DLN: 93493319169299 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018 C Name of organization D Employer identification number B Check if applicable Women Deliver Inc □ Address change 26-4462256 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite (646) 695-9100 ☐ Application pending City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10012 G Gross receipts \$ 15,312,200 Name and address of principal officer H(a) Is this a group return for Katja Iversen ☐Yes **☑**No subordinates? 588 Broadway 905 H(b) Are all subordinates NEW YORK, NY 10012 ☐Yes **V**No ıncluded? **☑** 501(c)(3) **☐** 501(c)() **◄** (Insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW WOMENDELIVER ORG L Year of formation 2009 M State of legal domicile DE **K** Form of organization lacktriangle Corporation lacktriangle Trust lacktriangle Association lacktriangle Other Summary 1 Briefly describe the organization's mission or most significant activities See Organization's mission on Schedule O Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 7 4 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 5 7 **6** Total number of volunteers (estimate if necessary) 6 Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 17,087,269 12,971,031 Ravenua 1,533,945 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 6,287 10,415 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 361,877 -884,376 17,455,433 13,631,015 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 145,010 260,740 0 **14** Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 2,325,160 4,268,748 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . b Total fundraising expenses (Part IX, column (D), line 25) ▶169,689 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 2,154,504 4,245,765 8,775,253 <u>4,</u>624,674 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . 12,830,759 4,855,762 Net Assets or Fund Balances Beginning of Current Year End of Year 21,087,155 26,324,000 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 220,595 588,227 22 Net assets or fund balances Subtract line 21 from line 20 . 20,866,560 25,735,773 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-11-15 Signature of officer Sign Here athleen Sherwin COO Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf P00740658 Paid self-employed Firm's name WATSONRICE LLP Firm's EIN ► 26-1726741 Preparer Use Only Firm's address ► 5 PENN PLZ 15TH FL Phone no (212) 447-7300 NEW YORK, NY 100011810 ✓ Yes □ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

| Form | 990 (2018) | | | | | Page 2 |
|---------------|--|-----------------------------|-----------------------------------|--|--|---------------------|
| Pa | rt III Statement | of Program Service | e Accomplis | hments | | |
| | Check if Sche | dule O contains a respo | nse or note to | any line in this Part III | | 🗹 |
| 1 | | organization's mission | | · | | |
| inves gend | tmentpolitical and fina er equality And we ge | incial in the lives of girl | s and women w sexual and repro | orldwide [°] We harness o ductive health, we adv | olth and rights of girls and women (evidence and unite diverse voices to vocate for the rights of girls and woi | spark commitment to |
| 2 | Did the organization | | | | | |
| | the prior Form 990 or | ⊻ Yes ⊔ No | | | | |
| _ | • | ese new services on Sch | | | | |
| 3 | _ | cease conducting, or m | iake significant | changes in how it cond | lucts, any program | |
| | | | | | | 🗌 Yes 🗹 No |
| | If "Yes," describe the | ese changes on Schedul | e O | | | |
| 4 | Section 501(c)(3) and | | ns are required | to report the amount | e largest program services, as meas of grants and allocations to others, | |
| 4a | (Code |) (Expenses \$ | 4,381,271 | including grants of \$ |) (Revenue \$ |) |
| | See Additional Data | | | | | |
| 4b | (Code |) (Expenses \$ | 1,720,312 | including grants of \$ |) (Revenue \$ | 1,533,945) |
| | See Additional Data | | | | | |
| 4c | (Code |) (Expenses \$ | 1,683,793 | including grants of \$ |) (Revenue \$ |) |
| | See Additional Data | | | | | |
| 4d | Other program service | | | | | |
| | (Expenses \$ | ıncl | uding grants of | \$ |) (Revenue \$ |) |
| 4e | Total program serv | vice expenses ▶ | 7,785,3 | 76 | | |

