Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047 2016
Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

B Check if applicable	C Name of organization		D Employer identifica	ntion number
Address				
change	AAALAC INTERNATIONAL, INC.			
X Name change Initial	Doing business as		36-25	49660
return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suit		
Final return/	5205 CHAIRMAN'S COURT	300	(301)	
termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	7,204,637.
Amende return	FREDERICK, MD 21703		H(a) Is this a group retu	
Applica-	F Name and address of principal officer: KATHRYN A. BAYNE	,	for subordinates?	Yes X No
pending	SAME AS C ABOVE		H(b) Are all subordinates incl	uded? Yes No
	npt status: X 501(c)(3) 501(c)() (insert no.) 4947(a)(1)	or 52	If "No," attach a lis	st. (see instructions)
	▶ WWW.AAALAC.ORG		H(c) Group exemption	number 🕨
	rganization: X Corporation Trust Association Other	L Yea	ar of formation: 1965 M	State of legal domicile: ${f IL}$
	Summary			
0 1 B	nefly describe the organization's mission or most significant activities: ${ m { extbf{TO}}}$	MPROV	E THE GENERAL	WELFARE
	F ANIMALS USED IN RESEARCH AND TESTING.			
E 2 C	heck this box Fig. 1 if the organization discontinued its operations or disposit	osed of mo	ore than 25% of its net ass	ets.
3 N	umber of voting members of the governing body (Part VI, line 1a)		. 3	63
95 4 N	umber of independent voting members of the governing body (Part VI, line 1b)		4	62
	otal number of individuals employed in calendar year 2016 (Part V, line 2a)		5	18
′ 🗐 6 T	otal number of volunteers (estimate if necessary)		6	61
Activities 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	otal unrelated business revenue from Part VIII, column (C), line 12	•	7a	0.
	et unrelated business taxable income from Form 990-T, line 34		7b	0.
)			Prior Year	Current Year
; 6 8 0	ontributions and grants (Part VIII, line 1h)		30,057.	37,400.
2 9 P	rogram service revenue (Part VIII, line 2g)		5,490,560.	5,823,679.
9 9 P	vestment income (Part VIII, column (A), lines 3, 4, and 7d)		165,395.	81,537.
" 11 0	ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,482.	10,652.
	otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,688,494.	5,953,268.
	rants and similar amounts paid (Part IX, column (A), lines 1-3)		11,876.	9,616.
	enefits paid to or for members (Part IX, column (A), line 4)	·	0.	0.
	alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	,	2,062,367.	2,205,926.
% I	rofessional fundraising fees (Part IX, column (A), line 11e)	´	0.	0.
<u>в</u> ьт	otal fundraising expenses (Part IX, column (D), line 25)	_0. [
17 0	ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	EN T	3,519,256.	3,321,125.
	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		5,593,499.	5,536,667.
i	evenue less expenses Subtract line 18 from line 12		94,995.	416,601.
is s		Hi ji	Beginning of Current Year	End of Year
ΩĒΙ	I I		5,627,096.	7,585,565.
₹ 21 T	otal assets (Part X, line 16) otal liabilities (Part X, line 26) et assets or fund balances. Subtract line 21 from line 20		277,757.	1,716,230.
호텔 22 N	et assets or fund balances. Subtract line 21 from line 20		5,349,339.	5,869,335.
Part II	Signature Block			
Under penalt	es of perjury, I declare that I have examined this return, including accompanying schedul	les and state	ements, and to the best of my	knowledge and belief, it is
	and complete. Declaration of preparer (other than officer) is based on all information of w			•
	Thomas Ston		11/9/1	7
Sign	Signature of officer		Date/	/
Here	THOMAS STONE, FINANCIAL MANAGER			
,	Type or print name and title			
	Print/Type preparer's name Preparer's signature		Date Check	PTIN
	RANK H. SMITH Frank H. Smi	*	11/01/17 f self-employed	P00639053
_ ⊢	irm's name RAFFA, P.C.	<u> </u>	Firm's EIN	52-1511275
<u> </u>	irm's address 1899 L STREET, NW, SUITE 850	· · · · · · · · · · · · · · · · · · ·		<u> </u>
· [WASHINGTON, DC 20036		Phone no. (20	2) 822-5000
May the IR	6 discuss this return with the preparer shown above? (see instructions)		1:	X Yes No
632001 11-11-		tions.		Form 990 (2016)

	1990 (2016) AAALAC INTERNATIONAL, INC. 36-25	49660	Page 2
Га	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Bnefly describe the organization's mission		
	AAALAC INTERNATIONAL (THE ASSOCIATION) IS A VOLUNTARY ACCREDI	TING	
	ORGANIZATION THAT ENHANCES THE QUALITY OF RESEARCH, TEACHING,	AND	
	TESTING BY PROMOTING HUMANE, RESPONSIBLE ANIMAL CARE AND USE.	IT	
•	PROVIDES ADVICE AND INDEPENDENT ASSESSMENTS TO PARTICIPATING		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O	163	140
3		Yes	▽ 1
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	L Yes	LA∟ No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured to	by expenses	3.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total	expenses,	and
	revenue, if any, for each program service reported.		
4a	(Code) (Expenses \$3,891,262. including grants of \$9,616.) (Revenue \$	5,825,	292.)
	THE ASSOCIATION PROVIDES ACCREDITATION SERVICES TO OVER 970		
	ORGANIZATIONS BOTH IN NORTH AMERICA (U.S. AND CANADA) AND IN	41 ОТН	ER
		NITS I	
	EUROPE, 9 UNITS IN LATIN AMERICA & CARIBBEAN, 4 UNITS IN AFRI		
	UNITS IN THE PACIFIC REGION. THE ASSOCIATION CONDUCTS TRIENNI		
	VISITS OF APPROXIMATELY ONE THIRD OF THE TOTAL UNITS ANNUALLY		
	324 UNITS PER YEAR. THE ASSOCIATION ALSO PROMOTES ITS SERVICE		UGH
	EXHIBITS AND SCHOLARLY PRESENTATIONS. IN 2016, THE ASSOCIATION		
	OUTREACH EFFORTS COMPRISED OF EXHIBITS AND PRESENTATIONS INVO		
	APPROXIMATELY 50 EVENTS CONDUCTED GLOBALLY. THESE OUTREACH EF	FORTS	WERE
	ESTIMATED TO REACH OVER 600 LABORATORY ANIMAL RESEARCH AND BI	OMEDIC	AL
	RESEARCH ORGANIZATIONS OF ALL TYPES UTILIZING RESEARCH ANIMAL	MODEL	S.
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$)
			
			
			
4c	(Code) (Expenses \$including grants of \$) (Revenue \$		<u> </u>
	/ (Trevenius 9		
44	Other program convices (December in Cabadilla O.)		
4d	Other program services (Describe in Schedule O)		
	(Expenses \$ Including grants of \$) (Revenue \$)	
_ <u>4e</u> _	Total program service expenses ► 3,891,262.	•	
		Form 9	90 (2016)
632002	SEE SCHEDULE O FOR CONTINUATION(S)		

Form 990 (2016) AAALAC INTERNATIONAL, INC.
Part IV Checklist of Required Schedules

			Yes	No_
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A		Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors	1 2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
_	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
_	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			•
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			v
10	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	40		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X	10		<u> </u>
••	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			l
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	ļ
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		•	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	ļ
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		Х	
	Schedule D, Parts XI and XII	12a	^	
U	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	X	 -
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	140		
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000]		
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X_	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	<u> </u>	Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			,,
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	ا		v
	complete Schedule G, Part III		990	(2016)
		Form	マプリ	(2010)

		549660	Р	age 4
Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	l		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> </u>
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	ŀ	1	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	<u> </u>	Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	├ ──
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	e		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			J
	Schedule K If "No", go to line 25a	24a	 -	<u> </u>
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	<u> </u>	├
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	١,,	İ	
_	any tax-exempt bonds?	24c	┝	├
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	├──	
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	25a		X
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	258	 	
U	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete		ĺ	
	Schedule L, Part I	25b	ľ	х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or	1200	 	
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? /f *Yes, *		1	\ \
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			١.
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	L	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an office	er,		
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	ļ	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	ļ	Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			\ v
	contributions? If "Yes," complete Schedule M	30	 	X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			x
20	If "Yes," complete Schedule N, Part I	31		 ^
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32	\vdash	+
55	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	1	x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	30	╁╌	1
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	T	Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		† —	
_	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	1	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization		1	
	If "Yes," complete Schedule R, Part V, line 2	36	<u> </u>	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes " complete Schedule R. Part VI	37	1	X

Form **990** (2016)

38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Note. All Form 990 filers are required to complete Schedule O

