Form **990**

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

2018
Open to Public Inspection

A F	or the	e 2018	calendar year, or tax year beginning , 2018,	and ending				, 20					
_			C Name of organization	-		D Employer Idea	ntification r	number					
8 0	Check if a	ppicable	INSPIRA HEALTH NETWORK LIFE, INC			26-482	7936						
Г	Addre		Doing business as										
Г	7 '	change	Number and street (or P O box if mail is not delivered to street address)	Room/suite		E Telephone number							
	Initial	return	2950 COLLEGE DRIVE	1E	i	(856) 64	1-6605						
	Final	return/	City or town, state or province, country, and ZIP or foreign postal code										
X	Amen	nded	VINELAND, NJ 08360			G Gross receipts	\$	25,848,020.					
	Applic	cation	F Name and address of principal officer: JOHN A. DIANGELO			H(a) Is this a grou		Yes X No					
		9	165 BRIDGETON PIKE, MULLICA HILL, NJ 08062		- 1	Subordinates* H(b) Are all subord		Yes No					
ī	Tax-ex	empt st	atus X 501(c)(3) 501(c)() ◀ (insert no) 4947(a)(1) c	or 527	7	If "No," att	ach a list (se	e instructions)					
J	Websi	ite: 🕨	WWW.INSPIRAHEALTHNETWORK.ORG			H(c) Group exemp	otion number	•					
ĸ	Form o	of organ	ization X Corporation Trust Association Other	L Year of	 -	on 2009 M s							
	art l		mmary										
			describe the organization's mission or most significant activities THE OR	GANIZAT	ION (OPERATES 1	EXCLUS	IVELY FOR					
به			ENTIFIC PURPOSES NAMELY TO CREATE, ORGANIZE, A										
anc		TO PROVIDE ALL - INCLUSIVE HEALTHCARE FOR THE ELDERLY.											
ēī	2	Check	this box I if the organization discontinued its operations or dispose	d of more tha	an 25%	of its net assets	:	-					
Governance	3		er of voting members of the governing body (Part VI, line 1a)				3	7.					
ంర	1		er of independent voting members of the governing body (Part VI, line 1b).				4	5.					
ies			number of individuals employed in calendar year 2018 (Part V, line 2a)				5	0.					
Activities			number of volunteers (estimate if necessary)				6	8.					
Act							7a	0.					
			unrelated business revenue from Part VIII, column (C), line 12		j7		7b	0.					
		IVEL UI			lioi	Prior Year		Current Year					
	١.	Contro	butions and grants (Part VIII, line 1h)	4 2020	101		0.	0.					
Revenue						21,059,53		25,848,020.					
Ver	1	_	am service revenue (Part VIII, line 2g)		15/	21,033,33	0.	0.					
æ	ı		ment income (Part VIII, column (A), lines 3, 4, and 7d).	<u> </u>			0.	0.					
	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		ļ <i>!</i>	21,059,53	-	25,848,020.					
			revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12).		 	 	0.	0.					
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)		-		0.	0.					
			its paid to or for members (Part IX, column (A), line 4)				0.	0.					
Expenses	15		es, other compensation, employee benefits (Part IX, column (A), lines 5-10).				0.	0.					
eu	16 a		ssional fundraising fees (Part IX, column (A), line 11e)		-			<u></u>					
Ä	D D		and along expenses (ranking column (b); mile 20)		ļ,	21,489,21	. .	24,959,639.					
	١ ،		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			21,489,21		24,959,639.					
	l .		expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		<u>-</u>	-429,67		888,381.					
<u> 0</u>		Reven	tue less expenses Subtract line 18 from line 12		Booles	ing of Current Y		End of Year					
Net Assets or Fund Balances					Бедіпп	4,177,40		3,441,462.					
SSe	20		assets (Part X, line 16)		<u> </u>	12,906,93		11,426,366.					
절	21		iabilities (Part X, line 26)			-8,729,53		7,984,904.					
			sets or fund balances Subtract line 21 from line 20	 .	L	-0,129,33	4.	7,904,904.					
	rt II	;	gnature Block				many lam manda	dee and halled it la					
true	aer per e, corre	nailies c ect, and	if perjury, I declare that I have examined this return, including-aecompanying schedul complete Declaration of preparer (other than officer) is based on all information of whic	h preparer has	nenis, ar s any kna	owledge	my knowie	edge and belief, it is					
						1446	10000						
Sig	n		Signature of officer	··		11/13 Date	/2020						
He			•			Bulle							
			Thomas P. Baldosaro, Executive VP and CFO Type or print name and title										
			Type or print name and title Type preparer's name Preparer's signature	Date		, , ,	, PTIN	· · · · · · · · · · · · · · · · · · ·					
Paic	1	1	1.			Check	"	0642496					
	parer	SCO.	CI O MARIANI	11/13	<u>3/2020</u>	self-employe		00642486					
	Only	$\overline{}$	name ►WITHUMSMITH+BROWN, PC			Firm's EIN ▶ 2							
0.6	. 41		address >200 JEFFERSON PARK SUITE 400 WHIPPANY, NJ 07981-1070		Phone no 973-898-9494								
			scuss this return with the preparer shown above? (see instructions)		<u></u>	<u></u>	X						
For	Paper	rwork	Reduction Act Notice, see the separate instructions.					Form 990 (2018)					

	m 990 (2018) Page 2
Pa	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission
	THE ORGANIZATION OPERATES EXCLUSIVELY FOR CHARITABLE, EDUCATIONAL,
	AND SCIENTIFIC PURPOSES NAMELY TO CREATE, ORGANIZE, AND OPERATE A
	PROGRAM TO PROVIDE ALL - INCLUSIVE HEALTHCARE FOR THE ELDERLY.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code) (Expenses \$22,463,678 including grants of \$0) (Revenue \$25,848,020)
	EXPENSES INCURRED IN OPERATING EXCLUSIVELY FOR CHARITABLE,
	EDUCATIONAL, AND SCIENTIFIC PURPOSES NAMELY TO CREATE, ORGANIZE,
	AND OPERATE A PROGRAM TO PROVIDE ALL - INCLUSIVE HEALTHCARE FOR
	THE ELDERLY.
4b	(Code) (Expenses \$including grants of \$) (Revenue \$)
_	
4c	(Code) (Expenses \$including grants of \$) (Revenue \$)
A ~1	Other program convices (Describe in Schedule O.)
40	Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)
40	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 22,463,678.

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Part	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part III .	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			.,
_	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or			Х
10	debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		- 21
• •	VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
_	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Χ
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
D	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
42	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b	X	Х
13 14 a	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a		- 43
J	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	x	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	1	Χ
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16]	X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on		ŀ	
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX. column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		Х
	- aomestic government un partia, culumnia), ime i gri ges. combiete schedule il parts i and il colori de colori	Z]		

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Part	Checklist of Required Schedules (continued)			
22	Did the organization report more than \$5,000 of grants or other apparatus to as for demants and under the		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the	22		
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K If "No," go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	0.4.		
Ч	to defease any tax-exempt bonds?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			v
27	disqualified persons? If "Yes," complete Schedule L, Part II	26		<u>X</u>
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u>X</u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			v
^	Schedule L, Part IV	28b		_ <u>X</u>
·	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	_		v
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		<u>X</u>
33	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	"		
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
20	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		1	
	19? Note. All Form 990 filers are required to complete Schedule O	38	Х	
Part				
	Check if Schedule O contains a response or note to any line in this Part V	• • • •	Yes	No
12	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable		res	NO
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0.			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
JSA		Form	990 (2018)

Par	Statements Regarding Other IRS Fillings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0.	<u> </u>		;
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note . If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			ئى بىي
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
74	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
h	If "Yes," enter the name of the foreign country		-	Ī
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			{
E 0		5a	*****	X
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5b		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5c		<u> </u>
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	36		
оа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization	6-		Х
	solicit any contributions that were not tax deductible as charitable contributions?	6a		
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or	AL.		
_	gifts were not tax deductible?	6b	-	- 4
7	Organizations that may receive deductible contributions under section 170(c).			ļ
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	·	~~~~	J
	and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		v
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	- <u>-</u>		نہ ہے۔
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. \cdot	7h		 ,
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the		١	4
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			ļ ŧ
а	Initiation fees and capital contributions included on Part VIII, line 12			ł
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities [10b]			į
11	Section 501(c)(12) organizations. Enter			Ę
	Gross income from members or shareholders			- 1
b	Gross income from other sources (Do not net amounts due or paid to other sources			i
	against amounts due or received from them)			:
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			1
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			1
b	Enter the amount of reserves the organization is required to maintain by the states in which	١.		ļ
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14 a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N		_	
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O			

Par				_
`	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O	See ir	istruc	
	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>	<u></u>	X
Sect	ion A. Governing Body and Management			
	1		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a	7		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar			;
	committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent	5		;
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
-	stockholders, or persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following			Ì
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	_
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
•	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue		:)	
			Yes	No
100	Did the erganization have local chanters branches or efflicted?	10a		Х
_	Did the organization have local chapters, branches, or affiliates?	1.00		
b		10b		
44.	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	Х	\vdash
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?.	' ' a		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a	x-	'
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	120		
b	, , , , , , , , , , , , , , , , , , , ,	12b	l _x	
	rise to conflicts?	120	- ``	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12c	l _x	
	describe in Schedule O how this was done		X	_
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14		 ,
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	 45-	- X	
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		 ,
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	,		 V
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	-		-
	organization's exempt status with respect to such arrangements?	16b		L
Sect	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-	Γ (Sec	tion 5	01(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Monther's Work Monther's Wo			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of in	terest	policy	, and
	financial statements available to the public during the tax year		. ,	
20	State the name, address, and telephone number of the person who possesses the organization's books and recor THOMAS P BALDOSARO, CPA 165 BRIDGETON PIKE MULLICA HILL, NJ 08062 (856) 641-6605	ds ►		
	THOMAS P BALDOSARO, CPA 165 BRIDGETON PIKE MULLICA HILL, NJ 08062 (856)641-6605			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Т

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related	box, office	(do not chee box, unless officer and a			is both or/trust	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	organizations below dotted line)	1 27 =	Institutional trustee	Officer	Key employee	Highest compensated employee	mer	(W-2/1099-MISC)	(4-2) 1033-1111207	organization and related organizations
(1)SHELLY O. SCHNEIDER, ED.D.	1.00									
CHAIR - TRUSTEE	0.	Х		Х				0.	0.	0
(2)ALBERT A. RUNDIO, JR.	1.00									
VICE CHAIRMAN - TRUSTEE	0.	Х		Х				0.	0.	0
(3)TACIE TRULL	1.00									
SECRETARY/TREASURER - TRUSTEE	0.	Х		Х				0.	0.	0
(4)KIM AYRES, M.D.	1.00									
TRUSTEE	0.	Х						0.	0.	0
(5) JOHN A. DIANGELO	55.00									
TRUSTEE; PRESIDENT/CEO - IHN	0.	Х		Х				0.	1,803,652.	723,733.
(6)ROBIN FREITAG	1.00			İ	1					
TRUSTEE	0.	Х						0.	0.	0
(7)ALKA KOHLI, M.D., MBA	55.00									
TRUSTEE	0.	Х		L	ļ			0.	587,228.	142,491
(8)THOMAS P. BALDOSARO, CPA	55.00				}					
EVP/CHIEF FINANCIAL OFFICER	0.			X				0.	549,998.	127,747
(9)JILL A. VIGGIANO	55.00							_		
EXECUTIVE DIRECTOR	0.			Х				0.	196,529.	24,696
(10)MATTHEW DOONAN, ESQ.	55.00									
GENERAL COUNSEL	0.				Х			0.	381,394.	79,215
(11)										
(12)										
(13)										· · · · · ·
(14)										· · -

Form **990** (2018)

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Page	8

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	ey En	olar	ye	es,	and I	lig	hest Compensat	ed Employ	vees (c	ontinue		Page ₹
(A) Name and title	(B) Average hours per week (list any hours for related organizations	do not check more box, unless person officer and a direct					ne an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)		Es am comp	(F) timated ount of other pensation the anization	of
	below dotted line)	I M Q	Institutional trustee	er	Key employee	Highest compensated employee	ier	(W-2/1099-MISC)			and	l relate	ed .
													