19

21

18

19

20a

20b

21

22

No

Nο

No

Νo

No

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| | 550 (2010) | | | rage 3 |
|-----|---|-----|-----|--------|
| Par | tiv Checklist of Required Schedules | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | NO |
| 2 | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | 103 | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | No |
| 5 | Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | No |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | Yes | |
| | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16° If "Yes," complete Schedule D, Part VII | 11b | | No |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2 | 11c | | No |
| | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏 | 11d | | No |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 | 11e | | No |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2 | 12a | Yes | |
| Ь | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | No |
| 13 | Is the organization a school described in section $170(b)(1)(A)(II)$? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Yes | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | Yes | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | Yes | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, | 18 | | No |

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

| Form | orm 990 (2018) Page | | | | | | | |
|------|---|-----|-----|----|--|--|--|--|
| Pa | Checklist of Required Schedules (continued) | | | | | | | |
| | | | Yes | No | | | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | Yes | | | | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a | 24a | | No | | | | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | No | | | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | No | | | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | No | | | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No | | | | |
| Ь | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | | | | | |

No

Nο

No

Nο

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28b

28c

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35a

35b

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Yes

Yes

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| | to defease any tax-exempt bonds? | 24c | |
|-----|---|-----|--|
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | |
| Ь | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | 25b | |

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Check if Schedule O contains a response or note to any line in this Part V .

Statements Regarding Other IRS Filings and Tax Compliance

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

instructions for applicable filing thresholds, conditions, and exceptions)

If "Yes," complete Schedule L, Part I .

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Part V

11b

12b

13b

13c

12a

13a

14a

14b

15

Nο

Nο

No

No

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Section 501(c)(29) qualified nonprofit health insurance issuers.

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

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Section C. Disclosure

Did the organization have a written whistleblower policy? .

Other officers or key employees of the organization . . .

Did the organization have a written document retention and destruction policy?

a The organization's CEO, Executive Director, or top management official

only) available for public inspection. Indicate how you made these available. Check all that apply ☑ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

►Kathleen Sherwin 588 BROADWAY SUITE 905 NEW YORK, NY 10012 (646) 695-9100

List the States with which a copy of this Form 990 is required to be filed▶

policy, and financial statements available to the public during the tax year

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

Did the process for determining compensation of the following persons include a review and approval by independent

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt

Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest

State the name, address, and telephone number of the person who possesses the organization's books and records

persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

| | | | | 9 - 1 | | | | |
|-----|---|------------|---------|------------|--|--|--|--|
| Pa | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI | | onse to | lines 🗸 | | | | |
| Se | ction A. Governing Body and Management | | | | | | | |
| | | | Yes | No | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 8 | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 7 | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | | | | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . | 3 | | No | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . | 4 | | No | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | No | | | | |
| 6 | Did the organization have members or stockholders? | 6 | | No | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | | No | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | No | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | | | | | |
| а | The governing body? | 8a | Yes | | | | | |
| Ь | Each committee with authority to act on behalf of the governing body? | 8 b | Yes | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No | | | | |
| Se | ection B. Policies (This Section B requests information about policies not required by the Internal Revenue | e Code | e.) | | | | | |
| | , | | Yes | No | | | | |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | No | | | | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | | | | | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | | | | | |
| | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | | | | | |

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Yes

Yes

Yes

Nο

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13

14

15a

15b

16a

16b

| | members of the governing body? | 7a | | No |
|-----|--|------------|-----|-----|
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| ь | Each committee with authority to act on behalf of the governing body? | 8 b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |
| Se | ection B. Policies (This Section B requests information about policies not required by the Internal Revenue | e Code | ⊋.) | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | No. |