Pai	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			Г——
	Check in Concedure O contains a response of note to any line in this rait v		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 166	\dashv	Tes	NO
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0	ŀ	- 1	
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
_	(gambling) winnings to prize winners?	1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 18	i		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	T		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3а	l	Х
b	If "Yes," has it filed a Form 990 T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country ► SPAIN			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	ı		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	_		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X_
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7.		x
4	to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year	7c		
d e	If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	•	X.
f	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f		X
g g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		1
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter.			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			}
	amounts due or received from them)	_		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		_
_	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			<u> </u>
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		-
L	Note. See the instructions for additional information the organization must report on Schedule O			
D	Enter the amount of reserves the organization is required to maintain by the states in which the			
С	organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13b			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		† <u></u> -
_ <u>~</u>		170		(2016)

Form 990 (2016) AAALAC INTERNATIONAL, INC. 36-2549660 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 76 below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions			
<u>`</u>	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 63			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	•		
b	Enter the number of voting members included in line 1a, above, who are independent 1b 62			
2				
		2		Х
3				
_		3		Х
4		4	X	
5		5		X
		_	Х	
6	-	6		
/a	·	l _	v	
	• • •	7a	X	
b				
		7b		<u>X</u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following.			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		<u> </u>
Sec	ter the number of voting members of the governing body at the end of the tax year there are nateral differences in voting rights among members of the governing body, or if the governing you delegated broad untority to a receive the committee or smillsr committee, explain in Schedule 0. ter the number of voting members included in line 1a, above, who are independent of any officer, director, furstee, or key employees or smillsr committee, with control, the control of the organization delegate control over management duties customarily performed by or under the direct supervision officers, directors, or trustees, or key employees to a management company or other person? of the organization make any significant changes to its governing documents since the prior Form 990 was filed? of the organization become aware during the year of a significant diversion of the organization have members, stockholders, or other persons who had the power to elect or appoint one or ore members of the governing body? of the organization have members stockholders, or other persons who had the power to elect or appoint one or ore members of the governing body? of the organization contemporaneously decument the meetings held or written actions undertaken during the year by the following, or governing body? If the organization contemporaneously decument the meetings held or written actions undertaken during the year by the following, or governing body. If the organization have members of the power of the governing body? If the organization have the private of the governing body? If the organization have because the meetings held or written actions undertaken during the year by the following, or governing body and the private that the governing body? If the organization have the private of the governing body? If the organization have the private of the governing body? If the organization have the private of the governing body? If the organization have the private of the governing body before filing the form? secrets or the			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		<u> </u>
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	`
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		X
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13		13	Х	
14	- ,	14	Х	<u> </u>
15				
				,
_		450	х	
a		15a	X	
D		15b		
40	· · · · · · · · · · · · · · · · · · ·			
16a	· · · · · · · · · · · · · · · · · · ·			₩
_		16a	<u> </u>	X
þ				
	exempt status with respect to such arrangements?	16b		<u> </u>
Sec				
17				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	avaılat	le	
	for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cıal	
	statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
		-		
62000	3 11.11.18	Eora	000	(2016)

Form 990 (2016) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees; officers, key employees; highest compensated employees; and former such persons

Check this box if neither the organization r (A)	(B)	Ī		(((D)	(E)	(F)
Name and Title	Average	//	not o	Pos	ition	l than		Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	ıs bot	h an	compensation	compensation	amount of
	week	\vdash	cer an	dad	recto	x/trus	tee)	from	from related	other
	(list any hours for	trustee or director			1			the	organizations	compensation
	related	e or d	je j			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	truste	nstitutional trustee		æ	mper		(** 2, 1000 111100)		and related
	below	Individual	ictio	a	Key employee	est co loyee	<u></u>			organizations
	line)	ğ	tast	Officer	Key	Highest compensated employee	Former			
(1) GREGORY A. TIMBERLAKE	2.00				l				_	_
CHAIR/E.C. MEMBER		Х		Х	<u> </u>			600.	0.	0.
(2) ANNE D. Y. DEGRYSE	2.00							_	_	_
VICE CHAIR/E.C. MEMBER		X		Х				0.	0.	0.
(3) STEVEN I. DWORKIN	2.00									_
TREASURER, TRUSTEE/E.C. MEMBER		X	<u> </u>	X	L_	<u> </u>	L	0.	0.	0.
(4) GRETCHEN MYERS HILL	2.00									
SECRETARY/E.C. MEMBER	0.00	X	_	X	<u> </u>	<u> </u>		900.	0.	0.
(5) LYNN C. ANDERSON	2.00							1 000		•
TRUSTEE/E.C. MEMBER-AT-LARGE	2 00	X	<u> </u>	X	<u> </u>	⊢	<u> </u>	1,800.	0.	0.
(6) KENNETH E. ANDERSON	2.00			37				600		0
TRUSTEE/E.C. MEMBER-AT-LARGE	2 00	Х	<u> </u>	X	<u> </u>		ļ	600.	0.	0.
(7) ROBERT H. WEICHBROD	2.00	X		х					0.	0
TRUSTEE/E.C. MEMBER-AT-LARGE (8) MICHAEL D. KASTELLO	2.00	Α.	_	Λ	<u> </u>			900.	0.	0.
TRUSTEE/IMM. PAST CHAIR/E.C. MEMBER	2.00	x		х				1,800.	0.	0.
(9) ANDREW W. GRADY	2.00	^	 	4	_			1,800.	0.	0.
TRUSTEE/COUNCIL PRES PRO TEM	2.00	X						4,200.	0.	0.
(10) WILLIAM E. DALE	2.00	Α	\vdash		-			4,200.	- 0 •	
TRUSTEE/COUNCIL VP PRO TEM	2.00	Х						12,750.	0.	0.
(11) PRAVEEN R. ARANY	1.00	<u> </u>	-		-	├	_	12,750.	0.	
TRUSTEE	100	x						0.	0.	0.
(12) NANCY A. ATOR	1.00		\vdash	-	-	-				
TRUSTEE		x						0.	0.	0.
(13) DAVID G. BAKER	1.00				\vdash		┢╾			
TRUSTEE		x	İ					0.	0.	0.
(14) JAN BERNAL	1.00		l –						-	
TRUSTEE		x	l					٥.	0.	0.
(15) RICHARD J. BOOKMAN	1.00	_							<u>i</u>	
TRUSTEE		х			Ì			0.	0.	0.
(16) CORY F. BRAYTON	1.00									
TRUSTEE		Х	Ì					0.	0.	0.
(17) JOHN A. BRYAN, II	1.00									
TRUSTEE		Х						0.	0.	0_4

632007 11-11-16

Form 990 (2016)

Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
(A)	(B) (C)							(D) (E)				(F)	
Name and title	Average	(40	not o	Pos	ition	1 than		Reportable	Reportable		Es	timate	d
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	n	an	nount (of
	week	\vdash	cer an	10 a 0	recu	or/trus	itee)	from	from related			other	
	(list any hours for	director				•		the	organizations			pensa om the	
	related	Pop	<u>ي</u> و ا			sated	1	organization (W-2/1099-MISC)	(W-2/1099-MIS	,0,		anızatı	
	organizations		al trustee		활	E E	l	(** 2/ 1000 111100)				d relate	
	below	Individual	Institutional 1	 <u></u>	윭	est co	_ ₽				orga	anızatı	ons
	line)	Ni pul	fnsti	Officer	Key	Highest compensated employee	Р оттег						
(18) PHILIP B. CARTER	1.00												
TRUSTEE		X						0 <u>.</u>		0.			0.
(19) JOACHIM H. COENEN	1.00								,,				
TRUSTEE		X		L	l			0.		0.	<u> </u>		0.
(20) JUDITH S. DAVIAU	1.00												
TRUSTEE		X				l_		0.		0.			0.
(21) TREVOR DEVRIES	1.00												
TRUSTEE		Х		,			l	0.		0.	<u> </u>		0.
(22) DENISE DIFRANCESCO	1.00												
TRUSTEE		X	1	i '	1	1	}	0.		0.	1		0.
(23) MICHAEL F. DINGELL	1.00												
TRUSTEE .		X					ĺ	0.		0.	l		0.
(24) ALAN B. DITTRICH	1.00					Γ							
TRUSTEE		X			Ì		1	0.		0.			0.
(25) DAVID C. DORMAN	1.00												
TRUSTEE		Х					ł	0.		0.			0.
(26) J. CRAWFORD DOWNS	1.00						Π						
TRUSTEE		X	L			l	1	0.		0.			0.
1b Sub-total							▶	23,550.		0.			0.
c Total from continuation sheets to Part VI	II, Section A						ightharpoons	1,127,712.		0.		1,2	
d Total (add lines 1b and 1c)							▶	1,151,262.		0.	23	1,2	<u>81.</u>
2 Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bov	e) wl	ho r	eceived more than \$100	0,000 of reportabl	е			
compensation from the organization													6
												Yes	No
3 Did the organization list any former officer,	director, or tru	uste	e, ke	у ег	nplo	oyee	, or	highest compensated e	mployee on				
line 1a? If "Yes," complete Schedule J for s	uch individual										3_		X
4 For any individual listed on line 1a, is the su	ım of reportab	le co	omp	ensa	atior	n and	d ot	her compensation from	the organization				
and related organizations greater than \$150	0,000? <i>If "Ye</i> s,	" co	mpl	ete S	Sche	edul	e J i	for such individual			4_	Х	
5 Did any person listed on line 1a receive or a	accrue compe	nsat	ion f	from	any	/ uni	relat	ted organization or indiv	idual for services			i	
rendered to the organization? If "Yes," com	plete Schedul	e <i>J f</i>	or s	uch	pers	son		 			5_		X
Section B. Independent Contractors													
1 Complete this table for your five highest co	mpensated in	depe	ende	ent c	ont	racto	ors 1	that received more than	\$100,000 of com	pens	ation	from	
the organization. Report compensation for	the calendar y	ear	endı	ng v	vith	or w	/ithii	n the organization's tax	year				
(A)				_				(B)		_		2)	
Name and business	address	N	INC	<u> </u>			_	Description of s	services		compe	nsatio	n
												•	
			••										
			_					·					
							\dashv	·					
2 Total number of independent contractors (i	ncludina but r	not li	mite	d to	tho	se li	sted	d above) who received n	nore than				

