**Return of Organization Exempt From Income Tax** 

Department of the

Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

DLN: 93493310001410 OMB No. 1545-0047

|                                |               | nue Service              |  |  |                    |                        |  |                      |
|--------------------------------|---------------|--------------------------|--|--|--------------------|------------------------|--|----------------------|
|                                |               |                          | alendar year, or tax year begin                          | nning 01-01-2019 , and ending 12                                   | 2-31-2019          | D Employer is          | dentific   | cation number        |
|                                |               | pplicable:<br>change     | COMMUNITY HOWARD REGIONAL H                              | HEALTH   |                    |                        |  | ation number         |
| □ Na                           |               | -                        |  |  |                    | 35-186534<br>—         | 4  |                      |
| ☐ Ini                          |               |                          | Doing business as  |  |                    |                        |  |                      |
|                                |               | n/terminated<br>d return |  | nail is not delivered to street address) Roon                      | n/suite            | E Telephone n          | umber  |                      |
|                                |               | on pending               | 3500 C LACOUNTAIN STREET                                 | idii is not delivered to street dudress) (Noon                     | ly suite           | (765) 453-             | 8371   |                      |
|                                |               |                          |  | ntry, and ZIP or foreign postal code                               |                    |                        |  |                      |
|                                |               |                          | KOKOMO, IN 46902   |  |                    | <b>G</b> Gross receip  | ts \$ 193  | 3,117,211            |
|                                |               |                          | F Name and address of principa                           | al officer:  | <b>H(a)</b> Is t   | his a group returi     | า for  |                      |
|                                |               |                          | JOSEPH T HOOPER  3500 S LAFOUNTAIN STREET                |  |                    | ordinates?             |  | □Yes ☑No             |
|                                |               |                          | KOKOMO, IN 46902   |  |                    | all subordinates uded? |  | ☐ Yes ☐No            |
| I Tax                          | k-exer        | mpt status:              | <b>☑</b> 501(c)(3) □ 501(c)( ) <b>◄</b>                  | (insert no.) 4947(a)(1) or 527                                     |                    | No," attach a list.    | (see in  | nstructions)         |
| J W                            | ebsit         | e: ► WW                  | /W.ECOMMUNITY.COM  |  | H(c) Gro           | oup exemption nu       | mber 🕨   | <b>&gt;</b>          |
|                                |               |                          |  |  | 1-                 | T                      |  |                      |
| <b>K</b> Forn                  | n of o        | rganization:             | : 🗹 Corporation 🗌 Trust 🔲 Asso                           | ociation  Other ►  | L Year of for      | mation: 1992 <b>M</b>  | State of   | f legal domicile: IN |
| Da                             | ırt I         | Sum                      | mary   |  |                    |                        |  |                      |
| Га                             |               |                          | ilial <b>y</b><br>scribe the organization's mission o    | or most significant activities:                                    |                    |                        |  |                      |
|                                | (             | OUR MISS                 | SION IS TO PROVIDE EXCEPTIONA                            | AL QUALITY, PATIENT-CENTERED CARI                                  |                    |                        |  |                      |
|                                |               |                          |  | NDERSTANDING; CUSTOMER SERVICE<br>T THE NEEDS OF OUR COMMUNITY; RI |                    |                        |  |                      |
| )Ce                            | 9             | STAFF; SA                |  | PRKING ENVIRONMENT; AND TRUTH A                                    |                    |                        |  |                      |
| E E                            | 9             | OFFERED.                 |  |  |                    |                        |  |                      |
| Ke II                          | -             |                          |  |  |                    |                        |  |                      |
| Governance                     | -             |                          |  |  |                    |                        |  |                      |
|                                |               |                          |  | scontinued its operations or disposed (                            |                    | 5% of its net asse     |  |                      |
| Activities &                   | l             |                          | •  | ng body (Part VI, line 1a)   |                    | •                      | 3  | 8                    |
| <b>E</b>                       | l             |                          | •  | f the governing body (Part VI, line 1b)                            |                    |                        | 4  | 5                    |
| P<br>G                         | l             |                          |  | alendar year 2019 (Part V, line 2a)                                |                    | •                      | 6  | 946                  |
|                                | l             |                          | nber of volunteers (estimate if ne                       | * *  |                    |                        |  | 79                   |
|                                | l             |                          |  | t VIII, column (C), line 12 m Form 990-T, line 39                  |                    | •                      | 7a<br>7b   | 0                    |
|                                | В             | Net unrei                | ated business taxable income from                        | m Form 990-1, line 39  |                    | rior Year              | 1 1  | Current Year         |
|                                | Q             | Contribut                | tions and grants (Part VIII, line 1h)                    | ,  | -                  | 4,619,141              |  | 4,612,722            |
| ĕ                              | l             |                          |  | )  |                    | 162,851,579            | 1  | 168,461,058          |
| Ravenue                        | l             | _                        | ent income (Part VIII, column (A),                       | •  |                    | 981,380                | <u> </u>   | 4,064,293            |
| æ                              | l             |                          | venue (Part VIII, column (A), lines                      |  |                    | 3,893,709              | <del>                                     </del> | 5,134,701            |
|                                | l             |                          | ,                  | ust equal Part VIII, column (A), line 12                           | <u> </u>           | 172,345,809            |  | 182,272,774          |
|                                | <del></del>   |                          | nd similar amounts paid (Part IX, o                      | , , , , ,  | ,                  | 160,762                |  | 59,233               |
|                                | l             |                          | paid to or for members (Part IX, c                       | * **   |                    | 0                      |  | (                    |
| S                              | l             |                          | •  | enefits (Part IX, column (A), lines 5–10                           | ))                 | 50,975,811             |  | 56,449,397           |
| Expenses                       | l             |                          |  | mn (A), line 11e)  | ,                  | 0                      |  |                      |
| D G                            | ь             | Total fundr              | raising expenses (Part IX, column (D),                   | line 25) ▶0  |                    |                        |  |                      |
| 以                              | 17            | Other exp                | penses (Part IX, column (A), lines                       | 11a-11d, 11f-24e)  |                    | 76,359,626             |  | 90,462,008           |
|                                | 18            | Total exp                | enses. Add lines 13–17 (must equ                         | ual Part IX, column (A), line 25)                                  |                    | 127,496,199            |  | 146,970,638          |
|                                | 19            | Revenue                  | less expenses. Subtract line 18 fr                       | rom line 12  |                    | 44,849,610             |  | 35,302,136           |
| \$ &                           |               |                          |  |  | Beginnii           | ng of Current Year     |  | End of Year          |
| Net Assets or<br>Fund Balances |               |                          |  |  |                    |                        |  |                      |
| Ass<br>Ba                      | l             |                          | ets (Part X, line 16)                                    |  |                    | 176,077,603            | 1  | 215,631,572          |
| ₹ <u>₹</u>                     | l             |                          | ilities (Part X, line 26)                                |  |                    | 6,045,795              | -  | 7,685,371            |
|                                |               |                          | ts or fund balances. Subtract line                       | 21 from line 20  |                    | 170,031,808            |  | 207,946,201          |
|                                | rt II<br>Dena |                          | <b>ature Block</b><br>eriurv. I declare that I have exam | nined this return, including accompany                             | ring schedules a   | and statements, a      | nd to t  | he best of my        |
| knowl                          | edge          | and belie                |  | e. Declaration of preparer (other than                             |                    |                        |  |                      |
| any k                          | nowie         | eage.                    |  |  |                    |                        |  |                      |
|                                |               | *****                    |  |  | 2                  | 2020-10-28             |  |                      |
| Sign                           |               | Signatu                  | ure of officer   |  | С                  | Pate                   |  |                      |
| Here                           | :             |                          | H T HOOPER PRESIDENT - HOWARD RE                         | EGION  |                    |                        |  |                      |
|                                |               | 17                       | r print name and title                                   |  | _                  |                        |  |                      |
|                                | _             | Pi                       | rint/Type preparer's name                                | Preparer's signature   | Date<br>2020-10-28 | Check I if PTIN        | <b>I</b><br>271193                               | <del></del>          |
| Paid                           |               | <u> </u>                 | Grm's name   | ICES INC   | s                  | elf-employed           |  |                      |
| Pre                            |               | 71                       | Firm's name Firm's name Firm's NSM BUSINESS SERVI        | ICES INC   |                    | Firm's EIN 🟲 35-212    | 3203   |                      |
| Use                            | On            | ıly ြ                    | irm's address ▶ PO BOX 40857                             |  | F                  | Phone no. (317) 580    | -2000  |                      |
|                                |               |                          | INDIANAPOLIS, IN 46                                      | 52400857   |                    |                        |  |                      |
| May t                          | he IR         | S discuss                | this return with the preparer sho                        | wn above? (see instructions)                                       |                    |                        | <b>✓</b> Y€                                      | es 🗆 No              |

| Form         | 990 (2             | 019)                                  |  |                               |  |  | Page <b>2</b>   |
|--------------|--------------------|---------------------------------------|--|-------------------------------|--|--|-----------------|
| Pa           | rt III             | Statement of                          | of Program Service                     | e Accomplis                   | hments                                   |  | _               |
|              |                    | Check if Sched                        | ule O contains a resp                  | onse or note to               | any line in this Part III .              |  | 🗹               |
| 1            | Briefly            | describe the or                       | ganization's mission:                  |                               |  |  |                 |
| VALL<br>SER\ | JES: CO<br>/ICES A | MPASSION AND<br>ND TO MEET TH         | UNDERSTANDING; C<br>E NEEDS OF OUR COM | USTÖMER SERV<br>IMUNITY; RESP | ICE; DEDICATION AND ECT FOR OUR PATIENTS | EPING WITH OUR MISSION, WE COMMITMENT TO PROVIDE THE S, VISITORS, PHYSICIANS, AND SERS AND SERVICES OFFERED. | HIGHEST QUALITY |
| 2            |                    | -                                     | ndertake any significa                 |                               | vices during the year w                  | hich were not listed on  | ☐ Yes ☑ No      |
|              | If "Yes            | s," describe thes                     | e new services on Scl                  | nedule O.                     |  |  |                 |
| 3            | servic             | es?                                   |  |                               | changes in how it condu                  | ucts, any program  | ☐ Yes ☑ No      |
| 4            | Descri<br>Sectio   | ibe the organizat<br>in 501(c)(3) and |  | accomplishmer                 | to report the amount of                  | largest program services, as mea<br>of grants and allocations to others                                      |                 |
| 4a           | (Code:             | lditional Data                        | ) (Expenses \$                         | 100,429,686                   | including grants of \$                   | ) (Revenue \$  | 173,222,851 )   |
| 4b           | (Code:             | lditional Data                        | ) (Expenses \$                         | 59,233                        | including grants of \$                   | 59,233 ) (Revenue \$   | )               |
| 4c           | (Code:             |                                       | ) (Expenses \$                         |                               | including grants of \$                   | ) (Revenue \$  | )               |
|              |                    |                                       |  |                               |  |  |                 |
| 4d           | Other              | program service                       | es (Describe in Sched                  | ule O.)                       |  |  |                 |
|              | (Expe              | nses \$                               | inc                                    | uding grants of               | \$                                       | ) (Revenue \$  | )               |
| 4e           | Total              | program servi                         | ce expenses >                          | 100,488,9                     | 19                                       |  |                 |

18

19

20a

20b

21

Yes

Yes

Yes

Form **990** (2019)

Nο

Nο

| Par | Checklist of Required Schedules   |     |     |    |
|-----|---|-----|-----|----|
|     |   |     | Yes | No |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏   | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | No |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II  | 4   |     | No |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D</i> , Part   90   | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III 2  | 8   |     | No |
|     | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV             | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>   | 10  |     | No |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.  |     |     |    |
|     | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.  | 11a | Yes |    |
|     | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2   | 11b |     | No |
|     | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2   | 11c |     | No |
|     | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2  | 11d | Yes |    |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 👺   | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f |     | No |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII  | 12a |     | No |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🔀   | 12b | Yes |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b |     | No |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  | _   | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,   | 17  |     | No |

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) . . . . .

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . .

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

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| orm | 990 (2019)   |            |     | Page 4 |
|-----|--|------------|-----|--------|
| Par | Checklist of Required Schedules (continued)  |            |     |        |
|     |  |            | Yes | No     |
|     | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22         |     | No     |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J </i>   | 23         | Yes |        |
|     | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a   | 24a        |     | No     |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b        |     |        |
| С   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   | 24c        |     |        |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d        |     |        |
|     | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a        |     | No     |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>   | 25b        |     | No     |
|     | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26         |     | No     |
| 7   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L,</i> Part III | 27         |     | No     |
| В   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):  |            |     |        |
| а   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>  | 28a        |     | No     |
| b   | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b        |     | No     |
| С   | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV  | 28c        |     | No     |
| 9   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$   | 29         |     | No     |
|     | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M   | 30         |     | No     |
| 1   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31         |     | No     |
| 2   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II   | 32         |     | No     |
| 3   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33         |     | No     |
| 4   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1   | 34         | Yes |        |
| 5a  | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a        | Yes |        |
| b   | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b        | Yes |        |
| 6   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2   | 36         |     | No     |
| 7   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37         |     | No     |
| 8   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O  | 38         | Yes |        |
| Par | •  |            |     | ı      |
|     | Check if Schedule O contains a response or note to any line in this Part V   | <u>.</u> . |     | ✓      |
|     |  |            | Yes | No     |

1a

1b

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .

 ${f b}$  Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

 ${f c}$  Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

0

1c

Yes

| Pai     | Statements Regarding Other IRS Filings and Tax Compliance (continued)  |               |     |     |
|---------|--|---------------|-----|-----|
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  | 946           |     |     |
| b       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                | 2b            | Yes |     |
| 3a      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a            |     | No  |
| b       | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O  | 3b            |     |     |
|         | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, financial account in a foreign country (such as a bank account, securities account, or other financial account)? | a 4a          |     | No  |
| D       | If "Yes," enter the name of the foreign country:  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  |               |     |     |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a            |     | No  |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b            |     | No  |
| С       | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   | 5c            |     |     |
| 6a      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                  | 6a            |     | No  |
| b       | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b            |     |     |
| 7       | Organizations that may receive deductible contributions under section 170(c).  |               |     |     |
|         | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and service provided to the payor?   | ces <b>7a</b> |     | No  |
| b       | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b            |     |     |
|         | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to fill Form 8282?   | e <b>7</b> c  |     | No  |
| d       | If "Yes," indicate the number of Forms 8282 filed during the year  | _             |     |     |
| e       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e            |     | No  |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f            |     | No  |
| g       | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g            |     |     |
| h       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h            |     |     |
| 8       | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?   | 8             |     |     |
| 9       | Sponsoring organizations maintaining donor advised funds.  |               |     |     |
| а       | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a            |     |     |
| b       | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b            |     |     |
| 10      | Section 501(c)(7) organizations. Enter:  |               |     |     |
|         | Initiation fees and capital contributions included on Part VIII, line 12 10a   |               |     |     |
|         | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |               |     |     |
| 11      | Section 501(c)(12) organizations. Enter:   |               |     |     |
|         | Gross income from members or shareholders  | _             |     |     |
| D       | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)   |               |     |     |
|         | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a           |     |     |
| b       | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.   |               |     |     |
| 13      | Section 501(c)(29) qualified nonprofit health insurance issuers.   |               |     |     |
|         | Is the organization licensed to issue qualified health plans in more than one state?   | 13a           |     |     |
|         | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |               |     |     |
|         | Enter the amount of reserves on hand   | -             |     | NI- |
|         | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a           |     | No  |
| ь<br>15 | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess           | 14b           |     |     |
|         | parachute payment(s) during the year?  | 15            |     | No  |
| 16      | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.  | 16            |     | No  |

| -01111 | 990 (2          | .019)  |            |               | Page    |
|--------|-----------------|--|------------|---------------|---------|
| Par    | t VI            | <b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  Check if Schedule O contains a response or note to any line in this Part VI | " respo    | onse to       | lines   |
| Se     | ction           | A. Governing Body and Management   |            | •             |         |
|        |                 |  |            | Yes           | No      |
| 1a     | Enter           | the number of voting members of the governing body at the end of the tax year 8  |            |               |         |
|        | body,           | re are material differences in voting rights among members of the governing or if the governing body delegated broad authority to an executive committee or r committee, explain in Schedule O.  |            |               |         |
| b      | Enter           | the number of voting members included in line 1a, above, who are independent  1b  5  |            |               |         |
| 2      |                 | ny officer, director, trustee, or key employee have a family relationship or a business relationship with any other r, director, trustee, or key employee?   | 2          | Yes           |         |
| 3      |                 | e organization delegate control over management duties customarily performed by or under the direct supervision cers, directors or trustees, or key employees to a management company or other person? .   | 3          | Yes           |         |
| 4      | Did th          | e organization make any significant changes to its governing documents since the prior Form 990 was filed? .   | 4          |               | No      |
| 5      | Did th          | e organization become aware during the year of a significant diversion of the organization's assets?   | 5          |               | No      |
| 6      |                 | e organization have members or stockholders?   | 6          | Yes           |         |
|        | memb            | e organization have members, stockholders, or other persons who had the power to elect or appoint one or more pers of the governing body?  | 7a         | Yes           |         |
| b      | perso           | ny governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or ns other than the governing body?  | 7b         | Yes           |         |
| 8      |                 | e organization contemporaneously document the meetings held or written actions undertaken during the year by llowing:  |            |               |         |
| а      | The g           | overning body?   | 8a         | Yes           |         |
| b      | Each o          | committee with authority to act on behalf of the governing body?   | <b>8</b> b | Yes           |         |
| 9      |                 | re any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the ization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>   | 9          |               | No      |
| Se     | ction           | <b>B. Policies</b> (This Section B requests information about policies not required by the Internal Revenue  | Code       |               | I       |
|        |                 |  |            | Yes           | No      |
|        |                 | e organization have local chapters, branches, or affiliates?   | 10a        |               | No      |
|        | and b           | s," did the organization have written policies and procedures governing the activities of such chapters, affiliates, ranches to ensure their operations are consistent with the organization's exempt purposes?  | 10b        |               |         |
|        | form?           |  | 11a        |               | No      |
|        |                 | ibe in Schedule O the process, if any, used by the organization to review this Form 990  |            |               |         |
|        |                 | e organization have a written conflict of interest policy? If "No," go to line 13  | 12a        | Yes           |         |
| b      | Were<br>conflic | officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to  | 12b        | Yes           |         |
| С      |                 | le organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in fulle O how this was done   | 12c        | Yes           |         |
| 13     |                 | e organization have a written whistleblower policy?  | 13         | Yes           |         |
| 14     |                 | e organization have a written document retention and destruction policy?   | 14         | Yes           |         |
| 15     |                 | ne process for determining compensation of the following persons include a review and approval by independent ns, comparability data, and contemporaneous substantiation of the deliberation and decision?   |            |               |         |
| а      | The o           | rganization's CEO, Executive Director, or top management official  | 15a        |               | No      |
| b      |                 | officers or key employees of the organization  | 15b        |               | No      |
| 16a    | Did th          | s" to line 15a or 15b, describe the process in Schedule O (see instructions).  e organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a   |            |               |         |
| h      |                 | le entity during the year?  s," did the organization follow a written policy or procedure requiring the organization to evaluate its participation   | 16a        | Yes           |         |
|        | in joir         | nt venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt<br>s with respect to such arrangements?  | 16b        |               | No      |
|        |                 | C. Disclosure  |            |               |         |
| 17     | List th         | ne states with which a copy of this Form 990 is required to be filed▶ IN   |            |               |         |
| 18     |                 | on 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s available for public inspection. Indicate how you made these available. Check all that apply.   |            |               |         |
|        |                 | own website $\ \square$ Another's website $\  ot \!$   |            |               |         |
| 19     |                 | ibe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest, and financial statements available to the public during the tax year.  |            |               |         |
| 20     |                 | the name, address, and telephone number of the person who possesses the organization's books and records: EPH T HOOPER 3500 S LAFOUNTAIN STREET KOKOMO, IN 46902 (765) 453-8547  |            |               |         |
|        |                 |  | F          | orm <b>99</b> | O (2019 |

Part VII

DIRECTOR

CHAIRMAN

(17) LYNETTE HAZELBAKER MD

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part  $\mbox{VII}\,\,$  . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee." • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations.

| or reportable compensation from the organization   | •   | -                                 |                          |                                       |                                      |                                    | _:             | former diverte                                    |  |   |
|--|---|-----------------------------------|--------------------------|---------------------------------------|--------------------------------------|------------------------------------|----------------|---|--|---|
| <ul> <li>List all of the organization's former director<br/>organization, more than \$10,000 of reportable co</li> </ul> |   |                                   |                          |                                       |                                      |                                    |                |   |  |   |
| See instructions for the order in which to list the  | •   |                                   | -                        |                                       |                                      |                                    | •              | J   |  |   |
| $\Box$ Check this box if neither the organization no   | r any related or                                      | rganizat                          | ion c                    | .omp                                  | ens                                  | ated a                             | any (          | current officer, dire                             | ctor, or trustee.                                      |   |
| (A)<br>Name and title  | (B) Average hours per week (list any hours            | Positio<br>tha<br>pers            | on (do<br>an on<br>on is | (C)<br>o not<br>e bo<br>both<br>recto | )<br>t che<br>ox, u<br>h an<br>or/tr | eck mandess<br>n office<br>rustee) | ore<br>er<br>) | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations | (F) Estimated amount of other compensation from the |
|  | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee    | Officer                               | Key employee                         | Highest compensated employee       | Former         | (W-2/1099-<br>MISC)                               | (W-2/1099-<br>MISC)                                    | organization and<br>related<br>organizations        |
| (1) JASON FAHRLANDER   | 2.00  |                                   |                          |                                       |                                      |                                    |                |   |  |   |
| DIRECTOR   | 48.00   | X                                 |                          |                                       |                                      |                                    |                | 0   | 800,681  | 186,051   |
| (2) JOHN KUNZER MD   | 2.00  |                                   |                          |                                       | †                                    |                                    | $\Box$         |   |  |   |
| DIRECTOR   | 48.00   | Х                                 |                          |                                       |                                      |                                    |                | 0   | 606,304  | 143,725   |
| (3) JOSEPH T HOOPER PRESIDENT - HOWARD REGION  | 48.00   |                                   |                          | х                                     |                                      |                                    |                | 459,862   | 0  | 107,850   |
| (4) DESHINI MOONESINGHE MD   | 0.00  | -                                 |                          |                                       |                                      |                                    | х              | 0   | 467,993  | 68,802  |
| FORMER SVP PHYSICIAN EXECUTIVE   | 50.00<br>0.00   |                                   | <u> </u>                 | _                                     | ₽                                    | <u> </u>                           | <u> </u>       |   |  |   |
| (5) JEFFERY KIRKHAM  | 0.00  |                                   |                          |                                       |                                      |                                    | х              | o   | 416,480  | 60,514  |
| FORMER CFO CLINICAL ENTERPRISES  | 50.00   |                                   | <u> </u>                 |                                       | $oxed{oxed}$                         | <u> </u>                           |                |   |  |   |
| (6) JOHN SCHILTZ MD  | 50.00   |                                   |                          |                                       |                                      | X                                  |                | 373,391   | 0  | 70,109  |
| PSYCHIATRIST   | 0.00  |                                   |                          |                                       | L                                    |                                    |                |   |  | ,   |
| (7) BENJAMIN CHIU MD<br>VICE CHAIRMAN  | 2.00  | Х                                 |                          | x                                     |                                      |                                    |                | 0   | 360,014  | 65,727  |
| (8) LAXESHKUMAR PATEL MD PSYCHIATRIST  | 50.00   |                                   |                          |                                       |                                      | х                                  |                | 303,632   | 0  | 64,499  |
| (9) CARL RATLIFF MD<br>PSYCHIATRIST  | 50.00   |                                   |                          |                                       |                                      | х                                  |                | 317,230   | 0  | 47,508  |
| (10) JOHN BILO EXECUTIVE DIRECTOR OF FINANCE   | 50.00   |                                   |                          | х                                     |                                      |                                    |                | 0   | 223,779  | 54,557  |
| (11) JENNIFER HINDMAN  | 0.00<br>50.00   | -                                 |                          |                                       | $\vdash$                             | $\vdash$                           | $\vdash$       |   |  |   |
| VP COO REGION  | 0.00  |                                   |                          |                                       | Х                                    |                                    |                | 231,727   | 0  | 45,363  |
| (12) JACQUELYN WHOBREY   | 50.00   |                                   |                          |                                       |                                      |                                    |                | 100.150   |  | 70.046  |
| VP PATIENT SERVICES, CNE   | 0.00  |                                   |                          |                                       |                                      | X                                  |                | 196,463   | 0  | 29,316  |
| (13) MICHAEL STENNIS MD<br>SVP PHYSICIAN EXECUTIVE   | 50.00   |                                   |                          |                                       | х                                    |                                    |                | 181,295   | 0  | 35,427  |
| (14) NINO VOSKUHL RPH MHA<br>DIRECTOR OF PHARMACY  | 50.00   |                                   |                          |                                       |                                      | ×                                  |                | 184,823   | 0  | 22,235  |
| (15) DIANE COGDELL DIRECTOR  | 2.00  | Х                                 |                          |                                       |                                      |                                    |                | 0   | 0  | 0   |
| (16) ROBERT HAYES  | 2.00  | х                                 |                          |                                       |                                      |                                    |                | 0   | 0  | 0   |