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

| (A) Name and Title | Average hours per week (list any hours for related | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W- 2/1099- | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and | |
|--|--|--|-----------------------|---------|--------------|------------------------------|--------|---|--|--|--|
| | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | MISC) | MISC) | related organizations | |
| (1) Saundra Pelletier Chair | 1 00 | × | | х | | | | 0 | 0 | (| |
| (2) Kristin Hetle Treasurer | 1 00 | х | | х | | | | 0 | 0 | (| |
| (3) Jotham Musinguzi MD Director | 1 00 | х | | | | | | 0 | 0 | (| |
| (4) Cecillia Garcia Ruiz Director | 1 00 | × | | | | | | 0 | 0 | (| |
| (5) Vivian Onano Director | 1 00 | × | | | | | | 0 | 0 | (| |
| (6) Dakshitha Wickremarathne Director | 1 00 | х | | | | | | 0 | 0 | (| |
| (7) Helen Clark Director | 0 00 | x | | | | | | 0 | 0 | (| |
| (8) Katja Iversen President & CEO | 35 00 | × | | × | | | | 273,583 | 0 | 34,064 | |
| (9) Katherine Holland-Ortiz COO | 35 00 | | | x | | | | 172,205 | 0 | 57,012 | |
| (10) Susan A Papp Managing Director | 35 00 | | | | x | | | 160,308 | 0 | 27,37 | |
| (11) Kathleen Sherwin Advisor | 35 00 | | | | | × | | 190,479 | 0 | 9,500 | |
| (12) Louise Dunn Advisor | 35 00 | | | | | × | | 160,640 | 0 | (| |
| (13) Carrie Simon Advisor | 35 00 | | | | | × | | 142,667 | 0 | 10,646 | |
| (14) Hannah August Dir Communication | 35 00 | | | | | х | | 144,394 | 0 | 8,538 | |
| (15) Lorı Adelman | 35 00 | | | | | х | | 138,619 | 0 | 14,62 | |

compensation from the organization ▶ 6

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| Pa | nt VII Section A. Officers, Direct | tors, Trustees | , Key | Emp | loye | es, | and | High | nest Compensate | ed Employees (| conti | nued) | |
|----------------|---|--|-----------------------------------|-----------------------|----------------|------------------------|---|--------|--|--|-------|-------------------------------------|---------------------------------|
| | (A) Name and Title | (B) Average hours per week (list any hours for related | than o | ne b | ox, u in of | t ch inle: ficei | r and a | son | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (V 2/1099-MISC) | v- | (F) Estima amount of compens from t | ted f other sation the |
| | | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officei | key employee | Highest compensated employee | Former | 2/1099-MISC) | 2/1099-MI3C) | | organizati relate organiza | ed |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | Sub-Total | | | | | | * | | | | | | |
| | | <u></u> | | | | | ▶ | | 1,382,895 | 20.000 | | | 161,762 |
| 2 | Total number of individuals (including of reportable compensation from the | | | e list | ed a | DOV: | e) wno | rece | eived more than \$1 | 00,000 | | | |
| | | | | | | | | | | Г | | Yes | No |
| 3 | Did the organization list any former line 1a? <i>If "Yes," complete Schedule</i> . | | | ee, k • | | | oyee, | or hi | ghest compensated | employee on | 3 | | No |
| 4 | For any individual listed on line 1a, is organization and related organization individual | | | | | | | | | n the | 4 | Yes | |
| 5 | Did any person listed on line 1a recei services rendered to the organization | | | | | | | | | vidual for | | | |
| <u> </u> | ection B. Independent Contract | | ete Stri | eauie | - 5 10 |) SC | ich pei | 3011 | | | 5 | | No |
| 1 | Complete this table for your five high from the organization Report compe | est compensate | | | | | | | | , , | pens | sation | |
| | · · · · · · · · · · · · · · · · · · · | (A) and business addre | | , | | 9 | *************************************** | | | (B) | | (C) Compen | |
| Healt | th Unlimited LLC | and pasmess dadre | | | | | | | Website des | | | | 269,340 |
| | FIFTH AVENUE 2ND FLOOR IY 10003 | | | | | | | | | | | | |
| | en Deliver Canada | | | | | | | | MEL, Extern | al Ritns | | | 230,192 |
| | MacLaren Street Ottawa ON K2P rıo, North America k2p ol6 | | | | | | | | | | | | |
| | h Zeid | | | | | | | | Humanitaria | in Setting | | | 150,500 |
| | West 122nd Street York, NY 10027 | | | | | | | | | | | | |
| Klide Hiler | en Management dalen 106-3400 oed, Europe 106-3400 | | | | | | | | Conference | Logistics | | | 145,530 |
| DA eLear | rning Mind | | | | | | | | Website des | ign, dev | | | 126,700 |
| | 3 Jefferson Suite 102 Shores, MI 48081 | | | | | | | | | | | | |
| | Total number of independent contractor | rs (including but | not lim | ited t | to th | ose | listed | abov | ve) who received m | ore than \$100,00 | O of | | - |

