efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493317003189 OMB No 1545-0047 Form 990 **Return of Organization Exempt From Income Tax 2018** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Department of the Open to Public

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□ Арі	olicati	on pending		v. and ZIP or foreign postal code		(402) 4	81-1111	
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Firm's address ▶ 9600 Brownsboro Road Suite 400

Louisville, KY 402411122

Firm's name ► CROWE LLP

Paid

Preparer **Use Only** Fırm's EIN ► 35-0921680

Phone no (502) 326-3996

☐ Yes ☑ No

Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	Form	990 (2018)					Page 2
1 Breffy describe the organization is mission REVAN NEATH'S MISSION IS TO ADVANCE THE HEALTH OF INDIVIDUALS IN OUR REGION THROUGH COLLABORATION WITH PHYSICIANS AND COMMUNITIES 2 Did the organization undertake any significant program services during the year which were not listed on the prior "form 990 or 990-E27	Pa	t III Statem	ent of Program Servic	e Accomplis	hments		
REVAN MEALTH'S MISSION IS TO ADVANCE THE HEALTH OF INDIVIDUALS IN OUR REGION THROUGH COLLABORATION WITH PHYSICIANS AND COMMUNITIES 2 Dd the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27		Check If !	Schedule O contains a respo	nse or note to a	ny line in this Part III .		🗆
Doll the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	1	Briefly describe	the organization's mission				
the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses section \$01(c)(3) and \$01(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a { (Code			SION IS TO ADVANCE THE H	IEALTH OF INDI	VIDUALS IN OUR REGIO	N THROUGH COLLABORATION WIT	H PHYSICIANS AND
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4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)							
(Expenses \$ including grants of \$) (Revenue \$)	4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
(Expenses \$ including grants of \$) (Revenue \$)							
	4d		•	•	¢)/Pavenue ¢)
	4e	• •			*	, (nevenue 4	

Form	990 (2018)			Page 3
Pa	tiv Checklist of Required Schedules			
	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 💆	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total	116		No

	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
Ь	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising.			

8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No

20a

20b

21

22

Νo

No

Nο

Form **990** (2018)

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

21

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

	Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
6	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
7	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
8	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
9	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
0	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
2	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
4	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
5a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
Ь	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
6	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
7	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
8	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

 ${f c}$ Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

No

Yes

53

0

1a

1b

7e

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

Yes

Form **990** (2018)

No

10a

10b

11a

11b

12b

13b

13c

No

No

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

Sponsoring organizations maintaining donor advised funds.

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

Form	990 (2018)					Page 6
Pa	Governance, Management, and Disclosure For each "Yes" response to lines 2 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Scheol Check if Schedule O contains a response or note to any line in this Part VI	lule O	See instructions	•		lines
Se	ction A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	16			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	14			
2	Did any officer, director, trustee, or key employee have a family relationship or a busine officer, director, trustee, or key employee?			2	Yes	
3	Did the organization delegate control over management duties customarily performed by of officers, directors or trustees, or key employees to a management company or other		3		No	

	of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
	and the organization in the contract of the co			110
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		110
Ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			No
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b 11a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	10b 11a 12a		
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in	10b 11a 12a 12b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent	10b 11a 12a 12b 12c 13	Yes Yes Yes	
b 11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	

8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
Ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
Ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
		16b	Yes	
-	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ► NE			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			

12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
а	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes
Se	ction C. Disclosure		
17	List the States with which a copy of this Form 990 is required to be filed▶ NE		
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply		
	Own website Another's website 🗹 Upon request 🗌 Other (explain in Schedule O)		
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year		
20	State the name, address, and telephone number of the person who possesses the organization's books and records ▶RUSSELL GRONEWOLD 1600 SOUTH 48TH STREET LINCOLN, NE 685061299 (402) 481-1111		
		F	orm 990 (2018)

101111 330 (2	010)										Page /
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	≘ ın t	hıs	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	ıstees, Key E	mploy	ees	, an	d F	lighe	st (Compensated En	nployees	
year .	this table for all persons requir of the organization's current of		·						, ,		•
of compensa	tion Enter -0- in columns (D), (if the organization's current key	E), and (F) if no	compe	nsatı	on w	vas į	paid		- ,,		
• List the who received	organization's five current high direportable compensation (Box and any related organizations	est compensate	d emplo	yees	(oth	ner t	than a	n off	icer, director, truste	e or key employee)	1
• List all o	of the organization's former office compensation from the organization						pensat	ed e	employees who rece	ived more than \$10	0,000
	f the organization's former dir e , more than \$10,000 of reportat										e
compensated	in the following order individual demployees, and former such p	ersons									
☐ Check tl	nis box if neither the organization	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	Т
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one bo oth a direct	ox, un off tor/t	t cho unles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MI3C)	(W- 2/1099- MISC)	related organizations
See Additiona	al Data Table										

1202 P Street Lincoln, NE 685081463

compensation from the organization ▶ 21

Page 8

(A) Name and Title		(B) Average hours per week (list any hours	than c	one b	ox, u an of	ot che unle: fficer	neck mo ess pers er and a tee)	son	(D) Reportable compensation from the organization (V	ortable Reportable compensation from related ation (W- organizations (W-			(F) Estimated amount of other compensation from the organization and		
		for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC		2/ 10AA-IM12C)	related organizations		
See	Additional Data Table			\vdash	T	T	†	+		一		\top			
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	Sub-Total	ert VII. Section	Δ.	٠.			▶ _					+			
	Total (add lines 1b and 1c)	•		· ·			•		5,500,642		763,62	2		488,653	
2	Total number of individuals (including of reportable compensation from the c			e list	ed a	bov	e) who	o rec	eived more than	\$10	0,000				
					—								Yes	No	
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i>			:ee, k	ey e •	mpl	oyee,	or hi	ghest compensat	ted e	employee on	3		No	
4	For any individual listed on line 1a, is organization and related organizations										the				
5	Individual			tion f	• 	-	· unrel	· ·	arcanization or i	· ·ndn	· · ·	4	Yes		
	Did any person listed on line 1a receiv services rendered to the organization	?If "Yes," compl								Inuiv •	/Idual for	5		No	
	Complete this table for your five back								· · ·		±100 000 of cor				
1	Complete this table for your five higher from the organization Report comper											npe:	nsation		
	Name 7	(A) and business addre	ess						D)escr	(B) uption of services		(C) Compen		
Infor	Global Solutions								SOFTWA		•			827,494	
	ox 1450 eapolis, MN 55485														
	MAN HALL & ASSOCIATES LLC								Consultir	ng				435,262	
	Solution Center go, IL 606778006														
	Health				-				Surveys					414,087	
	Q Street In, NE 68508														
	VE LLP								AUDIT				†	296,111	
	DX 71570 go, IL 606941570														
	son Russell								Advertise	emer	nt			290,850	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

orm 9		· ·								Page 9
Part	VIII	Statement of Revenue Check if Schedule O contains	: a recno	onse or note to any	line in this Part VIII					7
		Check if Schedule o contains	a respo	inse of flote to any	(A) Total revenue	(B) Related o exempt function	r	(C) Unrelated business revenue	Rev exclud tax unde	(D) venue led from er sections
	12	Federated campaigns	1a			revenue			512	- 514
nts ints		b Membership dues	1b	<u> </u>				(C) Unrelated business revenue (C) Unrelated business revenue Excluded from tax under sections 512 - 514		
Gra not	١,	c Fundraising events	1c							
Ę,	١,	d Related organizations	1d	132,213						
<u>≣</u> ≘	١,	e Government grants (contributions)	1e							
ns, Sin	1	All other contributions, gifts, grants, and similar amounts not included								
Contributions, Gifts, Grants and Other Similar Amounts		above	1 f							
를통	!	9 Noncash contributions included in lines 1a - 1f \$								
Con		h Total. Add lines 1a-1f		•	122.242					
				Business	132,213 Code					
Service Revenue	2a	Employee Lease Revenue				021,230	1,021,23	0		
4.	ь	HOSPITAL SUPPORT SERVICES				393,440	2,393,44	0		
Se C					301000					
Ę.	c d									
2	e									
Program	f	All other program service revenu	e			0		0	0	0
Ĕ	g	Total. Add lines 2a-2f		▶ 3,4	14,670					
		Investment income (including divi		nterest, and other						
		similar amounts) Income from investment of tax-ex		and proceeds	<u> </u>					
		Royalties								
		(۱) Re		(II) Personal						
	6a	Gross rents								
	Ь	Less rental expenses			-					
				_						
	C	Rental income or (loss)	0	0						
	d	Net rental income or (loss) .			ή					
	_	(ı) Secur	ities	(II) Other						
	7a	from sales of								
		assets other than inventory								
	b	Less cost or other basis and								
		sales expenses								
		Gain or (loss) Net gain or (loss)	0		l 1					
		Gross income from fundraising e		•	<u> </u>					
e n		(not including \$ contributions reported on line 1c	of							
듄		See Part IV, line 18		l						
æ		Less direct expenses]					
Other Revenue		: Net income or (loss) from fundra	-	ents 🕨	1					
ŏ	Эa	Gross income from gaming activities See Part IV, line 19	ties							
			a							
		Less direct expenses		IAS .	J					
		Gross sales of inventory, less	g activit		1					
		returns and allowances	_							
	ь	Less cost of goods sold	a b							
		: Net income or (loss) from sales o			J					
ŀ		Miscellaneous Revenue	or invent	Business Code						
	11	a Electronic Payment Rebates		900099	337,40	0				337,400
	b	Joint Venture Loss		900099	-592,74	.9	592,749			
	C	Physician Recruitment Services		900099	206,23	ь				206,236
		All other ways			284,52	.0	0		0	204 520
		All other revenue	_	•	284,52		U			
		Total revenue. See Instructions		r	235,41	5				
		Jean revenue. See mistructions	• • •	• • • •	3,782,29	8 2,	821,921			

