DLN: 93493139001200 OMB No 1545-0047 Return of Organization Exempt From Income Tax 2018 Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06-30-2019 D Employer identification number B Check if applicable The Medical College of Wisconsin Inc ☐ Address change 39-0806261 ☐ Name change % PAMELA J STANICK ☐ Initial return Doing business as ☐ Final return/terminate E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite 8701 Watertown Plank Road ☐ Application pending (414) 955-8665 City or town, state or province, country, and ZIP or foreign postal code Milwaukee, WI  $\,$  532263548  $\,$ G Gross receipts \$ 1,499,659,559 Name and address of principal officer H(a) Is this a group return for JOHN R RAYMOND SR MD □Yes ☑No subordinates? 8701 Watertown Plank Road H(b) Are all subordinates Milwaukee, WI 532263548 ☐ Yes ☐No included? Tax-exempt status **☑** 501(c)(3) ☐ 501(c)( ) **◄** (insert no ) 4947(a)(1) or □ 527 If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► http://www.mcw.edu L Year of formation 1918 M State of legal domicile WI K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities THE MEDICAL COLLEGE OF WISCONSIN (MCW) IS A DISTINGUISHED LEADER AND INNOVATOR IN THE EDUCATION AND DEVELOPMENT OF THE NEXT GENERATION OF PHYSICIANS, (CONTINUED IN SCHEDULE O) Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 21 Number of independent voting members of the governing body (Part VI, line 1b) 4 7,018 5 Total number of individuals employed in calendar year 2018 (Part V, line 2a) Total number of volunteers (estimate if necessary) . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a -1,098,001 b Net unrelated business taxable income from Form 990-T, line 34 7b 15,107 **Prior Year Current Year** 152,950,270 187,393,808 8 Contributions and grants (Part VIII, line 1h) . . 9 Program service revenue (Part VIII, line 2g) . 953,168,825 993,408,242 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 109,549,410 77,021,079 452,027 1,060,592 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,258,883,721 1,216,120,532 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 40,710,283 40,544,988 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 858,032,127 899,840,559 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . 40,705 40,447 b Total fundraising expenses (Part IX, column (D), line 25) ▶6,176,936 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 217,276,999 239,200,271 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 1,116,060,114 1,179,626,265 19 Revenue less expenses Subtract line 18 from line 12 . 100,060,418 79,257,456 Net Assets or Fund Balances **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) . 2,324,075,644 2,456,134,363 634,447,912 21 Total liabilities (Part X, line 26) . 556,384,030 22 Net assets or fund balances Subtract line 21 from line 20 . 1,821,686,451 1,767,691,614 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-05-15 Signature of officer Sign Here BARCLAY FERGUSON CFO Type or print name and title Print/Type preparer's name Preparer's signature Date PTIN Check | If 2020-05-13 P01441612 Paid self-employed Firm's name PricewaterhouseCoopers LLP Firm's EIN ▶ **Preparer** Use Only Firm's address ▶ 101 SEAPORT BLVD SUITE 500 Phone no (617) 530-5000 BOSTON, MA 02210 ☑ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2018) Cat No 11282Y

| Form | 990 (2018)                              |                        |                   |                             |   |                     | Page <b>2</b> |
|------|---|------------------------|-------------------|-----------------------------|---|---------------------|---------------|
| Pa   | rt III Statement                        | of Program Servi       | ce Accomplis      | hments                      |   |                     |               |
|      | Check If Sche                           | dule O contains a resp | onse or note to a | any line in this Part III . |   |                     | ✓             |
| 1    | Briefly describe the o                  | organization's mission |                   | ·                           |   |                     |               |
|      | MEDICAL COLLEGE OF<br>GENERATION OF PHY |                        |                   |                             | VATOR IN THE EDUCATION A  | ND DEVELOPMENT OF T | HE            |
| INEX | GENERATION OF PHY                       | SICIANS, (CONTINUE     | D IN SCHEDULE     |                             |   |                     |               |
|      |   |                        |                   |                             |   |                     |               |
| 2    | Did the organization                    | undertake any signific | ant program ser   | vices during the year wh    | nich were not listed on   |                     |               |
|      | the prior Form 990 o                    | r 990-EZ?              |                   |                             |   | ☐ Yes 🗹 N           | No            |
|      | If "Yes," describe the                  | ese new services on So | hedule O          |                             |   |                     |               |
| 3    | Did the organization                    | cease conducting, or   | make significant  | changes in how it condu     | cts, any program  |                     | _             |
|      | services?                               |                        |                   |                             |   | . □Yes ☑            | No            |
|      | If "Yes," describe the                  | ese changes on Sched   | ule O             |                             |   |                     |               |
| 4    | Section 501(c)(3) an                    |                        | ions are required | to report the amount o      | largest program services, as n<br>f grants and allocations to oth |                     |               |
| 4a   | (Code                                   | ) (Expenses \$         | 111,037,506       | ıncludıng grants of \$      | 13,705,157 ) (Revenue \$  | 83,006,136 )        |               |
|      | See Additional Data                     |                        |                   |                             |   |                     |               |
| 4b   | (Code                                   | ) (Expenses \$         | 259,971,528       | including grants of \$      | 22,743,318 ) (Revenue \$  | 42,303,198 )        |               |
|      | See Additional Data                     |                        |                   |                             |   |                     |               |
| 4c   | (Code                                   | ) (Expenses \$         | 678,084,542       | including grants of \$      | 0 ) (Revenue \$   | 867,305,532 )       |               |
|      | See Additional Data                     |                        |                   |                             |   |                     |               |
| 4d   | Other program service                   | ces (Describe in Sched | dule O )          |                             |   |                     |               |
|      | (Expenses \$                            | 13,042,055 inc         | cluding grants of | \$ 4,096,5                  | 13 ) (Revenue \$  | 793,376 )           |               |
| 4e   | Total program serv                      | vice expenses ►        | 1,062,135,6       | 31                          |   |                     |               |

| Par | TIV Checklist of Required Schedules   |     |     | rage <b>J</b> |
|-----|---|-----|-----|---------------|
| rar | tiV Checklist of Required Schedules   |     | Yes | No            |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |               |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?   | 2   | Yes |               |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | No            |
| 4   | Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II  | 4   | Yes |               |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III  | 5   |     | No            |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  |     |     | No            |
| _   | If "Yes," complete Schedule D, Part I   | 6   |     |               |
| 7   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 📆  | 7   |     | No            |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III  | 8   |     | No            |
| 9   | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV             | 9   |     | No            |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  | Yes |               |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable   |     |     |               |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI  | 11a | Yes |               |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2   | 11b | Yes |               |
| C   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |     | No            |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | No            |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e | Yes |               |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f | Yes |               |
|     | Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII   | 12a |     | No            |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b | Yes |               |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  | Yes |               |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a | Yes |               |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Yes |               |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  | Yes |               |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |     | No            |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)  | 17  | Yes |               |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | Yes |               |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No            |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a |     | No            |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b | V   |               |
|     | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21  | Yes |               |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  | Yes |               |

| εli | Checklist of Required Schedules (continued)   |     |                   |         |
|-----|---|-----|-------------------|---------|
|     | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete</i>  | 23  | <b>Yes</b><br>Yes | No      |
| a   | Schedule J  |     |                   |         |
| _   | the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a   | 24a | Yes               |         |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b | Yes               |         |
|     | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |                   | No      |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |                   | No      |
| а   | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a |                   | No      |
|     | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I                                      | 25b |                   | No      |
|     | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?  If "Yes," complete Schedule L, Part II                                | 26  |                   | No      |
|     | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27  |                   | No      |
|     | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)  |     |                   |         |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV  | 28a |                   | No      |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b | Yes               |         |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV  | 28c |                   | No      |
|     | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 😕  | 29  | Yes               |         |
|     | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  |                   | No      |
|     | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .  | 31  |                   | No      |
|     | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II   | 32  |                   | No      |
|     | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  | Yes               |         |
|     | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  | 34  | Yes               |         |
| а   | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a | Yes               |         |
| b   | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b | Yes               |         |
|     | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |                   | No      |
|     | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |                   | No      |
|     | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O   | 38  | Yes               |         |
| 'ar | Statements Regarding Other IRS Filings and Tax Compliance Check of School of Contains a response or note to any line in this Best V   |     |                   |         |
|     | Check if Schedule O contains a response or note to any line in this Part V  | · i | Yes               | ⊔<br>No |
| a   | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   1a   2,699  |     |                   | .10     |
| ь   | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0   |     |                   |         |

**1**c

Yes

7a

7b

7с

7e

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

No

No

Form 990 (2018)

7d |

10a

10b

11a

11b

12b

13b

13c

Yes

Yes

Nο

No

No

Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services

Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file

Organizations that may receive deductible contributions under section 170(c).

d If "Yes," indicate the number of Forms 8282 filed during the year . . . .

Sponsoring organizations maintaining donor advised funds.

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

**b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . .

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N . . . . . .

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .

Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

| orm | 990 (2018)  |             |         | Page  |
|-----|---|-------------|---------|-------|
| Par | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions  Check if Schedule O contains a response or note to any line in this Part VI |             | onse to | lines |
| Se  | ection A. Governing Body and Management   |             |         |       |
|     |   |             | Yes     | No    |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year  1a 24  |             |         |       |
|     | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O  |             |         |       |
| b   | Enter the number of voting members included in line 1a, above, who are independent  1b 21   |             |         |       |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   | 2           | Yes     |       |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .   | 3           |         | No    |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .  | 4           |         | No    |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .  | 5           |         | No    |
| 6   | Did the organization have members or stockholders?  | 6           |         | No    |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  | 7a          | Yes     |       |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | 7b          |         | No    |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  |             |         |       |
| а   | The governing body?   | 8a          | Yes     |       |
| Ь   | Each committee with authority to act on behalf of the governing body?   | 8b          | Yes     |       |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 9           |         | No    |
| Se  | ection B. Policies (This Section B requests information about policies not required by the Internal Revenue   | e Code      | ∍.)     |       |
|     |   | $\Box$      | Yes     | No    |
|     | Did the organization have local chapters, branches, or affiliates?  | 10a         |         | No    |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10b         |         |       |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a         | Yes     |       |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990  |             |         |       |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a         | Yes     |       |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   | 12b         | Yes     |       |
| С   | Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>   | 12c         | Yes     |       |
| 13  | Did the organization have a written whistleblower policy?   | 13          | Yes     |       |
| 14  | Did the organization have a written document retention and destruction policy?  | 14          | Yes     |       |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |             |         |       |
| a   | The organization's CEO, Executive Director, or top management official  | 15a         | Yes     |       |
| b   | Other officers or key employees of the organization   | 15b         | Yes     |       |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  |             |         |       |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   | 16a         | Yes     |       |
| Ь   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt  |             |         |       |
|     | status with respect to such arrangements?   | 16b         | Yes     |       |
| Se  | ection C. Disclosure  |             |         |       |
| 17  | List the States with which a copy of this Form 990 is required to be filed ► CO , HI , MD , MA , MI , NH , NY , OR , SC   | <b>Μ/</b> Δ | WT      |       |
| 18  | Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available.   | , **A ,     | ***     |       |
|     | Own website Another's website Upon request Other (explain in Schedule O)  |             |         |       |
| 19  | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest   |             |         |       |
| -   | policy, and financial statements available to the public during the tax year  |             |         |       |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records ▶PAMELA J STANICK 8701 WATERTOWN PLANK RD MILWAUKEE, WI 53226 (414) 955-8665   |             |         |       |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

year

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee"

• List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
  - f reportable compensation from the organization and any related organizations

     List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A)

Name and Title

Average hours per than one box, unless person week (list is both an officer and a from the from related compensation compensation from the from related compensation compensation from the from related compensation compensation compensation from the from related compensation compensation compensation compensation from the from related compensation compensation compensation compensation from the from related compensation compensation compensation compensation compensation and compensation compens

| Name and Title            | hours per<br>week (list<br>any hours<br>for related | than o                            | ne bo                 | ox, u<br>n off<br>or/t | inles<br>ficer<br>ruste | and a                        | on     | compensation<br>from the<br>organization (W-<br>2/1099-MISC) | compensation<br>from related<br>organizations<br>(W- 2/1099- | amount of other<br>compensation<br>from the<br>organization and |
|---------------------------|---|-----------------------------------|-----------------------|------------------------|-------------------------|------------------------------|--------|--|--|---|
|                           | organizations<br>below dotted<br>line)              | Individual trustee<br>or director | Institutional Trustee | Officer                | key employee            | Highest compensated employee | Former | 2,1005-11150)  | MISC)  | related<br>organizations  |
| See Additional Data Table |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  |   |
|                           |   |                                   |                       |                        |                         |                              |        |  |  | Form <b>990</b> (2018)  |

Name and Title

FROEDTERT HEALTH MEDICAL GROUP,

9200 W WISCONSIN AVENUE MILWAUKEE, WI 53226 C G SCHMIDT INC

11777 W LAKE PARK DRIVE MILWAUKEE, WI 53224 NATL MARROW DONOR PROGRAM,

3433 BROADWAY STREET NE 400 MINNEAPOLIS, MN 55413

8701 WATERTOWN PLANK ROAD MILWAUKEE, WI 53226

9000 W WISCONSIN AVENUE MILWAUKEE, WI 53201

MEDICAL COLLEGE OF WI AFFIL HOSP,

CHILDRENS HOSPITAL OF WISCONSIN,

compensation from the organization ▶ 183

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F)

12,877,080

10,962,466

9,468,950

6,778,520

4,371,035

Form 990 (2018)

Estimated

amount of other

Page 8

|      |   | week (list  | ıs b                              |                       | n of    | ficer        | ss pers<br>and a<br>ee)         |        | fro<br>organiz | ensation<br>m the<br>ation (W- | from related organizations (\ | lated compensation ons (W- from the |                   |           |
|------|---|---|-----------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------|--------------------------------|-------------------------------|-------------------------------------|-------------------|-----------|
|      |   | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | key employee | Highest compensated<br>employee | Former | 2/109          | 9-MISC)                        | 2/1099-MISC                   | )                                   | relat<br>organiza | ed        |
| See  | Additional Data Table   |   |                                   |                       |         |              |                                 |        |                |                                |                               |                                     |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               |                                     |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               |                                     |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               |                                     |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               |                                     |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               | -                                   |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               | +                                   |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               | +                                   |                   |           |
|      |   |   |                                   |                       |         |              |                                 |        |                |                                |                               | +                                   |                   |           |
| 1b 9 | Sub-Total   |   |                                   | ٠.                    | ٠.      |              | <b>&gt;</b>                     |        |                |                                | 1                             | $\top$                              |                   |           |
|      | Total from continuation sheets to Pa<br>Total (add lines 1b and 1c)                       | •   |                                   |                       |         |              | <b>▶</b>                        |        | 18             | 242,894                        |                               | 0                                   |                   | 1,560,291 |
| 2    | Total number of individuals (including  |   |                                   |                       |         | bove         |                                 | rece   |                |                                |                               | <u> </u>                            |                   | 1,300,231 |
|      | of reportable compensation from the   | organization 🟲  | 1,987                             |                       |         |              |                                 |        |                |                                |                               |                                     |                   |           |
| 3    | Did the organization list any <b>former</b> of  | officer director                                      | or truet                          | ا مم                  | av a    | mnl          | nvee /                          | or bu  | aheet co       | mnensated                      | employee on                   |                                     | Yes               | No        |
| ,    | line 1a? If "Yes," complete Schedule 3  |   |                                   | •                     | •       |              |                                 | •      |                |                                | • •                           | 3                                   |                   | No        |
| 4    | For any individual listed on line 1a, is organization and related organization individual |   |                                   |                       |         |              |                                 |        |                |                                | n the                         | 4                                   | Yes               |           |
| 5    | Did any person listed on line 1a receiv<br>services rendered to the organization          |   |                                   |                       |         |              |                                 |        | -              |                                |                               | 5                                   | 163               | No        |
|      | ection B. Independent Contract  |   |                                   |                       |         |              |                                 |        |                |                                |                               |                                     |                   |           |
| 1    | Complete this table for your five high-<br>from the organization Report comper            | nsation for the c                                     |                                   |                       |         |              |                                 |        |                |                                | n's tax year                  | npen                                |                   |           |
|      | Name ;  | (A)<br>and business addre                             | ess                               |                       |         |              |                                 |        |                | Desc                           | (B)<br>ription of services    |                                     | (C<br>Comper      |           |
| FDOF | DEEDE LIEAUTU MEDICAL COOLID  |   |                                   |                       |         |              |                                 |        |                | DINCTOTAL                      | CULABED CUC                   |                                     |                   | 077 000   |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

(C)

Position (do not check more

than one box, unless person

(D)

Reportable

compensation

Reportable

compensation

PHYSICIAN/SHARED SVC

CONSTRUCTION SERVICE

RESEARCH SUBCONTRACT

CONTRACTUAL SERVICES

RESIDENT SERVICES

(B)

Average

hours per

| Part  | VIII |   |  |          |                     |         |                               |         |                            |       |                               |   |
|---|------|---|--|----------|---------------------|---------|-------------------------------|---------|----------------------------|-------|-------------------------------|---|
|   |      | Check if Schedu   | ule O contains a                               | a respo  | onse or note to any | (/      | nis Part VIII<br>A)<br>evenue | Re<br>e | (B) lated or xempt inction | b     | (C) nrelated ousiness revenue | (D)  Revenue excluded from tax under sections |
|   | 1:   | a Federated campaig   | ans  | 1a       |                     |         |                               | re      | evenue                     |       |                               | 512 - 514                                     |
| nts<br>ints   |      | <b>b</b> Membership dues  | - L  | 1b       | <u> </u>            |         |                               |         |                            |       |                               |   |
| Gra<br>nou  |      | c Fundraising events  | s  | 1c       | 1,162,507           |         |                               |         |                            |       |                               |   |
| \$ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\                 |      | d Related organization  | ons  | 1d       |                     |         |                               |         |                            |       |                               |   |
| <u>≣</u>  |      | e Government grants (   | contributions)                                 | 1e       | 126,263,366         |         |                               |         |                            |       |                               |   |
| ns,<br>Sim  | 1    | f All other contribution  |  |          |                     |         |                               |         |                            |       |                               |   |
| utio<br>er (  |      | and similar amounts i<br>above                                  | not included                                   | 1f       | 59,967,935          |         |                               |         |                            |       |                               |   |
| 를<br>한  |      | g Noncash contribut   | ions included                                  | 4 1      | -20.100             |         |                               |         |                            |       |                               |   |
| Contributions, Gifts, Grants<br>and Other Similar Amounts |      | in lines 1a - 1f \$ _<br>h Total. Add lines 1a                  |  | 1,:      | 539,190<br>•        |         |                               |         |                            |       |                               |   |
| 9   |      | ii Iotaii Add iiile3 It   |  | <u> </u> | Business            |         | 87,393,808                    |         |                            | 1     |                               |   |
| пe  | 22   | CLINICAL PRACTICE PL  | AN REVENUE                                     |          | Dusiriess           |         | 583,2                         | 225,343 | 583,208                    | 3,070 | 17,2                          | 273   |
| ven   |      | PHYSICIAN CONTRACT  |  | S        |                     | 621110  | 171,0                         | 19,298  | 171,019                    | 9,298 |                               |   |
| Program Service Revenue                                   | _    | MEDICARE/MEDICAID   |  |          |                     | 621110  | 132,1                         | L43,659 | 132,143                    | 3,659 |                               |   |
| rvic  | d    | MEDICAL INSTRUCTION   | N TUITION AND F                                | EES      |                     | 611600  | 65,3                          | 33,979  | 65,333                     | 3,979 |                               |   |
| Š   | e    | NON-GOVERNMENTAL  | GRANTS AND CO                                  | NTRAC    | TS                  | 541700  | 35,6                          | 09,764  | 35,609                     | 9,764 |                               |   |
| gran  |      |   |  |          |                     | 341700  | 6,0                           | 76,199  | 6,076                      | 5,199 |                               |   |
| Pro   |      | All other program se  |  |          | 993,4               | 408,242 |                               |         |                            |       |                               |   |
|   |      | Total. Add lines 2a-  |  |          | <u> </u>            | 1       |                               | 1       |                            |       |                               |   |
|   |      | Investment income (<br>similar amounts) .                       | including aivide                               | enas, i  | Interest, and other | .       | 29,008,03                     | 0       |                            |       | -962,631                      | 29,970,661                                    |
|   |      | Income from investm   | nent of tax-exe                                | mpt b    | ond proceeds        | ·       | 17,86                         |         |                            |       |                               | 17,862  |
|   | 5    | Royalties   | (ı) Pool                                       | •        | ▶                   | · <br>  | 1,135,30                      | 1       |                            |       |                               | 1,135,307                                     |
|   | 6a   | a Gross rents   | (ı) Real                                       |          | (II) Personal       | -       |                               |         |                            |       |                               |   |
|   |      |   |  | 40,642   |                     |         |                               |         |                            |       |                               |   |
|   | t    | <b>b</b> Less rental expenses                                   | 2,6  | 22,059   |                     |         |                               |         |                            |       |                               |   |
|   | c    | c Rental income or (loss)                                       | 3  | 18,583   | ,                   | 0       |                               |         |                            |       |                               |   |
|   | c    | d Net rental income (   | or (loss)                                      |          | <u> </u>            | -       | 318,58                        | 3       |                            |       |                               | 318,583                                       |
|   |      | Tracticities in come  | (ı) Securit                                    |          | (II) Other          |         |                               |         |                            |       |                               | <u> </u>                                      |
|   | 7a   | Gross amount<br>from sales of<br>assets other<br>than inventory | 271,4  | 46,971   | 13,954,779          | 9       |                               |         |                            |       |                               |   |
|   |      | b Less cost or<br>other basis and<br>sales expenses             |  | 18,991   |                     |         |                               |         |                            |       |                               |   |
|   |      | C Gain or (loss)  d Net gain or (loss)                          |  | 27,980   |                     | 4       | 47,995,18 <sup>-</sup>        | 7       |                            |       | -200,076                      | 48,195,263                                    |
| Other Revenue   |      | Gross income from   | fundraising eve<br>1,162,507<br>ed on line 1c) | ents     | 249,710             |         | ,550,23                       |         |                            |       | 2007010                       | 19,233,235                                    |
| Re  | Ŀ    | <b>b</b> Less direct expense                                    | es   | b        | 698,632             |         |                               |         |                            |       |                               |   |
| ler   |      | c Net income or (loss   |  |          | ents                | _       | -448,92                       | 2       |                            |       |                               | -448,922                                      |
| ot  | 9a   | Gross income from See Part IV, line 19                          |  | es       |                     |         |                               |         |                            |       |                               |   |
|   |      |   |  | а        | 11,300              |         |                               |         |                            |       |                               |   |
|   |      | b Less direct expense   |  | Ь        | 3,109               |         | 9.10                          |         |                            |       |                               | 9 101   |
|   |      | c Net income or (loss<br>aGross sales of inver                  |  | activit  | les ▶               | 1       | 8,19                          | 1       |                            |       |                               | 8,191   |
|   |      | returns and allowan   | ices   | a        |                     | _       |                               |         |                            |       |                               |   |
|   |      | b Less cost of goods  |  | b        |                     | _       | 47,43                         | 3       |                            |       | 47,433                        |   |
|   | _    | Net income or (loss<br>Miscellaneous                            | •  | invent   | Business Code       |         | •                             |         |                            |       | •                             |   |
|   | 11   | 1a  |  |          |                     |         |                               |         |                            |       |                               |   |
|   | Ŀ    | b   |  |          |                     |         |                               |         |                            |       |                               |   |
|   | c    | c   |  |          |                     |         |                               |         |                            |       |                               |   |
|   | ,    | d All other revenue   |  |          |                     |         |                               |         |                            |       |                               |   |
|   |      | e <b>Total.</b> Add lines 11:                                   |  |          | ▶                   |         |                               |         |                            |       |                               |   |
|   | 12   | <b>2 Total revenue.</b> See                                     | e Instructions                                 |          |                     |         |                               | 0       |                            |       |                               |   |
|   |      |   |  | •        | - · ·               | 1       | ,258,883,72                   | 1       | 993,390,969                |       | -1,098,001                    | 79,196,945<br>Form <b>990</b> (2018)          |

10 Payroll taxes . .

**b** Legal .

c Accounting .

13 Office expenses .

**20** Interest . . .

23 Insurance .

15 Royalties .

16 Occupancy .

**14** Information technology

a Management . . .

**d** Lobbying . . . . .

f Investment management fees .

**12** Advertising and promotion . . .

e Professional fundraising services See Part IV, line 17

(A) amount, list line 11g expenses on Schedule O)

18 Payments of travel or entertainment expenses for any

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

federal, state, or local public officials .

19 Conferences, conventions, and meetings .

22 Depreciation, depletion, and amortization .

21 Payments to affiliates . . .

expenses on Schedule O ) a MEDICAL & RESEARCH SUPPLIES

**b** DUES & SUBSCRIPTIONS

c RESIDENTS & FELLOWS

e All other expenses

d EQUIPMENT & MAINTENANCE

g Other (If line 11g amount exceeds 10% of line 25, column

| Form 990 (2018)  |                          |                                    |   | Page 10                           |
|--|--------------------------|------------------------------------|---|-----------------------------------|
| Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all c   | olumns All other orga    | anızatıons must com                | plete column (A)                          |                                   |
| Check if Schedule O contains a response or note to any   | y line in this Part IX . |                                    |   | 🗆                                 |
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses    | (B)<br>Program service<br>expenses | (C)<br>Management and<br>general expenses | <b>(D)</b><br>Fundraisingexpenses |
| Grants and other assistance to domestic organizations and<br>domestic governments See Part IV, line 21   | 28,298,671               | 28,298,671                         |   |                                   |
| <b>2</b> Grants and other assistance to domestic individuals See Part IV, line 22  | 11,626,179               | 11,626,179                         |   |                                   |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16               | 620,138                  | 620,138                            |   |                                   |
| <b>4</b> Benefits paid to or for members   | 0                        |                                    |   |                                   |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees  | 12,275,864               | 3,998,153                          | 7,525,128                                 | 752,583                           |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 1,009,035                | 1,009,035                          |   |                                   |

7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . . **9** Other employee benefits .

