Return of Organization Exempt From Income Tax

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public by the Gotto www.irs.gov/Form990 for instructions and the latest information. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

| A | For the | 2017 cale | ndar year, or tax year beginning | JULY 1 | , 2017, and e | nding | JUNE 30 | , 20 18 | | | | | | | |
|---------------|--------------|--|---|--|------------------|-----------------|------------------|-----------------------------------|--|--|--|--|--|--|--|
| <u>^_</u> | | applicable | C Name of organization WESTERN | | | | | oyer identification number | | | | | | | |
| | | • • | Doing business as | HICHIGAN ONIVERBII | 1 TOURDINI | | 38-21 | .38856 | | | | | | | |
| జ | Address | - | Number and street (or P O box if m | all is not delivered to street add | ress) Rooi | m/suite | | hone number | | | | | | | |
| 님 | Name ch | - | | | 1 | 5207 | • | | | | | | | | |
| \vdash | Initial reti | | 1903 W MICHIGAN AVE, S City or town, state or province, coul | | | 3207 | (209) | (269) 387-2365 | | | | | | | |
| 님 | | m/terminated | | | ode | | | | | | | | | | |
| 닏 | Amended | d return | KALAMAZOO, MI 49008-5 | | _ | | | receipts \$ 98,486,619 | | | | | | | |
| Ш | Applicati | on pending | | | | | | for subordinates? Yes X No | | | | | | | |
| | | | 1903 W MICHIGAN AVE, F | | 8-5207 | H(b) A | | ates included? Yes No | | | | | | | |
| \bot | Tax-exer | mpt status | X 501(c)(3) 501(c) (| (insert no) | '(a)(1) or ☐ 52 | たノーノ | | h a list (see instructions) | | | | | | | |
| <u>J</u> | Website | | | | | | Group exempti | | | | | | | | |
| K | | | Corporation Trust Associa | ation _ Other ► | L Year of fo | rmation 197 | 6 M Sta | ate of legal domicile MI | | | | | | | |
| Р | art I | Summ | | | | | | | | | | | | | |
| | 1 | Briefly de | escribe the organization's miss | sion or most significant a | ctivities MA | INTAINING | AND ENH | ANCING AN | | | | | | | |
| e | | ENDOWMENT FUND FOR WESTERN MICHIGAN UNIVERSITY | | | | | | | | | | | | | |
| Governance | | | | | | | | | | | | | | | |
| ē | 2 | Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets | | | | | | | | | | | | | |
| Š | 3 | Number | of voting members of the gove | 3 | 28 | | | | | | | | | | |
| ಹ | 1 | | of independent voting membe | 4 | 25 | | | | | | | | | | |
| ies | 1 | | mber of individuals employed i | 5 | 0 | | | | | | | | | | |
| ξ | | | mber of volunteers (estimate if | 6 | 28 | | | | | | | | | | |
| Activities & | 1 | | elated business revenue from | ** | 12 | | 78 | | | | | | | | |
| _ | Ь | | lated business taxable income | 7t | | | | | | | | | | | |
| | | TTOC GINO | iatou puomoco taxabio meeme | | | Pr | ior Year | Current Year | | | | | | | |
| | 8 | Contribu | tions and grants (Part VIII, line | 1h) | | 2 | 21,831,68 | 8 12,563,883 | | | | | | | |
| Revenue | 0 | | service revenue (Part VIII, line | | | - | 11,031,00 | 0 12,303,003 | | | | | | | |
| | 9 | - | | _ | • | 1 | 0 076 04 | | | | | | | | |
| | 10 | | ent income (Part VIII, column (A | - | l 11a\ | 1 | .0,076,04 | | | | | | | | |
| | l l | | venue (Part VIII, column (A), lin | | | , | | 0 0 | | | | | | | |
| _ | 12 | | enue—add lines 8 through 11 (r | | nn (A), line 12 | | 1,907,73 | | | | | | | | |
| | 13 | | nd similar amounts paid (Part | 17, <u>371,53</u> | | | | | | | | | | | |
| | 14 | | paid to or for members (Part I) | | 0 0 | | | | | | | | | | |
| es | 15 | | other compensation, employee | | 0 0 | | | | | | | | | | |
| Su | 16a | | onal fundraising fees (Part IX, o | | | | | 0 | | | | | | | |
| Expenses | b | | draising expenses (Part IX, co | | 5,323,256 | 5 | | | | | | | | | |
| ш | 17 | Other ex | penses (Part IX, colum <mark>n (A), lis</mark> | 10 11 (1 - 14 - 24e) | • | | 5,056,98 | 7 5,953,880 | | | | | | | |
| | 18 | Total exp | penses. Add lines 13–17 (m us) | equal Part IX, column (A |), line 25) | 5 | 2,428,52 | 5 42,721,637 | | | | | | | |
| | 19 | Revenue | less expenses Subtractine | 18 from Jine 12 👿 . | | (2 | 20,520,79 | 0 (12,722,425) | | | | | | | |
| 5 | 3 | | | AY 20 ZUIS | | Beginning | of Current Ye | End of Year | | | | | | | |
| e te | 20 | Total ass | sets (Part X, line 16) | SS SS | | 46 | 1,479,16 | 2 463,884,318 | | | | | | | |
| A S | 21 | Total liab | oilities (Part X, line 26) | GDEN UT | | | 101,06 | 0 100,000 | | | | | | | |
| Net Assets or | 22 | | | | | 46 | 1,378,10 | 2 463,784,318 | | | | | | | |
| Р | art II | Signa | ture Block | | | • | | - | | | | | | | |
| Ur | nder pena | Ities of periu | iry, I declare that I have examined this | return, including accompanying | schedules and | statements, an | d to the best of | of my knowledge and belief, it is | | | | | | | |
| tru | ie, correct | t, and comp | lete Declaration of preparer (other than | n officer) is based on all informat | ion of which pre | parer has any l | knowledge | | | | | | | | |
| $\frac{2}{2}$ | | 7 | ture Block Iry, I declare that I have examined this lete Declaration of preparer (other than lature of officer | | | - | 5-1 | -2019 | | | | | | | |
| Sic | an | Sol | ature of officer | | | | Date | | | | | | | | |
| He | ere | Tar | nice J. Van Der Kley, T | rescurer | | | | | | | | | | | |
| | | | e or print name and title | | | | | | | | | | | | |
| <u> </u> | | 17 7 | rpe preparer's name | Preparer's signature | | Date | | PTIN | | | | | | | |
| Pa | | - | po proporor o riorno | , .opa.or o org.locaro | | | Chec self-e | k ıf ` '''' mployed | | | | | | | |
| Pr | epare | | | <u> </u> | | | T | | | | | | | | |
| Us | se Onl | | | | | | Firm's EIN | · | | | | | | | |
| | | | address ► | -h | intions) | | Phone no | | | | | | | | |
| _ | | | s this return with the preparer | | uctions) | | | . Yes No | | | | | | | |
| For | r Paneru | vork Redu | iction Act Notice, see the senara | te instructions. | | | | Form 990 (2017) | | | | | | | |

| Part | | | |
|------|--|---------------------------------------|-----------|
| | Check if Schedule O contains a response or note to any line in this Part III | | |
| 1 | Briefly describe the organization's mission PROMOTE AND PROVIDE FINANCIAL SUPPORT TO WESTERN MICHIGAN UNIVERSITY | | |
| | | | |
| | | | |
| | | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | _ | _ |
| | prior Form 990 or 990-EZ? | ☐ Yes | X No |
| _ | If "Yes," describe these new services on Schedule O | | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program | П у | च्छि N ≖ |
| | services? | ☐ Yes | X NO |
| | If "Yes," describe these changes on Schedule O | ac maa | cured by |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allow | cations to | others. |
| | the total expenses, and revenue, if any, for each program service reported | | · |
| | | | |
| 4a | (Code) (Expenses \$ 36,784,283 including grants of \$ 36,767,757) (Revenue \$ | |) |
| | PROVIDE SUPPORT FOR WESTERN MICHIGAN UNIVERSITY | | |
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| 4b | (Code:) (Expenses \$including grants of \$) (Revenue \$ | |) |
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| 4c | (Code) (Expenses \$ including grants of \$) (Revenue \$ | |) |
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| 4d | Other program services (Describe in Schedule O.) | | |
| - 44 | (Expenses \$ including grants of \$) (Revenue \$) | | _ |
| 4e | Total program service expenses ▶ | 36, | 784,283 |

| Part IV Checklist of Required Schedu |
|--------------------------------------|
|--------------------------------------|

| | | | Vaa | No |
|--------|---|------|--------------|-------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes X | No |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | x |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, | | | |
| | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | | _ | |
| | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment; historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> . | 7 | | x |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | x |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | | | |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | x | |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | х | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | х | |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII . | 11c | | _x_ |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | x |
| e f | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 11e | х | |
| • | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | х |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If | u | Λ. | |
| | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | _х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | <u>X</u> |
| 14 a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | <u> X</u> |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | x | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | x |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | x |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II. | 18 | | x |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| | If "Yes," complete Schedule G, Part III | 19 | 000 | Х |
| | | Form | 1 990 | (2017) |

| Part IV . Checklist of Required Schedules (continued | Part IV | Checklist | of Requ | ired Sche | dules | (continued |
|--|---------|-----------|---------|-----------|-------|------------|
|--|---------|-----------|---------|-----------|-------|------------|

| | | | Yes | NO |
|------------|--|-----|-----|--------|
| | • | 20a | | Х |
| b 21 | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | 20b | | |
| . I | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II. | 21 | Х | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | ï | |
| - 4 | organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | x |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24b | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | х |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II | 26 | | х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | x |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Х |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | х |
| 29 30 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | x | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | | |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i> | 33 | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | x | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | Х |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2. | 36 | | x |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R</i> , | - | | |
| 88 | Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note . All Form 990 filers are required to complete Schedule O | 37 | x | X |
| | The second secon | | | (2017) |