Part IX	Statement of Functional Expenses
	()(2)

orm 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	nizations must comp	elete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX .			\square
Do not include amounts reported on lines 6b, 'b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21		·		
2 Grants and other assistance to domestic individuals See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	4,612,006		4,612,006	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	9,317,755	6,045,759	2,961,840	310,156
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	1,648,444	1,103,196	523,992	21,256
9 Other employee benefits	9,741,448	6,603,347	3,096,520	41,581
LO Payroll taxes	742,876	484,509	236,138	22,229
L1 Fees for services (non-employees)				
a Management				
b Legal	121,462		121,462	
c Accounting	179,491		179,491	
d Lobbying	45,200		45,200	
e Professional fundraising services See Part IV, line 17				
f Investment management fees	589,095	401,839	187,256	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,092,350	1,427,253	665,097	0
12 Advertising and promotion	891,370		891,370	
L3 Office expenses	1,195,829	815,710	380,119	
L4 Information technology	1,921,914	1,310,994	610,920	
L5 Royalties				
L6 Occupancy				
L 7 Travel	138,741	94,639	44,102	
L8 Payments of travel or entertainment expenses for any federal, state, or local public officials				
L9 Conferences, conventions, and meetings	392,321	267,614	124,707	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	103,696	70,734	32,962	
23 Insurance	654,529	446,473	208,056	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a CORPORATE COST ALLOCATION	-7,902,348		-7,902,348	
b MEMBERSHIP DUES	121,666		121,666	
c RECRUITMENT & RELOCATION	363,455	247,923	115,532	
d TAXES (PERSONAL PROPERTY, SALES & USE)	225,711	153,964	71,747	
e All other expenses	188,699	140,316	28,777	19,606
25 Total functional expenses. Add lines 1 through 24e	27,385,710	19,614,270	7,356,612	414,828
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
Check here Tuf following SOP 98-2 (ASC 958-720)				

Forn	n 990	(2018)				Page 11
P	art X	Balance Sheet				
		Check if Schedule O contains a response or no	te to any line in this Part IX			🗆
				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		11,403,868	1	12,622,750
	2	Savings and temporary cash investments .	[2	
The Check of the C	Pledges and grants receivable, net			3		
	4	Accounts receivable, net		1,508,601	4	1,242,288
		Loans and other receivables from current and f trustees, key employees, and highest compens Part II of Schedule L	ated employees Complete Ified persons (as defined under	0	5	0
ş		section 4958(f)(1)), persons described in section contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	ations of section 501(c)(9) (see instructions) Complete	0.450	6	0
set	-	Notes and loans receivable, net	_	6,458	7	765,625
2 3 4 5 6 8 9 10a b 11 12 13 14 15 16	Inventories for sale or use	<u> </u>		8		
	-	Prepaid expenses and deferred charges	, , , , , , _	186,687	9	818,370
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 1,940,116			
	Ь	Less accumulated depreciation	10b 1,685,760	265,988	10c	254,356
	11	Investments—publicly traded securities .			11	
	12	Investments—other securities See Part IV, line	11	0	12	
	13	Investments—program-related See Part IV, line	e 11	0	13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		377,087	15	400,730
	16	Total assets. Add lines 1 through 15 (must equ	ual line 34)	13,748,689	16	16,104,119
	17	Accounts payable and accrued expenses		4,707,276	17	6,029,583
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
2	21	Escrow or custodial account liability Complete	Part IV of Schedule D		21	
ilitie	22	Loans and other payables to current and forme key employees, highest compensated employees				
<u>نن</u> د		persons Complete Part II of Schedule L			22	0

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6.444.043

12.473.626

3.630.493

3,630,493

16,104,119

Form **990** (2018)

5,963,722

10.670.998

3.077.691

3,077,691

13,748,689

23

24

26

27

28 29

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31

32

33 34

Assets or Fund Balances

Net

Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties .

and other liabilities not included on lines 17 - 24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

3a

3b

No

Form 990 (2018)

Audit Act and OMB Circular A-133?

Additional Data

Software ID: 18007697 **Software Version:** 2018v3.1

EIN: 36-3414823

Name: BRYAN HEALTH

Form 990 (2018)

Form 990, Part III, Line 4a:

BRYAN HEALTH IS A NATIONALLY ACCLAIMED HEALTH CARE SYSTEM CONSISTING OF FOUR ACUTE-CARE, FULL-SERVICE HOSPITALS, A PHYSICIAN NETWORK OF PRIMARY, SPECIALTY AND URGENT CARE PRACTICES, A CARDIOLOGY AND CARDIAC/THORACIC/VASCULAR SURGERY PRACTICE, A MEDICAL COLLEGE, A HEALTH,

WELLNESS AND REHABILITATION FACILITY. A FOUNDATION. A PHYSICIAN-HOSPITAL ORGANIZATION. AND AN ACCOUNTABLE CARE ORGANIZATION. THE SYSTEM, BASED FURTHER ADVANCES RURAL HEALTH CARE BY PROVIDING MANAGEMENT OVERSIGHT AND OTHER SERVICES TO RURAL HOSPITALS, INCLUDING PHYSICIAN AND

IN LINCOLN NEBRASKA, IS A NON-PROFIT, TAX-EXEMPT SUPPORTING ORGANIZATION WHICH ALSO PROVIDES STRATEGIC PLANNING, HUMAN RESOURCES, FINANCIAL MANAGEMENT AND OTHER SERVICES TO THE AFFILIATES OF THE BRYAN HEALTH SYSTEM TO ADVANCE THE HEALTH OF INDIVIDUALS IN OUR REGION. BRYAN HEALTH EXECUTIVE RECRUITMENT, EDUCATION, CONSULTING, MOBILE SERVICES AND TELEMEDICINE CARE DURING 2018, BRYAN HEALTH SYSTEM PROVIDED CHARITY CARE TO 11,497 PATIENTS AND SERVED 42,241 MEDICAID PATIENTS

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099-organization and

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

TREASURER

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

CORI VOKOUN

NICHOLAS CUSICK

DAVID DYKE MD

KIMBERLY RUSSEL

PRESIDENT & CEO

WILLIAM CINTANI

	organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1035 (1130)	MISC)	related organizations
JOHN WOODRICH	1 0			V				0	762 622	42.044
CHIEF OPERATING OFFICER	69 0	X		×				0	763,622	42,944
STEVE ERWIN	1 0	.,		,						
CHAIRPERSON	1 0	X		×				0	"	0
WILLIAM LESTER	1 0	.,		,						
VICE CHAIRPERSON	0	X		×				0	0	0

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0

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39,757

0

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0

1,420,038

CHAIRPERSON	10					
WILLIAM LESTER	1 0					
VICE CHAIRPERSON	0	Х	X		0	
DONDE PLOWMAN PHD	1 0					
SECRETARY	0	Х	X		0	
ROSS WILCOX	1 0					

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

39,708

41,758

26,235

42,714

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct			ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
RICHARD EVNEN	1 0							0		Ţ
TRUSTEE	1 0	X						U	O	
TONY GOINS	1 0									Ī
TRUSTEE (Effective 1/1/2018)	0	X						0	0	
JON HINRICHS MD	1 0									T

and Independent Contractors

MARK WALZ

RUSSELL GRONEWOLD

VP-HUMAN RESOURCES

ROBERT RAVENSCROFT

VP CHIEF INFORMATION OFFICER

VP ADVANCEMENT & Chief Development Officer

VP FINANCE & CFO

GEORGE CARR

JAN GARVIN

TRUSTEE

TRUSTEE	10						
TONY GOINS	1 0						
TRUSTEE (Effective 1/1/2018)	0	×			0	0	
JON HINRICHS MD	1 0						
TRUSTEE	0	X			0	0	
MARGARET LAUERMAN	1 0						
TRUSTEE		×			0	0	

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11 0

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JON HINRICHS MD	1 0	V						
TRUSTEE	0	Х				U	0	
MARGARET LAUERMAN	1 0	~						
TRUSTEE	0	Х				0	0	
RENEE SJULIN	1 0							
				l l	1	Ι	Ι	1

TRUSTEE	0						
MARGARET LAUERMAN	1 0	V					
TRUSTEE	0	Х			0	0	
RENEE SJULIN	1 0	V				_	
TRUSTEE	0	Х			0	0	
MARK WALZ	10						

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773,597

480,910

463,204

459,148

TRUSTEE (Effective 1/1/2018)	0							
JON HINRICHS MD	1 0	· ·						
TRUSTEE	0	Х			0	0	C	,
MARGARET LAUERMAN	1 0	V						•
TRUSTEE	0	X			0	0	C	,
DENEE CILII IN	1 0							

KICHARD EVINEN		v			0	0	0	
TRUSTEE	1 0	X			0			
TONY GOINS	1 0	· ·						
TRUSTEE (Effective 1/1/2018)	0	X			U	0	0	
JON HINRICHS MD	1 0				_		_	
TOLIOTEE		X			0	0	0	

RICHARD EVNEN	1 0					0	
TRUSTEE	1 0	^			0	J	
TONY GOINS	1 0					0	
TRUSTEE (Effective 1/1/2018)	0	X			U	J	
JON HINRICHS MD	1 0	· ·					
TRUSTEE		X			0	"	0

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the 111 2/1000 on and

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

LEGAL & COMPLIANCE OFFICER

SENIOR DIRECTOR REVENUE CYCLE

BRYAN HEALTH CONNECT EXECUTIVE DIRECTOR

TIMOTHY MEIER

PATRICK GANYO

TYLER TOLINE

RURAL PRESIDENT & CEO

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CAROL FRIESEN VP-Health System Services	60 0				х			412,351	0	39,35
	10 0									
ERIC MOOSS	0.0									
Bryan Physician Network PRESIDENT	60 0				Х			332,802	0	40,42

Х

Х

39,359

40,426

30,047

30,616

39,779

40,484

34,826

238,545

225,501

189,251

VP-Health System Services	10 0			^		112,331		
ERIC MOOSS	0.0							
Bryan Physician Network PRESIDENT	60 0			Х		332,802	0	
LARRY SPEICHER	50 0					350.004		
RURAL PRESIDENT & CEO	0				Х	259,884	0	
JAMES EVANS	50 0							
		1			X	245,412	0	ı