0.00 2.00

0.00

0

| Form 990 (2019)  |  |                                   |                       | _                        |                                     |                              | _        |  |  |                |  | Page <b>8</b>                     |
|--|--|-----------------------------------|-----------------------|--------------------------|-------------------------------------|------------------------------|----------|--|--|----------------|--|-----------------------------------|
| Part VII Section A. Officers, Director   | i i  | ey Em                             | ploy                  |                          |                                     | d Hig                        | jhes     |  | 1  | (con           |  |                                   |
| <b>(A)</b><br>Name and title   | (B) Average hours per week (list any hours for related | than o                            | one bo                | ox, u<br>an off<br>tor/t | ot che<br>unles<br>fficer<br>truste |                              | son<br>a | (D) Reportable compensation from the organization (W-2/1099- | (E) Reportable compensation from relate organization (W-2/1099 | on<br>:d<br>ns | (F<br>Estim<br>amount o<br>compen<br>from<br>organizat | ated<br>of other<br>sation<br>the |
|  | organizations<br>below dotted<br>line)                 | Individual trustee<br>or director | Institutional Trustee | Officer                  | Key employee                        | Highest compensated employee | Former   | MISC)  | MISC   |                | relat<br>organiz                                       | :ed                               |
| (18) REBECCA VENT  | 2.00   | x                                 |                       |                          |                                     |                              |          |  | 0  | 0              |  | 0                                 |
| DIRECTOR (19) BRIDGET WHITMORE   | 0.00   | )                                 | <u> </u>              | ₩'                       | $\vdash$                            | <del> </del> '               | igspace  |  |  |                |  |                                   |
| SECRETARY  |  | x                                 | ļ !                   | Х                        |                                     |                              |          |  | 0  | 0              |  | 0                                 |
|  |  |                                   |                       |                          | H                                   |                              |          |  |  |                |  |                                   |
|  |  |                                   |                       |                          |                                     |                              |          |  |  |                |  |                                   |
|  |  |                                   |                       |                          | H                                   |                              |          |  |  |                |  |                                   |
|  |  |                                   |                       |                          |                                     |                              |          |  |  |                |  |                                   |
|  |  |                                   |                       |                          | Ļ                                   | <u> </u>                     | <u> </u> |  |  |                |  |                                   |
| 1b Sub-Total   | · · · · · · VII, Section A                             |                                   |                       | •                        | <b>&gt;</b>                         | <u>`</u>  _                  |          |  |  | +              |  |                                   |
| d Total (add lines 1b and 1c)  | •  |                                   |                       |                          | ,<br>•                              | •                            |          | 2,248,423  | 2,875,25   | 51             | :  | 1,001,683                         |
| Total number of individuals (including but of reportable compensation from the org                 |  | those lis                         | sted a                | abov                     | ′e) w                               | ≀ho red                      | ceive    | ed more than \$10  | 0,000  |                |  |                                   |
| 3 Did the organization list any former office  | icer director or t                                     | trustee.                          | kev (                 | emp                      | love                                | e ort                        | niahe    | est compensated (  | employee on  |                | Yes  | No                                |
| line 1a? If "Yes," complete Schedule J for   |  |                                   | •                     |                          | ,                                   |                              | _        |  | ·  | 3              | Yes  |                                   |
| 4 For any individual listed on line 1a, is the organization and related organizations guindividual |  |                                   |                       |                          |                                     |                              |          |  | the  | 4              | Yes  |                                   |
| 5 Did any person listed on line 1a receive of  | •  |                                   |                       |                          | •                                   |                              | _        | -  | idual for  | <del>-</del>   | 163  |                                   |
| services rendered to the organization?If   |  | Schedu                            | ıle J f               | or s                     | uch į                               | persor                       | · ·      |  |  | 5              |  | No                                |
| Section B. Independent Contractors  1 Complete this table for your five highest                    | compensated in   |                                   |                       |                          |                                     |                              |          |  |  | npen           | sation   |                                   |
| from the organization. Report compensa-  | tion for the caler                                     | ndar ye                           | ar en                 | ding                     | with                                | 1 or w                       | ithin    | the organization'  | 's tax year.<br>(B)  |                | (c   | 1                                 |
| Name and MID AMERICA CLINICAL LABORATORIES   | business address                                       |                                   |                       |                          |                                     |                              |          |  | ption of services  |                | Comper   | sation                            |
| 2560 N SHADELAND AVE<br>INDIANAPOLIS, IN 46219   |  |                                   |                       |                          |                                     |                              |          | LABORATORY   | SERVICES   |                | ى  | ,710,338                          |
| HAYES BROTHERS INC   |  |                                   |                       |                          |                                     |                              |          | MAINTENANC   | E  |                | 1  | ,752,557                          |
| 1241 EAST 400 SOUTH<br>KOKOMO, IN 46902  |  |                                   |                       |                          |                                     |                              |          |  |  |                |  |                                   |
| J AND J ELECTRIC OF INDIANA INC  |  |                                   |                       |                          |                                     |                              |          | ELECTRICAL   | WORK   |                |  | 814,965                           |
| 3180 W ST RD 18<br>KOKOMO, IN 46903  |  |                                   |                       |                          |                                     |                              |          |  |  |                |  |                                   |
| AYA HEALTHCARE INC   |  |                                   |                       |                          |                                     |                              |          | TEMP STAFFI  | NG   |                |  | 780,493                           |
| 5930 CORNERSTONE COURT WEST SUITE<br>SAN DIEGO, CA 92121   |  |                                   |                       |                          |                                     |                              |          |  |  |                |  | :                                 |
| ARAMARK FOOD AND SUPPORT SERVICES INC 27310 NETWORK PLACE  |  |                                   |                       |                          |                                     |                              |          | FOOD,<br>FACILITIES,C  | LOTHING,CLNCL E  | NGR            |  | 751,679                           |
| CHICAGO, IL 60673  2 Total number of independent contractors (i                                    | in alreading three ma                                  | t limaita                         | 4                     |                          |                                     | رجاج امح                     |          |  | then #100 00   | 00 -6          |  |                                   |
| 3 Lotal hilmher of independent contractors (   | including hit has                                      | c iimirec                         | יז החוד               | വവടല                     | → IIST*                             | ed and                       | . 11/0-1 |  |  |                |  |                                   |

| Part  |            | Statement                                      | of R   | Revenue            |            |                    |                             |  |  | Page <b>9</b>  |
|---|------------|--|--------|--------------------|------------|--------------------|-----------------------------|--|--|--|
| , are   |            |  |        |                    | respo      | nse or note to any | line in this Part VIII      |  |  | 🗆  |
|   |            |  |        |                    | ·          |                    | <b>(A)</b><br>Total revenue | (B) Related or exempt function revenue | <b>(C)</b><br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| (1)   | 1:         | a Federated campa                              | igns   |                    | 1a         |                    | L                           | revenue                                |  | 312 314  |
| Contributions, Gifts, Grants<br>and Other Similar Amounts |            | <b>b</b> Membership dues                       | s .    | . [                | <b>1</b> b |                    |                             |  |  |  |
| Gra<br>mo   |            | c Fundraising even                             | ts .   | . [                | 1c         |                    |                             |  |  |  |
| ffs,<br>FA  |            | d Related organiza                             | tions  | ; [                | 1d         | 263,016            |                             |  |  |  |
| nija<br>Pila  |            | e Government grants                            | (cont  | tributions)        | 1e         | 4,349,706          |                             |  |  |  |
| Sin   | 1          | All other contribution     and similar amounts | ns, g  | ifts, grants,      |            |                    |                             |  |  |  |
| utic<br>Per   |            | above  |        | L                  | 1f         |                    |                             |  |  |  |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | !          | g Noncash contributio<br>lines 1a - 1f:\$      | ns in  | cluded in          | 1g         |                    |                             |  |  |  |
| Son   |            | <b>h Total.</b> Add lines :                    | 1a-1   | <br>f              |            | >                  | 4 640 700                   |  |  |  |
|   |            |  |        |                    |            | Business Code      | 4,612,722                   | T                                      |  |  |
|   | 2a         | PATIENT SERVICES                               |        |                    |            | 621110             | 165,557,979                 | 165,557,979                            |  |  |
| an  |            |  |        |                    |            | 621110             | 2.002.070                   | 2.002.070                              |  |  |
| Program Service Revenue                                   | b          | RENT INCOME                                    |        |                    |            | 53 <b>11</b> 20    | 2,903,079                   | 2,903,079                              |  |  |
| - 62°   |            |  |        |                    |            |                    |                             |  |  |  |
| rvic  | С          |  |        |                    |            |                    |                             |  |  |  |
| æ   | d          | 1  |        |                    |            |                    |                             |  |  |  |
| Iran  |            |  |        |                    |            |                    |                             |  |  |  |
| <b>7</b> 0g   | е          |  |        |                    |            |                    |                             |  |  |  |
| _   | f          | All other program                              | serv   | ice revenue.       |            |                    |                             |  |  |  |
|   | g          | Total. Add lines 2                             | 2a-2   | f                  | <b>•</b>   | 168,461,058        | L                           | L                                      |  |  |
|   |            | Investment income similar amounts)             |        |                    |            | nterest, and other |                             |  |  | 938,173  |
|   |            | Income from invest                             |        |                    |            | •                  |                             |  |  |  |
|   |            | Royalties                                      |        |                    |            | •                  |                             |  |  |  |
|   |            |  |        | (i) Rea            | l          | (ii) Personal      |                             |  |  |  |
|   | 6a         | Gross rents                                    | 6a     |                    |            |                    |                             |  |  |  |
|   |            | Less: rental                                   |        |                    |            |                    |                             |  |  |  |
|   |            | expenses                                       | 6b     |                    |            |                    |                             |  |  |  |
|   | С          | Rental income<br>or (loss)                     | 6с     |                    |            |                    |                             |  |  |  |
|   | c          | Net rental income                              | or (   | (loss)             |            |                    | _                           |  |  |  |
|   |            |  |        | (i) Securit        | ies        | (ii) Other         |                             |  |  |  |
|   | 7a         | Gross amount<br>from sales of                  | 7a     | 13,9               | 70,557     |                    |                             |  |  |  |
|   |            | assets other<br>than inventory                 |        |                    |            |                    |                             |  |  |  |
|   | b          | Less: cost or                                  | 7b     | 10.8               | 44,437     |                    |                             |  |  |  |
|   |            | other basis and sales expenses                 |        | 10,0               | 11,137     |                    |                             |  |  |  |
|   | С          | Gain or (loss)                                 | 7c     | 3,1                | 26,120     |                    |                             |  |  |  |
|   | c          | Net gain or (loss)                             | ٠.     |                    |            |                    | 3,126,120                   |  |  | 3,126,120  |
| a   | <b>8</b> a | Gross income from fu<br>(not including \$      | ındrai | ising events<br>of |            |                    |                             |  |  |  |
| n us  |            | contributions reporter                         |        | line 1c).          |            |                    |                             |  |  |  |
| eve   |            | See Part IV, line 18                           | •      |                    | 8a         |                    |                             |  |  |  |
| Other Revenue   |            | Less: direct expen                             |        |                    | 8b         | n b c              |                             |  |  |  |
| th.   |            | : Net income or (los                           | 5) 11  | om fundralsi       | ing eve    | :nts <b>&gt;</b>   |                             |  |  |  |
|   | 9a         | Gross income from<br>See Part IV, line 19      | gami   | ing activities.    |            |                    |                             |  |  |  |
|   | L          |  |        |                    | 9a<br>9b   |                    |                             |  |  |  |
|   |            | Less: direct expen<br>Net income or (los       |        |                    |            | es                 |                             |  |  |  |
|   | _          |  | -,     | 5                  |            | es <b>&gt;</b>     |                             |  |  |  |
|   | 10         | aGross sales of inve<br>returns and allowa     | entor  | y, less            |            |                    |                             |  |  |  |
|   | ŀ          | Less: cost of good                             |        |                    | 10a<br>10b |                    |                             |  |  |  |
|   |            | Net income or (los                             |        |                    |            | ory ►              | _                           |  |  |  |
|   |            | Miscellaneo                                    |        |                    | 117 0110   | Business Code      |                             |  |  |  |
|   | 11         | •aEQUITY INVESTM                               | ENT    | INCOME             |            | 90000              | 3,815,396                   | 3,815,396                              |  |  |
|   |            |  |        |                    | [          |                    |                             |  |  |  |
|   | b          | MANAGEMENT FEE                                 | ES -   | HOSPITAL           |            | 54190              | 567,170                     | 567,170                                |  |  |
|   |            |  |        |                    |            |                    |                             |  |  |  |
|   | C          | COFFEE SHOP/DIE                                | TAR    | Y SALES            | 7          | 72251              | 5 372,908                   |  |  | 372,908  |
|   |            |  |        |                    |            |                    |                             |  |  |  |
|   |            | All other revenue                              |        |                    |            |                    | 379,227                     | 379,227                                |  |  |
|   |            | Total. Add lines 1                             |        |                    |            | •                  | 5,134,701                   |  |  |  |
|   | 12         | <b>Total revenue.</b> S                        | ee ir  | structions .       | •          | • • • •            | 182,272,774                 | 173,222,851                            |  | 0 4,437,201  |
|   |            |  |        |                    |            |                    |                             |  |  | Form <b>990</b> (2019)                                 |

| Part IX Statement of Functional Expenses   | omoleta ell echimin | All other are ""             | ne much samulata a 1                 | mn (A)                   |
|--|---------------------|------------------------------|--------------------------------------|--------------------------|
| Section $501(c)(3)$ and $501(c)(4)$ organizations must of Check if Schedule O contains a response or note to an  |                     | _                            | ns must complete colu                | ımn (A).                 |
| Oo not include amounts reported on lines 6b, b, 8b, 9b, and 10b of Part VIII.  | (A) Total expenses  | (B) Program service expenses | (C)  Management and general expenses | (D) Fundraising expenses |
| Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21   | 59,233              | 59,233                       |                                      |                          |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22  |                     |                              |                                      |                          |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.  |                     |                              |                                      |                          |
| 4 Benefits paid to or for members  |                     |                              |                                      |                          |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees  | 1,061,524           | 21,672                       | 1,039,852                            |                          |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   |                     |                              |                                      |                          |
| 7 Other salaries and wages   | 44,651,648          | 37,146,208                   | 7,505,440                            |                          |
| 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)  | 1,491,151           | 1,242,809                    | 248,342                              |                          |
| 9 Other employee benefits  | 6,084,911           | 4,947,441                    | 1,137,470                            |                          |
| LO Payroll taxes   | 3,160,163           | 2,562,354                    | 597,809                              |                          |
| L1 Fees for services (non-employees):  |                     |                              |                                      |                          |
| a Management   |                     |                              |                                      |                          |
| <b>b</b> Legal   |                     |                              |                                      |                          |
| c Accounting   |                     |                              |                                      |                          |
| d Lobbying   |                     |                              |                                      |                          |
| e Professional fundraising services. See Part IV, line 17  |                     |                              |                                      |                          |
| f Investment management fees   | 19,366              |                              | 19,366                               |                          |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)   | 37,390,715          | 7,825,464                    | 29,565,251                           |                          |
| .2 Advertising and promotion   | 52,428              | 9,816                        | 42,612                               |                          |
| .3 Office expenses   | 3,438,105           | 2,070,524                    | 1,367,581                            |                          |
| 4 Information technology   | 379,855             | 139,972                      | 239,883                              |                          |
| L <b>5</b> Royalties   |                     |                              |                                      |                          |
| L <b>6</b> Occupancy   | 5,527,089           | 4,493,895                    | 1,033,194                            |                          |
| . <b>7</b> Travel  | 178,606             | 129,426                      | 49,180                               |                          |
| .8 Payments of travel or entertainment expenses for any federal, state, or local public officials .  |                     |                              |                                      |                          |
| L9 Conferences, conventions, and meetings  | 21,450              | 21,450                       |                                      |                          |
| 20 Interest  | 29,965              | 16,355                       | 13,610                               |                          |
| 1 Payments to affiliates   |                     |                              |                                      |                          |
| 22 Depreciation, depletion, and amortization   | 7,146,395           | 4,444,553                    | 2,701,842                            |                          |
| 23 Insurance   | 582,862             | 3,894                        | 578,968                              |                          |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                     |                              |                                      |                          |
| a INCOME TAXES   | 12,750              |                              | 12,750                               |                          |
| b MEDICAL SUPPLIES   | 27,200,007          | 27,200,007                   |                                      |                          |
| c HAF PROGRAM FEES   | 8,041,791           | 8,041,791                    |                                      |                          |
| d DUES & SUBSCRIPTIONS   | 135,501             | 31,619                       | 103,882                              |                          |
| e All other expenses   | 305,123             | 80,436                       | 224,687                              |                          |
| 25 Total functional expenses. Add lines 1 through 24e  | 146,970,638         | 100,488,919                  | 46,481,719                           |                          |
| Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.                                       |                     |                              |                                      |                          |
| Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).  |                     |                              |                                      |                          |

Form 990 (2019)

1

Page **11** 

1,790

| Check if Schedule O | contains a | response | or note | to any | line in | this | Part IX |  |
|---------------------|------------|----------|---------|--------|---------|------|---------|--|
|                     |            |          |         |        |         |      |         |  |

Complete Part X of Schedule D

Total net assets or fund balances

Total liabilities and net assets/fund balances

Retained earnings, endowment, accumulated income, or other funds

31

32

33

|  | Beginning of year |   | End of year |
|--|-------------------|---|-------------|
| Cash-non-interest-bearing              | 1,655             | 1 |             |
| Savings and temporary cash investments | 29,893            | 2 |             |
| Pledges and grants receivable net      |                   | 3 |             |

28,956 2 3 Pledges and grants receivable, net . 19.778.451 21,353,573 Accounts receivable, net . Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled

5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B). 6 7 Notes and loans receivable, net . . .

Assets 3.625.228 3.853.600 Inventories for sale or use . . Prepaid expenses and deferred charges . 172,430 9 207,723 10a Land, buildings, and equipment: cost or other 10a 145,257,430

basis. Complete Part VI of Schedule D 10b 47,434,594 98,091,325 10c 97,822,836 b Less: accumulated depreciation 11 Investments—publicly traded securities . 30,062,084 11 42,239,423 12 Investments—other securities. See Part IV, line 11 . 12

5,488,195 13 6,531,158 13 Investments—program-related. See Part IV, line 11 14 14 Intangible assets . 18,828,342 15 43,592,513 15 Other assets. See Part IV, line 11 . . .

176,077,603 16 16 Total assets. Add lines 1 through 15 (must equal line 34) . 17 Accounts payable and accrued expenses 2,755,596 17 18 18 Grants payable .

19 19 Deferred revenue . . . 20 Tax-exempt bond liabilities . . 20

215,631,572 1,740,376 21 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity 22

Liabilities 23 Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable to unrelated third parties . 3,290,199 5.944.995 25

25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24).

6.045.795 7.685.371 26 Total liabilities. Add lines 17 through 25 . . 26 Organizations that follow FASB ASC 958, check here <a> \square</a> and complete lines 27, 28, 32, and 33. 27 170,031,808 27 207,946,201 Net assets without donor restrictions

Fund Balances 28 28 Net assets with donor restrictions . Organizations that do not follow FASB ASC 958, check here > \(\begin{align\*} \text{and} \\ \text{and} \end{align\*}

complete lines 29 through 33. 29 29 Capital stock or trust principal, or current funds

٥

Assets 30 Paid-in or capital surplus, or land, building or equipment fund . . . 30

31

32

33

207,946,201

215,631,572

Form 990 (2019)

170,031,808

176,077,603

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a Yes b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. 3b Yes

### **Additional Data**

Software ID:

Software Version:

**EIN:** 35-1865344

INC

Name: COMMUNITY HOWARD REGIONAL HEALTH

Form 990 (2019)

Form 990, Part III, Line 4a:

COMMUNITY HOWARD REGIONAL HEALTH, INC. ("CHRH") OPERATES AN ACUTE CARE FULL SERVICE HOSPITAL IN KOKOMO, INDIANA WITH 103 STAFFED BEDS. IN 2019. THE MAIN HOSPITAL SERVED 4,953 INPATIENTS WITH A TOTAL OF 18,211 INPATIENT DAYS OF SERVICE. THE HOSPITAL ALSO PROVIDED 300,915 OUTPATIENT VISITS, WHICH INCLUDED 29.343 EMERGENCY VISITS, CHRH PROVIDES SERVICES INCLUDING WOMEN AND CHILDREN'S HEALTHCARE, CANCER CARE, CARDIOVASCULAR CARE, SURGICAL SERVICES, BEHAVIORAL HEALTH, AND PEDIATRIC SERVICES.

## Form 990, Part III, Line 4b: PROVIDED DONATIONS TO OTHER ORGANIZATIONS IN THE CENTRAL INDIANA COMMUNITY SERVED BY CHRH.

| efile GRAPHIC print - DO NO |          |   | it - DO NOT P                              | ROCESS  | DLN: 9  | DLN: 93493310001410                                  |                                    |   |                              |
|-----------------------------|----------|---|--|---|---|--|------------------------------------|---|------------------------------|
| SCI                         |          | ULE A   |  | Public C  | harity Statu  | e and Dul  | olic Supp                          | ort   | OMB No. 1545-0047            |
|                             | m 990    |   | Comple                                     | te if the or                                      | ganization is a sect<br>4947(a)(1) nonexe<br>▶ Attach to Form 9 | ion 501(c)(3) c<br>empt charitable<br>990 or Form 99 | organization or<br>trust.<br>0-EZ. | · a section   | 2019                         |
|                             |          | the Treasury  | ► Go t                                     | o <u>www.irs.</u>                                 | <i>gov/Form</i> 990 for i                                       | nstructions and                                      | I the latest info                  | ormation.   | Open to Public<br>Inspection |
| Nam                         | e of th  | <b>he organiza</b><br>HOWARD REGI                                   |  |   |   |  |                                    | Employer identific  | ation number                 |
| Pa                          | rt T     | Reason  | or Public Cha                              | rity Statu  | s (All organization   | s must comple  | te this part ) S                   | 35-1865344<br>See instructions  |                              |
|                             |          |   |  |   | it is: (For lines 1 thro  |  |                                    | occ mod deciono.  |                              |
| 1                           |          | A church, c   | onvention of chu                           | rches, or ass                                     | sociation of churches   | described in <b>sec</b>                              | tion 170(b)(1)                     | (A)(i).   |                              |
| 2                           | П        | A school de   | scribed in <b>sectio</b>                   | n 170(b)(1  | .)(A)(ii). (Attach Sch  | nedule E (Form 9                                     | 90 or 990-EZ).)                    |   |                              |
| 3                           | <u>~</u> | A hospital o  | r a cooperative I                          | nospital serv                                     | ice organization desc   | ribed in <b>section</b>                              | 170(b)(1)(A)(                      | iii).   |                              |
| 4                           |          | A medical r<br>name, city,  |  | tion operate                                      | d in conjunction with   | a hospital descri                                    | bed in <b>section</b> :            | 170(b)(1)(A)(iii). E  | nter the hospital's          |
| 5                           |          | (b)(1)(A)   | ( <b>iv).</b> (Complete I                  | Part II.)   | -   |  |                                    | ernmental unit descri   | bed in <b>section 170</b>    |
| 6                           |          |   | -  |   | governmental unit de  |  |                                    |   |                              |
| 7                           |          |   | ition that normal<br><b>0(b)(1)(A)(vi)</b> |   |   | s support from a                                     | governmental u                     | init or from the gener  | al public described in       |
| 8                           |          | A communi   | ty trust describe                          | in <b>section</b>                                 | 170(b)(1)(A)(vi).   | (Complete Part I                                     | I.)                                |   |                              |
| 9                           |          |   |  |   | scribed in <b>170(b)(1)</b><br>e instructions. Enter            |  |                                    | with a land-grant coll<br>college or university:                                | ege or university or a       |
| 10                          |          | from activit<br>investment  | ies related to its                         | exempt fund<br>lated busine                       | ctions—subject to cer<br>ess taxable income (le                 | tain exceptions,                                     | and (2) no more                    | ns, membership fees,<br>than 331/3% of its su<br>sses acquired by the c         |                              |
| 11                          |          | An organiza   | ition organized a                          | nd operated                                       | exclusively to test fo  | r public safety. S                                   | ee section 509                     | (a)(4).   |                              |
| 12                          |          | more public   | ly supported org                           | anizations d                                      |   | 09(a)(1) or sec                                      | ction 509(a)(2                     | s of, or to carry out th<br>). See <b>section 509(a</b><br>s 12e, 12f, and 12g. |                              |
| а                           |          | organizatio   |  | regularly ap                                      |   |  |                                    | zation(s), typically by<br>of the supporting orga                               |                              |
| b                           |          | manageme  |  | ing organiza                                      | tion vested in the sar  |  |                                    | organization(s), by ha<br>ge the supported orga                                 |                              |
| С                           |          | Type III f  | inctionally inte                           | <b>grated.</b> A si                               |   |  |                                    | nd functionally integra   | ted with, its                |
| d                           |          | Type III n  | on-functionally<br>integrated. The         | integrated<br>organization                        | . A supporting organi   | zation operated<br>fy a distribution                 | in connection wi                   | th its supported orgar<br>an attentiveness req                                  |                              |
| e                           |          | Check this  | oox if the organiz                         | zation receiv                                     |   | ation from the I                                     |                                    | pe I, Type II, Type II  | I functionally               |
| f                           | Enter    |   | of supported org                           |   |   | -  |                                    | <u> </u>  |                              |
| g                           | Provi    | de the follow   | ing information a                          | bout the sup                                      | oported organization(   |  |                                    |   |                              |
|                             | (i) N    | organization organization in your governing document? monetary supp |  | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions)                 |  |                                    |   |                              |
|                             |          |   |  |   |   | Yes  | No                                 |   |                              |
|                             |          |   |  |   |   |  |                                    |   |                              |
|                             |          |   |  |   |   |  |                                    |   |                              |
| Tota                        |          | l. B. '   | tion Act Notice                            |   | -t  | Cat. No. 11285                                       |                                    | <br>Schedule A (Form 9  | 000 57) 5515                 |

| Sch         | edule A (Form 990 or 990-EZ) 2019   |                            |  |  |  |  | Page <b>2</b>   |
|-------------|---|----------------------------|--|--|--|--|-----------------|
| P           | art II Support Schedule for   | Organizations              | Described in S                         | Sections 170(b                         | )(1)(A)(iv) ar                                   | nd 170(b)(1)(A                         | (vi)            |
|             | (Complete only if you ch  |                            |  |  |  |  | under Part III. |
|             | If the organization failed  | to qualify unde            | r the tests listed                     | below, please                          | complete Part I                                  | II.)                                   |                 |
|             | ection A. Public Support  Calendar year                                       |                            | I                                      |  |  |  |                 |
|             | (or fiscal year beginning in) ▶   | (a) 2015                   | <b>(b)</b> 2016                        | (c) 2017                               | (d) 2018   | (e) 2019                               | (f) Total       |
| 1           | Gifts, grants, contributions, and   |                            |  |  |  |  |                 |
|             | membership fees received. (Do not include any "unusual grant.")               |                            |  |  |  |  |                 |
| 2           | Tax revenues levied for the   |                            |  |  |  |  |                 |
| _           | organization's benefit and either paid  |                            |  |  |  |  |                 |
| _           | to or expended on its behalf The value of services or facilities              |                            |  |  |  |  |                 |
| 3           | furnished by a governmental unit to   |                            |  |  |  |  |                 |
|             | the organization without charge   |                            |  |  |  |  |                 |
| 4           | <b>Total.</b> Add lines 1 through 3   |                            |  |  |  |  |                 |
| 5           | The portion of total contributions by each person (other than a               |                            |  |  |  |  |                 |
|             | governmental unit or publicly   |                            |  |  |  |  |                 |
|             | supported organization) included on   |                            |  |  |  |  |                 |
|             | line 1 that exceeds 2% of the amount shown on line 11, column (f).            |                            |  |  |  |  |                 |
| 6           | Public support. Subtract line 5 from  |                            |  |  |  |  |                 |
|             | line 4.   |                            |  |  |  |  |                 |
| <u>s</u>    | ection B. Total Support   |                            | T                                      |  | 1  | T                                      |                 |
|             | Calendar year<br>(or fiscal year beginning in) ▶                              | (a) 2015                   | <b>(b)</b> 2016                        | (c) 2017                               | (d) 2018   | (e) 2019                               | (f) Total       |
| 7           | Amounts from line 4   |                            |  |  |  |  |                 |
| 8           | Gross income from interest,   |                            |  |  |  |  |                 |
|             | dividends, payments received on<br>securities loans, rents, royalties and     |                            |  |  |  |  |                 |
|             | income from similar sources   |                            |  |  |  |  |                 |
| 9           | Net income from unrelated business  |                            |  |  |  |  |                 |
|             | activities, whether or not the  |                            |  |  |  |  |                 |
| 10          | business is regularly carried on Other income. Do not include gain or         |                            |  |  |  |  | -               |
|             | loss from the sale of capital assets  |                            |  |  |  |  |                 |
|             | (Explain in Part VI.).  |                            |  |  |  |  |                 |
| 11          | <b>Total support.</b> Add lines 7 through 10                                  |                            |  |  |  |  |                 |
| 12          | Gross receipts from related activities,                                       | etc. (see instruction      | ons)                                   |  |  | 12                                     |                 |
| 13          | First five years. If the Form 990 is for                                      | or the organization        | 's first, second, th                   | ird, fourth, or fifth                  | n tax year as a sec                              | tion 501(c)(3) org                     | anization,      |
|             | check this box and <b>stop here</b>   |                            |  |  |  | ▶ [                                    |                 |
| S           | ection C. Computation of Publi  |                            |  |  |  |  |                 |
| 14          | Public support percentage for 2019 (li  | ne 6, column (f) di        | vided by line 11,                      | column (f))                            |  | 14                                     | -               |
| 15          | Public support percentage for 2018 Sc   | hedule A, Part II,         | line 14                                |  |  | 15                                     |                 |
| 16a         | <b>33 1/3% support test—2019.</b> If the                                      |                            |  |  |  |  |                 |
|             | and <b>stop here.</b> The organization qual                                   | ifies as a publicly s      | supported organiza                     | ation                                  |  |  | ▶□              |
| b           | <b>33 1/3% support test—2018.</b> If th                                       | e organization did         | not check a box o                      | on line 13 or 16a,                     | and line 15 is 33 i                              | 1/3% or more, chec                     | k this          |
|             | box and <b>stop here.</b> The organization                                    | qualifies as a pub         | licly supported or                     | ganization                             |  |  | ▶ 🗆             |
| <b>17</b> a | 10%-facts-and-circumstances tes   | t— <b>2019.</b> If the org | ganization did not                     | check a box on lin                     | ne 13, 16a, or 16b                               | , and line 14                          |                 |
|             | is 10% or more, and if the organization in Part VI how the organization meets | n meets the facts          | -and-circumstanci<br>cumstances" test. | es test, check thi<br>The organization | s box and <b>stop n</b> e<br>qualifies as a publ | e <b>re.</b> Explain<br>icly supported |                 |
|             | organization  |                            |  | -                                      |  |  | ►□              |
| h           | 10%-facts-and-circumstances tes   | st— <b>2018.</b> If the o  | rganization did no                     | t check a box on I                     | ine 13, 16a, 16b,                                | or 17a, and line                       |                 |
| _           | 15 is 10% or more, and if the organiz   | zation meets the "i        | facts-and-circums                      | tances" test, chec                     | k this box and <b>sto</b>                        | p here.                                |                 |
|             | Explain in Part VI how the organization                                       |                            |  | -                                      |  | • •                                    | . $\Box$        |
| _           | supported organization  |                            | haven 15 40-4                          | C- 10b 47 4                            | 76   |  | ▶⊔              |
| 18          | _   |                            |  |  |  |  | . □             |
|             | instructions  |                            | <u> </u>                               |  | - Cabadu   | lo A (Form 000 o                       | ▶ ⊔             |

| Р         | art III Support Schedule for  |                    |                       |                       |                      |                      |                     |
|-----------|---|--------------------|-----------------------|-----------------------|----------------------|----------------------|---------------------|
|           | (Complete only if you cl  |                    |                       |                       |                      |                      | er Part II. If      |
| S         | the organization fails to ection A. Public Support                            | quality under      | the tests listed i    | pelow, please co      | ompiete Part II.)    |                      |                     |
| 30        | Calendar year   | ( ) 2015           | (1) 2016              | ( ) 2247              | (1) 2010             |                      | (O.T.)              |
|           | (or fiscal year beginning in) ▶   | (a) 2015           | <b>(b)</b> 2016       | (c) 2017              | (d) 2018             | (e) 2019             | (f) Total           |
| 1         | Gifts, grants, contributions, and   |                    |                       |                       |                      |                      |                     |
|           | membership fees received. (Do not include any "unusual grants.").             |                    |                       |                       |                      |                      |                     |
| 2         | Gross receipts from admissions,   |                    |                       |                       |                      |                      |                     |
|           | merchandise sold or services  |                    |                       |                       |                      |                      |                     |
|           | performed, or facilities furnished in any activity that is related to the     |                    |                       |                       |                      |                      |                     |
|           | organization's tax-exempt purpose   |                    |                       |                       |                      |                      |                     |
| 3         | Gross receipts from activities that are                                       |                    |                       |                       |                      |                      |                     |
|           | not an unrelated trade or business  |                    |                       |                       |                      |                      |                     |
| 4         | under section 513  Tax revenues levied for the                                |                    |                       |                       |                      |                      |                     |
| •         | organization's benefit and either paid  |                    |                       |                       |                      |                      |                     |
| _         | to or expended on its behalf  |                    |                       |                       |                      |                      |                     |
| 5         | The value of services or facilities furnished by a governmental unit to       |                    |                       |                       |                      |                      |                     |
|           | the organization without charge   |                    |                       |                       |                      |                      |                     |
| 6         | Total. Add lines 1 through 5  |                    |                       |                       |                      |                      |                     |
| 7a        | Amounts included on lines 1, 2, and   |                    |                       |                       |                      |                      |                     |
| <b>L</b>  | 3 received from disqualified persons<br>Amounts included on lines 2 and 3     |                    |                       |                       |                      |                      |                     |
| D         | received from other than disqualified   |                    |                       |                       |                      |                      |                     |
|           | persons that exceed the greater of  |                    |                       |                       |                      |                      |                     |
|           | \$5,000 or 1% of the amount on line 13 for the year.                          |                    |                       |                       |                      |                      |                     |
| c         | Add lines 7a and 7b   |                    |                       |                       |                      |                      |                     |
| 8         | Public support. (Subtract line 7c   |                    |                       |                       |                      |                      |                     |
|           | from line 6.)   |                    |                       |                       |                      |                      |                     |
| Se        | ection B. Total Support   |                    | 1                     | <del></del>           |                      |                      | Г                   |
|           | Calendar year<br>(or fiscal year beginning in) ▶                              | (a) 2015           | <b>(b)</b> 2016       | (c) 2017              | (d) 2018             | (e) 2019             | (f) Total           |
| 9         | Amounts from line 6   |                    |                       |                       |                      |                      |                     |
| 10a       | Gross income from interest,   |                    |                       |                       |                      |                      |                     |
|           | dividends, payments received on   |                    |                       |                       |                      |                      |                     |
|           | securities loans, rents, royalties and income from similar sources.           |                    |                       |                       |                      |                      |                     |
| b         | Unrelated business taxable income   |                    |                       |                       |                      |                      |                     |
|           | (less section 511 taxes) from   |                    |                       |                       |                      |                      |                     |
|           | businesses acquired after June 30, 1975.                                      |                    |                       |                       |                      |                      |                     |
| С         | Add lines 10a and 10b.  |                    |                       |                       |                      |                      |                     |
| 11        | Net income from unrelated business  |                    |                       |                       |                      |                      |                     |
|           | activities not included in line 10b,  |                    |                       |                       |                      |                      |                     |
|           | whether or not the business is regularly carried on.                          |                    |                       |                       |                      |                      |                     |
| 12        | Other income. Do not include gain or  |                    |                       |                       |                      |                      |                     |
|           | loss from the sale of capital assets  |                    |                       |                       |                      |                      |                     |
| 12        | (Explain in Part VI.) <b>Total support.</b> (Add lines 9, 10c,                |                    |                       |                       |                      |                      |                     |
| 13        | 11, and 12.).   |                    |                       |                       |                      |                      |                     |
| 14        | First five years. If the Form 990 is for                                      | the organization   | n's first, second, th | nird, fourth, or fift | h tax year as a sec  | tion 501(c)(3) o     | ganization <u>,</u> |
|           | check this box and <b>stop here</b>   |                    |                       |                       |                      |                      | ▶ ⊔                 |
|           | ection C. Computation of Public S   |                    |                       | ! (6))                |                      | 1 1                  |                     |
| 15        | Public support percentage for 2019 (lin                                       |                    | •                     |                       |                      | 15                   |                     |
| 16        | Public support percentage from 2018 S   | -                  | <u> </u>              |                       |                      | 16                   |                     |
|           | ection D. Computation of Investr<br>Investment income percentage for 201      |                    |                       | line 13 column (f     | :))                  | 17                   |                     |
| 17<br>10  | Investment income percentage for 201  | -                  |                       | -                     |                      | 17                   |                     |
| 18<br>10- | 331/3% support tests—2019. If the   |                    | •                     |                       |                      | 18   33 1/3% and lin | e 17 is not         |
|           | more than 33 1/3%, check this box and s                                       |                    |                       |                       |                      |                      |                     |
|           | more than 33 1/3%, check this box and s<br>33 1/3% support tests—2018. If the |                    |                       |                       |                      |                      |                     |
| ט         | not more than 33 1/3%, check this box   | -                  |                       |                       | •                    |                      | _                   |
| 20        | Private foundation. If the organization                                       | -                  | -                     |                       |                      |                      |                     |
|           | ritvate foundation. If the organization                                       | ni ulu not check a | a DOX ON UNE 14, I    | .a, or iad, check     | , unis pox and see I | HSGRUCGONS           | . 📂 📖               |

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

10a

answer line 10b below.