| | VIII Statement of | f Revenue | | | | | | | rage 3 |
|---|---|------------------|----------|---------------------|-----------------------------|-----------------|-----------------------------------|---|--|
| | | | respo | onse or note to any | line in this Part VI | п | | | 🗆 |
| | | | | | (A) Total revenue | Rel ex fu | (B) ated or xempt nction | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections |
| | 1a Federated campaig | ns | 1a | | | re | venue | | 512 - 514 |
| nts Ints | b Membership dues | | 1b | | | | | | |
| Gra not | c Fundraising events | | 1c | | | | | | |
| ., ₹ | d Related organization | L | 1d | | | | | | |
| <u> </u> | e Government grants (c | ontributions) | 1e | 2,582,271 | | | | | |
| ns, Sim | f All other contributions | , gıfts, grants, | | | | | | | |
| er Si | and similar amounts n above | ot included | 1f | 10,388,760 | | | | | |
| 혈환 | g Noncash contribution | | | | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | in lines 1a - 1f \$ _ | 46 | | _ | | | | | |
| ه د | h Total. Add lines 1a | -11 | • | • | 12,971,031 | | | | |
| | 2a Conference | | | Business | | .,533,945 | 1,533 | .945 | |
| έλ | | | | | 900099 | | | | |
| ır C⊈ | b ———— | | _ | | | | | | |
| ž Š | c — | | - | | | | | | |
| ፠ | u - | | | | | | | | |
| Program Service Revenue | e f All other program se | | _ | | | | | | |
| δ | 9Total. Add lines 2a-2 | | | 1,5 | 33,945 | | | | |
| | 3 Investment income (i | | | Interest and other | 1 | 1 | | | |
| | sımılar amounts) . | | | • | 12,7 | _ | | | 12,704 |
| | 4 Income from investm | | | | | 0 | | | |
| | 5 Royalties | (ı) Real | | (II) Personal | <u> </u> | ٠ | | | |
| | 6a Gross rents | (I) Real | | (II) Fersonal | - | | | | |
| | | | | | 1 | | | | |
| | b Less rental expenses | | | | | | | | |
| | c Rental income or (loss) | | | | 1 | | | | |
| | d Net rental income o | r (loss) | | | 4 | 0 | | | |
| | a Net rental income o | (i) Securiti | | (II) Other | | | | | |
| | 7a Gross amount | ,,, | | | 1 | | | | |
| | from sales of assets other | 1,6 | 78,896 | | | | | | |
| | than inventory | | | | _ | | | | |
| | b Less cost or other basis and | 1,68 | 31,185 | | | | | | |
| | sales expenses • Gain or (loss) | | -2,289 | | - | | | | |
| | d Net gain or (loss) | | | • | -2,2 | 289 | | | -2,289 |
| | 8a Gross income from f | _ | | | | | | | |
| Other Revenue | (not including \$ contributions reporte | | of | | | | | | |
| ₹ | See Part IV, line 18 | | а | | 1 | | | | |
| ď | b Less direct expense | | b | |] | | | | |
| her | c Net income or (loss) 9a Gross income from g | | - | ents • | 1 | 0 | | | |
| ō | See Part IV, line 19 | · · · | | J | | | | | |
| | | | a | | _ | | | | |
| | b Less direct expense c Net income or (loss) | | b | |] | | | | |
| | 10aGross sales of invent | | activit | iles > | 1 | 1 | | | |
| | returns and allowand | | | ļ | | | | | |
| | b Less cost of goods s | cold | a b | | - | | | | |
| | C Net income or (loss) | | | | J | 0 | | | |
| | Miscellaneous | | ilivelli | Business Code | | | | | |
| | 11a foreign exchange Lo | oss | | 900099 | -909,1 | .51 | | | -909,151 |
| | | | | | | | | | |
| | b Other Income | | | 900099 | 24,7 | 775 | 24,775 | | |
| | | | | | | | | | |
| | С | | | | | | | | |
| | | | | | | | | | |
| | d All other revenue . | | | | | | | | |
| | e Total. Add lines 11a | | | • | -884,3 | 376 | | | |
| | 12 Total revenue. See | : instructions | • • | | 13,631,0 |)15 | 1,558,720 | | -898,736 |
| | | | | | | | | | Form 990 (2018) |

