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# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

DLN: 93493321079590 OMB No. 1545-0047

Open to Public

| Form <b>99</b> (             |
|------------------------------|
| Department of tl<br>Treasury |

Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2019 , and ending 12-31-2019 C Name of organization D Employer identification number B Check if applicable: FRANCISCAN ALLIANCE INC □ Address change 35-1330472 % ZACHARY LESH ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite 1515 DRAGOON TRAIL ☑ Amended return ☐ Application pending (574) 256-3935 City or town, state or province, country, and ZIP or foreign postal code MISHAWAKA, IN  $\,$  46544  $\,$ G Gross receipts \$ 3,264,008,865 Name and address of principal officer: H(a) Is this a group return for KEVIN D LEAHY □Yes ☑No subordinates? 1515 DRAGOON TRAIL H(b) Are all subordinates MISHAWAKA, IN 46544 ☐ Yes ☐No included? **☑** 501(c)(3) **☐** 501(c)( ) **◄** (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW.FRANCISCANHEALTH.ORG L Year of formation: 1974 **K** Form of organization: lacktriangle Corporation lacktriangle Trust lacktriangle Association lacktriangle Other Summary 1 Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 3 Number of voting members of the governing body (Part VI, line 1a) . 16 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 14 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 23,055 **6** Total number of volunteers (estimate if necessary) . . . . 6 1,412 Total unrelated business revenue from Part VIII, column (C), line 12 7a 13,818,412 **b** Net unrelated business taxable income from Form 990-T, line 39 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 4,976,529 5,110,687 Ravenue 2,964,191,691 3,119,182,126 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 171,789,418 105,846,992 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 5,118,774 5,350,232 3,146,076,412 3,235,490,037 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 0 0 **14** Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 1,418,623,960 1,492,028,106 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 1,470,618,953 1,551,341,187 3,043,369,293 18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 18 from line 12 . 256,833,499 192,120,744 Net Assets or Fund Balances Beginning of Current Year End of Year 5,106,168,565 5,673,773,673 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 1,970,061,989 2,158,562,158 22 Net assets or fund balances. Subtract line 21 from line 20 . 3,136,106,576 3,515,211,515 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Signature of officer Sign Here JENNIFER P MARION SR. V.P. FINANCE/CFO Type or print name and title Print/Type preparer's name Preparer's signature Check  $\square$  if

Firm's name PricewaterhouseCoopers LLP

Firm's address ▶ 2001 MARKET ST SUITE 1800

May the IRS discuss this return with the preparer shown above? (see instructions)

PHILADELPHIA, PA 19103

Paid

Preparer Use Only self-employed

Phone no. (267) 330-3000

Firm's EIN ▶

☑ Yes ☐ No

P00460263

| rm '   | 990 (2019)   |   |   |  |   | Page  |
|--|--|---|---|--|---|---|
| Par  | Statement  | of Program Serv   | ice Accomplis   | nments   |   | <del>-</del>  |
|  | Check if Sche  | edule O contains a res  | ponse or note to a  | ny line in this Part III .   |   | 🗹   |
| _  |  | organization's mission  |   | •  |   |   |
| COI<br>HE<br>IEN<br>NEI<br>IER<br>COI<br>SPE | RDANCE WITH THE T<br>ALTH CARE SERVICE<br>TIFIC RESEARCH RE<br>RAL HEALTH OF THO:<br>E THE PURPOSE IS T<br>MPLISHMENT OF THE<br>CT FOR LIFE AND TH | EACHINGS OF THE RO<br>S; TO CARRY ON EDU<br>LATED TO HEALTH CO<br>SE SERVED BY FRANC<br>O RESPECT LIFE AND<br>CORPORATE MINISTI | DMAN CATHOLIC ( CATIONAL ACTIV RE; AND TO PART ISCAN. THE REVE TO PRESERVE HE RY WHICH HAS TH INS, WELLNESS A | CHURCH AND, IN PARTI<br>ITIES RELATED TO THE<br>ICIPATE IN ANY ACTI<br>NUES OF FRANCISCAN<br>ALTH AS WELL AS TRE,<br>IE FOLLOWING CENTRA | ARE: TO CONTINUE THE HEALIN NERSHIP WITH OTHERS, TO PRO PROMOTION OF HEALTH; TO PRO ITY DESIGNED AND CONDUCTE ALLOW FOR THE OPERATION O AT ILLNESS AND INJURY. THIS / AL CONCERNS: COMPASSION FO IF ILLNESS, RESTORATION TO H | IVIDE A FULL CONTINUUM<br>COMOTE AND CARRY ON<br>D TO PROMOTE THE<br>F HEALTH CARE FACILITIES<br>ALLOWS FOR THE<br>R THOSE IN NEED, |
|  | D: 1 th  |   |   | d d  |   |   |
|  | <del>-</del>   | · -   | cant program serv   | vices during the year wh   | nich were not listed on   | ☐ Yes ☑ No  |
|  | the prior Form 990 c   |   |   |  |   | ⊔ Yes ⊻ No  |
|  | •  | ese new services on S   |   | changes in how it condu  | icto any program  |   |
|  | _  | cease conducting, or  | make significant t  | manges in now it condt   | icts, any program   | ☐ Yes ☑ No  |
|  | services?  | ese changes on Sched  |   |  |   | ∟ Yes ⊻ No  |
|  | Describe the organiz<br>Section 501(c)(3) ar   | ation's program servi   | ce accomplishmer<br>cions are required  | to report the amount o   | largest program services, as me<br>f grants and allocations to other  |   |
| 1  | (Code:<br>See Additional Data  | ) (Expenses \$  | 2,478,315,048   | including grants of \$   | 0 ) (Revenue \$   | 3,105,754,291 )   |
| )  | (Code:   | ) (Expenses \$  |   | including grants of \$   | ) (Revenue \$   | )   |
|  |  |   |   |  |   |   |
| :  | (Code:   | ) (Expenses \$  |   | including grants of \$   | ) (Revenue \$   | )   |
|  |  |   |   |  |   |   |
| ı  | Other program servi  | ices (Describe in Sche  | dule O.)<br>cluding grants of   | \$   | ) (Revenue \$   | )   |
| <u> </u>                                     | Total program ser  |   | 2,478,315,0   |  |   |   |

| Pa  | t IV Checklist of Required Schedules  |     |     |    |
|-----|---|-----|-----|----|
|     |   |     | Yes | No |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🗳   | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | No |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II  | 4   | Yes |    |
| 5   | Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     |    |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete   | 3   |     | No |
|     | Schedule D, Part I       2  | 6   |     |    |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D,</i> Part III  | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 2           | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V  | 10  | Yes |    |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |     |     |    |
|     | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.  | 11a | Yes |    |
|     | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🥞   | 11b |     | No |
|     | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2  | 11d | Yes |    |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏  | 11f |     | No |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII  | 12a |     | No |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b | Yes |    |
| 13  |   | 13  |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
|     | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)  | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a | Yes |    |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b | Yes |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21  |     | No |

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|----------|---|----------|-----|----------|
| Parl     | Checklist of Required Schedules (continued)   |          |     |          |
| _        |   |          | Yes | No       |
|          | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22       |     | No       |
|          | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J  | 23       | Yes |          |
|          | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a  | 24a      | Yes |          |
| b        | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b      | Yes |          |
|          | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c      |     | No       |
| d        | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d      |     | No       |
|          | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a      |     | No       |
| b        | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L,</i> Part I  | 25b      |     | No       |
|          | Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26       |     | No       |
|          | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27       |     | No       |
|          | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):   |          |     |          |
| а        | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV  | 28a      |     | No       |
| b        | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b      |     | No       |
| С        | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV   | 28c      |     | No       |
| •        | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29       |     | No       |
|          | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30       |     | No       |
| L        | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31       |     | No       |
| <u> </u> | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32       |     | No       |
| 3        | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33       | Yes |          |
| 1        | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  | 34       | Yes |          |
| ā        | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a      | Yes |          |
| b        | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b      | Yes |          |
| 6        | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36       |     | No       |
|          | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37       |     | No       |
| 8        | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O   | 38       | Yes |          |
| Par      |   |          |     | _        |
|          | Check if Schedule O contains a response or note to any line in this Part V  | <u> </u> |     | <u> </u> |
| 1 ~      | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   1a   1,470   |          | Yes | No       |
|          | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 1,470  Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0   |          |     |          |

**1**c

| Pai    | Statements Regarding Other IRS Filings and Tax Compliance (continued)   |                    |     |    |
|--------|---|--------------------|-----|----|
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and   |                    |     |    |
|        | Tax Statements, filed for the calendar year ending with or within the year covered by this return   | 23,055             |     |    |
| b      | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b                 | Yes |    |
| 3a     | <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  Did the organization have unrelated business gross income of \$1,000 or more during the year?       | 3a                 | Yes |    |
|        | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O   |                    |     | No |
| 4a     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority   |                    | Yes |    |
| b      | financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country:   AR, AS, AU, BE, BR, CA, CI, CH, CO, EZ            | • •                |     |    |
| 5a     | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FB Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | AR). <b>5a</b>     |     | No |
| b      | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b                 |     | No |
| С      | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?  | 5c                 |     |    |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organiza solicit any contributions that were not tax deductible as charitable contributions?                   | ation <b>6a</b>    |     | No |
| b      | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts not tax deductible?  | 6b                 |     |    |
| 7      | Organizations that may receive deductible contributions under section 170(c).   |                    |     |    |
| а      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and provided to the payor?  | services <b>7a</b> |     | No |
| b      | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b                 |     |    |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required Form 8282?  | to file 7c         |     | No |
| d      | If "Yes," indicate the number of Forms 8282 filed during the year   |                    |     |    |
| e      | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e                 |     | No |
| f      | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .  | . 7f               |     | No |
| g      | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 a required?   | as <b>7g</b>       |     |    |
| h      | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a 1098-C?   | Form <b>7h</b>     |     |    |
| 8      | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?                        | 8                  |     |    |
| 9      | Sponsoring organizations maintaining donor advised funds.   |                    |     |    |
| а      | Did the sponsoring organization make any taxable distributions under section 4966?  | . 9a               |     |    |
| b      | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b                 |     |    |
| 10     | Section 501(c)(7) organizations. Enter:   |                    |     |    |
| а      | Initiation fees and capital contributions included on Part VIII, line 12 10a  |                    |     |    |
| b      |   |                    |     |    |
| 11     | Section 501(c)(12) organizations. Enter:  |                    |     |    |
| a<br>b | Gross income from members or shareholders   |                    |     |    |
| ь      | against amounts due or received from them.)   |                    |     |    |
|        | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041   | ? 12a              |     |    |
| b      | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.  |                    |     |    |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.  |                    |     |    |
| а      | Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O.                               | · 13a              |     |    |
| b      | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans   |                    |     |    |
|        | Enter the amount of reserves on hand  |                    |     |    |
|        | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a                |     | No |
|        | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O   | 14b                |     |    |
| 15     | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or a parachute payment(s) during the year?   | excess<br>. 15     | Yes |    |
| 16     | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.   | 16                 |     | No |

| orm             | 990 (2019)  |            |           | Page <b>6</b> |
|-----------------|---|------------|-----------|---------------|
| Pai             | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "Ne 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  Check if Schedule O contains a response or note to any line in this Part VI | " respo    | onse to i | lines         |
| Se              | ction A. Governing Body and Management  |            |           |               |
|                 |   |            | Yes       | No            |
| 1a              | Enter the number of voting members of the governing body at the end of the tax year  1a 16  | .          |           |               |
|                 | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.   |            |           |               |
| b               | Enter the number of voting members included in line 1a, above, who are independent  1b 14   |            |           |               |
| 2               | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   | 2          |           | No            |
| 3               | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .   | 3          |           | No            |
| 4               | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .  | 4          |           | No            |
| 5               | Did the organization become aware during the year of a significant diversion of the organization's assets? .  | 5          |           | No            |
| 6               | Did the organization have members or stockholders?  | 6          |           | No            |
| 7a              | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  | 7a         | Yes       |               |
| b               | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | 7b         | Yes       |               |
| 8               | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |            |           |               |
| а               | The governing body?   | 8a         | Yes       |               |
| b               | Each committee with authority to act on behalf of the governing body?   | 8b         | Yes       |               |
| 9               | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>   | 9          |           | No            |
| Se              | ction B. Policies (This Section B requests information about policies not required by the Internal Revenu   | e Code     |           |               |
|                 |   |            | Yes       | No            |
|                 | Did the organization have local chapters, branches, or affiliates?  | 10a<br>10b |           | No            |
| 11-             | and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the  | 100        |           |               |
|                 | form?   | 11a        | Yes       |               |
| b               | Describe in Schedule O the process, if any, used by the organization to review this Form 990  |            |           |               |
|                 | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a        | Yes       |               |
| b               | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   | 12b        | Yes       |               |
| С               | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  | 12c        | Yes       |               |
| 13              | Did the organization have a written whistleblower policy?   | 13         | Yes       |               |
| 14              | Did the organization have a written document retention and destruction policy?  | 14         | Yes       |               |
| 15              | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |            |           | ,             |
|                 | The organization's CEO, Executive Director, or top management official  | 15a        | Yes       |               |
| Ь               | Other officers or key employees of the organization   | 15b        | Yes       |               |
|                 | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   |            |           |               |
|                 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   | 16a        | Yes       |               |
| b               | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?    |            | .,        |               |
| -               |   | 16b        | Yes       |               |
| <u>Se</u><br>17 | ction C. Disclosure  List the states with which a copy of this Form 990 is required to be filed▶  |            |           |               |
|                 | CA , IL , IN  |            |           |               |
| 18              | Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.   |            |           |               |
|                 | Own website 🗹 Another's website 🗹 Upon request 🗌 Other (explain in Schedule O)  |            |           |               |
| 19              | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.   |            |           |               |
| 20              | State the name, address, and telephone number of the person who possesses the organization's books and records:  Note: Label 1515 DRAGOON TRAIL MISHAWAKA, IN 465444710 (574) 254-6268  |            |           |               |

Name and title

Part VII

and Independent Contractors Check if Schedule O contains a response or note to any line in this Part VII .

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

 $\checkmark$ 

(F)

Estimated

amount of other

compensation

from the

Reportable

compensation

from related

organizations

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the

organization and any related organizations.

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (A) (C) (B) (D) (E)

Position (do not check more

than one box, unless person

is both an officer and a

director/trustee)

Reportable

compensation

from the

organization

Average

hours per

week (list

any hours

|                           | for related   |                                   |                       | , .     |              | ,                            |        | (14/ 2/1000         | (1)/ 2/1000         | organization and                             |
|---------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|---------------------|---------------------|--|
|                           | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-<br>MISC) | (W-2/1099-<br>MISC) | organization and<br>related<br>organizations |
| See Additional Data Table |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |
|                           |   |                                   |                       |         |              |                              |        |                     |                     |  |

Part VII

METT THERAPY,

JOLIET, IL 60433

801 S BRIGGS STREET 2ND FLOOR

CARDIAC SURGERY ASSOCIATES SC,

2650 WARRENVILLE ROAD SUITE 280 DOWNERS GROVE, IL 60515 NORTHSTAR ANESTHESIA OF IL LLC,

6225 NORTH STATE HWY 161 SUITE 200 IRVING, TX 75038

compensation from the organization ▶ 239

8,380,557

7,443,253

7,356,242

Form 990 (2019)

|       | (A)<br>Name and title   | (B) Average hours per week (list any hours | Average hours per than one box, unless person week (list is both an officer and a any hours director/trustee)  Average hours per than one box, unless person is both an officer and a director/trustee)  Average hours person compensation from the organization organization (W-2/1009) |                       |         |              |                              |        |          |              |                         |         | (F) Estima amount o compens from | ated<br>of other<br>sation<br>the |
|-------|---|--|--|-----------------------|---------|--------------|------------------------------|--------|----------|--------------|-------------------------|---------|----------------------------------|-----------------------------------|
|       |   | organizations<br>below dotted<br>line)     | Individual trustee<br>or director  | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |          | ISC)         | MISC)                   |         | organizati<br>relati<br>organiza | ed                                |
| See   | Additional Data Table   |  |  |                       |         |              |                              |        |          |              |                         |         |                                  |                                   |
|       |   |  |  |                       | Т       |              |                              |        |          |              |                         | $\top$  |                                  |                                   |
|       |   | +  |  |                       |         |              |                              |        |          |              |                         |         |                                  |                                   |
|       |   |  |  |                       |         |              | <del> </del>                 |        |          |              |                         | +       |                                  |                                   |
|       |   |  |  |                       |         |              |                              |        |          |              |                         | +       |                                  |                                   |
|       |   |  | <del>                                     </del>   | -                     |         | ├            | ├─                           |        |          |              |                         | _       |                                  |                                   |
|       |   |  |  |                       | _       | ┝            | ├─                           |        |          |              |                         | +       |                                  |                                   |
|       |   | '  |  | -                     |         | _            | ├─                           |        |          |              |                         | +       |                                  |                                   |
|       |   |  |  | <u> </u>              |         | <u> </u>     | <u> </u>                     |        |          |              |                         | $\perp$ |                                  |                                   |
|       |   |  |  |                       |         |              | <u> </u>                     |        |          |              |                         |         |                                  |                                   |
|       |   |  |  |                       |         |              |                              |        |          |              |                         |         |                                  |                                   |
|       | Sub-Total   |  |  |                       | •       |              | <b>&gt;</b>                  |        |          |              |                         |         |                                  |                                   |
| _     | Total from continuation sheets to P<br>Total (add lines 1b and 1c)              | Part VII, Section                          |  |                       |         |              | <b>▶</b>                     |        | 12,      | 256,715      |                         | 0       |                                  | 295,805                           |
| 2     | Total number of individuals (including of reportable compensation from the      | g but not limited                          | l to thos  |                       |         | bove         | e) who                       | rece   |          |              | 00,000                  |         |                                  |                                   |
|       |   |  |  |                       |         |              |                              |        |          |              |                         |         | Yes                              | No                                |
| 3     | Did the organization list any <b>former</b>                                     |  |  | ee, k                 | ey e    | mple         | oyee, (                      | or hi  | ghest co | mpensated    | employee on             |         |                                  |                                   |
|       | line 1a? If "Yes," complete Schedule  | J for such individ                         | dual .   | •                     | •       | •            |                              | •      |          |              |                         | 3       | Yes                              |                                   |
| 4     | For any individual listed on line 1a, is organization and related organization  |  |  |                       |         |              |                              |        |          |              | n the                   |         |                                  | _<br>                             |
|       | individual  |  |  | •                     | •       | ٠            | • •                          |        | • •      | • •          |                         | 4       | Yes                              | <del></del>                       |
| 5     | Did any person listed on line 1a recei<br>services rendered to the organization |  |  |                       |         |              |                              |        | _        | tion or indi | vidual for<br>• • •     | 5       |                                  | No                                |
|       | ection B. Independent Contract  |  |  |                       |         |              |                              |        |          |              |                         |         |                                  |                                   |
| 1     | Complete this table for your five high from the organization. Report compe      |  |  |                       |         |              |                              |        |          |              |                         | npens   | sation                           |                                   |
|       | Name  | (A)<br>and business addre                  | 966  |                       |         |              |                              |        |          | Desc         | (B) ription of services |         | (C<br>Compen                     |                                   |
| PO BO | THTRUST WORKFORCE SOLUTIONS LLC,<br>OX 742696<br>NTA, GA 30374                  | alla publicoo aaa. c                       | :55  |                       |         |              |                              |        |          | CONTRACT I   |                         |         |                                  | ,693,856                          |
| LAKE  | SHORE BONE AND JOINT INSTITUTE, GATEWAY BLVD N                                  |  |  |                       |         |              |                              |        |          | PHYSICIAN:   | SERVICES                |         | 9                                | ,792,402                          |

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| ALEAVIA, OA 30374                   |                    |   |
|-------------------------------------|--------------------|---|
| LAKESHORE BONE AND JOINT INSTITUTE, | PHYSICIAN SERVICES | 9 |
| 601 GATEWAY BLVD N                  |                    |   |
| CHESTERTON, IN 46304                |                    |   |

THERAPY SERVICES

PHYSICIAN SERVICES

PHYSICIAN SERVICES

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

| orm 9'<br>Part                        |      | (2019) Statement  | of Revenue           |              |                        |                             |  |  | Page <b>S</b>  |
|---------------------------------------|------|---|----------------------|--------------|------------------------|-----------------------------|--|--|--|
| Ган                                   | VIII |   |                      | respo        | onse or note to any    | line in this Part VIII      |  |  | 🗆  |
|                                       |      |   |                      |              |                        | <b>(A)</b><br>Total revenue | (B) Related or exempt function revenue | <b>(C)</b><br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| 0                                     | 1a   | Federated campa   | aigns                | <b>1</b> a   |                        |                             | revenue                                |  | 312 - 314  |
| ons, Gifts, Grants<br>Similar Amounts | ŀ    | <b>b</b> Membership dues  | s                    | <b>1</b> b   |                        |                             |  |  |  |
| ر<br>الله ورد                         | 4    | c Fundraising even  | nts                  | 1c           |                        |                             |  |  |  |
| oiffs,<br>iilar A                     | (    | d Related organiza  | tions                | <b>1</b> d   | 4,902,575              |                             |  |  |  |
| ع :<br>⊒ :                            | •    | e Government grants   | (contributions)      | 1e           | 100,000                |                             |  |  |  |
| ion<br>Sistematical                   | f    | F All other contribution and similar amounts                        |                      | 1f           | 108,112                |                             |  |  |  |
| Contributions,<br>and Other Sirr      | ١,   | above<br>Noncash contributio  | ons included in      |              | <u> </u>               |                             |  |  |  |
| <b>a</b> 0 1                          |      | lines 1a - 1f:\$  |                      | <b>1</b> g   |                        |                             |  |  |  |
| and                                   | י [  | <b>h Total.</b> Add lines :   | 1a-1f                |              | >                      | 5,110,687                   |  |  |  |
|                                       |      |   |                      |              | Business Code          | 2,000,660,720               | 2 201 212 175                          | 7.057.562                                      |  |
| .                                     | 2a   | PATIENT SERVICE AN  | ND OTHER REVENU      | ΞS           | 900099                 | 3,089,669,738               | 3,081,812,175                          | 7,857,563                                      |  |
| evenu.                                | b    | PREMIUM REVENUE   |                      |              | 900099                 | 23,260,265                  | 23,260,265                             |  |  |
| wice Po                               | C    | CAFETERIA   |                      |              | 722310                 | 5,748,289                   |  | 2,120  | 5,746,16   |
| n Ser                                 | d    | LAUNDRY   |                      |              | 812332                 | 503,834                     | -95,798                                | 599,632  |  |
| Program Service Revenue               | е    |   |                      |              |                        |                             |  |  |  |
| _                                     | f    | All other program   | service revenue      |              |                        |                             |  |  |  |
|                                       |      | Total. Add lines 2  |                      |              | 3,119,182,126          |                             | · · · · · · · · · · · · · · · · · · ·  |  |  |
|                                       | 3 ]  | Investment income imilar amounts)                                   | (including divide    | ends, i<br>- | interest, and other    |                             |  | 3,222,708                                      | 104,248,45   |
|                                       |      | Income from invest  |                      |              |                        |                             | )                                      |  |  |
|                                       | 5 F  | Royalties   |                      |              | 1                      | •                           |  |  |  |
|                                       |      |   | (i) Rea              | al           | (ii) Personal          |                             |  |  |  |
|                                       | 6a   | Gross rents   | 6a 7,9               | 973,424      | 4                      |                             |  |  |  |
|                                       | b    | Less: rental expenses   | <b>6b</b> 4.         | 776,002      | ,                      |                             |  |  |  |
|                                       | С    | Rental income   | -                    |              |                        |                             |  |  |  |
|                                       | اء   | or (loss)   |                      | 197,422      |                        | 0<br>3,197,422              |  |  | 3,197,42   |
|                                       | u    | Net rental income   | (i) Secur            |              | (ii) Other             | 3,137,422                   |  |  | 3,197,42   |
|                                       | 7a   | Gross amount from sales of assets other                             | 7a                   |              | 21,920,46              | 9                           |  |  |  |
|                                       | b    | Less: cost or other basis and                                       | other basis and   7b |              |                        | 8                           |  |  |  |
|                                       | c    | sales expenses  Gain or (loss)                                      | 7c                   |              | -1,624,16              | 9                           |  |  |  |
|                                       | d    | Net gain or (loss)  |                      |              |                        | -1,624,169                  |  |  | -1,624,16  |
| Other Revenue                         |      | Gross income from fu<br>(not including \$<br>contributions reported | of d on line 1c).    |              |                        |                             |  |  |  |
| e v                                   |      | See Part IV, line 18  |                      | 8a           | C                      |                             |  |  |  |
| er F                                  |      | Less: direct expen<br>Net income or (los                            |                      | 8b           | ents .                 |                             | 1                                      |  |  |
| <b>∯</b>                              | ·    | . Net income or (los  | ss) Irom fundrais    | Ing ev       | ents •                 |                             |  |  |  |
|                                       |      | Gross income from<br>See Part IV, line 19                           |                      |              |                        |                             |  |  |  |
|                                       |      | Less: direct expen  |                      | 9a<br>9b     | C                      |                             |  |  |  |
|                                       |      | : Net income or (los  |                      |              |                        |                             |  |  |  |
|                                       |      | •   |                      |              | <u> </u>               |                             |  |  |  |
|                                       | 10a  | Gross sales of inve<br>returns and allowa                           |                      | 10a          | 214,609                |                             |  |  |  |
|                                       | b    | Less: cost of good  | s sold               | 10b          |                        |                             |  |  |  |
|                                       |      | Net income or (los  |                      | invent       | ory ►                  | 16,421                      |  |  | 16,42  |
| -                                     | 4.4  |   | us Revenue           |              | Business Code<br>90009 | 2 120 200                   |  | 2,136,389                                      |  |
|                                       | 11   | aOTHER OPERATIN   | NG REVENUE           |              | 90009                  | 2,136,389                   |  | 2,136,389                                      |  |
|                                       | b    | )   |                      |              |                        |                             |  |  |  |
|                                       | c    | ,   |                      |              |                        |                             |  |  |  |
|                                       | •    |   |                      |              |                        |                             |  |  |  |
|                                       |      | All other revenue   |                      |              |                        |                             |  |  |  |
|                                       |      | • Total. Add lines 1  |                      |              | •                      | 2,136,389                   |  |  |  |
|                                       | 12   | Total revenue. S  | ee instructions      | • •          | • • • •                | 3,235,490,037               | 3,104,976,642                          | 13,818,412                                     |  |
|                                       |      |   |                      |              |                        |                             |  |  | Form <b>990</b> (2019                                  |

| orr | n 990 (2019)  |                    |                              |                                      | Page <b>10</b>           |
|-----|---|--------------------|------------------------------|--------------------------------------|--------------------------|
| Р   | art IX Statement of Functional Expenses   |                    | All all an annual and        |                                      | (4)                      |
|     | Section 501(c)(3) and 501(c)(4) organizations must on Check if Schedule O contains a response or note to an   |                    | _                            |                                      | ımn (A).                 |
|     | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.  | (A) Total expenses | (B) Program service expenses | (C)  Management and general expenses | (D) Fundraising expenses |
| 1   | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  | 0                  | 1                            |                                      | · ·                      |
| 2   | Grants and other assistance to domestic individuals. See Part IV, line 22   | 0                  |                              |                                      |                          |
| 3   | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.   | 0                  |                              |                                      |                          |
| 4   | Benefits paid to or for members   | 0                  |                              |                                      |                          |
| 5   | Compensation of current officers, directors, trustees, and key employees  | 17,143,843         | 8,873,716                    | 8,270,127                            |                          |
| 6   | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$  | 0                  |                              |                                      |                          |
| 7   | Other salaries and wages  | 1,164,386,507      | 875,837,884                  | 288,548,623                          | 0                        |
| 8   | Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)   | 60,933,732         | 52,746,009                   | 8,187,723                            |                          |
| 9   | Other employee benefits   | 169,414,305        | 120,876,791                  | 48,537,514                           |                          |
| 10  | Payroll taxes   | 80,149,719         | 62,872,124                   | 17,277,595                           |                          |
| 11  | Fees for services (non-employees):  |                    |                              |                                      |                          |
| ā   | Management  | 10,365,650         | 8,783,763                    | 1,581,887                            |                          |
| i   | Legal   | 3,127,873          | 1,230                        | 3,126,643                            |                          |
| •   | Accounting  | 1,806,582          |                              | 1,806,582                            |                          |
| ď   | ILobbying   | 339,066            |                              | 339,066                              |                          |
| •   | Professional fundraising services. See Part IV, line 17   | 0                  |                              |                                      |                          |
| f   | Investment management fees  | 0                  |                              |                                      |                          |
| g   | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)  | 81,092,944         | 68,618,994                   | 12,473,950                           |                          |
| 12  | Advertising and promotion   | 16,815,236         | 707,477                      | 16,107,759                           |                          |
| 13  | Office expenses   | 15,922,215         | 8,836,723                    | 7,085,492                            |                          |
| 14  | Information technology  | 161,525,560        | 161,525,560                  |                                      |                          |
| 15  | Royalties   | 0                  |                              |                                      |                          |
| 16  | Occupancy   | 42,594,647         | 39,828,629                   | 2,766,018                            |                          |
| 17  | Travel  | 3,973,801          | 2,898,827                    | 1,074,974                            |                          |
| 18  | Payments of travel or entertainment expenses for any federal, state, or local public officials  | 0                  |                              |                                      |                          |
| 19  | Conferences, conventions, and meetings  | 1,296,719          | 843,009                      | 453,710                              |                          |
| 20  | Interest  | 36,112,303         | 36,112,303                   |                                      |                          |
| 21  | Payments to affiliates  | 0                  |                              |                                      |                          |
| 22  | Depreciation, depletion, and amortization   | 144,000,106        | 114,295,825                  | 29,704,281                           |                          |
| 23  | Insurance   | 28,301,836         | 27,472,750                   | 829,086                              |                          |
| 24  | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                    |                              |                                      |                          |
|     | a MEDICAL SUPPLIES/DRUGS  | 434,533,374        | 434,533,374                  |                                      |                          |
|     | b PURCHASED SERVICES  | 293,595,367        | 225,389,825                  | 68,205,542                           |                          |
|     | c HAF   | 110,657,478        | 110,657,478                  |                                      |                          |
|     | d FEDERAL AND STATE UBTI TAXES  | 42,203             |                              | 42,203                               |                          |
|     | e All other expenses  | 165,238,227        | 116,602,757                  | 48,635,470                           |                          |
| 25  | Total functional expenses. Add lines 1 through 24e  | 3,043,369,293      | 2,478,315,048                | 565,054,245                          | 0                        |
| 26  | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.                                    |                    |                              |                                      |                          |
|     | Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).   |                    |                              |                                      |                          |

10a

10b

Loans and other receivables from other disgualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).

Notes and loans receivable, net . .

Prepaid expenses and deferred charges

10a Land, buildings, and equipment: cost or other

Investments—publicly traded securities .

Investments—other securities. See Part IV, line 11 .

**Total assets.** Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

Investments-program-related. See Part IV, line 11

basis. Complete Part VI of Schedule D

Other assets. See Part IV, line 11 .

Accounts payable and accrued expenses

or family member of any of these persons

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Inventories for sale or use .

b Less: accumulated depreciation

Intangible assets .

Grants payable .

Deferred revenue . .

Tax-exempt bond liabilities

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions

complete lines 29 through 33.