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document).

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6

supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

8 complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

```
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
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than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

organization had an interest? If "Yes," provide detail in Part VI.

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

9b

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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in
which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
```

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

|    | edule A (101111 330 01 330 E2) 2013  |        |         | age 3 |  |
|----|--|--------|---------|-------|--|
| Pa | rt IV Supporting Organizations (continued)   |        |         |       |  |
| _  |  |        | Yes     | No    |  |
|    | Has the organization accepted a gift or contribution from any of the following persons?  |        |         |       |  |
| а  | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?  |        |         |       |  |
|    |  | 11a    |         |       |  |
|    | A family member of a person described in (a) above?  | 11b    |         |       |  |
|    | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .  | 11c    |         |       |  |
| S  | ection B. Type I Supporting Organizations  |        |         |       |  |
|    |  |        | Yes     | No    |  |
| 1  | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1      |         |       |  |
| 2  | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that   | -      |         |       |  |
| 2  | operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting   | 2      |         |       |  |
|    | organization.  |        |         |       |  |
| S  | ection C. Type II Supporting Organizations   |        |         |       |  |
| _  |  |        | Yes     | No    |  |
| 1  | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of  |        |         |       |  |
|    | each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the   | 1      |         |       |  |
|    | supporting organization was vested in the same persons that controlled or managed the supported organization(s).   |        |         |       |  |
| S  | ection D. All Type III Supporting Organizations  |        | v       |       |  |
| _  |  |        | Yes     | No    |  |
| 1  | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing   |        |         |       |  |
|    | documents in effect on the date of notification, to the extent not previously provided?  |        |         |       |  |
| 2  | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).  |        |         |       |  |
| _  |  |        |         |       |  |
| 3  | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax  |        |         |       |  |
|    | year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.  | 3      |         |       |  |
| S  | ection E. Type III Functionally-Integrated Supporting Organizations  |        |         |       |  |
| 1  | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct  | ions): |         |       |  |
|    | The organization satisfied the Activities Test. Complete line 2 below.   |        |         |       |  |
|    | b  |        |         |       |  |
| •  | The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see  | instru | ctions) |       |  |
| 2  | Activities Test. Answer (a) and (b) below.   | ſ      | Yes     | No    |  |
| •  | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.   | 2a     |         |       |  |
| ı  | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's  |        |         |       |  |
|    | involvement.   | 2b     |         |       |  |
| 3  | Parent of Supported Organizations. Answer (a) and (b) below.   |        |         |       |  |
| •  | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>  | 3a     |         |       |  |
|    | <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard.  | 3h     |         |       |  |

3b

| 1 | Type III Non-Functionally Integrated 509(a)(3) Supporting O  Check here if the organization satisfied the Integral Part Test as a qualifying true.   |            |                | . Part VIV See                |
|---|--|------------|----------------|-------------------------------|
|   | Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organization                                  |            |                |                               |
|   | Section A - Adjusted Net Income  |            | (A) Prior Year | (B) Current Yea<br>(optional) |
| 1 | Net short-term capital gain  | 1          |                |                               |
| 2 | Recoveries of prior-year distributions   | 2          |                |                               |
| 3 | Other gross income (see instructions)  | 3          |                |                               |
| 4 | Add lines 1 through 3  | 4          |                |                               |
| 5 | Depreciation and depletion   | 5          |                |                               |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6          |                |                               |
| 7 | Other expenses (see instructions)  | 7          |                |                               |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)  | 8          |                |                               |
|   | Section B - Minimum Asset Amount   |            | (A) Prior Year | (B) Current Yea<br>(optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):  | 1          |                |                               |
| а | Average monthly value of securities  | 1a         |                |                               |
| b | Average monthly cash balances  | <b>1</b> b |                |                               |
| C | Fair market value of other non-exempt-use assets   | 1c         |                |                               |
| d | Total (add lines 1a, 1b, and 1c)   | 1d         |                |                               |
| e | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):  |            |                |                               |
| 2 | Acquisition indebtedness applicable to non-exempt use assets   | 2          |                |                               |
| 3 | Subtract line 2 from line 1d   | 3          |                |                               |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).  | 4          |                |                               |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5          |                |                               |
| 6 | Multiply line 5 by .035  | 6          |                |                               |
| 7 | Recoveries of prior-year distributions   | 7          |                |                               |
| 8 | Minimum Asset Amount (add line 7 to line 6)  | 8          |                |                               |
|   | Section C - Distributable Amount   |            |                | Current Year                  |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A)  | 1          |                |                               |
| 2 | Enter 85% of line 1  | 2          |                |                               |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A)   | 3          |                |                               |
| 4 | Enter greater of line 2 or line 3  | 4          |                |                               |
| 5 | Income tax imposed in prior year   | 5          |                |                               |
| 6 | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)   | 6          |                |                               |

| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |
|---|---|--|
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations   |  |
| 4 | Amounts paid to acquire exempt-use assets   |  |
| 5 | Qualified set-aside amounts (prior IRS approval required)   |  |
| 6 | Other distributions (describe in <b>Part VI</b> ). See instructions   |  |
| 7 | Total annual distributions. Add lines 1 through 6.  |  |
|   |   |  |

| 5  | Qualified set-aside amounts (prior IRS approval require   |                             |                            |                        |
|----|---|-----------------------------|----------------------------|------------------------|
| 6  | Other distributions (describe in <b>Part VI</b> ). See instruction                                      |                             |                            |                        |
| 7  | Total annual distributions. Add lines 1 through 6.  |                             |                            |                        |
| 8  | Distributions to attentive supported organizations to whe details in <b>Part VI</b> ). See instructions | sive (provide               |                            |                        |
| 9  | Distributable amount for 2019 from Section C, line 6  |                             |                            |                        |
| 10 | Line 8 amount divided by Line 9 amount  |                             |                            |                        |
|    | Section E - Distribution Allocations (see instructions)   | (i)<br>Excess Distributions | (ii)<br>Underdistributions | (iii)<br>Distributable |

| O Carlet distributions (describe in Fare 42). See mistractions  |  |   |  |  |  |  |
|---|--|---|--|--|--|--|
| 7 Total annual distributions. Add lines 1 through 6.  |  |   |  |  |  |  |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions |  |   |  |  |  |  |
| 9 Distributable amount for 2019 from Section C, line 6  |  |   |  |  |  |  |
| 10 Line 8 amount divided by Line 9 amount   |  |   |  |  |  |  |
|   |  |   |  |  |  |  |
| (i)<br>Excess Distributions   | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |  |  |  |  |
|   | Underdistributions                     | Distributable                             |  |  |  |  |
|   |  |   |  |  |  |  |

Schedule A (Form 990 or 990-EZ) (2019)

3 Excess distributions carryover, if any, to 2019:

g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

a Applied to underdistributions of prior years b Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2020. Add lines

**a** Excess from 2015. . . . . **b** Excess from 2016. . . . . c Excess from 2017. . . . . **d** Excess from 2018. . . . . e Excess from 2019. . . . .

j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7:

a From 2014. . . . . . **b** From 2015. . . . . . . . . . c From 2016. . . . . . **d** From 2017. . . . . . . e From 2018. . . . . . f Total of lines 3a through e

instructions)

See instructions.

3j and 4c. 8 Breakdown of line 7:

\$

### **Additional Data**

## Software ID: Software Version:

**EIN:** 35-1865344

Name: COMMUNITY HOWARD REGIONAL HEALTH

Schedule A (Form 990 or 990-EZ) 2019

Page 8

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

| Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions). |
|---|
|   |
| Facts And Circumstances Test  |
|   |

**SCHEDULE D Supplemental Financial Statements** 

DLN: 93493310001410

OMB No. 1545-0047

(Form 990)

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

De

| -          | runent of the Treasury nal Revenue Service   | <u>m990</u> for instructions a        | nd the latest info    | mation.       | Ins                   | spection    |
|------------|--|---------------------------------------|-----------------------|---------------|-----------------------|-------------|
|            | me of the organization   |                                       |                       | Employe       | r identification      | number      |
| INC        | MMUNITY HOWARD REGIONAL HEALTH   |                                       |                       | 35-18653      | 44                    |             |
| Pa         | art I Organizations Maintaining Donor Adv  | ised Funds or Other                   | Similar Funds o       | r Account     | ts.                   |             |
|            | Complete if the organization answered "Y   |                                       | · ·                   |               |                       |             |
|            | T. I   | (a) Donor advi                        | sed funds             | (b) F         | unds and other        | accounts    |
| 1          | Total number at end of year  |                                       |                       |               |                       |             |
| 2<br>3     | Aggregate value of contributions to (during year)  Aggregate value of grants from (during year)  |                                       |                       |               |                       |             |
| 3<br>4     |  |                                       |                       |               |                       |             |
|            | Aggregate value at end of year   |                                       |                       |               | kl                    |             |
| 5          | Did the organization inform all donors and donor advis<br>organization's property, subject to the organization's e   |                                       |                       |               |                       | Yes 🗌 No    |
| 6          | Did the organization inform all grantees, donors, and charitable purposes and not for the benefit of the dono private benefit?   | or or donor advisor, or for           | any other purpose o   |               | y for<br>npermissible | Yes No      |
| Pa         | IT II Conservation Easements.  Complete if the organization answered "Y  | es" on Form 990. Part                 | IV. line 7.           |               |                       |             |
| 1          | Purpose(s) of conservation easements held by the org   | · · · · · · · · · · · · · · · · · · · | •                     |               |                       |             |
|            | Preservation of land for public use (e.g., recreation  | _                                     | Preservation of an    | historically  | important land a      | area        |
|            | Protection of natural habitat  | ,                                     | Preservation of a d   | ertified hist | oric structure        |             |
|            | ☐ Preservation of open space   | _                                     |                       |               |                       |             |
| 2          | Complete lines 2a through 2d if the organization held  | a gualified conservation co           | ntribution in the for | m of a conc   | convation             |             |
| _          | easement on the last day of the tax year.  | a qualified conservation co           | The for               |               | eld at the End o      | of the Year |
| а          | Total number of conservation easements   |                                       |                       | 2a            |                       |             |
| b          | Total acreage restricted by conservation easements .   |                                       |                       | 2b            |                       |             |
| c          | Number of conservation easements on a certified histo  | ric structure included in (a          | )                     | 2c            |                       |             |
| d          | Number of conservation easements included in (c) acq structure listed in the National Register   | uired after 7/25/06, and n            | ot on a historic      | 2d            |                       |             |
| 3          | Number of conservation easements modified, transfer tax year •   | red, released, extinguished           | d, or terminated by   | the organiza  | ation during the      |             |
| 4          | Number of states where property subject to conservat   | ion easement is located 🕨             |                       |               |                       |             |
| 5          | Does the organization have a written policy regarding and enforcement of the conservation easements it hold  | the periodic monitoring, in           | spection, handling    | of violations | ,<br>\[ \sum_{Yes} \] | □ No        |
| 6          | Staff and volunteer hours devoted to monitoring, insper  | ecting, handling of violatio          | ns, and enforcing co  | onservation   | easements durir       | ng the year |
| 7          | Amount of expenses incurred in monitoring, inspecting  \$ \begin{align*} \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \   | g, handling of violations, ar         | nd enforcing conser   | vation easer  | ments during the      | year        |
| 8          | Does each conservation easement reported on line 2(c and section 170(h)(4)(B)(ii)?   |                                       |                       | 70(h)(4)(B)   | (i) Yes               | □ No        |
| 9          | In Part XIII, describe how the organization reports cor<br>balance sheet, and include, if applicable, the text of th   |                                       |                       |               | ent, and              |             |
| Dar        | the organization's accounting for conservation easement III Organizations Maintaining Collections  |                                       | escures or Oth        | er Simila     | r Accete              |             |
| 17(1       | Complete if the organization answered "Y   |                                       |                       | er Sillilla   | i Assets.             |             |
| <b>1</b> a | If the organization elected, as permitted under SFAS 1 art, historical treasures, or other similar assets held fo provide, in Part XIII, the text of the footnote to its final | or public exhibition, educat          | ion, or research in f |               |                       |             |
| b          | If the organization elected, as permitted under SFAS 1 historical treasures, or other similar assets held for pu following amounts relating to these items:                    |                                       |                       |               |                       |             |
| (          | (i) Revenue included on Form 990, Part VIII, line 1  |                                       |                       | • 9           | \$                    |             |
|            | ii)Assets included in Form 990, Part X   |                                       |                       |               |                       |             |
| 2          | If the organization received or held works of art, historollowing amounts required to be reported under SFAS   | rical treasures, or other sir         | milar assets for fina |               |                       |             |
| а          | Revenue included on Form 990, Part VIII, line 1  | , ,                                   |                       | 🕨             | \$                    |             |
| b          |  |                                       |                       |               |                       |             |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2019

 $\boldsymbol{c} \ \ \text{Leasehold improvements}$ 

 $\boldsymbol{d}$  Equipment . . . .

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

e Other . .

| <ul> <li>Organizations Maintaining Collections of A</li> <li>Using the organization's acquisition, accession, and other recitems (check all that apply):</li> <li>Public exhibition</li> </ul> |                  |            |                |                          |                             |
|--|------------------|------------|----------------|--------------------------|-----------------------------|
| items (check all that apply):  a   |                  | any of     | the following  | that are a significant i | use of its collection       |
| Public exhibition  | a                |            |                |                          |                             |
|  |                  | Ш          | Loan or exc    | hange programs           |                             |
| <b>b</b> Scholarly research  | е                |            | Other          |                          |                             |
| c Preservation for future generations  |                  |            |                |                          |                             |
| 4 Provide a description of the organization's collections and exp<br>Part XIII.  | plain how the    | y furth    | er the organ   | ization's exempt purpo   | ose in                      |
| During the year, did the organization solicit or receive donati assets to be sold to raise funds rather than to be maintained  |                  |            |                |                          | ☐ Yes ☐ No                  |
| Part IV Escrow and Custodial Arrangements.  Complete if the organization answered "Yes" or X, line 21.   | n Form 990       | , Part     | IV, line 9, (  | or reported an amou      | unt on Form 990, Part       |
| 1a Is the organization an agent, trustee, custodian or other inte included on Form 990, Part X?  | rmediary for     | contrib    | outions or oth | ner assets not           | ☐ Yes ☐ No                  |
| <b>b</b> If "Yes," explain the arrangement in Part XIII and complete t   | he following     | table:     |                | A                        | mount                       |
| C Beginning balance  | -                |            |                | 1c                       |                             |
| d Additions during the year  |                  |            |                | 1d                       | _                           |
| e Distributions during the year  |                  |            |                | 1e                       |                             |
| f Ending balance   |                  |            |                | 1f                       |                             |
| 2a Did the organization include an amount on Form 990, Part X,   | line 21, for     | escrow     | or custodial   | account liability?       | ☐ Yes ☐ No                  |
| <b>b</b> If "Yes," explain the arrangement in Part XIII. Check here if it  |                  |            |                |                          | _                           |
| Part V Endowment Funds.  | are explained    | 011 1140   | Deen proma     |                          | <u> </u>                    |
| Complete if the organization answered "Yes" or   | Form 990         | , Part     | IV, line 10.   |                          |                             |
| (a) Current ye   |                  | rior yea   |                | years back (d) Three ye  | ars back (e) Four years bac |
| 1a Beginning of year balance   |                  |            |                |                          |                             |
| <b>b</b> Contributions   |                  |            |                |                          |                             |
| c Net investment earnings, gains, and losses   |                  |            |                |                          |                             |
| d Grants or scholarships   |                  |            |                |                          |                             |
| e Other expenditures for facilities and programs   |                  |            |                |                          |                             |
| f Administrative expenses  |                  |            |                |                          |                             |
| g End of year balance  |                  |            |                |                          |                             |
| 2 Provide the estimated percentage of the current year end bal   | ance (line 1g    | g, colur   | nn (a)) held   | as:                      |                             |
| a Board designated or quasi-endowment ▶  |                  |            |                |                          |                             |
| <b>b</b> Permanent endowment ►   |                  |            |                |                          |                             |
| c Temporarily restricted endowment ▶   |                  |            |                |                          |                             |
| The percentages on lines 2a, 2b, and 2c should equal 100%.   |                  |            |                |                          |                             |
| 3a Are there endowment funds not in the possession of the organization by:   | nization that    | are he     | eld and admi   | nistered for the         | Yes No                      |
| (i) unrelated organizations  |                  |            |                |                          | 3a(i)                       |
| <ul><li>(ii) related organizations</li></ul>   | <br>ired on Sche | <br>dule R |                |                          | 3a(ii)<br>3b                |
| 4 Describe in Part XIII the intended uses of the organization's  | endowment f      | unds.      |                |                          |                             |
| Part VI Land, Buildings, and Equipment.  Complete if the organization answered "Yes" or  | n Form 990       | , Part     | IV, line 11a   | a. See Form 990. Pa      | irt X, line 10.             |
|  | Cost or other    |            | <del></del>    | cumulated depreciation   | (d) Book value              |
| <b>1a</b> Land   |                  | 4,58       | 3,000          |                          | 4,583,0                     |
| <b>b</b> Buildings   |                  | 104,77     | 8,873          | 25,318,202               | 79,460,6                    |

139,419

31,562,310

4,193,828

79,075

12,289,941

1,410,149

19,272,369

2,783,679

|   | Investments—Other Securities.   |                                     |            |                     | rage 3  |
|---|---|-------------------------------------|------------|---------------------|---|
|   | Complete if the organization answered "Yes" on Form 990, F  (a) Description of security or category  (including name of security)                             | Part IV, li<br>(b)<br>Book<br>value | ne 11t     | (c) Method          | art X, line 12.<br>d of valuation:<br>year market value         |
| (1) Financia<br>(2) Closely-l<br>(3)Other — | I derivatives   |                                     |            |                     |   |
| (A)   |   |                                     |            |                     |   |
| (B)   |   |                                     |            |                     |   |
| (C)   |   |                                     |            |                     |   |
| (D)   |   |                                     |            |                     |   |
| (E)   |   |                                     |            |                     |   |
| (F)   |   |                                     |            |                     |   |
| (G)   |   |                                     |            |                     |   |
| (H)   |   |                                     |            |                     |   |
|   | n (b) must equal Form 990, Part X, col. (B) line 12.)   |                                     |            |                     |   |
| Part VIII                                   | Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, F   | Part IV, li                         | ne 11c     | . See Form 990, I   | Part X, line 13.  |
|   | (a) Description of investment   |                                     |            | (b) Book value      | (c) Method of valuation:<br>Cost or end-of-year market<br>value |
| (1)   |   |                                     |            |                     |   |
| (2)   |   |                                     |            |                     |   |
| (3)   |   |                                     |            |                     |   |
| (4)   |   |                                     |            |                     |   |
| (5)   |   |                                     |            |                     |   |
| (6)   |   |                                     |            |                     |   |
| (7)   |   |                                     |            |                     |   |
| (8)   |   |                                     |            |                     |   |
| (9)   |   |                                     |            |                     |   |
| Total. (Columi<br>Part IX                   | n (b) must equal Form 990, Part X, col.(B) line 13.)  Other Assets.   |                                     | <u> </u>   |                     |   |
|   | Complete if the organization answered 'Yes' on Form 990, P.  (a) Description  | art IV, lir                         | ne 11d     | . See Form 990, Par | t X, line 15. <b>(b)</b> Book value                             |
| (2)THIRD PA                                 | M AFFILIATES ARTY RECEIVABLE F-USE OPERATING ASSET  |                                     |            |                     | 41,824,202<br>54,415<br>1,713,896                               |
| (4)   |   |                                     |            |                     |   |
| (5)   |   |                                     |            |                     |   |
| (6)   |   |                                     |            |                     |   |
| (7)   |   |                                     |            |                     |   |
| (8)   |   |                                     |            |                     |   |
| (9)   |   |                                     |            |                     |   |
| Total. (Colu                                | mn (b) must equal Form 990, Part X, col.(B) line 15.)  Other Liabilities.  Complete if the organization answered 'Yes' on Form 990, Part X, col.(B) line 15.) | art IV. lir                         | <br>ne 11e | or 11f.See Form     | 43,592,513<br>990. Part X. line 25.                             |
| 1.  | (a) Description of liability  | / 111                               |            |                     | (b) Book value  |
| (1) Federal<br>(5)                          | income taxes  |                                     |            |                     |   |
| (6)   |   |                                     |            |                     |   |
| (7)   |   |                                     |            |                     |   |
| (8)   |   |                                     |            |                     |   |
| (9)   |   |                                     |            |                     |   |
|   | n (b) must equal Form 990, Part X, col.(B) line 25.)  |                                     |            | •                   | 5,944,995   |
|   | or uncertain tax positions. In Part XIII, provide the text of the footnot<br>'s liability for uncertain tax positions under FIN 48 (ASC 740). Check l         |                                     |            |                     |   |

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Page 4

1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2a а 2b

Other (Describe in Part XIII.) 2d 2e 3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: 4

2c

Investment expenses not included on Form 990, Part VIII, line 7b . . . Other (Describe in Part XIII.) 4b b Add lines **4a** and **4b** . . . . . . . . . . . . . 4c

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) . . . . . . .

Part XIII Supplemental Information

Schedule D (Form 990) 2019

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Schedule D (Form 990) 2019  Part XIII Supplemental Information (continued) |             |                            |  |  |  |  |  |
|--|-------------|----------------------------|--|--|--|--|--|
| Return Reference   | Explanation |                            |  |  |  |  |  |
|  |             | Schedule D (Form 990) 2019 |  |  |  |  |  |

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE H** (Form 990)

