Form 990-T	Exempt Organiza			ss Income T	ax Ret	urn	1	OMB No 15	45-0047
Form COO .	(and proxy tax under section 6033(e))								
	For calendar year 2019 or other tax year beginning, and ending						_	<b>20</b>	19
Department of the Treasury Internal Revenue Service	<ul> <li>▶ Go to www irs gov/Form990T for instructions and the latest information</li> <li>▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3)</li> </ul>						٤	Open to Public I 501(c)(3) Organi	nspection for zations Only
A Check box if address changed	Name of organization ( C	neck box if name ch	nanged	and see instructions )			Emplo	yer identificatio byees' trust, sec ctions )	n number
B Exempt under section	Print THE BRIDGESPAN	GROUP, I	INC.	· · · · · · · · · · · · · · · · · · ·				1-1625	
X 501(c <b>0</b> (3)	Type 2 CODIEW DIACE			structions.				ited business ad istructions)	ctivity code
408(e) 220(e)	Z COPLET PLACE								
408A530(a) 529(a)	City or town, state or province, BOSTON, MA 02	country, and ZIP or 116	foreigi	n postal code			5419	900	
C Book value of all assets at end of year	F Group exemption number (Se		<u> </u>						
	94. G Check organization type					401(a)		0	ther trust
	organization's unrelated trades or busines	ses. $\blacktriangleright$	1		the only (or fi			than ana	
	► SEE STATEMENT 1 ank space at the end of the previous sent	ones esmolete Der	to Loo	<del></del>	complete Par			-	
		ence, complete Par	is i aii	u II, complete a Schedule	IVI IUI EACII AC	Juillona	II tI due	וט	
business, then complete	the corporation a subsidiary in an affiliate	d aroun or a naren	t-subsi	diary controlled group?	•••	<b></b>	Yes	s X N	
• • •	nd identifying number of the parent corp		(-3003)	diary controlled group.				, [44] 141	U
J The books are in care of	► WILLIAM COWEN,	DIRECTOR	OF	FINANCE Teleph	one number	▶ (	617	) 572-	2833
Part I Unrelated	Trade or Business Income			(A) Income	(B) Exp	penses	]	(C) I	Net
1a Gross receipts or sale	3,560,969.						Į,	. /	- 1
b Less returns and allow	vances c 8a	lance 🕨	1c	3,560,969.	,	.,	2 ***		
2 Cost of goods sold (S			2	2.562.662				2 562	
3 Gross profit Subtract			3	3,560,969.		_/		3,560	<u>,969.</u>
4a Capital gain net incon	•		4a				-		<del></del>
	4797, Part II, line 17) (attach Form 4797)	)	4b						
c Capital loss deduction		tatamant\	4c 5		<u> </u>				
5 Income (loss) from a 6 Rent income (Schedu	partnership or an S corporation (attach s	iatement)	6						
	ed income (Schedule E)	ł	7			<u> </u>			
	alties, and rents from a controlled organiz	ation (Schedule F)	8						
	a section 501(c)(7), (9), or (17) organiza	1	9/						
	vity income (Schedule I)	`	10						
11 Advertising income (S	chedule J)		11						
12 Other income (See in:	tructions; attach schedule)	/	12						
13 Total. Combine lines		/	13	3,560,969.				<u>3,560</u>	<u>,969.</u>
	ns Not Taken Elsewhere (Se								
	must be directly connected with the		255 IIIC	come )					
	cers, directors, and trustees (Schedule K	)				}	14	3 1/0	,846.
<ul><li>15 Salaries and wages</li><li>16 Repairs and mainten</li></ul>	ance	DEC	1-11	/ED		}	15 16	<u> </u>	,040.
17 Bad debts		REC	<u>上</u>	VED		ł	17		
	dule) (see instructions)	8	16	ျပ္က		Ì	18		
19 Taxes and licenses		MON (688		2020 SO     1020		Ì	19		
20 Depreciation (attach	Form 4562)	m)							
21 Less depreciation cla	imed on Schedule A and elsewhere on re	mu DCD					21b		
22 Depletion		U OGD		<u>UI</u>			22		
23 Contributions to defe	rred compensation plans						23		
24 Employee benefit pro						-	24		
25 Excess exempt expe						-	25		
26 Excess readership co				CEE CMAA	TEMENTO	2	26	116	716
,	Other deductions (attach schedule) SEE STATEMENT 2  Total deductions Add lines 14 through 27						27 28		,716. ,562.
/	od lines 14 through 27 exable income before net operating loss (	leduction Subtract	line 29	R from line 13		}	29		,407.
,	erating loss arising in tax years beginning					ł	-3		, 2010
(see instructions)	same is so arising in tax years beginning	, on or antor oundar	, ., 20				30		0.
· / · ·	axable income. Subtract line 30 from line	29				_	31	303	,407.
	Panarwark Daduction Act Nation and								0-T (2010)

