DLN: 93493243001441

2020

OMB No. 1545-0047

Department of the

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

		nue Service	<u> </u>							
			alendar year, or tax year be C Name of organization	ginning 04-01-2020 , and ending 03-	31-2021	D.F				
			PETOSKEY-HARBOR SPRINGS AR	REA				ication number		
B Check if a ☐ Address ☐ Name ch ☐ Initial ret ☐ Final retur		-	COMMUNITY FOUNDATION			38-30321	85			
			Doing business as							
		n/terminated d return	Number and street (or P.O. box i	E Telephone	number					
		on pending	616 PETOSKEY STREET NO 203	if mail is not delivered to street address) Room/s	suite	(231) 348	3-5820			
•		, ,		country, and ZIP or foreign postal code		(202) 011				
			PETOSKEY, MI 49770			G Gross rece	ipts \$ 7,	618,063		
			F Name and address of princ	cipal officer:	H(a) I	s this a group retu	rn for			
			JENNIFER DEEGAN 616 PETOSKEY STREET NO 20	N3	s	subordinates?		□Yes ☑ No		
			PETOSKEY, MI 49770			Are all subordinates	3	☐ Yes ☐No		
[Tax	k-exen	npt status:	✓ 501(c)(3) □ 501(c)()	◄ (insert no.)		ncluded? f "No," attach a lisi	t. (see			
J W	ebsit	e:▶ WW	W.PHSACF.ORG		1	Group exemption n	•	•		
∢ Forn	n of or	rganization:	✓ Corporation ☐ Trust ☐ A	Association Other ►	L Year of	formation: 1991	1 State	of legal domicile: MI		
		C								
Pa	art I	Sum		n or most significant activities:						
				UP OF AN EVER-GROWING FAMILY OF FUI	NDS. EACH	ONE IS ESTABLIS	HED BY	Y AN INDIVIDUAL,		
ပ္	<u>F</u>	AMILY, O	R ORGANIZATION TO CARRY C	DUT CHARITABLE WORKS AND LEAVE A LA	STING LEG	ACY.				
	-									
en en	-									
Activities & Governance				discontinued its operations or disposed of			ets.	1		
ಶ	3	Number o	of voting members of the gover	rning body (Part VI, line 1a)			3	15		
Se Se	4	Number o	of independent voting members	s of the governing body (Part VI, line 1b)			4	15		
<u> </u>	5	Total nun	nber of individuals employed in	calendar year 2020 (Part V, line 2a) .			5	6		
5	6	Total nun	nber of volunteers (estimate if	necessary)			6	73		
•	7a	Total unr	elated business revenue from F	Part VIII, column (C), line 12			7a	C		
	b	Net unrel	ated business taxable income f	rom Form 990-T, line 39			7b	(
						Prior Year		Current Year		
<u>Qı</u>	8	Contribut	ions and grants (Part VIII, line :	1h)		3,235,05	7	4,198,128		
Rəvenue	9	Program	service revenue (Part VIII, line			0	(
Ρ. Ye	I			a), lines 3, 4, and 7d)		1,918,49	0	2,010,27		
_	11	Other rev	renue (Part VIII, column (A), lin	es 5, 6d, 8c, 9c, 10c, and 11e)		36,62		17,15		
	12	Total reve	enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,190,17	1	6,225,55		
	13	Grants ar	nd similar amounts paid (Part I)	K, column (A), lines 1–3)		3,148,21	6	3,892,280		
	14	Benefits p	paid to or for members (Part IX	, column (A), line 4)			ס			
&	15	Salaries,	other compensation, employee	benefits (Part IX, column (A), lines 5-10)		361,61	6	426,74		
Expenses	16 a	Professio	nal fundraising fees (Part IX, co	olumn (A), line 11e)			0	(
Š	b	Total fundr	aising expenses (Part IX, column (D), line 25) ▶118,958						
ш	l	· ·	, , , , , , , , , , , , , , , , , , , ,	es 11a-11d, 11f-24e)		273,34	4	191,46		
	l		,	equal Part IX, column (A), line 25)		3,783,17	6	4,510,49		
/8	19	Revenue	less expenses. Subtract line 18	3 from line 12		1,406,99		1,715,06		
Net Assets or Fund Balances					Begin	nning of Current Yea	r	End of Year		
age agai	20	Total ass	ets (Part X, line 16)			39,491,85	6	56,212,80		
Z AS	l		ilities (Part X, line 26)			6,742,75		10,517,180		
ŠĒ	l		s or fund balances. Subtract lir			32,749,09	-	45,695,62		
Pa	rt II	Sign	ature Block							
				amined this return, including accompanyin						
	eage nowle		f, it is true, correct, and compl	ete. Declaration of preparer (other than off	icer) is bas	sed on all informat	on or v	vnich preparer has		
,										
		*****	re of officer			2021-08-31 Date				
Sign		Joignace	are or officer			Date				
Here	•		SA NGUYEN TREASURER r print name and title							
		 	·	Proparor's signature	Date	I I DT	TN			
D-:	ı		rint/Type preparer's name	Preparer's signature	Date 2021-08-31		IN 1294224	ļ		
Paid		<u> </u>	irm's name	ER & CARON PC		self-employed Firm's EIN ► 38-22	268582			
	oare	;; .b./				5 211, \$ 30-22	.,,,,,,,			
Use	υn	'У	irm's address ► 555 MICHIGAN STR	EET		Phone no. (231) 34	7-5555			
			PETOSKEY, MI 497	770				_		
Mav t	he IR	S discuss	this return with the preparer s	hown above? (see instructions)			√ v	'es □No		

orm	990 (2020)				Page 2
Pa	rt III State	ement of Program Service Acc	omplishments		
	Check	if Schedule O contains a response or	note to any line in this Part III .		🗹
1		be the organization's mission:			
PERM		UALITY OF LIFE FOR ALL PEOPLE IN E CE OF CHARITABLE FUNDS, ADDRESS ANTHROPY.			
2	Did the organ	nization undertake any significant pro	gram services during the year wh	ich were not listed on	
	the prior Form	n 990 or 990-EZ?			🗌 Yes 🗹 No
	If "Yes," desc	ribe these new services on Schedule	0.		
3	Did the organ	nization cease conducting, or make sig	nificant changes in how it conduc	cts, any program	
		ribe these changes on Schedule O.			☐ Yes ☑ No
4	Section 501(d	organization's program service accom c)(3) and 501(c)(4) organizations are d revenue, if any, for each program s	required to report the amount of		
4a	(Code: See Additional	, , ,	,972,364 including grants of \$	3,892,280) (Revenue \$)
4b	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
4 c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
4d	Other program	m services (Describe in Schedule O.) including (grants of \$) (Revenue \$)
4e	Total progra	am service expenses ▶	3.972.364		

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	330 (6020)			rage 3
Par	Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III $\ref{20}$.	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part 2	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII $\ref{Mathematical Schedule D}$	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🥦	11e	Yes	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Nο

Nο

19

20a

20b

21

Yes

Veb No No No No No No No N	rm 9	90 (2020)			Page 4
Did the organization nevent more than \$5,000 of greats or other assistance to or for domestic individuals on Part IX. 22 Yes oriumn (%), line 27 if "res," complete Schedule I, Parts 1 and III. Did the organization arrawer "Vest to Part VII, Section A, line 3, 4, or 5 about compensation of the organization is current and former officer, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule I. Did the organization nave a tax-exempt bond issue with an outstanding principal amount of more than \$10,0000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No.", por to line 25a. Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24c Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24d 25a Did the organization mixed any organizations beyond a temporary period exception? 24d 25b Did the organization and the second organization organization exception? Did the organization and the second organization between the second organization exception of the second organization exception of the second organization period or any organization period or any organization period organ	Part I	Checklist of Required Schedules (continued)			
column (A), line 21 If "Yes," complete Schedule I, Parts I and III. Did the organization answer "Yes" to Part VII, Scotion A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, frustees, key employees, and highest compensated employees? If "Yes," complete Schedule 1, Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 34d and complete Schedule K. If "Yos," go to line 25a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization maintain an escrow account other than a refinding escrow at any time during the year to defease any tax-exempt bonds? 24c Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25c Section 501(c)(31), 501(c)(4), and 501(c)(29) organizations. Did the organization ergage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule I, Part I Is the organization act as an in behalf of issuer for bonds outstanding at any time during the year? 25b In the transaction with a disqualified person during the year? If "Yes," complete Schedule I, Part II Did the organization act as an incomplete year? If "Yes," complete Schedule I, Part II Did the organization act as an incomplete Schedule I, Part II Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or prophyse threed, a grant selection committee member, or to Schedule I, Part II Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, abustantial contributor, or employee threed, a grant selection committee member, or to Schedul				Yes	No
and former officers, directors, rustese, key employees, and highest compensated employees? If "Yes," complete Schedule J. Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 34d and complete Schedule K. If "No," go to line 25s. 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24c July 10 the organization maintain an escrow account other than a refunding escrow at any time during the year? 24d July 10 the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d July 10 the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d July 10 the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d July 10 the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d July 10 the organization with a disqualified person during the year? If "yes," complete Schedule L, Part I. 25a Is the organization with a disqualified person during the year? If "yes," complete Schedule L, Part I. 25b In the organization and any are that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction with a disqualified person in a prior year, and that the transaction with a disqualified person in a prior year, and that the transaction between the prior the year year. 25b In the organization explored and prior the year of the year year. 25c Schedule J. Part II. 25d In the organization revole a general year year year year year year year. 25d In the organization provide a general year year year year year year. 26c In the organization organization and contributions of the following parties (see Schedule M. Part IV in the organization revolve more than \$25,000 in non-cash contributions; or orga	c	column (A), line 2? If "Yes," complete Schedule I, Parts I and III		Yes	
the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No." pot beine 25a. Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year defense any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person in a prior year, and that the transaction with a disqualified person in a prior year, and that the transaction may not the organization's prior Forms 990 or 990-627 If "Yes," complete Schedule L. Part II Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employes, creator or founder, substantial contributor, or 35% controlled entity for including an employee stakeneous organization at the substantial contributor, or application states and your ember of any of these persons? If "Yes," complete Schedule L, Part II Did the organization aparty to a business transaction with one of the following parties (see Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV Did the organization in prior officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV Did the organization on a party to a business transaction with one of the following parties (see Schedule M. Part IV Did the organization feetly or one or more individuals and/or organizations described in lines 28a or 28a? If "Yes," complete Sche	a	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			No
Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 246 246 246 246 246 246 247 248 258 258 258 258 258 258 258	t	he last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and	24a		No
bid the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a No. Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E2? If "Yes," complete Schedule L, Part II 10 the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II 10 the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or any fart selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part II 10 the organization approach to a business transaction with one of the following parties (see Schedule L, Part IV 10 the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule L, Part IV 10 the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule L, Part IV 10 the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule N, Part II 10 the organization liquidates, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II 10 the organization liquidates, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II 10 the organization organization and that it is treated as a partnership for schedule R, Part V, l	b D	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 253			24c		
Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee) thereof or family member of any of these persons? If "Yes," complete Schedule L, Part III A surrent or former officer, director, trustee, key employee thereof or family member of any of these persons? If "Yes," complete Schedule L, Part IV. A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. 28b	d D	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I. Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II II. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III. Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV. A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. 28b NA 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I in the organization or looks of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I in 10 the organization on 100% of an entity disregarded as separate from the organization under Regulation sections 12(b)(13)? If "Yes," complete Schedule R, Part V,			25a		No
fofficer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part IV As the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filling thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," Complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 29 Yes 10 the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule N, Part I Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-37 If "Yes," complete Schedule R, Part I, III, or IV, and Part V, Iine 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entit	t	hat the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	25b		No
memployee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part IV Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV. A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, Iine 2 Did the organization have a controlled entity within the meaning of section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization organizations organizat	c	officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family			No
instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV. A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization iliquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part III, III, or IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization complete Schedule R, Part V, line 2 Section 501(c)(3) organizations organization make any transfers to an exempt non-charitable	a	employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete</i>	27		No
A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI, line 2 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O. Yes Interest Check if Schedule O contains a response or note to any line in this Part V.	İI	nstructions for applicable filing thresholds, conditions, and exceptions):			
A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV. Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M			28a		No
A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, or IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 16 If "Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O. Yes Note:	b A	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	286		No
Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M					No
contributions? If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O. Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V	• [Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐒	29	Yes	
Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II. Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1			30		No
Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O. Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			31		No
33 Name of the street of the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V, lines 11b and 19? Note. All Form 990 filers are required to contains a response or note to any line in this Part V. 33 Name of the organization of the street o					No
Did the organization have a controlled entity within the meaning of section 512(b)(13)? If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			33		No
If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			34		No
within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	ia [Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
organization? If "Yes," complete Schedule R, Part V, line 2			35b		
is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O			36		No
All Form 990 filers are required to complete Schedule O			37		No
Check if Schedule O contains a response or note to any line in this Part V			38	Yes	
Yes N	Part `	Statements Regarding Other IRS Filings and Tax Compliance			
		Check if Schedule O contains a response or note to any line in this Part V			
a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 9				Yes	No

