# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

2017

DLN: 93493319046528 OMB No 1545-0047

Form 990

		foundations)						
-	ment of the Treasu Il Revenue Service	Do not enter social security numbers on this form as  ► Information about Form 990 and its instructions is at			C	Open to Public Inspection		
<u>Δ</u> Fα	or the 2017 c	lendar year, or tax year beginning 01-01-2017 ,and ending:	2-31-2017					
<b>B</b> Chee	ck if applicable dress change me change	C Name of organization DELAWARE ELECTRIC COOPERATIVE INC		D Employe 51-0011		ication number		
	tial return	Doing business as						
	al return/terminated			E Telephone number				
	nended return plication pending	Number and street (or P O box if mail is not delivered to street address) Roo PO BOX 600	om/suite	(302) 34	9-3105			
	,	City or town, state or province, country, and ZIP or foreign postal code			7 5100			
		GREENWOOD, DE 199500600		<b>G</b> Gross rec	eipts \$ 1	64,188,501		
		F Name and address of principal officer	H(a) Is	this a group reti	urn for			
		WILLIAM J WELLS PO BOX 600		ibordinates?		□Yes 🗹 No		
		GREENWOOD, DE 199500600		e all subordinate cluded?	es.	☐ Yes ☐No		
I lax	x-exempt status	501(c)(3) <b>✓</b> 501(c) (12) <b>◄</b> (insert no ) ☐ 4947(a)(1) or ☐	1	"No," attach a li	,	,		
J W	ebsite:► WW	W DELAWARE COOP	H(c) G	roup exemption i	number	<b>&gt;</b>		
<b>K</b> Forn	n of organization	☑ Corporation ☐ Trust ☐ Association ☐ Other ▶	<b>L</b> Year of f	ormation 1936	<b>M</b> State	of legal domicile DE		
Pa	rt I Sum	mary		1				
		cribe the organization's mission or most significant activities EFFECTIVE DISTRIBUTION OF ELECTRICITY TO THE MEMBERS OF DE	c					
ıce	<u>JAIL AND</u>	EFFECTIVE DISTRIBUTION OF ELECTRICITY TO THE MEMBERS OF DE						
nar								
Governance	Check the	s box $lacktriangle$ If the organization discontinued its operations or disposed	of more than	25% of its net as	catc			
		of voting members of the governing body (Part VI, line 1a)			3	11		
<b>≫</b> 5 √	4 Number o	of independent voting members of the governing body (Part VI, line 1	)		4	11		
ıtıe		nber of individuals employed in calendar year 2017 (Part V, line 2a)			5	154		
Activities &		nber of volunteers (estimate if necessary)			6			
⋖		elated business revenue from Part VIII, column (C), line 12			7a	0		
	<b>b</b> Net unrel	ated business taxable income from Form 990-T, line 34	· · · ·	 D: V	7b			
	8 Contribut	ions and grants (Part VIII, line 1h)		Prior Year		Current Year		
Ę		service revenue (Part VIII, line 2g)		166,457,5	61	163,030,455		
Ravenue				171,4	_	200,000,100		
~	_	·			101	-10,218		
_	10 Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d ) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)				-10,218 909,838		
ш.	10 Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d )	.2)	927,3 167,556,3	98			
	10 Investme 11 Other rev	nt income (Part VIII, column (A), lines 3, 4, and 7d ) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	.2)	927,3	98	909,838		
	<ul><li>10 Investme</li><li>11 Other rev</li><li>12 Total reve</li><li>13 Grants ar</li></ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) enue—add lines 8 through 11 (must equal Part VIII, column (A), line	.2)	927,3	98 69	909,838 163,930,075		
	<ul><li>10 Investme</li><li>11 Other rev</li><li>12 Total reve</li><li>13 Grants ar</li><li>14 Benefits p</li></ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) enue—add lines 8 through 11 (must equal Part VIII, column (A), line in the similar amounts paid (Part IX, column (A), lines 1–3)		927,3 167,556,3	98 69 49	909,838 163,930,075 0		
	<ul><li>10 Investme</li><li>11 Other rev</li><li>12 Total rev</li><li>13 Grants ar</li><li>14 Benefits p</li><li>15 Salaries,</li></ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) enue—add lines 8 through 11 (must equal Part VIII, column (A), line and similar amounts paid (Part IX, column (A), lines 1–3)		927,3 167,556,3 17,650,3	98 69 49	909,838 163,930,075 0 19,935,458		
	<ul> <li>10 Investme</li> <li>11 Other rev</li> <li>12 Total reve</li> <li>13 Grants ar</li> <li>14 Benefits r</li> <li>15 Salaries,</li> <li>16a Professio</li> <li>b Total fundr</li> </ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d ) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) enue—add lines 8 through 11 (must equal Part VIII, column (A), line 3 and 5 similar amounts paid (Part IX, column (A), lines 1–3 )		927,3 167,556,3 17,650,3 17,576,2	98 69 49 62	909,838 163,930,075 0 19,935,458 18,001,797 0		
Expenses F	<ul> <li>10 Investme</li> <li>11 Other rev</li> <li>12 Total reve</li> <li>13 Grants an</li> <li>14 Benefits p</li> <li>15 Salaries,</li> <li>16a Professio</li> <li>b Total fundr</li> <li>17 Other exp</li> </ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d ) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) enue—add lines 8 through 11 (must equal Part VIII, column (A), line 1 d similar amounts paid (Part IX, column (A), lines 1-3 )		927,3 167,556,3 17,650,3 17,576,2	98 69 49 62 75	909,838 163,930,075 0 19,935,458 18,001,797 0		
	<ul> <li>10 Investme</li> <li>11 Other rev</li> <li>12 Total reve</li> <li>13 Grants an</li> <li>14 Benefits p</li> <li>15 Salaries,</li> <li>16a Profession</li> <li>b Total fundr</li> <li>17 Other exp</li> <li>18 Total exp</li> </ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) enue—add lines 8 through 11 (must equal Part VIII, column (A), line 1 d similar amounts paid (Part IX, column (A), lines 1-3)		927,3 167,556,3 17,650,3 17,576,2 131,021,8 166,248,4	98 69 49 62 75 86	909,838 163,930,075 0 19,935,458 18,001,797 0 124,266,081 162,203,336		
Expenses	<ul> <li>10 Investme</li> <li>11 Other rev</li> <li>12 Total reve</li> <li>13 Grants an</li> <li>14 Benefits p</li> <li>15 Salaries,</li> <li>16a Profession</li> <li>b Total fundr</li> <li>17 Other exp</li> <li>18 Total exp</li> </ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d ) enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) enue—add lines 8 through 11 (must equal Part VIII, column (A), line 1 d similar amounts paid (Part IX, column (A), lines 1-3 )	10)	927,3 167,556,3 17,650,3 17,576,2	98 69 49 62 75 86 83	909,838 163,930,075 0 19,935,458 18,001,797 0		
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Expenses	<ul> <li>10 Investme</li> <li>11 Other rev</li> <li>12 Total reve</li> <li>13 Grants an</li> <li>14 Benefits p</li> <li>15 Salaries,</li> <li>16a Profession</li> <li>b Total fundr</li> <li>17 Other exp</li> <li>18 Total exp</li> <li>19 Revenue</li> <li>20 Total asset</li> </ul>	nt income (Part VIII, column (A), lines 3, 4, and 7d )	10)	927,3 167,556,3 17,650,3 17,576,2 131,021,8 166,248,4 1,307,8	98 69 49 62 75 86 83 <b>ar</b>	909,838 163,930,075 0 19,935,458 18,001,797 0 124,266,081 162,203,336 1,726,739 End of Year		
Net Assets or Expenses Fund Balances	10 Investme 11 Other rev 12 Total reve 13 Grants ar 14 Benefits r 15 Salaries, 16a Professio b Total fundr 17 Other exp 18 Total exp 19 Revenue  20 Total asse 21 Total liab 22 Net asset	nt income (Part VIII, column (A), lines 3, 4, and 7d )	10)	927,3 167,556,3 17,650,3 17,576,2 131,021,8 166,248,4 1,307,8 ning of Current Ye	98 69 49 62 75 86 83 <b>ar</b>	909,838 163,930,075 0 19,935,458 18,001,797 0 124,266,081 162,203,336 1,726,739 End of Year		
Net Assets or Expenses	10 Investme 11 Other rev 12 Total reve 13 Grants ar 14 Benefits p 15 Salaries, 16a Profession b Total fundr 17 Other exp 18 Total exp 19 Revenue  20 Total asse 21 Total liab 22 Net asset 111 Signar penalties of peledge and belie	nt income (Part VIII, column (A), lines 3, 4, and 7d )	Beginn	927,3 167,556,3 17,650,3 17,576,2 131,021,8 166,248,4 1,307,8 101,9 of Current Yes 307,886,2 165,874,2 142,011,9	98 69 49 62 75 86 83 <b>ar</b> 47 70	909,838 163,930,075 0 19,935,458 18,001,797 0 124,266,081 162,203,336 1,726,739 End of Year 317,027,746 157,430,500 159,597,246 the best of my		
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May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . . . . . . . . For Paperwork Reduction Act Notice, see the separate instructions.

