DLN: 93493318137099 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018 C Name of organization WORKERS' COMPENSATION REINSURANCE ASSOCIATION D Employer identification number B Check if applicable □ Address change 41-1357750 % DAVID MCKEE ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite 400 ROBERT STREET NORTH Suite 1700 ☐ Amended return ☐ Application pending (651) 293-0999 City or town, state or province, country, and ZIP or foreign postal code ST PAUL, MN $\,$ 551012026 $\,$ G Gross receipts \$ 15,717,734,815 Name and address of principal officer H(a) Is this a group return for JAMES HEER □Yes ☑No subordinates? 400 ROBERT ST N SUITE 1700 H(b) Are all subordinates ST PAUL, MN 55101 ☐ Yes ☐No ıncluded? 501(c)(3) **✓** 501(c) (27) **◄** (insert no) 4947(a)(1) or □ 527 If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW WCRA BIZ L Year of formation 1979 M State of legal domicile K Form of organization ☐ Corporation ☐ Trust ☑ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities INDEMNIFY SERIOUS WORKERS' COMPENSATION CLAIMS Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 4 13 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 0 **6** Total number of volunteers (estimate if necessary) 6 Total unrelated business revenue from Part VIII, column (C), line 12 7a 381,277 **b** Net unrelated business taxable income from Form 990-T, line 34 392,397 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . Ravenua 61,752,029 53,267,964 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 104,150,139 83,526,816 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 165,902,168 136,794,780 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 64,493,456 52,355,453 **14** Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 3,733,681 3,904,564 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 8,620,082 7,894,082 76,847,219 64,154,099 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . 89,054,949 72,640,681 Net Assets or Fund Balances Beginning of Current Year End of Year 2,817,868,050 2,652,078,476 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 1,782,489,408 1,747,753,314 22 Net assets or fund balances Subtract line 21 from line 20 . 1,035,378,642 904,325,162 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-11-14 Signature of officer Sign Here JAMES HEER PRESIDENT & CEO Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf P00369623 Paid self-employed Firm's name PricewaterhouseCoopers LLP Firm's EIN ▶ Preparer Use Only Firm's address ▶ 600 13TH STREET NW SUITE 1000 Phone no (202) 414-1000 WASHINGTON, DC 20005 ☐ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2018)				Page 2
Pa	rt III Stateme	ent of Program Service Acc	omplishments		
	Check if S	Schedule O contains a response or	note to any line in this Part III		🗆
1		he organization's mission			
OUR	STAFF OF INNOVA	TIVE PROFESSIONALS IS DEDICA	REINSURANCE PROTECTION FOR SERI TED TO ACHIEVING THE HIGHEST ST. , FINANCIAL STABILITY, AND INFORM	ANDARD OF EXCELLENCE THR	
2	Did the organizat	tion undertake any significant pro	gram services during the year which w	ere not listed on	
		90 or 990-EZ?			☐ Yes ☑ No
3			o gnificant changes in how it conducts, a	ny program	
•		tion cease conducting, or make sign	grifficant changes in now it conducts, a	my program	☐ Yes ☑ No
		these changes on Schedule O			□ 1e3 □ 140
4	Describe the orga Section 501(c)(3	anization's program service accom	plishments for each of its three larges required to report the amount of gran ervice reported		
4a	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	See Additional Data				, and the second
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
44	Other program	anucas (Describe in Schodula 2.)			
4d	(Expenses \$	ervices (Describe in Schedule O) 0 including 9	grants of \$ 0.17	Revenue \$	0)
4e		service expenses >	0	т	- /
70	. ota, program		-		Form 990 (2018)

Form	990 (2018)			Page 3
Pa	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 2	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its			

Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

foreign organization? If "Yes," complete Schedule F, Parts II and IV 💆

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

column (A), line 2? If "Yes," complete Schedule I, Parts I and III

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

12a Did the organization obtain separate, independent audited financial statements for the tax year?

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Form **990** (2018)

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Yes

Yes

Yes

Form	990 (2018)			Page 4
Pai	Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Yes

Yes Form **990** (2018)

27

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1b

No

Statements Regarding Other IRS Filings and Tax Compliance

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

Check if Schedule O contains a response or note to any line in this Part V .

Part V

7e

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

Sponsoring organizations maintaining donor advised funds.

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

11 Section 501(c)(12) organizations. Enter a Gross income from members or shareholders .

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

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No

No

Form **990** (2018)

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10b

11a

11b

12b

13b

13c

-orm	990 (2	2018)			Page (
Pai	rt VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to i	lines 🗸
Se	ction	A. Governing Body and Management			
				Yes	No
1a	Enter	the number of voting members of the governing body at the end of the tax year 13			
	body,	ere are material differences in voting rights among members of the governing, or if the governing body delegated broad authority to an executive committee or ar committee, explain in Schedule O			
b	Enter	the number of voting members included in line 1a, above, who are independent			
2		ny officer, director, trustee, or key employee have a family relationship or a business relationship with any other er, director, trustee, or key employee?	2		No
3		he organization delegate control over management duties customarily performed by or under the direct supervisior icers, directors or trustees, or key employees to a management company or other person?	3	Yes	
4	Did th	he organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did th	he organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did th	he organization have members or stockholders?	6	Yes	
7a		he organization have members, stockholders, or other persons who had the power to elect or appoint one or more bers of the governing body?	7a	Yes	
b		ny governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or ons other than the governing body?	7b	Yes	
8		he organization contemporaneously document the meetings held or written actions undertaken during the year by ollowing			
а	The g	governing body?	8a	Yes	
Ь	Each	committee with authority to act on behalf of the governing body?	8b	Yes	
9		ere any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the nization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction	B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	⊋.)	
				Yes	No
10a	Did th	he organization have local chapters, branches, or affiliates?	10a		No
b		es," did the organization have written policies and procedures governing the activities of such chapters, affiliates, pranches to ensure their operations are consistent with the organization's exempt purposes?	10ь		
11a	Has tl form?	the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	11a		No
b	Descr	ribe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did th	he organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b		officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	12b	Yes	
С		he organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in dule O how this was done</i>	12c	Yes	
13	Did th	he organization have a written whistleblower policy?	13	Yes	
14	Did th	he organization have a written document retention and destruction policy?	14	Yes	
15		he process for determining compensation of the following persons include a review and approval by independent ons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The o	organization's CEO, Executive Director, or top management official	15a	Yes	
Ь	Other	r officers or key employees of the organization	15b		No
	If "Ye	es" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a		he organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a ole entity during the year?	16a		No
b	ın joir	es," did the organization follow a written policy or procedure requiring the organization to evaluate its participation int venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt			
	status	s with respect to such arrangements?	16b		
		C. Disclosure			
17	List th	he States with which a copy of this Form 990 is required to be filed▶ MN			
18	only)	on 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s available for public inspection. Indicate how you made these available. Check all that apply			
10		Own website Another's website Upon request Other (explain in Schedule O)			
	LIBECT	tibe in accepting a whether canonicsol how tithe organization made its doverning documents, contilet of interest			

