Department of the Treasury

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public w.irs.gov/Form990PF for instructions and the latest information

OMB No 1545-0047

	llendar year 2019 or tax year beginning	TOT MIST	, 2019, and			, 20
Name o	f foundation		·—·		A Employer identi	fication number
JP	FLETCHER FOUNDATION INC.				47-279789	97
Number	and street (or P O box number if mail is not delivered to	street address)	Room	n/suite	B Telephone numl	ber (see instructions)
P.O. BOX 380188					(617) 4	60-2669
City or 1	own, state or province, country, and ZIP or foreign posta	l code	1 -		C If exemption applic	cation is
CAM	BRIDGE, MA 02238-0188				pending, check her	
G Che	eck all that apply Initial return	Initial return o	of a former public	charity	D 1 Foreign organiza	ations, check here
	Final return	Amended ref	turn		2 Foreign organiz	
	Address change	Name change	е		85% test, check computation	here and attach
H Che	eck type of organization X Section 501(c)(3) exempt private f	oundation	X V]	
	Section 4947(a)(1) nonexempt charitable trust	Other taxable pr	vate foundation	/4	1 '	b)(1)(A) check here .
		unting method X Ca	ash Accrual	-	1	s in a 60-month termination
end		ther (specify)				b)(1)(B), check here . >
	·	column (d), must be on ca	ash basis)			
Part	Analysis of Revenue and Expenses (The	(a) Revenue and		-		(d) Disbursements
	total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))	expenses per books	(b) Net investme income	nt	(c) Adjusted net income	for charitable purposes (cash basis only)
1	Contributions gifts grants etc. received (attach schedule)					
2	Chack X if the foundation is not required to		32,13,10			
3	attach Sch B	·				<u> </u>
4	Dividends and interest from securities	1,385,963.	1,385,90	63.	_	
5a	Gross rents			1		
Ь						
	Net gain or (loss) from sale of assets not on line 10	998,922.				
Revenue	Gross sales pnce for all 20, 437, 662.					
7 <u>چ</u>	Capital gain net income (from Part IV, line 2) .		1,195,20	05.		
" 8	Net short-term capital gain					
9	Income modifications					-
104	and allowances					
b	Less Cost of goods sold .					
C	Gross profit or (loss) (attach schedule)	5,129.				
11	Other income (attach schedule) ATCH 1	· ·	2 501 1			
12	Total Add lines 1 through 11	2,390,014.	2,581,1	08.		ļ- ·-
13	Compensation of officers, directors, trustees, etc	0.				,
S9 14	Other employee salaries and wages					
C 4 C	Pension plans, employee benefits					
15 16a 16a	Legal fees (attach schedule)	. .				
비	Accounting-fees-(attach.schedule)	200 000				1
Administrative 12 c c c c c c c c c c c c c c c c c c	Other professional fees (attach schedule) . [2]	300,000.				300,000
E 17	Interest					
18	Taxes (attach schedule) (see instructions)[3].	250,322.	40,3	22.		
[19	Depreciation (attach schedule) and depletion.					
5 20	Occupancy					
	Travel, conferences, and meetings				· 	
D 21	Printing and publications					
2 23	Other expenses (attach schedule) ATCH .4 .	147,443.	146,9	43.		
Operating 25	Total operating and administrative expenses.					
er	Add lines 13 through 23	697,765.	187,2	65.	_	300,000
O 25	Contributions, gifts, grants paid	3,970,877.				3,970,877
26	Total expenses and disbursements Add lines 24 and 25	4,668,642.	187,2	65.		4,270,877
27	Subtract line 26 from line 12					
a la		-2,278,628.				
	Net investment income (if negative, enter -0-)	, ,	2,393,9	03.		
	Adjusted net income (if negative, enter -0-).		 	_		-

JSA For Paperwork Reduction Act Notice, see instructions. 9E1410 1 000

Form 990-PF (2019)