50 0

50 0

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efile	GR/	APHIC pri	nt - DO NO	T PROCESS	As Filed Data -			DLN: 9	3493317003189
SCI	1ED	ULE A		Public 6	Charity Statu	s and Duk	olic Supp	ort	OMB No 1545-0047
	m 990		Com		ganization is a sect 4947(a)(1) nonexe Attach to Form	ion 501(c)(3) o mpt charitable	organization o		2018
•		the Treasury		► Go to	www.irs.gov/Form	990 for the late	st information		Open to Public Inspection
Name		ue Service ne organiza ⁻	tion					Employer identific	<u>'</u>
		П						36-3414823	
Pa					us (All organization it is (For lines 1 thro			See instructions.	
1 ne o	rganiz		•		sociation of churches	•		(A)(i)	
2		,		,	1)(A)(ii). (Attach Scl				
3						,	, ,		
		·	·	•	rice organization desc			•	
4	Ш	name, city,		nization operate	ed in conjunction with	a nospital descri	bed in section	170(B)(1)(A)(III). E	nter the nospital's
5			ation operated (iv). (Comple		t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in section 170
6		A federal, s	tate, or local	government or	governmental unit de	escribed in sectio	on 170(b)(1)(<i>A</i>	۱)(v).	
7				mally receives a vi). (Complete	a substantial part of it Part II)	s support from a	governmental u	ınıt or from the gener	al public described in
8		A commun	ty trust descr	ıbed ın section	170(b)(1)(A)(vi)	(Complete Part I	I)		
9					escribed in 170(b)(1) ee instructions Enter				ege or university or a
10		from activition	ies related to income and i	its exempt fun inrelated busin	(1) more than 331/39 ctions—subject to cer ess taxable income (le mplete Part III)	taın exceptions, a	and (2) no more	than 331/3% of its si	
11		An organiz	ation organize	d and operated	exclusively to test fo	r public safety S	ee section 509	(a)(4).	
12	✓	more publi	ly supported	organizations o	l exclusively for the be described in section 5 the type of supporting	09(a)(1) or sec	ction 509(a)(2). See section 509(a	
a		Type I. A sorganization	supporting org n(s) the powe	janization oper	ated, supervised, or c appoint or elect a majo	ontrolled by its si	upported organi	zation(s), typically by	
b		manageme	nt of the supp		ervised or controlled into the sare and C.				
c	✓				supporting organizatio				ited with, its
d		Type III n	on-function	ally integrated he organization	d. A supporting organ n generally must satis t IV, Sections A and	Ization operated : fy a distribution :	in connection wi requirement and	th its supported orgai	1. 1.
е		Check this	box if the org	anızatıon receiv	/ed a written determir integrated supporting	nation from the II		pe I, Type II, Type II	I functionally
f	Enter	the number	of supported	organizations		_		_5	
g					pported organization(T'		T	1
	(i) N	lame of supp organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))				
						Yes	No		
See /	Addıtıc	nal Data Ta	ole						
Total		uoult De II	5 tion Act Not		structions for	Cat No 11285		Cabadula A (Farm 0	90 or 990-EZ) 2018

instructions

rage	_
170	

oport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170
(1)(A)(ix)
mplete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part
If the organization fails to qualify under the tests listed below, please complete Part III.)

	III. If the organization fai						iy under Part
_	Section A. Public Support	iis to quality ut	ider the tests his	ted below, pied.	se complete rai	C 111.)	
	Calendar year		I	T	T		
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
5	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
S	Section B. Total Support						
	Calendar year	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(-,	(=,====	(3,2323	(-)	(0)2020	(1).010.
7							
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
_	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the business is regularly carried on						
10							
10	loss from the sale of capital assets						
	(Explain in Part VI)						
11	Total support. Add lines 7 through						
	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)			12	
13	First five years. If the Form 990 is for	the organization	s first, second, th	urd, fourth, or fifth	n tax vear as a sec	tion 501(c)(3) org	anization.
	check this box and stop here	=				· · · · · · <u>-</u>	_
_	section C. Computation of Public						_
	Public support percentage for 2018 (line			column (f))			
				column (1))		14	
	Public support percentage for 2017 Sch					15	
16 a	33 1/3% support test—2018. If the				ne 14 is 33 1/3% o	r more, check this	box
	and stop here. The organization qualif						··►□
b	33 1/3% support test—2017. If the	organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization	qualifies as a pub	olicly supported or	ganızatıon			▶□
17 a	10%-facts-and-circumstances test-	–2018. If the or	ganization did not	check a box on lir	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	he "facts-and-cir	cumstances" test	The organization	qualifies as a publ	icly supported	
	organization						▶ □
Į.	10%-facts-and-circumstances test	-2017. If the o	rganization did no	ticheck a box on l	ine 13, 16a, 16h	or 17a, and line	
0	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization						
	supported organization			5-	4	,	▶□
10	Private foundation. If the organization	n did not check :	hov on line 12 1	6a 16h 17a or 1	7h check this has	and see	F L
TΩ	Trivate roundation, if the organization	ii ala not check e	4 POV OIL HIE TO, T	ou, 100, 1/a, 01 1	. , D, CHECK HIIS DU)	, unu see	

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
36	ection B. Total Support Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and stop here	,	, ,	, ,	,	(), ()	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,	• •	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Page 4

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

No

No

No

No

No

No

No

Schedule A (Form 990 or 990-EZ) 2018

6

7

8

10a

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

	cetion At All supporting enganizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		No
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			

	If No, describe in Fait VI now the supported organizations are designated in designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		No
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a		No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	·		

		_		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a		No
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the			
	determination			
С	Old the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I. answer (b) and (c) below			
	cnecked iza or izbin Marti. answeribilandici below			l

)		•	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the				
	determination	3b			
c Did If ")	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use				
	checked 12a or 12b in Part I, answer (b) and (c) below				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				
	ganization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or \prod				

c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) 5b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b		rised by or in connection with its supported organizations	4b				
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) 5a Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support						
(c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b	e i	foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c				
amendment to the organizing document) b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b	c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported rganizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the		F2		No		
organization's organizing document?	nd.	lment to the organizing document)	- Ja		110		
	e I	I or Type II only. Was any added or substituted supported organization part of a class already designated in the	$oxed{oxed}$				
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	nız	zation's organizing document?	5b				
The state of the s	sti	itutions only. Was the substitution the result of an event beyond the organization's control?	5c				

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Pa	Supporting Organizations (continued)							
			Yes	No				
11	. Has the organization accepted a gift or contribution from any of the following persons?							
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		No				
b	A family member of a person described in (a) above?	11b		No				
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		No				
	Section B. Type I Supporting Organizations							
			Yes	No				
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	art						
_		1						
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization							
5	Section C. Type II Supporting Organizations							
	, p =		Yes	No				
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the							
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1						
S	Section D. All Type III Supporting Organizations		1					
			Yes	No				
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?							
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)							
		2	Yes					
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard							
		3	Yes					
S	Section E. Type III Functionally-Integrated Supporting Organizations							
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru	uctions)						
	a							
	b The organization is the parent of each of its supported organizations Complete line 3 below							
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instru	ctions)					
2	Activities Test Answer (a) and (b) below.	,	Yes	No				
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	d 2a						
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement							
3	Parent of Supported Organizations Answer (a) and (b) below.	2b						
_	 a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI. 	of 3a	Yes					
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b	Yes					
		, 55		1				

Sched	lule A (Form 990 or 990-EZ) 2018			Page 6
Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount		_	Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrat	ed Type III supporting or	ganızatıon (see

Schedule A (Form 990 or 990-EZ) (2018)

c Remainder Subtract lines 4a and 4b from 4

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2
If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

See instructions

d Excess from 2017.e Excess from 2018.

3_j and 4c

8 Breakdown of line 7

Schedule A (Form 990 or 990-EZ) 2018 Page									
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, lines IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)									
	Facts And Circumstances Test								
990 S ched	lule A, Supplement	tal Information							
Ret	urn Reference	Explanation							
DESCRIPTION	Part I, Line 12g(III) DN OF SUPPORT TO SUPPORTED TIONS	BRYAN HEALTH PROVIDES ADMINISTRATIVE SERVICES TO BRYAN MEDICAL CENTER, CRETE AREA MEDICAL CENTER, BRYAN FOUNDATION, BRYAN PHYSICIAN NETWORK, AND MERRICK MEDICAL CENTER IN THE FORM OF STRATEGIC PLANNING, FINANCIAL MANAGEMENT, INFORMATION TECHNOLOGY, HUMAN RESOURCES AND O THER SERVICES							

90 Schedule A, Supplemental Information								
Return Reference	Explanation							
Schedule A, Part IV, Section D, Line 3 Supp Org Have Significant Voice In Investment Policies	The supporting organization's purpose is to support and encourage health care services and education through providing financial and management assistance and oversight, and in all other relevant ways aiding and supporting its supported organizations. The parent organiz ation approves investment policies and works closely with each of the supported organizations to manage and direct the supported organizations' income and assets.							

990 Schedule A, Supplemental Information						
Return Reference	Explanation					
	Pursuant to the governing documents of its supported organizations, Bryan Health, as the s ole corporate member, has the power to regularly appoint or elect trustees of each of its supported organizations					

990 Schedule A, Supplemental Information							
Return Reference	Explanation						
Schedule A, Part IV, Section E, Line 3b Substantial Direction Over Policies/Programs/Activities	Bryan Health, as the sole corporate member of its supported organizations and pursuant to the organizing documents of its supported organizations, exercises a substantial degree of direction over the policies, programs and activities of each of its supported organizations. Specifically, this is evidenced by the fact that Bryan Health's officers or key employ ees serve as board members for each of the supported organizations.						

Additional Data

Software ID: 18007697

Software Version: 2018v3.1

EIN: 36-3414823

Name: BRYAN HEALTH

Form 990, Sch A, Part I, Line 12q - Provide the following information about the supported organization(s).

