 **8** Contributions and grants (Part VIII, line 1h) . . 9 Program service revenue (Part VIII, line 2g) . . 736,665,433 781,510,902 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 12,841,022 23,563,335 9,793,902 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 8.853.884 793,628,927 817,287,479 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3). 750,417 875,347 14 Benefits paid to or for members (Part IX, column (A), line 4) . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 374,448,378 384,029,047 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . b Total fundraising expenses (Part IX, column (D), line 25) ▶268,097 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 382,454,789 320,828,655 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 757,653,584 705,733,049 19 Revenue less expenses. Subtract line 18 from line 12 . 35,975,343 111,554,430 Net Assets or Fund Balances Beginning of Current Year **End of Year** 20 Total assets (Part X, line 16) . 1,013,172,338 1,267,201,787 21 Total liabilities (Part X, line 26) . 782,229,304 765,469,185 22 Net assets or fund balances. Subtract line 21 from line 20 . 484,972,483 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2022-03-24 Signature of officer Sign Here DANNY HARRIS CFO/VP FISCAL SERVICES

Preparer's signature

May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions.

Firm's name MCM CPAS & ADVISORS LLP

Firm's address ▶ 462 SOUTH 4TH STREET SUITE 2600

LOUISVILLE, KY 40202

Type or print name and title

Paid

Preparer Use Only Print/Type preparer's name

Cat. No. 11282Y

Check | if

self-employed

Firm's EIN ▶ 27-1235638

Phone no. (502) 749-1900

P00543162

☑ Yes ☐ No

Date

2022-03-24

| Form | 1 990 (2020) | | | | | P | Page 2 |
|-------|-----------------------------|---------------------|------------------|-----------------------------|--|---------------|---------------|
| Pa | Statement of P | rogram Servic | e Accomplis | hments | | | |
| | Check if Schedule | O contains a respo | nse or note to a | any line in this Part III . | | | ✓ |
| 1 | Briefly describe the organ | ization's mission: | | | | | |
| TO II | MPROVE HEALTH AND PROP | 10TE WELL-BEING | OF ALL PEOPLE | IN CENTRAL APPALACHI | A IN PARTNERSHIP WITH OUR C | OMMUNITIES. | |
| | | | | | | | |
| 2 | Did the organization unde | rtake any significa | int program sen | vices during the year whice | ch were not listed on | | |
| | the prior Form 990 or 990 | · - | | = : | | ☐ Yes 🗹 No | o |
| | If "Yes," describe these ne | ew services on Sch | nedule O. | | | | |
| 3 | Did the organization cease | | | | | | |
| | services? | | | | | □Yes 🛂 I | No |
| | If "Yes," describe these ch | | e O. | | | | |
| 4 | | L(c)(4) organizatio | ns are required | to report the amount of | rgest program services, as meas grants and allocations to others, | | |
| 4a | (Code: |) (Expenses \$ | 591,361,158 | including grants of \$ | 875,347) (Revenue \$ | 744,686,661) | |
| | See Additional Data | | | | | | |
| | | | | | | | |
| 4b | (Code: |) (Expenses \$ | | including grants of \$ |) (Revenue \$ |) | |
| | | | | | | | |
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| | | | | | | | |
| 4c | (Code: |) (Expenses \$ | | including grants of \$ |) (Revenue \$ |) | |
| | (5545) |) (Expended ¢ | | meraaning grante or ¢ | , (, | , | |
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| | | | | | | | |
| 4d | Other program services (I | Describe in Schedu | ıle O.) | | | | |
| Tu | (Expenses \$ | | uding grants of | \$ |) (Revenue \$ |) | |
| 4e | Total program service | | 591,361,1 | <u> </u> | | · | |

19

18

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20a

20b

21

Yes

Yes

Yes

Form **990** (2020)

Nο

Νo

| Par | tiV Checklist of Required Schedules | | | |
|-----|---|-----|-----|----|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2 | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III $\ref{20}$. | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part 2 | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 2 | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> | 10 | | No |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🥞 | 11b | | No |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2 | 11c | | No |
| | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2 | 11d | | No |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 | 11e | Yes | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | Yes | |
| | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | | No |
| | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Yes | |
| 13 | Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) | 17 | | No |

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

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|-----|--|-----|-----|------|
| Par | Checklist of Required Schedules (continued) | | | |
| 2 | Did the association was the set of 000 of association as the set of set is dividual. The Datity | | Yes | No |
| 2 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 3 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | Yes | |
|) | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | No |
| : | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | No |
| i | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | No |
| а | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
|) | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | No |
| | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L</i> ,Part III | 27 | | No |
| | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28a | | No |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | No |
| | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | Yes | |
| | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | | No |
| | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Yes | |
| | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Yes | |
| 3 | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | Yes | |
| ı | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | Yes | |
| | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | No |
| | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |
| aı | Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | |] | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 304 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| | enter the number of Forms W-71- included in line 13. Enter -II- if hot applicable 1.15.1 | , , | | 4 |

1c

Yes

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|--------|---|-----|-----|--------|--|--|--|--|
| Pai | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | | | | | | |
| | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | Yes | | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | Yes | | | | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | 4a | | No | | | | |
| 5.5 | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No | | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | No | | | | |
| | | 5b | | | | | | |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | | | | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | No | | | | |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | | | | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | | | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | | | No | | | | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | No | | | | |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No | | | | |
| _ | g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | | | | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | |
| a | Gross income from members or shareholders | | | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year. | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | | | |
| | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | | | | | |
| | Enter the amount of reserves on hand | | | | | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | No | | | | |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | 15 | | No | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. | 16 | | No | | | | |

| orm | 990 (2020) | | | Page (| | | | | | |
|-----|---|-------------------|-----------|------------|--|--|--|--|--|--|
| Pa | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI | " respo | onse to i | lines ✓ | | | | | | |
| Se | ction A. Governing Body and Management | | | | | | | | | |
| | | \longrightarrow | Yes | No | | | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 19 | | | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | | | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 19 | | | | | | | | | |
| 2 | | | | | | | | | | |
| 3 | 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | | | | | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No | | | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | No | | | | | | |
| 6 | Did the organization have members or stockholders? | 6 | | No | | | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | | No | | | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7 b | | No | | | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | | | | | | |
| а | The governing body? | 8a | Yes | | | | | | | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | | | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No | | | | | | |
| Se | ction B. Policies (This Section B requests information about policies not required by the Internal Revenu | e Code | 2.) | | | | | | | |
| | | | Yes | No | | | | | | |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | No | | | | | | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | | | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | | | | | | | | | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | | | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | | | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | | | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Yes | | | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Yes | | | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | | | | | | | |
| b | Other officers or key employees of the organization | 15b | Yes | | | | | | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No | | | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt | | | | | | | | | |
| | status with respect to such arrangements? | 16b | | | | | | | | |
| | ction C. Disclosure | | | | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed▶ KY | | | | | | | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | | | | | | | | | |
| | Own website Another's website Upon request Other (explain in Schedule O) | | | | | | | | | |
| 19 | | | | | | | | | | |
| | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. | | | | | | | | | |

(A)

Name and title

Part VII

(F)

Estimated

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee." • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

(C)

Position (do not check more

(D)

Reportable

(E)

Reportable

See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(B)

Average

hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation director/trustee) any hours organization organizations from the for related (W-2/1099-(W-2/1099organization and Individual trustee or director Highest compensatemployee Former organizations MISC) MISC) related Institutional Trustee below dotted organizations employee line) Ē See Additional Data Table

| Form | Form 990 (2020) Page 8 | | | | | | | | | | Page 8 | | | |
|---|--|---|-----------------------------------|-----------------------|----------------|-------------------------|------------------------------|-----------------|----------------------------|---|-----------------------------|----------|----------------|--|
| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | | | |
| | (A) Name and title | (B) Average hours per week (list any hours | | ne b | ox, u n off | t che inle: ficer | ss pers | son | Rep comp fro orga | (D) ortable ensation m the nization | from related organizations | | |) ated of other sation the |
| | | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | ` | 2/1099- ISC) | 1 ' | | | ion and ed ations |
| See | Additional Data Table | | | | | | | | | | | | | |
| | | | | | | | | | | | | + | | |
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| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| c T | 1b Sub-Total | | | | | | | | | 461,549 | | | | |
| | of reportable compensation from the | organization > | 273 | | | | | | | | | | | |
| 3 | Did the organization list any former of line 1a? <i>If "Yes," complete Schedule 3</i> | | | ee, k | ey er • | mplo | oyee, | or hic | ghest co | mpensated | l employee on | 3 | Yes | No No |
| 4 | For any individual listed on line 1a, is organization and related organization individual | | | | | | | | | | m the | 4 | Yes | |
| 5 | Did any person listed on line 1a receiv services rendered to the organization | | | | | | | | | tion or ind | ividual for | 5 | 1.55 | No |
| | ection B. Independent Contract | | | | | | | | | | 1400 000 6 | | | |
| 1 | Complete this table for your five high- from the organization. Report comper | | | | | | | | | | | mper | isation | |
| | Name a | (A) and business addre | ess. | | | | | | | Desc | (B) cription of services | | Compe | |
| LABO | RATORY CORP OF AMERICA | | | | | | | | | | RY SERVICES | | | ,488,087 |
| | YORK COURT INGTON, NC 27215 | | | | | | | | | | | | | |
| | SONE SOLUTIONS LLC | | | | | | | | | CONTRACT | NURSES | | 15 | 5,235,339 |
| | 9 CALIFORNIA ST IA, NE 68154 | | | | | | | | | | | | | |
| | XUS MEDSTAFF LLC | | | | | | | | | CONTRACT | NURSES | | 14,351,204 | |
| 12141 WICKCHESTER LANE | | | | | | | | | | | | | | |
| HOUSTON, TX 77079 TRIANGLE ANESTHESIA GROUP PSC | | | | | | | ANESTHESI | A MEDICAL GROUP | | 11,578,000 | | | | |
| 3320 TATES CREEK ROAD STE 100 | | | | | | | | | | | | | | |
| | LEXINGTON, KY 40502 MEDICAL SOLUTIONS CONTRACT EMPLOYEE | | | | | | | | 5 | 5,700,582 | | | | |
| РО ВО | PO BOX 850737 | | | | | | | | | • | | | | |
| | EAPOLIS, MN 554850737 Total number of independent contractor | s (includina but | not lim | ited t | o the | ose | listed | abov | /e) who r | eceived m | ore than \$100.00 | 00 of | | |
| | compensation from the organization 🕨 | | | | | _ | | - • | , ' | | | | | 0 (2025) |
| | | | | | | | | | | | | | Form 99 | u (2020) |

| | | (2020) | - F F | | | | | | | Page 9 |
|--|--|--|------------|-----------------|--------------|----------------------|------------------------|--|---|--|
| Part | VIII | | | | respo | nse or note to anv | line in this Part VIII | | | 🗆 |
| | | Check in School | | o contains a | 10000 | inse or note to uni, | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| . A | 1 a | Federated campaig | gns | 1 | .a | | | revenue | | 312 314 |
| ante | b | Membership dues | | . 1 | .b | | | | | |
| s, Grants Amounts | | Fundraising events | | <u> </u> | lc | | | | | |
| Sifts lar / | | Related organization | | | .d | 1,988,683 | | | | |
| Contributions, Gift and Other Similar | e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above 1 | | | | | 1,960,663 | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | | | | | 1,370,675 | | | | |
| tib Oth | g | Noncash contribution: lines 1a - 1f:\$ | s incl | | .g | | | | | |
| Con | h | Total. Add lines 1a | a-1f | | | • | 3,359,358 | | | |
| | | | | | | Business Code | | | | |
| | 2a | PATIENT REVENUES | | | | 621110 | 675,980,677 | 675,980,677 | | |
| enne | b | PHARMACY/LAB/LAUI | NDRY | • | | 812300 | 54,828,271 | 46,640,662 | 8,187,609 | |
| Program Service Revenue | | HOSPITAL BATE IMPI | 201/5 | | | 012300 | 50,623,674 | 50,623,674 | | |
| | C | HOSPITAL RATE IMPR | ROVE | IM | | 900099 | | 30,023,07 | | |
| | d | RECORD TRANSCRIP | T FEE | S | | 900099 | 78,280 | 78,280 | | |
| ranı | | | | | | | | | | |
| Prog | e | · | | | | | | | | |
| | f | All other program | serv | ice revenue. | | | | | | |
| | | Total. Add lines 2 | | | | 781,510,902 | _ | | Γ | |
| | | Investment income similar amounts) | | | nds, ir • | nterest, and other | 10,530,471 | | | 10,530,471 |
| | | Income from invest | tmer | t of tax-exen | npt bo | nd proceeds | • | | | |
| | 5 | Royalties | | (i) Real | • | Þ | • | | | |
| | | | | | | (ii) Personal | - | | | |
| | | Gross rents | 6a | 1,10 | 01,350 | | _ | | | |
| | b | Less: rental expenses | 6b | | 0 | | | | | |
| | С | Rental income or (loss) | 6 c | 1,10 | 01,350 | | | | | |
| | ۱, | Net rental income | e or | | | · · · > | 1,101,350 | | | 1,101,350 |
| | | | | (i) Securit | ies | (ii) Other | | | | |
| | 7a | Gross amount from sales of assets other than inventory | 7a | 13,4 | 37,557 | | | | | |
| | b | Less: cost or other basis and sales expenses | 7b | | 0 | 404,69 | 3 | | | |
| | c | Gain or (loss) | 7c | 13,4 | 37,557 | -404,69 | 3 | | | |
| | | Net gain or (loss) | • | | | • | 13,032,864 | ļ. | | 13,032,864 |
| Other Revenue | 8a | Gross income from fu (not including \$ contributions reporte See Part IV, line 18 | d on | of line 1c). | 8a | | | | | |
| Re | Ŀ | Less: direct expen | ises | | 8b | | | | | |
| the | ١ (| Net income or (los | ss) fr | om fundraisii | ng eve | ents 🕨 | | | | |
| | 9a | Gross income from See Part IV, line 19 | gam • | ing activities. | 9a | | | | | |
| | l | Less: direct expen Net income or (los | | | 9b | • | | | | |
| | \ | . Net income or (los | 55) 11 | om gaming a | Ctiviti | es • | 1 | | | |
| | 10 | aGross sales of inve returns and allowa | ento | ry, less | 40- | | | | | |
| | l k | Less: cost of good | | | 10a 10b | | - | | | |
| | | Net income or (los | | | nvento | ory ► | _ | | | |
| | | Miscellaneo | us R | evenue | | Business Code | 2 274 225 | | 5 424 24 | 4.450.504 |
| | 11 | ·aDME SALES | | | | 90009 | 9 3,971,823 | | 5,131,344 | -1,159,521 |
| | | MICC INCOME | | | | 90009 | 9 1,505,996 | <u> </u> | 1,462,472 | 43,524 |
| | | MISC. INCOME | | | | 50005 | 1,303,330 | | 1,702,772 | 13,324 |
| | , | CAFETERIA INCON | МE | | | 90009 | 9 906,511 | | | 906,511 |
| | | | | | | | | | | |
| | | All other revenue | | | | | 1,368,204 | 1,363,368 | | 4,836 |
| | | Total. Add lines 1 | | | | • | 7,752,534 | | | |
| | 12 | ! Total revenue. S | ee ir | istructions . | • | • • • • | 817,287,479 | 774,686,661 | 14,781,425 | 24,460,035 Form 990 (2020) |

| Form 990 (2020) | | | | | Page 10 |
|-------------------------------------|---|------------------------|------------------------------------|---|---------------------------------------|
| | ement of Functional Expenses | | | | |
| | on $501(c)(3)$ and $501(c)(4)$ organizations must co | | _ | | · · · · |
| Check | k if Schedule O contains a response or note to an | y line in this Part IX | | | 🗹 |
| Do not include at 7b, 8b, 9b, and 1 | mounts reported on lines 6b, 0b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| | her assistance to domestic organizations and ernments. See Part IV, line 21 | 875,347 | 875,347 | | |
| | her assistance to domestic individuals. See | | | | |
| governments, | her assistance to foreign organizations, foreign and foreign individuals. See Part IV, lines 15 | | | | |
| 4 Benefits paid t | to or for members | | | | |
| | of current officers, directors, trustees, and s | 2,705,921 | | 2,705,921 | |
| defined under | not included above, to disqualified persons (as section $4958(f)(1)$) and persons described in c)(3)(B) | | | | |
| 7 Other salaries | and wages | 299,101,842 | 266,161,654 | 32,794,457 | 145,731 |
| | accruals and contributions (include section 401) employer contributions) | 12,063,384 | 10,372,248 | 1,683,313 | 7,823 |
| 9 Other employe | ee benefits | 53,849,391 | 46,106,973 | 7,709,072 | 33,346 |
| 10 Payroll taxes | | 16,308,509 | 13,871,639 | 2,427,095 | 9,775 |
| 11 Fees for service | ces (non-employees): | | | | |
| a Management | | | | | |
| b Legal | | 1,563,990 | 16,271 | 1,547,719 | _ |
| c Accounting . | | 215,156 | 2,239 | 212,917 | |
| d Lobbying . | | | | | |
| | undraising services. See Part IV, line 17 | | | | |
| f Investment m | anagement fees | | | | _ |
| | 11g amount exceeds 10% of line 25, column st line 11g expenses on Schedule O) | 77,231,982 | 59,637,307 | 17,594,675 | |
| 12 Advertising an | nd promotion | 1,788,765 | 1,657,569 | 118,651 | 12,545 |
| 13 Office expense | es | 24,495,321 | 4,525,452 | 19,963,693 | 6,176 |
| 14 Information to | echnology | 7,780,327 | 7,437,363 | 342,689 | 275 |
| 15 Royalties . | | | | | |
| 16 Occupancy . | | 11,238,857 | 10,380,908 | 855,364 | 2,585 |
| 17 Travel | | 315,065 | 169,806 | 145,232 | 27 |
| | ravel or entertainment expenses for any or local public officials . | | | | |
| 19 Conferences, | conventions, and meetings | 316,694 | 274,691 | 42,003 | |
| 20 Interest . | | 4,511,187 | 1,193,673 | 3,317,514 | |
| 21 Payments to a | iffiliates | | | | |
| 22 Depreciation, | depletion, and amortization | 24,388,987 | 21,014,281 | 3,374,706 | |
| 23 Insurance . | | 8,473,178 | 7,734,449 | 738,729 | |
| miscellaneous | es. Itemize expenses not covered above (List expenses in line 24e. If line 24e amount of line 25, column (A) amount, list line 24e Schedule O.) | | | | |
| a MEDICAL SU | · · · · · · · · · · · · · · · · · · · | 121,689,375 | 121,689,375 | | |
| b TAXES & LIC | ENSES | 15,452,116 | 4,881,891 | 10,570,225 | |
| c EQUIPMENT | RENTAL AND MA | 10,626,113 | 3,427,580 | 7,198,282 | 251 |
| d MISCELLANE | OUS | 6,597,609 | 6,548,046 | | 49,563 |

4,143,933

705,733,049

3,382,396

591,361,158

e All other expenses

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).

761,537

268,097

Form **990** (2020)

114,103,794

Form 990 (2020)

3

Assets

11

12

13

14

15

16

17

18

19

20

21

23

24

25

26

27

28

31

32

33

Liabilities 22

Fund Balances

ō 29

Assets 30 Beginning of year

159,489,153

73.285.380

2.565.568

18.803.813

45,139,090

241,638,108

418,655,666

666,536

900,000

52,029,024

1,013,172,338

119,158,853

2,597,343

11.472.557

188,031,913

444,208,519

765.469.185

247,704,617

247,703,153

1,013,172,338

-1,464

1

2

3

4

5

6

7

10c

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

31

32

33

Page 11

308,896,158

118,875,442

19.325.995

48,856,053

243,052,913

516,884,480

621,536

900,000

9,789,210

1,267,201,787

138,004,705

2,620,661

70.075.000

194,803,743

376,725,195

782,229,304

484,973,947

484,972,483

1,267,201,787

Form 990 (2020)

-1.464

| | CHECK II SCHEO |
|------|----------------|
| | |
| | |
| | |
| | |
| 1 | Cash-non-inter |
| | |

Check if Schedule O contains a response or note to any line in this Part IX

basis. Complete Part VI of Schedule D

Investments—publicly traded securities .

Other assets. See Part IV, line 11 . . .

Accounts payable and accrued expenses .

Tax-exempt bond liabilities . . .

Investments—other securities. See Part IV, line 11 . . .

Total assets. Add lines 1 through 15 (must equal line 33) .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Organizations that follow FASB ASC 958, check here <a> \square and

Unsecured notes and loans payable to unrelated third parties .

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds .

Total liabilities and net assets/fund balances .

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

Organizations that do not follow FASB ASC 958, check here ightharpoonup and

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Investments-program-related. See Part IV, line 11 .

b Less: accumulated depreciation

Intangible assets .

Grants payable .

Deferred revenue . . .

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

rest-bearing Savings and temporary cash investments . . . Pledges and grants receivable, net . . . Accounts receivable, net

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). Notes and loans receivable, net

Inventories for sale or use Prepaid expenses and deferred charges . . . 10a Land, buildings, and equipment: cost or other

10a

10b

688,167,322

445,114,409

☐ Both consolidated and separate basis

Yes

Yes

Yes (2020)

2c

3a

3h

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Consolidated basis

consolidated basis, or both:

Audit Act and OMB Circular A-133?