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Р	art II	Balance Sheets	Attached schedules and amounts in the	Beginning of year	E	nd of	f year
_		• •	description column should be for end-of-year amounts only (See instructions)	(a) Book Value	(b) Book Value		(c) Fair Market Value
	4	Cash - non-interest-bear	ing		•		
			cash investments	2,155,301.	2,291,06	61.	2,291,061.
		Accounts receivable					
			btful accounts ▶				
		Pledges receivable ▶				[
			btful accounts ▶				
						\Box	
			officers, directors, trustees, and other		<u> </u>		
			tach schedule) (see instructions)				1
			eceivable (attach schedule)				
			btful accounts ▶				
ß			e				
ssets			eferred charges				
As			e government obligations (attach schedule).		-		
			stock (attach schedule) ATCH 5	24,905,053.	30,811,44	42.	37,571,068.
			bonds (attach schedule) ATCH 6	24,978,605.	16,657,82	28.	16,813,472.
	11	Investments - land, buildings and equipment basis	5. •			\Box	
		Less accumulated deprecia	ation >				
	12	(attach schedule)	loons				
	13	Investments - mortgage	loansATCH.7	2,000,000.	2,000,00	50.	2,515,797.
	14	Land, buildings, and	>				•
		equipment basis Less accumulated deprecia	ation >				
	15	(attach schedule) Other assets (describe	• '				
		•	completed by all filers - see the				
			age 1, item I)	54,038,959.	51,760,33	31.	59,191,398.
			accrued expenses]
							J
Š	19	• •					i
ij	20		ors, trustees, and other disqualified persons.				,
Liabilities		·	otes payable (attach schedule)				
Ë	22		e ▶)				J
	23	Total liabilities (add line	es 17 through 22)	0.		0.	-
s		Foundations that follow	w FASB ASC 958, check here				
Balances		and complete lines 24,	25, 29, and 30.				1
<u>a</u>	24	Net assets without done	or restrictions				
		Net assets with donor r	estrictions · · · · · · · · · · · · · · · · · · ·				
덛	26	Foundations that do not f	follow FASB ASC 958, check here 🔻 🗓				1
ᆵ		and complete lines 26 thr		•			
-	26	Capital stock, trust prin	cipal, or current funds				
Š	27		r land, bldg, and equipment fund				1
se	27 28 29 30	Retained earnings, accum	ulated income, endowment, or other funds	54,038,959.	51,760,3		1
As	29	Total net assets or fund	d balances (see instructions)	54,038,959.	51,760,3	31.	1
et	30	Total liabilities and	net assets/fund balances (see				1
z		instructions)		54,038,959.	51,760,3	31.	
G	art II	Analysis of Cha	nges in Net Assets or Fund Bala	nces			
1	Tota	al net assets or fund l	balances at beginning of year - Part	II, column (a), line 29 (r	nust agree with		
	end	of-year figure reporte	ed on prior year's return)			1	54,038,959.
2	Ente	er amount from Part I	, line 27a			2	-2,278,628.
3	- Oth	er increases not inclu	ded in line 2 (itemize) ▶			3	
						4	51,760,331.
5	Dec	reases not included i	n line 2 (itemize) ▶			5	
_6	Tota	al net assets or fund t	palances at end of year (line 4 minus	line 5) - Part II, column (t	o), line 29	6	51,760,331.