Check here \blacktriangleright \Box if following SOP 98-2 (ASC 958-720)

Form **990** (2018)

| Forr | m 990 (2018) | | | | Page 10 |
|------|--|--------------------|------------------------------|-------------------------------------|-------------------------|
| | art IX Statement of Functional Expenses | All - Manuage | | 1.1. I | |
| Sect | tion 501(c)(3) and 501(c)(4) organizations must complete all col Check if Schedule O contains a response or note to any | - | ' | ` ' | 🗹 |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraisingexpenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 | 0 | | <i>3</i> - | |
| 2 | Grants and other assistance to domestic individuals See Part IV, line 22 | 0 | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16 | 260,740 | 260,740 | | |
| 4 | Benefits paid to or for members | 0 | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 724,549 | 637,603 | 72,455 | 14,491 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0 | | | |
| 7 | Other salaries and wages | 2,874,763 | 2,529,792 | 287,476 | 57,495 |
| 8 | Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) | 56,897 | 50,069 | 5,690 | 1,138 |
| 9 | Other employee benefits | 341,697 | 300,693 | 34,170 | 6,834 |
| 10 | Payroll taxes | 270,842 | 238,341 | 27,084 | 5,417 |
| 11 | Fees for services (non-employees) | | | | |
| a | a Management | 0 | | | |
| , b | b Legal | 41,618 | 36,624 | 4,162 | 832 |
| c | c Accounting | 41,183 | 36,241 | 4,118 | 824 |
| ď | d Lobbying | 0 | | | |
| € | e Professional fundraising services See Part IV, line 17 | 0 | | · | |
| f | f Investment management fees | 0 | | | |
| g | g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 1,681,329 | 1,483,178 | 165,126 | 33,025 |
| 12 | Advertising and promotion | 45,884 | 40,378 | 4,588 | 918 |
| 13 | Office expenses | 654,110 | 575,606 | 65,421 | 13,083 |
| 14 | Information technology | 169,680 | 149,318 | 16,968 | 3,394 |
| | Royalties | 0 | | | |
| 16 | Occupancy | 437,305 | 384,829 | 43,731 | 8,745 |
| | Travel | 886,412 | 808,308 | 60,376 | 17,728 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials . | 0 | | | |
| 19 | Conferences, conventions, and meetings | 246,186 | 216,644 | 24,618 | 4,924 |
| 20 | Interest | 0 | | | |
| 21 | Payments to affiliates | 0 | | | |
| 22 | Depreciation, depletion, and amortization | 28,441 | 25,029 | 2,843 | 569 |
| 23 | Insurance | 13,617 | 11,983 | 1,362 | 272 |
| | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) | | | | |
| | a | | | · | <u> </u> |
| , ' | b | | | | |
| , | С | | | | |
| i ' | d | | | | |
| , , | e All other expenses | 0 | | | |
| 25 | Total functional expenses. Add lines 1 through 24e | 8,775,253 | 7,785,376 | 820,188 | 169,689 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |
| 4 | Check here In If following SOP 98-2 (ASC 958-720) | I | | , | 1 |

Page **11**

588.227

588.227

8.101.957

17,633,816

25,735,773

26,324,000

Form **990** (2018)

Form 990 (2018)

17 18

19

20

21

23

24

26

27

28

29

30

31

32

33

34

Liabilities 22

Assets or Fund Balances

Net

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17 - 24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Grants payable . . .