MIDLOTHIAN, VA 23113

Firm's address ► 231 WYLDEROSE DR

**Use Only** 

☑ Yes ☐ No Cat No 11282Y

Phone no (804) 323-1313

Form	990 (2017)				Page <b>2</b>								
Part	Statement	t of Program Service Acc	omplishments										
	Check if Scho	edule O contains a response or	note to any line in this Part III		<u></u>								
1	Briefly describe the	organization's mission											
SAFE	AND EFFECTIVE DIS	TRIBUTION OF ELECTRICITY T	O THE MEMBERS OF DEC										
	Did the organization	undertake any significant pro	gram services during the year which v	vere not listed on									
_	<del>-</del>	or 990-EZ?	· ·	vere not listed on	☐ Yes ☑ No								
		ese new services on Schedule			_ 165 160								
3		Did the organization cease conducting, or make significant changes in how it conducts, any program											
_	_				☐ Yes ☑ No								
		ese changes on Schedule O											
4	Describe the organiz Section 501(c)(3) a	zation's program service accon	plishments for each of its three large required to report the amount of grai ervice reported										
4a	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)								
	See Additional Data												
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)								
					_								
					_								
4c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)								
	-												
4d		rices (Describe in Schedule O )			_								
	(Expenses \$		grants of \$	(Revenue \$	)								
4e	Total program ser	rvice expenses ►											

**Checklist of Required Schedules** 

Page 3

No

No

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

No

Nο

Nο

Nο

Nο

Νo

Nο

No

Nο

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Yes

Yes

Yes

11f

17

18

19

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 

4 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? 

Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

6 7 8 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation 9 10

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . 11a

If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . . . . . 11b Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported ın Part X, line 16? *If "Yes," complete Schedule D, Part IX* 😼 . . . . . . . . . . . . . . . . 11d Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏 11e

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸 12a Did the organization obtain separate, independent audited financial statements for the tax year? 12a If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

b Was the organization included in consolidated, independent audited financial statements for the tax year? 12b 13 14a

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

14b valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . . Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX.