# As Filed Data -

**Hospitals** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ▶ Attach to Form 990.

OMB No. 1545-0047

DLN: 93493310001410

Open to Public Inspection

Department of the Treasury ► Go to www.irs.gov/Form990EZ for instructions and the latest information. Name of the organization

|                | Name of the organization  COMMUNITY HOWARD REGIONAL HEALTH  COMMUNITY HOWARD REGIONAL HEALTH |                                      |                                  |  |                               |                                      | n nu    | mber     |          |
|----------------|--|--------------------------------------|----------------------------------|--|-------------------------------|--------------------------------------|---------|----------|----------|
| INC 35-1865344 |  |                                      |                                  |  |                               |                                      |         |          |          |
| Pa             | rt I Financial Assist  | ance and Certair                     | n Other Commur                   | nity Benefits at (                     | Cost                          |                                      |         |          |          |
|                |  | _                                    |                                  |  |                               | _                                    |         | Yes      | No       |
| 1a             | Did the organization have a  |                                      |                                  |  | to question 6a .              | _                                    | 1a      | Yes      |          |
|                | If "Yes," was it a written pol<br>If the organization had mult                               | •                                    |                                  |  |                               |                                      | 1b      | Yes      |          |
| 2              | assistance policy to its vario   |                                      |                                  |  | scribes application (         | or the financial                     |         |          |          |
|                | Applied uniformly to all   | hospital facilities                  | □ Арр                            | lied uniformly to mo                   | st hospital facilities        |                                      |         |          |          |
|                | Generally tailored to inc  | •                                    |                                  | ,                                      |                               |                                      |         |          |          |
| 3              | Answer the following based   | •                                    |                                  | eria that applied to t                 | he largest number o           | of the                               |         |          |          |
|                | organization's patients during the tax year.   |                                      |                                  |  |                               |                                      |         |          |          |
| а              | Did the organization use Feder<br>If "Yes," indicate which of the                            |                                      |                                  |  |                               | ľ                                    | 3a      | Yes      | ì        |
|                | ☐ 100% ☐ 150% <b>☑</b>   | 200%  Other                          | ·                                |  | %                             |                                      | Ja      | 163      |          |
| b              | Did the organization use FPG   | G as a factor in deter               | mining eligibility for           | providing discounte                    | d care? If "Yes," inc         | licate                               |         |          |          |
|                | which of the following was t   | he family income lim                 | it for eligibility for di        | iscounted care: .                      |                               |                                      | 3b_     | Yes      |          |
|                | ☐ 200% ☐ 250%  ☑   | 300% 🔲 350% 🛚                        | ☐ 400% ☐ Other                   |  |                               | %                                    |         |          |          |
| c              | If the organization used fact used for determining eligibil                                  |                                      |                                  |  |                               |                                      |         |          |          |
|                | used an asset test or other  |                                      |                                  |  |                               | on                                   |         |          |          |
|                | discounted care.   |                                      |                                  |  |                               |                                      |         | ļ        | <b>\</b> |
| 4              | Did the organization's finance provide for free or discounted                                |                                      |                                  | argest number of its<br>               |                               | ·                                    | 4       | Yes      |          |
| 5a             | Did the organization budget the tax year?  | amounts for free or                  | discounted care pro              | vided under its finar                  | ncial assistance polic        | ′ -                                  | 5a      | Yes      |          |
| b              | If "Yes," did the organization   | n's financial assistan               | ce expenses exceed               | the budgeted amou                      | nt?                           | -                                    | 5b      |          | No       |
| c              | •  |                                      |                                  |  |                               |                                      |         |          |          |
|                | care to a patient who was e  | _                                    |                                  |  |                               |                                      | 5c      |          |          |
|                | Did the organization prepare<br>If "Yes," did the organization                               | •                                    |                                  | tax year?                              |                               |                                      | 6a      | Yes      |          |
| D              | Complete the following table   |                                      |                                  |  |                               |                                      | 6b_     | Yes      |          |
|                | with the Schedule H.   | ,                                    | •                                |  |                               |                                      |         |          |          |
| 7              | Financial Assistance and   |                                      | nmunity Benefits at              | Cost                                   |                               |                                      |         |          |          |
| Fi             | nancial Assistance and<br>Means-Tested   | (a) Number of activities or programs | (b) Persons served<br>(optional) | (c) Total community<br>benefit expense | (d) Direct offsetting revenue | (e) Net community<br>benefit expense |         | f) Perce |          |
| 0              | Sovernment Programs  | (optional)                           | <b>,</b> ,                       | ·                                      |                               | ·                                    |         |          |          |
| а              | Financial Assistance at cost (from Worksheet 1)  |                                      | 2,894                            | 331,499                                |                               | 331,49                               |         | 0        | .230 %   |
| ь              | Medicaid (from Worksheet 3,  |                                      | 2,054                            | ,                                      |                               | ,                                    | $\top$  | <u> </u> | 230 /    |
| _              | column a)  |                                      | 21,555                           | 32,307,984                             | 30,517,227                    | 1,790,75                             | 57      | 1.       | .220 %   |
| ·              | government programs (from Worksheet 3, column b)   |                                      |                                  |  |                               |                                      |         |          |          |
| d              | <b>Total</b> Financial Assistance and Means-Tested Government                                |                                      |                                  |  |                               |                                      |         |          |          |
| _              | Programs   |                                      | 24,449                           | 32,639,483                             | 30,517,227                    | 2,122,25                             | 6       | 1.       | .450 %   |
|                | Other Benefits   |                                      |                                  |  |                               |                                      |         |          |          |
| е              | Community health improvement services and community benefit                                  |                                      |                                  |  |                               |                                      |         |          |          |
|                | operations (from Worksheet 4).   | 18                                   | 6,542                            | 2,362,716                              | 88,636                        | 2,274,08                             | 30      | 1.       | .550 %   |
|                | Health professions education (from Worksheet 5)  | 1                                    |                                  | 546,490                                | 946                           | 545,54                               | 4       | 0.       | .370 %   |
| _              | Subsidized health services (from Worksheet 6)  | 2                                    | 300                              | 410,724                                | 13,859                        | 396,86                               | 396,865 |          | .270 %   |
|                | Research (from Worksheet 7) .  |                                      |                                  |  |                               |                                      | _       |          |          |
| '              | Cash and in-kind contributions for community benefit (from                                   |                                      |                                  |  |                               |                                      |         |          |          |
|                | Worksheet 8)   | 4                                    | 200                              | 1,035,166                              |                               | 1,035,16                             | $\neg$  |          | .700 %   |
| -              | Total. Other Benefits  | 25<br>25                             | 7,042                            | 4,355,096                              | 103,441                       | 4,251,65                             | $\neg$  |          | .890 %   |
|                | Denominate Poduction Act Notice  |                                      | 31,491                           | 36,994,579                             | 30,620,668                    | 6,373,91                             | _       |          | .340 %   |

| Pa      | rt II             | Community Build<br>during the tax year<br>communities it serv  | r, and describe in                               |  |  |   |                              |  |          |                                    | ities  |
|---------|-------------------|--|--|--|--|---|------------------------------|--|----------|------------------------------------|--------|
|         |                   |  | (a) Number of activities or programs (optional)  | (b) Persons served<br>(optional)                 | (c) Total community building expense     | 1 ` '   | t offsetting<br>enue         | (e) Net commu<br>building expen  |          | (f) Perototal ex                   |        |
| 1       | Physical ir       | mprovements and housing  | 1  | 1,000  | 7,37                                     | 5   |                              | 7  | ,375     | 0                                  | .010 % |
|         |                   | development  | 2  | ·  | 13,67                                    |   |                              |  | ,672     |                                    | .010 % |
| 3       | Communit          | ty support   |  |  |  |   |                              |  |          |                                    |        |
| 4       | Environme         | ental improvements   |  |  |  |   |                              |  |          |                                    |        |
|         |                   | p development and<br>or community members  |  |  |  |   |                              |  |          |                                    |        |
| 6       | Coalition b       | ouilding   |  |  |  |   |                              |  |          |                                    |        |
| ,       | advocacy          | ty health improvement  | 1  |  | 66                                       | 9   |                              |  | 669      |                                    | 0 %    |
|         |                   | development  |  |  |  |   |                              |  |          |                                    |        |
|         | Other             |  |  |  |  |   |                              |  | 744      |                                    |        |
|         | Total             | Bad Debt, Medica   | re & Collection                                  | Practices 1,000                                  | 21,71                                    | <u> </u>  |                              |  | ,716     | 0                                  | .020 % |
|         |                   | Bad Debt Expense   | ire, a conceilon                                 | Tractices  |  |   |                              |  |          | Yes                                | No     |
| 1       | Did th            | e organization report b  | •  | accordance with Hea                              | althcare Financial M                     | anagemen  | t Associatio                 | on Statement   | 1        | Yes                                |        |
| 2       | Enter             | the amount of the organical organical control of the organical control  | anization's bad debt                             |  |  |   |                              | 1 776 047  |          | 1.00                               |        |
| 3       | Enter<br>eligible | the estimated amount<br>e under the organization<br>dology used by the org   | of the organization's<br>on's financial assistar | s bad debt expense a<br>nce policy. Explain ir   | attributable to patie<br>n Part VI the   | nts   |                              | 1,776,047  |          |                                    |        |
|         | includi           | ing this portion of bad  | debt as community b                              | penefit  |  | 3   | <br>                         |  |          |                                    |        |
| 4       | page r            | e in Part VI the text of<br>number on which this fo  |  |  |  | describes   | pad debt e                   | expense or the   |          |                                    |        |
|         |                   | Medicare   | £ M - d: /:l.                                    | dia - DCH d IME)                                 |  | 1 -   | ı                            | 25 646 702   |          |                                    |        |
| 5       |                   | total revenue received   | •  | -  |  | 5   | <u> </u><br>                 | 35,646,783   |          |                                    |        |
| 6       |                   | Medicare allowable cos   | <del>-</del>                                     |  |  | 6   | 1                            | 41,159,173   |          |                                    |        |
| 7<br>8  | Descri<br>Also d  | act line 6 from line 5. T<br>be in Part VI the exten<br>escribe in Part VI the c<br>the box that describes   | t to which any short<br>osting methodology       | fall reported in line                            | 7 should be treated                      |   |                              |  |          |                                    |        |
| Sec     |                   | ost accounting system  Collection Practices  | ☐ Cost   | to charge ratio                                  | <b>☑</b> Oth                             | er  |                              |  |          |                                    |        |
| 9a<br>b | If "Yes<br>contai | e organization have a v<br>s," did the organization<br>n provisions on the coll<br>be in Part VI   | 's collection policy the lection practices to be | nat applied to the lar<br>be followed for patier | rgest number of its<br>nts who are known | patients d<br>to qualify                            | uring the ta<br>for financia | • •<br>ax year<br>Il assistance?   | 9a<br>9b | Yes<br>Yes                         |        |
| Dа      |                   | Management Com   | nanies and loint                                 |  |  | • • •   |                              | • •  | 7.5      | 1 103                              |        |
|         |                   | and the second of the second o |  |  | prof                                     | tions)<br>Iganization<br>it % or stoc<br>vnership % | k tr<br>em                   | Officers, directors,<br>rustees, or key<br>ployees' profit %<br>tock ownership % | pre      | e) Physic<br>ofit % or<br>ownershi | stock  |
| l 1     | HOWARD            | COMMUNITY SURGERY CEI  | NTER SURGERY                                     |  |  | 47.94   | 0 %                          |  |          | 33.                                | 260 %  |
|         |                   |  |  |  |  |   |                              |  |          |                                    |        |
| 2       |                   |  |  |  |  |   |                              |  |          |                                    |        |
| ,<br>   |                   |  |  |  |  |   |                              |  |          |                                    |        |
| 5       |                   |  |  |  |  |   |                              |  |          |                                    |        |
| 5       |                   |  |  |  |  |   |                              |  |          |                                    |        |
| ,       |                   |  |  |  |  |   |                              |  |          |                                    |        |
| 3       |                   |  |  |  |  |   |                              |  |          |                                    |        |
| •       |                   |  |  |  |  |   |                              |  |          |                                    |        |
| LO      |                   |  |  |  |  |   |                              |  |          |                                    |        |
| l1      |                   |  |  |  |  |   |                              |  |          |                                    |        |
| L2      |                   |  |  |  |  |   |                              |  |          |                                    |        |
| L3      |                   |  |  |  |  |   |                              |  |          |                                    |        |
|         |                   |  |  |  | L  |   | <u> </u>                     | Schedule   | H (Fo    | rm 990                             | ) 2019 |

 ${f e} \ f arphi$  The significant health needs of the community f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups

|   | g 🗹 The process for identifying and prioritizing community health needs and services to meet the community health needs  |           |     |  |
|---|--|-----------|-----|--|
|   | $f h$ $f ec{f V}$ The process for consulting with persons representing the community's interests   |           |     |  |
|   | i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)  |           |     |  |
| 4 | $f{j}$ Other (describe in Section C)<br>Indicate the tax year the hospital facility last conducted a CHNA: 20 $f{18}$  |           |     |  |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 5         | Yes |  |
| 6 | a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C   | 6a        | Yes |  |
|   | <b>b</b> Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C  | <b>6b</b> | Yes |  |
| 7 | Did the hospital facility make its CHNA report widely available to the public?   | 7         | Yes |  |
|   | If "Yes," indicate how the CHNA report was made widely available (check all that apply):   |           |     |  |
|   | a 🗹 Hospital facility's website (list url): SEE PART V, SECTION C  |           |     |  |
|   | b Other website (list url):  |           |     |  |
|   | C Made a page and positive for within inspection without shows at the baseline facility.   |           |     |  |

Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 identified through its most recently conducted CHNA? If "No," skip to line 11. . . . . . . Yes

8 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 18 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url): SEE PART V, SECTION C b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . 10b Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted

CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a Νo 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Page 5

Schedule H (Form 990) 2019

| Fir   | nancial Assistance Policy (FAP)   |    |     |    |
|-------|---|----|-----|----|
| • • • | FACILITY REPORTING GROUP - A  |    |     |    |
| Na    | me of hospital facility or letter of facility reporting group   |    |     |    |
| 144   | me of nospital facility of feeter of facility reporting group   |    | Yes | No |
|       | Did the hospital facility have in place during the tax year a written financial assistance policy that:   |    |     |    |
|       |   |    | \ , |    |
| L3    | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?  | 13 | Yes |    |
|       | If "Yes," indicate the eligibility criteria explained in the FAP:   |    |     |    |
|       | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200.0000000000000000000000000000000000  |    |     |    |
|       | <b>b</b> ☐ Income level other than FPG (describe in Section C)  |    |     |    |
|       | c ☐ Asset level   |    |     |    |
|       | d 🗹 Medical indigency   |    |     |    |
|       | Insurance status  |    |     |    |
|       | f 🗹 Underinsurance discount   |    |     |    |
|       | g ☑ Residency   |    |     |    |
|       | <u> </u>  |    |     |    |
|       | h □ Other (describe in Section C) Explained the basis for calculating amounts charged to patients?  | 14 | Yes |    |
|       |   | 15 |     |    |
| L5    | Explained the method for applying for financial assistance?   | 13 | Yes |    |
|       | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): |    |     |    |
|       | Described the information the hospital facility may require an individual to provide as part of his or her application  |    |     |    |
|       | Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application  |    |     |    |
|       | C ✓ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process  |    |     |    |
| 1     | d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  |    |     |    |
|       | Other (describe in Section C)   |    |     |    |

| - 1 | <sup>h</sup> □ Other (describe in Section C)  |    |     | l |
|-----|---|----|-----|---|
|     | Explained the basis for calculating amounts charged to patients?  | 14 | Yes | l |
| 5   | Explained the method for applying for financial assistance?   | 15 | Yes |   |
|     | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):   |    |     |   |
|     | Described the information the hospital facility may require an individual to provide as part of his or her application  |    |     | l |
|     | Described the supporting documentation the hospital facility may require an individual to submit as part of his or<br>her application   |    |     |   |
|     | ⊆ ✓ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process  |    |     |   |
| •   | d ☐ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  |    |     |   |
| •   | e ☐ Other (describe in Section C)   |    |     | l |
| 6   | Was widely publicized within the community served by the hospital facility?   | 16 | Yes | l |
|     | If "Yes," indicate how the hospital facility publicized the policy (check all that apply):  |    |     | Π |
| ;   | The FAP was widely available on a website (list url):  SEE PART V, SECTION C  |    |     |   |
| ı   | The FAP application form was widely available on a website (list url):  SEE PART V, SECTION C   |    |     |   |
| ,   | A plain language summary of the FAP was widely available on a website (list url):  SEE PART V, SECTION C  |    |     |   |
| (   | The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)  |    |     | l |
| •   | e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility  |    |     | l |
|     | and by mail)  |    |     | l |
|     | f ☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)  |    |     |   |
| •   | Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention |    |     |   |
| ı   | Notified members of the community who are most likely to require financial assistance about availability of the EAP   |    |     | ı |

|    |   |    | Yes | No |
|----|---|----|-----|----|
| 17 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? | 17 | Yes |    |
|    |   | 1/ | 165 |    |
| 18 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:                      |    |     |    |
|    | a Reporting to credit agency(ies)   |    |     |    |
|    | <b>b</b> Selling an individual's debt to another party  |    |     |    |
|    | c 🗌 Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous  |    |     |    |
|    | bill for care covered under the hospital facility's FAP   |    |     |    |
|    | d 🗌 Actions that require a legal or judicial process  |    |     |    |
|    | e Other similar actions (describe in Section C)   |    |     |    |
|    | ${\sf f} ec{f ec {\sf V}}$ None of these actions or other similar actions were permitted  |    |     |    |
| 19 | Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?   | 19 |     | No |
|    | If "Yes," check all actions in which the hospital facility or a third party engaged:  |    |     |    |
|    | a Reporting to credit agency(ies)   |    |     |    |
|    | b Selling an individual's debt to another party   |    |     |    |
|    | c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP  |    |     |    |

**d** Actions that require a legal or judicial process e Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply): a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C) b 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) c 🗹 Processed incomplete and complete FAP applications (if not, describe in Section C) **d** Made presumptive eligibility determinations (if not, describe in Section C) e Other (describe in Section C) f None of these efforts were made **Policy Relating to Emergency Medical Care** 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their 21 Yes If "No," indicate why:

|    | The hospital facility asea a prospective fredicate of fredicata method   |    |    |
|----|--|----|----|
| 23 | 3 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance |    |    |
|    | covering such care?  | 23 | No |
|    | If "Yes," explain in Section C.  |    |    |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any  |    |    |
|    | service provided to that individual?   | 24 | No |

If "Yes," explain in Section C.

| Schedule H (Form 990) 2019 Page 9  |                            |  |  |  |  |  |  |
|--|----------------------------|--|--|--|--|--|--|
| Part V Facility Information (con   | tinued)                    |  |  |  |  |  |  |
| Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. |                            |  |  |  |  |  |  |
| Form and Line Reference  | Explanation                |  |  |  |  |  |  |
| See Add'l Data   |                            |  |  |  |  |  |  |
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|  | Schedule H (Form 990) 2019 |  |  |  |  |  |  |

| Sche | edule H (Form 990) 2019  | Page <b>9</b>  |
|------|--|--|
| Pa   | rt V Facility Information (continued)  |  |
|      | tion D. Other Health Care Facilities That Are Not I<br>in order of size, from largest to smallest) | Licensed, Registered, or Similarly Recognized as a Hospital Facility |
| How  | nmany non-hospital health care facilities did the organ  | ization operate during the tax year?3                                |
| Nam  | ne and address   | Type of Facility (describe)  |
| 1    | 1 - COMMUNITY COUNSELING CENTER<br>205 N JACKSON<br>FRANKFORT, IN 46041                            | HEALTH CARE  |
| 2    | 2 - FRANCES HOUSE CSS<br>3322 FRANCES LANE<br>KOKOMO, IN 46901                                     | HEALTH CARE  |
| 3    | 3 - ASSERTIVE COMMUNITY TREATMENT<br>416 PILLARS PLACE<br>KOKOMO, IN 46902                         | HEALTH CARE  |
| 4    |  |  |
| 5    |  |  |
| 6    |  |  |
| 7    |  |  |
| 8    |  |  |
| 9    |  |  |
| 10   |  |  |
|      |  | Schedule H (Form 990) 2019   |

Schedule H (Form 990) 2019 Page **10** Part VI **Supplemental Information** Provide the following information. Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b. Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B. Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy. Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves. 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.). **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the 6 organization and its affiliates in promoting the health of the communities served. State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| 90 Schedule H, Supplemental Information |   |
|---|---|
| Form and Line Reference                 | Explanation   |
| PART I, LINE 3C:                        | OTHER INCOME BASED CRITERIA FOR FREE OR DISCOUNTED CARECHRH ALSO CONSIDERS THE PATIENT'S MEDICAL INDIGENCY, INSURANCE STATUS, UNDERINSURANCE STATUS, AND RESIDENCY WHEN CONSIDERING THE PATIENT FOR FINANCIAL ASSISTANCE. |

| 990 Schedule H, Supplemental Information |   |
|--|---|
| Form and Line Reference                  | Explanation   |
| PART I, LINE 6A.                         | RELATED ORGANIZATION INFORMATIONA COMMUNITY BENEFIT REPORT IS COMPLETED FOR THE COMMUNITY HEALTH NETWORK INCLUDING COMMUNITY HOWARD REGIONAL HEALTH AND OTHER TAX-EXEMPT AFFILIATES OF THE NETWORK. |

| 990 Schedule H, Supplementa | Information  |
|-----------------------------|--|
| Form and Line Reference     | Explanation  |
| PART I, LINE 7:             | COSTING METHODOLOGY EXPLANATIONA COST TO CHARGE RATIO WAS UTILIZED TO DETERMINE COSTS FOR LINES A THROUGH C IN THE TABLE. THE COST TO CHARGE RATIO WAS DERIVED FROM WORKSHEET 2. LINES E THROUGH I OF THE TABLE ARE BASED ON ACTUAL INCURRED EXPENSES. PART II - COMMUNITY BUILDING ACTIVITIES: 1. PHYSICAL IMPROVEMENTS AND HOUSING - CHRH PARTICIPATED IN THE WESTERN SCHOOL CORPORATION'S INCLUSIVE PLAYGROUND PROJECT WHICH HELPED BUILDING A NEW PLAYGROUND TO ALLOW CHILDREN WITH SPECIAL NEEDS TO PARTICIPATE ON THE PLAYGROUND WITH OTHER CHILDREN. 2. ECONOMIC DEVELOPMENT - CHNW HAS CREATED AND PARTICIPATED IN VARIOUS ACTIVITIES TO MAKE A LASTING IMPACT ON THE COMMUNITIES THEY SUPPORT EVERY YEAR. THESE ACTIVITIES INCLUDE, BUT ARE NOT LIMITED TO, VOLUNTEERING WITH CANCER PATIENTS, READING WITH KIDS AT AFTER SCHOOL PROGRAMS AND PROVIDING SUPPORT FOR ENTREPREBEURS, SMALL BUSINESSES AND LARGE CORPORATIONS. 3. COMMUNITY SUPPORT - CHNW CONTINUES TO SUPPORT OUR COMMUNITIES IN VARIOUS WAYS SUCH AS SUPPORTING THE LOCAL BOYS AND GIRLS CLUBS, PROVIDING TRAINING TO MENTAL HEALH AND PEER RESPONDERS IN CENTRAL INDIANA, AND LEADING A TEAM THAT PROVIDES CRISIS INTERVENTION AND PSYCHOLOGICAL FIRST AID. 4. ENVIRONMENTAL IMPROVEMENTS - NOTHING TO REPORT. 5. LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY - CHNW PROVIDES TRAINING TO LAW ENFORCEMENT AND OTHER FIRST RESPONDERS ON A VARIETY OF ISSUES REGARDING MENTAL ILLNESS, SUBSTANCE ABUSE DISORDERS, SUICIDE PREVENTION AND COMMUNICATION SKILLS. 6. COALITION BUILDING - THE COALITIONS THE CHNW MEMBERS ARE A PART OF WORK TOWARDS MAKING THE YOUTH AND TRANSFORMING URBAN NEIGHBORHOODS. 7. COMMUNITY HEALTH IMPROVEMENT ADVOCACY - CHNW MEMBERS ADVOCATE AND HELP CARING FOR VICTOMS OF VIOLENCE, ABUSE OR NEGLECT, ESPECIALLY SEXUAL ASSAULT AND INTERPERSONAL VIOLENCE. CHNW CAREGIVERS ARE ALSO A PART OF INDIANA'S BEHAVIORAL HEALTH AND HUMAN SERVICES LICENSING BOARD WHICH WORKS TO PROTECT THE CITIZENS OF INDIANA FROM UNQUALIFIED AND/OR UNETHICAL PRACTITIONERS. 8. WORKFORCE DEVELOPMENT - CHNW HOSTS MANY HOURS E |

| Form and Line Reference | Explanation  |
|-------------------------|--|
| PART III, LINE 2:       | BAD DEBT EXPENSE METHODOLOGYTHE COST TO CHARGE RATIO UTILIZED FOR PURPOSES OF REPORTING BA D DEBT COSTS WAS DERIVED FROM WORKSHEET? AND IS BASED ON THE ORGANIZATION'S AUDITED FINAN CIAL STATEMENTS. ADDITIONALLY, COMUNITY HEALTH NETWORK ADDPTED A NEW STANDARD RELATED TO R EVENUE RECOGNITION AND CODIFIED IN THE FASB ACCOUNTING STANDARDS CODIFICATION ("ASC") AS TOPIC 606 ("ASC 606") IN FISCAL YEAR 2018. BECAUSE OF THE ADDPTION OF THIS STANDARD FROM AN ACCOUNTING PRESENTATION STANDARDINT, THE NETWORK NO LONGER EXPLICITLY NEPORTS BAD DEBT EXP ENSE ON THE AUDITED FINANCIAL STATEMENTS. HOWEVER, THE NETWORK STILL DOES INCUR A SIGNIFIC ANT AMOUNT OF ADJUSTMENTS TO PATIENT'S ACCOUNTS FOR THOSE WHO DO NOT PAY THEIR PATIENT BAL ANCE WHICH RESULTS IN A SIGNIFICANT AND MATERIAL COST TO THE NETWORK. AS SUCH THE NETWORK WILL CONTINUE TO PATIENT'S ACCOUNTS FOR THOSE WHO DO NOT PAY THEIR PATIENT BAL ANCE WHICH RESULTS IN A SIGNIFICANT AND MATERIAL COST TO THE NETWORK. AS SUCH THE NETWORK WILL CONTINUE TO PATIENT'S ACCOUNTS ACCOUNTS TO THE NETWORK. AS SUCH THE NETWORK WILL CONTINUE TO PATIENT'S ACCOUNTS ACCOUNTS TRECTURATED TO ADJUSTMENTS PREVIOUS LY! DEDINTIFIED AS BAD DEBT.PART III, LINE 4:THE AUDITED FINANCIAL STATEMENTS CONTAIN THE FOUNDATION OF THE PATIENT STANDARD AND THE ADDITED FINANCIAL STATEMENTS. CONTAIN THE FOUNDATION OF THE PATIENT STANDARD AND THE ADDITED FINANCIAL STATEMENTS. CONTAIN THE FOUNDATION OF THE PATIENT STANDARD AND THE ADDITED THE CONTAIN THE POTONTOTES. PATIENT AND THE ADDITED THE CONTAIN THE PATIENT STANDARD AND THE ADDITED THE ADDITED THE CONTAIN THE PATIENT STANDARD AND THE ADDITED THE AD |

| Form and Line Reference | Explanation  |
|-------------------------|--|
| PART III, LINE 2:       | ED AT A POINT IN TIME, WHICH INCLUDES OUTPATIENT SERVICES, IS GENERALLY RECOGNIZED WHEN SE RVICES ARE PROVIDED TO OUR PATIENTS AND THE NETWORK DOES NOT BELIEVE IT IS REQUIRED TO PRO VIDE ADDITIONAL SERVICES TO THE PATIENT. BECAUSE ALL OF ITS PERFORMANCE OBLIGATIONS RELATE TO CONTRACTS WITH A DURATION OF LESS THAN ONE YEAR, THE NETWORK HAS ELECTED TO APPLY THE O PTIONAL EXEMPTION PROVIDED IN FASB ASC 606-10-50-14A AND, THEREFORE, IS NOT REQUIRED TO DI SCLOSE THE AGGREGATE AMOUNT OF THE TRANSACTION PRICE ALLOCATED TO PERFORMANCE OBLIGATIONS THAT ARE UNSATISFIED OR PARTIALLY UNSATISFIED AT THE END OF THE REPORTING PERIOD. THE UNSA TISFIED OR PARTIALLY UNSATISFIED AT THE END OF THE REPORTING PERIOD. THE UNSA TISFIED OR PARTIALLY UNSATISFIED AT THE END OF THE REPORTING PERIOD. THE UNSA TISFIED OR PARTIALLY UNSATISFIED AT THE END OF THE REPORTING PERIOD. THE PERFORMANCE OBLIGATIONS REFERRED TO PREVIOUSLY ARE PRIMAR ILLY RELATED TO INPATIENT ACUTE CARE SERVICES AT THE END OF THE REPORTING PERIOD. THE PERFORMANCE OBLIGATIONS FOR THESE CONTRACTS ARE GENERALLY COMPLETED WHEN THE PATIENTS ARE DISCH ARGED, WHICH GENERALLY OCCURS WITHIN DAYS OR WEEKS OF THE END OF THE REPORTING PERIOD. THE NETWORK DETERMINES ITS ESTIMATES OF CONTRACTUAL ADJUSTMENTS AND DISCOUNTS BASED ON CONTRACT UNLA AGREEMENTS, ITS DISCOUNT POLICIES, AND HISTORICAL EXPERIENCE. MANAGEMENT CONTINUALLY REVIEWS THE CONTRACTUAL ESTIMATION PROCESS TO CONSIDER AND INCORPORATE UPDATES TO LAWS AND REGULATIONS AND THE FREQUENT CHANGES IN MANAGED CARE CONTRACTUAL TERMS RESULTING FROM CON TRACT RENEGOTIATIONS AND RENEWALS. ESTIMATES OF CONTRACTUAL TERMS RESULTING FROM CON TRACT RENEGOTIATIONS AND RENEWALS. ESTIMATES OF CONTRACTUAL TERMS PROVIDED FOR PAYME NITS TO THE NETWORK AT AMOUNTS DIFFERENT FROM ITS STABLISHED RATES. GENERALLY, PATIENTS WHO ARE COVERED BY THIRD-PARTY PAYERS ARE RESPONSIBLE FOR RELATED DEDUCTIBLES AND COINSURANCE PLANS ARE BASED UPON THE PAYMENT ARRANGEMENTS WITH THIRD-PARTY PAYERS PROVIDE FOR PAYME NITS. AND OFFE RS THOSE UNINSURED PATIENTS, AND |

| Form and Line Reference | Explanation   |
|-------------------------|---|
| PART III, LINE 4:       | BEGINNING JUNE 2012, THE STATE OF INDIANA OFFERED VOLUNTARY PARTICIPATION IN THE STATE OF |
| ART III, LINE 4.        | INDIANA'S HAF PROGRAM. THE STATE OF INDIANA IMPLEMENTED THIS PROGRAM TO UTILIZE           |
|                         | SUPPLEMENTAL REIMBURSEMENT PROGRAMS FOR THE PURPOSE OF PROVIDING REIMBURSEMENT TO         |
|                         | PROVIDERS TO OFFSET A PORTION OF THE COST OF PROVIDING CARE TO MEDICAID AND INDIGENT      |
|                         | PATIENTS. THIS PROGRAM IS DESIGNED WITH INPUT FROM CMS AND IS FUNDED WITH A COMBINATION   |
|                         | OF STATE AND FEDERAL RESOURCES, INCLUDING FEES OR TAXES LEVIED ON THE                     |
|                         | PROVIDERS.REIMBURSEMENT UNDER THE PROGRAM IS REFLECTED WITHIN PATIENT SERVICE REVENUE     |
|                         | AND THE FEES PAID FOR PARTICIPATION IN THE HAF PROGRAM ARE RECORDED IN SUPPLIES AND OTHER |
|                         | EXPENSES WITHIN THE CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS.      |
| 1                       | THE EEES AND DETMRIDSEMENTS ARE SETTLED MONTHLY DEVENUE RECOGNIZED BELATED TO THE HAE     |

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990 Schedule H, Supplemental Information

Farms and Line Defendance

PROGRAM WAS \$198,105 AND \$135,510 FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018, RESPECTIVELY, EXPENSE FOR FEES RELATED TO THE HAF PROGRAM WAS \$83,600(000) AND \$66,236(000) FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018, RESPECTIVELY.THE HAF PROGRAM RUNS ON AN ANNUAL CYCLE FROM JULY 1 TO JUNE 30 AND IS EFFECTIVE UNTIL JUNE 30, 2021. THE CONSOLIDATED BALANCE SHEETS AT DECEMBER 31,2019 AND 2018 INCLUDES LESS THAN ONE MONTH OF HAF ACTIVITY.

