For Paperwork Reduction Act Notice, see the separate instructions.

Department of the Treasury

DLN: 93493101004098 OMB No 1545-0047

2016

Open to Public

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/form990</u>

| Interna   | ıı Kever | nue Service                                |  |  |                  |  |               | Inspection           |  |
|---|----------|--|--|--|------------------|--|---------------|----------------------|--|
| A F   | or the   | 2016 ca                                    | lendar year, or tax year beginn  | ing 09-01-2016 $$ , and ending 08  | 3-31-2017        | _  |               |                      |  |
| ☐ Ad  | ldress c | -  | C Name of organization<br>EDUCATION MINNESOTA  |  |                  | <b>D Employ</b><br>41-191                    |               | ication number       |  |
| ☐ Name change<br>☐ Initial return<br>Final<br>☐eturn/terminated |          |  | Doing business as  |  |                  |  |               |                      |  |
|   |          |  | Number and street (or P O box if mail  | is not delivered to street address) Room                                     | n/suite          | E Telephor                                   | ne number     |                      |  |
|   |          | l return<br>on pending                     | 41 SHERBURNE AVENUE  |  |                  | (651) 2                                      | 27-9541       |                      |  |
| ·   | •        | , ,  | City or town, state or province, countr<br>ST PAUL, MN 55103                                       | y, and ZIP or foreign postal code  |                  | <b>G</b> Gross re                            | eceipts \$ 3  | 5,549,434            |  |
|   |          |  | <b>F</b> Name and address of principal of DENISE SPECHT  | officer  | H(a) Is          | this a group re                              | turn for      |                      |  |
|   |          |  | 41 SHERBURNE AVENUE<br>ST PAUL, MN 55103   |  | <b>н(</b> b) А   | ubordinates?<br>re all subordina<br>icluded? | tes           | □Yes ☑No<br>□Yes □No |  |
| <b>I</b> Ta   | x-exem   | npt status                                 | ☐ 501(c)(3) <b>☑</b> 501(c)(5) <b>◄</b> (ir  | nsert no ) $\square$ 4947(a)(1) or $\square$ 52                              |                  | "No," attach a                               | list (see     |                      |  |
| w c   | ebsite   | e:▶ EDU                                    | CATIONMINNESOTA ORG  |  | H(c) G           | roup exemption                               | number        | <b>&gt;</b>          |  |
| <b>K</b> Fori   | m of or  | ganızatıon                                 | ☐ Corporation ☐ Trust ☑ Associa  | ation Other ►  | <b>L</b> Year of | formation 1998                               | M State<br>MN | of legal domicile    |  |
| Pa  |          | Sumi                                       |  |  |                  |  |               |                      |  |
| Activities & Governance   | E        | DUĆATIO                                    | cribe the organization's mission or in MINNESOTA IS A LABOR UNION IN DUCATION AND OTHER RELATED FI | REPRESENTING APPROXIMATELY 85  | ,000 MEMBER      | RS WHO WORK                                  | IN PUBLI      | C SCHOOLS,           |  |
| em  | -        |  |  |  |                  |  |               |                      |  |
| 70°   | 2        | Check thi                                  | s box $\blacktriangleright$ $\square$ if the organization disco                                    | ontinued its operations or disposed o  | of more than     | 25% of its net a                             | ssets         |                      |  |
| <u>×</u> خ  | 1        |  |  | body (Part VI, line 1a)  |                  |  | 3             | 45                   |  |
| <u> </u>  | 1        |  | · -  | ne governing body (Part VI, line 1b)   |                  |  | 4             | 42                   |  |
| Ĭ   | 1        |  |  | ndar year 2016 (Part V, line 2a)   |                  |  | 5             | 219                  |  |
| ٦   | 1        |  | ·  | ssary)   |                  |  | 6             | 184                  |  |
|   | 1        |  |  | 'III, column (C), line 12  |                  |  | 7a<br>7b      | 146,871              |  |
|   | B        | Net unrei                                  | ated business taxable income from  | Form 990-T, line 34  | <del></del>      | Prior Year                                   | /B            | 4,418 Current Year   |  |
|   | ۵        | Contribut                                  | Pilor real   | -  | Current Year     |  |               |                      |  |
| ₫   | 1        |  | ons and grants (Part VIII, line 1h) service revenue (Part VIII, line 2g)                           | -  | 33 1/3           | 666  | 34,885,535    |                      |  |
| Ravenue   | 1        | -  | nt income (Part VIII, column (A), lir  |  |                  |  |               |                      |  |
| ä   | 1        |  | enue (Part VIII, column (A), lines 5   | , ,  |                  | 467,   |               | 229,766<br>434,133   |  |
|   | 1        |  | ,  | equal Part VIII, column (A), line 12   | 2)               | 33,784,                                      |               | 35,549,434           |  |
|   | _        |  | d sımılar amounts paid (Part IX, col   |  |                  | 565,   | 535           | 934,979              |  |
|   | 1        |  | paid to or for members (Part IX, colu  | , ,,   |                  | •  |               | · (                  |  |
| δ   | 1        |  | other compensation, employee bene  | 0)   | 21,183,          | 959  | 23,780,770    |                      |  |
| Expenses  | 16a      | Professio                                  | nal fundraising fees (Part IX, columi  | n (A), line 11e)   |                  |  |               |                      |  |
| 9   | Ь.       | Total fundr                                | aising expenses (Part IX, column (D), line   | 25) ▶0   |                  |  |               |                      |  |
| Ω.  | 17       | Other exp                                  | enses (Part IX, column (A), lines 1:   | la-11d, 11f-24e)   |                  | 11,363,                                      | 164           | 10,316,186           |  |
|   | 18       | Total exp                                  | 658  | 35,031,935   |                  |  |               |                      |  |
|   | 19       | Revenue                                    | ess expenses Subtract line 18 from   | n line 12  |                  | 671,   | 679           | 517,499              |  |
| S 8   |          |  |  |  | Begin            | ning of Current \                            | 'ear          | End of Year          |  |
| Net Assets or<br>Fund Balances                                  | 20       | Total asse                                 | ets (Part X, line 16)  |  | -                | 53,895,                                      | 067           | 55,096,295           |  |
| A A   | 1        |  | lities (Part X, line 26)   |  |                  | 49,650,                                      |               | 39,699,569           |  |
| ž Ę   | 1        |  | s or fund balances Subtract line 21  |  |                  | 4,244,                                       |               | 15,396,726           |  |
| Pai   | t II     | Signa                                      | ature Block  |  |                  |  |               |                      |  |
|   |          | alties of pe                               | erjury, I declare that I have examin   | ed this return, including accompany<br>Declaration of preparer (other than o |                  |  |               |                      |  |
|   | nowle    |  | , it is true, correct, and complete  | Secial action of preparer (other than t                                      | officer) is bas  | ed on an inform                              | acion or v    | villen preparer nas  |  |
|   |          | <b>                                   </b> |  |  |                  | 2010 02 24                                   |               |                      |  |
| c:  |          | Signati                                    | re of officer  |  |                  | 2018-03-24<br>Date                           |               |                      |  |
| Sign<br>Here  |          | DENIE                                      | COECHT DECIDENT  |  |                  |  |               |                      |  |
|   |          |  | SPECHT PRESIDENT print name and title  |  |                  |  |               |                      |  |
|   |          |  | int/Type preparer's name   | Preparer's signature   | Date             |  | PTIN          |                      |  |
| Paid  | d        | [G   | REG EMMERICH   | GREG EMMERICH  | 2018-03-26       | Check LJ If self-employed                    | P00838472     | <u> </u>             |  |
|   | pare     | er 📴                                       | Firm's name ► HARRINGTON LANGER & ASSOCIATES Firm's EIN ► 41-1532347                               |  |                  |  |               |                      |  |
|   | On       | l c.                                       | rm's address ► 563 PHALEN BLVD   |  |                  | Phone no (651)                               | 481-1128      |                      |  |
|   |          | -  | SAINT PAUL, MN 55130   |  |                  |  |               |                      |  |
| May t   | he IR    | S discuss                                  | this return with the preparer shown  | above? (see instructions)  |                  |  | <b>☑</b> Y    | ∕es □No              |  |

Cat No 11282Y

Form 990 (2016)

| Form | 990 (2016)                            |  |   |   | Page <b>2</b>             |
|------|---------------------------------------|--|---|---|---------------------------|
| Par  | t IIII Stateme                        | ent of Program Service Acc                                 | complishments   |   |                           |
|      | Check if S                            | Schedule O contains a response or                          | note to any line in this Part III   |   | 🗆                         |
| 1    | Briefly describe t                    | he organization's mission                                  |   |   |                           |
| EDUC | CATION MINNESOT<br>CATION AND OTHE    | TA IS A LABOR UNION REPRESEN<br>R RELATED FIELDS THROUGHOU | TING APPROXIMATELY 85,000 MEMBE<br>T THE STATE  | RS WHO WORK IN PUBLIC SCH   | OOLS, HIGHER              |
| 2    | Did the organizat                     | tion undertake any significant pro                         | gram services during the year which v   | vere not listed on  |                           |
|      | the prior Form 99                     | 90 or 990-EZ?  |   |   | 🗌 Yes 🗹 No                |
|      | If "Yes," describe                    | e these new services on Schedule                           | 0   |   |                           |
| 3    | Did the organizat                     | tion cease conducting, or make si                          | gnificant changes in how it conducts, a   | any program   |                           |
|      |                                       |  |   |   | ☐ Yes ☑ No                |
| 4    | Describe the orga<br>Section 501(c)(3 | anızatıon's program service accon                          | nplishments for each of its three large<br>required to report the amount of grai<br>ervice reported | st program services, as measur<br>nts and allocations to others, th | ed by expenses<br>e total |
| 4a   | (Code                                 | ) (Expenses \$   | including grants of \$  | ) (Revenue \$   | )                         |
|      | See Additional Data                   |  | 3 3   | , (   | ,                         |
|      |                                       |  |   |   |                           |
| 4b   | (Code                                 | ) (Expenses \$   | including grants of \$  | ) (Revenue \$   | )                         |
|      |                                       |  |   |   |                           |
| 4c   | (Code                                 | ) (Expenses \$   | including grants of \$  | ) (Revenue \$   | )                         |
|      |                                       |  |   |   |                           |
| 4d   | Other program s<br>(Expenses \$       | services (Describe in Schedule O )<br>including            |   | (Revenue \$   | )                         |
| 4e   | Total program                         | service expenses ▶   |   |   |                           |

2

3

4

5

6

7

8

9

10

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

Yes

Yes

Yes

Yes

or X as applicable

Section 501(c)(3) organizations.

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX.

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

ın Part X, line 16? *If "Yes," complete Schedule D, Part IX* 😼 . . . . . . . . . . . . . . . .

b Was the organization included in consolidated, independent audited financial statements for the tax year?

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? *If "Yes," complete Schedule F, Parts I and IV* . . . . . . . . . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . .

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete

No Nο Nο

Page 3

No

No Nο

Nο

Nο

No

Nο

Nο

Nο

Nο

Nο

No

Nο

Nο

No

No

No

No

Nο

Form **990** (2016)

23

29

Nο

Nο

No

No

No

Nο

Nο

No

No

Nο

Nο

Nο

Nο

| Par | t IV Checklist of Required Schedules (continued)   |     |     |    |
|-----|--|-----|-----|----|
|     |  |     | Yes | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                          | 20a |     | No |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?         | 20b |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic | 21  | Yes |    |

| Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1° If "Yes," complete Schedule I, Parts I and II |
|---|
| Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                     |

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . . . . 🥞

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

22 Yes 23

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35h

36

37

Yes

Yes

Form 990 (2016)

Nο

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

| orm | 990 (2016)   |            |     | Page 5 |
|-----|--|------------|-----|--------|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance  |            |     |        |
|     | Check if Schedule O contains a response or note to any line in this Part V   |            |     |        |
|     |  |            | Yes | No     |
|     | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 97  |            |     |        |
|     | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b   |            |     |        |
| С   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | <b>1</b> c | Yes |        |
|     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by  |            |     |        |
|     | this return  | 2ь         | V   |        |
| Ь   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                   | 2D         | Yes |        |
| За  | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a         | Yes |        |
| Ь   | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O  | 3b         | Yes |        |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a         |     |        |
| b   | If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)  | 40         |     | No     |
|     |  |            |     |        |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a         |     | No     |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b         |     | No     |
| С   | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   |            |     |        |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                    | 5c<br>6a   |     | No     |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b         |     |        |
| 7   | Organizations that may receive deductible contributions under section 170(c).  |            |     |        |
|     | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a         |     |        |
| ь   | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b         |     |        |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c         |     |        |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year  |            |     |        |
| e   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e         |     |        |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f         |     |        |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g         |     |        |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h         |     |        |
| 8   | Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?   | 8          |     |        |
| 9a  | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a         |     |        |
| b   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b         |     |        |
| .0  | Section 501(c)(7) organizations. Enter   |            |     |        |
| а   | Initiation fees and capital contributions included on Part VIII, line 12   |            |     |        |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  |            |     |        |
| .1  | Section 501(c)(12) organizations. Enter  |            |     |        |
| а   | Gross income from members or shareholders  |            |     |        |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )   |            |     |        |
| .2a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a        |     |        |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b  |            |     |        |
| 13  | Section 501(c)(29) qualified nonprofit health insurance issuers.   |            |     |        |
| а   | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O   | 13a        |     |        |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |            |     |        |
| c   | Enter the amount of reserves on hand   | ]          |     |        |
| .4a | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a        |     | No     |
|     | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  | 14b        |     |        |

| orm | 990 (2016)   |          |           | Page <b>6</b> |
|-----|--|----------|-----------|---------------|
| Par | Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions  | ,        | nse to li | nes           |
| Se  | Check if Schedule O contains a response or note to any line in this Part VI  |          |           |               |
| 12  | Enter the number of voting members of the governing body at the end of the tax year  |          | Yes       | No            |
| Ia  | 1a 45  |          |           |               |
|     | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O   |          |           |               |
| b   | Enter the number of voting members included in line 1a, above, who are independent  1b 42  |          |           |               |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  | 2        |           | No            |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •  | 3        |           | No            |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4        |           | No            |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .   | 5        |           | No            |
| 6   | Did the organization have members or stockholders?   | 6        | Yes       |               |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   | <br>  7a | Yes       |               |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  | 7b       | Yes       |               |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |          |           |               |
| а   | The governing body?  | 8a       | Yes       |               |
| b   | Each committee with authority to act on behalf of the governing body?  | 8b       | Yes       |               |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>  | 9        |           | No            |
| Se  | ction B. Policies (This Section B requests information about policies not required by the Internal Revenu  | e Code   |           |               |
|     |  |          | Yes       | No            |
|     | Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,   | 10a      | Yes       |               |
|     | and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10b      | Yes       |               |
|     | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a      | Yes       |               |
|     | Describe in Schedule O the process, if any, used by the organization to review this Form 990   |          |           |               |
|     | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a      | Yes       |               |
|     | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b      | Yes       |               |
| С   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done   | 12c      | Yes       |               |
| 13  | Did the organization have a written whistleblower policy?  | 13       | Yes       |               |
| 14  | Did the organization have a written document retention and destruction policy?   | 14       | Yes       |               |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |          |           |               |
|     | The organization's CEO, Executive Director, or top management official   | 15a      | Yes       |               |
| Ь   | Other officers or key employees of the organization  | 15b      | Yes       |               |
| 4.0 | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)   |          |           |               |
|     | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | 16a      |           | No            |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 166      |           |               |
| Ç.  | ection C. Disclosure   | 16b      |           |               |
| 17  | List the States with which a copy of this Form 990 is required to be filed▶  |          |           |               |
| 18  | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only)  |          |           |               |
|     | available for public inspection. Indicate how you made these available. Check all that apply  Own website. Another's website. Upon request. Other (explain in Schedule O)  |          |           |               |
| 19  | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year   |          |           |               |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records  MICHAEL ROEHL 41 SHERBURNE AVENUE ST PAUL, MN 55103 (651) 292-4810   |          |           |               |
|     |  | =        |           | 0 /224 -      |

| Form 990 (2                  | 016)   |  |           |         |               |                                  |                        |        |  |  | Page <b>7</b>  |
|------------------------------|--|--|-----------|---------|---------------|----------------------------------|------------------------|--------|--|--|--|
| Part VII                     | Compensation of Officers and Independent Contra  |  | Truste    | es, I   | Key           | En                               | nploy                  | ees    | , Highest Comp   | ensated Employ   | ees,   |
|                              | Check if Schedule O contains a   | response or no                             | te to an  | y line  | ın t          | :hıs I                           | Part VI                | Ι.     |  |  | 🗆  |
| Section                      | A. Officers, Directors, Tru  |  |           |         |               |                                  |                        |        |  |  |  |
| year .                       | this table for all persons require   |  |           |         |               |                                  |                        |        | ,  |  | •  |
|                              | of the organization's <b>current</b> off<br>ition  Enter -0- in columns (D), (                             |  |           |         |               |                                  |                        | als o  | or organizations), re  | gardless of amount   |  |
| <ul><li>List all c</li></ul> | of the organization's <b>current</b> key   | employees, if a                            | any See   | ≘ ınst  | ructi         | ions                             | for de                 | fınıtı | ion of "key employe  | e "  |  |
| who received                 | organization's five <b>current</b> highed<br>reportable compensation (Box<br>and any related organizations |  |           |         |               |                                  |                        |        |  |  |  |
|                              | of the organization's <b>former</b> office<br>e compensation from the organiz                              |  |           |         |               |                                  | pensat                 | ed e   | mployees who rece  | ived more than \$10  | 0,000  |
|                              | of the organization's <b>former dire</b><br>, more than \$10,000 of reportab                               |  |           |         |               |                                  |                        |        |  |  | 9  |
|                              | in the following order individual demployees, and former such p  |  | ectors, i | ınstıtı | utior         | nal tı                           | rustees                | s, of  | ficers, key employe  | es, highest  |  |
| ☐ Check t                    | his box if neither the organizatio   | n nor any relate                           | ed organ  | iizatio | on co         | omp                              | ensate                 | d ar   | ny current officer, di   | rector, or trustee   |  |
|                              | <b>(A)</b><br>Name and Title   | hours per week (list any hours for related |           | ne bo   | n ofi<br>or/t | t che<br>inles<br>ficer<br>ruste | s pers<br>and a<br>ee) | on     | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and |
|                              |  | 1  |           |         | `MISC)        | related<br>organizations         |                        |        |  |  |  |
| See Additiona                | al Data Table  |  |           |         |               |                                  |                        |        |  |  |  |
|                              |  |  |           |         |               |                                  |                        |        |  |  |  |
|                              |  |  |           |         |               |                                  |                        |        |  |  |  |
|                              |  |  |           |         |               |                                  |                        |        |  |  |  |
|                              |  |  |           |         |               |                                  |                        |        |  |  |  |

|                           | for related                            |                                   |                       |         |              |                              |        | 2/1099-MISC) | (14/ 3/1000          | organization and                             |
|---------------------------|--|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|--------------|----------------------|--|
|                           | organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former |              | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
| See Additional Data Table |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         |              |                              |        |              |                      |  |
|                           |  |                                   |                       |         | _            |                              |        |              |                      | Form <b>990</b> (2016)                       |

Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation organizations (Wany hours director/trustee) organization (Wfrom the 2/1099-MISC) 2/1099-MISC) for related organization and Highest compensat employee Individual trustee or director Office organizations related Institutional Trustee below dotted organizations employee line) See Additional Data Table • c Total from continuation sheets to Part VII, Section A . 2,053,511 894,343 d Total (add lines 1b and 1c) . . . . . . • Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 13 Yes No n 3 Nο individual . 4 Yes Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization of "Yes," complete Schedule J for such person . . . 5 Nο Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C) Description of services Name and business address Compensation FLINT GROUP MEDIA PRODUCT 1,192,267

MEDIA PRODUCT

PRINTING SVCS

285,082

152,506

Form 990 (2016)

|   | or reportable componitation from the organization / 15  |
|---|---|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on  |
|   | line 1a? If "Yes," complete Schedule J for such individual  |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