Form **990** (2017)

| Form 99 | 0 (2017) | | | Page 5 |
|----------|--|----------|---------------|----------|
| Párt | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| 4 | | r - | Yes | No |
| 1a L | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | 1 | | |
| b C | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| · | reportable gaming (gambling) winnings to prize winners? | 1c | x | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | - | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 0 | | | |
| ь | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | Х | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | Х | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | | | |
| | over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 40 | | ٠., |
| b | If "Yes," enter the name of the foreign country: | 4a | | X |
| b | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts | | | |
| | (FBAR) | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | х |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х |
| C | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | Х |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | Ch. | | 1 |
| 7 | gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). | 6b | | |
| 7 a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | |] |
| _ | and services provided to the payor? | 7a | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | х | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| | required to file Form 8282? | 7c | | Х |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | <u> </u> | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7f 7g | х | Х |
| g h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 79 7h | X | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10a 10b | | | |
| b 11 | Section 501(c)(12) organizations. Enter: | | | |
| a | Gross income from members or shareholders | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | <u> </u> |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year . 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | 10 | | ļ |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| b | Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| D | the organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |

| Part | response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O.S. | | | ons |
|----------|--|---------|----------|--------|
| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
| Secti | on A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 28 | | | |
| | If there are material differences in voting rights among members of the governing body, or | | | |
| | if the governing body delegated broad authority to an executive committee or similar | | | i |
| | committee, explain in Schedule O | | | 1 |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 25 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with | | | 1 |
| 2 | any other officer, director, trustee, or key employee? | 2 | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | _ X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | х | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, | | | |
| | stockholders, or persons other than the governing body? | 7b | | х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | <u>x</u> | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at | | | |
| | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. | 9 | | Х |
| Secti | on B. Policies (This Section B requests information about policies not required by the Internal Reven | ue C | _ | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give use to conflicts? | 12b | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official . | 15a | х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | - | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its | | - | |
| | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | |
| 0 | organization's exempt status with respect to such arrangements? | 16b | | |
| | on C. Disclosure List the states with which a copy of this Form 990 is required to be filed ► MI, OH | | | |
| 17 40 | List the states with which a copy of this Form 990 is required to be filed ► MI, OH Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section | 501/ | 0/(2)0 | only) |
| 18 | available for public inspection. Indicate how you made these available. Check all that apply. | 1 50 1(| C)(3)S | Offig) |
| | <u> </u> | | | |
| 10 | Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of into | arost : | امالت | , and |
| 19 | financial statements available to the public during the tax year | erest | Julica | , and |
| 20 | · · · · · · · · · · · · · · · · · · · | orda | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and recognization and telephone number of the person who possesses the organization's books and recognized varieties. Jan van der Kley, (269) 387-2365, 1903 W. MICHIGAN AVE, KALAMAZOO, MI 49008 | Joids | | |

Form 990 (2017)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors Check if Schedule O contains a response or note to any line in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - · List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons

| ☐ Check this box if neither the organization no | r any relate | d orga | anız | atio | n c | ompe | nsa | ated any curren | t officer, director | r, or trustee |
|---|--|--------------------------------|--------------------------|-------------------------------|-------------------------------|------------------------------|---------------------|--|---|--|
| (A) Name and Title | (B) Average hours per week (list any | (do n box, office | ot ch unles er and | Pos neck ss pe d a d | tion more rson irect | e than o | one n an tee) | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other |
| | hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) MARK D. WEISHAAR | 1.0 | | | | | | | | | |
| PRESIDENT | † | х | | x | | | ļ | 0 | 0 | 0 |
| (2) LYNN CHEN-ZHANG | 1.0 | | | | | | | | | |
| VICE PRESIDENT | † - | x | | x | | | | l 0 | l 0 | 0 |
| (3) TIMOTHY TERRENTINE | 1.0 | | | | | | | | | |
| SECRETARY, DESIGNED DIRECTOR | 40.0 | х | | x | | | | 0 | 297,094 | 49,492 |
| (4) JANICE J. VAN DER KLEY | 1.0 | | | | | | | | | |
| TREASURER | 40.00 | х | | x | | | | - o | 261,495 | 69,800 |
| (5) PATTI J. VAN WALBECK | 1.0 | | | | | | <u> </u> | | | |
| ASSISTANT TREASURER | 40.00 | | | x | | | | 0 | 157,712 | *33,610 |
| (6) JOHN M. DUNN | 1.0 | | | | | | | | | |
| FORMER DESIGNATED DIRECTOR | 40.0 | х | | х | | | | 0 | 583,781 | 82,338 |
| (7) EDWARD B. MONTGOMERY | 1.0 | | | | | | | | | |
| DESIGNATED DIRECTOR | 40.0 | x_ | | x | | | | 0 | 174,765 | 90,591 |
| (8) ROBERT M. BEAN | 1.0 | | | | | | | | | |
| DIRECTOR | | х | | | | L | | 0 | 0 | 0 |
| (9) JAMES S. BRADY | 1.0 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (10) JEANNE H. CARLSON | 1.0 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (11) PHILIP CHLUDZINSKI | 1.0 | | | | | | | | | |
| DIRECTOR | <u> </u> | X | | | | | | 0 | 0 | 0 |
| (12) BARBARA J. DEMOOR | 1.0 | | | | | | | | | |
| DIRECTOR | <u> </u> | Х | | | | | | 0 | 0 | 0 |
| (13) SANDRA L. DOCTOR | 1.0 | | | | | | | | | |
| DIRECTOR | | Х | | | | | <u> </u> | 0 | . 0 | 0 |
| (14) STEVEN A. EAST | 1.0 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0 | 0 | 0 |

| | | (B) Average hours per week (list any hours for related organizations below dotted line) | Key emp Officer Institution or directs | | | | | an | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | | (F) Estimated amount of other compensation from the organization and related organizations | | f on on d |
|--------|---|---|--|-------|--------|-------------|---------|----------|--|--|----------------|--|-------------|--------------------|
| | | | æ | ustee | | - | nsated | | | | | | | |
| | TEPHANIE M. FLETCHER IRECTOR | 1.0 | х | | | | | | 0 | | 0 | · - | | 0 |
| (16) J | OSEPH L. GESMUNDO IRECTOR | 1.0 | x | | | | | | 0 | | 0 | | | 0 |
| (17) L | . LEONARD HARRISON | 1.0 | | | | | | | | | | | | |
| | IRECTOR OSEPH B. HEMKER | 1.0 | Х | | | | | | 0 | | - 0 | | | 0 |
| | IRECTOR | | х | | | | | | 0 | | 0 | | | 0 |
| 32 | OBERT L. HERR | 1.0 | | | | | | | | | | | | • |
| | IRECTOR | 1.0 | X | | | | | | 0 | | -0 | | —- | 0 |
| | IRECTOR | | х | | | | | | 0 | | 0 | | | 0 |
| 32 | ENNIFER L.B. LENTNER | 1.0 | | | | | | | | | | | | |
| | IRECTOR | 1.0 | Х | | _ | | | - | 0 | | - 0 | | — | 0 |
| | IRECTOR | † - | x | | | | | | 0 | | 0 | | | 0 |
| (23) L | ARRY LUETH | 1.0 | | | | | | | | | | | | |
| | IRECTOR | | X | | | | | | 0 | | 0 | | | 0 |
| | ATTHEW D. MACE IRECTOR | 1.0 | х | | | | , | | 0 | | ٥ | | | 0 |
| | ENNETH V. MILLER | 1.0 | _^_ | | | | | | | | - + | | | |
| | IRECTOR | | х | | | | | | 0 | | 0 | | | 0 |
| 1b | Sub-total | | | | | | | | 0 | 1,474, | 847 | | 325 | 5,831 |
| C | Total from continuation sheets to Part | VII, Sectio | n A | • | | | | | | 4 454 | | | | |
| d_ | Total (add lines 1b and 1c) Total number of individuals (including but | t not limited | | | Lict | od 4 | ah ove | <u> </u> | ho recoved m | 1,474, | |) of | 325 | 5,831 |
| - | reportable compensation from the organi | | 10 () | 1056 | : 1151 | eu a | above | ;) vv | no received in | Jie man pit | 000,000 | 101 | | N/A |
| | | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former of | | | | | | | emp | loyee, or high | est comper | nsated | | | _ |
| | employee on line 1a? If "Yes," complete | | | | | | | | | | 41 | 3 | X_ | - |
| 4 | For any individual listed on line 1a, is the organization and related organizations | | | | | | | | | | | | | |
| | ındividual | grouter an | ω ψ | , | - | | | -, | 00 | | 040. | 4 | X | - |
| 5 | Did any person listed on line 1a receive of | | | | | | | | | ation or ind | ıvıdua | ١ | | |
| | for services rendered to the organization | ? If "Yes," c | ompl | ete | Sch | <u>e</u> du | ile J f | or s | such person | | | 5 | L | Х |
| | on B. Independent Contractors | | | | | | | | | <u> </u> | 0400 | | | |
| 1 | Complete this table for your five highest of compensation from the organization. Replyear | | | | | | | | | | | | | tax |
| | (A) Name and business add | ress | | | | | | | (B) Description of se | ervices | | (C) Compens | ation | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | ,• |
| | | | | | | | | | | | | | <u> </u> | |
| | | | | | | | | | | | | | 0,4 | |
| 2 | Total number of independent contractor received more than \$100,000 of compens | | | | | | | th | ose listed abo | ve) who | | | | |

| Part VII Section A. Officers, Directors, True | stees, Key E | mplo | yees | | | lighes | st C | ompensated E | mployees (conti | nued) |
|--|--|---|-----------------------|--------------|--------------|------------------------------|------------------|--|---|--|
| (A) Name and title | (B) Average hours per | (C) Position (do not check more than box, unless person is bot officer and a director/trus | | | | | | (D) Reportable compensation | (E) Reportable compensation fror | (F) Estimated amount of |
| | week (list any hours for related organizations below dotted line) | ndividua or directo | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| (15) STEPHEN K. PARKER DIRECTOR | 1.0 | х | | | | | | 0 | 0 | |
| 16) FLOYD L. PARKS DIRECTOR | 1.0 | Х | | | | | | 0 | 0 | |
| 17) JAMES K. SHOLL DIRECTOR | 1.0 | X | | | | | | 0 | 0 | |
| 18) EDD SNYDER DIRECTOR | 1.0 | Х | | | | | | 0 | 0 | |
| 19) CHRISTOPHER C. WOMACK DIRECTOR | 1.0 | х | | | | | | 0 | 0 | |
| 20) | | | | | | | | | | |
| 21) | | | | | | | _ | | | |
| 22) | | - | - | | | | | | | |
| 23) | | | | | | | | | | |
| 24) | | | | | | | | | | |
| 25) | | | | | | | | | | |
| 1b Sub-total c Total from continuation sheets to Par | rt VII, Section | n A | · | 1 | | l | > | 0 | 0 | |
| d Total (add lines 1b and 1c) Total number of individuals (including b reportable compensation from the organical compensation) | ut not limited | _ | nose | e list | ted | above | ▶ e) w | 0 ho received m | | 00 of |
| 3 Did the organization list any former of employee on line 1a? If "Yes," complete | | | | | | | emp | oloyee, or high | nest compensate | ed Yes No |
| For any individual listed on line 1a, is the organization and related organizations individual | s greater th | an \$ | 150, | ,000 |)? / | f "Ye | s ," · | complete Sch | nedule J for su | ch 4 |
| 5 Did any person listed on line 1a receive for services rendered to the organizatio | | | | | | | | | zatıon or ındıvıdı | ual 5 |
| Section B. Independent Contractors | • | | | | | | | | | |
| Complete this table for your five highes compensation from the organization. Reyear | t compensat eport compe | ed in | dep | end or th | ent ne c | contralend | acto lar y | ors that receive | th or within the o | rganization's tax |
| (A) Name and business ad | ddress | | | | | | | (B) Description of s | services | (C) Compensation |
| | | | | | | | | | | n. |
| | | | | | | | | | | |
| 2 Total number of independent contract received more than \$100,000 of comper | | | | | | | th | ose listed ab | ove) who | |
| | | | <u></u> | | | | | | | Form 990 (201 |