 ${f b}$ Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

1b

0

1c

Par	tV Statements Regarding Other IRS Filings and Tax Compliance (continued)			rage 3
	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
Za	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country:	4a		No
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		No
16	If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		No

orm	990 (2020)			Page 6
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "Na 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to i	ines
Se	ction A. Governing Body and Management		1	
1.	Enter the number of voting members of the governing body at the end of the tax year 1a 15	. —	Yes	No
Id	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or			
b	similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	-		
3	officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision	3		No
4	of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? •	5		No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more	\vdash	163	
	members of the governing body?	7a	Yes	
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt	100		
	status with respect to such arrangements?	16b		
	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed▶ MI			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	☑ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: DAVID JONES 616 PETOSKEY STREET 203 PETOSKEY, MI 49770 (231) 348-5820			

Part VII

VICE PRESIDENT

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part $\mbox{\rm VII}\,$.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount
- of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. • List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

of reportable compensation from the organization • List all of the organization's former directo organization, more than \$10,000 of reportable co	rs or trustees	that re	ceive	d, in	the	capa	city	as a former directo	r or trustee of the		
See instructions for the order in which to list the	•		organ	IIZati	1011 6	anu ai	iy ie	siated organizations	.		
Check this box if neither the organization no	•		ion c	omp	ens	ated a	any d	current officer, dire	ctor, or trustee.		
(A) Name and title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099- MISC)	(W-2/1099- MISC)	related organizations	
(1) THOMAS B SMITH	1.00										
TRUSTEE		Х						0	0	0	
(2) JANET M MANCINELLI	1.00										
TRUSTEE		Х						0	0	0	
(3) ROBERT E KEEDY	1.00										
TRUSTEE		Х						0	0	0	
(4) JOHN M DAMOOSE	1.00										
TRUSTEE		Х						0	0	0	
(5) MARY E RAPIN TRUSTEE	1.00	Х						0	0	0	
(6) SARAH L SHUMAN TRUSTEE	1.00	х						0	0	0	
(7) EMILY R MEYERSON TRUSTEE	1.00	Х						0	0	0	
(8) PAIGE E SIMARD	1.00										
TRUSTEE		Х						0	0	0	
(9) WEBB F MARTIN	1.00	х						0	0	0	
TRUSTEE	1.00										
(10) KATHRYN S ERBER TRUSTEE		х						0	0	0	
(11) ROBERT W CHARLTON TRUSTEE	1.00	Х						0	0	0	
(12) STEVEN L BOECKMAN TRUSTEE	1.00	х						0	0	0	
(13) JENNIFER H ATTIE TRUSTEE	1.00	х						0	0	0	
(14) EMERSON J MEYER TRUSTEE	1.00	Х						0	0	0	
(15) MICHAEL D EBERHART PRESIDENT	3.00	Х		х				0	0	0	
(16) JENNIFER E DEEGAN	3.00	х		х				0	0	0	
PRESIDENT	3.00										
(17) JAMES W FORD	3.00	X		l _x				0	0	0	

Part VII

Page 8

		,,	-,	P ,		,		,			1	
	(A) Name and title	(B) Average hours per week (list any hours for related		ne b oth a direct	ox, ι n of tor/t	unles ficer trust	ss pers and a	son	(D) Reportable compensation from the organization (W-2/1099-	(E) Reportable compensation from related organizations (W-2/1099-	Estir amount compe fron organiza	F) nated of other nsation n the ation and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)		ated zations
(18) N	1ELISSA A NGUYEN	4.00	Х		x				0		0	0
	SURER											
	DANA F ANDREWS	3.00	X		×				0		0	0
(20) E	DAVID JONES	40.00				-						
	JTIVE DIRECTOR	40.00			Х				99,855		0	7,927
	Sub-Total					,						
	otal from continuation sheets to Part V otal (add lines 1b and 1c)				_	,	`		99,855	0		7,927
2	Total number of individuals (including but of reportable compensation from the orga	not limited to		sted a	abov	/e) v	vho re	ceive	ed more than \$100	,000		· ·
											Yes	No
3	Did the organization list any former officine 1a? If "Yes," complete Schedule J for			key (loye	e, or h	nighe	est compensated er			
4	For any individual listed on line 1a, is the					n an	d othe	er co	mpensation from t	<u> </u>	3	No
-	organization and related organizations graindividual											
5	Did any person listed on line 1a receive o	r accrue compo	neation	from		יים וו	• relator	• d oro	anization or indivis	tual for	4	No
5	services rendered to the organization? If "	•				•		_	ganización or mulvio	audi iui	5	No
Se	ction B. Independent Contractors	1									'	
1	Complete this table for your five highest of from the organization. Report compensation										ensation	
	Name and t	(A) ousiness address							Descript	(B) tion of services		C) ensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 0

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

orm 9 Part		(2020) Statement	of F	Revenue						Page 9
· Git	V !!!				espo	nse or note to any	line in this Part VIII			<u> </u>
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
s	1a	Federated campaig	gns	1	а		I	revenue		312 314
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues		. 1	b					
G. Gr		Fundraising events								
Sifts lar /		Related organization Government grants (ibutions) 4	_					
imi		All other contributions			e					
itio: er S	•	and similar amounts above	not ir	ncluded 1	f	4,198,128				
ribu Oth	g	Noncash contribution lines 1a - 1f:\$	s incl	uded in		1.017.227				
Contributions, Gift and Other Similar	h	Total. Add lines 1a	a-1f		<u> </u>	1,017,227	4 400 430			
<u> </u>						Business Code	4,198,128	I		1
	2a									
E.e										
Program Service Revenue	b	•								
Ce H	c	:								
žer vi										
S CE	d									
ogra	e	•								
Δ	f	All other program	serv	rice revenue						
		Total. Add lines 2			>					
	3	Investment income	(inc	luding dividen		nterest, and other	791,13	2 7,310		783,822
	l	similar amounts). Income from invest			• nt bo	ond proceeds >	<u> </u>	7,310	<u>'</u>	763,622
	l	Royalties					}			
				(i) Real		(ii) Personal				
	6a	Gross rents	6a							
	b	Less: rental					1			
		expenses Rental income	6b				_			
		or (loss)	6 c							
	۱ ۹	Net rental income	or	(loss) (i) Securiti		(ii) Other				
	 7a	Gross amount		.,			_			
		from sales of assets other	7a	2,61	1,648					
	h	than inventory Less: cost or					_			
		other basis and sales expenses	7b	1,39	2,357	150				
		Gain or (loss)	7c	1 21	9,291	-150				
	l	l Net gain or (loss)		<u>'</u>			1,219,14	1		1,219,141
a)	l	Gross income from fu	ındra	ising events						
'nче		contributions reporte	d on							
ev.		See Part IV, line 18			8a		_			
Other Revenue	l	Less: direct expen Net income or (los		L	8b	ents				
				[
	9a	Gross income from See Part IV, line 19	gam •	ing activities.	9a					
	l t	Less: direct expen	ses		9b					
	٠	Net income or (los	ss) fr	om gaming ad	tiviti	es >	_			
	10	a Gross sales of inve	entoi	ry, less						
		returns and allowa	ances	_	10a					
		Less: cost of good		L	10 b					
	_	Net income or (los Miscellaneo			vent	ory ► Business Code				
	11	La ADMINISTRATIVE				523920	38,39	6		38,396
	ŀ	REMEASUREMENT	OF	CHARITABLE	GIFT	523920	-21,24	1		-21,241
	١ (
		All other revenue			_					
		Total. Add lines 1				•		_		
		? Total revenue. S					17,15			
			2				6,225,55	7,310)	0 2,020,118 Form 990 (2020)

	11 990 (2020)				Page 10
P	Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must c	omplete all columns	All other organization	ne must complete colu	mn (A)
	Check if Schedule O contains a response or note to an		_	ns must complete colu	ПП (A).
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	3,840,280	3,840,280	general expenses	скренесе
2	Grants and other assistance to domestic individuals. See	52,000	52,000		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	109,351		82,013	27,338
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	237,311	61,000	115,312	60,999
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	19,402	5,185	9,032	5,185
9	Other employee benefits	34,165	6,595	20,975	6,595
10	Payroll taxes	26,519	4,667	15,374	6,478
11	Fees for services (non-employees):				
	a Management				
	b Legal	994		994	
	c Accounting	14,976		14,976	
		11,570		11,570	
	d Lobbying				
	e Professional fundraising services. See Part IV, line 17	43,375		43,375	
	f Investment management fees	43,373		43,373	
	g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion				
	Office expenses	18,174	1,956	10,723	5,495
14	Information technology	49,502		49,502	
15	Royalties				
16	Occupancy	27,881		27,881	
17	Travel	417		417	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	2,239	681	1,048	510
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2,908		2,908	
23	Insurance	4,214		4,214	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a DUES	13,972		13,972	
	L DUDI IC DELATIONS	4.33.1		2.024	2.202
	b PUBLIC RELATIONS	4,324		2,021	2,303
	c PRINTING AND PUBLICATIO	4,055			4,055
	d BANK SERVICE FEES	3,058		3,058	
	e All other expenses	1,374		1,374	
25	Total functional expenses. Add lines 1 through 24e	4,510,491	3,972,364	419,169	118,958
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				
	- Check here F 11 in following 501 50-2 (A3C 550-720).				

Form 990 (2020)

Fund Balances

ō 29

Assets 30

27

28

31

32

33

19,125

19,094

404,490

13,871

126.873

10,376,436

10.517.180

26,840,071

18,855,556

45,695,627

56,212,807

Form 990 (2020)

56,212,807

51,137,486

5

6 7

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10c

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12 13

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33

19,125

22,151

33,992,582

1,254,206

39,491,856

172 17

256.522

6,486,065

6.742.759

13,314,997

19,434,100

32,749,097

39,491,856

Page 11

Check if Schedule O	contains a	a response	or note	to any	line in	this P	art IX	

	Beginning of year		End of year
1 Cash-non-interest-bearing	432	1	11
2 Savings and temporary cash investments	4,203,360	2	4,632,49
3 Pledges and grants receivable, net		3	

63,662

44,568

Accounts receivable, net Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled Loans and other receivables from other disqualified persons (as defined under

section 4958(f)(1)), and persons described in section 4958(c)(3)(B). Notes and loans receivable, net

Assets

Inventories for sale or use

10a

Prepaid expenses and deferred charges . basis. Complete Part VI of Schedule D

Investments—publicly traded securities .

10a Land, buildings, and equipment: cost or other

b Less: accumulated depreciation 11 12

10b Investments—other securities. See Part IV, line 11 . Intangible assets .

Other assets. See Part IV, line 11 . . .

13 Investments—program-related. See Part IV, line 11 . 14 15 16 17 Accounts payable and accrued expenses .

Grants payable .

Total assets. Add lines 1 through 15 (must equal line 33) . 18 19 Deferred revenue . . .

20 Tax-exempt bond liabilities . . .

Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity 23

21 Liabilities 22

Secured mortgages and notes payable to unrelated third parties . . . 24 and other liabilities not included on lines 17 - 24).

Unsecured notes and loans payable to unrelated third parties . Other liabilities (including federal income tax, payables to related third parties, Complete Part X of Schedule D

25 26 Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances .

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions .

complete lines 29 through 33.

Total net assets or fund balances

Organizations that follow FASB ASC 958, check here <a> \square and

Organizations that do not follow FASB ASC 958, check here ightharpoonup and

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a

3h

Nο

Form 990 (2020)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 38-3032185

Name: PETOSKEY-HARBOR SPRINGS AREA

COMMUNITY FOUNDATION

Form 990 (2020)

Form 990, Part III, Line 4a:

PERIOD TO IMPROVE AND ENRICH LIFE IN EMMET COUNTY.

