

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)			
		Beginning of year	End of year		
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
Assets	1 Cash—non-interest-bearing	167,047	21,139	21,139	
	2 Savings and temporary cash investments	2,611,682	5,461,530	5,461,530	
	3 Accounts receivable ▶ <u>945</u>				
	Less allowance for doubtful accounts ▶ _____	1,966	945	945	
	4 Pledges receivable ▶ _____				
	Less allowance for doubtful accounts ▶ _____				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7 Other notes and loans receivable (attach schedule) ▶ _____				
	Less allowance for doubtful accounts ▶ _____				
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
	10a Investments—U S and state government obligations (attach schedule)	27,949,397	31,387,001	31,387,001	
	b Investments—corporate stock (attach schedule)	157,103,920	143,487,811	143,487,811	
	c Investments—corporate bonds (attach schedule)	18,620,486	20,111,649	20,111,649	
	Assets	11 Investments—land, buildings, and equipment basis ▶ _____			
Less accumulated depreciation (attach schedule) ▶ _____					
12 Investments—mortgage loans					
13 Investments—other (attach schedule)					
14 Land, buildings, and equipment basis ▶ <u>4,407,590</u>					
Less accumulated depreciation (attach schedule) ▶ <u>2,528,646</u>		1,975,912	1,878,944	1,878,944	
15 Other assets (describe ▶ _____)					
16 Total assets (to be completed by all filers—see the instructions Also, see page 1, item I)		208,430,410	202,349,019	202,349,019	
Liabilities		17 Accounts payable and accrued expenses			
		18 Grants payable			
	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable (attach schedule).				
	22 Other liabilities (describe ▶ _____)				
	23 Total liabilities (add lines 17 through 22)		0		
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.				
	24 Unrestricted	208,430,410	202,349,019		
	25 Temporarily restricted				
	26 Permanently restricted				
	Foundations that do not follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 27 through 31.				
	27 Capital stock, trust principal, or current funds				
	28 Paid-in or capital surplus, or land, bldg, and equipment fund				
	29 Retained earnings, accumulated income, endowment, or other funds				
	30 Total net assets or fund balances (see instructions)	208,430,410	202,349,019		
	31 Total liabilities and net assets/fund balances (see instructions) .	208,430,410	202,349,019		

Part III Analysis of Changes in Net Assets or Fund Balances		
1 Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	208,430,410
2 Enter amount from Part I, line 27a	2	-7,131,015
3 Other increases not included in line 2 (itemize) ▶ _____	3	1,049,624
4 Add lines 1, 2, and 3	4	202,349,019
5 Decreases not included in line 2 (itemize) ▶ _____	5	
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30	6	202,349,019

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1 a VARIOUS SECURITIES	P		
b			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 44,308,063		44,545,476	-237,413
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
a			-237,413
b			
c			
d			
e			

2 Capital gain net income or (net capital loss)	2	-237,413
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8	3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?



Yes



No

If "Yes," the foundation does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2017	9,998,630	204,655,504	0 048856
2016	9,165,947	186,706,651	0 049093
2015	9,128,319	176,668,492	0 051669
2014	8,970,578	186,614,422	0 048070
2013	8,446,956	181,553,452	0 046526

2 Total of line 1, column (d)	2	0 244214
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5 0, or by the number of years the foundation has been in existence if less than 5 years	3	0 048843
4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5	4	196,291,562
5 Multiply line 4 by line 3	5	9,587,469
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	27,291
7 Add lines 5 and 6	7	9,614,760
8 Enter qualifying distributions from Part XII, line 4	8	9,650,206

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b	1	27,291
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2.	3	27,291
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	27,291
6	Credits/Payments		
a	2018 estimated tax payments and 2017 overpayment credited to 2018	6a	42,200
b	Exempt foreign organizations—tax withheld at source	6b	
c	Tax paid with application for extension of time to file (Form 8868)	6c	
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d.	7	42,200
8	Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed ▶	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid ▶	10	14,909
11	Enter the amount of line 10 to be Credited to 2019 estimated tax ▶ 14,909 Refunded ▶	11	

Part VII-A Statements Regarding Activities

		Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a	No
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition). <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities</i>	1b	No
c	Did the foundation file Form 1120-POL for this year?	1c	No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ▶ \$ _____ (2) On foundation managers ▶ \$ _____		
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ \$ _____		
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities</i>	2	No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>	3	No
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	No
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T</i>	5	No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes
7	Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col (c), and Part XV</i>	7	Yes
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ IN _____		
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i> .	8b	Yes
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the taxable year beginning in 2018? See the instructions for Part XIV. <i>If "Yes," complete Part XIV</i>	9	No
10	Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i>	10	No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions.	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address WWW FOELLINGER ORG	13	Yes	
14	The books are in care of MR DARRYL OLSON Telephone no (260) 422-2900			