													
													
1b Sub-total	ection A .						>	0.	3,518,	801.	1,09	97,8	382. 0.
d Total (add lines 1b and 1c)	ımıted to t						► o re	0. eceived more than	3,518, \$100,000 d		1,09	97,8	382.
				-4-						_ 1 1		Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu	ile J for suc	ch ınd	ıvıdı	ıal							3		Х
4 For any individual listed on line 1a, is the sorganization and related organizations gre	ater than	\$15	0,0	002	` If	"Yes	," (complete Schedu	le J for s	such		<u></u>	
5 Did any person listed on line 1a receive or	accrue coi	mpen	sati	on f	from	any	uni	related organization	on or indivi	dual	4		
for services rendered to the organization? If "Ye Section B. Independent Contractors	s, comple	ie Scri	eau	ie J	TOF	sucn	per	son	· · · · · · · · · · · · · · · · · · ·	• •	5		X
Complete this table for your five highest component compensation from the organization Report of year.													
(A) Name and business add	ress							(B) Description of se	rvices	C	(C) ompens	ation	
ATTACHMENT 1													
			_				Ļ		_				
2 Total number of independent contractors (in more than \$100,000 in compensation from the				ntec		thos	e li	sted above) who	received				

1 4		Check of Schedule O co	'	nse or note to a	nv line in this Part \	VIII	,	
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Gifts, Grants ilar Amounts	1a b	Federated campaigns Membership dues				HILLIAN CONTRACTOR		erie grafie
iffts, C ar Am	С	Fundraising events	1c			34		
ons, Giff Similar	e e	Related organizations Government grants (contribution)			iene.	35		
utio her S	f All other contributions, gifts, grants,							
Contributions, and Other Sim		and similar amounts not included				WINDOWS - 144 (144 (144 (144 (144 (144 (144 (14		
	g h	Noncash contributions included Total. Add lines 1a-1f		▶	0			
Service Revenue				Business Code				
Revo	2a.	NET PATIENT SERVICE REVEN		541900 541900	25,721,498	25,721,498 126,522	,	
vice	C.	THE THOUSANT NO.	-	341300	,	120,322	-	-
Ser	d							
Program	е						_	,
Prog	f g	All other program service rev Total. Add lines 2a-2f			25,848,020		l	<u> </u>
	3		cluding dividen					
		and other similar amounts).		_	0	-		
	5	Income from investment of . Royalties	tax-exempt bond	•	0,	,		
		, ,	(ı) Real .	(II) Personal				
,	6a	Gross rents						
	b	Less rental expenses						
	C d	Rental income or (loss) Net rental income or (loss) .			0			,
	7a	Gross amount from sales of	(i) Secunties	(ii) Other		7.		
		assets other than inventory						
`	b	Less cost or other basis and sales expenses						
	С	Gain or (loss)						
,	d	Net gain or (loss)		<u></u>	0		esterritor fallatanticinalismo	
nue	8a	Gross income from fundra events (not including \$	_					
eve		of contribution's reported on						
Other Revenue		See Part IV, line 18						
. 8	b,	Less direct expenses Net income or (loss) from fu			0			************
	. 9a	Gross income from gaming See Part IV, line 19	activities	0				
	b	Less direct expenses		0				
	С	Net income or (loss) from g	-	· · · · · · · •	0.			
	10a	Gross sales of inventoreturns and allowances		. 0				
~	b c	Less cost of goods sold Net income or (loss) from sal		▶	0			
		Miscellaneous Revenu	е	Business Code				
	11a				•			<u>-</u>
,	b							
	_ d	All other revenue				Sport of the state	AT STREET, WHEN I WAS A WAY OF THE WAY OF TH	Readings come and accommode
	e	Total. Add lines 11a-11d			0	25.000		
	12	Total revenue. See instruction	ns	<u></u>	25,848,020	25,848,020	L <u>. </u>	

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) Do not include amounts reported on lines 6b, 7b, (A) Total expenses Program service Management and 8b, 9b, and 10b of Part VIII. expenses general expenses expenses 1 Grants and other assistance to domestic organizations 0 and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 0 individuals See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign 0 individuals See Part IV, lines 15 and 16 0 Compensation of current officers, directors, 0 trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 0 Other salaries and wages 0 Pension plan accruals and contributions (include 0 section 401(k) and 403(b) employer contributions) 0 0 11 Fees for services (non-employees) 1,272,718. 1,145,447. 127,271 a Management 5,581 5,023. 558 0 c Accounting 1,960 1,764 196 d Lobbying e Professional fundraising services See Part IV, line 17. 0 f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, column 4,005,247. 4,450,275. 445,028 (A) amount, list line 11g expenses on Schedule O). ATCH 2. 20,575 18,518 2,057 Advertising and promotion 172,160. 17,216. 154,944. Office expenses 184,070. 165,663. 18,407 Information technology...... O 729,771. 656,794 72,977 126,494. 113,845. 12,649. 17 Payments of travel or entertainment expenses 0 for any federal, state, or local public officials 0 Conferences, conventions, and meetings 19 0 20 0. Payments to affiliates..... 21 198,407. 178,567. 19,840 22 Depreciation, depletion, and amortization 124,261. 111,835. 12,426 Insurance 23 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) ALLOCATION OF PERSONNEL COST 7,974,327. 7,176,893. 797,434. bINPATIENT HOSPITALIZATION 5,083,648. 508,365 4,575,283. cMEDICAL SUPPLIES 3,783,683. 3,405,315. 378,368 619,826. 557,844. 61,982 dOUTSIDE SERVICES 211,883. 190,696. 21,187 e All other expenses 24,959,639. 22,463,678. 2,495,961 25 Total functional expenses Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ following SOP 98-2 (ASC 958-720) 0

Balance Sheet

		Check if Schedule O contains a response or note to any line	in this F	Part X				
_		one dr. ii concedure o containe a recipence of frete to diff line						
				(A) Beginning of year		(B) End of year		
	1	Cash - non-interest-bearing		300.	1	300.		
	2	Savings and temporary cash investments		3,070,422.	2	2,727,669.		
	3	Pledges and grants receivable, net		3	0.			
	4	Accounts receivable, net	402,061.	4	128,400.			
	5	Loans and other receivables from current and former officers, dir	nd other receivables from current and former officers directors					
	•	trustees, key employees, and highest compensated emp	-					
		Complete Part II of Cabadula I	•	0.	5	0		
	6	Loans and other receivables from other disqualified persons (as defined under	section		(F) (S)			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing em	nployers					
		and sponsoring organizations of section 501(c)(9) voluntary employees' ber organizations (see instructions). Complete Part II of Schedule L.	neficiary	. 0.	6	0.		
Assets	7				7	0.		
SSE	8	Notes and loans receivable, net			8	0.		
4	9	Inventories for sale or use	• • • •	199,486.	9	94,337.		
	_	Land, buildings, and equipment cost or		1997, 100.	3	34,337.		
	lua		7,739.					
	h		6,983.		400	490,756.		
	11				11	0.		
	12	Investments - publicly traded securities Investments - other securities See Part IV, line 11			0.			
	13	Investments - program-related See Part IV, line 11				0.		
	14			14	0.			
	15	Intangible assets	• • • •		.15	0.		
	16	Other assets See Part IV, line 11	• • • •	4,177,403.	16	3,441,462.		
	17	Accounts payable and accrued expenses			17	2,285,866.		
	18	Grants payable			18	0.		
	19	Deferred revenue			19	0.		
	20	Tax-exempt bond liabilities			20	0.		
	21	Escrow or custodial account liability Complete Part IV of Schedule D		0.	21	0.		
s	22	Loans and other payables to current and former officers, dir			SOUTH			
Liabilities		trustees, key employees, highest compensated employees,						
Ē		disqualified persons Complete Part II of Schedule L		0.	22	0.		
Ë	23	Secured mortgages and notes payable to unrelated third parties			23	0.		
	24	Unsecured notes and loans payable to unrelated third parties			24	0.		
	25	Other liabilities (including federal income tax, payables to related						
		parties, and other liabilities not included on lines 17-24) Complete						
		of Schedule D		10,080,941.	25	9,140,500.		
	26	Total liabilities. Add lines 17 through 25		12,906,937.	26	11,426,366.		
			Xand					
es		complete lines 27 through 29, and lines 33 and 34.						
and	27	Unrestricted net assets		-8,729,534.	27	-7,984,904.		
Bal	28	Temporarily restricted net assets		0.	28	0.		
Fund Balances	29	Permanently restricted net assets	<u>.</u>	0.	29	0.		
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check here complete lines 30 through 34.	and					
ts	30	Capital stock or trust principal, or current funds			30	ACAMATAN PARAMENTAL TO A PROBLEM COMPLETE COMPLICATION COMPLETE CO		
Net Assets	31	Paid-in or capital surplus, or land, building, or equipment fund			31			
Ä	32	Retained earnings, endowment, accumulated income, or other funds			32			
Ne	33	Total net assets or fund balances		-8,729,534.	33	-7,984,904.		
_	34	Total liabilities and net assets/fund balances.		4,177,403.	34	3,441,462.		
						Form 990 (2018)		