policy, and financial statements available to the public during the tax year

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State the name, address, and telephone number of the person who possesses the organization's books and records DAVID MCKEE 400 ROBERT STREET N STE 1700 SAINT PAUL, MN 551012026 (651) 293-0999

Part VII

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

(11) MANSCO PERRY

(12) EDWARD REYNOSO

(13) MICHELE SPENCER

(14) MICHAEL THOMA

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount
- of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the
- organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations
- List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

List persons in the following order - individual tru- compensated employees, and former such perso		rs, ınstı	tutioi	nal t	rust	ees, o	office	ers, key employees	s, highest	
compensated employees, and former such perso Check this box if neither the organization no (A) Name and Title		Position that pers	n (do an on on is	(C) o not e bo both	t che ox, u n an or/tr	m ss ce engleset compensate	ore er	Reportable compensation from the organization (W- 2/1099-MISC)	ctor, or trustee (E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) THOMAS BORMAN	2 0	×				<u> </u>		1,750	0	0
DIRECTOR	0 0							·		
(2) CINDY FARRELL DIRECTOR	2 0	×						0	0	0
(3) DANIEL GREENSWEIG DIRECTOR (AS OF 6/18)	2 0	×						5,250	0	0
(4) STUART HENDERSON DIRECTOR	2 0	×						9,100	0	0
(5) DAVID HENNES DIRECTOR (UNTIL 6/18)	2 0	×						4,000	0	57
(6) JANE JASPER KRUMRIE DIRECTOR	2 0	×						7,500	0	684
(7) ROBERT LUND DIRECTOR (UNTIL 6/18)	2 0	×						0	0	0
(8) WILLIAM MCCARTHY DIRECTOR	2 0	×						7,000	0	0
(9) TERRENCE MILLER DIRECTOR (AS OF 6/18)	2 0	×						0	0	0
(10) JAMES OUKROP	2 0	×						7,500	0	0

DIRECTOR 0 0 2 0 (15) ALLISON WAGGONER DIRECTOR Х 6,500 0 0 0 0 50 0 (16) JAMES HEER Χ 272,986 74,726 PRESIDENT & CEO 0.0 45 0 (17) LYNN CARROLL Х 245.692 0 54.925 VP OF ACTUARIAL AND IS 0 0

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Page 8

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A) Name and Title	(B) Average hours per week (list any hours for related	than o	ne b	ox, i in of tor/t	t ch unle fice trust	r and a	son	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	Estir amount compe fror	F) nated of other nsation n the ation and	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-1113C)	MISC)	rela	ated zations	
(18) NATALIE HAEFNER VP OF CLAIMS AND INJURY MGMT	50 0 0 0	 .		×				139,752	C		59,690	
(19) DAVE MCKEE VP & CFO	50 0 0 0			x				172,141	C		51,288	
(20) CYNTHIA SMITH VP OF OPERATIONS AND SECRETARY	65 0 0 0			x				195,672	C)	95,782	
(21) PAT IRESTONE CIO (SEE SCHEDULE 0)	20 0 0 0			×				10,000	C		0	
(22) DANIEL LOVHAUG IT MANAGER	0 0					х		103,114	C)	16,732	
(23) SHARON MONAGHAN CONTROLLER	0 0	••••				x		107,161	C		16,607	
(24) TONY TIO ACTUARY	40 0 0 0					х		178,609	C)	44,065	
1b Sub-Total	II, Section A	 		•	1	b ho re	CALV	1,488,227	0		414,556	
of reportable compensation from the orga			steu i		<i>(e)</i> (VIIO I C	CEIV	ed more than \$100,			T	
3 Did the organization list any former offic line 1a? If "Yes," complete Schedule J for	•	,	•		,	•	_		' '	Yes	No No	
For any individual listed on line 1a, is the organization and related organizations grandividual	sum of reporta eater than \$150	ble com	npens If "Ye	atio	n ar com	nd othe plete S	er co Sche	ompensation from the dule J for such		V		
5 Did any person listed on line 1a receive o services rendered to the organization? If '									lual for 5	1	No	
Section B. Independent Contractors Complete this table for your five highest of		donond	lont c	ontr	ot-	re tha	+	round more than #:	100 000 of compo	nastian		
from the organization Report compensat											<u>C)</u>	
Name and b JP MORGAN INSTITUTIONAL INVESTMENTS, 10 SOUTH DEARBORN FL 43 CHICAGO, IL 60603	ousiness address							Descript PORTFOLIO MA	ion of services	Comp	2,161,135	
PIMCO, 840 NEWPORT CENTER DRIVE NEWPORT BEACH, CA 92660								PORTFOLIO MA	NAGEMENT		1,088,369	
STATE STREET GLOBAL ADVISORS, BOX 5488 - FINANCE DEPARTMENT BOSTON, MA 02206								PORTFOLIO MA	NAGEMENT		599,242	
BLACKROCK FINANCIAL, 40 E 52ND STREET FL 2 NEW YORK, NY 10022								PORTFOLIO MA	NAGEMENT		579,767	
NORTHERN TRUST, 50 SOUTH LASALLE STREET CHICAGO, IL 60603								PORTFOLIO CU	STODIAN		379,687	
2 Total number of independent contractors (ii	ncluding but not	t limited	to t	hose	list	ed abo	ove	who received more	than \$100,000 o	•		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 10