11 Fees for services (non-employees)

64,917,456

39,476,195 1,736,503 596,162 278,006

40,447 5,767,457

45,828,996

1,964,555

9,992,027

14,376,739

36,603,076

10,602,507

8,156,032

10,434,847

488,746

22,066,636

9.684.485

8,862,177

8,163,797

8,256,279

1,179,626,265

0 35,306,775

34,469

743,002,532

39,159,477

698,114,382

36,438,304

60,792,963

36,456,645

869.172

272.133

36,717,149

1,961,060

6,907,836

4,329,382

29,863,282

10,308,241

7,731,414

9,335,263

27,318,423

22,066,636

9,037,912

8,862,177

5,128,169

4,024,820

1,062,135,631

13,623

34,469

42,371,572

2,543,788

3,884,730

2,827,269

867,331

596,162

5,767,457

7,723,360

2,930,543

9,865,006

6,597,186

256,108

340,589

1,099,584

7,860,366

475,123

631,516

2,997,276

4,147,731

111,313,698

5,873

2,516,578

177,385

239,763

192,281

40,447

3,495

153,648

182,351

142,608

38,158

84,029

127,986

15,057

38,352

83,728

6,176,936

Form 990 (2018)

1,388,487

Page **11** 

Form 990 (2018)

34

|            |   |  | (A)<br>Beginning of year |   | (B)<br>End of year |
|------------|---|--|--------------------------|---|--------------------|
|            | 1 | Cash-non-interest-bearing  | 173,456                  | 1 | 141,949            |
|            | 2 | Savings and temporary cash investments   | 53,228,075               | 2 | 107,162,789        |
|            | 3 | Pledges and grants receivable, net   | 57,364,429               | 3 | 81,179,613         |
|            | 4 | Accounts receivable, net   | 102,216,177              | 4 | 112,922,468        |
|            | 5 | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L  | 0                        | 5 | 0                  |
| S          | 6 | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L | 0                        | 6 | 0                  |
| et         | 7 | Notes and loans receivable, net  | 0                        | 7 | 0                  |
| - <u>9</u> | R | Inventories for sale or use  | 62 571                   | Ω | 65 579             |

| v,         |     | contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L | (see in     | structions) Complete | 0             | 6   | 0             |
|------------|-----|--|-------------|----------------------|---------------|-----|---------------|
| e e        | 7   | Notes and loans receivable, net  |             |                      | 0             | 7   | 0             |
| Assets     | 8   | Inventories for sale or use  | 62,571      | 8                    | 65,579        |     |               |
| ⋖          | 9   | Prepaid expenses and deferred charges  |             |                      | 4,476,039     | 9   | 4,719,108     |
|            | 10a | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  | 10a         | 710,554,638          |               |     |               |
|            | b   | Less accumulated depreciation  | <b>10</b> b | 419,365,631          | 297,903,485   | 10c | 291,189,007   |
|            | 11  | Investments—publicly traded securities .   |             |                      | 417,571,961   | 11  | 477,219,496   |
|            | 12  | Investments—other securities See Part IV, line   | 11 .        |                      | 1,270,206,164 | 12  | 1,231,280,158 |
|            | 13  | Investments—program-related See Part IV, line  | 11 .        | •                    | 109,459,412   | 13  | 115,562,218   |
|            | 14  | Intangible assets  |             |                      | 6,010,957     | 14  | 6,575,972     |
|            | 15  | Other assets See Part IV, line 11  |             |                      | 5,402,918     | 15  | 28,116,006    |
| <b>-</b> 1 |     |  |             |                      |               |     |               |

| -          | · · · · · · · · · · · · · · · · · · ·   |   |             |               | _           |               |  |
|------------|---|---|-------------|---------------|-------------|---------------|--|
| 10a        | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D | 10a   | 710,554,638 |               |             |               |  |
| b          | Less accumulated depreciation   | 10b   | 419,365,631 | 297,903,485   | <b>10</b> c | 291,189,007   |  |
| 11         | Investments—publicly traded securities .  |   |             | 417,571,961   | 11          | 477,219,496   |  |
| 12         | Investments—other securities See Part IV, line                                    | 11 .  |             | 1,270,206,164 | 12          | 1,231,280,158 |  |
| 13         | Investments—program-related See Part IV, line                                     | e 11 .  |             | 109,459,412   | 13          | 115,562,218   |  |
| L <b>4</b> | Intangible assets   |   | [           | 6,010,957     | 14          | 6,575,972     |  |
| L5         | Other assets See Part IV, line 11   |   |             | 5,402,918     | 15          | 28,116,006    |  |
| 6          | Total assets. Add lines 1 through 15 (must equ                                    | ıal lıne  | 34)         | 2,324,075,644 | 16          | 2,456,134,363 |  |
| .7         | Accounts payable and accrued expenses   |   |             | 227,029,054   | 17          | 267,118,034   |  |
| .8         | Grants payable  |   | 0           | 18            | 0           |               |  |
| L9         | Deferred revenue  |   |             | 24,199,707    | 19          | 14,787,043    |  |
| 0          | Tax-exempt bond liabilities   | Tax-exempt bond liabilities   |             |               |             |               |  |
| 21         | Escrow or custodial account liability Complete F                                  | scrow or custodial account liability Complete Part IV of Schedule D |             |               |             |               |  |
|            |   |   |             |               |             |               |  |

|            | 11 | Investments—publicly traded securities .   | 417,571,961   | 11 | 477,219,496   |
|------------|----|--|---------------|----|---------------|
|            | 12 | Investments—other securities See Part IV, line 11  | 1,270,206,164 | 12 | 1,231,280,158 |
|            | 13 | Investments—program-related See Part IV, line 11   | 109,459,412   | 13 | 115,562,218   |
|            | 14 | Intangible assets  | 6,010,957     | 14 | 6,575,972     |
|            | 15 | Other assets See Part IV, line 11  | 5,402,918     | 15 | 28,116,006    |
|            | 16 | Total assets.Add lines 1 through 15 (must equal line 34)   | 2,324,075,644 | 16 | 2,456,134,363 |
|            | 17 | Accounts payable and accrued expenses  | 227,029,054   | 17 | 267,118,034   |
|            | 18 | Grants payable   | 0             | 18 | 0             |
|            | 19 | Deferred revenue   | 24,199,707    | 19 | 14,787,043    |
|            | 20 | Tax-exempt bond liabilities  | 274,057,158   | 20 | 321,204,578   |
| ý          | 21 | Escrow or custodial account liability Complete Part IV of Schedule D   | 0             | 21 | 0             |
| iabilities | 22 | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified |               |    |               |
| iab        |    | persons Complete Part II of Schedule L   | 0             | 22 | 0             |
|            |    |  |               |    |               |

| - 1        |    | <b>3</b>   |               |    | · ·           |
|------------|----|--|---------------|----|---------------|
|            | 15 | Other assets See Part IV, line 11  | 5,402,918     | 15 | 28,116,006    |
|            | 16 | Total assets.Add lines 1 through 15 (must equal line 34)   | 2,324,075,644 | 16 | 2,456,134,363 |
|            | 17 | Accounts payable and accrued expenses  | 227,029,054   | 17 | 267,118,034   |
|            | 18 | Grants payable   | 0             | 18 | 0             |
|            | 19 | Deferred revenue   | 24,199,707    | 19 | 14,787,043    |
|            | 20 | Tax-exempt bond liabilities  | 274,057,158   | 20 | 321,204,578   |
| Š          | 21 | Escrow or custodial account liability Complete Part IV of Schedule D   | 0             | 21 | 0             |
| iabilities | 22 | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified                           |               |    |               |
| æ          |    | persons Complete Part II of Schedule L   | 0             | 22 | 0             |
|            | 23 | Secured mortgages and notes payable to unrelated third parties   | 8,724,485     | 23 | 4,570,143     |
|            | 24 | Unsecured notes and loans payable to unrelated third parties   | 1,495,200     | 24 | 1,495,200     |
|            | 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24) Complete Part X of Schedule D | 20,878,426    | 25 | 25,272,914    |

|            | 20 | lax-exempt bond Habilities  | 274,057,156 | 20 | 321,204,576 |
|------------|----|---|-------------|----|-------------|
| ý          | 21 | Escrow or custodial account liability Complete Part IV of Schedule D  | 0           | 21 | 0           |
| .iabilitie | 22 | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified                            |             |    |             |
| qe         |    | persons Complete Part II of Schedule L  | 0           | 22 | 0           |
|            | 23 | Secured mortgages and notes payable to unrelated third parties  | 8,724,485   | 23 | 4,570,143   |
|            | 24 | Unsecured notes and loans payable to unrelated third parties  | 1,495,200   | 24 | 1,495,200   |
|            | 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24)  Complete Part X of Schedule D | 20,878,426  | 25 | 25,272,914  |
|            | 26 | Total liabilities. Add lines 17 through 25  | 556,384,030 | 26 | 634,447,912 |
|            |    | Owner-institute that follow SEAS 117 (ASS OFS), shook have by   |             |    |             |

| lances | 27 | Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets                               | 1,071,221,124 | 27 | 1,109,694,29 |
|--------|----|---|---------------|----|--------------|
|        | 26 | Total liabilities. Add lines 17 through 25  | 556,384,030   | 26 | 634,447,912  |
|        | 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24)<br>Complete Part X of Schedule D | 20,878,426    | 25 | 25,272,914   |
|        | 24 | Unsecured notes and loans payable to unrelated third parties  | 1,495,200     | 24 | 1,495,200    |
| _      | 23 | Secured mortgages and notes payable to unrelated third parties  | 8,724,485     | 23 | 4,570,143    |

|          |    | Complete Part X of Schedule D   |               |    |               |
|----------|----|---|---------------|----|---------------|
|          | 26 | Total liabilities. Add lines 17 through 25  | 556,384,030   | 26 | 634,447,912   |
| Balances |    | Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34. |               |    |               |
| <u>ਕ</u> | 27 | Unrestricted net assets   | 1,071,221,124 | 27 | 1,109,694,295 |
| Ba       | 28 | Temporarily restricted net assets   | 290,200,506   | 28 | 297,155,240   |
| Þ        | 29 | Permanently restricted net assets   | 406,269,984   | 29 | 414,836,916   |
| Fund     |    | Organizations that do not follow SFAS 117 (ASC 958),  |               |    |               |
| <u></u>  |    | check here ▶ ☐ and complete lines 30 through 34.  |               |    |               |
|          | 30 | Capital stock or trust principal, or current funds  |               | 30 |               |
| sets     | 31 | Paid-in or capital surplus, or land, building or equipment fund   |               | 31 |               |
| As       | 32 | Retained earnings, endowment, accumulated income, or other funds  |               | 32 |               |
| Net      | 33 | Total net assets or fund balances   | 1,767,691,614 | 33 | 1,821,686,451 |
| Z        | 34 | Total liabilities and net assets/fund balances  | 2 324 075 644 | 34 | 2 456 134 363 |

34

2,324,075,644

2,456,134,363 Form **990** (2018)

Total liabilities and net assets/fund balances

3a

3b

Yes

Yes (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 39-0806261

Name: The Medical College of Wisconsin Inc

Form 990 (2018)

101111 330 (2010)

Form 990, Part III, Line 4a:

Education - Approximately 1,475 students are enrolled in degree-granting educational programs at MCW. This includes 980 medical students, 309 graduate students, 143 pharmacy students, and 45 Master of Science in Anesthesia students. MCW faculty supervise more than 700 physicians in residency training and 200 physicians in fellowship training through the Medical College of Wisconsin Affiliated Hospitals. Inc. (CONTINUED IN SCHEDULE 0)

#### Form 990, Part III, Line 4b:

(NIH) MCW ranks in the top third of U S medical schools in NIH research support (CONTINUED IN SCHEDULE O)

Research - MCW is a major national research center and the second largest research institution in Wisconsin. In fiscal year 2019, MCW invested \$285.5 million in research, teaching, training and related purposes which will lead to improved patient care and health outcomes. This total includes \$103.1 million from the National Institutes of Health

## Form 990, Part III, Line 4c:

physician practice includes doctors in every specialty and subspecialty of medicine (CONTINUED IN SCHEDULE 0)

care as the Medical College Physicians and pediatric patient care through Children's Specialty Group, a joint venture with Children's Hospital and Health System. The MCW

Patient Care - Approximately 1,625 MCW physicians and more than 900 nurse practitioners, physician assistants, and other health care practitioners provide adult patient

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

|   | 6   |                                   | <u> </u>              |     |              | uotee,                       |        | (14, 2/1000          | (14/ 2/1000          |  |  |
|---|---|-----------------------------------|-----------------------|-----|--------------|------------------------------|--------|----------------------|----------------------|--|--|
|   | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | 101 | key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |  |
| JOHN R RAYMOND SR MD<br>TRUSTEE/PRESIDENT AND CEO   | 40 0  | x                                 |                       | х   |              |                              |        | 1,623,057            | 0                    | 110,930                                      |  |
| JOSEPH E KERSCHNERMD TRUSTEE/PROVOST& EXEC VP, DEAN | 38 0  | x                                 |                       | x   |              |                              |        | 1,069,346            | 0                    | 157,940                                      |  |
| CORY L NETTLES TRUSTEE/CHAIRMAN                     | 1 0   | x                                 |                       | х   |              |                              |        | 0                    | 0                    | 0  |  |
| MARY ELLEN STANEK TRUSTEE/IMMEDIATE PAST CHAIR      | 1 0   | x                                 |                       | х   |              |                              |        | 0                    | 0                    | 0  |  |

Х

Χ

Х

0

0

0

10

0 0 10

0 0 10

0 0 10

0.0 10

0 0

...............

Х

Х

Х

Х

Х

Х

| TRUSTEE/CHAIRMAN             |
|------------------------------|
| MARY ELLEN STANEK            |
| TRUSTEE/IMMEDIATE PAST CHAIR |
| JAY B WILLIAMS               |

TRUSTEE/VICE CHAIRMAN

JACQUELINE HERD-BARBER

......

TRUSTEE/SECRETARY

TRUSTEE/TREASURER

ELIZABETH BRENNER

TRUSTEE AS OF 9/21/18

JOHN DONOFRIO

PHILIP B FLYNN

TRUSTEE

TRUSTEE

THOMAS L SPERO

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

|                               | 6,  |                                   |                       |         | ,            | ,                            |        | (11) 2/1000          | (14) 2/4000          |  |  |
|-------------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|--|
|                               | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |  |
| DAVID GAY<br>TRUSTEE          | 1 0   | ×                                 |                       |         |              |                              |        | 0                    | 0                    | 0  |  |
| LINDA G GORENS-LEVEY TRUSTEE  | 1 0   | х                                 |                       |         |              |                              |        | 0                    | 0                    | 0  |  |
| PAUL W GRIEPENTROG<br>TRUSTEE | 1 0   | Х                                 |                       |         |              |                              |        | 0                    | 0                    | 0  |  |
| JON D HAMMES                  | 1 0   | ×                                 |                       |         |              |                              |        | 0                    | 0                    | 0  |  |

0 0 10

0 0 40 0

> 0 0 10

0.0 10

0 0

......

......

Х

Х

Х

Х

Х

Х

742,017

0

0

44,819

| PAUL W GRIEPENTROG |     |
|--------------------|-----|
| TRUSTEE            | 0 0 |
| JON D HAMMES       | 1 0 |
| TRUSTEE            | 0 0 |
| PAUL E HANKWITZ MD | 1 0 |
| TRUSTEE            | 0.0 |

TED D KELLNER

DAVID LUBAR

...... TRUSTEE AS OF 9/21/18

VINCENT P MATHEWS MD

JUSTIN L MORTARA PHD

TRUSTEE

TRUSTEE

**TRUSTEE** 

TRUSTEE

CHRIS MISKEL

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

and Independent Contractors

TRUSTEE UNTIL 9/21/18

RAVINDRA P MISRA PHD

DEAN, GRADUATE SCHOOL

DEAN, PHARMACY SCHOOL

CHRISTOPHER P KOPS

JOHN T NEWSOME ESQ

CHERYL MAURANA PHD

GEORGE MACKINNON III PHD

......

EXEC VP-FINANCE & ADMIN, COO

SR VP-GENERAL COUNSEL/ASST SEC

SR VP-ACADEMIC PARTNERSHIPS

|                          | 1 6 1 1 1   | l                                 |                       |         |              |                              | ′ I    | (), (, ), (, ), (, ) | (1) 2/4000           |  |
|--------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|
|                          | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
| WAYNE C OLDENBURG        | 1 0   | ×                                 |                       |         |              |                              |        | 0                    | 0                    | 0  |
| TRUSTEE                  | 0 0   | l .                               |                       |         |              |                              |        | Ŭ                    | 3                    |  |
| JANIS M ORLOWSKI MD      | 1 0   | ×                                 |                       |         |              |                              |        | 0                    | 0                    | 0  |
| TRUSTEE                  | 0.0   |                                   |                       |         |              |                              |        | U                    | 0                    | 0  |
| R JAN PIROZZOLO-MELLOWES | 1 0   | ×                                 |                       |         |              |                              |        | 0                    | 0                    | 0  |
| TRUSTEE                  |   | l .                               |                       |         |              |                              |        | U                    | U                    | 0  |

| R JAN PIROZZOLO-MELLOWES |       | v |  |  | Δ. |  |
|--------------------------|-------|---|--|--|----|--|
| TRUSTEE                  | 0 0 ^ |   |  |  |    |  |
| KRISTINA ROPELLA PHD     | 1 0   | × |  |  | 0  |  |
| TRUSTEE                  | 0 0   | ^ |  |  |    |  |
| OWEN J SULLIVAN          | 1 0   |   |  |  |    |  |

0 0 40 0

0.0 40 0

0 0

......

| KRISTINA ROPELLA PHD | 1 0 | × |  |  | 0 | 0 |  |
|----------------------|-----|---|--|--|---|---|--|
| TRUSTEE              | 0 0 | ^ |  |  |   | • |  |
| OWEN J SULLIVAN      | 1 0 | · |  |  | 0 | 0 |  |
|                      |     |   |  |  |   |   |  |

| TRUSTEE              | 0 0 |   |  |  |   |   |  |
|----------------------|-----|---|--|--|---|---|--|
| KRISTINA ROPELLA PHD | 1 0 | × |  |  | 0 | 0 |  |
| TRUSTEE              | 0 0 | ^ |  |  |   | 0 |  |
| OWEN J SULLIVAN      | 1 0 |   |  |  |   | 0 |  |

| INOSILE              | 0 0 |   |  |  |   |   |   |
|----------------------|-----|---|--|--|---|---|---|
| KRISTINA ROPELLA PHD | 1 0 | v |  |  | 0 | 0 | 0 |
| TRUSTEE              | 0 0 | ^ |  |  |   | 0 |   |
| OWEN J SULLIVAN      | 1 0 | × |  |  | 0 | O | 0 |

Χ

Х

Χ

Χ

Χ

188,542

360,065

660,326

535,802

560,979

27,209

51,531

98,142

52,886

76,455

0

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer from the week (list from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

MARA LORD

DANIEL WICKEHAM

BARCLAY FERGUSON

CHIEF FINANCIAL OFFICER

VP-COMMUNICATIONS, INTERIM CDO

VP-CORP COMPLIANCE & RISK MGT

|  | any nours   | and                               | a dir                 | ecto    | or/tr        | ustee                        | )      | organization         | organizations        | from the                                     |
|--|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|
|  | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
| KURT L JANAVITZ<br>SR VP-HEALTHCARE PARTNERSHIPS | 40 0  |                                   |                       | x       |              |                              |        | 478,857              | 0                    | 75,928                                       |
| GREGORY M WESLEY                                 | 40 0  |                                   |                       | ×       |              |                              |        | 495,555              | 0                    | 54,551                                       |
| SR VP-STRATEGIC ALLIANCES                        |   |                                   |                       | l ^     |              |                              |        | 455,555              | 0                    | ] 54,551                                     |

| KURT L JANAVITZ                | 40 0 |  | , l       |        |  | 478,857 | 0 | 75,9 |
|--------------------------------|------|--|-----------|--------|--|---------|---|------|
| SR VP-HEALTHCARE PARTNERSHIPS  | 0.0  |  |           |        |  | 470,037 | 0 | 73,3 |
| GREGORY M WESLEY               | 40 0 |  | $\sqrt{}$ |        |  | 495,555 | 0 | 54,5 |
| SR VP-STRATEGIC ALLIANCES      | 0.0  |  | ^         |        |  | 493,333 | 0 | 54,5 |
| ALICE ARCHABAL                 | 40 0 |  | Ţ         |        |  | 442 221 | 0 | 00.3 |
| VP-DEVELOPMENT/CDO TO 11/16/18 | 0.0  |  | ^         |        |  | 443,331 |   | 90,3 |
|                                | 40.0 |  |           | $\neg$ |  |         |   |      |

|                                | 0 0  |  |   |  |         |   | i    |
|--------------------------------|------|--|---|--|---------|---|------|
| GREGORY M WESLEY               | 40 0 |  | х |  | 495,555 | 0 | 54,5 |
| SR VP-STRATEGIC ALLIANCES      | 0 0  |  |   |  | ·       |   | ·    |
| ALICE ARCHABAL                 | 40 0 |  | x |  | 443,331 | 0 | 90,3 |
| VP-DEVELOPMENT/CDO TO 11/16/18 | 0 0  |  |   |  | 113,331 | Ŭ |      |
| JEFFREY BORNEMANN              | 40 0 |  | х |  | 246,547 | 0 | 45,5 |
| VP-FACILITIES & OPERATIONS     | 0 0  |  |   |  | 240,547 | Ŭ | 15,5 |
| SHERRI DUCHARME-WHITE          | 40 0 |  | V |  | 405.360 |   |      |
| AND LID O FACILITY AFFAIRS     |      |  | X |  | 405,360 | 0 | 55,5 |

| ALICE ARCHABAL                 | 40 0 |   | ,  |  | 443,331 | 0 | 90,359 |
|--------------------------------|------|---|----|--|---------|---|--------|
| VP-DEVELOPMENT/CDO TO 11/16/18 | 0 0  | ^ |    |  | 443,331 | 0 | 90,539 |
| JEFFREY BORNEMANN              | 40 0 | × | T  |  | 246,547 | 0 | 45,595 |
| VP-FACILITIES & OPERATIONS     | 0 0  |   |    |  | 240,347 | 0 | 43,393 |
| SHERRI DUCHARME-WHITE          | 40 0 |   | Τ, |  | 405.360 | 0 | 55,521 |
| VP-HR & FACULTY AFFAIRS        | 0 0  |   | Ì  |  | 403,300 | 0 | 33,321 |
| DAVID HOTCHKISS                | 40 0 |   | Τ, |  | 371 861 | 0 | 53.899 |

|                              |      | 1 |  | ΧI  |  | - 1 | 246.547 | 0 | 45,595 |
|------------------------------|------|---|--|-----|--|-----|---------|---|--------|
| VP-FACILITIES & OPERATIONS   | 0 0  |   |  |     |  |     |         |   | ,      |
| SHERRI DUCHARME-WHITE        | 40 0 |   |  |     |  |     | 405.260 | 0 | EE E21 |
| VP-HR & FACULTY AFFAIRS      | 0 0  |   |  | `   |  |     | 405,360 | O | 55,521 |
| DAVID HOTCHKISS              | 40 0 |   |  |     |  |     |         |   |        |
| VP-INFORMATION SERVICES, CIO | 0 0  |   |  | ×   |  |     | 371,861 | 0 | 53,899 |
| KATHRYN KUHN                 | 40 0 |   |  |     |  | コ   |         |   |        |
| MATHEMATICAL INCOME.         |      |   |  | , I |  | - 1 | 206 602 | ۱ | 50.651 |

| DAVID HOTCHKISS               |      | l I., |  |         |   |        |
|-------------------------------|------|-------|--|---------|---|--------|
| VP-INFORMATION SERVICES, CIO  |      | *     |  | 371,861 | U | 53,899 |
| KATHRYN KUHN                  | 40 0 | l v   |  | 286.683 | 0 | 50.651 |
| VP-GOVT & COMMUNITY RELATIONS | 0.0  |       |  | 200,003 | 0 | 30,031 |
| MARA LORD                     | 40 0 |       |  |         |   |        |

Χ

Χ

0.0 40 0

0.0 40 0

0 0

......

268,672

294,131

454,440

51,337

50,678

52,206

0

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation

42,014

33,422

41,986

and Independent Contractors

......