10111 990, Sch A, Fart I, Line 12g - Frovide the following information about the supported organization(s).										
(i)Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		Is the organization listed in your		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see Instructions)		
			Yes	No						
(A) BRYAN MEDICAL CENTER	470376552	3	Yes		0	0				
(A) CRETE AREA MEDICAL CENTER	470841285	3	Yes		0	0				
(B) BRYAN FOUNDATION	237005720	7	Yes		0	0				
(C) BRYAN PHYSICIAN NETWORK	201357375	9	Yes		0	0				
(D) Merrick Medical Center	820906268	3	Yes		0	0				

SCHEDULE C

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493317003189

Open to Public

Department of the Treasury Internal Revenue Service

EZ)

(Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Inspection

f the	Section 501(c) Section 527 one organization Section 501(c) Section 501(c) c organization xy Tax) (see s	(other than section 5 ganizations Complet answered "Yes" of (3) organizations that (3) organizations that answered "Yes" of the comparate instruction	n Form 990, Part IV, Line 4, or Form thave filed Form 5768 (election under thave NOT filed Form 5768 (election under n Form 990, Part IV, Line 5 (Proxy Ta	ts I-A and C below 990-EZ, Part VI, Iin section 501(h)) Co inder section 501(h	ne 47 (Lobbying Implete Part II-A)) Complete Pa	J Activit Do not rt II-B D	i es), comp o not	olete Part II-I . complete Pa	art II-A
	me of the orga				Emp	loyer id	entif	ication nun	nber
BRY	'AN HEALTH				1.5	44 4000			
Par	t I-A Com	plote if the organ	nization is exempt under secti	on EO1(c) or is		414823	niza	tion	
1	Provide a de		ization's direct and indirect political ca						
2	•		litures (see instructions)			>	\$		
3			aign activities (see instructions)						
Par			nization is exempt under secti	on 501(c)(3).					
1	Enter the am	ount of any excise ta	ax incurred by the organization under s	section 4955		>	\$		
2		•	x incurred by organization managers i			>	\$		
3		•	cion 4955 tax, did it file Form 4720 for					Yes	□ No
4a	Was a correc	tion mado?							
+ a								☐ Yes	⊔ No
b		cribe in Part IV	nization is exempt under secti	on E01/a) avec	nt soction E	01(6)() \		
			•		-	01(0)(.			
1			ed by the filing organization for section				\$_		
2	function activ		anization's funds contributed to other	organizations for se	ection 527 exem	pt ►	\$		
3	Total exempt	t function expenditure	es Add lines 1 and 2 Enter here and c	on Form 1120-POL,	line 17b	>	\$ _		
4	Did the filing	organization file For	m 1120-POL for this year?					☐ Yes	□ No
5	organization of political co	made payments For ontributions received	employer identification number (EIN) of each organization listed, enter the am that were promptly and directly delive see (PAC) If additional space is needed	nount paid from the red to a separate p	filing organizat olitical organizat	ion's fund	ds Al	the filing Iso enter the	
	(a)	Name	(b) Address	(c) EIN	(d) Amount p filing organi funds If nor -0-	zatıon's		(e) Amount contributions and promp directly deliv separate p organization enter	s received otly and vered to a political i If none,
1									
2									
3									
1									
5									
5									
or P	aperwork Redu	iction Act Notice, see t	the instructions for Form 990 or 990-EZ.	Cat	No 50084S S	chedule (C (For	m 990 or 99	0-EZ) 2018

Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) 2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures Schedule C (Form 990 or 990-EZ) 2018

DESCRIPTION OF THE LOBBYING

ACTIVITY

nr e	Form 5768 (election under section 501(h)). ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)	(b)
tivi		Yes	No	Amount
	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
С	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities?	Yes		65,94
j	Total Add lines 1c through 1i			65,94
a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	•
b	If "Yes," enter the amount of any tax incurred under section 4912			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	(5), o	r section	Yes No
	Were substantially all (90% or more) dues received nondeductible by members?		1	165 140
!	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2	
- }	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3	
ar	Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."	III-A,		
	Dues, assessments and similar amounts from members	1		
	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).			
а	Current year	2a		
b	Carryover from last year	2b		
C	Total	2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		
ŀ	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4		
5	Taxable amount of lobbying and political expenditures (see instructions)	5		
	rt IV Supplemental Information			
۲o۱	vide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list),	Part II-	A, lines 1 a	ınd 2 (see
nst	ructions), and Part II-B, line 1 Also, complete this part for any additional information			
	Return Reference Explanation			

Schedule C, Part II-B, Line 1 DETAILED Bryan Health paid the dues for Bryan Medical Center, Crete Area Medical Center and Merrick Medical Center

proposed healthcare related bills before the Nebraska State Legislature

to be members of the American Hospital Association (AHA) During the current year the reporting

organization made payments for membership dues to the AHA in the amount of \$87,714. The AHA reported that 23 65% of dues paid, or \$20,744, was used for lobbying activities. In addition, \$45,200 was paid to Nowka & Edwards. The firm was retained to assist Bryan Health in reviewing and interpreting various.

SCHEDULE D

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Open to Public

Cat No 52283D Schedule D (Form 990) 2018

DLN: 93493317003189 OMB No 1545-0047

Department of the Treasury

(Form 990)

2

2

► Attach to Form 990.

_		ovyr ormago for the latest information.	Employer identif	Inspection
	me of the organization AN HEALTH		' '	cation number
	Our princtions Maintaining Dancy Advis	and Friede on Other Circiles Friede	36-3414823	
æ	rt I Organizations Maintaining Donor Advis Complete if the organization answered "Ye		or Accounts.	
	,	(a) Donor advised funds	(b)Funds and	other accounts
	Total number at end of year			
	Aggregate value of contributions to (during year)			
	Aggregate value of grants from (during year)			
	Aggregate value at end of year			
	Did the organization inform all donors and donor advisor organization's property, subject to the organization's ex		dvised funds are the	☐ Yes ☐ No
	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	onor advisors in writing that grant funds can or donor advisor, or for any other purpose	n be used only for conferring impermiss	ble
a	rt III Conservation Easements. Complete if th	e organization answered "Yes" on For	m 990, Part IV, line	
	Purpose(s) of conservation easements held by the organ		,	
	Preservation of land for public use (e g , recreation	n or education)	n historically importan	t land area
	☐ Protection of natural habitat	☐ Preservation of a	certified historic struc	ture
	Preservation of open space			
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in the fo		e End of the Year
а	T.t.		2a	Elid of the Year
b	Total acreage restricted by conservation easements		2b	
С	Number of conservation easements on a certified historic	c structure included in (a)	2c	
d	Number of conservation easements included in (c) acqui structure listed in the National Register	red after 7/25/06, and not on a historic	2d	
	Number of conservation easements modified, transferre tax year ▶	d, released, extinguished, or terminated by	the organization duri	ng the
	Number of states where property subject to conservation	n easement is located •		
	· · · · ·	-		
	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds		_	Yes 🗌 No
	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing c	conservation easemen	ts during the year
	Amount of expenses incurred in monitoring, inspecting, ▶ \$	handling of violations, and enforcing conser	rvation easements du	ring the year
	Does each conservation easement reported on line 2(d) and section 170(h)(4)(B)(II)?	above satisfy the requirements of section 1		Yes 🗌 No
	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the organization's financial stat		5
ar	Organizations Maintaining Collections Complete if the organization answered "Ye	of Art, Historical Treasures, or Oth	her Similar Assets	5.
3	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	public exhibition, education, or research in		
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publ following amounts relating to these items	6 (ASC 958), to report in its revenue staten		
(i) Revenue included on Form 990, Part VIII, line 1		▶ \$	
(i	i)Assets included in Form 990, Part X		▶ \$	
•	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1	· · · · · · · · · · · · · · · · · · ·		
а	Revenue included on Form 990, Part VIII, line 1	, , , , , , , , , , , , , , , , , , , ,	▶ \$	
b	Assets included in Form 990, Part X		▶ \$	
-			·	

Par	t III	Organizations Ma	aintaining Col	lections o	of Art, F	listori	ical Ti	eası	ıres, or	Other	Similar A	ssets ((continued)
3		the organization's acq	uisition, accession	n, and other	r records,	check	any of	the fo	llowing t	hat are a	significant	use of it	s collection
а	items	s (check all that apply)				d							
	Ш	Public exhibition				•	Ш	Loan	or excha	ange pro	grams		
b		Scholarly research				е		Othe	r				
С		Preservation for future	e generations										
4	Provi Part	de a description of the XIII	organızatıon's col	lections and	dexplain	how the	ey furtl	ner the	e organız	ation's e	xempt purpo	ose in	
5		ng the year, did the orga ts to be sold to raise fur									nılar	□ Y	es 🗌 No
Pa	rt IV	Escrow and Cust				000		- 1.	•				
		Complete if the org X, line 21.	ganization answ	rerea "Yes	on For	m 990	, Part	IV, II	ne 9, or	r reporte	ed an amo	unt on	Form 990, Part
1a		e organization an agent ded on Form 990, Part)		an or other	ıntermed	lary for	contri	oution	s or othe	er assets	not	□ Y	es 🗆 No
ь	If "Y	es," explain the arrange	ement in Part XIII	and comple	ete the fo	llowing	table					Amount	
c		nning balance		,					İ	1c			
d	-	ions during the year							l	1d			
е	Dıstr	butions during the year	-						l	1e			
f	Endır	ng balance							İ	1f			
2a	Did t	- he organization include	an amount on Fo	rm 990. Pa	rt X. line	21. for	escrow	or cu	Istodial a	ccount lu	ability?		es 🗆 No
b		es," explain the arrange										_	C3
_	rt V	Endowment Fund											
				(a)Currer			rior yea				(d)Three ye		(e)Four years back
1 a	Beginn	ning of year balance .											
b	Contri	butions											
c	Net in	vestment earnings, gair	ns, and losses										
d	Grants	or scholarships	•										
е		expenditures for facilitie	es										
f	Admın	istrative expenses .											
g	End of	year balance											
2	Provi	de the estimated percei	ntage of the curre	ent year end	d balance	(line 1	g, colu	mn (a)) held a	s	1		
а		d designated or quasi-e		,		•	٠,	•	,,				
ь	Perm	anent endowment 🕨											
С	Temp	porarily restricted endov	wment ▶										
_	The p	percentages on lines 2a	, 2b, and 2c shou	ld equal 10	0%								
3а		here endowment funds nızatıon by	not in the posses	sion of the	organızat	on tha	t are h	eld an	d admını	stered fo	r the		Yes No
	(i) u	nrelated organizations										3	Ba(i)
		related organizations .										<u> </u>	a(ii)
ь 4		es" on 3a(II), are the rel ribe in Part XIII the inte	-		•			· ·				· ∟	3b
					n s endov	willelit	iuiius						
Fa	rt VI	Land, Buildings, Complete if the ord			" on For	m 990	. Part	IV. lı	ne 11a.	See Fo	rm 990. Pa	art X. lı	ne 10.
	Descr	iption of property	(a) Cost or oth (investme	er basıs	(b) Cost						depreciation		(d) Book value
	Land												
		ngs											
		nold improvements											
		nent					1,94	0,116			1,685,760		254,356
	Other						•	-					
		lines 1a through 1e (Co	u Olumn (d) must ei	qual Form 9	990, Part .	X, colui	mn (B)	. line :	10(c)).		>		254,356
											Sch	1edule l	D (Form 990) 2018