THE COMMUNITY FOUNDATION MAKES GRANTS FOR CHARITABLE PURPOSES TO VARIOUS 501(C)(3) AND GOVERNMENT ORGANIZATIONS IN THE FOLLOWING AREAS: ARTS AND CULTURE, EDUCATION, ENVIRONMENT, COMMUNITY AND ECONOMIC DEVELOPMENT, HEALTH, HUMAN SERVICES, RECREATION, HISTORIC PRESERVATION, AND YOUTH DEVELOPMENT. ALL GRANT RECOMMENDATIONS ARE REVIEWED AND APPROVED BY THE COMMUNITY FOUNDATION'S BOARD OF DIRECTORS. DONOR ADVISED FUNDS RECOMMENDED 813 GRANTS TO SUPPORT ORGANIZATIONS THEY VALUE. THE UNRESTRICTED FUND'S DISTRIBUTION COMMITTEE AND THE YOUTH FUND'S YOUTH ADVISORY COMMITTEE RECOMMENDED 66 GRANTS TO ORGANIZATIONS SERVING A SIGNIFICANT NUMBER OF EMMET COUNTY RESIDENTS. THE ADVISORY COMMITTEE FOR FIELD OF INTEREST FUNDS, INCLUDING FUNDS SUPPORTING SENIORS, CHILDREN, HOUSING OR THE ENVIRONMENT, RECOMMENDED 145 GRANTS TO ORGANIZATIONS IN CORRESPONDING FIELDS. THE SCHOLARSHIP COMMITTEE RECOMMENDED VARIOUS SCHOLARSHIP AWARDS OF 27 GRANTS TO LOCAL STUDENTS WHO ARE PURSUING EDUCATION BEYOND HIGH SCHOOL. A TOTAL OF 1.106 GRANTS WERE AWARDED FROM COMMUNITY FOUNDATION FUNDS DURING THIS TIME

efile GRAPHIC print - DO NO			<u>it - DO NOT PRO</u>	- DO NOT PROCESS As Filed Data -				DLN: 9	DLN: 93493243001441		
SCI		ULE A	D	hlic (harity Statu	e and Dul	olic Supp	ort	OMB No. 1545-0047		
	m 990			if the or	ganization is a sect 4947(a)(1) nonexe Attach to Form !	ion 501(c)(3) e mpt charitable	organization or trust.		2020		
		the Treasury	► Go to <u>v</u>	<u>vww.irs.</u>	<i>gov/Form</i> 990 for in	nstructions and	I the latest info	ormation.	Open to Public Inspection		
Nam	e of th	nie Service 1e organiza ARBOR SPRING						Employer identific	<u> </u>		
СОММ	UNITY	FOUNDATION						38-3032185			
	rt I				s (All organization it is: (For lines 1 thro			See instructions.			
1 1	rganiz		•		ociation of churches	•		(A)(i)			
2		·		,	.)(A)(ii). (Attach Sch						
3					ice organization descr	,					
4		·	·		-			-	ntor the beenitalle		
7	Ш	name, city,		1 operate	a in conjunction with	a nospital descri	ped in section .	170(b)(1)(A)(iii). E	nter the hospital's		
5			ation operated for th (iv). (Complete Part		of a college or univer	rsity owned or op	perated by a gov	ernmental unit descri	bed in section 170		
6		A federal, s	tate, or local govern	ment or	governmental unit de	scribed in sectio	on 170(b)(1)(A	()(v).			
7			ation that normally r (0(b)(1)(A)(vi). (C			s support from a	governmental u	init or from the gener	al public described in		
8	✓	A communi	ty trust described in	section	170(b)(1)(A)(vi).	(Complete Part I	I.)				
9					scribed in 170(b)(1) e instructions. Enter			with a land-grant coll college or university:	ege or university or a		
10		from activit investment	ies related to its exe	empt func ed busine	tións—subject to cert ss taxable income (le	tain exceptions,	and (2) no more	ns, membership fees, than 331/3% of its su sses acquired by the c	-		
11		An organiza	ation organized and	operated	exclusively to test for	r public safety. S	ee section 509	(a)(4).			
12		more public	ly supported organi	zations de		09(a)(1) or sec	ction 509(a)(2	s of, or to carry out th). See section 509(a s 12e, 12f, and 12g.			
а		organizatio		gularly ap				zation(s), typically by of the supporting orga			
b		Type II. A manageme	supporting organiza	ition supe organiza	tion vested in the san			organization(s), by ha ge the supported orga			
С		Type III f	unctionally integra	ated. A su				nd functionally integra	ted with, its		
d		Type III n	on-functionally in integrated. The org	tegrated Janization	. A supporting organi	zation operated fy a distribution	in connection wi	th its supported orgar an attentiveness req			
e		Check this	box if the organizati	on receiv		ation from the I		pe I, Type II, Type II	I functionally		
f	Enter		of supported organi			-					
g	Provi	de the follow	ing information abo	ut the sup	pported organization(s).			_		
organization organiz: (described 1- 10 abov		(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)					
						Yes	No				
Tota			tion Act Notice, se			Cat. No. 11285			90 or 990-EZ) 2020		

securities loans, rents, royalties and income from similar sources. . . Net income from unrelated business activities, whether or not the business is regularly carried on. . or loss from the sale of capital assets (Explain in Part VI.). . 20,699,017

14 55.880 % 15 54.640 %

10 Other income. Do not include gain **11 Total support.** Add lines 7 through 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check Section C. Computation of Public Support Percentage

h 33 1/3% support test-2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

14 Public support percentage for 2020 (line 6, column (f) divided by line 11, column (f)) 15 Public support percentage for 2019 Schedule A, Part II, line 14 16a 33 1/3% support test-2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box 17a 10%-facts-and-circumstances test-2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported h 10%-facts-and-circumstances test-2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Р	Support Schedule for						
	(Complete only if you c						er Part II. If
	the organization fails to	quality under	the tests listed	pelow, please co	omplete Part II.)	
Se	ection A. Public Support						1
	Calendar year	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are						
•	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year.						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
	ection B. Total Support		1	1	Γ	Π	1
	Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on	I					
	securities loans, rents, royalties and	I					
	income from similar sources.						
b	Unrelated business taxable income	I					
	(less section 511 taxes) from businesses acquired after June 30,	I					
	1975.	I					
С	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,	I					
	whether or not the business is	I					
12	regularly carried on.		-				1
12	Other income. Do not include gain or loss from the sale of capital assets	1					
	(Explain in Part VI.)	1					
13							
	11, and 12.).		<u> </u>	1.6 11 601 1		F04()(2)	<u> </u>
14	First 5 years. If the Form 990 is for the	-			•	. , , ,	· —
	check this box and stop here					<u></u>	<u>▶⊔</u>
	ection C. Computation of Public S			(6)			
15	Public support percentage for 2020 (lin					15	
16	Public support percentage from 2019 S					16	
	ection D. Computation of Investi				.,		
17	Investment income percentage for 202	•	.,	•	• •	17	
18	Investment income percentage from 2	019 Schedule A,	Part III, line 17 .			18	
19a	331/3% support tests—2020. If the	organization did r	not check the box	on line 14, and lin	ne 15 is more thar	33 1/3%, and lin	e 17 is not
	more than 33 1/3%, check this box and s	stop here. The o	rganization qualifi	es as a publicly su	ipported organiza	tion	. ▶□
	33 1/3% support tests—2019. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	. ▶ □
20	Private foundation. If the organization	on did not check a	a box on line 14, 1	l9a, or 19b, check	this box and see	instructions	▶□

Page 4

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020

7

8

10a

box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,				
	describe the designation. If historic and continuing relationship, explain.	1			
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).				
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.				
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the				
	determination.				
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				

	III Section 303(a)(1) or (2).	2			
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and				
	3c below.				
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the				
	determination.	3b			
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.				

	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the					
	determination.					
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.					
	If fes, explain in Part VI what controls the organization put in place to ensure such use.					
4a	any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you					
	checked box 12a or 12b in Part I, answer lines 4b and 4c below.					
b	the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported					
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.					
С	id the organization support any foreign supported organization that does not have an IRS determination under sections 01(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support					
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.					
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the					

C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?						
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.						
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you						
	checked box 12a or 12b in Part I, answer lines 4b and 4c below.						
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or						
	supervised by or in connection with its supported organizations.						
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support						
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.						
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the						
	organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).						

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b 5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6 than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ).

the organization had excess business holdings).

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below.

Pa	rt IV	Supporting Organizations (continued)					
				Yes	No		
		e organization accepted a gift or contribution from any of the following persons?					
а		on who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the hing body of a supported organization?	11a				
b	A fami	ily member of a person described in 11a above?	11b				
		o controlled entity of a person described in line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in Part	11c				
_	VI.	B. Type I Supporting Organizations					
	ection	b. Type I Supporting Organizations		Yes	No		
1	appoir descrit activit remov	e officers, directors, trustees, or membership of one or more supported organizations have the power to regularly be or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," be in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's ies. If the organization had more than one supported organization, describe how the powers to appoint and/or be directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, and to such powers during the tax year.	1				
2	Did the	e organization operate for the benefit of any supported organization other than the supported organization(s) that	_				
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.						
_							
5	ection	C. Type II Supporting Organizations		Yes	No		
1	Were:	a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of		163	110		
-	each d	of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the rting organization was vested in the same persons that controlled or managed the supported organization(s).	1				
S	ection	D. All Type III Supporting Organizations					
				Yes	No		
1	tax ye Form 9	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing					
	documents in effect on the date of notification, to the extent not previously provided?						
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).						
_							
3	voice i	ison of the relationship described in line 2 above, did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at all times the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3				
S	ection	E. Type III Functionally-Integrated Supporting Organizations					
1		the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructi	ons):				
	a 🗌	The organization satisfied the Activities Test. Complete line 2 below.					
	ь 🗆	The organization is the parent of each of its supported organizations. Complete line 3 below.					
	c 🗌	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)			
2	Activit	ies Test. Answer lines 2a and 2b below.		Yes	No		
	suppor o rgan respor	bstantially all of the organization's activities during the tax year directly further the exempt purposes of the rted organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported lizations and explain how these activities directly furthered their exempt purposes, how the organization was sive to those supported organizations, and how the organization determined that these activities constituted	2-				
		entially all of its activities. e activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the	2a				
	organi <i>organi</i>	zation's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the zation's position that its supported organization(s) would have engaged in these activities but for the organization's ement.	2b				
3		of Supported Organizations. Answer lines 3a and 3b below.	20				
	a Did the	e organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of pported organizations? If "Yes" or "No" provide details in Part VI .	3a				
		e organization exercise a substantial degree of direction over the policies, programs and activities of each of its red organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>	3b				
			30				

Schedule A (Form 990 or 990-EZ) 2020 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 Add lines 1 through 3 4 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) **1**d e Discount claimed for blockage or other factors

(explain in detail in Part VI): 2

Acquisition indebtedness applicable to non-exempt use assets 3 Subtract line 2 from line 1d Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).

Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by 0.035 6 7 Recoveries of prior-year distributions

8

Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount

Adjusted net income for prior year (from Section A, line 8, Column A) Enter 85% of line 1

2

Income tax imposed in prior year

instructions)

temporary reduction (see instructions)

5

7

Enter greater of line 2 or line 3 4

Minimum asset amount for prior year (from Section B, line 8, Column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

1 2 3

3

4

5

6

7

8

4

5

6

Schedule A (Form 990 or 990-F7) 2020

Current Year

_1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions	8	
9	Distributable amount for 2020 from Section C, line 6	9	

7 Total annual distributions. Add lines 1 through 6.	7				
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions					
9 Distributable amount for 2020 from Section C, line 6	9 Distributable amount for 2020 from Section C, line 6				
10 Line 8 amount divided by Line 9 amount	10				
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributio Pre-2020	ons	(iii) Distributable Amount for 2020	
1 Distributable amount for 2020 from Section C, line 6					
2 Underdistributions if any for years prior to 2020					

8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions				8	
9 Distributable amount for 2020 fr	rom Section C, line 6			9	
10 Line 8 amount divided by Line 9 amount					
Section E - Distribution (see instruction		(i) Excess Distributions	(ii) Underdistributio Pre-2020	ons	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from	om Section C, line 6				
2 Underdistributions, if any, for yea (reasonable cause required <i>exp</i> See instructions.					
3 Excess distributions carryover, if	any, to 2020:				
a From 2015			·		
b From 2016					

(see instructions)	Excess Distributions	Underdistributions Pre-2020	Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2020:			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see			

See instructions.		
3 Excess distributions carryover, if any, to 2020:		
a From 2015		
b From 2016		
c From 2017		
d From 2018		
e From 2019		
f Total of lines 3a through e		
g Applied to underdistributions of prior years		
h Applied to 2020 distributable amount		
 Carryover from 2015 not applied (see instructions) 		
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4 Distributions for 2020 from Section D, line 7:		
\$		
Applied to underdistributions of prior years		
b Applied to 2020 distributable amount		

f Total of lines 3a through e		
g Applied to underdistributions of prior years		
h Applied to 2020 distributable amount		
 Carryover from 2015 not applied (see instructions) 		
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4 Distributions for 2020 from Section D, line 7:		
\$		
 a Applied to underdistributions of prior years 		
b Applied to 2020 distributable amount		
c Remainder. Subtract lines 4a and 4b from line 4.		
5 Remaining underdistributions for years prior to		

Schedule A (Form 990 or 990-EZ) (2020)

2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2021. Add lines

See instructions.

d Excess from 2019.

a Excess from 2016. **b** Excess from 2017. c Excess from 2018.

e Excess from 2020.