PROF OF ORTHOPAEDIC SURGERY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

|   | any hours   | and                               | a dır                 | ecto    | r/tr         | ustee                        | )      | organization         | organizations        | from the                                     |
|---|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------|----------------------|--|
|   | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |
| C GREER JORDAN PHD CHIEF DIVERSITY OFFICER        | 40 0  |                                   |                       | x       |              |                              |        | 274,556              | 0                    | 51,678                                       |
| ROBERT LANE MD CHAIR, PROF DEPT OF PEDIATRICS     | 40 0  |                                   |                       |         | ×            |                              |        | 605,608              | 0                    | 52,601                                       |
| ROY L SILVERSTEIN MD CHAIR, PROF DEPT OF MEDICINE | 40 0  |                                   |                       |         | ×            |                              |        | 688,061              | 0                    | 43,137                                       |
| DOUGLAS B EVANS MD CHAIR, PROF DEPT OF SURGERY    | 40 0  |                                   |                       |         |              | х                            |        | 1,324,321            | 0                    | 42,015                                       |
| JOHNNY C HONG MD                                  | 40 0  |                                   |                       |         |              | х                            |        | 1,288,047            | 0                    | 52,801                                       |

0 0

3 0

CHIEF, PROF TRANSPLANT SURG VIKTOR HRASKA MD ............... 1,823,032 Χ 

39 0

CHIEF, PROF PED CARDIAC SURG

37 0 40 0

SHEKAR N KURPAD MD

...... 1,454,496 Х

...... 0 0

CHAIR, PROF DEPT OF NEUROSURG

1 0 J CHANNING TASSONEMD Х 1,299,202

| etil   | e GK/                  | APHIC prii                            | nt - DO NO1                      | PROCESS                                  | As Filed Data -  |                                       |                                     | DLN: 9  | 3493139001200                                   |
|--------|------------------------|---------------------------------------|----------------------------------|--|--|---------------------------------------|-------------------------------------|---|---|
|        | m 99                   | OULE A                                | Com                              |  | Charity Statu rganization is a sect 4947(a)(1) nonexe Attach to Form                             | ion 501(c)(3) empt charitable         | organization or<br>trust.           |   | 2018  |
| •      |                        | f the Treasury                        |                                  | ► Go to                                  | www.irs.gov/Form   | <u>990</u> for the late               | st information                      |   | Open to Public<br>Inspection                    |
| lam    | e of th                | <b>he organiza</b><br>College of Wisc |                                  |  |  |                                       |                                     | Employer identific                                      | ation number                                    |
| D-     |                        | P                                     | fa Dblia C                       | havita Ctat                              |  |                                       | La 16.a aa.d \ C                    | 39-0806261  |   |
|        | r <b>t I</b><br>rganız |                                       |                                  |  | <b>us</b> (All organization<br>e it is (For lines 1 thro   |                                       |                                     | see instructions.                                       |   |
| 1      |                        | A church, c                           | onvention of c                   | hurches, or as                           | ssociation of churches   | described in <b>sec</b>               | tion 170(b)(1)                      | (A)(i).   |   |
| 2      | <b>✓</b>               | A school de                           | scribed in <b>sec</b>            | tion 170(b)(                             | 1)(A)(ii). (Attach Sch   | nedule E (Form 9                      | 90 or 990-EZ) )                     |   |   |
| 3      |                        | A hospital o                          | or a cooperativ                  | e hospital ser                           | vice organization desc   | rıbed ın <b>section</b>               | 170(b)(1)(A)(                       | iii).   |   |
| 4      |                        | A medical r<br>name, city,            |                                  | iization operat                          | ed in conjunction with   | a hospital descri                     | bed in <b>section</b> :             | 170(b)(1)(A)(iii). E                                    | nter the hospital's                             |
| 5      |                        | (b)(1)(A)                             | (iv). (Complet                   | te Part II )                             | t of a college or unive  | ,                                     |                                     |   | bed in <b>section 170</b>                       |
| 6<br>- |                        | ,                                     |                                  |  | governmental unit de   |                                       |                                     |   |   |
| 7      |                        |                                       | ation that norr<br>'0(b)(1)(A)(  |  | a substantial part of it<br>Part II )  | s support from a                      | governmental u                      | nit or from the gener                                   | al public described in                          |
| 8      |                        | A communi                             | ty trust descri                  | bed ın <b>sectio</b> ı                   | n 170(b)(1)(A)(vi)   | (Complete Part I                      | I)                                  |   |   |
| 9      |                        |                                       |                                  |  | escribed in <b>170(b)(1)</b><br>ee instructions Enter  |                                       |                                     |   | lege or university or                           |
| D      |                        | from activit                          | cies related to<br>cincome and u | its exempt fur<br>inrelated busir        | (1) more than 331/39<br>actions—subject to cer<br>ness taxable income (le<br>complete Part III ) | taın exceptions,                      | and (2) no more                     | than 331/3% of its s                                    | upport from gross                               |
| 1      |                        |                                       |                                  |  | d exclusively to test fo   | r public safety S                     | ee section 509                      | (a)(4).   |   |
| 2      |                        | more public                           | ly supported                     | organizātions (                          | d exclusively for the be<br>described in <b>section 5</b><br>the type of supporting              | <b>09(a)(1)</b> or sec                | ction 509(a)(2                      | ). See section 509(a                                    |   |
| a      |                        | organizatio                           |                                  | r to regularly a                         | rated, supervised, or coappoint or elect a majo  |                                       |                                     |   |   |
| b      |                        | manageme                              |                                  | orting organiz                           | pervised or controlled in ation vested in the sar and C.   |                                       |                                     |   |   |
| С      |                        |                                       |                                  |  | supporting organizatio<br>ions) <b>You must com</b>  |                                       |                                     |   | ated with, its                                  |
| d      |                        | Type III n                            | on-functiona<br>integrated T     | a <b>lly integrate</b><br>he organizatio | d. A supporting organ<br>in generally must satis<br>rt IV, Sections A and                        | Ization operated<br>fy a distribution | ın connection wi<br>requirement and | th its supported orga                                   |   |
| е      |                        | Check this                            | box if the orga                  | nızatıon recei                           | ved a written determir<br>integrated supporting  | nation from the I                     |                                     | pe I, Type II, Type II                                  | I functionally                                  |
| f      | Enter                  |                                       | of supported                     |  | megrated supporting  | organization                          |                                     |   |   |
| g      | Provi                  | de the follow                         | ıng ınformatıc                   | n about the su                           | pported organization(  |                                       |                                     |   |   |
|        | (i) N                  | Name of supp<br>organization          |                                  | (ii) EIN                                 | (iii) Type of organization (described on lines 1- 10 above (see instructions))                   |                                       | anization listed<br>ing document?   | (v) Amount of<br>monetary support<br>(see instructions) | (vi) Amount of other support (see instructions) |
|        |                        |                                       |                                  |  |  | Yes                                   | No                                  |   |   |
|        |                        |                                       |                                  |  |  |                                       |                                     |   |   |
| ota    |                        |                                       |                                  |  |  |                                       |                                     |   |   |
|        |                        | work Reduc                            | tion Act Noti                    | ce, see the I                            | nstructions for  | Cat No 11285                          | F :                                 | Schedule A (Form 9                                      | 90 or 990-EZ) 2018                              |

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support

| section A. Public Support   |  |  |   |  |  |   |
|---|--|--|---|--|--|---|
| •   | (a) 2014   | <b>(b)</b> 2015  | (c) 2016  | <b>(d)</b> 2017  | (e) 2018   | (f) Total   |
| Gifts, grants, contributions, and<br>membership fees received (Do not<br>include any "unusual grant")   | 153,455,335  | 151,693,606  | 171,540,243   | 152,950,270  | 187,393,808  | 817,033,262   |
| Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |  |  |   |  |  | 0   |
| The value of services or facilities<br>furnished by a governmental unit to<br>the organization without charge   |  |  |   |  |  | 0   |
| Total. Add lines 1 through 3  | 153,455,335  | 151,693,606  | 171,540,243   | 152,950,270  | 187,393,808  | 817,033,262   |
| The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |  |  |   |  |  | 0   |
|   |  |  |   |  |  | 817,033,262   |
|   |  |  |   |  |  |   |
| Calendar year   | (a)2014  | <b>(b)</b> 2015  | (c)2016   | <b>(d)</b> 2017  | (e)2018  | (f)Total  |
|   | 153,455,335  | 151,693,606  | 171,540,243   | 152,950,270  | 187,393,808  | 817,033,262   |
| Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties<br>and income from similar sources   | 27,040,606   | 29,174,899   | 29,163,522  | 30,478,509   | 34,064,472   | 149,922,008   |
|   | Calendar year  (or fiscal year beginning in) ▶  Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")  Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to the organization without charge  Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  Public support. Subtract line 5 from line 4  Section B. Total Support  Calendar year  (or fiscal year beginning in) ▶  Amounts from line 4  Gross income from interest, dividends, payments received on securities loans, rents, royalties | Calendar year  (or fiscal year beginning in) ▶  Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")  Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to the organization without charge  Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  Public support. Subtract line 5 from line 4  Section B. Total Support  Calendar year (or fiscal year beginning in) ▶  Amounts from line 4  Gross income from interest, dividends, payments received on securities loans, rents, royalties  (a) 2014  153,455,335  (a) 2014 | Calendar year  (or fiscal year beginning in) ►  Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")  Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to the organization without charge  Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  Public support. Subtract line 5 from line 4  Section B. Total Support  Calendar year (or fiscal year beginning in) ►  Amounts from line 4  Gross income from interest, dividends, payments received on securities loans, rents, royalties  (a) 2014  (b) 2015  (b) 2015 | Calendar year (or fiscal year beginning in) ► Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to the organization without charge  Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  Public support. Subtract line 5 from line 4  Section B. Total Support  Calendar year (or fiscal year beginning in) ►  Amounts from line 4  Gross income from interest, dividends, payments received on securities loans, rents, royalties  (a) 2014 (b) 2015 (c) 2016  (7) 2016  (b) 2015 (c) 2016  (c) 2016  (c) 2016 | Calendar year (or fiscal year beginning in) ► Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to the organization without charge  Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  Public support. Subtract line 5 from line 4  Gestion B. Total Support  Calendar year (or fiscal year beginning in) ►  Amounts from line 4  Gross income from interest, dividends, payments received on securities loans, rents, royalities  (a) 2014  (b) 2015  (c) 2016  (d) 2017  (d) 2017  (d) 2017  (b) 2016  (c) 2016  (d) 2017  (d) 2017  (b) 2016  (d) 2017  (d) 2017  (d) 2017  (d) 2017  (e) 2016  (f) 2016  (f) 2016  (d) 2017  (d) 2017  (e) 2016  (f) 2016  (d) 2017  (d) 2017  (e) 2016  (f) 2016  (f) 2016  (g) 2016 | Calendar year (or fiscal year beginning in) ► (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018  Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")  Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  The value of services or facilities furnished by a governmental unit to the organization without charge  Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  Public support. Subtract line 5 from line 4  Section B. Total Support  Calendar year  (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018  (e) 2018  (f) 2017 (g) 2018  (g) 2018  (g) 2018  (g) 2019 (g) 2018  (g) 2019 (g) |

|    | amount shown on line 11, column (f)   |             |                 |             |                 |             |                  |
|----|---|-------------|-----------------|-------------|-----------------|-------------|------------------|
| 6  | <b>Public support.</b> Subtract line 5 from line 4  |             |                 |             |                 |             | 817,033,262      |
| _  | Section B. Total Support  |             |                 |             |                 |             |                  |
|    | Calendar year<br>(or fiscal year beginning in) ▶  | (a)2014     | <b>(b)</b> 2015 | (c)2016     | <b>(d)</b> 2017 | (e)2018     | <b>(f)</b> Total |
| 7  | Amounts from line 4   | 153,455,335 | 151,693,606     | 171,540,243 | 152,950,270     | 187,393,808 | 817,033,262      |
| 8  | Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties<br>and income from similar sources | 27,040,606  | 29,174,899      | 29,163,522  | 30,478,509      | 34,064,472  | 149,922,008      |
| 9  | Net income from unrelated business activities, whether or not the business is regularly carried on                                      |             |                 |             | 43,840          |             | 43,840           |
| 10 | Other income Do not include gain or loss from the sale of capital   | 293,595     | 264,888         | 284,718     | 275,000         | 261,010     | 1,379,211        |

assets (Explain in Part VI ) Total support. Add lines 7 968,378,321 through 10 12 4.483.058.167 check this box and stop here . . . . . . . . 14 84 371 % 15 84 253 % ▶Ⅵ and stop here. The organization qualifies as a publicly supported organization box and stop here. The organization qualifies as a publicly supported organization

11 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage 14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) 15 Public support percentage for 2017 Schedule A, Part II, line 14 16a 33 1/3% support test-2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 17a 10%-facts-and-circumstances test-2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

| Р        | Support Schedule for  |                    |                           |                       |                     |                   |                 |
|----------|---|--------------------|---------------------------|-----------------------|---------------------|-------------------|-----------------|
|          | (Complete only if you c   |                    |                           |                       |                     |                   | ler Part II. If |
| - C      | the organization fails to<br>ection A. Public Support                     | quality under t    | ne tests listed           | pelow, please co      | omplete Part II.    | )                 |                 |
| 30       | Calendar year   |                    | 43.554.5                  |                       | 413.004-            |                   | (0) =           |
|          | (or fiscal year beginning in) ▶   | (a) 2014           | <b>(b)</b> 2015           | (c) 2016              | (d) 2017            | (e) 2018          | (f) Total       |
| 1        | Gifts, grants, contributions, and   |                    |                           |                       |                     |                   |                 |
|          | membership fees received (Do not include any "unusual grants")            |                    |                           |                       |                     |                   |                 |
| 2        | Gross receipts from admissions,   |                    |                           |                       |                     |                   |                 |
| _        | merchandise sold or services  |                    |                           |                       |                     |                   |                 |
|          | performed, or facilities furnished in                                     |                    |                           |                       |                     |                   |                 |
|          | any activity that is related to the                                       |                    |                           |                       |                     |                   |                 |
| _        | organization's tax-exempt purpose Gross receipts from activities that are |                    |                           |                       |                     |                   |                 |
| 3        | not an unrelated trade or business  |                    |                           |                       |                     |                   |                 |
|          | under section 513   |                    |                           |                       |                     |                   |                 |
| 4        | Tax revenues levied for the   |                    |                           |                       |                     |                   |                 |
|          | organization's benefit and either paid                                    |                    |                           |                       |                     |                   |                 |
| _        | to or expended on its behalf The value of services or facilities          |                    |                           |                       |                     |                   |                 |
| 5        | furnished by a governmental unit to                                       |                    |                           |                       |                     |                   |                 |
|          | the organization without charge   |                    |                           |                       |                     |                   |                 |
| 6        | Total. Add lines 1 through 5  |                    |                           |                       |                     |                   |                 |
| 7a       | Amounts included on lines 1, 2, and                                       |                    |                           |                       |                     |                   |                 |
| _        | 3 received from disqualified persons                                      |                    |                           |                       |                     |                   |                 |
| b        | Amounts included on lines 2 and 3 received from other than disqualified   |                    |                           |                       |                     |                   |                 |
|          | persons that exceed the greater of  |                    |                           |                       |                     |                   |                 |
|          | \$5,000 or 1% of the amount on line                                       |                    |                           |                       |                     |                   |                 |
|          | 13 for the year   |                    |                           |                       |                     |                   |                 |
| C        | Add lines 7a and 7b   |                    |                           |                       |                     |                   |                 |
| 8        | Public support. (Subtract line 7c   |                    |                           |                       |                     |                   |                 |
|          | from line 6 )   |                    |                           |                       |                     |                   |                 |
| 36       | ection B. Total Support  Calendar year                                    |                    |                           | I                     | 1                   |                   | 1               |
|          | (or fiscal year beginning in) ▶   | (a) 2014           | <b>(b)</b> 2015           | (c) 2016              | (d) 2017            | (e) 2018          | (f) Total       |
| 9        | Amounts from line 6   |                    |                           |                       |                     |                   |                 |
| 10a      | Gross income from interest,   |                    |                           |                       |                     |                   |                 |
|          | dividends, payments received on   |                    |                           |                       |                     |                   |                 |
|          | securities loans, rents, royalties and                                    |                    |                           |                       |                     |                   |                 |
| b        | income from similar sources Unrelated business taxable income             |                    |                           |                       |                     |                   |                 |
| D        | (less section 511 taxes) from   |                    |                           |                       |                     |                   |                 |
|          | businesses acquired after June 30,  |                    |                           |                       |                     |                   |                 |
|          | 1975  |                    |                           |                       |                     |                   |                 |
| C        | Add lines 10a and 10b   |                    |                           |                       |                     |                   |                 |
| 11       | Net income from unrelated business  |                    |                           |                       |                     |                   |                 |
|          | activities not included in line 10b,<br>whether or not the business is    |                    |                           |                       |                     |                   |                 |
|          | regularly carried on  |                    |                           |                       |                     |                   |                 |
| 12       |   |                    |                           |                       |                     |                   |                 |
|          | loss from the sale of capital assets                                      |                    |                           |                       |                     |                   |                 |
|          | (Explain in Part VI )   |                    |                           |                       |                     |                   |                 |
| 13       | <b>Total support.</b> (Add lines 9, 10c, 11, and 12)                      |                    |                           |                       |                     |                   |                 |
| 14       | First five years. If the Form 990 is fo                                   | r the organization | ı<br>'s fırst, second, tl | nird, fourth, or fift | :h tax vear as a se | ction 501(c)(3) c | rganization.    |
|          | check this box and <b>stop here</b>                                       | ,                  | , ,                       | , ,                   | ,                   | ( ), ( )          | • □             |
| Se       | ection C. Computation of Public   | Support Perce      | ntage                     |                       |                     |                   | <u> </u>        |
| 15       | Public support percentage for 2018 (lin                                   |                    |                           | column (f))           |                     | 15                |                 |
| 16       | Public support percentage from 2017 S                                     |                    |                           |                       |                     | 16                |                 |
|          | ection D. Computation of Investi  |                    |                           |                       |                     | 1 1               |                 |
| <u> </u> | Investment income percentage for 201                                      |                    |                           | line 13, column (f    | ·))                 | 17                |                 |
| 18       | Investment income percentage from 2                                       | •                  |                           | ,                     | • •                 | 18                |                 |
|          | 331/3% support tests—2018. If the   |                    | ·                         | on line 14 and lin    | ne 15 is more than  |                   | ne 17 is not    |
|          |   |                    |                           |                       |                     |                   | _               |
|          | more than 33 1/3%, check this box and s                                   |                    |                           |                       |                     |                   |                 |
| b        | 33 1/3% support tests—2017. If the  | -                  |                           |                       | •                   |                   | _               |
|          | not more than 33 1/3%, check this box                                     | and stop here.     | The organization          | qualifies as a publ   | icly supported org  | anization         | ▶⊔_             |
| 20       | Private foundation. If the organization                                   | on did not check a | box on line 14, 1         | .9a, or 19b, check    | this box and see    | instructions      | ▶ □             |

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

| >cn | edule A (Form 990 or 990-E2) 2018  |             | F       | Page 5 |
|-----|--|-------------|---------|--------|
| Pa  | rt IV Supporting Organizations (continued)   |             |         |        |
|     |  |             | Yes     | No     |
| 11  | Has the organization accepted a gift or contribution from any of the following persons?  |             |         |        |
| а   | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the  |             |         |        |
|     | governing body of a supported organization?  | 11a         |         |        |
| b   | A family member of a person described in (a) above?  | 11b         |         |        |
| C   | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI   | <b>11</b> c |         |        |
| S   | ection B. Type I Supporting Organizations  |             |         |        |
|     |  |             | Yes     | No     |
| 1   | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1           |         |        |
| 2   | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting  | 2           |         |        |
|     | organization   | -           |         |        |
| S   | ection C. Type II Supporting Organizations   |             |         |        |
|     |  |             | Yes     | No     |
| 1   | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of  |             |         |        |
|     | each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)   | 1           |         |        |
|     |  |             |         |        |
|     | ection D. All Type III Supporting Organizations  |             | Yes     | No     |
| 1   | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?   |             | 103     |        |
|     |  | 1           |         |        |
| 2   | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)   |             |         |        |
|     |  | 2           |         |        |
| 3   | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard   | 3           |         |        |
| S   | ection E. Type III Functionally-Integrated Supporting Organizations  |             | l       |        |
| 1   | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct  | ions)       |         |        |
|     | The organization satisfied the Activities Test Complete line 2 below   | •           |         |        |
|     | b  |             |         |        |
|     |  |             |         |        |
|     | The organization supported a governmental entity Describe in Part VI how you supported a government entity (see  | mstru       | ctions) |        |
| 2   | Activities Test Answer (a) and (b) below.  |             | Yes     | No     |
|     | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities  | 2a          |         |        |
|     | <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement  |             |         |        |
| ,   |  | 2b          |         |        |
| 3   | Parent of Supported Organizations Answer (a) and (b) below.  | 2~          |         |        |
|     | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .   | 3a          |         |        |
|     | <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard   | 36          |         |        |

| Sched | ule A (Form 990 or 990-EZ) 2018  |                |                                | Page <b>6</b>                  |  |  |
|-------|--|----------------|--------------------------------|--------------------------------|--|--|
| Par   | t V Type III Non-Functionally Integrated 509(a)(3) Supporting O  | rgani          | izations                       |                                |  |  |
| 1     | Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) <b>See</b> instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E |                |                                |                                |  |  |
|       | Section A - Adjusted Net Income  | (A) Prior Year | (B) Current Year<br>(optional) |                                |  |  |
| 1     | Net short-term capital gain  | 1              |                                |                                |  |  |
| 2     | Recoveries of prior-year distributions   | 2              |                                |                                |  |  |
| 3     | Other gross income (see instructions)  | 3              |                                |                                |  |  |
| 4     | Add lines 1 through 3  | 4              |                                |                                |  |  |
| 5     | Depreciation and depletion   | 5              |                                |                                |  |  |
| 6     | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)   | 6              |                                |                                |  |  |
| 7     | Other expenses (see instructions)  | 7              |                                |                                |  |  |
| 8     | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)  | 8              |                                |                                |  |  |
|       | Section B - Minimum Asset Amount   |                | (A) Prior Year                 | (B) Current Year<br>(optional) |  |  |
| 1     | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)   | 1              |                                |                                |  |  |
| a     | Average monthly value of securities  | 1a             |                                |                                |  |  |
| b     | Average monthly cash balances  | <b>1</b> b     |                                |                                |  |  |
| С     | Fair market value of other non-exempt-use assets   | 1c             |                                |                                |  |  |
| d     | Total (add lines 1a, 1b, and 1c)   | 1d             |                                |                                |  |  |
| е     | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)   |                |                                |                                |  |  |
| 2     | Acquisition indebtedness applicable to non-exempt use assets   | 2              |                                |                                |  |  |
| 3     | Subtract line 2 from line 1d   | 3              |                                |                                |  |  |
| 4     | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)  | 4              |                                |                                |  |  |
| 5     | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5              |                                |                                |  |  |
| 6     | Multiply line 5 by 035   | 6              |                                |                                |  |  |
| 7     | Recoveries of prior-year distributions   | 7              |                                |                                |  |  |
| 8     | Minimum Asset Amount (add line 7 to line 6)  | 8              |                                |                                |  |  |
|       | Section C - Distributable Amount   |                |                                | Current Year                   |  |  |
| 1     | Adjusted net income for prior year (from Section A, line 8, Column A)  | 1              |                                |                                |  |  |
| 2     | Enter 85% of line 1  | 2              |                                |                                |  |  |
| 3     | Minimum asset amount for prior year (from Section B, line 8, Column A)   | 3              |                                |                                |  |  |
| 4     | Enter greater of line 2 or line 3  | 4              |                                |                                |  |  |
| 5     | Income tax imposed in prior year   | 5              |                                |                                |  |  |
| 6     | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)   | 6              |                                |                                |  |  |
| 7     | Check here if the current year is the organization's first as a non-functionally-instructions)   | ntegrat        | ed Type III supporting or      | ganızatıon (see                |  |  |

Schedule A (Form 990 or 990-EZ) (2018)

c Remainder Subtract lines 4a and 4b from 4

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2
If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

**a** Excess from 2014. . . . . **b** Excess from 2015. . . . . **c** Excess from 2016. . . . .

See instructions

d Excess from 2017.e Excess from 2018.

3<sub>j</sub> and 4c

8 Breakdown of line 7

| Schedule A (   | chedule A (Form 990 or 990-EZ) 2018 Page <b>8</b> |   |  |  |  |  |
|--|---|---|--|--|--|--|
| Part VI  | Section A, lines 1, 2,<br>Part IV, Section D, lin | rmation. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, nes 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See |  |  |  |  |
|  |   | Facts And Circumstances Test  |  |  |  |  |
| 990 Sched  | lule A, Supplemer                                 | ntal Information  |  |  |  |  |
| Ret  | Return Reference Explanation                      |   |  |  |  |  |
| Schedule A, Part II, Section B, Line 10  Other Income includes gross income from fundraising events, gross income from gaming activ ities, and gross sales of inventory, less returns and allowances |   |   |  |  |  |  |

## Political Campaign and Lobbying Activities

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493139001200

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

2

5

SCHEDULE C (Form 990 or 990-

▶Go to www.irs.gov/Form990 for instructions and the latest information. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** The Medical College of Wisconsin Inc 39-0806261 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-

Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) Lobbying nontaxable amount

Lobbying ceiling amount (150% of line 2a, column(e))

2a Total lobbying expenditures Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

|                                | dule C (Form 990                    |                                |   |   |  |  | Pa  | age 3             |
|--------------------------------|-------------------------------------|--------------------------------|---|---|--|--|---|-------------------|
| Pa                             |                                     |                                | ganization is exempt under section 501(c)(3) and has NOT fion under section 501(h)).  |   |  |  |   |                   |
|                                |                                     | se on lines 1a thro            | ough 1: below, provide in Part IV a detailed description of the lobbying  | (a  | )  |  | (b)   |                   |
| activ                          | ty                                  |                                |   | Yes   | No   |  | Amou  | ınt               |
| 1                              |                                     |                                | anization attempt to influence foreign, national, state or local legislation, epublic opinion on a legislative matter or referendum, through the use of   |   |  |  |   |                   |
| а                              | Volunteers?                         |                                |   | Yes   |  |  |   |                   |
| b                              |                                     | nagement (include              | e compensation in expenses reported on lines 1c through 1i)?  | Yes   |  |  |   |                   |
| С                              | Media advertise                     |                                |   |   | No   |  |   |                   |
| d                              |                                     | nbers, legislators,            | or the public?  | Yes   |  |  |   |                   |
| е                              | -                                   |                                | dcast statements?   | Yes   |  |  |   |                   |
| f                              | •                                   | •                              | lobbying purposes?  | -   | No   |  |   |                   |
| q                              |                                     | -                              | er staffs, government officials, or a legislative body?   | Yes   |  |  |   | 396,358           |
| h                              |                                     | -                              | , conventions, speeches, lectures, or any similar means?  | Yes   |  |  |   | ,                 |
| i                              | Other activities                    | 7                              |   | Yes   |  |  |   |                   |
| j                              | Total Add lines                     | 1c through 1ı                  |   |   |  |  | 3   | 396,358           |
| 2a                             | Did the activitie                   | s in line 1 cause tl           | he organization to be not described in section 501(c)(3)?   |   | No   |  |   | · ·               |
| b                              | If "Yes," enter t                   | he amount of any               | tax incurred under section 4912   |   |  |  |   |                   |
| С                              | If "Yes," enter t                   | he amount of any               | tax incurred by organization managers under section 4912  |   |  |  |   |                   |
| d                              |                                     |                                | a section 4912 tax, did it file Form 4720 for this year?  |   |  |  |   |                   |
| Par                            | t III-A Com                         | plete if the or                | ganization is exempt under section 501(c)(4), section 501(c   | (5), 0  | r sect   | ion  |   |                   |
|                                |                                     | (c)(6).                        |   |   |  |  |   |                   |
|                                |                                     |                                |   |   |  |  | Yes   | No                |
| 1                              |                                     | •                              | ore) dues received nondeductible by members?  |   | ļ  | 1  |   |                   |
| 2                              | _                                   | •                              | -house lobbying expenditures of \$2,000 or less?  |   | ļ  | 2  |   |                   |
| 3                              |                                     |                                | y over lobbying and political expenditures from the prior year?   |   |  | 3  |   |                   |
| Par                            |                                     |                                | ganization is exempt under section 501(c)(4), section 501(c)  |   |  |  | 501(c   | )(6)              |
|                                |                                     | ਜ either (a) ਲ<br>wered "Yes." | OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part  | 111-A,  | line .   | 3, IS  |   |                   |
| 1                              |                                     |                                | nounts from members   | 1   |  |  |   |                   |
| 2                              | Section 162(e)                      | nondeductible lobb             | oying and political expenditures (do not include amounts of political n 527(f) tax was paid).   |   |  |  |   |                   |
| а                              | Current year                        |                                | , ,   | 2a  |  |  |   |                   |
| b                              | Carryover from                      | last year                      |   | 2b  |  |  |   |                   |
| С                              | Total                               |                                |   | 2c  |  |  |   |                   |
| 3                              | Aggregate amo                       | unt reported in sec            | tion 6033(e)(1)(A) notices of nondeductible section 162(e) dues   | 3   |  |  |   |                   |
| 4                              |                                     |                                | unt on line 2c exceeds the amount on line 3, what portion of the excess does  |   |  |  |   |                   |
|                                | the organization<br>expenditure nex |                                | er to the reasonable estimate of nondeductible lobbying and political   | 1 . 1   |  |  |   |                   |
| _                              |                                     | •                              | solution overanditures (see instructions)   | 5   |  |  |   |                   |
| 5                              |                                     | plemental Info                 | political expenditures (see instructions)   |   |  |  |   |                   |
|                                |                                     |                                |   |   |  |  |   |                   |
|                                |                                     |                                | art l-A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated group list),<br>, complete this part for any additional information  | Part II   | A, lines   | 1 an   | d 2 (se   | e                 |
|                                | Return Ref                          |                                | Explanation   |   |  |  |   |                   |
| C-b-                           |                                     |                                |   | N OF B  |  | IF CT  |   |                   |
|                                | dule C, Part II-B,                  |                                | MCW ATTEMPTED TO INFLUENCE LEGISLATIVE AND ADMINISTRATIVE ACTIC WISCONSIN AND FEDERAL GOVERNMENTS IN AREAS THAT RELATE TO MCW LEGISLATIVE ACTION WERE EDUCATION, RESEARCH, HEALTH AND PATIEN' AND TAX RELATED ISSUES IN THE AREAS OF ADMINISTRATIVE ACTION, THE WERE THE WISCONSIN LEGISLATURE AND THE WISCONSIN AND FEDERAL INCLUDING THE STATE'S DEPARTMENT OF ADMINISTRATION, DEPARTMENT EDUCATIONAL AIDS BOARD, OFFICE OF COMMISSIONER OF INSURANCE, AN COMMERCE, AND ON THE FEDERAL SIDE THE DEPARTMENT OF HEALTH AND DEPARTMENT OF DEFENSE In addition, representatives from MCW attended where a portion of the activity involved encouraging Wisconsin legislators to initiatives LOBBYING EXPENDITURES FOR IN-HOUSE LOBBYIST'S COMPENS, AND EXTERNAL LOBBYIST'S CONTRACT FEES AND EXPENSES TOTALED \$396 | 'S MISS: T CARE, E AGENT EXECUT: OF HEAI ND DEPA HUMAN two consupport ATION A | IONS INSUR CIES C IVE BR LTH SE RTMEN SERVI ference health | THE A ANCE ONTA ANCH RVICI IT OF CES A es/me and r | REAS (<br>, BUDG<br>CTED<br>ES<br>ES, HIG<br>AND<br>etings<br>esearch | OF<br>GET<br>GHER |
| Schedule C, Part II-B, Line 1I |                                     |                                | MCW pays membership dues to member organizations which may engage in<br>an insubstantial portion of the dues may be attributable to lobbying activities   |   | activit  | ies T  | herefor   | re,               |