☐ Separate basis

Additional Data

Software ID:

Software Version:

EIN: 52-0795508

Name: APPALACHIAN REGIONAL HEALTHCARE

Form 990 (2020)

Form 990, Part III, Line 4a:

APPALACHIAN REGIONAL HEALTHCARE INC. (ARH), IS A NOT-FOR-PROFIT HEALTH SYSTEM OPERATING 13 HOSPITALS (NINE OF WHICH ARE INCLUDED IN THIS RETURN) IN BARBOURVILLE, HAZARD, HARLAN, HYDEN, MARTIN, MCDOWELL, MIDDLESBORO, PRESTONSBURG, WEST LIBERTY, WHITESBURG, AND SOUTH WILLIAMSON IN KENTUCKY AS WELL AS BECKLEY AND HINTON IN WEST VIRGINIA. ARH ALSO OPERATES MULTI-SPECIALTY AND FAMILY PRACTICE CLINICS, HOME HEALTH AGENCIES, HOME MEDICAL EQUIPMENT STORES, AND RETAIL AND SPECIALTY PHARMACIES IN THESE AND SURROUNDING AREAS, ARH EMPLOYS MORE THAN 6,000 PEOPLE WITH MOST RECENT ANNUAL PAYROLL AND BENEFITS OF MORE THAN \$350 MILLION GENERATED INTO OUR LOCAL ECONOMIES. THE MAJORITY OF THESE EMPLOYEES RESIDE IN THE SAME COMMUNITIES THAT ARH SERVES. ARH ALSO HAS A NETWORK OF 600 ACTIVE AND COURTESY MEDICAL STAFF MEMBERS. ARH IS THE LARGEST PROVIDER OF CARE AND SINGLE LARGEST EMPLOYER IN SOUTHEASTERN KENTUCKY AND THE THIRD LARGEST IN SOUTHERN WEST VIRGINIA. THE COMPANY HAS BEEN RANKED AS ONE OF THE TOP TEN EMPLOYERS IN KENTUCKY BY FORBES MAGAZINE, AND IS CONSISTENTLY RECOGNIZED FOR ITS MEDICAL EXCELLENCE, ARH HAS PUT A MAJOR FOCUS INVESTING IN SIGNIFICANT NEUROSCIENCE GROWTH, INCLUDING CUTTING-EDGE TELEHEALTH EMERGENCY ROOM SERVICE AS WELL AS TELENEUROLOGY CLINICS AND INPATIENT SERVICES ACROSS THE ARH SYSTEM.ARH COMMUNITIES CAN COUNT ON ARH HOSPITALS TO PROVIDE THE BEST IN STROKE CARE WHETHER AT THE BEDSIDE OR VIA ITS NEW TELESTROKE AND TELENEUROLOGY PATIENT CARE AND MONITORING PROGRAM. WITH A SHORTAGE OF NEUROLOGISTS IN THE UNITED STATES, ESPECIALLY IN RURAL AREAS, TELESTROKE AND TELENEUROLOGY PROGRAMS ALLOW EXPERT-LEVEL CARE FROM A NEUROLOGIST IN OUR LOCAL COMMUNITY. SEVERAL ARH LOCATIONS ADDED THE NEW TELESTROKE AND TELENEUROLOGY PATIENT CARE AND MONITORING PROGRAM. THE TELESTROKE PROGRAM ALLOWS ARH TO PROVIDE TIME-CRITICAL DIAGNOSIS TREATMENT SUCH AS THE CLOT DISSOLVING DRUGS (THROMBOLYTICS) USED TO TREAT THE MOST COMMON TYPE OF STROKE. PROVIDING TELESTROKE AND TELENEUROLOGY SERVICES GIVE ALL PATIENTS IN APPALACHIA A BETTER CHANCE OF STROKE SURVIVAL AND RECOVERY. IT IS PART OF ARH'S MISSION TO IMPROVE THE HEALTH AND WELL-BEING OF THE RESIDENTS IT SERVES THROUGH PARTNERSHIPS WITH OUR COMMUNITIES. ONE SUCH EXAMPLE WAS THE BARBOURVILLE ARH HOSPITAL PARTNERSHIP WITH UNION COLLEGE TO OPEN THE ARH CAMPUS HEALTH CENTER-UNION COLLEGE OFFERING ACUTE AND CHRONIC CARE, INCLUDING ANNUAL WELLNESS EXAMS, COLD AND FLU TREATMENT, DIABETES MANAGEMENT, WOMEN'S HEALTH AND SCHOOL, SPORTS AND WORK PHYSICALS FOR MEN, WOMEN AND CHILDREN OF ALL AGES ARH STRIVES NOT ONLY TO PROVIDE ITS COMMUNITIES EXCEPTIONAL MEDICAL CARE, BUT ALSO TO BUILD PUBLIC AWARENESS OF WARNING SIGNS AND TIPS FOR PREVENTION OF COMMON HEALTH CONDITIONS IN OUR AREA THROUGH FREE EDUCATIONAL SESSIONS. DURING MANY OF THESE EDUCATIONAL EVENTS, FREE HEALTH SCREENINGS ARE OFFERED TO FURTHER IMPROVE THE HEALTH OF THE RESIDENTS ARH SERVES. ARH STRONGLY PROMOTES THE IMPORTANCE OF PREVENTATIVE HEALTH SCREENINGS AND EACH YEAR ARH FACILITIES PROVIDE A NUMBER OF FREE ROUTINE HEALTH SCREENINGS. TO ENCOURAGE WOMEN TO GET ANNUAL SCREENING MAMMOGRAMS, EACH YEAR ARH ALSO OFFERS DISCOUNTED MAMMOGRAM SCREENINGS DURING OCTOBER'S BREAST CANCER AWARENESS MONTH, WHICH COINCIDE WITH AWARENESS EVENTS HELD THROUGHOUT THE MONTH. THE NORTON HEALTHCARE/UK HEALTHCARE STROKE CARE NETWORK RECOGNIZED TUG VALLEY ARH REGIONAL MEDICAL CENTER FOR ITS WORK IN PUBLIC AWARENESS AND COMMUNITY EDUCATION WITH THE "SERVICE AWARD' FOR STROKE AWARENESS.ARH ALSO IS A STRONG ADVOCATE OF GOOD NUTRITION IN OUR COMMUNITIES AND HELD FARMER'S MARKETS AT SOME HOSPITAL LOCATIONS BRINGING LOCALLY SOURCED FRESH FRUITS AND VEGETABLES TO VISITORS, PATIENTS AND EMPLOYEES, WHICH IN TURN SUPPORTED LOCAL GROWERS.IN EFFORTS TO PREVENT THE SPREAD OF THE VIRUS THE COVID-19 PANDEMIC AND IN ADHERING TO GUIDANCE FROM PUBLIC HEALTH OFFICIALS THAT CAUTIONED AGAINST LARGE MASS GATHERINGS, THE MAJORITY OF THE IN-PERSON EDUCATION AND OUTREACH ACTIVITIES NORMALLY HELD IN THESE COMMUNITIES HAD TO BE HALTED DURING THIS TIME. HOWEVER, THE SYSTEM WAS STILL ABLE TO PROVIDE MORE THAN \$3 MILLION IN COMMUNITY BENEFIT ACTIVITIES TO MORE THAN 47,000 PEOPLE. WHILE THE MAJORITY OF IN PERSON EVENTS CEASED, ARH EMBRACED TECHNOLOGY TO CONTINUE OUR OUTREACH ENDEAVORS BY OFFERING HEALTH EDUCATION AND OUTREACH ACTIVITIES THROUGH ONLINE HEALTH WEBINARS.ARH VALUES OUR RELATIONSHIP WITH THE SCHOOL SYSTEMS IN EACH OF OUR COMMUNITIES. WE HAVE WORKED TO PROVIDE COVID-19 INFORMATION AND EDUCATION TO SCHOOL STAFF AS WELL AS WORKED TO PROTECT THEM BY PROVIDING NEEDED SUPPLIES SUCH AS HAND SANITIZER AND REUSABLE FACE MASKS FOR STUDENTS IN EACH ARH COMMUNITY. THROUGHOUT THE PANDEMIC. ARH HAS BEEN AT THE FOREFRONT OF RESPONSE, TREATMENT, AND PREVENTION, WE HAVE RELIED ON THE COLLECTIVE STABILITY, RESOURCES, AND STRENGTH THAT A MULTI-HOSPITAL SYSTEM SUCH AS ARH CAN OFFER TO PROVIDE THE 23 COUNTIES WE SERVE IN KENTUCKY AND WEST VIRGINIA COVID-19 EDUCATION, TESTING, TREATMENT, AND NOW VACCINATIONS.ARH HAS PUT CDC-RECOMMENDED MEASURES IN PLACE TO PROVIDE THE SAFEST POSSIBLE CARE DURING THE COVID-19 PANDEMIC. DURING THIS TIME, ARH HAS EMBRACED TECHNOLOGY TO PROVIDE OUR COMMUNITIES WITH ROBUST VIRTUAL CARE OPTIONS DESIGNED TO ENSURE OUR PATIENTS RECEIVE THE SAFEST MANNER OF CARE FOR THEIR HEALTH CONDITIONS AND COMFORT LEVELS. SOME OPTIONS INCLUDE VIRTUAL OFFICE AND SPECIALIST VISITS IN ADDITION TO A CURBSIDE CARE OPTION WHERE STAFF BRINGS THE ELECTRONIC DEVICE OUT TO THE PATIENT'S VEHICLE FOR THE VISIT. THIS OPTION HAS PROVED HELPFUL FOR PATIENTS WITHOUT ACCESS TO SMARTPHONES AND OTHER DEVICES OR LIMITED INTERNET ACCESS ARH ALSO LOOKED TO TECHNOLOGY AS IT PREPARED FOR THE ROLLOUT OF THE COVID-19 VACCINE. TO STREAMLINE THE VACCINATION PROCESS THROUGHOUT THE COMMUNITIES WE SERVE. ARH LAUNCHED A CENTRALIZED ONLINE VACCINE SCHEDULING SYSTEM TO ALLOW OUR COMMUNITY MEMBERS TO GET ON THE LIST FOR THE VACCINE. JOINING IN EFFORTS TO BOOST VACCINATION NUMBERS IN THE STATES WE SERVE, ARH HAS WORKED TO MAKE GETTING A COVID-19 VACCINE AS EASY AS POSSIBLE FOR OUR COMMUNITIES WITH SOME LOCATIONS OFFERING A DRIVE-THRU OPTION THAT ALLOWS THE PATIENT TO REMAIN IN THE SAFETY OF THEIR VEHICLE WHEN GETTING THE VACCINE. OTHER LOCATIONS HAVE OFFERED A TRADITIONAL VACCINATION SYSTEM OR A HYBRID VACCINATION MODEL THAT ALLOWS A PATIENT WHO NEEDS TO RECEIVE THE VACCINE FROM THEIR VEHICLES, TO RECEIVE THE VACCINATION THERE, WHILE OTHERS GO INSIDE TO A DESIGNATED AREA INSIDE THE BUILDING FOR THEIR VACCINATIONS. OUTREACH EFFORTS HAVE ALSO INCLUDED PROVIDING VACCINATIONS FOR LOCAL SCHOOL SYSTEMS AND STUDENTS, VACCINATION IS ALSO A SIMPLE PROCESS FOR ARH EMPLOYEES WHO ARE REQUIRED TO BE VACCINATED.

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

| | for related | | | т | T | _ | (W- 2/1099- | (W- 2/1099- | organization and | |
|---|--|-----------------------------------|-----------------------|---------|--------------|------------------------------|-------------|-------------|------------------|--------------------------|
| | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | MISC) | MISC) | related organizations |
| JOSEPH L GROSSMAN PRESIDENT/CEO (TERM ENDED 5/21) | 35.00 5.00 | | | х | | | | 934,080 | 0 | 63,601 |
| TODD JAROSZ ORTHOPEDIC SURGEON | 40.00 | | | | | х | | 902,291 | 0 | 49,180 |
| DONNIE R STACY ONCOLOGIST | 40.00 | | | | | х | | 775,984 | 0 | 34,445 |
| ADNAN M BHOPALWALA CARDIOLOGIST | 40.00 | | | | | х | | 771,783 | 0 | 29,680 |
| CHAD E BRASHEAR | 40.00 | | | | | х | | 766,708 | 0 | 28,775 |

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349,042

331,680

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| ADNAN M BHOPALWALA |
|--------------------|
| CARDIOLOGIST |
| CHAD E BRASHEAR |
| GENERAL SURGEON |
| |

JAMEEL BUTT

GENERAL SURGEON

CMO/VP MEDICAL AFFAIRS

MARIA BRAMAN

DANNY M HARRIS

HOLLIE P HARRIS

PRESIDENT/CEO

BESSIE ELLEN WRIGHT

VP AND CHIEF NURSING OFFIC

TREASURER

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless compensation compensation amount of other wook (list nerson is both an officer from the from rolated componention

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

JIM HART

TRUSTEE

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KEN ALLMAN

BART FRANCIS

BROCK LITTERAL

ONZIE SIZEMORE

JOANN ANDERSON

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| | any hours | | | | r/tr | orrice ustee) | | organization | organizations | from the |
|--------------------------------|---|---|-----------------------|------|--------------|---------------------|--------|----------------------|----------------------|--|
| | for related organizations below dotted line) | | Institutional Trustee | 1 () | Key employee | Highest compensated | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| PAUL V MILES COO/VP OPERATIONS | 40.00 | | | х | | | | 335,573 | 0 | 71,483 |
| JEFFREY B HOLLON TRUSTEE | 3.00 | Х | | | | | | 0 | 0 | 0 |
| | 5.00 | | | | | | | | | |

| COO/VP OPERATIONS | | | | | | |
|-------------------|------|---|--|--|---|--|
| JEFFREY B HOLLON | 3.00 | v | | | 0 | |
| TRUSTEE | | ^ | | | 0 | |
| RANDALL EVANS DVM | 5.00 | V | | | 0 | |
| TRUSTEE | | X | | | 0 | |
| TAD MYRE | 3.00 | v | | | 0 | |
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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

| | any hours and a dire | | | | r/tr | ustee) |) | organization | organizations | from the |
|------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| BONITA COMPTON TRUSTEE | 3.00 | Х | | | | | | 0 | 0 | 0 |
| ANDREA MASSEY TRUSTEE | 3.00 | Х | | | | | | 0 | 0 | 0 |
| MIKE RUST TRUSTEE | 3.00 | Х | | | | | | 0 | 0 | 0 |

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| ANDREA MASSEY |
|------------------------|
| TRUSTEE |
| MIKE RUST |
| TRUSTEE |
| JOANNA SANTIESTEBAN MD |

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

GREG PAULEY

GREG COUCH

SEC'Y/TREAS

VICE CHAIR

CHAIR

JULIE ROSE AKEMON

DUANNE THOMPSON

GREG WILSON

CRYSTAL SHEAVES

and Independent Contractors

| efile GRAPHIC print - DO NOT PROCESS | | | DLN: 9 | DLN: 93493095004192 | | | | |
|--------------------------------------|---------|--|--|---|--|-------------------------------------|---|------------------------------|
| SCI | HED | ULE A | Dublic | Charity Statu | e and Dul | olic Supp | ort | OMB No. 1545-0047 |
| | m 99 | | Complete if the o | organization is a sect 4947(a)(1) nonexe Attach to Form | ion 501(c)(3) e empt charitable 990 or Form 99 | organization or trust. 10-EZ. | · a section | 2020 |
| | | the Treasury | ► Go to <u>www.ir</u> | s.gov/Form990 for i | nstructions and | I the latest info | ormation. | Open to Public Inspection |
| Nam | e of th | nie Service he organiza | | | | | Employer identific | |
| APPAL | ACHIAN | N REGIONAL HI | EALTHCARE | | | | 52-0795508 | |
| | rt I | | for Public Charity Stat | | | | See instructions. | |
| _ | rganız | | a private foundation becaus | • | • | | (4)() | |
| 1 | | • | onvention of churches, or a | | | | | |
| 2 | | | scribed in section 170(b) | | , | | | |
| 3 | ✓ | · | or a cooperative hospital ser | _ | | | - | |
| 4 | | A medical r name, city, | esearch organization operation and state: | ted in conjunction with | a hospital descri | ibed in section : | 170(b)(1)(A)(iii). E | nter the hospital's |
| 5 | | | ation operated for the benef (iv). (Complete Part II.) | it of a college or unive | rsity owned or op | perated by a gov | ernmental unit descri | bed in section 170 |
| 6 | | A federal, s | tate, or local government o | r governmental unit de | scribed in sectio | on 170(b)(1)(A | ()(v). | |
| 7 | | | ation that normally receives ' 0(b)(1)(A)(vi). (Complet | | s support from a | governmental u | init or from the gener | al public described in |
| 8 | | A communi | ty trust described in sectio | n 170(b)(1)(A)(vi). | (Complete Part I | I.) | | |
| 9 | | | ural research organization d rant college of agriculture. S | | | | | ege or university or a |
| 10 | | from activit investment | nization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts tivities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross ent income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 5. See section 509(a)(2). (Complete Part III.) | | | | ipport from gross | |
| 11 | | An organiza | ation organized and operate | d exclusively to test fo | r public safety. S | See section 509 | (a)(4). | |
| 12 | | more public | ation organized and operate cly supported organizations othrough 12d that describes | described in section 5 | 09(a)(1) or se | ction 509(a)(2 |). See section 509(a | |
| а | | organizatio | supporting organization ope n(s) the power to regularly Part IV, Sections A and B | appoint or elect a major | | | | |
| b | | manageme | supporting organization sup nt of the supporting organiz plete Part IV, Sections A | ation vested in the sar | | | | |
| С | | | unctionally integrated. A organization(s) (see instruct | | | | | ted with, its |
| d | | Type III n | on-functionally integrated integrated integrated. The organization in You must complete Pa | ed. A supporting organion generally must satis | ization operated fy a distribution | in connection wi requirement and | th its supported orgar | |
| e | | Check this | box if the organization rece or Type III non-functionally | ived a written determir | nation from the I | | pe I, Type II, Type II | I functionally |
| f | Enter | | of supported organizations | | - | | <u> </u> | |
| g | Provi | de the follow | ing information about the s | upported organization(| т' | | | |
| | (i) N | Name of supported of the second of the secon | | | | | (vi) Amount of other support (see instructions) | |
| | | | | | Yes | No | | |
| | | | | | | | | |
| | | | | | | | | |
| Tota | | | tion Act Notice, see the I | <u> </u> | Cat. No. 11285 | | | 90 or 990-EZ) 2020 |

| Sch | nedule A (Form 990 or 990-EZ) 2020 | | | | | | Page 2 |
|---|--|-----------------------|--------------------|---------------------|---------------------------|----------------------|-----------------|
| P | Part II Support Schedule for | Organizations | Described in S | ections 170(b |)(1)(A)(iv) ar | nd 170(b)(1)(A |)(vi) |
| | (Complete only if you ch | | | | | | under Part III. |
| | If the organization failed | to qualify unde | r the tests listed | below, please | complete Part I | II.) | |
| | Section A. Public Support Calendar vear | | I | | I | | |
| | (or fiscal year beginning in) ▶ | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not include any "unusual grant.") | | | | | | |
| 2 | Tax revenues levied for the | | | | | | |
| _ | organization's benefit and either paid | | | | | | |
| _ | to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by | | | | | | |
| | each person (other than a governmental unit or publicly | | | | | | |
| | supported organization) included on | | | | | | |
| | line 1 that exceeds 2% of the amount | | | | | | |
| 6 | shown on line 11, column (f) Public support. Subtract line 5 from | | | | | | |
| | line 4. | | | | | | |
| S | Section B. Total Support | T | ı | | | 1 | |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 7 | | | | | | | |
| 8 | | | | | | | - |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties and income from similar sources | | | | | | |
| 9 | | | | | | | |
| _ | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | 1 | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | _ |
| 11 | | | | | | | |
| 12 | 10 Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | |
| | First 5 years. If the Form 990 is for t | | | | | | zation check |
| | this box and stop here | = | | | • | | zation, check |
| | Section C. Computation of Publi | | | | <u> </u> | | |
| | Public support percentage for 2020 (li | | | column (f)) | | 14 | |
| | Public support percentage for 2019 Sc | | | | | 15 | |
| | a 33 1/3% support test—2020. If the | | | | | | hox |
| 100 | and stop here. The organization qual | | | | | | |
| b | 33 1/3% support test—2019. If th | ne organization did | not check a box of | n line 13 or 16a, | and line 15 is 33 i | | k this |
| _ | | | | | | | |
| box and stop here. The organization qualifies as a publicly supported organization | | | | | | | |
| | is 10% or more, and if the organization | n meets the "facts | -and-circumstanc | es" test, check thi | s box and stop h e | e re. Explain | |
| | in Part VI how the organization meets | | | - | | | . 🗆 |
| _ | organization | | | | | | ▶□ |
| b | 10%-facts-and-circumstances tes 15 is 10% or more, and if the organis | | | | | | |
| | Explain in Part VI how the organization | | | | | | |
| | supported organization | | | | | | ▶□ |
| 18 | | on did not check a | box on line 13, 1 | 6a, 16b, 17a, or 1 | 17b, check this box | k and see | |
| | instructions | | | | | | ▶□ |
| | | | | | Schodu | le A (Form 990 o | r 990-F7\ 2020 |

