

FILED NOV 15 2017

SCANNED DEC 08 2017

Form 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

2016

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

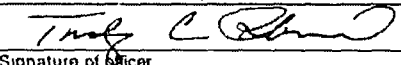
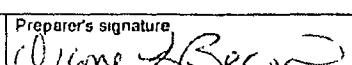
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

A For the 2016 calendar year, or tax year beginning 2016, and ending 20	
B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input checked="" type="checkbox"/> Initial return <input type="checkbox"/> Final return (terminated) <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization CHILDREN'S HOSPITAL AND PHYSICIANS' HEALTHCARE NETWORK Doing business as PARTNERS FOR KIDS Number and street (or P.O. box if mail is not delivered to street address) Room/suite 700 CHILDREN'S DRIVE City or town, state or province, country, and ZIP or foreign postal code COLUMBUS, OH 43205 F Name and address of principal officer: SEAN GLEESON, M.D. 700 CHILDREN'S DRIVE COLUMBUS, OH 43205
D Employer identification number 31-1429047	
E Telephone number (614) 722-5958	
G Gross receipts \$ 659,296,385.	
H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list (see instructions)	
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no) 4947(a)(1) or 527	
J Website: WWW.PARTNERSFORKIDS.ORG	
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other <input type="checkbox"/> L Year of formation 1994 M State of legal domicile OH	

Part I Summary	
Activities & Governance	1 Briefly describe the organization's mission or most significant activities IMPROVING THE HEALTH OF CHILDREN THROUGH HIGH VALUE, INNOVATIVE CARE AND COMMUNITY PARTNERSHIPS
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets
	3 Number of voting members of the governing body (Part VI, line 1a) 3 17
	4 Number of independent voting members of the governing body (Part VI, line 1b) 4 7
	5 Total number of individuals employed in calendar year 2016 (Part V, line 2a) 5 0
	6 Total number of volunteers (estimate if necessary) 6 0
	7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 7b Net unrelated business taxable income from Form 990-T, line 34 7b 0
Revenue	8 Contributions and grants (Part VIII, line 1h) 8 5,000
	9 Program service revenue (Part VIII, line 2g) 9 659,163,260
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7a) 10 -128,683
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 0
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (D), line 12) 12 659,039,577
	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 13 5,000
	14 Benefits paid to or for members (Part IX, column (A), line 4) 14 0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 6,527,206
	16a Professional fundraising fees (Part IX, column (A), line 11e) 16a 0
	16b Total fundraising expenses (Part IX, column (D), line 25) 16b 0
Expenses	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 17 653,003,224
	18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 18 659,535,430
	19 Revenue less expenses Subtract line 18 from line 12 19 -495,853
	20 Total assets (Part X, line 16) 20 80,716,153
Net Assets or Fund Balances	21 Total liabilities (Part X, line 26) 21 80,355,533
	22 Net assets or fund balances Subtract line 21 from line 20 22 360,620

Part II Signature Block	
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge	
Sign Here	Signature of officer  Date 11/8/17 TIMOTHY C. ROBINSON TREASURER Type or print name and title
Paid Preparer Use Only	Print/Type preparer's name DIANE L BEAN Preparer's signature  Date 11/8/17 Check <input type="checkbox"/> if self-employed PTIN P00104972 Firm's name ERNST & YOUNG U.S. LLP Firm's EIN 34-6565596 Firm's address 800 YARD STREET, SUITE 200 GRANDVIEW HEIGHTS, OH 43122 Phone no 614-224-5678
May the IRS discuss this return with the preparer shown above? (see instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2016)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐ Yes ☒ No

- 1** Briefly describe the organization's mission
IMPROVING THE HEALTH OF CHILDREN THROUGH HIGH VALUE, INNOVATIVE CARE
AND COMMUNITY PARTNERSHIPS
- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If "Yes," describe these new services on Schedule O.
- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
If "Yes," describe these changes on Schedule O.
- 4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code _____) (Expenses \$ 649,525,653 including grants of \$ 0.) (Revenue \$ 648,409,716)
MEMBER HEALTH CARE SERVICES (SEE SCHEDULE O)

4b (Code _____) (Expenses \$ 3,848,383 including grants of \$ 0) (Revenue \$ 5,361,472)
CARE NAVIGATION (SEE SCHEDULE O)

4c (Code _____) (Expenses \$ 1,900,920 including grants of \$ 5,000) (Revenue \$ 5,392,072)
QUALITY IMPROVEMENT, COMMUNITY HEALTH & RESEARCH (SEE SCHEDULE O)

4d Other program services (Describe in Schedule O)
(Expenses \$ _____ including grants of \$ _____) (Revenue \$ _____)

4e Total program service expenses **▶** 655,274,956.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.	1	X
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9	X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	X
b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	X
c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.	12a	X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV.	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions).	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.	19	X

Part IV Checklist of Required Schedules (continued)

	Yes	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H.		X
20b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.		X
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.		X
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I.		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I.		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II.		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
28a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV.		X
28b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV.		X
28c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M.		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.		X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2.		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☒

Yes No

1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	2			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0.			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	0.			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a			X	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b				
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			X	
b	If "Yes," enter the name of the foreign country					
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			X	
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			X	
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a			X	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b				
7	Organizations that may receive deductible contributions under section 170(c).					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a			X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b				
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			X	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			X	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			X	
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g				
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h				
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8				
9	Sponsoring organizations maintaining donor advised funds.					
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a				
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b				
10	Section 501(c)(7) organizations. Enter:					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b				
11	Section 501(c)(12) organizations. Enter:					
a	Gross income from members or shareholders.	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			X	
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b				

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒ X

Section A. Governing Body and Management

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year 1a 17		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
b Enter the number of voting members included in line 1a, above, who are independent 1b 7		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . .		X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5 Did the organization become aware during the year of a significant diversion of the organization's assets? . . .		X
6 Did the organization have members or stockholders?	X	
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	X	
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a The governing body?	X	
b Each committee with authority to act on behalf of the governing body?	X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?		X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . .		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .		X
b Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13 Did the organization have a written whistleblower policy?		X
14 Did the organization have a written document retention and destruction policy?		X
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official		X
b Other officers or key employees of the organization		X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► OH,