Total net assets or fund balances

Assets

11

12

13

14

15

16

17

18 19

20

21

23

24

25

26

27

28

31

32

33

Liabilities 22

Fund Balances

ō 29

Assets 30

| Part X | Balance Sneet   |  |     |      |    |             |      |  |  |     |      |   |
|--------|---|--|-----|------|----|-------------|------|--|--|-----|------|---|
|        | Check if Schedule O contains a response or note to any line in this Part IX . |  |     |      |    |             |      |  |  |     |      |   |
|        |   |  | Por | vinn | (A | )<br>( of ) | voor |  |  | (B) | Voor | _ |

Page 11

22.500.023

55.321.715

1,965,910,364

2,485,213,400

194.241.800

18,781,967

446,136,839

248,858,780

1,159,778,103

749,925,275

2.158.562.158

3,507,606,631

3,515,211,515

5,673,773,673

Form 990 (2019)

7,604,884

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5,673,773,673

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31

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33

0 23

21.700.319

48.958.085

1,949,497,661

2,207,656,756

170.153.475

19,195,355

227,823,099

5,106,168,565

1,184,011,960

551,058,702

1.970.061.989

3,128,502,287

3,136,106,576

5,106,168,565

7,604,289

234,991,327

|  | beginning or year |   | End of year |
|--|-------------------|---|-------------|
| 1 Cash-non-interest-bearing              | 0                 | 1 | 0           |
| 2 Savings and temporary cash investments | 90,000,958        | 2 | 102,000,918 |
|  |                   |   |             |

|   | 3                                      |             |   |             |
|---|--|-------------|---|-------------|
| 2 | Savings and temporary cash investments | 90,000,958  | 2 | 102,000,918 |
| 3 | Pledges and grants receivable, net     | 0           | 3 | 0           |
| 4 | Accounts receivable, net               | 371,182,857 | 4 | 383,666,647 |
| _ |  |             |   |             |

| 3 | Pledges and grants receivable, net   | 0           | 3 | 0           |
|---|--|-------------|---|-------------|
| 4 | Accounts receivable, net   | 371,182,857 | 4 | 383,666,647 |
| 5 | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | 0           | 5 | 0           |

3,662,783,371

1,696,873,007

3a

3b

Yes

Yes (2019)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

#### **Additional Data**

Software ID:

Software Version:

**EIN:** 35-1330472

Name: FRANCISCAN ALLIANCE INC

Form 990 (2019)

#### Form 990, Part III, Line 4a:

FOR OVER 140 YEARS, FRANCISCAN ALLIANCE, INC. ("FRANCISCAN") HAS ENDEAVORED TO STAY TRUE TO OUR FOUNDING MISSION OF CARING FOR PATIENTS WHO COME THROUGH OUR DOORS AND WE CONTINUE TO LOOK FOR OPPORTUNITIES TO SERVE OUR COMMUNITIES THROUGH THE VERY BEST IN MEDICAL CARE AND SERVICE TO THE LESS FORTUNATE AMONG US. FRANCISCAN'S PURPOSE IS TO CONTINUE THE HEALING MINISTRY OF CHRIST IN ACCORDANCE WITH THE TEACHINGS OF THE ROMAN CATHOLIC CHURCH AND IN PARTNERSHIP WITH OTHERS TO PROVIDE A FULL CONTINUUM OF HEALTH CARE SERVICES: TO CARRY ON EDUCATIONAL ACTIVITIES RELATED TO THE PROMOTION OF HEALTH; TO PROMOTE AND CARRY ON SCIENTIFIC RESEARCH RELATED TO HEALTH CARE; AND TO PARTICIPATE IN ACTIVITIES DESIGNED AND CONDUCTED TO PROMOTE THE GENERAL HEALTH OF THOSE SERVED BY FRANCISCAN. FRANCISCAN DIRECTLY OR INDIRECTLY OPERATES 10 HOSPITAL CAMPUSES (ONE IN ILLINOIS AND NINE IN INDIANA) ALONG WITH NUMEROUS PHYSICIAN CLINICS AND ANCILLARY SERVICES CENTERS AND OFFERS NUMEROUS COMMUNITY HEALTH IMPROVEMENT PROGRAMS THAT ARE FURTHER DESCRIBED BELOW. IN 2019, FRANCISCAN SERVED OVER 2.3 MILLION PERSONS AND PROVIDED OVER \$712 MILLION IN CHARITY CARE AND OTHER COMMUNITY BENEFITS. FRANCISCAN PROVIDES SIGNIFICANT BENEFITS THAT REFLECT THE ORGANIZATION'S COMMITMENT TO HEALTHCARE AND THE COMMUNITIES IT IS PRIVILEGED TO SERVE. IN 2019, FRANCISCAN PROVIDED COMMUNITY BENEFITS WHICH INCLUDED: UNREIMBURSED COSTS OF MEDICAID AND OTHER INDIGENT CARE PROGRAMS \$126,218,000 COST OF CHARITY CARE PROVIDED \$114,648,000 OTHER BENEFITS FOR THE POOR AND UNDERSERVED \$ 2,997,000 SUBSIDIZED HEALTH SERVICES \$ 44,481,000 HEALTH PROFESSIONS EDUCATION \$ 13,136,000 COMMUNITY HEALTH IMPROVEMENT SERVICES \$ 3,676,000 FINANCIAL AND IN-KIND CONTRIBUTIONS \$ 820,000 RESEARCH \$ 1,311,000 COMMUNITY BUILDING ACTIVITIES \$ 1,960,000 COMMUNITY BENEFIT OPERATIONS \$ 422,000 UNREIMBURSED COSTS OF MEDICARE \$401,843,000 TOTAL \$711.512,000 WWW.FRANCISCANHEALTH.ORG/COMMUNITYHEALTH REFLECTS FRANCISCAN'S MISSION OF "CONTINUING CHRIST'S MINISTRY IN OUR FRANCISCAN TRADITION." ALTHOUGH IT IS NOT ALL INCLUSIVE OF THE MANY BENEFITS PROVIDED BY FRANCISCAN IT DOES PORTRAY THE SIGNIFICANT BENEFITS THAT REFLECT OUR COMMITMENT TO HEALTHCARE AND THE COMMUNITIES WE ARE PRIVILEGED TO SERVE. WWW.FRANCISCANHEALTH.ORG/COMMUNITYHEALTH REFLECTS FRANCISCAN'S MISSION OF "CONTINUING CHRIST'S MINISTRY IN OUR FRANCISCAN TRADITION." ALTHOUGH IT IS NOT ALL INCLUSIVE OF THE MANY BENEFITS PROVIDED BY FRANCISCAN IT DOES PORTRAY THE SIGNIFICANT BENEFITS THAT REFLECT OUR COMMITMENT TO HEALTHCARE AND THE COMMUNITIES WE ARE PRIVILEGED TO SERVE. THE FOLLOWING IS A SUBSET OF THE MANY CLINICAL SERVICES AS WELL AS POPULATION HEALTH IMPROVEMENT AND COMMUNITY OUTREACH ACTIVITIES OFFERED BY ONE OR MORE OF FRANCISCAN'S HEALTHCARE FACILITIES: - INPATIENT HOSPITAL SERVICES INCLUDING: MEDICAL SERVICES, SURGICAL SERVICES, INTENSIVE CARE SERVICES, TELEMETRY SERVICES, OBSTETRICS SERVICES, PEDIATRICS SERVICES, NEONATAL INTENSIVE CARE SERVICES, ACUTE REHABILITATION SERVICES, ONCOLOGY SERVICES, BONE MARROW TRANSPLANT SERVICES, GENERAL SURGERY SERVICES, CARDIAC SURGERY SERVICES, VASCULAR SERVICES, PULMONARY SERVICES, INTERVENTIONAL RADIOLOGY, ORTHOPEDICS, JOINT AND SPINE CARE, GASTROINTESTINAL CARE, NEUROSCIENCES SERVICES, COLON AND RECTAL SERVICES, ANESTHESIA SERVICES, HOSPICE SERVICES, INPATIENT PSYCHIATRIC CARE, RESIDENTIAL TREATMENT PROGRAM FOR ADOLESCENTS, ETC. - EMERGENCY SERVICES INCLUDING: 24 HOUR EMERGENCY ROOM SERVICES, AMBULANCE SERVICES, IMMEDIATE CARE SERVICES, ADVANCED LIFE SUPPORT SERVICES, BASIC LIFE SUPPORT SERVICES, BEHAVIORAL HEALTH EMERGENCY CONSULTATION SERVICES, 24-HOUR CRISIS AND REFERRAL HOTLINE, TRAUMA SERVICES, ETC. - OUTPATIENT SERVICES INCLUDING: LABORATORY SERVICES, PHYSICAL THERAPY SERVICES, OCCUPATIONAL THERAPY SERVICES, SPEECH THERAPY SERVICES, GENERAL RADIOLOGY SERVICES, COMPUTED TOMOGRAPHY SERVICES, MAGNETIC RESONANCE IMAGING (MRI), NUCLEAR MEDICINE SERVICES, MAMMOGRAPHY SERVICES, ANGIOGRAPHY SERVICES, NEURODIAGNOSTICS SERVICES, GASTRO/INTESTINAL SERVICES, SLEEP LABORATORY, PULMONARY SERVICES, OUTPATIENT SURGERY, CARDIAC TESTING, ELECTROCARDIOGRAM (EKG) SERVICES, MEDICAL ONCOLOGY SERVICES, RADIATION ONCOLOGY SERVICES, PHARMACY, OCCUPATIONAL MEDICINE SERVICES, CARDIAC/PULMONARY REHABILITATION SERVICES, CONGESTIVE HEART FAILURE CLINIC, WOUND HEALING AND PREVENTION, NUTRITIONAL COUNSELING, DIABETES MANAGEMENT, BARIATRIC SERVICES, PAIN MANAGEMENT, SOCIAL SERVICES, PALLIATIVE CARE, SPORTS MEDICINE, BEHAVIORAL HEALTH, STROKE SERVICES, HOME HEALTH SERVICES, SKILLED NURSING SERVICES, SOCIAL SERVICES, DURABLE MEDICAL EQUIPMENT. - PRIMARY CARE AND SPECIALTY CARE PHYSICIAN CLINICS. SUBSIDIZED HEALTHCARE SERVICES OFFERED BY FRANCISCAN: - FRANCISCAN HAS NEIGHBORHOOD HEALTH CLINICS THAT OFFER FAMILY PRACTICE SERVICES DESIGNED FOR FAMILIES WITHOUT ACCESS TO AFFORDABLE HEALTH CARE. THE FOCUS IS ON PROVIDING PRIMARY AND PREVENTIVE CARE AS WELL AS HEALTH EDUCATION. THESE CLINICS OFFER FREE IMMUNIZATIONS. - FRANCISCAN'S SEXUAL ASSAULT CLINICS THAT PROVIDE MEDICAL AND FORENSIC ASSISTANCE THAT IS SENSITIVE TO THE SPECIAL NEEDS OF THE VICTIM AS WELL AS A VICTIM ADVOCATE PROGRAM AND CRISIS INTERVENTION COUNSELORS. - FRANCISCAN'S BLOOD AND MARROW TRANSPLANT PROGRAM IS ONLY ONE OF TWO PROGRAMS IN INDIANA OFFERING FULL SERVICE TRANSPLANT CARE AND SPECIALIZES IN THE TREATMENT OF PATIENTS WITH LEUKEMIA, HODGKIN'S OR NON-HODGKIN'S LYMPHOMA, MULTIPLE MYELOMA, AND MANY OTHER MALIGNANCIES AND BLOOD DISORDERS. FRANCISCAN'S DIABETES EDUCATION CENTERS OFFER A NUMBER OF DIABETES CLASSES AND INDIVIDUALIZED SESSIONS TO HELP PATIENTS TAKE CONTROL OF THEIR HEALTH WITH A FOCUS ON NUTRITIONAL, EXERCISE, MEDICATIONS, CHRONIC CONDITIONS, PRECONCEPTION AND PREGNANCY, BLOOD GLUCOSE MONITORING, GOAL SETTING, PROBLEM SOLVING, PSYCHOSOCIAL ADJUSTMENT, DETECTION/TREATMENT OF HIGH AND LOW BLOOD SUGAR, AND INSULIN ADMINISTRATION. FRANCISCAN'S WOMEN'S AND CHILDREN'S SERVICES INCLUDE PREVENTIVE MEDICAL CARE AND HEALTH SCREENINGS TO GYNECOLOGICAL CARE, MATERNITY, LACTATION CONSULTATION SERVICES, AND BEYOND WITH A FOCUS ON KEEPING WOMEN HEALTHY. - FRANCISCAN'S HOSPICE CARE SERVICES PROVIDE A SENSE OF DIGNITY AND COMPASSION TO BOTH THE PATIENT AND THEIR FAMILY IN CARING FOR PATIENTS WITH A LIFE EXPECTANCY OF SIX MONTHS OR LESS. OUR PROGRAMS AFFIRM AND CELEBRATE LIFE AND REGARD DYING AS A NATURAL PROCESS, RECOGNIZING THAT EVERY PERSON HAS THE RIGHT TO DIE WITH DIGNITY, PEACE, AND COMFORT REGARDLESS OF THEIR ETHNICITY, FAITH BACKGROUND, OR ABILITY TO PAY. - LEVEL III NICU - AMBULANCE SERVICE - PHYSICIAN SERVICES - INPATIENT PSYCHIATRIC UNITS - HEALTH AND WELLNESS CENTERS AND HEALTHY LIVING EDUCATION CENTERS - CLINICAL CARE COORDINATORS TO SUPPORT FRANCISCAN'S VARIOUS ACCOUNTABLE CARE ORGANIZATIONS WHICH ARE DESIGNED TO IMPROVE QUALITY AND REDUCE COST. - FRANCISCAN SENIOR HEALTH & WELLNESS IS A COMPLETE HEALTH CARE SOLUTION FOR SENIORS WHO WANT TO REMAIN AT HOME. OUR PROGRAM ENABLES SENIORS TO LIVE AS INDEPENDENTLY AS POSSIBLE BY PROVIDING TRULY ALL-INCLUSIVE SERVICES. FRANCISCAN SENIOR HEALTH & WELLNESS IS A PROGRAM OF ALL-INCLUSIVE CARE FOR THE ELDERLY (PACE), A COMMUNITY-BASED HEALTHCARE PROGRAM CREATED FOR PEOPLE 55 OR OLDER WHO ARE ELIGIBLE FOR NURSING-HOME LEVEL CARE BUT PREFER TO RECEIVE THEIR CARE IN THEIR OWN FAMILIAR SURROUNDINGS. THE FRANCISCAN SENIOR HEALTH & WELLNESS - PACE PROGRAM DELIVERS ALL THE SERVICES NEEDED TO KEEP PEOPLE HEALTHY, SAFE AND COMFORTABLE IN THE PLACE THEY CALL HOME. COVERED BENEFITS INCLUDE: - PRIMARY MEDICAL AND NURSING CARE - OCCUPATIONAL, PHYSICAL, AND SPEECH THERAPY - MEDICATIONS AND DURABLE MEDICAL EQUIPMENT - LABORATORY AND DIAGNOSTIC SERVICES - ALL NECESSARY PRESCRIPTION DRUGS - SKILLED HOME CARE AND PERSONAL CARE AIDES - HOSPITALIZATION AND SKILLED NURSING FACILITY CARE - CARE FROM MEDICAL SPECIALISTS IN CARDIOLOGY, NEPHROLOGY, OPHTHALMOLOGY, DERMATOLOGY, ORTHOPEDICS, SURGERY, PODIATRY AND MORE - MEDICALLY NECESSARY TRANSPORTATION OUR BROAD RANGE OF SERVICE PROVIDERS, INCLUDING DOCTORS, NURSES, PHARMACISTS, THERAPISTS AND PERSONAL CARE AIDES ARE READILY ACCESSIBLE. THROUGH THESE MEDICAL SERVICES, WE CAN MANAGE THE CARE OF AN AGING LOVED ONE, AND HELP AVOID THE ILLNESSES AND HOSPITALIZATIONS THAT SENIORS OFTEN FACE. IN ADDITION TO ADDRESSING EACH PARTICIPANT'S UNIQUE MEDICAL NEEDS, FRANCISCAN SENIOR HEALTH & WELLNESS ALSO HELPS WITH THE SOCIAL, EMOTIONAL, AND PRACTICAL CHALLENGES THAT OLDER ADULTS OFTEN FACE. THROUGH INTERACTIONS WITH PEERS, STIMULATIVE ACTIVITIES AND OTHER SUPPORTIVE SERVICES, PARTICIPANTS WILL ENJOY A BETTER QUALITY OF LIFE. - BEHAVIORAL HEALTH SERVICES AT FRANCISCAN HEALTH DYER TOUCHES ALL FACETS OF EMOTIONAL, MENTAL HEALTH, BEHAVIORAL HEALTH AND CHEMICAL DEPENDENCY PROBLEMS. WE OFFER TREATMENTS IN PSYCHIATRIC DISORDERS, SUBSTANCE ABUSE AND ADDICTION, FAMILY CONFLICTS, AND EMOTIONAL DISORDERS, INCLUDING TESTING FOR PSYCHOLOGICAL DISORDERS AND CONSULTATIONS, OUR BEHAVIORAL HEALTH SERVICES AND PROGRA

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

JAMES T CALLAGHAN

ALBERT P TOMCHANEY

ROBERT J BRODY

THOMAS GRYZBEK

JAIRO CRUZ MD

CHIEF MEDICAL OFFICER

PRESIDENT/CEO - CENTRAL IN

......

SR VP/COO AMBULATORY SERVICES

SR VP OF POST ACUTE SRVCS DIV

PHYSICIAN (UNPAID TRUSTEE)

......

|                               | for related<br>organizations<br>below dotted<br>line) | Individual trustee or director | Institutional Trustee |   | Key employee | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC)  0  0 | organization and<br>related<br>organizations |
|-------------------------------|---|--------------------------------|-----------------------|---|--------------|------------------------------|--------|----------------------|----------------------------|--|
| KEVIN D LEAHY                 | 40.0  | Х                              |                       | x |              |                              |        | 1,976,570            | 0                          | 26,152                                       |
| PRESIDENT AND TRUSTEE         | 21.0  |                                |                       |   |              |                              |        |                      |                            |  |
| ROWLAND O MBAOMA<br>PHYSICIAN | 40.0  |                                |                       |   |              | х                            |        | 1,804,225            | 0                          | 32,040                                       |
| NADEEM IKHLAQUE<br>PHYSICIAN  | 40.0  |                                |                       |   |              | х                            |        | 1,322,298            | 0                          | 32,040                                       |
| JENNIFER P MARION             | 40.0  |                                |                       |   | Х            |                              |        | 1,296,257            | 0                          | 32,509                                       |

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1,207,155

1,083,499

1,066,274

711,823

255,227

29,651

29,785

25,453

32,515

22,970

32,264

| NADEEM IKHLAQUE            | 40.0 |  |   | × | 1,322,298 | ı |
|----------------------------|------|--|---|---|-----------|---|
| PHYSICIAN                  | 0.0  |  |   | ^ | 1,322,230 | I |
| JENNIFER P MARION          | 40.0 |  |   |   |           | · |
| SENIOR VP FINANCE, CFO     | 0.0  |  | Х |   | 1,296,257 | 1 |
| TERRENCE E WILSON          | 40.0 |  |   | _ | 1 266 692 | 1 |
| PRESIDENT/CEO - WESTERN IN | 5.0  |  |   | X | 1,266,683 | ı |

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

|   | familians   |   | u un                  |         |              | usice)                       | ´ I                                       | (14/ 3/4000            | (14, 2/1000          | organization and         |  |
|---|---|---|-----------------------|---------|--------------|------------------------------|---|------------------------|----------------------|--------------------------|--|
|   | for related<br>organizations<br>below dotted<br>line) |   | Institutional Trustée | Officer | Key employee | Highest compensated employee | Former                                    | - (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | related<br>organizations |  |
| EUGENE C DIAMOND RETIRED SVP/COO INPATIENT SVRS     | 0.0   |   |                       |         |              |                              | х   | 266,704                | 0                    | 426                      |  |
| SISTER M ALINE SHULTZ TRUSTEE AND VP ADMIN SERVICES | 40.0  | Х |                       |         |              |                              |   | 0                      | 0                    | 0                        |  |
| SISTER M CLARE REUILLE TRUSTEE                      | 5.0   | X |                       |         |              |                              |   | 0                      | 0                    | 0                        |  |
| SISTER ROSE AGNES PFAU<br>TRUSTEE (THROUGH 1/2019)  | 5.0<br>15.0   | X |                       |         |              |                              |   | 0                      | 0                    | 0                        |  |
| SISTER M ANGELA MELLAD                              | 5.0   |   |                       |         |              |                              | $   \begin{bmatrix}       \end{bmatrix} $ | 0                      | 0                    | 0                        |  |

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| SISTER ROSE AGRES TTAG   |
|--------------------------|
| TRUSTEE (THROUGH 1/2019) |
| SISTER M ANGELA MELLAD   |
| TRUSTEE                  |
| SISTER M MARLENE SHAPL   |

TRUSTEE AND VP OF MISSION

......

SISTER MARILYN OLIVER

KATHLEEN GOEPPINGER PH

SISTER M MADONNA ROUGE

SISTER JANE MARIE KLEI

CHAIRPERSON AND TRUSTEE

**TRUSTEE** 

TRUSTEE

**TRUSTEE** 

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

KENNETH HERLIN

SISTER M PETRA NIELSEN

BISHOP DONALD HYING

TRUSTEE (THROUGH 4/2019)

TRUSTEE/VP MISSION INTEGR. NIR

**TRUSTEE** 

|                               | family Hours  | ā                                 | a uii                 | eccc | <i>7</i> 1 / C1 | usiee,                       | ,      | Organization         | (W. 2/1000           | ovannization and                             |  |  |
|-------------------------------|---|-----------------------------------|-----------------------|------|-----------------|------------------------------|--------|----------------------|----------------------|--|--|--|
|                               | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trustee |      | Key employee    | Highest compensated employee | Former | (W- 2/1099-<br>MISC) | (W- 2/1099-<br>MISC) | organization and<br>related<br>organizations |  |  |
| SISTER M ANN KATHLEEN         | 40.0  |                                   |                       |      |                 |                              |        |                      |                      |  |  |  |
|                               |   | Х                                 |                       | Х    |                 |                              |        | 0                    | 0                    | 0  |  |  |
| TREAS/TRUSTEE/VP MISSION-FHLA | 16.0  |                                   |                       |      |                 |                              |        |                      |                      |  |  |  |
| DONALD J KERNER MD            | 5.0   |                                   |                       |      |                 |                              |        |                      |                      |  |  |  |
|                               |   | Х                                 |                       |      |                 |                              |        | 0                    | 0                    | 0  |  |  |
| TRUSTEE                       | 0.0   |                                   |                       |      |                 |                              |        |                      |                      |  |  |  |
| SISTER LETHIA MARIE LE        | 40.0  |                                   |                       |      |                 |                              |        |                      |                      |  |  |  |
| 0.07 E.K. EETTIB VT WINGE EE  |   | X                                 |                       | Х    |                 |                              |        | 0                    | 0                    | 0  |  |  |
| SECRETARY & TRUSTEE           | 16.0  |                                   |                       |      |                 |                              |        |                      |                      |  |  |  |
|                               | 5.0   |                                   | I                     | ı    |                 | 1                            | l      | 1                    |                      | l  |  |  |

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| TRUSTEE                | 0.0  |   |   |   |   |  |
|------------------------|------|---|---|---|---|--|
| SISTER LETHIA MARIE LE | 40.0 |   |   | · |   |  |
|                        |      | X | Х |   | 0 |  |
| SECRETARY & TRUSTEE    | 16.0 |   |   |   |   |  |
| ERNEST IANNOTTA        | 5.0  |   |   |   |   |  |
|                        |      | X |   |   | 0 |  |
| TRUSTEE                | 0.0  |   |   |   |   |  |

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| SISTER LETHIA MARIE LE | 40.0 | X | x |  | 0 |   | , |
|------------------------|------|---|---|--|---|---|---|
| SECRETARY & TRUSTEE    | 16.0 |   | ^ |  |   |   |   |
| ERNEST IANNOTTA        | 5.0  | × |   |  | 0 | C | Γ |
| TRUSTEE                | 0.0  | ^ |   |  |   | C |   |

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|------|----------|--|--|--|--|-------------------------------------|---|---|--|
| SCI  | HED      | ULE A  | - Dublic (   | Charity Statu  | e and Dul  | olic Supp                           | ort   | OMB No. 1545-0047                               |  |
|      | m 99     |  | Complete if the or   | ganization is a sect<br>4947(a)(1) nonexe<br>▶ Attach to Form                              | ion 501(c)(3) o<br>empt charitable<br>990 or Form 99 | organization or<br>trust.<br>00-EZ. | · a section                                       | 2019  |  |
|      |          | the Treasury   | ► Go to <u>www.irs.</u>  | .gov/Form990 for i   | nstructions and                                      | I the latest info                   | ormation.   | Open to Public Inspection                       |  |
| Nam  | e of th  | <del>nie Service</del><br><b>he organiza</b><br>ALLIANCE INC   |  |  |  |                                     | Employer identific                                |   |  |
|      |          |  |  |  |  |                                     | 35-1330472  |   |  |
|      | rt I     |  | for Public Charity Statual private foundation because  |  |  |                                     | See instructions.                                 | _   |  |
| 1    | n garnz  |  | onvention of churches, or as:  | •  | •  |                                     | (A)(i)  |   |  |
| 2    |          | •  | ,  |  |  |                                     |   |   |  |
| 3    |          |  | scribed in section 170(b)(1  |  | ,  | , ,                                 |   |   |  |
|      | <b>✓</b> | ·  | or a cooperative hospital serv   | -  |  |                                     | -   |   |  |
| 4    | Ш        | name, city,  | esearch organization operate<br>and state:   | d in conjunction with  | a nospital descri                                    | ibed in <b>section</b> :            | 1/U(b)(1)(A)(III). E                              | nter the hospital's                             |  |
| 5    |          |  | ation operated for the benefit<br>(iv). (Complete Part II.)  | of a college or unive  | rsity owned or op                                    | perated by a gov                    | ernmental unit descri                             | ped in <b>section 170</b>                       |  |
| 6    |          | A federal, s   | tate, or local government or   | governmental unit de   | scribed in <b>sectio</b>                             | on 170(b)(1)(A                      | ı)(v).  |   |  |
| 7    |          |  | ation that normally receives a<br>' <b>0(b)(1)(A)(vi).</b> (Complete   |  | s support from a                                     | governmental u                      | nit or from the gener                             | al public described in                          |  |
| 8    |          | A communi  | ty trust described in <b>section</b>   | 170(b)(1)(A)(vi).  | (Complete Part I                                     | I.)                                 |   |   |  |
| 9    |          |  | ural research organization de<br>rant college of agriculture. Se   |  |  |                                     |   | ege or university or a                          |  |
| 10   |          | from activit<br>investment   | ation that normally receives:<br>ties related to its exempt fund<br>income and unrelated busing<br>See section 509(a)(2). (Col | ctions—subject to cer<br>ess taxable income (le  | tain exceptions,                                     | and (2) no more                     | than 331/3% of its su                             | pport from gross                                |  |
| 11   |          | An organiza  | ation organized and operated   | exclusively to test fo   | r public safety. S                                   | See section 509                     | (a)(4).   |   |  |
| 12   |          | more public  | ation organized and operated<br>cly supported organizations d<br>I through 12d that describes                                  | escribed in section 5  | <b>i09(a)(1)</b> or <b>se</b> c                      | ction 509(a)(2                      | ). See <b>section 509(</b> a                      |   |  |
| a    |          | <b>Type I.</b> A so  | supporting organization opera<br>n(s) the power to regularly a<br><b>Part IV, Sections A and B.</b>                            | ated, supervised, or c   | ontrolled by its s                                   | upported organiz                    | zation(s), typically by                           |   |  |
| b    |          | Type II. A<br>manageme   | supporting organization supents of the supporting organiza plete Part IV, Sections A a   | tion vested in the sar   |  |                                     |   |   |  |
| С    |          | Type III f   | unctionally integrated. A s<br>organization(s) (see instructio   | upporting organizatio  |  |                                     |   | ted with, its                                   |  |
| d    |          | Type III n   | on-functionally integrated integrated. The organization in You must complete Par   | I. A supporting organi<br>generally must satis   | ization operated<br>fy a distribution                | in connection wi<br>requirement and | th its supported orgar                            |   |  |
| е    |          | Check this   | box if the organization receiv<br>or Type III non-functionally   | ed a written determir  | nation from the I                                    |                                     | pe I, Type II, Type II                            | I functionally                                  |  |
| f    | Enter    |  |  |  | -  |                                     | <u> </u>  |   |  |
| g    | Provi    | de the follow  | ing information about the su   | pported organization(  | т'   |                                     |   |   |  |
|      | (i) N    | Name of supported of the second of the secon |  | (iii) Type of<br>organization<br>(described on lines<br>1- 10 above (see<br>instructions)) |  | anization listed<br>ing document?   | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |  |
|      |          |  |  |  | Yes  | No                                  |   |   |  |
|      |          |  |  |  |  |                                     |   |   |  |
|      |          |  |  |  |  |                                     |   |   |  |
| Tota |          |  | tion Act Notice, see the In  |  | Cat. No. 11285                                       |                                     | Schedule A (Form 9                                |   |  |

| Sch         | edule A (Form 990 or 990-EZ) 2019   |                            |  |  |  |  | Page <b>2</b>   |
|-------------|---|----------------------------|--|--|--|--|-----------------|
| P           | art II Support Schedule for   | Organizations              | Described in S                         | Sections 170(b                         | )(1)(A)(iv) ar                                   | nd 170(b)(1)(A                         | (vi)            |
|             | (Complete only if you ch  |                            |  |  |  |  | under Part III. |
|             | If the organization failed  | to qualify unde            | r the tests listed                     | below, please                          | complete Part I                                  | II.)                                   |                 |
|             | ection A. Public Support  Calendar year                                       |                            | I                                      |  |  |  |                 |
|             | (or fiscal year beginning in) ▶   | (a) 2015                   | <b>(b)</b> 2016                        | (c) 2017                               | (d) 2018   | (e) 2019                               | (f) Total       |
| 1           | Gifts, grants, contributions, and   |                            |  |  |  |  |                 |
|             | membership fees received. (Do not include any "unusual grant.")               |                            |  |  |  |  |                 |
| 2           | Tax revenues levied for the   |                            |  |  |  |  |                 |
| _           | organization's benefit and either paid  |                            |  |  |  |  |                 |
| _           | to or expended on its behalf The value of services or facilities              |                            |  |  |  |  |                 |
| 3           | furnished by a governmental unit to   |                            |  |  |  |  |                 |
|             | the organization without charge   |                            |  |  |  |  |                 |
| 4           | <b>Total.</b> Add lines 1 through 3   |                            |  |  |  |  |                 |
| 5           | The portion of total contributions by each person (other than a               |                            |  |  |  |  |                 |
|             | governmental unit or publicly   |                            |  |  |  |  |                 |
|             | supported organization) included on   |                            |  |  |  |  |                 |
|             | line 1 that exceeds 2% of the amount shown on line 11, column (f).            |                            |  |  |  |  |                 |
| 6           | Public support. Subtract line 5 from  |                            |  |  |  |  |                 |
|             | line 4.   |                            |  |  |  |  |                 |
| <u>s</u>    | ection B. Total Support   |                            | T                                      |  | 1  | T                                      |                 |
|             | Calendar year<br>(or fiscal year beginning in) ▶                              | (a) 2015                   | <b>(b)</b> 2016                        | (c) 2017                               | (d) 2018   | (e) 2019                               | (f) Total       |
| 7           | Amounts from line 4   |                            |  |  |  |  |                 |
| 8           | Gross income from interest,   |                            |  |  |  |  |                 |
|             | dividends, payments received on<br>securities loans, rents, royalties and     |                            |  |  |  |  |                 |
|             | income from similar sources   |                            |  |  |  |  |                 |
| 9           | Net income from unrelated business  |                            |  |  |  |  |                 |
|             | activities, whether or not the  |                            |  |  |  |  |                 |
| 10          | business is regularly carried on Other income. Do not include gain or         |                            |  |  |  |  | -               |
|             | loss from the sale of capital assets  |                            |  |  |  |  |                 |
|             | (Explain in Part VI.).  |                            |  |  |  |  |                 |
| 11          | <b>Total support.</b> Add lines 7 through 10                                  |                            |  |  |  |  |                 |
| 12          | Gross receipts from related activities,                                       | etc. (see instruction      | ons)                                   |  |  | 12                                     |                 |
| 13          | First five years. If the Form 990 is for                                      | or the organization        | 's first, second, th                   | ird, fourth, or fifth                  | n tax year as a sec                              | tion 501(c)(3) org                     | anization,      |
|             | check this box and <b>stop here</b>   |                            |  |  |  | ▶ [                                    |                 |
| S           | ection C. Computation of Publi  |                            |  |  |  |  |                 |
| 14          | Public support percentage for 2019 (li  | ne 6, column (f) di        | vided by line 11,                      | column (f))                            |  | 14                                     | -               |
| 15          | Public support percentage for 2018 Sc   | hedule A, Part II,         | line 14                                |  |  | 15                                     |                 |
| 16a         | <b>33 1/3% support test—2019.</b> If the                                      |                            |  |  |  |  |                 |
|             | and <b>stop here.</b> The organization qual                                   | ifies as a publicly s      | supported organiza                     | ation                                  |  |  | ▶□              |
| b           | <b>33 1/3% support test—2018.</b> If th                                       | e organization did         | not check a box o                      | on line 13 or 16a,                     | and line 15 is 33 i                              | 1/3% or more, chec                     | k this          |
|             | box and <b>stop here.</b> The organization                                    | qualifies as a pub         | licly supported or                     | ganization                             |  |  | ▶ 🗆             |
| <b>17</b> a | 10%-facts-and-circumstances tes   | t— <b>2019.</b> If the org | ganization did not                     | check a box on lin                     | ne 13, 16a, or 16b                               | , and line 14                          |                 |
|             | is 10% or more, and if the organization in Part VI how the organization meets | n meets the facts          | -and-circumstanci<br>cumstances" test. | es test, check thi<br>The organization | s box and <b>stop n</b> e<br>qualifies as a publ | e <b>re.</b> Explain<br>icly supported |                 |
|             | organization  |                            |  | -                                      |  |  | ►□              |
| h           | 10%-facts-and-circumstances tes   | st— <b>2018.</b> If the o  | rganization did no                     | t check a box on I                     | ine 13, 16a, 16b,                                | or 17a, and line                       |                 |
| _           | 15 is 10% or more, and if the organiz   | zation meets the "i        | facts-and-circums                      | tances" test, chec                     | k this box and <b>sto</b>                        | p here.                                |                 |
|             | Explain in Part VI how the organization                                       |                            |  | -                                      |  | • •                                    | . $\Box$        |
| _           | supported organization  |                            | haven 15 40-4                          | C- 10b 47 4                            | 76   |  | ▶⊔              |
| 18          | _   |                            |  |  |  |  | . □             |
|             | instructions  |                            | <u> </u>                               |  | - Cabadu   | lo A (Form 000 o                       | ▶ ⊔             |