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

# Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

2018

DLN: 93493139001200 OMB No 1545-0047

> Open to Public Inspection

**Employer identification number** 

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

The Medical College of Wisconsin Inc 39-0806261 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the

provide, in Part XIII, the text of the footnote to its financial statements that describes these items

Assets included in Form 990, Part X

following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

b Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D Schedule D (Form 990) 2018

| Par        | t III        | Organizations Mai   | intaining Coll                  | ections of Ar          | t, Histori         | cal Tı   | reasu   | res, or        | Other      | Similar As    | sets (conti    | nued)     |          |
|------------|--------------|---|---------------------------------|------------------------|--------------------|----------|---------|----------------|------------|---------------|----------------|-----------|----------|
| 3          |              | g the organization's acqui<br>s (check all that apply)    | isition, accession              | , and other reco       | rds, check         | any of   | the fol | lowing tl      | hat are a  | sıgnıfıcant u | se of its coll | ection    |          |
| а          |              | Public exhibition   |                                 |                        | d                  |          | Loan    | or excha       | inge prog  | rams          |                |           |          |
| b          |              | Scholarly research  |                                 |                        | e                  |          | Other   | •              |            |               |                |           |          |
| c          |              | Preservation for future                                   | generations                     |                        |                    |          |         |                |            |               |                |           |          |
| 4          | Prov<br>Part | ide a description of the or<br>XIII                       | rganızatıon's coll              | ections and expl       | ain how the        | ey furth | ner the | organiz        | atıon's ex | empt purpos   | se in          |           |          |
| 5          |              | ng the year, did the orgar<br>ts to be sold to raise fund |                                 |                        |                    |          |         |                |            | ılar          | ☐ Yes          | □ N-      | 0        |
| Pa         | rt IV        | Escrow and Custo<br>Complete if the orga<br>X, line 21.   |                                 |                        | Form 990           | , Part   | IV, lır | ne 9, or       | reporte    | d an amou     | nt on Form     | າ 990,    | Part     |
| 1a         |              | e organization an agent,<br>ided on Form 990, Part X      |                                 | ın or other ınterr     | nediary for        | contril  | butions | s or othe      | r assets I | not           | ☐ Yes          | □ N       | o        |
| Ь          | If "Y        | es," explain the arrangen                                 | nent ın Part XIII               | and complete th        | e following        | table    |         | Γ              |            | Ar            | nount          |           | _        |
| С          | Begii        | nning balance   |                                 |                        |                    |          |         | Ī              | 1c         |               |                |           | _        |
| d          | Addı         | tions during the year                                     |                                 |                        |                    |          |         | Ī              | 1d         |               |                |           | _        |
| е          | Dıstr        | ributions during the year                                 |                                 |                        |                    |          |         | Ī              | 1e         |               |                |           | _        |
| f          | Endı         | ng balance  |                                 |                        |                    |          |         |                | 1f         |               |                |           | _        |
| 2a         | Did t        | the organization include a                                | an amount on For                | m 990, Part X, I       | ine 21, for        | escrow   | or cus  | ۔<br>stodial a | ccount lia | ıbılıty?      | Yes            | □ N       | –<br>o   |
| ь          |              | es," explain the arrangem                                 |                                 |                        |                    |          |         |                |            |               | _              |           |          |
|            | rt V         | Endowment Funds   |                                 |                        |                    |          |         |                |            |               |                |           |          |
|            |              |   |                                 | (a)Current year        |                    | rior yea |         | (c)Two ye      |            | (d)Three yea  |                | our year  | s back   |
| <b>1</b> a | Begini       | ning of year balance .                                    | [                               | 930,598,4              | 74                 | 875,162  | ,690    | 75             | 0,699,730  | 777,8         | 376,016        | 748,2     | 266,595  |
| b          | Contri       | butions   |                                 | 19,622,0               | 50                 | 20,022   | ,269    | 2              | 9,552,286  | 23,5          | 63,395         | 32,6      | 563,941  |
| c          | Net in       | vestment earnings, gains                                  | s, and losses                   | 26,302,9               | 48                 | 67,684   | ,013    | 12             | 4,822,969  | -22,6         | 96,974         | 23,4      | 480,814  |
| d          | Grants       | s or scholarships   |                                 | 1,743,9                | 15                 | 1,700    | ,389    |                | 1,355,343  | 1,2           | 276,426        |           | 943,058  |
| е          |              | expenditures for facilities rograms                       | 5                               | 32,869,8               | 73                 | 26,937   | 7,799   | 2              | 5,051,659  | 23,2          | 292,487        | 22,3      | 355,803  |
| f          | Admır        | nistrative expenses                                       | [                               | 3,739,2                | :07                | 3,632    | 2,310   |                | 3,505,293  | 3,4           | 173,794        | 3,7       | 236,473  |
| g          | End of       | f year balance  | [                               | 938,170,4              | 77                 | 930,598  | 3,474   | 87             | 5,162,690  | 750,6         | 599,730        | 777,8     | 376,016  |
| 2          | Prov         | ide the estimated percent                                 | tage of the curre               | nt year end bala       | nce (line 1        | g, colui | mn (a)  | ) held as      | s          |               |                |           |          |
| а          | Boar         | d designated or quasi-end                                 | dowment 🕨 🕠                     | 41 000 %               |                    |          |         |                |            |               |                |           |          |
| b          | Perm         | nanent endowment 🟲  | 42 000 %                        |                        |                    |          |         |                |            |               |                |           |          |
| c          | Tem          | porarily restricted endowi                                | ment ▶ 17 0                     | 00 %                   |                    |          |         |                |            |               |                |           |          |
| 3a         | Are t        | percentages on lines 2a, i<br>there endowment funds n     |                                 | •                      | ızatıon tha        | t are h  | eld and | d adminis      | stered fo  | r the         |                |           |          |
|            | _            | nızatıon by<br>ınrelated organızatıons     .              |                                 |                        |                    |          |         |                |            |               | 3a(i)          | Yes       | No<br>No |
|            | • • •        | -   |                                 |                        |                    | •        |         |                |            |               | 3a(ii)         | $\vdash$  | No       |
| Ь          |              | related organizations   .<br>es" on 3a(ii), are the rela  |                                 | <br>s listed as requir | · · · · ed on Sche | dule R   | · .     |                |            |               | 3b             | $\vdash$  |          |
| 4          |              | cribe in Part XIII the inten                              | -                               | •                      |                    |          |         |                |            |               |                |           |          |
| Pa         | rt VI        | Land, Buildings, a<br>Complete if the orga                |                                 |                        | Form 990           | . Part   | IV. lır | ne 11a         | See For    | m 990. Par    | t X. line 1    | <br>0.    |          |
|            | Descr        | ription of property                                       | (a) Cost or othe<br>(investment | er basis (b)           | Cost or other      |          |         |                |            | epreciation   |                | ook value | e        |
| <b>1</b> a | Land         |   |                                 |                        |                    |          |         |                |            |               |                |           |          |
| b          | Buildir      | ngs   |                                 |                        |                    | 406,84   | 19,397  |                | :          | 205,174,604   |                | 201       | ,674,793 |
| С          | Lease        | hold improvements   |                                 |                        |                    | 20,18    | 37,834  |                |            | 15,735,990    |                | 4         | ,451,844 |
| d          | Equipi       | ment  |                                 |                        |                    | 264,18   | 34,619  |                |            | 197,504,418   |                | 66        | ,680,201 |

19,332,788

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

18,382,169

291,189,007

950,619

| Part VII Investments—Other Securities. Complete if See Form 990, Part X, line 12.  | the organization answ    | vered "Yes" on Form 990, Part IV, line 11b.                 |
|--|--------------------------|---|
| (a) Description of security or category (including name of security)   | (b) Book value           | (c) Method of valuation<br>Cost or end-of-year market value |
| (1) Financial derivatives  |                          | ,   |
| (2) Closely-held equity interests  |                          |   |
| (A) CLOSELY-HELD EQUITY SECURITIES   | 333,518,317              | F   |
| (B) COMMINGLED EQUITY FUNDS  | 702,285,799              | F   |
| (C) COMMINGLED BOND FUNDS  | 177,141,869              | F   |
| (D) EQUITY MUTUAL FUNDS  | 15,958,127               | F   |
| (E) GUARANTEED INVSTMENT CONTRACTS<br>(F)  | 2,376,046                | F   |
| (G)  |                          |   |
| (H)  |                          |   |
|  | 1,231,280,158            |   |
| Part VIII Investments—Program Related.  Complete if the organization answered 'Yes' on                                       | n Form 990, Part IV, lii | ne 11c. See Form 990, Part X, line 13.                      |
| (a) Description of investment  | (b) Book value           | (c) Method of valuation<br>Cost or end-of-year market value |
| (1)  |                          | Cost of end-of-year market value                            |
| (2)  |                          |   |
| (3)  |                          |   |
| (4)  |                          |   |
| (5)  |                          |   |
|  |                          |   |
| (6)  |                          |   |
| (7)  |                          |   |
| (8)  |                          |   |
| (9)  |                          |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. Complete if the organization answer | ed West on Form 000. Ba  | at TV line 11d Coe Forms 200 Post V line 15                 |
| (a) Description  |                          | (b) Book value  |
| (1)  |                          |   |
| (2)  |                          |   |
| (3)  |                          |   |
| (4)  |                          |   |
| (5)  |                          |   |
| (6)  |                          |   |
| (7)  |                          |   |
| (8)  |                          |   |
| (9)  |                          |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 15 )  |                          |   |
| <b>Part X Other Liabilities.</b> Complete if the organization See Form 990, Part X, line 25.                                 | answered 'Yes' on Fo     | rm 990, Part IV, line 11e or 11f.                           |
| 1. (a) Description of liability  | (b) B                    | ook value   |
| (1) Federal income taxes   |                          | 0   |
| US GOVT SPONSORED LOAN FUND  INTEREST RATE SWAP AGREEMENT  |                          | 10,295,118<br>14,977,796                                    |
| (3)  |                          |   |
| (4)  |                          |   |
| (5)  |                          |   |
| (6)  |                          |   |
| (7)  |                          |   |
| (8)  |                          |   |
| (9)  |                          |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )  | . 1                      | 3E 372 014  |
| 2. Liability for uncertain tax positions. In Part XIII, provide the text   | <u> </u>                 | 25,272,914  |

Schedule D (Form 990) 2018

| Pa                  |  | venue per Audited Financial Statements With Reve<br>zation answered 'Yes' on Form 990, Part IV, line 12a.                                  | nue per Return   |                         |
|---------------------|--|--|------------------|-------------------------|
| 1                   |  | upport per audited financial statements  | . 1              |                         |
| 2                   |  | ot on Form 990, Part VIII, line 12   |                  |                         |
| а                   | Net unrealized gains (losses) on i           | nvestments   2a  |                  |                         |
| b                   | Donated services and use of facil            | ties   |                  |                         |
| С                   | Recoveries of prior year grants              |  |                  |                         |
| d                   |  |  |                  |                         |
| е                   | Add lines 2a through 2d                      |  | 2e               |                         |
| 3                   | Subtract line <b>2e</b> from line <b>1</b> . |  | 3                |                         |
| 4                   | Amounts included on Form 990, I              | Part VIII, line 12, but not on line <b>1</b>   |                  |                         |
| а                   | Investment expenses not include              | d on Form 990, Part VIII, line 7b . 4a   |                  |                         |
| b                   | Other (Describe in Part XIII ) .             | 4b   |                  |                         |
| c                   | Add lines 4a and 4b                          | <del></del>  | 4c               |                         |
| 5                   | Total revenue Add lines 3 and 4              | c. (This must equal Form 990, Part I, line 12 )  | . 5              |                         |
| Par                 |  | penses per Audited Financial Statements With Expe<br>zation answered 'Yes' on Form 990, Part IV, line 12a.                                 | enses per Return |                         |
| 1                   | Total expenses and losses per au             | dited financial statements   | . 1              |                         |
| 2                   | Amounts included on line 1 but n             |  | _                |                         |
| а                   | Donated services and use of facil            | ties   |                  |                         |
| b                   | Prior year adjustments                       |  |                  |                         |
| С                   | Other losses                                 | 2c   |                  |                         |
| d                   | Other (Describe in Part XIII ) $\ \ .$       | 2d   |                  |                         |
| е                   | Add lines 2a through 2d                      | <del></del>  | . 2e             |                         |
| 3                   | Subtract line ${f 2e}$ from line ${f 1}$ .   |  | . 3              |                         |
| 4                   | Amounts included on Form 990, I              | Part IX, line 25, but not on line 1:   |                  | _                       |
| а                   | Investment expenses not include              | d on Form 990, Part VIII, line 7b 4a   |                  |                         |
| b                   | Other (Describe in Part XIII ) $\ .$         | 4b   |                  |                         |
| С                   | Add lines 4a and 4b                          | <del></del>  | . 4с             |                         |
| 5                   | Total expenses Add lines 3 and 4             | lc. (This must equal Form 990, Part I, line 18)  | 5                |                         |
| Pai                 | t XIII Supplemental Info                     | ormation   |                  |                         |
|                     |  | art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b<br>2d and 4b Also complete this part to provide any additional info |                  | 4, Part X, line 2, Part |
| Return Reference Ex |  |  |                  |                         |
| See /               | Addıtıonal Data Table                        |  |                  |                         |
|                     |  |  |                  |                         |
|                     |  |  |                  |                         |
|                     |  |  |                  |                         |
|                     |  |  |                  |                         |
|                     |  |  |                  |                         |

Page **4** 

| Schedule D (Form 990) 2018  | Page <b>5</b>      |
|-----------------------------|--------------------|
| Part XIII Supplemental Info | mation (continued) |
| Return Reference            | Explanation        |
|                             |                    |
|                             |                    |
|                             |                    |
|                             |                    |
|                             |                    |
|                             |                    |
|                             |                    |
|                             |                    |

Schedule D (Form 990) 2018

### Additional Data

### Software ID: Software Version:

**EIN:** 39-0806261

Name: The Medical College of Wisconsin Inc

MCW's ENDOWMENT FUNDS HAVE BEEN ESTABLISHED FOR THE FOLLOWING PURPOSES 1) PROVIDE

Supplemental Information

Return Reference

Schedule D. Part V. Line 4

| Explanation |
|-------------|
|             |

FUNDING

TIREMENT PLAN

FOR ACTIVITIES THAT SUPPORT THE MISSIONS OF INSTRUCTION, RESEARCH, PATIENT CARE AND COMMUNITY ENGAGEMENT 2) PROVIDE A REVENUE SOURCE FOR ENDOWED PURPOSES SUCH AS SCHOLARSHIPS, STUDENT LOANS, PROFESSORSHIPS, AND PROGRAM ENHANCEMENTS 3) PROVIDE A REVENUE SOURCE FOR CAPIT AL REQUIREMENTS 4) PROVIDE A REVENUE SOURCE FOR INITIATIVES OF THE ADVANCING A HEALTHIER WISCONSIN PROGRAM 5) PROVIDE A REVENUE SOURCE FOR PROGRAMS, ACTIVITIES, CONTINGENCIES AND OTHER PURPOSES AS THE BOARD OF TRUSTEES MAY CONSIDER APPROPRIATE SCHEDULE D, PART VII THE GUARANTEED INVESTMENT CONTRACTS ARE ASSETS OF A PROZEN SECTION 457 DEFINED CONTRIBUTION RE

| Supplemental Information   |  |  |  |  |  |  |
|----------------------------|--|--|--|--|--|--|
| Return Reference           | Explanation  |  |  |  |  |  |
| Schedule D, Part X, Line 2 | FIN 48 FOOTNOTE MCW applies the standards for accounting for uncertainty in income taxes contained in FASB ASC Topic 740, Income Taxes (ASC Topic 740) ASC Topic 740 addresses the determination of how tax benefits resulting from tax positions taken or expected to be taken on a tax return should be recorded in the financial statements. Under ASC Topic 740, the tax benefit from an uncertain tax position is recognized if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the consolidated fin ancial statements from such a position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. MCW does not have a liability for unrecognized tax benefits as of June 30, 2019 |  |  |  |  |  |

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493139001200 OMB No 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, EZ) Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ▶ Go to www.irs.gov/Form990EZ for the latest instructions. Inspection Department of the Treasury Namel & the organization **Employer identification number** The Medical College of Wisconsin Inc 39-0806261 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Nο b Admissions policies? 5b Nο 5c c Employment of faculty or administrative staff? Nο d Scholarships or other financial assistance? 5d Nο e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Nο h Other extracurricular activities? 5h Nο If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes b Has the organization's right to such aid ever been revoked or suspended? 6b No If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Schedule E (Form 990 or 990-EZ) (2018) from within Wisconsin are not local. Therefore, MCW's commitment to recruitment and training of a multicultural student body along with its non-discrimination policy is publicized on MCW's website and in its brochures and publications.

MCW receives research grants and contracts from several governmental agencies, including but not limited to, the Department of Health and Human Services, the Department of Defense, the Department of Transportation, the Department of Veterans' Affairs, the National Science Foundation and the State of Wisconsin Many MCW students are eligible to receive federal student financial aid, including but not limited to, the Federal Primary Care Loan Program. In addition, federally guaranteed loans are issued to students of MCW through the Department of Education's Direct Loan Program. The State of Wisconsin provides tuition.

Education's Direct Loan Program The State of Wisconsin provides tuition assistance to medical students who are Wisconsin residents

Schedule F (Form 990 or 990-FZ) (2018)

| efile GRAPHIC print - DO NOT PROCESS                 |                                      |   |  |  | DLN:           | 9349313900120   |  |
|--|--------------------------------------|---|--|--|----------------|---|--|
| SCHEDULE F<br>(Form 990)                             | State                                | ement of                                  | Activities (   | Outside the Un   | ited S         | tates   | OMB No 1545-0047   |
| (1 01111 330)  | ► Comp                               | lete if the organ                         |  | 'es" to Form 990, Part IV, I<br>o Form 990.  | ine 14b, 1     | .5, or 16.  | 2018   |
|  |                                      |   |  |  |                |   | Open to Public<br>Inspection                               |
| Name of the organization<br>The Medical College of W |                                      |   |  |  |                | <b>Employer iden</b><br>39-0806261  | tification number  |
|  | I <b>nformation</b><br>Part IV, line |   | s Outside the U  | Inited States. Comple  | ete if the     | organization a  | nswered "Yes" to   |
| =  |                                      | =   |  | substantiate the amoun   | _              |   |  |
| other assistance,<br>to award the grar               |                                      |   | the grants or assis  | stance, and the selection  | ı criteria     | used  | ✓ Yes 🗌 I  |
| 2 For grantmaker outside the United                  |                                      | Part V the org                            | ganization's proce   | dures for monitoring the   | use of it      | ts grants and oth   | ner assistance   |
| 3 Activites per Regio                                | n (The followir                      | ng Part I, line 3                         | table can be dupli   | cated if additional space is   | needed         | )   |  |
| (a) Region   |                                      | (b) Number of<br>offices in the<br>region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in<br>region (by type) (e g ,<br>fundraising, program<br>services, investments, grants<br>to recipients located in the<br>region) | program<br>spe | vity listed in (d) is a<br>a service, describe<br>ecific type of<br>ce(s) in region | (f) Total expenditures<br>for and investments<br>in region |
| See Add'l Data                                       |                                      |   |  |  |                |   |  |
|  |                                      |   |  |  |                |   |  |
| 2- Cub batal   |                                      |   | 1  |  |                |   | F44 427.4  |
| 3a Sub-total b Total from continua Part I            | tion sheets to                       |   | 1  |  |                |   | 544,437,6<br>64,   |
| c Totals (add lines 3a and 3b)                       |                                      |   |  |  |                |   | 544,501,   |
| For Paperwork Reduction                              | Act Notice see                       | e the Instruction                         | ns for Form 990  | Cat  | No 5008        | .7W Schedu  | le F (Form 990) 2018                                       |

Page 2

|   | · ·                      | •   |            | ·                       | <u> </u>                    |  | · ·                                     |  |  |
|---|--------------------------|---|------------|-------------------------|-----------------------------|--|---|--|--|
| 1 | (a) Name of organization | (b) IRS code<br>section<br>and EIN (if<br>applicable) | (c) Region | (d) Purpose of<br>grant | (e) Amount of<br>cash grant | <b>(f)</b> Manner of<br>cash<br>disbursement | (g) Amount<br>of non-cash<br>assistance | (h) Description<br>of non-cash<br>assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|   | See Add'l Data           |   |            |                         |                             |  |   |  |  |
|   |                          |   |            |                         |                             |  |   |  |  |
|   |                          |   |            |                         |                             |  |   |  |  |
|   |                          |   |            |                         |                             |  |   |  |  |
|   |                          |   |            |                         |                             |  |   |  |  |
|   |                          |   |            |                         |                             |  |   |  |  |

IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . .

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-Schedule F (Form 990) 2018

| Schedule F (Form 990) 2018      |                     |                          |                             |                                    |   |  | Page <b>3</b>  |
|---------------------------------|---------------------|--------------------------|-----------------------------|------------------------------------|---|--|--|
| Part IIII Grants and Otl        |                     |                          |                             | <b>ed States.</b> Complete r       | f the organization ar                   | nswered "Yes" to Form 9                      | 990, Part IV, line 16.   |
|                                 | duplicated if addit |                          |                             | T                                  | 1                                       |  |  |
| (a) Type of grant or assistance | (b) Region          | (c) Number of recipients | (d) Amount of<br>cash grant | (e) Manner of cash<br>disbursement | (f) Amount of<br>non-cash<br>assistance | (g) Description<br>of non-cash<br>assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |
|                                 |                     |                          |                             |                                    |   |  |  |

| Sche | dule F (Form 990) 2018   |              | Page 4      |
|------|--|--------------|-------------|
| Par  | t IV Foreign Forms   |              |             |
| 1    | Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)  | <b>✓</b> Yes | □No         |
| 2    | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990) | Yes          | <b>✓</b> No |
| 3    | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)   | <b>☑</b> Yes | □No         |
| 4    | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)  | <b>✓</b> Yes | □No         |
| 5    | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)   | <b>✓</b> Yes | □No         |
| 6    | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)   | □Yes         | <b>☑</b> No |

| Schedule F (F                    | orm 990) 2018 Page <b>5</b>  |  |  |  |  |  |  |
|----------------------------------|--|--|--|--|--|--|--|
|                                  | Provide the information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).   |  |  |  |  |  |  |
| 990 Schedu                       | ule F, Supplemental Information  |  |  |  |  |  |  |
| Return<br>Reference              | Explanation  |  |  |  |  |  |  |
| Schedule<br>F, Part I,<br>Line 2 | MCW IS THE RECIPIENT OF FEDERAL AND NON-FEDERAL GRANT FUNDS SOME OF THE GRANT AWARDS ARE SUBAWARDED TO QUALIFIED FOREIGN ORGANIZATIONS (SUBRECIPIENTS) TO CARRY OUT A PART OF THE PROJECT, BASED ON THE REQUIREMENTS OF THE PRIME AWARD TO MONITOR THE USE OF GRANT FUNDS UNDER THE SUBAWARDS, MCW ENTERS INTO SIGNED SUBAWARD AGREEMENTS WHICH CONTAIN THE TERMS AND CONDITIONS OF THE SUBAWARD RELATIONSHIP THE SUBAWARD AGREEMENTS REQUIRE THAT PRIOR TO REIMBURSEMENT OF EXPENSES THE SUBRECIPIENT MUST PROVIDE A CERTIFIED INVOICE TO MCW BEFORE APPROVAL OF AN INVOICE FOR PAYMENT, MCW VERIFIES THAT THE INVOICE AND SUPPORTING DOCUMENTATION SUBMITTED BY THE SUBRECIPIENT ARE IN LINE WITH THE APPROVED SUBAWARD BUDGET AND THAT THE COST DETAIL PRESENTED PROVIDES REASONABLE ASSURANCE THAT COSTS TO BE REIMBURSED ARE ALLOWABLE, ALLOCABLE, AND REASONABLE PROGRESS REPORTS SUBMITTED BY THE SUBRECIPIENT ARE REVIEWED TO DETERMINE THAT PROGRESS IS MADE TOWARD THE GOALS AND OBJECTIVES OF THE SUBAWARD AS FOREIGN ENTITIES ARE NOT SUBJECT TO SINGLE AUDITS, FOREIGN SUBRECIPIENTS ARE REQUIRED TO SUBMIT A SUBRECIPIENT QUESTIONNAIRE THAT DESCRIBES THEIR ACCOUNTING PRACTICES WITH REGARD TO THE SUBAWARD BASED ON THE QUESTIONNAIRE, MCW ASSESSES THE RISK OF THE ORGANIZATION AND PERFORMS ADDITIONAL MONITORING TASKS |  |  |  |  |  |  |