2019.05000 THE BRIDGESPAN GROUP, INC 04650.01

	60-T (2019) THE BRIDGESPAN GROUP, INC.	31-1625487 Page 2
Par	Total Unrelated Business Taxable Income	
32	Total of unrelated business taxable income computed from all unrelated trades or businesses (see instructions)	32 303,407.
33	Amounts paid for disallowed fringes	33
34	Charitable contributions (see instructions for limitation rules)	34 0.
35	Total unrelated business taxable income before pre 2018 NOLs and specific deduction Subtract line 34 from the sum of lines 32 and	202 400
	·	36
36	Deduction for net operating loss arising in tax years beginning before January 1, 2018 (see instructions)	~ 1 <del>    -   -   -   -   -   -   -   -   - </del>
37	Total of unrelated business taxable income before specific deduction. Subtract line 36 from line 35	
38	Specific deduction (Generally \$1,000, but see line 38 instructions for exceptions)	$\bigcirc  38  1,000.$
39	Unrelated business taxable income. Subtract line 38 from line 37. If line 38 is greater than line 37,	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
	enter the smaller of zero or line 37	$\begin{array}{c c} & & & 302,407. \end{array}$
IP.ar	Tax Computation	1,
40	Organizations Taxable as Corporations Multiply line 39 by 21% (0 21)	<b>►</b> 40 63,505.
41	Trusts Taxable at Trust Rates See instructions for tax computation. Income tax on the amount on line 39 from:	
	Tax rate schedule or Schedule D (Form 1041)	► 4 1
42	Proxy tax. See instructions	▶ 42
43	Tax rate schedule or Schedule D (Form 1041)  Proxy tax. See instructions  Alternative minimum tax (trusts only)	43
44	Tax on Noncompliant Facility Income. See instructions	44
45	Total_Add lines 42, 43, and 44 to line 40 or 41, whichever applies	45 63,505.
	Tax and Payments	1 7
	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) 46a	
_	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	<del> </del>
b	Other credits (see instructions)  About 5 and 2000	<del></del>
C	$\sim 111$	—— <b>(</b>
d		
е	Total credits Add lines 46a through 46d	46e
47	Subtract line 46e from line 45	4 63,505.
48	Other taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (attach sch	edule) 48
49	Total tax. Add lines 47 and 48 (see instructions)	49 63,505.
50	2019 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 3	50 0.
51 a	Payments: A 2018 overpayment credited to 2019 \\ \ightarrow \( \text{\$\frac{1}{2} \rightarrow 58,9} \)	96.
b	2019 estimated tax payments $\sqrt{0}$ $\sqrt{51b}$ $\sqrt{48,0}$	00.
c	Tax deposited with Form 8868 \\( \int_0 \left( , \left[ \frac{\dagger{\dagger}{\dagger} \frac{\dagger{\dagger}}{\dagger} \left( , \left[ \frac{\dagger{\dagger}{\dagger} \frac{\dagger{\dagger}}{\dagger} \left( , \left[ \frac{\dagger{\dagger}{\dagger} \frac{\dagger{\dagger}}{\dagger} \left( , \left[ \frac{\dagger{\dagger}}{\dagger} \left( , \left[ \frac{\dagger{\dagger}}{\dagger} \left( , \left[ \frac{\dagger{\dagger}}{\dagger} \left( , \left[ \frac{\dagger{\dagger}}{\dagger} \reft( , \left[ \frac{\dagger{\dagger{\dagger}}}{\dagger} \reft( , \left[ \frac{\dagger{\dagger{\dagger}}}{\dagger{\dagger{\dagger}}} \reft( , \left[ \frac{\dagger{\dagger{\dagger{\dagger}}}{\dagger	00.
d	Foreign organizations: Tax paid or withheld at source (see instructions)	
	Backup withholding (see instructions) 51e	
f		
q		
9	Form 4136 Other Total ▶ 51g	
52	Total payments. Add lines 51a through 51g	52 176,996.
	Estimated tax penalty (see instructions) Check if Form 2220 is attached	58
53		
54	Tax due. If line 52 is less than the total of lines 49, 50, and 53, enter amount owed	) \$\begin{array}{c c c c c c c c c c c c c c c c c c c
55	Overpayment If line 52 is larger than the total of lines 49, 50, and 53, enter amount overpaid	
(Dor	Enter the amount of line 55 you want: Credited to 2020 estimated tax   113,491. Refunded	<b>▶</b>   56   0.
	Statements Regarding Certain Activities and Other Information (see instructions)	
