Form **990**

Department of the

DLN: 93493314041540

OMB No. 1545-0047

2019

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Treasu Interna		enue Service		ov/Form990 for instructions and the	e latest i	information.		Inspection
				nning 01-01-2019 , and ending 12-	31-2019)		
B Che	ck if a	applicable:	C Name of organization SSM Health Care Corporation			D Emplo	yer identi	ification number
		change	55M Health Care Corporation			46-60	29223	
	ime ch itial re	nange Hurn	Doing business as					
		rn/terminated	SEE SCHEDULE O			E Talank		
		d return	10101 Woodfield Lane	nail is not delivered to street address) Room/	suite		one numbe	
□ Ap	plicati	ion pending		TID ou fourier model and		(314)	994-780)
			St Louis, MO 63132	ntry, and ZIP or foreign postal code		6.6		829,259,719
			F Name and address of principal	al officer:	H(a)			· ·
			Laura Kaiser	di officer.	П(а)	Is this a group r subordinates?	eturn for	□Yes ☑No
			10101 Woodfield Lane St Louis, MO 63132		н(ь)	Are all subordina	ates	Yes No
I Ta	x-exe	mpt status	<u> </u>	(insert no.) 4947(a)(1) or 527	7	included? If "No," attach a	list (so	
1 W	ehei:	to: > w//	ww.ssmhealth.com	(Ilisert 110.)	⊢ _{Н(с)}	Group exemptio	•	•
	CDSI	te.p w	ww.ssiimeaidii.com					
K For	m of o	rganization	a: 🗹 Corporation 🗌 Trust 🔲 Ass	ociation Other ►	L Year	of formation: 1874	M State	e of legal domicile:
							MO	
P	art I		ımary					
			scribe the organization's mission of ANIZATION IS THE PARENT OF TH	or most significant activities: E SSM HEALTH SYSTEM. THE ORGANIZ	ATION PR	ROVIDES MANAGE	EMENT AN	ND CENTRALIZED
e Ce		SUPPORT	SERVICES TO THE HOSPITALS AN	ID OTHER HEALTH CARE ORGANIZATIO	NS WITH	IN THE SYSTEM.		
æ	.							
ei								
Ň O,K	2	Check th	his box $\blacktriangleright \Box$ if the organization di	scontinued its operations or disposed of	more tha	an 25% of its net	assets.	
ن ×خ			of voting members of the governi				3	18
6S	4	Number	of independent voting members o	f the governing body (Part VI, line 1b)			4	17
ξ	5	Total nu	mber of individuals employed in ca	alendar year 2019 (Part V, line 2a) .			5	2,941
Activities & Governance	6	Total nu	mber of volunteers (estimate if ne	cessary)			6	16
	1			t VIII, column (C), line 12			7a	<u> </u>
	b	Net unre	elated business taxable income fro	m Form 990-T, line 39	<u> </u>	• •	7b	
	١.					Prior Year		Current Year
ġ	1		tions and grants (Part VIII, line 1h					
Rəvenue	1	_	service revenue (Part VIII, line 2g		_	500,459		687,933,328
æ	1		, , , , , , , , , , , , , , , , , , , ,	lines 3, 4, and 7d)		125,133		121,681,303
	1		venue (Part VIII, column (A), lines	ist equal Part VIII, column (A), line 12)		26,762 652,355		19,645,088 829,259,719
	-		and similar amounts paid (Part IX,				,516	146,319
	1		, , ,	olumn (A), line 4)			,,,,,,,	
ဟ	1			enefits (Part IX, column (A), lines 5–10)		202,777	.695	257,316,155
Expenses	1		onal fundraising fees (Part IX, colu	, , , , , , , , , , , , , , , , , , , ,			,,,,,	(
b ed	Ι.		Iraising expenses (Part IX, column (D),	, , ,				
Щ	17	Other ex	penses (Part IX, column (A), lines	11a-11d, 11f-24e)		458,349	,029	569,072,547
	18	Total ex	penses. Add lines 13–17 (must eq	ual Part IX, column (A), line 25)		661,200	,240	826,535,02
	19	Revenue	less expenses. Subtract line 18 fr	om line 12		-8,844	,398	2,724,698
\$ &					Beg	inning of Current	Year	End of Year
Net Assets or Fund Balances		T_1_1	nata (Davi V. Hinn 4.6)		<u> </u>	2 462 21	673	2 (00 502 71
Ass HB	1		sets (Part X, line 16)			3,462,016	-	3,699,563,74
ž Š	1		oilities (Part X, line 26)			3,740,235		3,928,791,194
			nature Block	21 110111 111110 20		-278,218	,,910	-229,227,453
	a rt II r pen			nined this return, including accompanyir	a schedu	les and statemen	ts. and to	the best of mv
know	ledge	and beli		e. Declaration of preparer (other than of				
any k	nowi	edge.						
		****				2020-11-09		
Sign		Signa	ture of officer			Date		
Here	e		Long Secretary					
		17	or print name and title					
	_		Print/Type preparer's name	Preparer's signature	Date	Check if	PTIN P0131609	-
Paid			Firm's name			self-employed Firm's EIN ► 3		
Pre	•	ei	Firm's name			FIIIII S EIN ► 3		<u> </u>
Use	· Or	ııy [Firm's address 🟲 9600 Brownsboro Road	d Suite 400		Phone no. (502) 326-3996	5
			Louisville, KY 402411	122				
M	-ba II	os discus	this return with the preparer she	wn above? (see instructions)			.	Voc 🗆 No

Form	990 (2019)					Page 2
Pa	Statement	of Program Servi	e Accomplis	hments		
	Check if Sched	lule O contains a resp	onse or note to	any line in this Part III .		🗆
1	Briefly describe the or					
THRO	DUGH OUR EXCEPTIONA	AL HEALTH CARE SER	/ICES, WE REVE	AL THE HEALING PRESEN	ICE OF GOD.	
2	Did the organization u	ındertake any signific	ant program ser	vices during the year whic	ch were not listed on	
	the prior Form 990 or	990-EZ?				🗌 Yes 🗹 No
	If "Yes," describe thes					
3	Did the organization o	cease conducting, or n	nake significant	changes in how it conduc	ts, any program	
	services?					🗌 Yes 🗹 No
	If "Yes," describe thes	se changes on Schedu	le O.			
4		l 501(c)(4) organizati	ons are required	to report the amount of	rgest program services, as meas grants and allocations to others,	
4a	(Code:) (Expenses \$	670,083,502	including grants of \$	146,319) (Revenue \$	706,791,435)
	See Additional Data					
	-					
4b	(Code:) (Expenses \$		including grants of \$) (Revenue \$)
	-					
	-					
4c	(Code:	\		in-1din-n-n-n-n) (Bayes #	\
4C	(Code.) (Expenses \$		including grants of \$) (Revenue \$)
	-					
4d	Other program servic	es (Describe in Sched	ule O.)			
	(Expenses \$	inc	luding grants of	\$) (Revenue \$)
4e	Total program serv	ice expenses >	670,083,5	02		

Form	990 (2019)			Page 3
Pa	tIV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line $16?$ If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section $170(b)(1)(A)(ii)$? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

18

19

20a

20b

21

Yes

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Nο

Nο

Nο

lines 1c and 8a? If "Yes," complete Schedule G, Part II

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

18

19

				Page
Par	Checklist of Required Schedules (continued)			l
	Did the consciention was at the AF 000 of weather with a section of the description in dividuals on Dart IV		Yes	No
	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
,	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
ı	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L,</i> Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
l	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
,	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Yes	
:	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		No
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
3	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
•	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
ar	Statements Regarding Other IRS Filings and Tax Compliance			_
_	Check if Schedule O contains a response or note to any line in this Part V	. ;		☑
>	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 2,344		Yes	No
	Enter the number reported in box 3 or Form 1096. Enter -0- if not applicable			

				Page 5
	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: \triangleright CJ	4a	Yes	
5a	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
Ь	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	1/12		No
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		No
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess	-70		
	parachute payment(s) during the year?	15 16	Yes	No

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12b Yes 13 Did the organization have a written document retention and destruction policy? 13 Did the organization have a written document retention and destruction policy? 14 Yes 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes b Other officers or key employees of the organization 15 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 15 List the states with which a copy of this Form 990 is required to be filed 16a Yes 17 List the states with which a copy of this Form 990 is required to be filed 18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial s					9
If there are natural differences in voting injusts among members of the governing body at the end of the tax year If there are natural differences in voting rights among members of the governing body of the governing body of the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent In	Par	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	o" respo	onse to	lines 🗸
If there are material differences in voting rights among members of the governing of the growing of the protection of the governing of the protection of the growing body? a The governing body? b Each committee with authority to act on behalf of the governing body? is there any officer, director, trustee, or key employee listed in Part VI, Section A, who cannot be reached at the growing body of the growing in all growing of the growing body? b Each committee with authority to act on behalf of the governing body? If Yes, "old the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the growing body and procedure to ensure their operations are consistent with the growing body interests that could give rise to conflicts? b Were officers, director, or trustee, or key employee is the organization or eview this Form 990. If Yes," old the organization have a written written policy or procedure source of the deliberation and decision? If yet to line 15a or 15b, describe the proces	Se	ction A. Governing Body and Management			
If there are material differences in voting rights among members of the governing body. of the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Did any officer, director, trustee, or key employee? 2 Did any officer, director, trustee, or key employee? 2 Did any officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Ves 7 Did the organization have members or stockholders? 7 Did the organization have members or stockholders? 8 Did the organization have members of stockholders? 9 Did the organization have members of stockholders? 10 Did the organization the governing body? 10 Each committee with authority to act on behalf of the governing body? 11 Did the organization of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 12 Did the organization and subhority to act on behalf of the governing body? 13 The governing body? 14 Each committee with authority to act on behalf of the governing body? 15 Each committee with authority to act on behalf of the governing body? 16 Section B. Policies (This Section B requests information about policy or the following the subhority to act on behalf of the governing body? 16 Did the organization have written conflicts of this some 900 to the subhority of the following the subhority of				Yes	No
body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0. b first the number of voting members included in line 1a, above, who are independent 1b	1a	Enter the number of voting members of the governing body at the end of the tax year 18]		
Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 4 Did the organization become aware during the year of a significant doversion of the organization's assets? 5 Did the organization have members or stockholders? 6 Did the organization have members or stockholders? 7 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 8 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 9 Did the organization of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 10 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 11 Did the organization have included the name and addresses in Schedule One organization smalling address? If "res," provide the names and addresses in Schedule One organization in smalling address? If "res," provide the names and addresses in Schedule One organization have included a complete copy of this Form 990 to all members of its governing body before filing the form? 10 Did the organization have a written policies and procedures governing the activities of such chaaters, affiliates, and branches to ensure their operations are consistent with the organization in seempt purposes? 11 Did the prospination for regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O the trust was done. 12 Did the organization have a written orfolic of interest policy? If "Wes," or the file of the process of the		body, or if the governing body delegated broad authority to an executive committee or			
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Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed▶ 18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. □ Own website □ Another's website ☑ Upon request □ Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶Jackie Tsikalas 10101 Woodfield Lane St Louis, MO 63132 (314) 989-2799	b	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt			
 List the states with which a copy of this Form 990 is required to be filed ► Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: ►Jackie Tsikalas 10101 Woodfield Lane St Louis, MO 63132 (314) 989-2799 			16b	Yes	
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▶Jackie Tsikalas 10101 Woodfield Lane St Louis, MO 63132 (314) 989-2799		policy, and financial statements available to the public during the tax year.			
	20			orm an	0 (2019

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. Isist all of the organization's current key employees, if any. See instructions for definition of "key employee." List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$100,000 of reportable compensation from the organizations. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (B) Average hours per week (list any hours per week (list any hours below dotted line) (B) Average hours per week (list any hours below dotted line) (C) Average hours per week (list any hours per week list any hours per week list	Form 990 (2019)											Pag	ge 7
As Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. ■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations for the order in which to list the persons above. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (B) Name and title ■ (C) Position (do not check more than spendal properties of the organization of other organization of the organization o			Truste	es, I	Key	En	nploy	ees	, Highest Comp	ensated Employ	yees,		
La Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax rear. List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. List all of the organization's furrent key employees, if no. See instructions for definition of "key employee." List all of the organization's furrent key employees, if any. See instructions for definition of "key employee." List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 from the organization and any related organizations. List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organization and any related organization or any current officer, director, or trustee. (A) Name and title A Reportable compensation from the organization or any related organization or any relat	Check if Schedule O contains a	response or no	te to an	y line	in t	his	Part VI	١.				. [
■ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. ■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization for the order in which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ (A) Name and title ■ (B) Average hours per week (list any hours for related organizations below dotted line) ■ (C) Reportable compensation from the organization from the organization of the organization has not officer and a director/trustee) ■ (D) Reportable compensation from the organization organization organization (W-2/1099-MISC) ■ (F) Estimated organization organizations (W-2/1099-MISC) ■ (F) Set instructions for the organization organization organization organization organization organization organization organizations (W-2/1099-MISC) ■ (F) Reportable compensation from the organization organization organization organization organization organizati	Section A. Officers, Directors, Tru	istees, Key E	mploy	ees,	an	d H	lighe	st C	Compensated En	nployees			
■ List all of the organization's current key employees, if any. See instructions for definition of "key employee." ■ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 freportable compensation from the organization and any related organizations. ■ List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization. See instructions for the order in which to list the persons above. □ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization organization from the organization of related organizations below dotted line) ■ Check this box if neither the organization below dotted line) ■ Check this box if neither the organization or any related organization of from the organization of from the organization of the compensation from the organization and related organizations below dotted line) ■ Check this box if neither the organization or any related organization organization organization organization organization organization organization	year.		•						, ,		-	n's ta	Κ
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who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. ■ List all of the organization from the organization and any related organizations. ■ List all of the organization from the organization and any related organization, more than \$10,000 of reportable compensation from the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. ■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organizations. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. ■ Check this box if neither the organization nor any related organization one box, unless person is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization is both an officer and a director/trustee) ■ Check this box if neither the organization nor any related organization nor any related organization nor any related organization nor any related organization nor any neither the organization nor any nei													
■ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above. Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) Name and title (B) Average hours per week (list any hours below dotted line) (C) (D) (E) Reportable compensation from the organization (do not check more than one box, unless person is both an officer and a director/trustee) (C) (D) (E) Reportable compensation from the organization (W-2/1099-MISC) (W-2/1099-MISC) MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations.													
Average hours per week (list any hours for related organizations) below dotted line) Continue to the person of the order in which to list the persons above. Continue to the order in which to list the persons above.	of reportable compensation from the organiz	ation and any re	elated o	rgani	zatio	ons.			. ,	·	·		
(A) Name and title (B) Average hours per week (list any hours for related organizations below dotted line) (B) Average hours per week (list any hours for related organizations below dotted line) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (B) Average hours per week (list any hours for related organization (W-2/1099-MISC) (B) Reportable compensation from the organizations (W-2/1099-MISC) (W-2/1099-MISC) MISC) (F) Estimated amount of other compensation from the organization and related organizations organizations	organization, more than \$10,000 of reportab	le compensatio	n from t								Э		
Name and title Average hours per week (list any hours for related organizations below dotted line) Name and title Average hours per week (list any hours for related organizations below dotted line) Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer	Check this box if neither the organizatio	n nor any relate	d organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.			
it steed		Average hours per week (list any hours	than o is b	ne bo oth a direct	o no ox, u n of or/t	t che inles ficer	s pers	on	Reportable compensation from the organization	Reportable compensation from related organizations	Estir amount compe fror	nated of oth nsation the	n
See Additional Data Table		organizations below dotted	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		` '	rel	ated	
	See Additional Data Table												
													—
													—