| Р         | art III Support Schedule for  |                    |                       |                       |                      |                      |                     |
|-----------|---|--------------------|-----------------------|-----------------------|----------------------|----------------------|---------------------|
|           | (Complete only if you cl  |                    |                       |                       |                      |                      | er Part II. If      |
| S         | the organization fails to ection A. Public Support                            | quality under      | the tests listed i    | pelow, please co      | ompiete Part II.)    |                      |                     |
| 30        | Calendar year   | ( ) 2015           | (1) 2016              | ( ) 2247              | (1) 2010             | ( ) 2010             | (O.T.)              |
|           | (or fiscal year beginning in) ▶   | (a) 2015           | <b>(b)</b> 2016       | (c) 2017              | (d) 2018             | (e) 2019             | (f) Total           |
| 1         | Gifts, grants, contributions, and   |                    |                       |                       |                      |                      |                     |
|           | membership fees received. (Do not include any "unusual grants.").             |                    |                       |                       |                      |                      |                     |
| 2         | Gross receipts from admissions,   |                    |                       |                       |                      |                      |                     |
|           | merchandise sold or services  |                    |                       |                       |                      |                      |                     |
|           | performed, or facilities furnished in any activity that is related to the     |                    |                       |                       |                      |                      |                     |
|           | organization's tax-exempt purpose   |                    |                       |                       |                      |                      |                     |
| 3         | Gross receipts from activities that are                                       |                    |                       |                       |                      |                      |                     |
|           | not an unrelated trade or business  |                    |                       |                       |                      |                      |                     |
| 4         | under section 513  Tax revenues levied for the                                |                    |                       |                       |                      |                      |                     |
| •         | organization's benefit and either paid  |                    |                       |                       |                      |                      |                     |
| _         | to or expended on its behalf  |                    |                       |                       |                      |                      |                     |
| 5         | The value of services or facilities furnished by a governmental unit to       |                    |                       |                       |                      |                      |                     |
|           | the organization without charge   |                    |                       |                       |                      |                      |                     |
| 6         | Total. Add lines 1 through 5  |                    |                       |                       |                      |                      |                     |
| 7a        | Amounts included on lines 1, 2, and   |                    |                       |                       |                      |                      |                     |
| <b>L</b>  | 3 received from disqualified persons<br>Amounts included on lines 2 and 3     |                    |                       |                       |                      |                      |                     |
| D         | received from other than disqualified   |                    |                       |                       |                      |                      |                     |
|           | persons that exceed the greater of  |                    |                       |                       |                      |                      |                     |
|           | \$5,000 or 1% of the amount on line 13 for the year.                          |                    |                       |                       |                      |                      |                     |
| c         | Add lines 7a and 7b   |                    |                       |                       |                      |                      |                     |
| 8         | Public support. (Subtract line 7c   |                    |                       |                       |                      |                      |                     |
|           | from line 6.)   |                    |                       |                       |                      |                      |                     |
| Se        | ection B. Total Support   |                    | 1                     | <del></del>           |                      |                      | Г                   |
|           | Calendar year<br>(or fiscal year beginning in) ▶                              | (a) 2015           | <b>(b)</b> 2016       | (c) 2017              | (d) 2018             | (e) 2019             | (f) Total           |
| 9         | Amounts from line 6   |                    |                       |                       |                      |                      |                     |
| 10a       | Gross income from interest,   |                    |                       |                       |                      |                      |                     |
|           | dividends, payments received on   |                    |                       |                       |                      |                      |                     |
|           | securities loans, rents, royalties and income from similar sources.           |                    |                       |                       |                      |                      |                     |
| b         | Unrelated business taxable income   |                    |                       |                       |                      |                      |                     |
|           | (less section 511 taxes) from   |                    |                       |                       |                      |                      |                     |
|           | businesses acquired after June 30, 1975.                                      |                    |                       |                       |                      |                      |                     |
| С         | Add lines 10a and 10b.  |                    |                       |                       |                      |                      |                     |
| 11        | Net income from unrelated business  |                    |                       |                       |                      |                      |                     |
|           | activities not included in line 10b,  |                    |                       |                       |                      |                      |                     |
|           | whether or not the business is regularly carried on.                          |                    |                       |                       |                      |                      |                     |
| 12        | Other income. Do not include gain or  |                    |                       |                       |                      |                      |                     |
|           | loss from the sale of capital assets  |                    |                       |                       |                      |                      |                     |
| 12        | (Explain in Part VI.) <b>Total support.</b> (Add lines 9, 10c,                |                    |                       |                       |                      |                      |                     |
| 13        | 11, and 12.).   |                    |                       |                       |                      |                      |                     |
| 14        | First five years. If the Form 990 is for                                      | the organization   | n's first, second, th | nird, fourth, or fift | h tax year as a sec  | tion 501(c)(3) o     | ganization <u>,</u> |
|           | check this box and <b>stop here</b>   |                    |                       |                       |                      |                      | ▶ ⊔                 |
|           | ection C. Computation of Public S   |                    |                       | ! (6))                |                      | 1 1                  |                     |
| 15        | Public support percentage for 2019 (lin                                       |                    | •                     |                       |                      | 15                   |                     |
| 16        | Public support percentage from 2018 S   | -                  | <u> </u>              |                       |                      | 16                   |                     |
|           | ection D. Computation of Investr<br>Investment income percentage for 201      |                    |                       | line 13 column (f     | :))                  | 17                   |                     |
| 17<br>10  | Investment income percentage for 201  | -                  |                       | -                     |                      | 17                   |                     |
| 18<br>10- | 331/3% support tests—2019. If the   |                    | •                     |                       |                      | 18   33 1/3% and lin | e 17 is not         |
|           | more than 33 1/3%, check this box and s                                       |                    |                       |                       |                      |                      |                     |
|           | more than 33 1/3%, check this box and s<br>33 1/3% support tests—2018. If the |                    |                       |                       |                      |                      |                     |
| ט         | not more than 33 1/3%, check this box   | -                  |                       |                       | •                    |                      | _                   |
| 20        | Private foundation. If the organization                                       | -                  | -                     |                       |                      |                      |                     |
|           | Frivate foundation. If the organization                                       | ni ulu not check a | a DOX ON UNE 14, I    | .a, or iad, check     | , unis pox and see I | HSGRUCHONS           | . 📂 📖               |

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

10a

answer line 10b below.

the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document).

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5с Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other 6

supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) . 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

8 complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

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Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
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than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

organization had an interest? If "Yes," provide detail in Part VI.

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2019

9b

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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in
which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
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Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

|    | edule A (101111 550 01 550 E2) 2015  |        |         | age 3 |
|----|--|--------|---------|-------|
| Pa | rt IV Supporting Organizations (continued)   |        |         |       |
| _  |  |        | Yes     | No    |
|    | Has the organization accepted a gift or contribution from any of the following persons?  |        |         |       |
| а  | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?  |        |         |       |
|    |  | 11a    |         |       |
|    | A family member of a person described in (a) above?  | 11b    |         |       |
|    | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.  | 11c    |         |       |
| S  | ection B. Type I Supporting Organizations  |        |         |       |
|    |  |        | Yes     | No    |
| 1  | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1      |         |       |
| 2  | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that   | -      |         |       |
| 2  | operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting   | 2      |         |       |
|    | organization.  |        |         |       |
| S  | ection C. Type II Supporting Organizations   |        |         |       |
| _  |  |        | Yes     | No    |
| 1  | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of  |        |         |       |
|    | each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the   | 1      |         |       |
|    | supporting organization was vested in the same persons that controlled or managed the supported organization(s).   |        |         |       |
| S  | ection D. All Type III Supporting Organizations  |        | v       |       |
| _  |  |        | Yes     | No    |
| 1  | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing   |        |         |       |
|    | documents in effect on the date of notification, to the extent not previously provided?  | 1      |         |       |
| 2  | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).  |        |         |       |
| _  |  | 2      |         |       |
| 3  | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax  |        |         |       |
|    | year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.  | 3      |         |       |
| S  | ection E. Type III Functionally-Integrated Supporting Organizations  |        |         |       |
| 1  | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct  | ions): |         |       |
|    | The organization satisfied the Activities Test. Complete line 2 below.   |        |         |       |
|    | b  |        |         |       |
| •  | The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see  | instru | ctions) |       |
| 2  | Activities Test. Answer (a) and (b) below.   | ſ      | Yes     | No    |
| •  | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.   | 2a     |         |       |
| ı  | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's  |        |         |       |
|    | involvement.   | 2b     |         |       |
| 3  | Parent of Supported Organizations. Answer (a) and (b) below.   |        |         |       |
| •  | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .   | 3a     |         |       |
|    | <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard.  | 3h     |         |       |

3b

| 1 | Type III Non-Functionally Integrated 509(a)(3) Supporting O  Check here if the organization satisfied the Integral Part Test as a qualifying true.   |            |                | . Part VIV See                |
|---|--|------------|----------------|-------------------------------|
|   | Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organization                                  |            |                |                               |
|   | Section A - Adjusted Net Income  |            | (A) Prior Year | (B) Current Yea<br>(optional) |
| 1 | Net short-term capital gain  | 1          |                |                               |
| 2 | Recoveries of prior-year distributions   | 2          |                |                               |
| 3 | Other gross income (see instructions)  | 3          |                |                               |
| 4 | Add lines 1 through 3  | 4          |                |                               |
| 5 | Depreciation and depletion   | 5          |                |                               |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6          |                |                               |
| 7 | Other expenses (see instructions)  | 7          |                |                               |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)  | 8          |                |                               |
|   | Section B - Minimum Asset Amount   |            | (A) Prior Year | (B) Current Yea<br>(optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):  | 1          |                |                               |
| а | Average monthly value of securities  | 1a         |                |                               |
| b | Average monthly cash balances  | <b>1</b> b |                |                               |
| C | Fair market value of other non-exempt-use assets   | 1c         |                |                               |
| d | Total (add lines 1a, 1b, and 1c)   | 1d         |                |                               |
| e | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):  |            |                |                               |
| 2 | Acquisition indebtedness applicable to non-exempt use assets   | 2          |                |                               |
| 3 | Subtract line 2 from line 1d   | 3          |                |                               |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).  | 4          |                |                               |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5          |                |                               |
| 6 | Multiply line 5 by .035  | 6          |                |                               |
| 7 | Recoveries of prior-year distributions   | 7          |                |                               |
| 8 | Minimum Asset Amount (add line 7 to line 6)  | 8          |                |                               |
|   | Section C - Distributable Amount   |            |                | Current Year                  |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A)  | 1          |                |                               |
| 2 | Enter 85% of line 1  | 2          |                |                               |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A)   | 3          |                |                               |
| 4 | Enter greater of line 2 or line 3  | 4          |                |                               |
| 5 | Income tax imposed in prior year   | 5          |                |                               |
| 6 | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)   | 6          |                |                               |

| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |
|---|---|--|
| 3 | Administrative expenses paid to accomplish exempt purposes of supported organizations   |  |
| 4 | Amounts paid to acquire exempt-use assets   |  |
| 5 | Qualified set-aside amounts (prior IRS approval required)   |  |
| 6 | Other distributions (describe in <b>Part VI</b> ). See instructions   |  |
| 7 | Total annual distributions. Add lines 1 through 6.  |  |
|   |   |  |

| 5  | Qualified set-aside amounts (prior IRS approval require   |                        |  |  |
|----|---|------------------------|--|--|
| 6  | Other distributions (describe in <b>Part VI</b> ). See instruction                                      |                        |  |  |
| 7  | Total annual distributions. Add lines 1 through 6.  |                        |  |  |
| 8  | Distributions to attentive supported organizations to whe details in <b>Part VI</b> ). See instructions | sive (provide          |  |  |
| 9  | Distributable amount for 2019 from Section C, line 6  |                        |  |  |
| 10 | Line 8 amount divided by Line 9 amount  |                        |  |  |
|    | Section E - Distribution Allocations (see instructions)   | (iii)<br>Distributable |  |  |

| 115   |  |   |  |  |  |  |
|---|--|---|--|--|--|--|
| 7 Total annual distributions. Add lines 1 through 6.  |  |   |  |  |  |  |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions |  |   |  |  |  |  |
| 9 Distributable amount for 2019 from Section C, line 6  |  |   |  |  |  |  |
| 10 Line 8 amount divided by Line 9 amount   |  |   |  |  |  |  |
|   |  |   |  |  |  |  |
| (i)<br>Excess Distributions   | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |  |  |  |  |
|   | Underdistributions                     | Distributable                             |  |  |  |  |
|   |  |   |  |  |  |  |

Schedule A (Form 990 or 990-EZ) (2019)

3 Excess distributions carryover, if any, to 2019:

g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

a Applied to underdistributions of prior years b Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2020. Add lines

**a** Excess from 2015. . . . . **b** Excess from 2016. . . . . c Excess from 2017. . . . . **d** Excess from 2018. . . . . e Excess from 2019. . . . .

j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7:

a From 2014. . . . . . **b** From 2015. . . . . . . . . . c From 2016. . . . . . . **d** From 2017. . . . . . . e From 2018. . . . . . f Total of lines 3a through e

instructions)

See instructions.

3j and 4c. 8 Breakdown of line 7:

\$

### **Additional Data**

#### Software ID: Software Version:

**EIN:** 35-1330472

Name: FRANCISCAN ALLIANCE INC

Schedule A (Form 990 or 990-EZ) 2019

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

instructions).

Facts And Circumstances Test

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493321079590

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** FRANCISCAN ALLIANCE INC 35-1330472 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) ...... Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 ...... 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ...... If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ..... 3 ☐ Yes ☐ No Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b......... Did the filing organization file Form 1120-POL for this year? ☐ Yes 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds. If none, enter and promptly and -0-. directly delivered to a separate political organization. If none,

|  |                       |      |            |               | enter-o                  |
|--|-----------------------|------|------------|---------------|--------------------------|
|  |                       |      |            |               |                          |
|  |                       |      |            |               |                          |
|  |                       |      |            |               |                          |
|  |                       |      |            |               |                          |
| i  |                       |      |            |               |                          |
| ,  |                       |      |            |               |                          |
| or Paperwork Reduction Act Notice, see the instructions fo | r Form 990 or 990-EZ. | Cat. | No. 50084S | Schedule C (I | Form 990 or 990-EZ) 2019 |

| or e | Form 5768 (election under section 501(h)).  ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying   | (:       | a)       | $\perp$ | (b)     |         |
|------|--|----------|----------|---------|---------|---------|
| ctiv |  | Yes      | No       |         | Amou    | nt      |
| 1    | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:              |          |          |         |         |         |
| а    | Volunteers?  |          | No       |         |         |         |
| b    | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |          | No       | 1       |         |         |
| С    | Media advertisements?  |          | No       | 1       |         |         |
| d    | Mailings to members, legislators, or the public?   |          | No       |         |         |         |
| е    | Publications, or published or broadcast statements?  |          | No       |         |         |         |
| f    | Grants to other organizations for lobbying purposes?   |          | No       |         |         |         |
| g    | Direct contact with legislators, their staffs, government officials, or a legislative body?  | Yes      |          | 1       | 1       | .93,307 |
| h    | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |          | No       | 1       |         |         |
| i    | Other activities?  | Yes      |          |         | 1       | 45,759  |
| j    | Total. Add lines 1c through 1i   |          |          |         | 3       | 39,066  |
| 2a   | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |          | No       |         |         |         |
| b    | If "Yes," enter the amount of any tax incurred under section 4912  |          |          |         |         |         |
| С    | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |          |          |         |         |         |
| d    | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |          | No       | $\bot$  |         |         |
| Par  | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  | (5), o   | r sect   | ion     |         |         |
|      | 302(0)(0).   |          |          |         | Yes     | No      |
| 1    | Were substantially all (90% or more) dues received nondeductible by members?   |          | ſ        | 1       |         |         |
| 2    | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |          | Ī        | 2       |         |         |
| 3    | Did the organization agree to carry over lobbying and political expenditures from the prior year?  |          | [        | 3       |         |         |
| Par  | t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)   |          |          |         | 501(    | c)(6)   |
|      | and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  | III-A    | , line   | 3, is   |         |         |
| 1    | Dues, assessments and similar amounts from members   | 1        |          |         |         |         |
| 2    | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).   |          |          |         |         |         |
| a    | Current year   | 2a       |          |         |         |         |
| b    | Carryover from last year   | 2b       |          |         |         |         |
| C    | Total  | 2c       |          |         |         |         |
| 3    | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .  | 3        |          |         |         |         |
| 4    | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4        |          |         |         |         |
| 5    | Taxable amount of lobbying and political expenditures (see instructions)   | 5        |          |         |         |         |
|      | art IV Supplemental Information  |          |          |         |         |         |
| Pro  | vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); cructions), and Part II-B, line 1. Also, complete this part for any additional information.                    | Part II- | A, line: | s 1 ar  | ıd 2 (s | ee      |
|      | Return Reference Explanation   |          |          |         |         |         |
| CHE  | DESCRIPTION OF LOBBYING ACTIVITIES FRANCISCAN ALLIANCE, INC. ("FRA INSUBSTANTIAL AMOUNTS OF LOBBYING ACTIVITIES. FRANCISCAN MAKES (  | GRANTS   | S TÓ OT  | THER    | S IN    |         |
|      | ORGANIZATIONS THAT LOBBY ON ITS BEHALF INCLUDING VARIOUS HEALTH ASSOCIATIONS. FRANCISCAN ALSO ENGAGES IN DIRECT CONTACT WITH LE ON TOPICS RELATED TO FRANCISCAN'S HEALTHCARE MISSION.  |          |          |         | HEIR S  | TAFFS   |

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D** 

As Filed Data -

DLN: 93493321079590

2019

OMB No. 1545-0047

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public

Schedule D (Form 990) 2019

Cat. No. 52283D

Department of the Treasury

(Form 990)

▶ Go to www.irs.gov/Form990 for instructions and the latest information

| Na  | me of the organization NNCISCAN ALLIANCE INC   |   | Employer identification number                   |
|-----|--|---|--|
| FKA | INCISCAN ALLIANCE INC  |   | 35-1330472                                       |
| Pā  | Organizations Maintaining Donor Advi   |   | r Accounts.                                      |
|     | Complete if the organization answered "Ye  | (a) Donor advised funds   | (b) Funds and other accounts                     |
| L   | Total number at end of year  |   |  |
| 2   | Aggregate value of contributions to (during year)  |   |  |
| 3   | Aggregate value of grants from (during year)   |   |  |
| 1   | Aggregate value at end of year   |   |  |
| 5   | Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex  |   |  |
| 5   | Did the organization inform all grantees, donors, and donoration charitable purposes and not for the benefit of the donor private benefit?                                       | r or donor advisor, or for any other purpose o  |  |
| Pa  | <b>Conservation Easements.</b> Complete if the organization answered "Yes  | es" on Form 990, Part IV, line 7.   |  |
| L   | Purpose(s) of conservation easements held by the orga  | nization (check all that apply).  |  |
|     | $\square$ Preservation of land for public use (e.g., recreation  | n or education) $\square$ Preservation of an  | historically important land area                 |
|     | Protection of natural habitat  | $\square$ Preservation of a c   | ertified historic structure                      |
|     | Preservation of open space   |   |  |
| 2   | Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.  | qualified conservation contribution in the form   | m of a conservation  Held at the End of the Year |
| а   | Total number of conservation easements   |   | 2a   |
| b   | Total acreage restricted by conservation easements   |   | 2b   |
| С   | Number of conservation easements on a certified histori  | ` ′   | 2c   |
| d   | Number of conservation easements included in (c) acqu<br>structure listed in the National Register   | ired after 7/25/06, and not on a historic   | 2d   |
| 3   | Number of conservation easements modified, transferre tax year ▶   | ed, released, extinguished, or terminated by t  | he organization during the:                      |
| 1   | Number of states where property subject to conservation  | on easement is located <b>&gt;</b>  |  |
| 5   | Does the organization have a written policy regarding the and enforcement of the conservation easements it holds   |   | of violations,  Yes No                           |
| 5   | Staff and volunteer hours devoted to monitoring, inspec  | cting, handling of violations, and enforcing co   |  |
| 7   | Amount of expenses incurred in monitoring, inspecting,   | handling of violations, and enforcing conserv   | ation easements during the year                  |
|     | <b>&gt;</b> \$   |   |  |
| 3   | Does each conservation easement reported on line $2(d)$ and section $170(h)(4)(B)(ii)$ ?   |   | 70(h)(4)(B)(i) ☐ <b>Yes</b> ☐ <b>No</b>          |
| 9   | In Part XIII, describe how the organization reports cons<br>balance sheet, and include, if applicable, the text of the<br>the organization's accounting for conservation easemen | e footnote to the organization's financial state  |  |
| ar  | <b>t III</b> Organizations Maintaining Collections Complete if the organization answered "Ye   | ·   | er Similar Assets.                               |
| La  | If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finar | public exhibition, education, or research in fu   |  |
| b   | If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for pub following amounts relating to these items:                    |   |  |
| (   | (i) Revenue included on Form 990, Part VIII, line $f 1$  |   | <b>&gt;</b> \$                                   |
| (   | ii)Assets included in Form 990, Part X   |   | <b>&gt;</b> \$                                   |
| 2   | If the organization received or held works of art, histori following amounts required to be reported under SFAS  | cal treasures, or other similar assets for finar 116 (ASC 958) relating to these items: | ncial gain, provide the                          |
| а   | Revenue included on Form 990, Part VIII, line 1  |   | <b>&gt;</b> \$                                   |
| b   | Assets included in Form 990, Part X  |   | ▶\$  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

**b** Buildings . . . .

 ${f c}$  Leasehold improvements

**1a** Land . . .

| Sche   | dule D           | (Form 990) 2019                                      |                              |              |              |              |          |        |                  |              |               |              |                            | Page <b>2</b> |
|--------|------------------|--|------------------------------|--------------|--------------|--------------|----------|--------|------------------|--------------|---------------|--------------|----------------------------|---------------|
| Par    | t IIII           | Organizations Ma                                     | aintaining Coll              | ections o    | of Art, H    | listori      | cal Tı   | eas    | ures, o          | Othe         | r Similar A   | ssets (      | continued)                 | )             |
| 3      | _                | the organization's acq<br>(check all that apply):    |                              | , and other  | records,     | check a      | any of   | the fo | ollowing t       | hat are      | a significant | use of its   | s collection               | 1             |
| а      |                  | Public exhibition                                    |                              |              |              | d            |          | Loar   | or exch          | ange pro     | ograms        |              |                            |               |
| b      |                  | Scholarly research                                   |                              |              |              | е            |          | Othe   | er               |              |               |              |                            |               |
| С      |                  | Preservation for future                              | e generations                |              |              |              |          |        |                  |              |               |              |                            |               |
| 4      | Provid<br>Part X | de a description of the (III.                        | organization's coll          | ections and  | l explain h  | now the      | ey furth | ner th | e organiz        | ation's      | exempt purp   | ose in       |                            |               |
| 5      |                  | g the year, did the org<br>s to be sold to raise fur |                              |              |              |              |          |        |                  |              |               | □ Ye         | es 🗆                       | No            |
| Pa     | rt IV            | Escrow and Cust<br>Complete if the or<br>X, line 21. |                              |              | " on Fori    | m 990        | , Part   | IV,    | ine 9, o         | r repor      | ted an amo    | unt on I     | Form 990                   | , Part        |
| 1a     |                  | e organization an agent<br>led on Form 990, Part I   |                              |              |              |              |          |        |                  |              |               | ☐ <b>Y</b> € | es 🗆                       | No            |
| b      | If "Ye           | s," explain the arrange                              | ement in Part XIII           | and comple   | ete the fol  | llowing      | table:   |        |                  |              |               | Amount       |                            |               |
| С      | Begin            | ning balance   |                              |              |              |              |          |        |                  | 1c           |               |              |                            | _             |
| d      | Additi           | ions during the year .                               |                              |              |              |              |          |        |                  | <b>1</b> d   |               |              |                            | _             |
| е      | Distril          | butions during the year                              | r                            |              |              |              |          |        |                  | 1e           |               |              |                            | _             |
| f      | Endin            | g balance  |                              |              |              |              |          |        |                  | 1f           |               |              |                            |               |
| 2a     | Did th           | ne organization include                              | an amount on Fo              | rm 990. Pai  | rt X. line 2 | 21. for      | escrow   | orci   | ustodial a       | ccount       | liability?    |              | es 🗆                       | —<br>No       |
|        |                  | s," explain the arrange                              |                              |              |              |              |          |        |                  |              |               | _            | ,,                         | 110           |
|        | rt V             | Endowment Fund                                       |                              | CHECK HEI    | e ii tiic cx | фіапасі      | OII IIGS | Deci   | Provide          | a iii i di t |               |              |                            |               |
|        |                  | Complete if the or                                   |                              |              |              | m 990        | , Part   | IV, ا  | ine 10.          |              |               |              |                            |               |
|        |                  |  |                              | (a) Curre    |              | <b>(b)</b> P | rior yea |        | <b>(c)</b> Two y |              | (d) Three y   |              |                            |               |
|        | _                | ing of year balance .                                |                              | 3            | ,584,807     |              | 3,718    | 3,716  |                  | 8,127,36     |               | 8,051,417    |                            | 8,262,909     |
| b      | Contrib          | outions  |                              |              |              |              |          |        |                  | 10,00        |               | 15,000       |                            | 10,000        |
| С      | Net inv          | estment earnings, gair                               | ns, and losses               |              | 39,000       |              | 39       | ,140   |                  | 153,00       | 90            | 90,000       |                            | -193,000      |
|        |                  | or scholarships                                      |                              |              |              |              |          |        |                  |              |               |              |                            |               |
| е      |                  | expenditures for facilitions<br>ograms               | es                           |              | 23,790       |              | 173      | ,049   |                  | 4,571,64     | 14            | 29,057       |                            | 28,492        |
| f      | Admini           | strative expenses .                                  |                              |              |              |              |          |        |                  |              |               |              |                            |               |
| g      | End of           | year balance   |                              | 3            | ,600,017     |              | 3,584    | ,807   |                  | 3,718,71     | .6 8          | 8,127,360    |                            | 8,051,417     |
| 2<br>a |                  | de the estimated perce<br>I designated or quasi-e    | -                            | nt year end  | l balance    | (line 1      | g, colur | mn (a  | a)) held a       | s:           |               |              |                            |               |
| b      |                  | anent endowment 🕨                                    | 100.000 %                    |              |              |              |          |        |                  |              |               |              |                            |               |
| c      | Temp             | orarily restricted endo                              | wment <b>&gt;</b>            |              |              |              |          |        |                  |              |               |              |                            |               |
| ·      |                  | ercentages on lines 2a                               | *************                | ld equal 100 | 0%.          |              |          |        |                  |              |               |              |                            |               |
| 3а     | Are th           | nere endowment funds<br>iization by:                 |                              |              |              | ion that     | t are h  | eld ar | nd admin         | istered f    | or the        |              | Yes                        | No            |
|        |                  | nrelated organizations                               |                              |              |              |              |          |        |                  |              |               |              | a(i) Yes                   |               |
| h      |                  | elated organizations .<br>s" on 3a(ii), are the re   |                              |              |              |              | dula Pi  | •      |                  |              |               |              | a(ii) Yes<br><b>3b</b> Yes |               |
| ь<br>4 |                  | ibe in Part XIII the inte                            | -                            |              |              |              |          |        |                  |              |               |              | 1es                        |               |
|        | rt VI            | Land, Buildings,                                     |                              |              | 5 CHOOM      | THE I        | anas.    |        |                  |              |               |              |                            |               |
| T.     |                  | Complete if the or                                   |                              |              | " on Fori    | m 990        | , Part   | IV, ا  | ine 11a.         | See F        | orm 990, P    | art X, lir   | ne 10.                     |               |
|        | Descri           | ption of property                                    | (a) Cost or oth<br>(investme |              | (b) Cost     | or other     | basis (d | other) | (c) Acc          | umulated     | depreciation  |              | (d) Book va                | lue           |

#### d Equipment . . . . 51,364,197 51,364,197 e Other . Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) 1,965,910,364 Schedule D (Form 990) 2019

161,411,853

46,832,097

1,537,889,330

1,865,285,894

989,758,025

26,869,972

680,245,010

161,411,853

548,131,305

19,962,125

1,185,040,884

| Part VII      | Investments—Other Securities.  Complete if the organization answered "Yes" on Form 990, F  | Part TV              | line 11k  | See Form 990 I        | Part V line 12  |
|---------------|--|----------------------|-----------|-----------------------|---|
|               | (a) Description of security or category (including name of security)   | (b)<br>Book<br>value | ille III. | (c) Metho             | d of valuation:<br>-year market value                     |
|               | Il derivatives   |                      |           |                       |   |
| (A)           |  |                      |           |                       |   |
| (B)           |  |                      |           |                       |   |
| (C)           |  |                      |           |                       |   |
| (D)           |  |                      |           |                       |   |
| (E)           |  |                      |           |                       |   |
| (F)           |  |                      |           |                       |   |
| (G)           |  |                      |           |                       |   |
| (H)           |  |                      |           |                       |   |
| Total. (Colum | n (b) must equal Form 990, Part X, col. (B) line 12.)  |                      |           |                       |   |
| Part VIII     | Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, F  | ort IV               | lino 11e  | . Saa Farm 000        | Part V line 12  |
|               | (a) Description of investment  | ait iv,              | iiile IIC | (b) Book value        | (c) Method of valuation: Cost or end-of-year market value |
| (1)           |  |                      |           |                       |   |
| (2)           |  |                      |           |                       |   |
| (3)           |  |                      |           |                       |   |
| (4)           |  |                      |           |                       |   |
| (5)           |  |                      |           |                       |   |
| (6)           |  |                      |           |                       |   |
| (7)           |  |                      |           |                       |   |
| (8)           |  |                      |           |                       |   |
| (9)           |  |                      |           |                       |   |
| Total. (Colum | n (b) must equal Form 990, Part X, col.(B) line 13.)   |                      | <b>•</b>  |                       |   |
| Part IX       | Other Assets.  Complete if the organization answered 'Yes' on Form 990, Pa  (a) Description  | art IV, li           | ne 11d    | . See Form 990, Pai   | t X, line 15. (b) Book value                              |
| (1)OTHER A    | SSETS  |                      |           |                       | 144,319,063   |
| <u> </u>      | CURRENT ASSETS O USE LEASED ASSETS   |                      |           |                       | 153,250,448<br>148,567,328                                |
| (5)           |  |                      |           |                       |   |
| (6)           |  |                      |           |                       |   |
| (7)           |  |                      |           |                       |   |
| (8)           |  |                      |           |                       |   |
| (9)           |  |                      |           |                       |   |
| Total. (Colu  | omn (b) must equal Form 990, Part X, col.(B) line 15.)  Other Liabilities.   |                      |           |                       | 446,136,839   |
| 1.            | Complete if the organization answered 'Yes' on Form 990, Pa<br>(a) Description of liability  | art IV, li           | ne 11e    | or 111.5ee Form       | 990, Part X, line 25. <b>(b)</b> Book value               |
|               | income taxes   |                      |           |                       | 0   |
| Total (Colum  | n /h) must equal Form 900 Part V cal /P) line 25   |                      |           |                       | 740 005 075   |
|               | n (b) must equal Form 990, Part X, col.(B) line 25.)<br>or uncertain tax positions. In Part XIII, provide the text of the footnote | e to the o           | organizat | ion's financial state | 749,925,275<br>ments that reports the                     |
| organization  | 's liability for uncertain tax positions under FIN 48 (ASC 740). Check h   | nere if th           | e text of | the footnote has be   | een provided in Part XIII                                 |

2

Schedule D (Form 990) 2019

186,671,777

1

Page 4

| С | Recoveries of prior year grants | 2C |  |            |    | i |
|---|---------------------------------|----|--|------------|----|---|
| d | Other (Describe in Part XIII.)  | 2d |  | -19,217,95 | 4  | İ |
| е | Add lines 2a through 2d         |    |  |            | 2e |   |
|   |                                 |    |  |            |    |   |

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Net unrealized gains (losses) on investments . . . .