14909 N BECK ROAD PLYMOUTH, MI 48170 WESTMORELAND FLINT

11 EAST SUPERIOR STREET DULUTH, MN 55802 LSC COMMUNICATIONS US LLC

191 N UPPER WACKER DRIVE CHICAGO, IL 60606

compensation from the organization ▶ 3

| Part  | VI         |   |                 |            |                       |             |  |                    |                      |                                |  |
|---|------------|---|-----------------|------------|-----------------------|-------------|--|--------------------|----------------------|--------------------------------|--|
|   |            | Check if Schedul  | le O contains : | a respo    | onse or note to an    | (           | this Part VIII<br>( <b>A)</b><br>revenue | Re<br>e<br>fu      | (B) elated or exempt | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections |
|   | 1          | a Federated campaig   | ns              | 1a         |                       | <u> </u>    |  | re                 | evenue               |                                | 512-514                                      |
| Contributions, Gifts, Grants<br>and Other Similar Amounts |            | <b>b</b> Membership dues  |                 | <b>1</b> b |                       | •           |  |                    |                      |                                |  |
| Gra<br>mot  |            | <b>c</b> Fundraising events                                       |                 | 1c         |                       | •           |  |                    |                      |                                |  |
| īş<br>Ā   |            | <b>d</b> Related organizatio                                      | ons             | 1d         |                       | •           |  |                    |                      |                                |  |
| <u>≓</u> ≘  |            | e Government grants (c  | ontributions)   | 1e         |                       | •           |  |                    |                      |                                |  |
| sins,   |            | f All other contributions and similar amounts n                   |                 |            |                       | •           |  |                    |                      |                                |  |
| utic<br>Te Tei  |            | above   | ot included     | 1f         |                       |             |  |                    |                      |                                |  |
| 들형  |            | g Noncash contribution in lines 1a-1f \$                          | ons included    |            |                       |             |  |                    |                      |                                |  |
| on<br>Ind   | ١.         | ئا الله الله الله الله الله الله الله ا                           | 16              |            | _                     |             |  |                    |                      |                                |  |
|   | _ <b>'</b> | T Total. Add lines 1a-1   |                 | • •        |                       | ss Code     |  | I                  |                      |                                |  |
| - LI  | <b>2</b> a | DUES INCOME   |                 |            |                       | 900099      | 31,9                                     | 75,958             | 31,975               | i,958                          |  |
| ž<br>Š  | _          | NEA UNISERV GRANT   |                 |            |                       | 900099      | 1,8                                      | 94,109             | 1,894                | ,109                           |  |
| ر<br>د  | c          | AFT SOLIDARITY FUND   | SUPPORT         |            |                       | 900099      | 2  | 58,692             | 258                  | 3,692                          |  |
| <u>\$</u>   |            | AFT FIELD SUPPORT   |                 |            |                       | 900099      |  | 09,146             |                      | 1,146                          |  |
| an (  |            | NEA LEGAL SUPPORT   |                 |            |                       | 900099      |  | .97,916<br>349,714 |                      | ,916<br>.,934                  | 107,780                                      |
| Program Service Revenue                                   | f          | All other program se  | rvice revenue   |            | 34                    | .,885,535   | l.                                       |                    |                      | , I                            |  |
| <u>~</u>  |            | Total.Add lines 2a-2  |                 |            | <u> </u>              |             |  | _                  |                      | Γ                              | T  |
|   |            | Investment income (i<br>similar amounts) .                        |                 |            | interest, and othe    | r<br>▶      | 229,76                                   | 6                  |                      |                                | 229,766                                      |
|   | 4          | Income from investme  | ent of tax-exe  | mpt b      | ond proceeds          | <b>▶</b>    |  |                    |                      |                                |  |
|   | 5          | Royalties   |                 |            |                       | <b>&gt;</b> |  | ļ                  |                      |                                |  |
|   | 6-         | Gross rents   | (ı) Rea         | l          | (II) Personal         | _           |  |                    |                      |                                |  |
|   | Ue         | GIOSS PERILS  |                 |            |                       |             |  |                    |                      |                                |  |
|   | Ł          | Less rental expenses  |                 |            |                       |             |  |                    |                      |                                |  |
|   |            | Rental income or  |                 |            |                       | -           |  |                    |                      |                                |  |
|   |            | (loss)  |                 |            |                       | _           |  |                    |                      |                                |  |
|   | •          | Net rental income o   | (i) Securit     |            | (II) Other            |             |  | -                  |                      |                                | <u> </u>                                     |
|   | 7 <i>a</i> | Gross amount<br>from sales of<br>assets other                     | (i) Securit     | .163       | (II) Other            |             |  |                    |                      |                                |  |
|   | ŀ          | Less cost or<br>other basis and<br>sales expenses                 |                 |            |                       | -           |  |                    |                      |                                |  |
|   | (          | Gain or (loss)  |                 |            |                       |             |  |                    |                      |                                |  |
|   | •          | l Net gaın or (loss) .  |                 |            | <b>•</b>              |             |  |                    |                      |                                |  |
| Other Revenue   | 8 <i>a</i> | Gross income from f<br>(not including \$<br>contributions reports | ed on line 1c)  | of         |                       |             |  |                    |                      |                                |  |
| ě   |            | See Part IV, line 18  Less direct expense                         |                 | a<br>b     |                       | $\dashv$    |  |                    |                      |                                |  |
| F.  |            | Net income or (loss)  |                 |            | ents 🕨                |             |  |                    |                      |                                |  |
| )th   |            | Gross income from g   | jaming activiti |            |                       |             |  |                    |                      |                                | 1  |
| U   |            | See Part IV, line 19  |                 | а          |                       |             |  |                    |                      |                                |  |
|   | ŀ          | Less direct expense   | s               | b          |                       |             |  |                    |                      |                                |  |
|   | (          | Net income or (loss)  | from gaming     | activit    | les                   |             |  |                    |                      |                                |  |
|   | 10         | aGross sales of invent<br>returns and allowand                    |                 | a          |                       |             |  |                    |                      |                                |  |
|   | ŀ          | Less cost of goods s  | sold            | b          |                       |             |  |                    |                      |                                |  |
|   | Ğ          | Net income or (loss)  |                 | ınvent     |                       |             |  |                    |                      |                                |  |
|   | 11         | Miscellaneous   | Revenue         |            | Business Code<br>5111 | 20          | 434,13                                   | 3                  | 287,262              | 146,871                        |  |
|   | 11         | LaTHE EDUCATOR  |                 |            | 2111                  | 20          | +34,13                                   | <u> </u>           | 207,202              | 140,871                        | ]  |
|   | ı          |   |                 |            |                       |             |  | +                  |                      |                                | 1  |
|   |            | -   |                 |            |                       |             |  |                    |                      |                                |  |
|   |            |   |                 |            |                       |             |  |                    |                      |                                |  |
|   |            | -   |                 |            |                       |             |  |                    |                      |                                |  |
|   |            | d All other revenue   |                 |            |                       |             |  |                    |                      |                                |  |
|   |            | Total. Add lines 11a  |                 |            | >                     |             | 404.1-                                   | 1                  |                      |                                |  |
|   | 12         | <b>2 Total revenue.</b> See                                       | Instructions    |            |                       |             | 434,13                                   |                    |                      |                                |  |
|   |            |   |                 |            |                       |             | 35,549,43                                | 4                  | 35,065,017           | 146,871                        | . 337,546<br>Form <b>990</b> (2016)          |

| Form 990 (2016)   |                       |                                    |   | Page <b>10</b>             |
|---|-----------------------|------------------------------------|---|----------------------------|
| Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co   | olumns All other orga | nizations must comp                | olete column (A)                          |                            |
| Check if Schedule O contains a response or note to any  | line in this Part IX  | <u></u>                            |   | <u> 🗆</u>                  |
| Do not include amounts reported on lines 6b,<br>7b, 8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses | (B)<br>Program service<br>expenses | (C)<br>Management and<br>general expenses | (D)<br>Fundraisingexpenses |
| Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21   | 934,979               |                                    |   |                            |
| 2 Grants and other assistance to domestic individuals See Part IV, line 22  |                       |                                    |   |                            |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16  |                       |                                    |   |                            |
| 4 Benefits paid to or for members   |                       |                                    |   |                            |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees   | 1,925,751             |                                    |   |                            |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                       |                                    |   |                            |
| 7 Other salaries and wages  | 11,797,768            |                                    |   |                            |
| 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)   | 4,781,539             |                                    |   |                            |
| 9 Other employee benefits   | 4,235,580             |                                    |   |                            |
| <b>10</b> Payroll taxes   | 1,040,132             |                                    |   |                            |
| 11 Fees for services (non-employees)  |                       |                                    |   |                            |
| a Management  |                       |                                    |   |                            |
| <b>b</b> Legal  |                       |                                    |   |                            |
| c Accounting  |                       |                                    |   |                            |
| d Lobbying  |                       |                                    |   |                            |
| e Professional fundraising services See Part IV, line 17  |                       |                                    |   |                            |
| f Investment management fees  |                       |                                    |   |                            |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)  |                       |                                    |   |                            |
| 12 Advertising and promotion  |                       |                                    |   |                            |
| 13 Office expenses  | 1,292,045             |                                    |   |                            |
| 14 Information technology   |                       |                                    |   |                            |
| <b>15</b> Royalties   |                       |                                    |   |                            |
| <b>16</b> Occupancy   | 728,232               |                                    |   |                            |
| 17 Travel   | 2,767,150             |                                    |   |                            |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials .   |                       |                                    |   |                            |
| 19 Conferences, conventions, and meetings   |                       |                                    |   |                            |
| <b>20</b> Interest  |                       |                                    |   |                            |
| 21 Payments to affiliates   | 871,630               |                                    |   |                            |
| <b>22</b> Depreciation, depletion, and amortization   | 445,288               |                                    |   |                            |
| 23 Insurance  | 119,379               |                                    |   |                            |
| 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)                 |                       |                                    |   |                            |
| a OUTSIDE SERVICES  | 2,219,912             |                                    |   |                            |
| b STATE AND LOCAL PROJECTS  | 980,228               |                                    |   |                            |
| c READERSHIP COSTS  | 356,182               |                                    |   |                            |
| d MAINTENANCE AND REPAIRS   | 265,408               |                                    |   |                            |
| e All other expenses  | 270,732               |                                    |   |                            |
| 25 Total functional expenses. Add lines 1 through 24e   | 35,031,935            | 0                                  | 0   | 0                          |
| Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) |                       |                                    |   |                            |

Page **11** 

55.096.295

3,216,858

374.856

36.107.855

39,699,569

1.895.797

13.500.929

15,396,726

55,096,295

Form **990** (2016)

12 13

14

15

16

17

18

19

20

21

22 23

24

25

26

27

28

29

30

31

32

33

34

53,895,067

3,900,591

353,910

45.396.282

49,650,783

-9.251.893

13.496.177

4,244,284

53,895,067

Form 990 (2016)

12

13

14

15

16

17

18

19

20

21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

|  | <b>(A)</b><br>Beginning of year |   | <b>(B)</b><br>End of year |
|--|---------------------------------|---|---------------------------|
| 1 Cash-non-interest-bearing              | -623,413                        | 1 | 377,159                   |
| 2 Savings and temporary cash investments | 38,222,223                      | 2 | 31,308,320                |
| 3 Pledges and grants receivable, net     |                                 | 3 |                           |

2,032,653 1,811,869 4 Accounts receivable, net . . . Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part 5 II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9)

6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets Notes and loans receivable, net . . . . Inventories for sale or use . 8 176.646 9 524.948 Prepaid expenses and deferred charges .

10a Land, buildings, and equipment cost or other 10a 3,808,870 basis Complete Part VI of Schedule D 2,835,038 1,159,129 973,832 b Less accumulated depreciation 10b 10c 12.927.829 20.100.167 11 Investments—publicly traded securities . 11

Investments—other securities See Part IV, line 11 .

**Total assets.**Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

key employees, highest compensated employees, and disqualified

Unsecured notes and loans payable to unrelated third parties

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here 

and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments—program-related See Part IV, line 11

Tax-exempt bond liabilities . . . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 .

Other assets See Part IV, line 11 . . .

Accounts payable and accrued expenses

Intangible assets . . . . .

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

2c

3a

3b

Yes

No

Form 990 (2016)

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

### Additional Data

Software ID:

Software Version:

Name: EDUCATION MINNESOTA

**EIN:** 41-1916882

Form 990 (2016)

Form 990, Part III, Line 4a: WE ORGANIZE MEMBERS ON A LOCAL BASIS EDUCATION MINNESOTA CURRENTLY HAS ABOUT 440 LOCAL UNIONS STATEWIDE OUR LOCALS HELP MENTOR NEW TEACHERS, PROVIDE PROFESSIONAL DEVELOPMENT, NEGOTIATE AND MAINTAIN WORK CONTRACTS, AND MUCH MORE OUR STAFF MEMBERS IN 16 OFFICES STATEWIDE SERVE AS RESOURCES TO OUR LOCALS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours organizations and a director/trustee) organization from the for related (W-2/1099-(W- 2/1099organization and Highest compensate employee Former Individual trustee or director Key employee Institutional organizations MISC) MISC) related below dotted organizations line) Trustee 63,922

|               |       |   |       | Ě |         |  |   |
|---------------|-------|---|-------|---|---------|--|---|
| DENISE SPECHT | 40 00 | × | ¥     |   | 187,613 | 0  |   |
| PRESIDENT     |       | ^ |       |   | 107,013 |  | · |
| PAUL MUELLER  | 40 00 | × | x     |   | 157,255 | 0  |   |
| VICE PRESIDE  |       |   |       |   | 157,255 | , and the second | , |
| RODNEY ROWE   | 40 00 | , | V     |   | 195,834 | 0  |   |
| SECRETARY-TR  |       | ^ | I ^ ∣ |   | 193,034 | ľ  |   |

75,312

0

0

0

|                |       | l   | I | l | l | l |         |     | 1      |
|----------------|-------|-----|---|---|---|---|---------|-----|--------|
| RODNEY ROWE    | 40 00 | ×   | x |   |   |   | 195,834 | 0   | 55,983 |
| SECRETARY-TR   |       | _ ^ | ^ |   |   |   | 155,651 |     | 33,303 |
| JAMIE ALSLEBEN | 2 00  | v   |   |   |   |   | 0       | 0   |        |
| BOARD MEMBER   |       | _ ^ |   |   |   |   |         | , i |        |
| TODD ANDRIX    | 2 00  | .,  |   |   |   |   |         |     |        |

| SECRETARY-TR   |      |    |   |  |  | · |   |  |
|----------------|------|----|---|--|--|---|---|--|
| JAMIE ALSLEBEN | 2 00 | v  |   |  |  | 0 | 0 |  |
| BOARD MEMBER   |      | ^  |   |  |  | 0 |   |  |
| TODD ANDRIX    | 2 00 | ×  |   |  |  | 0 | 0 |  |
| BOADD MEMBED   |      | '` | l |  |  | ľ | ľ |  |

......