Form	990 (2019)				_	_		_						Page 8
Par	section A. Officers, Direct		s, Key	Empl			, and	High				(conti		
	(A) Name and title	(B) Average hours per week (list any hours	than o	one bo	οχ, ι an of	ot che unles officer	heck mo ess pers er and a stee)	rson	Repo compe froi organ	(D) portable pensation om the anization	(E) Reportable compensation from related organizations	on amount of ed compens ns from		ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	`	2/1099- /ISC)	(W-2/1099- MISC)		organizati relate organiza	ed
See	Additional Data Table	-			+	+	-	+			-	+		
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сТ	Total from continuation sheets to Pa	Part VII, Section	Α				•		16	252		0		
2	Total (add lines 1b and 1c) Total number of individuals (including of reportable compensation from the	g but not limited	to thos				▶ ve) who	o rec		,941,369 ore than \$1		<u>ol</u>		7,833,597
3	Did the organization list any former of	officer director	or trust	—— +aa k	(lovee.	or hi	inhest co	mnensate	d amployee on		Yes	No
د	line 1a? If "Yes," complete Schedule			ee,	ey c	Julian	byec,	01 1mg	Jnest cc.	inpensace.	employee o	3	Yes	l
4	For any individual listed on line 1a, is organization and related organization individual	the sum of reposits greater than \$	ortable of \$150,00	comp [,] 0? <i>If</i>	ensa "Ye:	ation s," c	n and o comple	other te Sc	compen chedule J	isation from I for such	n the	4	Yes	
5	Did any person listed on line 1a receivervices rendered to the organization									ation or ind	ividual for	5		No
	ection B. Independent Contract			<u> </u>	_	_	<u> </u>	<u> </u>				<u> </u>		
1	Complete this table for your five high from the organization. Report compe											npens	ation 	
		(A) and business addre	ess		_	_				Desc	(B) cription of services		(C) Compen	nsation
	nsey & Company				_	_				Consulting s	services		14,	,709,358
New Y	52nd Street York, NY 10022								!	lating.				
	is & Company LLC Maryville University Drive								1	Consulting s	services		11,	,853,331
Suite :									!					
Infinit	ty Marketing Solutions									MARKETING	G SERVICES		7,	,347,386
Green	5 Pleasantburg Drive nville, SC 29607													
NXCG					_	-	_	<u> </u>		Consulting s	services		4,	,449,363
Plano,	North Dallas Pkwy Suite 420 p, TX 75093								!	loumer	inge		3	227 264
	ing Infosystems Inc ite Street Plaza								1	Employmen	nt screenings		J,	,627,364
24th F					_	_			!					
	Total number of independent contractor compensation from the organization be		: not lim	ited t	to th	nose	listed	abov	/e) who r	received m	ore than \$100,00)0 of		
						_						$\overline{}$		- ((-)

		(2019)	of Downson						Page 9
Part	VIII			a respo	onse or note to anv	line in this Part VIII			🗆
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
	18	Federated campa	igns	1a			revenue		512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	ı	b Membership dues	5	1 b					
90	١,	c Fundraising even	ts	1c					
ifts, ar A	١	d Related organizat	tions	1d					
	۱	e Government grants		1e					
ion	1	 All other contribution and similar amounts 	ns, gifts, grants, s not included	1f					
tributio Other	١,	above g Noncash contributio	ns included in		<u> </u>				
Contri and 0		lines 1a - 1f:\$		1 g					
<u>ت</u> ک		h Total. Add lines 1	1a-1f	•	>	0			
	_	Turium no force			Business Code	376,598,495	376,598,495		
æ	2a	Insurance fees			525100	370,330,133	3,0,330,133		
nue.	b	Corporate fees			561000	307,010,072	307,010,072		
Program Service Revenue	c	Management fees			F61000	4,324,761	4,324,761		
rvice					561000				
<u>%</u>	d	I							
gran	e								
ď	•	·			-	0	0	0	0
		All other program				<u> </u>			
	⊢	Total. Add lines 2			687,933,328	1		1	
	s	Investment income similar amounts)			•	98,243,385	5		98,243,385
	ı	Income from invest			_				
	9	Royalties	(i) Re		(ii) Personal				
		Cross route				_			
		Gross rents Less: rental	6a			_			
	_	expenses	6b						
	С	Rental income or (loss)	6 c	(
	d	Net rental income	or (loss)			_			
	_		(i) Secu	rities	(ii) Other	_			
	/7a	Gross amount from sales of assets other	7a 23	.437,918	3				
		than inventory							
	b	Less: cost or other basis and	7b						
		sales expenses				_			
	l	Gain or (loss)		.437,918	1	22 427 019			22 427 010
	l	I Net gain or (loss) Gross income from fu		· · ·	· · · •	23,437,918			23,437,918
ıμe		(not including \$ contributions reported	of						
₹		See Part IV, line 18		8a					
Other Revenue	ı	Less: direct expen		8b					
the	C	: Net income or (los	s) from fundrai	sing ev	ents ▶ I	1			
	9a	Gross income from See Part IV, line 19		- 1					
	l h	Less: direct expen		9a 9b		_			
	l	: Net income or (los			ies 👆	_			
	10a	aGross sales of inve returns and allowa		10a					
	b	Less: cost of good	s sold	10b					
	c	Net income or (los		invent		_			
	11	Miscellaneou a _{Income} from part			Business Code 900099	786,981		786,981	
		Income from part	eq.11103						
	b	Other income			900099	18,858,107	18,858,107	,	
	c								
		All other revenue Total. Add lines 1			▶	(0	0	0
						19,645,088	3		
		Total revenue. Se	ee msu uctions	• •	• • • •	829,259,719	706,791,435	786,981	121,681,303 Form 990 (2019)

Part IX Statement of Functional Expenses		All athan and the		
Section 501(c)(3) and 501(c)(4) organizations must co		_	ns must complete colu	ımn (A).
Check if Schedule O contains a response or note to an one to include amounts reported on lines 6b, b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	146,319	146,319	general expenses	одранево
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	16,247,763	13,464,943	2,782,820	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	153,146		153,146	
7 Other salaries and wages	191,560,128	158,984,528	32,575,600	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	14,975,490	12,410,578	2,564,912	
9 Other employee benefits	21,173,552	17,547,073	3,626,479	
.0 Payroll taxes	13,206,076	10,944,218	2,261,858	
.1 Fees for services (non-employees):				
a Management	1,559,727	1,506,890	52,837	
b Legal	3,719,772		3,719,772	
c Accounting	540,783		540,783	
d Lobbying	605,062		605,062	
e Professional fundraising services. See Part IV, line 17	·			
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	56,968,202	43,196,565	13,771,637	
2 Advertising and promotion	14,094,281		14,094,281	
3 Office expenses	9,316,246	5,241,024	4,075,222	
4 Information technology	10,431,814	9,506,548	925,266	
5 Royalties				
6 Occupancy	6,627,627	3,645,188	2,982,439	
7 Travel	4,093,773	2,075,452	2,018,321	
Payments of travel or entertainment expenses for any federal, state, or local public officials .				
9 Conferences, conventions, and meetings	317,422	204,667	112,755	
0 Interest	85,774,063	85,774,063		
1 Payments to affiliates				
2 Depreciation, depletion, and amortization	1,554,698	1,554,698		
3 Insurance	83,196	83,196		
4 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL CLAIMS	364,478,211	302,052,565	62,425,646	
b LOSS ON EARLY DEBT EXTINGUISHMENT	410,074	410,074		
c LICENSES AND TAXES	995,380	995,380		
d UNRELATED BUSINESS INCOME TAX	10,848	10,848		
e All other expenses	7,491,368	328,685	7,162,683	
5 Total functional expenses. Add lines 1 through 24e	826,535,021	670,083,502	156,451,519	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
Check here ► ☐ if following SOP 98-2 (ASC 958-720).				

Forn	990	(2019)					Page 11
P	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to any	line in this Part IX			🗆
		·	•		(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			44,744	1	22,286
	2	Savings and temporary cash investments .		[2	0
	3	Pledges and grants receivable, net				3	0
	4	Accounts receivable, net			11,742,654	4	13,453,470
	5 6	Loans and other payables to any current or form key employee, creator or founder, substantial contity or family member of any of these persons Loans and other receivables from other disquali	ner office ontribute s fied pers	er, director, trustee, or, or 35% controlled	0	5	0
		section $4958(f)(1)$), and persons described in se			0	6	0
ts	7	Notes and loans receivable, net			1,514,247,725	7	1,543,491,861
Assets	8	Inventories for sale or use				8	0
As	9	Prepaid expenses and deferred charges			5,155,428	9	15,612,158
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	28,634,822			
	ь	Less: accumulated depreciation	10b	11,601,266	15,771,916	10 c	17,033,556
	11	Investments—publicly traded securities .			1,871,781,603	11	2,051,981,348
	12	Investments—other securities. See Part IV, line	11 .		-1,757,909	12	1,909,707
	13	Investments—program-related. See Part IV, line	11 .	. [0	13	
	14	Intangible assets	[14	0	
	15	Other assets. See Part IV, line 11	45,030,512	15	56,059,355		
	16	Total assets. Add lines 1 through 15 (must equ	3,462,016,673	16	3,699,563,741		
	17	Accounts payable and accrued expenses	214,310,965	17	210,014,232		
	18	Grants payable		<u> </u>		18	0
	19	Deferred revenue		<u> </u>		19	
	20	Tax-exempt bond liabilities		F	1,861,757,524	20	1,842,266,463
۰.	21	Escrow or custodial account liability. Complete F		Schedule D		21	0
Liabilities	22	Loans and other payables to any current or form employee, creator or founder, substantial contri or family member of any of these persons	ner office ibutor, o	er, director, trustee, key r 35% controlled entity	0	22	0
	23	Secured mortgages and notes payable to unrela	ted third	d parties		23	0
	24	Unsecured notes and loans payable to unrelated	third pa	arties	689,005,000	24	689,005,000
	25	Other liabilities (including federal income tax, pa and other liabilities not included on lines 17 - 24 Complete Part X of Schedule D		975,162,100	25	1,187,505,499	
	26	Total liabilities. Add lines 17 through 25 .		T	3,740,235,589	26	3,928,791,194
ances	27	Organizations that follow FASB ASC 958, ch complete lines 27, 28, 32, and 33. Net assets without donor restrictions	neck he	re▶ ☑ and	-278,240,358	27	-229,250,871
3a l		Net assets with donor restrictions					
or Fund Balances	28	Organizations that do not follow FASB ASC complete lines 29 through 33. Capital stock or trust principal, or current funds	eck here ► □ and	21,442	28	23,418	
		, , , ,		· · · ·		30	<u> </u>
set	30	Paid-in or capital surplus, or land, building or eq		<u> </u>			1
Net Assets	31	Retained earnings, endowment, accumulated in	•	<u> </u>	070 040 040	31	000 007 450
<u>e</u>	32	Total net assets or fund balances		<u> </u>	-278,218,916	32	-229,227,453
Z	33	Total liabilities and net assets/fund balances .			3,462,016,673	33	3,699,563,741

Form **990** (2019)

Total liabilities and net assets/fund balances

3a

3h

Nο

Form 990 (2019)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

EIN: 46-6029223 Name: SSM Health Care Corporation

Software ID: 19010655 **Software Version:** 2019v5.0

Form 990 (2019)

Form 990, Part III, Line 4a: PLEASE SEE SCHEDULE O FOR A COMPLETE DESCRIPTION OF PROGRAM SERVICE ACCOMPLISHMENTS.