| | 90 (201 | , | | | | | | Page 9 |
|--|----------|---|--------------------|------------------------|-------------------|--|---|--|
| Par | t VIII | Statement of Reve | | | | | | |
| | | Check if Schedule C |) contains a res | ponse or note to | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| nts. | 1a | Federated campaigns | s 1a | | | | | |
| Contributions, Giffs, Grants and Other Similar Amounts | b | Membership dues | 1b | | | | - | |
| fts, | C | Fundraising events | 1c | | | | | |
| ig ig | d | Related organizations | | | | | | |
| Sir | e f | Government grants (cor All other contributions, g | | | | | | |
| outi her | [' | and similar amounts not inc | | 12,563,883 | | | 1 | |
| | g | Noncash contributions include | | 918,965 | | | | |
| a Co | h | Total. Add lines 1a-1 | | 🕨 | 12,563,883 | | 1 | |
| | | | | Business Code | | | | |
| Program Service Revenue | 2a | | | | | | | |
| æ | b | | | | | | | |
| Ē | С | | | | | | | |
| Se | d | | | | | | | |
| Jan | e | All other program ser | vice revenue | | | | | |
| Š | g | Total. Add lines 2a–2 | | • | 0 | | | |
| | 3 | Investment income | | | | | | |
| | | and other similar amo | ounts) | • | 9,591,722 | | (88,750 | 9,680,472 |
| | 4 | Income from investmen | t of tax-exempt be | ond proceeds ▶ | | | | |
| | 5 | Royalties | | > | | | | |
| | | | (i) Real | (ii) Personal | | | | |
| | 6a | Gross rents . | | | | | | |
| | b | Less: rental expenses Rental income or (loss) | 0 | 0 | | | | |
| | ď | Net rental income or | | • | 0 | | | |
| | 7a | Gross amount from sales of | (i) Securities | (ii) Other | | | | <u> </u> |
| | | assets other than inventory | 76,331,014 | | | | | |
| | b | Less cost or other basis | | | | | | |
| | | and sales expenses | 68,487,407 | | | | | |
| | C. | Gain or (loss) | 7,843,607 | 0 | | | | |
| | d | Net gain or (loss) | • | · • | 7,843,607 | | | |
| Other Revenue | 8a | Gross income from fuevents (not including \$ of contributions reported) | | | | | | |
| erF | | See Part IV, line 18 | · · · · a | | | | | |
| 9 | b | Less direct expenses | | | | ļ | | |
| | | Net income or (loss) f | | events . > | 0 | | | |
| | | • | a | | | | | |
| | b | Less direct expenses Net income or (loss) f | | vities ▶ | | · · · · · · · · · · · · · · · · · · · | | |
| | с 10а | Gross sales of in returns and allowance | ventory, less | vides | 0 | | | |
| | b | Less: cost of goods s | old . b | | | | | |
| | С | Net income or (loss) f | | entory Business Code | 0 | | | ···· |
| | 11a | | | Duaniesa Code | | | | |
| | b | | | | | | | * |
| | c | | | | | | | 17 |
| | d | All other revenue | | | | | | • |
| | е | Total. Add lines 11a- | | • | 0 | | | |
| | 12 | Total revenue. See in | nstructions. | ▶ | 29,999,212 | | (88,750) | 9,680,472 |
| | | | | | | | | Form 990 (2017) |

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Part IX Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) | | | | | | | | | | |
|---|--|-----------------------|------------------------------------|---|--|--|--|--|--|--|
| Check if Schedule O contains a response or note to any line in this Part IX . | | | | | | | | | | |
| | t include amounts reported on lines 6b, 7b, , and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses | | | | | |
| 1 | Grants and other assistance to domestic organizations | | | | | | | | | |
| | and domestic governments See Part IV, line 21 | 36,767,757 | 36,767,757 | | | | | | | |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | | , | | | | | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | | | | | | | | | |
| 4 5 | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees | | | | | | | | | |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | | | | | | |
| 7 8 | Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | | | | | | | | | |
| 9 10 | Other employee benefits Payroll taxes | | | | | | | | | |
| 11 | Fees for services (non-employees) | | | | | | | | | |
| а | Management | | | | | | | | | |
| b | Legal | 44,207 | | 44,207 | • | | | | | |
| C | Accounting | 30,181 | | 30,181 | | | | | | |
| d e | Lobbying Professional fundraising services See Part IV, line 17 | | | | | | | | | |
| f | Investment management fees | 5,323,256 | - | | 5,323,256 | | | | | |
| g | Other (If line 11g amount exceeds 10% of line 25, column | 3,7523,723 | | | | | | | | |
| • | (A) amount, list line 11g expenses on Schedule O) | 297,243 | | 297,243 | | | | | | |
| 12 | Advertising and promotion . | 36,410 | | 36,410 | | | | | | |
| 13 | Office expenses | 2,331 | | 2,331 | _ | | | | | |
| 14 | Information technology | | | | | | | | | |
| 15 | Royalties | | | | | | | | | |
| 16 17 | Occupancy Travel | | | | | | | | | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | | | | | | |
| 19 | Conferences, conventions, and meetings | | | | | | | | | |
| 20 | Interest | | | | · · · · · · · · · · · · · · · · · · · | | | | | |
| 21 | Payments to affiliates | | | - | | | | | | |
| 22 | Depreciation, depletion, and amortization | | | | | | | | | |
| 23 | Insurance | 34,290 | 16,526 | 17,764 | | | | | | |
| 24 | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column | | | | | | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | | | | | | | | | |
| а | MEMBERSHIPS | 4,050 | | 4,050 | ······································ | | | | | |
| b | MEALS & ENTERTAINMENT | 11,058 | | 11,058 | · | | | | | |
| С | BANK CHARGES | 29,146 | | 29,146 | | | | | | |
| d | BAD DEBTS | 108,766 | | 108,766 | | | | | | |
| е | All other expenses MISCELLANEOUS | 32,942 | | 32,942 | | | | | | |
| 25 | Total functional expenses. Add lines 1 through 24e | 42,721,637 | 36,784,283 | 614,098 | 5,323,256 | | | | | |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here if following SOP 98-2 (ASC 958-720) | | | | | | | | | |
| | 3 | | | | Form 990 (2017) | | | | | |

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X X (A) (B) Beginning of year End of year Cash-non-interest-bearing 1 44,129,973 50,867,471 2 Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 40,695,919 16,461,209 4 4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 6 Assets Notes and loans receivable, net 7 7 706,816 666,221 8 8 Inventories for sale or use Prepaid expenses and deferred charges 9 9 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 4,665,170 b Less accumulated depreciation 10b 9,465,836 10c 4,665,170 11 Investments—publicly traded securities 11 243,425,957 267,899,833 12 12 Investments—other securities See Part IV, line 11 122,046,045 122,278,987 13 Investments—program-related See Part IV, line 11 13 14 14 Intangible assets 15 Other assets See Part IV. line 11 1,008,616 15 1,045,427 Total assets. Add lines 1 through 15 (must equal line 34) 16 16 461,479,162 463,884,318 17 Accounts payable and accrued expenses 1.060 17 18 18 Grants payable 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, 22 -iabilities trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D 25 100,000 100,000 26 Total liabilities. Add lines 17 through 25 101,060 26 100,000 Organizations that follow SFAS 117 (ASC 958), check here ▶ □ **Assets or Fund Balances** complete lines 27 through 29, and lines 33 and 34. 27 27 270,220,576 Unrestricted net assets 255,603,374 28 28 Temporarily restricted net assets 125, 285, 617 110,650,145 29 Permanently restricted net assets 29 80,489,111 82,913,597 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 33 Total net assets or fund balances 461,378,102 33 463,784,318

Total liabilities and net assets/fund balances

463,884,318 Form **990** (2017)

461,479,162 34

| Part | XI Reconciliation of Net Assets | | | | |
|------|---|------------|------|--------------|--------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | X |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 29 | ,999 | ,212 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 42 | ,721 | ,637 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | (12 | ,722 | , 425 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 461 | ,378 | ,102 |
| 5 | Net unrealized gains (losses) on investments | 5 | 5 | ,115 | <u>, 907</u> |
| 6 | Donated services and use of facilities | 6 | | 57 | ,192 |
| 7 | Investment expenses . | 7 | | _ | |
| 8 | Prior period adjustments . | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | 9 | , 955 | ,542 |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line | | | | |
| | 33, column (B)) | 10 | 463 | ,784 | ,318 |
| Part | XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | _ | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," exp | olain in | | | |
| | 'Schedule O | | | | لـــــا |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X_ |
| | If "Yes," check a box below to indicate whether the financial statements for the year were comp | iled or | | | |
| | reviewed on a separate basis, consolidated basis, or both | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audite | o on a | | | |
| | separate basis, consolidated basis, or both | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | المامة مدم | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over of the audit, review, or compilation of its financial statements and selection of an independent account | | | | |
| | | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, ex Schedule O | piain in | | | |
| _ | | forth in | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set | iortn in | 2- | | |
| | the Single Audit Act and OMB Circular A-133? | rao tha | 3a | | Х |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not under required audit or audits, explain why in Schedule O and describe any steps taken to undergo such at | | 3b | | |
| | required addit of addits, explain why in Schedule O and describe any steps taken to undergo such at | Juito | | n 990 | (004=) |
| | | | Forr | n マダリ | (2017) |