Form 99	90 (2018)				Pa	age 12
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		25,8	48,0	020.
2	Total expenses (must equal Part IX, column (A), line 25)	2		24,9	59,	639.
3	Revenue less expenses Subtract line 2 from line 1	3		8	88,	381.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	·	-8 , 7	29,	534.
5	Net unrealized gains (losses) on investments	5				0.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8	<u> </u>			0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-1	43,	751.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		-7,9	84,9	904.
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990 CashX Accrual Other					. "
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplaır	ı ın			1
	Schedule O			سيشين	شنسنا	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled	lor			- "
	reviewed on a separate basis, consolidated basis, or both			·3	٠	,
	Separate basis Consolidated basis Both consolidated and separate basis					<u> : </u>
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	L
	If "Yes," check a box below to indicate whether the financial statements for the year were audi			i		
	separate basis, consolidated basis, or both				. 4	'
	Separate basis X Consolidated basis Both consolidated and separate basis		ļ			أنسند
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	overs	ıght			
	of the audit, review, or compilation of its financial statements and selection of an independent accounts.	ounta	ant?	2c	X	<u> </u>
	If the organization changed either its oversight process or selection process during the tax year, e	xplaıı	n in	_	,	· · i
	Schedule O				-	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forti	าเก			
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits		3b		
				Form	990	(2018)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

ΤN	SPIRA HEALTH NETWORK L	TEE, INC				26-48279	136	
Pa	rt I Reason for Public Cha	arity Status (All o	organizations must o	complet	e this pa	art) See instructions	3	
The	organization is not a private for	undation because i	t is (For lines 1 throu	gh 12, cl	neck only	one box)	<u> </u>	
1	A church, convention of ch	nurches, or associa	ition of churches desc	ribed in s	section 1	l70(b)(1)(A)(i).		
2	——————————————————————————————————————							
3								
4	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the							
	hospital's name, city, and s		 .					
5	An organization operated section 170(b)(1)(A)(iv).		a college or universi	ty owne	d or ope	erated by a governme	ental unit described in	
6	A federal, state, or local ge	overnment or gove	rnmental unit describe	d in sec	tion 170((b)(1)(A)(v).		
7	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general pub							
	described in section 170(b)(1)(A)(vi). (Comp	lete Part II)		-			
8	A community trust describe	ed in section 170(I	b)(1)(A)(vi). (Complete	e Part II)	1			
9	An agricultural research or	rganization describ	ed in section 170(b)(1)(A)(ix)	operated	d in conjunction with a	land-grant college	
	or university or a non-land-	grant college of a	griculture (see instruc	tions) E	nter the	name, city, and state c	of the college or	
	university							
10 11	An organization that normal receipts from activities related support from gross investry acquired by the organization	ated to its exempt i ment income and u on after June 30, 1	functions - subject to inrelated business tax 975 See section 509	certain e able ince (a)(2). (0	exception ome (les Complete	ns, and (2) no more that s section 511 tax) from e Part III)	an 331/3 %of its	
12	An organization organized An organization organized		-	-		` ' ' '	aaray ayit tha ayiraaaa	
12	of one or more publicly su							
	Check the box in lines 12a							
а							-	
a	the supported organization							
	supporting organization				ajority of	i the directors of truste	ees of the	
b		ganization supervis	ed or controlled in co	nnection				
	organization(s) You mus			the sam	ie persor	is that control of that	lage the supported	
С		•		ated in c	oppectio	n with, and functiona	lly integrated with	
•	its supported organization						ny mogratoa with,	
d			•				ted organization(s)	
	that is not functionally int						• , ,	
	requirement (see instruc							
е							II. Type III	
	functionally integrated, or					•••		
f	Enter the number of supported	d organizations						
<u>g</u>	Provide the following informati	on about the supp	orted organization(s)			, -		
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of	
			(described on lines 1-10 above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)	
	 -			Yes	No	,	,	
(A)								
(B)								
(C)			-					
— (D)								
(E)								
		<u> </u>						
Tota	al		1	l			1	

Part II	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
	Part III If the organization fails to qualify under the tests listed below, please complete Part III)

	Part III If the organization fa	is to quality uf	naer the tests	listed below, p	nease comple	te Part III)	
	tion A. Public Support			· -		,	
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						·
3	The value of services or facilities furnished by a governmental unit to the organization without charge			,			
4	Total. Add lines 1 through 3	100000000	#7960 #7700960 AFTYOUR	Note A Secretary	eras nariarens. Nortaarrinnen	4 18 38 27 27 27 27 27 27 27 27 27 27 27 27 27	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						•
_6	Public support. Subtract line 5 from line 4				46 (2000)		
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7	Amounts from line 4				-		
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)		· · · · · · · · · · · · · · · · · · ·				
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (12	
13	First five years. If the Form 990 is to organization, check this box and stop here	<u> </u>					
Sec	tion C. Computation of Public Sup						
14	Public support percentage for 2018 (I					14	<u> </u>
15							<u>%</u>
16a	331/3% support test - 2018. If the or	-					
L	box and stop here. The organization of						
a	331/3% support test - 2017. If the or this box and stop here. The organization						
170	10%-facts-and-circumstances test -	•		-			
114	10% or more, and if the organization	_			•		
	Part VI how the organization meets					-	•
	organization				=		■ □
b	10%-facts-and-circumstances test -						and line
~	15 is 10% or more, and if the org						
	Explain in Part VI how the organizat	on meets the "	facts-and-circun	nstances" test	The organization	on qualifies as a	3
18	supported organization						···· 💆 🗀
·	instructions						
						chedule A (Form 9	

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Sec	tion A. Public Support			· · · · · · · · · · · · · · · · · · ·			
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees			, ,			-
	received (Do not include any "unusual grants")	0	0	0	0.	0	0
2	Gross receipts from admissions, merchandise						
	sold or services performed or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	15,614,851	17,236,290	20,286,169	21,059,538	25,848,020	100,044,868
3	Gross receipts from activities that are not an		11,230,230	20,200,105	21,003,000	23,010,020	10070117000
	unrelated trade or business under section 513 .					i	0
4	Tax revenues levied for the						
•	organization's benefit and either paid to						
	or expended on its behalf						0
5	The value of services or facilities						
3	furnished by a governmental unit to the						
	organization without charge						0
6	Total. Add lines 1 through 5	15,614,851	17,236,290.	20,286,169	21,059,538	25,848,020	100,044,868.
	Amounts included on lines 1, 2, and 3	13,014,031	17,230,230.	20,200,109	21,039,330	23,040,020	100,044,000.
, a	received from disqualified persons						0
b	Amounts included on lines 2 and 3		-				
	received from other than disqualified						
	persons that exceed the greater of \$5,000						0
_	or 1% of the amount on line 13 for the year Add lines 7a and 7b						0
8	Public support. (Subtract line 7c from			-			
٠	line 6)	,			•	• .	100,044,868
Sec	tion B. Total Support						100,044,000
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6	15,614,851	17,236,290	20, 286, 169	21,059,538	25,848,020	100,044,868
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources				22,000,000	20,010,000	
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						0
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						0
12	Other income Do not include gain or						
-	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)	15,614,851	17,236,290	20, 286, 169	21,059,538	25,848,020	100,044,868
14	First five years. If the Form 990 is f	or the organizat	tion's first, secon	nd, third, fourth,	or fifth tax ye	ar as a section	501(c)(3)
	organization, check this box and stop here.				<u> </u>		▶
<u>Sec</u>	tion C. Computation of Public Sup						
15	Public support percentage for 2018 (line 8,				•	15	100.00%
16	Public support percentage from 2017 Sche		_			16	100.00%
<u>Sec</u>	tion D. Computation of Investmen	t Income Perc	entage			 ,	
17	Investment income percentage for 2018 (lii	ne 10c, column (t	f), divided by line 1	3, column (f))		17	%
18	Investment income percentage from 2017	Schedule A, Part	III, line 17			18	%_
19 a	33 1/3 % support tests - 2018. If the org	ganization did no	t check the box	on line 14, and	line 15 is more	than 331/3%, a	
	17 is not more than 331/3%, check the	is box and sto p	here. The orga	nization qualifies	as a publicly s	supported organiz	zation . ► X
b	33 1/3 % support tests - 2017. If the orga	inization did not	check a box on li	ine 14 or line 19	a, and line 16 is	more than 331/3	%, and
	line 18 is not more than $331/3\%$, check		-	•		•	
20	Private foundation. If the organization	did not check	a box on line 1	4, 19a, or 19b,		•	
JSA					S	chedule A (Form 9)	4D Ar 990.F71 2018

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Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A D and E If you checked 12d of Part I complete Sections A and D and complete Part V)

Secti	ion A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain	 1	, -	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	 2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	За	-	-
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3c	-	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below	4a	-	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	-	
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c	1 - 4	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		-
	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?	5b 5c	-	
		50	<u> </u>	\vdash
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)	7	^	
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	 9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9c	-	
10 a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below	_ 10a		_
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	 10b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ			
1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organization.			
Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5	-	
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		_
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	· · · · · · · · · · · · · · · · · · ·	_
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see		,	
instructions for short tax year or assets held for part of year)			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other		•	
factors (explain in detail in Part VI)		•	-
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1	4	
2 Enter 85% of line 1	2	•	
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3	•	
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6	•	
7 Check here if the current year is the organization's first as a non-functional	y integra	ted Type III supporting	g organization (see
instructions)	-		· ·