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation from the

organization and related organizations

2,027,129

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/tı	rust	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
Laura Kaiser	40.0	×		x				2,153,858	
Director, President/CEO at SSM Health	8.0	l						2,133,636	
Don Imholz	1.0	l							
Director	1.0	X						0	
Evans Richardson	1.0	l							
Director	1.0	X						0	
				_	_	1	-		

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and Independent Contractors

James Whalen

Jennifer Grantham-Stein

Director

Director

Kavita Patel

Director

Director

Director

Lisa Latts

Director

Director

Marie Devlin

Kevin Johnson

Lawrence LeGrand

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

0

0

0

471,986

813,620

0

0

0

0

0

229,550

1,365,634

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(direct	or/tı	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
Mark Kaufmann	1.0	×							,
Director	0	^						0	
Michael Rozier SJ	1.0	x						0	
Director	0	_ ^							
Rick Corcoran	1.0	×						0	

1.0

1.0

1.0

1.0

1.0

40.0

26.2 40.0

28.0

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Doug Long

Kris Zimmer

Tom Merfeld

Ron Hamel

Sr Kathleen Buchheit FSM

Sr Mary Noel Brown CSA

Secretary, General Counsel at SSM Health

Treasurer, Chief Financial Officer at SSM Health

Sr Susan Scholl FSM

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation from the

173,221

713,529

159,351

562,429

175,222

0

0

0

0

0

784,531

952,274

886,378

999,177

714,136

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Margaret Fowler

Matthew Hanley

Chief Nursing Officer

Chief Clinical Officer

Christopher Sprowl

David Fields

Karen Rewerts

Regional Clinical Affairs Officer

President, Dean Health Plan

System VP, Finance (MO/ILL)

	any hours		direct	or/t		,		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Paula Friedman	40.0			х				1,384,920	0	282,580
Pt Yr Vice President, Pt Yt Senior VP-Strategic Development SSM Health	19.0							, ,		,
Steven Smoot	40.0									
Vice President, Chief Operations Officer at SSM Health	11.0			X				1,066,618	0	686,232
Alexander Garza	40.0				×			616,202	0	228,090
Chief Medical Officer	0.0							010,202	-	
Carolyn Koenig	40.0				×			632,328	0	401,079
Chief Administrative Officer	0				^			032,320		401,079
Carter Dredge	40.0								_	
Chief Transformation Officer	2.0				X			761,575	0	502,807
Margaret Fowler	40.0									

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40.0

1.0 0.0

42.0 1.0

41.0 0.0

46.0

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1000-MISC) (M- 2/1000organization and

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Michael Panicola

Shane Peng

Former Key Employee

Former Key Employee

	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Cēl.	1 3	Highest compensated employee	Former	2/1099-MISC)	MISC)	related organizations
Kerry Swanson	0.0					х		752,292	0	272,223
Regional Chief Operating Officer, Wisconsin	46.0					^		732,232	0	2/2,223
Steven Little	1.0									

		l	ll	Х		752,292	0	272,223
Regional Chief Operating Officer, Wisconsin	46.0					, , , , , , ,		
Steven Little	1.0			V		1 205 500	0	0.513
Pt Yr Regional Chief Operating Officer, Wisconsin	45.0			Х		1,395,599	U	9,512
Brent Vanconia	0.0							
Former Highest Compensated Employee					Х	473,507	0	10,265

Steven Little	1.0							
Pt Yr Regional Chief Operating Officer, Wisconsin	45.0			Х		1,395,599	0	
Brent Vanconia	0.0							
Former Highest Compensated Employee	0.0				X	473,507	0	:
	0.0							

Pt Yr Regional Chief Operating Officer, Wisconsin	45.0				, ,		,
Brent Vanconia	0.0			\ \			
Former Highest Compensated Employee	0.0			X	473,507	0	10,265
Christopher Howard	0.0			х	566.322	0	218.976

Brent Vanconia				X	473,507	0	10.265
Former Highest Compensated Employee	0.0			^	4/3,30/	0	10,265
Christopher Howard	0.0						
Former Key Employee	0.0			Х	566,322	0	218,976

Christopher Howard	0.0						566,322		218,9	176
Former Key Employee	0.0					^	300,322	0	218,9	170
Lynn Bruchhof	0.0					,	210.020	0	1145	
		l	ı	1 1		I X	319 <i>.</i> 828	1 0	l 114.5	212

Χ

Х

299,181

587,457

10,836

0

Former Key Employee	0.0						
Lynn Bruchhof	0.0			<	319,828	0	
Former Key Employee	0			^	319,626		

0.0

0.0

0

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efile	e GR	APHIC pri	nt - DO NO	T PROCESS	As Filed Data -			DLN: 934933140415				
	m 99	OULE A	Con		Charity Statu	ion 501(c)(3)	organization o	ort $acksquare$	OMB No. 1545-0047			
Depart	ment of	f the Treasury	>	Go to <u>www.irs</u>	► Attach to Form s.gov/Form990 for i	990 or Form 99	0-EZ.	ormation.	Open to Public Inspection			
Nam	e of tl	nie Service he organiza Care Corporatio						Employer identific	ation number			
551111	carare							46-6029223				
	rt I				us (All organization e it is: (For lines 1 thro			See instructions.				
1	nganiz		•		ssociation of churches	•		(A)(i)				
2		·		,	1)(A)(ii). (Attach Scl							
						,	, ,					
3	Ш	·	•	•	vice organization desc			•				
4		A medical r name, city,		inization operat	ed in conjunction with	a hospital descri	ibed in section :	170(b)(1)(A)(iii). Ei	nter the hospital's			
5		-	ation operate (iv). (Comple		t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descril	ped in section 170			
6		A federal, s	tate, or local	government or	governmental unit de	scribed in sectio	on 170(b)(1)(<i>A</i>	\)(v).				
7		section 17	0(b)(1)(A)	(vi). (Complete	•			init or from the genera	al public described in			
8		A communi	ty trust desc	ribed in sectio i	170(b)(1)(A)(vi).	(Complete Part I	I.)					
9		non-land g	ant college o	of agriculture. S	escribed in 170(b)(1) ee instructions. Enter	the name, city, a	and state of the	college or university:				
10	Ш	from activit	ies related to income and	o its exempt fur unrelated busir	: (1) more than 331/39 actions—subject to cer less taxable income (le amplete Part III.)	tain exceptions,	and (2) no more	than 331/3% of its su	pport from gross			
11		An organiza	ition organiz	ed and operated	d exclusively to test fo	r public safety. S	ee section 509	(a)(4).				
12	✓	more public	ly supported	l organizations	d exclusively for the be described in section 5 the type of supporting	09(a)(1) or sec	ction 509(a)(2). See section 509(a				
a	✓	organizatio	n(s) the pow		rated, supervised, or cappoint or elect a majo							
b		Type II. A manageme	supporting on t of the sup	organization sup porting organiz	ervised or controlled i ation vested in the sar							
c		Type III f	unctionally		and C. supporting organizatio ions). You must com				ted with, its			
d		Type III n	on-function integrated.	n <mark>ally integrate</mark> The organizatio	d. A supporting organ n generally must satis rt IV, Sections A and	ization operated fy a distribution	in connection wi	th its supported organ	` '			
e		Check this	box if the org	ganization recei	ved a written determin integrated supporting	nation from the I		pe I, Type II, Type III	functionally			
f	Enter	r the number	of supported	d organizations				<u>1</u>	5			
g					pported organization(-′						
	1 (i)	Name of supp organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
						Yes	No					
See	Additio	onal Data Tal	ole									
			. =					10.000				
Tota		would De Je	15		nstructions for	Cat. No. 11285		10,000 Schedule A (Form 9				

Sch	edule A (Form 990 or 990-EZ) 2019						Page 2
P	art II Support Schedule for	Organizations	Described in S	Sections 170(b)(1)(A)(iv) ar	nd 170(b)(1)(A	(vi)
	(Complete only if you ch						under Part III.
	If the organization failed	to qualify unde	r the tests listed	below, please	complete Part I	II.)	
	ection A. Public Support Calendar year		I				
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grant.")						
2	Tax revenues levied for the						
_	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from						
	line 4.						
<u>s</u>	ection B. Total Support		T		1	1	
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain or						-
	loss from the sale of capital assets						
	(Explain in Part VI.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	or the organization	's first, second, th	ird, fourth, or fifth	n tax year as a sec	tion 501(c)(3) org	anization,
	check this box and stop here					▶ [
S	ection C. Computation of Publi						
14	Public support percentage for 2019 (li	ne 6, column (f) di	vided by line 11,	column (f))		14	-
15	Public support percentage for 2018 Sc	hedule A, Part II,	line 14			15	
16a	33 1/3% support test—2019. If the						
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			▶□
b	33 1/3% support test—2018. If th	e organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization	qualifies as a pub	licly supported or	ganization			▶ 🗆
17 a	10%-facts-and-circumstances tes	t— 2019. If the org	ganization did not	check a box on lin	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization in Part VI how the organization meets	n meets the facts	-and-circumstanci cumstances" test.	es test, check thi The organization	s box and stop n e qualifies as a publ	e re. Explain icly supported	
	organization			-			►□
h	10%-facts-and-circumstances tes	st— 2018. If the o	rganization did no	t check a box on I	ine 13, 16a, 16b,	or 17a, and line	
_	15 is 10% or more, and if the organiz	zation meets the "i	facts-and-circums	tances" test, chec	k this box and sto	p here.	
	Explain in Part VI how the organization			-		• •	. \Box
_	supported organization		haven 15 40-4	C- 10b 47 4	76		▶⊔
18	_						. □
	instructions		<u> </u>		- Cabadu	lo A (Form 000 o	▶ ⊔

Р	art III Support Schedule for						
	(Complete only if you cl						er Part II. If
S	the organization fails to ection A. Public Support	quality under	the tests listed i	pelow, please co	ompiete Part II.)		
30	Calendar year	() 2015	(1) 2016	() 2247	(1) 2010	() 2010	(O.T.)
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.").						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
•	organization's benefit and either paid						
_	to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
L	3 received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
Se	ection B. Total Support		1				Г
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975.						
С	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
12	(Explain in Part VI.) Total support. (Add lines 9, 10c,						
13	11, and 12.).						
14	First five years. If the Form 990 is for	the organization	n's first, second, th	nird, fourth, or fift	h tax year as a sec	tion 501(c)(3) o	ganization <u>,</u>
	check this box and stop here						▶ ⊔
	ection C. Computation of Public S			! (6))		1 1	
15	Public support percentage for 2019 (lin		•			15	
16	Public support percentage from 2018 S	-	<u> </u>			16	
	ection D. Computation of Investr Investment income percentage for 201			line 13 column (f	:))	17	
17 10	Investment income percentage for 201	-		-		17	
18 10-	331/3% support tests—2019. If the		•			18 33 1/3% and lin	e 17 is not
	more than 33 1/3%, check this box and s						
	more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the						
ט	not more than 33 1/3%, check this box	-			•		
20	Private foundation. If the organization	-	-				
	ritvate foundation. If the organization	ni ulu not check a	a DOX ON UNE 14, I	.a, or iad, check	, unis pox and see I	HSGRUCGONS	. 📂 📖

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of

Schedule A (Form 990 or 990-EZ) 2019

5a

6

7

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10a

supervised by or in connection with its supported organizations.

organization's supported organizations? If "Yes," provide detail in Part VI.

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

amendment to the organizing document).

complete Part I of Schedule L (Form 990 or 990-EZ).

the organization had excess business holdings).

organization had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

provide detail in Part VI.

answer line 10b below.

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.) Section A. All Supporting Organizations

Page 4

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

No

No

No

No

No

No

No

No

			Yes	No
L	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation. If historic and continuing relationship, explain.	1		No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509			

	If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation. If historic and continuing relationship, explain.	1		No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	in section 509(a)(1) or (2).	2		No
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	halaw	-	-	-

	describe the designation. If historic and continuing relationship, explain.	1	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	in section 509(a)(1) or (2).	2	No
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below.	3a	No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied		

3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below.	3a		No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination.			
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			

b	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the		
	determination.	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below.	4a	No
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or	4h	

c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.

Substitutions only. Was the substitution the result of an event beyond the organization's control?

cnec	dule A (Form 990 or 990-E2) 2019		F	age 5
Par	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		No
b	A family member of a person described in (a) above?	11b		No
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .	11c		No
	ction B. Type I Supporting Organizations			
	Store D. Type I cupper unit of game automotion		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
	· · · · · · · · · · · · · · · · · · ·	1	Yes	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit and the supporting of the supporting of the supporting of the supervised or controlled the supervised than the supervised or controlled the supervise			
	carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		No
Se	ction C. Type II Supporting Organizations			
			Yes	No
L	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
50				
<u> </u>	ction D. All Type III Supporting Organizations		Yes	No
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's		103	.,,
•	tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
	Thamtained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization investment policies and in directing the use of the organization's income or assets at all times during the tax	3		
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.			
	ction E. Type III Functionally-Integrated Supporting Organizations			
L	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction and the second	ons):		
a				
Ь	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted			
	substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
,		2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.	2-		
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.	3b		

3b

1	Type III Non-Functionally Integrated 509(a)(3) Supporting O Check here if the organization satisfied the Integral Part Test as a qualifying true.			. Part VIV See
	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organization			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI). See instructions	
7	Total annual distributions. Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9	Distributable amount for 2019 from Section C, line 6	

7 Total annual distributions. Add lines 1 through 6.			
8 Distributions to attentive supported organizations to who details in Part VI). See instructions	nich the organization is respons	sive (provide	
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(iii) Distributable Amount for 2019		
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions if any for years prior to 2019			

7 Total annual distributions. Add lines 1 through 6.			
Distributions to attentive supported organizations to who details in Part VI). See instructions	nich the organization is respons	sive (provide	
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
b From 2015			
c From 2016			

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
b From 2015			
c From 2016			
d From 2017			
e From 2018			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
 Carryover from 2014 not applied (see instructions) 			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
		·	

c From 2016		
d From 2017		
e From 2018		
Total of lines 3a through e		
g Applied to underdistributions of prior years		
n Applied to 2019 distributable amount		
Carryover from 2014 not applied (see instructions)		
Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
Distributions for 2019 from Section D, line 7:		
\$		
Applied to underdistributions of prior years		
Applied to 2019 distributable amount		
Remainder. Subtract lines 4a and 4b from 4.		

instructions)		
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
4 Distributions for 2019 from Section D, line 7:		
\$		
Applied to underdistributions of prior years		
b Applied to 2019 distributable amount		
c Remainder. Subtract lines 4a and 4b from 4.		
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.		
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions		

C Remainder, Subtract lines 4a and 4b from 4.		
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.		
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.		
7 Excess distributions carryover to 2020. Add lines 3j and 4c.		
8 Breakdown of line 7:		
a Excess from 2015		
b Excess from 2016		
c Excess from 2017		

Schedule A (Form 990 or 990-EZ) (2019)

d Excess from 2018.

e Excess from 2019.

Schedule A (Form 990 or 990-EZ) 2019 Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions). **Facts And Circumstances Test** 990 Schedule A, Supplemental Information Return Reference Explanation Schedule A, Part I, Line 12f SSM HEALTH CARE CORPORATION (SSMHCC) IS A TYPE I SUPPORTING ORGANIZATION THAT IS OPERATED COLUMN V, AMOUNT OF TO SUPPORT THE OPERATIONS OF ALL ITS RELATED ORGANIZATIONS LISTED ON SCHEDULE A, PART I, L MONETARY SUPPORT: INE 11(G). THE AMOUNT OF SUPPORT PROVIDED TO THESE ORGANIZATIONS, REPORTED ON SCHEDULE A, PART I. LINE 11(G)(V), DOES NOT INCLUDE EXPENSES PAID ON BEHALF OF BUT NOT DIRECTLY TO THE

ENTITIES SSMHCC SUPPORTS. THESE EXPENSES TOTALED \$826,535,021.