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . . 16 20a

b

23

29

Νo

Nο

Page 4

Part IV	Checklist of Required Schedules (continued)

		Yes	No
Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

22 Yes 23

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35h

36

37

Yes

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10 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Nο 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX. Νo column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . .

current and former officers, directors, trustees, key employees, and highest compensated employees, If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related 

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

21

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

orm	990 (2017)			Page
Par				_
	Check if Schedule O contains a response or note to any line in this Part V			Ш
	Fortunation according to 2 of Forms 1000 Fortun O of each completely.		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 143  Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2ь	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
Ĭ	1. Too, to line ou of ob, and the organization meronin occor is a first of the occor.	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
Λ-		8		
_	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b		
ь 0	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b	-		
1	Section 501(c)(12) organizations. Enter	1		
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
4 -	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
4a				

	590 (2017)			Page <b>0</b>
Par	<b>TVI</b> Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	nes
				<b>✓</b>
	Check if Schedule O contains a response or note to any line in this Part VI	• •		
Se	ection A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 11		res	NO
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b 11			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7</b> b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	2.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c		No
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			<u> </u>
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website 🗹 Upon request 🗆 Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records  DELAWARE ELECTRIC COOPERATIVE 14198 SUSSEX HWY GREENWOOD, DE 199500600 (302) 349-3105			

organization and any related organizations

Part VII

1ST CLASS SE

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount
- of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable co										
List persons in the following order individual truscompensated employees, and former such perso		rs, ınstı	itution	nal t	rust	ees, o	offic	ers, key employees	s, highest	
Check this box if neither the organization no		.a.anızət	ion c	omr	enc	ated a	nv	current officer dire	ector or trustee	
(A) Name and Title	(B) Average hours per week (list any hours	Position that pers	on (do an on on is	(C) no e bot	t cho x, u		ore er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)		organization and related organizations
(1) WILLIAM P HAUGHEY JR DIRECTOR	10 00	x						22,985	0	0
(2) CHARLES TOWLES JR DIRECTOR	10 00	х						21,137	0	0
(3) PATRICIA S DOREY ASST SEC/TRE	10 00	х		х				19,984	0	0
(4) LAURA T PHILLIPS SEC / TREAS	10 00	х		×				19,925	0	0
(5) MICHAEL K BROWN DIRECTOR	10 00	x						19,743	0	0
(6) BRUCE R WALTON DIRECTOR	10 00	х						19,729	0	0
(7) WILLIAM J WELLS CHAIRMAN	10 00	х		х				18,231	0	0
(8) WILLIAM W NOEL JR DIRECTOR	10 00	х						15,950	0	0
(9) DEAN C BELT DIRECTOR	10 00	×						15,022	0	0

( <b>A)</b> Name and Title	(B) Average hours per week (list any hours	pers	an on on is	e bo botl	t cho x, u h an	eck m Inless Office	er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(1) WILLIAM P HAUGHEY JR DIRECTOR	10 00	x						22,985	0	0
(2) CHARLES TOWLES JR DIRECTOR	10 00	x						21,137	0	0
(3) PATRICIA S DOREY ASST SEC/TRE	10 00	х		х				19,984	0	0
(4) LAURA T PHILLIPS SEC / TREAS	10 00	x		х				19,925	0	0
(5) MICHAEL K BROWN DIRECTOR	10 00	x						19,743	0	0
(6) BRUCE R WALTON DIRECTOR	10 00	x						19,729	0	0
(7) WILLIAM J WELLS CHAIRMAN	10 00	x		x				18,231	0	0
(8) WILLIAM W NOEL JR DIRECTOR	10 00	x						15,950	0	0
(9) DEAN C BELT DIRECTOR	10 00	x						15,022	0	0
(10) HOWARD CLENDANIEL DIRECTOR	10 00	x						13,650	0	0
(11) BRUCE A HENRY VICE CHAIRMA	10 00	х		х				13,013	0	0
(12) J WILLIAM ANDREW PRESIDENT &	40 00			x				606,886	0	252,299
(13) GARY CRIPPS COO	40 00			x				320,645	0	150,075
(14) MARK NIELSON VP STAFF SER	40 00			х				182,202	0	42,045
(15) DAVID C SHAPLEY VP ENG / OP	40 00			x				160,301	0	41,150
(16) ROBERT BOOK VP MEMBER SE	40 00			×				142,530	0	36,938
(17) CHRISTOPHER PENUEL  1ST CLASS SE	61 00					х		164,825	0	31,364

compensated employees, and former such person	ns	,				,		,,p.o,	.,	
$\square$ Check this box if neither the organization no	r any related or	ganızat	ion c	omp	ens	ated a	any o	current officer, dire	ctor, or trustee	
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	Positio tha pers	n (do an on on is	(C) o not e bo both	t che x, u n an		ore er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(1) WILLIAM P HAUGHEY JR DIRECTOR	10 00	X						22,985	0	0
(2) CHARLES TOWLES JR DIRECTOR	10 00	x						21,137	0	0
(3) PATRICIA S DOREY ASST SEC/TRE	10 00	х		х				19,984	0	0
(4) LAURA T PHILLIPS SEC / TREAS	10 00	x		х				19,925	0	0
(5) MICHAEL K BROWN DIRECTOR	10 00	x						19,743	0	0
(6) BRUCE R WALTON DIRECTOR	10 00	х						19,729	0	0
(7) WILLIAM J WELLS CHAIRMAN	10 00	x		х				18,231	0	0
(8) WILLIAM W NOEL JR DIRECTOR	10 00	x						15,950	0	0
(9) DEAN C BELT DIRECTOR	10 00	x						15,022	0	0
(10) HOWARD CLENDANIEL DIRECTOR	10 00	х						13,650	0	0
(11) BRUCE A HENRY VICE CHAIRMA	10 00	х		x				13,013	0	0
(12) J WILLIAM ANDREW PRESIDENT &	40 00			×				606,886	0	252,299
(13) GARY CRIPPS	40 00			х				320,645	0	150,075