SCHEDULE·A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No 1545-0047 2017

 $\label{lem:complete} \textbf{Complete if the organization is a section } \underline{501(c)(3) \ organization \ or \ a section \ 4947(a)(1) \ nonexempt \ charitable \ trust.$ ▶ Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| Name | or the | organization | | | | | Linployer identification | i number | | |
|---------|---|---|---|--|-------------------------|--------------------------------------|---|---|--|--|
| WEST | ERN | MICHIGAN UNIVERSITY F | OUNDATION | | | | 38-2138856 | | | |
| Par | t I | Reason for Public Cha | rity Status (All | organizations must | comple | te this p | art) See instruction | ns | | |
| The c | organi | zation is not a private founda | ation because it i | s. (For lines 1 through | 12, chec | k only or | ne box) | _ | | |
| 1 | □ A | church, convention of churc | hes, or associati | on of churches descri | bed in se | ction 17 | 0(b)(1)(A)(i). | Δ | | |
| 2 | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) | | | | | | | | | |
| 3 | \square A | hospital or a cooperative ho | spital service org | janization described ii | n sectior | 170(b)(1 | I)(A)(iii). | | | |
| 4 | A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the | | | | | | | | | |
| | hospital's name, city, and state: | | | | | | | | | |
| 5 | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) | | | | | | | | | |
| 6 | ΠА | federal, state, or local gover | nment or govern | mental unit described | ın sectio | on 170(b) |)(1)(A)(v). | | | |
| 7 | | n organization that normally escribed in section 170(b)(1) | | | port from | a gover | nmental unit or fron | n the general public | | |
| 8 | ΠА | community trust described i | n section 170(b) | (1) A)(vi). (Complete l | Part II) | | | | | |
| 9 | 01 | n agricultural research organ r university or a non-land-gra niversity | ization described int college of agr | d in section 170(b)(1) iculture (see instruction | (A)(ix) op ons) Ente | erated in r the nan | conjunction with a l ne, city, and state of | and-grant college the college or | | |
| 10 | | | | | | | | | | |
| 11 | | n organization organized and | | | | | | | | |
| | | n organization organized and | • | | | | | rry out the purposes | | |
| | of C | f one or more publicly suppo heck the box in lines 12a thro | orted organizatio ough 12d that des | ns described in secti scribes the type of sup | on 509(a |)(1) or se organizati | ection 509(a)(2). Se on and complete line | e section 509(a)(3) es 12e, 12f, and 12g | | |
| а | | Type I. A supporting organization supporting organization supporting organization. | n(s) the power to | regularly appoint or e | lect a ma | jority of t | | | | |
| b | | Type II. A supporting orga control or management of organization(s). You must | the supporting o | rganization vested in | the same | | | | | |
| С | | Type III functionally integrates supported organization | rated. A suppor | ting organization opei | rated in c | | | ally integrated with, | | |
| d | г | Type III non-functionally | | • | | | | orted organization(s | | |
| u | | that is not functionally inte requirement (see instruction | grated. The orga | nization generally mu- | st satisfy | a distribi | ution requirement an | | | |
| е | | Check this box if the organ functionally integrated, or | nization received | a written determination | on from th | ne IRS th | at it is a Type I, Type | e II, Type III | | |
| f | Ent | er the number of supported | • • | | | | | | | |
| g g | | vide the following information | | orted organization(s) | · | | | | | |
| | | me of supported organization | (II) EIN | (iii) Type of organization (described on lines 1–10 above (see instructions)) | listed in you | rganization ir governing ment? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) | | |
| | | | | | Yes | No | - | | | |
| <u></u> | | | <u> </u> | | 100 | | | | | |
| (A) | | | | | | _ | | | | |
| (B) | | | | | | | | | | |
| (C) | | | | | | | | | | |
| (D) | | - | | | | | | | | |
| (E) | | | | , | | _ | | | | |
| | | | | The state of the s | | | | | | |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

| Secti | on A. Public Support | | | - · · - | | | |
|----------------|---|------------------------------------|---------------------------------|-------------------------------|------------------------------------|-------------------------------|---------------------------------|
| Calen | dar year (or fiscal year beginning in) ▶ | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") | 15,049,374 | 31 867 065 | 24 889 328 | 21 831 688 | 12 563 883 | 106,201,338 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | 13,043,374 | 31,001,003 | 21,003,320 | 22,032,000 | 22,303,003 | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | 474,377 | | | | 474,377 |
| 4 | Total. Add lines 1 through 3 | 15,049,374 | 32,341,442 | 24,889,328 | 21,831,688 | 12,563,883 | 106,675,715 |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 40,084,871 |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 66,590,844 |
| Secti | on B. Total Support | | | | | | |
| Calen | dar year (or fiscal year beginning in) ▶ | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | (f) Total |
| 7 | Amounts from line 4 | 15,049,374 | 32,341,442 | 24,889,328 | 21,831,688 | 12,563,883 | 106,675,715 |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 6,207,832 | 7,112,736 | 6,272,703 | 7,901,201 | 9,680,472 | 37,174,944 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | (197,537) | - (195,411) | (429,517 | 148,083 | (88,750) | (763,132) |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI) | 14,791 | - 35,422 | 0 | 0 | | 50,213 |
| 11 12 13 | Total support. Add lines 7 through 10 Gross receipts from related activities, etc First five years. If the Form 990 is for the | (see instruction | ons) . | d, third, fourth | , or fifth tax ye | 12 ear as a section | 143,137,740 on 501(c)(3) |
| | organization, check this box and stop he | re | | | | | . ▶ 🗆 |
| Secti | on C. Computation of Public Suppor | | | | | | |
| 14 | Public support percentage for 2017 (line | 6, column (f) dı | vided by line 1 | 1, column (f)) | | 14 | 46.52 % |
| 15 | Public support percentage from 2016 Sch | nedule A, Part I | II, line 14 | | | 15 | 49.08 % |
| 16a | 33 ¹ / ₃ % support test—2017. If the organi | | | | id line 14 is 33 | 3 ¹ /3% or more, | |
| | box and stop here. The organization qua | - | | - | | | |
| b | 331/3% support test—2016. If the organithis box and stop here. The organization | qualifies as a p | oublicly suppo | rted organizati | on . | • | . ▶ 🗆 |
| 17a | 10% -facts-and-circumstances test—26 10% or more, and if the organization me Part VI how the organization meets the " organization | eets the "facts- | and-circumsta | ances" test, ch | eck this box a | ind stop here . | Explain in |
| b | 10% -facts-and-circumstances test—20 15 is 10% or more, and if the organization in Part VI how the organization in supported organization | ation meets the neets the "fact | e "facts-and-c s-and-circums | rcumstances" stances" test | test, check t The organization. | this box and son qualifies as | stop here. a publicly ▶ □ |
| 18 | Private foundation. If the organization di instructions | d not check a l | box on line 13, | 16a, 16b, 17a | , or 17b, checl | k this box and | see ▶ □ |

Schedule A (Form 990 or 990-EZ) 2017

| Part | Support Schedule for Organiza (Complete only if you checked the | | | | | d to qualify ur | nder Part II |
|-------|--|------------------|------------------|---------------------------------------|------------------------------------|--------------------------------------|-----------------------------|
| | If the organization fails to qualify | under the te | sts listed belo | ow, please co | mplete Part | II) / | |
| Secti | on A. Public Support | | | | | | |
| Calen | dar year (or fiscal year beginning in) ▶\ | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants") | \ | | | | / | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the | | | | | | |
| 3 | organization's tax-exempt purpose . Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | <u> </u> | | | / | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | _ | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | 1 | 1 | | | |
| 7a | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| , с | Add lines 7a and 7b | | Í | | | | |
| 8 | Public support. (Subtract line 7c from line 6) | | | | | | |
| Secti | on B. Total Support | | | | · | | |
| Calen | dar year (or fiscal year beginning in) | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | (f) Total |
| 9 | Amounts from line 6 | | | 1 | | | |
| 10a | Gross income from interest, dividends, | | | 1 | | | |
| | payments received on securities loans, rents, royalties, and income from similar sources | | | | \ | | |
| b | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| C | Add lines 10a and 10b | | _ | | \ | | |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12) | | | | | | |
| 14 | First five years. If the Form 990 is for the organization, check this box and stop he | - | n's first, secon | d, third, fourth | , or fifth tax y | ear as a section | on 501(c)(3) |
| Secti | on C. Computation of Public Suppo | rt Percentag | e | - | | | |
| 15 | Public support percentage for 2017 (line | 8, column (f) d | ivided by line 1 | 3, column (f)) | | 15 | % |
| 16 | Public support percentage from 2016 Sci | | | | | 16 | <u>%</u> |
| | on D. Computation of Investment In | | | | (0) | 1.5 | \ |
| 17 | Investment income percentage for 2017 (| | | | mn (f)) | 17 | <u>%</u> |
| 18 | Investment income percentage from 2010 | | | | | 18 | <u>%</u> |
| . 19a | 331/3% support tests—2017. If the organ 17 is not more than 331/3%, check this box | ization did not | The organization | c on line 14, ai on qualifies as : | nd line 15 is m a nublicly supp | iore than 331/39 orted organizati | %, and line ion |
| b | 331/3% support tests—2016. If the organization 18 is not more than 331/3%, check this | zation did not c | heck a box on | line 14 or line 1 | 19a, and line 16 | is more than 3 | 33¹/₃% , a <mark>n</mark> d |
| 20 | Private foundation If the organization de | - | _ | | | | .\ = |

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

| Secti | on A. All Supporting Organizations | | | |
|-------|---|-----|-------|----|
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2) | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below | | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | |
| | purposes | 4c | | |
| 5а | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organization document authorizing such action, and (iv) how the action | | | |
| | was accomplished (such as by amendment to the organizing document) | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| C | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | : |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with | | | |
| | regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described | | | |
| | in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI . | 9b | | |
| С | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI . | 9c | - | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated | | | |
| | supporting organizations)? If "Yes," answer 10b below. | 10a | , · | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings) | 10b | | |

| Part | V Supporting Organizations (continued) | | | | | | |
|--------------|--|----------|---------|-----------------|--|--|--|
| | | | Yes | No | | | |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | | | | |
| | below, the governing body of a supported organization? | 11a | | | | | |
| | A family member of a person described in (a) above? A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11b | | | | | |
| | on B. Type I Supporting Organizations | 110 | | | | | |
| | · · · · · · · · · · · · · · · · · · · | | Yes | No | | | |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, | | | | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year | 1 | | | | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | • | | | | | |
| _ | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | | | | |
| | VI how providing such benefit carned out the purposes of the supported organization(s) that operated, | | | | | | |
| | supervised, or controlled the supporting organization | 2 | | | | | |
| <u>Secti</u> | on C. Type II Supporting Organizations | | | - - | | | |
| | | ĺ | Yes | No | | | |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | | | | |
| | the supported organization(s). | 1 | | | | | |
| Secti | on D. All Type III Supporting Organizations | | | | | | |
| | | | Yes | No | | | |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | # | | 1 | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | · | | | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | | | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | | | | |
| _ | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | | | | | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | | | | |
| | supported organizations played in this regard | 3 | | | | | |
| Secti | on E. Type III Functionally Integrated Supporting Organizations | <u> </u> | | | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in | netru | ctions | | | | |
| | The organization satisfied the Activities Test Complete line 2 below | 13010 | CEIOII | 3 /. | | | |
| a b | The organization is the parent of each of its supported organizations. <i>Complete line 3 below</i> | | | | | | |
| c | The organization supported a governmental entity Describe in Part VI how you supported a government entity (s | see in: | structi | ions) | | | |
| 2 | | ı | | | | | |
| 2 | Activities Test Answer (a) and (b) below. | | Yes | 100 | | | |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | | | | |
| | that these activities constituted substantially all of its activities | 2a | | | | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these | | | { | | | |
| | activities but for the organization's involvement | 2b | | | | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | 20 | -+ | | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | ' | | - 1 | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | | | | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard | 3b | | | | | |