Schedule A (Form 990 or 990-EZ) 2018

	ule A (Form 990 or 990-EZ) 2018	Cunnarting Organiza	tions (continued)	Page /		
Part	Type III Non-Functionally Integrated 509(a)(3) ion D - Distributions	Supporting Organiza	tions (continuea)	Cirrent Ves		
				Current Year		
	Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported					
2						
3	organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purpo					
4	Amounts paid to acquire exempt-use assets	oses of supported organi	Zations			
	Qualified set-aside amounts (prior IRS approval required)	1	·			
	Other distributions (describe in Part VI) See instructions			· · · · · · · · · · · · · · · · · · ·		
$\frac{3}{7}$	Total annual distributions. Add lines 1 through 6		•			
	Distributions to attentive supported organizations to which	the organization is resr	onsive	=		
	(provide details in Part VI) See instructions	tillo organization to roop	,0110110			
9	Distributable amount for 2018 from Section C, line 6					
10	Line 8 amount divided by line 9 amount					
		1	(ii)	(iii)		
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2018	Distributable Amount for 2018		
1	Distributable amount for 2018 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2018					
	(reasonable cause required - explain in Part VI) See					
	instructions					
_3	Excess distributions carryover, if any, to 2018					
a	From 2013					
b	From 2014					
с	From 2015					
d	From 2016					
<u>e</u>	From 2017					
f	Total of lines 3a through e	CORRECT MENTION CONTRACTOR CONTRA				
<u>g</u>	Applied to underdistributions of prior years					
<u>h</u>	Applied to 2018 distributable amount			Program and transport the reconstruction commences and the		
_ <u>i</u>	Carryover from 2013 not applied (see instructions)					
	Remainder Subtract lines 3g, 3h, and 3i from 3f	44.775.7384.45.184.45.1				
4	Distributions for 2018 from					
	Section D, line 7 \$					
a b	Applied to underdistributions of prior years Applied to 2018 distributable amount					
	Remainder Subtract lines 4a and 4b from 4					
	Remaining underdistributions for years prior to 2018, if					
3	any Subtract lines 3g and 4a from line 2 For result		1			
	greater than zero, explain in Part VI See instructions					
6	Remaining underdistributions for 2018 Subtract lines 3h					
·	and 4b from line 1 For result greater than zero, explain in					
	Part VI. See instructions					
7	Excess distributions carryover to 2019. Add lines 3	CO. ACTION OF AUTOMOS POSICION OF AUTOMOS SPECIAL SPEC	CONTRACTOR OF STREET			
-	and 4c					
8	Breakdown of line 7					
a	Excess from 2014					
b	Excess from 2015			7 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		
С	Excess from 2016		200 CONT. 150	1126		
d	Excess from 2017					
е	Excess from 2018	TATELAL TALL TO WELL AND				

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018

Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ. ► Complete if the organization is described below. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-R. Do not complete Part II-A

16 41		," on Form 990, Part IV, line 5 (Proxy			
Tax)	(see separate instructions), th	en	Tax) (see separate i	nstructions) or Form 990-	EZ, Part V, line 35c (Proxy
$\overline{}$	Section 501(c)(4), (5), or (6) or	rganizations Complete Part III		[Federal contents to	A16: A1
	· ·	Z I I DD TNO			ntification number
_	SPIRA HEALTH NETWORK			26-482	
_		organization is exempt under	<u> </u>		
1		e organization's direct and indirect p	political campaign a	ctivities in Part IV (see in	nstructions for
	definition of "political camp				
2	Political campaign activity	expenditures (see instructions)		▶ \$	
3	Volunteer hours for political	al campaign activities (see instructio	ns)		
Pai		organization is exempt under			
1	Enter the amount of any e	xcise tax incurred by the organization	on under section 495	55 ▶ \$	
2	Enter the amount of any e	xcise tax incurred by organization m	anagers under sect	ıon 4955 , , ▶ \$	······
3		d a section 4955 tax, did it file Form			
4a	Was a correction made? .				Yes No
	If "Yes," describe in Part IV				
Pa	rt I-C Complete if the	organization is exempt under	section 501(c), e	xcept section 501(c)(3	3).
1	_	expended by the filing organization		•	
2		ling organization's funds contributed ities			
3	Total exempt function ex	penditures Add lines 1 and 2 Er	iter here and on F	orm 1120-POL,	
5	Did the filing organization of Enter the names, addresse organization made payme the amount of political co	file Form 1120-POL for this year? es and employer identification numb nts For each organization listed, er ntributions received that were prom und or a political action committee (per (EIN) of all section of the amount pain optly and directly de	on 527 political organized from the filing organized livered to a separate po	Yes No No ations to which the filing ration's funds Also enter olitical organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds If none, enter -0-	contributions received and promptly and directly delivered to a separate political organization if none, enter -0-
(1)			<u> </u> 		
(2)			-	_	
(3)					
(4)					
(5)					
(6)	Domonius Doduction Act N. (1	And Institute for the second	- 000 57		
LOL I	raperwork Reduction Act Noti	ice, see the Instructions for Form 990 o	「 ヲヲリ・ヒ∠.	Schedul	e C (Form 990 or 990-EZ) 2018

0-1		TNICOTON UDNI	TH NETWORK LIF	E / INC	26.4	827936 Page 2
	art II-A Complete if the org section 501(h)).					- tuge L
	address, EIN, exp	enses, and share	of excess lobbying exp	oenditures)	ach affiliated group mem	ber's name,
<u>B</u> _	Check ► if the filing organiz	ation checked bo	x A and "limited conti	rol" provisions app	oly	
	(The term "expenditu		ounts paid or incurred		(a) Filing organization's totals	(b) Affiliated group totals
 1a Total lobbying expenditures to influence public opinion (grass in the state of the s				ying)		
	If the amount on line 1e, column (a)	or (b) is: The lobb	ying nontaxable amoun	t is:		
	Not over \$500,000	20% of th	e amount on line 1e	i		•
	Over \$500,000 but not over \$1,000	,000,000	plus 15% of the exces	s over \$500,000		
	Over \$1,000,000 but not over \$1,50		plus 10% of the exces			!
	Over \$1,500,000 but not over \$17,0		plus 5% of the excess			
	Over \$17,000,000	\$1,000,0				!
g	Grassroots nontaxable amount	(enter 25% of line	1f)			
h	Subtract line 1g from line 1a If:	zero or less, enter	-O			
	Subtract line 1f from line 1c If z					
j	If there is an amount other that				tion file Form 4720	
•	reporting section 4911 tax for th			•		☐ Yes ☐ No
			eraging Period Unde			
	(Some organizations that	made a section	501(h) election do n	ot have to comple	ete all of the five colum	ins below.
			rate instructions for			
		Lobbying Exp	enditures During 4-1	ear Averaging Pe	riod	
	Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column (e))					

Lobbying Expenditures During 4-Year Averaging Period								
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total			
2a Lobbying nontaxable amount								
b Lobbying ceiling amount (150% of line 2a, column (e))								
c Total lobbying expenditures		-						
d Grassroots nontaxable amount		-						
e Grassroots ceiling amount (150% of line 2d, column (e))								
f Grassroots lobbying expenditures								

Schedule C (Form 990 or 990-EZ) 2018

Enr	(election under section 501(h)). For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed		a)) (b)			
	cription of the lobbying activity	Yes	No		An	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local						
	legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of		. <u>-</u> ,				
а	Volunteers?		X				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		Х				~ -
C	Media advertisements?		Х				
d	Mailings to members, legislators, or the public?		Х				
е	Publications, or published or broadcast statements?		Х		_		
f	Grants to other organizations for lobbying purposes?	L _X	Х				1 00
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	<u>_</u> _	Х				1,960
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X				
i	Other activities?						1,960
j	Total Add lines 1c through 1i	-					1,900
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		_^	~			
b	If "Yes," enter the amount of any tax incurred under section 4912						
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ectio	n		
						Ye	s No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2	1	
3	Did the organization agree to carry over lobbying and political campaign activity expenditures fro	m the	prior	year?	3		
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501						
		(C)(5)	, or s	ectio	n		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"					e 3, i	s
						e 3, i	s
1	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"	OR (e 3, i	s
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."	OR (b) Pa	rt III-A		e 3, i	s
1	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members	OR (b) Pa	rt III-A		e 3, i	S
1	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members	OR (b) Pa of	rt III-A		e 3, i	s
1 2	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members	OR (b) Pa of	rt III- <i>A</i>		e 3, i	s
1 2	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members	OR (b) Pa	1 2a 2b 2c		e 3, i	S
1 2	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members	OR (b) Pa	1 2a 2b		e 3, i	s
1 2 a b	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members	OR (b) Pa	1 2a 2b 2c		e 3, i	s
1 2 a b c	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members	OR (b) Pa	1 2a 2b 2c		e 3, i	S
1 2 a b c 3 4	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3		e 3, i	S
1 2 a b c 3 4	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	1 2a 2b 2c 3		e 3, i	s
1 2 a b c 3 4	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year. Carryover from last year. Total. Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due of the include amount on line 2 cexceeds the amount on line 3, what portion excess does the organization agree to carryover to the reasonable estimate of nondeductible is and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members. Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year. Carryover from last year. Total. Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due of the include amount on line 2 cexceeds the amount on line 3, what portion excess does the organization agree to carryover to the reasonable estimate of nondeductible is and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members. Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		
1 2 a b c 3 4 5 Pao Prov 2 (see	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year	OR (b) Pa	2a 2b 2c 3	A, lin		

Schedule C (Form 990 or 990-EZ) 2018

Page 4

Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B; LINE 1G

THE ORGANIZATION IS A MEMBER OF THE NATIONAL PACE ASSOCIATION WHICH ENGAGES IN LOBBYING EFFORTS ON BEHALF OF ITS MEMBERS. A PORTION OF THE DUES PAID TO THIS ORGANIZATION HAS BEEN ALLOCATED TO LOBBYING ACTIVITES PERFORMED ON BEHALF OF THE ORGANIZATION. THIS ALLOCATION AMOUNTED TO \$1,960 DURING 2018.

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

► Attach to Form 990. Inspection Employer identification number

Nam	e of the organization		Employer identification number
INS	SPIRA HEALTH NETWORK LIFE, INC		26-4827936
Pa	Organizations Maintaining Donor Advi Complete if the organization answered		r Accounts.
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor	advisors in writing that the assets held	In donor advised
	funds are the organization's property, subject to the		1 1 1
6	Did the organization inform all grantees, donors, a	and donor advisors in writing that grant f	funds can be used
	only for charitable purposes and not for the bene	fit of the donor or donor advisor, or for	any other purpose
	conferring impermissible private benefit?	<u> </u>	Yes No
Pa	rt II Conservation Easements.		
	Complete if the organization answered	"Yes" on Form 990, Part IV, line 7	
1	Purpose(s) of conservation easements held by the	organization (check all that apply)	
	Preservation of land for public use (e.g., reci	reation or education) Preservation	of a historically important land area
	Protection of natural habitat	Preservation	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation contribution i	n the form of a conservation
	easement on the last day of the tax year		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified	historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a	
	historic structure listed in the National Register		2d
3	Number of conservation easements modified, tran-		nated by the organization during the
	tax year ▶	•	
4	Number of states where property subject to conse	rvation easement is located ▶	
5	Does the organization have a written policy reg	jarding the periodic monitoring, inspec	tion, handling of
	violations, and enforcement of the conservation eas	sements it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing co	nservation easements during the year
	>		
7	Amount of expenses incurred in monitoring, inspect	ing, handling of violations, and enforcing o	conservation easements during the year
	▶ \$		
8	Does each conservation easement reported on line 2	2(d) above satisfy the requirements of sect	tion 170(h)(4)(B)(ı)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports	conservation easements in its revenue an	d expense statement, and
	balance sheet, and include, if applicable, the text of	f the footnote to the organization's financ	cial statements that describes the
	organization's accounting for conservation easeme	·······	
Pa	rt III Organizations Maintaining Collections		er Similar Assets.
	Complete if the organization answered	"Yes" on Form 990, Part IV, line 8	
1a	If the organization elected, as permitted under SF works of art, historical treasures, or other similar	AS 116 (ASC 958), not to report in its	revenue statement and balance sheet
	public service, provide, in Part XIII, the text of the fo	ir assets neid for public exhibition, edu potnote to its financial statements that de	ucation, or research in furtherance of scribes these items
b	If the organization elected, as permitted under S		
-	works of art, historical treasures, or other similar public service, provide the following amounts relations	ir assets held for public exhibition, edung to these items	ucation, or research in furtherance of
	(i) Revenue included on Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		> \$
2	If the organization received or held works of ar	t, historical treasures, or other similar	assets for financial gain, provide the
	following amounts required to be reported under S		
а	Revenue included on Form 990, Part VIII, line 1		
<u>b</u>	Assets included in Form 990, Part X		▶ \$