AS APPROPRIATE

990 Schedule F, Supplemental Information

| Return Reference                                  | Explanation   |
|---|---|
| SCHEDULE F, PARTS I and II -<br>ACCOUNTING METHOD | EXPENDITURES PER REGION AND RESEARCH SUBAWARDS ARE REPORTED ON AN ACCRUAL BASIS, WHICH IS THE METHOD USED TO ACCOUNT FOR THEM IN THE ORGANIZATION'S FINANCIAL |
|   | STATEMENTS  |

#### **Additional Data**

Central America and the

Carıbbean

## Software ID: Software Version:

EIN: 39-0806261

Name: The Medical College of Wisconsin Inc

533,827,671

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region              | (b) Number of offices in the region | (c) Number of<br>employees or<br>agents in<br>region | (d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures<br>for region |
|-------------------------|-------------------------------------|--|--|--|--------------------------------------|
| Central America and the |                                     |  | Program Services   | SEMINARS/CONFERENCES   | 72,364                               |

Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific IRESEARCH/SUBAWARDS 185.676 Program Services East Asia and the Pacific Program Services SEMINARS/CONFERENCES 93,959

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and Program Services RESEARCH/SUBAWARDS 310,605 Greenland) Europe (Including Iceland and SEMINARS/CONFERENCES 453,631 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region services, grants to service(s) in region region recipients located in the region) Europe (Including Iceland and 8.660.911 lInvestments Greenland) Middle East and North Africa 11,637 Program Services ISEMINARS/CONFERENCES

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) North America RESEARCH/SUBAWARDS 116,408 Program Services North America Program Services SEMINARS/CONFERENCES 221,385

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region services, grants to service(s) in region region recipients located in the region) North America 133.169 lInvestments Russia and the Newly 1 Program Services RESEARCH/SUBAWARDS 236,424 Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Russia and the Newly Program Services SEMINARS/CONFERENCES 2,492 Independent States Russia and the Newly MEDICAL REHAB MISSION 14.959 Program Services Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) South America SEMINARS/CONFERENCES 55.756 Program Services South Asia Program Services RESEARCH/SUBAWARDS 17,912

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) South Asia SEMINARS/CONFERENCES 22.116 Program Services Sub-Saharan Africa Program Services RESEARCH/SUBAWARDS 2,685

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of fundraising, program region agents in services, grants to service(s) in region region recipients located in the region) Sub-Saharan Africa SEMINARS/CONFERENCES 61.452 Program Services

(i) Method of (b) IRS code (h) Description (g) Amount of (f) Manner of valuation (e) Amount of (a) Name of section (d) Purpose of (c) Region (book, FMV, cash non-cash and EIN(if cash grant organization arant non-cash disbursement assistance appraisal, applicable) assistance other) lEurope RESEARCH 181.450 WIRE (Including ISUBAWARD Iceland and (Greenland Europe RESEARCH 58,443 CHECK l(Includina ISUBAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States

Iceland and Greenland)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (I) Method of (h) Description (b) IRS code (g) Amount of (f) Manner of valuation (d) Purpose of (e) Amount of I (a) Name of section (c) Region non-cash (book, FMV, cash and EIN(if cash grant organization grant non-cash disbursement assistance appraisal, applicable) assistance other) North America RESEARCH 76,081 CHECK SUBAWARD East Asia and RESEARCH 118.876 WIRE Ithe Pacific ISUBAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (g) Amount of (f) Manner of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash and EIN(ıf cash grant organization grant non-cash disbursement assistance appraisal. applicable) assistance other) Russia and the IRESEARCH 185,288 WIRE Newly ISUBAWARD Independent States

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493139001200 OMB No 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www irs gov/Form990 for instructions and the latest information **Employer identification number** Name of the organization The Medical College of Wisconsin Inc 39-0806261 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply ✓ Mail solicitations ✓ Solicitation of non-government grants ✓ Internet and email solicitations ✓ Solicitation of government grants Phone solicitations ✓ Special fundraising events ✓ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☑ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (iii) Did (ii) Activity (iv) Gross receipts (v) Amount paid to (vi) Amount paid to fundraiser have or entity (fundraiser) (or retained by) from activity (or retained by) custody or fundraiser listed in organization control of col (i) contributions? No Yes telemarket services True Sense Donor No 89,336 40,447 48,889 Engagement Team In Total 89,336 40,447 48,889 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing All States

Revenue 1 Gross revenue . Expenses 2 Cash prizes 3 Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes Yes Yes % 6 Volunteer labor No No No 7 Direct expense summary Add lines 2 through 5 in column (d) 8 Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities \_ ☐ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain .

| Sche       | dule G (Form 990 or 990-EZ) 2018   |                           |   |         |       | F   | Page <b>3</b> |
|------------|--|---------------------------|---|---------|-------|-----|---------------|
| L1         | Does the organization conduct gaming   | activities with nonmemb   | ers?  |         | ☐ Yes | Пио |               |
| 12         | Is the organization a grantor, beneficial formed to administer charitable gaming |                           | r a member of a partnership or other entity   |         | □Yes  |     |               |
| L3         | Indicate the percentage of gaming acti   | vity conducted in         |   |         |       |     |               |
| а          | The organization's facility  |                           |   | 13a     |       |     | %             |
| b          | An outside facility  |                           |   | 13b     |       |     | %             |
| L <b>4</b> | Enter the name and address of the per  | son who prepares the org  | ganization's gaming/special events books and  | records |       |     |               |
|            | Name   |                           |   |         |       |     |               |
|            | Address > 8701 Watertown Plank<br>Milwaukee, WI 53226                            |                           |   |         |       |     |               |
| l5a        | Does the organization have a contract revenue?                                   |                           |   |         | □Yes  |     |               |
| b          |  |                           | organization 🕨 \$ and t   | the     |       |     |               |
|            | amount of gaming revenue retained by   | the third party 🕨 \$      |   |         |       |     |               |
| С          | If "Yes," enter name and address of the  | e third party             |   |         |       |     |               |
|            | Name   |                           |   |         |       |     |               |
|            | Address ►  |                           |   |         |       |     |               |
| L <b>6</b> | Gaming manager information   |                           |   |         |       |     |               |
|            | Name ►   |                           |   |         |       |     |               |
|            | Gaming manager compensation ► \$   |                           | <del></del>   |         |       |     |               |
|            | Description of services provided ►   |                           |   |         |       |     |               |
|            | ☐ Director/officer   | ☐ Employee                | ☐ Independent contractor  |         |       |     |               |
| .7         | Mandatory distributions  |                           |   |         |       |     |               |
| а          | ·  | e law to make charitable  | distributions from the gaming proceeds to   |         | ☐Yes  | Пио |               |
| b          | Enter the amount of distributions requi  | red under state law distr | ibuted to other exempt organizations or spent   |         |       |     |               |
|            | in the organization's own exempt activ   |                           | •   |         |       |     |               |
| Par        |  |                           | ations required by Part I, line 2b, columi<br>oplicable. Also provide any additional info |         |       |     | s.            |
|            | Return Reference   |                           | Explanation   |         |       |     |               |

Schedule G (Form 990 or 990-EZ) 2018

DLN: 93493139001200 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public ▶ Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number The Medical College of Wisconsin Inc. 39-0806261 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization (book, FMV, appraisal, noncash assistance or assistance grant cash or government assistance other) (1) See Additional Data (4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . 140 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2018

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Schedule I (Form 990) 2018

| (3)<br>MEDICAL STUDENT TRAVEL/HOUSING<br>ALLOWANCE | 74  | 142,525 |           |      |              |
|--|-----|---------|-----------|------|--------------|
| (4) MEDICAL STUDENT SCHOLARSHIPS                   | 389 |         | 4,305,537 | воок | SCHOLARSHIPS |
| (5) GRADUATE SCHOOL SCHOLARSHIPS                   | 232 |         | 5,965,992 | воок | SCHOLARSHIPS |
| (6) PHARMACY SCHOOL SCHOLARSHIPS                   | 51  | _       | 192,879   | воок | SCHOLARSHIPS |
|  |     |         |           |      |              |

(6) (7) Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Explanation Return Reference MEDICAL, GRADUATE AND PHARMACY SCHOOL SCHOLARSHIPS ARE APPLIED DIRECTLY TO STUDENTS' ACCOUNTS AT MCW MCW MAINTAINS RECORDS TO JUSTIFY THE AWARD DECISIONS, INCLUDING THE FINANCIAL AID ELIGIBILITY OF THE RECIPIENTS In support of its research mission, MCW is the recipient of Federal and

non-federal grant funds. Some of the grant awards are subawarded to qualified organizations (subrecipients) to carry out part of the project based on the requirements of the prime award MCW's community engagement mission is complemented by its Advancing a Healthier Wisconsin (AHW) endowment under which funds are awarded to qualified organizations to support initiatives dedicated to improving the health of the people of Wisconsin AHW funds are awarded under the oversight of the MCW Consortium on Public and Community Health, Inc , a related organization LASTLY, AS PART OF ITS EDUCATION MISSION, MCW'S KERN INSTITUTE FOR THE TRANSFORMATION OF MEDICAL EDUCATION AWARDS FUNDS TO A NATIONAL NETWORK OF MEDICAL SCHOOLS WHO ARE COLLABORATING WITH A SHARED VISION

Schedule I, Part I, Line 2 TO BUILD A NEW FOUNDATION OF MEDICAL EDUCATION BASED ON CHARACTER, COMPETENCE, AND CARING To monitor the use of awarded funds, MCW enters into signed subaward agreements which contain the terms and conditions of the subaward relationship. The subaward agreements reguire that prior to reimbursement of expenses, the subrecipient provides a certified invoice to MCW. Before approval of an invoice for payment, MCW verifies that the invoice and any supporting documentation submitted by the subrecipient are in line with the approved subaward budget and that the cost detail presented provides reasonable assurance that costs to be reimbursed are allowable, allocable, and reasonable. Progress reports submitted by the subrecipient are reviewed to determine that progress is being made toward the goals and objectives of the subaward MCW obtains an annual Single Audit report, or a financial audit report or subrecipient guestionnaire for organizations not subject to Single Audit requirements, to ensure that audit findings do not exist which would impact awarded funds. In cases where an audit is not required or if audit findings are noted. MCW assesses the risk of the organization and performs additional monitoring tasks as appropriate Schedule I (Form 990) 2018

Page **2** 

## **Additional Data**

CENTER

CHICAGO

1337 S 16TH ST 2ND FLR MILWAUKEE, WI 53204 AIDS FOUNDATION OF

200 W JACKSON BLVD 2100 CHICAGO, IL 60606

# Software ID: **Software Version:**

36-3412054

**EIN:** 39-0806261

Name: The Medical College of Wisconsin Inc

49,990

| Form 990,Schedule I, Part | II, Grants and | Other Assistance to | o Domestic Organiza | tions and Domest   | ic Governments.         |  |
|---------------------------|----------------|---------------------|---------------------|--------------------|-------------------------|--|
| (a) Name and address of   | (b) EIN        | (c) IRC section     | (d) Amount of cash  | (e) Amount of non- | (f) Method of valuation |  |

| organization<br>or government |            | іт арріісавіе | grant  | casn<br>assistance | other) |  |
|-------------------------------|------------|---------------|--------|--------------------|--------|--|
| 16TH ST COMMUNITY HEALTH      | 39-1180475 | 501(c)(3)     | 35,358 |                    |        |  |

501(c)(3)

(g) Description of

non-cash assistance

(h) Purpose of grant

ADVANCE HEALTH WI

RESEARCH SUBAWARD

or assistance

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 39-1534049 501(c)(3) 156.223 RESEARCH SUBAWARD AIDS RESOURCE CENTER OF WISCONSIN INC PO BOX 510498 MILWAUKEE, WI 53203

159.358

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

AIDS TASKFORCE OF GREATER

CLEVELAND 3210 EUCLID AVENUE CLEVELAND, OH 44115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

| ALMA CENTER INC     | 36-4530524 | 501(c)(3) | 14,129 |  | ADVANCE HEALTH WI |
|---------------------|------------|-----------|--------|--|-------------------|
| 2821 N 4TH STREET   |            |           |        |  |                   |
| MILWAUKEE, WI 53212 |            |           |        |  |                   |

48.674

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

AURORA HEALTH CARE INC.

750 W VIRGINIA STREET MILWAUKEE, WI 53234

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 20-1449566 OTHER 118.956 BANYAN BIOMARKERS INC IRESEARCH SUBAWARD 16744 W BERNARDO DR

93.994

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

SAN DIEGO, CA 92127

BAYLOR COLLEGE OF MEDICINE

ONE BAYLOR PLAZA HOUSTON, TX 77030

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance BEAVER DAM UNIFIED 39-6031224 GOVT 9,169 ADVANCE HEALTH WI

| BENAROYA RESEARCH  | 91-0653422 | 501(c)(3) | 20.930 |  | RESEARCH SUBAWARD |
|--|------------|-----------|--------|--|-------------------|
| SCHOOL DISTRICT<br>705 MCKINLEY STREET<br>BEAVER DAM, WI 53916 |            |           |        |  |                   |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

INSTITUTE

1201 NINTH AVENUE SEATTLE, WA 98101

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 39-1226475 501(c)(3) 84.426 BENEDICT CENTER IADVANCE HEALTH WI 135 W WELLS ST STE 700

135 W WELLS ST STE 700
MILWAUKEE, WI 53203

BICYCLE FED OF WI 39-1686663 501(c)(3) 21,337

FOLICATIONAL FOUNDATION

ADVANCE HEALTH WI

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3618 W PIERCE ST 250 MILWAUKEE, WI 53215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 94-3030609 501(c)(3) 324.476 RESEARCH SUBAWARD BUCK INSTITUTE FOR RESEARCH ON AGING 8001 REDWOOD BOULEVARD

83.372

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

8001 REDWOOD BOULEVA NOVATO, CA 94945 CASE WESTERN RESERVE

10900 EUCLID AVENUE CLEVELAND, OH 44106

UNIV

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-1946398 501(c)(3) 115.742 ADVANCE HEALTH WI CELEBRATE CHILDREN

FOUNDATION 110 E MAIN STREET STE 810 MADISON, WI 53703

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

200 W JACKSON BLVD 2100 CHICAGO, IL 60606

26-4287202 501(c)(3) 27.248 RESEARCH SUBAWARD CENTER FOR HOUSING AND HEALTH

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-1712359 501(c)(3) 92.432 ADVANCE HEALTH WI CENTER FOR VETERANS ISSUES LTD 315 W COURT STREET

29.306

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

315 W COURT STREET
MILWAUKEE, WI 53212
CHILDRENS HEALTHCARE OF

ATLANTA INC 1584 TULLIE CIRCLE ATLANTA, GA 30329

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance CHILDRENS HOSP OF 23-2237932 501(c)(3) 49.858 RESEARCH SUBAWARD PHILADELPHIA

3401 CIVIC CENTER BLVD PHILADELPHIA. PA 19104 39-0812532 501(c)(3) 574.263 RES SUB/AHW CHILDRENS HOSPITAL OF

WISCONSIN 9000 W WISCONSIN AVENUE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MILWAUKEE, WI 53201

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance CHILDDENS DESENDED 52-1654452 501/61/21 7 9/1 RESEARCH SUBAWARD

| INSTITUTE                                      | 32-1034433 | 301(0)(3) | 7,641  |  | KESEAR |
|--|------------|-----------|--------|--|--------|
| 111 MICHIGAN AVENUE NW<br>WASHINGTON, DC 20010 |            |           |        |  |        |
| CUIDDEWA OTTAWA                                | 20 2560707 | OTLIER    | 72.250 |  | DECEAD |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

179 W 3 MILE ROAD SAULT STE MARIE, MI 49789

IRESEARCH SUBAWARD CHIPPEWA OTTAWA 38-3568787 OTHER 73,259 RESOURCE AUTHORITY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-6005532 **GOVT** 10.000 ADVANCE HEALTH WI CITY OF MILWAUKEE HEALTH DEPARTMENT

## DEPARTMENT | ## 1841 N BROADWAY | ## 1841 N BROADWAY | ## 1842 N BROADWAY | ## 1843 N BROADWAY | ## 1843 N BROADWAY | ## 1844 N BROA

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FOUNDATION

9500 EUCLIND AVE JJN5 CLEVELAND, OH 44195

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance COLLIMBIA LINIT/EDCITY 12-5509002 501/61/31 20 206 TRESEARCH SUBAWARD

| 615 WEST 131ST ST<br>NEW YORK, NY 10027 | 15-5596095 | 301(0)(3) | 30,300 |  | INESERNOT SODAWAND |
|---|------------|-----------|--------|--|--------------------|
| CONCORDIA UNIVERSITY                    | 39-0833608 | 501(c)(3) | 19,380 |  | RESEARCH SUBAWARD  |

WISCONSIN

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

12800 N LAKE SHORE DRIVE MEOUON, WI 53097

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-1515860 501(c)(3) 86.190 ADVANCE HEALTH WI COOPERATIVE EDUCATION SERVICE AGENCY #7 595 BAFTEN ROAD

37.427

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

GREEN BAY, WI 02215

DANA FARBER CANCER

INSTITUTE INC 450 BROOKLINE AVENUE BOSTON, MA 02215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

RES SUB/AHW

56.257

| DARTMOUTH COLLEGE<br>11 ROPE FERRY ROAD | 02-0222111 | 501(c)(3) | 176,113 |  | TRANSFRM MED EDUC |
|---|------------|-----------|---------|--|-------------------|
| HANOVER, NH 03755                       |            |           |         |  |                   |
|   |            |           |         |  |                   |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

DIVERSE AND RESILIENT INC.

2439 HOLTON STREET MILWAUKEE, WI 53202

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 56-0532129 501(c)(3) 145.311 DUKE UNIVERSITY IRESEARCH SUBAWARD 324 BLACKWELL ST BLDG 850

324 BLACKWELL ST BLDG 850
DURHAM, NC 27701

EAU CLAIRE CITY-COUNTY 39-6005436 GOVT 191,869

ADVANCE HEALTH WI HEALTH DEPARTMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

720 2ND AVENUE EAU CLAIRE, WI 54703

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 54-1058268 OTHER 2.953.816 EMMES CORPORATION THE RESEARCH SUBAWARD

21.553

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

401 N WASHINGTON ST ROCKVILLE, MD 20850 EMORY UNIVERSITY

1599 CLIFTON ROAD ATLANTA, GA 30322

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance 39-1393171 501(c)(3) 10.836 ERAS SENIOR NETWORK IADVANCE HEALTH WI 2607 N GRANDVIEW BLVD STEI

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

150 WAUKESHA, WI 53188

NEENAH, WI 54957

ESTHER INC 20-1644135 501(c)(3) 9,310 ADVANCE HEALTH WI PO BOX 784

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-1384593 501(c)(3) 51.778 ADVANCE HEALTH WI FEEDING AMERICA EASTERN WISCONSIN INC 1700 W FOND DU LAC AVE MILWAUKEE, WI 53205

ADVANCE HEALTH WI

98.668

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

FOND DU LAC SCHOOL

DISTRICT
72 W 9TH STREET
FOND DU LAC, WI 54935

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance FOUNDATIONS HEALTH AND 39-1047205 OTHER 196.172 ADVANCE HEALTH WI WHOLENESS INC

WHOLENESS INC
1061 W MASON STREET
GREEN BAY, WI 54303

FRED HUTCHINSON CANCER 23-7156071 501(c)(3) 223,400

RESEARCH SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

RESEARCH CENTER 1100 FARVIEW AVE N SEATTLE, WA 98109

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 91-1593913 501(c)(3) 66.169 GENEVA FOUNDATION IRESEARCH SUBAWARD 917 PACIFIC AVENUE NO 600

TACOMA, WA 98402 GREAT LAKES INTER TRIBAL 39-1077479 501(c)(3) 35.312 ADVANCE HEALTH WI

COUNCIL IN PO BOX 9

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LAC DU FLAMBU, WI 54538

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 59-2451713 501(c)(3) 26.873 RESEARCH SUBAWARD H LEE MOFFITT CANCER CTR & RESEARCH INST 12902 MAGNOLIA DRIVE

23.295

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

14-1402155

TAMPA, FL 33612 HEALTH RESEARCH INC

ROSWELL PARK CANCER INS ELM CARLTON STREETS BUFFALO, NY 14263

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance FARCH SUBAWARD

6.315

| IMAGING BIOMETRICS LLC  | 56-2633169 | OTHER | 63,050 |  | RESEA |
|-------------------------|------------|-------|--------|--|-------|
| 13416 WATERTWN PLANK RD |            |       |        |  |       |
| FLM GROVE WI 53122      |            |       |        |  |       |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

CLIM GROVE, WI 33122 INDIANA UNIVERSITY

509 F THIRD STREET BLOOMINGTON, IN 47401

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance INSTITUTE FOR COMMUNITY 06-0653116 501(c)(3) 137 533 RESEARCH SUBAWARD

| RESEARCH<br>146 WYLLYS STREET | 00 0033110 | 301(0)(3) | 137,333 |  | KESEAK |
|-------------------------------|------------|-----------|---------|--|--------|
| HARTFORD, CT 06106            |            |           |         |  |        |
| INTER TRIBAL COUNCIL OF       | 38-1893519 | 501(c)(3) | 8.457   |  | RESEAR |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2956 ASHMUN ST

SAULT STE MARIE, MI 49783

ARCH SUBAWARD MICHIGAN INC

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

| IOWA STATE UNIVERSITY | 42-6004224 | GOVT | 47,737 |  | RESEARCH SUBAWARD |
|-----------------------|------------|------|--------|--|-------------------|
| 1138 PEARSON HALL     |            |      |        |  |                   |
| AMES, IA 50011        |            |      |        |  |                   |

110,598

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

JACKSON LABORATORY THE

600 MAIN STREET BAR HARBOR, ME 04609

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 52-0595110 501(c)(3) 10.116 JOHNS HOPKINS UNIVERSITY IRESEARCH SUBAWARD 3910 KESWICK RD N4327B

BALTIMORE, MD 21211 LA CROSSE COUNTY HEALTH 39-6005709 GOVT 69.922

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LA CROSSE, WI 54601

ADVANCE HEALTH WI DEPARTMENT 300 4TH STREET N

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-1804725 501(c)(3) 160.674 ADVANCE HEALTH WI LA CROSSE MEDICAL HEALTH SCIENCE CONSORTUM

1725 STATE STREET LA CROSSE, WI 54601 39-6002022 GOVT 184.569 ADVANCE HEALTH WI LAC DU FLAMBEAU PUBLIC

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SCHOOL DISTRICT 2899STATE HWY 47 S

LAC DU FLMBEAU, WI 54538

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance LAUREATE INSTITUTE FOR 73-1328881 501(c)(3) 17.811 RESEARCH SUBAWARD BRAIN RESEARCH 6655 SOUTH YALE AVENUE

TULSA. OK 74136 94-2951741 GOVT 46.570 RESEARCH SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LAWRENCE BERKELEY NATIONAL LAB

ONE CYCLOTRON RD BERKELEY, CA 94720

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance ARCH SUBAWARD

| LEHIGH UNIVERSITY   | 24-0795445 | 501(c)(3) | 53,986 |  | RESEAF |
|---------------------|------------|-----------|--------|--|--------|
| 526 BRODHEAD AVENUE |            |           |        |  |        |
| BETHLEHEM, PA 18015 |            |           |        |  |        |

152,230

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

LOYOLA UNIV OF CHICAGO

820 N MICHIGAN AVE CHICAGO, IL 60611

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance 36-2170833 501(c)(3) 65.598 LURIE CHILDRENS HOSPITAL IRESEARCH SUBAWARD

IADVANCE HEALTH WI

OF CHICAGO AVENUE CHICAGO, IL 60611

173.501

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

CHICAGO, IL 60611

MARATHON COUNTY
500 FOREST STREET

WAUSAU, WI 54403

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance SUB/AHW

| MARQUETTE UNIVERSITY<br>PO BOX 1881 | 39-0806251 | 501(c)(3) | 566,406 |  | RES S |
|-------------------------------------|------------|-----------|---------|--|-------|
| MILWAUKEE, WI 53201                 |            |           |         |  |       |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1000 NORTH OAK AVE MARSHFIELD, WI 54449

MARSHFIELD CLINIC 39-0452970 501(c)(3) 56,705 RESEARCH SUBAWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance 26-2117502 501(c)(3) 19.066 MAX PLANCK FLORIDA IRESEARCH SUBAWARD

INSTITUTE ONE MAX PLANCK WAY JUPITER, FL 33458

MAYO CLINIC 41-6011702 501(c)(3) 276.129 RES SUB/MED EDUC

200 FIRST STREET SW

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ROCHESTER, MN 55905

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance MECKLENBERG EMS AGENCY 56-1989558 GOVT 85,393 IRESEARCH SUBAWARD

| CHARLOTTE, NC 28269                |            |           |         |  |             |
|------------------------------------|------------|-----------|---------|--|-------------|
| MENTAL HEALTH AMERICA OF WISCONSIN | 39-0827843 | 501(c)(3) | 253,436 |  | RES SUB/AHW |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

600 W VIRGINIA ST 502 MILWAUKEE, WI 53204

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 81-2101846 501(c)(3) 9.880 METCALFE PARK COMMUNITY ADVANCE HEALTH WI BRIDGES INC

3624 W NORTH AVE MILWAUKEE, WI 53208 38-6005984 GOVT 105.472 IRESEARCH SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MICHIGAN STATE UNIVERSITY 426 AUDITORIUM RD

EAST LANSING, MI 48824

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 45-3068553 501(c)(3) 18.943 MILWAUKEE CENTER FOR ADVANCE HEALTH WI CHILDREN AND YOUTH INC

1908 N WARREN AVENUE MILWAUKEE, WI 53202

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MILWAUKEE, WI 53208

MILWAUKEE PUBLIC SCHOOLS 39-6003457 GOVT 32.078 IADVANCE HEALTH WI 5225 WEST VLIET STREET

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 39-0477970 501(c)(3) 134.082 RES SUB/AHW MILWAUKEE SCHOOL OF

|  | <br> |  |  |  |
|--|------|--|--|--|
| ENGINEERING<br>1025 N BROADWAY ST<br>MILWAUKEE, WI 53202 |      |  |  |  |

IRESEARCH SUBAWARD MONTANA STATE UNIVERSITY 81-6010045 GOVT 25.4861

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 172220 BOZEMAN, MT 59717

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 13-6171197 501(c)(3) 18.433 RESEARCH SUBAWARD MOUNT SINAI SCHOOL OF MEDICINE ONE GUSTAVE LIEVY PLACE

5.797.363

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

NEW YORK NY 10029

3001 BROADWAY ST NE MINNEAPOLIS, MN 55413

PROGRAM

NATIONAL MARROW DONOR

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 31-4379441 501(c)(3) 319.449 RESEARCH SUBAWARD NATIONWIDE CHILDRENS HOSPITAL INC 700 CHILDRENS DRIVE COLUMBUS, OH 43205