990 Schedule A, Supplemen	tal Information
Return Reference	Explanation
Schedule A, Part IV, Section A, Line 1 Supported Orgs Listed By Name	SSM HEALTH CARE CORPORATION IS THE PARENT ORGANIZATION OF SSM HEALTH, A HEALTH SYSTEM OF W HICH ALL SUPPORTED ORGANIZATIONS ARE SUBSIDIARIES. SSM HEALTH CARE CORPORATION'S MEMBER, S SM HEALTH MINISTRIES, HAS THE POWER TO APPOINT OR ELECT THE MEMBERS OF SSM HEALTH CARE COR PORATION'S BOARD OF DIRECTORS. THE PURPOSE OF SSM HEALTH CARE CORPORATION IS TO PROVIDE, E ITHER DIRECTLY OR IN CONJUNCTION WITH OTHER PERSONS OR ORGANIZATIONS, HEALTH CARE, HEALTH EDUCATION, HOUSING SERVICES, CHILD CARE SERVICES, SERVICES FOR THE ELDERLY AND RELATED SER VICES AND FACILITIES AND/OR OTHER CHARITABLE ACTIVITIES AS MAY BE DETERMINED FROM TIME TO TIME BY MEMBERS OF THE CORPORATION AND THE BOARD OF DIRECTORS IN ACCORDANCE WITH THE BYLAW S OF THE CORPORATION AND WITH THE TEACHINGS AND MISSION OF THE ROMAN CATHOLIC CHURCH. SSM HEALTH CARE CORPORATION, IN CONJUNCTION WITH ITS SPONSOR, SSM HEALTH MINISTRIES, HAS DETER MINED THAT THE SUPPORTED ORGANIZATIONS LISTED ON SCHEDULE A, PART I, LINE 11(G) ALLOW THE CORPORATION TO FULFILL ITS MISSION.

000 Schedule A. Supplemental Information

Additional Data

Software ID: 19010655

Software Version: 2019v5.0

EIN: 46-6029223

Name: SSM Health Care Corporation

Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s).

						tion(s).				
(i)Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		Is the organization listed in your		Is the organization listed in your		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No						
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Political Campaign and Lobbying Activities

OMB No. 1545-0047

DLN: 93493314041540

Internal Revenue Service

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527 EZ) ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. Department of the Treasury ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** SSM Health Care Corporation 46-6029223 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes □ No Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b....... Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none, enter -0-. 2 5

ACTIVITY

	dule C (Form 990 or 990-EZ) 2019				Pa	age 3
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NOT fil Form 5768 (election under section 501(h)).	ed				
For e	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)		+	(b)	
activ		Yes	s No		Amoun	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		1		
c	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			60	5,062
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?		No			
j	Total. Add lines 1c through 1i				60	5,062
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	(5), o	r sect	ion		
	501(c)(6).				V	NI -
	Ware substantially all (00% or more) dues received pendeductible by members?		ſ	1	Yes	No
1 2	Were substantially all (90% or more) dues received nondeductible by members?		-	2		
3	Did the organization make only in-nouse lobbying expenditures of \$2,000 of less?		}	3		
					F01/6	1/61
Pal	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."				OT(C)(0)
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
a	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
P	art IV Supplemental Information		l			
	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); tructions), and Part II-B, line 1. Also, complete this part for any additional information.	Part II-	-A, line:	s 1 an	d 2 (se	ee
	Return Reference Explanation					
Sch	edule C, Part II-B, Line 1 DETAILED SSM Health Care Corporation employs lobbyists whose activities include servi	na se li	aiconc	to cit	/ ctata	
	iquie C, Part II-b, Line I DETAILED SSM neatifi Care Corporation employs lobbylists whose activities include servi PRIPTION OF THE LORBYING federal officials. They track and evaluate health care and other legislation tha					

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

(Form 990)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493314041540

OMB No. 1545-0047

2019

Supplemental Financial Statements

 Complete if the organization answered "Yes," on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

	me of the organization				Employer id	dentification	number
551	4 Health Care Corporation				46-6029223		
Pa	ort I Organizations Maintaining Donor Advi				or Accounts.	1	
	Complete if the organization answered "Ye			IV, line 6. sed funds	(6) 5		
	Total number at and of year	(a) Don	ior advi	sea runas	(B) Fun	ids and other	accounts
1 2	Total number at end of year	_					
2 3	Aggregate value of grants from (during year)						
3 4	Aggregate value at end of year						
	,		<u> </u>		 		
5	Did the organization inform all donors and donor advisorganization's property, subject to the organization's ex					_	Yes 🗌 No
6	Did the organization inform all grantees, donors, and donoritable purposes and not for the benefit of the donor private benefit?	r or donor advisor,	, or for	any other purpose			Yes 🗌 No
Pa	rt II Conservation Easements. Complete if the organization answered "Ye	es" on Form 990	, Part	IV, line 7.			
1	Purpose(s) of conservation easements held by the orga	nization (check all	l that ap	pply).			
	Preservation of land for public use (e.g., recreatio	n or education)		Preservation of ar	n historically im	portant land	area
	Protection of natural habitat			Preservation of a	certified histori	c structure	
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a	qualified conserva	ation co	ntribution in the fo			of the Vear
а	•				. —	at the Life t	or the real
_					—		
			•	•			
	structure listed in the National Register						
3		ed, released, extin	guished	l, or terminated by	the organization	n during the	
4	Number of states where property subject to conservation	on easement is loc	ated ►				
5					of violations,	☐ Yes	□ No
6	Staff and volunteer hours devoted to monitoring, inspec	cting, handling of	violatio	ns, and enforcing c	onservation ea		
7	Amount of expenses incurred in monitoring, inspecting,	, handling of violat	ions, a	nd enforcing conser	rvation easeme	nts during the	e year
8	Does each conservation easement reported on line 2(d) and section 170(h)(4)(B)(ii)?) above satisfy the	require	ements of section 1	.70(h)(4)(B)(i)		
9	In Part XIII, describe how the organization reports cons	servation easemer	nts in its	revenue and expe			∐ No
	balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemer	nts.	_				
Pa	Complete if the organization answered "Year	es" on Form 990	, Part	IV, line 8.			
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its final	public exhibition,	educat	on, or research in			
b	If the organization elected, as permitted under SFAS 1: historical treasures, or other similar assets held for pub following amounts relating to these items:						
	(i) Revenue included on Form 990, Part VIII, line 1				▶\$		
	ii)Assets included in Form 990, Part X				_		-
2	If the organization received or held works of art, histori following amounts required to be reported under SFAS	ical treasures, or c	other sir	nilar assets for fina	_	vide the	
а	Revenue included on Form 990, Part VIII, line 1	,	_		> \$_		
b	Assets included in Form 990 Part X		> \$				

Cat. No. 52283D

Schedule D (Form 990) 2019

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

d Equipment .

Sche	edule D (Form 990) 2019					Page 2
Par	t III Organizations Maintaining Co	llections of Art, F	listorical Treas	sures, or Other	Similar Assets (d	continued)
3	Using the organization's acquisition, accession items (check all that apply):	on, and other records,	check any of the	following that are a	significant use of its	collection
а	Public exhibition		d 🗌 Loa	n or exchange prog	rams	
b	Scholarly research		e 🗌 Oth	er		
c	Preservation for future generations					
4	Provide a description of the organization's co Part XIII.	ollections and explain	how they further t	he organization's ex	empt purpose in	
5	During the year, did the organization solicite assets to be sold to raise funds rather than t		,			s 🗆 No
Pa	rt IV Escrow and Custodial Arrange Complete if the organization and X, line 21.		m 990, Part IV,	line 9, or reporte	d an amount on F	orm 990, Part
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?					s 🗆 No
h	If "Yes," explain the arrangement in Part XII	II and complete the fo	llowing table:		Amount	
b c	Beginning balance	·	-	1c	Amount	
d	Additions during the year			·		
е	Distributions during the year					
f	Ending balance					
2a	Did the organization include an amount on F				bility? 🗆 🗸	s 🗆 No
b	_					s 🗀 NO
	art V Endowment Funds.	1. Check here if the ex	xpianation has bee	in provided in Fart 7	ш Ш	
	Complete if the organization ans	wered "Yes" on For	m 990, Part IV,	line 10.		
		(a) Current year	(b) Prior year	(c) Two years back		(e) Four years back
	Beginning of year balance	21,648	21,648	20,507	19,745	19,966
	Contributions			1 1 1 1	762	224
	Net investment earnings, gains, and losses			1,141	762	-221
	Grants or scholarships					
	Other expenditures for facilities and programs					
f	Administrative expenses					
g	End of year balance	21,648	21,648	,	20,507	19,745
2	Provide the estimated percentage of the cur	•	(line 1g, column (a)) held as:		
а	Board designated or quasi-endowment	0 %				
b	Permanent endowment ► 100 %					
C	Temporarily restricted endowment	0 %				
За	The percentages on lines 2a, 2b, and 2c sho Are there endowment funds not in the posse	·	ion that are held a	and administered for	the	
	organization by:				_	Yes No
	(i) unrelated organizations					n(i) No
b	(ii) related organizations		n Schedule P2			(ii) Yes
4	Describe in Part XIII the intended uses of the	•				i les
	rt VI Land, Buildings, and Equipme					
	Complete if the organization ans		m 990, Part IV,	line 11a. See For	m 990, Part X, lin	e 10
	Description of property (a) Cost or or (investm	ther basis (b) Cost	or other basis (other			d) Book value
	(IIIVesti)	/				
1 a	Land			0		0
b	Buildings			0	0	0
С	Leasehold improvements		9,312,43	3	5,137,105	4,175,328

7,520,888

11,801,501

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

1,056,727

11,801,501

6,464,161

Part VII		Dowt IV Lin	aa 11b	Coo Form 000 F	10 mt 1/	(line 12
	Complete if the organization answered "Yes" on Form 990, (a) Description of security or category (including name of security)	(b) Book value	ne III	(c) Method Cost or end-of-	d of va	aluation:
(1) Financia	l derivatives					
(2) Closely- (3)Other	held equity interests					
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 12.)	•				
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form 990,	Part IV. lir	ne 110	See Form 990. I	Part)	X. line 13.
	(a) Description of investment	, , , , , , , , , , , , , , , , , , , ,	10 110	(b) Book value	(c) Method of valuation: t or end-of-year market
(4)					Cos	value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
Total. (Colum.	n (b) must equal Form 990, Part X, col.(B) line 13.) Other Assets.		•			
PaitIX	Complete if the organization answered 'Yes' on Form 990,	Part IV, lin	e 11d.	See Form 990, Par	t X, lii	
(1)	(a) Description					(b) Book value
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
Total. (Colu	mn (b) must equal Form 990, Part X, col.(B) line 15.)				•	
Part X	Other Liabilities. Complete if the organization answered 'Yes' on Form 990,	Part IV lin	e 11e	or 11f.See Form	990	Part X. line 25
1.	(a) Description of liability	. GI C I V ; IIII	2 116	J. 111,000 1 01111		(b) Book value
(1) Federal (8)	income taxes					
(9)						
	n (b) must equal Form 990, Part X, col.(B) line 25.)			•		1,187,505,499
	or uncertain tax positions. In Part XIII, provide the text of the footnois 's liability for uncertain tax positions under FIN 48 (ASC 740). Checl					

Schedule D (Form 990) 2019

	Complete if the organize	zation answered 'Yes' on Form 990, Part	: IV, li	ne 12a.		
1	Total revenue, gains, and other su	upport per audited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on in	nvestments	2a			
b	Donated services and use of facilit	ties	2b			
c	Recoveries of prior year grants .		2c			
d	Other (Describe in Part XIII.) .		2d			
e	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1				3	
4	Amounts included on Form 990, P	art VIII, line 12, but not on line 1:				
а	Investment expenses not included	on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII.) .		4b			
c	Add lines 4a and 4b				4c	
5	Total revenue. Add lines 3 and 4c	. (This must equal Form 990, Part I, line 12.)			5	
Par		penses per Audited Financial Statem		•	Retur	n.
	•	zation answered 'Yes' on Form 990, Part			1 .	
1	•	lited financial statements			1	
2	Amounts included on line 1 but no	, ,		1		
а		cies	2a			
b	Prior year adjustments		2b		_	
С	Other losses		2c			
d	Other (Describe in Part XIII.) .		2d]	
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1				3	
4	Amounts included on Form 990, P	art IX, line 25, but not on line 1:				
а	Investment expenses not included	l on Form 990, Part VIII, line 7b 🔒 🔒	4a			
b	Other (Describe in Part XIII.) .		4b			
c	Add lines 4a and 4b				4c	
5	Total expenses. Add lines 3 and 4	c. (This must equal Form 990, Part I, line 18.	.)		5	
Pai	t XIII Supplemental Info	rmation				
		art II, lines 3, 5, and 9; Part III, lines 1a and a 2d and 4b. Also complete this part to provide			t V, line	4; Part X, line 2; Part
	Return Reference		Ex	olanation		
See A	Additional Data Table					

Page 4

chedule D (Form 990) 2019		Page 5
Part XIII Supplemental Info		rmation (continued)
Retur	n Reference	Explanation

Schedule D (Form 990) 2019

Additional Data

Software ID: 19010655
Software Version: 2019v5.0

EIN: 46-6029223

Name: SSM Health Care Corporation

Supplemental Information

funds

Supplemental Information	ppicinental Information							
Return Reference	Explanation							
Schedule D, Part V, Line 4 Intended uses of endowment	SSMHC's endowment funds are to be used to defray the costs of an annual executive level management meeting.							

upplemental Information	
Return Reference	Explanation
schedule D, Part X, Line 2 FIN 8 (ASC 740) footnote	SSM Health evaluates its uncertain tax positions on an annual basis. A tax benefit from an uncertain tax position may be recognized when it is more likely than not that the positio n will be sustained upon examination, including resolutions of any related appeals or liti gation processes, based on the technical merits. There have been no uncertain tax position s recorded in 2019 or 2018.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493314041540 OMB No. 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2019 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** SSM Health Care Corporation 46-6029223 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance 2 outside the United States. Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (such as, program service, describe for and investments region and independent fundraising, program specific type of in the region contractors in the services, investments, grants service(s) in the region region to recipients located in the region) See Add'l Data 184.864.000 3a Sub-total . b Total from continuation sheets to Part I . . . c Totals (add lines 3a and 3b) 184,864,000

	uplicated if addit	(c) Number of		(a) Mannay of az -!-	(f) Amount of	(a) Decembring	(h) Math
ype of grant or assistance	(b) Region	recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other

Sche	dule F (Form 990) 2019		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	☐Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).	Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	Пло
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	Yes	☑ No

	Page	chedule F (Form 990) 2019	Schedu			
required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting m vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting olumn (c) (estimated number of recipients), as applicable. Also complete this part to pr	ditures per region); Part II, line 1 (accounting method); Part III (accounting (estimated number of recipients), as applicable. Also complete this part to provide	amounts of investments vs.				
Explanation	Explanation	ReturnReference				
		_				

Additional Data

Europe (Including Iceland and

Greenland)

Software ID: 19010655 **Software Version:** 2019v5.0

EIN: 46-6029223

/b) Number of /c) Number of /d) Askirthing conducted /c) If a skirth list of in /d) / (f) Tabel

Name: SSM Health Care Corporation

42,657,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Kegion	offices in the region	employees or agents in region	(d) ACTIVITIES conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Investments		137,500,000

Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (d) (f) Total expenditures (d) Activities conducted offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of reaion agents in fundraising, program services, grants to service(s) in region region recipients located in the reaion) Central America and the 1 |Program Services Self Insurance 4,707,000 Caribbean

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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No. 1545-0047

DLN: 93493314041540

Department of the Treasury Internal Revenue Service	► Attach to Form 990. ► Go to <u>www.irs.gov/Form990</u> for the latest information.						Inspection	
Name of the organization SSM Health Care Corporation						Employer identific	ation number	
		-				46-6029223		
	mation on Grants							
the selection criteria use	d to award the grants	or assistance?			for the grants or assistant	e, and	☑ Yes ☐ N	
2 Describe in Part IV the o	-	_	se of grant funds in the U		rganization answered "Yes	on Form 990 Part IV line	21 for any recipient	
that received mor	e than \$5,000. Part I	I can be duplicated if ad	ditional space is needed.	T	T T		T. T	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
(1) See Additional Data								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
	. , . ,	-					5	
For Paperwork Reduction Act No				Cat. No. 5005			nedule I (Form 990) 2019	

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

(6)

(7)

Part IV

grant funds.