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2016)

\$100,000 of compensation from the organization

Part VIII Section A Officers Directors										9660
Section A. Officers, Directors,	Trustees, Key Eı	npto	yee	s, a	nd F	ligh	est	Compensated Employ	ees (continued)	
(A) Name and title	(B) Average hours	(cl		Pos all t	ition	арр	ty)	(D) Reportable compensation from	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employes	Highest compensated employee	Я	the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
27) PETER B. ERNST RUSTEE	1.00	X						0.	0.	0
28) PATRICK M. FULLER	1.00	Ţ								
RUSTEE		X						0.	0.	0
29) BRIANNA N. GASKILL	1.00									
RUSTEE		X						0.	0.	0
30) KOJI HANAI	1.00									
RUSTEE		X						0.	0.	0
31) T. BLAKE HARRISON	1.00								_	_
RUSTEE		X					<u> </u>	0.	0.	0
32) JEFFREY R. HENEGAR	1.00									
RUSTEE	1 0 0	X	╙	_	<u> </u>			0.	0.	0
33) YONG HEO	1.00	١,,		'						_
RUSTEE	1 00	Х		<u> </u>		<u> </u>	_	0.	0.	0
34) HARM HOGENESCH	1.00	₩,							0.	0
RUSTEE	1.00	X	-	-	-	-	<u> </u>	0.	0.	- 0
35) TANISE L. JACKSON	1.00	x	ļ					0.	0.	0
36) ACHSAH D. KEEGAN	1.00	^			┝	 - -	-	- 0.		
CRUSTEE	1.00	x						0.	0.	0
37) HEATHER L. KIMMEL	1.00	 	\vdash		-	_	1	 		<u>-</u>
RUSTEE		x						0.	0.	0
38) HILTON KLEIN	1.00	 			┢		r			
RUSTEE		x						0.	0.	0
39) KEVIN KREGEL	1.00									
RUSTEE	-	X		ļ	ŀ	ļ	ļ	0.	0.	0
40) STEVEN M. KUHLMAN	1.00									
RUSTEE		X						0.	0.	0
41) CARLISLE P. LANDEL	1.00]	[_	
RUSTEE		X	L	L	_	L	L	0.	0.	0
42) BIRGIT LEDERMANN	1.00	ļ								
PRUSTEE		X	_	L.	_		_	0.	0.	0
43) ELLEN PAUL	1.00	١.,			ŀ					_
RUSTEE	1 00	X	├_	<u> </u>	ļ	<u> </u>	<u> </u>	0.	0.	0
44) SUSAN PAVONETTI	1.00	$ _{\mathbf{x}}$	ļ	l	l	-		0.	0.	0
RUSTEE 45) CYNTHIA A. PEKOW	1.00	┝	\vdash	-	├	├-	\vdash	ļ <u></u>	ļ	<u> </u>
RUSTEE	1.00	x						0.	ĺ o.	0
46) MICHAEL PERONE	1.00	^	-	\vdash	-	├	\vdash	·	ļ	
RUSTEE	1.00	x	Ì		ł			0.	0.	0
			-		Ь			 	 	├ ─

Part VII Section A. Officers, Directors, T	rustees. Kev Ei	mple	vee		nd L	diah	oct	Componented Employ	(continued)			
		יישניי	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3, 0	iiu i	ugu	Car	Compensated Employees (continued)				
(A) Name and title	(B) Average hours			Posi all t	C) Ition			(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of		
•	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations		
(47) BELEN PINTADO TRUSTEE	1.00	x						0.	0.	0.		
(48) NANCY S.J. POY	1.00	Τ	\Box	П								
TRUSTEE		X						0.	0.	0.		
(49) MARK PRESCOTT	1.00	T										
TRUSTEE		X	ŀ					0.	0.	0.		
(50) SALLY RADOVICK	1.00											
TRUSTEE		X				1	ì	0.	0.	0.		
(51) GREGORY R. REINHARD	1.00											
TRUSTEE		X				L		0.	0.	0.		
(52) EDUARDO ROSA-MOLINAR	1.00											
TRUSTEE		X	L					0.	0.	0.		
(53) DEBORAH C. RUNKLE	1.00]								_		
TRUSTEE		X						0.	0.	0.		
(54) JENEEN L. SALAK-JOHNSON	1.00						Ì					
TRUSTEE	 	X	_		_		<u> </u>	0.	0.	0.		
(55) DAVID G. SEROTA	1.00	۱					ļ					
TRUSTEE	1 00	X	 			_		0.	0.	0.		
(56) GERALD D. SMITH	1.00	١,,							_	_		
TRUSTEE	1 00	Х	_		ļ	<u> </u>	<u> </u>	0.	<u> </u>	0.		
(57) SONYA K. SOBRIAN	1.00	$ _{\mathbf{x}}$						0.	_	0.		
TRUSTEE (58) MICHAEL R. TALCOTT	1.00	┝	<u> </u>		<u> </u>	-	-	U •	<u> </u>			
TRUSTEE	1.00	X						0.	١	0.		
(59) YI QUAN TAY	1.00	<u>^</u>	├	-		┝			- 0.			
TRUSTEE	1.00	X						0.	٥.	О.		
(60) GAIL A. THOMPSON	1.00	 ^	┝	-		-	⊢		<u> </u>			
TRUSTEE	1.00	x				Ì		0.	٥.	0.		
(61) JANICE D. WAGNER	1.00	+==	┢		-	-	\vdash		•			
TRUSTEE		X						0.	٥.	0.		
(62) JIM WEBSTER	1.00	1	 	t	┢		<u> </u>					
TRUSTEE		X	١				ł	0.	0.	0.		
(63) EIAS A. ZAHALKA	1.00	T	İ									
TRUSTEE		X	İ				1	0.	0.	0.		
(64) KATHRYN A. BAYNE	40.00	T										
EXECUTIVE DIRECTOR- AS OF 07/2016		\mathbb{L}	L	Х	\mathbb{L}_{-}		L	277,916.	0.	45,531		
(65) CHRISTIAN E. NEWCOMER	40.00	\int_{-}^{-}										
EXECUTIVE DIRECTOR- UNTIL 6/2016		\perp		X		L.		166,678.	0.	30,304		
(66) THOMAS STONE	40.00											
FINANCIAL MANAGER		<u>L_</u>	<u> </u>	X				92,012.	0.	35,281		
										ļ		
Total to Part VII, Section A, line 1c												

Form	9	90)
Par	F	V	П

Form 990 AAALAC	INTERNAT	101	IAV	Ĺ,_	I	NC.			36-254	9660
Part VII Section A. Officers, Directors	s, Trustees, Key Eı	nplo	oyee	s, aı	nd F	ligh	est	Compensated Employ	ees (continued)	
(A) Name and title	(B) Average hours		(C) Positio					(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
67) JOHN BRADFIELD ENIOR DIRECTOR	40.00				X			258,430.	0.	61,266
68) MONTIP GETTAYACAMIN ENIOR DIRECTOR - PAC RIM	40.00					х		112,378.	0.	3,249
69) SANDRA L. DEXTER ENIOR PROGRAM ANALYST	40.00					х		110,869.	0.	27,550
70) DARLENE BROWN	40.00	-		H						
ENIOR PROGRAM ANALYST			_	\vdash		Х		109,429.	0.	28,100
		_	-							
		<u></u>				-				
· · · · · · · · · · · · · · · · · · ·			L	igdash						
		_	<u></u>	Щ						
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	 -	-				_				
		_		Н			_	. ,———		
		_	-				_			
		_								
			T	П					,	
		\vdash				-				
		<u> </u>		L		<u> </u>	L			
otal to Part VII, Section A, line 1c								1,127,712.	L	231,281