3j and 4c. 8 Breakdown of line 7:

Schedule A (Form 990 or 990-EZ) 2020 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

SCHEDULE C (Form 990 or 990-

EZ)

5

Political Campaign and Lobbying Activities

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493243001441

<u> 2020</u>

pen to Public Inspection

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** PETOSKEY-HARBOR SPRINGS AREA COMMUNITY FOUNDATION 38-3032185 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes □ No Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b....... Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none, enter -0-. 2

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2020

ress,	EIN,	

Page 2

١	Check ▶ ☐ if the filing organization belongs expenses, and share of excess lob			in Part IV each a	ffiliated group	member's nam	e, add	ress, EIN,
3	Check ▶ ☐ if the filing organization checked	box A and "li	mited control" p	rovisions apply.				
	Limits on Lobb (The term "expenditures" n	ying Exp	enditures			(a) Filing organization's totals	(b)	Affiliated group totals
.a	Total lobbying expenditures to influence public	opinion (gras	s roots lobbying)			1	
	Total lobbying expenditures to influence a legis						1	
c	Total lobbying expenditures (add lines 1a and 1	Lb)						
d	Other exempt purpose expenditures							
е	Total exempt purpose expenditures (add lines :	1c and 1d)						
f	Lobbying nontaxable amount. Enter the amoun columns.	t from the fol	lowing table in b	ooth				
	If the amount on line 1e, column (a) or (b) is: The lo	bbying nontaxa	able amount is:				
	Not over \$500,000	20% of	the amount on line	1e.				
	Over \$500,000 but not over \$1,000,000	\$100,00	0 plus 15% of the	excess over \$500,00	0.			
	Over \$1,000,000 but not over \$1,500,000	\$175,00	0 plus 10% of the	excess over \$1,000,0	000.			
	Over \$1,500,000 but not over \$17,000,000	\$225,00	0 plus 5% of the ex	cess over \$1,500,00	00.			
	Over \$17,000,000	\$1,000,0	000.					
j	If there is an amount other than zero on either section 4911 tax for this year?	ar Averagir	ng Period Und	der Section 50	1(h)			∕es □ No
	columns below. S	See the sep	oarate instruc	ctions for lines	2a throug	h 2f.)		
	Lobbying	Expenditu	res During 4-	Year Averagir	ng Period			
	Calendar year (or fiscal year beginning in)		(a) 2017	(b) 2018	(c) 2019	(d) 2020	,	(e) Total
2a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
С	: Total lobbying expenditures						\perp	
d	Grassroots nontaxable amount						\perp	
e	Grassroots ceiling amount							

PART II-B, LINE 1:

Sche	dule C (Form 990 or 990-EZ) 2020				Р	age 3
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NOT fill Form 5768 (election under section 501(h)).	ed				
For e	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)	_	(b)	
activ		Yes	No	'	Amour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		1		
С	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes				99
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?		No			
j	Total. Add lines 1c through 1i					99
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	(5), o	r sec	tion	,	
	Ware substantially all (000) are many discounted and distribution and an extension of the second and the second		i		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?					
	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."	III-A	r sect , line	3, is	501(c	(6)
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues .	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political					
_	expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
•}	Supplemental Information					
	vide the descriptions required for Part l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); tructions), and Part II-B, line 1. Also, complete this part for any additional information.	Part II	-A, line	s 1 ar	d 2 (se	ee
	Return Reference Explanation					

CONFERENCE VIA ZOOM.

EXECUTIVE DIRECTOR ATTENDED COUNCIL ON FOUNDATIONS ANNUAL FOUNDATIONS ON THE HILL

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

As Filed Data -

DLN: 93493243001441

OMB No. 1545-0047

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

(Form 990)

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

	I me of the organization FOSKEY-HARBOR SPRINGS AREA			Employer ide	entification num	ber
	MMUNITY FOUNDATION			38-3032185		
Pa	ort I Organizations Maintaining Donor Adv			r Accounts.		
	Complete if the organization answered "Y		rart IV, line 6.	(b) Fund	s and other accour	nts
1	Total number at end of year	(u) Belle	82	(5) (4)	o and other decodi	78
2	Aggregate value of contributions to (during year)		2,292,920		1	1,428,482
3	Aggregate value of grants from (during year)		2,491,997			390,162
4	Aggregate value at end of year		18,439,885		14	1,527,373
5	Did the organization inform all donors and donor advisorganization's property, subject to the organization's		ne assets held in donor ad		the Yes	□ No
6	Did the organization inform all grantees, donors, and charitable purposes and not for the benefit of the dono private benefit?	or or donor advisor,	or for any other purpose c			□ No
Pa	Conservation Easements. Complete if the organization answered "Y	es" on Form 990,	Part IV, line 7.			
1	Purpose(s) of conservation easements held by the org					
	Preservation of land for public use (e.g., recreation	•	Preservation of an	historically imp	ortant land area	
	Protection of natural habitat	,	Preservation of a c			
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held easement on the last day of the tax year.	a qualified conserva	tion contribution in the for		ation at the End of the	Year
а	Total number of conservation easements			2a		
b	Total acreage restricted by conservation easements .			2b		
c	Number of conservation easements on a certified histo	ric structure include	d in (a)	2c		
d	Number of conservation easements included in (c) acq structure listed in the National Register	uired after 7/25/06,	and not on a historic	2d		
3	Number of conservation easements modified, transfer tax year ▶	red, released, exting	uished, or terminated by t	the organization	n during the	
4	Number of states where property subject to conservat	ion easement is loca	ted ▶			
5	Does the organization have a written policy regarding and enforcement of the conservation easements it hole			of violations,	☐ Yes ☐ I	No
6	Staff and volunteer hours devoted to monitoring, insper-	ecting, handling of v	iolations, and enforcing co	nservation ease	ements during the	year
7	Amount of expenses incurred in monitoring, inspecting \$ \bigset\$	g, handling of violati	ons, and enforcing conserv	ation easemen	ts during the year	
8	Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(ii)?			70(h)(4)(B)(i)	☐ Yes ☐ I	No
9	In Part XIII, describe how the organization reports cor balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	ne footnote to the or				
Par	rt III Organizations Maintaining Collection Complete if the organization answered "Y			er Similar As	ssets.	
1a	If the organization elected, as permitted under FASB A historical treasures, or other similar assets held for pu Part XIII, the text of the footnote to its financial stater	blic exhibition, educ	ation, or research in furthe			
b	If the organization elected, as permitted under FASB A historical treasures, or other similar assets held for pu following amounts relating to these items:					he
((i) Revenue included on Form 990, Part VIII, line 1			▶\$		
	ii)Assets included in Form 990, Part X					
2	If the organization received or held works of art, histo following amounts required to be reported under FASE	rical treasures, or of 3 ASC 958 relating to	her similar assets for finar o these items:	ncial gain, provi	ide the	
а	Revenue included on Form 990, Part VIII, line 1			> \$		
b	Assets included in Form 990, Part X			> \$_		
For	Paperwork Reduction Act Notice, see the Instruction	ons for Form 990.	Cat. No.	52283D Sch	edule D (Form 9	90) 202(

d Equipment .

Par	t III	Organizations M	aintaining Colle	ctions of Ar	t, Histori	cal Tı	reas	ures, or Other	Similar Assets (continued)	
3		g the organization's acq s (check all that apply):		and other reco		any of	the fo	ollowing that are a	significant use of it	s collection	
а		Public exhibition			d		Loar	or exchange prog	ırams .		
b		Scholarly research			е		Othe	er			
С		Preservation for future	e generations								
4	Provi Part)	de a description of the XIII.	organization's collec	ctions and expl	ain how the	ey furtl	ner th	e organization's ex	xempt purpose in		
5		ng the year, did the org ts to be sold to raise fur								es 🗆 N	lo.
Pa 1a	r t IV Is the	Escrow and Cust Complete if the or X, line 21. e organization an agent	ganization answe	red "Yes" on					ed an amount on		
		ded on Form 990, Part :								es 🗆 N	lo
b	If "Y€	es," explain the arrange	ement in Part XIII ar	nd complete th	e following	table:			Amount		_
c		nning balance		•	=			1c			
d	Addit	ions during the year .						1d			_
е	Distri	ibutions during the year	r					. 1e			_
f		ng balance									_
2a	Did tl	he organization include	an amount on Form	n 990 Part X I	ine 21 for	escrow	ı or cı	ustodial account lia	ability?	es 🗆 N	— Io
b		es," explain the arrange							_	-5 LI	10
	rt V	Endowment Fund		neck nere ir th	e explanat	on nas	beer	provided in Part .	<u> </u>		
Fe	IL V	Complete if the or		red "Yes" on	Form 990	. Part	IV. I	ine 10.			
				(a) Current year		rior yea		(c) Two years back	(d) Three years back	(e) Four yea	rs back
1 a	Beginn	ning of year balance .		23,547,1	.10	29,073	3,399	28,696,440	26,266,060	24,	108,499
b	Contrib	butions		871,7	'55	822	2,854	1,050,233	433,482		640,285
c	Net inv	vestment earnings, gair	ns, and losses	12,708,9	23	-3,010	,801	829,194	3,640,506	3,	064,702
d	Grants	or scholarships		1,630,6	544	2,813	3,287	1,002,198	1,159,442	1,	070,821
е		expenditures for facilition	es								
f	Admini	istrative expenses .	[533,8	357	525	,055	500,270	484,166		476,605
g	End of	year balance	[34,963,2	287	23,547	7,110	29,073,399	28,696,440	26,	266,060
2		de the estimated perce	-	t year end bala	nce (line 1	g, colu	mn (a	ı)) held as:			
а		d designated or quasi-e	ndowment >								
b	Perm	anent endowment ►									
C		endowment 🟲									
		percentages on lines 2a									
3a	orgar	here endowment funds nization by:	·	on of the organ	ization tha	t are h	eld ar	nd administered fo	_	Yes	No
	(i) ∪	nrelated organizations				•			<u> </u>	a(i)	No
		Related organizations							<u> </u>	a(ii)	No
b		es" on 3a(ii), are the re	-	•			.? .			3b	<u> </u>
4		ribe in Part XIII the inte			ndowment 1	funds.					
Pa	rt VI	Land, Buildings, Complete if the or			Form 000	Dor+	T\/	ino 11a Soo Fo	rm 990 Part V !!	20.10	
	Descri	iption of property	ganization answei		Cost or other					ne 10. (d) Book valu	ie
	_ 55611		(investment)			= (/				
1 2	Land										
D	Buildin	ıys									

26,510

37,152

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

3,848

15,246

19,094

22,662

21,906

	Complete if the organization answered "Yes" on Form 990, F (a) Description of security or category (including name of security)	Part IV, line (b) Book value	(c) Metho	Part X, line 12. d of valuation: -year market value	
(1) Financia					
(2) Closely-l (3)Other	held equity interests				
(B)					
(C)					
(D)					
(E)					
(F)				_	
(G)				_	
(H)					
(I)					
	n (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, F	Part IV. line	11c. See Form 990	Part X, line 13.	
	(a) Description of investment	- · I	(b) Book value	(c) Method of valuation: Cost or end-of-year market	
				value	
(1)					
(2)					
(3)					
(4)					
(5) 					
(6)					
(7) ————					
(8)					
(9)					
(10)					
Total. (Column	n (b) must equal Form 990, Part X, col.(B) line 13.) Other Assets.		•		
	Complete if the organization answered 'Yes' on Form 990, Pa	art IV, line	11d. See Form 990, Par	t X, line 15. (b) Book value	
(1)	(a) Description			(b) book value	
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
	imn (b) must equal Form 990, Part X, col.(B) line 15.)			•	
Part X	Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Page 1990,	art IV line	11e or 11f See Form	990. Part X line 25	
1.	(a) Description of liability	are IV, IIIIE	110 OF THE SEC FORM	(b) Book value	
	income taxes				
	HELD AS AGENCY ENDOWMENTS BLIG - CHARITABLE GIFT ANNUIT			10,249,677 126,759	
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column	n (b) must equal Form 990, Part X, col.(B) line 25.)			10,376,436	
	or uncertain tax positions. In Part XIII, provide the text of the footnot				

1

е

3

4

b

C 5

1

2

C

d

е 3

b

Part XIII

See Additional Data Table

4

5

Part XII

Schedule D (Form 990) 2020

Page 4

12,449,535

4,746,258

-217,855

4,467,118

43,373

4.510.491

а	Net unrealized gains (losses) on investments
b	Donated services and use of facilities
С	Recoveries of prior year grants

2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Add lines **4a** and **4b**

Donated services and use of facilities . . .

Other (Describe in Part XIII.)

Add lines 2a through 2d .

Return Reference

Prior year adjustments

Other (Describe in Part XIII.) Add lines 2a through 2d

Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Total expenses and losses per audited financial statements

Amounts included on line 1 but not on Form 990, Part IX, line 25:

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII.) Add lines **4a** and **4b**

Supplemental Information

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

2d Amounts included on Form 990, Part VIII, line 12, but not on line 1:

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Investment expenses not included on Form 990, Part VIII, line 7b .