Return Reference

Schedule I (Form 990) 2019

Additional Data

Fond du Lac, WI 54935 Cardinal Glennon Children's

10101 Woodfield Lane St Louis, MO 63132

Foundation

Software ID: 19010655 **Software Version:** 2019v5.0

43-1754347

EIN: 46-6029223 Name: SSM Health Care Corporation

i of ili 990,9chedule 1, Fart	II, Grants and	Other Assistance to	Donicsuc Organiza	cions and bonicsc	C GOVERNMENT
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of va
organization		if applicable	grant	cash	(book, FMV, app
or government				accictance	(other)

501(c)(3)

 ^	 	 	

General support

of in 330,3chedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash	(f) Method of valuation (book, FMV, appraisal,				
			· -		othor)				

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h)			

orm 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
if applicable grant cash (book, FMV, appraisal, no										

15,000

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Agnesian Healthcare Inc	39-0807236	501(c)(3)	10,000				General support	

or government				assistance	ouner)	
Agnesian Healthcare Inc 430 E Division Street	39-0807236	501(c)(3)	10,000			General support

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 43-1552945 501(c)(3) 19.705 SSM Health Foundation - St General support Louis 10101 Woodfield Lane

10101 Woodfield Lane
St Louis, MO 63132

Civic Progress Inc 43-0965792 501(c)(3) 65,000

General support

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

No 200

St Louis, MO 63110

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 43-0653244 501(c)(3) 15.000l Archdiocese of St Louis General support 20 Archbishop May Drive

Room 2208 St Louis, MO 63119

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 93	49331	L4041	.540
Sch	edule J	C	ompensati	ion Information	OI	ИВ No.	1545-0	0047
(Forr	n 990)	► Complete if the org	Compensa ganization answ ► Attach	rustees, Key Employees, and Hig Ited Employees Iered "Yes" on Form 990, Part IV, to Form 990.	, line 23.	20		
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>	ov/Form990 for	instructions and the latest inform	mation.	Open i Toso	to Pul ectio	
Nar	ne of the organiz				Employer identifica			
SSM	1 Health Care Corpor	ration			46-6029223			
Pa	rt I Questi	ons Regarding Compensa	ntion					
							Yes	No
1a				the following to or for a person liste y relevant information regarding the				
	First-class	s or charter travel		Housing allowance or residence for	personal use			
		companions	님	Payments for business use of perso				
		nification and gross-up paymen	ts 📙	Health or social club dues or initiation				
	□ Discretion	nary spending account	Ш	Personal services (e.g., maid, chauf	Teur, cner)			
b				follow a written policy regarding pay ve? If "No," complete Part III to expl		1b	Yes	
2				or allowing expenses incurred by all r, regarding the items checked on Lir	ne 132	2	Yes	
	directors, truste	es, officers, including the CLO	Executive Director	, regarding the items thethed on th	ie ia:			
3	organization's C	EO/Executive Director. Check a	II that apply. Do r	d to establish the compensation of th not check any boxes for methods CEO/Executive Director, but explain i				
	✓ Compens	ation committee	П	Written employment contract				
		ent compensation consultant		Compensation survey or study				
		of other organizations	✓	Approval by the board or compensa	tion committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment? .			4a	Yes	
b		r receive payment from, a supp				4b	Yes	
c	Participate in, o	r receive payment from, an equ	ity-based comper	nsation arrangement?		4c		No
	If "Yes" to any	of lines 4a-c, list the persons an	d provide the app	licable amounts for each item in Part	t III.			
	Only 501 (a)(2) F01(a)(4) and F01(a)(20	\					
5), 501(c)(4), and 501(c)(29 ed on Form 990 Part VII Section		the organization pay or accrue any				
•		ontingent on the revenues of:		the organization pay or decrue any				
а	The organization	n?				5a		No
b	Any related org	anization?				5b		No
	If "Yes," on line	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	n?				6a		No
b						6b		No
	· ·	6a or 6b, describe in Part III.						
7	payments not d	escribed in lines 5 and 6? If "Ye	s," describe in Pa	the organization provide any nonfixed rt III		7		No
8	subject to the ir	nitial contract exception describ	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," de		8		No
9	If "Yes" on line	8, did the organization also folk	ow the rebuttable	presumption procedure described in	Regulations section	9		No
For F	Panerwork Redi	iction Act Notice, see the Ins	structions for Fo	orm 990. Cat No ^a	50053T Schedule J		1 9901	2019

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J. report compensation from the organization on row (i) and from related organizations, described in the

For each individual whose compensation must be reported on Schedule J, report instructions, on row (ii). Do not list any individuals that are not listed on Form 99	compen: 30. Part	sation fro VII.	om the organization	on row (i) and fro	m related organiza	tions, described i	n the	
Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the to	tal amou	ınt of Fo	rm 990, Part VII, Se	ection A, line 1a, ap				
(A) Name and Title	((B) Breal	kdown of W-2 and/o compensation	or 1099-MISC	(C) Retirement and other	(D) Nontaxable benefits	columns	(F) Compensation in
	(i) comp	Base ensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table								
	_							
	+-							

Part III **Supplemental Information** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Return Reference Explanation

Schedule J (Form 990) 2019

The following individuals listed on Part VII, Section A received a tax indemnification/ gross up payment in 2019. These payments were included in their taxable Schedule J. Part I. Line 1a Tax indemnification and gross-up payments compensation. Paula Friedman Kris Zimmer Margaret Fowler Kerry Swanson Karen Rewerts SSM Health has adopted a severance policy to provide a financial transition in the event of involuntary termination without cause for executive level positions. The Schedule J. Part I. Line 4a Severance or change-of-control payment amount of the compensation is based on the position held and length of service with SSMH. The following individuals listed in Part VII of the Form 990 received

payments under the plan in the current year. Paula Friedman \$470,555 Steven Little \$928,541 Christopher Sprowl \$442,308 Lynn Bruchhof \$290,414 Christopher Howard \$564,308 Michael Panicola \$301,154 Shane Peng \$581,577 Schedule J. Part I. Line 4b Pension Restoration Plan: SSM Health (SSMH) provides this supplemental defined benefit nonqualified retirement plan to any employee who is a participant in the SSMH qualified defined benefit plan who earns over the Internal Revenue Service compensation limit. The plan "restores" the benefits to these employees that Supplemental nonqualified retirement would have been provided under the SSMH qualified plan if the regulations did not impose compensation limits. An individual can take a distribution from the plan plan at (1) age 65 or older if the individual is still employed by SSMH or (2) age 55 or older if the individual is no longer employed by SSMH. No individuals listed on Part VII of Form 990 received distributions from the plan in 2019. Capital Accumulation Plan: SSMH provides this supplemental nonqualified retirement plan to executive level employees. The organization contributed a percentage of the employee's base salary into their choice of a select list of investments. The deposits and earnings of the plan are owned by SSMH and are tax-deferred until a distribution is made to the employee. In addition, the plan has special safeguards in place to protect the funds from contingencies, other than insolvency. For contributions made to the plan in 2014 or after, the distribution will occur after the completion of four plan years for all executives that are still actively employed on the distribution date. Any active participant 65 years or older will receive the contribution in the current vear. THE FOLLOWING INDIVIDUALS LISTED ON PART VII OF THE FORM 990 RECEIVED DEFERRALS FROM THIS PLAN IN 2019: Laura Kaiser \$314.000 Kris Zimmer \$105,240 Steven Smoot \$105,168 Margaret Fowler \$33,698 Matthew Hanley \$89,316 Alexander Garza \$42,400 Carolyn Koenig \$62,400 Carter Dredge \$74,736 David Fields \$84,000 Kerry Swanson \$44,000 Karen Rewerts \$42,840 The following individuals listed on Part VII of the Form 990 received distributions from this plan in 2019. All distributions received from the plan in the current year were included in the individual's taxable compensation. Paula Friedman \$429,019 Kris Zimmer \$111,962 Margaret Fowler \$125,982 Steven Little \$56,667 Christopher Sprowl \$147,816 Kerry Swanson \$24,689 Karen Rewerts \$57,194 During 2019, the following individuals participated in a nonqualified retirement plan from the organization or a related organization. The amounts reported below represent the change in accrued benefit for each individual and also include amounts accrued under the pension restoration plan; Paula Friedman \$9,691 Kris Zimmer \$66,609

Schedule 1 (Form 990) 2019

Page 3

Software ID: 19010655 **Software Version:** 2019v5.0

EIN: 46-6029223

Name: SSM Health Care Corporation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule	₃ J,	Part II - Officers, D	irectors, Trustees, K	ey Employees, and I	lighest Compensate	a Employees		
(A) Name and Title			of W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990
1 Laura Kaiser	(i)	1,591,955	536,550	25,353	2,013,276	13,853	4,180,987	536,550
Director, President/CEO at SSM Health	(ii)	0	0	0	0	0	0	0
1 Kris Zimmer	(i)	887,868	230,489	247,277	797,538	16,082	2,179,255	340,596
Treasurer, Chief Financial Officer at SSM Health	(ii)	0	0	0	0	0	0	0
2Steven Smoot	(i)	882,327	172,763	11,529	667,250	18,983	1,752,851	97,763
Vice President, Chief Operations Officer at SSM Health	(ii)	0	0	0	0	0	0	0
3 Doug Long	(i)	149,400	0	80,150	469,438	2,548	701,536	0
Secretary, General Counsel at SSM Health	(ii)	0	0	0	0	0	0	0
4 Paula Friedman	(i)	270,134	189,852	924,934	278,843	3,736	1,667,500	618,871
Pt Yr Vice President, Pt Yt Senior VP-Strategic Development SSM Health	(ii)	0	0	0	0	0	0	0
5 Christopher Howard	(i)	0	0	566,322	214,327	4,649	785,299	0
Former Key Employee	(ii)	0	0	0	0	0	0	0
6 Lynn Bruchhof	(i)	0	0	319,828	114,512	0	434,340	0
Former Key Employee	(ii)	0	0	0	0	0	0	0
7Michael Panicola	(i)	0	0	299,181	0	10,836	310,017	0
Former Key Employee	(ii)	0	0	0	0	0	0	0
8 Shane Peng Former Key Employee	(i)		0	587,457 	0	0	587,457 	0
9Carter Dredge	(ii) (i)	0 623,897	0	0	0	0	0	0
Chief Transformation Officer	` `	623,897	130,350	7,327	483,773	19,033	1,264,381	130,350
10Margaret Fowler	(ii) (i)	421,037	0 64,906	209 597	0 155,111	19 100	0 957,751	190,888
Chief Nursing Officer	(ii)			298,587		18,109	957,751	190,888
11Matthew Hanley	(i)	752,850	182,490	16,934	696,236	17,293	1,665,803	182,490
Chief Clinical Officer	(ii)	0			010,200			
12Alexander Garza	(i)	530,533	82,777	2,893	205,081	23,009	844,292	82,777
Chief Medical Officer	(ii)	0	0		0	0	0	0
13Carolyn Koenig	(i)	517,275	101,564	13,489	378,970	22,109	1,033,407	101,564
Chief Administrative Officer	(ii)	0	0	0	0	0	0	0
14Brent Vanconia	(i)	0	0	473,507	0	10,265	483,772	0
Former Highest Compensated Employee	(ii)	0	0	0	0	0	0	0
15Kerry Swanson	(i)	531,201	123,429	97,663	239,968	32,255	1,024,515	148,118
Regional Chief Operating Officer, Wisconsin	(ii)	0	0	0	0	0	0	0
16 Karen Rewerts	(i)	540,461	65,545	108,129	156,482	18,740	889,358	122,739
System VP, Finance (MO/ILL)	(ii)	0	0	0	0	0	0	0
17Steven Little	(i)	119,395	274,864	1,001,341	5,133	4,379	1,405,111	112,832
Pt Yr Regional Chief Operating Officer, Wisconsin	(ii)	0	o	0	0	0	0	0
18 David Fields	(i)	702,058	198,450	98,669	534,502	27,927	1,561,605	63,450
President, Dean Health Plan	(ii)	0	0	0	0	0	0	0
19Christopher Sprowl	(i)	136,921	154,560	594,898	132,069	27,281	1,045,729	302,376
Regional Clinical Affairs Officer	(ii)	0	0	0	0	0	0	0

(Form 990)