Page 8

Par	t VIII Section A. Officers, Director	s, Trustees, K	ey Em	ploy	ees	, ar	nd Hig	jhe	st Compensated	l Employees	(cont	inued)	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	one b	ox, ι in of	it ch unle fice	r and a	son	(D) Reportable compensation from the organization (W-	(E) Reportable compensati from relate organizatio	on ed ns	Estim amount of comper from	ated of other isation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated emptovies	Former	2/1099-MISC)	(W- 2/1099 MISC)	₹-	organizai relai organiz	ted
	RICHARD H JOHNSON CLASS SE	56 00					×		151,05	e	0		31,627
(19)	BENJAMIN SALISBURY	53 00					×		132,55		0		20,877
(20)	NEYMAN L KEVIN GA HEDGES						×		130,84	7	0		31,337
(21)	DAVID A HUFEMAN								·				
1ST	CLASS SE						×		129,71	3	0		31,658
	Sub-Total					1	•				T		
	Total from continuation sheets to Part Total (add lines 1b and 1c)					1	<b>`</b>  -		2,320,932		+		669,370
2	Total number of individuals (including bu of reportable compensation from the org	t not limited to					_	ceıv	· ' '	0,000			
												Yes	No
3	Did the organization list any <b>former</b> officine 1a? <i>If "Yes," complete Schedule J fo</i>					•	e, or h	-	•	employee on	3		No
4	For any individual listed on line 1a, is the organization and related organizations gindividual									the	4	Vas	
5	Did any person listed on line 1a receive of services rendered to the organization? If								ganızatıon or ındıv	idual for		Yes	
	ection B. Independent Contractor	. ,									5		No
1	Complete this table for your five highest from the organization Report compensal										mpen	sation	
	· · ·	(A) business address	iddi ye	<u> </u>	49	, ,,,,,	0. 10			(B)		(C Comper	
UTIL	ITY LINES CONST INC	Dusiness address							LINE MAINT	Scioii or services			,077,755
	OX 7780-5124 ADELPHIA, PA 19182												
	ARD Y JOHNSON & SON INC								BLDG CONST	-		3	,253,087
LINC	4 JOHNSON ROAD OLN, DE 19960 UNDH TREE EXPERT CO								TREE REMOVA	AL		3	,082,826
РО В	OX 827464												,,
	ADELPHIA, PA 19182 TOWER FIBER NETWORKS								INSTALL FIBE	RS		2	,100,260
	ENTRAL STREET BOROUGH, MA 01719												
	RIVER ELECTRICAL CORP								CONST & MA	INT			692,223
	LOVERDALE PLACE /ERDALE, VA 24077												

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 10

	Check if Sche	edule O contains	a respo	onse or note to any	line in this Part	VIII			<u> </u>
					<b>(A)</b> Total revenue	e: fu	(B) lated or xempt inction	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a Federated camp	aigns	1a			_   r∈	venue		512-514
ints	<b>b</b> Membership due	es	1b						
613 110	<b>c</b> Fundraising eve	nts	1c						
fš. P	d Related organiza	ations	1d						
<u>:</u> E:	e Government grants	s (contributions)	1e						
Sin's	f All other contributi	ons, gifts, grants,							
utic Te	above	ts not included	<b>1</b> f						
흕호	g Noncash contrib in lines 1a-1f \$								
Contributions, Gifts, Grants and Other Similar Amounts	h Total.Add lines 1			•					
					Code				
Program Service Revenue	2a SALE AND DIST OF	ELECT				156,648,729	156,6	48,729	
.¥.	b cont in aid of const				221000	5,598,863	5,5	98,863	
1Ce	C PATRONAGE CAPITA	AL - REC			221000	679,384		79,384	
<u>Ş</u>	d SURGE PROTECTOR	PROGRAM			221000	103,479	1	03,479	
E	е								
ogr	<b>f</b> All other program	service revenue	2	163 (	)30,455				L
4	<b>9 Total.</b> Add lines 2a	a-2f		<b>&gt;</b>	-				
	3 Investment income similar amounts)			interest, and other	24	3,208			248,208
	4 Income from inves			ond proceeds					
	<b>5</b> Royalties								
		(ı) Rea	ıl	(II) Personal	_				
	<b>6a</b> Gross rents			909,838	3				
	<b>b</b> Less rental expens	ses							
	c Rental income or			909,838	<u> </u> 				
	(loss)								
	<b>d</b> Net rental incom			(1) Ohloon	90	9,838			909,838
	7a Gross amount	(ı) Securi	ties	(II) Other	_				
	from sales of assets other								
	than inventory				_				
	b Less cost or other basis and			258,426	5				
	sales expenses  C Gain or (loss)			-258,426	<u> </u> 				
	<b>d</b> Net gain or (loss	)		<b>•</b>	-25	3,426			-258,426
I	8a Gross income from	m fundraising ev							
Jue	(not including \$ _ contributions repo	orted on line 1c)	of						
₹	See Part IV, line		. а		_				
œ	<b>b</b> Less direct expense or (lo		b Sing ou	onts					
Other Revenue	9a Gross income from	•	_	ents •	1	+			
0	See Part IV, line								
	<b>b</b> Less direct expe	ncoc	a b		_				
	c Net income or (lo			les	_				
	<b>10a</b> Gross sales of inv	entory, less							
	returns and allow	ances	a	}					
	<b>b</b> Less cost of good	ds sold	b		_				
	<b>c</b> Net income or (lo		f invent	ory <b>&gt;</b>	_				
	Miscellane	ous Revenue		Business Code					
	11a								
	L							1	
	b								
								1	
	C								
	d All other revenue							1	
	e Total. Add lines :			▶				+	
	12 Total revenue.							+	
					163,93	0,075	163,030,45	5	899,620 Form <b>990</b> (2017)