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Par	t IV Capital Gains	and Losses for Tax on Inve	estment Income			
•	` '	(b) How acquired P - Purchase	(c) Date acquired	(d) Date sold		
	2-story bi	D - Donation		(mo , day, yr)		
<u>1 a</u>	SEE PART IV SCHE	DULE				
<u>b</u>						
<u> </u>						
<u>d</u>						
<u>е</u>		(f) Depreciation allowed	(g) Cost or other basis		(h) Gain or (lo	
	(e) Gross sales price	(r) Depreciation allowed (or allowable)	plus expense of sale		((e) plus (f) mini	,
b					•	
d						
<u>e</u>						
	Complete only for assets s	howing gain in column (h) and owned	by the foundation on 12/31/69		Gains (Col (h) ga	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (ı) over col (յ), ıf any	col	(k), but not less t Losses (from co	
a						
b						
					_	
d						
e						
2	Capital gain net income	or (not constal land)	ain, also enter in Part I, line 7		1	195,205.
		(11 (10	oss), enter -0- in Part I, line 7	2	Ι,	195,205.
3		ain or (loss) as defined in sections art I, line 8, column (c) See ins				
	•	art i, line o, column (c) See ins		2		0.
Par			duced Tax on Net Investment li	ncome		
Was			outable amount of any year in the b	ase perio	d?	Yes X No
1			ar, see the instructions before maki	ng any er	ntries	
<u> </u>	(a)		(c)	ing any cr	(d)	
Cale	Base period years indar year (or tax year beginning in)	(b) Adjusted qualifying distributions	Net value of nonchantable-use assets		Distribution ra (col (b) divided by	
	2018	1,689,841.	56,850,589.		. (0.029724
	2017	3,340,429.	40,256,135.			0.082979
	2016	2,697,718.	40,416,380.			0.066748
	2015	68,714.	13,520,721.			0.005082
	2014			ļ		<u>_</u>
						0 104533
2		d)		2		0.184533
3	_	o for the 5-year base period - divid				0.036907
	the number of years the	foundation has been in existence	if less than 5 years	3		0.030307
	Cataa tha aat walka af a	oncharitable-use assets for 2019 f	from Dort V. line F	4	55.	818,466.
4	Enter the net value of h	onchantable-use assets for 2019 i	TOTT FAIT A, III e 5			
5	Multiply line 4 by line 3			5	2,	060,092.
•	Widitiply line 4 by line 5.					
6	Enter 1% of net investm	nent income (1% of Part I, line 27b)		6		23,939.
~	Add book 5 C			7	2.	084,031.
7	Add lines 5 and 6					
8	Enter qualifying distributed filme 8 is equal to or g	tions from Part XII, line 4 greater than line 7, check the box	:	that part		270,877. x rate See the
	Part VI instructions					

3

Par	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see i	nstru	ction	s)
1a	Exempt operating foundations described in section 4940(d)(2), check here			
•	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check		23,9	39.
	here \blacktriangleright X and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations, enter 4% of			1
	Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-)		23,9	30
3	Add lines 1 and 2		23,3	0.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-) 4 Tax based on investment income. Subtract line 4 from line 3, if zero or less, enter -0-		23,9	
5	Tax based on investment income. Outstack into 4 normine of 12clost less, order of 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		23,3	
6	Credits/Payments 2019 estimated tax payments and 2018 overpayment credited to 2019 6a 43,752.			:
a	20 to committee tax payments and 20 to crappy ment creates to 20 to 1			
b	Exempt foreign organizations - tax withheld at source			ĺ
d	Backup withholding erroneously withheld			(
7	Total credits and payments Add lines 6a through 6d		43,7	52.
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		19,8	13.
11	Enter the amount of line 10 to be Credited to 2020 estimated tax ▶ 19,813. Refunded ▶ 11			
Par	t VII-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it		Yes	No
	participate or intervene in any political campaign?	1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the			
	instructions for the definition	1b	_	X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
	published or distributed by the foundation in connection with the activities		-	٠,٠
	Did the foundation file Form 1120-POL for this year?	1c		<u>X</u>
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
	(1) On the foundation \$ (2) On foundation managers \$			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			
2	on foundation managers \$ Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		х
2	If "Yes," attach a detailed description of the activities	_		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles			
•	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		Х
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		Х
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		Х
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			,
	By language in the governing instrument, or			, i
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that		v	
	conflict with the state law remain in the governing instrument?	6	X	-
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	^	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.			'
_	MA,			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General	- 8b	Х	- 4
•	(or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation		 -	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV if "Yes,"		. ,	· /
	complete Part XIV	9		x (
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their			-
10	names and addresses	10	х	
_				