Department of the Treasury Internal Revenue Service DLN: 93493314041540

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

2019

2019

Open to Public
Inspection

Name of the organization **Employer identification number** SSM Health Care Corporation 46-6029223 Part I **Bond Issues** (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On (i) Pool behalf of financing issuer Yes No Yes No Yes No Health and Educational Facilities 43-1178966 60637AGB2 05-14-2014 257,654,670 Refund Series 2005CD bonds Χ Χ Χ Authority of the State of issued 07/21/2005 and Series 2010D bonds issued on 05/13/2010 Missouri Χ Health and Educational Facilities 43-1178966 000000000 05-14-2014 632,155,000 (1) Finance various capital Χ Authority of the State of improvements and (2) refund Missouri previous bond issues Health and Educational Facilities 43-1178966 60637ALZ3 04-28-2017 104,690,000 Reissuance Series 2012A Bonds Χ Χ Authority of the State of issued on 7/26/2012 Missouri Health and Educational Facilities 43-1178966 60637AMO2 05-08-2018 282,751,276 Capital improvements and Х Х Authority of the State of refunding revolving loan and bonds; also includes CUSIP Missouri 60637AMP4 Part ${f I}$ **Proceeds** В С 10.490.000 1,775,000 2 535,000 155,300,000 3 257,654,670 632,176,484 104,690,000 282,751,276 4 Proceeds in refunding escrows. 6 7 Issuance costs from proceeds 8 9 10 84,084,433 150,443,842 11 Other spent proceeds 257,654,670 552,092,051 104,690,000 132,307,434 12 13 2011 2016 2012 Yes No Yes Yes No No Yes No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Χ Χ Χ bonds (or, if issued prior to 2018, a current refunding issue)? Were the bonds issued as part of an advance refunding issue of taxable 15 Χ Χ Χ Χ Χ Χ Χ Χ 16 Does the organization maintain adequate books and records to support the final allocation of Χ Χ Χ Х Private Business Use Part Ⅲ

Was the organization a partner in a partnership, or a member of an LLC, which owned property

Are there any lease arrangements that may result in private business use of bond-financed

No

Yes

Χ

No

Χ

Yes

Χ

No

Χ

Yes

Χ

No

Χ

Yes

Are there any management or service contracts that may result in private business use of

Enter the percentage of financed property used in a private business use by entities other than

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate Is the bond issue a variable rate issue?

Term of hedge Was the hedge superintegrated?

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . .

If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Private Business Use (Continued)

Schedule K (Form 990) 2019

Part Ⅲ

За

b

C

d

6

8a

Part IV

b

C

Arbitrage

Yes

Χ

Χ

Χ

Yes

Χ

Χ

Schedule K (Form 990) 2019

D

C

No

Χ

1.31 %

1.31 %

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Yes

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Page 2

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0.11 %

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No

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Χ

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If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	
Are there any research agreements that may result in private business use of bond-financed property?	
If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	

Schedule K (Form 990) 2019

(GIC)?

period?

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

the GIC satisfied?

requirements of section 148? . . .

		4
	Yes	No
Were gross proceeds invested in a guaranteed investment contract		V

No

Yes

Yes

No

No

Yes

Χ

В

No

Χ

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Yes

Χ

Page 3

No

D

D

No

Yes

Yes

Χ

Nο

Schedule K

(Form 990)

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Supplemental Information on Tax-Exempt Bonds ► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions,

OMB No. 1545-0047

2019

DLN: 93493314041540

			explanation	s, and any additional	information	ı in Par	t VI.					_	. • -	_	
	artment of the Treasury		•	► Attach to Form 99	0.							Op	en to Pu	ıblic	
	rnal Revenue Service en	►G	o to <u>www.irs.gov/</u>	<u>Form990</u> for instruct	tions and th	e latest	intorm	ation.		Emplo	ver ident		nspection n number		
	ባ Health Care Corporation									'	29223				
Ð	art I Bond Issues									110 00					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f)	Descripti	on of purpose	(g) De	feased	(h)	On	(i) F	Pool
								•				beha issi	alf of	finan	cing
										Yes	No	Yes	No No	Yes	No
<u> </u>	Wisconsin Health and	39-1337855	97670DBF7	05-08-2018	44,4	11,908	Acquire	Monroe C	linic assets	105	Х	103	X	103	X
	Educational Facilities Authority								nced with Ionroe Series						
							2016 B		ioinide Series						
		42 44 700 66		07.17.2010	220.5	10.000			11 (4)		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		$\vdash \downarrow \vdash$.,
5	Health and Educational Facilities Authority of the State of Missour	43-1178966 i	00000000	07-17-2019	239,3	40,000			ssued to (1) \$62,485,000		X		X		Χ
	•						principa 2012B I		of the Series						
							20126	bonus							
Pä	art II Proceeds													•	
						A			3	C				D	
1	Amount of bonds retired														
2	Amount of bonds legally defeas														
3	Total proceeds of issue					44,411	1,908		239,340,000						
4	Gross proceeds in reserve fund														
5	Capitalized interest from procee														
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds .														
8	Credit enhancement from proce														
9	Working capital expenditures fr														
0	Capital expenditures from proce	eeds				44,408	3,742								
.1	Other spent proceeds					3	3,166								
.2	Other unspent proceeds								239,340,000						
.3	Year of substantial completion .				20)12		20	16						
					Yes	No	•	Yes	No	Yes	No		Yes	ı	Vo
4	Were the bonds issued as part bonds (or, if issued prior to 201					×		Χ							
.5	Were the bonds issued as part bonds (or, if issued prior to 201					×			x						
.6	Has the final allocation of proce	eds been made? .			Х			Х							
.7	Does the organization maintain proceeds?				Х			Х							
Pä	art III Private Business Us				•	•	•							•	
						A		l	3	C	ı			D	
_					Yes	No	<u> </u>	Yes	No	Yes	No		Yes	1	No
1	Was the organization a partner	in a partnership, or a	a member of an LLC,	which owned property	1				v	l				1	

Are there any lease arrangements that may result in private business use of bond-financed

Χ

Χ

Χ

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate Is the bond issue a variable rate issue?

Was the hedge superintegrated? Was the hedge terminated?

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

Enter the percentage of financed property used in a private business use by entities other than

Schedule K (Form 990) 2019

b

C

d

6

8a

Part IV

b

C

Arbitrage

Page 2

D

Schedule K (Form 990) 2019

No

Yes

If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside Χ Χ counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed Χ Χ If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Χ

No

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Yes

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Х

Χ

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Yes

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1.35 %

Yes

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0 %

C

No

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Schedule K (Form 990) 2019

(GIC)?

period?

Arbitrage (Continued)

the GIC satisfied?

requirements of section 148? . . .

	,	4	
	Yes	No	Ī
oss proceeds invested in a guaranteed investment contract		х	Ī

Yes

No

Yes

No

No

Yes

Nο

В

No

Yes

Yes

Χ

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Page 3

No

D

D

No

Yes

Yes

efile GRAPHI	C print - DO NO	T PROCES	S As	Filed Data -					DL	.N: 93	4933	1404	1540
Schedule L		Tran	sactio	ons with li	ntereste	d Persor	าร			OI	MB No.	1545	-0047
(Form 990 or 990	-EZ) ► Complet	te if the orga	anization 28b, or 2	answered "Yes 28c, or Form 99 ach to Form 99	s" on Form 9 90-EZ, Part V	90, Part IV, li , line 38a or 4	ines 2	25a, 2	25b, 26	5,	20	19	9
Department of the Trea	,	Go to <u>www.ii</u>		orm990 for inst			forma	tion.		(Open t Insp		
Name of the org SSM Health Care Co								•	-	entifica	ition n	umbe	er
	ss Benefit Trar	•		. , . , .		•	(29)	_	nizatior				
) Name of disquali) Relationship be					escript		_) Corr	ected?
	, '	'	`		organization	'			ansacti		Ye		No
4958 3 Enter the ar Part II Loa Con repo (a) Name of	mount of tax incur mount of tax, if an ans to and/or I nplete if the organ orted an amount o (b) Relationship	y, on line 2, a From Inter ization answe n Form 990, l (c) Purpose	ested Porced "Yes" Part X, line (d) Loal	nbursed by the cersons. on Form 990-EZ 5, 6, or 22 on to or from the	, Part V, line 3	38a, or Form 99	90, Pa	rt IV,	line 26	\$ \$ b; or if	(i)) Writ	ten
interested person	with organization	of loan	org	janization?	principal amount	due	dera	ult?	boa	ved by rd or nittee?	<u> </u>		ent?
			То	From			Yes	No	Yes	No	Yes	ı	No
					-								
Total .		<u> </u>			<u> </u> ▶ \$								
Part IIII Gra	nts or Assistar	nce Benefit	_	rested Perso	ns.								
Com (a) Name of inter		anization an) Relationship erested perso organizat	between on and the		990, Part IV, of assistance	(d) Type	of assi	istanc	e	(e) Pu	rpose o	f assi	stance
or Paperwork Red	luction Act Notice, s	see the Instru	ctions for I	orm 990 or 990-	EZ. Ca	at. No. 50056A		Scl	nedule i	L (Form	990 or	990-I	Z) 201

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Si organiz rever	f ation's
				Yes	No
(1) LAUREN ZIMMER	DAUGHTER-IN-LAW OF OFFICER OF ORGANIZATION	138,911	EMPLOYMENT		No
(2) DAVID LONG	SON OF OFFICER OF ORGANIZATION	108,091	EMPLOYMENT		No

Explanation

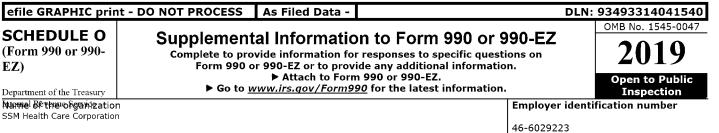
Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference

Part V

Supplemental Information

Schedule L (Form 990 or 990-EZ) 2019



990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part III, Line 4a Program Service Accomplishments	Briefly describe the organization's mission: Since it was founded in 1872 by Catholic sist ers, SSM Health (SSMH) has existed to meet the health needs of the communities across the Midwest through one of the largest integrated delivery systems in the nation. With care delivery sites in Illinois, Missouri, Oklahoma, and Wisconsin, SSMH includes 23 acute care hospitals, one children's hospital, more than 300 physician offices and other outpatient and virtual care services, 10 post-acute facilities, comprehensive home care and hospice services, a pharmacy benefit company, a health insurance company, and an Accountable Care Organization. The health system employs nearly 40,000 people and is a ffliated with 11,000 physicians making it one of the largest employers in every community it serves. In the tradition of its founding sisters, SSMH strives to fulfill its mission by providing exceptional health care to everyone who comes to its hospitals, regardless of their ability to pay. Describe the tax-exempt purpose achievements: SSM Health Care Corpo ration is the parent of a large healthcare system spread across four states - Illinois, Mi ssouri, Oklahoma and Wisconsin. As the parent of SSM Health (SSMH), the corporate office p rovides services to all SSMH facilities. These services include the following: Implementat ion and optimization of a common platform of care for SSMH facilities; support and impleme ntation of the electronic health record at SSMH hospitals and facilities; evaluation and c onsultation of new growth strategies and opportunities; communications counsel, strategy and planning; oversight of the mission awareness teams and spiritual care departments; high-level Corporate Responsibility Process oversight to ensure ethical and legal compliance; organizational and clinical ethics education; policy writing and review and patient billin g services. Other services include capital planning and allocation; strategic, financial and human resource plan preparation; investment management and debt financing; syst

Return Reference	Explanation
Form 990, Part III, Line 4a Program Service Accomplishments	uate and Undergraduate Medical Students, and Allied Health Professionals the education nec essary to obtain / retain state license or health professions certification with their pro fessional board. 3. Subsidized Health Services -SSM Health continued to offer clinical ser vices that addressed identified need in communities served by the organization at an expen se of \$11,236,000, ensuring continued access to needed services in maternal, infant and pe diatric care. 4. Research - SSM invested \$103,000 in clinical, community health, and care delivery research. 5. Community Benefit Programs & Activities - SSM Health in response to the most prevalent identified need, access to care, in communities served provided \$16,763,000 in additional community health improvement services, including: a. Assisting 28,411 u ninsured patients with enrollment in Medicaid or other relevant coverage services at a cost of \$6,211,345. b. Providing \$2,130,381 of transportation expense to patients to ensure they had access to behavioral health, primary care, specialty care, follow-up appointments and safe transport between health care facilities. c. Provided \$549,254 of support to a program provided by the Supply Chain Management team aiding patients (uninsured or underinsu red) with registration and enrollment in programs providing free or low-cost medicine and devices. 6. Hospital leaders and ministry teams throughout the organization, supported improved community health through board service, community health improvement activities and volunteerism contributing to community members and organizations: a. Cash & In-kind Contri butions of \$2,335,000; b. Community-based Clinical Services and Community Health Education valued at \$2,458,018; and c. Workforce Development Programs costing \$1,060,932. 7. Commun ity Service - SSM Health's Executive leadership and their teams provided over four hundred and sixty hours of community service to agencies addressing identified community needs in underserved communities within the St. Louis metro regio

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 4 Significant changes to organizational documents	The organization made the following changes to its bylaws during the year: a) revise the timeline to schedule special meetings, b) additions to the board of directors' responsibilities, c) addition of a Vice-Chairperson to the appointed officers.

Return

Reference	
Form 990,	THE ORGANIZATION HAS ONE CLASS OF MEMBERS. THESE MEMBERS CONSIST OF THE INDIVIDUALS WHO ARE THE
Part VI, Line	THEN-SERVING MEMBERS OF SSM HEALTH MINISTRIES, A PUBLIC JURIDIC PERSON AND CANONICAL SUCCESSOR TO
6 Classes of	THE RELIGIOUS INSTITUTE, THE FRANCISCAN SISTERS OF MARY (EIGHT INDIVIDUALS). THE VOTING RIGHTS,
members or	INTERESTS AND PRIVILEGES OF EACH MEMBER ARE EQUAL.
stockholders	

Explanation

Return Reference	Explanation
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	THE MEMBERS HAVE THE POWER TO APPOINT AND REMOVE BOARD MEMBERS, WITH OR WITHOUT CAUSE, EXCEPT FOR THOSE WHO SERVE EX-OFFICIO.