Form 990 (2017)				Page <b>10</b>
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must complete all co	-			🗹
Check if Schedule O contains a response or note to any		(B)	(c)	T
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	( <b>A</b> ) Total expenses	Program service expenses	Management and general expenses	( <b>D</b> ) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2 Grants and other assistance to domestic individuals See Part IV, line 22				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4 Benefits paid to or for members	19,935,458			
5 Compensation of current officers, directors, trustees, and key employees	2,134,440			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
<b>7</b> Other salaries and wages	12,466,397			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	1,360,935			
9 Other employee benefits	929,708			
<b>10</b> Payroll taxes	1,110,317			
11 Fees for services (non-employees)				
a Management				
<b>b</b> Legal	168,566			
c Accounting				
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12 Advertising and promotion				
13 Office expenses				
14 Information technology				
15 Royalties				
<b>16</b> Occupancy				
<b>17</b> Travel	1,549,183			
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings	333,155			
<b>20</b> Interest	3,811,247			
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	11,868,528			
23 Insurance				
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a COST OF POWER	98,211,456			
b DISTRIBUTION MAINTENANCE	5,335,772			
c DISTRIBUTION OPERATION	3,735,576			
d ADMIN AND GENERAL	2,741,225			
e All other expenses	-3,488,627			

162,203,336

0

Form **990** (2017)

25 Total functional expenses. Add lines 1 through 24e

**26 Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

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16

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34

Liabilities 22

Fund Balances

Assets or 30

Net

Other assets See Part IV, line 11 .

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

**Total assets.**Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here lacktriangle and

3,711,159

64.894.922

317.027.746

12,396,649

111.400.202

33.633.649

157,430,500

159,597,246

159,597,246

317.027.746

Form **990** (2017)

20.707

39,619

307.886.217

12,471,600

115.862.217

37.540.430

165,874,247

142,011,970

142,011,970

307.886.217

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Page **11** 

# Check if Schedule O contains a response or note to any line in this Part IX

		Degining of year		Lift of year
1	Cash-non-interest-bearing	2,266,832	1	1,762,073
2	Savings and temporary cash investments	11,800,000	2	2,100,000
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	19.147.596	4	24,277,531

19,147,596 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part 5 II of Schedule L . . . . . . . Loans and other receivables from other disqualified persons (as defined under

section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net . Inventories for sale or use . 5.693.145 8

Assets 6,400,079 7.010.373 9 6,101,588 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other 354,532,070 10a basis Complete Part VI of Schedule D 146,772,383 195.041.372 10c 207.759.687 b Less accumulated depreciation 10b

11 Investments—publicly traded securities . 11 3.714.263 12 12 Investments—other securities See Part IV, line 11 . 63.173.017 13 13 Investments—program-related See Part IV, line 11 14 14 Intangible assets . . . . .

Page **12** 

159,597,246

No

No

Nο

Form **990** (2017)

Yes

Yes

Yes

2a

2b

2c

3a

3b

	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	
	Net unrealized gains (losses) on investments	5	
1	Donated services and use of facilities	6	
	Investment expenses	7	

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

Check if Schedule O contains a response or note to any line in this Part XII . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

**Financial Statements and Reporting** 

**1** Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Form 990 (2017)

Part XII

Schedule O

☐ Separate basis

consolidated basis, or both ✓ Separate basis

Audit Act and OMB Circular A-133?

4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	142,011,970
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	15,858,537

☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

### Additional Data

Software ID:

Software Version:

Form 990 (2017)

Form 990, Part III, Line 4a:

**EIN:** 51-0011975

Name: DELAWARE ELECTRIC COOPERATIVE INC.

SAFE AND EFFECTIVE DELIVERY OF ELECTRICITY TO THE MEMBERS OF DEC THE THREE LARGEST PROGRAM SERVICES, AS MEASURED BY EXPENSES, ARE AS FOLLOWS COST OF POWER 98,211,456 BENEFITS PAID TO OR FOR MEMBERS 19,935,458 OTHER SALARIES AND WAGES 12,466,397

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Revenue included on Form 990, Part VIII, line 1

**Supplemental Financial Statements** 

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

DLN: 93493319046528 OMB No 1545-0047

> Open to Public Inspection

(Form 990)