		(2010)										rage 3
Part	VIII											
		Check if Schedule	e O contains	a respo	nse or r	note to any		nis Part VIII		(B)	(C)	⊔ (D)
								evenue	Re	lated or	Unrelated	Revenue
										xempt inction	business revenue	excluded from tax under sections
										evenue	revenue	512 - 514
10	1:	a Federated campaigr	ns	1a				•		•		
nts Int		b Membership dues .		1b								
ira 101		c Fundraising events	_	1c								
S, G		d Related organization										
Iributions, Gifts, Grants Other Similar Amounts		_		1d								
". ⊒ ″.		e Government grants (co		1e								
Contributions, Gifts, Grants and Other Similar Amounts		 All other contributions, and similar amounts no 										
ig ig		above		1 f								
윤홍		g Noncash contribution										
Cont and		ın lınes 1a - 1f \$										
ರ ಕ		h Total. Add lines 1a-	·1f		•	. •		0				
н						Busines	s Code					
Program Service Revenue	2 a	FUNDED REINSURANCE	PREMIUMS				524298	53,2	267,964	53,267,	964	
4							32 1230					
j.	b) ———		_								
ινic	C			_								
፠	d											
anı	е											
ogr	f	All other program se	rvice revenue			E 2	267.064				I	
₫	g	Total. Add lines 2a-2	f		>	55,	.267,964					
	3	Investment income (ir	ncluding divid	ends, II	nterest,	and other		F0 474 60			204 277	50 705 260
		sımılar amounts) .					•	59,176,637			381,277	58,795,360
		Income from investme				eeds 1	•		0			
	5	Royalties					<u> </u>	(0			
			(ı) Rea	I	(11)	Personal						
	6a	Gross rents										
	Ŀ	Less rental expenses					\dashv					
		,										
	•	Rental income or (loss)		0			0					
		· ' '	- (1)				_	(n			
	٠	d Net rental income oi										
	7-	Gross amount	(ı) Securi	lies	(11,	Other	4					
	, a	from sales of	15,605,2	290,214								
		assets other than inventory										
		Less cost or					-					
	٠	other basis and sales expenses	15,580,9	40,035								
		Gain or (loss)	24,3	350,179			\dashv					
		d Net gain or (loss) .				•	-	24,350,179	9			24,350,179
		Gross income from fu					_			+		
<u> </u>		(not including \$		of								
Other Revenue		contributions reporte See Part IV, line 18		a l								
ě				ŀ			5					
r R		D Less direct expenses C Net income or (loss)		b	ntc			(n			
he		Gross income from g			-1103	• •			+	+		
ŏ	26	See Part IV, line 19	· · ·	163								
				a∫		(o					
	Ŀ	Less direct expenses	s	ь		(5					
	C	Net income or (loss)	from gaming	activiti	es .	· •		(0			
	10	aGross sales of invent										
		returns and allowanc	es	a			,					
	ı	3 aaa aaab af aaada a	اماما				5					
		Less cost of goods s		ь				(n			
	_	Net income or (loss) Miscellaneous		invent		ess Code				+		
	11		Revenue		Dusii	ess code	\dashv					
	Ŀ	ט										
	•	3		1								
	•	d All other revenue					+					
		Total. Add lines 11a				•	1					
					•	*		(0			
	_ 1 2	2 Total revenue. See	instructions	<u> </u>		<u> </u>		136,794,780	0	53,267,964	381,277	
												Form 990 (2018)

Part IX	Statement of Functional Expenses

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	nızatıons must com	plete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX .			\square
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0	·		
2 Grants and other assistance to domestic individuals See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16	0			
4 Benefits paid to or for members	52,355,453			
5 Compensation of current officers, directors, trustees, and key employees	1,423,755			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	1,675,924			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	321,173			
9 Other employee benefits	301,841			
10 Payroll taxes	181,871			
11 Fees for services (non-employees)				
a Management	81,579			
b Legal	61,797			
c Accounting	175,640			
d Lobbying	0			
e Professional fundraising services See Part IV, line 17	0			
f Investment management fees	6,189,661			
g Other (If line 11g amount exceeds 10% of line 25, column	0			
(A) amount, list line 11g expenses on Schedule O)	0			
12 Advertising and promotion				
13 Office expenses	121,529			
14 Information technology	491,313			
15 Royalties	0			
16 Occupancy	205,069			
17 Travel	15,434			
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19 Conferences, conventions, and meetings	32,831			
20 Interest	0			
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	296,255			
23 Insurance	146,950			
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a PERSONNEL ADMINISTRATIVE EXP	76,024			
b				
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	64,154,099			
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
Check here ► ☐ If following SOP 98-2 (ASC 958-720)				

Page **11**

0 0 0

344,936 627,934

32,771,896 2.652.078.476

2.785.111

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1,778,402,346

1.782.489.408

1,035,378,642

1,035,378,642

2,817,868,050

46.499.849

4,087,062

2.817.868.050

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1.744.968.203

1.747.753.314

904,325,162

904,325,162

2,652,078,476

Form **990** (2018)

Form 990 (2018)

14

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17 18

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34

Liabilities 22

Fund Balance

Assets or 30

Net

Intangible assets . . .

Grants payable . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Unrestricted net assets

Other assets See Part IV, line 11 . .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17 - 24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 30 through 34.

Paid-in or capital surplus, or land, building or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total liabilities. Add lines 17 through 25 .