......

.....

......

......

2 00

2 00

2 00

2 00

Х

Х

Х

Х

BOARD MEMBER

BOARD MEMBER

**BOARD MEMBER** 

HEATHER BAKKE

BOARD MEMBER

RYAN FIERECK

BOARD MEMBER

LEE CARLSON

JOE CERAR

| JAMIL ALGEBEN |      | Ιx |  |  | n | n |  |
|---------------|------|----|--|--|---|---|--|
| BOARD MEMBER  |      |    |  |  | 3 |   |  |
| TODD ANDRIX   | 2 00 |    |  |  | 0 | O |  |
| BOARD MEMBER  |      |    |  |  | , |   |  |
| STEPHEN CADE  | 2 00 |    |  |  |   |   |  |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W- 2/1099organization and Highest compensatemplovee Former Individual trustee or director Institutional related organizations MISC) MISC) below dotted organizations employee line) 2 00 AL HELGERSON

Х

Х

Х

Х

Х

Х

2 00

2 00

2 00

2 00

2 00

2 00

.....

......

......

......

................

......

**DELENE SANDERS** 

BOARD MEMBER

SCOTT SCHAEFER

BOARD MEMBER

KATE SCHMIDT

BOARD MEMBER

MARTY SCOFIELD

**BOARD MEMBER** 

TODD MENSINK

BOARD MEMBER

MICHELLE WIESE

BOARD MEMBER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W- 2/1099organization and Highest compensatemplovee Former Individual trustee or director Institutional organizations MISC) MISC) related below dotted organizations employee line) 2 00

| NICK FABER     |      |   |  |  | , | _ |  |
|----------------|------|---|--|--|---|---|--|
| BOARD MEMBER   |      | ^ |  |  | 0 | 0 |  |
| BARB KETTERING | 2 00 | _ |  |  | 0 |   |  |
| BOARD MEMBER   |      | ^ |  |  | 0 | 0 |  |
| MARTY FRIDGEN  | 2 00 |   |  |  | 0 | 0 |  |
| BOARD MEMBER   |      | ^ |  |  |   |   |  |

Х

Х

Х

Х

Х

Х

0

2 00

2 00

2 00

2 00

2 00

2 00

.....

......

......

......

......

......

RYAN ROSEEN

BOARD MEMBER

**BOB NYSTROM** 

BOARD MEMBER

MONICA BYRON

BOARD MEMBER

BOARD MEMBER

**BOARD MEMBER** 

CINDY KLUEMPKE

BOARD MEMBER

BOARD MEMBER

MICHELLE FARNUM

MARSHALL THOMPSON

ALEXIS NELSON-SIVERTSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer from related week (list from the compensation any hours and a director/trustee) organizations organization from the for related (W-2/1099-(W- 2/1099organization and Highest compensati Former Individual trustee or director Institutional MISC) related organizations MISC) below dotted organizations employee line) Truste

|               |      |   | " |  | ρ÷ |   |   |  |
|---------------|------|---|---|--|----|---|---|--|
| DANA O'BRIEN  | 2 00 | × |   |  |    | 0 | 0 |  |
| BOARD MEMBER  |      | ^ |   |  |    |   |   |  |
| ANGELA PEDACE | 2 00 | × |   |  |    | 0 | 0 |  |
| BOARD MEMBER  |      | ^ |   |  |    | Ĭ | Ĭ |  |

| BOARD MEMBER   |      |    |  |  |   |   |  |
|----------------|------|----|--|--|---|---|--|
| JODI HANSEN    | 2 00 | ×  |  |  | 0 | 0 |  |
| BOARD MEMBER   |      | ,, |  |  | Ç |   |  |
| DENNIS FISCHER | 2 00 | ×  |  |  | 0 | 0 |  |
| BOARD MEMBER   |      | ,  |  |  |   |   |  |

Х

Х

Х

Х

Х

0

|                |      | l x | 1 1 | I |  | l                                     | ብ |
|----------------|------|-----|-----|---|--|---------------------------------------|---|
| BOARD MEMBER   |      | ^   |     |   |  |                                       | · |
| DENNIS FISCHER | 2 00 |     |     |   |  | 0                                     | 0 |
| BOARD MEMBER   |      | ^   |     |   |  | Į ,                                   | U |
| AMY AHO        | 2 00 | _   |     |   |  | 0                                     | _ |
|                |      | _ ^ |     |   |  | · · · · · · · · · · · · · · · · · · · | U |

2 00

2 00

2 00

2 00

2 00

.....

......

......

......

......

BOARD MEMBER

MARK SWENSON

BOARD MEMBER

ROB SIMONICH

BOARD MEMBER

SHELLI ARNESON

**BOARD MEMBER** 

BOARD MEMBER

BOARD MEMBER

SUE SNYDER

MICHELLE DENNARD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W- 2/1099organization and Highest compensatemplovee Former Individual trustee or director Institutional related organizations MISC) MISC) below dotted organizations employee line) 2 00 BETY RIOS-CHRISTENSEN ...... Х ....... BOARD MEMBER

2 00 . . . . . . . . . . . . . . . . . Х

2 00

2 00

2 00

2 00

2 00

2 00

2 00

2 00

......

......

......

......

................

......

Х

Х

Х

Х

Х

Х

Х

Х

MARY CATHRYN RICKER

BOARD MEMBER

BOARD MEMBER

JULIE JAGUSCH

BOARD MEMBER

NANCY CORDES

BOARD MEMBER

ROBIN COURRIER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

**GWEN ANDERSON** 

BOARD MEMBER

WILSON EBNER

BOARD MEMBER

DON SINNER

**ELLEN OLSEN** 

JULIE BLAHA

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation any hours organizations and a director/trustee) organization from the for related (W-2/1099-(W- 2/1099-Highest comp employee organization and Individual trui or director Office Former Key employe Institutiona organizations MISC) MISC) related below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

|              |      | Stee | Trustee |   | ıδ | pensated |     |   |   |   |
|--------------|------|------|---------|---|----|----------|-----|---|---|---|
| JAN HOLTET   | 2 00 |      |         |   |    |          |     | 0 | 0 |   |
| BOARD MEMBER |      | _ ^  |         |   |    |          |     |   |   |   |
| LARRY KOENCK | 2 00 | l 🗸  |         |   |    |          |     | 0 | 0 |   |
| DOADD MEMBER | [    | I ^  | I       | 1 | l  | i        | i I | l | ı | l |

| BOARD MEMBER     |      | ^ |  |  |   | 9 | Ŭ |
|------------------|------|---|--|--|---|---|---|
| LARRY KOENCK     | 2 00 |   |  |  | 0 | 0 | 0 |
| BOARD MEMBER     |      | ^ |  |  | 0 | 0 | 0 |
| ANN MILLER       | 2 00 | _ |  |  | 0 | 9 | 0 |
| BOARD MEMBER     |      | ^ |  |  | ٥ | 0 | 0 |
| DENISE RODRIGUEZ | 2 00 |   |  |  |   |   |   |

| BOARD MEMBER     |      | ^ |   |     |   |   |   | ١   | J   | 0   |
|------------------|------|---|---|-----|---|---|---|-----|-----|-----|
| ANN MILLER       | 2 00 | × |   |     |   |   |   | 0   | 0   | 0   |
| BOARD MEMBER     |      | ^ |   |     |   |   |   | Ĭ   |     | · · |
| DENISE RODRIGUEZ | 2 00 | > |   |     |   |   |   |     |     | 0   |
| BOARD MEMBER     |      | ^ |   |     |   |   |   |     | J   | 0   |
| RICHARD ROSIVACH | 2 00 | V |   |     |   |   |   |     |     |     |
|                  |      | X | l | l l | l | l | I | l o | l o | 0   |

| BOARD MEMBER     | ••••• | Х |  |  | 0 | 0   | 0 |
|------------------|-------|---|--|--|---|-----|---|
| DENISE RODRIGUEZ | 2 00  | × |  |  | 0 | 0   | 0 |
| BOARD MEMBER     |       | ^ |  |  |   | · · |   |
| RICHARD ROSIVACH | 2 00  | × |  |  | 0 | 0   | 0 |
| BOARD MEMBER     |       | ^ |  |  |   | 9   |   |
| RORY SANDERS     | 2 00  |   |  |  |   |     |   |

| BOARD MEMBER     |      |   |  |  |   |   |   |
|------------------|------|---|--|--|---|---|---|
| RICHARD ROSIVACH | 2 00 | × |  |  | 0 | 0 | 0 |
| BOARD MEMBER     |      | ^ |  |  | Ŭ | 3 |   |
| RORY SANDERS     | 2 00 | > |  |  | 0 | 9 | 0 |
| BOARD MEMBER     |      | ^ |  |  | ١ | 0 | ľ |

| BOARD MEMBER |      | × |  |  | 0 | U | U |   |
|--------------|------|---|--|--|---|---|---|---|
| RORY SANDERS | 2 00 | × |  |  | 0 | 0 | 0 | 1 |
| BOARD MEMBER |      | ^ |  |  |   | Ŭ | 9 | _ |
| GREGG WRIGHT | 2 00 |   |  |  |   |   |   | • |

Х

Х

Х

οl

0

0

82,789

72,384

60,148

185,254

151,101

168,474

................

......

......

40 00

40 00

40 00

BOARD MEMBER

SARA GJERDRUM

EXECUTIVE DI

MICHAEL ROEHL

CHRISTINA OGATA

GENERAL COUN

CFO

Compensated Employees, and Independent Contractors (C) (D) (E) Position (do not check more Reportable Name and Title Average Reportable than one box, unless hours per compensation compensation person is both an officer from the from related week (list any hours and a director/trustee) organization organizations for related (W- 2/1099-(W- 2/1099-요요용되고 organizations MISC) MISC)

(F)

Estimated

amount of other

compensation

from the

organization and

related

68,702

67,547

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

|                | below dotted<br>line) | dradual trustee<br>director | nstitutional Trustee | \$ | ghest compensated<br>nplovee | ormer | Miscy   | Misch | organizations |
|----------------|-----------------------|-----------------------------|----------------------|----|------------------------------|-------|---------|-------|---------------|
| BRANDON RETTKE | 40 00                 |                             |                      | x  |                              |       | 157,677 | 0     | 73,75         |
| DIR OF PUBLI   |                       |                             |                      |    |                              |       | 137,077 | 7     | , 5,, 5       |
| MICHELLE DUKE  | 40 00                 |                             |                      | x  |                              |       | 168 259 | 0     | 66.04         |

|                                |       | Stee | กับรับษะ | 9 | pensated |         |   |  |
|--------------------------------|-------|------|----------|---|----------|---------|---|--|
| BRANDON RETTKE<br>DIR OF PUBLI | 40 00 |      |          | x |          | 157,677 | 0 |  |
| MICHELLE DUKE<br>DIRECTOR OF   | 40 00 |      |          | × |          | 168,259 | 0 |  |
| DAN DIVEDA                     | 40 00 |      |          |   |          |         |   |  |

| BRANDON RETTKE  DIR OF PUBLI          | 40 00 |  | х |   | 157,677 | О | 73,755 |
|---------------------------------------|-------|--|---|---|---------|---|--------|
| MICHELLE DUKE DIRECTOR OF             | 40 00 |  | x |   | 168,259 | 0 | 66,041 |
| DAN RIVERA<br>FIELD MANAGE            | 40 00 |  |   | X | 142,909 | 0 | 71,478 |
| MICHELLE MACDONALD DIRECTOR OF        | 40 00 |  |   | × | 141,154 | 0 | 67,775 |
| · · · · · · · · · · · · · · · · · · · |       |  |   |   |         |   |        |

| DAN RIVERA         | 40 00 |  |  | x | 142,909 | 0 | 71,478 |
|--------------------|-------|--|--|---|---------|---|--------|
| FIELD MANAGE       |       |  |  | ; | 1.2,505 |   |        |
| MICHELLE MACDONALD | 40 00 |  |  | V | 141.154 |   | 67.775 |
| DIRECTOR OF        |       |  |  | X | 141,154 | U | 67,775 |
| CARRIE LUCKING     | 40 00 |  |  | , | 120 517 |   | 60.507 |
| DIR OF POLIC       |       |  |  | × | 138,517 | 0 | 68,507 |

Χ

Х

130,671

128,793

| MICHELLE MACDONALD | 40 00 |  |  | ×  | 141,154 | 0 |  |
|--------------------|-------|--|--|----|---------|---|--|
| DIRECTOR OF        |       |  |  | ξ. | 111,131 | , |  |
| CARRIE LUCKING     | 40 00 |  |  | ×  | 138.517 | 0 |  |
| DIR OF POLIC       |       |  |  | ^  | 130,317 |   |  |

| DIRECTOR OF    |       |  |  | ^  | 111,131 | Ŭ.   |  |
|----------------|-------|--|--|----|---------|--|--|
| CARRIE LUCKING | 40 00 |  |  | х  | 138.517 | 0  |  |
| DIR OF POLIC   |       |  |  | ., | 130,317 | , and the second |  |

40 00

40 00

......