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | ani | zations | | | | | | | |
|---|-------|---------------------------|-----------------------------|--|--|--|--|--|--|
| 1 | | | | | | | | | |
| instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E | | | | | | | | | |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) | | | | | | |
| 1 Net short-term capital gain | 1_ | | | | | | | | |
| 2 Recoveries of prior-year distributions | 2 | | | | | | | | |
| 3 Other gross income (see instructions) | 3 | | | | | | | | |
| 4 Add lines 1 through 3 | 4 | | | | | | | | |
| 5 Depreciation and depletion | 5_ | | | | | | | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or | | | | | | | | | |
| maintenance of property held for production of income (see instructions) | 6 | | | | | | | | |
| 7 Other expenses (see instructions) | 7 | | | | | | | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | | | | | | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) | | | | | | |
| Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) | | | | | | | | | |
| a Average monthly value of securities | 1a | | | | | | | | |
| b Average monthly cash balances | 1b | | | | | | | | |
| c Fair market value of other non-exempt-use assets | 1c | | | | | | | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | | | | | | | |
| e Discount claimed for blockage or other factors (explain in detail in Part VI) | | | | | | | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | , | | | | | | |
| 3 Subtract line 2 from line 1d | 3 | | | | | | | | |
| 4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | | | | | | | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | | | | | | |
| 6 Multiply line 5 by 035 | 6 | | | | | | | | |
| 7 Recoveries of prior-year distributions | 7 | | | | | | | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | | | | | | | |
| Section C - Distributable Amount | | - | Current Year | | | | | | |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | | | | | | | |
| 2 Enter 85% of line 1 | 2 | | | | | | | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | | | | | | | |
| 4 Enter greater of line 2 or line 3 | 4 | | | | | | | | |
| 5 Income tax imposed in prior year | 5 | | | | | | | | |
| 6 Distributable Amount Subtract line 5 from line 4, unless subject to | | | | | | | | | |
| emergency temporary reduction (see instructions) | 6 | | | | | | | | |
| 7 Check here if the current year is the organization's first as a non-functional | y int | egrated Type III supporti | ng organization (see | | | | | | |
| instructions) | | | | | | | | | |

| Part | V Type III Non-Functionally Integrated 509(a)(3 |) Supporting Organi | zations (continued) | | | | | |
|-----------|---|---------------------------|---------------------------------------|-------------------------------|--|--|--|--|
| Secti | on D - Distributions | | | Current Year | | | | |
| 1 | 1 Amounts paid to supported organizations to accomplish exempt purposes | | | | | | | |
| 2 | | | | | | | | |
| | organizations, in excess of income from activity | <u> </u> | | | | | | |
| 3 | Administrative expenses paid to accomplish exempt purp | oses of supported orga | nizations ' | | | | | |
| 4 | Amounts paid to acquire exempt-use assets | | | | | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | | | | | |
| 6 | Other distributions (describe in Part VI) See instructions | | · · · · · · · · · · · · · · · · · · · | <u> </u> | | | | |
| 7 | Total annual distributions. Add lines 1 through 6 | | | | | | | |
| 8 | Distributions to attentive supported organizations to whic | h the organization is res | ponsive | | | | | |
| | (provide details in Part VI) See instructions | <u> </u> | | | | | | |
| 9 | Distributable amount for 2017 from Section C, line 6 | | | | | | | |
| 10 | Line 8 amount divided by line 9 amount | ·- | (ii) | (iii) | | | | |
| Se | ection E - Distribution Allocations (see instructions) | (i) Excess Distributions | Underdistributions Pre-2017 | Distributable Amount for 2017 | | | | |
| 1 | Distributable amount for 2017 from Section C, line 6 | | | | | | | |
| 2 | Underdistributions, if any, for years prior to 2017 (reasonable cause required—explain in Part VI) See instructions | | | | | | | |
| 3 | Excess distributions carryover, if any, to 2017 | | | | | | | |
| а | | | | | | | | |
| b | From 2013 | | | | | | | |
| С | From 2014 | | | | | | | |
| | From 2015 . | | | | | | | |
| | From 2016 | | | | | | | |
| | Total of lines 3a through e | | l | | | | | |
| | Applied to underdistributions of prior years | | | | | | | |
| h | Applied to 2017 distributable amount | | | | | | | |
| <u>i</u> | Carryover from 2012 not applied (see instructions) | - | 1 | | | | | |
| <u>i_</u> | Remainder Subtract lines 3g, 3h, and 3i from 3f. | | | | | | | |
| 4 | Distributions for 2017 from | | | | | | | |
| | Section D, line 7 \$ | | | | | | | |
| | Applied to underdistributions of prior years Applied to 2017 distributable amount | | | | | | | |
| | Remainder Subtract lines 4a and 4b from 4 | | 1 | - | | | | |
| 5 | Remaining underdistributions for years prior to 2017, if | | | | | | | |
| 3 | any Subtract lines 3g and 4a from line 2 For result | | | | | | | |
| | greater than zero, explain in Part VI. See instructions | | 0 | • | | | | |
| 6 | Remaining underdistributions for 2017 Subtract lines 3h | | | | | | | |
| • | and 4b from line 1 For result greater than zero, explain in | | | | | | | |
| | Part VI. See instructions | | | 0 | | | | |
| 7 | Excess distributions carryover to 2018 Add lines 3j | | | | | | | |
| | and 4c. | 0 | | | | | | |
| 8 | Breakdown of line 7 | | | | | | | |
| а | Excess from 2013 | | | | | | | |
| b | Excess from 2014 | | | | | | | |
| С | Excess from 2015 . | | | | | | | |
| d | Excess from 2016 . | | | | | | | |
| е | Excess from 2017 | | O a b a divida | A (Form 990 or 990-F2) 2017 | | | | |

| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions) |
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SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

2017 Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

| vame o | i the organization | | Employer identification number |
|--------|--|---|---|
| VESTE | RN MICHIGAN UNIVERSITY FOUNDATION | | 38-2138856 |
| Par | Organizations Maintaining Donor Adv | rised Funds or Other Similar Fun | ids or Accounts. |
| | Complete if the organization answered ' | | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 4 | Total number at end of year . | <u>,,</u> | (4,7) |
| 1 | • | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year . | | <u> </u> |
| 5 | Did the organization inform all donors and donor | | |
| | funds are the organization's property, subject to the | e organization's exclusive legal contro | ol? ☐ Yes ☐ No |
| 6 | Did the organization inform all grantees, donors, a | and donor advisors in writing that grai | nt funds can be used |
| | only for charitable purposes and not for the bene | | |
| | conferring impermissible private benefit? | | ☐ Yes ☐ No |
| Par | | | |
| | Complete if the organization answered ' | 'Yes" on Form 990, Part IV, line 7 | |
| 1 | Purpose(s) of conservation easements held by the | | · · · · · · · · · · · · · · · · · · · |
| • | _ , , , , | - | f a historically important land area |
| | Preservation of land for public use (e.g., recrea | | |
| | Protection of natural habitat | ☐ Preservation of | f a certified historic structure |
| _ | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization he | eld a qualified conservation contribution | |
| | easement on the last day of the tax year | | Held at the End of the Tax Year |
| а | Total number of conservation easements . | • | . 2a |
| b | Total acreage restricted by conservation easement | ·, | 2b |
| С | Number of conservation easements on a certified t | nistoric structure included in (a) | 2c |
| d | Number of conservation easements included in | | on a |
| | historic structure listed in the National Register | • | 2d |
| 3 | Number of conservation easements modified, trans | sferred, released, extinguished, or terr | minated by the organization during the |
| | tax year ▶ | , | , , |
| 4 | Number of states where property subject to conse | rvation easement is located ▶ | |
| 5 | Does the organization have a written policy reg | | nection handling of |
| • | violations, and enforcement of the conservation ea | | · |
| 6 | Staff and volunteer hours devoted to monitoring, inspect | | |
| O | Stan and volunteer nours devoted to monitoring, inspect | ting, flatiding of violations, and emorcing t | conservation easements during the year |
| 7 | Annual of automatical manufacture and an annual actions are a second as a seco | a bandling of welstings and antarous | announced to a second and the contract of the |
| 7 | Amount of expenses incurred in monitoring, inspectin \$ \begin{align*} \text{*} & | ig, riandling of violations, and emorcing | conservation easements during the year |
| | · | 2(d) shave establishe requirements of | i anntine 170/h)/4)/D)(i) |
| 8 | Does each conservation easement reported on line | | |
| | | | · · · · · · · · · · · · · · · · · · · |
| 9 | In Part XIII, describe how the organization reports of | | |
| | balance sheet, and include, if applicable, the text of | | ancial statements that describes the |
| | organization's accounting for conservation easeme | | |
| Part | | | Other Similar Assets. |
| | Complete if the organization answered ' | 'Yes" on Form 990, Part IV, line 8 | |
| 1a | If the organization elected, as permitted under SF. | AS 116 (ASC 958), not to report in its | revenue statement and balance sheet |
| | works of art, historical treasures, or other similar | assets held for public exhibition, ed | lucation, or research in furtherance of |
| | public service, provide, in Part XIII, the text of the f | ootnote to its financial statements tha | t describes these items |
| b | If the organization elected, as permitted under S | FAS 116 (ASC 958), to report in its | revenue statement and balance sheet |
| | works of art, historical treasures, or other similar | | |
| | public service, provide the following amounts relati | • | |
| | | | L C |
| | (i) Revenue included on Form 990, Part VIII, line 1 | • | J |
| _ | (ii) Assets included in Form 990, Part X | | > \$ |
| 2 | If the organization received or held works of art, | | |
| | following amounts required to be reported under S | FAS 116 (ASC 958) relating to these it | ems |
| а | Revenue included on Form 990, Part VIII, line 1 | | ▶ \$ |
| b | Assets included in Form 990, Part X | | ► \$ |