Return

Reference

Form 990, Part VI, Line 7b Decisions requiring	THE MEMBER HAS THE FOLLOWING POWERS: A) TO ESTABLISH AND CHANGE THE MISSION, PHILOSOPHY AND VALUES OF THE CORPORATION B) TO APPOINT THE BOARD OF DIRECTORS, EXCEPT FOR THOSE DIRECTORS WHO SERVE EX OFFICIO, AND TO REMOVE THE APPOINTED DIRECTORS WITH OR WITHOUT CAUSE C) TO APPROVE AMENDMENTS TO THE ARTICLES OF INCORPORATION OF THE CORPORATION AS PROVIDED THEREIN D) TO
approval by	APPROVE AMENDMENTS TO THE BYLAWS OF THE CORPORATION E) TO APPROVE THE MERGER, CONSOLIDATION,
members or	OR DISSOLUTION OF THE CORPORATION F) TO APPROVE THE SALE, CONVEYANCE, ASSIGNMENT, TRANSFER,
stockholders	ALIENATION, PLEDGE, ENCUMBRANCE, MORTGAGE OR LEASE OF REAL PROPERTY OR ANY INTEREST THEREIN OF
	THE CORPORATION IN ACCORDANCE WITH THE POLICIES APPROVED BY THE MEMBERS FROM TIME TO TIME G) TO
	APPROVE ANY BORROWING OR GUARANTEES OF THE CORPORATION IN ACCORDANCE WITH POLICIES APPROVED
	BY THE MEMBERS FROM TIME TO TIME; AND H) TO APPROVE ANY ACTIONS OF THE CORPORATION FOR ITSELF OR
	TIS CONTROLLED SUBSIDIARIES, REMOTELY CONTROLLED SUBSIDIARIES AND NON- CONTROLLED SUBSIDIARIES
	WHICH UNDER THE CODE OF CANON LAW WOULD REQUIRE THE CONSENT OR APPROVAL OF THE MEMBERS IN
	THEIR CAPACITY AS THE MEMBERS OF SSM HEALTH MINISTRIES.

Explanation

990 Schedule O, Supplemental Information

Return

Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	The Form 990 is prepared by the Tax Department of the parent organization, SSM Health Care Corporation (SSM). The Form 990 is reviewed by certain members of Senior Management. Any questions are addressed to the Tax Director of SSM prior to filing the Form 990 with the Internal Revenue Service. A copy of the Form 990 is provided to the Board of Directors at the next regularly scheduled board meeting.

Evolunation

Return Reference	Explanation
Form 990,	BOARD MEMBERS ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT ANNUALLY.
Part VI, Line	THE PRESIDENT AND SECRETARY OF THE BOARD OVERSEE COMPLIANCE WITH THIS REQUIREMENT. ALL BOARD
12c Conflict	MEMBERS WITH AN IDENTIFIED CONFLICT OF INTEREST ABSTAIN FROM BOARD DISCUSSIONS AND VOTES WHEN
of interest	APPLICABLE. EMPLOYEES WITH PURCHASING AUTHORITY AND/OR ABILITY TO INFLUENCE PURCHASING DECISIONS
policy	ARE ASSIGNED THE CONFLICT OF INTEREST DISCLOSURE COURSE (COI) WHICH MUCH BE COMPLETED ON LINE.
	PERIODICALLY THROUGH THE YEAR, THE ENTITY'S CORPORATE RESPONSIBILITY CONTACT PERSON (WITH THE
	HELP OF THE ENTITY'S LEARNING MANAGEMENT SYSTEM COORDINATOR) SENDS DEPARTMENT MANAGERS A LIST
	OF EMPLOYEES WHO HAVE NOT YET COMPLETED THEIR COI SO THEY CAN REMIND THE EMPLOYEES AND ENSURE
	THE EMPLOYEES HAVE TIME IN THEIR SCHEDULE TO COMPLETE THE REQUIRED COURSE. RESOLUTION OF ANY
	CONFLICTS THAT ARE DISCLOSED MUST BE DOCUMENTED AND KEPT ON FILE AT THE ENTITY. SUPERVISORS
	VERIFY REQUIRED COURSE COMPLETION PRIOR TO YEAR END.

Return

Reference	Explanation
Form 990,	ALL SSMH EXECUTIVE SALARY/COMPENSATION INFORMATION IS BASED ON COMPARATIVE DATA WITH SIMILAR
Part VI, Line	POSITIONS IN THE MARKET. THE COMPENSATION REVIEW PROCESS IS PERFORMED annually BY EXTERNAL
15a Process	INDEPENDENT COMPENSATION CONSULTANTS. THE SALARY DATA AND POTENTIAL ADJUSTMENTS, FOR THE
to establish	PRESIDENT/CEO OF THE SYSTEM, THE SENIOR VICE PRESIDENTS AND THE REGIONAL PRESIDENTS ARE
compensation	PRESENTED TO THE SSMH BOARD OF DIRECTORS BY THE SAME INDEPENDENT COMPENSATION CONSULTANTS TO
of top	APPROVE, DISAPPROVE, OR MODIFY. THE SAME COMPARATIVE COMPENSATION PROCESS USED FOR EXECUTIVE
management	SALARY/COMPENSATION IS PERFORMED INTERNALLY FOR ALL EMPLOYEES. THE SSMH BOARD OF DIRECTORS HAS
official	DELEGATED SALARY APPROVAL FOR ALL OTHER POSITIONS TO THE SSM Health President/CEO.

Explanation

Return

employees

Reference	
Form 990,	ALL SSMH EXECUTIVE SALARY/COMPENSATION INFORMATION IS BASED ON COMPARATIVE DATA WITH SIMILAR
Part VI, Line	POSITIONS IN THE MARKET. THE COMPENSATION REVIEW PROCESS IS PERFORMED annually BY EXTERNAL
15b Process	INDEPENDENT COMPENSATION CONSULTANTS. THE SALARY DATA AND POTENTIAL ADJUSTMENTS, FOR THE
to establish	PRESIDENT/CEO OF THE SYSTEM, THE SENIOR VICE PRESIDENTS AND THE REGIONAL PRESIDENTS ARE
compensation	PRESENTED TO THE SSMH BOARD OF DIRECTORS BY THE SAME INDEPENDENT COMPENSATION CONSULTANTS TO
of other	APPROVE, DISAPPROVE, OR MODIFY. THE SAME COMPARATIVE COMPENSATION PROCESS USED FOR EXECUTIVE
employees	${ m I}$ SALARY/COMPENSATION IS PERFORMED INTERNALLY FOR ALL EMPLOYEES. THE SSMH BOARD OF DIRECTORS HAS ${ m II}$

DELEGATED SALARY APPROVAL FOR ALL OTHER POSITIONS TO THE SSM Health President/CEO.

Explanation

990 Schedule O, Supplemental Information

Explanation Return Reference Form 990. THE YEAR-END AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND UNAUDITED QUARTERLY CONSOLIDATED. Part VI. Line FINANCIAL STATEMENTS FOR THE SSM HEALTH SYSTEM ARE MADE AVAILABLE TO THE PUBLIC ON SSM HEALTH'S 19 Required WEBSITE. THE ORGANIZATION'S ARTICLES OF INCORPORATION ARE AVAILABLE ON THE MISSOURI SECRETARY OF documents STATE'S WEBSITE, COPIES OF THE FORM 990 AND THE ORGANIZATION'S CONFLICT OF INTEREST POLICY ARE available to AVAILABLE UPON REQUEST the public

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	Actuarial change in defined benefit liability103760425; Transfers with affiliates - 19388970;

Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990,	SSM Health Care Corporation currently conducts business under the following names: SSM Health SSM Health at Work SSM
PARTI	Health Archives
Doing	
Business As	

efile GRAPHIC print - DO	NOT PROCESS	As Filed Data -										DLN: 93493	314041	L540
SCHEDULE R (Form 990) Department of the Treasury	orm 990) ► Complete if the organization a ► Go to <u>www.irs.gov</u>					990, Part	IV, line 33	, 34, 35b,		· 37.		Open to	19	
Internal Revenue Service Name of the organization									Emp	oloyer identif	icatio		SCLION	
SSM Health Care Corporation									46-6	5029223				
Part I Identification	of Disregarded E	ntities. Complete if	the orgar	nization ansv	vered "Yes	s" on Form	n 990, Part	: IV, line 3	33.					
Name, address, and	(a) EIN (if applicable) of disr	egarded entity		(b) Primary a		Legal dom or foreigr	c) icile (state n country)	(d) Total inc	ome	(e) End-of-year as	ssets	(f Direct co ent		
	of Related Tax-Ex npt organizations di		s. Compl	ete if the org	janization	answered	l "Yes" on I	Form 990	, Part I	IV, line 34 be	ecause	e it had one or	more	
See Additional Data Table Name, address, an	(a) d EIN of related organizat	ion	Prim	(b) ary activity	Legal dom	c) nicile (state n country)	(d) Exempt Cod			(e) charity status on 501(c)(3))	Di	(f) rect controlling entity	Section (13) corenti	512(b) ntrolled ty?
													Yes	No
For Panerwork Peduction Ac						t No 5013						edule B (Form		

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

See Additional Data Table (a) Name, address, and EIN of		(b) Primary	(c) Legal	(d)	(e)	(f)	(g) Share of	(1	h)	(i)	6	o	(k)
Name, address, and EIN of related organization	related organization			Direct controlling entity	Predominant income(related unrelated, excluded from tax under sections 512-514)	Share of d, total incom	Share of e end-of-year assets	Disprop alloca	ortionate utions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	aging o	ercentage wnership
					314)			Yes	No		Yes	No	
Part IV Identification of Related Organi because it had one or more related						nization ans	wered "Ye	s" on F	orm 9	990, Part IV	, line	34	
See Additional Data Table					,,								
(a) Name, address, and EIN of related organization	(b) Primary activity	Le dor (state d	(c) egal micile or foreign		entity (C	(e) pe of entity corp, S corp, or trust)	(f) Share of total income		(g) e of end- year assets	of- Perce owne	ntage	(13)	(i) ion 512(b) controlled entity?
		cou	intry)							_		Ye	s No

chedule R (Form 990) 2019					Pa	ge 3
Part V Transactions With Related Organizations. Complete if the organization answered "Yes	es" on Form 990, Pa	rt IV, line 34, 35b	o, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related	organizations listed in	n Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Yes	
b Gift, grant, or capital contribution to related organization(s)				1 b	Yes	
c Gift, grant, or capital contribution from related organization(s)				1 c		No
d Loans or loan guarantees to or for related organization(s)				1 d	Yes	
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1 i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
$ \begin{tabular}{ll} I & Performance of services or membership or fundraising solicitations for related organization(s)$				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				1 p		No
q Reimbursement paid by related organization(s) for expenses				1 q	Yes	
${f r}$ Other transfer of cash or property to related organization(s)				1r	Yes	
s Other transfer of cash or property from related organization(s)				1s	Yes	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this li	ne, including covered r	relationships and tra	nsaction thresholds.			
ee Additional Data Table			T			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining a	mount ii	nvolved	

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ı	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General (managin partner?	g ?	(k) Percentage ownership
			317)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Form	199	0) 2019

Schedule R (Fo	chedule R (Form 990) 2019							
Part VII	Supplemental Info	ormation						
	Provide additional infor	mation for responses to questions on Schedule R. (see instructions).						
Retu	ırn Reference	Explanation						

 Software ID:
 19010655

 Software Version:
 2019v5.0

 EIN:
 46-6029223

Name: SSM Health Care Corporation

Form 990, Schedule R, Part II - Identification of Relate			1 45	1 .	1 75		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g Section (b)(contro enti	n 512 13) olled
						Yes	No
10101 Woodfield Lane St Louis, MO 63132 43-6331003	Insurance	МО	501(c)(3)	Type I	SSM Health Care Corporation	Yes	
10101 Woodfield Lane St Louis, MO 63132 43-1473657	Health Care	МО	501(c)(3)	10	SSM Health Care Corporation	Yes	
10101 Woodfield Lane St Louis, MO 63132	Health Care	МО	501(c)(4)		SSM Health Care Corporation	Yes	
43-1788151 10101 Woodfield Lane St Louis, MO 63132	Management	MO	501(c)(3)	Type I	SSM Health Care Corporation	Yes	
43-1825256	Health Care	MO	501(c)(3)	3	SSM Health Care St		No No
10101 Woodfield Lane St Louis, MO 63132 43-0738490					Louis		
10101 Woodfield Lane St Louis, MO 63132 43-1754347	Fundraising	MO	501(c)(3)	7	SSM Cardinal Glennon Children's Hospital		No
10101 Woodfield Lane St Louis, MO 63132 43-1552945	Fundraising	МО	501(c)(3)	7	SSM Health Care St Louis		No
10101 Woodfield Lane St Louis, MO 63132 73-0657693	Health Care	ок	501(c)(3)	3	SSM Health Care Corporation	Yes	
10101 Woodfield Lane St Louis, MO 63132 73-6104300	Fundraising	ОК	501(c)(3)	7	SSM Health Care of Oklahoma		No
73-6104300	Health Care	WI	501(c)(3)	3	SSM Health Care	Yes	
10101 Woodfield Lane St Louis, MO 63132 43-0688874					Corporation		
10101 Woodfield Lane St Louis, MO 63132 39-1613292	МОВ	WI	501(c)(2)		SSM Health Care of Wisconsin		No
10101 Woodfield Lane St Louis, MO 63132 43-1940686	Fundraising	WI	501(c)(3)	7	SSM Health Care of Wisconsin		No
10101 Woodfield Lane St Louis, MO 63132	Fundraising	WI	501(c)(3)	7	SSM Health Care of Wisconsin		No
2802 Walton Commons Lane Madison, WI 53718	Health Care	WI	501(c)(3)	10	SSM Health Care of Wisconsin		No
39-1539827	Health Care	WI	501(c)(3)	10	SSM Health Care of		No No
2802 Walton Commons Lane Madison, WI 53718 39-1776340					Wisconsin		
2802 Walton Commons Lane Madison, WI 53718 39-1705111	Health Care	WI	501(c)(3)	10	SSM Health Care of Wisconsin		No
2802 Walton Commons Lane Madison, WI 53718 39-1839309	Fundraising	WI	501(c)(3)	Type I	Home Health United Inc		No
10101 Woodfield Lane St Louis, MO 63132	Health Care	МО	501(c)(3)	3	SSM Health Care Corporation	Yes	
44-0579850 10101 Woodfield Lane St Louis, MO 63132	Fundraising	MO	501(c)(3)	Type I	SSM Regional Health Services		No
43-1575307	Health Care	IL	501(c)(3)	3	SSM Regional Health		No No
10101 Woodfield Lane St Louis, MO 63132 43-0653587					Services		_