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►
 CHRISTINA MCMANUS 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 614-355-3119

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII. ☒ X**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) WILLIAM LONG, M.D. CHAIRMAN / DIRECTOR	3.00 47.00	X		X				0.	81,765.	997.
(2) TIMOTHY C. ROBINSON TREASURER / DIRECTOR	3.00 47.00	X		X				0.	1,004,559.	64,296.
(3) STEVE ALLEN, M.D. DIRECTOR	3.00 47.00	X						0.	1,742,951.	59,113.
(4) RICHARD BRILLI, M.D. DIRECTOR	3.00 43.00	X						0.	624,250.	53,010.
(5) RICHARD MILLER DIRECTOR	3.00 47.00	X						0.	931,961.	63,546.
(6) KELLY KELLEHER, M.D. DIRECTOR	3.00 0.	X						0.	0.	0.
(7) JOHN BARNARD, M.D. DIRECTOR	3.00 37.00	X						0.	493,493.	35,246.
(8) LAWRENCE MOSS, M.D. DIRECTOR	3.00 47.00	X						0.	1,369,664.	59,163.
(9) JOSHUA WATSON, M.D. DIRECTOR	3.00 0.	X						0.	0.	0.
(10) GAREY NORITZ, M.D. DIRECTOR	3.00 0.	X						0.	0.	0.
(11) MEREDITH LIND, M.D. DIRECTOR	3.00 47.00	X						0.	448,916.	63,141.
(12) KATHERINE DEANS, M.D. DIRECTOR	3.00 47.00	X						0.	558,870.	37,471.
(13) RENEE TAYLOR, M.D. DIRECTOR	3.00 0.	X						0.	0.	0.
(14) OLIVIA THOMAS, M.D. DIRECTOR	3.00 0.	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) H. SCOTT TYSON, M.D. DIRECTOR	3.00 0.	X						0.	0.	0.
(16) JOSHUA UFFMAN, M.D. DIRECTOR	3.00 47.00	X						0.	419,338.	65,746.
(17) KAREN MCCOY, M.D. DIRECTOR (TO 6/30/16)	3.00 0.	X						0.	0.	0.
(18) ELIZABETH HINGSBERGEN, M.D. DIRECTOR (TO 6/30/16)	3.00 47.00	X						0.	533,950.	47,976.
(19) ANUP PATEL, M.D. DIRECTOR (TO 6/30/16)	3.00 0.	X						0.	0.	0.
(20) WILLIAM COTTON, M.D. EX-OFFICIO DIR (TO 6/30/16)	3.00 0.	X						0.	0.	0.
(21) LISA BROOKS DIR / PATIENT REPRESENTATIVE	3.00 0.	X						0.	0.	0.
(22) SEAN GLEESON, M.D. PRESIDENT	50.00 0.			X				432,674.	0.	45,388.
(23) STEPHEN CARDAMONE, D.O. MEDICAL DIRECTOR	50.00 0.			X				180,808.	0.	13,886.
(24) RHONDA COMER SECRETARY	3.00 47.00			X				0.	624,934.	55,148.
(25) SARA EVANS ASSISTANT SECRETARY	3.00 47.00			X				0.	181,867.	30,758.
1b Sub-total								0.	7,256,429.	435,983.
c Total from continuation sheets to Part VII, Section A								822,641.	1,760,089.	298,226.
d Total (add lines 1b and 1c)								822,641.	9,016,518.	734,209.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **3**

- 3** Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		X
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization	15	

[illegible]**d Total (add lines 1b and 1c)**

	Yes	No
3		X
4	X	
5		X

(A) Name and business address	(B) Description of services	(C) Compensation

PAGE 10

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII. ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c					
	d	Related organizations	1d					
	e	Government grants (contributions) . .	1e					
	f	All other contributions, gifts, grants and similar amounts not included above . .	1f	5,000				
	g	Noncash contributions included in lines 1a-1f \$						
	h	Total. Add lines 1a-1f		5,000				
Program Service Revenue		Business Code						
	2a	CAPITATION PREMIUMS	900099	643,048,244	643,048,244			
	b	ADMINISTRATIVE FEES	900099	16,100,516	16,100,516			
	c	CREDENTIALING FEES	900099	14,500	14,500			
	d						
	e						
	f	All other program service revenue						
	g	Total. Add lines 2a-2f		659,163,260				
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		128,125			128,125	
	4	Income from investment of tax-exempt bond proceeds . .		0				
	5	Royalties		0				
		(i) Real	(ii) Personal					
	6a	Gross rents						
	b	Less rental expenses						
	c	Rental income or (loss)						
	d	Net rental income or (loss)		0				
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b	Less cost or other basis and sales expenses		256,808				
	c	Gain or (loss)		-256,808				
	d	Net gain or (loss)		-256,808			-256,808	
	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18	a	0				
	b	Less direct expenses	b	0				
	c	Net income or (loss) from fundraising events		0				
	9a	Gross income from gaming activities See Part IV, line 19	a	0				
	b	Less direct expenses	b	0				
	c	Net income or (loss) from gaming activities		0				
10a	Gross sales of inventory, less returns and allowances	a	0					
b	Less cost of goods sold	b	0					
c	Net income or (loss) from sales of inventory		0					
Miscellaneous Revenue			Business Code					
11a							
b							
c							
d	All other revenue							
e	Total. Add lines 11a-11d		0					
12	Total revenue. See instructions		659,039,577	659,163,260		-128,683		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	5,000.	5,000.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0.			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0.			
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors, trustees, and key employees	921,239.	221,589.	699,650.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.			
7 Other salaries and wages	4,357,681.	3,902,844.	454,837.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	0.			
9 Other employee benefits	1,248,286.	1,038,830.	209,456.	
10 Payroll taxes	0.			
11 Fees for services (non-employees)				
a Management	0.			
b Legal	94,869.		94,869.	
c Accounting	0.			
d Lobbying	0.			
e Professional fundraising services. See Part IV, line 17.	0.			
f Investment management fees	0.			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	2,933,255.	898,613.	2,034,642.	
12 Advertising and promotion	0.			
13 Office expenses	96,521.	39,385.	57,136.	
14 Information technology	0.			
15 Royalties	0.			
16 Occupancy	403,593.	317,454.	86,139.	
17 Travel	105,526.		105,526.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19 Conferences, conventions, and meetings	6,064.		6,064.	
20 Interest	0.			
21 Payments to affiliates	0.			
22 Depreciation, depletion, and amortization	146,747.		146,747.	
23 Insurance	103,960.		103,960.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a CLAIMS EXPENSE	643,169,588.	643,169,588.		
b REINSURANCE PREMIUMS	5,678,656.	5,678,656.		
c LETTER OF CREDIT FEES	106,018.		106,018.	
d MEMBERSHIP & ASSOCIATION	7,531.		7,531.	
e All other expenses	150,896.	2,997.	147,899.	
25 Total functional expenses. Add lines 1 through 24e	659,535,430.	655,274,956.	4,260,474.	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)	0.			