▶ Attach to Form 990. Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** DELAWARE ELECTRIC COOPERATIVE INC 51-0011975 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Pai	t IIII	Organizations Maintaining Col	lections of Art	, Histori	ical T	reas	ures, or	Other	Similar A	ssets (	continued	1)
3		g the organization's acquisition, accessions (check all that apply)	n, and other record	ds, check	any of	the fo	ollowing t	hat are a	significant	use of its	s collectio	n
а		Public exhibition		d		Loar	or excha	ange prog	ırams			
b		Scholarly research		e		Othe	er					
С		Preservation for future generations										
4	Provi Part :	de a description of the organization's col XIII	lections and expla	ın how the	ey furt	her th	e organız	ation's ex	kempt purpo	ose in		
5		ng the year, did the organization solicit o s to be sold to raise funds rather than to							ular	☐ Ye	es 🗆	No
Pa	rt IV						_					_
		Complete if the organization answ X, line 21.	vered "Yes" on F	orm 990	), Part	: IV,	ine 9, or	reporte	ed an amoi	unt on F	Form 99	0, Part
1a		e organization an agent, trustee, custodi ded on Form 990, Part X?	an or other interm	ediary for	contri	bution	ns or othe	er assets	not	☐ Ye	es 🗌	No
b	If "Y€	es," explain the arrangement in Part XIII	and complete the	following	table		Γ		-	mount		
С		nning balance	·	-			Ī	1c				
d	Addıt	cons during the year					Ī	1d				
e	Distri	ibutions during the year					[	1e				
f	Endır	ng balance					Ī	1f				
2a	Dıd tl	he organization include an amount on Fo	rm 990, Part X, lır	ne 21, for	escrov	v or cı	ustodial a	ccount lia	ability?		·	No
b	If "Y∈	es," explain the arrangement in Part XIII	Check here if the	e explanat	ion ha	s beer	n provided	d in Part )	XIII			]
Pä	art V	Endowment Funds. Complete if	the organizatio	n answei	red "Y	es" o	n Form 9	990, Par	t IV, line :	10.		
_	_		(a)Current year	(b)P	rior yea	ar	(c)Two ye	ears back	(d)Three ye	ars back	(e)Four y	ears back
	_	ning of year balance										
		butions										
		vestment earnings, gains, and losses				_						
		or scholarships										
	and pr	expenditures for facilities rograms										
		istrative expenses										
g	End of	year balance										
2		de the estimated percentage of the curre	ent year end balan	ice (line 1	g, colu	mn (a	i)) held as	s				
а	Board	d designated or quasi-endowment <b>&gt;</b>										
b		anent endowment <b>&gt;</b>										
C	Temp	oorarily restricted endowment >										
_	•	percentages on lines 2a, 2b, and 2c shou	•									
3a		here endowment funds not in the posses nization by	sion of the organi	zation tha	t are h	ield ar	nd admini	stered fo	r the		Ye	s No
	_	nrelated organizations								3	a(i)	1
		elated organizations									a(ii)	
b		es" on 3a(II), are the related organization	·			۲۶.				. [	3b	
4	Desci	ribe in Part XIII the intended uses of the	organization's en	dowment	funds							
Pa	rt VI	, ,, ,			. D	T) (		C	000 D		10	
	Descr	Complete if the organization answ iption of property (a) Cost or oth (investment)	ner basis (b) Co	ost or other					rm 990, Pa lepreciation		<u>16 10.</u> ( <b>d)</b> Book v	alue
		(investine	/									
	Land						1					
b	Buildin	ngs										
С	Leaseh	nold improvements										
d	Equipn	ment										
	Other					32,070			146,772,383			207,759,687
Tot	al. Add	lines 1a through 1e (Column (d) must e	qual Form 990, Pa	rt X, colui	mn(B)	), line	10(c)).		•		_	207,759,687

Schedule D (Form 990) 2017					Page <b>3</b>
Part VII Investments—Other Securities. Complete See Form 990, Part X, line 12.	e if the organiza	ation answe	red "Yes" on Fo	rm 990, Part	IV, line 11b.
(a) Description of security or category (including name of security)		(b) Book value		Method of val end-of-year m	
(1) Financial derivatives					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					_
(H)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		<b>•</b>			
Part VIII Investments—Program Related.  Complete if the organization answered 'Yes'					
(a) Description of investment	(b) Book			Method of val end-of-year m	
(1)PATRONAGE CAPITAL CERTIFICATES (2)VA MD DE ASSOCIATION BUILDING	•	7,120		C C	
(3)					
(4)					
(5)					
(6)					
(7)					_
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	<b>▶</b> 6	54,894,922			
Part IX Other Assets. Complete if the organization answ (a) Descr		orm 990, Part	IV, line 11d See	Form 990, Par	t X, line 15 (b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15	· ·			•	
<b>Part X Other Liabilities.</b> Complete if the organization See Form 990, Part X, line 25.	ion answered '	Yes' on Forr	n 990, Part IV,	line 11e or 1	1f.
1. (a) Description of liability		<b>(b)</b> Boo	ok value		
(1) Federal income taxes  ACC OPER PROV/ASSET RETIRE OBLIGAT			17,442,355		
DEFERRED CREDITS			9,189,827		
OTHER ACCRUED LIABILITIES  CUSTOMER DEPOSITS			4,423,245 2,578,222		
(5)			,-:-,		
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	<u> </u>		33,633,649		
2. Liability for uncertain tax positions In Part XIII, provide the t	ext of the footno		anızatıon's financı		
organization's liability for uncertain tax positions under FIN 48 (A	ASC 740) Check	nere if the te	ext of the footnote	has been prov	rided in Part XIII

1

2

Total revenue, gains, and other support per audited financial statements . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Schedule D (Form 990) 2017

1

Schedule D (Form 990) 2017

Page 4

а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII )	2d		
е	Add lines <b>2a</b> through <b>2d</b>		2e	
3	Subtract line $\mathbf{2e}$ from line $1$		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a		
b	Other (Describe in Part XIII )	4b		
c	Add lines <b>4a</b> and <b>4b</b>		4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12	)	5	
Par	Reconciliation of Expenses per Audited Financial States Complete if the organization answered 'Yes' on Form 990, Pa		Retur	n.
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII )	2d		
е	Add lines <b>2a</b> through <b>2d</b>		2e	
3	Subtract line <b>2e</b> from line <b>1</b>		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII )	4b		
С	Add lines <b>4a</b> and <b>4b</b>		4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	3)	5	
Par	t XIII Supplemental Information			
	ride the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provid		rt V, line	4, Part X, line 2, Part
	Return Reference Explanation			