57	At any time during the 2019 calendar year, did the organization have an interest in or a signature or other authority	Yes   No
		المفتدر أحديث
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file	
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country	
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3	X
58	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country	
58	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3	X
58 59	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust?	X
59	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year   Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my	X X
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year   Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my	X X X knowledge and behef, it is true,
59	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year  Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge	knowledge and belief, it is true,
59 Sign	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year  Under penallies of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge	knowledge and belief, it is true.  May the IRS discuss this return with the preparer shown below (see
59 Sign	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year  Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge  II / W / 20  TREASURER  Title	knowledge and belief, it is true,  May the IRS discuss this return with the preparer shown below (see instructions)? X Yes No
59 Sign Here	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year   Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge  TREASURER  Title  Print/Type preparer's name  Preparer's signature  Date  Check	knowledge and belief, it is true,  May the IRS discuss this return with the preparer shown below (see instructions)? X Yes No
Sign Here	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year   Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge  TREASURER  Title  Print/Type preparer's name  Preparer's signature  Date  Check   Self-emi	knowledge and belief, it is true,  May the IRS discuss this return with the preparer shown below (see instructions)? X Yes No  If PTIN  Dloyed
Sign Here Paid Pre	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year   Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge  Print/Type preparer's name  Preparer's signature  Date  CRAIG KLEIN  Title  CRAIG KLEIN  CRAI	knowledge and belief, it is true,  May the IRS discuss this return with the preparer shown below (see instructions)? X Yes No  If PTIN  POOT 3 4 6 4 0
Sign Here	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year   Under penallies of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge  Print/Type preparer's name  Preparer's signature  Date  CRAIG KLEIN  Firm's name CBIZ MHM, LLC  Firm's firm's name  CRIZ MHM, LLC  Firm's firm's name	knowledge and belief, it is true,  May the IRS discuss this return with the preparer shown below (see instructions)? X Yes No  If PTIN  POOT 3 4 6 4 0
Sign Here	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year \$  Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge  Print/Type preparer's name  Preparer's signature  Date  CRAIG KLEIN  Firm's name CBIZ MHM, LLC  Firm's name CBIZ MHM, LLC  Firm's 18	X   X   X   X   X   X   X   X   X   X
Sign Here Paid Prep Use	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here   SEE STATEMENT 3  During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust? If "Yes," see instructions for other forms the organization may have to file.  Enter the amount of tax-exempt interest received or accrued during the tax year   Under penallies of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge  Print/Type preparer's name  Preparer's signature  Date  CRAIG KLEIN  Firm's name CBIZ MHM, LLC  Firm's firm's name  CRIZ MHM, LLC  Firm's firm's name	knowledge and belief, it is true.  May the IRS discuss this return with the preparer shown below (see instructions)? X Yes No  of PTIN  ployed  P00734640  26-3753134