Par	t VII-A Statements Regarding Activities (continued)			
			Yes	No
11 •	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," attach schedule See instructions	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			
	person had advisory privileges? If "Yes," attach statement See instructions	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address ▶N/A	_		
14	The books are in care of ► BONNIE VITALE Telephone no ► 617-460-	2669	-	
	Located at ▶P.O. BOX 380188 CAMBRIDGE, MA ZIP+4 ▶ 02238-01	.88		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here		▶	
	and enter the amount of tax-exempt interest received or accrued during the year			
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority		Yes	No
	over a bank, securities, or other financial account in a foreign country?	16		<u>X</u>
	See the instructions for exceptions and filing requirements for FinCEN Form 114 If "Yes," enter the name of			'
	the foreign country			
Par	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required		Van	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	NO
1a	During the year, did the foundation (either directly or indirectly)			,
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			'
	anadacimica parasini i i i i i i i i i i i i i i i i i i			'
	(c) terminal goods, services, or resimilar to (c) decopt them many a disquared person.			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes			
	the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception Check "No" if the			1
	foundation agreed to make a grant to or to employ the official for a period after			,
	termination of government service, if terminating within 90 days)			,
ь	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in			
	Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b	ľ	X
	Organizations relying on a current notice regarding disaster assistance, check here ▶			
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
	were not corrected before the first day of the tax year beginning in 2019?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines			_
	6d and 6e) for tax year(s) beginning before 2019? Yes X No			
	If "Yes," list the years			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to	۱		v
	all years listed, answer "No" and attach statement - see instructions)	2b		X
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here		'	,
	<u>'</u>			j
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?			
Þ	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the		[
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of			
	the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)	3b	-	
An	foundation had excess business holdings in 2019)	4a	 	Х
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its		<u> </u>	
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b	-	_x ,

remuneration or excess parachute payment(s) during the year? Yes Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, Part VIII and Contractors List all officers, directors, trustees, and foundation managers and their compensation. See instructions. (b) Title, and average hours per week devoted to position (c) Compensation (if not paid, enter -0-) (d) Contributions to employee benefit plans

At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? . L Yes X No If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?......

If "Yes," attach the statement required by Regulations section 53 4945-5(d)

If "Yes" to 6b, file Form 8870

(a) Name and address

Total number of other employees paid over \$50,000.

Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . .

Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in

ATCH 8		0.	0.	0.
2 Compensation of five highest-paid employees "NONE."	(other than thos	se included on lin	e 1 - see instruct	ions). If none, enter
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE		0.	0.	0.
		-		

6b

7b

(e) Expense account, other allowances

and deferred compensation

Part VIII	Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Emplo and Contractors (continued)	yees,
3 Five	highest-paid independent contractors for professional services. See instructions. If none, enter "NONI	."
	(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
7.000		300 000
ATCH 9		300,000
	er of others receiving over \$50,000 for professional services	
Part IX-A		I
	ndation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of its and other beneficianes served, conferences convened, research papers produced, etc.	Expenses
1 N/A		
²	······································	
3		
4		
·		
Part IX-B	Summary of Program-Related Investments (see instructions)	Amount
1 NONE	ne two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
2		
•		
All other pr	ogram-related investments. See instructions	
3		
NONE		
Total Add	lines 1 through 3	

Pai	Minimum Investment Return (All domestic foundations must complete this part. Foreit see instructions.)	gn tound	ations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
а	Average monthly fair market value of securities	1a	56,668,493.
	Average of monthly cash balances	1b	
	Fair market value of all other assets (see instructions).	1c	
	Total (add lines 1a, b, and c)	1d	56,668,493.
e	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	56,668,493.
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see		
	instructions)	4	850,027.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	55,818,466.
6	Minimum investment return. Enter 5% of line 5	6	2,790,923.
Pai	Tt XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating four and certain foreign organizations, check here ▶ and do not complete this part)	dations	
1	Minimum investment return from Part X, line 6	1	2,790,923.
	Tax on investment income for 2019 from Part VI, line 5 2a 23, 939.		
h	Income tax for 2019 (This does not include the tax from Part VI).	,	
	Add lines 2a and 2b	2c	23,939.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	2,766,984.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	2,766,984.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
•	line 1	7	2,766,984.
Pai	rt XII Qualifying Distributions (see instructions)	,	
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
а	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	4,270,877.
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		
	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	3a	
þ		3b	
4	Qualifying distributions Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	4,270,877.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
	Enter 1% of Part I, line 27b See instructions	5	23,939.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	4,246,938.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when ca	lculating v	whether the foundation
	qualifies for the section 4940(e) reduction of tax in those years	•	