. . . . . . . . . . . . . . . . .

DEBRA CORHOUSE

MARGARET LUGER-NIKOLI

**ATTORNEY** 

**ATTORNEY** 

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

### Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

DLN: 93493101004098 OMB No 1545-0047

> Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization **Employer identification number EDUCATION MINNESOTA** 41-1916882 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

#### Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

- provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the
- following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1
- (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the
- following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
  - Revenue included on Form 990, Part VIII, line 1
- Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2016

| Par  | t III        | Organizations Maintainir  | ng Collections o                                   | of Art, Histo    | rical Tre           | easures, or         | Other      | Similar As    | sets (cont     | inued)         |
|------|--------------|---|--|------------------|---------------------|---------------------|------------|---------------|----------------|----------------|
| 3    |              | g the organization's acquisition, ac<br>s (check all that apply)            | ccession, and other                                | records, chec    | k any of t          | he following t      | hat are a  | significant u | ise of its col | ection         |
| а    |              | Public exhibition   |  | d                |                     | Loan or excha       | ange prog  | ırams         |                |                |
| b    |              | Scholarly research  |  | е                |                     | Other               |            |               |                |                |
| С    |              | Preservation for future generation  | ons  |                  |                     |                     |            |               |                |                |
| 4    | Prov<br>Part | ide a description of the organization                                       | on's collections and                               | l explain how t  | hey furthe          | er the organiz      | ation's ex | kempt purpo   | se in          |                |
| 5    |              | ng the year, did the organization s<br>its to be sold to raise funds rather |  |                  |                     |                     |            | ular          | ☐ Yes          | □ No           |
| Pa   | rt IV        | Escrow and Custodial Art<br>Complete if the organization<br>X, line 21.     | r <b>angements.</b><br>n answered "Yes             | " on Form 99     | 90, Part I          | V, line 9, or       | r reporte  | ed an amou    |                | _              |
| 1a   |              | e organization an agent, trustee, ided on Form 990, Part X?                 | custodian or other                                 | intermediary f   | or contrib          | utions or othe      | er assets  | not           | ☐ Yes          | □ No           |
| b    | If "Y        | es," explain the arrangement in Pa  | art XIII and comple                                | ete the followin | na table            | [                   |            | Δ             | mount          |                |
| c    |              | nning balance   | art AIII and Compi                                 | ete the followin | ig table            |                     | 1c         |               | ouiic          |                |
| d    | _            | tions during the year   |  |                  |                     |                     | 1d         |               |                |                |
| е    |              | ributions during the year   |  |                  |                     |                     | 1e         |               |                |                |
| f    |              | ng balance  |  |                  |                     |                     | 1f         |               |                |                |
| 2a   |              | the organization include an amoun   | t on Form 990 Pa                                   | rt X line 21 fo  | or escrow           | ו<br>or custodial a | ccount lia | ability?      | П.,            |                |
| b    |              | es," explain the arrangement in Pa  |  |                  |                     |                     |            | ·             | ⊔ Yes          | ⊔ No<br>□      |
| Pa   | rt V         | Endowment Funds. Comp   | lete if the organ                                  | ızatıon answ     | ered "Ye            | s" on Form          | 990, Par   | t IV, line 1  | 0.             |                |
|      |              |   | (a)Currer  | nt year (b       | <b>)</b> Prior year | (c)Two ye           | ears back  | (d)Three yea  | ars back (e)   | our years back |
|      | _            | ning of year balance  |  |                  |                     |                     |            |               |                |                |
|      |              | ibutions  |  |                  |                     |                     |            |               |                |                |
|      |              | vestment earnings, gains, and los   | ses  |                  |                     |                     |            |               |                |                |
|      |              | s or scholarships   |  |                  |                     |                     |            |               |                |                |
| е    |              | expenditures for facilities<br>rograms                                      |  |                  |                     |                     |            |               |                |                |
| f    | Admir        | nistrative expenses   |  |                  |                     |                     |            |               |                |                |
| g    | End or       | f year balance  |  |                  |                     |                     |            |               |                |                |
| 2    | Prov         | ide the estimated percentage of th  | ne current year end                                | l balance (line  | 1g, colum           | nn (a)) held a      | s          |               |                |                |
| а    | Boar         | d designated or quasi-endowment   | :▶   |                  |                     |                     |            |               |                |                |
| b    | Perm         | nanent endowment ►  |  |                  |                     |                     |            |               |                |                |
| c    | Tem          | porarily restricted endowment 🕨   |  |                  |                     |                     |            |               |                |                |
|      |              | percentages on lines 2a, 2b, and 2  | •  |                  |                     |                     |            |               |                |                |
| 3а   |              | there endowment funds not in the<br>nization by                             | possession of the                                  | organization th  | nat are he          | ld and admını       | stered fo  | r the         |                | Yes No         |
|      | (i) u        | inrelated organizations   |  |                  |                     |                     |            |               | 3a(i)          |                |
| b    | If "Y        | related organizations es" on 3a(ii), are the related orgai                  |  | •                |                     | : : :               |            |               | 3a(ii)<br>3b   |                |
| 4    | Desc         | cribe in Part XIII the intended uses  |  | n's endowmen     | it funds            |                     |            |               |                |                |
| Pa   | rt VI        |   | •  | F 00             | O Det T             | / luna 44a          | C F        | 000 D         | + V   l.== 4.0 | `              |
|      | Desci        |   | n answered Yes<br>est or other basis<br>nvestment) | (b)Cost or oth   | •                   |                     |            | epreciation   |                | ook value      |
| 1a   | Land         |   |  |                  |                     |                     |            |               |                |                |
| b    | Buildii      | ngs   |  |                  |                     |                     |            |               |                |                |
| c    | Lease        | hold improvements   |  |                  | 231                 | .,487               |            | 42,675        |                | 188,812        |
| d    | Equip        | ment  |  |                  | 3,101               | .,711               |            | 2,491,921     |                | 609,790        |
|      |              |   |  |                  |                     | 5,672               |            | 300,442       |                | 175,230        |
| Tot: | ا ∆طط        | Llines 1a through 1e (Column (d)  | must equal Form C                                  | 90 Part X co     | lumn (B)            | line 10(c) )        |            |               |                | 072 922        |

| Schedule D (  | (Form 990) 2016  Investments—Other Securities. Complete if the order.   | ganizat       | ion answ       | vered 'Yes' on Fo   | ırm 990 Part    | Page <b>3</b> IV line 11h    |
|---------------|---|---------------|----------------|---------------------|-----------------|------------------------------|
|               | See Form 990, Part X, line 12.  (a) Description of security or category   | gamza         | (b)Book        |                     | c)Method of va  |                              |
| (1)Financial  | (including name of security)  |               | value          | Cost o              | r end-of-year r | narket value                 |
|               | neld equity interests   | <u>:</u><br>— |                |                     |                 |                              |
| (A)           |   |               |                |                     |                 |                              |
| (B)           |   |               |                |                     |                 |                              |
| (C)           |   |               |                |                     |                 |                              |
| (D)           |   |               |                |                     |                 |                              |
| (E)           |   |               |                |                     |                 |                              |
| (F)           |   |               |                |                     |                 |                              |
| (G)           |   |               |                |                     |                 |                              |
| (H)           |   |               |                |                     |                 |                              |
|               | n (b) must equal Form 990, Part X, col (B) line 12)  Investments—Program Related. Complete if the complete if | <b>&gt;</b>   | ation and      | word 'Vos' on I     | Form 000 Ba     | rt TV lung 11c               |
| Part VIII     | See Form 990, Part X, line 13.  (a) Description of investment   |               | ook value      | (0                  | :) Method of va | luation                      |
| (1)           |   |               |                | Cost o              | r end-of-year r | narket value                 |
| (2)           |   |               |                |                     |                 |                              |
| (3)           |   |               |                |                     |                 |                              |
| (4)           |   |               |                |                     |                 |                              |
| (5)           |   |               |                |                     |                 |                              |
| (6)           |   |               |                |                     |                 |                              |
| (7)           |   |               |                |                     |                 |                              |
| (8)           |   |               |                |                     |                 |                              |
| (9)           |   |               |                |                     |                 |                              |
| Total. (Colum | n (b) must equal Form 990, Part X, col (B) line 13 )  | •             |                |                     |                 |                              |
| Part IX       | Other Assets. Complete if the organization answered 'Yes' (a) Description   | on For        | m 990, Pa      | rt IV, line 11d Sec | Form 990, Pa    | rt X, line 15 (b) Book value |
| (1)           | (2)   |               |                |                     |                 | (5) 5000 (40.00              |
| (2)           |   |               |                |                     |                 |                              |
| (3)           |   |               |                |                     |                 |                              |
| (4)           |   |               |                |                     |                 |                              |
| (5)           |   |               |                |                     |                 |                              |
| (6)           |   |               |                |                     |                 |                              |
| (7)           |   |               |                |                     |                 |                              |
| (8)           |   |               |                |                     |                 |                              |
| (9)           |   |               |                |                     |                 | _                            |
| Total. (Colu  | mn (b) must equal Form 990, Part X, col (B) line 15 )   |               |                |                     | luna del a su   | 115                          |
|               | Other Liabilities. Complete if the organization answerse Form 990, Part X, line 25.   | ered Y        |                |                     | ine ite or .    |                              |
| (1) Federal : | (a) Description of liability  |               | ( <b>b</b> ) B | ook value           |                 |                              |
| ACCRUED PE    | ENSTON  |               |                | 18,559,784          |                 |                              |
|               |   |               |                |                     |                 |                              |
|               | IS RETIRED MEMBERSHIP LIABIL  |               |                | 13,349,434          |                 |                              |
| (4)           | OST-EMPLOYMENT BENEFITS   |               |                | 4,198,637           |                 |                              |
| (5)           |   |               |                |                     |                 |                              |
| (6)           |   |               |                |                     |                 |                              |
| (7)           |   |               |                |                     |                 |                              |
| (8)           |   |               |                |                     |                 |                              |
| (9)           |   |               |                |                     |                 |                              |
|               | n (b) must equal Form 990, Part X, col (B) line 25 )  | <b>•</b>      | _              | 36,107,855          |                 |                              |
| •             | or uncertain tax positions In Part XIII, provide the text of the 's liability for uncertain tax positions under FIN 48 (ASC 740)  |               |                | =                   |                 |                              |

# Donated services and use of facilities . . .

Prior year adjustments . . . .