<u> </u>	orm 990) 2017		Page <b>5</b>
Part XIII	Supplemental Info	rmation (continued)	
Ret	urn Reference	Explanation	
			Schedule D (Form 990) 2017

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	19331	9046	528
Sch	nedule J	C	ompensati	ion Information	40	1B No	1545-0	0047
•	m 990)	► Complete if the ore	For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  Attach to Form 990.  Information about Schedule J (Form 990) and its instructions is at					
•	tment of the Treasurv al Revenue Service	P Information a		gov/form990.	is at		o Pul	
	ne of the organiz AWARE ELECTRIC C				Employer identificat	ion nu	ımber	
DEL	AWARE ELECTRIC C	OOPERATIVE INC			51-0011975			
Pa	rt I Questi	ons Regarding Compensa	ation					
1a				the following to or for a person liste			Yes	No
	990, Part VII, S	ection A, line 1a Complete Part	t III to provide an	y relevant information regarding the	se items			
		s or charter travel	님	Housing allowance or residence for	•			
		companions		Payments for business use of perso				
		nification and gross-up payment nary spending account	ts $\square$	Health or social club dues or initiati Personal services (e.g., maid, chau				
	□ Discretion	iary spending account		reisoliai services (e g , maiu, chau	neur, cher)			
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding payn plete Part III to explain	nent or reimbursement	1b		
2				or allowing expenses incurred by all	- 1-2	2		
	airectors, truste	ees, officers, including the CEO/	executive Director	r, regarding the items checked in line	e lar			
3	organization's C	EO/Executive Director Check a	ill that apply Do r	d to establish the compensation of t not check any boxes for methods CEO/Executive Director, but explain				
	<b>✓</b> Compens	ation committee		Written employment contract				
		ent compensation consultant	<b>✓</b>	Compensation survey or study				
	<b>✓</b> Form 990	of other organizations	$\checkmark$	Approval by the board or compensa	ation committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment?			4a		No
b		r receive payment from, a supp		ified retirement plan?		4b	Yes	
С	Participate in, o	r receive payment from, an equ	ııty-based comper	nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons an	id provide the app	licable amounts for each item in Par	t III			
	Only 501(c)(3	), 501(c)(4), and 501(c)(29	) organizations	must complete lines 5-9.				
5		ed on Form 990, Part VII, Section ontingent on the revenues of		the organization pay or accrue any				
а	The organization	n?				5a		
b	Any related org					5b		
		5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	n?				<b>6</b> a		
b	Any related org					6b		
	•	6a or 6b, describe in Part III						
7		ed on Form 990, Part VII, Section escribed in lines 5 and 67 If "Ye		the organization provide any nonfixe rt III	d	7		
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe	8		
9	If "Yes" on line 53 4958-6(c)?	8, did the organization also follo	ow the rebuttable	presumption procedure described in	Regulations section	9		
For I	Panerwork Redu	uction Act Notice, see the Ins	structions for Fo	orm 990. Cat No. !	50053T Schedule J	(Form	990)	2017

For each individual whose compensation must be reported on Schedule J, report instructions, on row (ii) Do not list any individuals that are not listed on Form 9 <b>Note.</b> The sum of columns (B)(i)-(iii) for each listed individual must equal the to	990	, Part VII	•	.,	•	·		vidual
(A) Name and Title			kdown of W-2 and/c compensation		(C) Retirement and other	(D) Nontaxable benefits	columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table		•			•			

Page 3 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation SCHEDULE J. PAGE 1. PART I. LINE 4 WILLIAM ANDREW 0 187,500 0 GARY CRIPPS 0 80,769 0 DEC ESTABLISHED A SECTION 457(F) PLAN FOR THE PURPOSE OF RETAINING CERTAIN KEY INDIVIDUALS UNDER THE TERMS OF THE PLAN, BALANCES SHALL BE SCHEDULE J. PART III

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

PARTICIPANTS IN THE PLAN ALTHOUGH THEY WERE NOT CONSIDERED VESTED AT DECEMBER 31, 2017

### **Additional Data**

1) WILLIAM ANDREW

PRESIDENT & CEO

1GARY CRIPPS

2MARK NIELSON

3DAVID C SHAPLEY

VP STAFF SERV

VP ENG / OPER

4ROBERT BOOK

VP MEMBER SER

1ST CLASS SERV

1ST CLASS SERV

5CHRISTOPHER PENUEL

**6**RICHARD H JOHNSON

**7**BENJAMIN SALISBURY

JOURNEYMAN LINEMAN

8KEVIN GA HEDGES

9DAVID A HUFFMAN

1ST CLASS SERV

1ST CLASS SERV

C00

(1)

(1)

(II)

(1)

(II)

(ı)

(II)

(1)

(ı)

(II)

(1)

(ı)

(II)

(1)

(II)

(1)

(11)

(i) Base Compensation

536,886

280,645

167,202

160,301

142,530

164,825

151,059

132,550

130,847

129,718

Software ID:

(ii)

Bonus & incentive

compensation

70,000

40,000

15,000

**Software Version:** 

**EIN:** 51-0011975

DELAWARE ELECTRIC COORERATIVE INC

	Name: Delaware electric cooperative inc								
Form 990, Schedule J,	orm 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in				

other deferred

compensation

223,500

116,486

22,212

21,394

17,422

12,624

12,547

11,670

12,617

12,578

benefits

28,799

33,589

19,833

19,756

19,516

18,740

19,080

9,207

18,720

19,080

(B)(i)-(D)