t ·

Рa	rt XIII Undistributed Income (see instr	uctions)			
1	Distributable amount for 2019 from Part XI,	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
•	· [-			2,766,984.
_	line 7				
_	Undistributed income, if any, as of the end of 2019				
	Enter amount for 2018 only				
	Excess distributions carryover, if any, to 2019	-			1
	1				
	From 2014				
	From 2015				
	From 2016				
	1101112017				
	From 2018	623,092.			
	Total of lines 3a through e	0237032.			
4	Qualifying distributions for 2019 from Part XII, line 4 > \$ 4,270,877.	,			
_					
	Applied to 2018, but not more than line 2a		• •		
þ	Applied to undistributed income of prior years (Election required - see instructions)				
					<u> </u>
С	Treated as distributions out of corpus (Election required - see instructions)				!
d	Applied to 2019 distributable amount				2,766,984.
	Remaining amount distributed out of corpus	1,503,893.			
	Excess distributions carryover applied to 2019				
	(If an amount appears in column (d), the same amount must be shown in column (a))				
6	Enter the net total of each column as				
ŭ	indicated below:				
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5	2,126,985.			
b	Prior years' undistributed income · Subtract				#
	line 4b from line 2b				
С	Enter the amount of prior years' undistributed	İ			
	income for which a notice of deficiency has been issued, or on which the section 4942(a)				
	tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable				İ
_	amount - see instructions				<u> </u>
е	Undistributed income for 2018 Subtract line 4a from line 2a Taxable amount - see				
	instructions				
f	Undistributed income for 2019 Subtract lines				
	4d and 5 from line 1 This amount must be		,		
	distributed in 2020				<u> </u>
7	Amounts treated as distributions out of corpus				
	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (Election may be				
_	required - see instructions)				,
8	Excess distributions carryover from 2014 not			•	
a	applied on line 5 or line 7 (see instructions)				<u> </u>
3	Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	2,126,985.			
10	Analysis of line 9				†
	Excess from 2015				
	Excess from 2016				
	Excess from 2017 623,092.				
	Excess from 2018				
	Excess from 2019 1,503,893.				

Pa	rt XIV Private Op	erating Foundations	(see instructions ar	nd Part VII-A, questi	on 9)	NOT APPLICABLE		
1 a	If the foundation has							
	foundation, and the ruling is effective for 2019, enter the date of the ruling							
b	Check box to indicate,	whether the foundation	is a private operating f	oundation described in	section 4942	(J)(3) or 4942(J)(5)		
2 a	Enter the lesser of the ad-	Tax year		Prior 3 years		(e) Total		
	justed net income from Part	(a) 2019	(b) 2018	(c) 2017	(d) 2016	(e) 10tai		
	I or the minimum investment							
	return from Part X for each year listed							
h	85% of line 2a							
		1						
L	Qualifying distributions from Part XII, line 4, for each year listed							
d	Amounts included in line 2c not			-				
	used directly for active conduct							
	of exempt activities			······································				
٠	Qualifying distributions made directly for active conduct of							
	exempt activities Subtract line							
3	2d from line 2c			\				
	alternative test relied upon							
а	"Assets" alternative test - enter							
	(1) Value of all assets (2) Value of assets qualifying					 		
	under section							
_	4942(j)(3)(B)(i)					 		
D	"Endowment" afternative test- enter 2/3 of minimum invest-			·				
	ment return shown in Part X,							
	line 6 for each year listed							
С	"Support" alternative test - enter							
	(1) Total support other than gross investment income							
	(interest, dividends, rents							
	payments on securities loans (section 512(a)(5)),							
	or royalties)							
	(2) Support from general public and 5 or more							
	exempt organizations as							
	provided in section 4942 (j)(3)(B)(iii)							
	(3) Largest amount of sup-							
	port from an exempt organization							
	(4) Gross investment income.							
Рa				only if the founda	ation had \$5,000 (or more in assets at		
	any time d	uring the year - see	instructions.)					
1	Information Regarding							
а						ived by the foundation		
	before the close of any	tax year (but only if th	iey have contributed m	nore than \$5,000) (S	ee section 507(d)(2))		
	N/A							
b	, ,			•	-	ly large portion of the		
	ownership of a partner	ship or other entity) of	which the foundation	has a 10% or greater	rinterest			
	N/A							
2	Information Regardin	g Contribution, Grant	, Gift, Loan, Scholarsh	ip, etc., Programs:		·		
	Check here ▶ ☐ if t	he foundation only	makes contributions	to preselected char	itable organizations	and does not accept		
						under other conditions,		
	complete items 2a, b,	c, and d See instruction	ons					
a	The name, address, a	nd telephone number	or email address of th	e person to whom ap	plications should be ac	ldressed		
	N/A	•						
b	The form in which app	lications should be su	bmitted and information	on and materials they	should include			
	·· ····			,				
	N/A							
	Any submission deadle	nes						
	, Jasimoolon doddi	··						
	N/A							
		mitations on awards	such as by geogra	aphical areas charit	able fields kinds of	institutions, or other		
u	factors	audions on awaius	, such as by geogra	apinour areas, charit	LUIS HOMO, KINGS OF			
	N/A							