Deferred revenue

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

| | | | | | (A) Beginning of year | | (B) End of year |
|-------|--------|--|-------------------|---------|---------------------------------|-------------|----------------------------|
| | 1 | Cash-non-interest-bearing | | | 78,113 | 1 | 6,182,054 |
| | 2 | Savings and temporary cash investments . | | [| 5,732,794 | 2 | 3,446,281 |
| | 3 | Pledges and grants receivable, net | | | 14,671,152 | 3 | 13,815,359 |
| | 4 | Accounts receivable, net | | [| | 4 | 535,000 |
| | 5 | Loans and other receivables from current and fi trustees, key employees, and highest compens. Part II of Schedule L | nployees Complete | | 5 | 0 | |
| ıts | 6 7 | Loans and other receivables from other disqual section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organization voluntary employees' beneficiary organizations. Part II of Schedule L | | 6 | 0 | | |
| ssets | 8 | Inventories for sale or use | | | 8 | 0 | |
| ٩ | 9 | Prepaid expenses and deferred charges | | | 67,036 | 9 | 1,611,595 |
| | 10a | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D | 10a | 135,130 | | | |
| | b | Less accumulated depreciation | 10b | 44,169 | 45,343 | 10 c | 90,961 |
| | 11 | Investments—publicly traded securities . | | | 447,383 | 11 | 460,834 |
| | 12 | Investments—other securities See Part IV, line | 11 . | [| | 12 | 0 |
| | 13 | Investments—program-related See Part IV, line | | | 13 | 0 | |
| | 14 | Intangible assets | [| | 14 | 0 | |
| | 15 | Other assets See Part IV, line 11 | [| 45,334 | 15 | 181,916 | |
| | 16 | Total assets.Add lines 1 through 15 (must equ | ual line | 34) | 21,087,155 | 16 | 26,324,000 |

| | basis Complete Part VI of Schedule D | 10a | | 135, | 130 | | | |
|----|--|-------------|-----|------|-----|------------|-----|----|
| ь | Less accumulated depreciation | 10 b | | 44, | 169 | 45,343 | 10c | |
| 11 | Investments—publicly traded securities . | | | | | 447,383 | 11 | |
| 12 | Investments—other securities See Part IV, line | 11 . | | | | | 12 | |
| 13 | Investments—program-related See Part IV, line | 11 . | • | | | | 13 | |
| 14 | Intangible assets | | | | | | 14 | |
| 15 | Other assets See Part IV, line 11 | | | | | 45,334 | 15 | |
| 16 | Total assets.Add lines 1 through 15 (must equ | al line | 34) | | | 21,087,155 | 16 | 26 |

220,594

220.595

2.772.350

18,094,210

20,866,560

21,087,155

17

18

19 20

21

22 23

24

25

26

27

28

29

30

31 32

33

34

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a No

3b

Form 990 (2018)

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Additional Data

Software ID: 18007218

Software Version: 2018v3.1

EIN: 26-4462256

Name: Women Deliver Inc

Form 990 (2018)

Form 990, Part III, Line 4a:

Global Policy and Advocacy - Conservative pressures and populist winds of late have challenged investments in girls and womens health and rights not least their sexual and reproductive health and rights (SRHR) Despite the political climate, Women Deliver remains steadfast in its mission to advance progress for girls and women. The year of 2018 saw several notable policy wins for gender equality worldwide, largely due to the coordinated and strategic global advocacy efforts of Women Deliver and its partners The G7 2018 was a prominent example of Women Delivers advocacy for gender equality, including SRHR, reaching one of the highest political stages. Women Deliver President/CEO served as a member of Canadian Prime Minister Justin Trudeaus 2018 G7 Gender Equality Advisory Council Working in collaboration with others on the committee and civil society leaders, Women Deliver seized the opportunity to push for meaningful change and commitment to gender equality with world leaders Women Deliver also achieved meaningful policy impact in other areas. The World Health Organizations (WHO) 13th General Programme of Work adopted in 2018 to guide WHO. strategy and operations for five years (2019-2023) included Women Deliver-championed language referencing reproductive rights as a core component of health for all, and support for robust civil society engagement with WHO. The final political declaration of the 62nd Commission on the Status of Women (CSW) included Women Delivers policy recommendations on unpaid care and violence and harassment in schools. The Government of Swedens strategy for global development cooperation in sustainable social development 20182022 reflects Women Deliver guidance on service and program integration, particularly integration of SRHR, Water, Sanitation, and Hygiene (WASH), and education. These inclusions helped cement political will, driving action and investments in girls and womens health and rights across various dimensions with diverse leaders, donors, and implementers Deliver for Good Girls and women carry more than babies. They carry families. They carry businesses. They carry potential. And when we invest in gender equality and prioritize their health, rights, and wellbeing, it creates a positive ripple effect that lifts up entire countries. This is the guiding principle of Deliver for Good, a multi-partner campaign powered by Women Deliver that applies a gender lens to the Sustainable Development Goals (SDGs) and promotes critical investments in girls and women to power progress for all 2018 was especially important year for Deliver for Good New partners added their voices, a national-level campaign was launched in Kenya, and another was initiated in Senegal After months of strategic planning, the Deliver for Good Kenya Campaign formally launched in November 2018 with a public event featuring more than 170 individuals from Kenyan civil society and government bodies. The public launch was a key moment of visibility for the Campaign, functioned as an opportunity for engagement with key decision-makers and influencers, and served as encouragement for new partners to join in the efforts. Immediate and notable outcomes of the event included extensive social and traditional media coverage and engagement, including 33 original media stories in Kenya. Denmark, and across the world, and strong engagement, which is critical in the Kenyan political landscape. As a result, government representatives across many Kenyan Ministries including Gender, Health, Agriculture, Labor, and the National Bureau of Statistics demonstrated stronger participation and commitments The Deliver for Good Campaign also expanded into Senegal in late 2018 Two organizations were selected to co-lead the Senegal campaign RSEAU SIGGIL JIGEN (RSJ) a well-established womens organization with a robust track record of influencing public policy and decision-making at the national level ENERGY FOR IMPACT (E4I) a local affiliate of an international NGO with deep experience working on energy and access to resources through a gender lens. The Deliver for Good Senegal co-leads, supported by Women Deliver, hosted a workshop in November, which gathered multi-issue, multisector stakeholders in an important first step to determine the priorities of the Deliver for Good Campaign in Senegal Eighty participants, including representatives from seven Senegalese ministries, donors, stakeholders from UN agencies, media institutions, and civil society organizations, convened and identified three policy priorities. Womens Access to Clean Energy Resources Womens Sexual and Reproductive Health and Rights under Universal Health Coverage Girls and Womens Access to Education Humanitarian Advocacy Humanitarian emergencies make girls and women vulnerable to violence, less able to access lifesaving sexual and reproductive healthcare services, and less likely to live their full potential. For over a decade, Women Deliver has used every tool in its advocacy toolkit convenings, partnerships, communications campaigns, and more to help elevate the voices of girls and women and put gender considerations at the center of the global development agenda. Women Deliver has always known that there were useful insights from this gender lens work for the humanitarian sector, and the organization went into 2018 determined to apply these learnings A key pillar of the new Humanitarian Advocacy program is working directly with women affected by crises. So, in the fall of 2018, Women Deliver staff traveled to three different cities in Lebanon to meet with women and hear first-hand what hurdles they face and the work they do to overcome them Women Deliver brought a gender and SRHR lens to major humanitarian milestones and meetings in 2018, ensuring that girls and women are at the forefront of these conversations. Women Deliver conceived of, and is leading, a new Communications and Digital Media Workstream of IAWG. Inter-agency Working Group. With Women Delivers leadership, IAWG and its members have produced some of the most cutting-edge evidence, policy analysis, and advocacy messages on access to SRHR services in emergencies. Women Deliver is now ensuring these resources reach decision-makers and frontline practitioners to spark real change

Form 990, Part III, Line 4b:

speaking engagements

rights of girls and women, playing a pivotal role in changing the narrative and setting the global agenda on investments in gender equality and girls and women. The conferences consistently attract and inspire world leaders, influencers, and thousands of advocates, activists, and implementers. But the conferences are more than a beacon of hope, they are a platform co-created by hundreds of organizations to bring forth the best and most promising solutions to advance progress for girls and women. While it happens every three years, each conference is years in the making. This year was about putting the building blocks in place to execute the most impactful Women Deliver Conference to date To anchor the many components envisioned for the 2019 conference in Vancouver, Canada, Women Deliver chose the conference theme, and a frame to explore how power operates on three levels. INDIVIDUAL -The power of girls and women, SYSTEMIC/STRUCTURAL - Challenging existing power relations, and MOVEMENTS-Challenging and changeling existing power structures. This decision followed a deliberative and extensive process that took into consideration contributions from a pine-