Check of Schedule O Contains a response or note to any line in the Part VIII	Ра	rt V	<u> </u>	Statement of Reve	nue					
Total revenue Restated or everptic function Description Descript				Check if Schedule O con	tains a response	or note to any lu	ne in this Part VIII			
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3							(A)	Related or exempt function	Unrelated business	from tax under
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	nts nts	1	а	Federated campaigns	1a					<u> </u>
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	g a		b	Membership dues	1b]			
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	is, (С	Fundraising events	1c]			
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	直	l	d	Related organizations	1d]			
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	is, (e	Government grants (contribut	tions) 1e					
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	tion S		f	All other contributions, gifts, gran	its, and			•		
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	t te			similar amounts not included abo	ve 1f	37,400.				
2 a APPLICATION/ANNUAL FREE 500099 486, 280, 5, 486, 280, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 298, 672, 200099 33, 300, 30, 3	P O		g	Noncash contributions included in lines	1a-1f \$		1			
2 a APPLICATION/ANNUAL FEE	<u>පු ල</u>		h	Total. Add lines 1a-1f			37,400.			
2 a APPLICATION/ANNUAL FEE						Business Code				
Bar Bar	8	2	а	APPLICATION/ANN	WAL FEE	900099	5,486,280.	5,486,280.		
Sample S	e Š		ь	VETERANS AFFAIR	RS CONT.				•	-
Sample S	Sur		С	MEMBER DUES		900099	33,300.	33,300.		
Sample S	eve		d	PROGRAM STATUS	EVAL.	900099	5,202.			
Sample S	H		е	CONF. REGISTRAT	ION	900099	225.	225.		
3 Investment income (including dividends, interest, and other similar amounts) 89,791. 89,791. 89,791. 89,791. 89,791. 89,791. 89,791. 89,791. 89,791.	ď		f	All other program service reve	enue					
Second S			g	Total, Add lines 2a-2f			5,823,679.			
A Income from Investment of tax-exempt bond proceeds Soyalties (i) Real (ii) Personal		3		Investment income (including	dividends, inter-	est, and		•		
Second Compared				other similar amounts)		•	89,791.			89,791.
(i) Real (ii) Personal (iii) Personal Personal (iii) Personal Pers		4		Income from investment of ta	x-exempt bond p	oroceeds >				
Company Comp		5		Royalties	-					
b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses 1249234. c Gain or (loss) d Net gain or (loss) 4 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from gaming activities 9 a Gross income from gaming activities 9 a Gross income from gaming activities 9 a Gross income from gaming activities 9 a Gross income from gaming activities 9 a Gross income from gaming activities 9 a Gross income from gaming activities 9 a Gross income from gaming activities 9 a Gross income from gaming activities 9 a Less direct expenses b c Net income or (loss) from gaming activities b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a DISPOSAT-FIXED ASSET 900099 100. 11 a DISPOSAT-FIXED ASSET 900099 100. 11 a Gross income from sales of inventory All other revenue Total. Add lines 11a-11d 9 9,039.					(ı) Real	(II) Personal				
C Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses 1249234. C Gain or (loss) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 a b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances a diallowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a DISPOSAL-FIXED ASSET MISCELLANEOUS d All other revenue e Total, Add lines 11a-11d (i) Securities (ii) Other assets (iii) Other assets (iii) Other 48, 254. <a <="" href="#" td=""><th></th><th>6</th><td>а</td><td>Gross rents</td><td></td><td></td><td></td><td></td><td></td><td></td>		6	а	Gross rents						
d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from gaming activities See Part IV, line 19 b Less cost of goods sold c Net income or (loss) from gaming activities 10 a Gross asses of inventory Miscellaneous Revenue 11 a DISPOSAL-FIXED ASSET b MISCELLANEOUS c d All other revenue e Total. Add lines 11a-11d Miscellaneous Revenue M			b	Less rental expenses			j			
7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses 1249234. c Gain or (loss)			С	Rental income or (loss)		<u> </u>				
assets other than inventory b Less cost or other basis and sales expenses (C Gain or (loss) (S (R 254.)) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less of the direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less content of the direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less content or (loss) from gaming activities See Part IV, line 19 a b Less content or (loss) from gaming activities See Part IV, line 19 a b Less content or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a b Less direct expenses b c Net income or (loss) from gaming activities See Part IV, line 19 a a b Less direct expenses b Less cost of goods sold sold sold sold sold sold sold			d	Net rental income or (loss)						
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and sales expenses C Gain or (loss) Net gain or (loss) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a DISPOSAL-FIXED ASSET b MISCELLANEOUS q All other revenue e Total. Add lines 11a·11d > 9,039. 48,254.				assets other than inventory	1240980.					!
C Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a DISPOSAL-FIXED ASSET 900099 MISCELLANEOUS 900099 1000 9,039			b	Less cost or other basis	1040004					1
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8 a Gross income from fundraising events (not including \$				• •	<8,254.	4				;
including \$ of contributions reported on line 1c) See Part IV, line 18		_				> _	<8,254.	>		<u> </u>
contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a DISPOSAL-FIXED ASSET b MISCELLANEOUS c d All other revenue e Total. Add lines 11a·11d All other revenue	e e	8	а		•					
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and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a DISPOSAL-FIXED ASSET b MISCELLANEOUS d All other revenue Total. Add lines 11a·11d a 3,748. 2,135. 1,613.					-					
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c Net income or (loss) from sales of inventory ▶ 1,613. 1,613. Miscellaneous Revenue Business Code 11 a DISPOSAL-FIXED ASSET 900099 8,939. b MISCELLANEOUS 900099 100. c 100. d All other revenue 9,039. e Total. Add lines 11a·11d ▶ 9,039.			h							
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11 a DISPOSAL-FIXED ASSET 900099 8,939. 8,939. b MISCELLANEOUS 900099 100. 100. c d All other revenue 9,039. 9,039.			<u> </u>			Business Code		1,013.		
b MISCELLANEOUS 900099 100. 100. c		11	— а	DISPOSAL-FIXED	ASSET					8 939
c d All other revenue e Total. Add lines 11a·11d										
d All other revenue e Total. Add lines 11a-11d 9,039.								<u> </u>		
e Total. Add lines 11a-11d				All other revenue						
				· · · · 			9.039.			
	_ {		_	Total revenue. See instructions.			5,953,268.	5,825,292.	0	90,576.

Form 990 (2016) AAALAC INTERNATIONAL, INC. Part IX | Statement of Functional Expenses

	Check if Schedule O contains a respons	se or note to any line in			LX.
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				., .
	and domestic governments. See Part IV, line 21	2,000.	2,000.		
2	Grants and other assistance to domestic	ŀ			
	individuals See Part IV, line 22				<u> </u>
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	7. 616	7.616		
	individuals See Part IV, lines 15 and 16	7,616.	7,616.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	990,968.	677,193.	313,775.	
_	trustees, and key employees	990,900.	0//,193.	313,773.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	· · · · · · · · · · · · · · · · · · ·	817,623.	709,466.	108,157.	
7 8	Other salaries and wages Pension plan accruals and contributions (include	017,023.	, 0, 400.	200,137.	
0	section 401(k) and 403(b) employer contributions)	45,854.	41,280.	4,574.	
9	Other employee benefits	263,160.	210,525.	52,635.	
10	Payroll taxes	88,321.	68,337.	19,984.	-
11	Fees for services (non-employees):	00/0221	00700.0		
' а	Management				
b	Legal	33,352.		33,352.	
c	Accounting	36,838.		36,838.	
d	Lobbying		·····		
e	Professional fundraising services. See Part IV, line 17	······································			
f	Investment management fees	14,683.		14,683.	
g	Other (If line 11g amount exceeds 10% of line 25,				
_	column (A) amount, list line 11g expenses on Sch O.)	993,323.	856,005.	137,318.	
12	Advertising and promotion	84,187.		84,187.	
13	Office expenses	175,161.	15,331.	159,830.	
14	Information technology				
15	Royalties				<u></u>
16	Occupancy	166,962.	29,790.	137,172.	
17	Travel	1,401,330.	1,203,908.	197,422.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	44,621.	40,231.	4,390.	··
20	Interest	1,658.		1,658.	
1	Payments to affiliates	110 -00		146 560	
22	Depreciation, depletion, and amortization	146,568.		146,568.	
23	Insurance	9,174.		9,174.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
٠.	amount, list line 24e expenses on Schedule 0.) BAD DEBT EXPENSE	118,305.		118,305.	
a b	GLOBAL 3 R'S PROGRAM	29,616.		29,616.	
C	PLAQUES	29,541.	29,541.		
d	DUES AND SUBSCRIPTIONS	29,078.	39.	29,039.	
_	All other expenses	6,728.		6,728.	
25	Total functional expenses. Add lines 1 through 24e	5,536,667.	3,891,262.	1,645,405.	0
26	Joint costs. Complete this line only if the organization	_,,	-,,	_,,	
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.	\			
	Check here if following SOP 98-2 (ASC 958-720)				