Add lines 2a through 2d . . . .

Other (Describe in Part XIII ) . . . . .

Other losses . . .

Add lines 4a and 4b .

Return Reference

b

3

4

5

Part XIII

2a 2b

- 2e 3 4c
- 35,031,935

Schedule D (Form 990) 2015

35,031,935

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . **Supplemental Information** 

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . . 

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Explanation

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

4a 4b

2c

2d

5

| Schedule D (Fo | orm 990) 2015     |                            | Page <b>5</b>              |
|----------------|-------------------|----------------------------|----------------------------|
| Part XIII      | Supplemental Info | rmation <i>(continued)</i> |                            |
| Ret            | urn Reference     | Explanation                |                            |
|                |                   |                            | Schedule D (Form 990) 2016 |

(Form 990) Department of the Treasury Internal Revenue Service Name of the organization EDUCATION MINNESOTA Part I (a) Name and address of (b) EIN organization or government See Additional Data Table (1)

efile GRAPHIC print - DO NOT PROCESS

Schedule I

### **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990.

**2016** Open to Public

DLN: 93493101004098 OMB No 1545-0047

Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number 41-1916882 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ✓ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, grant cash non-cash assistance or assistance other) assistance (2)(3)(4)(6)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . 

As Filed Data -

| Schedule I (Form 990) 2016      |  |                           |                                   |   | Page <b>2</b>                          |
|---------------------------------|--|---------------------------|-----------------------------------|---|--|
|                                 | ince to Domestic Individu<br>fadditional space is needed | ials. Complete if the org | ganızatıon answered "Yes'         | on Form 990, Part IV, line 22                         |  |
| (a) Type of grant or assistance | (b) Number of recipients                                 | (c) Amount of cash grant  | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
| (1)                             |  |                           |                                   |   |  |
| (2)                             |  |                           |                                   |   |  |
| (3)                             |  |                           |                                   |   |  |
| (4)                             |  |                           |                                   |   |  |
| (5)                             |  |                           |                                   |   |  |
| (6)                             |  |                           |                                   |   |  |
| (7)                             |  |                           |                                   |   |  |
| Part IV Supplemental Info       | rmation. Provide the in                                  | formation required in     | Part I, line 2, Part III          | , column (b), and any other a                         | idditional information.                |
| Return Reference Exp            | olanation  |                           |                                   |   |  |

Schedule I (Form 990) 2016

### **Additional Data**

ALBERT LEA EDUCATION

ASSOCIATION 1407 N HIGHWAY 13 ALBERT LEA, MN 56007 **BIG LAKE - EDUCATION** 

MINNESOTA 601 MINNESOTA AVE BIG LAKE, MN 55309

## Software ID: **Software Version:**

41-6089101

41-1652579

**EIN:** 41-1916882

Name: EDUCATION MINNESOTA

13,218

6,646

| (a) Name and address of<br>organization | (b) EIN | (c) IRC section if applicable | (d) Amount of cash<br>grant | (e) Amount of non-<br>cash | <b>(f)</b> Method of valuation (book, FMV, appraisal, | n |
|---|---------|-------------------------------|-----------------------------|----------------------------|---|---|
| or government                           |         |                               |                             | assistance                 | other)  |   |
|   |         |                               |                             |                            |   |   |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| (a) manne and dad cos or | ( - ) : · · | (0) 1110 30001011 | (a) / iiii baile or casii | (c) / milounic or mon | (i) indenion of valuation |  |
|--------------------------|-------------|-------------------|---------------------------|-----------------------|---------------------------|--|
| organization             |             | ıf applıcable     | grant                     | cash                  | (book, FMV, appraisal,    |  |
| or government            |             |                   |                           | assistance            | other)                    |  |
|                          |             |                   |                           |                       |                           |  |

(g) Description of (h) Purpose of grant non-cash assistance or assistance

CRISIS FUND GRANT

CRISIS FUND GRANT

(c) IRC section (f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 41-1515094 19.798 BLOOMINGTON FEDERATION ICRISIS FUND GRANT

(e) Amount of non-

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

OF TEACHERS 8331 MORRIS ROAD BLOOMINGTON, MN 55437

(b) EIN

(a) Name and address of

BAXTER, MN 56425

CENTRAL AREA COUNCIL 27-0468746 7.297 IFINANCIAL ASSISTANCE 8417 GREENWOOD ROAD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance CENTRAL LAKES UNITED 43-1954217 9.769 IFINANCIAL ASSISTANCE 1520 WILLMAR AVE SE SUITE

WILLMAR, MN 56201

CENTRO DE TRABAJDORES 38-3828696 3 10,000
UNIDOS DE

UNIDOS DE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CENTRO DE TRABAJDORES 38-3828696
UNIDOS DE
LUCHA
2511 E FRANKLIN AVE
MINNEAPOLIS, MN 554061028

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 23-7125654 9.648 CRISIS FUND GRANT CHASKA EDUCATION

ASSOCIATION 4640 OUANTICO LN N PLYMOUTH, MN 55446

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MINNESOTA SERVICE 22 WILSON NE ST CLOUD, MN 56601

EDUCATION CENTRAL 36-3610461 12.820 FINANCIAL ASSISTANCE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 23-7125647 18,108 CRISIS FUND GRANT EDUCATION MINNESOTA

| CAMBRIDGE-ISANT         |            |   |       |  |                   |
|-------------------------|------------|---|-------|--|-------------------|
| PO BOX 288              |            |   |       |  |                   |
| CAMBRIDGE, MN 55008     |            |   |       |  |                   |
| EDUCATION LAKE SUPERIOR | 41-1477606 | 5 | 5.112 |  | CRISIS FUND GRANT |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1640 HIGHWAY 2 TWO HARBORS, MN 55616

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 23-7105222 15.446 CRISIS FUND / OTHER EDUCATION MINNESOTA ST FRANCIS

FINANCIAL ASSISTANCE

EDUCATION MINNESOTA ST 23-7105222 5 15,446 CRISIS F FRANCIS 23110 EIDELWEISS ST NW ST FRANCIS, MN 55070 CRISIS F

8.680

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

23110 EIDELWEISS ST NW ST FRANCIS, MN 55070 EDUCATION MINNESOTA WESTERN NORTH

123 GOLF TERRACE CROOKSTON, MN 56716 20-8496775

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 31-1667295 6.915 FINANCIAL ASSISTANCE EDUCATION MINNESOTA

WESTERN SOUTH 200 5TH ST SE PERHAM, MN 56573

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WILLMAR, MN 56201

EDUCATION MINNESOTA 23-7125466 18.790 WILLMAR

CRISIS FUND / OTHER 7390 LONG LAKE RD

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 23-7125416 10,492 CRISIS FUND / OTHER FARMINGTON EDUCATION

| ASSOCIATION<br>1010 FOREST AVE<br>NORTHFIELD, MN 55057 |            |   |        |  |                      |
|--|------------|---|--------|--|----------------------|
| GREAT LAKES CENTER FOR EDUCATION                       | 38-3555110 | 3 | 10,000 |  | FINANCIAL ASSISTANCE |

RESEARCH AND PRACTICE PO BOX 1263 EAST LANSING, MI 48826

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

FINANCIAL ASSISTANCE

| GREAT SOUTHWEST UNITED | 41-0988875 | 5 | 12,213 |  | FINANCIAL ASSISTANCE |
|------------------------|------------|---|--------|--|----------------------|
| 811 ALBION AVE         |            |   |        |  |                      |
| FAIRMONT MN 56031      |            |   |        |  |                      |

7.208

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRON RANGE SERVICE UNIT

1711 E 13TH STREET HIBBING, MN 55746 20-8234187

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 23-7125735 5.421 CRISIS FUND / OTHER KASSON-MANTORVILLE EDUCATION MN 604 16TH ST NE KASSON, MN 55944

CRISIS FUND / OTHER

6.580

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MAHTOMEDI EDUCATION

ASSOCIATION 666 S WARNER AVE MAHTOMEDI, MN 55115 23-7125433

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

FINANCIAL ASSISTANCE

| METRO AREA COUNCIL     | 26-4723364 | 5 | 85,499 |  | FINANCIAL ASSISTANCE |
|------------------------|------------|---|--------|--|----------------------|
| 9210 WYOMING AVE N     |            |   |        |  |                      |
| BROOKLYN PARK MN 55445 |            |   |        |  |                      |

19.785

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

METRO WEST UNISERV

EDINA, MN 55439

7242 METRO BLVD SUITE 200

41-2023642

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| MINNEAPOLIS FEDERATION OF | 41-0833701 | 5 | 335,520 |  | FINANCIAL ASSISTANCE |
|---------------------------|------------|---|---------|--|----------------------|
| TEACHERS                  |            |   |         |  |                      |
| 67 8TH AVE NE             |            |   |         |  |                      |
| MINNEAPOLIS, MN 55413     |            |   |         |  |                      |
| MINNESOTA NURSES          | 41-0417949 | 5 | 10.000  |  | FINANCIAL ASSISTANCE |

MINNEAPOLIS, MN 55413

MINNESOTA NURSES
ASSOCIATION
345 RANDOLPH AVENUE SUITE
200

ST PAUL, MN 55102

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance MINNESOTA STATE COLLEGE 75-2970556 10 0001 FINANCIAL ASSISTANCE

| FACULTY           |  |  |  |  |
|-------------------|--|--|--|--|
| 41 SHERBURNE AVE  |  |  |  |  |
| ST PAUL, MN 55103 |  |  |  |  |
|                   |  |  |  |  |

MINNESOTA VALLEY UNISERV 31-1690798 9.485 FINANCIAL ASSISTANCE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1961 PREMIER DR SUITE 406 MANKATO, MN 56001

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 23-7065351 6.409 CRISIS FUND GRANT NEW PRAGUE EDUCATION

MINNESOTA 32469 141ST AVE MONTGOMERY, MN 56069 47-5343844 50.000 FINANCIAL ASSISTANCE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NORTH STAR POLICY INSTITUTE

175 AURORA AVE ST PAUL, MN 55103

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance 7.570 NORTHLAND UNITED 41-1000420 FINANCIAL ASSISTANCE

677 ANNE STREET NW
BEMIDJI, MN 56601

PRIOR LAKE SAVAGE 23-7125446 5 14,738

CRISIS FUND GRANT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

4540 TOWER ST SE PRIOR LAKE, MN 55372

**(b)** EIN (f) Method of valuation (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance TETNIANICTAL ACCICTANCE 20 04 420 67 C 40F

(e) Amount of non-

(a) Description of

| UNISERV<br>2778 COMMERCE DR NW<br>SUITE A<br>ROCHESTER, MN 55901 | 30-014396/ | 5 | 6,485  |  | FINANCIAL ASSISTANCE |
|--|------------|---|--------|--|----------------------|
| ST CROIX EDUCATION   | 23-7125456 | 5 | 13,076 |  | CRISIS FUND / OTHER  |

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

ST CROIX EDUCATION ASSOCIATION 325 EDGEWOOD AVE STILLWATER, MN 55082

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance ST PAUL FEDERATION OF 41-0252680 44.000 FINANCIAL ASSISTANCE

| TEACHERS<br>23 EMPIRE DR<br>ST PAUL, MN 55103 |            |   |        |  |                      |
|---|------------|---|--------|--|----------------------|
| STATE RESIDENTIAL SCHOOLS EDUCATION           | 41-1962179 | 5 | 10,000 |  | FINANCIAL ASSISTANCE |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ASSOCIATION

706 EAST CHANNING AVENUE FERGUS FALLS, MN 56537

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance TAKE ACTION MINNESOTA 20-3338691 18.000 FINANCIAL ASSISTANCE

| 705 RAYMOND AVE<br>ST PAUL, MN 55114                                  |            |   | ·      |  |                      |
|---|------------|---|--------|--|----------------------|
| THE FRIENDS OF ST PAUL<br>PUBLIC<br>LIBRARY<br>1080 MONTREAL AVE NO 2 | 41-6029683 | 3 | 12,500 |  | FINANCIAL ASSISTANCE |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ST PAUL, MN 55116

(a) Name and address of (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (b) EIN (c) IRC section organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 22.965 41-1870985 ICRISIS FUND / OTHER

UNITED TEACHERS OF SOUTH 41-1870985 5 22,965
WASHINGTON
COUNTY
2042 WOODDALE DR STE 100

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WOODBURY, MN 55125

DLN: 93493101004098

OMB No 1545-0047

2015

Open to Public Inspection

Schedule J (Form 990)

Department of the

Treasury Internal Revenue

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.qov/form990.