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X. ☒ X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	53,194,079.	1	37,810,543.
	2 Savings and temporary cash investments	22,106,422.	2	22,044,457.
	3 Pledges and grants receivable, net	0.	3	0.
	4 Accounts receivable, net	0.	4	0.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0.	5	0.
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0.	6	0.
	7 Notes and loans receivable, net	0.	7	0.
	8 Inventories for sale or use	0.	8	0.
	9 Prepaid expenses and deferred charges	0.	9	287,631.
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a		
	b Less accumulated depreciation	10b	403,554.	10c 0.
	11 Investments - publicly traded securities	0.	11	0.
	12 Investments - other securities See Part IV, line 11	0.	12	0.
	13 Investments - program-related See Part IV, line 11	0.	13	0.
	14 Intangible assets	0.	14	0.
	15 Other assets See Part IV, line 11	5,012,098.	15	10,999,748.
16 Total assets. Add lines 1 through 15 (must equal line 34)	80,716,153.	16	71,142,379.	
Liabilities	17 Accounts payable and accrued expenses	24,711,662.	17	23,078,554.
	18 Grants payable	0.	18	0.
	19 Deferred revenue	0.	19	0.
	20 Tax-exempt bond liabilities	0.	20	0.
	21 Escrow or custodial account liability Complete Part IV of Schedule D	0.	21	0.
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	0.	22	0.
	23 Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24 Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	55,643,871.	25	48,199,058.
	26 Total liabilities. Add lines 17 through 25	80,355,533.	26	71,277,612.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> X and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	360,620.	27	-135,233.
	28 Temporarily restricted net assets	0.	28	0.
	29 Permanently restricted net assets	0.	29	0.
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	360,620.	33	-135,233.
	34 Total liabilities and net assets/fund balances	80,716,153.	34	71,142,379.

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI. ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	659,039,577.
2	Total expenses (must equal Part IX, column (A), line 25)	2	659,535,430.
3	Revenue less expenses Subtract line 2 from line 1	3	-495,853.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	360,620.
5	Net unrealized gains (losses) on investments	5	0.
6	Donated services and use of facilities	6	0.
7	Investment expenses	7	0.
8	Prior period adjustments	8	0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	-135,233.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII. ☐

- 1** Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both
☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Form **990** (2016)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

Open to Public
Inspection

Name of the organization **CHILDREN'S HOSPITAL AND PHYSICIANS'**
HEALTHCARE NETWORK

Employer identification number
31-1429047

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 ☐ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ))
- 3 ☐ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 ☐ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)
- 6 ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II)
- 8 ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II)
- 9 ☐ An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions) Enter the name, city, and state of the college or university _____
- 10 ☐ An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)
- 11 ☐ An organization organized and operated exclusively to test for public safety See section 509(a)(4).
- 12 ☒ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
 - a ☒ **Type I** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B.
 - b ☐ **Type II** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C.
 - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E.
 - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V.
 - e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f Enter the number of supported organizations. 1

g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
ATTACHMENT 1						
(A)						
(B)						
(C)						
(D)						
(E)						
Total					263,076,322.	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2016

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2015 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10%-facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13 Total support. (Add lines 9, 10c, 11, and 12)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2015 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2015 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2016. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ► ☐

b 33 1/3% support tests - 2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	X	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		X
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		X
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.		X
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		X
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		X
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		X
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		X
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		X
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		X
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		X
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		X
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	X
b A family member of a person described in (a) above?	11b	X
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .	11c	X

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1	X
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization	2	X

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1	

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2	
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3	

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
a <input type="checkbox"/> The organization satisfied the Activities Test Complete line 2 below			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations Complete line 3 below			
c <input type="checkbox"/> The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instructions)			
2 Activities Test Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3 Parent of Supported Organizations Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI .	3a		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI)			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7 <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI) See instructions	
7	Total annual distributions. Add lines 1 through 6	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions.	
9	Distributable amount for 2016 from Section C, line 6	
10	Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
	Underdistributions, if any, for years prior to 2016			
2	(reasonable cause required-explain in Part VI) See instructions			
3	Excess distributions carryover, if any, to 2016			
a				
b				
c	From 2013.			
d	From 2014.			
e	From 2015.			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder Subtract lines 3g, 3h, and 3i from 3f			
4	Distributions for 2016 from Section D, line 7 \$			
a	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
c	Remainder Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2016, if any Subtract lines 3g and 4a from line 2 For result greater than zero, explain in Part VI See instructions			
6	Remaining underdistributions for 2016 Subtract lines 3h and 4b from line 1 For result greater than zero, explain in Part VI See instructions			
7	Excess distributions carryover to 2017 Add lines 3j and 4c			
8	Breakdown of line 7			
a				
b	Excess from 2013. . . .			
c	Excess from 2014. . . .			
d	Excess from 2015. . . .			
e	Excess from 2016. . . .			