ADVANCE HEALTH WI

12.222

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

NORTH CENTRAL WISCONSIN

10208 PARK PLAZA STE D ROTSCHILD, WI 54474

AHEC

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 36-2167060 501(c)(3) 14,212 RESEARCH SUBAWARD NORTHSHORE UNIV

| NORTHLAKES COMMUNITY   | 35-2297925 | 501(c)(3) | 282.159 |  | ADVANCE HEALTH WI |
|--|------------|-----------|---------|--|-------------------|
| HEALTHSYSTEM RESEARCH<br>INST<br>1301 CENTRAL STREET<br>EVANSTON, IL 60201 |            |           |         |  |                   |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

7665 US HIGHWAY 2 IRON RIVER, WI 54847

CLINIC

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 36-3738206 501(c)(3) 48.198 RESEARCH SUBAWARD NORTHSHORE UNIV HEALTHSYSTEM 1301 CENTRAL STREET

1301 CENTRAL STREET
EVANSTON, IL 60201

OREGON HEALTH AND 93-1176109 GOVT 20,550
SCIENCE UNIVERSITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3181 SW SAMJACKSON PK RD PORTLAND, OR 97201

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance 24-6000376 **GOVT** 17.634 PENNSYLVANIA STATE IRESEARCH SUBAWARD UNIVERSITY

IADVANCE HEALTH WI

201 OLD MAIN UNIVERSITY PARK, PA 16802 39-6005734 GOVT 192.580

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

RACINE COUNTY 730 WISCONSIN AVE

RACINE, WI 53403

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 31-6056230 501(c)(3) 261,637 RESEARCH SUBAWARD RESEARCH INST AT

|   | <br> |  |  |  |
|---|------|--|--|--|
| NATIONWIDE CHILDRENS<br>HOSP<br>700 CHILDRENS DRIVE<br>COLUMBUS, OH 43205 |      |  |  |  |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

65 DAVIDSON ROAD PISCATAWAY, NJ 08854

RUTGERS THE STATE 22-6001086 GOVT 6,256 RESEARCH SUBAWARD UNIVERSITY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 39-1618277 501(c)(3) 44.043 SET MINISTRY INC IADVANCE HEALTH WI 2977 N 50 STREET

MILWAUKEE, WI 53210 SLOAN-KETTERING INST FOR 13-1624182 501(c)(3) 11.848

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NEW YORK, NY 10065

RESEARCH SUBAWARD CANCER RESEARCH 1275 YORK AVENUE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance SOJOURNER FAMILY PEACE 39-1276210 501(c)(3) 45.408 ADVANCE HEALTH WI CENTER INC 619 W WALNUT STREET MILWAUKEE, WI 53212

ADVANCE HEALTH WI

248.487

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

39-1053511

SOUTHWESTRN WISCONSIN COMMUNITY ACTION PROG 149 N IOWA STREET DODGEVILLE, WI 53533

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 62-0646012 501(c)(3) 108.000 ST JUDE CHILDRENS IRESEARCH SUBAWARD

RESEARCH HOSPITAL 332 N LAUDERDALE ST MEMPHIS.TN 38105

34.433

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

STANFORD UNIVERSITY

3145 PORTER DRIVE PALO ALTO, CA 94304

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 23-1352651 501(c)(3) 61,235 RESEARCH SUBAWARD THOMAS JEFFERSON LINITYERSITY

| 601 WALNUT STREET<br>PHILADELPHIA, PA 19106          |            |      |        |  |                   |
|--|------------|------|--------|--|-------------------|
| TOGETHER FOR JACKSON<br>COUNTY KIDS<br>227 S 11TH ST | 39-6005703 | GOVT | 25,296 |  | ADVANCE HEALTH WI |

BLACK RIVER FALLS, WI

54615

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2103634 501(c)(3) 211.661 TUFTS UNIVERSITY IRESEARCH SUBAWARD 169 HOLLAND STREET

SOMERVILLE, MA 02144 UNIFIED SCHOOL DISTRICT 39-6003302 GOVT 6.850

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MARSHFIELD, WI 54449

ADVANCE HEALTH WI OF MARSHETELD 1010 E FOURTH STREET

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance SUB/AHW

ADVANCE HEALTH WI

| UNITED COMMUNITY CENTER<br>1028 S 9TH STREET<br>MILWAUKEE, WI 53204 | 39-1146191 | 501(c)(3) | 89,270 |  | RES S |
|---|------------|-----------|--------|--|-------|
| UNITED WAY FOX CITIES INC   | 39-0912895 | 501(c)(3) | 30,666 |  | ADVAI |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1455 MIDWAY ROAD MENASHA, WI 54952

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-0806190 501(c)(3) 10.276 ADVANCE HEALTH WI UNITED WAY OF GREATER

MILWAUKEE
225 WEST VINE ST
MILWAUKEE, WI 53212

UNITED WAY PORTAGE 39-0831152 501(c)(3) 96,175

ADVANCE HEALTH WI

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

COUNTY INC

1100 CENTERPOINT DR STEVENS POINT, WI 54481

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance 63-6005396 **GOVT** 55.876 UNIVERSITY OF ALABAMA AT IRESEARCH SUBAWARD DIDMINICHAM

67.957

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

| DIKLINGL | ויורחו       |         |
|----------|--------------|---------|
| 1530 3RD | <b>AVENU</b> | E SOUTH |
| BIRMINGH | IAM, AL      | 35294   |
| UNIVERSI | TY OF A      | RIZONA  |

1303 E UNIVERSITY BLVD TUCSON, AZ 85719

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance UNIVERSITY OF CALIFORNIA 94-6036494 GOVT 149.649 RESEARCH SUBAWARD DAVIS

| PO BOX 989062<br>WEST SACRAMENTO, CA<br>95798 |            |      |         |  |        |
|---|------------|------|---------|--|--------|
| UNIVERSITY OF CALIFORNIA                      | 95-6006143 | GOVT | 167,276 |  | RESEAF |

LOS ANGELES, CA 90024

ARCH SUBAWARD LOS ANGELES 10920 WILSHIRE BLVD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 95-6006144 **GOVT** 64.658 RESEARCH SUBAWARD UNIVERSITY OF CALIFORNIA SAN DIEGO 9500 GTI MAN DRIVE

RES SUB/MED EDUC

534.261

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

**GOVT** 

LA JOLLA, CA 92093
UNIVERSITY OF CALIFORNIA

SAN FRANCISCO 1855 FOLSOM STREET 425 SAN FRAN, CA 94143

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

| UNIVERSITY OF CHICAGO<br>6054 S DREXEL AVENUE | 36-2177139 | 501(c)(3) | 48,662 |  | RESEARCH SUBAWARD |
|---|------------|-----------|--------|--|-------------------|
| CHICAGO, IL 60637                             |            |           |        |  |                   |

245.896

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

UNIVERSITY OF CINCINNATI

51 GOODMAN DRIVE CINCINNATI, OH 45221

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance UNIVERSITY OF COLORADO 84-6000555 GOVT 17.680 IRESEARCH SUBAWARD

47.368

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

1800 N GRANT ST SUITE 400

59-6002052

DENVER, CO 80203
UNIVERSITY OF FLORIDA

PO BOX 113200 GAINESVILLE, FL 32611

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

| UNIVERSITY OF HOUSTON    | 74-6001399 | GOVT | 205,079 |  | RESEARCH SUBAWARD |
|--------------------------|------------|------|---------|--|-------------------|
| 4302 UNIV DRIVE ROOM 316 |            |      |         |  |                   |
| HOUSTON, TX 77204        |            |      |         |  |                   |

308,018

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

UNIVERSITY OF ILLINOIS

506 SOUTH WRIGHT STREET URBANA, IL 61801

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance WARD

| UNIVERSITY OF IOWA<br>105 JESSUP HALL<br>IOWA CITY, IA 52242 | 42-6004813 | GOVT | 113,708 |  | RESEARCH SUBAWARD |
|--|------------|------|---------|--|-------------------|
| UNIVERSITY OF MICHIGAN                                       | 38-6006309 | GOVT | 254.242 |  | RESEARCH SUBAWARD |

1000 VICTORS WAY STE 1A ANN ARBOR, MI 48108

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 41-6007513 **GOVT** 118.295 UNIVERSITY OF MINNESOTA IRESEARCH SUBAWARD 200 OAK ST SE STE 450

MINNEAPOLIS, MN 55455 UNIVERSITY OF NORTH 56-6001393 GOVT 296.887 RESEARCH SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CAROLINA AT CHAPEL HILL PO BOX 309

CHAPEL HILL, NC 27514

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance UNIVERSITY OF OKLAHOMA 73-6017987 GOVT 90.018 RESEARCH SUBAWARD

| PO BOX 26901<br>OKLAHOMA CITY, OK 73126 |            |           |        |  |                   |
|---|------------|-----------|--------|--|-------------------|
| UNIVERSITY OF<br>PENNSYLVANIA           | 23-1352685 | 501(c)(3) | 11,147 |  | RESEARCH SUBAWARD |

3451 WALNUT ST PHILADELPHIA, PA 19104

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance FARCH SUBAWARD

13.407

|                          |            |      |         |  | 1     |
|--------------------------|------------|------|---------|--|-------|
| UNIVERSITY OF PITTSBURGH | 25-0965591 | GOVT | 111,151 |  | RESEA |
| 123 UNIVERSITY PLACE     |            |      | ·       |  | İ     |
| PITTSBURGH, PA 15235     |            |      |         |  | l     |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

UNIVERSITY OF ROCHESTER

1325 MT HOPE AVENUE ROCHESTER, NY 14620

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 59-3102112 GOVT 47.828 RESEARCH SUBAWARD UNIVERSITY OF SOUTH FLORIDA

| 3650 SPECTRUM BLVD STE<br>160<br>TAMPA, FL 33612 |            |      |         |  |                   |
|--|------------|------|---------|--|-------------------|
| UNIVERSITY OF TEXAS AT                           | 74-6000203 | GOVT | 415,388 |  | TRANSFRM MED EDUC |

AUSTIN PO BOX 7159

AUSTIN, TX 78713

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance UNIV OF TEXAS HEALTH 74-1761309 **GOVT** 129.416 IRESEARCH SUBAWARD SCIENCE CENTER HOUSTON 7000 FANNIN UCT 1006 HOUSTON, TX 77030 75-6002868 GOVT 68.950 RESEARCH SUBAWARD UNIV OF TEXAS

SOUTHWESTERN MEDICAL

5323 HARRY HINES BOULEVARD DALLAS, TX 75390

CENTER

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

UNIVERSITY OF UTAH 87-6000525 GOVT 170,916 RESEARCH SUBAWARD 55 SOUTH 2000 EAST SALT LAKE CITY, UT 84112

58.129

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

SALT LAKE CITY, UT 84112

UNIVERSITY OF WASHINGTON 91-6001537
3903 BROOKLYN AVENUE

SEATTLE, WA 98105

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-1835630 **GOVT** 125.005 RESEARCH SUBAWARD UNIVERSITY OF WI HOSPITAL

RES SUB/AHW/EDUC

3.045.865

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

AND CLINICS AUTH 1675 HIGHWAY AVENUE MADISON, WI 53792

MADISON

UNIVERSITY OF WISCONSIN

21 N PARK ST SUITE 6401 MADISON, WI 53715

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance UNIVERSITY OF WISCONSIN 39-1805963 **GOVT** 704.907 RES SUB/AHW/EDUC MILWAUKEE PO BOX 413 MILWAUKEE, WI 53201

9.603

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

**GOVT** 

UNIVERSITY OF WISCONSIN

OSHKOSH 800 ALGOMA BLVD OSHKOSH, WI 54901

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance RES SUB/MED EDUC

62-0476822 501(c)(3) 420.395 VANDERBILT UNIVERSITY 2301 VANDERBILT PLACE NASHVILLE, TN 37240

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 2178

MILWAUKEE, WI 53201

VERSITI INC 45-4675354 501(c)(3) 90.968 RESEARCH SUBAWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance

| VERSITI WISCONSIN INC<br>PO BOX 2178<br>MILWAUKEE, WI 53201 | 39-0807235 | 501(c)(3) | 1,400,278 |  | RES SUB/AHW       |
|---|------------|-----------|-----------|--|-------------------|
| VIRGINIA POLYTECHNIC INST&                                  | 54-6001805 | GOVT      | 35,361    |  | RESEARCH SUBAWARD |

STATE UNIVERSITY 300 TURNER ST STE 4200 BLACKSBURG, VA 24061

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 22-3849199 501(c)(3) 22.846 RESEARCH SUBAWARD WAKE FOREST UNIVERSITY HEALTH SCIENCES

ADVANCE HEALTH WI

29.925

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

MEDICAL CENTER BLVD
WINSTON SALEM, NC 27157
WALNUT WAY CONSERVATION

2240 NORTH 17TH STREET MILWAUKEE, WI 53205

CORP

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance IRESEARCH SUBAWARD

38.753

WASHINGTON UNIVERSITY 43-0653611 501(c)(3) 160,070 RESTRUCTION FOR THE STRUCTURE AND BOX1034 ST LOUIS, MO 63112

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVT

WAYNE STATE UNIVERSITY

5700 CASS AVENUE DETROIT, MI 48202

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applicable grant cash non-cash assistance or assistance other) or government assistance 86-0133770 501(c)(3) 35.921 WESLEY COMMUNITY CENTER IRESEARCH SUBAWARD

INC 1300 S 10TH ST PHOENIX. AZ 85034

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

112 OTTER AVE OSHKOSH, WI 54901

WINNEBAGO COUNTY 39-6005760 GOVT 185.546 IADVANCE HEALTH WI

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 80-0287566 501(c)(3) 10.667 ADVANCE HEALTH WI WISCONSIN ALLIANCE FOR WOMENS HEALTH INC

WOMENS HEALTH INC
PO BOX 1726
MADISON, WI 53701

WISCONSIN ASSN OF FREE & 47-2298281 501(c)(3) 121,162

ADVANCE HEALTH WI

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHARITABLE CLINICS 4979 HICKORY COURT ELKHORN, WI 53121

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 39-6006427 **GOVT** 22.932 ADVANCE HEALTH WI WISCONSIN DEPARTMENT OF JUSTICE PO BOX 7857 MADISON, WI 53707

ADVANCE HEALTH WI

105.078

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

WISCONSIN EARLY

CHILDHOOD ASSN 2908 MARKETPLACE DRIVE FITCHBURG, WI 53719

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 00 0040604 FO4 ( ) (3) 426 075

ADVANCE HEALTH WI

| WISCONSIN EMS        | 82-3248684 | 501(c)(3) | 126,0/5 |  | ADVANCE HEALTH WI |
|----------------------|------------|-----------|---------|--|-------------------|
| ASSOCIATION          |            |           |         |  |                   |
| 26422 OAKRIDGE DRIVE |            |           |         |  |                   |
| WIND LAKE, WI 53185  |            |           |         |  |                   |

92.655

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

WISCONSIN LITERACY INC.

211 S PATERSON ST STE 260 MADISON, WI 53703

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (b) EIN organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 501(c)(3) 89.200 IADVANCE HEALTH WI WISCONSIN PHARMACY 39-0714490 FOUNDATION INC

701 HEARTLAND TRAIL MADISON, WI 53717

| efil  | le GRAPHIC pr                               | int - DO NOT PROCESS  | As Filed Dat               | a -   | DLN: 934                | 19313      | 39001  | 200  |
|-------|---|---|----------------------------|---|-------------------------|------------|--------|------|
| Sch   | nedule J                                    | Co  | mpensat                    | ion Information   | 40                      | 1B No      | 1545-0 | 0047 |
| (For  | m 990)                                      | For certain Office  |                            | Trustees, Key Employees, and Hig  | hest                    | -          |        |      |
|       |   | ► Complete if the org   | Compensa<br>anization answ | ated Employees<br>vered "Yes" on Form 990, Part IV                                | , line 23.              | 20         | 18     | }    |
| D     | Annual Call Tour                            |   | ▶ Attach                   | n to Form 990.<br>· instructions and the latest inform                            |                         |            | to Pul |      |
| •     | tment of the Treasury<br>al Revenue Service | ₽ do to <u>www.ns.qo</u>  | <i>V/101111990</i> 101     | mstructions and the latest infor  |                         | Insp       | ectio  | n    |
|       | me of the organiza<br>Medical College of V  |   |                            |   | Employer identificat    | ion nu     | ımber  |      |
|       | Hedical College of V                        | VISCOTISTIT THE   |                            |   | 39-0806261              |            |        |      |
| Pa    | rt I Questio                                | ons Regarding Compensat   | tion                       |   |                         |            |        |      |
|       |   |   |                            |   |                         |            | Yes    | No   |
| 1a    |   |   |                            | f the following to or for a person liste<br>by relevant information regarding the |                         |            |        |      |
|       |   | or charter travel   |                            | Housing allowance or residence for  | •                       |            |        |      |
|       |   | companions  |                            | Payments for business use of perso  |                         |            |        |      |
|       |   | nification and gross-up payments<br>ary spending account                | <b>.</b> □                 | Health or social club dues or initiating Personal services (e.g., maid, chaut     |                         |            |        |      |
|       | Discretion                                  | lary spending account   |                            | Personal services (e.g., maid, chad   | neur, cher)             |            |        |      |
| b     |   | xes in line 1a are checked, did th<br>all of the expenses described abo |                            | ollow a written policy regarding payn<br>nplete Part III to explain               | nent or reimbursement   | <b>1</b> b | Yes    |      |
| 2     |   |   |                            | or allowing expenses incurred by all<br>ir, regarding the items checked in line   | . 1.2                   | 2          | Yes    |      |
|       | directors, truste                           | es, officers, including the CEO/E                                       | xecutive Directo           | r, regarding the items checked in line  | e Ia'                   |            |        |      |
| 3     |   |   |                            | ed to establish the compensation of t<br>not check any boxes for methods          | he                      |            |        |      |
|       | _   | •   |                            | CEO/Executive Director, but explain   | ın Part III             |            |        |      |
|       | ✓ Compensa                                  | ation committee   | П                          | Written employment contract   |                         |            |        |      |
|       | _ '   | ent compensation consultant   | $\overline{\mathbf{Z}}$    | Compensation survey or study  |                         |            |        |      |
|       |   | of other organizations  | $\checkmark$               | Approval by the board or compensa   | ition committee         |            |        |      |
| 4     | During the year, related organiza           |   | 990, Part VII, Se          | ection A, line 1a, with respect to the f  | iling organization or a |            |        |      |
| а     | _   | ance payment or change-of-cont  | rol payment?               |   |                         | 4a         |        | No   |
| ь     |   | r receive payment from, a supple  |                            | lified retirement plan?   |                         | 4b         | Yes    | 110  |
| С     |   |   |                            |   | 4c                      |            | No     |      |
|       | If "Yes" to any o                           | of lines 4a-c, list the persons and                                     | I provide the app          | olicable amounts for each item in Par   | t III                   |            |        |      |
|       | Only 501(c)(3                               | ), 501(c)(4), and 501(c)(29)  | organizations              | must complete lines 5-9   |                         |            |        |      |
| 5     |   |   | =                          | the organization pay or accrue any  |                         |            |        |      |
|       |   | ontingent on the revenues of  |                            | , , , ,   |                         |            |        |      |
| а     | The organization                            | ۱۶  |                            |   |                         | 5a         |        | No   |
| b     | Any related orga                            |   |                            |   |                         | 5b         |        | No   |
|       |   | 5a or 5b, describe in Part III  |                            |   |                         |            |        |      |
| 6     |   | ed on Form 990, Part VII, Section<br>Contingent on the net earnings of  |                            | the organization pay or accrue any  |                         |            |        |      |
| а     | The organization                            |   |                            |   |                         | 6a         | Yes    |      |
| b     | Any related orga                            |   |                            |   |                         | <b>6</b> b | Yes    |      |
| 7     | •   | 6a or 6b, describe in Part III  | الدائم عام مرا ۸ م         | the erganization provide any nanture  | d                       |            |        |      |
| 7     | payments not de                             | escribed in lines 5 and 6? If "Yes                                      | ," describe in Pa          |   | u                       | 7          | Yes    |      |
| 8     |   |   |                            | red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d          | escribe                 | 8          |        | No   |
| 9     | If "Yes" on line 8<br>53 4958-6(c)?         | 8, did the organization also follo                                      | w the rebuttable           | presumption procedure described in  | Regulations section     | 9          |        |      |
| For F | Panerwork Redu                              | ction Act Notice, see the Ins   | tructions for Fo           | orm 990. Cat No. 5  | 50053T Schedule J       | (Forn      | 1 990) | 2018 |

| Schedies (Form 550) 2010  |                |                |                     |                    |                       |                    |            | raye Z                    |
|---|----------------|----------------|---------------------|--------------------|-----------------------|--------------------|------------|---------------------------|
| Part II Officers, Directors, Trustees, Key Employees, and Hi                              |                |                |                     |                    |                       |                    |            |                           |
| For each individual whose compensation must be reported on Schedule J, report             | t cc           | mpensation fro | om the organization | on row (ı) and fro | m related organiza    | tions, described i | n the      | _                         |
| instructions, on row (ii) Do not list any individuals that are not listed on Form 9       | 90,            | , Part VII     | B   1 1 1 7 7 8     |                    |                       |                    |            |                           |
| <b>Note.</b> The sum of columns (B)(I)-(III) for each listed individual must equal the to | ota            |                |                     |                    |                       |                    |            |                           |
| (A) Name and Title  |                | (B) Breal      | kdown of W-2 and/o  | or 1099-MISC       | (C) Retirement        |                    |            | (F)                       |
|   |                | compensation   |                     |                    | and other             | benefits           | columns    | Compensation in           |
|   |                | (i) Base       | (ii)                | (iii) Other        | deferred compensation |                    | (B)(ı)-(D) | column (B)<br>reported as |
|   |                | compensation   | Bonus & incentive   |                    | Compensation          |                    |            | deferred on prior         |
|   |                | i              | compensation        | compensation       |                       |                    |            | Form 990                  |
| See Additional Data Table   |                |                |                     |                    |                       |                    |            |                           |
|   |                | i              |                     |                    |                       |                    |            |                           |
|   |                | i              |                     |                    |                       |                    |            |                           |
|   | $\neg$         |                |                     |                    |                       |                    |            |                           |
|   |                | l              |                     |                    |                       |                    |            |                           |
|   | $\exists$      |                |                     |                    |                       |                    |            |                           |
|   |                | 1              |                     |                    |                       |                    |            |                           |
|   | $\dashv$       |                |                     |                    |                       |                    |            | _                         |
|   |                | l              |                     |                    |                       |                    |            |                           |
|   | $\dashv$       |                |                     |                    |                       |                    |            |                           |
|   |                | l              |                     |                    |                       |                    |            |                           |
|   | $\dashv$       | <del></del>    |                     |                    |                       |                    |            |                           |
|   |                | l              |                     |                    |                       |                    |            |                           |
|   | $\dashv$       | <u> </u>       |                     |                    |                       |                    |            |                           |
|   |                | 1              |                     |                    |                       |                    |            |                           |
|   | $\dashv$       | <del> </del>   |                     |                    |                       |                    |            |                           |
|   |                | 1              |                     |                    |                       |                    |            |                           |
|   | $\dashv$       |                |                     |                    |                       |                    |            |                           |
|   |                | 1              |                     |                    |                       |                    |            |                           |
|   | $\blacksquare$ | <u> </u>       |                     |                    |                       |                    |            |                           |
|   |                | l              |                     |                    |                       |                    |            |                           |
|   | $\square$      |                |                     |                    |                       |                    |            |                           |
|   |                | 1              |                     |                    |                       |                    |            |                           |
|   |                |                |                     |                    |                       |                    |            |                           |
|   |                | l              |                     |                    |                       |                    |            |                           |
|   |                |                |                     |                    |                       |                    |            |                           |
|   | П              |                |                     |                    |                       |                    |            |                           |
|   | _              |                |                     |                    |                       |                    |            |                           |
|   | $\Box$         |                |                     |                    |                       |                    |            |                           |
|   |                | 1              |                     |                    |                       |                    |            |                           |
|   | $\neg$         |                |                     |                    |                       |                    |            | -                         |
|   |                | i              |                     |                    |                       |                    |            |                           |

| Page .                                   |   |  |  |  |  |  |
|--|---|--|--|--|--|--|
| Part III Supplemental Information        |   |  |  |  |  |  |
| Provide the information, explanation, or | descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information   |  |  |  |  |  |
| Return Reference                         | Explanation   |  |  |  |  |  |
| , ,                                      | MCW PAID BUSINESS SOCIAL CLUB MEMBERSHIP DUES ON BEHALF OF ONE TRUSTEE, FOUR OFFICERS AND ONE OF ITS HIGHEST COMPENSATED EMPLOYEES DURING CALENDAR YEAR 2018 MEMBERSHIPS ARE USED FOR MONTHLY BOARD AND COMMITTEE MEETINGS AND FOR OTHER BUSINESS MEETINGS PERSONAL USE OF THE CLUBS BY THESE INDIVIDUALS IS REPORTED TO MCW AND IS TREATED AS A TAXABLE EVENT TO THE INDIVIDUAL MCW PROVIDED DISCRETIONARY |  |  |  |  |  |

PLAN AND ARE FULLY TAXABLE TO THESE INDIVIDUALS

SPENDING ACCOUNTS TO SIX OFFICERS AND ONE OF ITS HIGHEST COMPENSATED EMPLOYEES THE SPENDING ACCOUNTS ARE NOT PART OF AN ACCOUNTABLE

| Return Reference | Explanation  |
|------------------|--|
|                  | MCW maintains a section 457(f) supplemental nonqualified retirement plan for certain eligible employees (THE PLAN) SEVEN individuals listed on Form 990, Part VII currently participate in the plan. Under the plan, MCW contributes a defined amount for each participant based on a percentage of each participant's base salary. Participants GENERALLY vest in their contributions for a plan year on the last day of the third plan year FOLLOWING THAT PLAN YEAR for each plan year they are a participant. HOWEVER, IF A PARTICIPANT REACHES AGE 62 AND HAS PARTICIPATED IN THREE PLAN YEARS, THE PARTICIPANT BECOMES FULLY VESTED IN ALL CONTRIBUTIONS AT THE END OF THAT PLAN YEAR. Distributions are made to the eligible participants in a single, lump sum payment when contributions become vested. PARTICIPANT JOHN R. RAYMOND, SR., MD, MET A VESTING REQUIREMENT under the plan DURING CALENDAR YEAR 2018 resulting in \$390,977 of reported compensation. |

| Return Reference | Explanation  |
|------------------|--|
|                  | THE PHYSICIANS' INCENTIVE PAYMENTS ARE BASED ON THE PROFITABILITY OF THEIR INDIVIDUAL PRACTICE GROUPS, NOT MCW AS A WHOLE THE INDIVIDUAL PRACTICE GROUPS ARE CONTAINED IN EITHER MCW OR CHILDREN'S SPECIALTY GROUP, INC , A RELATED ORGANIZATION |