859,185

470,720

224,247

201,451

179,468

196,189

182,686

153,427

162,184

161,376

column (B)

reported as deferred on

prior Form 990

Form 990, Schedule J,	Part II - Officers, Directors, Trustees, Key Employees, and I	Highest Compensate	d Employees		
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	( <b>F</b> ) Compe

(iii)

Other reportable

compensation

efile GRAPH	IIC print	- DO NOT PROCESS	As Filed Data -		DLI	N: 93493319046528
SCHEDIII	SCHEDULE O Supplemental Information to Form 990 or 990-EZ					
(Form 990 or 990- EZ) Complet For			ovide information for or 990-EZ or to provi ▶ Attach to Form	responses to specific questi de any additional information 990 or 990-EZ.	ons on n.	2017 Open to Public
Department of the T		► Information abou	www.irs.gov	990 or 990-EZ) and its instru r/form990.	ctions is at	Inspection
Name of the ord DELAWARE ELECTION	RIC COOPER	ATIVE INC	on		51-0011975	ntification number
Return Reference				Explanation		
FORM 990	MEMBER ERATIVE EACH PA FOR LIN	RS' ACCOUNTS IN ACCO E'S BY LAWS THE CORP ATRON ALL SUCH AMOU E 4 CHANGED IN 2011 TO	RDANCE WITH THE P ORATION IS OBLIGAT NTS IN EXCESS OF O D INCLUDE PATRONA	R MEMBERS PATRONAGE DIV RE-EXISTING OBLIGATION IN ED TO PAY BY CREDITS TO A PERATING COSTS AND EXPE GE DIVIDENDS PAID BY SEC E AMOUNTS ARE NOW REPO	DELAWARE EL A CAPITAL ACC ENSES IRS INS FION 501(C)(12)	LECTRIC COOP OUNT FOR TRUCTIONS ) ORGAN

Return Explanation
Reference

FORM 990, DELAWARE ELECTRIC COOPERATIVE IS AN ELECTRIC MEMBERSHIP CORPORATION THAT DELIVERS ELECTRIC PAGE 6, ITY TO THE MEMBERS OF THE COOPERATIVE THE MEMBERS ELECT THE BOARD OF DIRECTORS, WHICH IS THE GOVERNING BODY OF THE COOPERATIVE

Return Explanation
Reference

FORM 990, PAGE 6, PART VI, LINE 7A

MEMBERS OF THE GOVERNING BOARD ARE ELECTED BY THE MEMBERSHIP AT THE ANNUAL MEMBERSHIP MEETING AS PROVIDED FOR IN THE BYLAWS

Return Explanation
Reference

FORM 990,	CERTAIN DECISIONS OF THE GOVERNING BOARD ARE SUBJECT TO APPROVAL BY THE MEMBERS AS PROVIDED FOR
PAGE 6,	IN THE BYLAWS
PART VI,	
LINE 7B	

Return Explanation
Reference

LINE 11B

FORM 990, 990 IS REVIEWED WITH THE BOARD OF DIRECTORS PRIOR TO FILING WITH THE IRS
PART VI.

Return Explanation

FORM 990, PAGE 6, PAGE 1, LINE 15A

THE BOARD OF DIRECTORS APPROVE THE COMPENSATION LEVELS FOR THE CEO THE COOPERATIVE, EACH YEAR, OBTAINS AN ANNUAL SALARY SURVEY COMPARISON FROM OUTSIDE CONSULTANTS, AND OBTAINS A SALARY SURVEY FOR PEER ELECTRIC COOPERATIVES IN THE REGION

Return Explanation
Reference

FORM 990,	THE BOARD OF DIRECTORS APPROVE THE COMPENSATION LEVELS FOR THE COOPERATIVE MANAGEMENT. THE
PAGE 6,	COOPERATIVE, EACH YEAR, OBTAINS AN ANNUAL SALARY SURVEY COMPARISON FROM OUTSIDE CONSULTAN
PART VI,	TS, AND OBTAINS A SALARY SURVEY FOR PEER ELECTRIC COOPERATIVES IN THE REGION
LINE 15B	

Doturn

Reference	Explanation
FORM 990,	ANNUAL REPORTS ARE PRINTED EACH YEAR FOR THE PRIOR PERIOD AND PROVIDED AT THE ANNUAL MEETI
PAGE 6,	NG OF MEMBERS, STOCKED IN THE COOPERATIVE LOBBY AREA ACCESSIBLE BY THE MEMBERS, AND PUBLIS
PART VI,	HED ON COOPERATIVE WEB SITE BYLAWS ARE PRINTED ON AN AS NEEDED BASIS, EITHER WHEN CHANGES
LINE 19	MAY OCCUR OR REPLENISHMENT IS NECESSARY ALL NEW MEMBERS RECEIVE A COPY OF THE COOPERATIV
	E BYLAWS, AND BYLAWS ARE ALSO POSTED ON THE COOPERATIVE WEB SITE

Evolunation

Return Explanation
Reference

FORM 990, PATRONAGE DIV PAID TO MEMBERS NOT EXP PER GAAP 19,935,458 NON-CASH PATRONAGE ALLOCATIONS NOT REV PER IRS 3,872,124 NET CHANGE IN MEMBERSHIPS 58,613 OTHER 6 INCREASE IN COMPREHENSIVE INCOME 3,105,900 CONTRIBUTIONS IN AID OF CONST NOT REV PER GAAP -5,598,863 NET RETIREMENT OF CAPITAL CREDITS -5,514,701 TOTAL 15,858,537