| P | Support Schedule for | | | | | | | | |
|---|--|------------------------|----------------------|-----------------------|--------------------|-------------------|-----------------|--|--|
| | (Complete only if you c | | | | | | er Part II. If | | |
| the organization fails to qualify under the tests listed below, please complete Part II.) | | | | | | | | | |
| Section A. Public Support | | | | | | | | | |
| | Calendar year | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total | | |
| | (or fiscal year beginning in) ► Gifts, grants, contributions, and | | ` ' | `` | | , , | | | |
| 1 | membership fees received. (Do not | | | | | | | | |
| | include any "unusual grants.") . | | | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | | | |
| | merchandise sold or services | | | | | | | | |
| | performed, or facilities furnished in | | | | | | | | |
| | any activity that is related to the | | | | | | | | |
| _ | organization's tax-exempt purpose | | | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business | | | | | | | | |
| | under section 513 | | | | | | | | |
| 4 | Tax revenues levied for the | | | | | | | | |
| | organization's benefit and either paid | | | | | | | | |
| | to or expended on its behalf | | | | | | | | |
| 5 | The value of services or facilities | | | | | | | | |
| | furnished by a governmental unit to | | | | | | | | |
| _ | the organization without charge | | | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | | | |
| /a | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | | | |
| h | Amounts included on lines 2 and 3 | | | | | | | | |
| | received from other than disqualified | | | | | | | | |
| | persons that exceed the greater of | | | | | | | | |
| | \$5,000 or 1% of the amount on line | | | | | | | | |
| | 13 for the year. | | | | | | | | |
| | Add lines 7a and 7b. | | | | | | | | |
| 8 | Public support. (Subtract line 7c | | | | | | | | |
| | from line 6.) | | | | | | | | |
| 36 | ection B. Total Support | | 1 | 1 | 1 | T | Τ | | |
| | Calendar year | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total | | |
| 9 | (or fiscal year beginning in) ► Amounts from line 6 | | | | | | | | |
| | Gross income from interest, | | | | | | | | |
| L0a | dividends, payments received on | | | | | | | | |
| | securities loans, rents, royalties and | | | | | | | | |
| | income from similar sources | | | | | | | | |
| b | Unrelated business taxable income | | | | | | | | |
| | (less section 511 taxes) from | | | | | | | | |
| | businesses acquired after June 30, 1975. | | | | | | | | |
| _ | Add lines 10a and 10b. | | | | | | | | |
| с 11 | Net income from unrelated business | | | | | | | | |
| 11 | activities not included in line 10b, | | | | | | | | |
| | whether or not the business is | | | | | | | | |
| | regularly carried on. | | | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | | | |
| | loss from the sale of capital assets | | | | | | | | |
| | (Explain in Part VI.) | | | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.). | | | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | ne organization's | first, second, third | l, fourth, or fifth t | ax vear as a secti | on 501(c)(3) orga | nization. | | |
| | check this box and stop here | - | | | • | () () | · — | | |
| - | | | | <u> </u> | | | · · · · • · · · | | |
| | ection C. Computation of Public S Public support percentage for 2020 (lin | | | column (f)) | | 1 4 = 1 | | | |
| 15 | | | | | | 15 | | | |
| 16 | Public support percentage from 2019 S | | | | | 16 | | | |
| Se | ection D. Computation of Invest | | | | | | | | |
| 17 | Investment income percentage for 202 | - | | - | | 17 | | | |
| 18 | Investment income percentage from 2 | 019 Schedule A, | Part III, line 17 . | | | 18 | <u> </u> | | |
| | 331/3% support tests—2020. If the | organization did r | not check the box | on line 14, and lir | ne 15 is more than | 33 1/3%, and lin | e 17 is not | | |
| | more than 33 1/3%, check this box and | | | | | | | | |
| | 33 1/3% support tests—2019. If the | | | | | | | | |
| U | not more than 33 1/3%, check this box | - | | | · | | | | |
| 20 | · · · · · · | - | - | | | | | | |
| 20 | Private foundation. If the organization | on did not check a | a box on line 14, 1 | .9a, or 19b, check | this box and see | instructions | . ▶ ⊔ | | |

Page 4

5a

5b 5c

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9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020

amendment to the organizing document).

complete Part I of Schedule L (Form 990 or 990-EZ).

the organization had excess business holdings).

organization had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

provide detail in Part VI.

answer line 10b below.

6

7

8

10a

box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, | | | |
|----|--|----|---|--|
| | describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | | | |
| | III section 309(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and | | | |
| | 3c below. | 3a | ı | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the | | | |
| | determination. | 3b | | |
| c | Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? | | | |

| | m section ses (a)(1) or (2). | 2 | |
|----|--|----|--|
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and | | |
| | 3c below. | 3a | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the | | |
| | determination. | 3b | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? | | |
| | If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3с | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you | | |
| | checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | |
| | | | |

| | the public support tests under section 509(a)(2)? If res, describe in Part VI when and now the organization made the | | |
|----|--|----|--|
| | determination. | 3b | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? | | |
| | If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3с | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you | | |
| | checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported | | |
| | organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support | | |
| | to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported | | |
| | | | |

| С | the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? | | | | |
|----|---|----|--|--|--|
| | If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3с | | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you | | | | |
| | checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported | | | | |
| | organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support | | | | |
| | to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b | | | | |

organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

| Pā | rt IV Supporting Organizations (continued) | | | |
|----|--|----------|---------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization? | 11a | | |
| h | A family member of a person described in 11a above? | 11a | | |
| | A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in Part | 11c | | |
| | VI. | | | |
| 5 | ection B. Type I Supporting Organizations | | Yes | No |
| 1 | Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | 163 | 140 |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that | - | | |
| | operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization. | 2 | | |
| _ | ection C. Type II Supporting Organizations | | | |
| | ection c. Type 11 Supporting Organizations | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of | | | |
| | each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | 1 | | |
| S | ection D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing | | | |
| _ | documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | | | |
| 3 | By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant | 2 | | |
| 3 | voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | |
| S | ection E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct | ions): | | |
| | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| | b The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instru | ctions) | |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | |
| | b Did the activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the | | | |
| | organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI . | 3a | | |
| | b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard. | 3b | | |

Schedule A (Form 990 or 990-EZ) 2020 Page 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 3 Add lines 1 through 3 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8

| | Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
|---|---|------------|----------------|--------------------------------|
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 | | |
| a | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1 b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| 3 | Subtract line 2 from line 1d | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035 | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| | Section C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1 | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | |
| | | 1 | | |

5 Income tax imposed in prior year 5 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

| _1 | Amounts paid to supported organizations to accomplish exempt purposes | 1 | |
|----|--|---|--|
| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | 7 | |
| 8 | Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions | 8 | |
| 9 | Distributable amount for 2020 from Section C, line 6 | 9 | |
| | | | |

| 7 Total annual distributions. Add lines 1 through 6. | | | 7 | |
|--|--|-------------------------------------|-----|---|
| 8 Distributions to attentive supported organizations to wh details in Part VI). See instructions | 8 | | | |
| Distributable amount for 2020 from Section C, line 6 | | | | |
| 10 Line 8 amount divided by Line 9 amount | Line 8 amount divided by Line 9 amount | | | |
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributi Pre-2020 | ons | (iii) Distributable Amount for 2020 |
| 1 Distributable amount for 2020 from Section C, line 6 | | | | |
| 2 Underdistributions if any for years prior to 2020 | | | | |

| | stributions to attentive supported organizations to wh tails in Part VI). See instructions | 8 | | | |
|---------------|---|-----------------------------|--------------------------------------|-----|---|
| 9 Di | stributable amount for 2020 from Section C, line 6 | 9 | | | |
| 10 Lin | e 8 amount divided by Line 9 amount | | | 10 | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributio Pre-2020 | ons | (iii) Distributable Amount for 2020 |
| 1 Dis | tributable amount for 2020 from Section C, line 6 | | | | |
| (re | derdistributions, if any, for years prior to 2020 asonable cause required <i>explain in Part VI</i>). e instructions. | | | | |
| 3 Exc | ess distributions carryover, if any, to 2020: | | | | |
| a Fr | om 2015 | | | | |

| 10 Line 8 amount divided by Line 9 amount | 10 | | | |
|---|-----------------------------|--------------------------------------|-----|---|
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributio Pre-2020 | ons | (iii) Distributable Amount for 2020 |
| 1 Distributable amount for 2020 from Section C, line 6 | | | | |
| 2 Underdistributions, if any, for years prior to 2020 (reasonable cause required explain in Part VI). See instructions. | | | | |
| 3 Excess distributions carryover, if any, to 2020: | | | | |
| a From 2015 | | | | |
| b From 2016 | | | | |
| c From 2017 | | | | |
| d From 2018 | | | | |
| e From 2019 | | | | |
| f Total of lines 3a through e | | | | |
| q Applied to underdistributions of prior years | | | | |

Schedule A (Form 990 or 990-EZ) (2020)

h Applied to 2020 distributable amount i Carryover from 2015 not applied (see

4 Distributions for 2020 from Section D, line 7:

a Applied to underdistributions of prior years **b** Applied to 2020 distributable amount

c Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2021. Add lines

j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.

instructions)

See instructions.

d Excess from 2019.

a Excess from 2016. **b** Excess from 2017. c Excess from 2018.

e Excess from 2020.

3j and 4c. 8 Breakdown of line 7:

\$

| Schedule A (| Form 990 or 990-EZ) 2020 Page 8 |
|--------------|---|
| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions). |
| | Facts And Circumstances Test |
| | |

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493095004192

Open to Public

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

Inspection

| • | Section 527 organizations: | Complete I | Part I-A only. | | 4= / | | N 41 | |
|------|--|-----------------------------|--|---|----------------------------------|---|--|--|
| | | | Form 990, Part IV, Line 4, or Form 99 ave filed Form 5768 (election under se | | | | | D |
| | | | ave filed Form 5768 (election under so ave NOT filed Form 5768 (election un | | | | | |
| | | | form 990, Part IV, Line 5 (Proxy Tax | | | | | |
| Pro | xy Tax) (see separate ins | tructions), | then | • | | • | | |
| | Section 501(c)(4), (5), or (6 |) organizat | ions: Complete Part III. | | | | .161 | |
| | me of the organization PALACHIAN REGIONAL HEALTHO | CARE | | | | Employer ide | ntification nur | nber |
| , | , and the state of | | | | | 52-0795508 | | |
| Par | rt I-A Complete if th | e organi: | zation is exempt under sectio | n 501(c) or is | a section | 527 organ | ization. | |
| 1 | Provide a description of the "political campaign activity | | ation's direct and indirect political cam | npaign activities in | n Part IV (se | ee instructions | for definition of | : |
| 2 | Political campaign activity | y expenditu | res (see instructions) | | | | \$ | |
| 3 | | | gn activities (see instructions) | | | | | |
| Par | | | zation is exempt under sectio | | | | | |
| 1 | Enter the amount of any | excise tax i | incurred by the organization under se | ction 4955 | | | \$ | |
| 2 | • | | incurred by organization managers ur | | | | \$ | |
| 3 | · | | n 4955 tax, did it file Form 4720 for t | | | | ⊤ Yes | □ No |
| | - | | , | • | | | | ⊔ No |
| 4a | Was a correction made? . | | | | | | ☐ Yes | ☐ No |
| b | | | | | | | | |
| Par | rt I-C Complete if th | e organiz | zation is exempt under sectio | n 501(c), exce | ept sectio | n 501(c)(3 |). | |
| 1 | Enter the amount directly | expended / | by the filing organization for section $ \\$ | 527 exempt funct | tion activitie | es 🕨 | \$ | |
| 2 | | | ization's funds contributed to other or | | | | \$ | |
| 3 | Total exempt function exp | penditures. | Add lines 1 and 2. Enter here and on | Form 1120-POL, | line 17b | | \$ | |
| 4 | Did the filing organization | n file Form | 1120-POL for this year? | | | | Yes | □ No |
| 5 | organization made payme of political contributions r | ents. For ea eceived tha | ployer identification number (EIN) of ach organization listed, enter the amo at were promptly and directly delivere (PAC). If additional space is needed, | unt paid from the ed to a separate p | e filing organ political orga | nization's funds nization, such | s. Also enter the | |
| | (a) Name | | (b) Address | (c) EIN | filing or | unt paid from rganization's f none, enter -0 | (e) Amount contribution and prom directly deli separate organization enter | s received ptly and vered to a political n. If none, |
| L | | | | | | | | |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| ļ | | | | | | | | |
| 5 | | | | | | | | |
| 5 | | | | | | | | |
| or P | Paperwork Reduction Act Not | tice, see the | instructions for Form 990 or 990-EZ. | Cat. | . No. 50084S | Schedule C | (Form 990 or 99 | 0-EZ) 2020 |

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2020

| ress, | EIN, | |
|-------|------|--|

Page 2

| 4 | Check ► ☐ if the filing organization belongs expenses, and share of excess lob | | | t in Part IV each a | ffiliated gro | up member's n | iame, a | address, EIN, | | | | |
|----|--|---------------|---------------------|-----------------------|----------------|---|---------|---------------|--|--|--|--|
| 3 | Check ▶ ☐ if the filing organization checked | box A and "l | imited control" p | rovisions apply. | | | | | | | | |
| | Limits on Lobb (The term "expenditures" m | ying Exp | enditures | , | | (a) Filing (b) Affiliated organization's totals | | | | | | |
| La | Total lobbying expenditures to influence public | opinion (gras | ss roots lobbyina |) | | | | | | | | |
| | Total lobbying expenditures to influence a legis | | | • | İ | | | | | | | |
| | Total lobbying expenditures (add lines 1a and 1 | | , | | | | | | | | | |
| d | Other exempt purpose expenditures | | | | | | | | | | | |
| е | Total exempt purpose expenditures (add lines 1 | Lc and 1d) | | | | | | | | | | |
| f | Lobbying nontaxable amount. Enter the amoun columns. | t from the fo | llowing table in b | ooth | | | | | | | | |
| | If the amount on line 1e, column (a) or (b |) is: The lo | bbying nontax | able amount is: | | | | | | | | |
| | Not over \$500,000 | 20% of | the amount on line | 1e. | | | | | | | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,00 | 00 plus 15% of the | excess over \$500,000 | o. | | | | | | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,00 | 00 plus 10% of the | excess over \$1,000,0 | 000. | | | | | | | |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,00 | 00 plus 5% of the e | xcess over \$1,500,00 | 0. | | | | | | | |
| | Over \$17,000,000 | \$1,000, | 000. | | | | | | | | | |
| j | | ar Averagi | ng Period Und | der Section 50 | 1(h) | | | Yes No | | | | |
| | (Some organizations that mad columns below. S | | | | | | the f | five | | | | |
| | Lobbying | Expenditu | res During 4 | Year Averagin | g Period | | | | | | | |
| | Calendar year (or fiscal year beginning in) | | (a) 2017 | (b) 2018 | (c) 201 | 9 (d) 2 | .020 | (e) Total | | | | |
| 2a | Lobbying nontaxable amount | | | | | | | | | | | |
| b | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | | | | | | | |
| c | Total lobbying expenditures | | | | | | | | | | | |
| d | Grassroots nontaxable amount | | | | | | | | | | | |
| e | Grassroots ceiling amount | | | | | | | | | | | |

Schedule C (Form 990 or 990-EZ) 2020 Page 3 Complete if the organization is exempt under section 501(c)(3) and has NOT filed Part II-B Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity. Yes | No **Amount** During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? Nο Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? No Media advertisements? Nο C Mailings to members, legislators, or the public? Nο Publications, or published or broadcast statements? No e Grants to other organizations for lobbying purposes? Nο Direct contact with legislators, their staffs, government officials, or a legislative body? Nο Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Yes 100,345 Other activities? Yes 18,938 Total. Add lines 1c through 1i 119,283 Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? 2a Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political expenditures from the prior year? 3 Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year Carryover from last year 2b h C Total 2c Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . 3 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 Taxable amount of lobbying and political expenditures (see instructions) 5 Part IV **Supplemental Information** Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see

instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference Explanation

PART II-B, LINE 1: ARH IS A MEMBER OF VARIOUS HOSPITAL ASSOCIATIONS. THE APPROPRIATE PERCENTAGE OF DUES PAID TO THE ORGANIZATIONS ALLOCABLE TO LOBBYING ACTIVITIES ARE ALSO INCLUDED. ARH HOLDS ON

> RETAINER CONSULTANTS TO ASSIST WITH GOVERNMENT AND PUBLIC RELATIONS IN REGARDS TO DEVELOPMENT OF LEGISLATURE, RELATED RESEARCH, AND OTHER RELEVANT ACTIVITIES.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE D

DLN: 93493095004192

OMB No. 1545-0047

Supplemental Financial Statements

Department of the Treasury

(Form 990)

1

6

5

6

8

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public

▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service Name of the organization **Employer identification number** APPALACHIAN REGIONAL HEALTHCARE 52-0795508 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible ☐ Yes ☐ No Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Year 2b Number of conservation easements on a certified historic structure included in (a) 20 Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year 🕨 Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) ☐ Yes In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

following amounts required to be reported under FASB ASC 958 relating to these items:

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

| Sche | edule D (Form 990) 2020 | | | | | | | Page 2 |
|--------|--|----------------------------|-------------|------------|--------------------------------|----------------|--------------|-------------------|
| Par | rt IIII Organizations Maintaining Co | lections of Art, Hist | orical T | reasure | s, or Other | Similar Ass | sets (cont | tinued) |
| 3 | Using the organization's acquisition, accessio items (check all that apply): | n, and other records, che | ck any of | the follow | ving that are a | significant us | e of its col | llection |
| а | Public exhibition | • | d 🗆 | Loan or | exchange prog | ırams | | |
| b | Scholarly research | • | | Other | | | | |
| С | Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organization's co Part XIII. | llections and explain how | they furt | her the or | ganization's e | xempt purpos | e in | |
| 5 | During the year, did the organization solicit of assets to be sold to raise funds rather than to | | | | | | ☐ Yes | □ No |
| Pa | Escrow and Custodial Arrange Complete if the organization answ X, line 21. | | 90, Part | IV, line | 9, or reporte | ed an amour | nt on Forr | m 990, Part |
| 1a | Is the organization an agent, trustee, custodincluded on Form 990, Part X? | | | | | | ☐ Yes | □ No |
| | TE IIV. | | | | | A | | |
| b c | , ! | • | - | | 1c | An | nount | |
| d | | | | | | | | |
| e | , and an | | | | 1e | | | |
| f | Ending balance | | | | 1f | | | |
| 2a | Did the organization include an amount on Fo | | | | dial account lis | hilitu 2 | | □ No |
| _ | | | | | | | _ | □ NO |
| b | If "Yes," explain the arrangement in Part XIII art V Endowment Funds. | . Check here if the explai | nation has | s been pro | ovided in Part . | XIII | | |
| - 0 | Complete if the organization answ | wered "Yes" on Form 9 | 90, Part | IV, line | 10. | | | |
| | · | |) Prior yea | | Two years back | (d) Three year | rs back (e) | Four years back |
| | Beginning of year balance | | | | | | | |
| | Contributions | | | | | | | |
| | Net investment earnings, gains, and losses | | | | | | | |
| | Grants or scholarships | | | | | | | |
| | Other expenditures for facilities and programs | | | | | | | |
| | Administrative expenses | | | | | | | |
| g | End of year balance | | | | | | | |
| 2 | Provide the estimated percentage of the curr | ent year end balance (line | e 1g, colu | mn (a)) h | eld as: | | | |
| а | | | | | | | | |
| b | 101101111111111111111111111111111111111 | | | | | | | |
| С | *************************************** | | | | | | | |
| 3a | · · | ' | hat are h | eld and a | dministered fo | r the | | TV N |
| | organization by: (i) Unrelated organizations | | | | _ | | 3a(i) | Yes No |
| | (ii) Related organizations | | | | | | 3a(ii) | |
| b | | ns listed as required on S | chedule R | ? | · | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | organization's endowme | nt funds. | | | | | |
| Pa | rt VI Land, Buildings, and Equipme | | | | | | | |
| | Complete if the organization answ Description of property (a) Cost or ot (investment) | her basis (b) Cost or ot | | | 11a. See For Accumulated of | | | 10. Book value |
| | · · | , | | | | | | |
| | Land | | | 48,137 | | | | 4,748,137 |
| | Buildings | | 291,8 | 81,250 | | 211,490,097 | | 80,391,153 |
| | Leasehold improvements | | | | | 100 5 | | |
| - | Equipment | 1 | 747 R | 52 977 | | 190 585 821 | | 42 267 156 |

158,684,958

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

115,646,467

243,052,913

43,038,491

| Part VII | Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, I | Part I\/ Jii | ne 11h S | ee Form aan c | Part Y | line 12 |
|--------------------------|---|----------------------|-----------|-------------------------------|----------|--|
| | (a) Description of security or category (including name of security) | (b) Book value | 110.3 | (c) Method Cost or end-of- | d of va | luation: |
| | al derivatives | | | | | |
| (2) Closely- (3)Other | held equity interests | | | | | |
| (B) | | | | | | |
| (C) | | | | | | |
| (D) | | | | | | |
| (E) | | | | | | |
| (F) | | | | | | |
| (G) | | | | | | |
| (H) | | | | | | |
| (I) | | | | | | |
| | nn (b) must equal Form 990, Part X, col. (B) line 12.) | | | | | |
| Part VIII | Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, I | Part IV, lii | ne 11c. S | See Form 990, I | Part X | , line 13. |
| | (a) Description of investment | | | (b) Book value | | Method of valuation: or end-of-year market |
| (1) | | | | | | value |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| (10) | | | | | | |
| Total. (Colum | nn (b) must equal Form 990, Part X, col.(B) line 13.) | | • | | | |
| Part IX | Other Assets. Complete if the organization answered 'Yes' on Form 990, P | art IV, lin | ie 11d. S | ee Form 990, Par | t X, lin | e 15. |
| (1) | (a) Description | | | | | (b) Book value |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| (10) | | | | | | |
| Total. (Colu | umn (b) must equal Form 990, Part X, col.(B) line 15.) | <u></u> | | | • | |
| Part X | Other Liabilities. Complete if the organization answered 'Yes' on Form 990, P | art IV, lin | ie 11e or | 11f.See Form | 990. F | Part X, line 25. |
| 1. | (a) Description of liability | | | | , . | (b) Book value |
| | income taxes | | | | | |
| 2. Liability f | on (b) must equal Form 990, Part X, col.(B) line 25.) for uncertain tax positions. In Part XIII, provide the text of the footnot | | - | | | · — |