4a 4b

2a

2b 2c

2a 2b

2c

2d

4a

4b

Explanation

1,479,298 4c 5

2e 3

12,492,908

-43,373

-217,855

43.373

2e

3

4c

5

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

1,479,298 6,225,556 4,249,263

Page 5	chedule D (Form 990) 2020		
	ormation (continued)	Part XIII Supplemental Info	
	Explanation	Return Reference	

Schedule D (Form 990) 2020

Additional Data

Software ID: Software Version:

EIN: 38-3032185

Name: PETOSKEY-HARBOR SPRINGS AREA COMMUNITY FOUNDATION

THE COMMUNITY FOUNDATION'S ENDOWMENT FUNDS ARE USED TO ADDRESS A BROAD RANGE OF

AL CATEGORIES OF FUNDS WITHIN THE COMMUNITY FOUNDATION. THEY ARE UNRESTRICTED FUNDS, DONOR ADVISED FUNDS, FIELD OF INTEREST FUNDS. DESIGNATED AGENCY FUNDS AND SCHOLARSHIP FUNDS.

COMMONITY FOUNDATION

Supplemental Information

PART V, LINE 4:

Return Reference

Explanation

COMMUNITY

NEEDS. THE ENDOWMENT FUNDS ARE A RESERVOIR OF CHARITABLE CAPITAL THAT GO ON GIVING YEAR AF
TER YEAR TO IMPROVE THE COMMUNITY. THE ENDOWMENT FUNDS ARE INVESTED, AND INVESTMENT INCOME
FROM THE FUNDS IS USED ANNUALLY FOR GRANTS TO SUPPORT A BROAD RANGE OF COMMUNITY PROGRAMS
THAT IMPACT THE LIVES OF INDIVIDUALS AND FAMILIES FROM ALL WALKS OF LIFE. EACH ENDOWMENT
FUND IS ESTABLISHED WITH THE DONOR INTENT AND CHARITABLE PURPOSES IN MIND. THERE ARE SEVER

Supplemental Information					
Return Reference	Explanation				
PART XI, LINE 2D - OTHER ADJUSTMENTS:	INVESTMENT EXPENSES -43,373.				

È

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 4B - OTHER ADJUSTMENTS:	AGENCY ENDOWMENT GIFT AND INCOME ACTIVITY 1,479,298.

S

upplemental Information								
Return Reference	Explanation							
PART XII, LINE 2D - OTHER ADJUSTMENTS:	AGENCY ENDOWMENT GRANT AND EXPENSES ACTIVITY -217,855.							

Supplemental Information								
Return Reference	Explanation							
PART XII, LINE 4B - OTHER ADJUSTMENTS:	INVESTMENT EXPENSES 43,373.							

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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047 2020

DLN: 93493243001441

Department of the Treasury Internal Revenue Service	► Attach to Form 990.► Go to <u>www.irs.gov/Form990</u> for the latest information.									
lame of the organization PETOSKEY-HARBOR SPR	on Employer identified									
COMMUNITY FOUNDATION	ATION 38-3032185 al Information on Grants and Assistance									
				*h	the much established	. fau bla				
the selection crite	pes the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and e selection criteria used to award the grants or assistance?									
_	-		_	se of grant funds in the Ui						
				nd Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes"	on Form 990, Part IV	, line 21, for any recipient		
(a) Name and addre organization or government	'	o) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description o noncash assistanc			
(1) See Additional Data										
(2)										
(3)										
(4)										
[5)										
(6)										
77)										
(8)										
(9)										
[10]										
(11)										
(12)										
	•	,	-				_			

(Form 990)

(2) (3) (4)

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2020

Part III

(5) (6) (7)

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Part IV

Explanation COMMUNITY FOUNDATION STAFF MAY ASK TO VISIT THE ORGANIZATION TO WHICH THEY MADE A COMPETITIVE GRANT TO LEARN MORE ABOUT THE PROJECT AND

Return Reference PART I, LINE 2: THE EXECUTION OF THE PROJECT. STAFF TYPICALLY CALLS THROUGHOUT THE GRANT PERIOD FOR UPDATES, DEPENDING ON THE SIZE AND COMPLEXITY OF THE PROJECT, WHEN THE GRANT PERIOD IS COMPLETE, THE COMMUNITY FOUNDATION REQUIRES THE GRANTEE TO SUBMIT A FINAL REPORT DETAILING THE OUTCOMES COMPARED TO THE INTENDED OBJECTIVES OF THE GRANT. IF NEEDED, STAFF WILL FOLLOW UP WITH QUESTIONS ON THE FINAL REPORT TO BE SURE WE HAVE A CLEAR IDEA OF HOW THE GRANT DOLLARS WERE USED.

Schedule I (Form 990) 2020

Page 2

Additional Data

BAY VIEW ASSOCIATION

PETOSKEY, IL 49770

PO BOX 583

Software ID: Software Version: **EIN:** 38-3032185 PETOSKEY-HARBOR SPRINGS AREA Name: COMMUNITY FOUNDATION Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or government assistance other) BAY BLUFFS FOUNDATION 20-4391082 501(C)(3) 46,727 ANNUAL ALLOCATION FROM THE BOETTGER 750 EAST MAIN STREET PETOSKEY, MI 49770 SENIOR CITIZENS FUND, REFRESH

501(C)(3)

9.937

38-0333680

(h) Purpose of grant or assistance

ROOMS, PURCHASE PPE

WATERFRONT PROJECT.

ANNUAL ALLOCATION

FROM BAY VIEW ENDOWMENT, VESPERS CONCERTS AND PERFORMING ARTS

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) 38-1974089 OTHER 7.000 l BEAR CREEK TOWNSHIP IPLAN FOR BEAR RIVER 373 N DIVISION ROAD WATER TRAIL

PETOSKEY, MI 49770

BIG BROTHERS BIG SISTERS
OF NORTHWESTERN
MICHIGAN
900 EAST FRONT STREET
SUITE 125

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TRAVERSE CITY, MI 49686

organization or government if applicable grant cash assistance (book, FMV, appraisal, other) or assistance or assi

(f) Method of valuation

(a) Description of

(h) Purpose of grant

CENEDAL SUDDODT

ITOWER PROJECT

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

ODCANIZATION

3213 WALKER AVE NW

GRAND RAPIDS, MI 49544

(b) EIN

PO BOX 546 PETOSKEY, MI 49770					CAMPGROUND
BOY SCOUTS OF AMERICA PRESIDENT GERALD R FORD FIELD SERVICE COUNCIL	38-1359240	501(C)(3)	30,000		BUIDLING CHARATERS CELEBRATION-NORTH,

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization if applicable grant cash or assistance or government assistance other) 501(C)(3) 9.500 BOY SCOUTS TROOP #5 38-1784822 IGENERAL SUPPORT. PO BOX 457 TRAILER PROJECT 2020, GERBER SUMMER CAMP

IADAPTATIONS

PETOSKEY, MI 49770 CAMP DAGGETT 38-1617980 501(C)(3) 58.180 03001 CHURCH ROAD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

OPERATIONAL AND IGENERAL SUPPORT. PETOSKEY, MI 49770 BATHHOUSE. **IEOUIPMENT FOR COVID**

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 38-3429921 501(C)(3) 20.000 CASS COMMUNITY SOCIAL IGENERAL SUPPORT SERVICES

11745 ROSA PARKS BLVD DETROIT, MI 48206

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ANN ARBOR, MI 48103

CATALYTIC ART & MEDIA 83-2162563 501(C)(3) 10.000

ILINE 5 DOCUMENTARY: 825 FOUNTAIN ST IPART 4

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 38-6004447 501(C)(3) 8.800 CENTRAL MICHIGAN IGENERAL SUPPORT UNIVERSIT PUBLIC BROADCASTING CENTER 1999 EAST CAMPUS DRIVE MT PLEASANT, MI 48859 501(C)(3) 13,000 23-7049778 GENERAL SUPPORT,

DOLLY PARTON

IMAGINATION LIBRARY,COVID-19 RESPONSE REFLIEF

IFUND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHAR-EM UNITED WAY 480 WEST MITCHELL STREET PETOSKEY, MI 49770

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance or assistance organization if applicable grant cash or government assistance other) CHARLEVOIX COUNTY 38-3033739 501(C)(3) 11,000 HESTIA GIVING CIRCLE

RELIEF

COMMUNITY FOUNDATION 301 WATER STREET EAST JORDAN, MI 49727					
CHRIST CHILD SOCIETY OF	38-3006148	501(C)(3)	10,450		GENERAL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HARBOR SPRINGS, MI 49740

AL SUPPORT. IGROCERY STORE NORTHERN MICHIGAN PO BOX 132 GIFTCARDS FOR FOOD

organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) CITY OF PETOSKEY 38-6004583 OTHER 98,645 SUPPORT DOWNTOWN 101 EAST LAKE STREET RESTUARANTS WITH OUTDOOR DINIG PETOSKEY, MI 49770 PLATFORMS, SUPPORT

(f) Method of valuation

(g) Description of

(h) Purpose of grant

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

TRAVERSE CITY, MI 49684

(b) EIN

RIVERBEND PARK
PICKLEBALL PRAOJECT,
COVID-19
ADAPTATIONS FOR
WITNER SPORTS PARK,
LIVABLE SHORELINE
PROJECT AND
EDUCATIONAL SIGNAGE

CONSERVATION RESOURCE 38-2181915 501(C)(3) 5,500

REPLACE BRIDGE 10850 TRAVERSE HIGHWAY SUITE 1180

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (h) Purpose of grant (a) Description of if applicable (book, FMV, appraisal, non-cash assistance or assistance organization arant cash or government assistance other) CROOKED LAKE SAILORS INC 80-0623079 501(C)(3) 6.500 IGENERAL SUPPORT. PO BOX 195 INEW MOORINGS ODEN, MI 49764 CROOKED TREE ARTS CENTER 23-7187264 501(C)(3) 72,053 GENERAL SUPPORT. ANNUAL ALLOCATION, WRITING EXPO, OPERATIONAL SUPPORT

DUE TO COVID-19, SCHOOL OF BALLET, CHILDREN'S PROGRAMS, YOUNG WRITERS JURIED EXPOSITION

Form 990. Schedule I. Part II. Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CROOKED TREE ARTS CEN 461 E MITCHELL STREET PETOSKEY, MI 49770

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance or assistance organization if applicable grant cash or government assistance other) 13-1930701 501(C)(3) 35.100 CYSTIC FIBROSIS IGENERAL SUPPORT. FOUNDATION- MICHIGAN LEVENING WITH THE

IGENERAL SUPPORT

CHAPTER
2265 LIVERNOIS ROAD 410
TROY, MI 48083

20,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

38-1359510

DETROIT INSTITUTE OF ARTS

5200 WOODWARD AVENUE DETROIT, MI 48202

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 38-6027356 501(C)(3) 20.000 DETROIT ZOO IGENERAL SUPPORT

PROGRAM

8450 W 10 MILE ROAD
ROYAL OAK, MI 48067

EDUCATIONAL FOUNDATION 7,200

FOR MANCELONA SCHOOLS

SCHOLARSHIP

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 586

MANCELONA, MI 49659

(book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) EMMANUEL EPISCOPAL 38-2307700 OTHER 82,571 GENERAL SUPPORT,

(f) Method of valuation

(g) Description of

(h) Purpose of grant

1020 EAST MITCHELL STREET PETOSKEY, MI 49770				PROVIDE NOURISHING FOOD TO MIDDLE AND HIGH SCHOOL STUDENTS IN NEED, SCHOOL BASED FOOD PANTRIES, NORTHMEN DEN
CHURCH				ANNUAL ALLOCATION,

EMMET COUNTY 99-9999999 OTHER 15,000 IMPROVE RECYCLING RECYCLINGDEPARTMENT OF EFFICIENCY WITH PUBLIC WORKS JUPGRADES TO

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

PETOSKEY, MI 49770

(b) EIN

200 DIVISION ST STE G-76 CONTAIER SORT LINE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization if applicable grant cash or assistance or government assistance other) 38-6120603 OTHER 14.000 FIRST PRESBYTERIAN CHURCH IALLOCATION FROM BEQUEST FUND OF HARBOR SPRINGS 7940 CEMETARY ROAD HARBOR SPRINGS, MI 49740 FIRST PRESBYTERIAN CHURCH 38-6098294 OTHER 110.600 GENERAL SUPPORT. OF PETOSKEY BUILDING FUND, 501 EAST MITCHELL STREET SUPPORT FOR WEEKLY

SOUP KITCHEN AND

RAIN GARDEN PROJECT, RESTAURANT WORKER RELIEF FUND

PETOSKEY, MI 49770

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 74-3149490 501(C)(3) 32.000l FIRST TEE OF NORTHERN IGENERAL AND **IOPERATIONAL SUPPORT**

MICHIGAN PO BOX 613 HARBOR SPRINGS, MI 49740

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TRAVERSE CITY, MI 49684

FLOW (FOR LOVE OF WATER) 45-4370935 501(C)(3) 15.000l LINE 5 EXPERT 153 1/2 E FRONT STREET LANALYSIS

if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) FRIENDSHIP CENTERS OF 23-7000317 501(C)(3) 44,366 GENERAL SUPPORT, EMMET COUNTY ANNUAL ALLOCATION 1322 ANDERSON FROM THE BOETTGER PETOSKEY, MI 49770 SENIOR CITIZENS FUND

(f) Method of valuation

(g) Description of

(h) Purpose of grant

TO DISTRIBUTE FOOD

AND OTHER VITAL SUPPORT TO FAMILIES

IN CRISIS, HOLIDAY
GIVING FUND

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

1600 PAULINE BOULEVARD

ANN ARBOR, MI 48105

FUND

(b) EIN

					& ANNUAL ALLOCATION FROM THE OSBORN MEMORIAL FUND, EQUIP LOW INCOME SENIORS WITH EMERGENCY RESPONSE DEVICES, ESSENTIAL NEEDS FUND
FRIENDS OF THE CHILDREN'S CREATIVE CENTER TRUST	45-6383792	501(C)(3)	14,000		GENERAL AND OPERATING SUPPORT,

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 47-2118531 501(C)(3) 36.000l GOLF ASSOCIATION OF IYOUTH ON COURSE. MICHIGAN FOUNDATION ISCHOLARSHIP SUPPORT, INTERNSHIP 24116 RESEARCH DRIVE ISUPPORT

OPERATIONAL SUPPORT DUE TO COVID-19

FARMINGTON HILLS, MI 48335

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3) GREAT LAKES CENTER FOR 46-4121514 54,100 GENERAL SUPPORT, THE ARTS NATIONALLY TOURING CHILDREN'S MUSICAL.