Schedule A (Form 990 or 990-EZ) 2016

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1, Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART I - INFORMATION ABOUT SUPPORTED ORGANIZATIONS				ATTACHMENT 1	
(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	(III) TYPE OF ORGANIZATION	(IV) YES NO	(V) AMOUNT OF SUPPORT	(VI) OTHER SUPPORT AMOUNT
NATIONWIDE CHILDREN'S HOSPITAL	31-4379441	3	X	263,076,322.	0.
TOTAL AMOUNT OF SUPPORT				<u>263,076,322</u>	<u>0</u>

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

HEALTHCARE NETWORK

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

Open to Public
Inspection

Employer identification number

31-1429047

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year) . .		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <input type="checkbox"/> Yes <input type="checkbox"/> No		
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <input type="checkbox"/> Yes <input type="checkbox"/> No		

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)	
<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a Total number of conservation easements	2a Held at the End of the Tax Year
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶	
4 Number of states where property subject to conservation easement is located ▶	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶	
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$	
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? <input type="checkbox"/> Yes <input type="checkbox"/> No	
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items	
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items	
(i) Revenue included in Form 990, Part VIII, line 1	▶ \$
(ii) Assets included in Form 990, Part X	▶ \$
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items	
a Revenue included in Form 990, Part VIII, line 1	▶ \$
b Assets included in Form 990, Part X	▶ \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2016

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a ☐ Public exhibition

d ☐ Loan or exchange programs

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table.

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment %

b Permanent endowment %

c Temporarily restricted endowment %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations ☐ Yes ☐ No

(ii) related organizations ☐ Yes ☐ No

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐ Yes ☐ No

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c)

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12.) ►		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13.) ►		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
(1) REINSURANCE RECEIVABLE	4,201,000.
(2) COB AND PHARMACY RECEIVABLE	5,250,000.
(3) HEALTH PLAN RECEIVABLE	1,548,748.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ►	10,999,748.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DUE TO AFFILIATE	2,094,420.
(3) CLAIMS PAYABLE	46,104,638.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ►	48,199,058.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)		5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE

NATIONWIDE CHILDREN'S RECORDS ACCRUALS FOR UNCERTAIN TAX POSITIONS UNDER

ASC 740, INCOME TAXES. NATIONWIDE CHILDREN'S HAD NO SIGNIFICANT

UNCERTAIN TAX POSITIONS AS OF DECEMBER 31, 2016 AND 2015.

Part XIII Supplemental Information *(continued)*

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

**Open to Public
Inspection**

Name of the organization

CHILDREN'S HOSPITAL AND PHYSICIANS'

Employer identification number

HEALTHCARE NETWORK

31-1429047

Part I Questions Regarding Compensation

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|---|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as, maid, chauffeur, chef) |

- b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.

- 2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

- 3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|--|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input type="checkbox"/> Approval by the board or compensation committee |

- 4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

- 5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

- 6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

- 7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.

- 8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

- 9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(i) TIMOTHY C. ROBINSON	0.	0.	0.	0.	0.	0.	0.
(ii) 1 TREASURER / DIRECTOR	651,204.	335,355.	18,000.	35,775.	28,521.	1,068,855.	0.
(i) STEVE ALLEN, M.D.	0.	0.	0.	0.	0.	0.	0.
(ii) 2 DIRECTOR	1,006,444.	736,507.	0.	35,775.	23,338.	1,802,064.	0.
(i) RICHARD BRILLI, M.D.	0.	0.	0.	0.	0.	0.	0.
(ii) 3 DIRECTOR	391,069.	233,181.	0.	25,039.	27,971.	677,260.	0.
(i) RICHARD MILLER	0.	0.	0.	0.	0.	0.	0.
(ii) 4 DIRECTOR	603,618.	310,343.	18,000.	35,775.	27,771.	995,507.	0.
(i) JOHN BARNARD, M.D.	0.	0.	0.	0.	0.	0.	0.
(ii) 5 DIRECTOR	262,363.	231,130.	0.	15,318.	19,928.	528,739.	0.
(i) LAWRENCE MOSS, M.D.	0.	0.	0.	0.	0.	0.	0.
(ii) 6 DIRECTOR	728,381.	623,283.	18,000.	35,775.	23,388.	1,428,827.	310,545.
(i) MEREDITH LIND, M.D.	0.	0.	0.	0.	0.	0.	0.
(ii) 7 DIRECTOR	352,769.	78,147.	18,000.	35,775.	27,366.	512,057.	0.
(i) KATHERINE DEANS, M.D.	0.	0.	0.	0.	0.	0.	0.
(ii) 8 DIRECTOR	473,176.	67,694.	18,000.	35,775.	1,696.	596,341.	0.
(i) JOSHUA UFFMAN, M.D.	0.	0.	0.	0.	0.	0.	0.
(ii) 9 DIRECTOR	340,213.	61,125.	18,000.	35,775.	29,971.	485,084.	0.
(i) ELIZABETH HINGSBERGEN,	0.	0.	0.	0.	0.	0.	0.
(ii) 10 DIRECTOR (TO 6/30/16)	334,410.	145,500.	54,040.	24,550.	23,426.	581,926.	0.
(i) SEAN GLEESON, M.D.	338,111.	76,563.	18,000.	24,550.	20,838.	478,062.	0.
(ii) 11 PRESIDENT	0.	0.	0.	0.	0.	0.	0.
(i) STEPHEN CARDAMONE, D.O.	155,808.	25,000.	0.	12,434.	1,452.	194,694.	0.
(ii) 12 MEDICAL DIRECTOR	0.	0.	0.	0.	0.	0.	0.
(i) RHONDA COMER	0.	0.	0.	0.	0.	0.	0.
(ii) 13 SECRETARY	475,999.	148,935.	0.	35,775.	19,373.	680,082.	0.
(i) SARA EVANS	0.	0.	0.	0.	0.	0.	0.
(ii) 14 ASSISTANT SECRETARY	167,081.	14,786.	0.	12,960.	17,798.	212,625.	0.
(i) PAMELA EDSON	189,159.	20,000.	0.	18,590.	20,734.	248,483.	0.
(ii) 15 VICE PRESIDENT	0.	0.	0.	0.	0.	0.	0.
(i) 16							

Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN

PAYOUTS OF SRP THAT HAD BEEN PREVIOUSLY FUNDED, OCCURRED FOR R. LAWRENCE

MOSS, M.D. \$310,545 (\$310,545 PREVIOUSLY REPORTED ON A 990).