3. Grants and Contributions Paid Dur	ing the Year or Ann	roved for	Future Payment	
Recipient	If recipient is an individual,	Foundation	Purpose of grant or	
3. Grants and Contributions Paid Dur Recipient Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
ATCH 10				
•				
		٠		
Total	1		▶ 3a	3,970,877.
b Approved for future payment	<u> </u>	<u></u>	,	
,,,				
Total		-	▶ 3b	

Part XVI-	A Analysis of Income-Prod	ucing Act	ivities			
•	amounts unless otherwise indicated		ated business income (b)	Excluded by	y section 512, 513, or 514 (d)	(e) Related or exempt
1 Program	service revenue	Business code	Amount	Exclusion code	Amount	function income (See instructions)
a				 		
				1		
·				+		
				<u> </u>		
ė —						· · · · · · · · · · · · · · · · · · ·
f						
_	and contracts from government agencies					
	ship dues and assessments					
	n savings and temporary cash investments sand interest from securities			14	1,385,963.	
	al income or (loss) from real estate					
	financed property				-	
	ebt-financed property					
	income or (loss) from personal property				-	
	vestment income			18	5,129.	
	oss) from sales of assets other than inventory			18	998,922.	
	me or (loss) from special events · · ·					
	ofit or (loss) from sales of inventory					
	renue a					<u> </u>
b						
d	***					
е				<u></u>		
12 Subtotal	Add columns (b), (d), and (e)	•			2,390,014.	0 200 014
	ld line 12, columns (b), (d), and (e)				13	2,390,014.
Part XVI-	eet in line 13 instructions to verify calc Relationship of Activitie			A D.		
Line No. ▼	Explain below how each activit accomplishment of the foundation	-				
						<u> </u>
			· · · · · · · · · · · · · · · · · · ·			<u> </u>
						
					•	

ŧ

Part X	(VII	Information Re Organizations	egarding Trans	sfers to and Ti	ransactions	and R	telationshi 	ps With	Nonchar	itable	е Ех	empt
ın or	sect ganız	organization direct ion 501(c) (other ations?	than section	501(c)(3) organiz	cations) or	in section					Yes	No
		rs from the reportin								1a(1)		Х
•	•	er assets								1a(2)		X
		ransactions.								4 5 /4 3		x
		es of assets to a no chases of assets fro										X
		ital of facilities, equi										Х
		mbursement arrange										X
		ns or loan guarantee										X
		formance of service of facilities, equipm										X
d If	the a	inswer to any of th	e above is "Yes	," complete the f	ollowing sch	nedule. C	Column (b)	should al	ways show	the		
		f the goods, other										
	- $-$	any transaction or		ement, show in co			of the good					
(a) Line	no	N/A	(c) Name of no	oncharitable exempt org	anization	N/A	inpuon oi trans	siers, transac	uons, and snai	ing and	ingenie	1115
	<u> </u>							_				
	_								<u>.</u>			
				<u> </u>			-		<u>=</u>			
		 -		······································								
							 					