Total assets.Add lines 1 through 15 (must equal line 34) . .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

Check if Schedule O contains a response of hote to any line in this Part IX.			🗀
	(A) Beginning of year		(B) End of year
1 Cash-non-interest-bearing	0	1	0
2 Savings and temporary cash investments	125,278,537	2	112,172,183
3 Pledges and grants receivable, net	0	3	0
4 Accounts receivable, net	916	4	161,527
5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5	0
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and			

	_	Accounts receivable, net				1 -	·
	5	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L	ated en	ployees Complete	0	5	
	6	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	0	6			
ets	7	Notes and loans receivable, net	0	7			
Assets	8	Inventories for sale or use	0	8			
۷	9	Prepaid expenses and deferred charges		2,303	9		
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	2,057,081			
	b	Less accumulated depreciation	10b	1,712,145	620,191	10c	3
	11	Investments—publicly traded securities .			2,645,466,254	11	2,506,6
	12	Investments—other securities See Part IV, line	11 .		0	12	
	13	Investments—program-related See Part IV, line		0	13		
4	1					i	1

3a

3b

No

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 41-1357750

Name: WORKERS' COMPENSATION REINSURANCE ASSOCIATION

Form 990 (2018)

Form 990, Part III, Line 4a:

IN 2018, THE WCRA REIMBURSED 3,523 CLAIM REQUESTS AND PAID \$76,627,415 RESERVES FOR LOSSES AND LOSS EXPENSES DECREASED BY \$24,271,962 OVERHEAD EXPENSES ALLOCATED TO LOSS EXPENSES TOTALED \$1,907,055

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

OMB No 1545-0047

Open to Public

Inspection

DLN: 93493318137099

Department of the Treasury Internal Revenue Service

(Form 990)

8

▶ Go to www.irs.gov/Form990 for the latest information. Name of the organization **Employer identification number** WORKERS' COMPENSATION REINSURANCE ASSOCIATION 41-1357750 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Par	t IIII	Organizations Ma	aintaining Col	lections o	of Art, I	Histori	cal Tı	eası	ures, or	Other	Similar	Assets (contin	ued)	
3		the organization's acquicheck all that apply)	uisition, accession	n, and other	records	, check	any of	the fo	ollowing t	hat are a	sıgnıfıcar	nt use of it	s colle	ction	
a		Public exhibition				d		Loan	or excha	ange prog	grams				
b		Scholarly research				е		Othe	r						
С		Preservation for future	generations												
4	Provid Part X	de a description of the o	organızatıon's col	lections and	explain	how the	ey furth	ner the	e organız	ation's e	xempt pui	rpose in			
5		g the year, dıd the orga s to be sold to raise fur									nılar	□ Y	es	□ N	0
Pai	rt IV	Escrow and Cust Complete if the org X, line 21.			" on For	m 990	, Part	IV, lı	ine 9, or	r reporte	ed an am	nount on	Form	990,	Part
1a		e organization an agent led on Form 990, Part)		an or other	intermed	liary for	contril	oution	s or othe	er assets	not	□ Y	es	□ N	o
ь	If "Ye	s," explain the arrange	ement in Part XIII	and comple	ete the fo	llowing	table		[Amount			_
С		ning balance		,		_			İ	1c					_
d	Addıtı	ons during the year							İ	1d					_
е	Distri	butions during the year	-							1e					_
f	Endın	g balance								1f					_
2a	Did th	ne organization include	an amount on Fo	rm 990, Par	t X, line	21, for	escrow	or cu	Istodial a	ccount lia	ability?		es	□n	_ o
b	If "Ye	s," explain the arrange	ment in Part XIII	Check here	e if the e	xplanati	on has	been	provided	d in Part 1	XIII	🗆			
Pa	rt V	Endowment Fund													
			•	(a)Curren	it year	(b) P	rıor yea	r	(c)Two ye	ears back	(d)Three	years back	(e) Fo	ur year	s back
1a	Beginn	ing of year balance .													
b	Contrib	outions													
c	Net inv	estment earnings, gair	ns, and losses												
d	Grants	or scholarships	•												
е		expenditures for facilitie ograms	es												
f	Admını	strative expenses .													
g	End of	year balance													
2	Provid	de the estimated percei	ntage of the curre	ent year end	l balance	(line 1	g, colui	mn (a)) held a	s					
а	Board	l designated or quasi-e	ndowment 🟲												
b	Perma	anent endowment 🟲													
С	Temp	orarily restricted endov	wment 🟲												
	The p	ercentages on lines 2a,	, 2b, and 2c shou	ld equal 100	0%										
3a		nere endowment funds	not in the posses	sion of the o	organizat	tion that	t are h	eld an	ıd admını	stered fo	r the		Г	V	
	_	iization by hrelated organizations										Га	a(i)	Yes	No
	` '	elated organizations .				•	•	•	• •				a(ii)		
b		s" on 3a(II), are the rel		is listed as r	equired	on Sche	dule R	· .	•				3b		
4	Descr	ibe in Part XIII the inte	ended uses of the	organizatio	n's endo	wment f	funds							-	
Pai	rt VI	Land, Buildings,													
		Complete of the org													
	Descri	ption of property	(a) Cost or oth (investme		(b) Cost	or other	Dasis (C	otner)	(c) Acci	umulated (depreciation	1	(a) Bo	ok valu	e
1a	Land														
b	Buildin	gs													
c	Leaseh	old improvements		0				5,065			5,06	55			
d	Equipm	nent													
				0				2,016			1,707,08	30			344,936
Tota	II. Add	lines 1a through 1e (Co	olumn (d) must e	qual Form 9	90, Part	X, colur	mn (B),	. line .	10(c)) .		>				344,936

Part VII Investments—Other Securities. Complete if the organ	nization ans	Page swered "Yes" on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b) Book	(c) Method of valuation
	value	Cost or end-of-year market value
(1) Financial derivatives		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related.	•	
Complete if the organization answered 'Yes' on Form 99		
) Book value	e (c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answered 'Yes' on	Form 990, F	
(a) Description		(b) Book value
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)		
Other Liabilities. Complete if the organization answered See Form 990, Part X, line 25.		
1. (a) Description of liability (1) Federal income taxes	(b)	Book value 0
FUNDED LOSSES & LOSS ADJUSTMENT		1,610,267,544
DUE TO SECURITIES BROKERS (3)		134,700,659
(4)		
(5)		
(6)		
(7)		
(8)		
		
Total (Column (h) must equal Form 000, Part V, col (P) line 25.)	<u> </u>	1 744 000 202
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the text of the foot	note to the	1,744,968,203 organization's financial statements that reports the
organization's liability for uncertain tax positions under FIN 48 (ASC 740). Che	ck here if th	se text of the footpote has been provided in Part XIII. \Box

Part XI

3

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b

c

Part XII

5

1

2

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d

3

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Part XIII

See Additional Data Table

Return Reference

Schedule D (Form 990) 2018

Page 4

n

136,794,780

57,403,539

57,403,539

6,750,560

64.154.099

Schedule D (Form 990) 2018

Add lines 2a through 2d

2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
а	Net unrealized gains (losses) on investments	
b	Donated services and use of facilities	
c	Recoveries of prior year grants	
d	Other (Describe in Part XIII)	

Other (Describe in Part XIII)

Add lines **4a** and **4b**

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Amounts included on Form 990, Part VIII, line 12, but not on line 1

Investment expenses not included on Form 990, Part VIII, line 7b .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . .

Donated services and use of facilities

Supplemental Information

2a 2b 2c 2d

4a

4b

2a 2b

2c

2d

4a

4b

Explanation

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

-6.750.560

-6,750,560 2e 3 136,794,780

4c

5

2e

3

4c

5

6,189,661 560.899

Schedule D (Form 990) 2018	Page 5
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

Software Version:

EIN: 41-1357750

Name: WORKERS' COMPENSATION REINSURANCE ASSOCIATION

Supplemental Information

Explanation

Software ID:

PART XI, LINE 2D OVERHEAD EXPENSES ALLOCATED TO INVESTMENT INCOME -\$560,899 INVESTMENT EXPENSES -\$6,189,661

plemental Information	
Return Reference	Explanation
RT XII, LINE 4B	OVERHEAD EXPENSES ALLOCATED TO INVESTMENT INCOME \$560,899

Supi

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493318137099 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. **Open to Public** ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** WORKERS' COMPENSATION REINSURANCE ASSOCIATION 41-1357750 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed) (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (e g , program service, describe for and investments and independent fundraising, program specific type of in region region contractors in services, investments, grants service(s) in region to recipients located in the region region) See Add'l Data 70,290,967 3a Sub-total b Total from continuation sheets to Part I 70,290,967 c Totals (add lines 3a and 3b) O

Schedule F (Form 990) 2018 Page 3 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or assistance (b) Region (d) Amount of (e) Manner of cash (f) Amount of (g) Description (h) Method of recipients cash grant disbursement non-cash of non-cash valuation (book, FMV, assistance assistance appraisal, other)

Schedule F (Form 990) 2018

Sched	dule F (Form 990) 2018		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)	☐Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	☐Yes	☑ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	✓ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)	☐Yes	☑ No

Pro am me	oplemental Information vide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; bunts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting thod); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide additional information (see instructions).
990 Schedule	F, Supplemental Information
Return Reference	Explanation

DISCLOSURES, OR FROM THEIR K-1 REPORTING (FORMS 926, 8621, OR 8865) WCRA IS A 501(C)(27) TAX EXEMPT ENTITY AND THEREFORE IS NOT TREATED AS A SHAREHOLDER OF OUR GENERAL PARTNERSHIP PASSIVE FOREIGN INVESTMENT COMPANY (PFIC)

Additional Data

Europe (Including Iceland and

Greenland)

Software ID: Software Version:

EIN: 41-1357750

Name: WORKERS' COMPENSATION REINSURANCE ASSOCIATION

27,920,865

EIN: 41-135//5

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(†) lotal expenditures for region
Central America and the Caribbean	0	0	Investments		42,370,102

0 Investments

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	a -	DLN: 934	19331	8137	099
Sch	edule J	Coi	mpensati	ion Information	10	1B No	1545-(0047
(For	n 990)	For certain Officer		rustees, Key Employees, and Hig	hest			
	Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.						18	ζ .
			▶ Attach	to Form 990. instructions and the latest inform		pen i		
•	tment of the Treasury al Revenue Service	Go to <u>www.irs.gov</u>	<u>/ </u>	instructions and the latest inform	nation.		ectio	
	me of the organiza	ation ION REINSURANCE ASSOCIATION			Employer identificat	ion nu	ımber	
WOI	KKEKS COMPENSAT	TON REINSURANCE ASSOCIATION			41-1357750			
Pa	rt I Questi	ons Regarding Compensati	on					
							Yes	No
1a				the following to or for a person liste y relevant information regarding the				
		or charter travel	님	Housing allowance or residence for	•			
	_	companions	님	Payments for business use of perso				
		nification and gross-up payments	H	Health or social club dues or initiati Personal services (e.g., maid, chau				
	L Discretion	ary spending account		Personal services (e g , maid, chad	rreur, cher)			
b		xes in line 1a are checked, did the all of the expenses described abov		ollow a written policy regarding payn plete Part III to explain	nent or reimbursement	1b		
2				or allowing expenses incurred by all r, regarding the items checked in line	. 1.2	2		
	directors, truste	es, officers, including the CEO/EX	ecutive Director	, regarding the items checked in line	e Iar			
3		if any, of the following the filing o EO/Executive Director Check all t		d to establish the compensation of the	he			
	_	•		CEO/Executive Director, but explain	ın Part III			
	☐ Compens	ation committee	П	Written employment contract				
		ent compensation consultant	$\overline{\mathbf{Z}}$	Compensation survey or study				
		of other organizations	✓	Approval by the board or compensa	ition committee			
4	During the year related organiza		90, Part VII, Sed	ction A, line 1a, with respect to the f	iling organization or a			
а	_	ance payment or change-of-contro	ol navment?			4a		No
b		r receive payment from, a suppler		ified retirement plan?		4b		No
С	•	r receive payment from, an equity	•	· ·		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and i	provide the app	licable amounts for each item in Par	t III			
	Only E01/a\/3) F01(a)(4) and F01(a)(20) a		must samplete lines F 0				
5), 501(c)(4), and 501(c)(29) o ed on Form 990. Part VII. Section	_	the organization pay or accrue any				
•		ontingent on the revenues of		the organization pay or accrac any				
а	The organization	1?				5a		
b	Any related orga					5b		
	-	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section ontingent on the net earnings of	A, line 1a, did t	the organization pay or accrue any				
а	The organization	17				6a		
b	Any related orga					6b		
_	•	6a or 6b, describe in Part III						
7	payments not d	escribed in lines 5 and 6? If "Yes,"	' describe in Pai		a	7		
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe	8		
9	If "Yes" on line 3 53 4958-6(c)?	8, did the organization also follow	the rebuttable	presumption procedure described in	Regulations section	9		
For F	Paperwork Redu	ction Act Notice, see the Instr	uctions for Fo	orm 990. Cat No. 5	50053T Schedule J	(Form	990)	2018