| Par | | | | | | | | | |
|--------|---|----------------------------|-------------|---|-------------------------|----------|---|-------------|-----------|
| 3 | Using the organization's acquisition, collection items (check all that apply) | accession, and ot | her reco | rds, chec | k any of th | e follow | ring that are a sig | inificant u | se of its |
| а | ☐ Public exhibition | | d | Loan | or exchang | ge progr | ams | | |
| b | ☐ Scholarly research | | е | ☐ Othei | r | | | | |
| С | ☐ Preservation for future generations | | | | | | | | |
| 4 | Provide a description of the organizat | tion's collections a | and expla | ain how t | hey further | the org | anızatıon's exem | ot purpos | e ın Part |
| 5 | During the year, did the organization assets to be sold to raise funds rather | | | | | | | | □ No |
| Pari | IV Escrow and Custodial Arra | angements. | | | | | | | - |
| | Complete if the organization 990, Part X, line 21 | | | | | | | | orm |
| 1a | Is the organization an agent, trustee included on Form 990, Part X? | , custodian or oth | er intern | nediary fo | or contribut | tions or | other assets not | X Yes | □ No |
| b | If "Yes," explain the arrangement in Pa | art XIII and comple | ete the fo | llowing ta | able: | | <u> </u> | | |
| | | | | | | | | ount | |
| C | Beginning balance . | | | | | 1c | | | 24,752 |
| d | Additions during the year | • | | | | 1d | | | 07,123 |
| е | Distributions during the year | | | | | 1e | | | 84,436 |
| f | Ending balance | | | | | 1f | | | 47,439 |
| 2a | Did the organization include an amoun | | | | | | | ∟ Yes | ⊠ NO |
| Par | If "Yes," explain the arrangement in Particle Endowment Funds. | art XIII Check ner | e ir the ex | kpianatio | n nas been | provide | o on Part Alli | | <u> </u> |
| rai | Complete if the organization | answered "Ves | " on For | m aan I | Part IV line | 10 م | | | |
| | Complete if the organization | (a) Current year | | or year | (c) Two year | | (d) Three years back | (e) Four ye | ars back |
| 1a | Beginning of year balance . | 384,159,086 | | 13,156 | | - | 316,032,025 | | 52,314 |
| b | Contributions | 10,390,026 | | 87,400 | | | 20,402,485 | | 16,066 |
| c | Net investment earnings, gains, and | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | ,,,,,, | | | |
| | losses . | 22,425,304 | 40.3 | 98,089 | (6.37 | 1,280 | (104,396) | 33,3 | 93,084 |
| d | Grants or scholarships | | | , | , , , , , , | -/ | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | |
| e | Other expenditures for facilities and | | | | | | | | |
| | programs | 9,347,820 | 9.6 | 22,256 | 11,11 | 3,783 | 6,151,757 | 7,1 | .40,746 |
| f | Administrative expenses | 5,351,474 | | 17,303 | | 8,288 | 4,237,800 | | 88,693 |
| g | End of year balance | 402,275,122 | | 59,086 | | | 325,940,557 | | 32,025 |
| 2 | Provide the estimated percentage of t | | | | | | | | |
| а | Board designated or quasi-endowmen | | | , , | , | | | | |
| b | | 61% | | | | | | | |
| С | Temporarily restricted endowment ▶ | 12.48% | | | | | • | | |
| | The percentages on lines 2a, 2b, and | 2c should equal 1 | 00% | | | | | | |
| 3a | Are there endowment funds not in the | e possession of th | ne organi | zation tha | at are held | and adı | ministered for the | | |
| | organization by | | | | | | | Y | es No |
| | (i) unrelated organizations . | | • | | | | | 3a(i) | Х |
| | (ii) related organizations | | | | | | • | 3a(ii) | Х |
| b | If "Yes" on line 3a(ii), are the related o | | | | | | • | 3b | |
| 4 | Describe in Part XIII the intended uses | | on's endo | wment fu | unds | | | | |
| Part | | | | | | | | | |
| | Complete if the organization | | | | | | | | |
| | Description of property | (a) Cost or ot (investm | | , , | or other basis ther) | | Accumulated preciation | (d) Book v | alue |
| 1a | Land . | 1,6 | 44,273 | 3 , | ,020,897 | | | 4,6 | 65,170 |
| b | Buildings | | | | | | | - | |
| С | Leasehold improvements . | | | | | | | | |
| d | Equipment | | | | | | | | |
| е | Other | | | | | | | | |
| Total. | Add lines 1a through 1e (Column (d) n | nust equal Form 9 | 90, Part) | K, columr | n (B), line 10 | Oc) | <u> </u> | 4,6 | 65,170 |

| Part VII | Complete if the organization an | | es" on For | m 990 Part IV lin | ie 11b. See Form | 990. Part X. line 12 |
|------------------|--|-----------------|--------------|---------------------------|-----------------------|---|
| | (a) Description of security or categor | | | (b) Book value | (c) Met | hod of valuation |
| | (including name of security) | | | | Cost or end | -of-year market value |
| (1) Financial | | | | | | |
| • | neld equity interests | | | | | |
| (3) Other | | | | 122 270 007 | ENTO OF VEND M | ADVEM VALUE |
| (B) | NATIVE INVESTMENTS | | | 122,270,907 | END OF YEAR M | ARRET VALUE |
| (C) | | | | | | · |
| (D) | | | | | | |
| (E) | | | | | | |
| (F) | | | | | | |
| (G) | | | | | | |
| (H) | | | | | | 3,2. |
| | b) must equal Form 990, Part X, col (B) line 12) ▶ | | | 122,278,987 | | |
| Part VIII | Investments—Program Relate | | , – | 000 0 4 04 | . 44. 0. 5. | 000 Dark V Iva - 40 |
| | Complete if the organization an | iswered "Ye | es" on Foi | | | |
| | (a) Description of investment | | | (b) Book value | | hod of valuation -of-year market value |
| (1) | | | | | | |
| (2) | | | | | <u> </u> | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | · · · · · · · · · · · · · · · · · · · | | | | | |
| (6) | | | | | - | |
| | | | | | | |
| (8) | | | | | | |
| (9) | b) must equal Form 990, Part X, col. (B) line 13) | | | | | |
| Part IX | Other Assets. | | _ | | | <u> </u> |
| , are ix | Complete if the organization an | swered "Ye | es" on Fo | m 990, Part IV, lir | ne 11d See Form | 990, Part X, line 15 |
| | | (a) Description | | | | (b) Book value |
| (1) | | | | | | |
| (2) | | | | <u> </u> | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| _(7) | | | | | | |
| (8) | | | | | <u> </u> | |
| (9) | mm (h) must squal Form 000. Port V | and (P) line | 15) | | , • | |
| Part X | mn (b) must equal Form 990, Part X, Other Liabilities. | coi (b) iiile | 15) | | | |
| Part X | Complete if the organization and line 25 | swered "Ye | es" on Fo | rm 990, Part IV, lir | ne 11e or 11f Se | e Form 990, Part X, |
| 1. | (a) Description of liability | (b) | Book value | | | |
| (1) Federal ır | | | _ | | | |
| | T RE PROPERTY SALE | | 100 | ,000 | | |
| (3) | | | | | | |
| (4) | | | | 1 | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| | b) must equal Form 990, Part X, col. (B) line 25) ▶ | | | ,000 | | |
| 2. Liability for | r uncertain tax positions. In Part XIII, pro | ovide the text | of the footn | ote to the organizatio | n's financial stateme | ents that reports the |
| organization' | s liability for uncertain tax positions und | er HIN 48 (AS | ic 740). Che | eck nere it the text of t | ine rootnote has bee | en provided in Part XIII 🔲 |

| Part | Reconciliation of Revenue per Audited Financial Statements With Revenue per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a | er Return. | |
|----------------|---|------------|---------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 45,127,853 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | 13/12/7033 |
| a | Net unrealized gains (losses) on investments 2a 5,115,9 | 907 | |
| b | Donated services and use of facilities 2b 57, 1 | | |
| c | Recoveries of prior year grants .2c | | |
| d | Other (Describe in Part XIII) 2d | | |
| e | Add lines 2a through 2d | 2e | 5,173,099 |
| 3 | Subtract line 2e from line 1 | 3 | 39,954,754 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | - |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | | |
| b | Other (Describe in Part XIII.) | 542 | |
| С | Add lines 4a and 4b | 4c | (9,955,542 |
| 5 | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) | 5 | 29,999,212 |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses Complete if the organization answered "Yes" on Form 990, Part IV, line 12a | per Retur | n. |
| 1 | Total expenses and losses per audited financial statements | 1 | 42,721,637 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | 42,721,037 |
| a | Donated services and use of facilities 2a | | - |
| b | Prior year adjustments . 2b | | |
| C | Other losses | | |
| d | Other (Describe in Part XIII) | | |
| e | Add lines 2a through 2d | 2e | 0 |
| 3 | Subtract line 2e from line 1 | 3 | 42,721,637 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1 | | |
| `а | Investment expenses not included on Form 990, Part VIII, line 7b | | |
| b | Other (Describe in Part XIII.) | | |
| С | Add lines 4a and 4b | 4c | . 0 |
| 5 | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18). | 5 | 42,721,637 |
| 2, Par | de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and t XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional XI7, LINE 2d, OTHER: TRANSFERS FROM WESTERN MICHIGAN UNIVERSITY \$9,9 | | |
| PART | IV, LINE 1b, EXPLANATION OF CUSTODIAL ARRANGEMENT: | , | |
| ENDO | WMENT INVESTMENTS OF PAPER TECHNOLOGY FOUNDATION AND WESTERN MICHIGAN UNI | VERSITY H | OMER STRYKER, |
| MD SO | CHOOL OF MEDICINE ARE POOLED WITH THOSE OF WESTERN MICHIGAN UNIVERSITY FO | UNDATION | FOR EFFICIEN- |
| CIES | OF ACCOUNTING AND INVESTMENT ADMINISTRATION. | | |
| | | | ` |
| - - | · · · · · · · · · · · · · · · · · · · | | |
| PART | V, LINE 4. THE ENDOWMENT FUNDS ARE USED TO PROVIDE SUPPORT TO WESTERN M | ICHIGAN U | NIVERSITY. |
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| ichedule D (Fo | rm 990) 2017 | Page 5 |
|----------------|--------------------------------------|---|
| art XIII | Supplemental Information (continued) | |
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SCHEDULE F (Form 990)