Investments—Other Securities. Complete if the or	ganızat	ion answ	ered res on ronn 990	, raiciv, inic iib.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)		(b) Book value		of valuation vear market value
Financial derivatives				
Other	· ·			
al. (Column (b) must equal Form 990, Part X, col (B) line 12) rt VIII Investments—Program Related.	•			
Complete if the organization answered 'Yes' on Form (a) Description of investment		art IV, lın ok value		art X, line 13.
	(6) 50	ok value		vear market value
)				
tal. (Column (b) must equal Form 990, Part X, col (B) line 13) art IX Other Assets. Complete if the organization answered 'Yes	▶ ' on Forr	n 990, Par	t IV, line 11d See Form 99	0, Part X, line 15
(a) Description				(b) Book value
tal. (Column (b) must equal Form 990, Part X, col (B) line 15)				>
Other Liabilities. Complete if the organization answers See Form 990, Part X, line 25.	ered 'Ye	es' on For	m 990, Part IV, line 11e	or 11f.
(a) Description of liability		(b) Bo	ok value	
Federal Income taxes CRUED PENSION BENEFIT OBLIGATION			6,444,043	
			5, , 5	
			I	
tal. (Column (b) must equal Form 990, Part X, col (B) line 25)	P		6,444,043	

Schedule D (Form 990) 2018

Pa		venue per Audited Financial Statements With Revenue per F zation answered 'Yes' on Form 990, Part IV, line 12a.	leturn	
1		upport per audited financial statements	1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on i			
Ь	Donated services and use of facili	ties	1	
c	Recoveries of prior year grants	2c	1	
d	Other (Describe in Part XIII) .	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1 .		3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line 1		
а	Investment expenses not included	d on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII) .	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 40	c. (This must equal Form 990, Part I, line 12)	5	
Par		penses per Audited Financial Statements With Expenses per zation answered 'Yes' on Form 990, Part IV, line 12a.	Return.	
1	Total expenses and losses per au	dited financial statements	1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25		
а	Donated services and use of facili	ties		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII) .	2d		
е	Add lines 2a through 2d	 	2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.		3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:		_
а	Investment expenses not included	d on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII) $\ .$	4b		
c	Add lines 4a and 4b		4c	
5		c. (This must equal Form 990, Part I, line 18)	5	
Pa	t XIII Supplemental Info	rmation		_
		art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Pa 2d and 4b Also complete this part to provide any additional information	rt V, line 4, P	Part X, line 2, Part
	Return Reference Explanation			
See Additional Data Table				

Page 4

Schedule D (Form 990) 2018	Page 5
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

Software ID: 18007697 Software Version: 2018v3.1

EIN: 36-3414823

Name: BRYAN HEALTH

Supplemental Information

Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	Under Accounting Standards Codification (ASC), Subtopic 740-10, Income Taxes, the System m ust recognize the tax benefit from an uncertain tax position only if it is "more-likely-th an-not" that the tax position will be sustained on examination by the applicable taxing au thorities, based on the technical merits of the position. The tax benefits recognized in the consolidated financial statements from such a position are measured based on the larges to benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement. ASC Subtopic 740-10 also provides guidance on derecognition, classification, interest and penalties on income taxes and accounting in interim periods and requires increased disclosure. There were no uncertain tax benefits identified at December 31, 2018 and 20. The System does not expect the total amount of unrecognized tax benefits to significantly change in the next 12 months. Tax returns filed by the System are subject to examination by the IRS up to three years from the extended due date of each return. The System recognizes interest and/or penalties related to income tax matters in income tax expense. The System did not have any amounts accrued for interest and penalties at December 31, 2018 and 2017. Tax returns filed by the System and its subsidiaries are no longer subject to examination for the years ended December 31, 2014, and prior

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	a -	DLN: 934	9331	7003	189
Sch	edule J	Co	mpensati	ion Information	OM	IB No	1545-(0047
(For	n 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest						
		Complete if the org	Compensa anization answ	ated Employees vered "Yes" on Form 990, Part IV	, line 23.	20	18	}
Б			▶ Attach	n to Form 990. · instructions and the latest inform			o Pul	
•	tment of the Treasury al Revenue Service	₽ do to <u>www.ns.qo</u>	<i>V/1 01111990</i> 101	mistructions and the latest mion		Insp	ectio	n
	ne of the organiza AN HEALTH	ation			Employer identificat	ion nu	ımber	
					36-3414823			
Pa	rt I Questi	ons Regarding Compensat	tion					
1a				f the following to or for a person liste			Yes	No_
			III to provide an	ny relevant information regarding the				
		s or charter travel companions	H	Housing allowance or residence for Payments for business use of perso	•			
	_	nification and gross-up payments	. .	Health or social club dues or initiati				
		nary spending account		Personal services (e g , maid, chau				
			_					
b	or provision of a	all of the expenses described abo	ve? If "No," com	•	nent or reimbursement	1 b	Yes	
2				or allowing expenses incurred by all ir, regarding the items checked in line	≘ 1a?	2	Yes	
_		•		-				
3				ed to establish the compensation of t not check any boxes for methods	ne			
	used by a relate	ed organization to establish comp	ensation of the	CEO/Executive Director, but explain	ın Part III			
	✓ Compens	ation committee		Written employment contract				
	☑ Independe	ent compensation consultant	\checkmark	Compensation survey or study				
	☐ Form 990	of other organizations	\checkmark	Approval by the board or compensa	ition committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-cont	rol payment?			4a		No
b	Participate in, o	r receive payment from, a supple	emental nonqual	lified retirement plan?		4b	Yes	
c		r receive payment from, an equi		_		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	provide the app	olicable amounts for each item in Par	t III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29)	organizations	must complete lines 5-9.				
5	For persons liste		n A, line 1a, did	the organization pay or accrue any				
а	The organization	1 [?]				5a		No
b	Any related orga	anization?				5b		No
	-	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section ontingent on the net earnings of		the organization pay or accrue any				
а	The organization	٦ ⁷				6a		No
b	Any related orga					6b		No
_	-	6a or 6b, describe in Part III	- A I 4	the comments of	ı			
7		ed on Form 990, Part VII, Section escribed in lines 5 and 6? If "Yes		the organization provide any nonfixe art III	a	7	Yes	
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe	8		No
9	If "Yes" on line 53 4958-6(c)?	8, did the organization also follov	w the rebuttable	presumption procedure described in	Regulations section	9		
For F	Paperwork Redu	iction Act Notice, see the Inst	tructions for Fo	orm 990. Cat No 5	50053T Schedule J	(Forn	990)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Part II Officers, Directors, Trustees, Rey Employees, and Ting							
For each individual whose compensation must be reported on Schedule J, report of instructions, on row (ii) Do not list any individuals that are not listed on Form 990	0, Part VII						
Note. The sum of columns (B)(I)-(III) for each listed individual must equal the tot	<u>al amount of Fo</u> r	<u>rm 990, Part VII, Se</u>	ction A, line 1a, a	pplicable column (ر	<u>ン) and (E) amour</u>	nts for that indi	vidual
(A) Name and Title	(B) Breal	(B) Breakdown of W-2 and/or 1099-MISC compensation			(D) Nontaxable benefits	columns	Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table						•	
	1	1	1		1	I	1
							!
				+			
	+			+			
				+			
1-		-		+			
1							
			1				

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference

Schedule J, Part I, Line 3

BRYAN HEALTH'S BOARD OF TRUSTEES BELIEVES COMPENSATION FOR THE SENIOR MANAGEMENT TEAM MUST REFLECT THE COMPLEXITIES OF LEADING AND

Page 3

Schedule J (Form 990) 2018

CEO/EXECUTIVE COMPENSATION IMANAGING A MULTI-HOSPITAL HEALTH SYSTEM THAT PROVIDES SERVICES THROUGHOUT MUCH OF THE STATE RECOGNIZING THAT ITS LEADERS ARE RESPONSIBLE FOR THE QUALITY OF CARE, PATIENT SERVICES AND OVERALL FINANCIAL HEALTH of one OF THE LARGEST PRIVATE EMPLOYERS IN LINCOLN/LANCASTER COUNTY, BRYAN HEALTH'S BOARD HAS ESTABLISHED A COMPENSATION PLAN THAT MATCHES THIS LEVEL OF RESPONSIBILITY THIS PLAN. KNOWN AS THE SENIOR MANAGEMENT COMPENSATION PHILOSOPHY IS REVIEWED AT LEAST ANNUALLY BY BRYAN HEALTH'S COMPENSATION COMMITTEE THIS COMPENSATION PHILOSOPHY TARGETS BASE SALARY FOR SENIOR MANAGERS AT THE 50TH PERCENTILE OF THE MARKET. THE COMPENSATION COMMITTEE IS APPOINTED BY BRYAN HEALTH'S BOARD OF TRUSTEES AND IS MADE UP OF INDEPENDENT COMMUNITY LEADERS WHO ALL SERVE VOLUNTARILY, AND WHO MUST ADHERE TO A STRINGENT CONFLICT OF INTEREST POLICY EXECUTIVE COMPENSATION IS DETERMINED AND REVIEWED PURSUANT TO GUIDELINES OUTLINED IN THE INTERMEDIATE SANCTION RULES UNDER IRC SECTION 4958 INCLUDING TAKING STEPS TO MEET THE REBUTTABLE PRESUMPTION STANDARD OF IREASONABLENESS UNDER TREASURY REGULATION SECTION 53 4958-6. THE COMPENSATION COMMITTEE CONDUCTS A COMPREHENSIVE ANNUAL REVIEW OF IALL COMPENSATION PROVIDED BY THE ORGANIZATION TO THE SENIOR MANAGEMENT TEAM. THIS REVIEW IS CONDUCTED BY THE COMMITTEE BY UTILIZING INATIONAL SALARY SURVEYS, CONDUCTED BY INDEPENDENT EXTERNAL FIRMS COMPENSATION FOR SENIOR MANAGERS IS COMPARED TO COMPENSATION OF ISENIOR MANAGERS AT LIKE INSTITUTIONS ACROSS THE U.S. TO DETERMINE THAT THE VALUE OF COMPENSATION PROVIDED IS REASONABLE AND AT FAIR MARKET VALUE. THE COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT COMPENSATION CONSULTANT TO REVIEW THE IREASONABLENESS OF TOTAL COMPENSATION PROVIDED TO THE SENIOR MANAGEMENT TEAM, AND TO ASSURE THAT THE TOTAL COMPENSATION PAID ICONFORMS TO THE OVERALL COMPENSATION PHILOSOPHY THE COMPENSATION CONSULTANT PROVIDES WRITTEN OPINIONS TO THE COMPENSATION COMMITTEE THAT ASSESSES THE REASONABLENESS OF THE TOTAL EXECUTIVE COMPENSATION PAID TO SENIOR MANAGERS. THE ANNUAL COMPENSATION REVIEW PROCEDURE WAS COMPLETED BY THE COMPENSATION COMMITTEE ON April 26, 2018 ALL DECISIONS OF THE COMPENSATION COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED IN THE COMPENSATION COMMITTEE MINUTES WHICH ARE TIMELY REVIEWED AND APPROVED BY THE COMMITTEE