INSPIRA HEALTH NETWORK LIFE, INC 26-4827936 Schedule D (Form 990) 2018 Page 2 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply) Public exhibition Loan or exchange programs b Scholarly research Other Preservation for future generations C Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No **Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not b If "Yes," explain the arrangement in Part XIII and complete the following table Amount 1c d Additions during the year............ 1d 1e 1f 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII. **Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10 (a) Current year (c) Two years back (b) Prior year (d) Three years back (e) Four years back 1a Beginning of year balance **b** Contributions c Net investment earnings, gains, and losses....... d Grants or scholarships Other expenditures for facilities f Administrative expenses End of year balance..... Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as Board designated or quasi-endowment > **b** Permanent endowment ▶ Temporarily restricted endowment ▶ The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the Yes No organization by 3a(i) 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?..... 3b

Describe in Part XIII the intended uses of the organization's endowment funds

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c)

Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a See Form 990, Part X, line 10 (c) Accumulated Description of property (a) Cost or other basis (b) Cost or other basis (d) Book value (other) depreciation **1a** Land........ 2,348 378 1,969. Buildings 63,360 33,462 29,898. c Leasehold improvements... 458,889. 1,642,031 1,183,143 d Equipment. 490,756.

Schedule D (Form 990) 2018

		•
Pag	e	.3

Part VII	Investments - Other Securities.	•	
	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11b. See Form 990, Part X, line 12
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financi	al derivatives		
	-held equity interests		
(3) Other_			
(A)			
(B)	1		
(C)			
(D)			,
(E)		9	
(F)			,
(G)			
(H)			
	n (b) must equal Form 990, Part X, col (B) line 12)	•	
Part VIII	Investments - Program Related. Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11c See Form 990, Part X, line 13
	(a) Description of investment	(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
_(1)			
(2)			
(3)			
_(4)			
(5)	·-		
(6)			
(7)			
(8)	, ,		
· <u>(9)</u>			
	n (b) must equal Form 990, Part X, col. (B) line 13)		
Part IX	Other Assets.		
			, Part IV, line 11d See Form 990, Part X, line 15
	(a) De	scription	(b) Book value
(1)			
(2)			
_(3)			
_(4)			
_ (5)			
(6) ·			
(7)			
(8)			
(9)		-	
	umn (b) must equal Form 990, Part X, col (B) l	ıne 15)	<u> </u>
Part X	Other Liabilities.		
	line 25	1 "Yes" on Form 990 	, Part IV, line 11e or 11f See Form 990, Part X,
1. '	(a) Description of liability	(b) Book valu	e e
	ral income taxes		
(2) DUE	TO AFFILIATED ORGANIZATION	8,550,1	117.
_(3) ESTI	MATED SETTLEMENTS DUE TO		
_(4) TH	IRD-PARTY PAYORS	590,3	383.
. (5)			
(6)			
(7)			
(8)	- ,	-	
(9)			
	nn (b) must equal Form 990, Part X, col (B) line 25)	▶ 9,140,5	500.
	 		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

JSA 8E1270 1 000 1368QG U600

JSA 8E1271 1 000

Part XIII Supplemental Information (continued)

SCHEDULE D, PART X; QUESTION 2

THE ORGANIZATION IS AN AFFILIATE WITHIN INSPIRA HEALTH NETWORK; A

TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). AN

INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL STATEMENTS OF

INSPIRA HEALTH NETWORK AND RELATED ENTITIES FOR THE YEARS ENDED DECEMBER

31, 2018 AND DECEMBER 31, 2017; RESPECTIVELY. THE FOLLOWING FOOTNOTE IS

INCLUDED IN THE ORGANIZATION'S 2018 AUDITED CONSOLIDATED FINANCIAL

STATEMENTS THAT REPORTS THE ORGANIZATION'S LIABILITY FOR UNCERTAIN TAX

POSITIONS UNDER FIN 48 (ASC 740):

THE NETWORK ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPROPRIATE TAXING AUTHORITY. MEASUREMENT OF THE TAX UNCERTAINTY OCCURS IF THE RECOGNITION THRESHOLD IS MET. MANAGEMENT DETERMINED THERE WERE NO TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD IN 2018 AND 2017.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

Open to Public

OMB No 1545-0047

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection Internal Revenue Service Name of the organization Employer identification number INSPIRA HEALTH NETWORK LIFE, INC 26-4827936 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States 3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed) (a) Region (b) Number (c) Number of (d) Activities conducted in the (e) If activity listed in (d) is (f) Total of offices in employees, region (by type) (such as, a program service, expenditures for the region agents, and fundraising, program services, describe specific type of and investments independent investments, grants to recipients service(s) in the region in the region contractors located in the region) in the region (1) CENTRAL AMERICA/CARIBBEAN PROGRAM SERVICES FINANCIAL VEHICLE 27,744 (2) (3) (4) (5) (6) (7) (8) (9) (10)(11)(12)**(13)** (14) (15) (16)(17)Subtotal 3a 27,744

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Total from continuation sheets to Part I Totals (add lines 3a and 3b)

Schedule F (Form 990) 2018

27,744

Schedule F (Form 990) 2018 Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,

Part IV, line 15, for any recipient who received more than \$5,000 Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)					_			
(2)	٠							
(3)								
(4)								
(5)								
(9)								
(2)								
(8)								
(6)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
Control of the contro			17.1		-			

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Enter total number of other organizations or entities.

Schedule F (Form 990) 2018

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Schedule F (Form 990) 2018

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16 Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)			,				
(2)		,					
(3)							
(4)							
(5)							
(9)							
(2)	٥						
(8)							
(6)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)		_					
						Scho	Schodule E (Form 990) 2018

Schedule F (Form 990) 2018

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Part	IV Foreign Forms	
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)) No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990) Yes] No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)] No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) Yes] No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)] No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990) Yes] No

Schedule F (Form 990) 2018

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V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions)

SCHEDULE F, PART I

DURING 2018 INSPIRA MEDICAL CENTERS, INC.; A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION, PAID JUNO ASSURANCE, LTD., A FINANCIAL VEHICLE, \$27,744 ON BEHALF OF AND FOR THE BENEFIT OF THIS ORGANIZATION.

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.
➤ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

INSPIRA HEALTH NETWORK LIFE, INC

Employer identification number 26-4827936

Par	Questions Regarding Compensation			
4	Check the generalists haven's the assessment as assumed assume the falless as to a first the falless as the fal		Yes	No
ıa	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
				1
	Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
	Placetionary spending account Fersonal services (such as maid, chauneur, cher)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1 _b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all	10		1
_	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the	-		1
Ū	organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			1
	organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
Ŭ	compensation contingent on the revenues of			
а	The organization?	5a		
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III			1
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Schedule J (Form 990) 2018

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that Individual

		o complete (a)	0114 000 t 20/Pag 6 741 t	20,000				
		o lieakuowii o	(b) Dieakuowii oi w-z aiiu/oi 1089-miso compensation	oc compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	ın column (B) reported as deferred on prior Form 990
JOHN A. DIANGELO	€	0.	0	0	0	0.	0	0
TRUSTEE, PRESIDENT/CEO - IHN	€	769,032.	291,840.	742,780.	694,621.	29,112.	2,527,385.	0.
ALKA KOHLI, M.D., MBA	Ξ	0	0	.0	0	0	0	0
	(II)	455,460.	94,526.	37,242.	103,171.	39,320.	729,719.	0.
THOMAS P. BALDOSARO, CP	(i) d	0	0	0.	0	0	0	0.
3EVP/CHIEF FINANCIAL OFFICER	€	405,370.	98, 633.	45,995.	96,734.	31,013.	677,745.	0
JILL A. VIGGIANO	€	0	0	0	0	0	0	0.
4 EXECUTIVE DIRECTOR	(ii)	188,874.	5,675.	1,980.	9,016.	15,680.	221,225.	0.
MATTHEW DOONAN, ESQ.	(i)	0.		0.	0	0.	0	0
SGENERAL COUNSEL	(ii)	289,021.	43,157.	49,216.	52,630.	26,585.	460,609.	0.
	Ξ			,				
9	(II)							
	Ξ							
7	(ii)							
	Θ							
8	(ii)							
	Ξ							
6	(ii)							
	€							
10	(ii)							
	(3)							
11	Ξ							
	€							
12	€							
	€							
13	<u>(ii)</u>							
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14	(E)							
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16	(ii)							
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Schedule J (Form 990) 2018

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Schedule J (Form 990) 2018

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

SCHEDULE J, PART I; QUESTION 4B

THE AMOUNT REFLECTED IN SCHEDULE J, PART II, COLUMN B(III) FOR THE

FOLLOWING INDIVIDUAL INCLUDES A CURRENT YEAR VESTING IN AN INTERNAL

REVENUE CODE SECTION 457(F) PLAN (NON-QUALIFIED DEFERRED COMPENSATION

THE AMOUNT WAS NO LONGER SUBJECT TO A SUBSTANTIAL RISK OF PLAN) AS

COMPLETE FORFEITURE. THE AMOUNT OUTLINED HEREIN WAS INCLUDED IN THE

INDIVIDUAL'S 2018 FORM W-2C AS TAXABLE WAGES: JOHN A. DIANGELO,

\$648,145.