Part Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

			y Employees, and Hig					
For each individual whose	com	pensation must be repor	ted on Schedule J, report	compensation from the c	organization on row (i) an	nd from related organizati	ions, described in the	
Note. The sum of column	Do no 1s (B)	ot list any individuals that)(i)-(iii) for each listed inc	t are not listed on Form 99 dividual must equal the to	30, Part VII otal amount of Form 990 <u>,</u>	Part VII, Section A, line	1a, applicable column (D)) and (E) amounts for tha	t ındıvıdual
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation (i) Base (ii) Bonus & incentive (iii) Other			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred on prior
		compensation	compensation	reportable compensation	compensation			Form 990
1 JAMES HEER PRESIDENT & CEO	(i)	262,986	0	10,000	35,944	38,782	347,712	0
	(ii)	0	0	0	0	0	0	0
2 LYNN CARROLL VP OF ACTUARIAL AND IS	(i)	245,692	0	0	41,341	13,584	300,617	0
	(ii)	0	0	0	0	0	0	0
3 NATALIE HAEFNER VP OF CLAIMS AND INJURY	(i)	139,752	0	0	34,995	24,695	199,442	0
MGMT	(ii)	0	0	0	0	0	0	0
4 DAVE MCKEE VP & CFO	(i)	172,141	0	0	23,281	28,007	223,429	0
	(ii)	0	0	0	0	0	0	0
5 CYNTHIA SMITH VP OF OPERATIONS AND	(i)	177,172	0	18,500	68,395	27,387	291,454	0
SECRETARY	(ii)	0	0	0	0	0	0	0
6 TONY TIO ACTUARY	(i)	178,609	0	0	31,784	12,281	222,674	0
	(ii)	0	0	0	0	0	0	0

Schedule J (Form 990) 2018 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Schedule J (Form 990) 2018

	C print - DO N	OT PROCES	5 A	s Filed Data -					DL	N: 93	4933	101	,, 0 > 3
chedule L Form 990 or 990	l-EZ) ► Compl	ete if the org	anizatio	ions with I	s" on Form 9	90, Part IV, li	nes 2	5a, 2	5b, 26	s,	4B No		
		27, 28a,		r 28c, or Form 99 ttach to Form 99			Юb.				2(11	R
		⊳ Go t	o <u>www.</u>	irs.gov/Form990	of for the late	st informatio	n.						
epartment of the Trea ternal Revenue Servi	I									()pen Tnsi	to Pu section	
Name of the org							En	nploy	er ide	ntifica			
WORKERS' COMPEN	NSATION REINSURA	NCE ASSOCIATIO	ON				41	-135	7750				
Part I Exce	ss Benefit Tra	nsactions (section !	501(c)(3), section	501(c)(4), and	501(c)(29) or							
Compl	lete if the organiz	ation answere	d "Yes" o	on Form 990, Part	IV, line 25a or	25b, or Form	990-E	Z, Pa	rt V, lır				
1 (a) Name of disqua	lified person	'	(b) Relationship be	etween disqua organization	lified person ar	nd (escript ansacti) Corr	ected?
					or garmzation		+				+	es	No
							_				\perp		
							+				+		
Part II Loa	ans to and/or	From Inter	ested	Persons.									
Con repo (a) Name of	nplete if the orga orted an amount	nization answe on Form 990, o (c) Purpose	Part X, li (d) Lo	" on Form 990-EZ ne 5, 6, or 22 an to or from the rganization?	, Part V, line 3 (e)Original principal amount	(f)Balance due	(g) defa	In ult?	(l Approv boar comm	ved by d or outtee?	(i) Writ greem	ten ent?
Con repo (a) Name of	nplete if the orga orted an amount (b) Relationship	nization answe on Form 990, o (c) Purpose	Part X, II (d) Lo	" on Form 990-EZ ne 5, 6, or 22 oan to or from the	(e)Original principal	(f)Balance	(g) defa	In	(i Approv	n) ved by	(i) Writ greem	ten
Con repo (a) Name of	nplete if the orga orted an amount (b) Relationship	nization answe on Form 990, o (c) Purpose	Part X, li (d) Lo	" on Form 990-EZ ne 5, 6, or 22 an to or from the rganization?	(e)Original principal	(f)Balance	(g) defa	In ult?	(l Approv boar comm	ved by d or outtee?	(i) Writ greem	ten ent?
Con repo (a) Name of	nplete if the orga orted an amount (b) Relationship	nization answe on Form 990, o (c) Purpose	Part X, li (d) Lo	" on Form 990-EZ ne 5, 6, or 22 an to or from the rganization?	(e)Original principal	(f)Balance	(g) defa	In ult?	(l Approv boar comm	ved by	(i) Writ greem	ten ent?
Con repo (a) Name of	nplete if the orga orted an amount (b) Relationship	nization answe on Form 990, o (c) Purpose	Part X, li (d) Lo	" on Form 990-EZ ne 5, 6, or 22 an to or from the rganization?	(e)Original principal	(f)Balance	(g) defa	In ult?	(l Approv boar comm	ved by	(i) Writ greem	ten ent?
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(a) Name of nterested person	nplete if the orga orted an amount (b) Relationship	nization answe on Form 990, o (c) Purpose	Part X, li (d) Lo	on Form 990-EZ ne 5, 6, or 22 on to or from the rganization? From	(e)Original principal amount	(f)Balance	(g) defa	In ult?	(l Approv boar comm	ved by	(i) Writ greem	ten ent?
(a) Name of nterested person	nplete if the orga orted an amount (b) Relationship	nization answe on Form 990, o (c) Purpose	Part X, li (d) Lo	on Form 990-EZ ne 5, 6, or 22 on to or from the rganization? From	(e)Original principal	(f)Balance	(g) defa	In ult?	(l Approv boar comm	ved by	(i) Writ greem	ten ent?
Con report (a) Name of oterested person otal	nplete if the orga orted an amount (b) Relationship with organizatio	nization answer on Form 990, or (c) Purpose of loan	ered "Yes Part X, II (d) Lo c	" on Form 990-EZ ne 5, 6, or 22 oan to or from the rganization? From terested Perso	(e)Original principal amount	(f)Balance due	(g) defa	In ult?	(l Approv boar comm	ved by	(i) Writ greem	ten ent?
Con report (a) Name of oterested person otal	nplete if the orga orted an amount (b) Relationship with organizatio ints or Assistanplete if the organizatio (c) Assistanplete if the organizatio (c) Assistanplete if the organizatio (c) Assistanplete if the organizatio (c) Assistanplete if the organizatio (d) Assistanplete if the organizatio (e) Assistanplete if the organization (c) Assistanplete if the organiza	nization answer on Form 990, or (c) Purpose of loan	ting Inswered p between and the	rested Perso "Yes" on Form (c) Amount	(e)Original principal amount	(f)Balance due	(g) defa	In ult?	(I) Approv boar comm Yes	ved by	Yes	i)Writt	ten ent?
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Con report (a) Name of onterested person obtained	nplete if the orga orted an amount (b) Relationship with organizatio ints or Assistanplete if the organizatio (c) Assistanplete if the organizatio (c) Assistanplete if the organizatio (c) Assistanplete if the organizatio (c) Assistanplete if the organizatio (d) Assistanplete if the organizatio (e) Assistanplete if the organization (c) Assistanplete if the organiza	nization answer on Form 990, or (c) Purpose of loan of loan or	ting Inswered p between and the	rested Perso "Yes" on Form (c) Amount	(e)Original principal amount **State of the image of the	(f)Balance due	(g) defa	In ult?	(I) Approv boar comm Yes	ved by d or littee?	Yes	i)Writi	ten ent?