EFFECTIVE FOR PLAN YEAR 2010, NATIONWIDE CHILDREN'S HOSPITAL CHOSE TO

ELIMINATE FUTURE CONTRIBUTIONS TO THE SUPPLEMENTAL NON-QUALIFIED

RETIREMENT PLAN. CURRENT BALANCES OF THIS PLAN ARE MAINTAINED IN THE

ACCOUNTS.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No 1545-0047

2016

**Open to Public
Inspection**

Name of the organization **CHILDREN'S HOSPITAL AND PHYSICIANS'**
HEALTHCARE NETWORK

Employer identification number
31-1429047

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACTIVITY #1
MEMBER HEALTH CARE SERVICES - PARTNERS FOR KIDS (PFK) ACTS AS AN
ACCOUNTABLE CARE ORGANIZATION AND IS COMMITTED TO PROVIDING AND IMPROVING
MEDICAL CARE FOR CHILDREN ENROLLED IN MANAGED MEDICAID AND LIVING IN THE
SOUTH CENTRAL AND SOUTH EAST REGIONS OF OHIO. IT HAS FULL-RISK
CAPITATION AGREEMENTS WITH THE 5 MEDICAID MANAGED CARE PLANS AND IS
FINANCIALLY RESPONSIBLE FOR THE MEDICAL, DENTAL, VISION AND PHARMACY
CLAIMS EXPENSES FOR APPROXIMATELY 320,000 CHILDREN. PFK WORKS CLOSELY
WITH HOSPITALS, PHYSICIAN PRACTICES AND MEDICAID MANAGED CARE PLANS TO
ENSURE COMPREHENSIVE AND QUALITY MEDICAL CARE IS AVAILABLE TO THE
MEDICAID POPULATION WITHIN ITS SERVICE AREA.

FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACTIVITY #2
CARE NAVIGATION - PARTNERS FOR KIDS CARE NAVIGATION PROVIDES BOTH
EPISODIC AND COMPLEX CASE MANAGEMENT BASED ON PATIENT NEEDS, INTENSITY OF
SERVICE REQUIRED, AND LEVEL OF CARE.

THE GOALS OF PARTNERS FOR KIDS CARE NAVIGATION PROGRAM ARE:

A. ASSIST PATIENTS IN ACHIEVING OPTIMUM HEALTH OUTCOMES, FUNCTIONAL
CAPABILITY, AND QUALITY OF LIFE THROUGH IMPROVED MANAGEMENT OF THEIR
DISEASE OR CONDITION.

B. WORK COLLABORATIVELY WITH PATIENTS, FAMILY, PROVIDERS, AND COMMUNITY
ORGANIZATIONS TO DEVELOP GOALS AND ASSIST PATIENTS IN ACHIEVING THOSE
GOALS.

Name of the organization CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number
31-1429047

PARTNERS FOR KIDS' CARE NAVIGATION CONDUCTS SEMI-ANNUAL PROGRAM

EVALUATIONS WHICH MEASURE:

A. REDUCTION IN UTILIZATION

PRE- AND POST-ENROLLMENT UTILIZATION CHARACTERISTICS OF SELECTED PATIENTS

ENROLLED IN CARE COORDINATION, JANUARY 1, 2016 - JUNE 30, 2016 (1)

METRIC	TIME PERIOD	N	TOTAL #	P-VALUE
INPATIENT ADMISSIONS	PRE-ENROLLMENT	1465	253	<0.01
	POST-ENROLLMENT	1465	145	
BED DAYS (2)	PRE-ENROLLMENT	1465	1878	<0.01
	POST-ENROLLMENT	1465	752	
READMISSIONS (30 DAY) (3)	PRE-ENROLLMENT	1465	30	0.9
	POST-ENROLLMENT	1465	39	
ED VISITS	PRE-ENROLLMENT	1465	1123	<0.01
	POST-ENROLLMENT	1465	841	

(1) PATIENTS INCLUDED IN THIS TABLE MET THE FOLLOWING CRITERIA: (1) AT LEAST 1 DAY OF CARE COORDINATION DURING THE PERIOD JANUARY 1, 2016 - JUNE 30, 2016 AND (2) CONTINUOUS ELIGIBILITY IN PFK FOR 6 MONTHS BEFORE AND AFTER CARE COORDINATION ENROLLMENT.

Name of the organization CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number
31-1429047

(2) STATISTICAL TESTING PRODUCED THE SAME FINDINGS WITH AND WITHOUT
OUTLIERS.

(3) READMISSIONS IN THE POST-ENROLLMENT PERIOD WERE ACCOUNTED FOR BY 22
MEMBERS. TWO MEMBERS HAD 15 READMISSIONS IN THE POST-ENROLLMENT PERIOD.
THE PRIMARY DIAGNOSES ASSOCIATED WITH CARE COORDINATION OUTREACH IN THESE
CASES WERE MALIGNANT NEOPLASM OF THE LIVER AND HB-SS DISEASE WITH
CRISIS.

B. OUTREACH ENGAGEMENT RATES BY POPULATION TYPE

- * 2016 REFERRED PATIENT OUTREACH RESULTED IN 51% ENROLLMENT
- * 2016 ALL PATIENT OUTREACH RESULTED IN 27% ENROLLMENT

C. SATISFACTION SURVEY RESULTS

- * 92.9% ON CARE COORDINATION SATISFACTION SURVEY IN 2016

FORM 990, PART III, LINE 4C - PROGRAM SERVICE ACTIVITY #3
QUALITY IMPROVEMENT, COMMUNITY HEALTH AND RESEARCH:

PRACTICE FACILITATION OF QUALITY IMPROVEMENT - PARTNER FOR KIDS (PFK)
PRACTICE FACILITATION OF QUALITY IMPROVEMENT PROGRAM CONCENTRATES ON KEY
ISSUES AFFECTING CHILDREN'S HEALTH AND IS TAILORED TO PARTICIPATING
COMMUNITY PRIMARY CARE PRACTICES IN A 34-COUNTY REGION. PRACTICES ARE
SUPPORTED ON-SITE BY A PFK QUALITY IMPROVEMENT SPECIALIST WHO COACHES
PRACTICE TEAMS THROUGH PROJECTS, SHARES IDEAS FOR CHANGE AND TESTS

Name of the organization CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number
31-1429047

CHANGES. THE IMPROVEMENT PROCESS AT THE PRACTICE IS THEN SUPPORTED BY PARTICIPATION IN A DIVERSE NETWORK WHERE LEARNING - BEST PRACTICES AND CHALLENGES - IS SHARED. IMPROVEMENT IS MEASURED USING OBJECTIVE DEFINITIONS AND STATISTICAL TOOLS TO SUPPORT DECISION MAKING.