THE DEFERRED COMPENSATION AMOUNTS REFLECTED IN SCHEDULE J, PART II,

COLUMN C FOR THE FOLLOWING INDIVIDUALS INCLUDE UNVESTED BENEFITS IN AN

INTERNAL REVENUE CODE SECTION 457(F) PLAN (NON-QUALIFIED DEFERRED

COMPENSATION PLAN) WHICH ARE SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE

FORFEITURE. ACCORDINGLY, THESE INDIVIDUALS MAY NEVER ACTUALLY RECEIVE

THIS UNVESTED BENEFIT AMOUNT. THE AMOUNTS OUTLINED HEREIN WERE NOT

INCLUDED IN EACH INDIVIDUAL'S 2018 FORM W-2, BOX 5, AS TAXABLE MEDICARE

WAGES: JOHN A. DIANGELO, \$502,246, ALKA KOHLI, M.D., MBA \$86,671; THOMAS

P. BALDOSARO, CPA, \$80,234 AND MATTHEW DOONAN, ESQ., \$36,130

Schedule J (Form 990) 2018

1368QG U600

Schodille | (Form 990) 2018

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE DEFERRED COMPENSATION AMOUNT REFLECTED IN SCHEDULE J, PART II, COLUMN

C FOR THE FOLLOWING INDIVIDUAL INCLUDES UNVESTED BENEFITS IN A

SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (NON-QUALIFIED DEFERED

COMPENSATION PLAN) WHICH IS SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE

FORFEITURE. ACCORDINGLY, THE INDIVIDUAL MAY NEVER ACTUALLY RECEIVE THIS

UNVESTED BENEFIT AMOUNT. THE AMOUNT OUTLINED HEREIN WAS NOT INCLUDED IN

HIS 2018 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES: JOHN A. DIANGELO,

\$158,000

SCHEDULE J, PART I; QUESTION 7

CERTAIN INDIVIDUALS INCLUDED IN SCHEDULE J, PART II RECEIVED A BONUS

DURING CALENDAR YEAR 2018 WHICH WAS INCLUDED IN SCHEDULE J, PART II,

AS 5, BOX COLUMN B(II) HEREIN AND IN EACH INDIVIDUAL'S 2018 FORM W-2, TAXABLE MEDICARE WAGES. PLEASE REFER TO THIS SECTION OF THE FORM 990,

SCHEDULE J FOR THIS INFORMATION BY PERSON BY AMOUNT.

Schedule J (Form 990) 2018

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

SCHEDULE J, PART II; COLUMN B(III)

CERTAIN INDIVIDUALS INCLUDED IN SCHEDULE J OF THIS FEDERAL FORM 990

RECEIVED COMPENSATION WITH RESPECT TO PAID TIME OFF, WHICH WAS INCLUDED

IN SCHEDULE J, PART II, COLUMN B(III) HEREIN AND IN EACH INDIVIDUAL'S

2018 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Attach to Form 990 or 990-EZ.

OMB No 1545-0047

On 2018

Open to Public Inspection

Employer identification number

Internal Revenue Service

Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

26-4827936

FORM 990 - AMENDED RETURN

INSPIRA HEALTH NETWORK LIFE, INC

THE FORM 990 HAS BEEN AMENDED TO REFLECT THE ISSUANCE OF AN EMPLOYEE'S 2018 FORM W-2C FOR AN INDIVIDUAL INCLUDED IN CORE FORM, PART VII AND SCHEDULE J OF THIS FORM 990.

CORE FORM, PART VI, SECTION A; QUESTIONS 6 & 7

INSPIRA HEALTH NETWORK, INC. ("NETWORK") IS THE SOLE MEMBER OF THIS ORGANIZATION. NETWORK HAS THE RIGHT TO ELECT THE MEMBERS OF THIS ORGANIZATION'S BOARD OF TRUSTEES AND HAS CERTAIN RESERVED POWERS AS DEFINED IN THIS ORGANIZATION'S BYLAWS.

CORE FORM, PART VI, SECTION B; QUESTION 11B

THE ORGANIZATION IS AN AFFILIATE WITHIN INSPIRA HEALTH NETWORK; A

TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). INSPIRA

HEALTH NETWORK, INC. ("NETWORK") IS THE TAX-EXEMPT PARENT ENTITY OF THE

SYSTEM. THIS ORGANIZATION'S FEDERAL FORM 990 WAS PROVIDED FOR REVIEW TO

EACH MEMBER OF THE NETWORK'S FINANCE/AUDIT COMMITTEE PRIOR TO FILING WITH

THE INTERNAL REVENUE SERVICE ("IRS"). THE NETWORK'S FINANCE/AUDIT

COMMITTEE HAS ASSUMED THE RESPONSIBILITY TO OVERSEE AND COORDINATE THE

FEDERAL FORM 990 PREPARATION, REVIEW AND FILING PROCESS FOR ALL

TAX-EXEMPT AFFILIATES WITHIN THE SYSTEM.

AS PART OF THE ORGANIZATION'S FEDERAL FORM 990 TAX RETURN PREPARATION

PROCESS THE SYSTEM HIRED A PROFESSIONAL CERTIFIED PUBLIC ACCOUNTING

("CPA") FIRM WITH EXPERIENCE AND EXPERTISE IN BOTH HEALTHCARE AND

NOT-FOR-PROFIT TAX RETURN PREPARATION TO PREPARE THE FEDERAL FORM 990.

THE CPA FIRM'S TAX PROFESSIONALS WORKED CLOSELY WITH THE ORGANIZATION'S

FINANCE PERSONNEL AND SYSTEM INDIVIDUALS INCLUDING GENERAL COUNSEL,

EXECUTIVE VICE PRESIDENT/CHIEF FINANCIAL OFFICER, VICE PRESIDENT OF

FINANCE AND VARIOUS OTHER INDIVIDUALS ("INTERNAL WORKING GROUP") TO

OBTAIN THE INFORMATION NEEDED IN ORDER TO PREPARE A COMPLETE AND ACCURATE

TAX RETURN.

THE CPA FIRM PREPARED A DRAFT FEDERAL FORM 990 AND FURNISHED IT TO THE ORGANIZATION'S INTERNAL WORKING GROUP FOR REVIEW. THE ORGANIZATION'S INTERNAL WORKING GROUP REVIEWED THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM. REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 WHERE NECESSARY AND A FINAL DRAFT WAS FURNISHED BY THE CPA FIRM TO THE ORGANIZATION'S INTERNAL WORKING GROUP FOR FINAL REVIEW AND APPROVAL PRIOR TO PROVIDING IT TO EACH MEMBER OF THE NETWORK'S FINANCE/AUDIT COMMITTEE AND FILING WITH THE IRS.

THE AMENDED FORM 990 WAS PRESENTED TO THE NETWORK'S AUDIT COMMITTEE. THE NETWORK'S AUDIT COMMITTEE DISCUSSED THE AMENDED FORM 990 WITH THE ORGANIZATION'S TAX PREPARATION FIRM. FOLLOWING THE AUDIT COMMITTEE'S REVIEW AND DISCUSSION, THE AMENDED FORM 990 WAS PROVIDED TO EACH CURRENT

VOTING MEMBER OF THE ORGANIZATION'S BOARD OF TRUSTEES, PRIOR TO FILING WITH THE IRS.

CORE FORM, PART VI, SECTION B; QUESTION 12

THE ORGANIZATION IS AN AFFILIATE WITHIN INSPIRA HEALTH NETWORK; A

TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). INSPIRA

HEALTH NETWORK, INC. ("NETWORK") IS THE TAX-EXEMPT PARENT ENTITY OF THE

SYSTEM. THE SYSTEM HAS A WRITTEN CONFLICT OF INTEREST POLICY WITH WHICH

ALL AFFILIATES REGULARLY MONITOR AND ENFORCE COMPLIANCE. THE CONFLICT OF

INTEREST POLICY REQUIRES THAT A CONFLICT OF INTEREST DISCLOSURE

STATEMENT, CONSISTENT WITH BEST GOVERNANCE PRACTICES AND INTERNAL REVENUE

SERVICE GUIDELINES, BE CIRCULATED ANNUALLY TO ALL TRUSTEES/DIRECTORS,

OFFICERS, KEY EMPLOYEES AND COMMITTEE MEMBERS (COLLECTIVELY, "INSPIRA

MANAGEMENT") WITHIN THE SYSTEM.

ALL MEMBERS OF INSPIRA MANAGEMENT ARE REQUIRED TO REVIEW THE EXISTING CONFLICT OF INTEREST POLICY ANNUALLY AND SIGN A DISCLOSURE STATEMENT WHICH AFFIRMS THAT THEY:

- (A) HAVE RECEIVED A COPY OF THIS CONFLICT OF INTEREST POLICY;
- (B) HAVE READ AND UNDERSTOOD THE POLICY;
- (C) HAVE AGREED TO COMPLY WITH THE POLICY, AND
- (D) UNDERSTAND THAT THE ORGANIZATION IS A CHARITABLE, TAX-EXEMPT

 ORGANIZATION AND THAT, IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION, IT

 MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS

Employer identification number 26-4827936

TAX-EXEMPT PURPOSES.

PER THE SYSTEM'S CONFLICT OF INTEREST POLICY, ANY MEMBER OF INSPIRA

MANAGEMENT HAVING A POTENTIAL OR ACTUAL SIGNIFICANT FINANCIAL OR PERSONAL

INTEREST IN ANY TRANSACTION OR ARRANGEMENT, SHALL MAKE A PROMPT, FULL AND

FRANK DISCLOSURE OF HIS OR HER INTEREST TO THE APPLICABLE GOVERNING BOARD

OR A COMMITTEE THEREOF WHICH IS CONSIDERING THE AUTHORIZATION, APPROVAL,

RATIFICATION, OR SIMILAR ACTION OF SUCH TRANSACTION OR ARRANGEMENT PRIOR

TO THE ORGANIZATION ACTING ON SUCH TRANSACTION OR ARRANGEMENT.

THE COMPLETED CONFLICT OF INTEREST DISCLOSURE STATEMENTS ARE RETURNED TO THE SYSTEM'S GENERAL COUNSEL FOR REVIEW. THEREAFTER, GENERAL COUNSEL PRESENTS ANY CONFLICTS OF INTEREST TO THE NETWORK'S GOVERNANCE COMMITTEE FOR ITS REVIEW AND DISCUSSION.