800 BAY HARBOR DRIVE BAY HARBOR, MI 49770

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 501(C)(3) 20.658 GENERAL AND GREAT LAKES CHAMBER 30-0084912 ORCHESTRA OPERATING SUPPORT. 219 E LAKE STREET 20 YEAR CELEBRATION PETOSKEY, MI 49770 WITH COMMUNITY PERFORMANCES.

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

8325 TROUP ROAD

HARBOR SPRINGS, MI 49740

UPDATE TELEPHONE ISYSTEM GREAT LAKES STEWARDSHIP 82-3689165 501(C)(3) 12.500 IGENERAL SUPPORT INITIATIVE

(book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) GREAT START COLLABORATIVE 38-2027389 501(C)(3) 8,500 ENABLE QUALITY OF CHAR-EM AND N ANTRIM IPRESCHOOL CO CHAR-EM ISD EXPERIENCES FOR ALL

(d) Amount of cash

(e) Amount of non-

(f) Method of valuation

(g) Description of

(h) Purpose of grant

AND OPERATING

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

08568 MERCER BLVD CHARLEVOIX, MI 49720					CHILDREN
GROUNDWORK CENTER FOR RESILIENT COMMUNITIES 148 EAST FRONT STREET SUITE 301 TRAVERSE CITY, MI 49684	38-2314954	501(C)(3)	41,000		EMMET COUNTY CLEAN ENERGY WORK, LOCAL FOOD RELIEF FUND, IMPLEMENT PROJECT FOODCORPS AT ALANSON PUBLIC SCHOOLS, GENERAL

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 38-2088325 501(C)(3) 20.000 IANNUAL ALLOCATION

HARBOR AREA HOUSING INC. 311 W MAIN ST IFROM AGENCY FUND HARBOR SPRINGS, MI 49740 6.500 IGENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HARBOR HALL FOUNDATION 38-3105589 501(C)(3)

PO BOX 376

HARBOR SPRINGS, MI 49740

(e) Amount of non-(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other)

OPERATING SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

E01(C)(2)

501(C)(3)

20 2056071

38-3602221

LIADDOD HALL THE

HARBOR INC

PO BOX 112

HARBOR SPRINGS, MI 49740

HARBOR HALL INC	38-20560/1	501(C)(3)	18,500		PROVIDE
704 EMMET					QUALITY,AFFORDABLE
PETOSKEY, MI 49770					TREATMENT FOR DRUG,
					ALCOHOL AND
					GAMBLING
					ADDICTIONS,
					PURCHASE PPE AND
					TECHNOLOGY TO
					ACCOMMODATE
					TELEMEDICINE,
					GENERAL SUPPORT

7,000

10 E00

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance or assistance organization if applicable grant cash or government assistance other) HARBOR SPRINGS AREA 38-2934124 501(C)(3) 14,382 IGENERAL AND

IALLOCATION

HISTORICAL SOCIETY PO BOX 812 HARBOR SPRINGS, MI 49740					OPERATING SUPPORT, ANNUAL FUND ALLOCATION
HARBOR SPRINGS EDUCATION FOUNDATION	38-3458936	501(C)(3)	5,951		GENERAL SUPPORT, SCHOLARSHIP

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HARBOR SPRINGS, MI 49740

AL FUND CATION RAL SUPPORT. LARSHIP PO BOX 561 SUPPORT, ANNUAL

(c) IRC section (d) Amount of cash (f) Method of valuation (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 47-1729627 501(C)(3) 19.250 HARBOR SPRINGS FESTIVAL PROVIDE BOOKS TO OF THE BOOK ISTUDENTS TO SUPPORT HOME LITERACY.

(a) Description of

REPLACE BOILER

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of

206 SOUTH SPRING STREET

HARBOR SPRINGS, MI 49740

(b) EIN

PO BOX 766 HARBOR SPRINGS, MI 49740 BOOKS FORSCHOOLS IPROGRAM, GENERAL SUPPORT, PURCHASE IBOOKS FOR LOCAL

SCHOOL CHILDREN 38-1722820 501(C)(3) 32,252 HARBOR SPRINGS LIBRARY GENERAL SUPPORT,

if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) HARBOR SPRINGS PUBLIC 38-6001172 OTHER 97,016 PROVIDE HANDS-N SCHOOLS LEARNING THROUGH 800 STATE ROAD ROBOTICS, TEACH

(f) Method of valuation

(g) Description of

(h) Purpose of grant

HARBOR SPRINGS HIGH

SCHOOL BOYS SOCCER

PROGRAM

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

800 S STATE STREET

HARBOR SPRINGS, MI 49740

(b) EIN

HARBOR SPRINGS, MI 49740					ELEMENTARY SCHOOL STUDENTS HOW TO FISH, VISUAL ARTS SUPPLIES FOR SHAY ELEMENATRY, 2020 BACKYARD ADVENTURES PROJECT, SCHOLARSHIP SUPPORT FOR CHILD CARE
HARBOR SPRINGS RAM BOOSTERS	37-1844078	501(C)(3)	6,000		NEW UNIFORMS AND EQUIPMENT FOR

if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) HARVEST HOUSE INC 59-3255093 501(C)(3) 10,000 GENERAL SUPPORT PO BOX 372

(d) Amount of cash

(e) Amount of non-

(f) Method of valuation

(g) Description of

(h) Purpose of grant

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

DECTIN EL 22E40

DESTIN, FL 32540					
HEALTH DEPARTMENT OF NORTHWEST MICHIGAN 3434 M-119 HWY SUITE A HARBOR SPRINGS, MI 49740	30-0168590	OTHER	20,150		ESSENTIAL NEEDS SUPPORT, SAFE IN PLAIN SIGHT TRAILER WRAP, SHARE A SMILE, NOT A TOOTHBRUSH PROJECT, OPERATIONAL SUPPORT FOR SCHOOL BASED HEALTH CENTERS, SUPPORT FOR CORNAVIRUS VACCINATION CLINICS

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 38-2020798 OTHER 6.600 IGENERAL SUPPORT HOLY CHILDHOOD CATHOLIC CHURCH 150 WEST MAIN STREET HARBOR SPRINGS, MI 49740 IGENERAL SUPPORT

JUSTICE FOR OUR NEIGHBORS 82-2680614 501(C)(3) 10.000 - MICHIGAN

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

207 FULTON ST F GRAND RAPIDS, MI 49503

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) JUSTICE FOR OUR NEIGHBORS 38-1525104 501(C)(3) 15.000 IGENERAL SUPPORT WEST MICHIGAN 222 CASS STREET TRAVERSE CITY, MI 49684 47-4311739 501(C)(3) 20.000 SUPPORT FOR REGIONAL SUICIDE

PREVENTION CONFERENCE, OPERATIONAL SUPPORT DUE TO COVID-19

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

KIERSTEN'S RIDE 04316 COSIER ROAD EAST JORDAN, MI 49727

if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) KNIGHTS OF COLUMBUS -23-7542924 OTHER 7,000 FOR CHARITABLE

(d) Amount of cash

(e) Amount of non-

(f) Method of valuation

(g) Description of

(h) Purpose of grant

VETERINARY CARE AFFORDABLE FOR LOW-INCOME FAMILIES AND

THEIR PETS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

1106 CHARLEVOIX AVE PETOSKEY, MI 49770					PROJECT
LITTLE TRAVERSE BAY HUMANE SOCIETY 1300 WEST CONWAY ROAD HARBOR SPRINGS, MI 49740	38-1384441	501(C)(3)	18,886		GENERAL SUPPORT, OPERATIONAL SUPPORT FOR FOSTER ANIMAL EXPENSE DUE TO COVID-19, MAKE EMERGENCY

(a) Name and address of

if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) LITTLE TRAVERSE CIVIC 38-2397882 501(C)(3) 5,800 GENERAL SUPPORT, THEATRE BUILD SAFE STORAGE 461 EAST MITCHELL STREET FOR COMMUNITY

(f) Method of valuation

(g) Description of

(h) Purpose of grant

OPERATIONAL SUPPORT

PETOSKEY, MI 49770					THEATER PALY PROPS, OPERATIONAL SUPPORT DUE TO LOST REVENUE FROM CANCELLED PERFORMANCES
LITTLE TRAVERSE CONSERVANCY 3264 POWELL ROAD	23-7267810	501(C)(3)	232,157		GENERAL SUPPORT, THE VIEWLANDS, MAINTAIN EMMET

HARBOR SPRINGS, MI 49/40 ICOUNTY NATURES PRESERVES AND WORKING FOREST RESERVES,

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

(b) EIN

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (h) Purpose of grant (a) Description of organization if applicable (book, FMV, appraisal, non-cash assistance or assistance arant cash or government assistance other) LITTLE TRAVERSE HISTORICAL 38-6107314 501(C)(3) 12.350 IGENERAL SUPPORT. OPERATIONAL SUPPORT SOCIETY 100 DEPOT COURT DUE TO COVID-19 PETOSKEY, MI 49770 MANNA FOOD PROJECT 38-2764533 501(C)(3) 135.227 GENERAL SUPPORT. 8791 MCBRIDE PARK COURT OFFER NUTRITIOUS FOOD IN AREA FOOD PANTRIES, ADDRESS IMMEDIATE NEEDS ARISING FROM COVID-

19, BLOCK GRANT FOR IEMMET COUNTY PANTRIES

Form 990. Schedule I. Part II. Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HARBOR SPRINGS, MI 49740

(d) Amount of cash (g) Description of (a) Name and address of (b) EIN (c) IRC section (e) Amount of non-(f) Method of valuation (h) Purpose of grant if applicable organization (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

MCLAREN NORTHERN MICHIGAN FOUNDATION 360 CONNABLE AVENUE PETOSKEY, MI 49770	38-2445611	501(C)(3)	182,315				GENERAL SUPPORT, HILAND COTTAGE HOSPICE, HELP WITH COVID-19 NEEDS, PURCHASE POWERED AIR PURIFYING RESPIRATORS, PROVIDE ATIENTS EXPERIENCING CANCER TREAMENT WITH ASSISTANCE FOR UNMET NEEDS, CAPITAL CAMPAIGN, PURCHASE CPR MANNEQUINS, PHYSICIAN RECRUITMENT AND RESIDENCY
---	------------	-----------	---------	--	--	--	---

7,305

GLOW SOLAR LITTLE

TRAVERSE

32-0070213 MICHIGAN INTERFAITH POWER & LIGHT

1950 TRUMBULL DETROIT, MI 48216

(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 38-6005984 501(C)(3) 56.000 BROAD COLLEGE MICHIGAN STATE UNIVERSITY-ELI BROAD GRADUATE PAVILION COLLEGE OF BUSINESS GRANT, SCHOLARSHIP

EDUCATION EFFORT

632 BOGUE ST N505 ISUPPORT EAST LANSING, MI 48824 501(C)(3) 35,500 NATIONAL WILDLIFE 53-0204616 GENERAL SUPPORT. FEDERATION LINE 5 PIPELINE 11100 WILDLIFE CENTER WOLFPACK PUBLIC