Donated services and use of facilities . . . . .

205,889,731

| 3   | Subtract line <b>2e</b> from line <b>1</b>   | 3      | 3,240,266,039 |
|-----|--|--------|---------------|
| 1   | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |        |               |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b . 4a  |        |               |
| b   | Other (Describe in Part XIII.)   |        |               |
| c   | Add lines <b>4a</b> and <b>4b</b>  | 4c     | -4,776,002    |
| 5   | Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)  | 5      | 3,235,490,037 |
| Par | <b>Reconciliation of Expenses per Audited Financial Statements With Expenses per F</b> Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | Returi | n.            |
| L   | Total expenses and losses per audited financial statements   | 1      | 3,048,145,295 |
| 2   | Amounts included on line 1 but not on Form 990, Part IX, line 25:  |        |               |

2a 2b

| Par | Reconciliation of Expenses per Audited Financial Statements With Expenses per R<br>Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | letur | n.            |
|-----|--|-------|---------------|
| 1   | Total expenses and losses per audited financial statements   | 1     | 3,048,145,295 |
| 2   | Amounts included on line 1 but not on Form 990, Part IX, line 25:  |       |               |
| а   | Donated services and use of facilities 2a  |       |               |
| b   | Prior year adjustments   |       |               |
| С   | Other losses   |       |               |
| d   | Other (Describe in Part XIII.)   |       |               |
| е   | Add lines <b>2a</b> through <b>2d</b>  | 2e    | 4,776,002     |
| 3   | Subtract line <b>2e</b> from line <b>1</b>   | 3     | 3,043,369,293 |

| -     | Donated Services and ase of facili            |  |     |           |         |                         |
|-------|---|--|-----|-----------|---------|-------------------------|
| b     | Prior year adjustments                        |  | 2b  |           |         |                         |
| С     | Other losses                                  |  | 2c  |           |         |                         |
| d     | Other (Describe in Part XIII.) .              |  | 2d  | 4,776,002 |         |                         |
| е     | Add lines 2a through 2d                       |  |     |           | 2e      | 4,776,002               |
| 3     | Subtract line <b>2e</b> from line <b>1</b> .  |  |     |           | 3       | 3,043,369,293           |
| 4     | Amounts included on Form 990, P               | Part IX, line 25, but not on line 1:   |     |           |         |                         |
| а     | Investment expenses not included              | d on Form 990, Part VIII, line 7b  | 4a  |           |         |                         |
| b     | Other (Describe in Part XIII.) $oldsymbol{.}$ |  | 4b  |           |         |                         |
| C     | Add lines <b>4a</b> and <b>4b</b>             |  |     |           | 4c      |                         |
| 5     | Total expenses. Add lines 3 and 4             | c. (This must equal Form 990, Part I, line 18.   | ) . |           | 5       | 3,043,369,293           |
| Pai   | t XIII Supplemental Info                      | rmation  |     |           |         |                         |
|       |   | art II, lines 3, 5, and 9; Part III, lines 1a and 4<br>2d and 4b. Also complete this part to provide |     |           | V, line | 4; Part X, line 2; Part |
|       | Return Reference                              |  | Exp | planation |         |                         |
| See / | Additional Data Table                         |  |     |           |         |                         |
|       |   |  |     |           |         |                         |

| hedule D (Form 990) 2019 Pag |                      |
|------------------------------|----------------------|
| Part XIII Supplemental Info  | ormation (continued) |
| Return Reference             | Explanation          |
|                              |                      |
|                              |                      |
|                              |                      |
|                              |                      |
|                              |                      |
|                              |                      |
|                              |                      |
|                              |                      |

Schedule D (Form 990) 2019

### **Additional Data**

Software ID: Software Version:

**EIN:** 35-1330472

Name: FRANCISCAN ALLIANCE INC

Supplemental Information

| Return Reference | Explanation   |
|------------------|---|
| , ,              | FRANCISCAN ALLIANCE, INC. USES ITS ENDOWMENT FUNDS FOR CAPITAL EXPENDITURES FOR EQUIPMENT, CAPITAL PROJECTS, OR OTHER CAPITAL NEEDS; MEDICAL EDUCATION PROGRAMS; AND HEALTH CARE PRO GRAMS FOR MEDICAL AND PATIENT SERVICES IN ACCORDANCE WITH ANY STIPULATED DONOR RESTRICTION |

| v v v v v v v v v v v v v v v v v v v |   |  |  |
|---------------------------------------|---|--|--|
| Return Reference                      | Explanation   |  |  |
| SCHEDULE D, PART XI, LINE 2D          | EQUITY IN EARNINGS OF AFFILIATES \$ 30,135,043 MINORITY INTEREST IN AFFILIATES (2,511,823) EQUITY TRANSFERS TO/FROM AFFILIATES (17,618,503) UNREALIZED GAIN ON SWAP CONTRACTS (19,075 ,673) UNREALIZED LOSS ON HILLS 15,743,208 DIVIDENDS RECEIVED FROM AFFILIATES 10,413,396 OT HER COMPREHENSIVE INCOME (30,188,457) OTHER COMPONENTS OF NET PERIODIC PENSION COST (2,126 ,372) OTHER CHANGES IN NET ASSETS (3,988,773) |  |  |

Supplemental Information

| upplemental Information      |   |  |  |  |
|------------------------------|---|--|--|--|
| Return Reference             | Explanation   |  |  |  |
| SCHEDULE D, PART XI, LINE 4B | RENT EXPENSE \$ (4,776,002) TOTAL EXPENSE ON RETURN NOT ON BOOKS (4,776,002) SC HEDULE D, PART XII, LINE 2D RENT EXPENSE \$ 4,776,002 TOTAL EXPENSE ON RETURN N OT ON BOOKS 4,776,002 |  |  |  |

O ON BOOKS 4,770,002

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493321079590 OMB No. 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2019 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** FRANCISCAN ALLIANCE INC 35-1330472 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance 2 outside the United States. Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (such as, program service, describe for and investments region and independent fundraising, program specific type of in the region contractors in the services, investments, grants service(s) in the region region to recipients located in the region) See Add'l Data 37.348.263 3a Sub-total . b Total from continuation sheets to Part I . . . 37,348,263 c Totals (add lines 3a and 3b)

|                            | uplicated if addit | (c) Number of |                             | (a) Mannay of as -1-               | (f) Amount of                          | (a) Decembring                              | (h) Math  |
|----------------------------|--------------------|---------------|-----------------------------|------------------------------------|--|---|---|
| ype of grant or assistance | ( <b>b)</b> Region | recipients    | (d) Amount of<br>cash grant | (e) Manner of cash<br>disbursement | (f) Amount of<br>noncash<br>assistance | (g) Description<br>of noncash<br>assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |
|                            |                    |               |                             |                                    |  |   |   |

| Schedule F (Form 990) 2019 |   |              |             |  |
|----------------------------|---|--------------|-------------|--|
| Par                        | TIV Foreign Forms   |              |             |  |
| 1                          | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)  | <b>☑</b> Yes | □No         |  |
| 2                          | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) |              |             |  |
|                            |   | Yes          | <b>✓</b> No |  |
| 3                          | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)   |              |             |  |
|                            | Corporations. (See Instructions for Form 3471)  | <b>✓</b> Yes | □No         |  |
| 4                          | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).   | <b>☑</b> Yes | □No         |  |
| 5                          | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)  |              |             |  |
|                            | (see Instructions for Form 6665)  | <b>✓</b> Yes | □No         |  |
| 6                          | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).   | Yes          | <b>☑</b> No |  |

|   | Page   | chedule F (Form 990) 2019  | Schedu |  |  |  |  |
|---|--|--|--------|--|--|--|--|
| required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting m<br>vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting<br>olumn (c) (estimated number of recipients), as applicable. Also complete this part to pr | ditures per region); Part II, line 1 (accounting method); Part III (accounting (estimated number of recipients), as applicable. Also complete this part to provide | amounts of investments vs. expenditures per region); Part II, line 1 |        |  |  |  |  |
| Explanation   | Explanation  | ReturnReference  |        |  |  |  |  |
|   |  |  |        |  |  |  |  |
|   |  |  |        |  |  |  |  |
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|   |  |  |        |  |  |  |  |
|   |  | _  |        |  |  |  |  |

## **Additional Data**

Europe (Including Iceland and

Greenland)

## Software ID: Software Version:

**EIN:** 35-1330472

1 (1) 1

Name: FRANCISCAN ALLIANCE INC

18,418,008

## Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region                           | offices in the region | (c) Number of<br>employees or<br>agents in<br>region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (t) Total expenditures for region |
|--------------------------------------|-----------------------|--|--|--|-----------------------------------|
| Central America and the<br>Caribbean |                       |  | Investments  |  | 13,330,757                        |

Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region services, grants to reaion recipients located in the reaion) North America 5,599,498 lInvestments

efile GRAPHIC print - DO NOT PROCESS SCHEDULE H (Form 990)

Department of the

Treasury

As Filed Data -

DLN: 93493321079590 OMB No. 1545-0047

Inspection

**Hospitals** 

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information.

Name of the organization FRANCISCAN ALLIANCE INC

**Employer identification number** 35-1330472 Financial Assistance and Certain Other Community Benefits at Cost Part I No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . 1a Yes **b** If "Yes," was it a written policy? 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to most hospital facilities ✓ Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: Yes 3а ☐ 100% ☐ 150% ☑ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: . . . 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? . 50 Nο Did the organization prepare a community benefit report during the tax year? . . 6a Yes **b** If "Yes," did the organization make it available to the public? . . . . . . . 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (d) Direct offsetting (b) Persons served (c) Total community (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) . 114,648,050 114,648,050 3.770 % Medicaid (from Worksheet 3, column a) . 502,773,936 376,794,265 125,979,671 4.140 % c Costs of other means-tested government programs (from Worksheet 3, column b) . 238,727 238.727 0.010 % Total Financial Assistance and Means-Tested Government Programs . 617,660,713 376,794,265 240,866,448 7.920 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4). 5,886,574 348,562 5,538,012 0.180 % Health professions education

(from Worksheet 5) . . .

Worksheet 6) . . .

j Total. Other Benefits

k Total. Add lines 7d and 7j

Subsidized health services (from

Research (from Worksheet 7) .

Cash and in-kind contributions for community benefit (from Worksheet 8) .

8,808,540

69,176,215

78,339,107

455,133,372

21,944,798

114,145,945

1,310,868

1,890,673

145,178,858

13,136,258

44.969.730

1,310,868

1,884,883

66,839,751

0.430 %

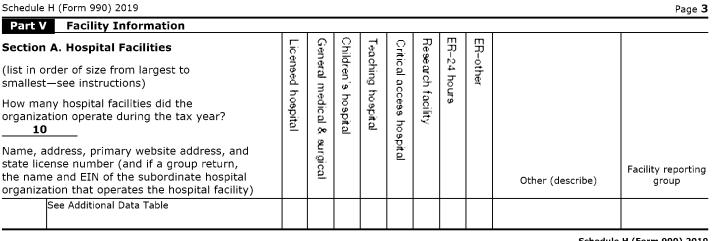
1.480 %

0.040 %

0.060 %

2.190 %

| Pa          | art II                | Community Build<br>during the tax year<br>communities it serv                    | , and describe in                               |  |                                    |                  |  |                   |   |      |                                   | ties         |
|-------------|-----------------------|--|---|--|------------------------------------|------------------|--|-------------------|---|------|-----------------------------------|--------------|
|             |                       | 23   | (a) Number of activities or programs (optional) | (b) Persons served<br>(optional)                 | (c) Total commodulation            |                  | <b>(d)</b> Direct<br>reve              | offsetting<br>nue | (e) Net commu<br>building expen                                       |      | <b>(f)</b> Perototal ex           |              |
| 1           | Physical im           | nprovements and housing  |   |  |                                    | 1,747            |  |                   | 1   | ,747 |                                   | 0 %          |
| 2           | Economic (            | development  |   |  |                                    |                  |  |                   |   |      |                                   |              |
|             | Communit              |  |   |  |                                    | 18,959           |  |                   | 18  | ,959 |                                   | 0 %          |
|             |                       | ental improvements  o development and  |   |  |                                    |                  |  |                   |   |      |                                   |              |
|             |                       | r community members  |   |  |                                    |                  |  |                   |   |      |                                   |              |
|             | Coalition b           |  |   |  |                                    |                  |  |                   |   | _    |                                   |              |
|             | Communit<br>advocacy  | y health improvement   |   |  |                                    | 2,166            |  |                   | 2   | ,166 |                                   | 0 %          |
|             |                       | development  |   |  |                                    | 97,147           |  | 5,817,444         | 1,879   |      | 0                                 | .060 %       |
|             | Other<br><b>Total</b> |  |   |  |                                    | 60,682<br>80,701 |  | 256<br>5,817,700  | 60<br>1,963   | ,426 |                                   | 0 %<br>060 % |
|             | rt IIII               | Bad Debt, Medica   | ıre, & Collection                               | Practices  | 7,70                               | 00,701           |  | 3,817,700         | 1,903   | ,001 |                                   | .000 70      |
| Sec         | tion A. B             | ad Debt Expense  |   |  |                                    |                  |  |                   |   |      | Yes                               | No           |
| 1           | Did the<br>No. 15     | e organization report b<br>?   | •   | accordance with Hea                              | althcare Financ                    | ial Man          | agement                                | Associatio        | n Statement   | 1    | Yes                               |              |
| 2           | Enter t               | : • • • • • • • • • • • • • • • • • • •  | nization's bad debt                             |  |                                    |                  |  |                   | 52,545,825  |      | 163                               |              |
| 3           | eligible<br>metho     | the estimated amount<br>a under the organization<br>dology used by the org       | n's financial assista<br>ganization to estimat  | nce policy. Explain in<br>te this amount and t   | n Part VI the<br>the rationale, it |                  | s or                                   |                   | 32,313,623  |      |                                   |              |
| 4           | Provide               | ng this portion of bad on<br>e in Part VI the text of<br>number on which this fo | the footnote to the                             | organization's financ                            | cial statements                    |                  | <b>3</b><br>escribes l                 | oad debt e        | expense or the  |      |                                   |              |
| Sec         | page n<br>tion B. M   |  | bothote is contained                            | in the attached fina                             | inciai statemei                    | its.             |  |                   |   |      |                                   |              |
| 5           |                       | otal revenue received  | from Medicare (incl                             | uding DSH and IME)                               |                                    |                  | 5                                      |                   | 903,577,589   |      |                                   |              |
| 6           |                       | Medicare allowable cos   | •   | ·  |                                    |                  | 6                                      |                   | 1,304,335,611   |      |                                   |              |
| 7           | Subtra                | ct line 6 from line 5. T   | his is the surplus (o                           | r shortfall)                                     |                                    |                  | 7                                      |                   | -400,758,022  |      |                                   |              |
| 8           | Also de               | be in Part VI the exten<br>escribe in Part VI the c<br>the box that describes    | osting methodology                              |  |                                    |                  |  |                   | t.  |      |                                   |              |
| Sec         |                       | ost accounting system  | <b>☑</b> Cost                                   | to charge ratio                                  |                                    | ] Other          |  |                   |   |      |                                   |              |
| 9a<br>b     | If "Yes               | e organization have a v<br>," did the organization<br>n provisions on the coll   | 's collection policy th                         | nat applied to the la                            | rgest number o                     |                  |  |                   |   | 9a   | Yes                               |              |
|             | Descril               | be in Part VI  |   |  |                                    |                  |  |                   |   | 9b   | Yes                               |              |
| Pa          |                       | Management Com   |   |  | nhyciciane cob i                   | netruetio        | nc)                                    |                   |   | 1    |                                   |              |
|             | V <sup>e</sup>        | <b>xy</b> ned he offi  | icers, un ectors, trus(45)                      | ੈਹਿੰਝੇਫੇਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰਸ਼ਿੰ | priysicians—see i                  | profit 9         | damization's<br>% or stock<br>ership % | tr<br>em          | Officers, directors, ustees, or key bloyees' profit % ock ownership % | pro  | e) Physic<br>ofit % or<br>wnershi | stock        |
| <b>1</b> SE | EE PART VI            |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
|             |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 2           |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 3           |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 4           |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 5           |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
|             |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
|             |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| _           |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 8           |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 9           |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 10          |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 11          |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |
| 12          |                       |  |   |  | +                                  |                  |  |                   |   |      |                                   |              |
| 13          |                       |  |   |  |                                    |                  |  | +                 |   | 1    |                                   |              |
|             |                       |  |   |  |                                    |                  |  |                   |   |      |                                   |              |



interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply):

Hospital facility's website (list url): SEE PART V-C Other website (list url): c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11. . . . . . . . . . .

Indicate the tax year the hospital facility last adopted an implementation strategy: 20 19 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url): SEE PART V-C 10b b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . .

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a Νo 12b **b** If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their Yes 21 If "No," indicate why: a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) **d** Other (describe in Section C)

Schedule H (Form 990) 2019

| Schedule H (Form 990) 2019  | Page 8   |
|---|--|
| Part V Facility Information (con  | itinued)   |
| 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e<br>descriptions for each hospital facility in | on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate a facility reporting group, designated by facility reporting group letter and hospital facility , 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. |
| Form and Line Reference   | Explanation  |
| See Add'l Data  |  |
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|   | C   -  |
|   | Schedule H (Form 990) 2019   |

| Schedule H (Form 990) 2019   | Page <b>9</b>  |
|--|--|
| Part V Facility Information (continued)  |  |
| Section D. Other Health Care Facilities That Are Not Lie (list in order of size, from largest to smallest) | censed, Registered, or Similarly Recognized as a Hospital Facility |
| How many non-hospital health care facilities did the organiza  | ation operate during the tax year?                                 |
| Name and address   | Type of Facility (describe)  |
| 1 See Addition:  | al Data Table  |
| 2  |  |
| 3  |  |
| 4  |  |
| 5  |  |
| 6  |  |
| 7  |  |
| 8  |  |
| 9  |  |
| 10   |  |
|  | Schedule H (Form 990) 2019   |

| Schedu  | rlle H (Form 990) 2019 Page <b>10</b>  |
|---------|--|
| Part    | VI Supplemental Information  |
| Provide | the following information.   |
| 1       | Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.   |
| 2       | <b>Needs assessment.</b> Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.  |
| 3       | Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy. |
| 4       | <b>Community information.</b> Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.  |
| 5       | <b>Promotion of community health.</b> Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use                     |

of surplus funds, etc.).

Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the

organization and its affiliates in promoting the health of the communities served.

State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a

community benefit report.

| Form and Line Reference  | Explanation  |
|--------------------------|--|
| SUPPLEMENTAL INFORMATION | SCHEDULE H, PART VI, ITEM 2 NEEDS ASSESSMENT FRANCISCAN ALLIANCE, INC. ("FRANCISCAN") HOSP ITALS ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITIES WE SERVE BY COLLABORATING WITH PUBLIC AND PRIVATE AGENCIES TO DETERMINE COMMUNITY HEALTH NEEDS AND HOW BEST TO ADDRESS THEM. F RANCISCAN'S CORPORATE COMMUNITY BETHIN HEEDS AND HOW BEST TO ADDRESS THEM. F RANCISCAN'S CORPORATE COMMUNITY BETHIN HEED AND HOW BEST TO ADDRESS THEM. F RANCISCAN'S CORPORATE COMMUNITY BETHIN THE COMMUNITY OF COMMUNITY HEALTH NEEDS AND PRIVATE AGENCY AND THE PATRIMENTS, COMMUNITY. BASED ASSESSMENTS BY OTHER PUBLIC SECTOR PARTNERS, PROFESSIONAL RESEARCH CONSULTANT REPORT S, AND FAITH-BASED PARTNERS WITHIN THE COMMUNITY GROUP REQUESTS TO PROVIDE COMMUNITY SENSES SPUBLIC AGENCY AND COMMUNITY GROUP REQUESTS TO PROVIDE COMMUNITY SENSES PUBLIC AGENCY AND COMMUNITY GROUP REQUESTS TO PROVIDE COMMUNITY SENSES PUBLIC AGENCY AND COMMUNITY GROUP REQUESTS TO PROVIDE COMMUNITY SENSES PUBLIC AGENCY AND COMMUNITY GROUP REQUESTS TO PROVIDE COMMUNITY SENSES PUBLIC AGENCY AND COMMUNITY GROUP REQUESTS TO PROVIDE COMMUNITY SENSES TO SENSES AND SENSES OFFICE PERSONNEL ARE AVAILABLE TO QUALIFYING PATIENTS WHO COMMUNICATES THE AVAILABILITY OF FINANCIAL ASSISTANCE IN APPROPRIATE CARE SETTINGS SUCH AS SEMERGENCY DEPARTMENTS, AND MITTINGRESTRATION ARRAYS BLICKS AND SENSES OFFICE PERSONNEL ARE AVAILABLE TO QUALIFYING PATIENTS WHO COMMUNICATES THE AVAILABILITY OF FINANCIAL ASSISTANCE IN APPROPRIATE CARE SETTINGS WHO AND SENSES AND SE |

| Form and Line Reference  | Explanation   |
|--------------------------|---|
| SUPPLEMENTAL INFORMATION | ON SERVICES, ONCOLOGY SERVICES, BONE MARROW TRANSPLANT SERVICES, GENERAL SURGERY SERVICES, CARDIAC SURGERY SERVICES, VASCULAR SERVICES, PULMONARY SERVICES, INTERVENTIONAL RADIOLOGY, ORTHOPEDICS, JOINT AND SPINE CARE, GASTROINTESTINAL CARE, NEUROSCIENCES SERVICES, CLON AND RECTAL SERVICES, AND SERVICES, HOSPICE SERVICES, INPATIENT PSYCHIATRIC CARE, RE SIDENTIAL TREATMENT PROGRAM FOR ADOLESCENTS, ETC EMERGENCY SERVICES, SURCHIENTAL TREATMENT PROGRAM FOR ADOLESCENTS, ETC EMERGENCY SERVICES, SURCHIENTAL TREATMENT PROGRAM FOR ADOLESCENTS, ETC EMERGENCY SERVICES, MEDITAL TREATMENT PROGRAM FOR ADOLESCENTS, ETC CUTTATIENT SERVICES, BASIC LIFE SUPPORT SERVICES, BEHAVIORAL HEALTH EMERGENCY CONSULTATION SERVICES, BASIC LIFE SUPPORT SERVICES, BEHAVIORAL HEALTH EMERGENCY CONSULTATION SERVICES, SECH SIDENTIAL TREATMENT SERVICES, SECH THERAPY SERVICES, PHYSICAL THERAPY SERVICES, CC OUTPATIENT SERVICES, MEDICAL THERAPY SERVICES, COLORATIONAL THERAPY SERVICES, SPECH THERAPY SERVICES, PHYSICAL THERAPY SERVICES, COLORATIONAL THERAPY SERVICES, MEDICAL THERAPY SERVICES, MEDICAL THERAPY SERVICES, MEDICAL THERAPY SERVICES, MEDICAL ONCOLOR SERVICES, GASTRO/INTESTINAL SERVICES, MADIOGRAPHY SERVICES, MADIOGRAPHY SERVICES, MORDIAGNOSTICS SERVICES, GASTRO/INTESTINAL SERVICES, SERVICES, MADIOGRAPHY SERVICES, MEDICAL ONCOLOGY SERVICES, GASTRO/INTESTINAL SERVICES, CONGESTIVE HEART FAILURE CLINIC, WOUND HEALING AND PRE VENTION, NUTRITIONAL COUNSELING, DIABETES MANAGEMENT, BARIATRIC SERVICES, PAIN MANAGEMENT, SOCIAL SERVICES, PALLIATIVE CARE, SPORTS MEDICINE, BEHAVIORAL HEALTH, STROKE SERVICES, HOME HEALTH SERVICES, SKILLED NURSING SERVICES, PAIN MANAGEMENT, SOCIAL SERVICES, PALLIATIVE CARE, SPORTS MEDICINE, BEHAVIORAL HEALTH, STROKE SERVICES, HOME HEALTH CARE. THE FOCUS IS ON PROVIDING PRIMARY AND PREVENTIVE CARE AS WELL AS SHALTH EDUCATION. THESE CLINICS OFFER DESIGNED FOR FAMILIES WITHOUT ACCESS TO AFFORDABLE HEALTH CARE. THE FOCUS IS ON PROVIDING PRIMARY AND PREVENTIVE CARE AS WELL AS SHALTH EDUCATION. THESE CLINICS OFFER FR |

| Form and Line Reference                     | Explanation  |
|---|--|
| Form and Line Reference SCHEDULE H, PART II | COMMUNITY BUILDING ACTIVITIES FOLLOWING NATIONAL GUIDANCE ON COMMUNITY BUILDING, ACTIVITIE'S RELATED TO SOCIAL DETERMINANTS ARE REPRESENTED IN OTHER CATEGORIES. FRANCISCAN ALLIANCE DOES ENGAGE IN COMMUNITY BUILDING THROUGH VARTOUS PARTNERSHIP EFFORTS. FRANCISCAN ALLIANCE DOES ENGAGE IN REDUCING BARRIERS TO HEALTH CARE ACCESS. MOST ACTIVITIES IN THIS AREA ARE INCLUDED IN THE FINANCIAL ASSISTANCE AND OTHER COMMUNITY BENEFIT CATEGORIES. EXAMPLES INCL UDE: FREE OR LOW COST HEALTH SCREENING IN SPECIFIC NEIGHBORNOODS, IMMUNIZATION SERVICES, P. RESCRIPTION MEDICATION ASSISTANCE PROGRAMS, ENROLLMENT ASSISTANCE. IN MEDICATID, FOOD ASSIST ANCE, TRANSPORTATION ASSISTANCE PROGRAMS, ENROLLMENT ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. ADDITIONALLY, SEVERAL OF OUR HOS PITALS HAVE BEEN IDENTIFIED BY THE FEDERAL ASSISTANCE. AND ASSISTANCE, AND EXCELLED BY THE EVENT OF A NATIONAL DISSTER OR EPIDEMIC/PAN DEPORT. AND ASSISTANCE, AND EXCELLED BY THE EVENT OF A NATIONAL DISSTER OR EPIDEMIC/PAN DEPORT. AND EXCELLED BY THE EVENT OF A NATIONAL DISSTER OR EPIDEMIC/PAN DEPORT. AND EXCELLED BY THE EVENT OF A NATIONAL DISSTER. ASSISTANCE WILL ASSISTANCE WILL DISSTER SEVERAL ASSISTANCE WILL ASSISTANCE WILL DISSTER SEVERAL ASSISTANCE WILL ASSISTANCE WILL DISSTER SEVERAL ASSISTANCE WILL ASSISTA |
|   | ABILITY TO PAY AND IT UTILIZES NUMEROUS MECHANI SMS TO INFORM AND EDUCATE PATIENTS ABOUT FINANCIAL ASSISTANCE. DESPITE THESE RIGOROUS EFFO RTS, PATIENTS WHO NEED SUBSIDIZED CARE MAY NOT SEEK THIS ASSISTANCE NOR CHOOSE TO ENROLL I N MEDICAID OR OTHER FINANCIAL ASSISTANCE PROGRAMS. FOR THESE AND OTHER REASONS, THE CORPOR ATION BELIEVES A PORTION OF ITS UNCOLLECTIBLE AMOU  |

| Form and Line Reference | Explanation  |
|-------------------------|--|
| SCHEDULE H, PART II     | NTS DUE FROM PATIENTS REPRESENTS CHARITY CARE DELIVERED TO INDIVIDUALS IN THE COMMUNITIES IT SERVES CONSISTENT WITH ITS CHARITABLE HEALTH CARE MISSION. DURING THE YEARS ENDED DECEM BER 31, 2019 AND 2018, THE CORPORATION INCURRED APPROXIMATELY \$52.5 MILLION AND \$50.4 MILL ION, RESPECTIVELY, AS UNCOLLECTIBLE AMOUNTS DUE FROM PATIENTS BASED ON ACCUMULATED CHARGES |

Software ID:

**Software Version:** 

**EIN:** 35-1330472

Name: FRANCISCAN ALLIANCE INC

| Form 990 Schedule H, Part V Section A. Hospital Facilities  |   |                   |                            |                     |                   |                          |                   |             |          |  |                    |
|---|---|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|--|--------------------|
| Section   | A. Hospital Facilities  | Licens            | Genera                     | Childre             | Teachi            | Critica                  | Resea             | ER-24 hours | ER-other |  |                    |
| (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  10  Name, address, primary website address, and |   | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | hours       | her      |  | Facility           |
| state lice  | ense number<br>FRANCISCAN HEALTH INDIANAPOLIS   | X                 | X                          |                     | Х                 |                          | X                 | Х           |          | Other (Describe)   | reporting group  A |
|   | 8111 SOUTH EMERSON AVENUE<br>INDIANAPOLIS, IN 46217<br>WWW.FRANCISCANALLIANCE.ORG/HOSPITAL<br>11-004972-1                               | Ŋ                 |                            |                     |                   |                          |                   |             |          |  |                    |
| 2   | FRANCISCAN HEALTH LAFAYETTE 1701 S CREASY LANE LAFAYETTE, IN 47905 WWW.FRANCISCANALLIANCE.ORG/HOSPITAL 15-005096-1                      | ×                 | X                          |                     | X                 |                          |                   | X           |          |  | A                  |
| 3   | FRANCISCAN HEALTH OLYMPIA FIELDS 20201 SOUTH CRAWFORD AVE OLYMPIA FIELDS, IL 60461 WWW.FRANCISCANALLIANCE.ORG/HOSPITAL 0005074          | X<br>S            | X                          |                     | X                 |                          |                   | X           |          |  | A                  |
| 4   | FRANCISCAN HEALTH MICHIGAN CITY<br>3500 FRANCISCAN WAY<br>MICHIGAN CITY, IN 46360<br>WWW.FRANCISCANALLIANCE.ORG/HOSPITAL<br>15-005015-1 | X<br>S            | Х                          |                     |                   |                          |                   | X           | X        | FACILITY MOVED<br>LOCATIONS IN JANUARY<br>2019 TO THIS ADDRESS | A                  |
| 5   | FRANCISCAN HEALTH CROWN POINT 1201 SOUTH MAIN STREET CROWN POINT, IN 46307 WWW.FRANCISCANALLIANCE.ORG/HOSPITAL 15-005107-1              | ×                 | X                          |                     | X                 |                          |                   | ×           |          |  | A                  |

| Form 990 Schedule H, Part V Section A. Hospital Facilities  |   |                   |                            |                     |                   |                          |                   |             |          |                  |                 |
|---|---|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|-----------------|
| (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  10  Name, address, primary website address, and |   | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other |                  | Facility        |
| state lice  | ense number   |                   |                            |                     |                   |                          |                   |             |          | Other (Describe) | reporting group |
| 6   | FRANCISCAN HEALTH HAMMOND<br>5454 HOHMAN AVENUE<br>HAMMOND, IN 46320<br>WWW.FRANCISCANALLIANCE.ORG/HOSPITAL<br>15-005004-1                |                   | X                          |                     | X                 |                          |                   | X           |          |                  | A               |
| 7   | FRANCISCAN HEALTH DYER 24 JOLIET STREET DYER, IN 46311 WWW.FRANCISCANALLIANCE.ORG/HOSPITAL 15-005080-1                                    | ×                 | X                          |                     | X                 |                          |                   | X           |          |                  | A               |
| 8   | FRANCISCAN HEALTH MOORESVILLE<br>1201 HADLEY ROAD<br>MOORESVILLE, IN 46158<br>WWW.FRANCISCANALLIANCE.ORG/HOSPITAL<br>14-005052-1          | x<br>s            | X                          |                     | X                 |                          | X                 | Х           |          |                  | A               |
| 9   | FRANCISCAN HEALTH MUNSTER<br>701 SUPERIOR STREET<br>MUNSTER, IN 46321<br>WWW.FRANCISCANALLIANCE.ORG/HOSPITAL<br>15-005615-1               | x                 | X                          |                     | X                 |                          |                   | X           |          |                  | A               |
| 10  | FRANCISCAN HEALTH CRAWFORDSVILLE<br>1710 LAFAYETTE ROAD<br>CRAWFORDSVILLE, IN 47933<br>WWW.FRANCISCANALLIANCE.ORG/HOSPITAL<br>15-005021-1 | X<br>S            | х                          |                     |                   |                          |                   | Х           |          |                  | A               |