CORE FORM, PART VI, SECTION B; QUESTION 15

THE ORGANIZATION IS AN AFFILIATE WITHIN INSPIRA HEALTH NETWORK; A

TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). INSPIRA

HEALTH NETWORK, INC. ("NETWORK") IS THE TAX-EXEMPT PARENT ENTITY OF THE

SYSTEM. THIS FILING ORGANIZATION ITSELF HAS NO PAID SENIOR MANAGEMENT

PERSONNEL RECEIVING COMPENSATION DIRECTLY FROM THIS ORGANIZATION. RATHER,

KEY SENIOR MANAGEMENT PERSONNEL ARE EMPLOYED BY INSPIRA MEDICAL CENTERS,

INC. HOWEVER, THE COMPENSATION AND BENEFITS OF THESE INDIVIDUALS ARE

SHOWN ON THIS TAX RETURN BECAUSE THEY ARE EITHER TRUSTEES, OFFICERS OR

KEY EMPLOYEES OF THIS ORGANIZATION. ACCORDINGLY, THE NETWORK'S BOARD OF

TRUSTEES HAS AN EXECUTIVE COMPENSATION COMMITTEE ("COMMITTEE"). THE

COMMITTEE HAS ADOPTED A WRITTEN EXECUTIVE COMPENSATION PHILOSOPHY WHICH

IT FOLLOWS WHEN IT REVIEWS AND APPROVES OF THE COMPENSATION AND BENEFITS

OF THE ORGANIZATION'S SENIOR MANAGEMENT, INCLUDING, BUT NOT LIMITED TO,

THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND ALL EXECUTIVE VICE PRESIDENTS

AND SENIOR VICE PRESIDENTS THAT REPORT DIRECTLY TO THE PRESIDENT/CHIEF

EXECUTIVE OFFICER ("SENIOR MANAGEMENT"). THE COMMITTEE REVIEWS THE "TOTAL

COMPENSATION" OF THE INDIVIDUALS WHICH IS INTENDED TO INCLUDE BOTH

CURRENT AND DEFERRED COMPENSATION AND ALL EMPLOYEE BENEFITS, BOTH

QUALIFIED AND NON-QUALIFIED. THE COMMITTEE'S REVIEW IS DONE ON AT LEAST

AN ANNUAL BASIS AND ENSURES THAT THE "TOTAL COMPENSATION" OF SENIOR

MANAGEMENT OF THE ORGANIZATION IS REASONABLE.

THE ACTIONS TAKEN BY THE COMMITTEE ENABLE THE ORGANIZATION TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF INTERNAL REVENUE CODE SECTION 4958 WITH RESPECT TO THE TOTAL COMPENSATION OF CERTAIN MEMBERS OF THE SENIOR MANAGEMENT TEAM. THE THREE FACTORS WHICH MUST BE SATISFIED IN ORDER TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS ARE THE FOLLOWING:

1. THE COMPENSATION ARRANGEMENT IS APPROVED IN ADVANCE BY AN "AUTHORIZED BODY" OF THE APPLICABLE TAX-EXEMPT ORGANIZATION WHICH IS COMPOSED ENTIRELY OF INDIVIDUALS WHO DO NOT HAVE A "CONFLICT OF INTEREST" WITH RESPECT TO THE COMPENSATION ARRANGEMENT;

Employer identification number 26-4827936

- 2. THE AUTHORIZED BODY OBTAINED AND RELIED UPON "APPROPRIATE DATA AS TO COMPARABILITY" PRIOR TO MAKING ITS DETERMINATION; AND
- 3. THE AUTHORIZED BODY "ADEQUATELY DOCUMENTED THE BASIS FOR ITS DETERMINATION" CONCURRENTLY WITH MAKING THAT DETERMINATION.

THE COMMITTEE IS COMPRISED OF MEMBERS OF THE BOARD OF TRUSTEES EACH OF WHO ARE INDEPENDENT AND ARE FREE FROM ANY CONFLICTS OF INTEREST.

THE COMMITTEE RELIED UPON APPROPRIATE COMPARABLE DATA; SPECIFICALLY THE COMMITTEE OBTAINED A WRITTEN COMPENSATION STUDY FROM AN INDEPENDENT FIRM WHICH SPECIALIZES IN THE REVIEWING OF HOSPITAL AND HEALTHCARE SYSTEM EXECUTIVE COMPENSATION AND BENEFITS THROUGHOUT THE UNITED STATES. THIS STUDY USED COMPARABLE GEOGRAPHIC AND DEMOGRAPHIC MARKET DATA INCLUDING BUT NOT LIMITED TO SIMILAR SIZED HOSPITALS, # OF LICENSED BEDS AND NET PATIENT SERVICE REVENUE.

THE COMMITTEE ADEQUATELY DOCUMENTED ITS BASIS FOR ITS DETERMINATION

THROUGH THE TIMELY PREPARATION OF WRITTEN MINUTES OF THE COMPENSATION

COMMITTEE MEETINGS DURING WHICH THE EXECUTIVE COMPENSATION AND BENEFITS

WAS REVIEWED AND SUBSEQUENTLY APPROVED.

THE ACTIONS OUTLINED ABOVE WITH RESPECT TO THE COMMITTEE AND THE
ESTABLISHMENT OF THE REBUTTABLE PRESUMPTION OF REASONABLENESS ONLY
APPLIES TO CERTAIN SENIOR MANAGEMENT PERSONNEL. THE COMPENSATION AND

BENEFITS OF CERTAIN OTHER INDIVIDUALS CONTAINED IN THIS FORM 990 ARE

REVIEWED ANNUALLY BY THE PRESIDENT/CHIEF EXECUTIVE OFFICER WITH

ASSISTANCE FROM INSPIRA MEDICAL CENTERS, INC.'S HUMAN RESOURCES

DEPARTMENT IN CONJUNCTION WITH THE INDIVIDUAL'S JOB PERFORMANCE DURING

THE YEAR AND IS BASED UPON OTHER OBJECTIVE FACTORS DESIGNED TO ENSURE

THAT REASONABLE AND FAIR MARKET VALUE COMPENSATION IS PAID BY INSPIRA

MEDICAL CENTERS, INC. OTHER OBJECTIVE FACTORS INCLUDE MARKET SURVEY DATA

FOR COMPARABLE POSITIONS, INDIVIDUAL GOALS AND OBJECTIVES, PERSONNEL

REVIEWS, EVALUATIONS, SELF-EVALUATIONS AND PERFORMANCE FEEDBACK MEETINGS.

CORE FORM, PART VI, SECTION C; QUESTION 19

THE ORGANIZATION'S FILED CERTIFICATE OF INCORPORATION AND ANY AMENDMENTS

CAN BE OBTAINED AND REVIEWED THROUGH THE STATE OF NEW JERSEY DEPARTMENT

OF THE TREASURY.

CORE FORM, PART VII AND SCHEDULE J

CORE FORM, PART VII AND SCHEDULE J REFLECT CERTAIN BOARD MEMBERS AND
OFFICERS RECEIVING COMPENSATION AND BENEFITS FROM A RELATED ORGANIZATION.
PLEASE NOTE THIS REMUNERATION WAS FOR SERVICES RENDERED AS FULL-TIME
EMPLOYEES OF THE RELATED ORGANIZATION AND NOT FOR SERVICES RENDERED AS A
VOTING MEMBER OR OFFICER OF THIS ORGANIZATION'S BOARD OF TRUSTEES.

PLEASE NOTE THIS ORGANIZATION'S FORM 990 REFLECTS NO COMPENSATED

INDIVIDUALS FROM THIS ENTITY. INSPIRA MEDICAL CENTERS, INC. ("IMC"), A

RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION EMPLOYS THESE INDIVIDUALS. IMC ISSUES FORMS W-2 TO INDIVIDUALS WHO PROVIDE SERVICES AT INSPIRA HEALTH NETWORK LIFE, INC., AND FILES THE APPLICABLE FORMS WITH THE INTERNAL REVENUE SERVICE. IMC ALLOCATES THESE PAYMENTS TO THIS ORGANIZATION VIA AN INTERCOMPANY ACCOUNT.

CORE FORM, PART VII, SECTION A, COLUMN B

THIS ORGANIZATION IS AN AFFILIATE WITHIN INSPIRA HEALTH NETWORK; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). THE SYSTEM INCLUDES BOTH FOR-PROFIT AND NOT FOR-PROFIT ORGANIZATIONS. CERTAIN BOARD OF TRUSTEE MEMBERS, OFFICERS AND KEY EMPLOYEES LISTED ON CORE FORM, PART VII AND SCHEDULE J OF THIS FORM 990 MAY HOLD SIMILAR POSITIONS WITH BOTH THIS ORGANIZATION AND OTHER AFFILIATES WITHIN THE SYSTEM. THE HOURS SHOWN ON THIS FORM 990, FOR BOARD MEMBERS WHO RECEIVE NO COMPENSATION FOR SERVICES RENDERED IN A NON-BOARD CAPACITY, REPRESENT THE ESTIMATED HOURS DEVOTED PER WEEK FOR THIS ORGANIZATION. TO THE EXTENT THESE INDIVIDUALS SERVE AS A MEMBER OF THE BOARD OF TRUSTEES OF OTHER RELATED ORGANIZATIONS IN THE SYSTEM, THEIR RESPECTIVE HOURS PER WEEK PER ORGANIZATION ARE APPROXIMATELY THE SAME AS REFLECTED ON CORE FORM, PART VII OF THIS FORM 990. THE HOURS REFLECTED ON CORE FORM, PART VII OF THIS FORM 990, FOR BOARD MEMBERS WHO RECEIVE COMPENSATION FOR SERVICES RENDERED IN A NON-BOARD CAPACITY, PAID OFFICERS AND KEY EMPLOYEES, REFLECT TOTAL HOURS WORKED PER WEEK ON BEHALF OF THE SYSTEM; NOT SOLELY THIS ORGANIZATION.

CORE FORM, PART XI; QUESTION 9

Name of the organization
INSPIRA HEALTH NETWORK LIFE, INC

Employer identification number 26-4827936

OTHER CHANGES IN NET ASSETS OR FUND BALANCE INCLUDE:

- OTHER CHANGES IN NET ASSETS - (\$143,751).

CORE FORM, PART XII; QUESTION 2

THE ORGANIZATION IS AN AFFILIATE WITHIN INSPIRA HEALTH NETWORK; A

TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM"). INSPIRA

HEALTH NETWORK, INC. ("NETWORK") IS THE TAX-EXEMPT PARENT ENTITY OF THE

SYSTEM. AN INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL

STATEMENTS OF THE NETWORK AND ALL ENTITIES WITHIN THE SYSTEM FOR THE

YEARS ENDED DECEMBER 31, 2018 AND DECEMBER 31, 2017; RESPECTIVELY. THE

AUDITED CONSOLIDATED FINANCIAL STATEMENTS CONTAIN CONSOLIDATING SCHEDULES

ON AN ENTITY BY ENTITY BASIS. THE INDEPENDENT CPA FIRM ISSUED AN

UNMODIFIED OPINION WITH RESPECT TO THE AUDITED CONSOLIDATED FINANCIAL

STATEMENTS EACH YEAR.

THE NETWORK'S FINANCE/AUDIT COMMITTEE HAS ASSUMED RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS, WHICH INCLUDES THIS ORGANIZATION, AND THE SELECTION OF AN INDEPENDENT AUDITOR.

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

ATTA	CHME	INT	1

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
INSPIRA MEDICAL CENTERS, INC. 333 IRVING AVENUE BRIDGETON, NJ 08302	MANAGEMENT	1,272,718.