Located at **520 E BERRY STREET FORT WAYNE IN** ZIP+4 **46802**

15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year 15			
16	At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶	16	Yes	No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a	During the year did the foundation (either directly or indirectly)		Yes	No
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days). <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions. Organizations relying on a current notice regarding disaster assistance check here. <input type="checkbox"/>	1b		No
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
a	At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2018? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions).	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b	If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2018).	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a	During the year did the foundation pay or incur any amount to		Yes	No
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Provide a grant to an individual for travel, study, or other similar purposes?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions.	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions.		5b	
	Organizations relying on a current notice regarding disaster assistance check here.	<input type="checkbox"/>		
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	<input type="checkbox"/> Yes <input type="checkbox"/> No		
	If "Yes," attach the statement required by Regulations section 53.4945–5(d)			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	6b	No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			
	If "Yes" to 6b, file Form 8870			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	7b	
b	If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?			
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Additional Data Table				
2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
DARRYL OLSON	CFO	146,251	44,843	
520 E BERRY STREET FORT WAYNE, IN 46802	45 00			
DAWN MARTZ	SR PROG OF	128,050	17,758	
520 E BERRY STREET FORT WAYNE, IN 46802	45 00			
MINDY HURLEY	ACCOUNTANT	74,859	16,476	
520 E BERRY STREET FORT WAYNE, IN 46802	40 00			
TERRY STEVENS	GRANTS MANAG	59,662	16,464	
520 E BERRY STREET FORT WAYNE, IN 46802	40 00			
Total number of other employees paid over \$50,000.				

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
STRATEGY WORX 9051 WICKHAM ROAD INDIANAPOLIS, IN 46260	LEADERSHIP CONS	179,877
COMMONFUND 15 OLD DANBURY ROAD WILTON, CT 06897	INVESTMENT MGMT	154,855
ONE LUCKY GUITAR 1301 LAFAYETTE ST SUITE 201 FORT WAYNE, IN 46802	COMM CONS	97,922
AMI INVESTMENT MANAGEMENT INC 710 KRUEGER STREET KENDALLVILLE, IN 46755	INVESTMENT MGMT	63,839
LIME LIGHT ANALYTICS 1642 S IRA STREET BLOOMINGTON, IN 47401	EVALUATION CONS	57,589
Total number of others receiving over \$50,000 for professional services. ►		

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1 LEADERSHIP LAB THE HELENE FOELLINGER LEADERSHIP DEVELOPMENT INITIATIVE WORKS TO SUPPORT, STRENGTHEN AND INSPIRE ALLEN COUNTY NONPROFIT LEADERS AS THEY FULFILL THEIR MISSIONS AND ADDRESS KEY COMMUNITY CHALLENGES. THE INITIATIVE IS DESIGNED TO UNLEASH THE POTENTIAL IN THESE LEADERS AND HELP THEM ACQUIRE ADAPTIVE SKILLS NEEDED IN THE FUTURE. THE TWO-PART INITIATIVE INCLUDES THE FOELLINGER LEADERSHIP LAB AND THE BARBARA BURT INNOVATIVE LEADER FUND (THE BARBARA BURT INNOVATIVE LEADER FUND, WHILE A KEY COMPONENT OF THE INITIATIVE IS NOT SUPPORTED BY THE FOUNDATION AS A DIRECT CHARITABLE ACTIVITY.) THE LEADERSHIP LAB CONSISTS OF TWO CUSTOM-TAILORED PROGRAMS FOR NONPROFIT LEADERS. THE EXECUTIVE LEADER PROGRAM IS A RIGOROUS 12-MONTH COURSE FOR VISIONARY EXECUTIVE DIRECTORS OF NONPROFIT ORGANIZATIONS. THE PROGRAM INTENTIONALLY HAS A SMALL COHORT. THE CURRICULUM FOCUSES ON AN ADAPTIVE LEADERSHIP COMPETENCY MODEL WITH AN EMPHASIS ON INNOVATION, DECISION-MAKING, UNDERSTANDING CULTURE, INFLUENCE,	267,466
2 60TH ANNIVERSARY COMMUNITY EVENT THE 60TH ANNIVERSARY LEADERSHIP LUNCH FEATURED ROB KARWATH, WHO SHARED THE NATIONAL PROGRAM "SPEAK YOUR PEACE, THE CIVILITY PROJECT." SPEAK YOUR PEACE WAS DEVELOPED BY THE DULUTH-SUPERIOR COMMUNITY FOUNDATION AS A CAMPAIGN TO IMPROVE COMMUNICATION BY REMINDING OURSELVES OF THE BASIC PRINCIPLES OF RESPECT. SPEAK YOUR PEACE IS BASED ON THE P. M. FORNI'S BOOK CHOOSING CIVILITY. MR. KARWATH PRESENTED THE BASIC CONCEPTS OF SPEAK YOUR PEACE TO THE FOUNDATION'S ANNUAL LEADERSHIP LUNCH ATTENDEES, APPROXIMATELY 200 PEOPLE. IN ADDITION, THE FOUNDATION PROVIDED CAPACITY SUPPORT FROM MR. KARWATH AND THE DULUTH-SUPERIOR COMMUNITY FOUNDATION TO TWO LOCAL NONPROFIT ORGANIZATIONS SEEKING TO ADDRESS CRITICAL ISSUES FROM A RESPECTFUL, CIVIL POSITION.	69,263
3 _____	