Name of the organization

**Employer identification number EDUCATION MINNESOTA** 

|    |  |         | 41-1916882  |    |     |    |
|----|--|---------|---|----|-----|----|
| Pa | rt I Questions Regarding Compensation  |         |   |    |     |    |
|    |  |         |   |    | Yes | No |
| 1a | Check the appropiate box(es) if the organization provi<br>990, Part VII, Section A, line 1a Complete Part III t  |         |   |    |     |    |
|    | ┌ First-class or charter travel  | Ŀ       | Housing allowance or residence for personal use                             |    |     |    |
|    | Travel for companions  | Г       | Payments for business use of personal residence                             |    |     |    |
|    | Tax idemnification and gross-up payments   | Г       | Health or social club dues or initiation fees                               |    |     |    |
|    | Discretionary spending account   | Γ       | Personal services (e g , maid, chauffeur, chef)                             |    |     |    |
| b  | If any of the boxes in line 1a are checked, did the organism reimbursement or provision of all of the expenses des   |         |   | 1b | Yes |    |
| 2  | Did the organization require substantiation prior to rei<br>directors, trustees, officers, including the CEO/Execu   |         | ,   | 2  | Yes |    |
| 3  | Indicate which, if any, of the following the filing organizorganization's CEO/Executive Director Check all that used by a related organization to establish compensations. | t appl  | y Do not check any boxes for methods  |    |     |    |
|    | Compensation committee   | Ľ       | Written employment contract   |    |     |    |
|    | Independent compensation consultant  | Г       | Compensation survey or study  |    |     |    |
|    | Form 990 of other organizations  | Ľ       | Approval by the board or compensation committee                             |    |     |    |
| 4  | During the year, did any person listed on Form 990, P or a related organization  | art V I | I, Section A, line $oldsymbol{1}$ a with respect to the filing organization |    |     |    |
| а  | Receive a severance payment or change-of-control pa  | aymer   | nt?   | 4a |     | Νo |
| b  | Participate in, or receive payment from, a supplement  | al non  | qualified retirement plan?  | 4b |     | Νo |
| c  | Participate in, or receive payment from, an equity-bas   | sed co  | mpensation arrangement?   | 4c |     | Νο |
|    | If "Yes" to any of lines 4a-c, list the persons and prov   |         | · -   |    |     |    |
|    | Only 501(c)(3), 501(c)(4), and 501(c)(29) organization   | ons m   | ust complete lines 5-9.   |    |     |    |
| 5  | For persons listed on Form 990, Part VII, Section A, compensation contingent on the revenues of  | line 1  | a, did the organization pay or accrue any                                   |    |     |    |
| а  | The organization?  |         |   | 5a |     |    |
| b  | Any related organization?  |         |   | 5b |     |    |
|    | If "Yes," on line 5a or 5b, describe in Part III   |         |   |    |     |    |
| 6  | For persons listed on Form 990, Part VII, Section A, compensation contingent on the net earnings of  | line 1  | a, did the organization pay or accrue any                                   |    |     |    |
| а  | The organization?  |         |   | 6a |     |    |
| b  | Any related organization?  |         |   | 6b |     |    |
|    | If "Yes," on line 6a or 6b, describe in Part III   |         |   |    |     |    |
| 7  | For persons listed on Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de   |         |   | 7  |     |    |
| 8  | Were any amounts reported on Form 990, Part VII, pasubject to the initial contract exception described in Fin Part III   |         |   | 8  |     |    |
| 9  | If "Yes" on line 8, did the organization also follow the section 53 4958-6(c)?   | rebutt  | able presumption procedure described in Regulations                         | 9  |     |    |

| (A) Name and Title | (B) Breakdown o  | f W-2 and/or 1099-MIS | SC compensation  | (C) Retirement and | ( <b>D)</b> Nontaxable | (E) Total of columns | <b>(F)</b> Compensation i |
|--------------------|------------------|-----------------------|------------------|--------------------|------------------------|----------------------|---------------------------|
|                    | Base             | (ii)                  | (iii)            | other deferred     | benefits               | (B)(ı)-(D)           | column(B) reported        |
|                    | (i) compensation | Bonus & incentive     | Other reportable | compensation       |                        |                      | as deferred on prio       |
|                    | (i) compensation | compensation          | compensation     |                    |                        |                      | Form 990                  |

Schedule J (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015

| Schedule J (Form 990) 2015   | edule J (Form 990) 2015 |  |  |  |  |  |  |
|--|-------------------------|--|--|--|--|--|--|
| Part III Supplemental Inform   | nation                  |  |  |  |  |  |  |
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information |                         |  |  |  |  |  |  |
| Return Reference   | Explanation             |  |  |  |  |  |  |

Schedule J (Form 990) 2015

# Software ID: Software Version:

**EIN:** 41-1916882

Name: EDUCATION MINNESOTA

### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| Form 990, Schedule J, P                  | art : | II - Officers, Direc                            | ctors, Trustees, Ke   | ey Employees, and                                   |  | sated Employees                | •                                  |  |
|--|-------|---|---|---|--|--------------------------------|------------------------------------|--|
| (A) Name and Title                       |       | (B) Breakdown of<br>(i)<br>Base<br>Compensation | W-2 and/or 1099-MIS<br>(ii)<br>Bonus &<br>Incentive<br>compensation | GC compensation (iii) Other reportable compensation | (C) Retirement and other deferred compensation | <b>(D)</b> Nontaxable benefits | (E) Total of columns<br>(B)(ı)-(D) | (F) Compensation in<br>column (B)<br>reported as deferred<br>on prior Form 990 |
| 1 DENISE SPECHTPRESIDENT                 | (1)   | 181,644   |   | 5,969   | 51,446   | 12,476<br>                     | 251,535<br>                        |  |
| 1PAUL MUELLER<br>VICE PRESIDENT          | (1)   | 154,384   |   | 2,871   | 43,711   | 31,601                         | 232,567                            |  |
| 2RODNEY ROWE<br>SECRETARY-TREASURER      | (1)   | 154,384   |   | 41,450  | 43,711   | 12,272                         | 251,817                            |  |
| 3SARA GJERDRUM<br>EXECUTIVE DIRECTOR     | (1)   | 179,273   |   | 5,981   | 50,872   | 31,917                         | 268,043                            |  |
| 4MICHAEL ROEHLCFO                        | (1)   | 144,049   |   | 7,052   | 40,878   | 31,506                         | 223,485                            |  |
| 5CHRISTINA OGATA<br>GENERAL COUNSEL      | (1)   | 163,713   |   | 4,761   | 46,459   | 13,689                         | 228,622                            |  |
| 6BRANDON RETTKE<br>DIR OF PUBLIC AFFAIR  | (1)   | 150,335   |   | 7,342   | 42,206   | 31,549                         | 231,432                            |  |
| 7MICHELLE DUKE<br>DIRECTOR OF FIELD      | (1)   | 163,713   |   | 4,546   | 34,256   | 31,785                         | 234,300                            |  |
| 8DAN RIVERA<br>FIELD MANAGER             | (1)   | 140,555   |   | 2,354   | 39,889   | 31,589                         | 214,387                            |  |
| 9MICHELLE MACDONALD<br>DIRECTOR OF ESI   | (1)   | 131,859   |   | 9,295   | 36,358   | 31,417                         | 208,929                            |  |
| 10CARRIE LUCKING<br>DIR OF POLICY RESEAR | (1)   | 130,712   |   | 7,805   | 37,094   | 31,413                         | 207,024                            |  |
| 11DEBRA CORHOUSE<br>ATTORNEY             | (1)   | 131,729   |   | -1,058  | 37,385   | 31,317                         | 199,373                            |  |
| 12MARGARET LUGER-NIKOLI<br>ATTORNEY      | (1)   | 127,799   |   | 994   | 36,270   | 31,277                         | 196,340                            |  |
|  |       |   |   |   |  |                                |                                    |  |

| efile GRAPH  | IIC print | - DO NOT PROCESS   As Filed Data -                     | DL                                | N: 93493101004098                         |  |  |
|--|-----------|--|-----------------------------------|---|--|--|
| SCHEDUL  | FΩ        | Supplemental Information to Form 99                    | 90 or 990-F7                      | OMB No 1545-0047                          |  |  |
| (Form 990 or 990- EZ)  Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  ▶ Attach to Form 990 or 990-EZ.  ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. |           |  |                                   |   |  |  |
| Name of the org<br>EDUCATION MINN  |           |  | <b>Employer ide</b><br>41-1916882 | Employer identification number 41-1916882 |  |  |
| 990 Schedul  Return  Reference   | le O, Sup | plemental Information  Explanation                     |                                   |   |  |  |
| FORM 990,<br>PAGE 6,<br>PART VI,<br>LINE 6   | THE ORG   | GANIZATION IS ORGANIZED WITH 85,000 EDUCATIONAL MEMBER | RS                                |   |  |  |

Return Explanation

| 11010101100          |   |
|----------------------|---|
| FORM 990,<br>PAGE 6, | THE ORGANIZATION HAS APPROXIMATELY 85,000 MEMBERS FROM THE PUBLIC EDUCATION FIELD IN THE STATE OF MINNESOTA |
| PART VI,             |   |
| LINE 7A              |   |

990 Schedule O, Supplemental Information Return Explanation Reference FORM 990. AMENDMENTS TO CONSTITUTION AND BYLAWS PAGE 6,

PART VI, LINE 7B

Return Explanation
Reference

LINE 11B

FORM 990, THE GOVERNING BOARD REVIEWS THE 990 BEFORE IT IS FILED
PAGE 6,
PART VI.