A. 19 COMMUNITY PRACTICES HAD ACTIVE QI PROJECTS IN 2016.

B. THERE WERE 29 ACTIVE PROJECTS IN 2016 INCLUDING: 2 ASTHMA PROJECTS, 2 DEPRESSION PROJECTS, 3 ED PROJECTS, 11 FLUORIDE VARNISH PROJECTS, 8 WELL VISIT PROJECTS, 1 ANTIBIOTIC STEWARDSHIP PROJECT, 1 REPRODUCTIVE HEALTH PROJECT, AND 1 IMMUNIZATIONS PROJECT.

C. 23 PROJECTS SHOWED IMPROVEMENT IN 2016 INCLUDING: 2 ASTHMA, 2 DEPRESSION, 10 FLUORIDE VARNISH, 7 WELL VISIT, 1 ANTIBIOTIC STEWARDSHIP AND 1 IMMUNIZATION PROJECT.

SCHOOL-BASED HEALTH CENTERS - THE SCHOOL-BASED HEALTH PROGRAM IS A PARTNERSHIP WITH CENTRAL OHIO SCHOOLS THAT IS DESIGNED TO REACH PATIENTS WITH THE GREATEST NEED. THE PROGRAM IS CO-FUNDED BY NATIONWIDE CHILDREN'S HOSPITAL AND PARTNERS FOR KIDS AND MANAGED BY NATIONWIDE CHILDREN'S HOSPITAL. THE 13 SCHOOL-BASED HEALTH CENTERS PROVIDE UNIQUE ACCESS TO PRIMARY CARE FOR THOSE NOT OTHERWISE ACCESSING CARE. PROVIDERS IN THESE CLINICS INTEGRATE CARE WITH SERVICES PROVIDED IN SCHOOLS AND ALSO RECONNECT PATIENTS TO A MEDICAL HOME. A PRIMARY GOAL OF THE SCHOOL-BASED HEALTH CENTERS IS TO REDUCE HEALTH INEQUITIES FOR AN AT-RISK POPULATION OF STUDENTS. SECONDARILY, THE AIMS INCLUDE: REDUCING PREVENTABLE SCHOOL ABSENCES, INCREASING THE NUMBER OF CHILDREN RECEIVING PREVENTATIVE CARE,

Name of the organization CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number
31-1429047

IMPROVING OUTCOMES FOR STUDENTS WITH CHRONIC MEDICAL CONDITIONS AND
REDUCING PHYSIOLOGICAL AND ENVIRONMENTAL FACTORS THAT IMPEDE ACADEMIC
ATTAINMENT.

IMPORTANT MEASURES OF THIS PROGRAM INCLUDE:

- A. THERE WERE 13 OPERATIONAL, SCHOOL-BASED CLINICS BY END OF 2016.
- B. 994 UNIQUE STUDENTS WERE SEEN IN THE SCHOOL BASED CLINIC IN 2016.
- C. CLINIC STAFF COMPLETED 1,302 VISITS OF WHICH 675 WERE WELL-CHILD VISITS.

SCHOOL-BASED ASTHMA THERAPY (SBAT) PROGRAM - THE SCHOOL-BASED ASTHMA THERAPY (SBAT) PROGRAM WORKS AS A LIAISON BETWEEN THE SCHOOL AND THE ASTHMA CARE PROVIDER TO DESIGN A PLAN FOR STUDENTS WITH HIGH-RISK ASTHMA TO RECEIVE HIS/HER ASTHMA PREVENTION MEDICATION RIGHT AT SCHOOL. ONE OF THE PRIMARY GOALS OF THE PROGRAM IS TO MAINTAIN THE STUDENT'S ASTHMA CARE WITH THEIR ASTHMA CARE PROVIDER, WHILE HELPING IMPROVE COMPLIANCE OF THE STUDENT'S ASTHMA CARE WITH THEIR CONTROLLER MEDICATIONS. WORKING WITH COMMUNITY PARTNERS, SUCH AS THE SCHOOL NURSE TO HELP CHILDREN GET THEIR MEDICINE MAKES THIS POSSIBLE. THE PROGRAM IS CO-FUNDED BY NATIONWIDE CHILDREN'S HOSPITAL AND PARTNERS FOR KIDS.

- A. THERE WERE 180 PARTICIPATING SCHOOLS BY THE END OF 2016 AND 189 PARTICIPATING SCHOOLS BY THE END OF 2016-17 SCHOOL YEAR.
- B. 367 UNIQUE STUDENTS WERE ENROLLED IN 2016; 456 UNIQUE STUDENTS WERE ENROLLED BY THE END OF 2016-2017 SCHOOL YEAR.

Name of the organization CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number
31-1429047

C. AS A RESULT OF THE PROGRAM, THERE WERE:

* 0.2 FEWER INPATIENT STAYS PER ENROLLEE DURING THE 2016-2017 SCHOOL YEAR
COMPARED TO THE PRIOR ACADEMIC YEAR.

* 0.4 FEWER EMERGENCY DEPARTMENT VISITS PER ENROLLEE DURING THE 2016-2017
SCHOOL YEAR COMPARED TO THE PRIOR ACADEMIC YEAR.

* 0.1 FEWER PEDIATRIC INTENSIVE CARE UNIT ADMISSIONS PER ENROLLEE DURING
THE 2016-2017 SCHOOL YEAR COMPARED TO THE PRIOR ACADEMIC YEAR.

* 4 POINT IMPROVEMENT (FROM 17 TO 21) IN ASTHMA CONTROL SCORES DURING THE
2016-2017 SCHOOL YEAR COMPARED TO THE PRIOR ACADEMIC YEAR.