4 _____	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 N/A	
2 _____	

All other program-related investments. See instructions.	
3 _____	

Total. Add lines 1 through 3 ►	

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities.	1a	195,947,626
b	Average of monthly cash balances.	1b	3,333,148
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	199,280,774
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	
2	Acquisition indebtedness applicable to line 1 assets.	2	
3	Subtract line 2 from line 1d.	3	199,280,774
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	2,989,212
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	196,291,562
6	Minimum investment return. Enter 5% of line 5.	6	9,814,578

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	9,814,578
2a	Tax on investment income for 2018 from Part VI, line 5.	2a	27,291
b	Income tax for 2018 (This does not include the tax from Part VI).	2b	
c	Add lines 2a and 2b.	2c	27,291
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	9,787,287
4	Recoveries of amounts treated as qualifying distributions.	4	19,270
5	Add lines 3 and 4.	5	9,806,557
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	9,806,557

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	9,650,206
b	Program-related investments—total from Part IX-B.	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	9,650,206
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	27,291
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	9,622,915

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				9,806,557
2 Undistributed income, if any, as of the end of 2018				
a Enter amount for 2017 only.			5,184,556	
b Total for prior years 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2018				
a From 2013.				
b From 2014.				
c From 2015.				
d From 2016.				
e From 2017.				
f Total of lines 3a through e.				
4 Qualifying distributions for 2018 from Part XII, line 4 ▶ \$ 9,650,206				
a Applied to 2017, but not more than line 2a			5,184,556	
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2018 distributable amount.				4,465,650
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b Taxable amount—see instructions				
e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount—see instructions				
f Undistributed income for 2018 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2019				5,340,907
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).				
8 Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions).				
9 Excess distributions carryover to 2019. Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9				
a Excess from 2014.				
b Excess from 2015.				
c Excess from 2016.				
d Excess from 2017.				
e Excess from 2018.				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2018, enter the date of the ruling. ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

	Tax year	Prior 3 years			(e) Total
	(a) 2018	(b) 2017	(c) 2016	(d) 2015	
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test—enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.					
c "Support" alternative test—enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed

CHERYL TAYLOR
520 E BERRY STREET
FORT WAYNE, IN 46802
(260) 422-2900

b The form in which applications should be submitted and information and materials they should include

GRANT APPLICATIONS ARE AVAILABLE ONLINE AT WWW.FOELLINGER.ORG

c Any submission deadlines

GRANT DEADLINES ARE AVAILABLE ONLINE AT WWW.FOELLINGER.ORG

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

AVAILABLE ONLINE AT WWW.FOELLINGER.ORG

Part XV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

<div>Recipient</div> <div>Name and address (home or business)</div>	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year SEE ATTACH PART XV GRANTS PAID OUT SEE ATTACHMENT FORT WAYNE, IN 46802			SEE ATTACHMENT	8,126,538
Total ▶ 3a				
b Approved for future payment SEE ATTACH PART XV GRANTS APPROVED SEE ATTACHMENT FORT WAYNE, IN 46802			SEE ATTACHMENT	6,754,350
Total ▶ 3b				

Enter gross amounts unless otherwise indicated

[illegible]

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c)(3) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			Yes	No
a Transfers from the reporting foundation to a noncharitable exempt organization of				
(1) Cash.		1a(1)		No
(2) Other assets.		1a(2)		No
b Other transactions				
(1) Sales of assets to a noncharitable exempt organization.		1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization.		1b(2)		No
(3) Rental of facilities, equipment, or other assets.		1b(3)		No
(4) Reimbursement arrangements.		1b(4)		No
(5) Loans or loan guarantees.		1b(5)		No
(6) Performance of services or membership or fundraising solicitations.		1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.		1c		No
d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received				

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.		
	***** _____ Signature of officer or trustee	2019-12-01 _____ Date	***** _____ Title

May the IRS discuss this return with the preparer shown below?
 (see instr.)? ☐ Yes ☐ No