OR \$939(000) AND \$1,880(000), RESPECTIVELY, IN ESTIMATED THIRD-PARTY PAYER SETTLEMENTS PAYABLE RELATED TO THE HAF PROGRAM.

| Form and Line Reference | Explanation   |
|-------------------------|---|
| PARI III, LINE 8:       | PER THE 990 INSTRUCTIONS THE MEDICARE COST REPORT WAS UTILIZED TO DETERMINE THE MEDICARE SHORTFALL, HOWEVER, THE MEDICARE COST REPORT IS NOT REFLECTIVE OF ALL COSTS ASSOCIATED |
|                         | WITH MEDICARE PROGRAMS SUCH AS PHYSICIAN SERVICES AND SERVICES BILLED VIA FREE STANDING   |

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CLINICS. FOR THE MEDICARE COST REPORT EXCLUDES REVENCES AND COSTS OF MEDICARE PARTS

C AND D. THE MEDICARE SHORTFALL ATTRIBUTED TO THOSE AREAS NOT INCLUDED ON THE MEDICARE

COST REPORT IS \$8,924,013. AS SUCH, THE TOTAL MEDICARE SHORTFALL FOR ALL MEDICARE PROGRAMS

IS \$14,436,403. MEDICARE SHORTFALLS SHOULD BE CONSIDERED AS COMMUNITY BENEFIT BECAUSE

MEDICARE REPRESENTS 52.14% OF THE OVERALL PAYER MIX FOR THIS ORGANIZATION.

| Form and Line Reference | Explanation  |
|-------------------------|--|
| PART III, LINE 9B:      | NOTWITHSTANDING ANY OTHER PROVISION OF ANY OTHER POLICY AT COMMUNITY REGARDING BILLING AND COLLECTION MATTERS, COMMUNITY WILL NOT ENGAGE IN ANY EXTRAORDINARY COLLECTION         |
|                         | ACTIONS BEFORE IT MAKES REASONABLE EFFORTS TO DETERMINE WHETHER AN INDIVIDUAL WHO HAS AN UNPAID BILL FROM COMMUNITY IS ELIGIBLE FOR FINANCIAL ASSISTANCE FROM UNDER THIS POLICY. |

990 Schedule H, Supplemental Information

AN UNPAID BILL FROM COMMUNITY IS ELIGIBLE FOR FINANCIAL ASSISTANCE FROM UNDER THIS POLICY.
THE ACTIONS COMMUNITY MAY TAKE IN THE EVENT OF NONPAYMENT AND THE PROCESS AND TIME
FRAMES FOR TAKING THESE ACTIONS ARE MORE FULLY DESCRIBED IN COMMUNITY'S BILLING AND
COLLECTIONS POLICY.

| Form and Line Reference            | Explanation  |
|------------------------------------|--|
| PART VI, LINE 2 - NEEDS ASSESSMENT | THE IDENTIFICATION OF HEALTH NEEDS FOR CHNW REGIONS WAS CARRIED OUT USING TWO TYPES OF DAT A: (1) PRIMARY DATA DATAINED THROUGH AN ONLINE SURVEY OF COMMUNITY RESIDENTS (E.G. P. HYSICIANS, NURSES, AND SOCIAL WORKERS) AND A SURVEY OF COMMUNITY RESIDENTS IN EACH CHNW RE GION. TO SUPPLEMENT THIS DATA AND IDENTITY POPULATION-SPECIFIC HEALTH NEEDS AMONG COMMUNITY MEMBERS IN THE HOWARD REGION IN PARTICULAR, FOUNS GROUPS WITH COMMUNITY STAKEHOLDERS WER E ALSO CONDUCTED. (2) SECONDARY DATA FROM THE HEALTHY COMMUNITY STAKEHOLDERS WER E ALSO CONDUCTED. (2) SECONDARY DATA FROM THE HEALTHY COMMUNITY STAKEHOLDERS WER E ALSO CONDUCTED. (2) SECONDARY DATA FROM THE HEALTHY COMMUNITY STAKEHOLDERS WER E ALSO CONDUCTED. (2) SECONDARY DATA FROM THE HEALTHY COMMUNITY STAKEHOLDER OF COMMUNITY HEALTH RANKINGS). THESE DATA SOURCES ARE DESCRIBED IN THE FOLLOWING SECTIONS: PRIMARY DATA: THIS ASSESSEMENT USED THREE SOURCES OF COMMUNITY IN THE THIS AND NUMBER SECTIONS: PRIMARY DATA: THIS ASSESSEMENT USED THREE SOURCES OF COMMUNITY IN THE THIS ASSESSEMENT USED THREE SOURCES OF COMMUNITY IN THE PRIMARY DATA ON THE SURVEY OF CHINW PROVIDER SURVEY: AND ONLINE SURVEY OF CHINW PROVIDER FROM THE SURVEY WERE AND AND ASSESSED TO SECRED THE THREE SOURCES OF COMPUNITY STAKEHOLDER SURVEY: AN ONLINE SURVEY OF CHINW HEALTH PROVIDERS WAS CONDUCTED IN APRIL 2018 TO COLLECT CHW PRO VIDER PRECEPTIONS ABOUT WHAT POPULATIONS WERE AT GREATEST SOCIAL/MEDICAL DISADVANTAGE AND WHICH COMMUNITY CIRCUMSTANCES IMPACTING POPULATION FRANCE OF THE PROVIDER SURVEY. THE WAS ASSESSED TO THE SURVEY WERE DOTED THE PROVIDER SURVEY. THE SURVEY WAS DESIGNED BY POLIS AND THE FAIRBANKS SCHOOL OF PUBLIC HEALTH (FSPH) IN PARTIENSHIP WITH THE CHINW HAD SIMPLEMENTED USING QUALTRICS, AND ONLINE SURVEY SERVICE. A TOTAL OF 819 CHINW PROVIDERS RESPONDED TO THE SURVEY. SEVEN PERCENT (7%), N.—530 OF THOSE ANAMED HOWARD REGION AS ORGANIZED BY CHINW AND DESIGNED BY CHINW AND THE PROVIDER OF THE PROVIDER SURVEY. SEVEN PERCENT (7%), N.—530 OF THOSE ANAMED HOWARD AS POLIS AND THE RESPONDED TO T |

| Form and Line Reference            | Explanation  |
|------------------------------------|--|
| PART VI, LINE 2 - NEEDS ASSESSMENT | D IN THE COMMUNITY SURVEY. POVERTY WAS FOUND TO BE ABOVE AVERAGE IN SECONDARY DATA, AND PR OVIDERS RESPONDING TO THE PROVIDER SURVEY IDENTIFIED LOW-INCOME/IMPOVERISHED PEOPLE TO BE AT THE GREATEST DISADVANTAGE IN THE HOWARD REGION. SECONDARY DATA: THE COMMUNITY HEALTH NET WORK COMMUNITY DASHBOARD DEVELOPED BY HCI WAS USED AS A PRIMARY SOURCE OF SECONDARY DATA. THIS DASHBOARD INCLUDES DATA FROM THE INDIANA HOSPITAL ASSOCIATION, AS WELL AS THE INDIANA STATE DEPARTMENT OF HEALTH, NATIONAL CANCER INSTITUTE, CENTERS FOR DISEASE CONTROL AND PRE EVENTION, CENTERS FOR MEDICAD AND MEDICARE SERVICES, NATIONAL CENTER FOR HIV/AIDS, VIRAL HEPATITIS, STD AND TB PREVENTION, INSTITUTE FOR HEALTH METRICS AND EVALUATION, COUNTY HEAL TH RANKINGS, US CENSUS BUREAU, US DEPARTMENT OF AGRICULTURE, AND OTHER SOURCES. ADDITIONAL STATE AND NATIONAL SECONDARY DATA SOURCES WERE ACCESSED BY THE CHNA TEAM FOR MORE RECENT A ND GEOGRAPHICALLY SPECIFIC INFORMATION, INCLUDING THE FOLLOWING: AMERICAN LUNG ASSOCIATION, ANNIE E. CASEY FOUNDATION, CENTERS FOR DISEASE CONTROL AND PREVENTION NATIONAL CENTER FOR HIV/AIDS, VIRAL HEPATITIS, STD, AND TB PREVENTION (CON-HISTP) ATLAS, COUNTY HEALTH RAN KINS, FEEDING AMERICA, HEALTH INDICATORS WAREHOUSE, INDIANA STATE DEPARTMENT OF HEALTH (IS DH), INDIANA UNIVERSITY CENTER FOR HEALTH POLICY, SQ2, CLARITAS, US CENSUS BUREAU, THE YOU'TH RISK BEHAVIOR SURVEILLANCE SYSTEM, PUBLISHED BY THE CENTERS FOR DISEASE CONTROL. DATA IL MITATIONSECONDARY DATA: ONE OF THE MOST NOTABLE LIMITATIONS OF THE SECONDARY DATA: ONE OF THE MOST NOTABLE LIMITATIONS OF THE SECONDARY DATA: ONE OF THE MOST NOTABLE LIMITATIONS OF THE SECONDARY DATA: ONE OF THE MOST ON ADMINISTRATIVE DATA WHATE DATA WHATE AND AND AND ASSOCIATED AND AND AND ASSOCIATED AND AND AND ASSOCIATED ASSOCIATED AND AS |

| 990 Schedule H, Supplemental                    | Information  |
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| Form and Line Reference                         | Explanation  |
| PART VI, LINE 2 - NEEDS<br>ASSESSMENT CONTINUED | COMMUNITY SURVEY: A GENERAL LIMITATION OF BROAD COMMUNITY SURVEYS IS THAT PARTICIPATION TENDS TO BE GREATER AMONG RETIREES OR THOSE OTHERWISE UNEMPLOYED COMPARED TO YOUNGER, EMPLOYED PERSONS. STATISTICAL WEIGHTING WAS UTILIZED BY THE INDIANA UNIVERSITY CENTER FOR SURVEY RESEARCH (CSR) TO CORRECT FOR THESE AND OTHER DIFFERENCES. ANOTHER LIMITATION THAT SHOULD BE NOTED IS THAT THE COMMUNITY SURVEY DEVIATED ENOUGH FROM THE PROVIDER SURVEY AND SECONDARY DATA SO THAT DIRECT COMPARISONS COULD NOT BE DRAWN. FUTURE ITERATIONS OF THE PROVIDER AND THE COMMUNITY SURVEY SHOULD CONTAIN THE SAME LANGUAGE OPTIONS. IMPLEMENTATION STRATEGY TO ADDRESS SIGNIFICANT HEALTH NEEDS THIS IMPLEMENTATION STRATEGY TO ADDRESS SIGNIFICANT HEALTH NEEDS THIS IMPLEMENTATION STRATEGY DESCRIBES HOW THE HOSPITAL PLANS TO ADDRESS THE SIGNIFICANT COMMUNITY HEALTH NEEDS IDENTIFIED IN THE 2018 CHNA. THE HOSPITAL REVIEWED THE CHNA FINDINGS AND APPLIED THE FOLLOWING CRITERIA TO DETERMINE THE MOST APPROPRIATE NEEDS FOR THE HOWARD REGION TO ADDRESS: 1. THE EXTENT TO WHICH THE HOSPITAL HAS RESOURCES AND COMPETENCIES TO ADDRESS THE NEED2. THE IMPACT THAT THE HOSPITAL COULD HAVE ON THE NEED (I.E., THE NUMBER OF LIVES THE HOSPITAL CAN IMPACT)3. THE FREQUENCY WITH WHICH STAKEHOLDERS IDENTIFIED THE NEED AS A SIGNIFICANT PRIORITY4. THE EXTENT OF COMMUNITY SUPPORT FOR THE HOSPITAL TO ADDRESS THE ISSUE AND POTENTIAL FOR PARTNERSHIPS TO ADDRESS THE ISSUEBY APPLYING THESE CRITERIA, THE HOSPITAL DETERMINED THAT IT WOULD ADDRESS THE SIGNIFICANT HEALTH NEEDS IDENTIFIED BY Y (FOR YES) IN THE TABLE THAT FOLLOWS. ISSUES IDENTIFIED BY N (FOR NO) REPRESENT ISSUES THAT THE HOSPITAL DOES NOT PLAN TO ADDRESS DURING THE 2019-2021 TIME-PERIOD.SIGNIFICANT HEALTH NEEDS IDENTIFIED BY N (FOR NO) REPRESENT ISSUES THAT THE HOSPITAL DOES NOT PLAN TO ADDRESS DURING THE 2019-2021 TIME-PERIOD.SIGNIFICANT HEALTH NEEDS IDENTIFIED BY N (FOR NO) REPRESENT ISSUES THAT THE HOSPITAL DETERMINANT OF HEALTH *2. MENTAL HEALTH *3. SERVICES FOR SENIORS N4. SUBSTANCE ABUSE (OPIOIDS AND OTHER DRUGS) YS |

| Explanation UNITY WILL UNDERTAKE THE FOLLOWING EFFORTS TO WIDELY PUBLICIZE ITS FINANCIAL   |
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| UNITY WILL UNDERTAKE THE FOLLOWING EFFORTS TO WIDELY PUBLICIZE ITS FINANCIAL   |
| TANCE POLICY:1) WRITTEN NOTIFICATION - A PLAN LANGUAGE SUMMARY WILL BE POSTED IN EACH NT REGISTRATION AND WAITING AREA AND AVAILABLE ONLINE AT ECOMMUNITY.COM. IN THE CASE RVICES RENDERED IN THE HOME, THE FINANCIAL ASSISTANCE SUMMARY WILL BE PROVIDED TO ESPONSIBLE PARTY DURING THE FIRST IN-HOME VISIT. ALL PUBLICATIONS AND INFORMATIONAL RIALS RELATED TO THE FINANCIAL ASSISTANCE PROGRAM WILL BE TRANSLATED INTO LANGUAGES OPRIATE TO THE POPULATION IN THE SERVICE AREA.2) ORAL NOTIFICATION: ALL POINTS OF SWILL MAKE EVERY EFFORT TO INFORM EACH RESPONSIBLE PARTY ABOUT THE EXISTENCE OF UNITY'S FINANCIAL ASSISTANCE PROGRAM IN THE APPROPRIATE LANGUAGE DURING ANY PRESION, REGISTRATION, ADMISSION OR DISCHARGE PROCESS. ADDITIONALLY, THE POST-SERVICE CITION PROCESS WILL INTEGRATE NOTIFICATION OF THE AVAILABILITY OF ASSISTANCE INTO THE DARD PROCESS WHEN COLLECTION EFFORTS FAIL.3) STATEMENT NOTIFICATIONS: STATEMENTS PROVIDE INFORMATION ABOUT THE FINANCIAL ASSISTANCE PROGRAM.4) "ABOUT YOUR BILL: JENTLY ASKED QUESTIONS:" COPIES OF THESE DOCUMENTS WILL BE AVAILABLE IN PATIENT TRATION AREAS, THROUGH THE BUSINESS OFFICES AND PATIENT FINANCIAL COUNSELORS.5) UNITY WILL MAKE REASONABLE EFFORTS TO INFORM AND NOTIFY RESIDENTS OF THE COMMUNITY DO ABOUT THE FINANCIAL ASSISTANCE.  MEMBERS OF THE COMMUNITY WHO ARE MOST LIKELY TO REQUIRE FINANCIAL ASSISTANCE.  S OF DELIVERY OF THIS INFORMATION MAY INCLUDE NEWSLETTERS, BROCHURES AND/OR THE SION OF ONLINE ACCESS. |
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| Form and Line Reference | Explanation  |
|-------------------------|--|
| INFORMATION             | 1. THE CURRENT POPULATION IS 82,363. A FIVE-YEAR TREND (2012-2016) SHOWS POPULATION AT 86,5362. WHITES COMPRISED 86.7% OF THE POPULATION, WITH AFRICAN-AMERICANS AT 6.6%, HISPANIC/LATINOS AT 2.9% AND OTHER RACE OR ETHNICITY AT 3.7%3. THE FASTEST GROWING AGE GROUP IS 65+ AT 11.9%4. THE HOWARD REGION WILL EXPERIENCE 0.5% GROWTH BETWEEN 2018-2025.5. THE HOWARD REGION HAS A HOUSEHOLD MEDIAN INCOME OF \$46.709. WITH 20% OF THE |

HOUSEHOLDS HAVING AN ANNUAL INCOME OF \$100,000 OR MORE

990 Schedule H, Supplemental Information

| Form and Line Reference | Explanation   |
|-------------------------|---|
| COMMUNITY OF HEALTH     | A MAJORITY OF COMMUNITY HEALTH NETWORK'S (COMMUNITY) BOARD OF DIRECTORS IS COMPRISED OF INDEPENDENT COMMUNITY MEMBERS WHO RESIDE IN COMMUNITY'S PRIMARY SERVICE AREAS. COMMUNITY EXTENDS MEDICAL PRIVILEGES TO ALL PHYSICIANS WHO MEET THE CREDENTIALING QUALIFICATIONS NECESSARY FOR APPOINTMENT TO ITS MEDICAL STAFF. COMMUNITY DOES NOT DENY APPOINTMENT BASED ON GENDER, RACE, CREED, OR NATIONAL ORIGIN. COMMUNITY, IN |

990 Schedule H, Supplemental Information

QUALIFICATIONS NECESSARY FOR APPOINTMENT TO ITS MEDICAL STAFF. COMMUNITY DOES NOT DENY APPOINTMENT BASED ON GENDER, RACE, CREED, OR NATIONAL ORIGIN. COMMUNITY, IN COLLABORATION WITH MARIAN UNIVERSITY OSTEOPATHIC SCHOOL OF MEDICINE, TRAINS THE NEXT GENERATION OF PHYSICIANS IN A LEARNING ENVIRONMENT. COMMUNITY APPLIES SURPLUS FUNDS TO IMPROVEMENTS IN PATIENT CARE. MEDICAL EDUCATION, AND RESEARCH.

## Form and Line Reference Explanation PART VI, LINE 6 - AFFILIATED HEALTH COMMUNITY HOWARD REGIONAL HEALTH IS PART OF AN AFFILIATED HEALTH CARE SYSTEM. SEE THE ATTACHED IRS 990 SCHEDULE H SUPPLEMENTAL INFORMATION REPORT FOR HOW CHNW IS INVOLVED IN CARE SYSTEM PROMOTING THE HEALTH OF THE COMMUNITY IT SERVES.

990 Schedule H, Supplemental Information

| 990 Schedule H, Supplemental Information                      |             |  |  |  |  |  |
|---|-------------|--|--|--|--|--|
| Form and Line Reference                                       | Explanation |  |  |  |  |  |
| PART VI, LINE 7 - STATE FILING OF<br>COMMUNITY BENEFIT REPORT | INDIANA     |  |  |  |  |  |

## **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 35-1865344

Name: COMMUNITY HOWARD REGIONAL HEALTH

INC

| Form 990 Schedule H, Part V Section A. Hospital Faciliti | Schedule H, Part V Section A. Hospital Fa | cilities |
|--|---|----------|
|--|---|----------|

| Form 990 Schedule H, Part V Section A. Hospital Facilities   |  |                   |                            |                     |                   |                          |                   |             |          |                  |                             |
|--|--|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|-----------------------------|
| (list in o<br>smallest<br>How ma<br>organiza<br>2<br>Name, a | A. Hospital Facilities  rder of size from largest to —see instructions) ny hospital facilities did the tion operate during the tax year?  ddress, primary website address, and ense number | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | Other (Describe) | Facility<br>reporting group |
| 1  | COMMUNITY HOWARD REGIONAL HEALTH<br>3500 S LAFOUNTAIN STREET<br>KOKOMO, IN 46902<br>WWW.ECOMMUNITY.COM<br>19-005007-1  | X                 | X                          |                     |                   |                          |                   | X           |          |                  | A                           |
| 2  | HOWARD REGIONAL SPECIALTY CARE<br>829 NORTH DIXON ROAD<br>KOKOMO, IN 46901<br>WWW.ECOMMUNITY.COM<br>19-003868-1  | X                 |                            |                     |                   |                          |                   |             |          |                  | A                           |

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation PART V, SECTION B, LINE 7A:HTTPS://WWW.ECOMMUNITY.COM/COMMUNITY-BENEFIT/ARCHIVED-REPORTSPART

PART V, SECTION A: W, SECTION B, LINE 10A:HTTPS://WWW.ECOMMUNITY.COM/COMMUNITY-BENEFIT/ARCHIVED-REPORTS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18 | Se, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility |
|---|---|
| in a facility reporting group, designated | by "Facility A," "Facility B," etc.   |
| Form and Line Reference                   | Explanation   |

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4,

Form and Line Reference Explanation

PART V. SECTION B FACILITY REPORTING GROUP A

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1i. 3. 4. 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation FACILITY 1: COMMUNITY HOWARD REGIONAL HEALTH, - FACILITY 2: HOWARD REGIONAL SPECIALTY

FACILITY REPORTING GROUP A CONSISTS ICARE. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| Form and Line Reference  | Explanation   |
|--|---|
| GROUP A-FACILITY 1 COMMUNITY HOWARD REGIONAL HEALTH PART V, SECTION B, LINE 5: | IN 2018, COMMUNITY HEALTH NETWORK CONDUCTED A CHNA TO UNDERSTAND THE GREATEST HEALTH NEEDS IN THE COMMUNITIES SERVED BY OUR HOSPITALS. THIS ASSESSMENT WAS IN LARGE PART A JOINT PROCESS AMONG FOUR INDIANA HEALTH SYSTEMS: COMMUNITY HEALTH NETWORK, IU HEALTH, ST. FRANCIS ALLIANCE, AND ST. VINCENT. COMBINED, THESE ARE THE LARGEST HEALTH SYSTEMS IN INDIANA. THROUGH THIS COLLABORATIVE PARTNERSHIP, COMMUNITY HEALTH DATA WAS COLLECTED IN THREE WAYS: 1. SECONDARY DATA COLLECTION: DATA ON HEALTH AND WELLNESS ISSUES WAS COLLECTED. SOURCES INCLUDE COUNTY HEALTH RANKINGS, CENSUS BUREAU DATA, VARIOUS REPORTS FROM THE INDIANA STATE DEPARTMENT OF HEALTH, AND OTHER NATIONAL REPORTS. INDIANA INDICATORS, COMMUNITY COMMONS, AND HEALTHY COMMUNITIES INSTITUTE DATA MANAGEMENT SYSTEMS ALSO CONTRIBUTED TO THE SECONDARY DATA USED. SOURCES OF THE SECONDARY DATA ARE IDENTIFIED THROUGHOUT THE COMMUNITY BENEFITS REPORT. 2. COMMUNITY HEALTH SURVEY: A CORE OF 20 MANDATORY QUESTIONS BASED ON PERCEPTION OF COMMUNITY AND PERSONAL NEEDS WERE CREATED. IN ADDITION, PROFESSIONALS ASSIGNED TO EACH COUNTY WORKED WITH ESTABLISHED COMMUNITY HEALTH COLLABORATIVES, LOCAL HOSPITALS, AND THE LOCAL HEALTH DEPARTMENT TO DEVELOP VOLUNTARY COMMUNITY HEALTH NEEDS ASSESSMENT TO CREATE 9 QUESTIONS SPECIFIC TO THE COUNTY. THIS RESULTED IN A SURVEY WITH 20 TO 29 QUESTIONS, DEPENDENT ON THE RESPONDENT'S COUNTY OF RESIDENCE. THE SURVEY WAS DISTRIBUTED ELECTRONICALLY AND ON PAPER. IN ADDITION TO THE QUANTITATIVE DATA, RREE TEXT RESPONSES WERE CODED AND CALCULATED TO PROVIDE FURTHER CLARIFICATION OF THE QUANTITATIVE DATA, RREE TEXT RESPONSES WERE CODED AND CALCULATED TO PROVIDE FURTHER CLARIFICATION OF THE QUANTITATIVE DATA, SPECIFIC TO THE QUANTITATIVE DATA, RREE TEXT RESPONSES WERE CODED AND CALCULATED TO PROVIDE FURTHER CLARIFICATION OF THE QUANTITATIVE DATA. SPOCIAL SERVICE AGENCIES, RELATED TO PROVIDE FURTHER CLARIFICATION OF THE QUANTITATIVE DATA. SPOCIAL SERVICE AGENCIES, RELATED TO PROVIDE THEIR TOP FOUR TO SIX HEALTH NEEDS IN THE COMMUNITY; POTENTIAL RESOURCES |

FURTHER REVIEW OF THE HEALTH NEEDS DETERMINED THE EXTENT TO WHICH HEALTH INEQUITIES MAY

EXIST AND WHICH SEGMENTS OF THE POPULATION ARE MORE NEGATIVELY IMPACTED.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

VINCENT HOSPITAL.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                               | Explanation   |
|---|---|
| HOWARD REGIONAL HEALTH PART V,<br>SECTION B, LINE 6A: | THE CHNA FOR COMMUNITY HOWARD REGIONAL HEALTH, INC. WAS A JOINT PROCESS AMONG ALL OF THE COMMUNITY HEALTH NETWORK HOSPITALS WHICH INCLUDES: COMMUNITY HEALTH NETWORK, INC. (NORTH, EAST, & INDIANA HEART HOSPITAL, LLC), COMMUNITY HOSPITAL SOUTH, INC., COMMUNITY HOSPITAL OF ANDERSON AND MADISON COUNTY, INC., COMMUNITY HOWARD REGIONAL HEALTH, INC., AND INDIANAPOLIS OSTEOPATHIC HOSPITAL, INC. IN ADDITION, THE HOSPITAL COLLABORATED WITH FRANSISCAN ST. FRANCIS HEALTH, IU HEALTH UNIVERSITY HOSPITAL, AND ST. |

| Form and Line Reference   | Explanation  |
|---|--|
| GROUP A-FACILITY 1 COMMUNITY HOWARD REGIONAL HEALTH PART V, SECTION B, LINE 6B: | THE CHNA WAS ALSO CONDUCTED WITH HEALTHY COMMUNITIES INSTITUTE.GROUP A-FACILITY 1.— COMMU NITY HOWARD REGIONAL HEALTHPART V, SECTION B, LINE 11: CHRH IS ADDRESSING THE SIGNIFICANT NEEDS OF THE COMMUNITY BASED ON INPUT PROVIDED BY COMMUNITY RESIDENTS, PUBLIC HEALTH PARTN ERS, INTERNAL AND EXTERNAL LEADERSHIP WHO PARTICIPATED IN FOCUS GROUPS, STAKEHOLDER INTERV IEWS OR COMPLETED THE CHNA SURVEY THROUGHOUT THE CENTRA INDIANA REGION.CHNA DATA WAS ANAL YZED AND PRIORITIZED USING THESE KEY FACTORS: FEASIBILITY FOR OUR HOSPITALS TO IMPACT CHAN GE, HEALTH SYSTEM EXPERTISE IN THE FIELD OF THE ASSESSED NEED, AND THE HOSPITALS ABILITY TO BE THE MOST EFFECTIVE WITH THE RESOURCES AVAILABLE. THE FOUR SIGNIFICANT HEALTH NEEDS ID ENTIFIED IN ALL OUR COMMUNITIES WERE: ACCESS TO HEALTHCARE; OBESITY; PEDIATRIC ASTHMA AND COMMUNITY DRIVEN INITIATIVES.A MISSION CENTERED ON HELPING OTHERS IS THE FOUNDATION OF EVE RYTHING WE DO AT COMMUNITY HEALTH NETWORK - AND EXTENDS FROM THE CARE WE PROVIDE TO THE CO MMUNITIES WE SERVE THROUGH A BROAD SPECTRUM OF COMMUNITY BENEFIT ACTIVITIES OR PROGRAMS. O UR COMMUNITY BENEFIT RESPONDS TO IDENTIFIED COMMUNITY INEEDS AND MEET AT LEAST ONE OF THE FOLLOWING CRITERIA: 1. IMPROVES ACCESS TO HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE CO MMUNITY. 3. ADVANCES MEDICAL OR HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE CO MMUNITY. 3. ADVANCES MEDICAL OR HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE CO MMUNITY. 3. ADVANCES MEDICAL OR HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE CO MMUNITY. 3. ADVANCES MEDICAL OR HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE CO MMUNITY. 3. ADVANCES MEDICAL OR HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE CO MMUNITY. 3. ADVANCES MEDICAL OR HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE CO MMUNITY. 3. ADVANCES MEDICAL OR HEALTH CARE SERVICES. 2. ENHANCES HEALTH OR THE CARE AND THE SHORT OR THE SHO |