Statement of Activities Outside the United States

OMB No 1545-0047

Open to Public

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

| | nent of the Treasury Revenue Service | ► Go to www.irs. | gov/Form9901 | for instructions and the latest | information. | | nspection |
|--------|---|-------------------------------------|--|--|--|----------------------|---|
| Name o | of the organization | | | | | Employer id | entification number |
| | ERN MICHIGAN UNIV | | | | | 38-2138 | |
| Par | General Informa Form 990, Part IV, | | es Outside ' | the United States. Comp | lete if the organi | zation ansv | wered "Yes" on |
| 1 | | | | ords to substantiate the amo | | | |
| | assistance, the grantee grants or assistance? | s' eligibility for the | e grants or as | sistance, and the selection | criteria used to | award the | |
| | yrants or assistance, | • | • | • | • | | ☐Yes ☐No |
| 2 | For grantmakers. Des assistance outside the | | he organızati | on's procedures for monit | oring the use o | of its grant | s and other |
| 3 | Activities per Region (T | he following Part I | , line 3 table o | can be duplicated if addition | ial space is need | led) | · |
| | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity liste a program se describe specifi service(s) in the | ervice, c type of | (f) Total expenditures for and investments in the region |
| (1) | | | | , | | | |
| (2) | | | | | | | |
| (3) | | | | | · | | |
| (4) | | | | | • | | |
| (5) | | • | | | | | - |
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| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| (13) | | | | | | | |
| (14) | | | | | | , | - |
| (15) | | | | | | | |
| (16) | , | | | | | | |
| (17) | | | | | | - | |
| 3a | Sub-total | | | _ | | | |

b Total from continuation sheets to Part I

c Totals (add lines 3a and 3b)

Page 2

Schedule F (Form 990) 2017

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000 Part II can be duplicated if additional space is needed Part II

| - | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|------|--------------------------|--|------------|-------------------------|--------------------------|---------------------------------|----------------------------------|--|---|
| (5) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
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| (8) | | | | | | | | | |
| 6) | | | | | | , | • | | |
| (10) | | | | | | | ٠ | | |
| (11) | | | 7 | | | | | | |
| (12) | | | | | | | | | • |
| (13) | | | | , | | | | | |
| (14) | | | | | / | | | | |
| (15) | | | | | | | | | |
| (16) | | | | | | | | , | |
| | | | | | | | | | |

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ ~

³ Enter total number of other organizations or entities

Schedule F (Form 990) 2017

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16

Part III Grants and Other Assistance to Individuals Outside the United States.

| (a) Type of grant or assistance | tof grant or assistance (b) Region (c) Number of recipients | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|---|--------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|---|
| (1) | | | | | | | |
| (2) | | | | | | | |
| . (6) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
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| (13) | | | | | | | |
| (14) | | | | | - | | |
| (15) | | | | | | | |
| (16) | | | | : | | | |
| (17) | : | | | : | | | |
| (18) | | | | | | | |
| | | | | | | Sch | Schedule F (Form 990) 2017 |

| Page | 4 |
|------|---|
| | |

| art | V Foreign Forms | | |
|-----|---|-------|------|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | ☑ Yes | □ No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990) | ☐ Yes | ⊠ No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) | X Yes | □ No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621). | ∑ Yes | □ No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | X Yes | □ No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990) | ☐ Yes | ⊠ No |

SCHEDULEI (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Open to Public Inspection 20 20

OMB No 1545-0047

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

% □ Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form (h) Purpose of grant or assistance **Employer identification number** ⊠ Yes OPERATIONS Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 38-2138856 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (g) Description of noncash assistance (f) Method of valuation (book, FMV, appraisal, other) Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States (e) Amount of non-cash assistance Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (d) Amount of cash 36,767,757 grant Enter total number of other organizations listed in the line 1 table (c) IRC section (if applicable) the selection criteria used to award the grants or assistance? General Information on Grants and Assistance 115 WESTERN MICHIGAN UNIVERSITY FOUNDATION 38-6007327 (p) EIN 1903 W MICHIGAN, KALAMAZOO, MI (1) WESTERN MICHIGAN UNIVERSIT 1 (a) Name and address of organization or government Name of the organization Partl Part 6 7 9 7 8 3 (12) 2 3 **£** 9 9

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2017)

Schedule (Form 990) (2017)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

| (f) Description of noncash assistance | | | | | | | onal information. | THE MONEI FOR UNIVERSITY FORFOSES. | | | | | | • | Schedule I (Form 990) (2017) |
|---|---|---|---|---|---|---|----------------------------|---|--|---|---|---|---------------------------------------|---|------------------------------|
| (e) Method of valuation (book, FMV, appraisal, other) | | | | | | | n (b), and any other addit | OSES THE MONEI FOR ON | | | | | | | |
| (d) Amount of noncash assistance | | | | | • | | line 2, Part III, colum | ALL GRANIS ARE 10 WESIERN MICHIGAN UNIVERSIII WOO ONLI USES | | | | 1 | | | |
| (c) Amount of cash grant | | | | 3 | | | required in Part I, | MICHIGAN ON | | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | , , , , , , , , , , , , , , , , , , , | | |
| (b) Number of recipients | | | | | | | the information | ARE 10 WESTER | | | | 1 | | | |
| (a) Type of grant or assistance | - | 2 | 3 | 4 | 5 | 9 | (G) | SCREDULE 1, FARI 1, LINE 2: ALL GRANIS | | - | / | | | | |

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Employer identification number Name of the organization WESTERN MICHIGAN UNIVERSITY FOUNDATION 38-2138856 Part I **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items ☐ Housing allowance or residence for personal use ☐ First-class or charter travel ☐ Travel for companions Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees Personal services (such as, maid, chauffeur, chef) ☐ Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain. 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the 3 organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☐ Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a a Receive a severance payment or change-of-control payment? Х Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b c Participate in, or receive payment from, an equity-based compensation arrangement? 4c х If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of 5a Х The organization? Any related organization? 5b Х If "Yes" on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a The organization? Х 6b Any related organization? Х If "Yes" on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed 7 payments not described on lines 5 and 69 If "Yes," describe in Part III . . . 7 Х Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Regulations section 53 4958-6(c)?

Schedule J (Form 990) 2017

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual. Part II

| (B) Breakdown of W-2 and/c | 200 | (B) Breakdown o | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation | or 1099-MISC compensation | a, applicable column | (a) and (b) and (c) in | |
|----------------------------|------------|---|--|---|--|---|---------------------------------|---|
| (A) Name and Title | | (I) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | (C) retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)–(D) | (r) Compensation in column (B) reported as deferred on prior Form 990 |
| | 8 | 0 | 0 | 0 | 0 | 0 . | 0 | 0 |
| 1 TIMOTHY R. TERRENTINE | (ii) | 297,094 | | | 33,27 | 16,215 | 346,586 | 0 |
| | (1) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2 JANICE J. VAN DER KLEY | (ii) | 261,495 | | | 53,58 | 16,215 | 331,295 | 0 |
| | (1) | 0 | | 0 | 0 | 0 | 0 | 0 |
| 3 PATTI J. VAN WALBECK | (ii) | 157,712 | 0 | | 17,39 | 16,215 | 191,321 | 0 |
| | (i) | 0 | | 0 | 0 | 0 | 0 | 0 |
| 4 EDWARD B. MONTGOMERY | (ii) | 174,765 | 0 | 0 | 68,56 | 22,028 | 265,356 | 0 |
| | (j) | 0 | | 0 | | | 0 | 0 |
| 5 JOHN M. DUNN | (ii) | 583,781 | 0 | | 45,723 | 36,615 | 666,119 | 100,000 |
| | € | | | | | | | |
| 9 | (E) | | | | | | | |
| | (i) | , | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | |
| 8 | (ii) | | | | | | | |
| | € | | | | | | | |
| 6 | (1) | | | | | | | |
| | () | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (9) | | | | | * | | |
| 11 | (ii) | | | | | | | |
| | (j) | | | | | | | |
| 12 | (ii) | | | | | | | |
| | () | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) | | • | | | | | |
| 14 | € | | | | | | | |
| | € | | | | | | | |
| 15 | (E) | | | | | | | |
| | € | 100000000000000000000000000000000000000 | | | | | | |
| 16 | € | | | | | | | |
| | | | | | | | | E7 00 1000 L/ |

Schedule J (Form 990) 2017

SCHEDULE M (Form 990)

Noncash Contributions

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number

38-2138856

| | ERN MICHIGAN UNIVERSITY FOR | UNDATION | - | ; | <u>38-2138</u> | 856_ | | | | |
|-----------------|---|-------------------------------|--|--|----------------|---------|----------|-----|------|-------------|
| Part | Types of Property | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contro amounts repor Form 990, Part VI | ted on | | Method (| | | |
| 1 | ArtWorks of art | х | 6 | | 73,240 | FMV | | | | |
| 2 | Art—Historical treasures . | | | | | | | | | |
| 3 | Art—Fractional interests | | | | | | | | | |
| 4 | Books and publications | Х | | | 3,323 | FMV | | | | |
| 5 | Clothing and household goods | | | | | | | | | |
| 6 | Cars and other vehicles | | | | | 1 | | | | |
| 7 | Boats and planes . | | | | | | | | | |
| 8 | Intellectual property | - | | | · | | | | | |
| 9 | Securities—Publicly traded . | Х | 78 | | 518,545 | FMV | | | | |
| 10 | Securities—Closely held stock | | | | | | | _ | | |
| 11 | Securities—Partnership, LLC, | | | | | | | | | _ |
| | or trust interests . | | | | | | | | | |
| 12 | Securities—Miscellaneous . | | | | | | | | | |
| 13 | Qualified conservation | | | | | | | | | |
| | contribution—Historic | | | | | | | | | |
| | structures . | | | | | | | _ | | |
| 14 | Qualified conservation contribution—Other | | | | | | | | | |
| 15 | Real estate—Residential | | | | | | | | | |
| 16 | Real estate—Commercial | | | | | | | | | |
| 17 | Real estate—Other | x | 2 | | 804 | FMV | | | | |
| 18 | Collectibles | | | | | | | | | |
| 19 | Food inventory | Х | 60 | | 90,471 | FMV | | | | |
| 20 | Drugs and medical supplies | | | | | | | | | |
| 21 | Taxidermy | | | | | | | | | |
| 22 | Historical artifacts . | | | | | | | | | |
| 23 | Scientific specimens | Х | 1 | · - | 90,000 | FMV | | | | |
| 24 | Archeological artifacts | | | | <u> </u> | ļ | | | | |
| 25 | Other ► (GIFT CERTS) | X | 32 | | 9,807 | | | | | |
| 26 | Other ► (EQUIPMENT) | X | 13 | | 67,926 | | | | | |
| 27 | Other ► (SUPPLIES) | X | 36 | | 33,599 | | | | | |
| <u>28</u> 29 | Other ► (SOFTWARE & ADV) Number of Forms 8283 received | X by the or | 2 | yoar for contribut | 31,250 | FMV | | | | |
| 29 | which the organization completed | | | | 10115 101 | 29 | | | | |
| | Which the organization completed | 1 01111 0200 | , rait iv, bonce ricknowled | agomone . | • | 25 | <u> </u> | | Yes | No |
| 30a | During the year, did the organizat | ion receive | by contribution any prope | nty reported in D | art i lines | 1 th | rough | | 1.00 | |
| Jua | 28, that it must hold for at least the | | | | | | | | | ŀ |
| | to be used for exempt purposes f | | | sommulation, und | | | , an ca | 30a | | |
| b | If "Yes," describe the arrangemen | t in Part II | | | | | | | | |
| 31 | Does the organization have a | | tance policy that require | es the review o | f any no | onsta | ndard | | | |
| | contributions? | | | | • | | | 31 | х | |
| 32a | Does the organization hire or use | third part | ies or related organization | s to solicit, proce | ess, or se | ell noi | ncash | | | |
| | contributions? . | • | - | | | | | 32a | | х |
| b | If "Yes," describe in Part II | | | | | | | | - | 1 |
| 33 | If the organization didn't report an describe in Part II. | amount in | column (c) for a type of pro | perty for which co | olumn (a) i | s che | cked, | | | |

| Schedule M (Form 990) 2017 | Page 2 |
|--|---------------------|
| Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and we the organization is reporting in Part I, column (b), the number of contributions, the number of items reporting in Part I, column (b) and additional information. | whether eceived, |
| | |
| PART 1, COLUMN B, REPRESENTS THE NUMBER OF CONTRIBUTIONS RECEIVED IN EACH CATEGORY. | |
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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2017