Schedule D (Form 990) 2020

| | Complete if the organiz | zation answered 'Yes' on Form 990, Part | IV, li | ne 12a. | | |
|-------------------------|---|--|------------------|--|-----------|-------------------------|
| 1 | Total revenue, gains, and other su | pport per audited financial statements | | | 1 | |
| 2 | Amounts included on line 1 but no | t on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on ir | vestments | 2a | | | |
| b | Donated services and use of facilit | ated services and use of facilities | | | | |
| c | Recoveries of prior year grants . | veries of prior year grants | | | | |
| d | Other (Describe in Part XIII.) $oldsymbol{.}$ | | 2d | | | |
| е | Add lines 2a through 2d | | | | 2e | |
| 3 | Subtract line 2e from line 1 | | | | 3 | |
| 4 | Amounts included on Form 990, P | art VIII, line 12, but not on line 1 : | | | | |
| а | Investment expenses not included | on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) . | | 4b | | | |
| c | Add lines 4a and 4b | | | | 4c | |
| 5 | Total revenue. Add lines 3 and 4c | . (This must equal Form 990, Part I, line 12.) | | | 5 | |
| Par | | penses per Audited Financial Statem | | | Retur | n. |
| 4 | | zation answered 'Yes' on Form 990, Part | | | T . | <u> </u> |
| 1 | • | lited financial statements | | | 1 | |
| 2 | Amounts included on line 1 but no | , , , , | | 1 | | |
| а | | ies | 2a | | 4 | |
| b | Prior year adjustments | | 2b | | | |
| С | Other losses | | 2c | | | |
| d | Other (Describe in Part XIII.) . | | 2d | | 4 | |
| е | Add lines 2a through 2d | | | | 2e | |
| 3 | | | | | 3 | |
| 4 | Amounts included on Form 990, P. | | | 1 | | |
| а | • | on Form 990, Part VIII, line 7b | 4a | | | |
| b | | | 4b | | | |
| С | Add lines 4a and 4b | | | | 4c | |
| 5 | | c. (This must equal Form 990, Part I, line 18. |) . | | 5 | |
| | t XIII Supplemental Info | | | | | |
| Pro ^v XI, | vide the descriptions required for Pa lines 2d and 4b; and Part XII, lines | art II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b. Also complete this part to provide | 4; Part any a | : IV, lines 1b and 2b; Par dditional information. | t V, line | 4; Part X, line 2; Part |
| | Return Reference | | Exp | olanation | | |
| See A | Additional Data Table | | | | | |
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Page 4

| Page 5 | | chedule D (Form 990) 2020 |
|---------------|----------------------|-----------------------------|
| | ormation (continued) | Part XIII Supplemental Info |
| | Explanation | Return Reference |
| | | |
| | | |
| | | |
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Schedule D (Form 990) 2020

Additional Data

ACCRUED PENSION COST

PHYSICIAN COMMITMENTS

BOND INTEREST PAYABLE

ACCRUED PHYSICIAN SETTLEMENTS

OPERATING LEASE LIABILITY

DUE TO PATIENTS

SERP PAYABLE

Software ID: **Software Version:**

EIN: 52-0795508

Name: APPALACHIAN REGIONAL HEALTHCARE

(b) Book Value

Form 990, Schedule D, Part X, - Other Liabilities

| 1. | (a) Description of Elability |
|----|------------------------------|
| | |

(a) Description of Liability

MEDICARE & MEDICAID ESTIMATED SETTLEMENTS

RESERVE FOR SELF-INSURANCE

9,653,134

1,394,933 328,938

9,636,589

196,898,354

114,390,765

41,234,605

513,213

2,674,664

| Supplemental Information | | |
|--------------------------|---|--|
| Return Reference | Explanation | |
| PART X, LINE 2: | THE CORPORATION IS A NOT-FOR-PROFIT CORPORATION AS DESCRIBED IN SECTION 501(C)(3) OF THE I NTERNAL REVENUE CODE (IRC) AND IS EXEMPT FROM FEDERAL INCOME TAXES ON RELATED INCOME PURSU ANT TO SECTION 501(A) OF THE IRC. HOWEVER, THE CORPORATION IS SUBJECT TO FEDERAL INCOME TAX ON ANY UNRELATED BUSINESS TAXABLE INCOME. GAAP REQUIRES THE CORPORATION TO EVALUATE ITS TAX POSITIONS AND RECOGNIZE A TAX LIABILITY (OR ASSET) IF IT HAS TAKEN AN UNCERTAIN POSITI ON THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY THE INTERNAL REVEN UE SERVICE (IRS). THE CORPORATION HAS EVALUATED ITS TAX POSITIONS AND HAS CONCLUDED THAT THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY (OR ASSET) OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS. THE CORPORATION IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURREN TLY NO AUDITS FOR ANY TAX PERIODS IN PROGRESS. | |

| Form 990, Schedule D, Part X, - Other Liabilities | | |
|---|----------------|--|
| 1. (a) Description of Liability | (b) Book Value | |
| MEDICARE & MEDICAID ESTIMATED SETTLEMENTS | 196,898,354 | |
| ACCRUED PENSION COST | 114,390,765 | |
| RESERVE FOR SELF-INSURANCE | 41,234,605 | |
| PHYSICIAN COMMITMENTS | 513,213 | |
| DUE TO PATIENTS | 9,653,134 | |
| BOND INTEREST PAYABLE | 1,394,933 | |
| SERP PAYABLE | 328,938 | |
| ACCRUED PHYSICIAN SETTLEMENTS | 2,674,664 | |
| OPERATING LEASE LIABILITY | 9,636,589 | |

efile GRAPHIC print - DO NOT PROCESS SCHEDULE H

(Form 990)

Department of the

Treasury

As Filed Data -

DLN: 93493095004192 OMB No. 1545-0047

Hospitals

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information.

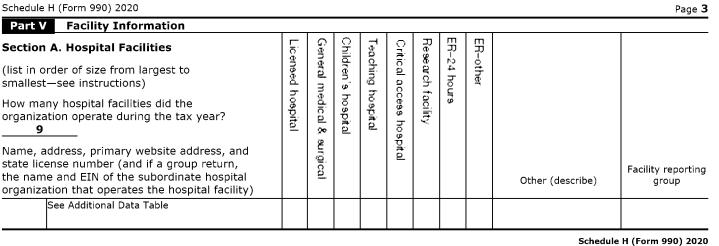
Inspection

Name of the organization **Employer identification number** APPALACHIAN REGIONAL HEALTHCARE 52-0795508 Financial Assistance and Certain Other Community Benefits at Cost Part I No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . 1a Yes **b** If "Yes," was it a written policy? 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to most hospital facilities ☐ Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: Yes За ✓ 100% ☐ 150% ☐ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: . . . 3b Yes **☑** 200% ☐ 250% ☐ 300% ☐ 350% ☐ 400% ☐ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Nο If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? . 50 Did the organization prepare a community benefit report during the tax year? Yes 6a **b** If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) . 20,756,445 18,953,123 1,803,322 0.260 % Medicaid (from Worksheet 3, column a) . 219,363,833 203,510,901 15,852,932 2.250 % c Costs of other means-tested government programs (from Worksheet 3, column b) . Total Financial Assistance and Means-Tested Government Programs . 240,120,278 222,464,024 17,656,254 2.510 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4). 5.671 266,362 266,362 0.040 % Health professions education (from Worksheet 5) . . . 1,105 3,145,519 3,145,519 0.450 % Subsidized health services (from Worksheet 6) . . . Research (from Worksheet 7) . Cash and in-kind contributions for community benefit (from Worksheet 8) . 225 1,916 1,916 0 % j Total. Other Benefits 6,779 3,413,797 47,137 3,413,797 0.490 % k Total. Add lines 7d and 7j 6,779 21,070,051 3.000 % 47,137 243,534,075 222,464,024

Cat. No. 50192T

Schedule H (Form 990) 2020

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs building expense building expense (optional) revenue total expense (optional) Physical improvements and housing Economic development 3 Community support 62 5,915 29,637 29,637 0 % Environmental improvements Leadership development and 13 190 827 827 0 % training for community members 17 6 Coalition building 236 2,890 2,890 0 % Community health improvement 2,756 5,246 27,344 27,344 0 % advocacy 8 Workforce development 15 53 53 0 % 9 Other 60,751 10 Total 11.602 60,751 0 % **Bad Debt, Medicare, & Collection Practices** Part III Section A. Bad Debt Expense Yes Νo Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement Yes Enter the amount of the organization's bad debt expense. Explain in Part VI the 2 methodology used by the organization to estimate this amount. . 2 4,161,827 3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit. . Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . 5 129,893,962 Enter Medicare allowable costs of care relating to payments on line 5 . 6 131,207,269 Subtract line 6 from line 5. This is the surplus (or shortfall) . . . -1,313,307 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: ☐ Other ✓ Cost to charge ratio ☐ Cost accounting system Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . . . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? 9b Yes Part IV Management Companies and Joint Ventures (payned 10% or more by officers, directors, trustes okey employees, and physicians—see instructions reaction's (d) Officers, directors, (e) Physicians profit % or stock trustees, or key employees' profit % profit % or stock activity of entity ownership % ownership % or stock ownership % CONDO OWNER 68.710 % 31.290 % 1 ARH REGIONAL MEDICAL CENTER PROFESSIONAL OFFICE BUILDING CO-OWNERS COUNCI CONDO OWNER 2 WHITESBURG PHYSICIAN OFFICE 75.000 % 25.000 % **BUILDING LLC** 3 4 5 6 8 9 10 11 12 13



Part V

Page 4

Section B. Facility Policies and Practices (Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Facility Information (continued)

Name of hospital facility or letter of facility reporting group

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? .

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

section 501(r)(3)?

hospital facilities? \$

Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

| ا ح ا | porting group (from Part V, Section A): | | Yes | No |
|-------|--|----|-----|----|
| Co | mmunity Health Needs Assessment | | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? | 1 | | No |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C. | 2 | | No |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12. | 3 | Yes | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | _ | | |
| | a 🗹 A definition of the community served by the hospital facility | | | |
| | b 🗹 Demographics of the community | | | |
| | c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community d 🗹 How data was obtained | | | |
| | e 🗹 The significant health needs of the community | | | |
| | f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| | g 🗹 The process for identifying and prioritizing community health needs and services to meet the community health needs | | | |
| | h 🗹 The process for consulting with persons representing the community's interests | | | |
| | i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) | | | |
| 4 | j | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 5 | Yes | |
| 6 a | a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C | 6a | | No |
| | b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C | 6b | | No |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | Yes | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| | a 🗹 Hospital facility's website (list url): https://www.arh.org/chna/ | | | |
| | b ☐ Other website (list url): | | | |
| | ${f c}$ Made a paper copy available for public inspection without charge at the hospital facility | | | |
| 8 | d Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | Yes | |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 18 | | | |
| 10 | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | Yes | |

FACILITY REPORTING GROUP - A

Schedule H (Form 990) 2020

10b

12a

12b

No

Part V

Page **5**

Facility Information (continued)

| Na | ame of hospital facility or letter of facility reporting group | | | |
|----|---|----|-----|----|
| | | | Yes | No |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 13 | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | Yes | |
| | If "Yes," indicate the eligibility criteria explained in the FAP: | | | |
| | a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 100.00000000000 % and FPG family income limit for eligibility for discounted care of 200.0000000000000000000000000000000000 | | | |
| | b ☐ Income level other than FPG (describe in Section C) | | | |
| | C Asset level | | | |
| | 7/35cc TeVel | | | |
| | d Medical indigency | | | |
| | e 📙 Insurance status | | | |
| | f ☑ Underinsurance discount | | | |
| | g 🔲 Residency | | | |
| | h ☐ Other (describe in Section C) | | | |
| 14 | · · · · · · · · · · · · · · · · · · · | 14 | Yes | |
| 15 | Explained the method for applying for financial assistance? | 15 | Yes | |
| | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the | | | |

FACILITY REPORTING GROUP - A

| | f ☑ Underinsurance discount | | | |
|----|---|-------|-----|--|
| | g Residency | | | |
| | h ☐ Other (describe in Section C) | | | |
| 14 | Explained the basis for calculating amounts charged to patients? | 14 | Yes | |
| 15 | Explained the method for applying for financial assistance? | 15 | Yes | |
| | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained method for applying for financial assistance (check all that apply): | l the | | |
| | a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application | | | |
| | b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application | | | |
| | c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process | | | |
| | d ☑ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications | | | |
| | e Other (describe in Section C) | | | |
| 16 | Was widely publicized within the community served by the hospital facility? | 16 | Yes | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| | a ☑ The FAP was widely available on a website (list url): HTTPS://WWW.ARH.ORG/FINANCIAL-ASSISTANCE/ | | | |
| | b ☑ The FAP application form was widely available on a website (list url): HTTPS://WWW.ARH.ORG/FINANCIAL-ASSISTANCE/ | | | |
| | A plain language summary of the FAP was widely available on a website (list url): HTTPS://WWW.ARH.ORG/FINANCIAL-ASSISTANCE/ | | | |
| | d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| | e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility | | | |

| | d ☑ Provided the contact information of nonprofit organizations or government agencies that may be sources of | | | |
|----|---|---------|-------|--------|
| | assistance with FAP applications | | | |
| | | | | |
| | e ☐ Other (describe in Section C) | ا ـ ـ ا | ., | |
| 16 | Was widely publicized within the community served by the hospital facility? | 16 | Yes | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| | a ☑ The FAP was widely available on a website (list url): | | | |
| | HTTPS://WWW.ARH.ORG/FINANCIAL-ASSISTANCE/ | | | |
| | | | | |
| | b ☑ The FAP application form was widely available on a website (list url): | | | |
| | HTTPS://WWW.ARH.ORG/FINANCIAL-ASSISTANCE/ | | | |
| | c ☑ A plain language summary of the FAP was widely available on a website (list url): | | | |
| | HTTPS://WWW.ARH.ORG/FINANCIAL-ASSISTANCE/ | | | |
| | d ☑ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| | | | | |
| | e ☑ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| | f ☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the | | | |
| | hospital facility and by mail) | | | |
| | g ☑ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by | | | |
| | receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or | | | |
| | other measures reasonably calculated to attract patients' attention | | | |
| | h 🔲 Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | |
| | i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) | | | |
| | spoken by LEP populations | | | |
| | j 🔲 Other (describe in Section C) | | | |
| | Schedule I | l (Foi | m 990 |) 2020 |
| | | _ | | |

d Other (describe in Section C)

| Part V | Facility Information (continued) | |
|------------|----------------------------------|------------------------------|
| illing and | d Collections | |
| | | FACILITY REPORTING GROUP - A |

| | | FACILITY REPORTING GROUP - A | | | |
|----|---|---|----|-----|----|
| N | ame of hospital facility or letter of facility reporting group | | | | |
| | | | | Yes | No |
| 17 | Did the hospital facility have in place during the tax year a sepa assistance policy (FAP) that explained all of the actions the hosp nonpayment? | | 17 | Yes | |
| 18 | Check all of the following actions against an individual that were year before making reasonable efforts to determine the individu | | | | |
| | a ☑ Reporting to credit agency(ies) | | | | |
| | b Selling an individual's debt to another party | | | | |
| | Deferring, denying, or requiring a payment before providing bill for care covered under the hospital facility's FAP | g medically necessary care due to nonpayment of a previous | | | |
| | d ☑ Actions that require a legal or judicial process | | | | |
| | e Other similar actions (describe in Section C) | | | | |
| | ${\sf f} \ \square$ None of these actions or other similar actions were permitt | ed | | | |
| 19 | reasonable efforts to determine the individual's eligibility under | the facility's FAP? | 19 | | No |
| | If "Yes," check all actions in which the hospital facility or a third | l party engaged: | | | |
| | a Reporting to credit agency(ies) | | | | |
| | b ☐ Selling an individual's debt to another party | | | | |
| | | ng medically necessary care due to nonpayment of a previous | | | |
| | d Actions that require a legal or judicial process | | | | |
| | e Other similar actions (describe in Section C) | | | | |
| 20 | Indicate which efforts the hospital facility or other authorized pa not checked) in line 19. (check all that apply): | arty made before initiating any of the actions listed (whether or | | | |
| | a Provided a written notice about upcoming ECAs (Extraordin FAP at least 30 days before initiating those ECAs (if not, de | nary Collection Action) and a plain language summary of the escribe in Section C) | | | |
| | b Made a reasonable effort to orally notify individuals about t Section C) | the FAP and FAP application process (if not, describe in | | | |
| | c 🗹 Processed incomplete and complete FAP applications (if not | t, describe in Section C) | | | |
| | d 🗹 Made presumptive eligibility determinations (if not, describe | e in Section C) | | | |
| | e Other (describe in Section C) | | | | |
| | f f igsquare None of these efforts were made | | | | |
| | olicy Relating to Emergency Medical Care | | | | |
| 21 | Did the hospital facility have in place during the tax year a writt hospital facility to provide, without discrimination, care for eme eligibility under the hospital facility's financial assistance policy? | rgency medical conditions to individuals regardless of their | 21 | Yes | |
| | If "No," indicate why: | | | | |
| | a ☐ The hospital facility did not provide care for any emergency | / medical conditions | | | |
| | b The hospital facility's policy was not in writing | , | | | |
| | c ☐ The hospital facility limited who was eligible to receive care | e for emergency medical conditions (describe in Section C) | | | |
| | · · · · · · · · · · · · · · · · · · · | _ , | | , , | 1 |

Page **6**

period

If "Yes," explain in Section C.

If "Yes," explain in Section C.

No

Page 7

FACILITY REPORTING GROUP - A

Name of hospital facility or letter of facility reporting group

d The hospital facility used a prospective Medicare or Medicaid method

| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. |
|----|---|
| | a 🔲 The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period |
| | b ☑ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period |
| | □ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with |

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided

Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month

emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

No

23 24

Yes

No

| Schedule H (Form 990) 2020 Page 8 | | | | |
|--|----------------------------|--|--|--|
| Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility in number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. | | | | |
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| See Add'l Data | | | | |
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| <u> </u> | Schedule H (Form 990) 2020 | | | |

| Schedule H (Form 990) 2020 | Page 9 |
|--|--|
| Part V Facility Information (continued) | |
| Section D. Other Health Care Facilities That Are Not (list in order of size, from largest to smallest) | : Licensed, Registered, or Similarly Recognized as a Hospital Facility |
| How many non-hospital health care facilities did the orga | nization operate during the tax year?83 |
| Name and address | Type of Facility (describe) |
| 1 See Addit | cional Data Table |
| 2 | |
| 3 | |
| 4 | |
| 5 | |
| 6 | |
| 7 | |
| 8 | |
| 9 | |
| 10 | |
| | Schedule H (Form 990) 2020 |

PART I, LINE 7:

990 Schedule H, Supplemental Information Form and Line Reference Explanation PART I, LINE 3C: THE DISCOUNTS ARE BASED ON A SLIDING FEE SCHEDULE STARTING AT 100% OF FPG OUALIFYING FOR FREE CARE, RANGING UP TO UNLIMITED INCOME LEVELS FOR A 40% DISCOUNT ON ALL UNINSURED. CARE PROVIDED.

THE COST-TO-CHARGE RATIO WAS DERIVED FROM WORKSHEET 2.

PART II, COMMUNITY BUILDING
ACTIVITIES:

TODAY APPALACHIAN REGIONAL HEALTHCARE CONTINUES ITS MISSION IN THE MOUNTAINS BY
OFFERING RESIDENTS OF EASTERN KENTUCKY AND SOUTHERN WEST VIRGINIA A LOCAL OPTION FOR
QUALITY HEALTHCARE SERVICES. ARH HOLDS STEADFAST TO THE MISSION TO, ""IMPROVE HEALTH AND
PROMOTE WELL-BEING OF ALL THE PEOPLE IN CENTRAL APPALACHIA IN PARTNERSHIP WITH OUR
COMMUNITIES."" ARH HAS EVOLVED INTO AN INTEGRATED HEALTHCARE DELIVERY SYSTEM SERVING
MORE THAN 320,000 RESIDENTS AND EMPLOYING OVER 6,000 PEOPLE ACROSS EASTERN KENTUCKY
AND SOUTHERN WEST VIRGINIA WITH HOSPITALS, CLINICS, HOME HEALTH AGENCIES, PHARMACIES
AND HOME DURABLE MEDICAL EQUIPMENT STORES. IN FISCAL YEAR 2021, ARH'S NINE HOSPITALS
RANGE IN SIZE FROM CRITICAL-ACCESS FACILITIES TO THE SYSTEM'S FLAGSHIP REGIONAL MEDICAL
CENTER WITH 358-LICENSED BEDS IN HAZARD, KENTUCKY AND THE THIRD LARGEST PROVIDER OF CARE
AND SINGLE LARGEST EMPLOYER IN SOUTHEASTERN KENTUCKY AND THE THIRD LARGEST PRIVATE
EMPLOYER IN SOUTHERN WEST VIRGINIA. AND IS CONSISTENTLY RECOGNIZED FOR ITS MEDICAL

Explanation

ESTIMATES. ALL PATIENTS ARE EDUCATED ABOUT AND GIVENEVERY OPPORTUNITY TO APPLY FOR CHARITY CARE AND, THEREFORE, ARH HAS NOINFORMATION FOR THOSE WHO CHOOSE NOT TO APPLY.