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1j. 3, 4. 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation TY HEALTH NETWORK FOUNDATION, IU SCHOOL OF DENTISTRY AND HANCOCK REGIONAL HOSPITAL. GROUP A-FACILITY 1 -- COMMUNITY SERVIC ES ARE PROVIDED ON A DISCOUNTED BASIS BASED ON THE PATIENT'S HOUSEHOLD INCOME. HOWARD REGIONAL HEALTH PART V. SECTION B. LINE 6B: EASTSIDE IN DIANAPOLIS NATIVE AND FORMER NBC NEWS ANCHOR JANE PAULEY LENT HER NAME TO THE FACILITY AS AN ADVOCATE FOR ACCESSIBLE HEALTHCARE SERVICES FOR PEOPLE UNDERSERVED BY TRADITIONAL HEALT HCARE MODELS. THE CENTER OFFERS A FULL RANGE OF SERVICES INCLUDING PRIMARY HEALTHCARE, CAS E MANAGEMENT, PRESCRIPTION ASSISTANCE AND BEHAVIORAL HEALTH SERVICES, WHILE ALSO FOCUSING ON THE MANAGEMENT OF CHRONIC DISEASES. THE CENTER IS ABLE TO PROVIDE ALL OF THESE IN BOTH ENGLISH AND SPANISH.COMMUNITY HEALTH NETWORK'S SCHOOL-BASED PROGRAMS COVER A WIDE RANGE OF NEEDS FOR YOUTH ACROSS CENTRAL INDIANA. ONSITE NURSES, THERAPISTS AND PHYSICIANS ADDRESS STUDENTS' NEEDS IN THE SCHOOL AND AFTER-SCHOOL SETTING, HELPING TO ENSURE CONSISTENCY IN C ARE AND LESS TIME AWAY FROM THE CLASSROOM OR PLAYING FIELD. THE VAST MAJORITY OF THESE SER VICES, INCLUDING ANY NURSING OR BEHAVIORAL HEALTH SUPPORT, ARE OFFERED FREE OF CHARGE TO S CHOOLS THANKS TO COMMUNITY'S ON-GOING COMMITMENT TO ENHANCING HEALTH FOR FUTURE GENERATION S.FROM EVERYDAY SCRAPES AND BRUISES ON THE PLAYGROUND TO MANAGING CHRONIC ILLNESSES LIKE A STHMA AND DIABETES. COMMUNITY NURSES OFFER SUPPORT FOR STUDENTS AT MORE THAN 100 SCHOOLS I N THE COMMUNITIES WE SERVE. THEIR WORK ENSURED A 97.2 PERCENT RETURN TO CLASSROOM RATE FOR STUDENTS WHO CAME TO THEM FOR CARE IN 2018. SPECIFIC SERVICES OFFERED TO STUDENTS INCLUDE: 1. MANAGEMENT OF INJURIES REQUIRING FIRST AID; 2. MANAGEMENT OF LIFE-THREATENING ALLERGIES, ASTHMA, DIABETES AND SEIZURES; 3. MANAGEMENT OF ANY HEALTH CONCERN AND REFERRAL TO APPROP RIATE CARE WHEN NEEDED; AND4. EMERGENCY RESPONSE TO ANY HEALTH-RELATED CONCERN WITHIN THE SCHOOL BUILDING. IN ADDITION, FOR STUDENTS FACING CHRONIC HEALTH CONDITIONS AND ONGOING HEA LTH NEEDS. MEDICATIONS PRESCRIBED BY PHYSICIANS ARE ADMINISTERED BY COMMUNITY'S SCHOOL-BAS ED NURSING STAFF. IN THE INSTANCE OF OCCASIONAL MEDICATION NEEDS, PARENTS FURNISH OVER-THE -COUNTER MEDICATIONS THAT ARE THEN ADMINISTERED BY NURSING STAFF, AND, FOR PREVENTATIVE CARE PURPOSES, NURSING STAFF ADMINISTER FLU VACCINES AT A NUMBER OF LOCAL CHARTER SCHOOLS TO ENSURE THE WELLNESS OF STUDENTS THROUGHOUT THE SCHOOL YEAR, OBESITY (ACCESS TO HEALTHY FOO DS):COMMUNITY HEALTH NETWORK TOOK OVER THE DAY-TO-DAY OPERATIONAL MANAGEMENT OF THE CUPBOA RD, A FOOD PANTRY THAT SERVES RESIDENTS OF LAWRENCE TOWNSHIP OF INDIANAPOLIS, AND ASSISTS AN ESTIMATED 300 FAMILIES PER WEEK, PROVIDES HEALTHIER FOOD OPTIONS AND HELPS RELIEVE THE STRAIN CAUSED BY FOOD INSECURITY. IN 2018, THE CUPBOARD PROVIDED SERVICES TO APPROXIMATELY 63,133 PERSONS, THE CUPBOARD IS A CLIENT-CHOICE FOOD PANTRY, SERVING RESIDENTS THROUGH PA RTNERSHIPS WITH GLEANERS FOOD BANK OF INDIANA, MIDWEST FOOD BANK, AND LOCAL RELIGIOUS INST ITUTIONS AND BUSINESSES. THE FOOD PANTRY IS OPEN WEDNESDAYS FROM 10 A.M. TO 4 P.M. AND 6 P.M. TO 8 P.M., FRIDAYS FROM

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 1 -- COMMUNITY A.M. TO 4 P.M., AND THE THIRD SATURDAY OF THE MONTH FROM 10 A.M. TO NOON, COMMUNITY HOWARD REGIONAL HEALTH PART V, HEALTH NETWORK SUPPORTS MANY URBAN FARMING AND FARMERS MARKET INITIATIVES THAT SECTION B. LINE 6B: PROVIDE FRESH PRO DUCE AND HEALTHY OPTIONS. FARMERS MARKETS ARE FOR EVERYONE. ACCESS TO AFFORDABLE, FRESH, A ND HEALTHY WHOLE FOODS IS A CHALLENGE FOR MANY PEOPLE WHO RELY ON FOOD ASSISTANCE PROGRAMS LIKE SNAP THAT HELP LOW-INCOME FAMILIES AND INDIVIDUALS BUY FRESH, INDIANA-GROWN FOOD THA T PROVIDES REAL SUSTENANCE FOR THEMSELVES AND THEIR COMMUNITIES. FOR INSTANCE, COMMUNITY E MPLOYEES ALSO VOLUNTEER AND SUPPORT INDY URBAN ACRES WHICH IS AN ORGANIC FARM THAT DONATES 100% OF THE FRESH FRUITS AND VEGETABLES HARVESTED TO LOCAL FOOD PANTRIES THROUGH A PARTNE RSHIP WITH GLEANERS FOOD BANK, SINCE 2011, INDY URBAN ACRES HAS GROWN INTO A MULTI-DISCIPL INARY FARM THAT PROVIDES FOOD EQUALITY FOR LOW-INCOME FAMILIES, EDUCATES THOUSANDS OF YOUT H THROUGH TOURS AND FARM-TO-PLATE WORKSHOPS, PROVIDES COMMUNITY ENGAGEMENT TO THOUSANDS OF VOLUNTEERS AND GROUPS, TEACHES TEENS VALUABLE JOB SKILLS AND HELPS IMPROVE INDY'S FOOD SY STEM.ASTHMA:OUR PRESIDENT AND CEO, BRYAN MILLS, HAS JOINED WITH A NUMBER OF PARTNERS FROM HEALTHCARE AND THE BUSINESS COMMUNITY - INCLUDING THE INDIANA HOSPITAL ASSOCIATION, THE IN DIANA STATE MEDICAL ASSOCIATION AND THE INDIANA CHAMBER OF COMMERCE-TO CREATE A NEW ORGANI ZATION KNOWN AS THE ALLIANCE FOR A HEALTHIER INDIANA. IN 2016, THE GROUP ANNOUNCED PLANS T O TACKLE ITS FIRST CHALLENGE: THE HIGH RATE OF TOBACCO USE IN OUR STATE. TOBACCO USE LEADS TO DISEASE AND DISABILITY AND HARMS NEARLY EVERY ORGAN OF THE BODY. IT IS THE LEADING CAU SE OF PREVENTABLE DEATH. RESEARCH AS SHOWN THAT SMOKE FROM CIGARS, CIGARETTES, AND PIPES H ARMS YOUR BODY IN MANY WAYS, BUT IT IS ESPECIALLY HARMFUL TO THE LUNGS OF A PERSON WITH AS THMA. TOBACCO SMOKE - INCLUDING SECONDHAND SMOKE - IS ONE OF THE MOST COMMON ASTHMA TRIGGE RS. THE ALLIANCE ASKED INDIANA'S STATE LEGISLATURE TO CONSIDER A VARIETY OF MEASURES, INCL UDING HIGHER TOBACCO TAXES, AN INCREASE IN THE SMOKING AGE AND A REPEAL OF THE SMOKERS' BI LL OF RIGHTS. COMMUNITY HEALTH NETWORK MADE A MAJOR INVESTMENT OF TIME AND RESOURCES INTO A COMBINED TOBACCO CAMPAIGN THIS YEAR. AND WHILE WE DID NOT GET THE TOBACCO TAX INCREASE W E SOUGHT, WE DID MOVE THE BALL FORWARD ON A TAX AND SECURE A PARTIAL VICTORY ON TOBACCO CE SSATION FUNDING. INDIANA LEGISLATORS PROVIDED A 50% INCREASE IN STATE FUNDING FOR TOBACCO CESSATION SERVICES, BRINGING THE ANNUAL TOBACCO CESSATION BUDGET TO \$7.5 MILLION.

| Form and Line Reference   | Explanation  |
|---|--|
| GROUP A-FACILITY 1 COMMUNITY HOWARD REGIONAL HEALTH PART V, SECTION B, LINE 11: | THE NEW ALLIANCE FOR A HEALTHIER INDIANA IS A GREAT EXAMPLE OF HOW WE AT COMMUNITY PARTNER WITH OTHERS TO FURTHER OUR WORK. FROM FOOD INSECURITY TO EDUCATIONAL CHALLENGES TO SUICID E TO SMOKING AND OTHER ADDICTIONS, WE'RE COMMITTED TO TACKLING SOCIETAL ISSUES THAT AFFECT HEALTH AND QUALITY OF LIFE.COMMUNITY-DRIVEN INITIATIVES: COMMUNITY HEALTH NETWORK, CENTRAL INDIANA'S LARGEST PROVIDER OF BEHAVIORAL HEALTH SERVICES, ANNOUNCED ITS COMMITMENT TO BEC OMING THE FIRST HEALTH CARE SYSTEM IN THE COUNTRY TO FULLY IMPLEMENT THE ZERO SUICIDE MODE L, DEVELOPED BY THI NATIONAL ACTION ALLIANCE FOR SUICIDE PREVENTION AND OTHER PARTNERS. AT THE SAME TIME, THE INDIANA DIVISION OF MENTAL HEALTH AND ADDICTION AND COMMUNITY HAVE PAR TNERED TO SPEARHEAD THE STATE'S SUICIDE PREVENTION MOVEMENT TO SAVE YOUNG LIVES, WITH AN A SPIRATIONAL GOAL OF ACHIEVING A ZERO PERCENT SUICIDE INCIDENT RATE AMONG PATIENTS IN THE NEXT 10 YEARS, COMMUNITY'S ZERO SUICIDE INITIATIVE AIMS TO SAVE HOOSIER LIVES SPECIFICALLY THROUGH EARLY INTERVENTION AND PREVENTION, THE CONSTRUCTION OF A ROBUST CENTRAL INDIANA CR ISIS NETWORK AND THE UTILIZATION OF INNOVATIVE MENTAL HEALTH DIAGNOSTICS AND TREATMENT PRO TOCOLS. THE STRATEGY BRINGS CRISIS, TELEMEDICINE AND INTENSIVE CARE COORDINATION SERVICES TO MORE THAN 600 PRIMARY CARE PHYSICIANS, 10 EMERGENCY DEPARTMENTS AND 12 HOSPITALS LOCATE D THROUGHOUT THE STATE, REPRESENTING BOTH COMMUNITY FACILITIES AND PARTNER ORGANIZATIONS W HERE COMMUNITY PROVIDES BEHAVIORAL HEALTH SERVICES. AS PART OF THE EFFORT TO COMBAT SUICIDE AMONG YOUNG HOOSIERS, COMMUNITY PROVIDES MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES TO STUDENT IN THE SCHOOL ENVIRONMENT IN MORE THAN 80 SITES FOR INDIANAPOLIS PUBLIC SCHOOLS AND THE METROPOLITAN SCHOOL DISTRICTS OF LAWRENCE, WARREN, WASHINGTON AD WAYNE TOWNSHIPS. I N ADDITION, COMMUNITY FEALTH HETWORK AND WTHAT YO HANNE 13 JOINED FORCES TO LAUNCH HAVE HOPE, A TWO-YEAR PUBLIC SERVICE EFFORT TO RAISE AWARENESS ABOU SUICIDE IN INDIANA. ANOTHER SHARE S A MESSAGE WITH PARENTS, TEACHERS, PARENTS AND EDUC |

| 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17  | eation for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility ated by "Facility A," "Facility B," etc.  |
|---|---|
| Form and Line Reference   | Explanation   |
| GROUP A-FACILITY 1 COMMUNITY<br>HOWARD REGIONAL HEALTH PART V,<br>SECTION B, LINE 11: | TIZATION PROCESS CRITERIA DICTATES THAT THE HEALTH SYSTEM NARROW ITS FOCUS TO CLINICAL COR E COMPETENCIES. FACILITY 1, COMMUNITY HOWARD REGIONAL HEALTH - PART V, LINE 16AECOMMUNITY. COM/FINANCIAL-ASSISTANCE-POLICYFACILITY 1, COMMUNITY HOWARD REGIONAL HEALTH - PART V, LINE 16BECOMMUNITY.COM/FINANCIAL-ASSISTANCE-POLICYFACILITY 1, COMMUNITY HOWARD REGIONAL HEALTH - PART V, LINE 16CECOMMUNITY.COM/FINANCIAL-ASSISTANCE-POLICY |

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation IN 2018, COMMUNITY HEALTH NETWORK CONDUCTED A CHNA TO UNDERSTAND THE GREATEST HEALTH GROUP A-FACILITY 2 -- HOWARD

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| IGROUP A-FACILITY 2 HOWARD                            | IN 2010, COMMONTH HEALTH NETWORK CONDUCTED A CHINA TO ONDERSTAND THE GREATEST HEALTH       |  |
|---|--|--|
| REGIONAL SPECIALTY CARE PART V,<br>SECTION B, LINE 5: | NEEDS IN THE COMMUNITIES SERVED BY OUR HOSPITALS. THIS ASSESSMENT WAS IN LARGE PART A      |  |
|   | JOINT PROCESS AMONG FOUR INDIANA HEALTH SYSTEMS: COMMUNITY HEALTH NETWORK, IU HEALTH, ST.  |  |
|   | FRANCIS ALLIANCE, AND ST. VINCENT. COMBINED, THESE ARE THE LARGEST HEALTH SYSTEMS IN       |  |
|   | INDIANA. THROUGH THIS COLLABORATIVE PARTNERSHIP, COMMUNITY HEALTH DATA WAS COLLECTED IN    |  |
|   | THREE WAYS: 1. SECONDARY DATA COLLECTION: DATA ON HEALTH AND WELLNESS ISSUES WAS           |  |
|   | COLLECTED. SOURCES INCLUDE COUNTY HEALTH RANKINGS, CENSUS BUREAU DATA, VARIOUS REPORTS     |  |
|   | FROM THE INDIANA STATE DEPARTMENT OF HEALTH, AND OTHER NATIONAL REPORTS. INDIANA           |  |
|   | INDICATORS, COMMUNITY COMMONS, AND HEALTHY COMMUNITIES INSTITUTE DATA MANAGEMENT           |  |
|   | SYSTEMS ALSO CONTRIBUTED TO THE SECONDARY DATA USED. SOURCES OF THE SECONDARY DATA ARE     |  |
|   | IDENTIFIED THROUGHOUT THE COMMUNITY BENEFITS REPORT.2. COMMUNITY HEALTH SURVEY: A CORE     |  |
|   | OF 20 MANDATORY QUESTIONS BASED ON PERCEPTION OF COMMUNITY AND PERSONAL NEEDS WERE         |  |
|   | CREATED. IN ADDITION, PROFESSIONALS ASSIGNED TO EACH COUNTY WORKED WITH ESTABLISHED        |  |
|   | COMMUNITY HEALTH COLLABORATIVES, LOCAL HOSPITALS, AND THE LOCAL HEALTH DEPARTMENT TO       |  |
|   | DEVELOP VOLUNTARY COMMUNITY HEALTH NEEDS ASSESSMENT TO CREATE 9 QUESTIONS SPECIFIC TO      |  |
|   | THE COUNTY. THIS RESULTED IN A SURVEY WITH 20 TO 29 QUESTIONS, DEPENDENT ON THE            |  |
|   | RESPONDENT'S COUNTY OF RESIDENCE. THE SURVEY WAS DISTRIBUTED ELECTRONICALLY AND ON PAPER.  |  |
|   | IN ADDITION TO THE QUANTITATIVE DATA, FREE TEXT RESPONSES WERE CODED AND CALCULATED TO     |  |
|   | PROVIDE FURTHER CLARIFICATION OF THE QUANTITATIVE DATA.3. FOCUS GROUPS: IN ADDITION TO THE |  |
|   | SURVEY THE PARTNERSHIP HOSTED FOCUS GROUPS THAT INCLUDED 15-60 COMMUNITY LEADERS FROM      |  |
|   | GOVERNMENTAL PUBLIC HEALTH, HEALTH CARE, SOCIAL SERVICE AGENCIES, RELATED NONPROFITS,      |  |
|   | CIVIC ORGANIZATIONS, AND GRASSROOTS/NEIGHBORHOOD ORGANIZATIONS. IN LARGER FOCUS            |  |
|   | GROUPS, SUB-GROUPS WERE UTILIZED TO GIVE ALL PARTICPANTS A VOICE. EACH FOCUS GROUP         |  |
|   | DETERMINED THE TOP FOUR TO SIX HEALTH NEEDS IN THE COMMUNITY; POTENTIAL RESOURCES OR       |  |
|   | PARTNERS; AND SOME ACTIONS/INTERVENTIONS THAT MIGHT WORK BEST.OUSIDE OF THE                |  |
|   | COLLABORATIVE, COMMUNITY HEALTH NETWORK INVITED KEY PUBLIC HEALTH INFORMANTS TO PROVIDE    |  |
|   | THEIR INPUT ON COMMUNITY HEALTH NEEDS. THE FOLLOWING INFORMANTS WERE INTERVIEWED: DUANE    |  |
|   | KRAMBECK-PRINCIPAL OF CHRISTIAN PARK ELEMENTARY SCHOOL IN INDIANAPOLIS PUBLIC SCHOOLS;     |  |
|   | MARY CONWAY, MSN, RN ADMINISTRATIVE COORDINATOR FOR NURSING SERVICES IN INDIANAPOLIS       |  |
|   | PUBLIC SCHOOLS; AND RANDY MILLER EXECUTIVE DIRECTOR OF DRUG FREE MARION COUNTY.THESE       |  |
|   | OUANTITATIVE AND QUALITATIVE DATA COLLECTION MECHANISMS HELPED IDENTIFY COMMUNITY HEALTH   |  |

WHICH SEGMENTS OF THE POPULATION ARE MORE NEGATIVELY IMPACTED.

NEEDS AND SECONDARY DATA CONFIRMED THE NEEDS PERFORM BELOW STATE AVERAGES. FURTHER REVIEW OF THE HEALTH NEEDS DETERMINED THE EXTENT TO WHICH HEALTH INEOUITIES MAY EXIST AND Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

VINCENT HOSPITAL.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

| Form and Line Reference                                | Explanation   |
|--|---|
| REGIONAL SPECIALTY CARE PART V,<br>SECTION B, LINE 6A: | THE CHNA FOR COMMUNITY HOWARD REGIONAL HEALTH, INC. WAS A JOINT PROCESS AMONG ALL OF THE COMMUNITY HEALTH NETWORK HOSPITALS WHICH INCLUDES: COMMUNITY HEALTH NETWORK, INC. (NORTH, EAST, & INDIANA HEART HOSPITAL, LLC), COMMUNITY HOSPITAL SOUTH, INC., COMMUNITY HOSPITAL OF ANDERSON AND MADISON COUNTY, INC., COMMUNITY HOWARD REGIONAL HEALTH, INC., AND INDIANAPOLIS OSTEOPATHIC HOSPITAL, INC. IN ADDITION, THE HOSPITAL COLLABORATED WITH FRANSISCAN ST. FRANCIS HEALTH, IU HEALTH UNIVERSITY HOSPITAL, AND ST. |

| Form and Line Reference   | Explanation   |  |  |  |  |
|---|---|--|--|--|--|
| GROUP A-FACILITY 2 HOWARD REGIONAL SPECIALTY CARE PART V, SECTION B, LINE 6B: | THE CHNA WAS ALSO CONDUCTED WITH HEALTHY COMMUNITIES INSTITUTE.GROUP A-FACILITY 2 HOWAR D REGIONAL SPECIALTY CAREPART V, SECTION B, LINE 11: CHRH IS ADDRESSING THE SIGNIFICANT NE EDS OF THE COMMUNITY BASED ON INPUT PROVIDED BY COMMUNITY RESIDENTS, PUBLIC HEALTH PARTINER S, INTERNAL AND EXTERNAL LEADERSHIP WHO PARTICIPATED IN FOCUS GROUPS, STAKEHOLDER INTERVIE WS OR COMPLETED THE CHNA SURVEY THROUGHOUT THE CENTRAL INDIANA REGION. CHNA DATA WAS ANALYZ ED AND PRIORITIZED USING THESE KEY FACTORS: FEASIBILITY FOR OUR HOSPITALS TO IMPACT CHANGE, HEALTH SYSTEM EXPERTISE IN THE FIELD OF THE ASSESSED NEED, AND THE HOSPITALS ABILITY TO BE THE MOST EFFECTIVE WITH THE RESOURCES AVAILABLE. THE FOUR SIGNIFICANT HEALTH NEEDS IDEN TIFIED IN ALL OUR COMMUNITIES WERE: ACCESS TO HEALTHCARE; OBESITY; PEDIATRIC ASTHMA AND CO MMUNITY DRIVEN INITIATIVES. AMISSION CENTERED ON HELPING OTHERS IS THE FOUNDATION OF EVERY THING WE DO AT COMMUNITY HEALTH NETWORK - AND EXTENDS FROM THE CARE WE PROVIDE TO TH COMM UNITIES WE SERVE THROUGH A BROAD SPECTRUM OF COMMUNITY BENEFIT ACTIVITIES OR PROGRAMS. OUR COMMUNITY BENEFIT RESPONDS TO IDENTIFIED COMMUNITY NEEDS AND MEETS AT LEAST ONE OF THE FO LLOWING CRITERIA: 1. IMPROVES ACCESS TO HEALTH CARE SERVICES. 2. ENHANCES HEALTH OF THE COMM UNITY. 3. ADVANCES MEDICAL OR HEALTH KNOWLEDGE. 4. RELIEVES OR REDUCES THE BURDEN OF GOVERNM ENT OR OTHER COMMUNITY EFFORTS, OUR COMMUNITY BENEFIT IS ORGANIZED IN THREE CATEGORIES: CATE GORY 1: FINANCIAL ASSISTANCE-FREE OR DISCOUNTED HEALTH SERVICES PROVIDED TO PERSONS WHO CA NNOT AFFORD TO PAY AND WHO MEET THE ELLIGIBILITY CRITERIA OF THE ORGANIZATION'S FINANCIAL ASSISTANCE FREE OR DISCOUNTED HEALTH SERVICES PROVIDED TO PERSONS WHO CA NNOT AFFORD TO PAY AND WHO MEET THE ELLIGIBILITY CRITERIA OF THE ORGANIZATION'S FINANCIAL ASSISTANCE FREE OR DISCOUNTED HEALTH SERVICES PROVIDED TO PERSONS WHO CA NNOT AFFORD TO PAY AND WHO MEET THE ELLIGIBILITY CRITERIA OF THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY. FINANCIAL ASSISTANCE IS REPORTED IN TERMS OF COSTS, NOT CHAR |  |  |  |  |

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1j. 3, 4. 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Y HEALTH NETWORK FOUNDATION, IU SCHOOL OF DENTISTRY AND HANCOCK REGIONAL HOSPITAL. GROUP A-FACILITY 2 -- HOWARD REGIONAL SPECIALTY CARE PART V, SERVICE S ARE PROVIDED ON A DISCOUNTED BASIS BASED ON THE PATIENT'S HOUSEHOLD SECTION B. LINE 6B: INCOME. EASTSIDE IND IANAPOLIS NATIVE AND FORMER NBC NEWS ANCHOR JANE PAULEY LENT HER NAME TO THE FACILITY AS A N ADVOCATE FOR ACCESSIBLE HEALTHCARE SERVICES FOR PEOPLE UNDERSERVED BY TRADITIONAL HEALTH CARE MODELS. THE CENTER OFFERS A FULL RANGE OF SERVICES INCLUDING PRIMARY HEALTHCARE, CASE MANAGEMENT, PRESCRIPTION ASSISTANCE AND BEHAVIORAL HEALTH SERVICES, WHILE ALSO FOCUSING O N THE MANAGEMENT OF CHRONIC DISEASES, THE CENTER IS ABLE TO PROVIDE ALL OF THESE IN BOTH E NGLISH AND SPANISH. COMMUNITY HEALTH NETWORK'S SCHOOL-BASED PROGRAMS COVER A WIDE RANGE OF NEEDS FOR YOUTH ACROSS CENTRAL INDIANA. ONSITE NURSES, THERAPISTS AND PHYSICIANS ADDRESS STUDENTS' NEEDS IN THE SCHOOL AND AFTER-SCHOOL SETTING, HELPING TO ENSURE CONSISTENCY IN C ARE AND LESS TIME AWAY FROM THE CLASSROOM OR PLAYING FIELD. THE VAST MAJORITY OF THESE SER VICES, INCLUDING ANY NURSING OR BEHAVIORAL HEALTH SUPPORT, ARE OFFERED FREE OF CHARGE TO S CHOOLS THANKS TO COMMUNITY'S ON-GOING COMMITMENT TO ENHANCING HEALTH FOR FUTURE GENERATION S.FROM EVERYDAY SCRAPES AND BRUISES ON THE PLAYGROUND TO MANAGING CHRONIC ILLNESSES LIKE A STHMA AND DIABETES, COMMUNITY NURSES OFFER SUPPORT FOR STUDENTS AT MORE THAN 100 SCHOOLS I N THE COMMUNITIES WE SERVE. THEIR WORK ENSURED A 97.2 PERCENT RETURN TO CLASSROOM RATE FOR STUDENTS WHO CAME TO THEM FOR CARE IN 2018. SPECIFIC SERVICES OFFERED TO STUDENTS INCLUDE: 1. MANAGEMENT OF INJURIES REQUIRING FIRST AID; 2. MANAGEMENT OF LIFE-THREATENING ALLERGIES, ASTHMA, DIABETES AND SEIZURES; 3. MANAGEMENT OF ANY HEALTH CONCERN AND REFERRAL TO APPROP RIATE CARE WHEN NEEDED: AND4. EMERGENCY RESPONSE TO ANY HEALTH-RELATED CONCERN WITHIN THE SCHOOL BUILDING. IN ADDITION, FOR STUDENTS FACING CHRONIC HEALTH CONDITIONS AND ONGOING HEA LTH NEEDS. MEDICATIONS PRESCRIBED BY PHYSICIANS ARE ADMINISTERED BY COMMUNITY'S SCHOOL-BAS ED NURSING STAFF. IN THE INSTANCE OF OCCASIONAL MEDICATION NEEDS, PARENTS FURNISH OVER-THE -COUNTER MEDICATIONS THAT ARE THEN ADMINISTERED BY NURSING STAFF, AND, FOR PREVENTATIVE CARE PURPOSES, NURSING STAFF ADMINISTER FLU VACCINES AT A NUMBER OF LOCAL CHARTER SCHOOLS TO ENSURE THE WELLNESS OF STUDENTS THROUGHOUT THE SCHOOL YEAR, OBESITY (ACCESS TO HEALTHY FOO DS):COMMUNITY HEALTH NETWORK TOOK OVER THE DAY-TO-DAY OPERATIONAL MANAGEMENT OF THE CUPBOA RD, A FOOD PANTRY THAT SERVES RESIDENTS OF LAWRENCE TOWNSHIP OF INDIANAPOLIS, AND ASSISTS AN ESTIMATED 300 FAMILIES PER WEEK, PROVIDES HEALTHIER FOOD OPTIONS AND HELPS RELIEVE THE STRAIN CAUSED BY FOOD INSECURITY. IN 2018, THE CUPBOARD PROVIDED SERVICES TO APPROXIMATELY 63.133 PERSONS. THE CUPBOARD IS A CLIENT-CHOICE FOOD PANTRY, SERVING RESIDENTS THROUGH PA RTNERSHIPS WITH GLEANERS FOOD BANK OF INDIANA, MIDWEST FOOD BANK, AND LOCAL RELIGIOUS INST ITUTIONS AND BUSINESSES. THE

10

FOOD PANTRY IS OPEN WEDNESDAYS FROM 10 A.M. TO 4 P.M. AND 6 P.M. TO 8 P.M., FRIDAYS FROM

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 2 -- HOWARD A.M. TO 4 P.M., AND THE THIRD SATURDAY OF THE MONTH FROM 10 A.M. TO NOON.COMMUNITY REGIONAL SPECIALTY CARE PART V. HEALTH NETWORK SUPPORTS MANY URBAN FARMING AND FARMERS MARKET INITIATIVES THAT SECTION B, LINE 6B: PROVIDE FRESH PRO DUCE AND HEALTHY OPTIONS. FARMERS MARKETS ARE FOR EVERYONE, ACCESS TO AFFORDABLE, FRESH, A ND HEALTHY WHOLE FOODS IS A CHALLENGE FOR MANY PEOPLE WHO RELY ON FOOD ASSISTANCE PROGRAMS LIKE SNAP THAT HELP LOW-INCOME FAMILIES AND INDIVIDUALS BUY FRESH. INDIANA-GROWN FOOD THA T PROVIDES REAL SUSTENANCE FOR THEMSELVES AND THEIR COMMUNITIES. FOR INSTANCE, COMMUNITY E MPLOYEES ALSO VOLUNTEER AND SUPPORT INDY URBAN ACRES WHICH IS AN ORGANIC FARM THAT DONATES 100% OF THE FRESH FRUITS AND VEGETABLES HARVESTED TO LOCAL FOOD PANTRIES THROUGH A PARTNE RSHIP WITH GLEANERS FOOD BANK, SINCE 2011, INDY URBAN ACRES HAS GROWN INTO A MULTI-DISCIPL INARY FARM THAT PROVIDES FOOD EQUALITY FOR LOW-INCOME FAMILIES, EDUCATES THOUSANDS OF YOUT H THROUGH TOURS AND FARM-TO-PLATE WORKSHOPS, PROVIDES COMMUNITY ENGAGEMENT TO THOUSANDS OF VOLUNTEERS AND GROUPS. TEACHES TEENS VALUABLE JOB SKILLS AND HLEPS IMPROVE INDY'S FOOD SY STEM.ASTHMA:OUR PRESIDENT AND CEO, BRYAN MILLS, HAS JOINED WITH A NUMBER OF PARTNERS FROM HEALTHCARE AND THE BUSINESS COMMUNITY -INCLUDING THE INDIANA HOSPITAL ASSOCIATION, THE IN DIANA STATE MEDICAL ASSOCIATION AND THE INDIANA CHAMBER OF COMMERCE-TO CREATE A NEW ORGANI ZATION KNOWN AS THE ALLIANCE FOR A HEALTHIER INDIANA, IN 2016, THE GROUP ANNOUNCED PLANS T O TACKLE ITS FIRST CHALLENGE: THE HIGH RATE OF TOBACCO USE IN OUR STATE. TOBACCO USE LEADS TO DISEASE AND DISABILITY AND HARMS NEARLY EVERY ORGAN OF THE BODY. IT IS THE LEADING CAU SE OF PREVENTABLE DEATH. RESEARCH AS SHOWN THAT SMOKE FROM CIGARS, CIGARETTES, AND PIPES H ARMS YOUR BODY IN MANY WAYS, BUT IT IS ESPECIALLY HARMFUL TO THE LUNGS OF A PERSON WITH AS THMA. TOBACCO SMOKE - INCLUDING SECONDHAND SMOKE - IS ONE OF THE MOST COMMON ASTHMA TRIGGE RS. THE ALLIANCE ASKED INDIANA'S STATE LEGISLATURE TO CONSIDER A VARIETY OF MEASURES, INCLUDING HIGHER TOBACCO TAXES, AN INCREASE IN THE SMOKING AGE AND A REPEAL OF THE SMOKERS' BILL OF RIGHTS. COMMUNITY HEALTH NETWORK MADE A MAJOR INVESTMENT OF TIME AND RESOURCES INTO A COMBINED TOBACCO CAMPAIGN THIS YEAR, AND WHILE WE DID NOT GET THE TOBACCO TAX INCREASE W E SOUGHT, WE DID MOVE THE BALL FORWARD ON A TAX AND SECURE A PARTIAL VICTORY ON TOBACCO CE SSATION FUNDING. INDIANA LEGISLATORS PROVIDED A 50% INCREASE IN STATE FUNDING FOR TOBACCO CESSATION SERVICES. BRINGING THE ANNUAL TOBACCO CESSATION BUDGET TO \$7.5 MILLION.