Ра	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash · non-interest-bearing	206,150.	1	301,007.
	2	Savings and temporary cash investments	860,850.	2	135,824.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	514,258.	4	941,808.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ets		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
٩	8	Inventories for sale or use	14,715.	8	4,726.
	9	Prepaid expenses and deferred charges	223,073.	9	124,826.
	10a	Land, buildings, and equipment cost or other			
		basis. Complete Part VI of Schedule D Less accumulated depreciation 10a 4,148,844. 10b 526,389.			
	b	· · · · · · · · · · · · · · · · · · ·	52,856.	10c	3,622,455. 2,454,919.
	11	Investments - publicly traded securities	3,144,925.	11	2,454,919.
	12	Investments - other securities See Part IV, line 11		12	
	13	Investments · program-related See Part IV, line 11		13	
	14	Intangible assets	640.060	14	
	15	Other assets See Part IV, line 11	610,269.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	5,627,096.	16	7,585,565.
	17	Accounts payable and accrued expenses	228,031.	17	321,221.
	18	Grants payable	15 042	18	10 520
	19	Deferred revenue	15,943.	19	18,538.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees,			
ρij	}	key employees, highest compensated employees, and disqualified persons			
Ľ.		Complete Part II of Schedule L		22	1,302,861.
	23	Secured mortgages and notes payable to unrelated third parties		23	1,302,001.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	33,783.	05	73,610.
	26	Total liabilities. Add lines 17 through 25	277,757.	25 26	, 1,716,230.
	20	Organizations that follow SFAS 117 (ASC 958), check here	211,131	26	, 1,710,230.
w		complete lines 27 through 29, and lines 33 and 34.			
ဥ	27	Unrestricted net assets	5,349,339.	27	5,869,335.
alar	28	Temporarily restricted net assets	3,343,333.	28	3,003,3331
B	29	Permanently restricted net assets		29	
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here	· · · · · · · · · · · · · · · · · · ·	23	· · · · · · · · · · · · · · · · · · ·
P.		and complete lines 30 through 34.			
ts	30	Capital stock or trust principal, or current funds		30	
SSe	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Ä	32	Retained earnings, endowment, accumulated income, or other funds		32	
Š	33	Total net assets or fund balances	5,349,339.	33	5,869,335.
	34	Total liabilities and net assets/fund balances	5,627,096.	34	7,585,565.
		Total industrios and their assets/full Data/ICES	3,021,000.	<u> </u>	1,000,000.

	1990 (2016) AAALAC INTERNATIONAL, INC.	36	<u>-25496</u>	60	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	. 1				68.
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,			<u>67.</u>
3	Revenue less expenses Subtract line 2 from line 1	3				01.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,			39.
5	Net unrealized gains (losses) on investments	5		10:	3,3	95.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,		-			
	column (B))	10	<u> </u>	869	9,3	<u>35.</u>
Pa	rt XIII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					$\underline{\square}$
	<u> </u>				Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0				
2 a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a	Γ			
	separate basis, consolidated basis, or both			- 1		
	Separate basis Consolidated basis Both consolidated and separate basis			- 1		
b	Were the organization's financial statements audited by an independent accountant?		. L	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e bası	s,			
	consolidated basis, or both			- 1		
	Separate basis Consolidated basis Both consolidated and separate basis			-		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audr	t,	- 1		,
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule	o. [
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle A	udit	1		ĺ
	Act and OMB Circular A-133?		Ĺ	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red au	ıdıt			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		
				orm !	990 ((2016)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section
4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

Name of the organization

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

Open to Public Inspection Employer identification number

			AC INTERNA					36-2549660					
Pa	ırt 🗀	Reason for Public (Charity Status (All organizations must co	omplete th	s part) Se	e instructions.						
The	organ	zation is not a private found	lation because it is: (For lines 1 through 12, o	heck only	one box)							
1		A church, convention of ch	urches, or association	n of churches describe	d ın sectio	n 170(b)(1)(A)(i).						
2		A school described in secti	ion 170(b)(1)(A)(ii). (Attach Schedule E (Forn	n 990 or 99	90-EZ))							
3		A hospital or a cooperative	hospital service orga	anization described in se	ection 170	(b)(1)(A)(ii	i).						
4		A medical research organiz	ation operated in co	njunction with a hospita	l described	in sectio	n 170(b)(1)(A)(ili). En	ter the hospital's name,					
		city, and state	·	•				·					
5		An organization operated for	or the benefit of a co	llege or university owner	d or operat	ed by a g	overnmental unit des	cribed in					
_			section 170(b)(1)(A)(iv). (Complete Part II)										
6		A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	\Box	An organization that norma						eral public described in					
-		section 170(b)(1)(A)(vi). (C		part of no capport	a gov	o	ann or nom and gone	nai pasiis asserista iii					
8	\Box	A community trust describe	•	1)(A)(vi) (Complete Par	+ 11 \								
a	一	An agricultural research org				d in conii	nction with a land-ar	ant college					
9		or university or a non-land-g											
		university	grant conege or agric	ulture (see instructions)	Linter tire	marrie, city	, and state of the co.	lege of					
10	X	An organization that norma	lly receives: (1) more	than 33 1/3% of its sur	nort from	contributi	one membership fee	s and gross receipts from					
		activities related to its exen		•	-								
		income and unrelated busin											
		See section 509(a)(2). (Cor		(icss section 511 tax) ii	OIII DUSING	sses acqu	iled by the organizat	on arter durie oo, 1010					
11		An organization organized a	•	ively to test for public es	fety See	section 50	19(a)(4)						
12	一	An organization organized a						the purposes of one or					
12	_	more publicly supported or	•	•	•		•						
		lines 12a through 12d that	_					y. Offect the box in					
		Type I. A supporting orga				•		, by awas					
a		the supported organization	•	•									
					a majority (Ji trie dire	Ciois of trustees of th	ie supporting					
b		organization. You must o	-		tion with it	c cuppert	nd organization(s) by	havina					
L	,	☐ Type II. A supporting org											
		control or management o			ame perso	ms mai ci	ontrol of manage the	supported					
		organization(s) You mus				tion with	and functionally into	rated with					
C		☐ Type III functionally inte	-					rated with,					
		its supported organization						ionization(s)					
·	. –	J Type III non-functionally											
		that is not functionally int	-	= -	-		•	entiveness					
		requirement (see instruct						. 111					
е		Check this box if the orga					i Type i, Type ii, Type	; 111					
	Ento	functionally integrated, or		nally integrated support	ing organi	zation							
'	_	er the number of supported of		od organization(s)				L					
		vide the following information i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) is the orga in your governi	nization listed	(v) Amount of moneta	ry (vi) Amount of other					
	•	organization	, ,	(described on lines 1-10	Yes	ng document? No	support (see instruction						
—				above (see instructions))	103								
													
—		-					<u></u> -						
					 								
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INT	ra i		i										

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

<u>Se</u>	ction A. Public Support		_				
Cale	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants ")			ļ	ļ	<u> </u>	·
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to			1		ļ	ļ
	or expended on its behalf	···					
3	The value of services or facilities						
	furnished by a governmental unit to						İ
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions	•		1			
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the				ļ		
	amount shown on line 11,					1	Ì
_	column (f)			 -	ļ	 	
	Public support. Subtract line 5 from line 4		<u> </u>		<u> </u>	<u> </u>	<u> </u>
	ction B. Total Support			1		1	
	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
_	Amounts from line 4			 	ļ	ļ	ļ
8	Gross income from interest,				1	}	
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources				ļ		
9	Net income from unrelated business			1	l l	}	1
	activities, whether or not the						
	business is regularly carried on				 	 	
10	Other income Do not include gain						
	or loss from the sale of capital						1
	assets (Explain in Part VI)	·		<u> </u>	<u> </u>	ļ	
	Total support. Add lines 7 through 10		L	<u> </u>	<u> </u>	 	<u> </u>
	Gross receipts from related activities,	•	•			12	
13	First five years. If the Form 990 is for		s first, second, th	ırd, fourth, or fıfth t	tax year as a secti	on 501(c)(3)	. \Box
Ç _A	organization, check this box and storection C. Computation of Publ	here	rcentage				▶∟_
						1221	
_	Public support percentage for 2016 (I			column (t))		14	%
	Public support percentage from 2015				44 00 4/00/	[15]	%
108	33 1/3% support test - 2016. If the contact have				14 is 33 1/3% or	more, check this b	ox and
	stop here. The organization qualifies		•		-1 1 45 00 4/0/	V	-
Ļ	33 1/3% support test - 2015. If the c				d line 15 is 33 1/3	% or more, cneck τ	nis box
47.	and stop here. The organization qual		• •		. 40 40 405		المسا
1/8	10% -facts-and-circumstances tes						
	and if the organization meets the "fac				•	art VI how the orga	nization
	meets the "facts-and-circumstances"				-	47 11 47	100/
t	10% -facts-and-circumstances tes						
	more, and if the organization meets the						e
10	organization meets the "facts-and-circ		-			•	
10	Private foundation. If the organization	n did not check a	DOX OR line 13, 10	oa, 100, 1/a, 011/	D, CRECK TRIS DOX	and see instruction	is PL