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Form and Line Reference

EXCELLENCE. WHILE PROVIDING THIS REGION WITH QUALITY HEALTHCARE, ARH REINVESTS ANY EARNINGS BACK INTO OPERATIONS TO FURTHER THE SYSTEM'S EFFORTS IN IMPROVING AND ACCESSING HEALTHCARE SERVICES FOR THE REGION. CREATED TO ADDRESS THE UNMET HEALTH NEEDS OF AN UNDERSERVED REGION, ARH LEADERSHIP AND STAFF MEMBERS REALIZE THAT SERVING THIS POPULATION IS ABOUT MORE THAN JUST ADDRESSING THE HEALTH NEEDS, IT IS ALSO ABOUT PREVENTING CHRONIC DISEASES. THROUGH PARTNERSHIPS WITH AREA SCHOOLS. BUSINESSES. ORGANIZATIONS AND HEALTH DEPARTMENTS, ARH IS ONE OF THE PRIMARY SOURCES FOR HEALTH EDUCATION AND DISEASE PREVENTION IN EACH COMMUNITY AND PARTNERS WITH ALL OF THESE VARIOUS COMMUNITY ENTITIES TO FURTHER THESE EFFORTS, ARH SPONSORS MANY COMMUNITY-WIDE WELLNESS EVENTS THROUGHOUT ITS SERVICE AREAS. INCLUDING HEALTH FAIRS AND VARIOUS SUPPORT GROUPS. EACH YEAR, ARH PROVIDES FREE OR DISCOUNTED HEALTH SCREENINGS FOR COLORECTAL, BREAST, AND PROSTATE CANCERS AS WELL AS ROUTINE BLOOD PRESSURE, CHOLESTEROL, GLUCOSE, AND BODY MASS INDEX (BMI) SCREENINGS IN EFFORTS TO PREVENT THE ONSET OF ILLNESSES OR CATCH MEDICAL CONDITIONS BEFORE THEY BECOME LIFE THREATENING. ARH ALSO ACTIVELY UTILIZES ALL FORMS OF MEDIA TO PROMOTE WELLNESS AND EDUCATE THE PUBLIC ON THE SIGNS AND SYMPTOMS OF MANY COMMON HEALTH CONDITIONS. THIS INCLUDES HEALTH EDUCATION NEWSLETTERS THAT ARE MAILED DIRECTLY TO RESIDENTS' HOMES. PART III, LINE 2: COSTING METHODOLOGY: TO DETERMINE THE BAD DEBT EXPENSE ON LINE 2, THE BADDEBT EXPENSE PER THE FINANCIAL STATEMENTS. WHICH CONSISTS OF GROSS CHARGESLESS DISCOUNTS, WAS CONVERTED TO COST USING THE GLOBAL COST-TO-CHARGERATIO DEVELOPED IN WORKSHEET 2. PATIENT DISCOUNTS ARE NOT REFLECTED INBAD DEBT. ANY PAYMENTS ON AN ACCOUNT AFTER IT IS WRITTEN OFF TO BAD DEBTRESULT IN A REVERSAL OF THE ENTIRE ACCOUNT OUT OF BAD DEBT. REINSTATEMENTOF THE PATIENT ACCOUNT RECEIVABLE, AND ANY NEGOTIATED DIFFERENCE IN THEFULL AMOUNT OF THE ACCOUNT AND THE PAYMENT MADE IS WRITTEN OFF TOCONTRACTUAL ALLOWANCE, PATIENTS WHO MAY OUALIFY FOR CHARITY CARE BUT DONOT APPLY CANNOT BE

| PART III, LINE 3: | EXPLANATION: MANAGEMENT CONTINUALLY MONITORS AND ADJUSTS THEALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS ASSOCIATED WITH CREDIT RISK.THE CORPORATION'S ABILITY TO COLLECT OUTSTANDING RECEIVABLES IS CRITICALTO ITS RESULTS OF OPERATIONS AND CASH FLOWS. TO PROVIDE FOR ACCOUNTSRECEIVABLE THAT COULD BECOME UNCOLLECTIBLE IN THE FUTURE, THE CORPORATIONESTABLISHES AN ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS TO REDUCE THE |
|-------------------|---|
| | CARRYINGVALUE OF SUCH RECEIVABLES TO THEIR ESTIMATED NET REALIZABLE VALUE. THEPRIMARY UNCERTAINTY OF SUCH ALLOWANCES LIES WITH UNINSURED PATIENTRECEIVABLES AND DEDUCTIBLES, CO-PAYMENTS OR OTHER AMOUNTS DUE FROMINDIVIDUAL PATIENTS.THE CORPORATION HAS AN |
| | ESTABLISHED PROCESS TO DETERMINE THE ADEQUACY OFTHE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS THAT RELIES ON A NUMBER OFANALYTICAL TOOLS AND BENCHMARKS TO ARRIVE AT A REASONABLE ALLOWANCE. NOSINGLE STATISTIC OR MEASUREMENT DETERMINES THE ADEQUACY OF |
| | THE ALLOWANCEFOR UNCOLLECTIBLE ACCOUNTS. SOME OF THE ANALYTICAL TOOLS THAT THECORPORATION UTILIZES INCLUDE, BUT ARE NOT LIMITED TO, HISTORICAL CASHCOLLECTION EXPERIENCE BY PAYOR, REVENUE TRENDS BY PAYOR CLASSIFICATION ANDAGED ACCOUNTS FROM DATE |
| | OF SERVICE BY PAYOR. ACCOUNTS RECEIVABLE AREWRITTEN OFF AFTER COLLECTION EFFORTS HAVE |

Explanation

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Form and Line Reference

BEEN FOLLOWED IN ACCORDANCE WITHTHE CORPORATION'S POLICIES. PART III, LINE 4: THE CORPORATION HAS AN ESTABLISHED PROCESS TO DETERMINE THE ADEQUACY OF THE ALLOWANCE

FOR UNCOLLECTIBLE ACCOUNTS THAT RELIES ON A NUMBER OF ANALYTICAL TOOLS AND BENCHMARKS TO ARRIVE AT A REASONABLE ALLOWANCE. NO SINGLE STATISTIC OR MEASUREMENT DETERMINES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS. SOME OF THE ANALYTICAL TOOLS THAT THE CORPORATION UTILIZES INCLUDE, BUT ARE NOT LIMITED TO, HISTORICAL CASH COLLECTION

EXPERIENCE BY PAYOR, REVENUE TRENDS BY PAYOR CLASSIFICATION AND AGED ACCOUNTS FROM

DATE OF SERVICE BY PAYOR. ACCOUNTS RECEIVABLE ARE WRITTEN OFF AFTER COLLECTION EFFORTS HAVE BEEN FOLLOWED IN ACCORDANCE WITH THE CORPORATION'S POLICIES.

| Form and Line Reference | Explanation |
|-------------------------|--|
| PART III, LINE 8: | NEARLY ONE HALF OF THE CORPORATION'S PATIENT REVENUES ARE DERIVED FROM SERVICES PROVIDED TO MEDICARE BENEFICIARIES. IN TURN, PAYMENTS RECEIVED FROM THE FEDERAL GOVERNMENT FELL SHORT OF THE COST TO PROVIDE SUCH SERVICES BY MORE THAN \$1 MILLION. MEDICARE RECIPIENTS RELY HEAVILY ON ARH FOR CARE, AND IN MANY OF THE COMMUNITIES IT SERVES, ARH IS THE LONE PROVIDER OF ACUTE HOSPITAL CARE. THE CORPORATION CONSIDERS ITS PARTICIPATION IN THE MEDICARE PROGRAM AND THE ASSOCIATED LOSSES RESULTING THEREOF AS AN ESSENTIAL COMPONENT OF COMMUNITY BENEFIT. ACCORDINGLY, WE DEEM THAT \$1,313,307 (OR 100%) OF THE AMOUNT REPORTED ON SCHEDULE H, PART III, LINE 7 BE TREATED AS A COMMUNITY RENEFIT |

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PART III, LINE 9B:

THE PROVISIONS IN THE WRITTEN DEBT COLLECTION POLICY ARE THAT CHARITY AND FINANCIAL ASSISTANCE APPLICATIONS ARE VALID FOR 6 MONTHS. AFTER THAT TIME, THE PATIENT MUST REAPPLY AND PRESENT CURRENT FINANCIAL DOCUMENTS AS NECESSARY.

| PART VI, LINE 2: | IN ADDITION TO THE COMMUNITY HEALTH NEEDS ASSESSMENT THAT IS CONDUCTED BY ARH EVERY THREE YEARS AND REPORTED ELSEWHERE IN THIS DOCUMENT, ARH ALSO CONTINUALLY ASSESSES COMMUNITY NEEDS IN OTHER FORMS AS WELL. THE NEEDS OF THE COMMUNITIES THAT ARH SERVES THROUGHOUT EASTERN KENTUCKY AND SOUTHERN WEST VIRGINIA ARE ASSESSED BY FOLLOWING EMERGING MEDICAL PRACTICE NEEDS AS A WHOLE ACROSS THE NATION AND SPECIFICALLY IN THE APPALACHIAN REGION. THE HEALTH NEEDS ARE EXAMINED BY LOOKING AT HEALTH STATISTICS AND DISEASE PREVALENCE COMPARED TO SERVICE/PHYSICIAN AVAILABILITY. PATIENT AND COMMUNITY SURVEYS ARE ALSO REGULARLY CONDUCTED TO ASSESS CONSUMER PERCEIVED NEEDS. LOCAL ADVISORY COUNCILS (LACS) ALSO EXIST IN EACH OF ARH'S HOSPITAL COMMUNITIES. THE COUNCILS ARE COMPRISED OF LOCAL CITIZENS WHO VOLUNTEER TO HELP ARH IMPROVE THE HEALTH OF ITS COMMUNITIES THROUGH REGULAR MEETINGS THAT DISCUSS COMMUNITY HEALTH ISSUES AND HELP ARH IDENTIFY AND ADDRESS THEM. MEMBERS ALSO ADVISE ARH ABOUT IMPROVEMENTS NEEDED AND COMMUNITY PERCEPTIONS OF ARH FACILITIES AND THESE INDIVIDUALS SERVE AS EXCELLENT AMBASSADORS FOR ARH AND ITS SERVICES. THESE INDIVIDUALS HAVE DEMONSTRATED THEIR LEADERSHIP IN LOCAL CIVIC AFFAIRS AND REFLECT A CROSS SECTION OF THE COMMUNITY. QUARTERLY, ONE REPRESENTATIVE FROM EACH OF THESE LACS MEETS TO DISCUSS COMMON ISSUES ACROSS THE SYSTEM AT A REGIONAL ADVISORY COUNCIL MEETING. FROM THIS GROUP OF REPRESENTATIVES, ONE MEMBER IS SELECTED TO ALSO SERVE ON THE HEALTH SYSTEM'S BOARD OF TRUSTEES. |
|------------------|--|
| PART VI, LINE 3: | UNDER ARH'S FINANCIAL ASSISTANCE PROGRAM AND POLICY, EACH PATIENT WITHOUT MEDICAL COVERAGE FOR RENDERED SERVICES IS OFFERED A 40% DISCOUNT OF GROSS CHARGES AT TIME OF SERVICE. IF THE PATIENT EXTENDS PAYMENT AT TIME OF SERVICE THEY ARE GIVEN ANOTHER 10% DISCOUNT, MAKING THEIR LIABILITY 50% OF GROSS CHARGES. ALL OF THESE DISCOUNTS ARE APPLIED AT TIME OF CHARGE AND BILLED AFTER THE DISCOUNT IS TAKEN. IF SAID PATIENT IS UNABLE TO MEET THE FINANCIAL OBLIGATIONS FOR SERVICE, THEY ARE EDUCATED AND SCREENED FOR POTENTIAL FEDERAL AND/OR STATE ASSISTANCE PROGRAMS. BY DOING THIS. THE PATIENT IS |

Explanation

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Form and Line Reference

DISCOUNT, MAKING THEIR LIABILITY 50% OF GROSS CHARGES. ALL OF THESE DISCOUNTS ARE
APPLIED AT TIME OF CHARGE AND BILLED AFTER THE DISCOUNT IS TAKEN. IF SAID PATIENT IS UNABLE
TO MEET THE FINANCIAL OBLIGATIONS FOR SERVICE, THEY ARE EDUCATED AND SCREENED FOR
POTENTIAL FEDERAL AND/OR STATE ASSISTANCE PROGRAMS. BY DOING THIS, THE PATIENT IS
REVIEWED AND EDUCATED BY ON-SITE FINANCIAL COUNSELORS AND/OR ELIGIBILITY AGENCY TO GET
THE INDIVIDUAL PLACED IN A PROGRAM. BASED ON INCOME AND FAMILY STATUS, THE PATIENT IS
SCREENED IN CONJUNCTION WITH THE FEDERAL AND STATE POVERTY GUIDELINES. AT THIS TIME, ALL
APPLICATIONS ARE COMPLETED WITH THE ASSISTANCE OF ARH PERSONNEL AND SUBMITTED FOR

THE INDIVIDUAL PLACED IN A PROGRAM. BASED ON INCOME AND FAMILY STATUS, THE PATIENT IS SCREENED IN CONJUNCTION WITH THE FEDERAL AND STATE POVERTY GUIDELINES. AT THIS TIME, ALL APPLICATIONS ARE COMPLETED WITH THE ASSISTANCE OF ARH PERSONNEL AND SUBMITTED FOR APPROVAL. IN THE EVENT AN AGENCY REQUIRES THE PATIENT/GUARANTOR TO APPLY IN PERSON, THE INDIVIDUAL IS ASKED TO MAKE AN APPOINTMENT WITH THAT AGENCY AND FILE THEIR COMPLETED DOCUMENTS. IF THE RESPONSIBLE PARTY IS NOT ELIGIBLE FOR FEDERAL OR STATE ASSISTANCE, THEY ARE ADDITIONALLY SCREENED BY ARH FOR ELIGIBILITY INTO OUR INTERNAL SLIDING FEE SCHEDULE CHARITY PROGRAM FOR ADDITIONAL DISCOUNTS UP TO 100%OF GROSS CHARGES. IF THE PATIENT IS HELD RESPONSIBLE, ADDITIONAL EFFORTS TO ASSIST THE PATIENT ARE OFFERED BY OFFERING REASONABLE PAYMENT PLANS AND DEFERRED PAYMENTS. IN THE EVENT THE PATIENT/GUARANTOR DOES NOT MAKE A REASONABLE EFFORT TO COMPLETE NECESSARY DOCUMENTATION TO APPLY OR BECOME ELIGIBLE FOR A FINANCIAL ASSISTANCE PROGRAM, THEY ARE THEN STILL GIVEN THE INITIAL 40% DISCOUNT AND MOVED THROUGH THE NORMAL COLLECTION PROCESS.

| Torni and Line Reference | Explanation | | | | |
|--------------------------|---|--|--|--|--|
| PART VI, LINE 4: | THE RURAL SERVICE AREA COVERED BY ARH IN EASTERN KENTUCKY AND SOUTHERN WEST VIRGINIA INCLUDES MORE THAN 20 COUNTIES. THIS REGION IS FRAUGHT WITH SOME OF THE HIGHEST CHRONIC HEALTH PREVALENCE RATES IN THE COUNTRY FOR LUNG CANCER, DIABETES, AND HEART DISEASE. TO COMPOUND THESE PROBLEMS, MOST OF ARH'S FACILITIES ARE LOCATED IN AREAS THAT ARE AT LEAST PARTIALLY CLASSIFIED AS MEDICALLY UNDERSERVED AREAS AND HEALTH PROFESSIONAL SHORTAGE AREAS BY THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES. IN ADDITION, THE AREAS SERVED BY ARH ALSO FACE UNEMPLOYMENT RATES THAT ARE SUBSTANTIALLY HIGHER THAN STATE AND NATIONAL AVERAGES AND A HIGHER NUMBER OF CITIZENS IN THESE AREAS RANK BELOW THE NATIONAL POVERTY LEVEL. FOR MORE THAN 60 YEARS, ARH HAS CARRIED A HEAVY LOAD IN CARING FOR THIS POPULATION. IN FISCAL YEAR 2021, ARH PROVIDED CLOSE TO \$6 MILLION IN UNCOMPENSATED CARE AND DURING THAT SAME FISCAL YEAR, 80 PERCENT OF THE CHARGES THAT OCCURRED WERE FOR MEDICARE AND MEDICAID PATIENTS. | | | | |
| PART VI, LINE 5: | TODAY APPALACHIAN REGIONAL HEALTHCARE CONTINUES ITS MISSION IN THE MOUNTAINS BY OFFERING RESIDENTS OF EASTERN KENTUCKY AND SOUTHERN WEST VIRGINIA A LOCAL OPTION FOR QUALITY HEALTHCARE SERVICES. ARH HOLDS STEADFAST TO THE MISSION TO, "IMPROVE HEALTH AND PROMOTE WELL-BEING OF ALL THE PEOPLE IN CENTRAL APPALACHIA IN PARTNERSHIP WITH OUR COMMUNITIES." ARH HAS EVOLVED INTO AN INTEGRATED HEALTHCARE DELIVERY SYSTEM SERVING MORE THAN 320,000 RESIDENTS AND EMPLOYING OVER 6,000 PEOPLE ACROSS EASTERN KENTUCKY AND SOUTHERN WEST VIRGINIA WITH HOSPITALS, CLINICS, HOME HEALTH AGENCIES, PHARMACIES AND HOME DURABLE MEDICAL EQUIPMENT STORES. IN FISCAL YEAR 2020, ARH'S NINE HOSPITALS RANGE IN SIZE FROM CRITICAL-ACCESS FACILITIES TO THE SYSTEM'S FLAGSHIP REGIONAL MEDICAL CENTER WITH 358-LICENSED BEDS IN HAZARD, KENTUCKY, ARH IS THE LARGEST PROVIDER OF CARE AND SINGLE LARGEST EMPLOYER IN SOUTHEASTERN KENTUCKY AND THE THIRD LARGEST PRIVATE EMPLOYER IN SOUTHERN WEST VIRGINIA, AND IS CONSISTENTLY RECOGNIZED FOR ITS MEDICAL EXCELLENCE. WHILE PROVIDING THIS REGION WITH QUALITY HEALTHCARE, ARH REINVESTS ANY | | | | |

Explanation

EARNINGS BACK INTO OPERATIONS TO FURTHER THE SYSTEM'S EFFORTS IN IMPROVING AND ACCESSING HEALTHCARE SERVICES FOR THE REGION. CREATED TO ADDRESS THE UNMET HEALTH NEEDS OF AN UNDERSERVED REGION, ARH LEADERSHIP AND STAFF MEMBERS REALIZE THAT SERVING THIS POPULATION IS ABOUT MORE THAN JUST ADDRESSING THE HEALTH NEEDS, IT IS ALSO ABOUT

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Form and Line Reference

PREVENTING CHRONIC DISEASES, THROUGH PARTNERSHIPS WITH AREA SCHOOLS, BUSINESSES, ORGANIZATIONS AND HEALTH DEPARTMENTS, ARH IS ONE OF THE PRIMARY SOURCES FOR HEALTH EDUCATION AND DISEASE PREVENTION IN EACH COMMUNITY AND PARTNERS WITH ALL OF THESE VARIOUS COMMUNITY ENTITIES TO FURTHER THESE EFFORTS. ARH SPONSORS MANY COMMUNITY-WIDE WELLNESS EVENTS THROUGHOUT ITS SERVICE AREAS, INCLUDING HEALTH FAIRS AND VARIOUS SUPPORT GROUPS. EACH YEAR, ARH PROVIDES FREE OR DISCOUNTED HEALTH SCREENINGS FOR COLORECTAL, BREAST, AND PROSTATE CANCERS AS WELL AS ROUTINE BLOOD PRESSURE.

EDUCATION NEWSLETTERS THAT ARE MAILED DIRECTLY TO RESIDENTS' HOMES.

CHOLESTEROL, GLUCOSE, AND BODY MASS INDEX (BMI) SCREENINGS IN EFFORTS TO PREVENT THE ONSET OF ILLNESSES OR CATCH MEDICAL CONDITIONS BEFORE THEY BECOME LIFE THREATENING. ARH ALSO ACTIVELY UTILIZES ALL FORMS OF MEDIA TO PROMOTE WELLNESS AND EDUCATE THE PUBLIC ON THE SIGNS AND SYMPTOMS OF MANY COMMON HEALTH CONDITIONS. THIS INCLUDES HEALTH

| Form and Line Reference | Explanation |
|-------------------------|--|
| PART VI, LINE 6: | DURING FISCAL YEAR 2021, ARH'S SERVICES WERE MAINLY ORGANIZED AROUND ITS 9 HOSPITAL SPECIFIC COMMUNITIES ACROSS EASTERN KENTUCKY AND SOUTHERN WEST VIRGINIA. IN EACH OF THESE COMMUNITIES A HOSPITAL EXISTS ALONG WITH A COMPLIMENTARY ARRANGEMENT OF OTHER ARH SERVICES WHICH MAY INCLUDE CLINICS, HOME HEALTH AGENCIES, PHARMACIES, AND/OR HOME DURABLE MEDICAL EQUIPMENT STORES. AT THE SYSTEM-LEVEL VARIOUS HEALTH PROMOTION ACTIVITIES ARE ORGANIZED AND PROMOTED ACROSS THE FACILITIES, INCLUDING THE INTRODUCTION OF NEW SERVICE LINES AND NEW TECHNOLOGY. HOWEVER, IN EACH OF ARH'S 9 COMMUNITIES, VARIOUS COMMUNITY OUTREACH PROGRAMS ARE ALSO UNDERWAY AND AGGRESSIVELY ADDRESSING THE HEALTH CONCERNS OF THAT PARTICULAR AREA WHILE STRONG COMMUNITY COLLABORATION IS BEING DEVELOPED. FROM SENIOR CITIZEN WELLNESS PROGRAMS TO PATIENT ASSISTANCE VIA A CANCER NAVIGATOR. ARH'S COMMUNITIES ARE REAPING THE BENEFITS OF SUCCESSFUL COMMUNITY |

990 Schedule H. Supplemental Information

OUTREACH.