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1j. 3, 4. 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation SCHEDULE H, PART V, SECTION B -LINE 3E: PLEASE SEE THE RESPONSE TO SCHEDULE H, PART V, LINE 11 BELOW FOR AN SUPPLEMENTAL INFORMATION EXPLANATION O F HOW THE HEALTH NEEDS IDENTIFIED IN THE CHNA WERE PRIORITIZED. LINE 5: INPUT FROM INDIVID UALS IN THE COMMUNITY TO COLLECT PRIMARY DATA FROM THE HOSPITALS SERVICE AREA POPULATION, A SURVEY WAS DESIGNED, FIELDED, AND ANALYZED, TO ENSURE THAT THE PERSPECTIVES OF THE RESID ENTS OF THE SERVICE AREA WERE INCLUDED IN THIS ASSESSMENT. THE HOSPITAL USED A RIGOROUS PO PULATION-BASED METHODOLOGICAL APPROACH TO COVER THE SERVICE AREA. TO DEVELOP THE SURVEY US ED FOR THE CHNA, THE HOSPITAL PARTNERED WITH FACULTY FROM INDIANA-BASED UNIVERSITIES WHO H AD PARTICULAR EXPERTISE IN COMMUNITY-BASED SURVEY RESEARCH, DR. WILLIAM MCCONNELL OF THE U NIVERSITY OF EVANSVILLE SERVED AS THE LEAD RESEARCHER ON THE PROJECT, IN PARTNERSHIP WITH DR. MICHAEL REECE AND DR. CATHERINE SHERWOOD-LAUGHLIN (BOTH OF THE INDIANA UNIVERSITY SCHO OL OF PUBLIC HEALTH). THE UNIVERSITY OF EVANSVILLE CONTRACTED WITH THE CENTER FOR SURVEY R ESEARCH (CSR) AT INDIANA UNIVERSITY TO ADMINISTER THIS SURVEY IN TWO PHASES: PHASE I WAS C ONDUCTED AS A PAPER SURVEY MAILED TO A RANDOM ADDRESS-BASED SAMPLE AND PHASE II WAS CONDUC TED AS A PAPER SURVEY ADMINISTERED BY THE HOSPITALS TO A CONVENIENCE SAMPLE OF THEIR CHOOS ING. THE SURVEY WAS CONDUCTED WITH APPROVAL OF THE INSTITUTIONAL REVIEW BOARD (IRB) OF THE UNIVERSITY OF EVANSVILLE. PLANNING AND DEVELOPMENT FOR THE SURVEY BEGAN IN THE WINTER OF 2017, USING A CONSTRUCT-BASED APPROACH THAT IDENTIFIED THE LEADING AREAS TO BE INCLUDED ON THE SURVEY, THE HOSPITALS AND FACULTY DEVELOPED A SURVEY. THE SURVEY INCLUDED MEASURES TH AT HAD BEEN VALIDATED FOR USE IN SIMILAR PROJECTS BY OTHER RESEARCHERS AND ADDITIONAL MEAS URES THAT WERE DEVELOPED BY THE PARTNERS FOR SPECIFIC NEEDS OF THIS CHNA. THE SURVEY COVER ED TEN MAJOR AREAS. TWO WEIGHTING ADJUSTMENTS WERE MADE TO ENHANCE CONSISTENCY BETWEEN THE SURVEY SAMPLE AND THE CHARACTERISTICS OF THE HOSPITALS SERVICE POPULATION. THE FIRST WAS A BASE WEIGHT ADJUSTMENT TO ACCOUNT FOR UNEQUAL PROBABILITIES OF SELECTION WITHIN HOUSEHOL D. THE SECOND WAS A POSTSTRATIFICATION ADJUSTMENT TO THE U.S. CENSUS BUREAU 2012-2016 AMER ICAN COMMUNITY SURVEY FIVE-YEAR POPULATION ESTIMATES. THE TWO WEIGHTING ADJUSTMENTS WERE M ULTIPLIED TO CALCULATE A PRELIMINARY FINAL WEIGHT FOR EACH HOSPITALS CATCHMENT AREA. THESE PRELIMINARY WEIGHTS WERE THEN TRIMMED AND SCALED SO THAT THE FINAL WEIGHTS SUMMED TO THE NUMBER OF RESPONDENTS IN EACH CATCHMENT AREA. THREE TYPES OF FOCUS GROUPS WERE CONDUCTED: - PROFESSIONAL: REPRESENTATIVES FROM ORGANIZATIONS, SERVICES, AND BUSINESSES THAT CONTRIBUTE TO YOUTH AND BEHAVIORAL HEALTH. THESE MEETINGS MAP COMMUNITY ASSETS AND NEEDS IN ADDITI ON TO DETERMINING POTENTIAL PARTNERS. - INTERNAL: FRANCISCAN HEALTH STAFF FROM ALL DIVISIO NS ARE INVITED TO LEARN ABOUT POTENTIAL INTERVENTIONS AND PROVIDE FEEDBACK. -

RESIDENT: SM ALL GROUPS OF RESIDENTS BROUGHT TOGETHER BY A PARTNER AGENCY WERE

ASKED ABOUT STRENGTHS AN D CHALLENGES IN COMMUNITIES AS

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1j. 3, 4. 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation SCHEDULE H, PART V, SECTION B -WELL AS THE LIKELIHOOD OF PARTICIPATING IN INTERVENTIONS. INTERNAL FOCUS GROUP - FH SUPPLEMENTAL INFORMATION CRAWF ORDSVILLE - FRANCISCAN HEALTH FOUNDATION, INC. - FRANCISCAN ALLIANCE MISSION (2) - FRANCIS CAN ACCOUNTABLE CARE ORGANIZATION ("ACO") - FRANCISCAN PHYSICIAN NETWORK ("FPN") PROFESSIO NAL FOCUS GROUP - FH CRAWFORDSVILLE - PURDUE EXTENSION (3) - YOUTH SERVICES BUREAU - CRAWF ORDSVILLE COMMUNITY SCHOOL CORPORATION -CRAWFORDSVILLE FIRE DEPARTMENT - NURSE FAMILY PAR TNERSHIP (2) - WABASH COLLEGE -CRAWFORDSVILLE PARKS DEPARTMENT - CRAWFORDSVILLE PUBLIC LI BRARY - MONTGOMERY COUNTY HEALTH DEPARTMENT - FRANCISCAN HEALTH (3) - WABASH VALLEY ALLIAN CE INTERNAL FOCUS GROUP - FH CROWN POINT - PRE-ADMITTING - TRAUMA - NURSE NAVIGATION - CAN CER REGISTRY - EMERGENCY DEPARTMENT - ENGINEERING EXTERNAL FOCUS GROUP - FH CROWN POINT - COMMUNITY HEALTHNET - COVERING KIDS AND FAMILIES - METHODIST HOSPITALS -COMMUNITY HEALTH CARE - FRANCISCAN HEALTH (2) - PURDUE UNIVERSITY NORTHWEST -NORTHWEST INDIANA COMMUNITY A CTION - NURSE FAMILY PARTNERSHIP (2) - CROWN POINT SCHOOLS RESIDENT FOCUS GROUP FROM THE F OLLOWING ZIP CODES - FH CROWN POINT -46303 (5) - 46307 - 46356 INTERNAL FOCUS GROUP - FH DYER - ALVERNO LABORATORY -FRANCISCAN ACO - TOBACCO PREVENTION - VOLUNTEER MANAGEMENT - F RANCISCAN HOME CARE - BEHAVIORAL HEALTH INTERNAL FOCUS GROUP - FH HAMMOND - FRANCISCAN HOM E CARE - FRANCISCAN ACO (2) - PRENATAL ASSISTANCE - ADMINISTRATION - WOUND HEALTH/INFUSION (2) - EMERGENCY DEPARTMENT - CARDIOVASCULAR - CASE MANAGEMENT PROFESSIONAL FOCUS GROUP - FH HAMMOND - HEALTHY START - MUNSTER PARKS AND RECREATION - PURDUE EXTENSION (2) - THE INT REPID PHOENIX - FOOD BANK OF NORTHWEST INDIANA (2) - AREA HEALTH EDUCATION CENTER - INDIAN A UNIVERSITY NORTHWEST (2) - GIRLS ON THE RUN -HOPE CHRISTIAN CHURCH - INDIANA PARENTING INITIATIVE (2) RESIDENT FOCUS GROUP FROM THE FOLLOWING ZIP CODES - FH HAMMOND - 46321 - 46 404 - 46408 (2) - 46311 (2) - 46321 -46307 (3) - 46375 - 46323 (2) - 46360 - 46410 (2) - 46324 (2) - 46303 - 60411 INTERNAL FOCUS GROUP - FH INDIANAPOLIS - SPIRITUAL CARE (2) - EM ERGENCY MEDICAL SERVICES - BUSINESS DEVELOPMENT - EDUCATION SERVICES - MARKETING PROFESSIO NAL FOCUS GROUP - FH INDIANAPOLIS - COMMUNITY HEALTH NETWORK (2) - ANTHEM - NURSE FAMILY P ARTNERSHIP -WINDROSE HEALTH - INDY SOUTHSIDE QUALITY OF LIFE - YMCA - CITY OF GREENWOOD -INDIANA YOUTH INSTITUTE - AREA HEALTH EDUCATION CENTER - PURDUE EXTENSION - GREATER SOUTH SIDE BUSINESS ALLIANCE RESIDENT FOCUS GROUP FROM THE FOLLOWING ZIP CODES -FH INDIANAPOLIS (BURMESE FOCUS) - 46227 (7) RESIDENT FOCUS GROUP FROM THE FOLLOWING ZIP CODES - FH INDIAN APOLIS (LATINO FOCUS) - UNKNOWN - 46204 - 46235 - 46227 PROFESSIONAL FOCUS GROUP - FH INDI ANAPOLIS (BEECH GROVE FOCUS) - BEECH GROVE COMMUNITY SCHOOLS - BEECH GROVE DRUG FREE COALI TION INTERNAL FOCUS GROUP - FH LAFAYETTE - REHABILITATION SERVICES - SAFETY - SCHOOL OF NU RSING (2) - OUALITY -EMERGENCY MEDICAL SERVICES - MISSION (3) - CASE MANAGEMENT - NUTRITI ON - NURSING ADMINISTRATION (2

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation SCHEDULE H, PART V, SECTION B -) - PALLIATIVE CARE - COMMUNITY EDUCATION - PHARMACY - RADIOLOGY - TRAUMA -SUPPLEMENTAL INFORMATION LABORATORY PRO FESSIONAL FOCUS GROUP - FH LAFAYETTE - NURSE FAMILY PARTNERSHIP - THE VILLAGES - PURDUE UN IVERSITY SCHOOL OF NURSING - AREA IV AGENCY (2) - BOY SCOUTS -NORTH CENTRAL HEALTH SERVIC ES - PURDUE EXTENSION (3) - RIGGS COMMUNITY HEALTH CENTER - INDIANA UNIVERSITY HEALTH - FR ANCISCAN HEALTH (4) - YWCA - BAUER SERVICES -LOCAL WOMEN INFANT CHILDREN'S ("WIC") AGENCY - HEALTHY COMMUNITIES OF CLINTON COUNTY/COVERING KIDS AND FAMILIES - INDIANA YOUTH INSTIT UTE - PURDUE EXTENSION-4-H - WABASH VALLEY ALLIANCE - FOOD FINDERS - LTHC HOMELESS SERVICE S INTERNAL FOCUS GROUP - FH MICHIGAN CITY - FRANCISCAN HEALTH FOUNDATION, INC. - FPN - EDU CATION -ADMINISTRATION - RISK MANAGEMENT - CLINICAL SUPPORT - SAFETY - INPATIENT THERAPY -MEDICAL ADMINISTRATION - NURSING ADMINISTRATION - FINANCE - HUMAN RESOURCES -SPIRITUAL CARE - CASE MANAGEMENT - RESPITORY CARE - FRANCISCAN ACO - OBSTETRICS -EMERGENCY DEPARTME NT - WOUND HEALTH - PHARMACY - PATIENT ADMINISTRATION -OPERATING ROOM - ICU - OUALITY PRO FESSIONAL FOCUS GROUP - FH MICHIGAN CITY - UNITED WAY OF LAPORTE COUNTY - DUNEBROOK - PURD UE EXTENSION (2) - OPEN DOOR (2) - SOUTH CENTRAL SCHOOL DISTRICT - SWANSON CENTER - IVY TE CH - BOYS AND GIRLS CLUB - YMCA (2) - FRONTLINE FOUNDATION - WALKER MEDICAL - AREA HEALTH EDUCATION CENTER - UNITY FOUNDATION - LAPORTE COUNTY HEALTH DEPARTMENT INTERNAL FOCUS GROU P - FH MOORESVILLE - EDUCATION - ADMINISTRATION (2) - PATIENT ACCESS - WOMEN AND CHILDREN -MEDICAL STAFF - PARISH NURSING - FPN PROFESSIONAL FOCUS GROUP - FH MOORESVILLE -HEALTHI ER MORGAN COUNTY INITIATIVE - PURDUE GLOBAL - BRIDGES OF HOPE - IVY TECH -LIFE SMART YOUT H - UNITED WAY - MDWISE - BOYS AND GIRLS CLUB - MOORESVILLE PARKS DEPARTMENT - MOORESVILLE SCHOOLS YMCA - MORGAN COUNTY SUBSTANCE ABUSE COUNCIL (2) - MORGAN COUNTY HEALTH DEPARTMEN T - PEACE RESTORED - JACKSON CENTER -MOORESVILLE CHAMBER OF COMMERCE - REACH FOR YOUTH - GIRL SCOUTS RESIDENT FOCUS GROUP FOCUS GROUP FROM THE FOLLOWING ZIP CODES - FH MOORESVILLE - 46158 (15) - 46168 (4) - 46157 - 46113 (2) - UNKNOWN INTERNAL FOCUS GROUP - FH MUNSTER - EDUCATION -FRANCISCAN HOME CARE PROFESSIONAL FOCUS GROUP - FH OLYMPIA FIELDS - BLOOM TO WNSHIP HIGH SCHOOL - GOVENORS STATE UNIVERSITY (2) - PARK FOREST POLICE - PRAIRIE STATE CO LLEGE - SOUTH SUBURBAN FAMILY SHELTER - DISTRICT 163 SCHOOLS (2) -FRANCISCAN HEALTH (3) - DISTRICT 227 SCHOOLS - PREVENT CHILD ABUSE - SOUTH SUBURBAN PADS PROFESSIONAL FOCUS GROUP - FH OLYMPIA FIELDS - RESPOND NOW (2) - FRANCISCAN HEALTH (3) - DISTRICT 227 SCHOOLS (2) - JONES CENTER - DISTRICT 227 SCHOOLS (2) - JONES CENTER

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1i, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference

| LINES 6A AND 6B: ALL FACILITIES  | IN INDIANA, ALL FRANCISCAN ALLIANCE HOSPITAL FACILITIES COLLABORATED IN A STATEWIDE      |
|----------------------------------|--|
| LINES ON THIS OB. THE TRICIENTES | PARTNERSHIP WITH ASCENSION ST. VINCENT HEALTH, INDIANA UNIVERSITY HEALTH, COMMUNITY      |
|                                  | HEALTH NETWORK, DECONESS HOSPITAL, METHODIST HOSPITAL, COMMUNITY HOSPITAL, GIBSON        |
|                                  | GENERAL HOSPITAL, HENDRICKS REGIONAL HEALTH, ST. MARYS HOSPITAL AND WITH EACH FACILITY   |
|                                  | WITHIN THE FRANCISCAN HEALTH SYSTEM. LINE 6B: ALL FACILITIES FRANCISCAN HEALTH PARTNERED |

IWITH WARRICK AND VANDERBURG COUNTY HEALTH DEPARTMENTS, KENDRICK FOUNDATION,

PURDUE UNIVERSITY, AND INDIANA UNIVERSITY BLOOMINGTON.

Explanation

HEALTHY SOUTHSIDE INITIATIVE, HEALTHY MORGAN COUNTY INTIATIVE, UNIVERSITY OF EVANSVILLE,

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

LINE 7: ALL FACILITIES

ALL CHNA REPORTS ARE AVAILABLE ON FRANCISCAN ALLIANCES WEBSITE AT

HTTPS://www.franciscanhealth.org/communityhealth line 10: All facilities all implementation
PLANS ARE CONTAINED IN THE CHNA AS 'CHAPTER 6: CALL TO ACTION.' THE REPORTS ARE AVAILABLE ON
FRANCISCAN ALLIANCES WEBSITE AT HTTPS://WWW.FRANCISCANHEALTH.org/communityhealth

| Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility n a facility reporting group, designated by "Facility A," "Facility B," etc. |  |  |  |  |  |
|--|--|--|--|--|--|
| Form and Line Reference  | Explanation  |  |  |  |  |
| LINE 11: COMMUNITY HEALTH NEEDS ASSESSMENT   | THE TOP HEALTH NEEDS IN A COMMUNITY IS A DIFFICULT PROCESS. MANY POOR HEALTH OUTCOMES, HEA LTH DISPARITIES, AND POOR SOCIAL DETERMINANTS OF HEALTH WEIGH HEAVILY ON SEGMENTS OF OUR C OMMUNITY. WE ALSO ACKNOWLEDGE THAT THERE ARE MANY STRENGTHS AND POSITIVE GROWTH THAT BALAN CE SOME OF THESE CHALLENGES. FRANCISCAN HEALTH DETERMINED THE TOP HEALTH NEEDS BY REVIEWIN G SECONDARY DATA, SURVEY RESPONSES, AND FEEDBACK FROM INPUT MEETINGS. A CORE TEAM OF SIX S TAFF MEMBERS WITH EDUCATION AND EXPERIENCE IN PUBLIC HEALTH WORKED WITH STAFF IN EACH COMM UNITY TO COME TO A CONSENSUS ON THE TOP ISSUES. A COMBINATION OF MULTIVOTE RANKING AND THE HANLON METHOD WERE USED. ONCE A REFINED LIST OF THE TOP TEN ISSUES WAS BROUGHT TO CONSENS US, EACH STAFF MEMBER RANKED HEALTH ISSUES BASED ON SIZE, SERIOUSNESS, EQUITY, TYPES OF IN TERVENTION, AND URGENCY. TO ASSIST WITH INTERVENTION PLANNING, A SECOND SCORE ON THE POTEN TIAL FOR FRANCISCAN HEALTH TO PRIORITIZE THE HEALTH ISSUE WAS DETERMINED. SCORING CRITERIA INCLUDED RELATIONSHIP TO ADVERSE CHILDHOOD EXPERIENCES (ACES), INTERNAL CAPACITY, COMMUNITY ACCEPTABILITY, SUSTAINABILITY, AND LONG-TERM IMPACT. USING A MIX OF HANLON AND PEARL TE CHNIQUES, THE FRANCISCAN HEALTH COMMUNITY HEALTH TEAM SCORED THE SECONDARY DATA, FEEDBACK MEETING COMMUNITY HEALTH NEEDS, HE ALTH EQUITY, SUSTAINABILITY, AND AND PEARL TE CHNIQUES, THE FRANCISCAN HEALTH WERE HEAVILY WEIGHTED. WHILE MOST INTERVENTIONS FOOR THE SELECTED PRIORITY HEALTH WERE HEAVILY WEIGHTED. WHILE MOST INTERVENTIONS FOOR THE SELECTED PRIORITY HEALTH WERE HEAVILY WEIGHTED. WHILE MOST INTERVENTIONS FOOR ON INDIVIDUAL LIFESTYLE FACTORS, KNOWLEDGE, SKIL LS, AND BEHAVIORS, CONSIDERATION OF THE CULTURAL AND ENVIRONMENTAL CONTEXTS ARE JUST AS IM PORTANT. FRANCISCAN ALLIANCE ACKNOWLEDGES THAT TRUE CHANGE COMES WITH MAJOR SHIFTS IN ALL AREAS. THE FIRST CRITERIA USED TO DETERMINE IMPLEMENTATION STRATEGIES IS THE CONNECTION TO THE SOCIO-ECOLOGICAL MODEL AND SOCIAL DETERMINENTS OF HEALTH. INTERVENTIONS IMPLEMENTATION OF THE FRAMEWORK. WHILE THIS MODEL |  |  |  |  |

| Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, id, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. |  |  |  |  |
|---|--|--|--|--|
| Form and Line Reference   | Explanation  |  |  |  |
| LINE 11: COMMUNITY HEALTH NEEDS ASSESSMENT  | HE KIRKPATRICK MODEL (A STANDARDIZED EVALUATION SYSTEM BASED ON REACTION, LEARNING, BEHAVI OR, AND RESULTS) AS A GUIDE, EVALUATION OF NOT ONLY THE PROGRAM, BUT ITS IMPACT AND RESULT S WILL BE REVIEWED. THIS PROCESS ALLOWS FOR CHANGES TO BE MADE TO IMPROVE THE PROGRAM ON A N ONGOING BASIS. WHILE IT CAN BE DIFFICULT TO DETERMINE THE EXACT CAUSE OF INDIVIDUAL BEHA VIORAL CHANGE, BIOMETRICS, POST-FOLLOW UP SURVEYS, AND OTHER METHODS WERE USED TO CAPTURE QUALITATIVE AND QUANTITATIVE DATA. CHILDHOOD TRAUMA SPURS TOXIC STRESS RESPONSES THAT CAUSE BOTH IMMEDIATE AND LONG-TERM PHYSICAL AND EMOTIONAL HARMS AND CAN POTENTIALLY BE FATAL. AN ANALYSIS BY THE CENTERS FOR DISEASE CONTROL AND PREVENTION HAS FOUND THAT LEAST FIVE OF THE TOP 10 LEADING CAUSES OF DEATH ARE ASSOCIATED WITH ADVERSE CHILDHOOD EXPERIENCES ( ACES) SUCH AS EXPERIENCING ABUSE, WITNESSING VIOLENCE OR SUBSTANCE ABUSE IN THE HOME AND HAVING A PARENT IN JAIL. REVENTING ACES CAN REDUCE HEAT DISEASE, CANCER, RESPIRATORY DISE ASE, DIABETES AND SUICIDE. FRANCISCAN ALLIANCE HAS PARTNERED WITH AN ONLINE COMMUNITY PLAT FORM, ACES CONNECTION, TO GENERASTE, AWARENASE, CANCER, RESPIRATORY DISE ASE, DIABETES AND SUICIDE. FRANCISCAN ALLIANCE HAS PARTNERED WITH AN ONLINE COMMUNITY PLAT FORM, ACES CONNECTION, TO GENERASTE, AWARENASES, ENGAGEMENT, AND SUITH FREE RESOURCES TO BUILD A SELF-HEALING, TRAUMA-INFORMED COMMUNITY MEMBERS WITH FREE RESOURCES TO BUILD A SELF-HEALING, TRAUMA-INFORMED COMMUNITY. FRANCISCAN ALLIANCES HOPES TO EDUCATE COMMUNITY MEMBERS TO: "GET DATA. GET TRA INED. GET INVOLVED." FRANCISCAN ALLIANCE HAS PARTNERED WITH BROADSTREET TO CREATE NAT IONALLY AVAILABLE DASHBOARD FOR ACES RISK IN CHILDREN THE ACES RISK IN CHILDREN DASHBOARD INSIGHTS INCL UDE THINGS LIKE MENTAL HEALTH OR INCARCERATION RISKS IN A GIVEN COMMUNITY WHICH AIDS IN CU LITVATING A STORY ABOUT EACH COMMUNITY TO SEE RISK FACTORS AND SOCIAL DETERMINANTS. THE HOPE IS THAT COMMUNITYEE WILL BE ABLE TO USE THESE DASHBOARD TO PROVIDE QUIDANCE IN THE DIRECTION OF WHAT PUBLIC HEALTH AREAS TO ADDRES |  |  |  |

| Form and Line Reference                   | Explanation  |
|---|--|
| INE 11: COMMUNITY HEALTH NEEDS ASSESSMENT | - CHILD ABUSE AND NEGLECT - SUBSTANCE ABUSE - FOOD INSECURITY - ADULT MENTAL HEALTH YOU TH SUPPORT SERVICES - ACCESS TO HEALTH SERVICES - PHYSICAL ACTIVITY AND NUTRITION - TOBACC O/LUNG CANCER - SEXUALLY TRANSMITTED INFECTIONS - HEART DISEASE THERE IS A SIGNIFICANT LIN K BETWEEN EIGHT OF THESE ISSUES AND ADVERSE CHILDHOOD EXPERIENCES ("ACES"). THEREFORE, THE FOLLOWING IMPLEMENTATION STRATEGIES WILL BE USED (WITH 2019 PROVIDE FACT SHEETS, ARTICLES, AN D OTHER FREE RESOURCES: ACHIEVED IN 2019 - OFFER FREE SCREENINGS OF RESILIENCE FILM: ACHIE VED IN 2019 - COORDINATE TRAINING OPPORTUNITIES FOR PROFESSIONALS: ACHIEVED IN 2019 - DEVE LOP COMMUNITY RESILIENCY COALITION: INCOMLETE IT 2019 DUE TO HEALTH COALITION CHANGES - PR OVIDE HEALTH SCHOOL: ACHIEVED IN 2019, BUT WILL BE REVISED FOR 2020 DUE TO PERSONEL CHANGES FRANCISCAN HEALTH CROWN POINT TOP HEALTH NEEDS INCLUDE (TOP NEEDS FIRST): - CHILD ABUSE AND NEGLECT - INFANT MORTALITY - UNINSURED/UNDERINSURED RATES - ADULT MENTAL HEALTH - FOOD INSECURITY - FAMILY SUPPOR' SRANCES - SUBSTANCE ABUSE - RESPIRATORY DISEASES - PHYSICAL ACTIVITY - FAMILY SUPPOR' TRANSPORTATION THERE IS A SIGNIFICANT LINK BETWEEN EIGHT OF THESE ISSUES AND ADVERSE CHILDHOOD EXPERIENCES ("ACES"). THEREFORE, THE FOLLOWING IMPLEMENTATION STRATEGIES WILL BE USED (WITH 2019 PROGRESS INDICATED): - FACILIENCE AND COMMUNITY PROFILED FOR PROFESSIONALS: ACHIEVED IN 2019 - PROVIDE FAILS FOR PROFESSIONALS. AND COMMUNITY PROFILED FOR PROFESSIONALS: ACHIEVED IN 2019 - DEVELOP COMMUNITY RESILIENCY COALITION: INCOMLETE IN 2019 DUE TO HEALTH COALITION CHANGES - PROVIDE HEALTH NUMBER - PROVIDE FREE SCREENINGS OF RESILIENCE FILM: ACHIEVED IN 2019 - DEVELOP COMMUNITY RESILIENCY COALITION: INCOMLETE IN 2019 DUE TO HEALTH COALITION CHANGES - PROVIDE HEALTH NEEDS INCLUDE (TOP NEEDS FIRST): - CHILD ABUSE AND NOTAGES AND THE PROVIDE FOR PROFESSIONALS: ACHIEVED IN 2019 - DEVELOP COMMUNITY PROFILED FOR PROFESSIONALS: ACHIEVED IN 2019 - DEVELOP CONDINATE TRAINING OP PROVIDER FAILS FOR PROFESSIONALS AND ADVERSE CHILDHOOD EXP |

| Form and Line Reference        | Explanation  |
|--------------------------------|--|
| INES 15 AND 16: ALL FACILITIES | THROUGH FRANCISCAN ALLIANCE, INC. ("FRANCISCAN"), WE CONTINUE THE HEALING MINISTRY OF CHRI ST IN A CATHOLIC HEALTH CARE SYSTEM THAT UPHOLDS THE MORAL VALUES AND TEACHINGS OF THE CAT HOLIC CHURCH. CENTRAL CONCERNS OF THIS CORPORATE MINISTRY INCLUDE COMPASSION FOR THOSE IN NEED, RESPECT FOR LIFE AND THE DIGNITY OF PERSONS. FRANCISCAN BELIEVES IN THE DIGNITY, UNI QUENESS, AND WORTH OF EACH INDIVIDUAL AND, WITHIN THE LIMIT OF OUR RESOURCES, FRANCISCAN OFFERS A COMPREHENSIVE RANGE OF HEALTH CARE SERVICES TO ALL REGARDLESS OF RACE, CREED, COL OR, SEX, NATIONAL ORIGIN, HANDICAP OR AN INDIVIDUAL'S FINANCIAL CAPABILITY. IN LIGHT OF TH IS BELIEF, WE CONSIDER OUR HEALTH CARE SERVICES TO B REACHING OUT AND RESPONDING, IN A CH RIST-LIKE MANNER, TO THOSE WHO ARE PHYSICALLY, MATERIALLY, OR SPIRITUALLY IN NEED. FRANCIS CAN IS COMMITTED TO PROVIDING FINANCIAL ASSISTANCE, IN THE FORM OF CHARITY CARE OR UNINISUR ED DISCOUNTS, TO PERSONS WHO ARE UNINSURED OR UNDERINSURED, WHO ARE INELIGIBLE FOR GOVERNM ENTAL OR SOCIAL SERVICE PROGRAMS, AND WHO OTHERWISE ARE UNABLE TO PAY FOR EMERGENCY SERVIC ES OR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION. CONSISTENT W ITH OUR MISSION TO DELIVER COMPASSIONATE, HIGH QUALITY, AFFORDABLE HEALTH CARE AND TO ADVO CATE FOR THOSE WHO ARE POOR AND DISENFRANCHISED, FRANCISCAN STRIVES TO ENSURE THE FINANCIA L CAPACITY OF PEOPLE WHO NEED MEDICALLY NECESSARY HEALTH CARE SERVICES DOES NOT PREVENT THE MFROM SEEKING OR RECEIVING THAT CARE. FRANCISCAN'S FINANCIAL ASSISTANCE POLICY IS DESIGN ED TO ALLOW RELIEF FROM ALL OR PART OF THE CHARGES RELATED TO EMERGENCY OR MEDICALLY NECES SARY HEALTH CARE SERVICES THAT EXCEED A PATIENT'S REASONABLE ABILITY TO PAY. IN ORDER TO E NSURE TRANSPARENCY, CONSISTENCY AND FAIRNESS, WE ASK PATIENTS TO COOPERATE BY PROVIDING THAT CARE. FRANCISCAN'S FINANCIAL ASSISTANCE FOR PATIENT'S REASONABLE ABILITY TO PAY. IN ORDER TO E NSURE TRANSPARENCY, CONSISTENCY AND FAIRNESS, WE ASK PATIENTS TO COOPERATE BY PROVIDING THE CESSARY INFORMATION TO DETERMINE THEIR EL |

| Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. |  |  |  |  |
|---|--|--|--|--|
| Form and Line Reference   | Explanation  |  |  |  |
| LINES 15 AND 16: ALL FACILITIES   | THE FINANCIAL ASSISTANCE APPLICATION BY CALLING THE FRANCISCAN BILLING OFFICE OR DOWNLOAD ING A COPY AT NO COST FROM FRANCISCAN HOSPITAL'S WEBSITES. 6. PATIENTS/GUARANTORS CAN REQU EST FINANCIAL ASSISTANCE INFORMATION BY CALLING FRANCISCAN'S BILLING OFFICE PHONE LINE ON A 24-HOUR BASIS. 7. INDIVIDUALS OTHER THAN THE PATIENT, SUCH AS THE PATIENT'S PHYSICIAN, F AMILY MEMBERS, COMMUNITY OR RELIGIOUS GROUPS, SOCIAL SERVICES, OR HOSPITAL PERSONNEL MAY M AKE REQUESTS FOR FINANCIAL ASSISTANCE ON THE PATIENT'S BHALF, SUBJECT TO APPLICABLE PRIVA CY LAWS, 8. PRIOR TO TRANSFER TO A COLLECTION AGENCY, FRANCISCAN SENDS A MINIMUM OF 4 STAT EMENTS AND MAKES 6 PHONE CALL ATTEMPTS TO CONTACT THE PATIENT/GUARANTOR AT THE ADDRESS AND PHONE NUMBER PROVIDED BY THE PATIENT/GUARANTOR. STATEMENTS AND COMMUNICATIONS INFORM THE PATIENT OF THE AMOUNT DUE AND IF THEY CANNOT PAY THEIR BALANCE THE AVAILABILITY OF FINANCI AL ASSISTANCE. A PATIENT'S QUALIFICATION FOR CHARITY CARE IS DETERMINED THROUGH A FINANCIAL ASSISTANCE APPLICATION AND SCREENING PROCESS. PATIENTS WHO MAY QUALIFY FOR MEDICATIO OR A NY OTHER GOVERNMENTAL ASSISTANCE MUST BE DENIED COVERAGE OR ASSISTANCE FROM THOSE GOVERNME NTAL PROGRAMS PRIOR TO RECEIVING APPROVAL FOR CHARITY CARE. AS SUCH, FRANCISCAN OFFERS PAT IENTS ASSISTANCE IN APPLYING OR ENROLLING IN SUCH PROGRAMS. A PATIENT WILL NEED TO FILL OU T, SIGN, AND SUBMIT THE FINANCIAL ASSISTANCE APPLICATION ALONG WITH ALL REQUESTED DOCUMENT ATION OF INCOME, EXPENSES, ASSETS, AND LIABILITISE, FRANCISCAN'S BILLING OFFICE WILL PLACE THE PATIENT'S ACCOUNT ON HOLD ONCE A FINANCIAL ASSISTANCE APPLICATION HAS BEEN REQUESTED AND UNTIL A FINANCIAL ASSISTANCE DETERMINATION IS MADE. APPLICATION AND EXPENCES AND EXTERMINED AND UNTIL A FINANCIAL ASSISTANCE DETERMINATION ON A PATIENT'S OR GUARANTOR'S ABILLITY TO PAY (I.E. CREDIT SCORING). ELIGIBILITY FOR CHARITY CARE MAY BE DETERMINED AT ANY POINT IN THE CO LLECTIONS CYCLE (I.E. PRIOR TO THE PROVISION OF SERVICES, DURING THE PROVISION OF SERVICES, DURING THE PROVISION OF SERVICES, OR DATA |  |  |  |

| ection C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility a facility reporting group, designated by "Facility A," "Facility B," etc. |  |  |  |  |
|--|--|--|--|--|
| Form and Line Reference  | Explanation  |  |  |  |
| INES 15 AND 16: ALL FACILITIES   | ANCISCAN HEALTH OLYMPIA FIELDS FRANCISCAN HEALTH OLYMPIA FIELDS COMPUTES THE |  |  |  |

5d

MAXIMUM AMOUN TS CHARGED TO FAP-ELIGIBLE INDIVIDUALS BASED ON THE ILLINOIS UNINSURED DISCOUNT ACT. UNDER THIS ACT, ILLINOIS FACILITIES CANNOT CHARGE GREATER

THE FEDERAL CALCULATION.