SCHE

| Return Reference | Explanation   |
|------------------|---|
| ·                | SELECTED OFFICERS ARE ELIGIBLE FOR INCENTIVE COMPENSATION BASED ON QUANTIFIABLE METRICS APPROVED IN ADVANCE A PORTION OF SUCH COMPENSATION IS SUBJECT TO THE DISCRETION OF THE NOMINATING AND GOVERNANCE COMMITTEE OF THE BOARD OF TRUSTEES, OR DELEGATED BY THE NOMINATING AND GOVERNANCE COMMITTEE TO THE PRESIDENT, PROVOST & EXECUTIVE VP, OR EXECUTIVE VP-FINANCE & ADMINISTRATION |

\_\_

| Return Reference  | Explanation  |
|-------------------|--|
| HEDULE J, PART II | VINCENT P MATHEWS, MD, IS COMPENSATED AS CHAIR AND PROFESSOR OF RADIOLOGY, not for his role as trustee |

---

Software ID:

**Software Version:** 

**EIN:** 39-0806261

Name: The Medical College of Wisconsin Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| Form 990, Schedule                             | · J, | Part II - Omicers, Di | rectors, Trustees, K                      | ey Employees, and I                       | ngnest compensate              | u Employees             |                      | T   |
|--|------|-----------------------|---|---|--------------------------------|-------------------------|----------------------|---|
| (A) Name and Title                             |      |                       | of W-2 and/or 1099-MIS                    | •   | (C) Retirement and             | ( <b>D</b> ) Nontaxable | (E) Total of columns | (F) Compensation in                                     |
|  |      | (i) Base Compensation | (ii)<br>Bonus & incentive<br>compensation | (iii)<br>Other reportable<br>compensation | other deferred<br>compensation | benefits                | (B)(ı)-(D)           | column (B)<br>reported as deferred on<br>prior Form 990 |
| JOHN R RAYMOND SR MD<br>TRUSTEE/PRESIDENT AND  | (1)  | 976,506               | 186,443                                   | 460,108                                   | 83,507                         | 27,423                  | 1,733,987            | 288,816   |
| CEO  | (11) | 0                     | 0   | 0   | 0                              | 0                       | 0                    | 0   |
| JOSEPH E KERSCHNERMD<br>TRUSTEE/PROVOST& EXEC  | (1)  | 847,456               | 169,343                                   | 52,547                                    | 127,802                        | 30,138                  | 1,227,286            | 0   |
| VP, DEAN                                       | (11) | 0                     | 0   | 0   | 0                              | 0                       | O                    | 0   |
| VINCENT P MATHEWS MD<br>TRUSTEE                | (1)  | 632,404               | 88,359                                    | 21,254                                    | 22,000                         | 22,819                  | 786,836              | 0   |
|  | (11) | 0                     | 0   | 0   | 0                              | 0                       | 0                    | 0   |
| RAVINDRA P MISRA PHD<br>DEAN, GRADUATE SCHOOL  | (1)  | 184,227               | 1,200                                     | 3,115                                     | 15,105                         | 12,104                  | 215,751              | 0   |
|  | (11) | 0                     | 0   | 0   | 0                              | 0                       | O                    | 0   |
| GEORGE MACKINNON III<br>PHD                    | (1)  | 311,696               | 41,761                                    | 6,608                                     | 22,000                         | 29,531                  | 411,596              | 0   |
|  | (11) | 0                     | 0   | 0   | 0                              | 0                       | C                    | 0   |
| CHRISTOPHER P KOPS<br>EXEC VP-FINANCE & ADMIN, | (1)  | 543,364<br>           | 92,867                                    | 24,095                                    | 89,741                         | 8,401                   | 758,468<br>          | 0   |
| JOHN T NEWSOME ESQ                             | (11) | 0                     | 0   | 0   | 0                              | 0                       | C                    | 0   |
| SR VP-GENERAL COUNSEL/ASST SEC                 | (1)  | 438,992<br>           | 80,611                                    | 16,199<br>                                | 22,000                         | 30,886<br>              | 588,688              | 0   |
| CHERYL MAURANA PHD                             | (11) | 0                     | 0   | 0   | 0                              | 0                       | 0                    | 0   |
| SR VP-ACADEMIC PARTNERSHIPS                    | (1)  | 440,825<br>           | 107,187                                   | 12,967                                    | 49,562                         | 26,893<br>              | 637,434              | 0   |
| KURT L JANAVITZ                                | (11) | 403.004               | 0   | 0   | 0                              | 0                       | 0                    | 0   |
| SR VP-HEALTHCARE PARTNERSHIPS                  | (1)  | 403,904<br>           | 65,000                                    | 9,953<br>                                 | 71,200                         | 4,728<br>               | 554,785              | 0   |
| GREGORY M WESLEY                               | (11) | 207.150               | 0   | 0   | 0                              | 0                       | 0                    | 0   |
| SR VP-STRATEGIC ALLIANCES                      | (1)  | 397,150               | 70,380                                    | 28,025                                    | 50,062                         | 4,489<br>               | 550,106              | 0   |
| ALICE ARCHABAL                                 | (II) | 297,162               | 0   | 0   | 0                              | 0                       | 0                    | 0   |
| VP-DEVELOPMENT/CDO TO 11/16/18                 |      | 297,102               | 111,082                                   | 35,087<br>                                | 57,685                         | 32,674<br>              | 533,690<br>          |   |
| JEFEREY BORNEMANN                              | (II) | 209,239               | 20,054                                    | 0<br>654                                  | 30,000                         | 0                       | 202.142              | 0   |
| VP-FACILITIES & OPERATIONS                     |      |                       | 36,654                                    |   | 20,069                         | 25,526<br>              | 292,142<br>          |   |
| SHERRI DUCHARME-WHITE                          | (II) | 338,215               | 64,125                                    | 0<br>3,020                                | 22,000                         | 33,521                  | 460,881              | 0   |
| VP-HR & FACULTY AFFAIRS                        |      |                       | 04,125                                    | 5,020                                     | 22,000                         | 33,321                  | 460,861              |   |
| DAVID HOTCHKISS                                | (II) | 313,456               | 57,436                                    | 969                                       | 22,000                         | 31,899                  | 425,760              | 0   |
| VP-INFORMATION<br>SERVICES, CIO                | (11) | 0                     |   |   |                                | 31,099                  | +25,700              |   |
| KATHRYN KUHN                                   | (1)  | 231,178               | 41,436                                    | 14,069                                    | 22,000                         | 28,651                  | 337,334              | . 0   |
| VP-GOVT & COMMUNITY RELATIONS                  | (11) | 0                     |   |   |                                |                         |                      |   |
| MARA LORD                                      | (1)  | 211,728               | 37,755                                    | 19,189                                    | 20,980                         | 30,357                  | 320,009              | 0   |
| VP-COMMUNICATIONS,<br>INTERIM CDO              | (11) | 0                     |   |   |                                | 0                       |                      |   |
| DANIEL WICKEHAM                                | (1)  | 238,801               | 42,953                                    | 12,377                                    | 22,000                         | 28,678                  | 344,809              | 0   |
| VP-CORP COMPLIANCE & RISK MGT                  | (11) | 0                     |   | 0   |                                |                         |                      |   |
| BARCLAY FERGUSON                               | (1)  | 369,129               | 64,388                                    | 20,923                                    | 22,000                         | 30,206                  | 506,646              | 0   |
| CHIEF FINANCIAL OFFICER                        | (11) | 0                     |   | n   | 0                              | 0                       | n                    | 0   |
| C GREER JORDAN PHD<br>CHIEF DIVERSITY OFFICER  | (1)  | 219,226               | 39,831                                    | 15,499                                    | 21,363                         | 30,315                  | 326,234              | 0   |
| CHIEF DIVERSITY OFFICER                        | (11) | 0                     | 0   | 0   | 0                              | O                       | 0                    | 0   |
| ROBERT LANE MD<br>CHAIR, PROF DEPT OF          | (1)  | 521,484               | 65,169                                    | 18,955                                    | 22,000                         | 30,601                  | 658,209              | 0   |
| DEDIATRICC                                     | (11) | 0                     | 0   | 0   | 0                              | 0                       | 0                    | 0   |
|  |      |                       | -   | -   | -                              | -                       |                      |   |

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns other deferred benefits (B)(i)-(D)(i) Base Compensation (ii) (iii) compensation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

313,196

1,350

179,121

507,350

SURGERY

SURG

SURG

SURGERY

JOHNNY C HONG MD

VIKTOR HRASKA MD

SHEKAR N KURPAD MD

J CHANNING TASSONEMD

PROF OF ORTHOPAEDIC

CHAIR, PROF DEPT OF NEUROSURG

CHIEF, PROF TRANSPLANT

CHIEF, PROF PED CARDIAC

I(u)I

 $|(\Pi)|$ 

|(u)|

974,371

1,801,990

1,273,995

791,351

|                     |     | (i) Base compensation | Bonus & incentive compensation | Other reportable compensation | compensation |        |   | reported as deferred on<br>prior Form 990 |
|---------------------|-----|-----------------------|--------------------------------|-------------------------------|--------------|--------|---|---|
| CHAIR, PROF DEPT OF | (1) | 597,361               | 69,274                         | 21,426                        | 22,000       | 21,137 | · | 0   |
| MEDICINE            | (m) | l o                   |                                |                               |              | 1      |   | 1   |

480

19,692

1,380

501

22,000

22,000

22,000

22,000

30,801

20,014

11,422

19,986

(F) Compensation in

column (B)

1,340,848

1,865,046

1,487,918

1,341,188

| ROY L SILVERSTEIN MD<br>CHAIR, PROF DEPT OF | (1)        | 597,361   | 69,274  | 21,426 | · 1    | 21,137 | /31,198   |  |
|---|------------|-----------|---------|--------|--------|--------|-----------|--|
| MEDICINE                                    | (11) 0 0 0 | 0         | 0       | 0      | _      |        |           |  |
| DOUGLAS B EVANS MD<br>CHAIR, PROF DEPT OF   | (1)        | 1,037,390 | 265,249 | 21,682 | 22,000 | 20,015 | 1,366,336 |  |

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493139001200 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule K Supplemental Information on Tax-Exempt Bonds (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. Open to Public Department of the Treasury ▶Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Inspection Name of the organization Employer identification number The Medical College of Wisconsin Inc 39-0806261 Part I **Bond Issues** (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (i) Pool (h) On behalf of financina issuer Yes No Yes No Yes No 80,302,421 CAPITAL PROJ/REF 2004B1 SERIES WHEFA SERIES 2008A 39-1337855 97710BDG4 07-30-2008 Χ Χ Χ WHEFA SERIES 2008B 39-1337855 97710BDK5 09-04-2008 67,500,000 REFUND WHEFA 2004B2 SERIES Х Χ Χ WHEFA SERIES 2010 39-1337855 97710BZK1 11-24-2010 29,248,225 REFUND WHEFA 1996 AND 1997 Х Χ SERIES WHEFA SERIES 2014A 18,450,000 REFUND 2004A SERIES/CAP PROJ Χ Х 39-1337855 000000000 12-16-2014 Х Part  ${f II}$ **Proceeds** C 77,510,000 24,235,000 6,840,000 2 80,907,664 67,501,101 29.248.225 18,452,915 785,654 413 5 6,709,813 6 874,539 474,412 470,900 234,172 8 676,689 9 10 752,153 44,078,900 11 29,057,171 66,350,000 28,777,325 17,466,590 12 13 2013 2015 Yes Yes No Yes No No Yes No Were the bonds issued as part of a current refunding issue? . . . . Χ Χ Χ Χ Were the bonds issued as part of an advance refunding issue? . . . . . 15 Χ Χ Х Χ Χ Χ 16 Χ Does the organization maintain adequate books and records to support the final allocation of 17 Х Χ Χ Χ **Private Business Use** Part 🏻 D Yes Yes Yes No Yes No No No Was the organization a partner in a partnership, or a member of an LLC, which owned property 1 Χ Are there any lease arrangements that may result in private business use of bond-financed 2 Χ Χ Schedule K (Form 990) 2018 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50193E

b

C

d

6

8a

Part IV

b

C

Arbitrage

Х

1 187 %

1 187 %

Χ

Χ

Х

No

Х

Χ

Χ

Х

0 %

D

Yes

Χ

Х

Yes

Х

Х

Schedule K (Form 990) 2018

D

В

No

Х

Χ

1 288 %

1 288 %

0 081 %

Yes

Χ

Х

C

No

Χ

Х

Χ

Х

0 %

Yes

Χ

Х

Х

Χ

No

Χ

Χ

2520 %

Χ

Х

В

Yes

Χ

Χ

Χ

Χ

GOLDMAN SACHS

Α

No

Χ

Χ

Χ

Χ

Yes

Х

Х

Nο

0 %

C

No

0 %

Yes

Page 2

Are there any research agreements that may result in private business use of bond-financed

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . .

If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Rebate not due yet? . . . . . .

Exception to rebate? . . . . . . . . . . . .

Was the hedge superintegrated? . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

|   | (GIC) <sup>2</sup>   |   | Х |   | X |   | Х |   | Х |
|---|--|---|---|---|---|---|---|---|---|
| ь | Name of provider   | 0 |   | 0 |   | 0 |   | 0 |   |
| С | Term of GIC  |   |   |   |   |   |   |   |   |
| d | Was the regulatory safe harbor for establishing the fair market value of |   |   |   |   |   |   |   |   |

Page 3

|   | the GIC satisfied?   |   |   |   |   |   |
|---|--|---|---|---|---|---|
| 6 | Were any gross proceeds invested beyond an available temporary period? | Х |   | X |   |   |
| 7 | Has the organization established written procedures to monitor the     | Х | × |   | × | Ī |

Schedule K (Form 990) 2018

SCHEDULE K, PART I

Were gross proceeds invested in a guaranteed investment contract

|    |  |   |  | A |   | В | c |   | D |
|----|--|---|--|---|---|---|---|---|---|
| Pa | art V Procedures To Undertake Corrective Action  |   |  |   |   |   |   |   |   |
| 7  | Has the organization established written procedures to monitor the requirements of section $148^\circ$ | X |  | Х |   | Х |   | Х |   |
| 6  | Were any gross proceeds invested beyond an available temporary period?                                 | x |  |   | X |   | X |   | X |

| Part V Proced   | ures To Undertake Corrective Action  |      |     |    |     |    |     |    |     |   |
|-----------------|--|------|-----|----|-----|----|-----|----|-----|---|
|                 |  |      |     | A  |     | В  |     | C  |     | D |
|                 |  | <br> | Yes | No | Yes | No | Yes | No | Yes |   |
| requirements ai | ation established written procedures to ensure that violated timely identified and corrected through the voluntary of the coluntary of the voluntary of the vol |      | Х   |    | Х   |    | Х   |    | х   |   |

|  |     | A  |     | 3  |     | С  | D   |    |
|--|-----|----|-----|----|-----|----|-----|----|
|  | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? | X   |    | Х   |    | X   |    | ×   |    |
| Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).  |     |    |     |    |     |    |     |    |

THE SERIES 2016 BONDS WERE ISSUED TO FUND THE CONSTRUCTION OF A PROFESSIONAL OFFICE BUILDING. TO FUND RENOVATION PROJECTS AND TO ADVANCE-REFUND A PORTION OF THE SERIES 2008A BONDS. THE SERIES 2016 BONDS WERE INCLUDED ON TWO FORM 8038'S UPON ISSUANCE. ONE FORM 8038 REPORTED THE NEW AMOUNTS BORROWED AND THE OTHER REPORTED THE REFUNDING OF THE SERIES 2008A BONDS. THE ISSUE PRICE LISTED ON

SCHEDULE K, PART 1, FOR SERIES 2016 REPRESENTS THE TOTAL ISSUE PRICE REPORTED ON THE TWO FORM 8038'S IN ADDITION, THE FINAL CUSIP NUMBER LISTED ON SCHEDULE K, PART 1, FOR SERIES 2016 REPRESENTS THE LATEST OF THE CUSIP NUMBERS REPORTED ON THE TWO FORM 8038'S THE CUSIP NUMBER REPORTED ON THE OTHER FORM 8038 IS 97712DPS9 SCHEDULE K, PART II, LINE 3 Differences between the issue price and the proceeds of the bond Issue for Series 2008A, Series 2008B, Series 2014A, Series 2016 and Series 2018 relate to investment income earned on construction and reserve funds

Return Reference Explanation

| Return Reference     | Explanation   |
|----------------------|---|
| SCHEDULE K, PART III | Part III of Schedule K was prepared to account for funds used for new projects (post-December 31, 2002) of each bond issue and does not include any portion which refunded pre-December 31, 2002 bond issues. Schedule K, Part III, LINES 3B & 3D MCW utilizes internal counsel to review its management contracts, service contracts and research agreements relating to financed assets. SCHEDULE K, PART IV, LINE 2C, GROUP 1 COLUMN A - A REBATE COMPUTATION WAS PERFORMED ON 7/30/2018. COLUMN B - A REBATE COMPUTATION WAS PERFORMED ON 9/07/2018. COLUMN C - A REBATE COMPUTATION WAS PERFORMED ON 12/02/2015. |

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493139001200 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Department of the Treasury ▶ Attach to Form 990. Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Inspection Name of the organization Employer identification number The Medical College of Wisconsin Inc 39-0806261 Part I **Bond Issues** (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On (i) Pool behalf of financing issuer Yes No Yes No Yes Nο WHEFA SERIES 2014B 39-1337855 000000000 12-16-2014 13,930,000 REFUND WHEFA 2010 SERIES Χ Χ Χ WHEFA SERIES 2016 39-1337855 97712DPV2 05-11-2016 177,101,039 CONSTR FAC/CAP PROJ/REF 2008A Χ Х Χ WHEFA SERIES 2018 55,000,000 RENOV CAPITAL PROJECTS AND Χ 39-1337855 000000000 09-06-2018 Χ Х EQUIP Part  ${f I}$ **Proceeds** C Α D 865,000 6,565,000 2 3 13,930,000 178,028,867 55,605,480 5 6,349,729 652,306 6 7 178,377 1,570,242 277,007 8 9 10 100,545,136 31,893,835 11 13,751,623 69,563,760 22,782,332 12 13 2017 Yes No Yes No Yes No No Were the bonds issued as part of a current refunding issue? . . . . Χ Χ Χ 14 Were the bonds issued as part of an advance refunding issue? . . . . . 15 Χ Х Χ Has the final allocation of proceeds been made? . . . . . . . . . . . Х Х 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ Part Ⅲ **Private Business Use** Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Χ Χ Are there any lease arrangements that may result in private business use of bond-financed Χ Χ Cat No 50193E Schedule K (Form 990) 2018 For Paperwork Reduction Act Notice, see the Instructions for Form 990.

b

C

d

6

8a

Part IV

b

C

Arbitrage

Page 2

D

D

Schedule K (Form 990) 2018

No

Yes

Yes

C

No

Χ

Х

0 003 %

0 003 %

Х

Х

Χ

0 %

Yes

Χ

Χ

No

Χ

Χ

Х

Χ

Х

C

counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Rebate not due yet? . . . . . . .

Exception to rebate? . . . . . . . . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Yes

Α

No

Χ

Χ

Χ

Χ

Yes

Х

Х

Nο

0 %

Yes

Χ

Χ

Χ

No

Χ

Χ

Χ

Χ

В

Yes

Χ

Χ

No

Χ

Χ

0 506 %

0 506 %

Χ

Х

Χ

Yes

Х

0 %

Term of GIC . . . . . . . . . .

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Schedule K (Form 990) 2018

period?

Part VI

Yes

Page 3

No

No

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

X

Yes

Χ

No

Yes

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Nο

Yes

В

Х

Yes

No

Yes

No

No

Yes

Χ

Nο

Yes

Schedule K (Form 990) 2018

| efile GRAPHI                                   | C print - DO                                 | NOT PROCES   | S As                                    | Filed Data -                               |               |                 |         |        | DL       | N: 93    | 4931    | 390                       | 01200    |
|--|--|--|---|--|---------------|-----------------|---------|--------|----------|----------|---------|---------------------------|----------|
| Schedule L<br>(Form 990 or 990                 | I-EZ) ► Comp                                 | olete if the org   | anizatio                                | ons with Ir                                | " on Form 9   | 90, Part IV, li | nes 2   | 5a, 2  | 25b, 26  |          | МВ No   | 1545                      | 5-0047   |
|  |  |  | ► At                                    | 28c, or Form 99<br>tach to Form 990        | or Form 99    | 0-EZ.           |         |        |          |          | 20      | 1                         | 8        |
| Department of the Tre<br>Internal Revenue Serv | I  | <b>⊳</b> Go t  | o <u>www.i</u>                          | irs.gov/Form990                            | for the late  | st information  | 1.      |        |          | (        | Open    |                           | ublic    |
| Name of the org                                | anızatıon                                    |  |   |  |               |                 | Er      | nplo   | yer ide  | ntifica  |         |                           |          |
|  |  |  |   |  |               |                 |         |        | 6261     |          |         |                           |          |
|  |  |  |   | 01(c)(3), section 5<br>in Form 990, Part 1 |               |                 |         |        |          | ne 40b   |         |                           |          |
|  | ) Name of disqu                              |  |   | <b>b)</b> Relationship be                  | tween disqua  |                 | _       | (c) D  | escript  | ion of   | (d      | ) Cor                     | rected?  |
|  |  |  |   | С  | rganization   |                 |         | tr     | ansactı  | on       | Y       | es                        | No       |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 | _       |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 | +       |        |          |          |         |                           |          |
|  |  |  | ,                                       |  |               |                 |         |        |          |          | •       |                           |          |
| Part II Loc                                    | ans to and/complete if the orgorted an amour | or From Interganization answers on Form 990, one (c) Purpose | rested Fered "Yes" Part X, III  (d) Loa | " on Form 990-EZ,                          | rganızatıon . |                 | •       | rt IV, | line 26  | -        | (       | janıza<br>i)Wrii<br>greem | tten     |
|  |  |  |   |  |               |                 |         |        | comm     | ıttee?   | .7      |                           |          |
|  |  |  | То                                      | From                                       |               |                 | Yes     | No     | Yes      | No       | Yes     |                           | No       |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
| Total  |  |  |   | <u>P</u>                                   | \$            |                 |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   | erested Persoi                             |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   | "Yes" on Form 9                            |               | _               | £       |        |          | ( - ) D. |         | . 6                       |          |
| (a) Name of Inter                              | rested person                                | (b) Relationship<br>interested perso<br>organizat            | on and th                               |  | or assistance | (d) Type o      | or assi | stanc  | e        | (e) Pu   | rpose ( | or ass                    | ıstance  |
|  |  |  |   |  |               | +               |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 |         |        |          |          |         |                           |          |
|  |  |  |   |  |               |                 |         |        | _        |          |         |                           |          |
|  |  |  |   |  |               | 1               |         |        | -        |          |         |                           |          |
| For Paperwork Red                              | luction Act Notic                            | e, see the Instru  | ctions for                              | Form 990 or 990-E                          | <b>Z.</b> C.  | at No 50056A    |         | Scl    | redule I | (Form    | 990 ი   | r 990-                    | EZ) 2018 |

|                           | between interested<br>person and the<br>organization | transaction |                                   | organiz<br>rever | ation's |
|---------------------------|--|-------------|-----------------------------------|------------------|---------|
|                           |  |             |                                   | Yes              | No      |
| (1) KAREN J MACKINNON RPH | WIFE OF OFFICER                                      |             | ASST PROFESSOR,CLINCAL<br>SCIENCE |                  | No      |
|                           |  |             |                                   |                  |         |
|                           |  |             |                                   |                  |         |
|                           |  |             |                                   |                  |         |
|                           |  |             |                                   |                  |         |