INSPIRA HEALTH NETWORK MEDICAL GROUP, PC

MEDICAL

822,120.

EDEN PRARIE, MN 55344

Name of the o	rganization	· -			
INSPIRA	${\tt HEALTH}$	NETWORK	LIFE,	INC	

Employer identification number 26-4827936
ATTACHMENT 1 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
2950 COLLEGE DRIVE, SUITE 1E VINELAND, NJ 08360		
CAPSTONE PERFORMANCE SYSTEMS 228 STRAWBRIDGE DRIVE SUITE 100 MOORESTOWN, NJ 08057	BILLING	211,098.
MEDITURE, LLC. 7700 EQUITABLE DRIVE, SUITE 100	IT	136,372.

ATTACHMENT 2

FORM 990, PART IX - OTHER FEES

DESCRIPTION	(A) TOTAL FEES	(B) PROGRAM SERVICE EXP.	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING EXPENSES
PROFESSIONAL FEES	3,267,079.	2,940,371.	326,708.	•
PHYSICIAN FEES	667,178.	600,460.	66,718.	
CONSULTING	516,018.	464,416.	51,602.	
TOTALS	4,450,275.	4,005,247.	445,028.	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Part I

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

OMB No 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 26-4827936

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. INSPIRA HEALTH NETWORK LIFE, INC

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)			i			
(4)						
(2)						
(9)						
Part II	Identification of Related Tax-Exempt Organizations. Complete if the one or more related tax-exempt organizations during the tax year	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had he tax year	vered "Yes" on Fo	rm 990, Part IV	line 34, because	ıt had

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	2(b)(13) led
						Yes	٩ ۷
(1) INSPIRA HOMECARE & HOSPICECARE, INC 22-6067549							
333 IRVING AVENUE BRIDGETON, NJ 08302	HEALTH SVCS.	Νς	501(C)(3)	509(A)(2)	NETWORK	-	×
(2) INSPIRA HEALTH NETWORK, INC 22-2508425							
333 IRVING AVENUE BRIDGETON, NJ 08302	HEALTH SVCS.	ŊŊ	501(C)(3)	509(A)(3)	N/A		×
(3) INSPIRA HLTH NTWK FDN CUMBERLAND/SALEM 22-3746758							
333 IRVING AVENUE BRIDGETON, NJ 08302	SUPPORT NTWK	DN.	501(C)(3)	509(A)(3)	IMC		×
(4) INSPIRA MEDICAL CENTERS, INC 21-0634484							
333 IRVING AVENUE BRIDGETON, NJ 08302	HEALTH SVCS.	NJ	501(C)(3)	HOSPITAL	NETWORK		×
(5) INSPIRA MEDICAL CENTER WOODBURY, INC 22-1820210							
509 NORTH BROAD STREET WOODBURY, NJ 08096	HEALTH SVCS.	ΝJ	501(C)(3)	HOSPITAL	NETWORK	_	×
(6) INSPIRA HITH NTWK FDN GLOUCESTER COUNTY 22-2333409							
509 NORTH BROAD STREET WOODBURY, NJ 08096	SUPPORT IMCW	ŊĴ	501(C)(3)	509(A)(1)	IMCW		×
(7) TRI-COUNTY CARDIOVASCULAR SERVICES, P C 45-4199382							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2018

NETWORK

509(A)(3)

501(C)(3)

S

INACTIVE

SCHEDULE R (Form 990)

Internal Revenue Service Name of the organization Department of the Treasury

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

OMB No 1545-0047	2018	Open to Public	Inchootion

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

26-4827936 Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. INC INSPIRA HEALTH NETWORK LIFE, Part

(f) Direct controlling entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. (e) End-of-year assets (d) Total income (c)
Legal domicile (state
or foreign country) (b) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity £ (2) <u>ල</u> (2) <u>4</u> 9

Part II

(g) Section 512(b)(13) controlled entity? ŝ × Yes (f) Direct controlling NETWORK Public chanty status (if section 501(c)(3)) 509(A)(1) (d) Exempt Code section 501(C)(3) Legal domicile (state or foreign country) ΝJ Primary activity INACTIVE 45-4203973 WOODBURY, NJ 08096 Name, address, and EIN of related organization (1) INSPIRA HEALTH CONNECTIONS, P C 509 NORTH BROAD STREET 2 3 <u>4</u> (2) 9 (9)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

8E1307 1 000

Schedule R (Form 990) 2018

INSPIRA HEALTH NETWORK LIFE, INC

Schedule R (Form 990) 2018

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year Part III

(k) Percentage ownership (I) General or Yes No managing partner? amount in box 20 of Schedule K-1 (i) Code V - UBI (Form 1065) (h) Disproportionats Yes No (g) Share of end-ofyear assets (f) Share of total income (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512 - 514) (d) Direct controlling N/A N/A N/A N/A N/A N/A (c) Legal domicile (state or foreign country) Ŋ S S Ŋ Ŋ S (b) Primary activity HEALTHCARE SVCS HEALTHCARE SVCS HEALTHCARE SVCS HEALTHCARE SVCS URGENT CARE MGT REAL ESTATE 165 BRIDGETON PIKE MULLICA HIL 1060 N KINGS HWY CHERRY HILLS 2950 COLLEGE DRIVE VINELAND, N 333 IRVING AVENUE BRIDGETON, N 163 BRIDGETON PIKE, BLDG B MUL (2) OAK & MAIN SURGICTR 22-3532371 907 NORTH MAIN ROAD VINELAND, (3) GLOUC CTY SURG CTR 26-1157885 (4) INSPIRA HLTH PTRS 46-5550615 (5) INSPIRA SJ UC MGT 81-3186749 Name, address, and EIN of related organization (6) WMCA, LLP 22-3006705 (1) BPOC, LP 22-2956029 6

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, Inne 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a)		(q)	Θ.	(p)	(a)	(t)	(6)	(h)	(i)
name, address, and Ein of related organization		Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	lype of entity (C corp, S corp, or trust)	Share of total	sets	ownership controlled	Section 512(b)(13) controlled
									Yes No
(1) INSPIRA HELP SERVICES, INC	22-2823028								_
P O BOX 126 SALEM, NJ 08079		INACTIVE	Ŋ	N/A	C CORP				×
(2) INSPIRA HEALTH MANAGEMENT CORPORATION	22-2502241								_
2950 COLLEGE DRIVE, SUITE 1E VINELAND, NJ 08360		HEALTHCARE SVCS	υn	N/A	C CORP				×
(3) INSPIRA HEALTH NETWORK MEDICAL GROUP, PC	20-5745047								
2950 COLLEGE DRIVE, SUITE 1E VINELAND, NJ 08360		HEALTHCARE SVCS	ρN	N/A	C CORP				×
(4) JUNO ASSURANCE, LTD									_
AON HOUSE, 4TH FLOOR PEMBROKE, BD HM 08		FINANCIAL VEHICLE	ВО	N/A	FOREIGN CORP				×
(5) INSPIRA HEALTH NETWORK URGENT CARE, P C	45-2900402								_
201 TOMLIN STATION ROAD MULLICA HILL, NJ 08062		HEALTHCARE SVCS	Ŋ	N/A	C CORP				×
(6) RED BANK DEVELOPMENT CORPORATION	22-2814053								<u> </u>
509 NORTH BROAD STREET WOODBURY, NJ 08096		HEALTHCARE SVCS	υΩ	N/A	C CORP				×
(7) INSPIRA HOME CARE SVCS WOODBURY, INC	22-3479390								
509 NORTH BROAD STREET WOODBURY, NJ 08096		INACTIVE	UJ	N/A	C CORP				×
							Schodule D (Est 000) 2010) (Earm 00)	2040

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Percentage Section Sownership controlled Yes No entity (k) Percentage ownership (J) General or Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, Ine 34, because it had one or more related organizations treated as a corporation or trust during the tax year managing partner? Yes No Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, (g) Share of end-of-year assets (I)
Code V - UBI
amount in box 20
of Schedule K-1 (Form 1065) (f) Share of total (h) Disproporterate affocations? ŝ income Yes (g) Share of end-of-year assets (e)
Type of entity
(C corp., S corp., or trust) C CORP (f) Share of total income (d)
Direct controlling entity because it had one or more related organizations treated as a partnership during the tax year. N/A (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512 - 514) (c) Legal domicile (state or foreign country) S (b) Primary activity HEALTHCARE SVCS (d) Direct controlling 81-3165654 (c) Legal domicile (state or foreign country) (a) Name, address, and EIN of related organization (b) Primary activity 165 BRIDGETON PIKE MULLICA HILL, NJ 08062 (1) INSPIRA SJ URGENT CARE, P Name, address, and EIN of related organization Schedule R (Form 990) 2018 Part III Part IV Ξ 2 3 (4) (5) 9 (2) 9 (4) 8

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Schedule R (Form 990) 2018 Method of determining Yes × $\times | \times$ 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds Ę = 9 Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 Amount involved During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Transaction type (a-s) ê Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity..... Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule Gift, grant, or capital contribution to related organization(s) Other transfer of cash or property from related organization(s). Name of related organization Part V Ε æ ۵ ပ _ ۵ ه ᆮ $\widehat{\Xi}$ <u>4</u> (2) 9 3 3

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Predominant	(e) Are all partners	(f) Share of	(g) Share of end-of-vear	(h) Disproportionate	(I) Code V - UBI amount in box 20	(J) General or managing	(k) Percentage
				501(c)(3) organizations?		assets	allocation and a second		partner	
				Yes No	,		Yes No		Yes No	
(1)										
(2)										
								•		
(3)										
(4)										
(5)									_	
(9)										
									_	
(2)										
(8)										
(6)										
(10)										
				-						
(11)										
(12)										
(43)										
(61)										
(14)		,								
	,									
(15)										
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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions

SCHEDULE R, PART V

THE ORGANIZATION IS AN AFFILIATE WITHIN INSPIRA HEALTH NETWORK; A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") WHICH INCLUDES INSPIRA MEDICAL CENTERS, INC. INSPIRA HEALTH NETWORK, INC. IS THE TAX-EXEMPT PARENT ENTITY OF THE SYSTEM. INSPIRA MEDICAL CENTERS, INC. ROUTINELY PAYS EXPENSES FOR VARIOUS RELATED AFFILIATES IN THE ORDINARY COURSE OF BUSINESS. THESE RELATED PARTY TRANSACTIONS ARE RECORDED ON THE REVENUE/EXPENSE AND BALANCE SHEET STATEMENTS OF THIS ORGANIZATION AND ITS AFFILIATES. THESE ENTITIES WORK TOGETHER TO DELIVER HIGH QUALITY HEALTHCARE AND WELLNESS SERVICES TO THE COMMUNITIES IN WHICH THEY ARE SITUATED.