Schedule A - Cost of Goods	Sold. Enter	method of inven	tory valuation N/A	<u> </u>		
			6 Inventory at end of year	ar		6
2 Purchases	2 7 Cost of goods sold. Subtract				line 6	
3 Cost of labor						<u>-                                    </u>
4 a Additional section 263A costs			line 2		<i>'</i>	7
(attach schedule)	4a		8 Do the rules of section	1 263A (1	with respect to	Yes No
b Other costs (attach schedule)	4b		property produced or		,	3. 77.1
5 Total Add lines 1 through 4b	5		the organization?		· · · · · · · · · · · · · · · · · · ·	
Schedule C - Rent Income (		Property and		ease	d With Real Prope	erty)
(see instructions)						
1. Description of property						
(1)			,			<del></del>
(2)				-		
(3)	-					
(4)						
	2. Rent receiv	ed or accrued	·			
(a) From personal property (if the perconent for personal property is more 10% but not more than 50%)	centage of than	of rent for p	and personal property (if the percenta personal property exceeds 50% or if at is based on profit or income)	age	3(a) Deductions directly of columns 2(a) and	connected with the income in d 2(b) (attach schedule)
(1)						
(2)	-					
(3)				-		
(4)						
Total	0.	Total	<del></del>	0.		
(c) Total income. Add totals of columns here and on page 1, Part I, line 6, column		ter		0.	(b) Total deductions. Enter here and on page 1, Pert I, line 6, column (B)	<b>•</b> 0.
Schedule E - Unrelated Deb		Income (see	instructions)		<u> </u>	
			2. Gross income from		3 Deductions directly conn- to debt-finance	
1. Description of debt-financed property			or allocable to debt- financed property	(a)	Straight line depreciation (attach schedule)	(b) Other deductions (attach schedule)
(1)						
(2)		•				
(3)						
(4)						
4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	of or a debt-fina	adjusted basis illocable to nced property ischedule)	6 Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)	8, Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)			%			
(2)			%			
(3)			%			
(4)			%			
					inter here and on page 1, Part I, line 7, column (A)	Enter here and on page 1, Part I, line 7, column (B)
Totals			<b>•</b>		0.	0.
Total dividends-received deductions in	<u>cluded ın colu</u> mr	8			<b>&gt;</b>	0.
						Form 990-T (2019)

923731 01-27-20

(1) (2) (3) (4)

0.

0.

Totals (carry to Part II, line (5))

Form 990-T (2019) THE BRIDGESPAN GROUP, INC.

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis)

1 Name of periodical		2 Gross advertising income	3 Direct advertising costs	4 Advertising gain or (loss) (col 2 minus col 3) If a gain, compute cols 5 through 7	5. Circulation income	6 Readership costs	7 Excess readership costs (column 6 minus column 5, but not more than column 4)
(1)					-		
(2)							
(3)		-					
(4)		-					
Totals from Part I	•	0.	0.	,	. 4		0.
		Enter here and on page 1, Part I, line 11, col (A)	Enter here and on page 1, Part I, line 11, col (B)	<b>)</b> ,	7	,	Enter here and on page 1, Part II, line 26
Totals, Part II (lines 1-5)	<b>•</b>	0.	0.				0.

1 Name	2. Title	3 Percent of time devoted to business	Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total Enter here and on page 1, Part II, line 14		•	0.

Form 990-T (2019)

FORM 990-T DESCRIPTION OF ORGANIZATION'S PRIMARY UNRELATED STATEMENT 1
BUSINESS ACTIVITY

## SERVICES FURNISHED TO TAXABLE SUBSIDIARY

TO FORM 990-T, PAGE 1

FORM 990-T	OTHER DEDUCTIONS	STATEMENT 2
DESCRIPTION		AMOUNT
EXTERNAL CONSULTANTS TRAVEL		78,191. 38,525.
TOTAL TO FORM 990-T, PAGE 1,	LINE 27	116,716.

FORM 990-T	NAME OF FOREIGN	COUNTRY IN WHICH	STATEMENT 3
	ORGANIZATION HAS	FINANCIAL INTEREST	

NAME OF COUNTRY

INDIA SOUTH AFRICA