							_					
												
				<u> </u>								
		foundation directly ed in section 501(c)									es X	No
b If	"Yes,	" complete the follo										
		(a) Name of organizatio	n	(b) Type of	organization	<u> </u>		(c) Descript	ion of relations	ship		
					 							
	Under	penalties of perjury, I declarated to the period of perjury, I declarated to the period of the perio	are that I have examin Loceparer (other than te	ed this return, including apayer) is based on all info	accompanying sch rmation of which p	nedules and reparer has a	statements, and ny knowledge	to the best	of my knowledg	ge and l	betief, it	ıs true,
Sign	•	Konguesal	anden	4/24/2	020	PRESI	DENT		May the IRS			retum below?
Here	Sign	ature of officer or trustee		Date		Title			See instruction		Yes	Х №
		D		Description			Dete			ואודכ		
Paid		Print/Type preparer's na	ime	Preparer's signatur	e		Date		eck ıf ' f-employed	PTIN		
Prepa	rer	Firm's name					_1	Firm's EIN				
Use C		Firm's address	·						· •			
								Phone no			0 DE	

2019 FORM 990-PF

FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

` Kind of Pr	operty		Desc	ription	INVEST	P	Date acquired	Date sold
Gross sale price less expenses of sale	Depreciation allowed/	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis	D	Gain or (loss)	
2,605,312.		MORGAN STAND PROPERTY TY 2,555,925.	LEY - SEE A	TTACHED	,	P	49,387.	
44,075.		MORGAN STAND PROPERTY TY 44,031.				P	44.	
3,907,911.		MORGAN STAND PROPERTY TY 3,856,737.				P	51,174.	
7,203,527.		MORGAN STAN: PROPERTY TY 6,847,563.				P	355,964.	
3,521,191.		MORGAN STAN: PROPERTY TY 3,299,267.				P	221,924.	
3,155,646.		MORGAN STAN: PROPERTY TY 2,638,934.				P	516,712.	
DTAL GAIN(LO	SS)						1,195,205.	•
					,			

FORM 990PF, PART I - OTHER INCOME

DESCRIPTION
MORGAN STANLEY - NON DIVIDEND DISTRIB.
TOTALS

REVENUE
AND
EXPENSES
PER BOOKS
5,129.

FEES	
PROFESSIONAL	
OTHER	
ı	
Н	
PART	
90PF.	
66	

REVENUE AND EXPENSES PER BOOKS DESCRIPTION

300,000. 300,000. TOTALS

SOFTWARE DEVELOPMENT

CHARITABLE PURPOSES

300,000.

300,000.

FORM 990PF, PART I - TAXES

NET INVESTMENT	INCOME	40,322.	40,322.
REVENUE AND EXPENSES	PER BOOKS	40,322. 210,000.	250,322.
			TOTALS
	DESCRIPTION	FOREIGN TAXES PAID FEDERAL INCOME TAXES	

FORM 990PF, PART I - OTHER EXPENSES

	NET		INCOME		
REVENUE	AND	EXPENSES	PER BOOKS	146,943.	500.
			DESCRIPTION	PORTFOLIO DEDUCTIONS	STATE FILING FEES

146,943.

147,443.

TOTALS

FORM 990PF, PART II - CORPORATE STOCK

ENDING <u>EMV</u>	37,571,068.	37,571,068.
ENDING BOOK VALUE	30,811,442.	30,811,442.
BEGINNING BOOK VALUE	24,905,053.	24,905,053.
		TOTALS
DESCRIPTION	MORGAN STANLEY	

BONDS
CORPORATE
1
<u>_</u>
PART
990PF.
ORM

ENDING <u>FMV</u>	16,813,472.	16,813,472.
ENDING BOOK VALUE	16,657,828.	16,657,828.
BEGINNING BOOK VALUE	24,978,605.	24,978,605.
		TOTALS
DESCRIPTION	MORGAN STANLEY	