RESEARCH - PARTNERS FOR KIDS' DATA IS USED TO SUPPORT RESEARCH. WE

BELIEVE THAT RESEARCH ENABLES PFK TO:

* UPHOLD OUR RESPONSIBILITY TO IMPROVE THE QUALITY AND EFFICIENCY OF CARE
FOR CHILDREN;

* SUPPORT MEASURES POPULATION HEALTH;

* ENABLE CLINICIANS TO DEVELOP, EVALUATE AND LEAD IMPROVEMENT
INTERVENTIONS

RESEARCH PRODUCTIVITY IS MEASURED BY THE USE OF PFK IN ARTICLES PUBLISHED
IN PEER-REVIEWED JOURNALS AND USED IN SCHOLARLY POSTER PRESENTATIONS. IN
2016, TWO JOURNAL ARTICLES WERE PUBLISHED (PEDIATRICS AND NEJM CATALYST)
AND ONE POSTER PRESENTATION WAS GIVEN.

Name of the organization	CHILDREN'S HOSPITAL AND PHYSICIANS' HEALTHCARE NETWORK	Employer identification number	31-1429047
--------------------------	---	--------------------------------	------------

FORM 990, PART V, LINE 2A - NUMBER OF EMPLOYEES

PARTNERS FOR KIDS (PFK) EMPLOYEES WERE LEASED THROUGH NATIONWIDE CHILDREN'S HOSPITAL, A RELATED ORGANIZATION. THERE WERE NO W-2S FILED BY PFK.

FORM 990, PART VI, LINE 6 - DESCRIPTION OF CLASSES OF MEMBERS

PARTNERS FOR KIDS (PFK) HAS TWO CLASSES OF MEMBERS - HOSPITAL AND PHYSICIAN MEMBERS. THE SOLE HOSPITAL MEMBER OF PFK IS NATIONWIDE CHILDREN'S HOSPITAL. A PHYSICIAN MAY BECOME A MEMBER OF PFK BY (A) BEING ONE OF THE FOLLOWING FOUR (4) TYPES OF PHYSICIANS: (I) A HOSPITAL-BASED SPECIALIST (WITH A PRINCIPAL PRACTICE IN ANESTHESIOLOGY, PATHOLOGY OR RADIOLOGY), (II) A MEDICAL SPECIALIST, (III) A PEDIATRIC PRIMARY CARE PHYSICIAN, OR (IV) A SURGICAL SPECIALIST, (B) HAVING A MEDICAL STAFF APPOINTMENT AT NATIONWIDE CHILDREN'S HOSPITAL, AND (C) EXECUTING A PARTICIPATING PROVIDER SERVICE AGREEMENT WITH PFK.

FORM 990, PART VI, LINE 7A - POWER TO ELECT OR APPOINT MEMBERS

THE HOSPITAL MEMBER OF PFK (NATIONWIDE CHILDREN'S HOSPITAL) APPOINTS 9 OF THE 17 MEMBERS OF PFK'S BOARD OF DIRECTORS. THE PHYSICIAN MEMBERS APPOINT THE REMAINING EIGHT DIRECTORS.

FORM 990, PART VI, LINE 11B - PROCESS USED TO REVIEW 990

THIS FORM 990 WAS REVIEWED PRIOR TO FILING BY NATIONWIDE CHILDREN'S HOSPITAL CHIEF EXECUTIVE OFFICER/PARTNERS FOR KIDS BOARD DIRECTOR; BOARD TREASURER; AND BOARD SECRETARY.

Name of the organization CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number
31-1429047

FORM 990, PART VI, LINE 12C - PROCESS TO MONITOR FOR COI

THE CONFLICT OF INTEREST POLICY REQUIRES THAT STAFF MEMBERS, MANAGEMENT AND BOARD MEMBERS REPORT CONFLICTS OF INTEREST OR COMMITMENT AT THE TIME THE CONFLICT ARISES. MANAGEMENT AND BOARD MEMBERS ARE ALSO REQUIRED TO COMPLETE DISCLOSURE FORMS ANNUALLY, REGARDLESS OF THE EXISTENCE OF CONFLICT. ALL DISCLOSURES ARE REVIEWED BY THE CORPORATE COMPLIANCE OFFICER OR THE BOARD SECRETARY. IF A CONFLICT EXISTS, A CONFLICT MANAGEMENT PLAN MAY BE PUT IN PLACE TO MITIGATE THE CONFLICT. STAFF, MANAGEMENT AND BOARD MEMBERS ARE PROHIBITED FROM VOTING ON ANY MATTERS WITH RESPECT TO WHICH THE INDIVIDUAL HAS DISCLOSED A POTENTIAL CONFLICT OF INTEREST.

FORM 990, PART VI, LINE 13 - WHISTLEBLOWER POLICY

PARTNERS FOR KIDS (PFK) DOES NOT HAVE ITS OWN WHISTLEBLOWER POLICY. ALL INDIVIDUALS WHO WORK ON BEHALF OF PFK ARE NATIONWIDE CHILDREN'S HOSPITAL (NCH) EMPLOYEES THAT ARE LEASED TO PFK. AS NCH EMPLOYEES, ALL PERSONNEL ARE SUBJECT TO NCH'S EMPLOYMENT POLICIES AND STANDARD OF CONDUCT, WHICH CONTAINS WHISTLEBLOWER PROVISIONS.

FORM 990, PART VI, LINE 14 - DOCUMENT RETENTION AND DESTRUCTION POLICY

PARTNERS FOR KIDS (PFK) CREDENTIALS PROVIDERS FOR PARTICIPATION IN VARIOUS INSURANCE PLANS. IT DOES HAVE A DOCUMENT RETENTION POLICY FOR CREDENTIALING DOCUMENTS, BUT FOR ALL OTHER DOCUMENTS IT FOLLOWS THE NATIONWIDE CHILDREN'S HOSPITAL RETENTION AND DESTRUCTION POLICY.

Name of the organization CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number
31-1429047

FORM 990, PART VI, LINE 19 - AVAIL OF GOV DOCS, COI POLICY, & FIN STMTS
NATIONWIDE CHILDREN'S HOSPITAL'S (NCH) FINANCIAL STATEMENTS, IN WHICH
PARTNERS FOR KIDS (PFK) IS INCLUDED, ARE DISCLOSED ON THE ELECTRONIC
MUNICIPAL MARKET ACCESS WEBPAGE. THE PFK ARTICLES OF INCORPORATION ARE ON
THE OHIO SECRETARY OF STATE'S WEBPAGE. CURRENTLY, PFK DOES NOT MAKE ITS
CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC.