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

| Name of the organization | Employer identification number |
|---|--------------------------------|
| WESTERN MICHIGAN UNIVERSITY FOUNDATION | 38-2138856 |
| FORM 990, PART VI, SECTION A, LINE 7A: WESTERN MICHIGAN UNIVERSITY HAS T | HE AUTHORITY TO DESIGNATE |
| | |
| FOUR DIRECTORS. | |
| | |
| ************************************** | |
| FORM 990, PART VI, SECTION B, LINE 11A: A COPY OF FORM 990 IS PROVIDED TO | THE OFFICERS AND THE |
| BOARD OF DIRECTORS FOR REVIEW PRIOR TO FILING THE RETURN. | ••••• |
| | |
| | |
| FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST POLICY | IS REVIEWED AND SIGNED |
| ANNUALLY BY THE BOARD. | |
| | |
| | |
| FORM 990, PART VI, SECTION B, LINE 15: A MARKET REVIEW/BENCHMARKING PROC | ESS 1S CONDUCTED BY WESTERN |
| MICHIGAN UNIVERSITY'S HUMAN RESOURCES DEPARTMENT, AS WELL AS A COMPARISO | N AGAINST SALARIES PAID AT |
| | |
| COMPARABLE INSTITUTIONS. FOR MOST TOP LEVEL POSITIONS, AN EXECUTIVE SEAR | RCH FIRM IS USED WHO ASSISTS |
| IN DETERMINING REASONABLE COMPENSATION. | |
| | |
| | |
| FORM 990, PART VI, SECTION C, LINE 19: THE ANNUAL REPORT IS POSTED ON THE | E ORGANIZATION'S WEBSITE. |
| THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE AT | THE ORGANIZATION'S OFFICE |
| UDON PROVIDED | |
| UPON REQUEST. | |
| | |
| FORM 990, PART XI, LINE 9, OTHER CHANGES IN NET ASSETS OR FUND BALANCE: | |
| | |
| TRANSFERS FROM WESTERN MICHIGAN UNIVERSITY: \$9,955,542. | |
| | |
| | |
| | |
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| | |

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

WESTERN MICHIGAN UNIVERSITY FOUNDATION

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

Open to Public Inspection 20

OMB No 1545-0047

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 38-2138856

| Part I Identification of Disregarded Entities. Complete if | e if the organization | the organization answered "Yes" on Form 990, Part IV, line 33 | n Form 990, Par | t IV, line 33 | | |
|---|--|---|---|--|-------------------------------|---|
| (a) Name, address, and EIN (if applicable) of disregarded entity | Pnm | (b) Pnmary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| (1) STADIUM & DRAKE II, LLC 20-5516765 1903 W MICHIGAN AVE, KALAMAZOO, MI 49008 | REAL ESTATE | | MICHIGAN | 0 | | WMU FOUNDATION |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (9) | | | | | | |
| (9) | | | | | | |
| Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. | ations. Complete if the information of the second of the s | he organization ar | swered "Yes" or | Form 990, Part | IV, line 34, bec | ause it had |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | g Section 512(b)(13) controlled entity? |
| | | | | | | Yes No |
| (1) WESTERN MICHIGAN UNIVERSITY 1903 W MICHIGAN AVE, KALAMAZOO, MI 49008 | STATE UNIVERSITY | MICHIGAN | 115 | | N/A | × |
| C WH | SUPPORT WMU | | 501(C)(3) | 2 | N/A | × |
| | | | | | | |
| (4) | | | | : | | |
| (9) | | | | | | |
| (9) | | | į | : | : | |
| (7) | | | | | | |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. | 0. | | | | Schedule | Schedule R (Form 990) 2017 |

Schedule R (Form 990) 2017

| ldentification of Related Organizations Taxable as a Partnership. Complete if the organizations treated as a partnership during the tax year | Related Organizate or more related or | ions Taxable | as a Partnership. Complete if the organization answered "Yes" reated as a partnership during the tax year | ship. Com artnership | nplete if the during the f | organızatı tax year | on answere | ed "Yes" | on Form 990, Part IV, line 34, | , Part I∖ | /, line | 4, |
|---|---------------------------------------|--------------------------------------|---|---|-------------------------------------|---|--|-----------------------------------|--|--------------------------------|---|--|
| (a) Name, address, and EiN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512—514) | | (f) Share of total S income | (g) Share of end-of- year assets | (h) Disproportionate allocations? | (I) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | | (I) General or managing partner? | (k) Percentage ownership |
| | | | | | | | | Yes No | | Yes | å | |
| (1) | | • | | | | | | | | _ | | |
| (2) | | | | | | | | | | , | | |
| (5) | | | | | | | | | | | | |
| (4) | | • | | | | | | | | - | | |
| (9) | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. | Related Organizat | tions Taxable | as a Corpora zations treatec | ation or T | rust. Comp | lete if the trust durin | organizatio g the tax ye | n answei ear. | ed "Yes" on | on Form 990, Part IV, | 90, Par | † IV, |
| (a) Name, address, and EIN of related organization | d organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | micile Di | (d) Direct controlling entity | (e) Type of entity (C corp., S corp., or trust) | ntity Shar | Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | | (I) Section 512(b)(13) controlled entity? |
| | | | | | | | | | | | Yes | No No |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | _ | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (9) | | | , | | | | | | | | | ļ |
| (7) | | | | | | | | | | | | |
| | | | | | | | | | S | chedule | R (Form | Schedule R (Form 990) 2017 |

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 Schedule R (Form 990) 2017 Part V Transactio

| Note | Note: Complete line 1 if any entity is listed in Parts II III or IV of this schedule | | | | Ĺ | Yes | Š. |
|----------|--|----------------------------|-------------------------|---|----------|---------|------|
| - | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | or more related organı | zations listed in Parts | L CAHIS | | | |
| æ | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | ٠ | | 1a | | × |
| Φ | Gift, grant, or capital contribution to related organization(s) | | | | 1b | × | |
| ပ | Gift, grant, or capital contribution from related organization(s) | | • | | 10 | | × |
| ס | Loans or loan quarantees to or for related organization(s) | | | • | 19 | | × |
| a | Loans or loan guarantees by related organization(s) | | | | 9 | - | × |
| | | | | | | | |
| - | Dividends from related organization(s) | • | | • | = | Ì | × |
| 5 | Sale of assets to related organization(s) | | | | 1g | | × |
| ے | Purchase of assets from related organization(s) | | | | 1h | | × |
| - | Exchange of assets with related organization(s) | | | | 1i | | × |
| - | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1 | | × |
| • | | | | <u> </u> | 1 | Ì | |
| ¥ | Lease of facilities, equipment, or other assets from related organization(s) | | | • | ¥ | 1 | × |
| - | Performance of services or membership or fundraising solicitations for related organization(s) | | | • | = | × | |
| Ε | Performance of services or membership or fundraising solicitations by related organization(s) | | • | | Ę | × | |
| _ | | | | • | 1n | × | |
| 0 | Sharing of paid employees with related organization(s) | • | • | | 9 | × | |
|) | | | | | | | |
| Ω | Reimbursement paid to related organization(s) for expenses . | | | • | 6 | | × |
| . 0 | | | | | - 5 | | × |
| F | | | | • | | | |
| _ | Other transfer of cash or property to related organization(s) | | | • | ٦ | | × |
| S | Other transfer of cash or property from related organization(s) | | | | 18 | × | |
| 7 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | emplete this line, inclu | ding covered relation | ships and transaction | on thre | shok | Js. |
| • | | | 5 | | | | |
| | (a) Name of related organization | (b) Transaction type (a—s) | (c) Amount involved | (d) Method of determining amount involved | g amouni | t invol | ved |
| Ξ | | | | | | | |
| (3) | | | | | | | |
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| ල | | | | | | | |
| 4 | | | | | | | |
| (5) | | | | | | | |
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| | | | | Schedule R (Form 990) 2017 | R (Form | 960 ر | 2017 |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships | ganization see | Instructions re | garding exclusi | on tor ce | ertain investment p | partnerships | | | | |
|---|----------------------|---|---|---|---------------------------|---------------------------------|---|--|---|----------------------------|
| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under | (e) Are all partners section 501(c)(3) organizations? | ers Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | (I) Inde Code V—UB! 2 amount in box 20 of Schedule K-1 (Form 1055) | (j) General or managing partner? | (k) Percentage ownership |
| | | | sections 512—514) | Yes No | To | | Yes No | | Yes No | T. |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| (9) | | | | | | | | | | |
| (9) | | | | | | | | | | |
| (2) | | | | | | | | 1 | | |
| (8) | | | | | | | | > | | |
| (6) | • | | | | | | | | | |
| (10) | • | | | | | | | | | |
| (11) | | | -' | - | | | | • | | |
| (12) | | | | | | | | | | |
| (13) | • | | | | | | | | | |
| (14) | | | | | | | | | | |
| (15) | ., | | | | | | | | | 7 . |
| (16) | | | | | | | | | | |
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| Schedule R (F | Form 990) 2017 | Page 3 |
|---------------|--|--------|
| Part VII | Supplemental Information. Provide additional information for responses to questions on Schedule R. See instructions | |
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