1

INVESTMENTS
OTHER
'
II
PART
990PF,
FORM

ENDING FMV	2,515,797.
ENDING BOOK VALUE	2,000,000.
BEGINNING BOOK VALUE	2,000,000.
	TOTALS
DESCRIPTION	MORGAN STANLEY

2019 FORM 990-PF

10
TRUSTEES
AND
DIRECTORS,
IST OF OFFICERS,
OF.
LIST
VIII
PART
990PF,
FORM

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
ROSAMUND ZANDER P.O. BOX 380188 CAMBRIDGE, MA 02238-0188	DIRECTOR & PRESIDENT 8.00	ó	Ö	o
ALEXANDRA SHOR P.O. BOX 380188 CAMBRIDGE, MA 02238-0188	DIRECTOR & VICE PRESIDENT 2.00	Ö	.0	·
THEODORE COHEN P.O. BOX 380188 CAMBRIDGE, MA 02238-0188	TERM DIRECTOR 2.00	O	·o	.0
BONNIE VITALE P.O. BOX 380188 CAMBRIDGE, MA 02238-0188	SECRETARY 8.00	· o	.0	·
HANSJOERG WYSS P.O. BOX 380188 CAMBRIDGE, MA 02238-0188	TREASURER 1.00	Ö	.0	·
JOSEPH FISHER P.O. BOX 380188 CAMBRIDGE, MA 02238-0188	ASSISTANT SECRETARY 2.00	0.	· ' · .	.0

ATTACHMENT 8 (CONT'D)	EXPENSE ACCT AND OTHER ALLOWANCES	.0	0.
ATTACE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	.0	0
	COMPENSATION	.0	0.
OF OFFICERS, DIRECTORS, AND TRUSTEES	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	ASSISTANT SECRETARY 1.00	GRAND TOTALS
FORM 990PF, PART VIII - LIST OF OFFICERS,	NAME AND ADDRESS	ANDREW STEVENSON P.O. BOX 380188 CAMBRIDGE, MA 02238-0188	

2019 FORM 990-PF

990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALS

	ATTACHME	NT 9
NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
JJK SOLUTIONS LLC 2020 ALAMEDA PADRE SERRA, SUITE 135 SANTA BARBARA, CA 93103 SOFTWARE DEVELOPMENT	SOFTWARE DEVELOPMENT	300,000.
TOTAL COMPENSA	ATION	300,000.

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
	AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
THE FOOTE SCHOOL	NONE	CHARITABLE CONTRIBUTION	100,000
50 LOOMIS PLACE	S		
NEW HAVEN, CT 06511			
CLIMATE ACTION SYSTEMS INC	NONE	CHARITABLE CONTRIBUTION	330,000
P O BOX 380188	PF		
CAMBRIDGE, MA 02238			
BOSTON CHILDREN'S HOSPITAL	NONE	CHARITABLE CONTRIBUTION	150,000
300 LONGWOOD AVENUE	70		
BOSTON, MA 02115			
THE CLIMATE REALITY PROJECT	NONE	CHARITABLE CONTRIBUTION	1,712,408
750 9TH STREET, NW	PC	•	
SUITE 250			
WASHINGTON, DC 20001	,		
COLD SPRING SCHOOL	NONE	CHARITABLE CONTRIBUTION	100,000
263 CHAPEL STREET	2		
NEW HAVEN, CT 06513			
CENTER FOR BIOLOGICAL DIVERSITY	NONE	CHARITABLE CONTRIBUTION	20,000
P O BOX 710	PC	•	
TUCSON, AZ 85702			

ATTACHMENT 10 (CONT'D)

ATTACHMENT 10 (CONT'D)

158,029

AMOUNT

750,000

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR	
	AND	
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION
WORLD MEDIA FOUNDATION INC	NONE	CHARITABLE CONTRIBUTION
PO BOX 990007	PC	
PRUDENTIAL STATION		
BOSTON, MA 02199		
UNITED WAY OF GREATER NEW HAVEN	NONE	CHARITABLE CONTRIBUTION
370 JAMES STREET, SUITE 403	22	
NEW HAVEN, CT 06513		

3,970,877 TOTAL CONTRIBUTIONS PAID