Schedule A (Form 990 or 990 EZ) 2016 AAALAC INTERNATIONAL, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to

Se	ction A. Public Support	elow, please comp	piete Part II)				
	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Gifts, grants, contributions, and		(-7	(5) 2511	(4) 25 15	19,550	17.50
	membership fees received. (Do not						
	include any "unusual grants ")	10,000.	7,000.	10,300.	30,057.	37,400.	94,757.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	5004140.	5152219.	5418423.	5495597.	5827427.	26897806.
3	Gross receipts from activities that		-				
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf					:	
5	The value of services or facilities						
	furnished by a governmental unit to					v	
	the organization without charge						
6	Total. Add lines 1 through 5	5014140.	5159219.	5428723.	5525654.	5864827.	26992563.
7 <i>a</i>	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						0.
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the		005 540				4405000
	amount on line 13 for the year		235,512.		242,030.		1185233.
	Add lines 7a and 7b	232,966.	235,512.	235,690.	242,030.		1185233.
8	Public support. (Subtractline 7c from line 6.)						25807330.
		() 0040	41.0040			() 2242	
	endar year (or fiscal year beginning in)	(a) 2012 5014140.	(b) 2013 5159219.	(c) 2014 5428723.	(d) 2015 5525654.	(e) 2016 5864827.	(f) Total 26992563.
	Gross income from interest,	2014140.	3137213.	34207234	3323034.	3004027.	205525051
	dividends, payments received on securities loans, rents, royalties and income from similar sources	85,006.	132,599.	153,674.	132,283.	89,791.	593,353.
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b	85,006.	132,599.	153,674.	132,283.	89,791.	593,353.
11	activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital	3,908.	493.	760.	325.	9,039.	14 525
12	assets (Explain in Part VI)	5103054.	5292311.	5583157.	5658262.		14,525. 27600441.
	Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for					.	
	check this box and stop here	the organizations	s mst, second, tim	a, iourin, or min ta	ax year as a section	in 50 r(c)(5) organia	ation,
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2016 (I			column (fl)		15	93.50 %
16	• • • • • • • • • • • • • • • • • • • •		•			16	93.25 %
Sec	ction D. Computation of Inve						
17				ne 13, column (f))		17	2.15 %
18	Investment income percentage from	2015 Schedule A,	Part III, line 17			18	2.23 %
19a	33 1/3% support tests - 2016. If the	organization did n	ot check the box	on line 14, and line	15 is more than 3	33 1/3%, and line	
b	more than 33 1/3%, check this box a 33 1/3% support tests - 2015. If the	•	- '	•			▶ X and
	line 18 is not more than 33 1/3%, che	•			•		. —
20	Private foundation. If the organization			•		-	▶□

Part IV | Supporting Organizations

organization made the determination

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Orga	anizations		
			-

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2) 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

		Yes	No
	1		
	2		_
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		'
	5c		
			í
	6		
	7		<u> </u>
	8		
			_,
	9a		ļ
	9b	<u> </u>	
	9c		
	90	 	\vdash
	10a		
rm 9	10b 90 or 9	90-EZ	2016

5 Income tax imposed in prior year
6 Distributable Amount. Subtract line 5 from line 4, unless subject to
emergency temporary reduction (see instructions)
6
7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

Adjusted net income for prior year (from Section A, line 8, Column A)

Minimum asset amount for prior year (from Section B, line 8, Column A)

Schedule A (Form 990 or 990-EZ) 2016

1

2

<u>3</u>

Enter 85% of line 1

Enter greater of line 2 or line 3

Schedule A (Form 990 or 990-EZ) 2016

b Excess from 2013
 c Excess from 2014
 d Excess from 2015
 e Excess from 2016

SCHEDULE A, PART	III,	LINE	12,	EXPLANATI	ON FOR	OTHER	INCOME:		
OTHER									
2012 AMOUNT: \$	3,908	3.							
2013 AMOUNT: \$	493.								
2014 AMOUNT: \$	760.						 ——		
2015 AMOUNT: \$	325.							· ·	
2016 AMOUNT: \$	100.					 			
DISPOSAL OF COPI	ER LEA	ASE						- · · · · · · · · · · · · · · · · · · ·	
2012 AMOUNT: \$	0.							·	
2013 AMOUNT: \$	0.								
2014 AMOUNT: \$	0.						·		
2015 AMOUNT: \$	0.								
2016 AMOUNT: \$	8,93	9.					·	_ _	
									
		<u> </u>							
				· · · · · · · · · · · · · · · · · · ·					
			_						
									
									
									
				 				 -	
								····	
		<u>_</u> .			 -				. -

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.lrs.gov/form990.

OMB No 1545-0047 16 Open to Public

Inspection

Nam	e of the organization AAALAC INTERNATION	Employer identification number 36-2549660			
Pa	rt I Organizations Maintaining Donor Advise				
<u>. a</u>			Accounts. Complete if the		
	organization answered "Yes" on Form 990, Part IV, III		/h) Funds and other appoints		
		(a) Donor advised funds	(b) Funds and other accounts		
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)	<u> </u>			
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised fu	inds		
	are the organization's property, subject to the organization's	s exclusive legal control?	Yes L. No		
6	Did the organization inform all grantees, donors, and donor	advisors in writing that grant funds can be used	l only		
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other purpose confe	erring		
	ımpermissible private benefit?		Yes No		
Pa	rt II Conservation Easements. Complete if the or	ganization answered "Yes" on Form 990, Part I	V, line 7		
1	Purpose(s) of conservation easements held by the organization	tion (check all that apply)			
	Preservation of land for public use (e.g., recreation or	education) Preservation of a historical	ly important land area		
	Protection of natural habitat	Preservation of a certified I	historic structure		
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qual	ified conservation contribution in the form of a c	conservation easement on the last		
	day of the tax year.		Held at the End of the Tax Year		
а	Total number of conservation easements		2a		
b	Total acreage restricted by conservation easements	,	2b		
c	Number of conservation easements on a certified historic st	ructure included in (a)	2c		
d			20		
u	listed in the National Register	arter 6/17/00, and not on a historic structure	2d		
3	·	placed outproughed or terminated by the area	· · · · · · · · · · · · · · · · · · ·		
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the orga	anization during the tax		
4	Number of states where preparty of the states are				
4	Number of states where property subject to conservation ea				
5	Does the organization have a written policy regarding the pe		Yes No		
_	violations, and enforcement of the conservation easements				
6	Staff and volunteer hours devoted to monitoring, inspecting	, nandling of violations, and enforcing conserva	tion easements during the year		
_					
7	Amount of expenses incurred in monitoring, inspecting, han	dling of violations, and enforcing conservation e	easements during the year		
	▶ \$				
8	Does each conservation easement reported on line 2(d) about	ve satisfy the requirements of section 170(h)(4)			
	and section 170(h)(4)(B)(ii)?		L_ Yes L_ No		
9	In Part XIII, describe how the organization reports conservation	·	· ·		
	include, if applicable, the text of the footnote to the organization	ation's financial statements that describes the o	rganization's accounting for		
_	conservation easements				
Pa	rt III Organizations Maintaining Collections of	-	r Similar Assets.		
	Complete if the organization answered "Yes" on Form	n 990, Part IV, line 8.			
1a	If the organization elected, as permitted under SFAS 116 (A	SC 958), not to report in its revenue statement	and balance sheet works of art,		
	historical treasures, or other similar assets held for public ex	chibition, education, or research in furtherance of	of public service, provide, in Part XIII,		
	the text of the footnote to its financial statements that described	ribes these items.			
b	If the organization elected, as permitted under SFAS 116 (A	SC 958), to report in its revenue statement and	balance sheet works of art, historical		
	treasures, or other similar assets held for public exhibition, e				
	relating to these items	•			
	(i) Revenue included on Form 990, Part VIII, line 1		> \$		
	(ii) Assets included in Form 990, Part X		S		
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financial dair	provide		
_	the following amounts required to be reported under SFAS	,	, p. 0.1.00		
9	Revenue included on Form 990, Part VIII, line 1	. 10 p to 000) relating to these items	▶ \$		
a	Assets included in Form 990, Part X		► \$ ► \$		
	Assers included in Form 990, Part A		P P		