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

DRIVE

RESTON, VA 20190

(b) EIN

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (h) Purpose of grant (a) Description of organization if applicable (book, FMV, appraisal, non-cash assistance or assistance arant cash or government assistance other) 53-0204616 501(C)(3) 10.000 LINE 5 PIPLELINE NATIONAL WILDLIFE FEDERATION - GREAT LAKES WOLFPACK PUBLIC REGIONAL CENTER EDUCATION EFFORT 213 W LIBERTY STREET

TOMORROW TOGETHER CAPITAL CAMPAIGN, STUDENT COMMONS

LOBBY

ANN ARBOR, MI 48103 501(C)(3) 90,653 NCMC FOUNDATION 38-2910328 STUDENT EMERGENCY 1515 HOWARD ROAD FUND, COVID-19 PETOSKEY, MI 49770 RELIEF, GENERAL SUPPORT, BUILDING

Form 990. Schedule I. Part II. Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 27-3542460 501(C)(3) 8.0001 NEW HOPE COMMUNITY IGENERAL SUPPORT

NORTH EMMET LITTLE LEAGUE	20.2500002	F01(C)(2)	0.765		TMDDO)/E CAL
CHURCH 316 1/2 HOWARD ST PETOSKEY, MI 49770			·		

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ALANSON, MI 49706

IMPROVE SAFETY ON NORTH EMMET LITTLE LEAGUE 38-2509002 501(C)(3)| 8,765 5550 GRUBAUGH RD THE GIRLS' SOFTBALL

FIELD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 38-3161108 501(C)(3) 11.100 NORTHERN COMMUNITY GENERAL SUPPORT. MEDIATION IOPERATIONAL SUPPORT, TECHNOLOGY 415 STATE STREET

8,000

PURCHASE FOR VIRTUAL SERVICES

OPERATING SUPPORT,

FOR MAPLE VILLAGE

RESDENTS DUE TO

COVID-19

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

38-3395829

PETOSKEY, MI 49770

NORTHERN HOMES
COMMUNITY DEVELOPMENT

1048 E MAIN STREET

BOYNE CITY, MI 49712

CORPORATION

organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) NORTHERN MICHIGAN EQUINE 30-0838013 OTHER 101,830 GENERAL SUPPORT. THERAPY OPERATIONA SUPPORT 05025 CHURCH ROAD TO CARE FOR HORSES BOYNE CITY, MI 49712 AND MAINTAIN

(f) Method of valuation

(g) Description of

(h) Purpose of grant

FACILITY, PROVIDE

VOUCHERS, ESSENTIAL

NEEDS

SCHOLARSHIPS TO YOUNG PEOPLE BATTLING MENTAL ILLNESS UNDERTAKE EOUINE THERAPY NORTHWEST MICHIGAN 38-2027389 501(C)(3) 12,000 COMMUNITY ACTION AGENCY 3963 THREE MILE ROAD TRAVERSE CITY, MI 49686

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

(b) EIN

PROVIDING BASIC NEEDS SUPPORT FOR CLIENTS AT OR BELOW 200% PVERTY LEVEL. INW MICHIGAN COALITION TO END I HOMELESSNESS COVID-19 MOTEL

if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 38-2971056 OTHER 73,250 OPERATIONAL SUPPORT NORTHWEST MICHIGAN

(f) Method of valuation

(g) Description of

(h) Purpose of grant

HABITAT FOR HUMANITY 1840 M 119 UNIT 1 PETOSKEY, MI 49770					DUE TO COVID-19, BUILD A HOME FOR ONE LOW-INCOME FAMILY IN EMMET COUNTY, SUPPORT CRITICAL HOME REPAIRS, GENERAL SUPPORT, HOME READY PROGRAM HOUSING CONSTRUCTION COSTS, INFRASTRUCTURE FOR ODEN-ALANSON BUILDS, UPDATE TOOLS TO BUILD AFFORDABLE HOUSING
NOTES FOR NOTES	20-4875556	501(C)(3)	20,000		GENERAL SUPPORT

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

1900 CHURCH STREET NASHVILLE, TN 37203 (b) EIN

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 74-3220776 501(C)(3) 10.000l OPERATIONAL AND OPERATION INJURED SOLDIERS GENERAL SUPPORT, 10079 COLONIAL IND DRIVE SUPPORT BRAVE HEART SOUTH LYON, MI 48178 ESTATE 38-6001178 501(C)(3) 21.450 PURCHASE ITEMS

FOR SCHOOL FOOD SERVICE PROGRAM

PELLSTON PUBLIC SCHOOLS
172 N PARK ST
PELLSTON, MI 497699400

PURCHASE ITEMS
NEEDED TO PACKAGE
TOGO MEALS, FRAMES,
PENCILS AND OTHER
VISUAL ARTS SUPPLIES,
SOLAR PANEL PROJECT,
PURCHASE BOOKS FOR
STUDENT USE,
RECRUITMENT OF CHEF

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other)

NEEDS FOR PRESCHOOL

CARE

PETOSKEY AREA GARDEN CLUB INC	38-2168885	501(C)(3)	10,000		GENERAL SUPPORT
PO BOX 746 PETOSKEY, MI 49770					

8.800 PETOSKEY CHILDREN'S 38-1806543 501(C)(3)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1804 EAST MITCHELL ROAD

PETOSKEY, MI 49770

EXPAND SCHOOL DAY NATURE PRESCHOOL TO MEET COMMUNITY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance PETOSKEY DISTRICT LIBRARY 38-6004583 501(C)(3) 10.673 24/7 LOCKER ACCESS. 500 EAST MITCHELL STREET GENERAL SUPPORT, PETOSKEY, MI 49770 SUPPORT FOR IFOUNDATION

DIRECTORY ONLINE PETOSKEY EDUCATION 38-2950493 501(C)(3) 25.896

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PETOSKEY, MI 49770

SUBSCRIPTION GENERAL SUPPORT FOUNDATION PO BOX 697

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) PETOSKEY FOOTBALL 84-2755970 OTHER 15,000 SUPPORT DUE TO LOSS SIONS,

BOOSTERS					JOF CONCESSIONS,
405 N DIVISION RD STE 1					UPGRADING
PETOSKEY, MI 497709046					EQUIPMENT
PETOSKEY MONTESSORI	35-1269818	501(C)(3)	7,500		OPERATING SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHILDREN'S HOUSE 1560 E MITCHELL PETOSKEY, MI 49770

or government assistance other) PETOSKEY PUBLIC SCHOOLS 38-6001179 501(C)(3) 373,453 MUSIC SCHOLARSHIP 1130 HOWARD STREET FOR SHERIDAN PETOSKEY, MI 49770 ELEMENTARY. ENCOURAGE AND EMPOWER STUDENTS TO BE KINDER TO EACH OTHER, DAKTRONICS HORDWARE AND

(e) Amount of non-

cash

(f) Method of valuation

(book, FMV, appraisal,

(h) Purpose of grant

or assistance

TERTING EXPENSES

(g) Description of

non-cash assistance

(d) Amount of cash

grant

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

if applicable

(a) Name and address of

organization

PETOSKEY, MI 49770

(b) EIN

EQUIPMENT INSTALLATION, TWO REFEREE CLOCKS FOR GYN, FOOTBALL STADIUM CONTROL UPGRADE FOR PRESS BOX, REPLACEMENT OF VOLLEYBALL NET SYSTEMS, SUPPORT FOR CHEETOS CLUB, ASSIST IN FUNDING PPE AND DISINFECTING SUPPLIES FOR STUDENTS AND STAFF AT CENTRAL ELEMENTARY, FOR INK AND OTHER VISUAL ARTS SUPPLIES AT MIDDLE SCHOOL, lottawa school FENCING PROJECT, ALL NIGHT SENIOR PARTY, ATLAS SERVICES FOR GYM SCOREBOARD PROJECT 12,500 PETOSKEY YOUTH SOCCER 38-3064916 OTHER OPERATIONAL SUPPORT ASSOCIATION DUE TO COVID-PO BOX 751 19,COVID-19 ATHLETE

organization if applicable (book, FMV, appraisal, non-cash assistance grant cash or assistance or government assistance other) PLANNED PARENTHOOD OF 38-1707521 501(C)(3) 34.890 IGENERAL AND

(e) Amount of non-

(f) Method of valuation

(g) Description of

(h) Purpose of grant

SUPPORT

MICHIGAN PO BOX 3673 ANN ARBOR, MI 48106	30 1/0/321	301(0)(3)	34,630		OPERATING SUPPORT, PROMOTE SEXUAL AND REPRODUCTIVE HEALTH IN EMMET COUNTY
RAVEN HILL DISCOVERY CENTER 4737 FULLER ROAD EAST JORDAN, MI 49727	38-3032707	501(C)(3)	13,750		OPERATION SUPPORT TO CARE FOR ANIMALS AND CONTINUE ESSENTIAL OPERATIONS,

ISMITHSONIAN MUSEUM ON MAIN STREET PROGRAM, OPERATING

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 47-1442997 501(C)(3) 10,000 RIP MEDICAL DEBT ITO SUPPORT THE HELPING UND

GRANT/SUPPORT FOR

GRANTS TO COMMUNITY ORGANIZATIONS

80 THEODORE FREMD AVE RYE, NY 10580				COVID HEROES FUND
ROTARY CLUB OF LITTLE TRAVERSE BAY SUNSET	46-1455569	60,000		SUPPORT SCHOLARSHIPS/COMPUTER

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 2101

PETOSKEY, MI 49770

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 38-2242069 12.500 RUDOLPH STEINER SCHOOL IPLACE-BASED

OF ANN ARBOR IEDUCATION TRAININGS 2775 NEWPORT ROAD ANN ARBOR, MI 48103

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

513 HOWARD ST PETOSKEY, MI 49770

IN PARTNERSHIP WITH IGLSI AND SEMIS ST FRANCIS XAVIER CHURCH 38-1960458 10.671 GENERAL SUPPORT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 38-1357994 15.000l IGENERAL SUPPORT THE CHILDREN'S FOUNDATION 3011 WEST GRAND BOULEVARD DETROIT, MI 48202 THE FOUNDATION FIGHTING 23-7135845 6.000 IGENERAL SUPPORT BLINDNESS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 45740 BALTIMORE, MD 21297

organization if applicable (book, FMV, appraisal, non-cash assistance grant cash or assistance or government assistance other) THE SALVATION ARMY 36-2167910 62,277 GENERAL 712 PLEASANT STREET SUPPORT/BREAK THE

(e) Amount of non-

(f) Method of valuation

(g) Description of

(h) Purpose of grant

PETOSKEY, MI 49770				CYCLE OF POVERTY IN EMMET COUNTY FAMILIES/COVID-19 RELIEF EFFORTS/AFTER SCHOOL PROGRAM/PATHWAY OF HOPE PROGRAM/TO FEED THE HOMELESS
THE SMALLSLIVE FOUNDATION	38-4083862	10,000		GENERAL SUPPORT

INC 183 WEST 10TH STREET BASEMENT

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

NEW YORK, NY 10014

if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) TIP OF THE MITT WATERSHED 38-2361745 79.049 GENERAL SUPPORT/OPERATIONAL COUNCIL 426 BAY STREET SUPPORT DUE TO LOST PETOSKEY, MI 49770 STATE AND FEDERAL GRANT REVENUE/FOR WATER QUALITY TESTING EQUIPMENT AND PROGRAM MANAGEMENT

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

TERRACE PROJECT

EDUCATION FOR PETOSKEY AREA STUDENTS/GREEN STORMWATER INFRASTRUCTURE

TOP OF MICHIGAN TRAILS 38-3263521 41,944
COUNCIL SUPPORT REBUILDIN THE LITTLE TRAVERS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(d) Amount of cash

(c) IRC section

(a) Name and address of

(b) EIN

TOP OF MICHIGAN TRAILS
COUNCIL
1687 HARBOR-PETOSKEY RD
PETOSKEY, MI 49770

GENERAL SUPPORT/TO
SUPPORT REBUILDING OF
THE LITTLE TRAVERSE
WHEELWAY/OPERATIONAL
SUPPORT DUE TO LOST
REVENUE/INCREASED
DEMAND/FOUNDER'S

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization (book, FMV, appraisal, non-cash assistance if applicable grant cash or assistance or government assistance other) 57.500 TRUENORTH COMMUNITY 38-6158533 IESTABLISH UTILITY SERVICES AND HOUSING RELIEF FUND FOR EMMET ICOUNTY

LEMMET

ISUPPORT

COUNTY/SCHOLARSHIP

6308 S WARNER AVENUE FREMONT, MI 49412 38-6006309 25.100 UNIVERSITY OF MICHIGAN IPOVERTY SOLUTIONS-

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3003 SOUTH STATE STREET

ANN ARBOR, MI 48109

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization if applicable grant cash or assistance or government assistance other) 64.000l VENTURE NORTH FUNDING 38-2857500 REGIONAL RESILENCY AND DEVELOPMENT IPROGRAM FOR EMMET ICOUNTY