Software ID: Software Version:

EIN: 52-0795508

Name: APPALACHIAN REGIONAL HEALTHCARE

| Form 99 | 00 Schedule H, Part V Section A. Hos | oital | Facil | ities | | | | | | | |
|----------------------------------|--|-------------------|-------------------|--------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------------|
| (list in o smallest How ma | A. Hospital Facilities rder of size from largest to see instructions) ny hospital facilities did the | Licensed hospital | General medical & | Children's hospita | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | | |
| organiza 9 | ition operate during the tax year? | <u> </u> | | ît al | <u>5</u> | hos | y | | | | |
| | | | surgical | | | pital | | | | | |
| Name, a state lice | ddress, primary website address, and ense number | | <u> </u> | | | | | | | Other (Describe) | Facility reporting group |
| 1 | HAZARD ARH REGIONAL MEDICAL CENTER 100 MEDICAL CENTER DRIVE HAZARD, KY 41701 | X | X | | X | | | X | | | A |
| 2 | BECKLEY ARH HOSPITAL 306 STANAFORD ROAD BECKLEY, WV 25801 | X | X | | | | | X | | | Α |
| 3 | HARLAN ARH HOSPITAL 81 BALL PARK ROAD HARLAN, KY 40831 | X | X | | | | | X | | | A |
| 4 | WHITESBURG ARH HOSPITAL 240 HOSPITAL ROAD WHITESBURG, KY 41858 | X | X | | | | | X | | | A |
| 5 | TUG VALLEY ARH REGIONAL MEDICAL CENTER 260 HOSPITAL DRIVE SOUTH WILLIAMSON, KY 41503 | X | X | | | | | X | | | A |

| Form 99 | Form 990 Schedule H, Part V Section A. Hospital Facilities | | | | | | | | | | |
|---|--|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|-----------------------------|
| (list in or smallest How mar organiza 9 Name, a state lice | A. Hospital Facilities rder of size from largest to —see instructions) ny hospital facilities did the tion operate during the tax year? ddress, primary website address, and ense number | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | Other (Describe) | Facility reporting group |
| 6 | MIDDLESBORO ARH HOSPITAL 3600 WEST CUMBERLAND AVENUE MIDDLESBORO, KY 40965 | X | X | | | | | X | | | A |
| 7 | MCDOWELL ARH HOSPITAL ROUTE 122 BOX 247 MCDOWELL, KY 41647 | X | X | | | X | | X | | | A |
| 8 | MORGAN COUNTY ARH HOSPITAL 476 LIBERTY ROAD WEST LIBERTY, KY 41472 | X | X | | | X | | X | | | A |
| 9 | SUMMERS COUNTY ARH HOSPITAL 115 SUMMERS HOSPITAL ROAD HINTON, WV 25951 | X | X | | | X | | X | | | A |

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

PART V. SECTION B

FACILITY REPORTING GROUP A

Form 990 Part V Section C Supplemental Information for Part V, Section B.

PART V, SECTION B

FACILITY REPORTING GROUP A

FACILITY REPORTING GROUP A CONSISTS

OF:

FACILITY 1: HAZARD ARH REGIONAL MEDICAL CENTER, - FACILITY 3: HARLAN ARH HOSPITAL, FACILITY 2: BECKLEY ARH HOSPITAL, - FACILITY 5: TUG VALLEY ARH REGIONAL MEDICAL CENTER, FACILITY 4: WHITESBURG ARH HOSPITAL, - FACILITY 6: MIDDLESBORO ARH HOSPITAL, - FACILITY 9:

8: MORGAN COUNTY ARH HOSPITAL, - FACILITY 7: MCDOWELL ARH HOSPITAL, - FACILITY 9:

SUMMERS COUNTY ARH HOSPITAL

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| | ation for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, , 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility ted by "Facility A," "Facility B," etc. |
|---|--|
| Form and Line Reference | Explanation |
| FACILITY REPORTING GROUP - A PART V, SECTION B, LINE 5: | A COMMUNITY STEERING COMMITTEE PROVIDED GUIDANCE OVER THE COMMUNITY HEALTH NEEDS ASSESSMENT PROCESS IN EACH OF ARH'S COMMUNITIES. THIS STEERING COMMITTEE WAS MADE UP OF REPRESENTATIVES FROM VARIOUS ORGANIZATIONS AND AGENCIES THROUGHOUT EACH HOSPITAL'S SERVICE AREA. IN PARTICULAR, SOME OF THE COMMITTEE MEMBERS REPRESENTED THE LOCAL HEALTH DEPARTMENT, SENIOR SERVICES, SCHOOL SYSTEM, SOCIAL SERVICE ORGANIZATIONS, AND EMERGENCY MANAGEMENT. THESE INDIVIDUALS ASSISTED WITH DISTRIBUTING SURVEYS AND ORGANIZING FOCUS GROUPS THROUGHOUT THE COMMUNITY ENSURING THAT VARIED COMMUNITY INTERESTS AND EXPERTISE WERE REPRESENTED. SPECIAL ATTENTION WAS PAID TO ENSURING THAT REPRESENTATION FROM THE PUBLIC HEALTH SECTOR WAS INCLUDED IN THIS ASSESSMENT PROCESS AND THAT THE SENIOR CITIZEN AND UNDERSERVED POPULATION WERE REPRESENTED. A COMPLETE LIST OF THE COMMUNITY STEERING COMMITTEE MEMBERS FOR EACH ARH FACILITY IS INCLUDED IN EACH ASSESSMENT'S FINAL REPORT. |
| FACILITY REPORTING GROUP - A PART V, SECTION B, LINE 11: | THE MOST RECENT COMMUNITY HEALTH NEEDS ASSESSMENT WAS COMPLETED BY ARH IN 2018-2019. THIS OFFERED A GOOD OPPORTUNITY TO EXAMINE PROGRESS MADE SINCE THE PREVIOUS CHNA PROCESS WHILE OUTLINING NEW STRATEGIES TO GUIDE ACTIVITIES, OUTREACH, AND AREAS OF IMPROVEMENT FOR RECENTLY IDENTIFIED NEEDS. ALL OF THE NEEDS IDENTIFIED DURING THIS PROCESS WERE REVIEWED AND PRIORITIZED BY EACH FACILITY. SOME NEEDS MAY NOT HAVE BEEN SELECTED AS A HIGH PRIORITY SINCE ANOTHER COMMUNITY AGENCY MAY ALREADY BE ADDRESSING THAT NEED AND REFERRALS JUST NEED TO BE MADE TO THAT PARTNER AGENCY. MEASURES WERE TAKEN TO ENSURE THAT EACH IDENTIFIED NEED WAS EITHER ADDRESSED TO SOME DEGREE BY ARH OR REFERRED TO OTHER APPROPRIATE COMMUNITY ENTITIES. BELOW ARE THE MAIN SYSTEM-WIDE NEEDS IDENTIFIED DURING ARH'S MOST RECENT CHNA. THESE AREAS ARE THE MAIN FOCUS OF THE HOSPITALS' ACTIVITIES: SUBSTANCE ABUSE (DRUGS, ALCOHOL, TOBACCO, AND VAPING)MENTAL HEALTH (SERVICES AND REDUCING STIGMA)OBESITY/DIABETES/PHYSICAL ACTIVITYCOMMUNICATION AND EDUCATIONTHE RESULTS FROM THE MOST RECENT CHNA IDENTIFIED THE NEED FOR ARH'S FACILITIES TO FOCUS ON PROVIDING MORE PREVENTIVE AND EDUCATIONAL SERVICES. FOR SOME COMMUNITIES, THIS ALSO MEANT FURTHER PUBLICIZING THE PREVENTIVE AND EDUCATIONAL SERVICES FOR SOME COMMUNITIES, THIS ALSO MEANT FURTHER PUBLICIZING THE PREVENTIVE AND EDUCATIONAL SERVICES INCLUDING MORE OF A FOCUS ON TOPICS SUCH AS VAPING AND MENTAL HEALTH ALONG WITH THE CHRONIC DISEASE ISSUES OF DIABETES AND HEART DISEASE. AN INCREASE IN THE AVAILABILITY OF SERVICES AND PROVIDERS TO ADDRESS THESE IDENTIFIED HEALTH ISSUES IS ALSO A PROMINENT NEED IN THE REGION, ESPECIALLY THE NEED TO ADD MORE MENTAL HEALTH PROVIDERS. ANOTHER NEED THAT WAS ALSO APPARENT WITH THE MOST RECENT CHNA RESULTS WAS THE NEED TO IMPROVE COMMUNICATIONS. THIS NEED RANGES FROM ENSURING THAT THERE IS FASTER COMMUNICATION REGARDING TEST RESULTS, IMPROVING COMMUNICATION TO THE PUBLIC ON ARH SERVICES AND ACTIVITIES VIA SOCIAL MEDIA, AND PROVIDING MORE PATIENT NAVIGATORS/ADVOCATES TO ASSIST PATIEN |

| | n 990 Schedule H, Part V Section D. Other Facilitie spital Facility | s That Are Not Licensed, Registered, or Similarly Recognized as |
|------------|--|---|
| Sec Fac | | icensed, Registered, or Similarly Recognized as a Hospital |
| (list | in order of size, from largest to smallest) | |
| How | many non-hospital health care facilities did the organiz | zation operate during the tax year? |
| Nan | ne and address | Type of Facility (describe) |
| 1 | 1 - HARLAN ARH HOSPITAL PSYCHIATRIC SERVICE 81 BALL PARK ROAD HARLAN, KY 40831 | PSYCH |
| 1 | 2 - ARH PSYCHIATRIC CENTER-HAZARD 102 MEDICAL CENTER DRIVE HAZARD, KY 41701 | PSYCH |
| 2 | 3 - ARH HAZARD FAMILY HEALTH SERVICES 200 MEDICAL CENTER DRIVE HAZARD, KY 417019466 | CLINIC |
| 3 | 4 - ARH DANIEL BOONE CLINIC - HARLAN 37 BALL PARK ROAD HARLAN, KY 408311701 | RURAL HEALTH CLINIC |
| 4 | 5 - ARH WHITESBURG SURGICAL CLINIC 214 HOSPITAL ROAD STE A WHITESBURG, KY 418587627 | CLINIC |
| 5 | 6 - ARH TUG VALLEY MEDICAL ASSOCIATES 306 HOSPITAL DRIVE SOUTH WILLIAMSON, KY 415034095 | RURAL HEALTH CLINIC |
| 6 | 7 - ARH MIDDLESBORO INTERNAL MEDICINE 3004 CUMBERLAND AVE SUITE 3 MIDDLESBORO, KY 409652343 | CLINIC |
| 7 | 8 - ARH WHITESBURG CLINIC 214 HOSPITAL ROAD WHITESBURG, KY 418587627 | RURAL HEALTH CLINIC |
| 8 | 9 - HAZARD ARH REGIONAL MEDICAL CENTER CLINI 200 MEDICAL CENTER DRIVE HAZARD, KY 41701 | PHARMACY |
| 9 | 10 - HARLAN ARH OUTPATIENT PHARMACY 37 BALL PARK ROAD HARLAN, KY 40831 | PHARMACY |
| 10 | 11 - HAZARD ARH HOME HEALTH AGENCY 100 AIRPORT GARDENS ROAD HAZARD, KY 41701 | HOME HEALTH |
| 11 | 12 - ARH WOMEN'S AND FAMILY HEALTH CARE HARLA 37 BALL PARK ROAD SUITE 201 HARLAN, KY 408311701 | CLINIC |
| 12 | 13 - ARH COMMUNITY PHARMACY 210 BLACK GOLD BLVD SUITE 104 HAZARD, KY 41701 | PHARMACY |
| 13 | 14 - ARH HAZARD HOMECARE STORE 200 MEDICAL CENTER DRIVE HAZARD, KY 41701 | HOME HEALTH CARE |
| 14 | 15 - ARH WILLIAMSON HOMECARE STORE 140 HOSPITAL DRIVE SOUTH WILLIAMSON, KY 41503 | HOME HEALTH CARE |
| | · | |

| | n 990 Schedule H, Part V Section D. Other Faciliti spital Facility | es That Are Not Licensed, Registered, or Similarly Recognized as |
|--|--|--|
| Sec Fac | | Licensed, Registered, or Similarly Recognized as a Hospital |
| (list | in order of size, from largest to smallest) | |
| How | nmany non-hospital health care facilities did the organ | ization operate during the tax year? |
| Nam | ne and address | Type of Facility (describe) |
| 16 | 16 - ARH MAN HOMECARE STORE ROUTE 99 BUFFALO CREEK ROAD KISTLER, WV 25628 | HOME HEALTH CARE |
| 1 | 17 - ARH HARLAN HOMECARE STORE 106 RAILROAD STREET SUITE 5 HARLAN, KY 40831 | HOME HEALTH CARE |
| 2 | 18 - ARH PRESCRIPTION DIVISION 306 HOSPITAL DRIVE SUITE 105 SOUTH WILLIAMSON, KY 41503 | PHARMACY |
| 3 | 19 - WHITESBURG ARH HOME HEALTH AGENCY 240 HOSPITAL ROAD WHITESBURG, KY 41858 | HOME HEALTH |
| 4 | 20 - ARH MORGAN COUNTY CLINIC 476 LIBERTY ROAD WEST LIBERTY, KY 414720579 | RURAL HEALTH CLINIC |
| 5 | 21 - BECKLEY ARH HOME HEALTH AGENCY 306 STANAFORD ROAD BECKLEY, WV 25801 | HOME HEALTH |
| 6 | 22 - MORGAN COUNTY ARH HOME HEALTH AGENCY 518 MAIN STREET WEST LIBERTY, KY 41472 | HOME HEALTH |
| 7 | 23 - ARH WOMEN'S AND FAMILY HEALTH CARE - TUG 26901 US HIGHWAY 119N BELFRY, KY 415147520 | RURAL HEALTH CLINIC |
| 8 | 24 - ARH TRI-CITY MEDICAL CENTER 18880 NORTH US 119 CUMBERLAND, KY 408238106 | RURAL HEALTH CLINIC |
| 9 | 25 - BECKLEY ARH PHARMACY 250 STANAFORD ROAD BECKLEY, WV 25801 | PHARMACY |
| 10 | 26 - MCDOWELL ARH HOME HEALTH AGENCY 8535 KY RT 122 MINNE, KY 41651 | HOME HEALTH |
| 11 | 27 - HARLAN ARH HOME HEALTH AGENCY 81 BALL PARK ROAD HARLAN, KY 40831 | HOME HEALTH |
| 12 | 28 - ARH SUMMERS COUNTY RURAL HEALTH CLINIC 115 SUMMERS HOSPITAL RD HINTON, WV 259510940 | RURAL HEALTH CLINIC |
| 13 | 29 - ARH BECKLEY HOMECARE STORE 260 STANAFORD ROAD BECKLEY, WV 25801 | HOME HEALTH CARE |
| 14 | 30 - WILLIAMSON ARH HOME HEALTH AGENCY 160 HOSPITAL DRIVE SOUTH WILLIAMSON, KY 41503 | HOME HEALTH |
| <u>, </u> | <u> </u> | ' |

| | n 990 Schedule H, Part V Section D. Other Facilities spital Facility | That Are Not Licensed, Registered, or Similarly Recognized as |
|------------|---|---|
| Sec Fac | | ensed, Registered, or Similarly Recognized as a Hospital |
| (list | in order of size, from largest to smallest) | |
| How | many non-hospital health care facilities did the organiza | tion operate during the tax year? |
| Nan | ne and address | Type of Facility (describe) |
| 31 | 31 - PIKEVILLE BRANCH-ARH PIKE CO HOME HEALT 247 SOUTH MAYO TRAIL PIKEVILLE, KY 41502 | HOME HEALTH |
| 1 | 32 - ARH MCDOWELL PROFESSIONAL CLINIC 9879 KY RT 122 MCDOWELL, KY 416476042 | RURAL HEALTH CLINIC |
| 2 | 33 - ARH WEST LIBERTY HOMECARE STORE 522 PRESTONSBURG STREET WEST LIBERTY, KY 41472 | HOME HEALTH CARE |
| 3 | 34 - WHITESBURG ARH PHARMACY 240 HOSPITAL ROAD WHITESBURG, KY 41858 | PHARMACY |
| 4 | 35 - ARH MAYKING HOMECARE STORE 240 HOSPITAL ROAD WHITESBURG, KY 41858 | HOME HEALTH CARE |
| 5 | 36 - ARH MCDOWELL HOMECARE STORE 8535 KY RT 122 MINNE, KY 41651 | HOME HEALTH CARE |
| 6 | 37 - MIDDLESBORO ARH PHARMACY 3600 WEST CUMBERLAND AVENUE MIDDLESBORO, KY 40965 | PHARMACY |
| 7 | 38 - MIDDLESBORO ARH HOME HEALTH AGENCY 1916 CUMBERLAND AVENUE MIDDLESBORO, KY 40965 | HOME HEALTH |
| 8 | 39 - ARH MIDDLESBORO HOMECARE STORE 1916 CUMBERLAND AVENUE MIDDLESBORO, KY 40965 | HOME HEALTH CARE |
| 9 | 40 - ARH SPECIALTY PHARMACY 200 MEDICAL CENTER DR HAZARD, KY 41701 | PHARMACY |
| 10 | 41 - ARH HINTON HOMECARE STORE 1500 TERRACE STREET HINTON, WV 25951 | HOME HEALTH CARE |
| 11 | 42 - ARH FAMILY CARE WAYLAND 2662 KING COLEMAN HWY WAYLAND, KY 416669998 | PRIMARY CARE CLINIC |
| 12 | 43 - ARH FAMILY CARE - WHEELWRIGHT 30 KY RT 306 BYPRO, KY 416129706 | PRIMARY CARE CLINIC |
| 13 | 44 - JENKINS ARH FAMILY CARE 9480 HIGHWAY 805 JENKINS, KY 415378182 | PRIMARY CARE CLINIC |
| 14 | 45 - ARH BARIATRIC CENTER 210 BLACK GOLD BOULEVARD SUITE 102 HAZARD, KY 417012620 | CLINIC |
| <u> </u> | | 1 |

| | n 990 Schedule H, Part V Section D. Other Facilities spital Facility | That Are Not Licensed, Registered, or Similarly Recognized as |
|------------|---|---|
| Sec Fac | | ensed, Registered, or Similarly Recognized as a Hospital |
| (list | in order of size, from largest to smallest) | |
| How | many non-hospital health care facilities did the organiza | ation operate during the tax year? |
| Nan | ne and address | Type of Facility (describe) |
| 46 | 46 - ARH SYSTEM CENTER-HAZARD 100 AIRPORT GARDENS ROAD HAZARD, KY 41701 | SUPPORT |
| 1 | 47 - ARH SYSTEM CENTER-LEXINGTON 2260 EXECUTIVE DR SUITE 400 LEXINGTON, KY 40505 | SUPPORT |
| | 48 - ARH SYSTEM CENTER-LEXINGTON JORDAN BUIL 1218 SOUTH BROADWAY LEXINGTON, KY 40504 | SUPPORT |
| 3 | 49 - ARH SYSTEM CENTER-SOUTH WILLIAMSON 260 HOSPITAL DRIVE SOUTH WILLIAMSON, KY 41503 | SUPPORT |
| | 50 - ARH REGIONAL DISTRIBUTION CENTER 26901 US HIGHWAY 119N BELFRY, KY 41514 | SUPPORT |
| 5 | 51 - DME WAREHOUSE 26901 US HIGHWAY 119N BELFRY, KY 41514 | SUPPORT |
| 6 | 52 - ARH SOUTHERN WEST VIRGINIA CLINIC 250 STANAFORD ROAD BECKLEY, WV 258013140 | CLINIC |
| 7 | 53 - MIDDLESBORO ARH PHYSICIAN CLINIC 3602 WEST CUMBERLAND AVE MIDDLESBORO, KY 409652614 | CLINIC |
| 8 | 54 - ARH WOMEN'S AND FAMILY HEALTH CARE - MID 2004 CUMBERLAND AVE MIDDLESBORO, KY 409652614 | CLINIC |
| 9 | 55 - ARH CARDIOLOGY & ASSOC - HAZARD 200 MEDICAL CENTER DR STE 1J HAZARD, KY 417019477 | CLINIC |
| 10 | 56 - ARH DERMATOLOGY 210 BLACK GOLD BLVD SUITE 211 HAZARD, KY 41701 | CLINIC |
| 11 | 57 - ARH CARDIOLOGY ASSOCIATES - BECKLEY 1256 N EISENHOWER DR BECKLEY, WV 258013120 | CLINIC |
| 12 | 58 - BECKLEY ARH PRIMARY CARE 250 STANAFORD ROAD STE 104 BECKLEY, WV 258013140 | CLINIC |
| 13 | 59 - BECKLEY ARH UROLOGY CLINIC 407 CARRIAGE DR BECKLEY, WV 258013120 | CLINIC |
| 14 | 60 - ARH SPECIALTY ASSOCIATES - TUG VALLEY 306 HOSPITAL DR STE 100 SOUTH WILLIAMSON, KY 415034095 | CLINIC |
| | | • |

| | Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility | | | | | |
|------------|---|--|--|--|--|--|
| Sec Fac | | sed, Registered, or Similarly Recognized as a Hospital | | | | |
| (list | in order of size, from largest to smallest) | | | | | |
| How | many non-hospital health care facilities did the organization | on operate during the tax year? | | | | |
| Nam | ne and address | Type of Facility (describe) | | | | |
| 61 | 61 - ARH SPECIALTY ASSOCIATES - WHITESBURG 214 HOSPITAL DR STE B WHITESBURG, KY 418587627 | CLINIC | | | | |
| 1 | 62 - ARH CARDIOLOGY ASSOCIATES - WHITESBURG 226 MEDICAL PLAZA LN STE C WHITESBURG, KY 418587425 | CLINIC | | | | |
| 2 | 63 - ARH CARDIOLOGY ASSOCIATES - TUG VALLEY 306 HOSPITAL DR STE 202 SOUTH WILLIAMSON, KY 415034095 | CLINIC | | | | |
| 3 | 64 - ARH DERMATOLOGY MIDDLESBORO 2145 US HIGHWAY 25E MIDDLESBORO, KY 409651874 | CLINIC | | | | |
| 4 | 65 - ARH OAK HILL PRIMARY CARE CENTER 223 MAPLE AVE OAK HILL, WV 259013475 | CLINIC | | | | |
| 5 | 66 - ARH SPECIALTY ASSOCIATES - HAZARD 200 MEDICAL CENTER DR STE MULTIPLE SUIT HAZARD, KY 417019422 | CLINIC | | | | |
| 6 | 67 - ARH PENNINGTON GAP CLINIC 121 STACY DR PENNINGTON GAP, VA 242779998 | CLINIC | | | | |
| 7 | 68 - BECKLEY ARH MEDICAL MALL 1256 N EISENHOWER DR BECKLEY, WV 258013120 | CLINIC | | | | |
| 8 | 69 - SUMMERS CO ARH FAMILY CARE CLINIC 197 PLEASANT ST HINTON, WV 259512540 | CLINIC | | | | |
| 9 | 70 - MIDDLESBORO ARH HEMATOLOYONCOLOGY CLINI 3602 W CUMBERLAND AVE MIDDLESBORO, KY 409652614 | CLINIC | | | | |
| 10 | 71 - MORGAN COUNTY ARH FAMILY HEALTH 1084 HWY 7 WEST LIBERTY, KY 414727146 | CLINIC | | | | |
| 11 | 72 - ARH PRIMARY CARE - BECKLEY 250 STANAFORD ROAD BECKLEY, WV 25801 | CLINIC | | | | |
| 12 | 73 - HAZARD MEDICAL MALL 210 BLACK GOLD BLVD STE 102 HAZARD, KY 41701 | MEDSPA | | | | |
| 13 | 74 - ARH BECKLEY REJUVENATION CENTER 1256 N EISENHOWER DRIVE BECKLEY, WV 25801 | MEDSPA | | | | |
| 14 | 75 - ARH MIDDLESBORO REJUVENATION CENTER 2145 US HIGHWAY 25E MIDDLESBORO, KY 40965 | MEDSPA | | | | |

| | n 990 Schedule H, Part V Section D. Other Facil ospital Facility | ities That Are Not Licensed, Registered, or Similarly Recognized a |
|-------|---|--|
| | ction D. Other Health Care Facilities That Are No cility | ot Licensed, Registered, or Similarly Recognized as a Hospital |
| (list | in order of size, from largest to smallest) | |
| Hov | v many non-hospital health care facilities did the org | anization operate during the tax year? |
| Nar | ne and address | Type of Facility (describe) |
| 76 | 76 - ARH BECKLEY GASTROENTEROLOGY 429 CARRIAGE DRIVE BECKLEY, WV 25801 | CLINIC |
| 1 | 77 - ARH BECKLEY ONCOLOGY 250 STANAFORD ROAD BECKLEY, WV 25801 | CLINIC |
| 2 | 78 - ARH HAZARD FAMILY CLINIC 181 ROY CAMPBELL DRIVE HAZARD, KY 41701 | CLINIC |
| 3 | 79 - ARH FAMILY HEALTH LACKEY 77 MILLARD ALLEN DR LACKEY, KY 41643 | CLINIC |
| 4 | 80 - ARH FAMILY HEALTH PHARMACY 1084 HWY 7 SUITE 3 WEST LIBERTY, KY 41472 | PHARMACY |
| 5 | 81 - ARH HAZARD PHARMACY 181 ROY CAMPBELL DRIVE HAZARD, KY 41701 | PHARMACY |
| 6 | 82 - ARH PAIN AND HEADACHE MEDICINE 200 MEDICAL CENTER DRIVE HAZARD, KY 41701 | CLINIC |
| 7 | 83 - ARH RETAIL PHARMACY 4845 KY RTE 321 PRESTONSBURG, KY 41653 | PHARMACY |

efile GRAPHIC print - DO NOT PROCESS As Filed Data
Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

(Form 990)

Department of the

Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Governments and Individuals in the United States
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

► Attach to Form 990. ► Go to <u>www.irs.qov/Form990</u> for the latest information. OMB No. 1545-0047

2020

DLN: 93493095004192

Open to Public Inspection

| Internal Revenue Service | | | | | | | |
|--|------------------------|------------------------------------|--|--|---|--|---------------------------------------|
| Name of the organization APPALACHIAN REGIONAL HEALTI | HCARE | | | | | Employer identific | cation number |
| Daniel Tofano | | and Assistance | | | | 52-0795508 | |
| | | | | ALCO CONTRACTOR OF THE STREET | . f th | | |
| Does the organization mai the selection criteria used | | | | | | e, and | ☐ Yes ☑ No |
| 2 Describe in Part IV the org | anization's procedur | res for monitoring the u | se of grant funds in the U | nited States. | | | |
| | | | and Domestic Governme ditional space is needed. | ents. Complete if the o | rganization answered "Yes" | on Form 990, Part IV, line | 21, for any recipient |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| (1) See Additional Data | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
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| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| 2 Enter total number of sect3 Enter total number of other | | - | | | | | 6 |
| For Paperwork Reduction Act Notice | ce, see the Instructio | ns for Form 990. | | Cat. No. 5005 | 5P | Sch | nedule I (Form 990) 2020 |

| Schedule I (Form 990) 2020 Part III Grants and Other Assistance to Part III can be duplicated if additional and the second seco | | ls. Complete if the orga | nization answered "Yes" | on Forr | m 990, Part IV, line 22. | Page 2 |
|--|--------------------------|---------------------------------|-------------------------|---------|---|---------------------------------------|
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount cash gran | | | (e) Method of valuation FMV, appraisal, oth | (f) Description of noncash assistance |
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |

(7)

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Part IV

Return Reference

Explanation

Schedule I (Form 990) 2020

Additional Data

DEVELOPMENT PO BOX 1059 HAZARD, KY 41702 ONE HARLAN COUNTY

81 BALL PARK RD

HARLAN, KY 40831

Software ID: **Software Version:**

EIN: 52-0795508

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance | |
|--|------------|--------------------------------------|-----------------------------|--|---|---|------------------------------------|--|
| PERRY CO ECONOMIC | 47-3338245 | GOVT | 20,000 | | | | SUPPORT ONGOING | |

| or government | | п аррпсавте | grant | assistance | other) |
|-------------------|------------|-------------|--------|------------|--------|
| PERRY CO ECONOMIC | 47-3338245 | GOVT | 20,000 | | |

GOVT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (b) FIN (d) Amount of cash (e) Amount of non- (f) Method of valuation (a) Name and address of (c) IRC section

81-1027395

40,000

Name: APPALACHIAN REGIONAL HEALTHCARE

OPERATIONS

OPERATIONS

SUPPORT ONGOING

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 61-6001218 501(C)(3) 98.477 UNIVERSITY OF KENTUCKY SUPPORT ONGOING STURGILL PHILANTHROPY OPERATIONS

BUILDING LEXINGTON, KY 40506 56-2472701 501(C)(3) 15.000l LEXINGTON CANCER

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LEXINGTON, KY 40502

SUPPORT ONGOING FOUNDATION OPERATIONS 15014 COLLEGE WAY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government RT ONGOING

| PO BOX 2789 CHARLESTON, WV 25330 | | | | | OPERATI |
|-------------------------------------|------------|------|-------|--|---------|
| WV CHAMBER OF COMMERCE | 55-0306990 | GOVT | 5,000 | | SUPPOR |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WHITESBURG, KY 41858

TIONS 10.000 SUPPORT ONGOING COWAN COMMUNITY ACTION 61-1396831 501(C)(3) OPERATIONS 81 STURGILL BR PO BOX 268

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 501(C)(3) 20.0001 FLOYD COUNTY BOARD OF 61-6001347 SUPPORT ONGOING EDUCATION OPERATIONS 442 KY ROUTE 550

EASTERN, KY 41622

| efil | le GRAPHIC pr | int - DO NOT PROCESS | As Filed Data | a - | DLN: 93 | 49309 | 5004 | 192 |
|------------|--|--|--------------------|---|-------------------------|---------|--------|------|
| Sch | nedule J | Co | ompensati | ion Information | 0 | MB No. | 1545-0 | 0047 |
| (Fori | m 990) | For certain Office | 2020 | | | | | |
| Denar | tment of the Treasury | ▶ Go to www.irs.aa | | to Form 990. instructions and the latest infori | mation. | Open | | |
| Intern | al Revenue Service | | | | | Insp | ectio | n |
| | me of the organiza ALACHIAN REGIONA | | | | Employer identifica | tion nu | ımber | |
| | | | | | 52-0795508 | | | |
| Pa | rt I Questi | ons Regarding Compensa | tion | | | | 1 | |
| 1 a | | | | f the following to or for a person liste y relevant information regarding the | | | Yes | No_ |
| | First-class | s or charter travel | | Housing allowance or residence for | personal use | | | |
| | | companions | | Payments for business use of perso | | | | |
| | | nification and gross-up payment | s 📙 | Health or social club dues or initiati | | | | |
| | ☐ Discretion | nary spending account | Ш | Personal services (e.g., maid, chau | ffeur, chef) | | | |
| b | | | | follow a written policy regarding pay ve? If "No," complete Part III to expl | | 1b | | |
| 2 | | | | or allowing expenses incurred by all | | 2 | | |
| | directors, truste | es, officers, including the CEO/E | executive Director | r, regarding the items checked on Lii | ne la? | | | |
| 3 | organization's C | EO/Éxecutive Director. Check al | I that apply. Do r | ed to establish the compensation of t not check any boxes for methods CEO/Executive Director, but explain | | | | |
| | ☑ Compensa | ation committee | | Written employment contract | | | | |
| | | ent compensation consultant | <u>~</u> | Compensation survey or study | | | | |
| | ☐ Form 990 | of other organizations | \checkmark | Approval by the board or compensa | ation committee | | | |
| 4 | During the year related organiza | | 990, Part VII, Se | ction A, line 1a, with respect to the f | iling organization or a | | | |
| а | Receive a sever | ance payment or change-of-con | trol payment? . | | | 4a | | No |
| b | | · · | | ified retirement plan? | | 4b | Yes | |
| c | | | | nsation arrangement? Dicable amounts for each item in Par | | 4c | | No |
| | Only 501(c)(3 |), 501(c)(4), and 501(c)(29) | organizations | must complete lines 5-9 | | | | |
| 5 | For persons liste | | n A, line 1a, did | the organization pay or accrue any | | | | |
| а | The organization | 1? | | | | 5a | | No |
| b | | anization? | | | | 5b | | No |
| 6 | | ed on Form 990, Part VII, Sectio ontingent on the net earnings of | | the organization pay or accrue any | | | | |
| а | The organization | n? | | | | 6a | Yes | |
| b | | | | | | 6b | | No |
| | · · | 6a or 6b, describe in Part III. | | | | | | |
| 7 | | | | the organization provide any nonfixe rt III | | 7 | | No |
| 8 | subject to the in | nitial contract exception describe | ed in Regulations | red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," d | | 8 | | No |
| 9 | | | | presumption procedure described in | | 9 | | |
| For F | Panerwork Redu | iction Act Notice, see the Ins | tructions for Fo | orm 990. Cat. No. ! | 50053T Schedule | l (Forn | 1 990) | 2020 |

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

| For each individual whose compensation must be reported on Schedule J, reported instructions, on row (ii). Do not list any individuals that are not listed on Form Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the i | 990, | Part VII. | | | | | | vidual. | |
|--|------|---|------------------------------------|--------------|--------------------------|---------------------------------|------------|--|--|
| (A) Name and Title | | (B) Break | kdown of W-2 and/o compensation | or 1099-MISC | and other | (D) Nontaxable benefits | columns | Compensation in | |
| | | (i) Base (ii) (iii) Other reportable compensation | | | deferred compensation | | (B)(i)-(D) | column (B) reported as deferred on prior Form 990 | |
| See Additional Data Table | | | | | | | | | |
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Evalanation

| Return Reference | Explanation |
|------------------|--|
| PART I, LINE 4B | ARH PROVIDES SENIOR EXECUTIVES A CONTRIBUTION OF SEVEN (7) PERCENT OF PAY (SUBJECT TO DOLLAR CAP) INTO THE TOP HAT 457(B) RETIREMENT PLAN, |
| | IF THE EXECUTIVE SIGNS A NON-COMPETE AGREEMENT. THE CONTRIBUTION AND EARNINGS ARE TAX DEFERRED UNTIL ASSETS ARE DISTRIBUTED OR |
| | WITHDRAWN. THE MAXIMUM CONTRIBUTION IS SUBJECT TO THE IRS COMPENSATION CAP, WHICH ALLOWS A CONTRIBUTION OF UP TO \$19,500 IN 2020. THIS |
| | CONTRIBUTION TOTAL IS AN AGGREGATE TOTAL REGARDLESS OF WHETHER ARH OR THE EXECUTIVE MAKES THE CONTRIBUTION. CONTRIBUTION TO THE 457 |
| | (B) DOES NOT AFFECT THE AMOUNTS THE EXECUTIVE MIGHT CONTRIBUTE TO THE 403(B) THRIFT PLAN. THE EXECUTIVE MAY CONTRIBUTE HIS/HER OWN MONEY |
| | TO THE PLAN PRE-TAX, TO THE EXTENT THE IRS CAPS ALLOW ROOM AFTER ARH'S CONTRIBUTION. CATCH UP CONTRIBUTIONS ARE ALLOWED WITHIN IRS |
| | LIMITS IN THE LAST THREE YEARS PRIOR TO RETIREMENT (AND, IF 7% OF PAY EXCEEDS THE REGULAR DOLLAR CAP, ARH MAY USE THE BALANCE OF THE 7% TO |

FUND UP THE CATCH UP LIMIT). BENEFITS ARE SUBJECT TO SOCIAL SECURITY AND MEDICARE TAXES AS THEY ACCRUE. THE FUNDS ARE INVESTED AS DIRECTED BY THE EXECUTIVE, BUT THE ACCOUNT REMAINS A GENERAL ASSET OF ARH. IF ARH BECOMES INSOLVENT, THE EXECUTIVE WILL BE AN UNSECURED CREDITOR AND WILL HAVE NO PREFERRED CLAIM TO ANY ASSETS. TO RECEIVE THE ARH CREDIT TO THE 457(B) PLAN, THE EXECUTIVE MUST SIGN A NON-COMPETE, CONFIDENTIALITY, ETC. AGREEMENT RESTRICTING WORK FOR A COMPETING ORGANIZATION FOR TWO (2) YEARS POST TERMINATION. IF THE FUNDING OF THE 457(B), INCLUDING ANY CATCH UP PROVISIONS, IS LESS THAN 7% OF BASE PAY, THEN ARH WILL CONTRIBUTE THE REMAINDER TO A 457(F) PLAN. INDIVIDUALS PARTICIPATING IN THE 457(F) PLAN AND THE RESPECTIVE EMPLOYER CONTRIBUTIONS FOR EACH INCLUDE: JOE GROSSMAN \$22,500 AND MARIA BRAMAN \$112.

PART I. LINE 6 THE COMPENSATION AND CONTRACTS COMMITTEE OF THE RELATED ORGANIZATION (ARH) BOARD OF TRUSTEES ADOPTED A SHORT-TERM INCENTIVE COMPENSATION PROGRAM FOR EXECUTIVES IN SEPTEMBER 2002. THE PROGRAM ESTABLISHED INCENTIVES FOR ACHIEVING SYSTEM AND COMMUNITY OBJECTIVES FOR EXECUTIVE LEADERSHIP BY INTEGRATING THE PERFORMANCE MANAGEMENT AND EXECUTIVE COMPENSATION SYSTEMS. THE INCENTIVE THRESHOLDS HAVE BEEN MODIFIED ACROSS TIME TO REFLECT INCREASED PERFORMANCE EXPECTATIONS AS IDENTIFIED IN THE SYSTEM'S STRATEGIC. BUDGET AND OPERATIONS PLAN. THE INCENTIVE AWARDS PROVIDE ADDITIONAL CASH COMPENSATION AS A PERCENTAGE OF BASE SALARY IN RELATION TO LEVELS OF ACHIEVEMENT. THESE ACHIEVEMENT LEVELS RANGE FROM THRESHOLD (LOWEST), TO TARGET (10% ABOVE THE THRESHOLD), AND MAXIMUM (HIGHEST AND 20% ABOVE THE THRESHOLD) AND VARY BASED UPON EXECUTIVE LEVEL. THE EXECUTIVE INCENTIVE PLAN WILL BE ADMINISTERED IN ACCORDANCE WITH THE FOLLOWING GUIDELINES: A. OBJECTIVES AND TARGETS ARE SET THROUGH THE STRATEGIC PLANNING, BUDGETING AND PERFORMANCE MANAGEMENT PROCESSES, B. SYSTEM MARGIN AND CASH BUDGET THRESHOLDS MUST BE MET BEFORE INDIVIDUAL AWARDS WILL BE CONSIDERED. C. AWARDS WILL BE CONSIDERED AS HAVING BEEN EARNED UPON AFFIRMATION BASED ON AUDITED FINANCIAL RESULTS AND ACTUAL

Schedule J (Form 990) 2020

Boturn Boforonco

OPERATING PERFORMANCE. D. THE PRESIDENT AND CEO WILL RECOMMEND PAYMENT OF INDIVIDUAL AWARDS, IF ANY, TO THE COMPENSATION AND CONTRACTS COMMITTEE FOR CONSIDERATION. E. THE COMPENSATION AND CONTRACTS COMMITTEE MAY ACCEPT, REJECT, OR MODIFY THE PRESIDENT AND CEO'S RECOMMENDATION.

Page 3

Additional Data

(A) Name and Title

1JOSEPH L GROSSMAN

PRESIDENT/CEO (TERM ENDED 5/21)

ORTHOPEDIC SURGEON

3ADNAN M BHOPALWALA

1TODD JAROSZ

2DONNIE R STACY

ONCOLOGIST

CARDIOLOGIST

5JAMEEL BUTT

4CHAD E BRASHEAR

GENERAL SURGEON

GENERAL SURGEON

6MARIA BRAMAN

7DANNY M HARRIS

8HOLLIE P HARRIS

9BESSIE ELLEN WRIGHT

VP AND CHIEF NURSING

PRESIDENT/CEO

10PAUL V MILES

COO/VP OPERATIONS

TREASURER

OFFIC

CMO/VP MEDICAL AFFAIRS

(ii)

(i)

(i)

(i)

(ii)

(i)

(ii)

(i)

(ii)

(i)

(ii)

(i)

(ii)

(i) Base Compensation

744,684

902,291

775,984

771,783

766,708

717,721

281,760

267,822

220,137

151,548

268,439

Software ID: **Software Version:**

(B) Breakdown of W-2 and/or 1099-MISC compensation

Bonus & incentive

compensation

EIN: 52-0795508

(iii)

Other reportable

compensation

2,496

1,087

2,454

577

1,732

3,671

(C) Retirement and

other deferred

compensation

42,500

19,500

4,765

19,500

19,500

19,500

18,186

32,521

16,767

41,803

(D) Nontaxable

benefits

21,101

29,680

29,680

29,680

9,275

9,275

29,680

19,478

19,478

29,680

(E) Total of columns

(B)(i)-(D)

997,681

951,471

810,429

801,463

795,483

746,496

398,222

349,866

324,465

225,631

407,056

(F) Compensation in

column (B)

reported as deferred on

prior Form 990

Name: APPALACHIAN REGIONAL HEALTHCARE

| Form 990, | , Schedule J | , Part II - Officers | , Directors, | Trustees, | Key Employees | and Highest Compe | ensated Employe | ees |
|-----------|--------------|----------------------|--------------|-----------|---------------|-------------------|-----------------|-----|

186,900

66,195

61,404

51,752

36,106

63,463

| m 990, | Schedule J | Part II - | Officers, | Directors, | Trustees, | Kev Emplo | vees, and | d Hiahest (| Compensat | ed Employe | ees |
|--------|------------|-----------|-----------|------------|-----------|-----------|-----------|-------------|-----------|------------|-----|

| m 990, Schedule J | , Part II - Officers, Director | rs, Trustees, Key Emplo | yees, and Highest Con | npensated Employees | |
|-------------------|--------------------------------|-------------------------|-----------------------|---------------------|--|
| | | | | , | |

DLN: 93493095004192 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Open to Public ▶ Attach to Form 990. Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** APPALACHIAN REGIONAL HEALTHCARE 52-0795508 Part I **Bond Issues** (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On (i) Pool behalf of financing issuer Yes No Yes No Yes No CITY OF HAZARD KY 61-6001839 07-01-2021 70.075.000 HEALTHCARE REVENUE BOND Х Χ Χ Part ${f I}$ **Proceeds** С D Α 2 3 70,075,000 5 6 7 873,823 8 9 10 58,638,837 11 10.562.340 12 13 Yes Yes No Yes Yes No No No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Were the bonds issued as part of an advance refunding issue of taxable 15 Χ 16 Χ Does the organization maintain adequate books and records to support the final allocation of 17 Χ **Private Business Use** Part 🏻 Δ В C D Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Χ Are there any lease arrangements that may result in private business use of bond-financed Χ Cat. No. 50193E Schedule K (Form 990) 2020 For Paperwork Reduction Act Notice, see the Instructions for Form 990.

b

6

8a

Part IV

b

C

Arbitrage

Page **2**

D

Schedule K (Form 990) 2020

No

Yes

Χ

Χ

В

No

Yes

C

No

Yes

Χ

Are there any research agreements that may result in private business use of bond-financed C Х If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property?