Return Reference	Explanation
Schedule J, Part II COMPENSATION OF	IN KEEPING WITH BRYAN HEALTH'S BELIEFS AND STANDARDS OF BEHAVIOR REGARDING STEWARDSHIP, NO BOARD MEMBER SERVING ON THIS
DFFICERS, DIRECTORS, TRUSTEES &	ORGANIZATION'S BOARD IS COMPENSATED FOR THEIR SERVICES AS A BOARD MEMBER COMPENSATION AMOUNTS REPORTED IN SCHEDULE J, PART II ARE FOR
(EY EMPLOYEES	SERVICES PERFORMED AS EXECUTIVES OF BRYAN HEALTH AND BRYAN MEDICAL CENTER, AND NOT FOR SERVICES PERFORMED AS BOARD MEMBERS

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Return Reference	Explanation
companions	Fourteen OF THE SIXteen MEMBERS OF THE BOARD OF TRUSTEES ARE INDEPENDENT COMMUNITY MEMBERS WHO ARE VOLUNTEER BOARD MEMBERS, AND DO NOT RECEIVE ANY COMPENSATION FOR THEIR TIME AND DUTIES AS MEMBERS OF THE BOARD OF TRUSTEES RESPONSIBILITIES OF TRUSTEES ARE COMPLEX, AND EFFECTIVE GOVERNANCE DEPENDS UPON HAVING BOARD MEMBERS THAT ARE WELL EDUCATED ABOUT ALL ASPECTS OF HEALTH CARE AND HEALTH CARE GOVERNANCE BRYAN HEALTH ENCOURAGES ONGOING EDUCATION OF ITS TRUSTEES BY PROVIDING REIMBURSEMENT FOR REASONABLE TRAVEL EXPENSES THAT FURTHER THE MISSION OF BRYAN HEALTH REIMBURSEMENT FOR COMPANIONS OF VOLUNTEER TRUSTEES AND OFFICERS IS LIMITED BY THE BOARD OF TRUSTEES' TRAVEL POLICY TO AIR TRAVEL AT THE COACH LEVEL or the extended coach/extended leg room level ALL TRAVEL OF COMPANIONS IS APPROVED IN ADVANCE BY THE CHIEF EXECUTIVE OFFICER, AND SUBSTANTIATION OF ALL TRAVEL RELATED EXPENSES IS REQUIRED BEFORE PAYMENT THIS BENEFIT IS
	TREATED AS TAXABLE COMPENSATION TO THE TRUSTEES AND OFFICERS

Return Reference	Explanation
ocial club dues or initiation fees	THE ORGANIZATION PROVIDES SOCIAL CLUB MEMBERSHIPS FOR SELECT EMPLOYEES IF THERE IS A BUSINESS NEED FOR THE MEMBERSHIP THE CLUB MEMBERSHIP IS TREATED AS TAXABLE COMPENSATION TO THE EMPLOYEE THE ORGANIZATION REQUIRES SUBSTANTIATION OF ALL BUSINESS USE EXPENSES ONE OFFICER AND ONE KEY EMPLOYEE LISTED IN FORM 990, PART VII, SECTION A, RECEIVED THIS BENEFIT DURING THE TAX YEAR

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Return Reference	Explanation
Schedule J, Part I, Line 4b	IN ORDER TO ATTRACT AND RETAIN TALENTED, EXPERIENCED EXECUTIVES, BRYAN HEALTH OFFERS A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN TO
Supplemental nonqualified retirement	ELIGIBLE EMPLOYEES THE FOLLOWING PEOPLE LISTED IN FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED
plan	RETIREMENT PLAN and received a payment DURING 2018 GEORGE CARR - \$109,114, CAROL FRIESEN - \$50,241, JAN GARVIN - \$93,644, RUSSELL GRONEWOLD -
	\$153,193, ERIC MOOSS - \$41,856, ROBERT RAVENSCROFT - \$80,792, KIMBERLY RUSSEL - \$304,909, JOHN WOODRICH - \$169,389

Return Reference	Explanation
	BRYAN HEALTH OFFERS A MARKET COMPETITIVE INCENTIVE COMPENSATION PROGRAM FOR MEMBERS OF MANAGEMENT INCENTIVE COMPENSATION IS BASED ON ACHIEVING OBJECTIVE ORGANIZATIONAL AND INDIVIDUAL GOALS THE WEIGHTS ASSIGNED TO EACH GOAL MAY CHANGE ON AN ANNUAL BASIS

(ı)

(1)

(1)

(II)

(1)

(III)

(1)

(n)

(1)

(III)

(i)

(II)

(II)

(i)

(1)

JOHN WOODRICH

OFFICER JAN GARVIN

VP-HUMAN RESOURCES ROBERT RAVENSCROFT

VP ADVANCEMENT & Chief

VP-Health System Services

Bryan Physician Network

RURAL PRESIDENT & CEO

LEGAL & COMPLIANCE

SENIOR DIRECTOR

BRYAN HEALTH CONNECT EXECUTIVE DIRECTOR TYLER TOLINE

RURAL PRESIDENT & CEO

REVENUE CYCLE PATRICK GANYO

Development Officer CAROL FRIESEN

ERIC MOOSS

PRESIDENT LARRY SPEICHER

JAMES EVANS

OFFICER TIMOTHY MEIER (i) Base Compensation

298,733

314,001

282,993

252,687

240,240

227,113

211,181

193,505

162,238

Software ID: 18007697

Software Version: 2018v3.1

EIN: 36-3414823 Name: BRYAN HEALTH

(iii)

Other reportable

compensation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable

(ii)

Bonus & incentive

compensation

CHIEF OPERATING OFFICER	(11)	484,912	70,049	208,661	14,634	28,310	806,566	0
KIMBERLY RUSSEL	(1)	891,112	156,845	372,081	17,875	21,882	1,459,795	0
PRESIDENT & CEO	(11)	0	0	0	0	0	0	0
RUSSELL GRONEWOLD	(1)	538,776	55,519	179,302	15,125	24,583	813,305	0
VP FINANCE & CFO	(11)	0	0	0	0	0	0	0
GEORGE CARR	(1)	295,390	43,307	142,213	15,125	26,633	522,669	0
VP CHIEF INFORMATION	(11)	0	0	0	0	0	0	0

126,565

105,656

91,171

50,224

19,644

18,300

5,148

7,480

6,015

0

other deferred

compensation

0

15,429

15,125

16,242

15,125

6,693

9,992

12,934

12,794

10,755

benefits

0

10,806

27,589

23,116

25,301

23,355

20,624

26,845

27,690

24,070

(E) Total of columns

(B)(i)-(D)

489,438

501,862

451,710

373,228

289,931

276,028

278,324

265,984

224,076

(F) Compensation in

column (B)

reported as deferred on

prior Form 990

0

0

37,906

39,491

38,187

29,891

22,216

24,516

20,998

efile GRAPH	IC print - DO NOT PROCESS	DL	N: 93493317003189
SCHEDUL (Form 990 or EZ) Department of the T Namel 8s therong BRYAN HEALTH 990 Schedule	OMB No 1545-0047 2018 Open to Public Inspection entification number		
Return Reference	Explanation		
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The Executive Committee shall consist of the Chairperson, Vice-Chairperson Treasurer of the Board, the President/Chief Executive Officer, the President/C ng Officer of Bryan Medical Center and the Chairperson of the Board of Trust edical Center. The Executive Committee shall have and may exercise all of the discount of the Board when the Board is not in session, except that the Executive e shall not have the power (a) to amend, alter or repeal the Articles of Incorporably Bylaws of the Corporation, (b) to elect, appoint or remove any member of such any Trustee or officer of the Corporation, (c) to adopt a plan of merger or ado of consolidation with another corporation, (d) to authorize the sale, lease, excortgage of all or substantially all of the property and assets of the Corporation authorize the voluntary dissolution of the Corporation or revoke proceedings to adopt a plan for the distribution of the assets of the Corporation, or (g) to a liter or repeal any resolution of the Board which by its terms provides that it she amended, altered or repealed by such committee. The Chairperson of the Bation with the Executive Committee, shall annually review and evaluate the pithe President/Chief Executive Officer. The designation and appointment of a mittee and the delegation thereto of authority shall not operate to relieve the any individual Trustee, of any responsibility imposed upon it or him/her by law	Chief Operation of the committed of the committed or comm	

Return Reference	Explanation
Form 990, Part VI, Line 2 Family/business relationships amongst interested persons	MANY OF THE PERSONS LISTED IN PART VII, SECTION A HAVE A BUSINESS RELATIONSHIP WITH EACH O THER BY VIRTUE OF THEIR EMPLOYMENT BY A BRYAN HEALTH ENTITY -, Mark Walz and Steve Erwin - Business relationship

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	THIS 990 WAS PREPARED BY BRYAN HEALTH'S TAX DIVISION DURING THE RETURN PREPARATION PROCES S, THE TAX DIVISION WORKS DILIGENTLY WITH OTHER DEPARTMENTS INCLUDING HUMAN RESOURCES, FIN ANCE, LEGAL, AND ADVANCEMENT TO GATHER INFORMATION TO COMPLETE FORM 990 AND ATTACHED SCHED ULES IN AN ACCURATE AND THOROUGH MANNER THIS 990 WAS REVIEWED BY THE CHIEF EXECUTIVE OFFI CER, CHIEF FINANCIAL OFFICER, AND OTHER KEY OFFICERS OF BRYAN HEALTH THIS 990 WAS ALSO RE VIEWED BY AN INDEPENDENT ACCOUNTING FIRM BRYAN HEALTH'S BOARD OF TRUSTEES HAS DELEGATED THE REVIEW OF THE FORM 990 TO THE BOARD'S AUDIT COMMITTEE EACH MEMBER OF THE AUDIT COMMITTEE RECEIVED A COMPLETE COPY OF THIS 990, PRIOR TO FILING THE FORM WITH THE INTERNAL REVENUES SERVICE