THAN 135% OF COST. THIS METHOD RESULT S IN A LARGER DISCOUNT THAN THAT DETERMINED BY

|               | form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as<br>a Hospital Facility |  |  |  |
|---------------|--|--|--|--|
| Sec<br>Fac    |  | ot Licensed, Registered, or Similarly Recognized as a Hospital |  |  |
| (list         | in order of size, from largest to smallest)  |  |  |  |
| How           | nmany non-hospital health care facilities did the org  | ganization operate during the tax year?                        |  |  |
| Nan           | ne and address   | Type of Facility (describe)                                    |  |  |
| 1             | FRANCISCAN SURGERY CENTER<br>5255 E STOP 11 ROAD SUITE 100<br>INDIANAPOLIS, IN 46237   | AMBULATORY SURGERY CENTER                                      |  |  |
| 1             | IIMC 701 E COUNTY LINE ROAD SUITE 101 GREENWOOD, IN 46143  | PHYSICIAN PRACTICE   |  |  |
| 2             | MOORESVILLE SURGERY CENTER 1215 HADLEY ROAD SUITE 100 MOORESVILLE, IN 46260  | AMBULATORY SURGERY CENTER                                      |  |  |
| 3             | INDIANA HEART PHYSICIANS<br>5330 E STOP 11 ROAD<br>INDIANAPOLIS, IN 46237  | PHYSICIAN PRACTICE   |  |  |
| 4             | FRANCISCAN HAMMOND CLINIC<br>7905 CALUMET AVENUE<br>MUNSTER, IN 46321  | SPECIALTY CENTER/URGENT CARE                                   |  |  |
| 5             | FPN MC - HPMG BUILDING<br>1225 E COOLSPRING AVENUE<br>MICHIGAN CITY, IN 46360  | PHYSICIAN PRACTICE   |  |  |
| 6             | FPN - HAMMOND SPECIALTY HEALTH CENTER<br>5454 HOHMAN AVENUE<br>HAMMOND, IN 46320   | PHYSICIAN PRACTICE   |  |  |
| 7             | FPN HP FW<br>3500 Franciscan Way<br>MICHIGAN CITY, IN 463600021  | PHYSICIAN PRACTICE   |  |  |
| 8             | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>3700 W 203RD STREET<br>OLYMPIA FIELDS, IL 60461  | PHYSICIAN PRACTICE   |  |  |
| 9             | FPN OBSTETRICSGYNECOLOGY<br>3900 SAINT FRANCIS WAY<br>LAFAYETTE, IN 47905  | PHYSICIAN PRACTICE   |  |  |
| 10            | FRANCISCAN MEDICAL SPECIALISTS<br>757 45TH STREET<br>MUNSTER, IN 46321   | HOME INFUSION  |  |  |
| 11            | ORTHOPEDIC SPECIALISTS<br>5255 E STOP 11 ROAD 300<br>INDIANAPOLIS, IN 46237  | PHYSICIAN PRACTICE   |  |  |
| 12            | SPECIALTY PHYSICIANS OF ILLINOIS<br>20201 SOUTH CRAWFORD AVENUE<br>OLYMPIA FIELDS, IL 60461  | PHYSICIAN PRACTICE   |  |  |
| 13            | ONCOLOGY AND HEMATOLOGY SPECIALISTS<br>8111 S EMERSON AVENUE SUITE 101<br>INDIANAPOLIS, IN 46237   | PHYSICIAN PRACTICE   |  |  |
| 14            | FRANCISCAN HAMMOND CLINIC<br>9800 VALPARAISO DRIVE<br>MUNSTER, IN 46321  | FAMILY WELLNESS CENTER   |  |  |
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|            | orm 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as<br>a Hospital Facility |  |  |  |
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| Sec<br>Fac |   | ot Licensed, Registered, or Similarly Recognized as a Hospital |  |  |
| (list      | in order of size, from largest to smallest)   |  |  |  |
| How        | many non-hospital health care facilities did the or   | ganization operate during the tax year?                        |  |  |
| Nam        | ne and address  | Type of Facility (describe)                                    |  |  |
|            | FPN DYER SPECIALTY HEALTH CENTER<br>24 JOLIET STREET SUITE 101<br>DYER, IN 46311  | PHYSICIAN PRACTICE   |  |  |
| 1          | FPN MEDICAL PAVILION SOUTH<br>2150 GETTLER STREET<br>DYER, IN 46311   | MEDICAL PAVILION   |  |  |
| 2          | ST FRANCIS RADIATION THERAPY CENTERS<br>8111 S EMERSON AVENUE<br>INDIANAPOLIS, IN 46239   | RADIATION THERAPY  |  |  |
| 3          | FPN - ST ANTHONY WOODLAND HEALTH CENTER<br>8865 W 400 NORTH<br>MICHIGAN CITY, IN 46360  | PHYSICIAN PRACTICE   |  |  |
| 4          | THE ENDOSCOPY CENTER AT ST FRANCIS<br>8051 S EMERSON AVENUE SUITE 150<br>INDIANAPOLIS, IN 46237   | ENDOSCOPY CENTER   |  |  |
| 5          | FRANCISCAN MEDICAL SPECIALISTS 919 MAIN STREET DYER, IN 46311   | PHYSICIAN PRACTICE   |  |  |
| 6          | SPECIALTY PHYSICIANS OF ILLINOIS<br>3800 W 203RD STREET<br>OLYMPIA FIELDS, IL 60461   | PHYSICIAN PRACTICE   |  |  |
| 7          | SPECIALTY PHYSICIANS OF ILLINOIS<br>3700 W 203RD STREET<br>OLYMPIA FIELDS, IL 60461   | PHYSICIAN PRACTICE   |  |  |
| 8          | FRANCISCAN HEALTH FITNESS CENTER - CH<br>100 197TH PLACE<br>CHICAGO HEIGHTS, IL 60411   | FITNESS CENTER   |  |  |
| 9          | FRANCISCAN HEALTH MUNSTER<br>701 SUPERIOR DRIVE<br>MUNSTER, IN 46321  | FPN ONCOLOGY   |  |  |
| 10         | FPN PMR PULMONARY NEPHROLOGY ENDOCRIN<br>3920 ST FRANCIS WAY SUITE 220<br>LAFAYETTE, IN 47905   | PHYSICIAN PRACTICE   |  |  |
| 11         | FRANCISCAN HEALTH OUTPATIENT CENTER 24 JOLIET STREET SUITE 101 DYER, IN 46311   | PHYSICIAN PRACTICE   |  |  |
| 12         | JOINT REPLACEMENT SURGEONS<br>1199 HADLEY ROAD<br>MOORESVILLE, IN 46158   | PHYSICIAN PRACTICE   |  |  |
| 13         | KENDRICK COLON & RECTAL CENTER<br>5255 E STOP 11 ROAD 250<br>INDIANAPOLIS, IN 46237   | PHYSICIAN PRACTICE   |  |  |
| 14         | INDY SOUTHSIDE SURGICAL<br>5255 E STOP 11 ROAD 450<br>INDIANAPOLIS, IN 46237  | PHYSICIAN PRACTICE   |  |  |
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|            | n 990 Schedule H, Part V Section D. Other Fac<br>spital Facility                                   | cilities That Are Not Licensed, Registered, or Similarly Recognized a |
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| Sec<br>Fac |  | Not Licensed, Registered, or Similarly Recognized as a Hospital       |
| (list      | in order of size, from largest to smallest)  |   |
| How        | nmany non-hospital health care facilities did the o  | rganization operate during the tax year?                              |
| Nam        | ne and address   | Type of Facility (describe)   |
| 31         | ST FRANCIS IMAGING CENTER<br>3147 WEST SMITH VALLEY ROAD<br>GREENWOOD, IN 46143                    | IMAGING   |
| 1          | SOUTH EMERSON SURGERY CENTER<br>8141 S EMERSON AVENUE SUITE C<br>INDIANAPOLIS, IN 46237            | AMBULATORY SURGERY CENTER   |
| 2          | FPN CP CARDIOLOGY<br>1205 S MAIN STREET SUITE 101<br>CROWN POINT, IN 46307                         | PHYSICIAN PRACTICE  |
| 3          | MOORESVILLE ENDOSCOPY CENTER 1215 HADLEY ROAD SUITE 101 MOORESVILLE, IN 46158                      | ENDOSCOPY CENTER  |
| 4          | FPN CP CROWN POINT PEDIATRICS<br>1505 SOUTH COURT STREET<br>CROWN POINT, IN 46307                  | PHYSICIAN PRACTICE  |
| 5          | FPN DERMATOLOGY FAMILY MEDICINE & PEDS<br>915 SAGAMORE PARKWAY WEST<br>WEST LAFAYETTE, IN 47906    | PHYSICIAN PRACTICE  |
| 6          | FPN CP VALPARAISO CLINIC<br>2421 LAPORTE AVENUE<br>VALPARAISO, IN 46385                            | PHYSICIAN PRACTICE  |
| 7          | FRANCISCAN PHYSICIANS NETWORK - FMS<br>759 45TH STREET<br>MUNSTER, IN 46321                        | ORTHO/PT  |
| 8          | FPN CARDIOLOGY ELECTROPHYSIOLOGY<br>3900 SAINT FRANCIS WAY SUITE 200<br>LAFAYETTE, IN 47905        | PHYSICIAN PRACTICE  |
| 9          | DIABETES AND ENDOCRINOLOGY SPECIALISTS<br>5230A E STOP 11 ROAD SUITE 150<br>INDIANAPOLIS, IN 46237 | PHYSICIAN PRACTICE  |
| 10         | FPN MULTI<br>1201 S MAIN STREET<br>CROWN POINT, IN 46307   | PHYSICIAN PRACTICE  |
| 11         | COOPERATIVE MANAGED CARE SERVICES<br>9045 RIVER ROAD SUITE 250<br>INDIANAPOLIS, IN 46240           | MANAGED CARE  |
| 12         | REHABILITATION SPECIALISTS<br>8051 S EMERSON AVENUE SUITE 250<br>INDIANAPOLIS, IN 46237            | PHYSICIAN PRACTICE  |
| 13         | FRANCISCAN IMMEDIATE CARE - THOMPSON<br>5210 E THOMPSON ROAD<br>INDIANAPOLIS, IN 46237             | IMMEDIATE CARE  |
| 14         | FPN BROADWAY CLINIC<br>9470 BROADWAY<br>CROWN POINT, IN 46307                                      | PHYSICIAN PRACTICE  |
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|            | n 990 Schedule H, Part V Section D. Other Fa<br>espital Facility                           | ncilities That Are Not Licensed, Registered, or Similarly Recognized a |
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| Sec<br>Fac |  | Not Licensed, Registered, or Similarly Recognized as a Hospital        |
| (list      | in order of size, from largest to smallest)  |  |
| How        | n many non-hospital health care facilities did the   | organization operate during the tax year?                              |
| Nan        | ne and address   | Type of Facility (describe)  |
| 46         | GREENWOOD IMMEDIATE CARE<br>1001 N MADISON AVENUE<br>GREENWOOD, IN 46142                   | IMMEDIATE CARE CENTER  |
| 1          | FRANCISCAN MEDICAL SPECIALISTS<br>2001 US 41<br>SCHERERVILLE, IN 46375                     | PT/SPEC CENTER   |
| 2          | FPN NORTHSIDE FAMILY MEDICINE<br>1660 LAFAYETTE ROAD SUITE 170<br>CRAWFORDSVILLE, IN 47933 | PHYSICIAN PRACTICE   |
| 3          | NEUROSURGICAL SPECIALISTS<br>8051 S EMERSON AVENUE SUITE 300<br>INDIANAPOLIS, IN 46237     | PHYSICIAN PRACTICE   |
| 4          | FPN CP WINFIELD CLINIC<br>11161 RANDOLPH STREET<br>CROWN POINT, IN 46307                   | PHYSICIAN PRACTICE   |
| 5          | PEDIATRIC ASSOCIATES OF GREENWOOD<br>900 AVERITT ROAD<br>GREENWOOD, IN 46143               | PHYSICIAN PRACTICE   |
| 6          | INDIANA SLEEP CENTER 701 E COUNTY LINE ROAD SUITE 207 GREENWOOD, IN 46143                  | SLEEP CENTER   |
| 7          | SOUTH INDY MRI AND REHAB<br>8141 S EMERSON AVENUE SUITE A<br>INDIANAPOLIS, IN 46237        | RADIOLOGY AND PHYSICAL   |
| 8          | MADISON AVE FAMILY MEDICINE 747 E COUNTY LINE ROAD SUITE D GREENWOOD, IN 46143             | PHYSICIAN PRACTICE   |
| 9          | FPN EXPRESS CARE & IMAGING CENTER<br>909 SAGAMORE PARKWAY WEST<br>WEST LAFAYETTE, IN 47906 | PHYSICIAN PRACTICE   |
| 10         | FPN CP - CHESTERTON NEURO<br>770 INDIAN BOUNDARY ROAD<br>CHESTERTON, IN 46304              | PHYSICIAN PRACTICE   |
| 11         | FPN SA SV MULTI<br>7310 W Lincoln HWY<br>CROWN POINT, IN 463079528                         | PHYSICIAN PRACTICE   |
| 12         | FPN CP EXPRESS CARE<br>12800 MISSISSIPPI PARKWAY<br>CROWN POINT, IN 46307                  | PHYSICIAN PRACTICE   |
| 13         | FRANCISCAN MEDICAL SPECIALISTS<br>5529 HOHMAN AVENUE<br>HAMMOND, IN 46320                  | PHYSICIAN PRACTICE   |
| 14         | SOUTHPORT FP AND SPORTS MEDICINE<br>7825 MCFARLAND LANE A<br>INDIANAPOLIS, IN 46237        | PHYSICIAN PRACTICE   |
|            |  | ,  |

|            | n 990 Schedule H, Part V Section D. Other Fa<br>spital Facility                                | cilities That Are Not Licensed, Registered, or Similarly Recognized a |
|------------|--|---|
| Sec<br>Fac |  | Not Licensed, Registered, or Similarly Recognized as a Hospital       |
| (list      | in order of size, from largest to smallest)  |   |
| How        | many non-hospital health care facilities did the o   | organization operate during the tax year?                             |
| Nan        | ne and address   | Type of Facility (describe)   |
| 61         | COUNTY LINE PEDIATRICS<br>747 E COUNTY LINE ROAD G<br>GREENWOOD, IN 46143                      | PHYSICIAN PRACTICE  |
| 1          | FPN HP MC EXPRESS CARE<br>4111 FRANKLIN STREET<br>MICHIGAN CITY, IN 463607803                  | PHYSICIAN PRACTICE  |
| 2          | FPN DYER SOUTH FAMILY HEALTH CENTER<br>14785 WEST 101ST AVENUE<br>DYER, IN 46311               | PHYSICIAN PRACTICE  |
| 3          | FPN DYER FAMILY HEALTH CENTER<br>840 RICHARD ROAD<br>DYER, IN 46311                            | PHYSICIAN PRACTICE  |
| 4          | FRANCISCAN MEDICAL SPECIALISTS 761 45TH STREET MUNSTER, IN 46321                               | PHYSICIAN PRACTICE  |
| 5          | MOORESVILLE FAMILY CARE<br>1001 HADLEY ROAD SUITE 102<br>MOORESVILLE, IN 46158                 | PHYSICIAN PRACTICE  |
| 6          | SOUTHSIDE FAMILY MEDICINE<br>1640 Crawfordsville Square Drive<br>CRAWFORDSVILLE, IN 47933      | PHYSICIAN PRACTICE  |
| 7          | FPN OMNI FAMILY HEALTH CENTER<br>221 US HWY 41 SUITE I<br>SCHERERVILLE, IN 46375               | PHYSICIAN PRACTICE  |
| 8          | SOUTHEAST FAMILY MEDICINE<br>965 EMERSON PARKWAY SUITE J<br>GREENWOOD, IN 46143                | PHYSICIAN PRACTICE  |
| 9          | SPINE SPECIALISTS<br>8051 S EMERSON AVENUE SUITE 360<br>INDIANAPOLIS, IN 46237                 | PHYSICIAN PRACTICE  |
| 10         | FRANKLIN TOWNSHIP FAMILY MEDICINE<br>8325 E SOUTHPORT ROAD SUITE 100<br>INDIANAPOLIS, IN 46259 | PHYSICIAN PRACTICE  |
| 11         | GREENWOOD PEDIATRICS<br>8849 SHELBY STREET B1<br>INDIANAPOLIS, IN 46227                        | PHYSICIAN PRACTICE  |
| 12         | COLUMBUS PRIMARY & SPECIALTY CARE<br>123 2ND STREET<br>COLUMBUS, IN 47201                      | PHYSICIAN PRACTICE  |
| 13         | FPN HP FS INTERNAL MED<br>3723 Franklin Street<br>MICHIGAN CITY, IN 463607310                  | PHYSICIAN PRACTICE  |
| 14         | SOUTH 31 FAMILY CARE<br>610 E SOUTHPORT ROAD SUITE 205<br>INDIANAPOLIS, IN 46227               | PHYSICIAN PRACTICE  |
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|            | n 990 Schedule H, Part V Section D. Other Facilitie<br>espital Facility                              | es That Are Not Licensed, Registered, or Similarly Recognized as |
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| Sec<br>Fac |  | icensed, Registered, or Similarly Recognized as a Hospital       |
| (list      | in order of size, from largest to smallest)  |  |
| How        | a many non-hospital health care facilities did the organi  | zation operate during the tax year?                              |
| Nan        | ne and address   | Type of Facility (describe)                                      |
|            | FPN RENSSELAER MED CTR- FM & GEN SURGERY<br>118 W DREXEL PARKWAY<br>RENSSELAER, IN 47978             | PHYSICIAN PRACTICE   |
| 1          | FPN HAMMOND FAMILY HEALTH CENTER<br>5500 HOHMAN AVENUE SUITE 2A<br>HAMMOND, IN 46320                 | physician practice   |
| 2          | PSYCHIATRIC SPECIALISTS<br>610 E SOUTHPORT ROAD SUITE 200<br>INDIANAPOLIS, IN 46227                  | PHYSICIAN PRACTICE   |
| 3          | FRANCISCAN MEDICAL SPECIALISTS<br>300 W 80TH PLACE<br>MERRILLVILLE, IN 46410                         | PHYSICIAN PRACTICE   |
| 4          | FPN FAMILY & GERIATRIC MEDICINE<br>3920 ST FRANCIS WAY SUITE 209<br>LAFAYETTE, IN 47905              | PHYSICIAN PRACTICE   |
| 5          | FRANCISCAN PHYSICIAN NETWORK - MC<br>8955 W 400 NORTH<br>MICHIGAN CITY, IN 46360                     | PHYSICIAN PRACTICE   |
| 6          | KENDRICK FAMILY MEDICINE<br>1001 HADLEY ROAD SUITE 101<br>MOORESVILLE, IN 46158                      | PHYSICIAN PRACTICE   |
| 7          | FPN CP MEDICAL ARTS INTERNAL MEDICINE<br>297 WEST FRANCISCAN LANE SUITE 104<br>CROWN POINT, IN 46307 | PHYSICIAN PRACTICE   |
| 8          | CENTER GROVE FAMILY MEDICINE<br>362 MERIDIAN PARKE LANE<br>GREENWOOD, IN 46142                       | PHYSICIAN PRACTICE   |
| 9          | SPECIALTY PHYSICIANS OF ILLINOIS<br>3900 W 203RD STREET<br>OLYMPIA FIELDS, IL 60461                  | PHYSICIAN PRACTICE   |
| 10         | HEARTLAND CROSSING PEDIATRICS<br>1001 HADLEY ROAD SUITE LL 100<br>MOORESVILLE, IN 46158              | PHYSICIAN PRACTICE   |
| 11         | GREENWOOD PARKE FAMILY MEDICINE<br>701 E COUNTY LINE ROAD SUITE 204<br>GREENWOOD, IN 46143           | PHYSICIAN PRACTICE   |
| 12         | FPN CP LOWELL CLINIC<br>4500 W 181ST AVENUE<br>LOWELL, IN 46356                                      | PHYSICIAN PRACTICE   |
| 13         | FPN CROWN POINT CLINIC<br>12800 MISSISSIPPI PARKWAY<br>CROWN POINT, IN 46307                         | PHYSICIAN PRACTICE   |
| 14         | FPN CP CEDAR LAKE CLINIC<br>6831 133RD AVENUE<br>CEDAR LAKE, IN 46303                                | FAMILY PRACTICE  |
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|            | n 990 Schedule H, Part V Section D. Other Facilitie<br>espital Facility                        | s That Are Not Licensed, Registered, or Similarly Recognized a |
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| Sec<br>Fac |  | icensed, Registered, or Similarly Recognized as a Hospital     |
| (list      | in order of size, from largest to smallest)  |  |
| How        | n many non-hospital health care facilities did the organiz                                     | zation operate during the tax year?                            |
| Nan        | ne and address   | Type of Facility (describe)                                    |
| 91         | PLASTIC & RECONSTRUCTIVE SURGEONS<br>8051 S EMERSON AVENUE SUITE 450<br>INDIANAPOLIS, IN 46237 | PHYSICIAN PRACTICE   |
| 1          | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>20180 S LAGRANGE ROAD<br>FRANKFORT, IL 60423       | EXPRESS CARE CLINIC  |
| 2          | RHEUMATOLOGY & OSTEOPOROSIS SPECIALISTS 5255 E STOP 11 ROAD SUITE 320 INDIANAPOLIS, IN 46237   | PHYSICIAN PRACTICE   |
| 3          | FPN ST JOHN HEALTH CENTER<br>10860 MAPLE LANE<br>ST JOHN, IN 46373                             | PHYSICIAN PRACTICE   |
| 4          | FPN CP SPECIALTY CENTER<br>1205 S MAIN STREET SUITE 201<br>CROWN POINT, IN 46307               | PHYSICIAN PRACTICE   |
| 5          | HEARTLAND INTERNAL MEDICINE<br>10701 ALLIANCE DRIVE<br>CAMBY, IN 46113                         | PHYSICIAN PRACTICE   |
| 6          | GYNECOLOGIC ONCOLOGY SPECIALISTS<br>8111 S EMERSON SUITE 204<br>INDIANAPOLIS, IN 46237         | PHYSICIAN PRACTICE   |
| 7          | BEECH GROVE FAMILY MEDICINE<br>2030 CHURCHMAN AVENUE A<br>BEECH GROVE, IN 46107                | PHYSICIAN PRACTICE   |
| 8          | FPN BEHAVIOR HEALTH<br>1501 HARTFORD STREET<br>LAFAYETTE, IN 47905                             | PHYSICIAN PRACTICE   |
| 9          | PLAINFIELD FAMILY MEDICINE<br>315 DAN JONES ROAD SUITE 150<br>PLAINFIELD, IN 46168             | PHYSICIAN PRACTICE   |
| 10         | MARTINSVILLE FAMILY & INTERNAL MEDICINE 49 BILLS BLVD MARTINSVILLE, IN 46151                   | PHYSICIAN PRACTICE   |
| 11         | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>20180 S LAGRANGE ROAD<br>FRANKFORT, IL 60423       | PHYSICIAN PRACTICE   |
| 12         | FPN FHC MS OBGYN<br>1644 45TH AVENUE<br>MUNSTER, IN 463213970                                  | PHYSICIAN PRACTICE   |
| 13         | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>20939 S CICERO AVENUE<br>MATTESON, IL 60443        | PHYSICIAN PRACTICE   |
| 14         | FPN FAMILY MEDICINE FERRY STREET<br>2708 FERRY STREET<br>LAFAYETTE, IN 47904                   | PHYSICIAN PRACTICE   |
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|            | n 990 Schedule H, Part V Section D. Other Faciliti<br>espital Facility                    | es That Are Not Licensed, Registered, or Similarly Recognized as |
|------------|---|--|
| Sec<br>Fac |   | Licensed, Registered, or Similarly Recognized as a Hospital      |
| (list      | in order of size, from largest to smallest)   |  |
| How        | n many non-hospital health care facilities did the organ                                  | nization operate during the tax year?                            |
| Nam        | ne and address  | Type of Facility (describe)                                      |
| 100        | 6 INDY SOUTHSIDE FAMILY MEDICINE<br>4018 E SOUTHPORT ROAD<br>INDIANAPOLIS, IN 46237       | PHYSICIAN PRACTICE   |
| 1          | FRANCISCAN PHYSICIAN NETWORK-LAKE RIDGE<br>1573 N CLINE AVENUE<br>GRIFFITH, IN 46319      | PHYSICIAN PRACTICE   |
| 2          | OMNI REHABILITATION<br>810 MICHAEL DRIVE<br>CHESTERTON, IN 46304                          | PHYSICIAN PRACTICE   |
| 3          | PULMONARY & SLEEP SPECIALISTS<br>1040 GREENWOOD SPRINGS BLVD<br>GREENWOOD, IN 46143       | PHYSICIAN PRACTICE   |
| 4          | CARMEL FAMILY MEDICINE<br>12188 B NORTH MERIDIAN STREET 280<br>CARMEL, IN 46032           | PHYSICIAN PRACTICE   |
| 5          | AMER HEALTH NETWORK - MUNCIE<br>3631 N MORRISON ROAD<br>MUNCIE, IN 47304                  | PT, IMAGING, SURGERY   |
| 6          | Stones Crossing FIC<br>1703 W Stones Crossing Road Suite<br>GREENWOOD, IN 461438558       | PHYSICIAN PRACTICE   |
| 7          | FPN BREAST SPECIALISTS<br>8111 S EMERSON 104<br>INDIANAPOLIS, IN 46237                    | PHYSICIAN PRACTICE   |
| 8          | FPN CP NORTH POINT INTERNAL MEDICINE<br>2050 NORTH MAIN STREET<br>CROWN POINT, IN 46307   | PHYSICIAN PRACTICE   |
| 9          | FPN OBGYN HEALTH CENTER<br>1205 S MAIN STREET<br>CROWN POINT, IN 46321                    | PHYSICIAN PRACTICE   |
| 10         | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>30 E 15TH STREET<br>CHICAGO HEIGHTS, IL 60411 | RESIDENCY CLINIC   |
| 11         | MAJOR HOSPITAL CARDIAC DIAGNOSTICS<br>150 WEST WASHINGTON STREET<br>SHELBYVILLE, IN 46176 | CARDIOVASCULAR TESTING   |
| 12         | FPN EASTSIDE FAMILY MEDICINE<br>2056 LEBANON ROAD<br>CRAWFORDSVILLE, IN 47933             | PHYSICIAN PRACTICE   |
| 13         | FPN CP MUNSTER NEUROSURGERY<br>759 45TH STREET<br>MUNSTER, IN 46321                       | PHYSICIAN PRACTICE   |
| 14         | WEIGHT LOSS SPECIALISTS<br>5230A E STOP 11 ROAD SUITE 190<br>INDIANAPOLIS, IN 46237       | PHYSICIAN PRACTICE   |
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|            | n 990 Schedule H, Part V Section D. Other Fac<br>spital Facility                         | cilities That Are Not Licensed, Registered, or Similarly Recognized a |
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| Sec<br>Fac |  | Not Licensed, Registered, or Similarly Recognized as a Hospital       |
| (list      | in order of size, from largest to smallest)  |   |
| How        | nmany non-hospital health care facilities did the o                                      | rganization operate during the tax year?                              |
| Nam        | ne and address   | Type of Facility (describe)   |
| 12:        | 1 IRVINGTON FAMILY MEDICINE<br>5839 E WASHINGTON STREET<br>INDIANAPOLIS, IN 46219        | PHYSICIAN PRACTICE  |
| 1          | CITYWAY FAMILY & SPORTS MEDICINE<br>426 S ALABAMA STREET<br>INDIANAPOLIS, IN 46225       | PHYSICIAN PRACTICE  |
| 2          | FRANCISCAN PHYSICIAN NETWORK - MC<br>1501 WABASH STREET<br>MICHIGAN CITY, IN 46360       | PHYSICIAN PRACTICE  |
| 3          | MONTICELLO MEDICAL CENTER<br>826 N 6TH STREET<br>MONTICELLO, IN 47960                    | MEDICAL PRACTICE  |
| 4          | CENTER GROVE INTERNAL MEDICINE<br>107 N STATE ROAD 135 103<br>GREENWOOD, IN 46142        | PHYSICIAN PRACTICE  |
| 5          | CENTRAL INDIANA PROCTOLOGY 49 BILLS BOULEVARD MARTINSVILLE, IN 46151                     | PHYSICIAN PRACTICE  |
| 6          | FPN CP RADIATION ONCOLOGY<br>BURRELL CANCER CTR 1201 S MAIN STR<br>CROWN POINT, IN 46307 | PHYSICIAN PRACTICE  |
| 7          | FPN ST CLARE HEALTH CLINIC<br>1121 S INDIANA<br>CROWN POINT, IN 46307                    | PHYSICIAN PRACTICE  |
| 8          | CENTRAL INDIANA DERMATOLOGY<br>5255 E STOP 11 ROAD 310<br>INDIANAPOLIS, IN 46237         | PHYSICIAN PRACTICE  |
| 9          | FPN ORTHOPEDIC AND SPORTS MEDICINE<br>1702 LAFAYETTE ROAD<br>CRAWFORDSVILLE, IN 47933    | PHYSICIAN PRACTICE  |
| 10         | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>16650 HARLEM AVENUE<br>TINLEY PARK, IL 60477 | PHYSICIAN PRACTICE  |
| 11         | MCFARLAND INTERNAL MEDICINE<br>7855 S EMERSON AVENUE P<br>INDIANAPOLIS, IN 46237         | PHYSICIAN PRACTICE  |
| 12         | MOORESVILLE AFTER HOURS CLINIC<br>1001 HADLEY ROAD SUITE 101<br>MOORESVILLE, IN 46158    | PHYSICIAN PRACTICE  |
| 13         | North Grove Family Medicine<br>107 N STATE ROAD 135 SUITE 103<br>GREENWOOD, IN 461421351 | PHYSICIAN PRACTICE  |
| 14         | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>18636 DIXIE HIGHWAY<br>HOMEWOOD, IL 60430    | PHYSICIAN PRACTICE  |
|            |  |   |