632051 08-29-16

	hedule D (Form 990) 2016 AAALAC INTERNATIONAL, INC. 36-2549660 Page 2										
Pai	t III Organizations Maintaining C	Collections of A	rt, His	torical Tr	easures, c	or Other	Simil	ar Asse	ts(continu	ed)	
3	Using the organization's acquisition, access	on, and other record	ls, chec	k any of the	following tha	t are a sig	nıfıcant	use of its	collection	items	
	(check all that apply)										
а	Public exhibition	d		Loan or exc	hange progra	ıms					
ь	Scholarly research	е		Other							
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explai	n how tl	hey further t	he organization	on's exem	pt purpo	ose in Pai	t XIII.		
5	During the year, did the organization solicit of	r receive donations	of art, h	istorical trea	sures, or othe	er sımılar a	essets		_		
	to be sold to raise funds rather than to be m								Yes	No_	
Pai	t IV Escrow and Custodial Arran		ete if the	e organizatio	n answered "	'Yes" on F	orm 990), Part IV,	line 9, or		
	reported an amount on Form 990, Pa										
1a	Is the organization an agent, trustee, custod	ian or other intermed	liary for	contribution	s or other as	sets not ir	ncluded	_	_		
	on Form 990, Part X?							L	_ Yes	Ll No	
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing	table:							
	Amount										
С	Beginning balance						1c	_			
d	Additions during the year						1d	· · · · · ·			
_	e Distributions during the year										
f	<u></u>									т	
	la Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? L Yes No										
	b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10										
	t v Lindowniont i dired. Complete	(a) Current year		Prior year	(c) Two year			ears back	(a) Four V	ears back	
12	Beginning of year balance	(a) Current year	(0) F	rior year	(C) TWO year	3 back (C	ij rilice y	cars back	(e) i oui y	cars baok	
	Contributions										
	Net investment earnings, gains, and losses								-	,	
	Grants or scholarships			· 					 		
	Other expenditures for facilities								<u> </u>		
·	and programs										
f	Administrative expenses										
g	End of year balance					i					
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1	g, column (a	a)) held as	····					
а	Board designated or quasi-endowment	•	%		"						
b	Permanent endowment	%									
С	Temporarily restricted endowment ▶	<u>~</u>									
	The percentages on lines 2a, 2b, and 2c sho	ould equal 100%									
За	Are there endowment funds not in the posse	ession of the organiz	ation th	at are held a	nd administe	red for the	e organi	zation			
	by									es No	
	(i) unrelated organizations								3a(i)	- "	
	(ii) related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organization								3b		
4	Describe in Part XIII the intended uses of the		wment	funds							
Pai	t VI Land, Buildings, and Equipm										
	Complete if the organization answere			T				. 1			
	Description of property	(a) Cost or o			or other		cumulate		(d) Book	value	
		basis (investr	nent)	Dasis	(other)	aepr	eciation				
	Land			3 50	5 173		74,9	/ 3	3 430	,569.	
	Buildings			3,50	5,472.		14,3	93.	3,430	, 505.	
	Leasehold improvements			1 1 1	8,168.	<u>う</u>	86,5	64	161	,604.	
	Equipment				5,204.		64,9			,282.	
	Other Add lines 1a through 1e (Column (d) must e	agual Form 990 Port	Y colu			<u> </u>	U = , J	22.		,455.	
TULA	- Aud mies la tillough le (Columni (d) Must e	guari omi 330, Part	A, COIGI	iiii (D), IIIIC I	00)				2,022	, +55.	

Schedule D (Form 990) 2016

Schedule D (Form 990) 2016	AAALAC	INTERNATIONAL,	INC.
20160016 D (LOUI) 880) 5010	IM WILLIAM	THE DIGHT TOWARD,	T110.

Part VII Investments - Other Securities.			 	
Complete if the organization answered "Yes"	on Form 990, Part IV, line			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation	Cost or end	l-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)	•			
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.			-	
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c See Form 990, Part X, lin	ie <u>13</u>	
(a) Description of investment	(b) Book value	(c) Method of valuation	Cost or end	l-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13)				
Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, IIr	ne 15	
(a)	Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)	<u> </u>			
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line	e 15)			
Part X Other Liabilities.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f See Form 990, Pa	rt X, line 25	i
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2) CAPITAL LEASE OBLIGATION		67,660.		
(3) DEFERRED ANNUAL FEES AND	MEMBER			
(4) DUES		5,950.		
(5)				
(6)				
(7)				
(8)				
(0)		 -		

73,610.

Total. (Column (b) must equal Form 990, Part X, col (B) line 25)

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X Schedule D (Form 990) 2016

Schedule D (Form 990) 2016 AAALAC INTERNATIONAL, INC.	36-2549660 Page 5
Schedule D (Form 990) 2016 AAALAC INTERNATIONAL, INC. Part XIII Supplemental Information (continued)	
	0.125
COST OF GOODS SOLD	2,135.
 	
•	
<u></u>	
	·
· · · · · · · · · · · · · · · · · · ·	
	-
•	
	·

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Open to Public Inspection

OMB No 1545-0047

Name of the organization Employer identification number AAALAC INTERNATIONAL, INC. 36-2549660 General Information on Activities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes No the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the **United States** 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (a) Region (b) Number of (c) Number of (d) Activities conducted in the region (e) If activity listed in (d) (f) Total employees, agents, and offices expenditures (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region SOUTH ASIA -AFGHANISTAN BANGLADESH, BHUTAN, INDIA, MALDIVES PROGRAM SERVICES PROMOTE ACCREDITATION 389,285. EUROPE (INCLUDING ICELAND & GREENLAND) PROGRAM SERVICES PROMOTE ACCREDIDATION 1 262,905. EUROPE (INCLUDING GRANTS TO RECIPIENTS ICELAND & GREENLAND) 0 LOCATED IN REGION 5,616. GRANTS TO RECIPIENTS SUB-SAHARAN AFRICA LOCATED IN REGION 2,000. 3 a Sub-total 2 659,806. b Total from continuation 0 sheets to Part I ٥. c Totals (add lines 3a 659,806. and 3b)

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Schedule F (Form 990) 2016

36-2549660

Page 2

AAALAC INTERNATIONAL, INC.

Schedule F (Form 990) 2016

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000 Part II can be duplicated if additional space is needed

valuation (book, FMV, appraisal, other) (i) Method of (h) Description of noncash assistance (g) Amount of noncash assistance o. Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by cash disbursement (f) Manner of 5,616.BANK WIRE (e) Amount of cash grant c the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter (d) Purpose of ANIMAL RESEARCH grant CONFERENCE SUROPE (INCLUDING (c) Region GREENLAND) ICELAND & Enter total number of other organizations or entities (b) IRS code section and EIN (if applicable) (a) Name of organization

Schedule F (Form 990) 2016

36-2549660

Page 3 ·

AAALAC INTERNATIONAL, INC.

Schedule F (Form 990) 2016

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16

Part III can be duplicated if additional space is needed

(h) Method of valuation (book, FMV, appraisal, other)						·
(g) Description of noncash assistance						
(f) Amount of noncash assistance						
(e) Manner of cash disbursement						
(d) Amount of cash grant						
(c) Number of (d) Amount of recipients cash grant						
(b) Region		,				
(a) Type of grant or assistance					,	

Schedule F (Form 990) 2016

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Schedule F (Form 990) 2016

Yes X No.

Yes X No

Foreign Partnerships (see Instructions for Form 8865)

Instructions for Form 5713, do not file with Form 990)

Schedule F (Form 990) 2016 AAALAC INTERNATIONAL, INC. 36-2549660 Page 5
Part V Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method; amounts of
investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c)
(estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions
PART I, LINE 2:
TRIN 6971 TRIN
JEAN GULLIEN, THE EUROPEAN SENIOR DIRECTOR, WORKS CLOSELY WITH THE GRANT
DECIDIENTE AND OVERGERS MUE HOE OF MUE PROPER MO THOUSE MUETE PROPER HOE
RECIPIENTS AND OVERSEES THE USE OF THE FUNDS TO ENSURE THEIR PROPER USE.
PART I, LINE 3:
TIME 1, DINE 3.
THE ASSOCIATION REPORTED THE EXPENDITURES BASED ON THE ACCOUNTING METHOD
USED IN ITS AUDITED FINANCIAL STATEMENTS WHICH IS ON AN ACCRUAL BASIS.
PART II, LINE 1:
THE ASSOCIATION REPORTED THE EXPENDITURES BASED ON THE ACCOUNTING
MEMUAD HEED IN IMC SHITTED EINSNOTSI CHSMENENHO MUICU IC ON SN SCODISI
METHOD USED IN ITS AUDITED FINANCIAL STATEMENTS WHICH IS ON AN ACCRUAL
BASIS.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.
► Information about Schedule J (Form 990) and its instructions is at www.lrs.gov/form990.