| Form and Line Reference   | Explanation   |  |  |  |  |
|---|---|--|--|--|--|
| GROUP A-FACILITY 2 HOWARD REGIONAL SPECIALTY CARE PART V, SECTION B, LINE 11: | THE NEW ALLIANCE FOR A HEALTHIER INDIANA IS A GREAT EXAMPLE OF HOW WE AT COMMUNITY PARTNER WITH OTHERS TO FURTHER OUR WORK. FROM FOOD INSECURITY TO EDUCATIONAL CHALLENGES TO SUICID E TO SMOKING AND OTHER ADDICTIONS, WE'RE COMMITTED TO TACKLING SOCIETAL ISSUES THAT AFFECT HEALTH AND QUALITY OF LIFE. COMMUNITY-DRIVEN INITIATIVES: COMMUNITY HEALTH NETWORK, CENTRAL INDIANA'S LARGEST PROVIDER OF BEHAVIORAL HEALTH SERVICES, ANNOUNCED IT'S COMMITMENT TO BEC OMING THE FIRST HEALTH CARE SYSTEM IN THE COUNTRY TO FULLY IMPLEMENT THE ZERO SUICIDE MODE L, DEVELOPED BY THE NATIONAL ACTION ALLIANCE FOR SUICIDE PREVENTION AND OTHER PARTNERS. AT THE SAME TIME, THE INDIANA DIVISION OF MENTAL HEALTH AND ADDICTION AND COMMUNITY HAVE PAR TNERED TO SPEARHEAD THE STATE'S SUICIDE PREVENTION MOVEMENT TO SAVE YOUNG LIVES. WITH AN A SPIRATIONAL GOAL OF ACHIEVING A ZERO PERCENT SUICIDE INCIDENT TO SAVE YOUNG LIVES. WITH AN A SPIRATIONAL GOAL OF ACHIEVING A ZERO PERCENT SUICIDE INCIDENT RATE AMONG PATIENTS IN THE N EXT 10 YEARS, COMMUNITY'S ZERO SUICIDE INITIATIVE AIMS TO SAVE HOOSIER LIVES SPECIFICALLY THROUGH EARLY INTERVENTION AND PREVENTION, THE CONSTRUCTION OF A ROBUST CENTRAL INDIANA CR IS! NETWORK AND THE UTILIZATION OF INNOVATIVE MENTAL HEALTH DIAGNOSTICS AND TREATMENT PROTOCOLS. THE STRATEGY BRINGS CRISIS, TELEMEDICINE AND INTENSIVE CARE COORDINATION SERVICES TO MORE THAN 600 PRIMARY CARE PHYSICIANS, 10 EMERGENCY DEPARTMENTS AND 12 HOSPITALS LOCATE D THROUGHOUT THE STATE, REPRESENTING BOTH COMMUNITY FACILITIES AND PARTNER ORGANIZATIONS W HERE COMMUNITY PROVIDES BEHAVIORAL HEALTH SERVICES. AS PART OF THE EFFORT TO COMBAT SUICIDE AMONG YOUNG HOOSIERS, COMMUNITY PROVIDES MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES TO S TUDENTS IN THE SCHOOL ENVIRONMENT IN MORE THAN 80 SITES FOR INDIANAPOLIS PUBLIC SCHOOLS AND THE METROPOLITAN SCHOOL DISTRICTS OF LAWRENCE, WARREN, WASHINGTON AND WAYNE TOWNSHIPS. I N ADDITION, COMMUNITY HEALTH NETWORK AND WHENTE-TY CHANNEL 13 JOINED FORCES TO LAUNCH HAVE H OPE, A TWO-YEAR PUBLIC SERVICE SFRONT THE HAVE |  |  |  |  |

| Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility n a facility reporting group, designated by "Facility A," "Facility B," etc. |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|
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| GROUP A-FACILITY 2 HOWARD<br>REGIONAL SPECIALTY CARE PART V,<br>SECTION B, LINE 11:   | TIZATION PROCESS CRITERIA DICTATES THAT THE HEALTH SYSTEM NARROW ITS FOCUS TO CLINICAL COR E COMPETENCIES. FACILITY 1, COMMUNITY HOWARD REGIONAL HEALTH - PART V, LINE 16AECOMMUNITY. COM/FINANCIAL-ASSISTANCE-POLICYFACILITY 1, COMMUNITY HOWARD REGIONAL |  |  |  |  |  |  |

HEALTH - PART V, LINE 16BECOMMUNITY.COM/FINANCIAL-ASSISTANCE-POLICYFACILITY 1, COMMUNITY |

HOWARD REGIONAL HEALTH - PART V, LINE 16CECOMMUNITY.COM/FINANCIAL-ASSISTANCE-POLICY

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493310001410 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) 2019 **Governments and Individuals in the United States** Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

| Department of the<br>Treasury<br>Internal Revenue Service | <ul><li>▶ Attach to Form 990.</li><li>▶ Go to <u>www.irs.gov/Form990</u> for the latest information.</li></ul> |   |  |                             |  |   |  |                                    |  |  |
|---|--|---|--|-----------------------------|--|---|--|------------------------------------|--|--|
| lame of the organization                                  | of the organization  //UNITY HOWARD REGIONAL HEALTH  |   |  |                             |  |   |  |                                    |  |  |
| NC Part I General   | deneral Information on Grants and Assistance   |   |  |                             |  |   |  |                                    |  |  |
| Does the organizathe selection crite Describe in Part I   | ation maintain rec<br>eria used to awarc<br>IV the organization  | ords to subs<br>I the grants on's procedure | tantiate the amount of<br>or assistance?<br>es for monitoring the us | e of grant funds in the Ur  | · · · · · · · · · · · · · · · · · · ·    | for the grants or assistance                                |  | ✓ Yes □ No                         |  |  |
| that receiv   | ed more than \$5,  | 000. Part II                                | can be duplicated if add   | ditional space is needed.   |  |   |  |                                    |  |  |
| (a) Name and addr<br>organization<br>or governmen         |  | o) EIN                                      | (c) IRC section<br>(if applicable)                                   | (d) Amount of cash<br>grant | (e) Amount of non-<br>cash<br>assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of<br>noncash assistance | (h) Purpose of grant or assistance |  |  |
| 1) See Additional Data                                    | 1  |   |  |                             |  |   |  |                                    |  |  |
| 2)  |  |   |  |                             |  |   |  |                                    |  |  |
| 3)  |  |   |  |                             |  |   |  |                                    |  |  |
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| 12)   |  |   |  |                             |  |   |  |                                    |  |  |
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| or Paperwork Reduction                                    | n act notice, see th   | IE TUSTLUCTION                              | S IOF FORM 990.  |                             | Cat. No. 50055                           | or .  | S  | chedule I (Form 990) 2019          |  |  |

Page **2** 

Schedule I (Form 990) 2019

(2) (3)

(4) (5) (6)

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

(7)

Schedule I (Form 990) 2019

PART I, LINE 2:

CHARITABLE PURPOSES.

Explanation Return Reference PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS PRIOR TO THE DISBURSEMENT OF ANY GRANT PROCEEDS, CHRH ENSURES THAT THE PURPOSE OF THE

GRANT IS CONSISTENT WITH CHRH'S CHARITABLE PURPOSES. THE TERMS OF ALL GRANTS REQUIRE THAT THE RECIPIENT EXPEND THE FUNDS SOLELY FOR

#### **Additional Data**

UNITED WAY OF HOWARD

210 WEST WALNUT STREET KOKOMO, IN 46901

COUNTY

| Software ID: Software Version: EIN: 35-1865344 Name: COMMUNITY HOWARD REGIONAL HEALTH INC  Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |        |  |   |   |                                    |  |  |
|--|------------|-------------------------------|--------|--|---|---|------------------------------------|--|--|
| (a) Name and address of organization or government   | (b) EIN    | (c) IRC section if applicable |        |  | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of<br>non-cash assistance | (h) Purpose of grant or assistance |  |  |
| COMMUNITY HEALTH NETWORK FDN 7330 SHADELAND STATION SUITE 100 INDIANAPOLIS, IN 46256   | 51-0181688 | 501(C)(3)                     | 12,000 |  |   |   | GENERAL SUPPORT                    |  |  |

10,000

GENERAL SUPPORT

501(C)(3)

35-0877579

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government

5.300 WESTERN HIGH SCHOOL 35-6002806 WESTERN HIGH IPLAYGROUND 2600 S 600 W SCHOOL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

RUSSIAVILLE, IN 46979

| efil                     | e GRAPHIC pi                           | int - DO NOT PROCESS   | As Filed Dat                             | a -   | DLN: 93                 | 49331   | 0001  | .410 |  |  |  |  |
|--------------------------|--|--|--|---|-------------------------|---------|-------|------|--|--|--|--|
| Schedule J<br>(Form 990) |  | Co   | 0  | OMB No. 1545-004  |                         |         |       |      |  |  |  |  |
|                          |  | For certain Office   | hest                                     |   |                         |         |       |      |  |  |  |  |
|                          |  | ► Complete if the org  |  | ated Employees<br>vered "Yes" on Form 990, Part IV                                | , line 23.              | 2019    |       |      |  |  |  |  |
| Danar                    | tment of the Treasury                  | ▶ Go to www.irs.ac   |  | n to Form 990.<br>instructions and the latest inform                              | mation.                 | Open    |       |      |  |  |  |  |
| Intern                   | al Revenue Service                     | _  | 101                                      | moti deciono dna the ideest miori   |                         | Insp    | ectio | n    |  |  |  |  |
|                          | me of the organiza<br>MMUNITY HOWARD F |  |  |   | Employer identifica     | tion nu | ımber |      |  |  |  |  |
| INC                      |  |  |  |   | 35-1865344              |         |       |      |  |  |  |  |
| Pa                       | rt I Questi                            | ons Regarding Compensa   | ition                                    |   |                         |         |       |      |  |  |  |  |
| <b>1</b> a               |  |  |  | f the following to or for a person liste<br>by relevant information regarding the |                         |         | Yes   | No_  |  |  |  |  |
|                          | ☐ First-class                          | s or charter travel  |  | Housing allowance or residence for  | personal use            |         |       |      |  |  |  |  |
|                          | ☐ Travel for                           | companions   |  | Payments for business use of perso  | nal residence           |         |       |      |  |  |  |  |
|                          | Tax idemi                              | nification and gross-up payment  | ts 🔲                                     | Health or social club dues or initiati  |                         |         |       |      |  |  |  |  |
|                          | ☐ Discretion                           | nary spending account  | Ц  | Personal services (e.g., maid, chau   | ffeur, chef)            |         |       |      |  |  |  |  |
| b                        |  |  |  | follow a written policy regarding pay<br>ve? If "No," complete Part III to expl   |                         | 1b      |       |      |  |  |  |  |
| 2                        |  |  |  | or allowing expenses incurred by all  |                         | 2       |       |      |  |  |  |  |
|                          | directors, truste                      | es, officers, including the CEO/E                                      | executive Directo                        | r, regarding the items checked on Lir   | ne Ia?                  |         |       |      |  |  |  |  |
| 3                        |  |  |  | ed to establish the compensation of t   | he                      |         |       |      |  |  |  |  |
|                          |  |  |  | not check any boxes for methods<br>CEO/Executive Director, but explain            | in Part III.            |         |       |      |  |  |  |  |
|                          | ☐ Compens                              | ation committee  |  | Written employment contract   |                         |         |       |      |  |  |  |  |
|                          |  | ent compensation consultant  |  | Compensation survey or study  |                         |         |       |      |  |  |  |  |
|                          | ☐ Form 990                             | of other organizations   |  | Approval by the board or compensa   | ation committee         |         |       |      |  |  |  |  |
| 4                        | During the year related organiza       |  | 990, Part VII, Se                        | ection A, line 1a, with respect to the f  | iling organization or a |         |       |      |  |  |  |  |
| а                        | Receive a sever                        | ance payment or change-of-con  | itrol payment? .                         |   |                         | 4a      |       | No   |  |  |  |  |
| b                        | Participate in, o                      | r receive payment from, a supp   | lemental nonqual                         | lified retirement plan?   |                         | 4b      | Yes   |      |  |  |  |  |
| c                        |  |  |  | nsation arrangement?  |                         | 4c      |       | No   |  |  |  |  |
|                          | If "Yes" to any o                      | of lines 4a-c, list the persons an                                     | d provide the app                        | plicable amounts for each item in Par   | t III.                  |         |       |      |  |  |  |  |
|                          | Only 501(c)(3                          | ), 501(c)(4), and 501(c)(29)   | ) organizations                          | must complete lines 5-9.  |                         |         |       |      |  |  |  |  |
| 5                        | For persons liste                      | ed on Form 990, Part VII, Section                                      | on A, line 1a, did                       | the organization pay or accrue any  |                         |         |       |      |  |  |  |  |
|                          | ·                                      | ontingent on the revenues of:  |  |   |                         |         |       |      |  |  |  |  |
| a                        |  | 1?   |  |   |                         | 5a      |       | No   |  |  |  |  |
| b                        |  | anization?   |  |   |                         | 5b      |       | No   |  |  |  |  |
| 6                        |  | ed on Form 990, Part VII, Section<br>ontingent on the net earnings of  |  | the organization pay or accrue any  |                         |         |       |      |  |  |  |  |
| а                        | The organization                       | n?   |  |   |                         | 6a      |       | No   |  |  |  |  |
| b                        | -                                      |  |  |   |                         | 6b      |       | No   |  |  |  |  |
|                          | If "Yes," on line                      | 6a or 6b, describe in Part III.  |  |   |                         |         |       |      |  |  |  |  |
| 7                        | For persons liste payments not d       | ed on Form 990, Part VII, Section<br>escribed in lines 5 and 6? If "Ye | on A, line 1a, did<br>s," describe in Pa | the organization provide any nonfixe<br>ort III                                   | d<br>                   | 7       | Yes   |      |  |  |  |  |
| 8                        | subject to the ir                      | nitial contract exception describe                                     | ed in Regulations                        | red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," d          |                         | 8       |       | No   |  |  |  |  |
| 9                        | If "Yes" on line                       | 8, did the organization also follo                                     | ow the rebuttable                        | presumption procedure described in  | Regulations section     | 9       |       | 110  |  |  |  |  |
| For F                    | Panerwork Redu                         | iction Act Notice, see the Ins   | structions for Fo                        | orm 990. Cat. No. 5   | 50053T Schedule         | l (Forn | 990)  | 2019 |  |  |  |  |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

| For each individual whose compensation must be reported on Schedule J, reporting instructions, on row (ii). Do not list any individuals that are not listed on Form State. The sum of columns (B)(i)-(iii) for each listed individual must equal the t | 990 | , Part VII.              |   |   |                          |                      |                               | vidual   |
|--|-----|--------------------------|---|---|--------------------------|----------------------|-------------------------------|--|
| (A) Name and Title   |     |                          | kdown of W-2 and/o<br>compensation        | (C) Retirement and other                  | 1                        | (E) Total of columns | <b>(F)</b><br>Compensation in |  |
|  |     | (i) Base<br>compensation | (ii)<br>Bonus & incentive<br>compensation | (iii) Other<br>reportable<br>compensation | deferred<br>compensation |                      | (B)(i)-(D)                    | column (B)<br>reported as<br>deferred on prior<br>Form 990 |
| See Additional Data Table  |     |                          |   | I   | •                        |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |
|  |     |                          |   |   |                          |                      |                               |  |

NONQUALIFIED RETIREMENT PLANS

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Return Reference **Explanation** PART III - OTHER ADDITIONAL PART I, LINE 3 - RELATED ORG METHODS USED FOR COMPENSATION EXPLANATION COMMUNITY HOWARD REGIONAL HEALTH, INC. ("CHRH") CEO/EXECUTIVE

INFORMATION DIRECTOR'S COMPENSATION IS DETERMINED BY COMMUNITY HEALTH NETWORK, INC. ("CHNW"), A RELATED 501(C)(3) ORGANIZATION. CHNW USES THE FOLLOWING IN DETERMINING THE CEO'S COMPENSATION: 1) COMPENSATION COMMITTEE, 2) INDEPENDENT COMPENSATION CONSULTANT, 3) COMPENSATION SURVEY OR STUDY, AND 4) APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE. PART I, LINE 4B - SUPPLEMENTAL COMMUNITY HEALTH NETWORK, INC. RESTORATION PLAN COMMUNITY HEALTH NETWORK, INC. ("COMMUNITY") ADOPTED THIS COMMUNITY HEALTH NETWORK

RESTORATION PLAN ("PLAN") AS OF DECEMBER 1, 2017 TO PROVIDE A SUPPLEMENTAL INCOME FOR RETIREMENT UPON VESTING IN THE BENEFITS AS

Page 3

DESCRIBED IN THE PLAN DOCUMENT. THE PLAN IS DESIGNED UNDER CODE SECTION 457(F) AS A "TOP-HAT PLAN" (I.E. AN UNFUNDED DEFERRED COMPENSATION PLAN MAINTAINED FOR A SELECT GROUP OF MANAGEMENT OR HIGHLY COMPENSATED EMPLOYEES PURSUANT TO SECTIONS 201(2), 301(A)(3) AND 401(A)(1) OF THE EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974, AS AMENDED ("ERISA"). ELIGIBILITY: INDIVIDUALS WHO HAVE THE TITLE OF PRESIDENT, SENIOR VICE PRESIDENT OR EXECUTIVE VICE PRESIDENT AND WHOSE PLAN COMPENSATION FOR THE APPLICABLE PLAN YEAR EXCEEDS THE ANNUAL COMPENSATION LIMIT UNDER CODE SECTION 401(A)(17), AS ADJUSTED FROM TIME TO TIME. CONTRIBUTIONS: 1. MATCHING CONTRIBUTIONS. IF A PARTICIPANT RECEIVES THE MAXIMUM PERMISSIBLE MATCHING CONTRIBUTION UNDER THE 401(K) PLAN, THEY WILL RECEIVE A MATCHING CONTRIBUTION IN THE PLAN THAT IS EQUAL TO THEIR COMPENSATION THAT IS GREATER THAN THE 401(K) PLAN LIMIT MULTIPLIED BY THE MAXIMUM PERMITTED MATCHING CONTRIBUTION PERCENTAGE IN THE 401(K) PLAN FOR THAT YEAR. 2. NON-ELECTIVE CONTRIBUTIONS. IF A PARTICIPANT RECEIVES A NON-ELECTIVE CONTRIBUTION IN THE 401(K) PLAN, THEY WILL RECEIVE A NON-ELECTIVE CONTRIBUTION IN THE PLAN THAT IS EQUAL TO THEIR COMPENSATION THAT IS GREATER THAN THE 401(K) PLAN LIMIT MULTIPLIED BY THE NON-ELECTIVE CONTRIBUTION PERCENTAGE IN THE 401(K) PLAN FOR THAT YEAR. NOTE THAT NO NON-ELECTIVE CONTRIBUTIONS ARE CURRENTLY BEING MADE TO THE 401(K) PLAN. CONTRIBUTIONS WILL BE CREDITED TO A PARTICIPANT'S ACCOUNT AS SOON AS ADMINISTRATIVELY FEASIBLE FOLLOWING THE END OF THE PLAN YEAR TO WHICH THE CONTRIBUTIONS RELATE. VESTING: A PARTICIPANT WILL BE 100% VESTED IN HIS ACCOUNT UPON THE EARLIEST TO OCCUR OF THE FOLLOWING: 1, ATTAINMENT OF AGE 65 PRIOR TO SEPARATION FROM SERVICE 2. DISABILITY 3. INVOLUNTARY SEPARATION FROM SERVICE FOR A REASON OTHER THAN FOR CAUSE 4. SEPARATION FROM SERVICE FOR GOOD REASON 5. A NONCOMPETITIVE PARTICIPANT'S COMPLIANCE WITH ALL TERMS OF A NONCOMPETING AGREEMENT, OR 6. DEATH FORFEITURES: IF ACCOUNT IS NOT VESTED AS DESCRIBED ABOVE, THE ACCOUNT WILL BE COMPLETELY FORFEITED. AMOUNTS FORFEITED DURING A PLAN YEAR REMAIN A GENERAL ASSET OF

COMMUNITY. PART I. LINE 7 - NON-FIXED CHRH PARTICIPATES IN THE NETWORK'S SENIOR LEADERSHIP INCENTIVE PROGRAM. CERTAIN INDIVIDUALS OF THE LEADERSHIP TEAM PARTICIPATE IN THIS PAYMENTS PROVIDED PROGRAM. THE PROGRAM WAS ADOPTED BY THE EXECUTIVE COMPENSATION COMMITTEE, AND IS INTENDED TO INFLUENCE OUTSTANDING PERFORMANCE BY

THE SENIOR LEADERS, AS MEASURED AGAINST BOTH ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE. THE PROGRAM IS REVIEWED ANNUALLY BY THE EXECUTIVE COMPENSATION COMMITTEE. WHICH IS COMPOSED ENTIRELY OF INDEPENDENT COMMUNITY MEMBERS. THE INCENTIVE COMPENSATION THAT IS AWARDED IS INCLUDED IN TOTAL COMPENSATION TO THE EXECUTIVE. THE TOTAL COMPENSATION (INCLUDING ANY PAYMENTS UNDER THE PROGRAM) IS

SUBJECT TO THE REVIEW AND APPROVAL OF THE EXECUTIVE COMPENSATION COMMITTEE AND INDEPENDENT COMPENSATION CONSULTANT, IN CONSIDERATION OF CODE SECTION 4958 (AND THE CORRESPONDING TREASURY REGULATIONS) TO ENSURE THAT IT REFLECTS ARMS LENGTH, FAIR MARKET

TERMS. Schedule 1 (Form 990) 2019 Software ID:

**Software Version:** 

**EIN:** 35-1865344

Name: COMMUNITY HOWARD REGIONAL HEALTH

INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

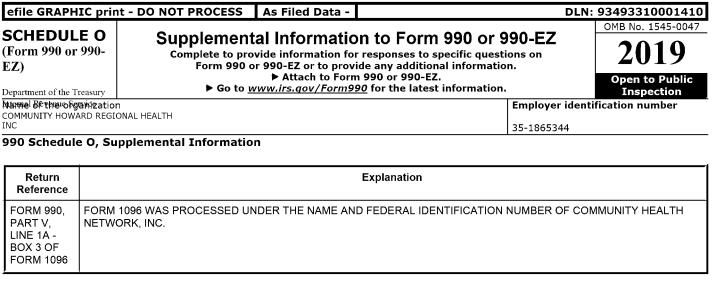
(A) Name and Title

(B) Breakdown of W-2 and/or 1099-MISC compensation

(C) Retirement and

(D) Nontaxab

|   | ,    |                       |   |                                       | 3                                 |                                   |                                    |   |
|---|------|-----------------------|---|---------------------------------------|-----------------------------------|-----------------------------------|------------------------------------|---|
| (A) Name and Title                                      |      | · · ·                 | of W-2 and/or 1099-MIS  | · · · · · · · · · · · · · · · · · · · | (C) Retirement and other deferred | <b>(D)</b> Nontaxable<br>benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation in column (B)            |
| ALACON FAURIANDED                                       |      | (i) Base Compensation | (ii) (iii)  Bonus & incentive Other reportal compensation compensatio |                                       | compensation                      | benefits                          | (B)(I)-(D)                         | reported as deferred on<br>prior Form 990 |
| 1JASON FAHRLANDER<br>DIRECTOR                           | (i)  | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
|   | (ii) | 645,348               | 128,400   | 26,933                                | 153,691                           | 32,360                            | 986,732                            | 128,400                                   |
| 1JOHN KUNZER MD<br>DIRECTOR                             | (i)  | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
|   | (ii) | 477,370               | 97,004  | 31,930                                | 115,514                           | 28,211                            | 750,029                            | 97,004                                    |
| 2JOSEPH T HOOPER<br>PRESIDENT - HOWARD                  | (i)  | 364,333               | 74,970  | 20,559                                | 87,940                            | 19,910                            | 567,712                            | 74,970                                    |
| REGION  | (ii) | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| 3<br>DESHINI MOONESINGHE                                | (i)  | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| MD<br>FORMER SVP PHYSICIAN<br>EXECUTIVE                 | (ii) | 373,177               | 74,320  | 20,496                                | 59,859                            | 8,943                             | 536,795                            | 74,320                                    |
| 4JEFFERY KIRKHAM<br>FORMER CFO CLINICAL                 | (i)  | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| ENTERPRISES   | (ii) | 371,529               | 43,762  | 1,189                                 | 50,606                            | 9,908                             | 476,994                            | 43,762                                    |
| <b>5</b> JOHN SCHILTZ MD<br>PSYCHIATRIST                | (i)  | 272,998               | 42,305  | 58,088                                | 42,032                            | 28,077                            | 443,500                            | 0   |
|   | (ii) | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| <b>6</b> BENJAMIN CHIU MD<br>VICE CHAIRMAN              | (i)  | 0                     | 0   | o                                     | 0                                 | 0                                 | 0                                  | 0   |
|   | (ii) | 321,355               | 0   | 38,659                                | 40,502                            | 25,225                            | 425,741                            | 0   |
| <b>7</b> LAXESHKUMAR PATEL MD PSYCHIATRIST              | (i)  | 259,508               | 37,646  | 6,478                                 | 37,099                            | 27,400                            | 368,131                            | 0   |
|   | (ii) | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| <b>8</b> CARL RATLIFF MD PSYCHIATRIST                   | (i)  | 256,720               | 38,006  | 22,504                                | 37,509                            | 9,999                             | 364,738                            | 0   |
|   | (ii) | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| 9JOHN BILO<br>EXECUTIVE DIRECTOR OF                     | (i)  | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| FINANCE   | (ii) | 193,798               | 25,105  | 792                                   | 36,218                            | 18,339                            | 278,336                            | 29,189                                    |
| <b>10</b> JENNIFER HINDMAN VP COO REGION                | (i)  | 201,880               | 29,049  | 798                                   | 24,684                            | 20,679                            | 277,090                            | 29,049                                    |
| 4434 001/51/41/41/00055/                                | (ii) | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| <b>11</b> JACQUELYN WHOBREY VP PATIENT SERVICES, CNE    | (i)  | 171,906               | 23,864  | 693                                   | 29,316<br>                        | 0                                 | 225,779                            | 23,864                                    |
| 12MACHAEL CTEMBUC MD                                    | (ii) | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| <b>12</b> MICHAEL STENNIS MD<br>SVP PHYSICIAN EXECUTIVE | (i)  | 162,051               | 140   | 19,104                                | 26,362<br>                        | 9,065<br>                         | 216,722                            | 0   |
| 13  | (ii) | 0                     | 0   | 0                                     | 0                                 | 0                                 | 0                                  | 0   |
| NINO VOSKUHL RPH MHA                                    | (i)  | 168,235               | 15,907  | 681                                   | 22,126                            | 109                               | 207,058                            | 0   |



Return Explanation

LINE 2

FORM 990, RELATED PARTY INFORMATION AMONG OFFICERS JASON FARHLANDER AND JOHN KUNZER, M.D. SERVED AS PART VI, OFFICERS OF COMMUNITY HEALTH NETWORK. JASON FAHRLANDER AND JOHN BILO RECEIVED COMPENSATION SECTION A. FROM CHNW.