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	BRYAN HEALTH HAS ADOPTED A WRITTEN CONFLICT OF INTEREST POLICY THAT IS MONITORED AND ENFOR CED BY THE GOVERNANCE COMMITTEE OF THE BOARD OF TRUSTEES BOARD MEMBERS, OFFICERS AND KEY EMPLOYEES ARE REQUIRED TO ANNUALLY COMPLETE A CONFLICT OF INTEREST AND DISCLOSURE QUESTION NAIRE TO IDENTIFY ANY FAMILY AND BUSINESS RELATIONSHIPS AND TRANSACTIONS, OR OTHER TRANSAC TIONS THAT MAY POSE A POTENTIAL CONFLICT THE QUESTIONNAIRES REQUIRES EACH COVERED PERSON TO SIGN A STATEMENT CERTIFYING THAT HE/SHE (1) HAS REPORTED INFORMATION THAT IS CORRECT A ND COMPLETE TO THE BEST OF THEIR KNOWLEDGE, (2) HAS READ THE CONFLICT OF INTEREST POLICY A ND UNDERSTANDS THE POLICY, AND (3) AGREES TO COMPLY WITH ALL REQUIREMENTS OF THE POLICY C OVERED PERSONS ARE ALSO REQUIRED TO DISCLOSE REAL OR POTENTIAL CONFLICTS AT THE TIME SUCH CONFLICTS ARISE PERSONS WHO HAVE NOT RETURNED QUESTIONNAIRES ARE CONTACTED ADDITIONAL TIM ES IN AN EFFORT TO RECEIVE COMPLETE AND ACCURATE RESPONSES FROM ALL PERSONS FAILURE TO COMPLETE THE QUESTIONNAIRE CAN RESULT IN DISCIPLINARY ACTIONS THE QUESTIONNAIRES ARE REVIEW ED IN DETAIL BY THE GOVERNANCE COMMITTEE OF BRYAN HEALTH CONFLICTS ARE CLOSELY MONITORED BY MEMBERS OF THE GOVERNANCE COMMITTEE THE CONFLICT OF INTEREST POLICY HAS RESTRICTIONS FOR ANY BOARD MEMBER WITH A CONFLICT OF INTEREST, SUCH AS, PROHIBITING THEM FROM PARTICIPAT ING IN DELIBERATIONS AND VOTING WITH REGARD TO CERTAIN TRANSACTIONS IN WHICH THEY HAVE AN INTEREST

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	BRYAN HEALTH'S BOARD OF TRUSTEES BELIEVES COMPENSATION FOR THE SENIOR MANAGEMENT TEAM MUST REFLECT THE COMPLEXITIES OF LEADING AND MANAGING A MULTI-HOSPITAL HEALTH SYSTEM THAT PROV IDES SERVICES THROUGHOUT MUCH OF THE STATE RECOGNIZING THAT ITS LEADERS ARE RESPONSIBLE FOR THE QUALITY OF CARE, PATIENT SERVICES AND OVERALL FINANCIAL HEALTH OF one of THE LARGES T PRIVATE EMPLOYERS IN LINCOLNILANCASTER COUNTY, BRYAN HEALTH'S BOARD HAS ESTABLISHED A COMPENSATION PLAN THAT MATCHES THIS LEVEL OF RESPONSIBILITY THIS PLAN, KNOWN AS THE SENIOR MANAGEMENT COMPENSATION PHILOSOPHY IS REVIEWED AT LEAST ANNUALLY BY BRYAN HEALTH'S COMPENS ATION COMMITTEE THIS COMPENSATION PHILOSOPHY TARGETS BASE SALARY FOR SENIOR MANAGERS AT THE 50TH PERCENTILE OF THE MARKET THE COMPENSATION COMMITTEE IS APPOINTED BY BRYAN HEALTH'S BOARD OF TRUSTEES AND IS MADE UP OF INDEPENDENT COMMUNITY LEADERS WHO ALL SERVE VOLUNTAR ILY, AND WHO MUST ADHERE TO A STRINGENT CONFLICT OF INTEREST POLICY EXECUTIVE COMPENSATION N IS DETERMINED AND REVIEWED PURSUANT TO GUIDELINES OUTLINED IN THE INTERMEDIATE SANCTION RULES UNDER IRC SECTION 4988 INCLUDING TAKING STEPS TO MEET THE REBUTTABLE PRESUMPTION STA NDARD OF REASONABLENESS UNDER TREASURY REGULATION SECTION 53 4958-6 THE COMPENSATION COMMITTEE CONDUCTS A COMPREHENSIVE ANNUAL REVIEW OF ALL COMPENSATION PROVIDED BY THE ORGANIZAT ION TO THE SENIOR MANAGEMENT TEAM THIS REVIEW IS CONDUCTED BY THE COMMITTEE BY UTILIZING NATIONAL SALARY SURVEYS, CONDUCTED BY INDEPENDENT EXTERNAL FIRMS COMPENSATION FOR SENIOR MANAGERS IS COMPARED TO COMPENSATION OF SENIOR MANAGERS AT LIKE INSTITUTIONS ACROSS THE USTO DETERMINE THAT THE VALUE OF COMPENSATION PROVIDED IS REASONABLE AND AT FAIR MARKET VALUE THE COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT COMPENSATION PROVIDED TO THE SENIOR MANAGERS THE AND TO ASSURE THAT THE TOTAL COMPENSATION PROVIDED TO THE COMPENSATION PROVIDED TO THE COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT OF THE COMPENSATION COMMITTEE THAT ASSESSES THE RE

Return Reference Explanation

Form 990, SEE FORM 990, PART VI, SECTION B, LINE 15A

Part VI, Line
15b Process
to establish
compensation
of other
employees

Reference	·
Form 990, Part VI, Line 19 Required documents available to the public	THE ORGANIZATION'S ARTICLES OF INCORPORATION AND AMENDMENTS ARE AVAILABLE TO THE PUBLIC ON THE NEBRASKA SECRETARY OF STATE'S WEBSITE AT WWW SOS NE GOV ALSO, THIS ORGANIZATION IS I NCLUDED WITHIN THE CONSOLIDATED FINANCIAL STATEMENTS OF BRYAN HEALTH THAT ARE MADE AVAILAB LE TO THE PUBLIC BY THE POSTING OF THESE DOCUMENTS THROUGH THE MUNICIPAL SECURITIES RULEMA KING BOARD WEBSITE AT EMMA MSRB ORG THE ORGANIZATION'S OTHER GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE GENERALLY NOT MADE AVAILABLE TO THE PUBLIC FEDERAL TAX LAWS DO NOT REQUIRE THAT GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES AND FINANCIAL STATEMENTS BE MADE AVAILABLE FOR PUBLIC INSPECTION

Explanation

). THIS ORGANIZATION IS I LTH THAT ARE MADE AVAILAB INICIPAL SECURITIES RULEMA ERNING DOCUMENTS, CONFLIC

Return Reference	Explanation
Form 990, Part VII, Section A COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES & KEY EMPLOYEES	IN KEEPING WITH BRYAN HEALTH'S BELIEFS AND STANDARDS OF BEHAVIOR REGARDING STEWARDSHIP, NO BOARD MEMBER SERVING ON BRYAN HEALTH'S BOARD IS COMPENSATED FOR THEIR SERVICES AS A BOARD MEMBER COMPENSATION AMOUNTS REPORTED IN FORM 990, PART VII, SECTION A, ARE FOR SERVICES PERFORMED AS EXECUTIVES OF BRYAN HEALTH AND BRYAN MEDICAL CENTER AND NOT FOR SERVICES PERFORMED AS MEMBERS OF BRYAN HEALTH'S BOARD

Return Explanation
Reference

Form 990,
Part VIII, Line
11d Other
Miscellaneous
Revenue

Other Revenue - Total Revenue 284528, Related or Exempt Function Revenue , Unrelated Bus
iness Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 284528,

Revenue

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	Transfers (to) from related entity - 44094792, Additional Investment in Subsidiaries19650000, Pension Liability Adjustment 288578,

SCHEDULE R

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Employer identification number

DLN: 93493317003189 OMB No 1545-0047

> Open to Public Inspection

Internal Revenue Service
Name of the organization

(Form 990)

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

							36-3	414823				
Part I Identification of Disregarded Entities Complete	ıf the organ	ızatıon answe	red "Yes	" on Form 9	990, Part	IV, line 3	3.					
(a) Name, address, and EIN (If applicable) of disregarded entity		(b) Primary act	vity	(c) Legal domic or foreign (ıle (state	(d) Total inc		(e) End-of-year as	ssets	(f Dırect co ent	ntrolling	
Part II Identification of Related Tax-Exempt Organizati	ane Cample	to if the orga	2172102	answored "	Vos" on E	orm 000	Dart IV	/ line 24 ha	621160	it had one or	mara	
related tax-exempt organizations during the tax year.		te ii the orga	iizatioii	answered	res on r	om 990,	Part I	7, IIIIe 34 be	cause	it had one or	more	
(a) Name, address, and EIN of related organization	Prima			(c) Legal domicile (state or foreign country)		de section		(e) charity status ion 501(c)(3))	Di	(f) Direct controlling entity		3) 512(b) ntrolled ity?
(1)BRYAN MEDICAL CENTER 1600 SOUTH 48TH STREET	HEALTHCAR	E		NE	501(c)(3)		3		BRYAN	HEALTH	Yes Yes	No
INCOLN, NE 68506 47-0376552											<u> </u>	
(2)CRETE AREA MEDICAL CENTER 2910 BETTEN DRIVE CRETE, NE 68333	HEALTHCAR	Ŀ		NE	501(c)(3)		3		BRYAN	HEALTH	Yes	
47-0841285 (3) BRYAN FOUNDATION 1600 SOUTH 48TH STREET	FUNDRAISII	NG		NE	501(c)(3)		7		BRYAN	HEALTH	Yes	
INCOLN, NE 68506 23-7005720					504(-)(0)				22/44/			
(4) BRYAN PHYSICIAN NETWORK 1600 SOUTH 48TH STREET JNCOLN, NE 68506	HEALTHCAR	.E		NE	501(c)(3)		10		BRYAN	HEALTH	Yes	
20-1357375 (5) MERRICK MEDICAL CENTER 1715 26th St	HEALTHCAR	E		NE	501(c)(3)		3		BRYAN	HEALTH	Yes	
Central City, NE 688269501 32-0906268												
(6)Merrick Medical Center Foundation 1715 26th St Central City, NE 68826	Fundraising			NE	501(c)(3)		7		Merrick	k Medical Center		No
47-0710738											+	
or Paperwork Reduction Act Notice, see the Instructions for Form	990.		Ca	t No 50135	<u> </u> Y				Sch	edule R (Form	990) 20	18