202 F GRANDVIEW PKWY TRAVERSE CITY, MI 49684 38-1916237 15.000l I DEVELOP AN AGE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

VILLAGE OF ALANSON PO BOX 425

APPROPRIATE PLAY ALANSON, MI 49706 SPACE IN CIVIC PARK FOR YOUNG CHILDREN

if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other)

(e) Amount of non-

(f) Method of valuation

(g) Description of

(h) Purpose of grant

SPECIAL EDUCATION

STUDENT IN PETOSKEY

VOICES WITHOUT BORDERS	32-0265544	13,500		GENERAL
INC				SUPPORT/OPERATIONAL
320 CROWN POINTE DR				SUPPORT DUE TO
PETOSKEY, MI 49770				COVID-19

VSA ARTS OF MICHIGAN -38-2690117 11.173 OFFER MUSIC CHAR-EM PROGRAMMING TO

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

911 LOCKWOOD AVE

PETOSKEY, MI 49770

(b) EIN

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) WALLOON LAKE ASSOCIATION 38-3608004 19,670 SUPPORT THE AND CONCEDIANCY

CAMPAIGN

AND CONSERVANCY PO BOX 579 WALLOON LAKE, MI 49796		,		GUARDIAN FUND
WOMEN'S RESOURCE CENTER OF NORTHERN MICHIGAN	38-2302164	51,350		GENERAL SUPPORT/OPERATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

OPERATIONAL ISUPPORT DUE TO 423 PORTER STREET PETOSKEY, MI 49770 ICOVID-19/100 MEN

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) WYCLIFFE BIBLE 95-1831097 7.500 IGENERAL SUPPORT

SUPPORT

TRANSLATORS PO BOX 628200 ORLANDO, FL 32862 YMCA OF NORTHERN 38-1709640 15.860

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PETOSKEY, MI 49770

OPERATIONAL SUPPORT MICHIGAN DUE TO COVID-523 W JEFFERSON STREET 19/SCHOLARSHIP

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance or government other)

STUDENTS

YOUNG LIFE LITTLE TRAVERSE	84-0385934	20,883		GENERAL
BAY				SUPPORT/SUPPORT FOR
PO BOX 215				STAFF TO WORK WITH
PETOSKEY, MI 49770				HIGH SCHOOL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.							
SCHOLARSHIP FOR STUDENT ATTENDING ALBION COLLEGE	1	1,000					
SCHOLARSHIP FOR STUDENT ATTENDING ALBION COLLEGE	1	1,000					
SCHOLARSHIP FOR STUDENT ATTENDING CENTRAL MICHIGAN UNIVERSITY	2	3,500					
SCHOLARSHIP FOR STUDENT ATTENDING FERRIS STATE UNIVERSITY	3	6,000					
SCHOLARSHIP FOR STUDENT ATTENDING GRAND VALLEY STATE UNIVERSITY	2	3,500					
SCHOLARSHIP FOR STUDENT ATTENDING HOPE COLLEGE	1	2,500					

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals. SCHOLARSHIP FOR STUDENT ATTENDING 5,000 LAKE SUPERIOR STATE UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 5,000 LAKE SUPERIOR STATE UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 5,500 MICHIGAN STATE UNIVERSITY 1,000 SCHOLARSHIP FOR STUDENT ATTENDING MICHIGAN TECHNOLOGICAL UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 5,500 NORTH CENTRAL MICHIGAN COLLEGE SCHOLARSHIP FOR STUDENT ATTENDING 2.000

NORTHERN MICHIGAN UNIVERSITY

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals. SCHOLARSHIP FOR STUDENT ATTENDING 1,000 SAGINAW VALLEY STATE UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 1,000 SAGINAW VALLEY STATE UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 500 TAYLOR UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 3,000 UNIVERSITY OF MICHIGAN SCHOLARSHIP FOR STUDENT ATTENDING 2,000 UNIVERSITY OF NOTRE DAME SCHOLARSHIP FOR STUDENT ATTENDING 1.000

ALMA COLLEGE

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals. SCHOLARSHIP FOR STUDENT ATTENDING 2,000 BROWN UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 2,000 BROWN UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 3,000 AOUINAS COLLEGE SCHOLARSHIP FOR STUDENT ATTENDING 1,500 CEDARVILLE UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 1,000 FASTERN MICHIGAN UNIVERSITY SCHOLARSHIP FOR STUDENT ATTENDING 1.500 GRAND RAPIDS COMMUNITY COLLEGE

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493243001441 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2020 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** PETOSKEY-HARBOR SPRINGS AREA COMMUNITY FOUNDATION 38-3032185 Part I Types of Property (a) (b) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art-Historical treasures Art—Fractional interests 4 Books and publications Clothing and household goods Cars and other vehicles 7 Boats and planes . . 8 Intellectual property . . . Securities-Publicly traded . Χ 21 1,017,227 MARKET QUOTE 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . Real estate—Other . . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ► (___ 26 Other ▶ (______) 27 Other ▶ (______) Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt 30a Nο **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Yes **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2020) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

Schedule M (Form 990) (2020)	Page 2
	Ition. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization umn (b), the number of contributions, the number of items received, or a combination of both. Also y additional information.
Return Reference	Explanation
	THE COMMUNITY FOUNDATION WORKS CLOSELY WITH FINANCIAL, LEGAL AND TAX ADVISORS TO EDUCATE THEM AND THEIR CLIENTS REGARDING THE POTENTIAL BENEFITS OF NONCASH CONTRIBUTIONS, SPECIFICALLY SECURITIES. IN INSTANCES OF CONTRIBUTIONS IN THE FORM OF SECURITIES, THE COMMUNITY FOUNDATION HOLDS ACCOUNTS WITH DIFFERENT FINANCIAL ADVISORS TO FACILITATE SUCH GIFTS. WHEN THE COMMUNITY FOUNDATION IS NOTIFIED OF A POTENTIAL GIFT OF SECURITIES, THE SECURITIES ARE TRANSFERRED FROM THE DONOR'S ACCOUNT TO ONE OF THE FINANCIAL ADVISOR ACCOUNTS HELD BY THE COMMUNITY FOUNDATION. THE FINANCIAL ADVISOR IS INSTRUCTED TO SELL THE SECURITIES UPON RECEIPT. THE COMMUNITY FOUNDATION'S GIFT ACCEPTANCE GUIDELINES OUTLINE THE POLICIES AND PROCEDURES FOR CASH AND NONCASH GIFTS. THE AMOUNT REPORTED IN PART I, COLUMN (B) IS THE NUMBER OF CONTRIBUTIONS.
_	Schedule M (Form 990) (2020)

efile GRAPH	GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 934932430014										
SCHEDULE O Form 990 or 990- EZ) Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Supplemental Information to Form 990 or 990-EZ Form 990 or 990-EZ or to provide any additional information.								OMB No. 1545-0047 2020 Open to Public Inspection			
Name String Spring Ide PETOSKEY-HARBOR SPRINGS AREA COMMUNITY FOUNDATION 990 Schedule O, Supplemental Information Employer ide 38-3032185								fication number			
Return Reference		Explanation									
FORM 990, PART VI, SECTION A, LINE 6	, SHALL CON	THE COMMUNITY FOUNDATION HAS 44 MEMBERS WHICH, AS SET OUT IN THE ARTICLES OF INCORPORATION , SHALL CONSIST OF THE PERSONS HOLDING LEADERSHIP OFFICES IN VARIOUS COMMUNITY ORGANIZATIO NS AND BUSINESSES.									

Return Explanation Reference

990 Schedule O, Supplemental Information

MEMBERS

PART VI.

LINE 7A

THE MEMBERS SHALL HOLD AN ANNUAL MEETING THE PURPOSE OF WHICH IS TO REVIEW THE ACTIVITIES. FORM 990. OF THE FOUNDATION FOR THE PRECEDING YEAR - INCLUDING DISTRIBUTIONS FOR CHARITABLE PURPOSES SECTION A. . AND GIFTS AND OTHER SUPPORT RECEIVED FROM THE PUBLIC: TO REVIEW ITS FINANCIAL CONDITION: TO ELECT DIRECTORS: AND TO CONDUCT SUCH OTHER BUSINESS AS PROPERLY MIGHT COME BEFORE THE

Return Explanation
Reference

LINE 7B

FORM 990, THE BYLAWS OF THE FOUNDATION MAY BE AMENDED, ALTERED, CHANGED ADDED TO OR REPLACED BY THE PART VI, AFFIRMATIVE VOTE OF A MAJORITY OF THE MEMBERS ENTITLED TO VOTE AT ANY REGULAR OR SPECIAL M SECTION A, EETING OF THE MEMBERS.

990 Schedule O, Supplemental Information Return Explanation

FORM 990,
PART VI,
SECTION B,
LINE 11B

EACH MEMBER OF THE GOVERNING BOARD RECEIVES A COPY OF THE FORM 990 VIA E-MAIL BEFORE IT IS
FILED WITH THE IRS. THE COMMUNITY FOUNDATION RECEIVES A DRAFT FORM 990 AND REQUIRED SCHED
ULES FROM OUR AUDITOR. IMMEDIATELY FOLLOWING RECEIPT OF THE DRAFT AND PRIOR TO FILING WITH
THE IRS, THE FORM 990 AND REQUIRED SCHEDULES ARE REVIEWED BY THE COMMUNITY FOUNDATION STA
FF.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	A CONFLICT OF INTEREST DISCLOSURE STATEMENT COVERING POTENTIAL CONFLICTS IN ALL AREAS OF T HE FOUNDATION'S OPERATIONS IS COMPLETED BY EACH BOARD MEMBER, STAFF AND VOLUNTEER ANNUALLY . IN SUCH CASES WHERE AN APPARENT CONFLICT OF INTEREST ARISES, BOARD, STAFF AND VOLUNTEERS ARE EXPECTED TO DISCLOSE RELEVANT INTEREST PRIOR TO DISCUSSION OR DEBATE ON RELATED GRANT DECISIONS, WHEREUPON THE NON-INTERESTED BOARD MEMBERS SHALL DECIDE IF THERE IS A CONFLICT OF INTEREST REQUIRING ABSTINENCE FROM DISCUSSION AND VOTING. GRANT APPLICATIONS ARE ALSO REQUESTED TO DISCLOSE POTENTIAL CONFLICTS OF INTEREST WITH STAFF OR DIRECTORS OF THE FOUND ATION.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	THE COMMUNITY FOUNDATION'S PRESIDENT AND EXECUTIVE COMMITTEE ANNUALLY REVIEW THE CEO'S PER FORMANCE AND MAKE A RECOMMENDATION FOR COMPENSATION TO THE FULL BOARD OF DIRECTORS. THE PR OCESS INCLUDES AN INDEPENDENT REVIEW BY MEMBERS OF THE COMMITTEE, A REVIEW OF COMPARABILIT Y DATA FROM THE COUNCIL ON FOUNDATIONS, MICHIGAN NONPROFIT ASSOCIATION, COUNCIL OF MICHIGA N FOUNDATIONS AND LOCAL NONPROFIT ORGANIZATIONS. THE EXECUTIVE COMMITTEE'S RECOMMENDATION WITH SUBSTANTIATION IS MADE TO THE FULL BOARD OF DIRECTORS FOR ITS APPROVAL AND DOCUMENTED IN THE MEETING MINUTES.

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE COMMUNITY FOUNDATION IS CONFIRMED IN COMPLIANCE WITH NATIONAL STANDARDS FOR COMMUNITY FOUNDATIONS UNDER THE COUNCIL ON FOUNDATIONS. THE COMMUNITY FOUNDATION'S COMPLIANCE BOOK C ONTAINING GOVERNMENT DOCUMENTS, CONFLICT OF INTEREST POLICY AND OTHER POLICIES IS AVAILABL E FOR PUBLIC INSPECTION IN THE COMMUNITY FOUNDATION'S OFFICE DURING NORMAL BUSINESS HOURS. THE ANNUAL REPORT, AUDIT AND FORM 990 ARE AVAILABLE ON THE FOUNDATION'S WEBSITE. COPIES A RE AVAILABLE ON REQUEST AND FOR INSPECTION IN THE OFFICE DURING NORMAL BUSINESS HOURS. COPIES OF THE GOVERNING DOCUMENTS, AUDIT AND ALL COMMUNITY FOUNDATION POLICIES ARE AVAILABLE UPON REQUEST OR ARE AVAILABLE FOR INSPECTION IN THE OFFICE DURING NORMAL BUSINESS HOURS.

Return Reference	Explanation
FORM 990, PART XI, LINE 9:	AGENCY ENDOWMENT GRANT AND EXP ACTI 217,855. AGENCY ENDOWMENT GIFT & INCOME ACTI -1,479,298.

Return Explanation

Reference	
PART XII,	FINANCE COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT. NO CHANGE IN PROCESS FROM

LINE 2C PRIOR YEAR.