Datum

| Reference  | Explanation  |
|------------|--|
| FORM 990,  | MANAGEMENT DELEGATED CHRH HAS DELEGATED EXCLUSIVE AUTHORITY TO COMMUNITY HEALTH NETWORK (" |
| PART VI,   | CHNW"), ACTING THROUGH CHNW'S BOARD OF DIRECTORS, IN THE FOLLOWING SUBSTANTIVE AREAS: STRA |
| SECTION A, | TEGIC PLANNING, CAPITAL ACCESS, BUDGETING AND ALLOCATION, AUDIT AND COMPLIANCE, EXECUTIVE  |
| LINE 3     | COMPENSATION, AND DISPUTE RESOLUTION. IN ADDITION, CHNW MUST APPROVE ANY MODIFICATION, REP |
|            | EAL AMENDMENT, OR RESTATEMENT OF CHRH'S ARTICLES OF INCORPORATION. FINALLY, CHNW MUST APPR |
|            | OVE ANY MATERIAL SALE OR DISPOSITION OF THE ASSETS OF CHRH.                                |

Evalonation

990 Schedule O, Supplemental Information

Return Explanation

Reference

| FORM 990,  | CLASSES OF MEMBERS OR STOCKHOLDERS COMMUNITY HEALTH NETWORK, INC. ("CHNW") IS THE SOLE MEM |
|------------|--|
| PART VI,   | BER OF CHRH. CHNW IS AN EXEMPT ORGANIZATION PURSUANT TO SECTION 501(C)(3).                 |
| SECTION A, |  |
| LINE 6     |  |

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 7A

| Return<br>Reference                            | Explanation  |
|--|--|
| FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 7B | DECISIONS SUBJECT TO APPROVAL OF MEMBERS THE FOLLOWING GOVERNANCE ITEMS REQUIRE THE WRITTE N APPROVAL OF CHNW: A) AMENDMENT OF ORGANIZATIONAL DOCUMENTS; B) THE INCURRENCE OF ANY UNB UDGETED INDEBTEDNESS OR LOANS ABOVE \$750,00; C) THE FORMATION OF LEGAL ENTITIES, THE SALE, TRANSFER OR SUBSTANTIAL CHANGE IN USE OF ALL OR SUBSTANTIALLY ALL OF THE ASSETS OF CHRH, OR THE DIVESTURE, DISSOLUTION, CLOSURE, MERGER, CONSOLIDATION OR REORGANIZATION OF CHRH; D ) THE ACQUISITION, SALE, LEASE, TRANSFER OR OTHER ALIENATION OF PROPERTY WHEN SUCH TRANSAC TION IS ABOVE \$1,000,000, DURING ANY FISCAL YEAR; E) DISPOSITION OF ASSETS ON DISSOLUTION; F) APPROVAL OF THE ANNUAL CAPITAL AND OPERATING BUDGETS, PLANS, OR FORECASTS APPROVED BY THE BOARD; G) THE SELECTION OF THE INDEPENDENT AUDITING FIRM EITHER DIRECTLY OR THROUGH CH NW'S AUDIT AND COMPLIANCE COMMITTEE; H) THE DETERMINATION OF PHYSICIAN AND CEO COMPENSATIO N EITHER DIRECTLY OR THROUGH CHNW'S COMPENSATION COMMITTEE; I) ALL UNBUDGETED CAPITAL IMPR OVEMENTS, ADDITIONS AND STRUCTURAL CHANGES TO THE PROPERTY GREATER THAN THE BUDGETED AMOUN T BY \$500,000 PER FISCAL YEAR IN THE AGGREGATE; J) STRATEGIC PLANS, INCLUDING THE REGIONAL PLAN; AND K) THE HIRING AND FIRING OF THE CEO SUBJECT TO THE PRIOR OPPORTUNITY FOR THE BO ARD TO REVIEW AND COMMENT. |

| Return<br>Reference                             | Explanation   |
|---|---|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 11B | ORGANIZATION'S PROCESS TO REVIEW FORM 990 CHNW HAS ASSUMED RESPONSIBILITY FOR CHRH'S AUDIT , COMPLIANCE, AND EXECUTIVE COMPENSATION MATTERS. CHNW'S BOARD OF DIRECTORS HAS DELEGATED AUTHORITY FOR THE REVIEW OF CHRH'S FORM 990 TO TWO COMMITTEES COMPOSED OF INDEPENDENT OUTS IDE DIRECTORS: A) THE NETWORK EXECUTIVE COMPENSATION COMMITTEE REVIEWED THE COMPENSATION A SPECTS OF CHRH'S FORM 990, AND B) THE NETWORK FINANCE COMITTEE REVIEWED THE REMAINDER OF T HE CHRH'S FORM 990. IN ADDITION, CHRH'S OUTSIDE ACCOUNTING FIRM AND LAW FIRM REVIEWED THE FORM 990 PRIOR TO FILING. CHRH AND CHNW UTILIZED THIS PROCESS TO ENSURE THAT CHRH'S FORM 9 90 RECEIVED SUBSTANTIVE REVIEW BY DIRECTORS AND PROFESSIONALS WITH SPECIFIC KNOWLEDGE OF C HRH'S ACTIVITIES AND EXTENSIVE FINANCIAL, ACCOUNTING AND TAX EXPERTISE. |

| Return<br>Reference                             | Explanation  |
|---|--|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | ENFORCEMENT OF CONFLICTS POLICY CHRH HAS ADOPTED A CONFLICT OF INTEREST POLICY THAT APPLIE S TO ITS DIRECTORS, OFFICERS, MANAGERS, MATERIAL MANAGEMENT ASSOCIATES AND KEY EMPLOYEES. THE CONFLICT POLICY REQUIRES THESE INDIVIDUALS TO SUBMIT AN ANNUAL WRITTEN CERTIFICATION O F COMPLIANCE UNDER WHICH THESE INDIVIDUALS MUST DISCLOSE (I) FINANCIAL OR OTHER INTERESTS THE INDIVIDUAL OR ANY FAMILY MEMBER HAS WITH ANY ENTITY ENGAGED IN THE DELIVERY OF HEALTH CARE SERVICES, BIOTECHNOLOGY COMPANIES, SOFTWARE COMPANIES PROVIDING EDUCATIONAL OR CONSUL TING SERVICES OR ANY OTHER COMPANY OR ORGANIZATION THAT DOES OR CONTEMPLATES DOING BUSINES S WITH CHRH, AND (II) COMPENSATION OR GIFTS RECEIVED BY THE INDIVIDUAL OR ANY FAMILY MEMBE R THAT MIGHT INFLUENCE THE INDIVIDUAL'S ACTIONS. THE DISCLOSURES ARE REVIEWED BY THE CORPO RATE COMPLIANCE OFFICER, PRESIDENT/CEO AND BOARD OF DIRECTORS, AS APPROPRIATE. THE INTENT OF THE POLICY IS TO AVOID THE PARTICIPATION OF ANY INTERESTED PERSON IN THE CONSIDERATION OF A MATTER OR DECISION WHICH POSES A CONFLICT OF INTEREST FOR THAT INTERESTED PERSON. |

| Return<br>Reference                            | Explanation   |
|--|---|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15 | COMPENSATION PROCESS FOR TOP OFFICIAL AS A MEMBER OF THE NETWORK, CHRH IS SUBJECT TO THE E XECUTIVE COMPENSATION PRACTICES AND PROCEDURES OF CHNW, THE NETWORK PARENT. CHNW HAS ADOPT ED AN EXECUTIVE COMPENSATION AND INTERMEDIATE SANCTIONS POLICY THAT APPLIES TO CHRH. THE P URPOSE OF THE POLICY IS TO ENSURE THAT CHRH'S COMPENSATION ARRANGEMENTS WITH RELATED PARTI ES ARE EVALUATED AND ENTERED AT ARMS LENGTH AND THAT ANY COMPENSATION THAT IS PAID TO A RE LATED PARTY IS REASONABLE AND REFLECTS FAIR MARKET VALUE. THIS POLICY ENCOURAGES THE APPLI CATION OF THE REBUTTABLE PRESUMPTION STANDARD OF CODE SECTION 4958 AND THE RELATED TREASUR Y REGULATIONS BY: A) EXCLUDING ANY INTERESTED PARTY FROM THE DECISION MAKING PROCESS, B) R EQUIRING DISINTERESTED BOARD OR COMMITTEE MEMBERS TO OBTAIN AND RELY UPON COMPARABILITY DA TA WHEN SETTING THE PROPOSED COMPENSATION TERMS, C) REQUIRING APPROVAL OF THE TRANSACTION IN ADVANCE BY DISINTERESTED DIRECTORS OR COMMITTE MEMBERS, AND D) REQUIRING CONTEMPORANEOU S DOCUMENTATION (I.E. MINUTES) REFLECTING THE DECISION AND THE PROCESS BY WHICH IT WAS MAD E. CHNW HAS DELEGATED AUTHORITY REGARDING CHRH'S EXECUTIVE COMPENSATION TO A) THE NETWORK EXECUTIVE COMPENSATION COMMITTEE, COMPOSED OF INDEPENDENT OUTSIDE DIRECTORS, WHICH IS RESPONSIBLE FOR APPLYING THE TERMS AND PROCESS OF THE EXECUTIVE COMPENSATION AND INTERMEDIATE SANCTIONS POLICY AS OUTLINED ABOVE, AND B) THE NETWORK VICE PRESIDENT OF HUMAN RESOURCES W HO IS RESPONSIBLE FOR OBTAINING COMPARATIVE SALARY MARKET DATA FOR THE CHIEF EXECUTIVE OFF ICER, OFFICERS, AND KEY EMPLOYEES, PERIODICALLY ENGAGING AN INDEPENDENT COMPENSATION CONSULTANT TO ESTABLISH REASONABLE COMPENSATION, AND PROVIDING STAFF SUPPORT TO THE NETWORK EXECUTIVE COMPENSATION COMMITTEE FOLLOWED THIS PROCESS FOR ALL SENIOR EXECUTIVE LEADERS. FORM 990, PART VI, SECTION B, LINE 155 - COMPENSATION PROCESS FOR OFFICERS SEE LINE 15A ABOVE FORM 990, PART VI, LINE 16B - JOINT VENTURE PROCEDURE JOINT VENTURE OPERATING AGREEMENT CONTAINS SPECIFIC LANGUAGE RELATED TO THE PROVISION OF |

# 990 Schedule O, Supplemental Information Return Explanation

Reference

| FORM 990,<br>PART VI,<br>SECTION C,<br>LINE 19 | GOVERNING DOCUMENTS DISCLOSURE EXPLANATION A) THE ARTICLES OF INCORPORATION AND BUSINESS E NTITY REPORT ARE ON FILE WITH THE INDIANA SECRETARY OF STATE AND ARE AVAILABLE TO THE PUBL IC UPON REQUEST TO THE INDIANA SECRETARY OF STATE OR FREE OF CHARGE ON THE SECRETARY OF ST ATE'S WEBSITE. B) CHRH'S CONFLICT OF INTEREST POLICY IS NOT AVAILABLE TO THE PUBLIC. C) CH RH DOES NOT HAVE INDIVIDUALLY AUDITED FINANCIAL STATEMENTS. ITS FINANCIAL RESULTS ARE INCL UDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF CHNW AND AFFILIATES. AS SUCH, THERE ARE N O INDIVIDUAL FINANCIAL STATEMENTS TO POST. CHRH DOES FILE THE 990 TAX RETURN ON AN ANNUAL BASIS WHICH IS AVAILABLE UPON REQUEST AND/OR AVAILABLE ON A DELAYED BASIS ON GUIDESTAR.ORG  . D) COMMUNITY HEALTH NETWORK, INC. AND AFFILIATES PROVIDE ANY DOCUMENT OPEN TO PUBLIC INS |
|--|--|
|  | PECTION UPON REQUEST.  |
|  |  |

Return Explanation
Reference

FORM 990, PURCHASED SERVICES: PROGRAM SERVICE EXPENSES 6,405,870. MANAGEMENT AND GENERAL EXPENSES 2
7,809,227. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 34,215,097. PROFESSIONAL FEES: PROGRAM
SERVICE EXPENSES 1,419,594. MANAGEMENT AND GENERAL EXPENSES 1,756,024. FUNDRAISING EXPENSE
S 0. TOTAL EXPENSES 3.175.618.

Return Explanation

FORM 990, THE AUDIT OVERSIGHT AND SELECTION PROCESSES HAVE NOT CHANGED SINCE LAST YEAR

OVERSIGHT

PART XII,
LINE 2C
FINANCIAL
STATEMENTS

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493310001410 OMB No. 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2019 (Form 990) ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service **Employer identification number** Name of the organization COMMUNITY HOWARD REGIONAL HEALTH 35-1865344 Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (e) Legal domicile (state Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table (a)
Name, address, and EIN of related organization (b) (g) Legal domicile (state Exempt Code section Direct controlling Section 512(b) Primary activity Public charity status or foreign country) (if section 501(c)(3)) (13) controlled entity? Yes No For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50135Y Schedule R (Form 990) 2019

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| See Additional Data Table   | · · · · · · · · · · · · · · · · · · · |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|---|---------------------------------------|-----------------------------------|----------------------|--|---|----------------------------|--|--------|----------------|--|---------------------|---------------|-------------------------|------------|
| (a)  Name, address, and EIN of related organization                       |                                       | <b>(b)</b><br>Primary<br>activity |                      | (d)<br>Direct<br>controlling<br>entity | (e) Predominar income(relat unrelated, excluded fro tax under sections 51: 514) | ed, total incom            | (g)<br>Share of<br>e end-of-year<br>assets |        |                | (i)<br>Code V-UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | Gene<br>man<br>part | aging<br>ner? | (k)<br>Percen<br>owners | ntage      |
|   |                                       |                                   |                      |  |   |                            |  | Yes    | No             |  | Yes                 | No            |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
| Daniel V. Identification of Balatad Occasion                              | instinus Tausbla es e C               |                                   |                      | . Canadata                             | :6 the a succession   |                            |  | _" 5   |                | 00 D-++ TV   | 12                  | 24            |                         |            |
| Part IV Identification of Related Organ because it had one or more relate |                                       |                                   |                      |  |   |                            | swered re                                  | s on F | -orm s         | 90, Part IV  | , iine              | 34            |                         |            |
| <b>(a)</b><br>Name, address, and EIN of                                   | (b) Primary activity                  | Τ                                 | (c)<br>.egal         |  | (d)   | (e)<br>Type of entity      | (f)<br>Share of total                      | Share  | (g)<br>of end- | of- Percei   | ntage               | Se            | (i)<br>ection 5         | <br>i12(b) |
| related organization  | ,                                     | do                                | micile<br>or foreign |  |   | corp, S corp,<br>or trust) | income                                     |        | year           | owne   |                     | (1            | 3) cont<br>entity       | trolled    |
|   |                                       |                                   | untry)               |  |   | or crusty                  |  |        |                |  |                     |               |                         | No         |
| (1)CHN ASSURANCE COMPANY LTD  | SELF INSURANCE                        |                                   | CJ                   | N/A                                    | c   |                            |  |        |                |  |                     | )             | 'es                     |            |
| PO BOX 1051GT<br>GRAND CAYMAN<br>CJ 98-0418913                            |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
| (2)PILLARS COMMUNITY HOUSING INC  | HOUSING                               |                                   | IN                   | CHRH                                   | С   |                            |  |        |                | 100.00   | 0 %                 | Y             | 'es                     |            |
| 3500 S LAFOUNTAIN STREET<br>KOKOMO, IN 46902<br>16-1652666                |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
| (3)VEI MICHIGAN INC   | MANAGEMENT SERVICES                   |                                   | IN                   | N/A                                    | С   |                            |  |        |                |  |                     | 7             | 'es                     |            |
| 940 N MAIN STREET<br>ANN HARBOR, MI 48104<br>30-0097377                   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
| (4)VISIONARY ENTERPRISES INC  | MANAGEMENT SERVICES                   |                                   | IN                   | N/A                                    | С   |                            |  |        |                |  |                     | 7             | 'es                     |            |
| 6626 EAST 75TH STREET SUITE 200<br>INDIANAPOLIS, IN 46250<br>35-1538433   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
| (5)WESTVIEW DELIVERY SYSTEM INC   | MANAGEMENT SERVICES                   |                                   | IN                   | N/A                                    | С   |                            |  |        |                |  |                     | 1             | 'es                     |            |
| 3630 GUION ROAD<br>INDIANAPOLIS, IN 46222<br>35-1910292                   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     |               |                         |            |
|   |                                       |                                   |                      |  |   |                            |  |        |                |  |                     | $\top$        |                         |            |
|   |                                       | 1                                 |                      | l                                      |   |                            |  | 1      |                | 1  |                     | - 1           | - 1                     |            |

Page **3** 

| P   | Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.               |            |     |    |  |  |  |
|-----|--|------------|-----|----|--|--|--|
|     | Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.  |            | Yes | No |  |  |  |
| 1 ( | During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |            |     |    |  |  |  |
| а   | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity  | 1a         | Yes |    |  |  |  |
| b   | Gift, grant, or capital contribution to related organization(s)  | <b>1</b> b | Yes |    |  |  |  |
| c   | Gift, grant, or capital contribution from related organization(s)  | 1c         | Yes |    |  |  |  |
|     | Loans or loan guarantees to or for related organization(s)   | 1d         |     | No |  |  |  |
|     | Loans or loan guarantees by related organization(s)  | 1e         |     | No |  |  |  |
| f   | Dividends from related organization(s)   | <b>1</b> f |     | No |  |  |  |
|     | Sale of assets to related organization(s)  | <b>1</b> g |     | No |  |  |  |
|     | Purchase of assets from related organization(s)  | 1h         |     | No |  |  |  |
|     | Exchange of assets with related organization(s)  | 1i         |     | No |  |  |  |
|     | Lease of facilities, equipment, or other assets to related organization(s)   | <b>1</b> j | Yes |    |  |  |  |
| k   | Lease of facilities, equipment, or other assets from related organization(s)   | 1k         |     | No |  |  |  |
| ı   | Performance of services or membership or fundraising solicitations for related organization(s)   | 11         |     | No |  |  |  |
|     | Performance of services or membership or fundraising solicitations by related organization(s)  | 1m         |     | No |  |  |  |
|     | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  | 1n         |     | No |  |  |  |
|     | Sharing of paid employees with related organization(s)   | 10         |     | No |  |  |  |
| P   | Reimbursement paid to related organization(s) for expenses   | <b>1</b> p |     | No |  |  |  |
| q   | Reimbursement paid by related organization(s) for expenses   | <b>1</b> q | Yes |    |  |  |  |
| r   | Other transfer of cash or property to related organization(s)  | 1r         | Yes |    |  |  |  |

| р     | Reimbursement paid to related organization(s) for expenses   | <b>1</b> p |         | No |  |  |  |  |
|-------|--|------------|---------|----|--|--|--|--|
| q     | Reimbursement paid by related organization(s) for expenses   | <b>1</b> q | Yes     |    |  |  |  |  |
| r     | Other transfer of cash or property to related organization(s)  | 1r         | Yes     |    |  |  |  |  |
|       | Other transfer of cash or property from related organization(s)  | 1s         | Yes     |    |  |  |  |  |
| 2     | 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. |            |         |    |  |  |  |  |
| See A | additional Data Table  |            |         |    |  |  |  |  |
|       | (a) (b) (c) (d)  Name of related organization Transaction type (a-s)   | ount i     | nvolved | l  |  |  |  |  |
|       |  |            |         |    |  |  |  |  |
| •     |  |            |         |    |  |  |  |  |

Schedule R (Form 990) 2019

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a)<br>Name, address, and EIN of entity | domicile income section |  | (f)<br>Share of<br>total<br>income | (g)<br>Share of<br>end-of-year<br>assets | id-of-year allocations? |  | Code V-UBI<br>amount in box<br>20<br>of Schedule<br>K-1<br>(Form 1065) | partner? |    | <b>(k)</b><br>Percentage<br>ownership |           |     |         |
|---|-------------------------|--|------------------------------------|--|-------------------------|--|--|----------|----|---------------------------------------|-----------|-----|---------|
|   |                         |  | 317)                               | Yes                                      | No                      |  |  | Yes      | No |                                       | Yes       | No  |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    |                                       |           |     |         |
|   |                         |  |                                    |  |                         |  |  |          |    | Schedul                               | e R (Form | 199 | 0) 2019 |

| Schedule R (Form 990) 2019 |                          |  |  |  |  |  |  |  |  |
|----------------------------|--------------------------|--|--|--|--|--|--|--|--|
| Part VII                   | Supplemental Info        | pplemental Information   |  |  |  |  |  |  |  |
|                            | Provide additional infor | mation for responses to questions on Schedule R. (see instructions). |  |  |  |  |  |  |  |
| Return Reference           |                          | Explanation  |  |  |  |  |  |  |  |
|                            |                          |  |  |  |  |  |  |  |  |

Software ID: Software Version:

**EIN:** 35-1865344

Name: COMMUNITY HOWARD REGIONAL HEALTH

INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations |                      |   |                               |   |  |                                 |                              |  |  |
|--|----------------------|---|-------------------------------|---|--|---------------------------------|------------------------------|--|--|
| (a)<br>Name, address, and EIN of related organization                              | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if section 501(c) (3)) | <b>(f)</b><br>Direct controlling<br>entity | Sectio<br>(b)(<br>contr<br>enti | n 512<br>13)<br>olled<br>ty? |  |  |
|  |                      |   |                               |   | 10.44                                      | Yes                             | No                           |  |  |
| 7330 SHADELAND STATION SUITE 200<br>INDIANAPOLIS, IN 46256<br>35-0983617           | HOSPITAL             | IN  | 501(C)(3)                     | LINE 3  | N/A  |                                 | No                           |  |  |
| 7330 SHADELAND STATION SUITE 100<br>INDIANAPOLIS, IN 46256<br>51-0181688           | SUPPORT              | IN  | 501(C)(3)                     | LINE 12B, II                                      | CHNW                                       | Yes                             |                              |  |  |
| 7330 SHADELAND STATION SUITE 200 INDIANAPOLIS, IN 46256 45-4817436                 | HEALTH CARE          | IN  | 501(C)(3)                     | LINE 3  | CHNW                                       | Yes                             |                              |  |  |
| 9894 EAST 121ST STREET<br>FISHERS, IN 46037<br>35-0953467                          | HEALTH CARE          | IN  | 501(C)(3)                     | LINE 10   | CHNW                                       | Yes                             |                              |  |  |
| 1515 NORTH MADISON AVENUE<br>ANDERSON, IN 46011<br>35-1069822                      | HOSPITAL             | IN  | 501(C)(3)                     | LINE 3  | CHNW                                       | Yes                             |                              |  |  |
| 1515 NORTH MADISON AVENUE<br>ANDERSON, IN 46011<br>86-1053152                      | SUPPORT              | IN  | 501(C)(3)                     | LINE 12A, I                                       | СНА  | Yes                             |                              |  |  |
| 1402 E COUNTY LINE ROAD SOUTH<br>INDIANAPOLIS, IN 46227                            | HOSPITAL             | IN  | 501(C)(3)                     | LINE 3  | CHNW                                       | Yes                             |                              |  |  |
| 35-1088640<br>PO BOX 9011<br>KOKOMO, IN 46904<br>23-7309596                        | SUPPORT              | IN  | 501(C)(3)                     | LINE 7  | N/A  |                                 | No                           |  |  |
| 1031 MONTICELLO DRIVE<br>ANDERSON, IN 46011<br>35-1877441                          | HEALTH CARE          | IN  | 501(C)(3)                     | LINE 10   | СНА  | Yes                             |                              |  |  |
| 7240 SHADELAND STATION SUITE 200 INDIANAPOLIS, IN 46256 20-5392766                 | PHYICIAN SERVICES    | IN  | 501(C)(3)                     | LINE 10   | CHNW                                       | Yes                             |                              |  |  |
| 8102 CLEARVISTA PARKWAY<br>INDIANAPOLIS, IN 46256<br>35-0811197                    | HOSPITAL             | IN  | 501(C)(3)                     | LINE 3  | CHNW                                       | Yes                             |                              |  |  |
| 3660 GUION ROAD<br>INDIANAPOLIS, IN 46222<br>35-2022402                            | FITNESS              | IN  | 501(C)(3)                     | LINE 10   | CHNW                                       | Yes                             |                              |  |  |
| 3630 GUION ROAD<br>INDIANAPOLIS, IN 46222<br>35-1094734                            | HOSPITAL             | IN  | 501(C)(3)                     | LINE 3  | CHNW                                       | Yes                             |                              |  |  |
| 8102 CLEARVISTA PARKWAY<br>INDIANAPOLIS, IN 46256<br>20-3094377                    | CHARTER SCHOOL       | IN  | 501(C)(3)                     | LINE 2  | FAIRBANKS HOSPITAL<br>INC                  | Yes                             |                              |  |  |

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) General (c) Legal (h) (e) (g) Share of end-of-(i) (d) (a) Name, address, and EIN of related organization Predominant income(related, Disproprtionate (b) Domicile Direct Share of total Code V-UBI amount in allocations? Percentage Primary activity Managing (State Controlling income year assets Box 20 of Schedule unrelated, ownership Partner? or Entity K-1 excluded from Foreign (Form 1065) tax under Country) sections 512-514) Yes No Yes No CHNJMH VENTURES LLC DIAG/REHAB N/A 6626 E 75TH STREET SUITE INDIANAPOLIS, IN 46250 46-2356266 COMMUNITY ENDOSCOPY HEALTH CARE IN N/A CENTER LLC 1601 N MADISON AVENUE SUITE 300 ANDERSON, IN 46011 61-1464136 COMMUNITY HEALTH AT HOME | HEALTH CARE ΙN N/A 1700 EDISON DRIVE MILFORD, OH 451502729 83-3536760 COMM HEALTH NETWORK REHAB IN N/A REHAB HOSP LLC 680 S FOURTH STREET LOUISVILLE, KY 40202 45-3414249<sup>°</sup> COMM HLTH NTWRK RHB HOSP REHAB IN N/A SOUTH LLC 680 S FOURTH STREET LOUISVILLE, KY 40202 82-1385366 EAST CAMPUS SURGERY SURGERY ΤN N/A CENTER LLC 6626 E 75TH STREET SUITE 200 INDIANAPOLIS, IN 46250 35-2028517 HAMILTON SURGERY CENTER SURGERY ΙN N/A 6626 E 75TH STREET SUITE INDIANAPOLIS, IN 46250 35-2061413 HEALTHBOX CHICAGO II LLC INVESTMENT IL N/A 33 WEST MONROE STREET CHICAGO, IL 60603 46-3871950 HOWARD COMMUNITY SURGERY RELATED 2,440,349 2,568,476 IN CHRH No No 47.940 % SURGERY CTR LLC 3500 S LAFOUNTAIN STREET KOKOMO, IN 46902 35-2118748 HOWARD REGIONAL SPECIALTY REHAB RELATED 911,923 249,109 ΚY CHRH No No 60.000 % CARE LLC 680 SOUTH FOURTH STREET LOUISVILLE, KY 40202 37-1501021 INDIANAPOLIS ENDOSCOPY HEALTH CARE ΙN N/A CENTER LLC 8315 E 56TH STREET INDIANAPOLIS, IN 46216 35-2010874 MICHIGAN SURGERY SURGERY CENTERS ΙN N/A INVESTMENT LLC 6626 E 75TH STREET SUITE 200 INDIANAPOLIS, IN 46250 32-0147008 NORTH CAMPUS OFFICE RENTAL PROPERTY IN N/A ASSOCIATES LP 6626 E 75TH STREET SUITE 200 INDIANAPOLIS, IN 46250 35-1808625 NORTH CAMPUS SURGERY SURGERY IN N/A CENTER LLC 6626 E 75TH STREET SUITE INDIANAPOLIS, IN 46250 35-2147088 NORTHPOINT PEDIATRICS LLC HEALTH CARE IN N/A 8101 CLEARVISTA PARKWAY SUITE 185 INDIANAPOLIS, IN 46256 35-1960566

(c) (e) (d) (f) (g) Legal (a) (b) Predominant Domicile Direct Share of total | Share of end-Name, address, and EIN of Primary activity income(related. Controlling of-year assets (State income

or

Foreign

Country)

IN

IN

IN

IN

IN

N/A

N/A

N/A

IN/A

N/A

Entity

unrelated,

excluded from

tax under

sections 512-514) (j)

General

or

Managing

Partner?

Yes No

Code V-UBI amount in

Box 20 of Schedule K-1

(Form 1065)

(k)

Percentage

ownership

(h)

Disproprtionate

allocations?

No

Yes

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

| related of garilzacion   |         |
|--------------------------|---------|
| NORTHWEST SURGERY CENTER | SURGERY |

HOUSING

CONSULTING

HEALTH CARE

SURGERY

rolated organization

6626 E 75TH STREET SUITE 200 INDIANAPOLIS, IN 46250

3500 S LAFOUNTAIN STREET KOKOMO, IN 46902 16-1652671

9365 COUNSELORS ROW SUITE INDIANAPOLIS, IN 46240

7430 SHADELAND AVENUE SUITE

20-8754071

47-4728937

46-0639908

CENTER LLC

35-2038072

100

PILLARS HOUSING LP

PRIMARIA HEALTH LLC

SCP INDIANAPOLIS LLC

INDIANAPOLIS, IN 46250

SOUTH CAMPUS SURGERY

1550 EAST COUNTY LINE ROAD INDIANAPOLIS, IN 46227

Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) 263,016 **BOOK VALUE** COMM HOWARD REGIONAL HEALTH FD C COMM HOWARD REGIONAL HEALTH FD R 205,374 **BOOK VALUE** COMMUNITY PHYSICIANS OF INDIANA Α 1,050,461 **BOOK VALUE** COMMUNITY PHYSICIANS OF INDIANA R 613,051 **BOOK VALUE** HOWARD COMMUNITY SURGERY CENTER 853,461 **BOOK VALUE** HOWARD COMMUNITY SURGERY CENTER S 2,466,493 **BOOK VALUE** HOWARD REGIONAL SPECIALTY CARE 684,000 **BOOK VALUE** Α HOWARD REGIONAL SPECIALTY CARE Q 567,170 **BOOK VALUE** 

(b)

R

S

R

(c)

1,581,782

305,940

101,979

**BOOK VALUE** 

**BOOK VALUE** 

**BOOK VALUE** 

Form 990, Schedule R, Part V - Transactions With Related Organizations

HOWARD REGIONAL SPECIALTY CARE

HOWARD REGIONAL SPECIALTY CARE

VISIONARY ENTERPRISES INC