Complete if the organization a	answered Yes on Forn	n 990, Part IV, line 288	a, 28D, OF 28C.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) HOWARD BICKER	See Part V	126,000	INDEPENDENT CONTRACTOR		No

Supplemental Information

Part V Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation

HOWARD BICKER, FORMER BOARD MEMBER, IS AN INVESTMENT CONSULTANT OF THE ORGANIZATION SCHEDULE L, PART IV Schedule I. (Form 990 or 990-F7) 2018

efile GRAPH	IC prin	t - DO NOT PROCESS	As Filed Data -		93493318137099	
SCHEDULE O (Form 990 or 990- EZ) Supplement Complete to pro Form 990 o			vide information for r 990-EZ or to prov Attach to Forn	on to Form 990 or 9 r responses to specific questi ide any additional information n 990 or 990-EZ. 90 for the latest information.	ons on n.	2018 Open to Public Inspection
	NSATION	REINSURANCE ASSOCIATION			Employer identi 41-1357750	fication number
990 Schedule	e O, Su	pplemental Information	1			
Return Reference				Explanation		
PART III, LINE 4A	RIMAR F MINN PENSA STATU COVEF D ULTI EXPEN DS, EG CURITI ET VAL INCUR 8 EQU, (27)(A) OWING EIMBU HE ME SSES I SSES, S OR V	Y WORKERS' COMPENSAT NESOTA THE ASSOCIATION ATION LOSSES IN EXCESS OF THE ESTIMATED PRESENT OF ALL STATES, AND OTHER INVESTIGATION OF THE WORKER OF AUGUST OF ALL STATES AND ALL STATES AND ALL STATES AND ALL STATES AND ALL STATES AND ALL STATES AND ALL STATES AND ALL STATES AND ALL STATES AND ALL PERSE MEMBERS FOR LOSSIST OF ALL NITHE STATES AS A NON ALL PERSENT OPERATES AS A NON	ION INSURANCE PER I PROVIDES FULL IN DE A MEMBER'S RE 6 FOR 2018, REINS T VALUE, USING AN BERS' INCURRED LO MINISTRATIVE EXPAYING CLAIMS (2018 LOSSES PAID A IS EXEMPT FROM EMPTION, ANY MEM AS ESTABLISHED BY ES UNDER WORKEF L PERSONS WHO IS RSONS AND GOVER PROFIT ORGANIZAT I POLICYHOLDERS	FOR SERIOUS WORKERS' COROVIDERS AND SELF-INSURED NO SELF-INSUR	D EMPLOYERS IN IBERS FOR WORID FOR UNDER MINICED TO ITS MEN F 6 5%, OF THE EXEMPLE SAND LOSS EXPONTHROUGH 12 R IRS SECTION 5 JST MEET ALL THE 1996, EXCLUSIVELY WORKER'S COMINSURE AGAINST SINCOME TO ITS	I THE STATE O KERS' COM NNESOTA MBERS TO STIMATE FED LOSS TED IN BON FURN SE NET ASS PENSES 2/31/201 501 (C) HE FOLL Y TO R UIRES THAT T IPENSATION LO T THOSE LO S MEMBER

Return Explanation
Reference

PART VI,	IN 2018 PAT IRESTONE WITH MERITIDE, INC. WAS HIRED AS A PART TIME INTERIM CIO FOR THR WCRA
LINE 3	MR IRESTONE BRINGS EXPERTISE NOT CURRENTLY PROVIDED BY STAFF HE HAS PROVIDED INPUT REG
	ARDING IT-RELATED STAFFING AND VENDOR SELECTION DECISIONS, AS WELL AS PLANNING AND EXECUTI
	NG THE IT BUDGET