Paid Preparer Use Only	Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed <input type="checkbox"/>	PTIN
	TODD E HAINES		2020-01-02		P00691953
	Firm's name ▶ HAINES ISENBARGER & SKIBA LLC				Firm's EIN ▶ 52-2127371
	Firm's address ▶ 4630 W JEFFERSON BLVD 8 FORT WAYNE, IN 46804				Phone no (260) 436-9500

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation				
(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
MICHAEL MOELLERING	BOARD CHAIR 5 00	21,800	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
HELEN MURRAY	VC & SEC 3 00	19,900	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
TODD RUMSEY	TREASURER 3 00	17,000	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
CAROLYN HUGHES	DIRECTOR 3 00	5,400	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
JANAE MCCULLOUGH-BOYD	DIRECTOR 3 00	8,800	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
JOHN MEYER	DIRECTOR 3 00	12,000	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
MATTHEW SMITH	DIRECTOR 3 00	9,600	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
JOHN SNYDER	DIRECTOR 3 00	14,000	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
SARAH STRIMMENOS	DIRECTOR 3 00	16,200	0	0
520 E BERRY STREET FORT WAYNE, IN 46802				
CHERYL TAYLOR	PRES & CEO 45 00	252,000	41,984	0
520 E BERRY STREET FORT WAYNE, IN 46802				

TY 2018 Accounting Fees Schedule**Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
HAINES, ISENBARGER & SKIBA	13,211	8,852		4,359
DULIN, WARD & DEWALD	210	57		153
AUTOMATED DATA PROCESSING	2,461	673		1,788

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2018 Depreciation Schedule

Name: FOELLINGER FOUNDATION INC

EIN: 35-6027059

Depreciation Schedule

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
PROPERTY AND EQUIPMENT		4,414,461	329,991			107,325			

TY 2018 Investments Corporate Bonds Schedule

Name: FOELLINGER FOUNDATION INC

EIN: 35-6027059

Investments Corporate Bonds Schedule

Name of Bond	End of Year Book Value	End of Year Fair Market Value
WELLS FARGO CORP BND	20,111,649	20,111,649

TY 2018 Investments Corporate Stock Schedule

Name: FOELLINGER FOUNDATION INC

EIN: 35-6027059

Investments Corporation Stock Schedule

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CF STRATEGIC SOLUTIONS GLOBAL EQUITY	142,983,211	142,983,211
WELLS FARGO CORP PREF STK	504,600	504,600

TY 2018 Investments Government Obligations Schedule**Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059**US Government Securities - End
of Year Book Value:**

24,246,883

**US Government Securities - End
of Year Fair Market Value:**

24,246,883

**State & Local Government
Securities - End of Year Book
Value:**

7,140,118

**State & Local Government
Securities - End of Year Fair
Market Value:**

7,140,118

**TY 2018 Land, Etc.
Schedule****Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
BUILDINGS/EQUIPMENT	4,407,590	2,528,646	1,878,944	1,878,944

TY 2018 Legal Fees Schedule**Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ICE MILLER	6,155	80		6,075
BURT, BLEE, SUTTON, DIXON	6,002	1,572		4,430

TY 2018 Other Expenses Schedule**Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059**Other Expenses Schedule**

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXPENSES				
D & O LIABILITY INSURANCE	8,150	2,263		5,887
EDUCATION	4,542	1,298		3,244
MAINTENANCE AGREEMENTS	40,753	2,512		38,241
MEMBERSHIP & DUES	24,741	1,910		22,831
OFFICE SUPPLIES	25,874	2,670		23,204
POSTAGE	936	162		774
PROPERTY & CASUALTY INSURANCE	10,708	1,272		9,436
TELEPHONE	10,506	1,388		9,118
WORKERS COMPENSATION	1,218	333		885

TY 2018 Other Income Schedule

Name: FOELLINGER FOUNDATION INC

EIN: 35-6027059

Other Income Schedule

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
EXCISE TAX REFUND	176,988		176,988

TY 2018 Other Increases Schedule**Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059

Description	Amount
GRANT RECOVERIES	19,270
UNREALIZED GAIN ON INVESTMENTS	1,030,354

TY 2018 Other Professional Fees Schedule**Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT MANAGEMENT	218,694	218,694		
CUSTODIAN SERVICES	15,150	15,150		
PROGRAM EVALUATION	97,097			97,097
COMMUNICATIONS SERVICES	68,298			68,298
TECHNICAL ASSISTANCE SERVICES	58,260			58,260
LEADERSHIP TRAINING	188,680			188,680
TECHNOLOGY SUPPORT SERVICES	13,982	3,824		10,158
COMMUNITY EVENT EXPENSES	31,801			31,801
COMMITTEE FEES	700	475		225
OTHER CONSULTING	9,514	2,602		6,912

TY 2018 Taxes Schedule**Name:** FOELLINGER FOUNDATION INC**EIN:** 35-6027059

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PAYROLL TAX	48,400	8,996		39,404
EXCISE TAX	42,200			