(a) Name, address, and E related organizatio		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Predo Income unre exclud tax sectio	(e) commont e(related, elated, ded from under ons 512-	(f) Share o total incor		(f Disprop alloca	rtionate tions?	(i) Code V amount 20 Schedu (Form	7-UBI in box of le K-1 1065)	(j) Genera manag partna	al or P ging o er?	(k) Percentagownersh
									Yes	No			Yes	No	
													-	-	
Part IV Identification of Related Or because it had one or more rel							ation an	swered "Yes	" on Fo	orm 9	90, Paı	rt IV, I	line 3	34	
			on or tru:) al cile foreign		e tax y I) ntrolling	year.	e) f entity S corp,	(f) Share of total income	Share	(g) of end- year assets	1	rt IV, I (h Percen owner) ntage	Se	(I) ection 51 (b)(13) ontrolled entity?
because it had one or more rel (a) Name, address, and EIN of related organization	ated organizations treated (b) Primary activity	as a corporation (c) Leg doming (state or county)	on or tru:) pal cile foreign try)	st during th (d Direct cor enti	e tax y ntrolling ity	year. (e Type of (C corp, or tr	e) f entity S corp, ust)	(f) Share of total Income	Share	(g) e of end- year assets	-of-	(h Percen owner) ntage rship	Se c	ection 51 (b)(13) ontrolled entity? es N
because it had one or more rel (a) Name, address, and EIN of related organization 1)BRYAN ENTERPRISES INC 600 SOUTH 48TH STREET INCOLN, NE 68506	ated organizations treated a	as a corporation (c Leg dominal (state or	on or tru:) pal cile foreign try)	st during th (d Direct cor	e tax y ntrolling ity	year. (e Type of (C corp,	e) f entity S corp, ust)	(f) Share of total	Share	(g) e of end- year	-of-	(h Percen) ntage rship	Se	ection 51 (b)(13) ontrolled entity? es N
because it had one or more rel (a) Name, address, and EIN of related organization 1)BRYAN ENTERPRISES INC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0701037	Ated organizations treated (b) Primary activity MEDICAL SERVICES	as a corporation (c) Leg doming (state or county)	on or tru:) ial cule foreign try)	St during th (d Direct cor enti	e tax y ntrolling ity EALTH	year. (e Type of (C corp, or tri	f entity S corp, ust)	(f) Share of total Income 2,684,303	Share	(g) of end- year assets	-of- 761	(h Percen owner) ntage rship	Se c	ection 51 (b)(13) ontrolled entity? es N
because it had one or more rel (a) Name, address, and EIN of related organization 1)BRYAN ENTERPRISES INC 600 SOUTH 48TH STREET INCOLN, NE 68506	ated organizations treated (b) Primary activity	as a corporation (control control cont	on or tru:) ial cule foreign try)	st during th (d Direct cor enti	e tax y ntrolling ity EALTH	year. (e Type of (C corp, or tr	f entity S corp, ust)	(f) Share of total Income	Share	(g) e of end- year assets	-of- 761	(h Percen owner) ntage rship	Se c	ection 51 (b)(13) ontrolled entity? es N
Name, address, and EIN of related organization 1)BRYAN ENTERPRISES INC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0701037 2)INTEGRATED CARDIOLOGY GROUP LLC 600 SOUTH 48TH STREET INCOLN, NE 68506	Ated organizations treated (b) Primary activity MEDICAL SERVICES CARDIOLOGY PHYSICIAN HOSPITAL	as a corporation (control control cont	on or tru	St during th (d Direct cor enti	e tax y ntrolling ity EALTH	year. (e Type of (C corp, or tri	f entity S corp, ust)	(f) Share of total Income 2,684,303	Share	(g) of end- year assets	761 840	(h Percen owner) ntage rship	Se c	(b)(13) ontrollee entity? es N
Decause it had one or more rel (a) Name, address, and EIN of related organization 1)BRYAN ENTERPRISES INC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0701037 2)INTEGRATED CARDIOLOGY GROUP LLC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0844961	MEDICAL SERVICES CARDIOLOGY	as a corporation (control of the country of the cou	on or tru	BRYAN HE	e tax y ntrolling ity EALTH	year. (e Type of (C corp, or tr	f entity S corp, ust)	(f) Share of total income 2,684,303	Share	(g) of end- year assets 30,775,	761 840	(h Percen owner 100 %) ntage rship	Se Cr. Ye	(b)(13) ontrolle entity? es N
Name, address, and EIN of related organization 1)BRYAN ENTERPRISES INC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0701037 2)INTEGRATED CARDIOLOGY GROUP LLC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0844961 3)BRYAN HEALTH CONNECT 600 SOUTH 48TH STREET INCOLN, NE 68506	Ated organizations treated (b) Primary activity MEDICAL SERVICES CARDIOLOGY PHYSICIAN HOSPITAL	as a corporation (control of the country of the cou	on or tru	BRYAN HE	e tax y ntrolling ity EALTH	year. (e Type of (C corp, or tr	f entity S corp, ust)	(f) Share of total income 2,684,303	Share	(g) of end- year assets 30,775,	761 840	(h Percen owner 100 %) ntage rship	Se Cr. Ye	(b)(13) ontrollee entity? es N
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Name, address, and EIN of related organization 1)BRYAN ENTERPRISES INC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0701037 2)INTEGRATED CARDIOLOGY GROUP LLC 600 SOUTH 48TH STREET INCOLN, NE 68506 7-0844961 3)BRYAN HEALTH CONNECT 600 SOUTH 48TH STREET INCOLN, NE 68506	Ated organizations treated (b) Primary activity MEDICAL SERVICES CARDIOLOGY PHYSICIAN HOSPITAL	as a corporation (control of the country of the cou	on or tru	BRYAN HE	e tax y ntrolling ity EALTH	year. (e Type of (C corp, or tr	f entity S corp, ust)	(f) Share of total income 2,684,303	Share	(g) of end- year assets 30,775,	761 840	(h Percen owner 100 %) ntage rship	Se Cr. Ye	ection 5 (b)(13) ontrolled entity? es N es
Name, address, and EIN of related organization 1) BRYAN ENTERPRISES INC 500 SOUTH 48TH STREET NCOLN, NE 68506 7-0701037 2) INTEGRATED CARDIOLOGY GROUP LLC 500 SOUTH 48TH STREET NCOLN, NE 68506 7-0844961 3) BRYAN HEALTH CONNECT 500 SOUTH 48TH STREET NCOLN, NE 68506	Ated organizations treated (b) Primary activity MEDICAL SERVICES CARDIOLOGY PHYSICIAN HOSPITAL	as a corporation (control of the country of the cou	on or tru	BRYAN HE	e tax y ntrolling ity EALTH	year. (e Type of (C corp, or tr	f entity S corp, ust)	(f) Share of total income 2,684,303	Share	(g) of end- year assets 30,775,	761 840	(h Percen owner 100 %) ntage rship	Se Cr. Ye	ection ! (b)(13 ontroll entity es

Schedule R (Form 990) 2018		Pa	ge 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	П		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1 b		No
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1 d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	1 p	Yes	_
q Reimbursement paid by related organization(s) for expenses	1 q	Yes	

n	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	; T
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	;
0	Sharing of paid employees with related organization(s)	10	Yes	;
			<u> </u>	
Р	Reimbursement paid to related organization(s) for expenses	1 p	Yes	•
q	Reimbursement paid by related organization(s) for expenses	1 q	Yes	;
r	Other transfer of cash or property to related organization(s)	1r	Yes	,
s	Other transfer of cash or property from related organization(s)	1s	Yes	•
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
See	Additional Data Table			
	(a) (b) (c) (d)			

(b) Transaction type (a-s) (d)
Method of determining amount involved (a)
Name of related organization (c) Amount involved

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	01	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) General o managin partner	g	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
													_
													_
	•								•	Schedul	e R (Form	1 99	0) 2018



Additional Data

(16)

(17)

(18)

(19)

(20)

BRYAN MEDICAL CENTER

BRYAN FOUNDATION

Merrick Medical Center

Merrick Medical Center

Bryan Enterprises

Software ID: 18007697
Software Version: 2018v3.1

EIN: 36-3414823

Name: BRYAN HEALTH

Form 990, Schedule R, Part V - Transactions With Related Organizations
(a)
Name of related organization

		type(a-s)		Method of determining amount involved
(1)	BRYAN FOUNDATION	L	388,302	FMV
(1)	BRYAN MEDICAL CENTER	L	4,090,690	FMV
(2)	CRETE AREA MEDICAL CENTER	L	1,208,100	FMV
(3)	BRYAN PHYSICIAN NETWORK	L	1,022,753	FMV
(4)	Bryan Enterprises	L	201,498	FMV
(5)	Bryan Heart	L	722,967	FMV
(6)	Bryan Health Connect	0	387,473	FMV
(7)	BRYAN MEDICAL CENTER	Р	9,182,697	FMV
(8)	CRETE AREA MEDICAL CENTER	Q	1,879,589	FMV
(9)	BRYAN MEDICAL CENTER	Q	1,950,243	FMV
(10)	BRYAN PHYSICIAN NETWORK	Q	2,696,953	FMV
(11)	Bryan Enterprises	Q	318,639	FMV
(12)	Bryan Heart	Q	2,273,018	FMV
(13)	BRYAN PHYSICIAN NETWORK	R	8,256,897	FMV
(14)	Bryan Health Connect	R	350,000	FMV
(15)	Bryan Heart	R	12,300,000	FMV

(b)

Transaction

S

С

L

Q

(c)

Amount Involved

43,000,000

132,213

252,879

1,146,158

7,000,000

FMV

FMV

FMV

FMV

FMV