|            | n 990 Schedule H, Part V Section D. Other Fac<br>spital Facility                                    | ilities That Are Not Licensed, Registered, or Similarly Recognized a |
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| Sec<br>Fac |   | Not Licensed, Registered, or Similarly Recognized as a Hospital      |
| (list      | in order of size, from largest to smallest)   |  |
| How        | many non-hospital health care facilities did the o  | rganization operate during the tax year?                             |
| Nam        | ne and address  | Type of Facility (describe)  |
| 130        | 6 FPN CP DEMOTTE CLINIC<br>200 3RD COURT SE<br>DEMOTTE, IN 46310                                    | PHYSICIAN PRACTICE   |
| 1          | EXPRESS CARE RENSSELAER<br>919 GRACE STREET<br>RENSSELAER, IN 47978                                 | PHYSICIAN PRACTICE   |
| 2          | WOUND CARE SPECIALISTS<br>8111 S EMERSON AVENUE<br>INDIANAPOLIS, IN 46237                           | PHYSICIAN PRACTICE   |
| 3          | FPN MICHIGAN CITY EXPRESS CARE<br>3325 WILLOWCREEK ROAD<br>PORTAGE, IN 46368                        | PHYSICIAN PRACTICE   |
| 4          | Vascular<br>5255 E STOP 11 Road Suite 430<br>Indianapolis, IN 462376341                             | PHYSICIAN PRACTICE   |
| 5          | AFTER HOURS CLINIC - INDY<br>7855 S Emerson P<br>INDIANAPOLIS, IN 46237                             | physician practice   |
| 6          | BEECH GROVE INTERNAL MEDICINE<br>2030 CHURCHMAN AVENUE SUITE A<br>BEECH GROVE, IN 46107             | PHYSICIAN PRACTICE   |
| 7          | FPN HOBART EXPRESS CARE & IMAGING<br>101 W 61ST AVENUE<br>HOBART, IN 463426449                      | physician practice   |
| 8          | SPORTS MEDICINE SPECIALISTS 315 DAN JONES ROAD 120 PLAINFIELD, IN 46168                             | PHYSICIAN PRACTICE   |
| 9          | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>20121 SOUTH CRAWFORD AVENUE<br>OLYMPIA FIELDS, IL 60461 | PHYSICIAN PRACTICE   |
| 10         | ORTHOPEDIC FOOT & ANKLE SURGEONS<br>1199 HADLEY ROAD SUITE 300<br>MOORESVILLE, IN 46158             | PHYSICIAN PRACTICE   |
| 11         | FPN MICHIGAN CITY<br>2307 LAPORTE AVENUE SUITE B<br>VALPARAISO, IN 46383                            | PHYSICIAN PRACTICE   |
| 12         | FPN CARDIOLOGY LOGANSPORT<br>1201 MICHIGAN AVENUE SUITE 50<br>LOGANSPORT, IN 46947                  | PHYSICIAN PRACTICE   |
| 13         | FPN FHC SJ<br>8345 Wicker Avenue<br>ST JOHN, IN 463738879   | PHYSICIAN PRACTICE   |
| 14         | FRANCISCAN PHYSICIAN NETWORK OF ILLINOIS<br>344 VICTORY DRIVE<br>PARK FOREST, IL 60466              | PHYSICIAN PRACTICE   |
|            |   | 1  |

|            | n 990 Schedule H, Part V Section D. Other Facilit<br>espital Facility                                | ies That Are Not Licensed, Registered, or Similarly Recognized a |
|------------|--|--|
| Sec<br>Fac |  | Licensed, Registered, or Similarly Recognized as a Hospital      |
| (list      | in order of size, from largest to smallest)  |  |
| How        | n many non-hospital health care facilities did the orga  | nization operate during the tax year?                            |
| Nan        | ne and address   | Type of Facility (describe)                                      |
| 15:        | 1 FPN FHC MV GASTRO<br>5825 Broadway Suite B<br>Merrillville, IN 464102664                           | PHYSICIAN PRACTICE   |
| 1          | FPN CP MIDWIFE CENTER 297 WEST FRANCISCAN LANE SUITE 203 CROWN POINT, IN 46307                       | PHYSICIAN PRACTICE   |
| 2          | FPN PRIMARY CARE & SPORTS MEDICINE(YMCA)<br>3001 South Creasy Lane Suite 100A<br>LAFAYETTE, IN 47905 | PHYSICIAN PRACTICE   |
| 3          | FRANCISCAN HAMMOND CLINIC<br>11355 WEST 97TH LANE<br>ST JOHN, IN 46373                               | PRIMARY CARE   |
| 4          | FRANCISCAN PHYSICIAN NETWORK - MC<br>900 I STREET<br>LAPORTE, IN 46350                               | PHYSICIAN PRACTICE   |
| 5          | FPN ONCOLOGY HEMATOLOGY<br>1701 S CREASY LANE SUITE 1W93<br>LAFAYETTE, IN 47905                      | PHYSICIAN PRACTICE   |
| 6          | FPN HP MC EXPRESS CARE<br>301 W HOMER STREET<br>MICHIGAN CITY, IN 463604358                          | PHYSICIAN PRACTICE   |
| 7          | SPECIALTY PHYSICIANS OF ILLINOIS<br>4932 W 95th Street<br>OAK LAWN, IL 60453                         | PHYSICIAN PRACTICE   |
| 8          | CATHERINE MCAULEY CLINIC<br>5530 HOHMAN AVENUE<br>HAMMOND, IN 46320                                  | PHYSICIAN PRACTICE   |
| 9          | AMER HEALTH NETWORK - SLEEP (CARMEL) 12425 OLD MERIDIAN STREET SUITE A- CARMEL, IN 46032             | SLEEP CENTER   |
| 10         | FPN SURGICAL SPECIALISTS<br>1630 LAFAYETTE ROAD SUITE 300<br>CRAWFORDSVILLE, IN 47933                | PHYSICIAN PRACTICE   |
| 11         | AMER HEALTH NETWORK - KOKOMO<br>2330 S DIXON ROAD<br>KOKOMO, IN 46902                                | IMAGING  |
| 12         | FPN WOUND CARE<br>1701 S CREASY LANE<br>LAFAYETTE, IN 47905  | PHYSICIAN PRACTICE   |
| 13         | Plastics Spa - Stones Crossing<br>1703 W Stones Crossing Road Suite<br>GREENWOOD, IN 461438558       | PHYSICIAN PRACTICE   |
| 14         | Neighborhood Health<br>362 Meridian Parke Lane<br>GREENWOOD, IN 461429425                            | PHYSICIAN PRACTICE   |
|            |  |  |

|       | Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility |                                      |  |  |  |  |  |  |
|-------|---|--------------------------------------|--|--|--|--|--|--|
|       | Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility                 |                                      |  |  |  |  |  |  |
| (list | in order of size, from largest to smallest)   |                                      |  |  |  |  |  |  |
| How   | many non-hospital health care facilities did the organ  | ization operate during the tax year? |  |  |  |  |  |  |
| Nan   | ne and address  | Type of Facility (describe)          |  |  |  |  |  |  |
| 160   | 5 AMER HEALTH NETWORK - SLEEP (MUNCIE)<br>3631 N MORRISON ROAD<br>MUNCIE, IN 47304  | SLEEP CENTER                         |  |  |  |  |  |  |
| 1     | FPN SA REN OP UROLOGY<br>1104 E Grace STREET<br>RENSSELAER, IN 479783211  | PHYSICIAN PRACTICE                   |  |  |  |  |  |  |
| 2     | PURDUE SPORTS MEDICINE 900 John R Wooden Drive WEST LAFAYETTE, IN 47907   | PHYSICIAN PRACTICE                   |  |  |  |  |  |  |
| 3     | FPN HP LH OBGYN<br>309 W Johnson Road<br>LAPORTE, IN 463501943  | PHYSICIAN PRACTICE                   |  |  |  |  |  |  |
| 4     | SPECIALTY PHYSICIANS OF ILLINOIS<br>BEECHER 989 DIXIE HIGHWAY<br>BEECHER, IL 60401  | PHYSICIAN PRACTICE                   |  |  |  |  |  |  |
| 5     | SKILLED NURSING FACILITY<br>4904 WAR ADMIRAL DRIVE<br>INDIANAPOLIS, IN 46237  | Nursing Facility                     |  |  |  |  |  |  |
| 6     | FPN HOSPITALIST SERVICE<br>1701 S CREASY LANE<br>LAFAYETTE, IN 47905  | PHYSICIAN PRACTICE                   |  |  |  |  |  |  |
| 7     | FPN UROLOGY<br>1701 S CREASY LANE<br>LAFAYETTE, IN 47905  | PHYSICIAN PRACTICE                   |  |  |  |  |  |  |
| 8     | CENTRAL EXPRESS CARE<br>1501 HARTFORD STREET<br>LAFAYETTE, IN 47905   | URGENT CARE                          |  |  |  |  |  |  |
| 9     | FPN NORTHRIDGE INTERNAL MEDICINE<br>1704 LAFAYETTE ROAD SUITE 8<br>CRAWFORDSVILLE, IN 47933   | PHYSICIAN PRACTICE                   |  |  |  |  |  |  |

| efil       | e GRAPHIC pr   | int - DO NOT PROCESS  | As Filed Data       | a -   | DLN: 93                | 49332    | 21079  | 590      |
|------------|--|---|---------------------|---|------------------------|----------|--------|----------|
| Sch        | nedule J   | Co  | 01                  | MB No.  | 1545-0                 | 0047     |        |          |
| (For       | m 990)   | For certain Office  | 20                  |   |                        |          |        |          |
|            |  | Compensated Employees  ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. |                     |   |                        |          |        | •        |
| Denar      | ► Attach to Form 990.  Department of the Treasury  ► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information. |   |                     |   |                        |          |        |          |
| Interna    | al Revenue Service   |   |                     |   |                        |          | ectio  | n        |
|            | ne of the organiza<br>NCISCAN ALLIANCE   |   |                     |   | Employer identifica    | tion nu  | ımber  |          |
|            | 0  | B I' C  | •••                 |   | 35-1330472             |          |        |          |
| Pa         | rt I Questi  | ons Regarding Compensa  | tion                |   |                        |          | Yes    | No       |
| <b>1</b> a |  |   |                     | the following to or for a person listed<br>y relevant information regarding thes  |                        |          | 163    |          |
|            | First-class  | s or charter travel   |                     | Housing allowance or residence for p  | personal use           |          |        |          |
|            | _  | companions  |                     | Payments for business use of persor   |                        |          |        |          |
|            |  | nification and gross-up payment   | s 📙                 | Health or social club dues or initiation  |                        |          |        |          |
|            | ☐ Discretion   | nary spending account   | Ш                   | Personal services (e.g., maid, chauf  | feur, chef)            |          |        |          |
| b          |  |   |                     | follow a written policy regarding payr<br>ve? If "No," complete Part III to expla |                        | 1b       |        |          |
| 2          |  |   |                     | or allowing expenses incurred by all<br>r, regarding the items checked on Lin     | 0.102                  | 2        |        |          |
|            | unectors, truste   | es, officers, including the CEO/E   | Executive Director  | , regarding the items checked on Lin  | ela:                   |          |        |          |
| 3          |  |   |                     | d to establish the compensation of the ot check any boxes for methods             | ie                     |          |        |          |
|            |  |   |                     | CEO/Executive Director, but explain in  | n Part III.            |          |        |          |
|            | <b>✓</b> Compensa  | ation committee   | ✓                   | Written employment contract   |                        |          |        |          |
|            |  | ent compensation consultant   | <b>▽</b>            | Compensation survey or study  |                        |          |        |          |
|            | <b>✓</b> Form 990  | of other organizations  | $\checkmark$        | Approval by the board or compensat  | tion committee         |          |        |          |
| 4          | During the year related organiza   |   | 990, Part VII, Sed  | ction A, line 1a, with respect to the fi  | ling organization or a |          |        |          |
| а          | Receive a sever  | ance payment or change-of-con   | trol payment? .     |   |                        | 4a       |        | No       |
| b          |  | · ·   |                     | ified retirement plan?  |                        | 4b       |        | No       |
| C          |  |   | ,                   | nsation arrangement?  |                        | 4c       |        | No       |
|            | If "Yes" to any o  | of lines 4a-c, list the persons and   | d provide the app   | licable amounts for each item in Part   | III.                   |          |        |          |
|            | Only 501(c)(3  | ), 501(c)(4), and 501(c)(29)  | organizations       | must complete lines 5-9.  |                        |          |        |          |
| 5          | For persons liste  | ed on Form 990, Part VII, Section   | n A, line 1a, did t | the organization pay or accrue any  |                        |          |        |          |
|            | •  | ontingent on the revenues of:   |                     |   |                        |          |        |          |
| a<br>b     |  | 1?  |                     |   |                        | 5a<br>5b |        | No<br>No |
| D          |  | 5a or 5b, describe in Part III.   |                     |   |                        | 30       |        | INO      |
| 6          |  | ed on Form 990, Part VII, Section   |                     | the organization pay or accrue any  |                        |          |        |          |
| а          | The organization   | n?  |                     |   |                        | 6a       |        | No       |
| b          | -  |   |                     |   |                        | 6b       |        | No       |
|            | •  | 6a or 6b, describe in Part III.   |                     |   |                        |          |        |          |
| 7          |  |   |                     | the organization provide any nonfixed<br>rt III                                   |                        | 7        |        | No       |
| 8          | subject to the in  | nitial contract exception describe  | ed in Regulations   | red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," de         |                        |          |        | N        |
| 9          | If "Yes" on line   | 8, did the organization also follo  | w the rebuttable    | presumption procedure described in  | Regulations section    | 9        |        | No       |
| For F      | Panerwork Redu   | ction Act Notice, see the Ins   | tructions for Fo    | orm 990. Cat. No. 5   | 0053T Schedule J       |          | 1 990) | 2019     |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

| For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.  Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual. |  |                          |   |   |                          |                         |                      |  |
|--|--|--------------------------|---|---|--------------------------|-------------------------|----------------------|--|
| (A) Name and Title   |  |                          |   | or 1099-MISC                              | (C) Retirement and other | (D) Nontaxable benefits | (E) Total of columns | (F)<br>Compensation in                                     |
|  |  | (i) Base<br>compensation | (ii)<br>Bonus & incentive<br>compensation | (iii) Other<br>reportable<br>compensation | deferred<br>compensation |                         | (B)(i)-(D)           | column (B)<br>reported as<br>deferred on prior<br>Form 990 |
| See Additional Data Table  |  |                          |   | I   | •                        |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
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|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
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|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |
|  |  |                          |   |   |                          |                         |                      |  |



#### **Additional Data**

(i)

(ii)

(i)

(i)

(ii)

(ii)

(i)

(i)

(ii)

(i)

(i)

256,305

1,021,275

1,277,290

232,095

660,231

1,784,540

1,309,763

1,231,702

1,134,852

1,043,123

**Software ID: Software Version:** 

25,897

**EIN:** 35-1330472

Name: FRANCISCAN ALLIANCE INC

| Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees |   |                       |   |   |                                |                     |            |   |  |  |  |
|---|---|-----------------------|---|---|--------------------------------|---------------------|------------|---|--|--|--|
| (A) Name and Title  | (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation |                       | (C) Retirement and                        | (D) Nontaxable                            | (E) Total of columns           | (F) Compensation in |            |   |  |  |  |
|   |   | (i) Base Compensation | (ii)<br>Bonus & incentive<br>compensation | (iii)<br>Other reportable<br>compensation | other deferred<br>compensation | benefits            | (B)(i)-(D) | column (B)<br>reported as deferred on<br>prior Form 990 |  |  |  |
| 1KEVIN D LEAHY PRESIDENT AND TRUSTEE  | (i)   | 1,916,501             | 0   | 60,069                                    | 0                              | 26,152              | 2,002,722  | 0   |  |  |  |
|   | (ii)  | 0                     | 0   | 0   | 0                              | 0                   | 0          | 0   |  |  |  |

10,399

44,999

18,967

23,132

51,592

19,685

12,535

34,981

46,406

40,376

15,303

8,400

8,400

426

32,515

32,509

16,961

22,970

23,640

23,640

29,651

29,785

25,453

267,130

1,098,789

1,328,766

287,491

734,793

1,836,265

1,354,338

1,296,334

1,236,940

1,108,952

| 1KEVIN D LEAHY<br>PRESIDENT AND |  |
|---------------------------------|--|

1EUGENE C DIAMOND

RETIRED SVP/COO INPATIENT SVRS

2ROBERT J BRODY

SERVICES

SR VP/COO AMBULATORY

SENIOR VP FINANCE, CFO

3JENNIFER P MARION

4JAIRO CRUZ MD

PHYSICIAN (UNPAID TRUSTEE)

**5**THOMAS GRYZBEK

SR VP OF POST ACUTE SRVCS DIV

**6**ROWLAND O MBAOMA

7NADEEM IKHLAQUE

**8**TERRENCE E WILSON

9JAMES T CALLAGHAN

PRESIDENT/CEO - CENTRAL

10ALBERT P TOMCHANEY

CHIEF MEDICAL OFFICER

PRESIDENT/CEO -WESTERN IN

**PHYSICIAN** 

**PHYSICIAN** 

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Supplemental Information on Tax-Exempt Bonds** 

OMB No. 1545-0047

DLN: 93493321079590

Open to Public

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service Name of the organization

Department of the Treasury

Schedule K

(Form 990)

**Employer identification number** FRANCISCAN ALLIANCE INC 35-1330472 Part I **Bond Issues** (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On (i) Pool behalf of financing issuer Yes No Yes No Yes No INDIANA FINANCE AUTHORITY 35-1602316 45470YAX9 09-15-2008 291.837.375 REFUND PRIOR ISSUE DATED Χ Χ (08C)5/2/06 INDIANA FINANCE AUTHORITY 35-1602316 45470YBE0 10-10-2008 279,345,000 REFUND PRIOR ISSUE DATED Χ Χ Х 11/20/03 (08F) INDIANA FINANCE AUTHORITY 81,850,000 REFUND PRIOR ISSUE DATED 35-1602316 45470YLB4 11-20-2008 Χ Χ Χ (O8IJ) 5/16/06 82,620,000 REFUND PRIOR ISSUES DATED INDIANA FINANCE AUTHORITY 35-1602316 05-25-2012 Х Χ 01&'08 (12AB) Part II **Proceeds** В C D Α 76,562,375 234,145,000 13,280,000 9,670,000 2 192,625,000 Total proceeds of issue. 3 . . . . . . . . . . . . . . . . . 290,462,634 278,919,324 81,693,875 82,620,000 4 5 0 0 6 0 0 1,505,785 503,876 1,120,800 0 8 0 9 0 10 124,873,123 0 11 288,956,849 151,542,325 80,573,075 82,620,000 12 0 13 2011 2012 Yes Yes No Yes No Yes No No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Χ Χ Χ Were the bonds issued as part of an advance refunding issue of taxable 15 Χ Χ Χ Has the final allocation of proceeds been made? . . . . . . . . . . . . . . . . . Χ Χ Χ Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ Χ

### Private Business Use

|     |  | į.  | Α             |     | В  | С   |       | Г            | <u> </u>    |  |
|-----|--|-----|---------------|-----|----|-----|-------|--------------|-------------|--|
|     |  | Yes | No            | Yes | No | Yes | No    | Yes          | No          |  |
| 1   | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     |               |     | X  |     | ×     |              | ×           |  |
| 2   | Are there any lease arrangements that may result in private business use of bond-financed property?                        |     |               | X   |    | X   |       | X            |             |  |
| For | Paperwork Reduction Act Notice, see the Instructions for Form 990.   | Ca  | t. No. 50193F | =   |    |     | Sched | lule K (Form | 1 990) 2019 |  |

Private Business Use (Continued)

counsel to review any research agreements relating to the financed property?

Exception to rebate? . . . . . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Enter the percentage of financed property used in a private business use by entities other than

Schedule K (Form 990) 2019

Part Ⅲ

За

b

d

6

8a

Part IV

b

C

Arbitrage

0.820 %

0.030 %

0.850 %

Yes

Χ

Χ

Χ

Χ

Χ

Χ

No

Χ

Χ

Χ

Χ

В

Yes

Χ

Χ

0 %

Χ

Χ

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Χ

No

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C

Page 2

0.820 %

0.030 %

0.850 %

Χ

No

Χ

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Χ

Χ

Χ

Yes

Χ

Χ

Schedule K (Form 990) 2019

D

0.070 %

0.020 %

0.090 %

Х

|  | Yes | No | Yes | No | Yes | No | Yes | No |
|--|-----|----|-----|----|-----|----|-----|----|
| Are there any management or service contracts that may result in private business use of bond-financed property?   |     |    | X   |    | X   |    | ×   |    |
| If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? |     |    | X   |    | X   |    | X   |    |
|  |     |    |     |    |     |    |     |    |

Α

No

Χ

Χ

Χ

Χ

Χ

Yes

Χ

| • | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? |  | Х |  |
|---|--|--|---|--|
| 3 | Are there any research agreements that may result in private business use of bond-financed property?   |  | Х |  |
| 1 | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside  |  |   |  |

Page 3

Χ

Χ

Χ

| 5a | were gross proceeds invested in a guaranteed investment contract (GIC)? |   | Х |   | X |   | > |
|----|---|---|---|---|---|---|---|
| b  | Name of provider  | 0 |   | 0 |   | 0 |   |

Χ

Term of GIC. . . . . . . . . Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . . . . . . . . . Were any gross proceeds invested beyond an available temporary Χ

Has the organization established written procedures to monitor the

requirements of section 148? . . .

Schedule K (Form 990) 2019

period?

SCHEDULE K. PART II. LINE 3

**Procedures To Undertake Corrective Action** Part V В C D Yes No Yes No Yes Nο Yes Nο Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program Χ Χ Χ Х if self-remediation is not available under applicable regulations? Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions). Part VI

Χ

Х

Return Reference Explanation

DIFFERENCES IN AMOUNTS ENTERED IN PART I, COLUMN (E) AND PART II, LINE 3 REPRESENT INVESTMENT EARNINGS. SCHEDULE K, PART II, LINE 13 FOR THE INDIANA FINANCE AUTHORITY 2008C, INDIANA FINANCE AUTHORITY 2012A/B, INDIANA FINANCE AUTHORITY 2014A, INDIANA FINANCE AUTHORITY 2016C/D/E, AND INDIANA FINANCE AUTHORITY 2017A BONDS, THESE BONDS SOLELY REFUNDED PRIOR ISSUES, SO THE YEAR OF SUBSTANTIAL COMPLETION HAS NOT BEEN ENTERED. SCHEDULE K. PART III FOR THE INDIANA FINANCE AUTHORITY 2008C BONDS. PART III IS NOT COMPLETED SINCE ALL BOND PROCEEDS WERE

> USED TO REFUND BONDS ISSUED BEFORE JANUARY 1, 2003. SCHEDULE K, PART III, LINE 8B FOR THE INDIANA FINANCE AUTHORITY 2008F, 2008I/J, AND 2012A/B BONDS, DURING 2012, THE DISPOSITION PROCEEDS FOR THE DISPOSED OF BOND-FINANCED PROPERTY WAS \$1.00, WHICH WAS WELL BELOW A TENTH OF A PERCENT OF EACH ISSUE. SCHEDULE K, PART III, LINE 8C FRANCISCAN ALLIANCE, THE INDIANA FINANCE AUTHORITY, AND THE IRS ENTERED INTO A CLOSING AGREEMENT TO ADDRESS THE REQUIRED REMEDIAL ACTION UNDER REGULATIONS SECTION 1.142-12 AND 1.145-2. SCHEDULE K, PART IV, LINE 2C FOR EACH OF THE FOLLOWING BONDS, THE REBATE COMPUTATION WAS PERFORMED: SERIES 2008C - JANUARY 2011 AND SERIES 2008I/J - FEBRUARY 2011.

| Return Reference           | Explanation   |
|----------------------------|---|
| CHEDULE K, PART IV, LINE 5 | FOR THE INDIANA FINANCE AUTHORITY 2008C AND INDIANA FINANCE AUTHORITY 2008I/J ISSUES, ONLY SMALL AMOUNTS OF PROCEEDS RELATED TO THE COST OF ISSUANCE WERE NOT EXPENDED AT THE END OF THE TEMPORARY PERIODS. |

SCH

Schedule K

(Form 990)

Department of the Treasury

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Supplemental Information on Tax-Exempt Bonds** 

OMB No. 1545-0047

DLN: 93493321079590

Inspection

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

Internal Revenue Service

|           | e of the organization   |                        |                        |                                       |           |         |       |                     |               |          | Employ         | er ident/ | ificatio | n numbe             | er         |                |  |
|-----------|---|------------------------|------------------------|---------------------------------------|-----------|---------|-------|---------------------|---------------|----------|----------------|-----------|----------|---------------------|------------|----------------|--|
| FKA       | NCISCAN ALLIANCE INC  |                        |                        |                                       |           |         |       |                     |               |          | 35-133         | 30472     |          |                     |            |                |  |
| Pa        | rt I Bond Issues  |                        |                        |                                       |           |         |       |                     |               |          |                |           |          |                     |            |                |  |
|           | (a) Issuer name   | (b) Issuer EIN         | (c) CUSIP #            | (d) Date issued                       | (e) Issue | price   | (     | <b>f)</b> Descripti | on of purpose | e (      | ( <b>g)</b> De | feased    | beha     | On<br>alf of<br>uer |            | Pool<br>ncing  |  |
|           |   |                        |                        |                                       |           |         |       |                     |               |          | Yes            | No        | Yes      | No                  | Yes        | No             |  |
| Α         | INDIANA FINANCE AUTHORITY<br>(14A)                                    | 35-1602316             |                        | 06-02-2014                            | 50,0      | 000,000 | REFUN | ND PRIOR IS         | SSUES DATE    | 80' C    |                | Х         |          | X                   |            | Х              |  |
| В         | INDIANA FINANCE AUTHORITY<br>(16AB)                                   | 35-1602316             | 45470YCJ8              | 02-04-2016                            | 295,4     | 126,956 | REFUN | NDING AND           | NEW PROJEC    | CTS      |                | Х         |          | Х                   |            | Х              |  |
| С         | INDIANA FINANCE AUTHORITY<br>(16CDE)                                  | 35-1602316             |                        | 10-19-2016                            | 223,0     | 85,000  | REFUN | NDING PRIC          | R ISSUE       |          |                | Х         |          | Х                   |            | Х              |  |
| D         | INDIANA FINANCE AUTHORITY<br>(17A)                                    | 35-1602316             |                        | 10-31-2017                            | 45,2      | 250,000 | REFUN | ND 2008G B          | SONDS         |          |                | Х         |          | Х                   |            | Х              |  |
| Pa        | rt II Proceeds  |                        | L                      |                                       |           |         |       |                     |               | <u> </u> | <u> </u>       | <u> </u>  |          |                     |            |                |  |
|           |   |                        |                        |                                       |           | A       |       | ı                   | 3             |          | С              |           |          |                     | D          |                |  |
| 1_        | Amount of bonds retired   |                        |                        |                                       |           |         | 0     |                     | 235,000       |          |                | 22,895,   | 000      |                     |            | 0              |  |
| 2         | Amount of bonds legally defease                                       |                        |                        |                                       |           |         | 0     |                     | 0             |          |                |           | 0        |                     |            | 0              |  |
| 3         | Total proceeds of issue   |                        |                        |                                       |           | 50,000  | 0,000 |                     | 295,426,956   |          | 223,085,000    |           |          |                     | 45,250,000 |                |  |
| 4         | Gross proceeds in reserve funds                                       |                        |                        |                                       |           |         | 0     |                     | 0             |          |                |           | 0        |                     |            | 0              |  |
| 5         | Capitalized interest from procee                                      |                        |                        |                                       |           |         | 0     |                     | 0             |          |                |           | 0        |                     |            | 0              |  |
| 6         | Proceeds in refunding escrows .                                       |                        |                        |                                       |           |         | 0     |                     | 0             |          |                |           | 0        |                     |            | 0              |  |
| 7         | Issuance costs from proceeds .  |                        |                        |                                       |           |         | 0     |                     | 2,444,202     |          |                |           | 0        |                     |            | 0              |  |
| 8         | Credit enhancement from proce   |                        |                        |                                       |           |         | 0     |                     | 0             |          |                |           | 0        |                     |            | 0              |  |
| 9         | Working capital expenditures fro                                      | om proceeds            |                        |                                       |           |         | 0     |                     | 0             |          |                |           | 0        |                     |            | 0              |  |
| 10        | Capital expenditures from proce                                       | eds                    |                        |                                       |           |         | 0     |                     | 199,269,999   |          |                |           | 0        |                     |            | 0              |  |
| 11        | Other spent proceeds  |                        |                        |                                       |           | 50,000  | 0,000 |                     | 93,712,755    |          | 2              | 23,085,   | 000      |                     | 45,2       | 250,000        |  |
| 12        | Other unspent proceeds  |                        |                        |                                       |           |         | 0     |                     | 0             |          |                |           | 0        |                     |            | 0              |  |
| 13        | Year of substantial completion .                                      |                        |                        |                                       |           |         |       |                     |               |          |                |           |          |                     |            |                |  |
|           |   |                        |                        |                                       | Yes       | No      | •     | Yes                 | No            | Ye       | s              | No        |          | Yes                 |            | No             |  |
| 14        | Were the bonds issued as part or bonds (or, if issued prior to 201    | 8, a current refunding | g issue)?              |                                       | Х         |         |       |                     | Х             | Х        |                |           |          | Х                   |            |                |  |
| <b>15</b> | Were the bonds issued as part or<br>bonds (or, if issued prior to 201 | 8, an advance refund   | ing issue)?            |                                       |           | х       |       | Χ                   |               |          |                | Χ         |          |                     |            | X              |  |
| 16        | Has the final allocation of procee                                    | eds been made?         | · · · · · · ·          | <u> </u>                              | Х         |         |       |                     | Х             | Х        |                |           |          | Χ                   |            |                |  |
| 17        | Does the organization maintain proceeds?                              | adequate books and     | records to support the | e final allocation of                 | Х         |         |       | Х                   |               | Х        |                |           |          | Х                   |            |                |  |
| Pa        | rt III Private Business Us  |                        |                        |                                       |           |         |       |                     |               |          |                |           |          |                     |            |                |  |
|           |   |                        | <u> </u>               |                                       |           | Ą       |       |                     | 3             |          | Ç              |           |          |                     | D          |                |  |
| 1         | Was the organization a partner financed by tax-exempt bonds?          |                        |                        |                                       | Yes       | No<br>X |       | Yes                 | No<br>X       | Ye       | s              | No<br>X   |          | Yes                 |            | <b>No</b><br>X |  |
| ı —       |   |                        |                        | • • • • • • • • • • • • • • • • • • • |           | +       |       |                     |               |          |                |           | -        |                     | +          |                |  |

Are there any lease arrangements that may result in private business use of bond-financed

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Schedule K (Form 990) 2019

За

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8a

Part IV

b

C

Arbitrage

0.820 %

0.030 %

0.850 %

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Χ

Χ

No

Χ

Χ

Χ

Χ

Page 2

No

D

Χ

Χ

Χ

Yes

Χ

Χ

Schedule K (Form 990) 2019

D

0.370 %

0.020 %

0.390 %

Х

Χ

Χ

В C Α Yes Nο Yes No Yes No Yes Are there any management or service contracts that may result in private business use of Χ Χ Χ Χ If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside Χ Χ Χ Χ

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

Exception to rebate? . . . . . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

ed

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Yes

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0.820 %

0.030 %

0.850 %

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No

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0.860 %

0.090 %

0.950 %

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Yes

Χ

Χ

Schedule K (Form 990) 2019

Part V

Arbitrage (Continued)

requirements of section 148? . . .