Form 990, Schedule R, Part II - Identification of Relate (a)	ed Tax-Exempt Organiza (b)	ntions (c)	(d)	(e)	(f)	(g)	
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling sentity	Section (b)(13	512
		or foreign country)	Section	(if section 501(c)	entity	control	led
				(3))		entity Yes	No
	Health Care	IL	501(c)(3)	3	SSM Regional Health		No
10101 Woodfield Lane					Services		
St Louis, MO 63132 37-0662580							
	Health Care	IL	501(c)(3)	Type I	SSM Regional Health		No
10101 Woodfield Lane					Services		
St Louis, MO 63132 36-4170833							
	Fundraising	IL	501(c)(3)	7	St Mary's-Good Samaritan Inc		No
10101 Woodfield Lane St Louis, MO 63132							
26-2884795	Fundraising	IL	501(c)(3)	7	St Mary's-Good		No
40404 W 15 111	rundraising	16	501(0)(3)	/	Samaritan Inc		NO
10101 Woodfield Lane St Louis, MO 63132							
36-4636691	Fundraising	IL	501(c)(3)	10	St Mary's Hospital		No
400 N Pleasant					Foundation		
Centralia, IL 62801 23-7126345							
	Health Care	МО	501(c)(3)	10		Yes	
10101 Woodfield Lane					Corporation		
St Louis, MO 63132 43-1333488							
	Health Care	МО	501(c)(3)	3	SSM Health Care Corporation	Yes	
10101 Woodfield Lane St Louis, MO 63132							
43-1343281							
	МОВ	IL	501(c)(3)	Type I	SSM Regional Health Services		No
10101 Woodfield Lane St Louis, MO 63132							
23-7408025	Fundraising	WI	501(c)(3)	7	SSM Health Care of		No
10101 Woodfield Lane	, and along				Wisconsin		
St Louis, MO 63132 27-3439133							
27-3433133	Religious Organization	МО	501(c)(3)	1	NA		No
3221 McKelvey Road Suite 107							
Bridgeton, MO 63044 43-1012492							
	МОВ	OK	501(c)(3)	Type I	SSM Health Care of Oklahoma		No
10101 Woodfield Lane St Louis, MO 63132							
73-1279603			504(-)(2)	-	001111 111 11 11		
	Fundraising	МО	501(c)(3)	7	SSM Health Businesses		No
10101 Woodfield Lane St Louis, MO 63132							
30-0012246	Fundraising	MO	501(c)(3)	Type II	NA		No
100 St Marys Medical Plaza	, ,		(-)(-)	1,7,5 ===			
Jefferson City, MO 65101 43-6049878							
43 0043070	Fundraising	IL	501(c)(3)	Type III-FI	NA		No
1 Good Samaritan Way							
Mount Vernon, IL 62864 23-7049599							
	Health Care	ОК	501(c)(3)	3	SSM Health Care of Oklahoma		No
1000 N Lee Ave Oklahoma City, OK 73102							
45-5055149	Hoolth Core	MO	501(0)(2)	2	CCM Posice - Li III		Na
10101 Was 46-14 Laure	Health Care	МО	501(c)(3)	3	SSM Regional Health Services		No
10101 Woodfield Lane St Louis, MO 63132							
43-1550298	Fundraising	MO	501(c)(3)	Type I	NA		No
620 E Monroe St							
Mexico, MO 65265 43-1265060							
	Health Care	МО	501(c)(3)	3	SSM Health Care St		No
10101 Woodfield Lane					Louis		
St Louis, MO 63132 47-4196634							
	Insurance	МО	501(c)(4)		SSM Health Businesses	Γ	No
1277 Deming Way Madison, WI 53717							
83-1979548	11- 21- 0	<u> </u>	F04()(2)		COM III III S		B1
	Health Care	WI	501(c)(3)	3	SSM Health Care of Wisconsin		No
430 E Division St Fond du Lac, WI 54935							
39-0807236							

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (c) (d) (e) (g) Primary activity Name, address, and EIN of related organization Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13)(if section 501(c) or foreign country) controlled entity? (3)) Yes No Agnesian Healthcare WI 501(c)(3) No Health Care Inc 845 Parkside Street Ripon, WI 54971 39-1101287 Health Care WI 501(c)(3) Agnesian Healthcare No Inc 620 West Brown Street Waupun, WI 53963 39-0806265 Health Care WI 501(c)(3) 10 Agnesian Healthcare No Inc 33 Everett Street Fond du Lac, WI 54935

WI

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WI

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WI

WI

WI

Health Care

Health Care

Health Care

Health Care

Fundraising

Fundraising

Health Care

501(c)(3)

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SSM Health Care of

SSM Health Care of

SSM Health Care of

SSM Health Care of

Wisconsin

Wisconsin

Wisconsin

Wisconsin

Inc

Inc

Inc

No

No

Nο

No

No

No

No

39-1029998

39-1022770

42-1670962

331 Bly Street Waupun, WI 53963 39-0884514

515 22nd Avenue Monroe, WI 53566 39-0808509

515 22nd Avenue Monroe, WI 53566 20-5769038

430 E Division St Fond du Lac, WI 54935

1104 John Nolen Drive Madison, WI 53713 39-1534744

39-1684956

N8114 County WW Mount Calvary, WI 53057

N8120 County WW Mount Calvary, WI 53057 Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(c) (e) (h) (h)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g)	(h) Disproprt allocati	tionate	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j Gen o Mana Parti	eral r aging ner?	(k) Percentage ownership
SSM St Joseph Endoscopy Center LLC	Surgery Services	МО	NA	N/A	0	0			0		1.10	0 %
10101 Woodfield Lane St Louis, MO 63132 27-0046559												
	Diag. Services	WI	NA	N/A	0	0			0			0 %
707 14th Street Suite A Baraboo, WI 53913 20-0122365												
Mt Vernon Radiation Therapy Center LLC	Radiation Therapy	IL	NA	N/A	0	0			0			0 %
10101 Woodfield Lane St Louis, MO 63132 20-1382620												
Sleep & Neurology Center of Southern Illinois LLC	Diag. Services	IL	NA	N/A	0	0			0			0 %
10101 Woodfield Lane St Louis, MO 63132 20-8468195												
CHOWSMGSI Office Building LLC 10101 Woodfield Lane St Louis, MO 63132 37-1383861	IMOB	IL	NA	N/A	0	0			0			0 %
Oza Cancer Center LLC	МОВ	IL	NA	N/A	0	0			0			0 %
10101 Woodfield Lane St Louis, MO 63132 20-1382727												
	МОВ	ОК	NA	N/A	0	0			0			0 %
1000 N Lee Ave Oklahoma City, OK 73102 45-5458304												
Dean Clinic & St Mary's Hospital Accountable Care Organization LLC	Accountable Care Organization	WI	NA	N/A	0	0			0			0 %
1808 West Beltline Highway Madison, WI 53713 45-2995500												
Wisconsin Integrated Information Technology and Telemedicine Systems LLC	Information Technology Services	WI	NA	N/A	0	0			0			0 %
1808 West Beltline Highway Madison, WI 53713 39-2016715												
	Support Services	WI	NA	N/A	0	0			0			0 %
1277 Deming Way Madison, WI 53717 26-1594709												
5	МОВ	WI	NA	N/A	0	0			0			0 %
1808 West Beltline Highway Madison, WI 53713 39-0237060												
	МОВ	WI	NA	N/A	0	0			0			0 %
1808 West Beltline Highway Madison, WI 53713 39-6220698												
	МОВ	ОК	NA	N/A	0	0			0			0 %
1110 N Classen Boulevard Oklahoma City, OK 73106 73-1158158												
SSM St Clare Surgical Center LLC	Surgery Services	МО	NA	N/A	0	0			0			0 %
10101 Woodfield Lane St Louis, MO 63132 26-1439695												
Windmill LLP	Investments	МО	NA	N/A	0	0			0			0 %
50 Village View Lane Chesterfield, MO 63017 43-1804651												

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (a) (b) (c) (d) (e) (h) (i) (g) Share of total income | Share of end-of-year Section 512 Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Percentage related organization domicile entity (C corp, S corp, assets ownership (b)(13)controlled (state or foreign or trust) country) entity? Yes No SSM Managed Care Organization LLC NA 0 0 0 % Health Promotion MO C Corporation No 10101 Woodfield Lane St Louis, MO 63132 43-1708511 FPP INC & Subs Health Care МО SSM Health Care C Corporation -88,622,873 1,727,473,523 100 % Yes 10101 Woodfield Lane Corporation St Louis, MO 63132 43-1465174 Diversified Health Services Corp NA 0 Medical Equipment MO C Corporation 0 0 % No 10101 Woodfield Lane St Louis, MO 63132 43-1369305 SSM Properties Inc Property Services МО lnα C Corporation 0 0 0 % No 10101 Woodfield Lane St Louis, MO 63132 43-1462486 HealthFirst Physician Management Services Medical Services OK NA C Corporation 0 0 0 % No 10101 Woodfield Lane St Louis, MO 63132 73-1534336 SSMHC Liability Trust II NΑ 0 0 MO C Corporation 0 % No Insurance 10101 Woodfield Lane St Louis, MO 63132 81-6128118 SSM Medical Group Inc Physician Offices MO lnα 0 0 0 % No C Corporation 10101 Woodfield Lane St Louis, MO 63132 43-1664107 SSMHC Insurance Company Insurance SSM Health Care C Corporation 106,835 30,323,341 100 % Yes 10101 Woodfield Lane Corporation St Louis, MO 63132 03-0310431 Physicians Services Corp of Southern Illinois Health Care ΙL 0 0 % NΑ C Corporation 0 Nο 10101 Woodfield Lane St Louis, MO 63132 36-4161526 Dean Health Systems Inc Physician Offices WI INA C Corporation 0 0 0 % No 1808 West Beltline Highway Madison, WI 53713 39-1128616 Dean Health Insurance Inc Insurance 0 0 0 % WI NA C Corporation No PO Box 56099 Madison, WI 53705 39-1830837 Dean Health Plan Inc Insurance WI NΑ C Corporation 0 0 0 % No PO Box 56099 Madison, WI 53705 39-1535024 SMDV Office Building Physician Offices WI lnα C Corporation 0 0 0 % Nο 1808 West Beltline Highway Madison, WI 53713 39-1628491 Dean Retail Services Inc Property Services WI lnα C Corporation 0 0 0 % No 1808 West Beltline Highway Madison, WI 53713 39-1717636 Navitus Holdings LLC WI Ina 0 0 0 % No Pharmacy Benefits C Corporation 1808 West Beltline Highway

Madison, WI 53713 80-0968174

Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicila antity (C corn & corn ownership (h)(13)

(d)

(f)

(e)

C Corporation

C Corporation

C Corporation

C Corporation

(g)

(h)

0 %

0 %

0 %

0 %

0

(i)

Nο

No

Nο

related organization		(state or foreign country)	entity	or trust)	lincome	assets	ownership	contr	rolled
								Yes	No
Oza Oncology Inc 4117 Veterans Memorial Drive	Physician Offices	IL	NA	S Corporation	0	0	0 %		No

INA

NΑ

Ina

lnα

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(c)

WI

MO

WI

MO

(b)

Condo association

Medical Services

Pharmacy

Insurance

(a)

SSM Health Janesville Campus Condominium

Mt Vernon, IL 62804 37-1343746

1808 West Beltline Highway Madison, WI 53713 83-2038674

SSM Health Pharmacv LLC

Dane County Cytology Center Inc

SSM Health Insurance Company

2000 Engel Street Suite 201 Madison, WI 53713 39-1414219

10101 Woodfield Lane St Louis, MO 63132 26-4031708

1277 Deming Way Madison, WI 53717 83-4718249

Association Inc.

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Transaction Amount Involved (d) Name of related organization Method of determining amount involved type(a-s) SSM Health Care of Oklahoma Α 9,562,500 Book SSM Regional Health Services Α 8,350,985 Book Good Samaritan Regional Health Center Α 6,545,000 Book SSM Health Care St Louis Α 25,630,981 Book SSM Health Care of Wisconsin Α 17,435,517 Book D SSM Regional Health Services 27,469,136 Book SSM Health Care of Wisconsin L 10,039,000 Book SSM Health Care of Oklahoma L 10,969,000 Book SSM Audrain Health Care Inc 1,779,000 Book SSM Regional Health Services 3,279,750 Book SSM Cardinal Glennon Children's Hospital L 9,040,000 Book St Anthony Shawnee Hospital L 2,421,000 Book SSM Cardinal Glennon Children's Hospital 605,931 Book Good Samaritan Regional Health Center L Book 4,172,000 SSM Health Businesses L 1,513,971 Book SSM Health Care St Louis 34,029,000 Book L St Mary's Hospital Centralia Illinois 2,398,000 Book SSM-SLUH Inc L 8,312,004 Book SSM Health Care St Louis 6,127,843 Book SSM Health Care of Oklahoma L 2,735,290 Book SSM Health Care of Wisconsin L 7,028,008 Book SSM Regional Health Services 1,561,211 Book Good Samaritan Regional Health Center L Book 500,650 St Mary's Hospital Centralia Illinois L 386,393 Book

SSM Health Businesses

М

105,971

Book

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved SSMHC Liability Trust I 2,766,227 0 Book SSMHC Liability Trust II 0 353,037 Book Home Care United Inc 0 31,208 Book Hhu Xtra Care Inc 0 26,750 Book Home Health United Inc 0 31,208 Book SSM Health Care of Oklahoma Q 34,059,992 Book SSM Regional Health Services Q 11,972,899 Book SSM Health Businesses Q 3,357,945 Book SSM Cardinal Glennon Children's Hospital Q 9,040,000 Book Good Samaritan Regional Health Center Q 20,188,521 Book St Mary's Hospital Centralia Illinois Q 2,398,000 Book

36,656,581

37,292,548

136,699,333

2,421,000

4,611,249

8,312,004

1,317,618

459,133

Book

Book

Book

Book

Book

Book

Book

Book

Q

Q

Q

Q

Q

Q

R

FPP Inc

SSM Health Care of Wisconsin

St Anthony Shawnee Hospital

SSM Audrain Health Care Inc

SSM Health Care St Louis

SSM Audrain Health Care Inc

SSM-SLUH Inc

SSM Health Care St Louis