PART VI, LINES 6 & THE WORKERS' COMPENSATION REINSURANCE ASSOCIATION (WCRA) WAS CREATED BY THE MINNESOTA STAT E LEGISLATURE IN 1979 MINNESOTA (MN) LAW REQUIRES ALL INSURERS AND SELF-INSURERS TO PURCH ASE WORKERS' COMPENSATION REINSURANCE BY BECOMING MEMBERS OF THE WCRA STATE LAW SPECIFIES THE COMPOSITION OF THE BOARD, WHICH INCLUDES FOUR INSURER REPRESENTATIVES ELECTED BY INS URER MEMBERS OF THE WCRA AND APPROVED BY THE MN COMMISSIONER OF LABOR AND INDUSTRY, TWO SE LF-INSURER REPRESENTATIVES ELECTED BY SELF-INSURER MEMBERS OF THE WCRA AND APPROVED BY THE MN COMMISSIONER OF LABOR AND INDUSTRY, TWO EMPLOYER REPRESENTATIVES, TWO EMPLOYEE REPRESE	Return Reference	Explanation
NTATIVES, AND ONE PUBLIC REPRESENTATIVE APPOINTED BY THE MN COMMISSIONER OF LABOR AND INDU STRY, THE MN COMMISSIONER OF FINANCE (OR DESIGNEE), AND THE EXECUTIVE DIRECTOR, MN STATE B OARD OF INVESTMENT (OR DESIGNEE) DUE TO THE STRUCTURE OF THE WCRA AND THE BOARD, SELF-INS URER AND INSURER BOARD MEMBERS HAVE A BUSINESS RELATIONSHIP WITH THE WCRA BECAUSE THEIR EM PLOYERS ARE ALL INSURED BY THE WCRA	LINES 6 &	E LEGISLATURE IN 1979 MINNESOTA (MN) LAW REQUIRES ALL INSURÉRS AND SELF-INSURERS TO PURCH ASE WORKERS' COMPENSATION REINSURANCE BY BECOMING MEMBERS OF THE WCRA STATE LAW SPECIFIES THE COMPOSITION OF THE BOARD, WHICH INCLUDES FOUR INSURER REPRESENTATIVES ELECTED BY INS URER MEMBERS OF THE WCRA AND APPROVED BY THE MN COMMISSIONER OF LABOR AND INDUSTRY, TWO SE LF-INSURER REPRESENTATIVES ELECTED BY SELF-INSURER MEMBERS OF THE WCRA AND APPROVED BY THE MN COMMISSIONER OF LABOR AND INDUSTRY, TWO EMPLOYER REPRESENTATIVES, TWO EMPLOYEE REPRESE NTATIVES, AND ONE PUBLIC REPRESENTATIVE APPOINTED BY THE MN COMMISSIONER OF LABOR AND INDUSTRY, THE MN COMMISSIONER OF FINANCE (OR DESIGNEE), AND THE EXECUTIVE DIRECTOR, MN STATE BOARD OF INVESTMENT (OR DESIGNEE) DUE TO THE STRUCTURE OF THE WCRA AND THE BOARD, SELF-INS URER AND INSURER BOARD MEMBERS HAVE A BUSINESS RELATIONSHIP WITH THE WCRA BECAUSE THEIR EM

Return Explanation
Reference

PART VI,	BY STATUTE, CERTAIN DECISIONS MADE BY THE WCRA BOARD OF DIRECTORS ARE SUBJECT TO APPROVAL
LINE 7B	BY THE MINNESOTA COMMISSIONER OF LABOR AND INDUSTRY AS INDICATED IN ITEM 6 ABOVE, SUCH AS
	APPROVAL OF MEMBERSHIP ASSESSMENTS OR SURPLUS DISTRIBUTIONS, REINSURANCE RATES CHARGED BY
	THE WCRA, THE WCRA BOARD ANNUAL STIPEND, AND PER DIEMS PAID TO THE BOARD AND COMMITTEE MEM
	BERS

Return Explanation
Reference

PART VI,
LINE 11B

THE WCRA'S OUTSIDE TAX ADVISOR, PRICEWATERHOUSECOOPERS LLP, PREPARES THE DRAFT FORM 990 T
HE WCRA STAFF AND VICE PRESIDENT AND CFO CONDUCT A DETAILED REVIEW OF THE DRAFT FORM 990
PRICEWATERHOUSECOOPERS LLP COMPLETES THE FINAL FORM 990 THE WCRA STAFF THEN REVIEWS THE F
INAL FORM 990 AND THE CEO SIGNS

Return Explanation
Reference

PART VI,	ANNUALLY, WCRA DIRECTORS AND OFFICERS ARE REQUIRED TO REVIEW THE POLICY AND COMPLETE A CON
LINE 12C	FLICT-OF-INTEREST DISCLOSURE STATEMENT ANSWERS ARE REPORTED TO THE FULL BOARD TO DETERMIN
	E IF ACTION IS NEEDED IN ADDITION, THE POLICY IS REVIEWED WITH ALL NEW BOARD MEMBERS DURI
	NG THEIR ORIENTATION AND ANY DISCLOSURES ARE SHARED WITH THE BOARD BOARD MEMBERS AND THE
	CEO ARE ALSO REQUIRED TO REPORT ANY CONFLICT THAT MAY ARISE THROUGHOUT THE YEAR TO THE BOA
	RD CHAIR OR AT A BOARD MEETING TO SEE IF FURTHER ACTION IS REQUIRED OTHER WCRA OFFICERS A
	RE REQUIRED TO REPORT ANY CONFLICT OF INTEREST THAT MAY ARISE THROUGHOUT THE YEAR TO THE C
	EO, ANOTHER OFFICER, OR A BOARD MEMBER

Return Explanation
Reference

PART VI,	THE CEO'S PERFORMANCE IS REVIEWED AND COMPENSATION IS COMPARED TO MARKET VIA SALARY SURVEY
LINES 15A	S AND THEN PRESENTED TO THE WCRA PERSONNEL COMMITTEE, MADE UP OF INDEPENDENT PERSONS, WHO
	REVIEW THE INFORMATION AND MAKE A RECOMMENDATION TO THE FULL INDEPENDENT BOARD REGARDING P
	ERFORMANCE EVALUATION AND COMPENSATION CHANGES THE BOARD REVIEWS THE PERFORMANCE REVIEW I

NFORMATION AND COMPENSATION DATA AND APPROVES ANY CHANGE IN COMPENSATION

Return Explanation

Reference	
PART VI.	THE WCRA MAKES AVAILABLE ITS GOVERNING DOCUMENTS. CONFLICT OF INTEREST POLICY, AND FINANCI

LINE 19 AL STATEMENTS TO THE PUBLIC BY MEANS OF ITS WEBSITE. WWW WCRA BIZ