FORM 990, PART X, COLUMN (A) - BEGINNING OF YEAR BALANCE SHEET
PARTNERS FOR KIDS (PFK) WAS IN EXISTENCE IN 2015 AS A FOR-PROFIT
CORPORATION. EFFECTIVE JANUARY 4, 2016, PFK BECAME AN EXEMPT
ORGANIZATION UNDER IRC SECTION 501(C)(3).

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
NATIONWIDE CHILDREN'S HOSPITAL 700 CHILDREN'S DRIVE COLUMBUS, OH 43205	CAPITATION PAYMENTS	263,076,322.
PEDIATRIC ACADEMIC ASSOCIATION, INC. 555 SOUTH 18TH STREET COLUMBUS, OH 43205	CAPITATION PAYMENTS	15,434,830.
PARTNERRE 450 SANSOME STREET, 4TH FLOOR SAN FRANCISCO, CA 94111	REINSURANCE PAYMENTS	6,156,167.
VALENCE HEALTH 540 W. MADISON STREET, SUITE 1500 CHICAGO, IL 60661	ACTUARIAL SERVICES	518,221.
CHILDREN'S SURGICAL ASSOCIATES CORP. 700 CHILDREN'S DRIVE COLUMBUS, OH 43205	CAPITATION PAYMENTS	336,307.

SCHEDULE R
(Form 990)**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.Department of the Treasury
Internal Revenue Service

Name of the organization

CHILDREN'S HOSPITAL AND PHYSICIANS'
HEALTHCARE NETWORK

Employer identification number

31-1429047

OMB No. 1545-0047

2016Open to Public
Inspection**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
							Yes	No
(1)	NATIONWIDE CHILDREN'S HOSPITAL 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 31-4379441	HOSPITAL	OH	501(C)(3)	3	N/A		X
(2)	NATIONWIDE CHILDREN'S HOSPITAL HOMECARE 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 31-1296332	HOMECARE	OH	501(C)(3)	10	NCH		X
(3)	CHILDREN'S RADIOLOGICAL INSTITUTE, INC 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 31-1439570	RADIOLOGY	OH	501(C)(3)	10	NCH		X
(4)	PEDIATRIC PATHOLOGY ASSOC OF COLUMBUS 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 31-1595013	PATHOLOGY	OH	501(C)(3)	10	NCH		X
(5)	CHILDREN'S SURGICAL ASSOCIATES CORP 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 31-1654000	SURGICAL SVCS	OH	501(C)(3)	10	NCH		X
(6)	NATIONWIDE CHILDREN'S HOSP FOUNDATION 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 31-1036370	FUNDRAISING	OH	501(C)(3)	7	NCH		X
(7)	RESEARCH INSTITUTE AT NCH 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 31-6056230	RESEARCH	OH	501(C)(3)	7	NCH		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

JSA

6E1307 1 000

6231MI 2757

SCHEDULE R
(Form 990)**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016Open to Public
InspectionDepartment of the Treasury
Internal Revenue Service

Name of the organization

CHILDREN'S HOSPITAL AND PHYSICIANS'

HEALTHCARE NETWORK

Employer identification number

31-1429047

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?
							Yes No
(1)	CTR FOR CHILD & FAMILY ADVOCACY AT NCH 700 CHILDREN'S DRIVE COLUMBUS, OH 43205 02-0627166	ADVOCACY	OH	501(C)(3)	7	NCH	X
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

JSA

6E1307 1 000

6231MI 2757

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
							Yes	No			
(1)											
(2)											
(3)											
(4)											
(5)											
(6)											
(7)											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

Name, address, and EIN of related organization									(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of related organization									(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
CHILDREN'S ANESTHESIA ASSOCIATES, INC									31-0650338	ANESTHESIA SVCS	OH	NCH	C CORP					X
700 CHILDREN'S DRIVE COLUMBUS, OH 43205																		
(1)																		
(2)																		
(3)																		
(4)																		
(5)																		
(6)																		
(7)																		

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		Yes	No
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b	Gift, grant, or capital contribution to related organization(s)		X
c	Gift, grant, or capital contribution from related organization(s)		X
d	Loans or loan guarantees to or for related organization(s)		X
e	Loans or loan guarantees by related organization(s)		X
f	Dividends from related organization(s)		X
g	Sale of assets to related organization(s)		X
h	Purchase of assets from related organization(s)		X
i	Exchange of assets with related organization(s)		X
j	Lease of facilities, equipment, or other assets to related organization(s)		X
k	Lease of facilities, equipment, or other assets from related organization(s)		X
l	Performance of services or membership or fundraising solicitations for related organization(s)		X
m	Performance of services or membership or fundraising solicitations by related organization(s)		X
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o	Sharing of paid employees with related organization(s)		X
p	Reimbursement paid to related organization(s) for expenses		X
q	Reimbursement paid by related organization(s) for expenses		X
r	Other transfer of cash or property to related organization(s)		X
s	Other transfer of cash or property from related organization(s)		X
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
(a)	(b)	(c)	(d)
Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved
(1) NATIONWIDE CHILDREN'S HOSPITAL	K	401,313.	ACTUAL AMOUNT
(2) NATIONWIDE CHILDREN'S HOSPITAL	M	254,896,327.	ACTUAL AMOUNT
(3) NATIONWIDE CHILDREN'S HOSPITAL	P	6,522,882.	ACTUAL AMOUNT
(4) NATIONWIDE CHILDREN'S HOSPITAL	R	10,441,605.	ACTUAL AMOUNT
(5) CHILDREN'S SURGICAL ASSOCIATES CORP.	M	336,309.	ACTUAL AMOUNT
(6) CHILDREN'S RADIOLOGICAL INSTITUTE, INC.	M	118,826.	ACTUAL AMOUNT

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds				(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	CHILDREN'S ANESTHESIA ASSOCIATES, INC.	M	180,826.	ACTUAL AMOUNT			
(2)							
(3)							
(4)							
(5)							
(6)							

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.