Α

No

Χ

Χ

Yes

Χ

Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government

Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply? Exception to rebate?

hedge with respect to the bond issue?

If "Yes" to line 2c, provide in Part VI the date the rebate Is the bond issue a variable rate issue?

Was the hedge superintegrated? Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

requirements of section 148? . . .

Were gross proceeds invested in a guaranteed investment contract

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2020

(GIC)?

Part V

| A | A |
|--------|--------|
| Yes No | Yes No |

Χ

No

Yes

Yes

Χ

В

No

Yes

Yes

No

No

Yes

Nο

Page 3

No

D

D

Nο

Yes

Yes

Was the regulatory safe harbor for establishing the fair market value of Were any gross proceeds invested beyond an available temporary period?

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

| efile GRAPHIC | C print - DO N | OT PROCES | S As | Filed Data - | | | | | DL | .N: 93 | 4930 | 9500 |)4192 |
|--|--|--|---|-----------------------------------|--------------------------------|--------------------|-------------|---------|---------|-----------------|-----------------|---------------|---------|
| Schedule L | | Tran | sactio | ons with li | ntereste | d Persor | าร | | | OI | MB No. | 1545 | -0047 |
| (Form 990 or 990 | -EZ) ► Comple | ete if the org | anization | answered "Yes | s" on Form 9 | 90, Part IV, li | nes 2 | 5a, 2 | 25b, 26 | 5, | 20 | 17 | U |
| | | 27, 28a, | | 28c, or Form 99 ach to Form 99 | | | 10b. | | | | 4 U | | U |
| Department of the Trea | , | Go to <u>www.i</u> | | orm990 for inst | | | forma | tion. | | | Open t | | |
| Internal Revenue Servi | | | | | | | le. | | | | Insp ation n | | |
| Name of the orga APPALACHIAN REGI | | | | | | | = 1 | пріо | уег іає | епинса | ition n | umbe | er |
| _ | | | | | | == | | | 5508 | | | | |
| | ss Benefit Tra | , | | . , . , . | | • | | _ | | | | | |
| Complete if the organization answ (a) Name of disqualified person | | | (b) Relationship between disqualified person ar | | | | | escript | | | | | |
| | | | | | organization | | | tr | ansacti | on | Ye | es | No |
| | | | | | | | | | | | | | |
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| - | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2 Enter the ar | mount of tax incu | rred by the or | ganization | managers or dis | qualified perso | ons during the | year u | ınder | section | ı | • | | |
| 4958 | nount of tax, if a | ny on line ? | | mbursed by the s | rganization | | | | | \$ —— \$ | | | |
| 3 Linter the ar | mount of tax, if a | ily, oil lille 2, a | above, ren | induised by the t | ngamzation . | | • | | | → — | | | |
| Com | ans to and/or nplete if the orga orted an amount | nization answe | ered "Yes" | on Form 990-EZ | , Part V, line 3 | 38a, or Form 99 | 90, Pai | rt IV, | line 26 | ; or if | the org | anizat | tion |
| (a) Name of | (b) Relationship | (c) Purpose | (d) Loa | n to or from the | (e) Original | | (g) | | | h) | |) Writ | |
| interested person | with organization | n of loan | org | ganization? | principal amount | due | defa | ult? | Appro | ved by rd or | ag | reem | ent? |
| | | | | | | | | | 1 | nittee? | | | |
| | | | То | From | | | Yes | No | Yes | No | Yes | l | No |
| | | - | | | | | | | | | | | |
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| Total . | | | | | ▶ \$ | | | | | | | | |
| Part IIII Gra | nts or Assista | nce Benefit | ting Inte | rested Perso | ns. | | | | | | | | |
| | plete if the org | ganızatıon an b) Relationshi | | | 990, Part IV, of assistance | 1 | · c · · · · | | | (-) D. | | c | |
| (a) Name of inter | | nterested perso | | | or assistance | (d) Type (| JI 4551 | Stant | . | (e) Pu | rpose o | 1 4551 | stance |
| | | organizat | | | | | | | | | | | |
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| For Paperwork Red | uction Act Notice. | see the Instru | ctions for I | Form 990 or 990-l | =7. C: | at. No. 50056A | | Sci | adula I | (Form | 990 or | 990-1 | FZ) 202 |

| (=, | between interested person and the organization | transaction | (-,, | o organiz reven | f ation's |
|----------------|--|-------------|--|-----------------------|--------------|
| | | | | Yes | No |
| (1) GREG COUCH | PRINCIPAL OWNER OF MERIDIAN WEALTH | , | INVESTMENT COMPANY THAT MANAGES ARH RETIREMENT PORTFOLIO | | No |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

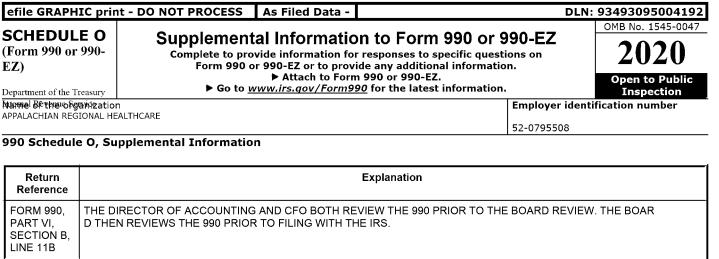
Part V **Supplemental Information**

Explanation

Schedule L (Form 990 or 990-EZ) 2020

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference



| Reference | Explanation |
|------------|--|
| FORM 990, | A SECURE WEBSITE IS PROVIDED TO OFFICERS AND TRUSTEES FOR ANNUAL DISCLOSURES, AND IS MONIT |
| PART VI, | ORED REGULARLY BY THE VICE PRESIDENT OF LEGAL AFFAIRS AND THE CORPORATE COMPLIANCE OFFICER |
| SECTION B, | S. POTENTIAL CONFLICTS OF INTEREST ARE REPORTED DIRECTLY TO THE CHAIRMAN OF THE BOARD. TRU |
| LINE 12C | STEES IDENTIFIED AS HAVING A CONFLICT OF INTEREST IN A PARTICULAR MATTER BEFORE THE BOARD |
| | MAY NOT PARTICIPATE IN THE BOARD'S DECISION-MAKING PROCESS. FAILURE TO DISCLOSE IS SUBJECT |
| | TO DISCIPLINE, INCLUDING CENSURE, AND IN SOME CASES, REMOVAL FROM THE BOARD. EMPLOYEE OFF |
| | I ICERS ARE SUBJECT TO DISCIPLINE IN ACCORDANCE WITH THE CORPORATION'S HUMAN RESOURCE POLICI |

ES AND THE ARH CODE OF BUSINESS AND PROFESSIONAL CONDUCT.

Explanation

| Return Reference | Explanation |
|--|---|
| FORM 990, PART VI, SECTION B, LINE 15 | APPALACHIAN REGIONAL HEALTHCARE, INC.'S (ARH) BOARD SETS COMPENSATION LEVELS FOR PRESIDENT /CEO AND OTHER ARH EXECUTIVES AND KEY EMPLOYEES THROUGH ITS COMPENSATION AND CONTRACTS COM MITTEE. THE BOARD CONTRACTS WITH A CONSULTING FIRM TO REVIEW THE MARKET FOR THE POSITIONS ON THE SYSTEM OPERATING COUNCIL WHO MAKES RECOMMENDATIONS ON THE SALARY RANGES AND ASSESSE S THE COMPETITIVENESS OF THE SALARIES. WITH THAT INFORMATION, THE COMPENSATION AND CONTRAC TS COMMITTEE SETS THE RANGES AND THE PRESIDENT'S COMPENSATION. THE BOARD REVIEWS AND RATIF IES COMPENSATION AMOUNTS. THE CONSULTING FIRM FOLLOWS UP WITH A LETTER ATTESTING TO THE RE ASONABLENESS OF COMPENSATION. |

Return Explanation
Reference

| FORM 990, | WHILE ARH HAS NOT YET ADOPTED A POLICY OF SHARING ITS FINANCIAL STATEMENTS WITH THE PUBLIC |
|------------|--|
| PART VI, | , IT DOES PROVIDE FINANCIAL INFORMATION THROUGH THE FORM 990 AND ALSO PROVIDES CERTAIN FIN |
| SECTION C, | ANCIAL INFORMATION IN OTHER PUBLIC DOCUMENTS, INCLUDING ITS PERIODIC REPORTS TO THE COMMUN |
| LINE 19 | TITIES IT SERVES. |

Return Explanation
Reference

| FORM 990, | PROFESSIONAL FEES - PHYSICIANS: PROGRAM SERVICE EXPENSES 28,772,140. MANAGEMENT AND GENERA |
|-----------|--|
| PART IX, | L EXPENSES 1,053,405. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 29,825,545. OUTSIDE SERVICES: |
| LINE 11G | PROGRAM SERVICE EXPENSES 28,495,729. MANAGEMENT AND GENERAL EXPENSES 16,536,161. FUNDRAIS |
| | ING EXPENSES 0. TOTAL EXPENSES 45,031,890. SECURITY SERVICES: PROGRAM SERVICE EXPENSES 2,3 |
| | 69,438. MANAGEMENT AND GENERAL EXPENSES 5,109. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 2,37 |
| | 4,547. |

990 Schedule O, Supplemental Information

Return

| Reference | |
|-----------|--|
| | NET PERIODIC PENSION GAIN 737,984. HIGHLANDS ACQUISITION -590,331. CHANGE IN PENSION PLAN ASSET AND OBLIGATION 53,532,274. |
| LINE 9: | |

Explanation

990 Schedule O, Supplemental Information

Return Explanation

Reference

| FORM 990, | THE PROCESS FOR OVERSEEING AND SELECTING INDEPENDENT AUDITORS HAS NOT CHANGED FROM THE PRI |
|-----------|--|
| PART XII, | OR YEAR. PRIOR TO THE START OF THE AUDIT, THE VICE PRESIDENT OF FINANCE MEETS WITH THE IND |
| LINE 2C: | EPENDENT AUDITORS. AT THE CONCLUSION OF THE AUDIT, THE FINANCE COMMITTEE MEETS WITH THE IN |
| | DEPENDENT AUDITORS FOR PRESENTATION OF THE FINANCIAL STATEMENTS. THE INDEPENDENT AUDITORS |
| | ARE SELECTED WHEN DEEM NECESSARY BY MANAGEMENT THROUGH A FORMAL "REQUEST FOR PROPOSAL" (RF |
| | P) PROCESS. |

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE R**

As Filed Data -

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

DLN: 93493095004192 OMB No. 1545-0047

Open to Public Inspection

| Name of the organization | |
|---------------------------------|--|
| APPALACHIAN REGIONAL HEALTHCARE | |
| | |

(Form 990)

Department of the Treasury

Internal Revenue Service

Part I

Employer identification number

52-0795508

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity | | |
|---|---|---|----------------------------|--|--|-----------------------------|----------------------------|
| (1) HAZARD ARH IMAGING CENTER LLC 210 BLACK GOLD BLVD HAZARD, KY 41701 27-0755457 | MEDICAL IMAGING SERVICES | КҮ | 896 | 8,093,943 | APPALACHIAN REGIONAL HEA INC | LTHCARE | _ |
| (2) CUMBERLAND VALLEY ARH CANCER CENTER LLC 2260 EXECUTIVE DRIVE LEXINGTON, KY 40606 | HEALTH CARE | KY | | | APPALACHIAN REGIONAL HEA INC | LTHCARE | |
| | | | | | | | - |
| | | | | | | | - |
| | | | | | | | - |
| Part II Identification of Related Tax-Exempt Organization | ns. Complete if the org | anization answered | "Yes" on Form 99 | 00, Part IV, line 34 | l because it had one or | more | |
| related tax-exempt organizations during the tax year. (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | | Section (13) con enti | 512(b) ntrolled ity? |
| (1)THE ARH FOUNDATION FOR HEALTHIER COMMUNITIES INC 100 AIRPORT GARDENS RD HAZARD, KY 41701 20-4840007 | CARRYING OUT FUNDRAISING AND CHARITABLE ACTIVITIES FOR ARH | KY | 501(C)(3) | LINE 7 | APPALACHIAN REGIONAL HEALTHCARE INC | Yes | No |
| (2)ARH MARY BRECKINRIDGE 2260 EXECUTIVE DR | HEALTH CARE | KY | 501(C)(3) | LINE 3 | APPALACHIAN REGIONAL HEALTHCARE INC | Yes | |
| LEXINGTON, KY 40505 45-2696517 | | 101 | | | | ļ., | |
| (3)ARH TUG VALLEY HEALTH SERVICES INC 2260 EXECUTIVE DR LEXINGTON, KY 40505 | HEALTH CARE | кү | 501(C)(3) | LINE 3 | APPALACHIAN REGIONAL HEALTHCARE INC | Yes | |
| 82-2577178 | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| For Paperwork Reduction Act Notice, see the Instructions for Form | 990. | Cat. No. 5013! | bΥ | | Schedule R (Form | 990) 20 | 120 |

| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominan income(relate unrelated, excluded fror tax under sections 512 | d, total income m | | Disprop | h) ortionate ations? | (i) Code V-Ul amount i box 20 o Schedule k (Form 106 | BI Ger n ma = pa -1 | (j) neral or anaging artner? | (k) Percen owners | itage |
|--|---|---------------------------------|---|--|--|-------------------------------------|----------------------|---------|----------------------------|---|------------------------------|---------------------------------------|---------------------------------------|--------------------------------------|
| | | | | | | | | Yes | No | | | s No | | |
|) WHITESBURG PHYSICIAN OFFICE BLDG LLC 60 EXECUTIVE DRIVE KINGTON, KY 40505 -3022080 | | PHYSICIAN OFFICE BUILDING | KY | | EXCLUDED | 69,420 | 456,610 | | No | | Ye | es | 28.1 | .30 % |
| | | | | | | | | | | | | | | |
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| because it had one or more related o | organizations treated | | on or tr | | the tax year | · | | es" on | | 990, Par | | | | |
| | | as a corporati | | ust during Dir | (d) ect controlling | | (f) Share of tota | | (g) are of en year assets | d-of- F | (h) ercenta | age | (i) Section ! (13) con entit | 512(l trolle ty? |
| because it had one or more related ((a) Name, address, and EIN of | organizations treated (b) | as a corporati | (c) Legal domicile e or foreig | ust during Dir | (d) ect controlling entity | (e) Type of entity (C corp, S corp, | (f) Share of tota | | (g) are of en year | d-of- F | (h) ercenta | age hip | (i) Section ! (13) con | 512(l ntrolle |
| because it had one or more related (a) Name, address, and EIN of related organization organizations treated (b) Primary activity OFFICE BUILDING | as a corporati | (c) Legal domicile e or foreig country) | ust during Dir | (d) ect controlling entity | (e) Type of entity (C corp, S corp, | (f) Share of tota | | (g) are of en year | d-of- F | (h) ercenta wnersh | age hip | (i) Section ! (13) con entit | 512(l ntrolle ty? No |
| because it had one or more related (a) Name, address, and EIN of related organization 1) RH REGIONAL MEDICAL CENTER PROFESSIONAL OFFICE DILDING CO-OWNERS COUNCIL 260 EXECUTIVE DRIVE EXINGTON, KY 40504 | organizations treated (b) Primary activity OFFICE BUILDING | as a corporati | (c) Legal domicile e or foreig country) | ust during Dir | (d) ect controlling entity | (e) Type of entity (C corp, S corp, | (f) Share of tota | | (g) are of en year | d-of- F | (h) ercenta wnersh | age hip | (i) Section ! (13) con entit | 512(l ntrolle ty? No |
| because it had one or more related ((a) Name, address, and EIN of related organization 1) RH REGIONAL MEDICAL CENTER PROFESSIONAL OFFICE | organizations treated (b) Primary activity OFFICE BUILDING | as a corporati | (c) Legal domicile e or foreig country) | ust during Dir | (d) ect controlling entity | (e) Type of entity (C corp, S corp, | (f) Share of tota | | (g) are of en year | d-of- F | (h) ercenta wnersh | age hip | (i) Section ! (13) con entit | 512(l ntrolle ty? No |
| because it had one or more related (a) Name, address, and EIN of related organization 1) RH REGIONAL MEDICAL CENTER PROFESSIONAL OFFICE DILDING CO-OWNERS COUNCIL 260 EXECUTIVE DRIVE EXINGTON, KY 40504 | organizations treated (b) Primary activity OFFICE BUILDING | as a corporati | (c) Legal domicile e or foreig country) | ust during Dir | (d) ect controlling entity | (e) Type of entity (C corp, S corp, | (f) Share of tota | | (g) are of en year | d-of- F | (h) ercenta wnersh | age hip | (i) Section ! (13) con entit | 512(l ntrolle ty? No |
| because it had one or more related (a) Name, address, and EIN of related organization 1) RH REGIONAL MEDICAL CENTER PROFESSIONAL OFFICE DILDING CO-OWNERS COUNCIL 260 EXECUTIVE DRIVE EXINGTON, KY 40504 | organizations treated (b) Primary activity OFFICE BUILDING | as a corporati | (c) Legal domicile e or foreig country) | ust during Dir | (d) ect controlling entity | (e) Type of entity (C corp, S corp, | (f) Share of tota | | (g) are of en year | d-of- F | (h) ercenta wnersh | age hip | (i) Section ! (13) con entit | 512(l ntrolle ty? No |

| Schedule R (Form 990) 2020 | | | | | | | | | | | | |
|---|------------|-----|----|--|--|--|--|--|--|--|--|--|
| Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. | | | | | | | | | | | | |
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | | | | | | | | |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | | | | | | | | | | |
| a Receipt of (i) interest, (ii)annuities, (iii) royalties, or (iv) rent from a controlled entity | 1a | | No | | | | | | | | | |
| b Gift, grant, or capital contribution to related organization(s) | 1 b | | No | | | | | | | | | |
| c Gift, grant, or capital contribution from related organization(s) | 1c | | No | | | | | | | | | |
| d Loans or loan guarantees to or for related organization(s) | 1 d | | No | | | | | | | | | |
| e Loans or loan guarantees by related organization(s) | 1e | | No | | | | | | | | | |
| f Dividends from related organization(s) | 1f | | No | | | | | | | | | |
| g Sale of assets to related organization(s) | 1 g | | No | | | | | | | | | |
| h Purchase of assets from related organization(s) | 1h | | No | | | | | | | | | |
| i Exchange of assets with related organization(s) | 1 i | | No | | | | | | | | | |
| j Lease of facilities, equipment, or other assets to related organization(s) | 1 j | | No | | | | | | | | | |
| k Lease of facilities, equipment, or other assets from related organization(s) | 1k | | No | | | | | | | | | |
| l Performance of services or membership or fundraising solicitations for related organization(s) | 11 | Yes | | | | | | | | | | |
| m Performance of services or membership or fundraising solicitations by related organization(s) | 1m | | No | | | | | | | | | |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | | No | | | | | | | | | |
| o Sharing of paid employees with related organization(s) | 10 | Yes | | | | | | | | | | |
| p Reimbursement paid to related organization(s) for expenses | 1 p | | No | | | | | | | | | |
| q Reimbursement paid by related organization(s) for expenses | 1 q | Yes | | | | | | | | | | |
| r Other transfer of cash or property to related organization(s) | 1r | | No | | | | | | | | | |
| s Other transfer of cash or property from related organization(s) | 1 s | | No | | | | | | | | | |

| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | No | | |
|---------------|---|---|------------------------|---------------------------------|-----------------|-----|----|--|--|
| ı | Performance of services or membership or fundraising solicitations for related organization(s) | | | | 11 Y | res | | | |
| m | Performance of services or membership or fundraising solicitations by related organization(s) | | | | 1m | | No | | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | No | | |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 Y | res | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1 p | | No | | |
| | Reimbursement paid by related organization(s) for expenses | | | | 1q Y | res | | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | | No | | |
| s | Other transfer of cash or property from related organization(s) | | | | 1s | | No | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this li | ne, including covered r | elationships and tra | nsaction thresholds. | | | | | |
| | (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining am | amount involved | | | | |
| (1) AF | FOUNDATION FOR HEALTHIER COMMUNITIES | Q | 525,240 | ALLOCATED COSTS | | | | | |
| | | | | | | | | | |
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| | | | 1 | I | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | domicile | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | 10 | (e) e all partners section 501(c)(3) ganizations? | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproprtiona allocations? | ľ | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | | , | (k) Percentage ownership |
|--|--------------------------------|----------|---|-----|---|------------------------------------|--|---|----|---|-----------|-----|---------------------------------------|
| | | | 314) | Yes | No | | | Yes | No | | Yes | No | |
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| chedule R (Form 990) 2020 | | | | | | | | | |
|--|-------------------|-------------|--|--|--|--|--|--|--|
| Part VII | Supplemental Info | Information | | | | | | | |
| Provide additional information for responses to questions on Schedule R. (see instructions). | | | | | | | | | |
| Return Reference | | Explanation | | | | | | | |
| | | | | | | | | | |