Name of the organization

Department of the Treasury

Employer identification number

OMB No. 1545-0047

Open to Public

Inspection

AAALAC INTERNATIONAL, INC. 36-2549660 Part I **Questions Regarding Compensation** Yes No ta Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as, maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III X Compensation committee X Compensation survey or study Independent compensation consultant Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? X b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b X c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a·c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of. a The organization? 5a X 5b b Any related organization? If "Yes" on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of a The organization? X b Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments X not described on lines 5 and 6? If "Yes." describe in Part III 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the X initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)? 9

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Schedule J (Form 990) 2016

Schedule J (Form 990) 2016 AAALAC INTERNATIONAL, INC. 36-2549660

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(E) Total of columns (F) Compensation	<u>ම</u> වි	323,447.	0	196,	0	319,696.	0.0																		•									Schedule J (Form 990) 2016
(D) Nontaxable		19,044		12,570		35,929.																												
(C) Retirement and	compensation	26,487.		17,73		. 25, 337.	0																											
SC compensation	(iii) Other reportable compensation	0																																40
W-2 and/or 1099-MISC compensation	(ii) Bonus & incentive compensation	0				0	0															į							!					
(B) Breakdown of	(i) Base compensation	277,916.	1 1	166,678.	1	258,430.	0.																											
		(Θ	(E)	(i)	(ii)	(0)	(ii)	[(i)]	€	ε	€	ε	€	Ξ	E	(i)	(ii)	ε] (ii) [] (i)	(ii)	Θ	(ii)	(0)	(ii)	(0)	(ii)	Ξ	(ii)	Ξ	(0)	
	(A) Name and Title	(1) KATHRYN A. BAYNE	EXECUTIVE DIRECTOR- AS OF 07/2016	(2) CHRISTIAN E, NEWCOMER	EXECUTIVE DIRECTOR- UNTIL 6/2016	(3) JOHN BRADFIELD	SENIOR DIRECTOR										!																	

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 6b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

|--|

Schedule J (Form 990) 2016

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2016
Open to Public

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Pub Inspection

Employer identification number Name of the organization 36-2549660 AAALAC INTERNATIONAL, INC. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: INSTITUTIONS AND ACCREDITS THOSE THAT MEET OR EXCEED APPLICABLE STANDARDS. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: THE ASSOCIATION ACCREDITS OVER 970 THAT INCLUDE UNIVERSITIES, PHARMACEUTICAL COMPANIES AND OTHER COMMERCIAL ORGANIZATIONS PERFORMING ANIMAL RESEARCH. THE ASSOCIATION ALSO PROVIDES PROGRAM STATUS EVALUATION SERVICES TO APPROXIMATELY 2 TO 6 ANIMAL RESEARCH ORGANIZATIONS PER YEAR. FORM 990, PART VI, SECTION A, LINE 4: THE ASSOCIATION CHANGED ITS NAME FROM THE ASSOCIATION FOR ASSESSMENT AND ACCREDITATION OF LABORATORY ANIMAL CARE INTERNATIONAL, INC. TO AAALAC INTERNATIONAL, INC. WHICH IS REFLECTED IN THEIR GOVERNING DOCUMENTS. FORM 990, PART VI, SECTION A, LINE 6: MEMBERS OF THE ASSOCIATION SHALL BE ORGANIZATIONS PROFESSIONALLY CONCERNED WITH THE CARE, STUDY AND USE OF ANIMALS IN SCIENTIFIC RESEARCH, TEACHING AND TESTING. FORM 990, PART VI, SECTION A, LINE 7A:

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Schedule O (Form 990 or 990-EZ) (2016)

632211 08-25-16

ASSOCIATION.

EACH MEMBER ORGANIZATION SHALL BE ENTITLED TO APPOINT ONE PERSON AS TRUSTEE

TO REPRESENT THE MEMBER ORGANIZATION ON THE BOARD OF TRUSTEES OF THE

Employer identification number 36-2549660

FORM 990, PART VI, SECTION B, LINE 11B:

THE FEDERAL FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM. A COPY
OF THE FEDERAL FORM 990 IS PROVIDED TO THE MEMBERS OF THE EXECUTIVE

COMMITTEE OF THE ASSOCIATION'S BOARD OF TRUSTEES FOR THEIR REVIEW PRIOR TO
FILING THE FEDERAL FORM 990 WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ASSOCIATION OBTAINS SIGNED STATEMENTS ON A CONFLICT OF INTEREST FORM
FROM ALL SITE VISIT TEAM MEMBERS FROM THE COUNCIL ON ACCREDITATION AND
THEIR AD HOC PARTNERS, AS WELL AS OTHERS WHO MAY BE GUESTS OF THE
ASSOCIATION'S OFFICIAL BUSINESS ACTIVITIES. THE BOARD OF TRUSTEES ARE NOT
REQUIRED TO SIGN THE CONFLICT OF INTEREST STATEMENTS, BUT ARE PROVIDED WITH
THE ASSOCIATION'S BYLAWS WHICH REFER TO THE CONFLICT OF INTEREST STATEMENT.
IN THE EVENT THERE IS A CONFLICT OF INTEREST, THE ASSOCIATION ASKS THAT THE
BOARD OF TRUSTEES EXCLUDE THEMSELVES FROM PARTICIPATING IN THE VOTING.
ALSO, THE ASSOCIATION CAREFULLY ASSIGNS ITS SITE VISITORS TO REVIEW TEAMS
AT INSTITUTIONS TO AVOID ANY CONFLICT OF INTEREST BETWEEN SITE VISITORS AND
THE ORGANIZATIONS. BOTH MEMBERS OF THE BOARD OF TRUSTEES AND THE COUNCIL
ARE EXPECTED TO REMOVE THEMSELVES FROM DISCUSSIONS IF THEY HAVE A DECLARED
OR NEWLY DISCOVERED CONFLICT OF INTEREST. MEMBERS ARE INSTRUCTED AT ALL
BUSINESS MEETINGS THAT THEY MAY NOT VOTE ON ANY ISSUE FOR WHICH THEY HAVE A
KNOWN CONFLICT OF INTEREST.

THE ASSOCIATION SENIOR STAFF (E.G., DIRECTORS) ARE PROHIBITED FROM

CONSULTING WITH ANY ORGANIZATIONS WHO ARE CURRENT OR POTENTIAL FUTURE

APPLICANTS TO THE ASSOCIATION ACCREDITATION PROGRAM ON MATTERS PERTAINING

TO ACCREDITATION.

FORM 990, PART VI, SECTION C, LINE 19:

THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS MUST BE REQUESTED VIA MAIL AND ARE SENT AFTER THE REQUEST HAS BEEN APPROVED BY THE EXECUTIVE COMMITTEE.

FORM 990, PART IX, LINE 11G, OTHER FEES:

CONSULTING:

PROGRAM SERVICE EXPENSES 0. MANAGEMENT AND GENERAL EXPENSES 23,813.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 23,813.

TEMPORARY SERVICES:

PROGRAM SERVICE EXPENSES 0.

MANAGEMENT AND GENERAL EXPENSES 22,321.

FUNDRAISING EXPENSES

Schedule O (Form 990 or 990-EZ) (2016)

Page 2

Schedule O (Form 990 or 990-EZ) (2016) Name of the organization	Page 2 Employer identification number
AAALAC INTERNATIONAL, INC.	36-2549660
TOTAL EXPENSES	22,321.
HR/OUTSOURCING:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	38,521.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	38,521.
PAYROLL SERVICES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	3,720.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	3,720.
OTHER PRO FEES:	
PROGRAM SERVICE EXPENSES	52,539.
MANAGEMENT AND GENERAL EXPENSES	3,004.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	55,543.
ACCREDITORS:	
PROGRAM SERVICE EXPENSES	268,030.
MANAGEMENT AND GENERAL EXPENSES	15,325.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	283,355.
	1
INSPECTORS:	
PROGRAM SERVICE EXPENSES	535,436.
632212 08-25-16	Schedule O (Form 990 or 990-EZ) (20

REGISTERING OR QUALIFYING TO DO BUSINESS IN MARYLAND UNDER AN ASSUMED NAME

(please type or print using black ink only)

The undersigned Corporation for the purpose of registering or qualifying to do business under an assumed name pursuant to Section 2-106 of the Corporations and Associations Article of the Annotated Code of Maryland hereby certifies:

AAALAC	That the undersigned Corporation is incorporated under the name of International
-	
(b)	That the undersigned Corporation is unable to register or qualify to do
usiness	under its corporate name in Maryland.
(c)	That the undersigned Corporation agrees to transact business in this State
	der the assumed name of
(d) 's dealin	That the undersigned Corporation agrees to use the assumed name in all of gs with the Department and the conduct of its affairs in this State.
(d) 's dealin	gs with the Department and the conduct of its affairs in this State. BY: Gurtan E, Plow roman
(d) 's dealing	gs with the Department and the conduct of its affairs in this State.

CUST ID:0003359437 WORK ORDER:0004576015 DATE:12-31-2015 08:54 AM AMT. PAID:\$25.00 File Number

4524-642-6



To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that



In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 21ST

day of

DECEMBER

A.D.

2015

Authentication #: 1535501789 verifiable until 12/21/2016. Authenticate at: http://www.cyberdriveillinois.com

SECRETARY OF STATE