Return Explanation
Reference

FORM 990, ANNUAL DISCLOSURES ARE COMPLETED WITH A REVIEW BY LEGAL COUNSEL IF ANY CONFLICTS ARE NOTED
PAGE 6,
PART VI,
LINE 12C

Return Explanation
Reference

| FORM 990, | ON A PERIODIC BASIS THE ORGANIZATION PERFORMS A COMPENSATION ANALYSIS AND INDUSTRY SURVEY |
|-----------|---|
| PAGE 6,   | FOR THE PRESIDENT AND SETS THE COMPENSATION BASED ON THE FINDINGS                         |
| PART VI,  |   |
| LINE 15A  |   |

Return Explanation

| FORM 990. | ON A PERIODIC BASIS THE ORGANIZATION PERFORMS A COMPENSATION ANALYSIS AND INDUSTRY SURVEY |
|-----------|---|
| ,         |   |
| PAGE 6,   | THE KEY EMPLOYEES' COMPENSATION IS BASED ON AN ALLOCATION FIGURE, WHERE THE PRESIDENT'S C |
| PART VI,  | OMPENSATION IS THE BENCHMARK FIGURE   |
| LINE 15B  |   |

Return Explanation
Reference

| FORM 990, | THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND AUDITED FINANCIAL STATEMENTS AVAILABLE TO THE |
|-----------|--|
| PAGE 6,   | PUBLIC UPON REQUEST  |
| PART VI,  |  |
| LINE 19   |  |

Return Explanation
Reference

LINE 9

FORM 990, PENSION AND POSTRETIREMENT CHANGES (SFAS 158) 10,680,500
PART XI.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

**EDUCATION MINNESOTA** 

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

DLN: 93493101004098 OMB No 1545-0047

**Open to Public** 

► Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number** 

|   |                   |                             |           |                                     |                              |                     | 41-1                | 916882                                 |       |  |                           |                                      |
|---|-------------------|-----------------------------|-----------|-------------------------------------|------------------------------|---------------------|---------------------|--|-------|--|---------------------------|--------------------------------------|
| Part I Identification of Disregarded Entities Comple  | ete if the organi | zation answe                | ered "Yes | on Form 9                           | 990, Part                    | IV, lıne 3          | 3.                  |  |       |  |                           |                                      |
| (a) Name, address, and EIN (If applicable) of disregarded entity  |                   | <b>(b)</b><br>Primary activ |           | (c)<br>Legal domic<br>or foreign    | )<br>cile (state<br>country) | (d)<br>Total income |                     | <b>(e)</b><br>End-of-year a            | ssets | <b>(f)</b><br>Direct controlling<br>entity |                           |                                      |
|   |                   |                             |           |                                     |                              |                     |                     |  |       |  |                           |                                      |
|   |                   |                             |           |                                     |                              |                     |                     |  |       |  |                           |                                      |
|   |                   |                             |           |                                     |                              |                     |                     |  |       |  |                           |                                      |
| Part II Identification of Related Tax-Exempt Organization related tax-exempt organizations during the tax y |                   | te if the orga              | inization | answered "                          | 'Yes" on F                   | orm 990,            | Part I\             | /, line 34 be                          | cause | ıt had one or                              | more                      |                                      |
| (a)<br>Name, address, and EIN of related organization   | Prima             | (b)<br>ary activity         | Legal do  | (c)<br>micile (state<br>gn country) | Exempt Co                    | d)<br>ode section   | Public<br>(if secti | (e)<br>charity status<br>on 501(c)(3)) | Di    | <b>(f)</b><br>rect controlling<br>entity   | Section<br>(13) co<br>ent | g)<br>n 512(b)<br>ontrolled<br>tity? |
| (1)EM-POLITICAL ACTION COMMITTEE 41 SHERBURNE AVE ST PAUL, MN 55103   | POLITICAL         |                             |           | MN                                  | 527                          |                     |                     |  | N/A   |  | Yes                       | No<br>No                             |
| 23-7084047  (2)EDUCATION MINNESOTA FOUNDATION 41 SHERBURNE AVE  | FOUNDATIO         | PΝ                          |           | MN                                  | 501C3                        |                     | 7                   |  | N/A   |  | -                         | No                                   |
| ST PAUL, MN 55103 41-1411046  (3)EDUCATION MINNESOTA PROPERTIES 41 SHERBURNE AVE                            | PROPERTIES        | 5                           |           | MN                                  | 501C2                        |                     |                     |  |       |  |                           | No                                   |
| ST PAUL, MN 55103<br>41-0417180   |                   |                             |           |                                     |                              |                     |                     |  | N/A   |  |                           | <u> </u>                             |
|   |                   |                             |           |                                     |                              |                     |                     |  |       |  |                           |                                      |
|   |                   |                             |           |                                     |                              |                     |                     |  |       |  |                           |                                      |
| For Paperwork Reduction Act Notice, see the Instructions for F  | form 990.         |                             | Ca        | t No 50135                          | 5Y                           |                     |                     |  | Scho  | edule R (Form                              | 990) 2                    | 016                                  |

| neddie K (101111 990) 2010   |   |                |   |  |   |  |                           |        |                       |   |                        | Pag                           | je <b>Z</b>                    |
|--|---|----------------|---|--|---|--|---------------------------|--------|-----------------------|---|------------------------|-------------------------------|--------------------------------|
| art III Identification of Related Orgone or more related organization  |   |                |   | ıf the org                             | anızatıon   | answered "Y                                      | es" on Form               | n 990, | Part I                | V, line 34 t  | ecaus                  | e it had                      |                                |
| <b>(a)</b><br>Name, address, and E<br>related organizatio  | (a)  Name, address, and EIN of related organization |                | (c) Legal domicile (state or foreign country) | (d)<br>Direct<br>controlling<br>entity | (e) Predomir income(re unrelate excluded tax und sections ! | lated, total incor<br>ed,<br>from<br>ler<br>512- |                           |        | ations?               | (i)<br>Code V-UBI<br>amount in bo<br>20 of<br>Schedule K-:<br>(Form 1065) | manag<br>partn         | al or Pero<br>ging owr<br>er? | ( <b>k)</b><br>entag<br>ership |
|  |   |                |   |  |   |  |                           | Yes    | No                    |   | Yes                    | No                            |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   | 1 1                    |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
| Part IV Identification of Related Orgobecause it had one or more related One of Mame, address, and EIN of related organization |   | s a corporatio |   | during th                              |   |  | (f) Share of total income | Share  | (g) of endyear assets | -of- Perce  | h)<br>entage<br>ership | Section<br>(13) co            | i)<br>512(l<br>introlle        |
| *NECONOMIC CERVICES INC  | PURCH AGT   |                | ntry)   | PROPE                                  | OTICC   | C CORP   |                           | 4      |                       |   |                        | Yes                           | No<br>No                       |
| 1)ECONOMIC SERVICES INC<br>11 SHERBURNE AVENUE<br>ST PAUL, MN 55103<br>11-1224300  | PURCH AGI   | IM             | IN.   | PROPE                                  | KIIES   | C CORP   |                           |        |                       |   |                        |                               | INO                            |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |
|  |   |                |   | 1                                      |   | i  |                           | 1      |                       |   |                        | 1                             |                                |
|  |   |                |   |  |   |  |                           |        |                       |   |                        |                               |                                |

See Additional Data Table

m Performance of services or membership or fundraising solicitations by related organization(s) . . .

(a)

Name of related organization

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . .

Reimbursement paid by related organization(s) for expenses . . .

No

No

No

No

No

1m

1n

10

1q | Yes

1r | Yes

1s

Schedule R (Form 990) 2016

(d)

Method of determining amount involved

| Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.                         |  |            |     |    |  |  |  |  |  |  |  |
|--|--|------------|-----|----|--|--|--|--|--|--|--|
|  | Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule         |            |     |    |  |  |  |  |  |  |  |
| 1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |  |            |     |    |  |  |  |  |  |  |  |
| а  | Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity | 1a         |     | No |  |  |  |  |  |  |  |
| Ь  | Gift, grant, or capital contribution to related organization(s)                                | 1b         |     | No |  |  |  |  |  |  |  |
| c  | Gift, grant, or capital contribution from related organization(s)                              | 1c         |     | No |  |  |  |  |  |  |  |
| d  | Loans or loan guarantees to or for related organization(s)                                     | <b>1</b> d | Yes |    |  |  |  |  |  |  |  |
| е  | Loans or loan guarantees by related organization(s)  | 1e         |     | No |  |  |  |  |  |  |  |
|  |  |            |     |    |  |  |  |  |  |  |  |

|   |  |            | l . |    |
|---|--|------------|-----|----|
| d | Loans or loan guarantees to or for related organization(s) | <b>1</b> d | Yes |    |
| е | Loans or loan guarantees by related organization(s)        | 1e         |     | No |
|   |  |            |     |    |
| f | Dividends from related organization(s)                     | <b>1</b> f |     | No |
| g | Sale of assets to related organization(s)                  | <b>1</b> g |     | No |
| h | Purchase of assets from related organization(s)            | 1h         |     | No |

| • | u Loans or loan guarantees to or for related organization(s)                                   | 1-4        | 1.03 | 1  |
|---|--|------------|------|----|
| 6 | e Loans or loan guarantees by related organization(s)  | 1e         |      | No |
| f | f Dividends from related organization(s)   | 1f         |      | No |
| g | g Sale of assets to related organization(s)  | <b>1</b> g |      | No |
| ŀ | h Purchase of assets from related organization(s)  | 1h         |      | No |
| i | i Exchange of assets with related organization(s)  | 1i         |      | No |
| j | j Lease of facilities, equipment, or other assets to related organization(s)                   | 1j         |      | No |
| , | k Lease of facilities, equipment, or other assets from related organization(s)                 | 1k         | Yes  | +  |
| ı | Performance of services or membership or fundraising solicitations for related organization(s) | 11         |      | No |

(b)

Transaction

type (a-s)

(c)

Amount involved

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| was not a related organization. See instructions regarding exclusion for certain investment partnerships |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|--|--------------------------------|---|--|-----|---|------------------------------------|--|--------------------------------------|----|---|-----------|-------|--------------------------------|
| (a)<br>Name, address, and EIN of entity  | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) |     | (e) re all partners section 501(c)(3) rganizations? | (f)<br>Share of<br>total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproprtiona<br>allocations? |    | (1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) |           |       | (k)<br>Percentage<br>ownership |
|  | '                              |   | 514)   | Yes | No  |                                    |  | Yes                                  | No |   | Yes       | No    |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  |     |   |                                    |  |                                      |    |   |           |       |                                |
|  |                                |   |  | _   |   |                                    |  |                                      | _  | Schedul   | e R (Form | 1 990 | 0) 2016                        |

| Schedule R (Form 990) 2016   |   |  |  |  |  |  |  |  |
|--|---|--|--|--|--|--|--|--|
| Part VII Supplemental Information  |   |  |  |  |  |  |  |  |
| Provide additional information for responses to questions on Schedule R (see instructions) |   |  |  |  |  |  |  |  |
| Return Reference   | Explanation                                     |  |  |  |  |  |  |  |
| SCHEDULE R   | EACH PARTY IS RELATED THROUGH COMMON MANAGEMENT |  |  |  |  |  |  |  |

Schedule R (Form 990) 2016

### **Additional Data**

**EDUCATION MINNESOTA PROPERTIES** 

**EDUCATION MINNESOTA PROPERTIES** 

EM - POLITICAL ACTION COMMITTEE

**EDUCATION MINNESOTA FOUNDATION** 

(3)

(4)

(5)

(6)

|      | Software ID:   |                     |                                  |                        |   |
|------|--|---------------------|----------------------------------|------------------------|---|
|      | Software Version:  |                     |                                  |                        |   |
|      | EIN:   | 41-1916882          |                                  |                        |   |
|      | Name:  | EDUCATION MINNESOTA |                                  |                        |   |
| Form | 990, Schedule R, Part V - Transactions With Related Orga | anizations          |                                  |                        |   |
|      | (a)<br>Name of related organization                      |                     | <b>(b)</b> Transaction type(a-s) | (c)<br>Amount Involved | (d) Method of determining amount involved |
| (1)  | EM - POLITICAL ACTION COMMITTEE                          |                     | Q                                | 300,000                | AMOUNT RECEIVED                           |
| (1)  | EDUCATION MINNESOTA FOUNDATION                           |                     | Q                                | 73,981                 | AMOUNT RECEIVED                           |
| (2)  | ECONOMIC SERVICES INC                                    |                     | Q                                | 455,804                | AMOUNT RECEIVED                           |

AMOUNT RECEIVED

AMOUNT PAID

AMOUNT PAID

AMOUNT PAID

171,493

871,630

1,117,560

368,535

K