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

Part V

Supplemental Information

Schedule I (Form 990 or 990-F7) 2018

Explanation

| efil       | e GRAPHIC pr                                 | int - DO NOT PF         | ROCESS                        | As Filed Data -  |   |          | DLN:        | 9349313                           | 9001      | 200   |
|------------|--|-------------------------|-------------------------------|--|---|----------|-------------|-----------------------------------|-----------|-------|
|            | IEDULE M                                     |                         |                               | loncash Contri   | hutions   |          |             | OMB No 1                          | 545-0     | 047   |
| (For       | m 990)                                       | ▶Complete if the        |                               | ons answered "Yes" on Fo                                       |   | 9 or 3   | o.          | 20                                | <b>18</b> | 3     |
|            |  | ► Attach to Form        | 990.                          |  |   |          |             |                                   |           |       |
|            | tment of the Treasury<br>al Revenue Service  | ▶Go to <u>www.irs.c</u> | gov/Form9                     | 190 for the latest informat                                    |   |          |             | Open to<br>Inspe                  | ction     |       |
|            | e of the organizat<br>ledical College of Wis |                         |                               |  |   | Emplo    | yer ident   | ification n                       | umber     | •     |
| THE I      | edical College of Wis                        | SCOTISITI THE           |                               |  |   | 39-08    | 06261       |                                   |           |       |
| Pa         | rt I Types                                   | of Property             |                               |  | •   |          |             |                                   |           |       |
|            |  |                         | (a)<br>Check if<br>applicable | (b)<br>Number of contributions or<br>items contributed         | (c)<br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line<br>1g | ,        |             | (d)<br>of determi<br>ntribution a |           | s     |
| 1          | Art—Works of art                             | t                       |                               |  | 19  | 1        |             |                                   |           |       |
| 2          | Art—Historical tr                            | easures .               |                               |  |   |          |             |                                   |           |       |
| 3          | Art—Fractional in                            | nterests                |                               |  |   |          |             |                                   |           |       |
| 4          | Books and public                             | ations                  | Х                             |  | 267   | Sale (   | of Compara  | ables                             |           |       |
| 5          | Clothing and hou                             |                         |                               |  |   |          |             |                                   |           |       |
| 6          | goods Cars and other v                       | · · · · ·               |                               |  |   | -        |             |                                   |           |       |
| 7          | Boats and planes                             |                         |                               |  |   |          |             |                                   |           |       |
| 8          | Intellectual prope                           |                         |                               |  |   |          |             |                                   |           |       |
| 9          | Securities—Public                            | ,                       | X                             | 37   | 1,528,079   | Cost/    | Selling pri | ice                               |           |       |
| 10         | Securities—Close                             | ely held stock .        |                               |  |   |          |             |                                   |           |       |
| 11         | Securities—Partr                             |                         |                               |  |   |          |             |                                   |           |       |
|            | or trust interest                            |                         |                               |  |   | -        |             |                                   |           |       |
| 13         | Securities—Misce<br>Qualified conserv        | /ation                  |                               |  |   |          |             |                                   |           |       |
|            | contribution—Hi<br>structures .              |                         |                               |  |   |          |             |                                   |           |       |
| 14         | Qualified conserve contribution—Of           |                         |                               |  |   |          |             |                                   |           |       |
| 15         | Real estate—Res                              |                         |                               |  |   |          |             |                                   |           |       |
| 16         | Real estate—Cor                              | nmercial                |                               |  |   |          |             |                                   |           |       |
| 17         | Real estate—Oth                              | er                      |                               |  |   |          |             |                                   |           |       |
| 18         | Collectibles .                               |                         |                               |  |   |          |             |                                   |           |       |
| 19         | Food inventory                               |                         |                               |  |   | <u> </u> |             |                                   |           |       |
| 20         | Drugs and medic                              | al supplies .           |                               |  |   |          |             |                                   |           |       |
| 21         | Taxidermy .                                  |                         |                               |  |   |          |             |                                   |           |       |
|            | Historical artifact<br>Scientific specim     |                         |                               |  |   | -        |             |                                   |           |       |
|            | Archeological art                            |                         |                               |  |   |          |             |                                   |           |       |
|            | Other ► (                                    |                         | X                             | 2  | 7.250   | Cost/    | Selling pri | ice                               |           |       |
|            | cal Equip for Train                          | ning )                  |                               | _  | ,,_5  | 10000,   |             |                                   |           |       |
|            | Other ▶ (<br>ts Tickets )                    |                         | Х                             | 6  | 3,594   | 1 Cost/  | Selling pri | ce                                |           |       |
| 27         | Other ▶ (                                    | )                       |                               |  |   |          |             |                                   |           |       |
| 28         |  | )                       |                               |  |   |          |             |                                   |           |       |
| 29         |  |                         |                               | ation during the tax year for<br>3, Part IV, Donee Acknowled   |   | 29       |             |                                   |           |       |
| <u>.</u> . | _  |                         |                               |  |   |          |             |                                   | Yes       | No    |
| 30a        | must hold for at                             | least three years fr    | rom the date                  | y contribution any property red of the initial contribution, a |   |          |             |                                   |           | l     |
| b          | •  | e the arrangement       |                               |  |   |          |             | 30a                               |           | No    |
| 31         | Does the organi                              | zation have a gift ac   | cceptance p                   | olicy that requires the reviev                                 | v of any nonstandard contri   | bution   | s?          | 31                                | Yes       |       |
|            | _  | -                       |                               | or related organizations to se                                 | •   |          |             |                                   |           |       |
|            |  |                         |                               | · · · · · · · · ·  |   | •        |             | 32a                               |           | No    |
|            | •  |                         | amount in                     | column (c) for a type of pro                                   | nerty for which column (a)  | is char  | ked         |                                   |           |       |
| ,,         | describe in Part                             | •                       | , amount ill                  | column (c) for a type of pro                                   | perty for windirecolumn (a)   | .5 CHEC  | cu,         |                                   |           |       |
| For D      |  | nn Act Notice, see thi  | e Instruction                 | ne for Form 990  | Cat. No. 512271   |          | Schad       | lule M (Form                      | 000) (    | 2018\ |

| Schedule M (Form 990) (2018)   | Page 2  |
|--------------------------------|---|
| I, column (b), the             | ation required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part<br>number of contributions, the number of items received, or a combination of both. Also complete |
| this part for any ac           | Iditional information.  |
| Return Reference               | Explanation   |
| Schedule M, Part I, Column (B) | The amounts listed in Column (B) for all property types represent total number of contributions received, not individual items  |
|                                | Schedule M (Form 990) (2018)  |

| efile GRAPH  | IC print - DO NOT PROCESS   | As Filed Data -    |   | DLN:                          | 93493139001200  |
|--|---|--------------------|---|-------------------------------|-----------------|
| SCHEDULE O (Form 990 or 990- EZ)  Supplemental Information to Form 990 or 990-EZ  Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  Attach to Form 990 or 990-EZ.  Soperatment of the Treasury  Operatment of the Treasury  Operatment of the Treasury  Attach to Form 990 or 990-EZ. |   | ons on             | OMB No 1545-0047  2018  Open to Public Inspection |                               |                 |
| Name Setherong The Medical College  990 Schedule   |   | n                  |   | Employer identi<br>39-0806261 | fication number |
| Return<br>Reference  |   | I                  | Explanation                                       |                               |                 |
| FORM 990,<br>PART I & III,<br>LINE 1 -<br>CONTINUED  | SCIENTISTS, PHARMACISTS, ANI<br>DGE IN THE BIOMEDICAL AND HI<br>T CARE OF THE HIGHEST QUALI | EALTH SCIENCES, MC | W PROVIDES CUTTING-EDG                            | E, COLLABORAT                 | IVE PATIEN      |

| Return<br>Reference                              | Explanation  |
|--|--|
| FORM 990,<br>PART III,<br>LINE 4A -<br>CONTINUED | Approximately 130 scientists are engaged in postdoctoral research fellowship training thro ugh the Graduate School of Biomedical Sciences. More than 29,400 physicians and 14,700 oth er health professionals participate in Continuing Medical Education-accredited activities offered annually. The MCW School of Medicine, with campuses in Milwaukee, Green Bay and Central Wisconsin, provides an innovative, rigorous and immersive curriculum that provides M. CW's graduates with a deep understanding of the healthcare needs in these communities. MCW is working to ensure that a greater percentage of graduates remain in Wisconsin to practice after graduation. The MCW School of medicine campuses will help provide future physicians in communities across the state, particularly in areas where doctors are needed the mos. The MCW School of Pharmacy is preparing the next generation of pharmacists to engage in team-based, patient-centered care in a multitude of practice settings, including primary care. Training in advanced practice skills and extensive exposure to a variety of clinical settings and research activities prepares MCW's pharmacy graduates for the new demands of a rapidly evolving profession to ensure high-quality healthcare continues for future gene rations in both urban and rural communities. |

990 Schedule O, Supplemental Information

Return Explanation

| FORM 990, | MCW's research enterprise is focused on strategic, prioritized areas of research involving |
|-----------|--|
| PART III, | interdisciplinary collaboration among scientists and physicians with the goal of rapidly   |
| LINE 4B - | translating discoveries into advances for patient care MCW scientists lead biomedical and  |
| CONTINUED | population health advancements through laboratory research, clinical trials and community  |
|           | -engaged research In fiscal year 2019, MCW faculty conducted more than 2,700 research stu  |
|           | dies, including clinical trials, and reported 72 new discoveries and inventions to MCW's O |

han 450 pending and issued U S and foreign patents

ffice of Technology Development The portfolio includes 299 technologies covered by more t

Return

| Reference  | Explanation   |
|--|---|
| FORM 990,<br>PART III,<br>LINE 4C -<br>CONTINUED | MCW providers, physician assistants, nurse practitioners and other health care practitione rs care for approximately 520,000 patients, representing approximately 4 0 million patient visits annually MCW has a policy of providing health care services without charge, or at amounts less than established rates, to patients who are unable to pay and who meet certa in eligibility criteria established in MCW's community care policy. In fiscal year 2019, the estimated direct and indirect costs incurred by MCW to provide services under MCW's community care policy were \$2.7 million. MCW physicians and practitioners see patients at three major affiliates - Froedtert Hospital, Children's Hospital of Wisconsin, and the Clemen to J. Zablocki. VA Medical Center - and many other hospitals and clinics in eastern and cent rall Wisconsin. |

Explanation

| Return<br>Reference               | Explanation  |
|-----------------------------------|--|
| FORM 990,<br>PART III,<br>LINE 4D | Community Engagement - MCW's Community Engagement mission focuses on building productive p artnerships between MCW and communities in Wisconsin and beyond. Through these partnerships and the relationships that sustain them, MCW and its community collaborators work togeth er to have a greater impact on addressing Wisconsin's critical health needs. MCW faculty a re engaged in more than 2,100 community outreach activities, involving more than 600 community partner organizations, to advance the health of people and communities throughout Wisconsin. |

| Return<br>Reference              | Explanation   |
|----------------------------------|---|
| FORM 990,<br>PART VI,<br>LINE 1A | MCW'S BOARD OF TRUSTEES CONTAINS AN EXECUTIVE COMMITTEE WHICH IS ELECTED BY THE BOARD AND CONSISTS OF THE CHAIR, PRESIDENT, SECRETARY, TREASURER, THE CHAIRS OF THE OTHER BOARD COMM ITTEES, THE IMMEDIATE PAST CHAIR, THE VICE CHAIR AND AT-LARGE MEMBERS OF THE BOARD SO ELEC TED THE EXECUTIVE COMMITTEE HAS AND MAY EXERCISE, WHEN THE BOARD OF TRUSTEES IS NOT IN SE SSION, ALL THE POWERS OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS AND AFFAIRS OF MCW |

Return Explanation

FORM 990,
PART VI,
LINE 2

RY L NETTLES AND MARY ELLEN STANEK, TRUSTEES - BUSINESS RELATIONSHIP CO
RY L NETTLES, AND MARY ELLEN STANEK, TRUSTEES - BUSINESS RELATIONSHIP CORY L NETTLES, TRU
STEE AND GREGORY M WESLEY, OFFICER - BUSINESS RELATIONSHIP TED D KELLNER, TRUSTEE AND GR
EGORY M WESLEY, OFFICER - BUSINESS RELATIONSHIP DAVID LUBAR AND MARY ELLEN STANEK, TRUSTE
ES - BUSINESS RELATIONSHIP THOMAS L SPERO AND OWEN J SULLIVAN, TRUSTEES - BUSINESS RELATIONSHIP
IONSHIP THOMAS L SPERO AND JAY B WILLIAMS, TRUSTEES - BUSINESS RELATIONSHIP

Return Explanation

| 11010101100 |   |
|-------------|---|
| FORM 990,   | TWO OF THE TRUSTEES OF MCW ARE APPOINTED BY THE GOVERNOR OF THE STATE OF WISCONSIN, AFTER |
| PART VI,    | THE ADVICE AND CONSENT OF THE STATE SENATE THE BALANCE OF THE TRUSTEES ARE ELECTED BY MAJ |
| LINE 7A     | ORITY VOTE OF THE TRUSTEES THEN IN OFFICE   |

# Return Reference Explanation FORM 990. THE FORM 990 WAS PREPARED WITH THE ASSISTANCE OF PRICEWATERHOUSECOOPERS. MCW'S EXTERNAL TA

PART VI,
LINE 11B

THE CHIEF FINANCIAL OFFICER AN OVERVIEW OF THE FINAL DRAFT OF FORM 990 WAS PRESENTED TO T
HE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES BY PRICEWATERHOUSECOOPERS AND SENIOR MANAGEMEN
T A FINAL COPY OF FORM 990 WAS PROVIDED TO THE ENTIRE BOARD OF TRUSTEES PRIOR TO FILING W
ITH THE IRS

| Return<br>Reference               | Explanation   |
|-----------------------------------|---|
| FORM 990,<br>PART VI,<br>LINE 12C | MCW HAS A CONFLICT OF INTEREST POLICY WHICH REQUIRES EMPLOYEES AND BOARD MEMBERS TO REPORT ANNUALLY ON CONFLICTS OF INTEREST FOR THEMSELVES AND FAMILY MEMBERS EMPLOYEE DISCLOSURE FORMS ARE REVIEWED BY THE CORPORATE COMPLIANCE OFFICE. IN ADDITION, IF THERE IS A POTENTIA L CONFLICT DURING THE YEAR, THE EMPLOYEE MUST SUBMIT A WRITTEN REQUEST FOR APPROVAL TO THE CORPORATE COMPLIANCE OFFICE DETERMINES IF THE ACTIVITY COMPLIES WITH MCW POLICIES AND/OR WHETHER A POTENTIAL CON FLICT OF INTEREST EXISTS DURING REVIEW OF THE PROPOSED ACTIVITY, THE CORPORATE COMPLIANCE OFFICE MAY SEEK GUIDANCE FROM EXECUTIVE LEADERSHIP OR THE GENERAL COUNSEL'S OFFICE AS DEE MED NECESSARY WRITTEN APPROVAL OR DISAPPROVAL IS THEN PROVIDED MCW'S GENERAL COUNSEL AND THE NOMINATING AND GOVERNANCE COMMITTEE OF THE BOARD OF TRUSTEES MAY REVIEW THE DISCLOSUR E FORMS IF THEY RELATE TO A BOARD MEMBER DISCLOSED CONFLICTS BECOME A MATTER OF BOARD REC ORD THROUGH THE ANNUAL DISCLOSURE FORM ANY CONFLICTS ALSO MUST BE DISCLOSED WHEN THE INTE REST BECOMES A MATTER OF BOARD OR BOARD COMMITTEE ACTION IF A CONFLICT OF INTEREST ARISES FOR A MEMBER OF THE BOARD OF TRUSTEES WHILE THE BOARD OR ITS COMMITTEES ARE CONSIDERING, AUTHORIZING, OR RATIFYING A CONTRACT OR OTHER MATTER, THE BOARD MEMBER MUST EXCLUDE HIMSEL F/HERSELF FROM THE DELIBERATIONS AND VOTE AND THE MINUTES OF THE MEETING MUST REFLECT THAT A DISCLOSURE WAS MADE, THE ABSTENTION FROM VOTING AND THE DETERMINATION THAT THE PROPOSED CONTRACT OR TRANSACTION IS FAIR AND REASONABLE TO MCW |

| Return<br>Reference                         | Explanation   |
|---|---|
| FORM 990,<br>PART VI,<br>LINES 15A &<br>15B | As delegated by the Board of Trustees, the Nominating and Governance Committee of the Boar d of Trustees annually reviews and approves the compensation for, and transactions with, t he President and CEO and certain officers. The Nominating and Governance Committee's overs ight role includes, but is not limited to, establishing and reviewing MCW executive compensation philosophy and strategy, evaluating the performance of the President, accepting the President's performance evaluations of certain officers, determining compensation levels based on these performance reviews, receiving reports from outside advisors to provide objective and impartial compensation data and to express an opinion on total compensation rea sonableness, and approving the charters of MCW's committees charged with reviewing compensation Approval of compensation decisions for the President and certain officers is docume need in the minutes of the Nominating and Governance Committee and reported to the Board of Trustees Compensation decisions for all other officers and key employees are delegated to and reviewed and approved annually by the MCW Institutional Compensation Committee or its Executive Committee based on performance assessment and budgetary guidelines, utilizing external compensation data from various sources to evaluate comparability to market compensation trends. In the event of any conflict of interest, the review is referred to the Nominating and Governance Committee for consideration. Approval of compensation decisions and direcommendations is documented in the minutes of the respective committees. |

Return Explanation

| Reference |   |
|-----------|---|
| FORM 990, | MCW DOES NOT MAKE ITS GOVERNING DOCUMENTS OR CONFLICT OF INTEREST POLICY AVAILABLE TO THE |
| PART VI,  | GENERAL PUBLIC FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC THROUGH POSTING ON M |
| LINE 19   | CW'S WEBSITE  |

| Return<br>Reference                 | Explanation  |
|-------------------------------------|--|
| FORM 990,<br>PART VII,<br>SECTION A | VINCENT P MATHEWS, MD, is compensated as Chair and Professor of RADIOLOGY, not for his ro le as trustee JOSEPH KERSCHNER, MD, Viktor Hraska, MD, AND J Channing Tassone, MD, are c ompensated for both their academic role at MCW and their physician role at Children's Spec ialty Group, Inc (CSG), a related organization Work hours related to their role at MCW a re reflected above the dotted line and work hours related to CSG are reflected below the dotted line MCW uses a standard 40 hour work week as a representation of a full-time emplo |

Return Explanation

| Reference |  |
|-----------|--|
| FORM 990, | UNREALIZED LOSS ON INTEREST RATE SWAP (\$4,110,806) CHANGE IN VALUE OF SPLIT INTEREST AGRE |
| PART XI,  | EMENTS (\$34,160)   NTERCOMPANY TRANSFER (\$749,964) TOTAL (\$4,894,930)                   |
| LINE 9    |  |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - SCHEDULE R | Related

(Form 990)

Department of the Treasury

The Medical College of Wisconsin Inc

Internal Revenue Service

Name of the organization

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

2018

**Employer identification number** 

39-0806261

**DLN: 93493139001200**OMB No 1545-0047

Open to Public Inspection

| Part I Identification of Disregarded Entities Complete of the  | ie organization answe          | ered " | 'Yes" on Form                                    | 990, | , Part IV, line 3              | 33.  |                            |            |                             |                           |
|--|--------------------------------|--------|--|------|--------------------------------|--|----------------------------|------------|-----------------------------|---------------------------|
| (a) Name, address, and EIN (if applicable) of disregarded entity   | <b>(b)</b><br>Primary activity |        | (c)<br>Legal domicile (sta<br>or foreign country |      |                                | (e)<br>End-of-year assets                        | s Direct control entity    |            |                             |                           |
| (1) MCW SPECIALISTS LLC<br>8701 WATERTOWN PLANK RD<br>MILWAUKEE, WI 53226<br>81-5310239                          | SUPPORT SERV                   |        | WI   |      | 0                              | 0  | MCW                        |            |                             |                           |
|  |                                |        |  |      |                                |  |                            |            |                             | -                         |
|  |                                |        |  |      |                                |  |                            |            |                             | -                         |
|  |                                |        |  |      |                                |  |                            |            |                             | -                         |
| Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax year. | Complete if the orga           | anızat | ion answered                                     | "Yes | on Form 990                    | , Part IV, line 34 l                             | pecause it had             | l one or n | nore                        |                           |
| (a) Name, address, and EIN of related organization   | (b)<br>Primary activity        |        | (c)<br>al domicile (state<br>foreign country)    | Exe  | <b>(d)</b><br>mpt Code section | (e) Public charity status (if section 501(c)(3)) | (f)<br>Direct con<br>entit | trolling   | Section<br>(13) cor<br>enti | 512(b)<br>ntrolled<br>ty? |
| (1)Children's Specialty Group Inc<br>999 North 92nd St STE C740  | Pediatrics                     |        | WI   | 501( | (c)(3)                         | 12a-I  | NA                         |            | Yes                         | No<br>No                  |
| Milwaukee, WI 53226<br>39-1990012  |                                |        |  |      |                                |  |                            |            |                             |                           |
| (2)MCW Affiliated Hospitals Inc<br>8701 Watertown Plank Rd   | GRAD MED EDUC                  |        | WI   | 501( | (C)(3)                         | 12a-I  | NA                         |            |                             | No                        |
| Milwaukee, WI 53226<br>39-1341366  |                                |        |  |      |                                |  |                            |            |                             |                           |
|  |                                |        |  |      |                                |  |                            |            |                             |                           |

| one or more related organizations t   | reated as a partners           | ship during t   | the tax   | <u>,                                      </u>                                   | (a)                                 | (6)  | (a)                             |         | ۸۱  | (:)                |                                | ;) I                  | /1-                                |                       |
|---|--------------------------------|---|---|--|-------------------------------------|--|---------------------------------|---------|---|--------------------|--------------------------------|-----------------------|------------------------------------|-----------------------|
| (a) Name, address, and EIN of related organization                          |                                | Primary Legal Direct activity domicile (state or foreign country) | controlling<br>entity                             | Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f)<br>Share of total<br>, income   | (g)<br>Share of end-<br>of-year<br>assets              | Disprop<br>alloca               | tions?  | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene<br>man<br>par | j)<br>eral or<br>aging<br>mer? | (k<br>Percen<br>owner | tage                               |                       |
| (1) Children's Hith Network of WI LLC                                       |                                | Health Care   | WI  | NA   | Related                             | 0  | 0                               | Yes     | No<br>No  | 0                  | +                              | No                    | 50 0                               | 00 %                  |
| 3701 Watertown Plank Rd<br>Milwaukee, WI 53226                              |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
| (2) Drexel Town Sq Surg Center LLC  |                                | Surgery   | WI  | Froedtert HIth   | Related                             | -1,437,032   | 2,589,410                       |         | No  | 0                  | Yes                            |                       | 49 0                               | 000 %                 |
| 9200 W Wisconsin Avenue<br>Milwaukee, WI 53226<br>31-4904300                |                                | Center  |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
| (3) FMLH MCW Real Estate Ventures LLC                                       |                                | Real Estate   | WI  | NA   | Related                             | 314,526  | 11,344,101                      |         | No  | 0                  | Yes                            |                       | 50 0                               | 000 %                 |
| 9200 W Wisconsin Avenue<br>Milwaukee, WI 53226<br>26-0629591                |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
| (4) Froedtert & MCW Network LLC   |                                | Health Care   | WI  | NA   | Related                             | 1,700,638  | 3,284,245                       |         | No  | 0                  | Yes                            |                       | 50 0                               | 000 %                 |
| 9200 W Wisconsin Avenue<br>Milwaukee, WI 53226<br>81-4382585                |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
| (5) Froedtert Surgery Center LLC  |                                | Surgery<br>Center   | WI  | Froedtert Hosp   | Related                             | 641,578  | 3,412,139                       |         | No  | 0                  | Yes                            |                       | 30 0                               | 000 %                 |
| 9200 W Wisconsin Avenue<br>Milwaukee, WI 53226<br>20-1499345                |                                | Come  |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
|   |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
|   |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
| Part IV Identification of Related Organi because it had one or more related |                                |   |   |  |                                     |  | inswered "Ye                    | s" on I | Form  | 990, Part I\       | V, lın                         | e 34                  |                                    |                       |
| (a) Name, address, and EIN of related organization                          | <b>(b)</b><br>Primary activity | (:  | (c)<br>Legal<br>domicil<br>state or fo<br>country | e<br>reign   | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>Income |         | (g)<br>e of end<br>year<br>assets                           | I-of- Perd         | (h)<br>centag<br>nershi        |                       | Section<br>(b)(i<br>contro<br>enti | n 512<br>13)<br>olled |
| (1)Blue & Green I Condo Association Inc                                     | Building Mgmt                  |   | WI  |  | 1CW                                 | C Corp   | (                               | 1       |   | 0 69 0             | 00 %                           |                       | <b>Yes</b><br>Yes                  | No                    |
| 3701 Watertown Plank Rd<br>Milwaukee, WI 53226                              | Building right                 |   | **1   |  | icv                                 | c corp   |                                 |         |   |                    | 70                             |                       | ies                                |                       |
| 26-2355106<br>( <b>2)</b> MCW Prof Liability Insurance Program              | INSURANCE                      |   | WI  |  | 1CW                                 | Trust  | 1,367,229                       | 9       | 20,476,   | .217 100           | 000 %                          |                       | Yes                                |                       |
| 3701 Watertown Plank Rd<br>Milwaukee, WI 53226<br>39-6484662                |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
| (3)MCW CONSORTIUM ON PUBLIC & COMM HLTH INC                                 | AHW OVERSIGHT                  |   | WI  | M  | 1CW                                 | C CORP   | (                               |         |   | 0 89 0             | 00 %                           |                       | Yes                                |                       |
| 3701 WATERTOWN PLANK RD<br>MILWAUKEE, WI 53226                              |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
| (4)CHARITABLE REMAINDER TRUST (1)   | SUPPORT                        |   | WI  | M  | 1CW                                 | TRUST  |                                 |         |   |                    |                                |                       | Yes                                |                       |
|   |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
|   |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |
|   |                                |   |   |  |                                     |  |                                 |         |   |                    |                                |                       |                                    |                       |

| Schedule R (Form 990) 2018  |            | Pa  | ige <b>3</b> |
|---|------------|-----|--------------|
| Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.                 |            |     |              |
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule  |            | Yes | No           |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |            |     |              |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity  | 1a         |     | No           |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)  | <b>1</b> b |     | No           |
| c Gift, grant, or capital contribution from related organization(s)   | 1c         |     | No           |
| d Loans or loan guarantees to or for related organization(s)  | 1d         | Yes |              |
| e Loans or loan guarantees by related organization(s)   | 1e         |     | No           |
| f Dividends from related organization(s)  | <b>1</b> f |     | No           |
| g Sale of assets to related organization(s)   | <b>1</b> g |     | No           |
| h Purchase of assets from related organization(s)   | 1h         |     | No           |
| i Exchange of assets with related organization(s)   | <b>1</b> i |     | No           |
| j Lease of facilities, equipment, or other assets to related organization(s)  | <b>1</b> j |     | No           |
| k Lease of facilities, equipment, or other assets from related organization(s)  | 1k         |     | No           |
| l Performance of services or membership or fundraising solicitations for related organization(s)  | 11         | Yes |              |
| m Performance of services or membership or fundraising solicitations by related organization(s)   | 1m         | Yes |              |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)   | 1n         | Yes |              |
| o Sharing of paid employees with related organization(s)  | 10         |     | No           |
| p Reimbursement paid to related organization(s) for expenses  | <b>1</b> p |     |              |
| <b>q</b> Reimbursement paid by related organization(s) for expenses   | <b>1</b> q | Yes |              |

| k Lease of facilities, equipment, or other assets from related organization(s)                                    |   |                        |                                 | 1k          | No |
|---|---|------------------------|---------------------------------|-------------|----|
| l Performance of services or membership or fundraising solicitations for related organization(s)                  |   |                        |                                 | 1l Ye       | s  |
| f m Performance of services or membership or fundraising solicitations by related organization(s)                 |   |                        |                                 | 1m Ye       | 5  |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)                   |   |                        |                                 | 1n Ye       | 5  |
| o Sharing of paid employees with related organization(s)  |   |                        |                                 | 10          | No |
|   |   |                        |                                 |             |    |
| ${f p}$ Reimbursement paid to related organization(s) for expenses  |   |                        |                                 | 1p Ye       | s  |
| <b>q</b> Reimbursement paid by related organization(s) for expenses   |   |                        |                                 | 1q Ye       | 5  |
|   |   |                        |                                 |             |    |
| r Other transfer of cash or property to related organization(s)   |   |                        |                                 | 1r Ye       | s  |
| ${f s}$ Other transfer of cash or property from related organization(s)   |   |                        |                                 | 1s Ye       | s  |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line | e, including covered r                  | elationships and tra   | insaction thresholds            |             |    |
| (a)<br>Name of related organization   | <b>(b)</b><br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining am | ount involv | ed |
| (1)MCW Prof Liability Insurance Program   | Q                                       | 1,846,962              | CASH BASIS                      |             |    |

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| was not a related organization. See instructions regarding exclusion for certain investment partnerships |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|--|--------------------------------|---|--|---|----|---|--|----------------|----|------------------------------------|--|------|---------|---|--|---------------|--------------------------------|
| (a)<br>Name, address, and EIN of entity  | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (e) Are all partners section 501(c)(3) organizations? |    | (e) Are all partners section 501(c)(3) organizations? |  | organizations? |    | (f)<br>Share of<br>total<br>Income | (g)<br>Share of<br>end-of-year<br>assets |      | _       | (1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) |  | or<br>ig<br>? | (k)<br>Percentage<br>ownership |
|  |                                |   | 514)   | Yes   | No |   |  | Yes            | No |                                    | Yes                                      | No   |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    |                                    |  |      |         |   |  |               |                                |
|  |                                |   |  |   |    |   |  |                |    | Schedul                            | e R (Forn                                | n 99 | 0) 2018 |   |  |               |                                |