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

| а | Were gross proceeds invested in a guaranteed investment contract (GIC)? |   | X |   | Χ |   |  |
|---|---|---|---|---|---|---|--|
| b | Name of provider  | 0 |   | 0 |   | 0 |  |

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

No

Yes

No

Yes

Χ

Page 3

No

D

D

No

Yes

Χ

Yes

Χ

Nο

No

Yes

Χ

Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . . . . . . Were any gross proceeds invested beyond an available temporary period?

DLN: 93493321079590 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No. 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Open to Public ▶ Attach to Form 990. Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** FRANCISCAN ALLIANCE INC 35-1330472 Part I **Bond Issues** (b) Issuer EIN (c) CUSIP # (f) Description of purpose (h) On (i) Pool (a) Issuer name (d) Date issued (e) Issue price (q) Defeased behalf of financing issuer Yes No Yes No Yes No INDIANA FINANCE AUTHORIY 35-1602316 45470YET4 12-28-2017 385,659,962 REFUND 2009A AND NEW Х Χ (17BC) **PROJECTS** Part  ${f II}$ **Proceeds** В C D Α 2 3 386,124,309 5 6 7 2,374,503 8 9 10 175,464,347 11 208,285,459 12 13 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Were the bonds issued as part of an advance refunding issue of taxable 15 Χ Has the final allocation of proceeds been made? . . . . . . . . . . . . . . . . . Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Part 🏻 **Private Business Use** Α R C D Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Χ Are there any lease arrangements that may result in private business use of bond-financed Χ Schedule K (Form 990) 2019 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50193E

Schedule K (Form 990) 2019

b

d

6

Part IV

b

C

Arbitrage

Page **2** 

D

D

Schedule K (Form 990) 2019

No

Yes

Yes

В

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Yes

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1.230 %

0.120 %

1.350 %

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Yes

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Yes

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Yes

Х

C

No

Yes

C

No

Yes

counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Exception to rebate? . . . . . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

|   | <br> |
|---|------|
| Were gross proceeds invested in a guaranteed investment contract (GIC)? | Х    |

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2019

period?

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

No

Yes

Χ

Yes

Yes

No

No

Yes

Nο

No

D

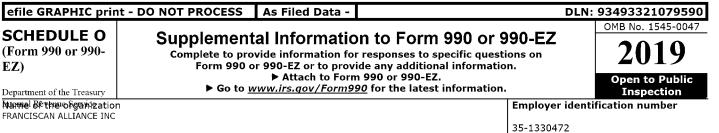
Yes

Page 3

No

D

Yes



| 990 | Schedul | e 0, 9 | Suppl | lemental | Information |  |
|-----|---------|--------|-------|----------|-------------|--|
|     |         |        |       |          |             |  |

| Return<br>Reference            | Explanation   |
|--------------------------------|---|
| FORM 990,<br>HEADING,<br>BOX B | FRANCISCAN ALLIANCE, INC. IS FILING THIS AMENDED RETURN TO INCORPORATE INFORMATION REPORTE D ON SCHEDULES K-1 THAT WERE RECEIVED AFTER THE FILING OF ITS ORIGINAL RETURN. THIS INFORM ATION IMPACTED FORM 990, PART VIII, SCHEDULE F, SCHEDULE H, PART IV, AND SCHEDULE R, PARTS III AND V. FRANCISCAN ALLIANCE, INC. IS ALSO FILING THIS AMENDED RETURN TO UPDATE THE PRI VATE BUSINESS USE ON SCHEDULE K, PART III TO INCORPORATE ADDITIONAL INFORMATION RECEIVED A FTER THE FILING OF ITS ORIGINAL RETURN. FORM 990, PART I, LINE 1 FRANCISCAN ALLIANCE, INC. 'S ("FRANCISCAN") PURPOSE IS TO CONTINUE THE HEALING MINISTRY OF CHRIST IN ACCORDANCE WITH THE TEACHINGS OF THE ROMAN CATHOLIC CHURCH AND IN PARTNERSHIP WITH OTHERS TO PROVIDE A FULL CONTINUUM OF HEALTH CARE SERVICES; TO CARRY ON DUCATIONAL ACTIVITIES RELATED TO THE PROMOTION OF HEALTH; TO PROMOTE AND CARRY ON SCIENTIFIC RESEARCH RELATED TO HEALTH CARE; AND TO PARTICIPATE IN ACTIVITIES DESIGNED AND CONDUCTED TO PROMOTE THE GENERAL HEALTH OF THOSE SERVED BY FRANCISCAN. PLEASE VIEW WWW. FRANCISCANHEALTH.ORG/COMMUNITYHEALTH WHICH REFLECT S OUR MISSION OF "CONTINUING CHRIST'S MINISTRY IN OUR FRANCISCAN TRADITION." FORM 990, PART V, LINE 3B FRANCISCAN ALLIANCE, INC. HAD UNRELATED BUSINESS TAXABLE GROSS INCOME OVER \$1,000. FRANCISCAN ALLIANCE, INC. WILL FILE AN EXTENSION TO EXTEND THE DUE DATE OF ITS FORM 990-T UNTIL NOVEMBER 15, 2020. IT WILL FILE ITS FORM 990-T ON OR BEFORE THE EXTENDED DUE D ATE. FORM 990, PART V, LINE 4B ADDITIONAL FOREIGN COUNTRIES (CONTINUATION OF ATTACHMENT 3) - DEMMARK, EGYPT, EUROPEAN UNION, FINLAND, FRANCE, GERMANY, GREECE, HONG KONG, HUNGARY, I NDIA, INDONESIA, ISRAEL, ITALY, JAPAN, REPUBLIC OF KOREA (SOUTH KOREA), MALAYSIA, MEXICO, MULTI-NATIONAL COMPANIES REGION, NETHERLANDS, NEW ZEALAND, NORWAY, PERU, PHILIPPINES, POLA ND, PORTUGAL, CATAR, SINGAPORE, SOUTH AFRICA, SPAIN, SWEDEN, SWITZERLAND, TAIWAN, THAILAND, TURKEY, UNITED KINGDOM. FORM 990, PART VI, SECTION A, LINE 7A THE ENTIRE BOARD OF TRUSTE ES SHALL CONSIST OF NO MORE THAN TWENTY (20), AND NO FEW |

990 Schedule O, Supplemental Information Return Explanation Reference FORM 990, ONS. HEADING, вох в

D -4....

| Reference  | Explanation  |
|------------|--|
| FORM 990,  | NO ACTION ON THE PART OF THE BOARD OF TRUSTEES IN RESPECT OF ANY OF THE FOLLOWING MATTERS SHALL                  |
| PART VI,   | BE EFFECTIVE UNLESS THE ACTION HAS BEEN APPROVED BY A MAJORITY OF THE MEMBERS; NAMELY: (A)                       |
| SECTION A, | CORPORATE MISSION AND PHILOSOPHY; (B) APPOINTMENT OR REMOVAL OF THE CHAIRPERSON, PRESIDENT,                      |
| LINE 7B    | $\mid$ SECRETARY, OR TREASURER OF THE CORPORATION; (C) ALIENATION OF PROPERTY AS DEFINED IN CANON LAW; OR $\mid$ |
|            | (D) ENCUMBRANCE OF DEBT AS DEFINED BY CANON LAW.   |

Funlamation

Return Explanation
Reference

| FORM 990,  | THE INFORMATION TO PREPARE THE FORM 990 OF FRANCISCAN ALLIANCE, INC. ("FRANCISCAN") IS GATHERED BY |
|------------|--|
| PART VI,   | FINANCE STAFF AND MISSION REPRESENTATIVES AND PROVIDED TO ITS ACCOUNTING FIRM WHO PREPARES THE     |
| SECTION B, | RETURN. SENIOR MANAGEMENT THEN REVIEWS THE RETURN PRIOR TO FILING. THE FORM 990 IS ALSO MADE       |
| LINE 11B   | AVAILABLE TO FRANCISCAN'S BOARD OF TRUSTEES AND BOARD FINANCE COMMITTEE PRIOR TO FILING.           |

| Return<br>Reference                             | Explanation  |
|---|--|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | THE CORPORATION REQUIRES ANNUAL CONFLICT OF INTEREST STATEMENTS FROM EACH DIRECTOR, PRINCIPAL OFFICER, MEMBERS OF COMMITTEES WITH BOARD DESIGNATED POWERS, KEY EMPLOYEES, AND EXECUTIVE LEADERSHIP COMMITTEE MEMBERS WHICH AFFIRMS THAT THEY HAVE RECEIVED, READ, AND UNDERSTAND THE CONFLICT OF INTEREST POLICY AND HAVE AGREED TO COMPLY WITH THE POLICY. IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTEREST, A DIRECTOR, PRINCIPAL OFFICER OR MEMBER OF A COMMITTEE WITH BOARD DESIGNATED POWERS MUST DISCLOSE THE EXISTENCE AND NATURE OF THE FINANCIAL INTEREST TO THE DIRECTORS AND MEMBERS OF COMMITTEES WITH BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENTS. AFTER DISCLOSURE OF THE FINANCIAL INTEREST, THE DIRECTOR, PRINCIPAL OR COMMITTEE MEMBER SHALL LEAVE THE BOARD OR COMMITTEE MEETING WHILE THE FINANCIAL INTEREST IS DISCUSSED AND VOTE TAKEN. IN ADDITION, ONGOING REVIEWS AND ASSESSMENTS ARE MADE TO MAKE CERTAIN THAT THE CORPORATION OPERATES IN A MANNER CONSISTENT WITH ITS CHARITABLE PURPOSES. IN CONDUCTING THE ONGOING REVIEWS AND ASSESSMENTS, THE CORPORATION USES INTERNAL AND EXTERNAL ADVISORS. REVIEWS INCLUDE COMPENSATION ARRANGEMENTS, ACQUISITIONS, PARTNERSHIPS, JOINT VENTURE ARRANGEMENTS, AND AGREEMENTS TO PROVIDE HEALTH CARE PRODUCTS/SERVICES, ETC. |

| Return<br>Reference | Explanation  |  |
|---------------------|--|--|
| ,                   | FRANCISCAN ALLIANCE, INC.'S ("FRANCISCAN") PROCESS FOR DETERMINING COMPENSATION FOR THE                        |  |
| PART VI,            | ORGANIZATION'S PRESIDENT/CEO, OFFICERS AND KEY EMPLOYEES CONSISTS OF PERIODIC EXTERNAL REVIEWS                 |  |
| SECTION B,          | COMPLETED BY NATIONAL INDEPENDENT COMPENSATION CONSULTANTS. THE EXECUTIVE COMMITTEE OF THE                     |  |
| LINE 15             | BOARD OF TRUSTEES APPROVES THE PROPOSED COMPENSATION AND BENEFITS AT AN ANNUAL COMPENSATION                    |  |
|                     | $\mid$ REVIEW MEETING HELD EACH YEAR. THE ORGANIZATION'S PRESIDENT/CEO RECUSES HIMSELF FROM THE VOTE ON $\mid$ |  |
|                     | EXECUTIVE COMPENSATION. FORM 990, PART VI, SECTION C, LINE 19 FRANCISCAN ALLIANCE, INC.'S ARTICLES OF          |  |
|                     | NCORPORATION ARE AVAILABLE ON THE INDIANA SECRETARY OF STATE WEBSITE. THE BYLAWS AND CONFLICTS                 |  |
|                     | OF INTEREST POLICY ARE AVAILABLE UPON WRITTEN REQUEST. THE AUDITED FINANCIAL STATEMENTS ARE                    |  |
|                     | AVAILABLE ON THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) WEBSITE.  |  |

TOTAL OTHER CHANGES IN NET ASSETS (18,905,536)

Return

| Reference | Explanation  |
|-----------|--|
| FORM 990, | EQUITY IN EARNINGS OF AFFILIATES 30,135,043 MINORITY INTEREST IN AFFILIATES (2,511,823) EQUITY TRANSFERS |
| PART XI,  | TO/FROM AFFILIATES (17,618,503) UNREALIZED GAIN ON SWAP CONTRACTS (19,075,673) UNREALIZED LOSS - HILLS   |
| LINE 9    | 15,743,208 CHANGE IN NONCONTROLLING INTEREST IN SUBS 311,823 CHANGE IN DONOR RESTRICTED NET ASSETS       |
|           | 595 DIVIDENDS RECEIVED FROM AFFILIATES 10,413,396 OTHER COMPREHENSIVE INCOME (30,188,457) OTHER          |
|           | COMPONENTS OF NET PERIODIC PENSION COST (2,126,372) OTHER CHANGES IN NET ASSETS (3,988,773)              |

**Explanation** 

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE R** 

(Form 990)

Department of the Treasury

FRANCISCAN ALLIANCE INC

Internal Revenue Service Name of the organization As Filed Data -

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Employer identification number** 

35-1330472

DLN: 93493321079590

**Open to Public** Inspection

| (a) Name, address, and EIN (if applicable) of disregarded entity   | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country)       | (d)<br>Total income        | (e)<br>End-of-year assets                        | (f)<br>Direct controlling<br>entity | I                  |                   |
|--|--------------------------------|---|----------------------------|--|-------------------------------------|--------------------|-------------------|
| (1) ST FRANCIS INSURANCE SERVICES LLC<br>1600 ALBANY STREET<br>BEECH GROVE, IN 46107<br>20-0048077           | INSURANCE                      | IN  | 1,180,782                  | 0  | FRANCISCAN                          |                    | _                 |
| (2) SPECIALTY PHYSICIANS OF ILLINOIS LLC<br>333 DIXIE HIGHWAY<br>CHICAGO HEIGHTS, IL 60411<br>05-0540914     | PHYSICIAN                      | IL  | 28,543,889                 | 11,627,244                                       | FRANCISCAN                          |                    |                   |
| (3) FAITH HOPE AND LOVE CANCER CENTER LLC<br>1250 SOUTH CREASY LN STE A<br>LAFAYETTE, IN 47905<br>68-0612977 | MEDICAL SRVCS                  | IN  | 4,677,791                  | 0  | FRANCISCAN                          |                    |                   |
| (4) ST FRANCIS MEDICAL GROUP LLC<br>5330 E STOP 11 RD<br>INDIANAPOLIS, IN 46237<br>26-3877295                | MEDICAL SRVCS                  | IN  | 28,534,000                 | 0  | FRANCISCAN                          |                    |                   |
| (5) FRANCISCAN PHO CENTRAL INDIANA LLC<br>1515 DRAGOON TRAIL<br>MISHAWAKA, IN 46544<br>82-2534628            | ACCOUNT. CARE                  | IN  | 23,284,000                 | 0  | FRANCISCAN                          |                    |                   |
| (6) FRANCISCAN PHO NORTHERN INDIANA LLC<br>1515 DRAGOON TRAIL<br>MISHAWAKA, IN 46544<br>82-2537889           | ACCOUNT. CARE                  | IN  | 26,019,000                 | 0  | FRANCISCAN                          |                    |                   |
| Part II Identification of Related Tax-Exempt Organizate related tax-exempt organizations during the tax year |                                | ganization answered                                 | "Yes" on Form 99           | 0, Part IV, line 34                              | because it had one o                | more               |                   |
| See Additional Data Table (a) Name, address, and EIN of related organization                                 | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) |                                     | Section<br>(13) co | ontrolle<br>tity? |
|  |                                |   |                            |  |                                     | 1.00               |                   |
|  |                                |   |                            |  |                                     |                    |                   |
|  |                                |   |                            |  |                                     |                    | <u> </u>          |
|  |                                |   |                            |  |                                     |                    |                   |
|  |                                |   |                            |  |                                     |                    |                   |
| For Paperwork Reduction Act Notice, see the Instructions for For   | <br>m 990.                     | Cat. No. 5013!                                      |                            |  | Schedule R (Form                    | 990) 2             | 019               |

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of                                     | <b>(b)</b><br>Primary activity | (c)<br>Legal                                    | (d)<br>Direct         | (e)  | (f)<br>Share of total | (g)<br>Share of end- | (h      | tionato | (i)   | (j<br>Gen          |            | (k)<br>Percentage |
|---|--------------------------------|---|-----------------------|--|-----------------------|----------------------|---------|---------|---|--------------------|------------|-------------------|
| related organization  | Primary activity               | domicile<br>(state<br>or<br>foreign<br>country) | controlling<br>entity | income (related, unrelated, excluded from tax under sections 512- 514) | income                | of-year<br>assets    | allocat |         | amount in<br>box 20 of<br>Schedule<br>K-1<br>(Form<br>1065) | o<br>mana<br>parti | r<br>aging | ownership         |
|   |                                |   |                       | ŕ  |                       |                      | Yes     | No      |   | Yes                | —          |                   |
| (1) FRANCISCAN SURGERY CENTER LLC                                 | MEDICAL SERVICES               | IN  | FRANCISCAN            | RELATED  | 10,124,041            | 6,944,117            |         | No      | 0   |                    | No         | 50.000 %          |
| 421 N EMERSON AVE<br>BEECH GROVE, IN 46143<br>35-2128334          |                                |   |                       |  |                       |                      |         |         |   |                    |            |                   |
| (2) LAFAYETTE HEART PROGRAM HOLDINGS LLC                          | MEDICAL SERVICES               | IN  | FRANCISCAN            | RELATED  | 4,239,937             | 14,397,410           |         | No      | 0   |                    | No         | 51.000 %          |
| 1501 HARTFORD STREET<br>LAFAYETTE, IN 47904<br>38-3750811         |                                |   |                       |  |                       |                      |         |         |   |                    |            |                   |
| (3) ST FRANCIS MOORESVILLE SURGERY CTR LLC                        | MEDICAL SERVICES               | IN  | FRANCISCAN            | RELATED  | 1,966,592             | 2,020,011            |         | No      | 0   |                    | No         | 52.590 %          |
| 1215 HADLEY ROAD SUITE 100<br>MOORESVILLE, IN 46158<br>20-2256900 |                                |   |                       |  |                       |                      |         |         |   |                    |            |                   |
| (4) ST FRANCIS RADIATION THERAPY CENTERS LLC                      | MEDICAL SERVICES               | IN  | FRANCISCAN            | RELATED  | 4,971,105             | 6,759,145            |         | No      | 0   |                    | No         | 88.950 %          |
| 421 N EMERSON AVE<br>GREENWOOD, IN 46143<br>77-0663631            |                                |   |                       |  |                       |                      |         |         |   |                    |            |                   |
| (5) ST FRANCIS IMAGING CTR (GREENWOOD) LLC                        | IMAGING SERVICES               | IN  | FRANCISCAN            | RELATED  | 600,133               | 557,266              |         | No      | 0   |                    | No         | 60.000 %          |
| 421 N EMERSON AVE<br>GREENWOOD, IN 46143<br>20-4607426            |                                |   |                       |  |                       |                      |         |         |   |                    |            |                   |
| (6) TONN & BLANK CONSTRUCTION LLC                                 | CONSTRUCTION                   | IN  | FHC                   | RELATED  | 1,967,594             | 38,144,954           |         | No      | 25,214  |                    | No         | 71.120 %          |
| 1623 GREENWOOD AVENUE<br>MICHIGAN CITY, IN 46360<br>26-3919039    |                                |   |                       |  |                       |                      |         |         |   |                    |            |                   |
| (7) MAJOR HOSP CARDIAC DIAGNOSTICS LLC                            | MEDICAL SERVICES               | IN  | FRANCISCAN            | RELATED  | 504,212               | 267,457              |         | No      | 0   |                    | No         | 53.600 %          |
| 2451 INTELLIPLEX DR<br>SHELBYVILLE, IN 46176<br>20-8715441        |                                |   |                       |  |                       |                      |         |         |   |                    |            |                   |

**Part IV**Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| because it flad offe of filore fell   | ated organizations treated a   | s a corporation or trust                                  | during the tax y              | car.  |                                 |   |                                       |                                  |                 |
|---|--------------------------------|---|-------------------------------|---|---------------------------------|---|---------------------------------------|----------------------------------|-----------------|
| (a)<br>Name, address, and EIN of<br>related organization                            | <b>(b)</b><br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | <b>(h)</b><br>Percentage<br>ownership | Section<br>(13) co<br>ent<br>Yes | ntrolle<br>ity? |
| (1)FRANCISCAN HOLDING CORPORATION 1515 DRAGOON TRAIL MISHAWAKA, IN 46544 36-3593505 | HOLDING CO.                    | IN  | FRANCISCAN                    | C CORP  | 851,192                         | 89,814,700                                | 100.000 %                             | Yes                              |                 |
|   |                                |   |                               |   |                                 |   |                                       |                                  |                 |
|   |                                |   |                               |   |                                 |   |                                       |                                  |                 |
|   |                                |   |                               |   |                                 |   |                                       |                                  |                 |
|   |                                |   |                               |   |                                 |   |                                       |                                  |                 |
|   |                                |   |                               |   |                                 |   | andula D (Farm                        | 000) 26                          |                 |

| Part V Transactions With Related Organizations. Complete if the organization answered "Ye   | s" on Form 990, Pa               | rt IV, line 34, 35b,   | or 36.                          |            |        |    |
|---|----------------------------------|------------------------|---------------------------------|------------|--------|----|
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.   |                                  |                        |                                 |            | Yes    | No |
| 1 During the tax year, did the orgranization engage in any of the following transactions with one or more related                       | organizations listed ir          | Parts II-IV?           |                                 |            |        |    |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity                                       |                                  |                        |                                 | 1a         |        | No |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)  |                                  |                        |                                 | <b>1</b> b | Yes    |    |
| c Gift, grant, or capital contribution from related organization(s)   |                                  |                        |                                 | 1c         | Yes    |    |
| <b>d</b> Loans or loan guarantees to or for related organization(s)   |                                  |                        |                                 | 1d         | Yes    |    |
| e Loans or loan guarantees by related organization(s)   |                                  |                        |                                 | 1e         |        | No |
| f Dividends from related organization(s)  |                                  |                        |                                 | 1f         | Yes    |    |
| g Sale of assets to related organization(s)   |                                  |                        |                                 | 1g         |        | No |
| h Purchase of assets from related organization(s)   |                                  |                        | •                               | 1h         |        | No |
| i Exchange of assets with related organization(s)   |                                  |                        |                                 | 1i         |        | No |
| ${f j}$ Lease of facilities, equipment, or other assets to related organization(s)  |                                  |                        |                                 | 1j         |        | No |
| k Lease of facilities, equipment, or other assets from related organization(s)  |                                  |                        |                                 | 1k         | Yes    |    |
| I Performance of services or membership or fundraising solicitations for related organization(s)  |                                  |                        |                                 | 11         |        | No |
| <b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)                                  |                                  |                        |                                 | 1m         | Yes    |    |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)   |                                  |                        |                                 | 1n         |        | No |
| o Sharing of paid employees with related organization(s)  |                                  |                        |                                 | 10         |        | No |
| p Reimbursement paid to related organization(s) for expenses  |                                  |                        |                                 | <b>1</b> p | Yes    |    |
| q Reimbursement paid by related organization(s) for expenses  |                                  |                        |                                 | <b>1</b> q | Yes    |    |
| r Other transfer of cash or property to related organization(s)   |                                  |                        |                                 | 1r         |        | No |
| ${f s}$ Other transfer of cash or property from related organization(s)   |                                  |                        |                                 | 1s         |        | No |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line Additional Data Table | ne, including covered r          | elationships and trans | saction thresholds.             |            |        |    |
| (a)<br>Name of related organization   | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining am | ount in    | volved |    |
|   |                                  |                        |                                 |            |        |    |
|   |                                  |                        |                                 |            |        |    |

Page **3** 

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Part VI Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. (a) Name, address, and EIN of entity (b) (c) (d) (e) Are all partners (f) (g) (h) (i) Code V-UBI (j) **(k)** Percentage Primary activity Legal Predominant Share of Share of Disproprtionate General or allocations? ownership domicile income section total end-of-year amount in box managing (state or (related, 501(c)(3) income assets partner? unrelated, organizations? of Schedule foreign excluded from country) K-1 (Form 1065) tax under sections 512-514) Yes No Yes No Yes No

| Schedule R (Fo   | chedule R (Form 990) 2019  |                        |  |  |  |  |  |  |
|------------------|--|------------------------|--|--|--|--|--|--|
| Part VII         | Supplemental Info  | oplemental Information |  |  |  |  |  |  |
|                  | Provide additional information for responses to questions on Schedule R. (see instructions). |                        |  |  |  |  |  |  |
| Return Reference |  | Explanation            |  |  |  |  |  |  |
|                  |  |                        |  |  |  |  |  |  |

#### **Additional Data**

ST FRANCIS INSURANCE SERVICES LLC

SPECIALTY PHYSICIANS OF ILLINOIS LLC

FAITH HOPE AND LOVE CANCER CENTER LLC

FRANCISCAN PHO CENTRAL INDIANA LLC

FRANCISCAN PHO NORTHERN INDIANA LLC

1600 ALBANY STREET BEECH GROVE, IN 46107

333 DIXIE HIGHWAY CHICAGO HEIGHTS, IL 60411

5330 E STOP 11 RD INDIANAPOLIS, IN 46237

1515 DRAGOON TRAIL MISHAWAKA, IN 46544

1515 DRAGOON TRAIL MISHAWAKA, IN 46544

1250 SOUTH CREASY LN STE A LAFAYETTE, IN 47905 68-0612977

ST FRANCIS MEDICAL GROUP LLC

20-0048077

05-0540914

26-3877295

82-2534628

82-2537889

Software ID: Software Version: **EIN:** 35-1330472

Primary Activity

**PHYSICIAN** 

MEDICAL SRVCS

MEDICAL SRVCS

ACCOUNT, CARE

ACCOUNT, CARE

Name: FRANCISCAN ALLIANCE INC

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a) (b)

Name, address, and EIN (if applicable) of disregarded entity

**INSURANCE** 

IL

ΙN

IN

IN

ΙN

(c)

Legal Domicile

(State

or Foreign Country)

ΙN

(d)

Total income

1.180.782

28,543,889

4,677,791

28,534,000

23,284,000

26,019,000

(e)

End-of-year assets

(f)

Direct Controlling

Entity

0 FRANCISCAN

0 FRANCISCAN

0 FRANCISCAN

0 FRANCISCAN

0 FRANCISCAN

11,627,244 FRANCISCAN

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (c) (d) (e) (f) (g) Name, address, and EIN of related organization Primary activity Direct controlling Legal domicile Exempt Code Public charity Section 512 (state section status entity (b)(13)or foreign country) (if section 501(c) controlled entity? (3)) No Yes CAPTIVE INS VT 501(C)(3) 12-TYPE 1 FRANCISCAN Yes 1515 DRAGOON TRAIL MISHAWAKA, IN 46544 03-0372512 IN RELIGIOUS 501(C)(3) lnα No PO BOX 766 MISHAWAKA, IN 46546 35-1328145 SUPPORT ALEXA ОН 501(C)(3) FRANCISCAN Yes PO BOX 1290 MISHAWAKA, IN 46546 34-0714485 FUNDRAISING IN 501(C)(3) FRANCISCAN Yes 1515 DRAGOON TRAIL MISHAWAKA, IN 46544 35-1955283 10 HOME HEALTH ΙN 501(C)(3) FRANCISCAN Yes 4701 N KEYSTONE AVE S418

IN

ΙN

ΙN

501(C)(3)

501(C)(3)

501(C)(3)

10

12-TYPE 1

FRANCISCAN

FRANCISCAN

FRANCISCAN

Yes

Yes

Yes

HEALTHCARE

HEALTH SRVCS

HEALTHCARE

INDIANAPOLIS, IN 46205

4701 N KEYSTONE AVE S418 INDIANAPOLIS, IN 46205

35-0868199

35-2107306

47-3825106

35-1904455

1104 E GRACE ST RENSSELAER, IN 47978

700 E SOUTHPORT ROAD INDIANAPOLIS, IN 46227

(j) (h) (d) (f) General Legal (g) Disproprtionate (a) (b) Predominant (i) Direct Domicile Share of total Share of end-ofor allocations? Name, address, and EIN of Primary activity income(related, Code V-UBI amount in Managing (State Controlling income vear assets Box 20 of Schedule K-1 related organization unrelated, Partner? Entity excluded from (Form 1065) Foreign tax under Country) sections 512-514) Yes No Yes No FRANCISCAN SURGERY MEDICAL SERVICES FRANCISCAN RELATED 10,124,041 6,944,117 Νo 0 No IN

RELATED

RELATED

RELATED

RELATED

RELATED

RELATED

4,239,937

1,966,592

4,971,105

600,133

1,967,594

504,212

14,397,410

2,020,011

6,759,145

557.266

38,144,954

267,457

0

0

0

25,214

0

No

No

No

No

No

No

(k)

Percentage

ownership

50.000 %

51.000 %

52.590 %

88.950 %

60.000 %

71.120 %

53.600 %

No

No

No

No

No

No

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

IN

ΙN

ΙN

ΙN

IN

ΙN

FRANCISCAN

FRANCISCAN

FRANCISCAN

FRANCISCAN

FRANCISCAN

FHC

MEDICAL SERVICES

MEDICAL SERVICES

MEDICAL SERVICES

IMAGING SERVICES

CONSTRUCTION

MEDICAL SERVICES

CENTER LLC

35-2128334

HOLDINGS LLC

SURGERY CTR LLC

20-2256900

77-0663631

20-4607426

26-3919039

20-8715441

TONN & BLANK

CONSTRUCTION LLC

MAJOR HOSP CARDIAC

DIAGNOSTICS LLC 2451 INTELLIPLEX DR SHELBYVILLE, IN 46176

1623 GREENWOOD AVENUE MICHIGAN CITY, IN 46360

421 N EMERSON AVE BEECH GROVE, IN 46143

LAFAYETTE HEART PROGRAM

1501 HARTFORD STREET LAFAYETTE, IN 47904 38-3750811

ST FRANCIS MOORESVILLE

1215 HADLEY ROAD SUITE 100 MOORESVILLE, IN 46158

ST FRANCIS RADIATION

THERAPY CENTERS LLC 421 N EMERSON AVE GREENWOOD, IN 46143

ST FRANCIS IMAGING CTR

(GREENWOOD) LLC 421 N EMERSON AVE GREENWOOD, IN 46143

(b) (a) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved 4,902,575 FMV FRANCISCAN HEALTH FOUNDATION INC С FRANCISCAN SURGERY CENTER LLC 90,000 FMV FRANCISCAN SURGERY CENTER LLC С 11,189,353 FMV FMV LAFAYETTE HEART PROGRAM HOLDINGS LLC С 4,239,937 FMV MAJOR HOSPITAL CARDIAC DIAGNOSTICS 500,000 ST FRANCIS IMAGING CENTER (GREENWOOD) LLC С 649,680 FMV FMV ST FRANCIS MOORESVILLE SURGERY CENTER LLC С 1,514,975

FMV

FMV

5,514,722

10,413,400

С

Form 990, Schedule R, Part V - Transactions With Related Organizations

ST FRANCIS RADIATION THERAPY CENTERS LLC

TONN AND BLANK CONSTRUCTION LLC