Conferences - Women Deliver conferences are game changers. These triennial global conferences have become the worlds largest on gender equality and the health and

Challenging and channeling existing power structures. This decision followed a deliberative and extensive process that took into consideration contributions from a ninemonth international Listening Tour, the 2019 Conference Strategy Meeting held at the Rockefeller Conference Center in Bellagio in May 2017, and input from the 30-member Conference Advisory Group. Together with the Advisory Group, Women Deliver recruited and confirmed 126 partner organizers to develop 105 concurrent sessions. Reflecting on feedback from the Women Deliver 2016 Conference in Copenhagen, the team decided to introduce sessions on technology, adolescents, movement building, and indigenous communities, as well as workshops and skills building sessions. Women Deliver concluded a nine-month Listening Tour in January 2018 during which staff consulted with experts and advisors on a wide range of issues affecting girls and women to inform and frame the conference. The Listening Tour included one-on-one and group interviews with 150+ individuals, as well as an online survey completed by 1,357 individuals. Communications As an advocacy organization, Women Deliver sees communications including traditional and digital media as an invaluable tool to build the capacity of other advocates and move the needle on gender equality. Communications is cross-cutting in Women Delivers work, but certain communications activities stand alone and stand out in 2018 Women Delivers impressive reach across traditional media outlets was a result of efforts to capitalize upon internal and external key events and significant moments. For example, Katja Iversens appointment to the first ever Gender Equality Advisory Council to the G7 Presidency was a landmark moment for Women Deliver. The Communications team proactively pitched journalists and fielded media requests, as a result, Women Deliver with internal and external key events and significant moments. For example, Katja Iversens appointment to the first ever Gender Equality Advisory Council to the G7 Presidency w

Communications is cross-cutting in women Delivers work, but certain communications activities stand alone and stand out in 2018 women Delivers impressive reach across traditional media outlets was a result of efforts to capitalize upon internal and external key events and significant moments. For example, Katja Iversens appointment to the first ever Gender Equality Advisory Council to the G7 Presidency was a landmark moment for Women Deliver. The Communications team proactively pitched journalists and fielded media requests, as a result, Women Deliver was interviewed as an expert on the issue of gender equality in important media outlets including The Globe and Mail, Bloomberg, Devex, The Guardian, The New York Times, Teen Vogue, Ritzaus, Politiken, and others Women Deliver ramped up digital communications in 2018, seizing on key milestones throughout the year to push for movement toward gender equality and SRHR, including World Contraception Day, International Day of the Girl, What Women Want, and the UN General Assembly (UNGA). Staff and Young Leaders further contributed to editorial content, broadening Women Delivers reach and exposure through valuable thought-leadership in the form of articles and op-eds. During UNGA, Women Deliver hosted an event titled Women Leading the Way. The Power of Womens Leadership in Politics, Businesses, and Communities. This dynamic conversation between leaders across politics, business, and communities was livestreamed on Facebook to include Women Delivers global audience who were not able to attend in person in New York. The digital segment reached over 10,000 viewers, with nearly 300 comments throughout. This high level of engagement was due to Women Deliver purposely integrating the virtual audience speaking directly to the camera often and reserving some of the Q&A portion for online questions. Paired with this event was the release of two new advocacy tools on Womens Leadership a policy brief and infographic. Rich with data and policy recommendations, these were some of th

Form 990, Part III, Line 4c:

sharing, capacity building, and networking

favor of meaningful youth engagement because we know young people are shaping a gender equal future. Its time to follow their lead Women Deliver announced its Young Leaders Class of 2018 in February, the largest and most diverse cohort to date DIGITAL UNIVERSITY Of these, 78 advocates focus their efforts specifically on SRHR, specializing in a wide array of subjects, including contraception, safe abortion, HIV/AIDs, comprehensive health services, and adolescent health. Hundreds more work on intersectional issues, including gender-based violence, LGBTQIA+ rights, and peace and security. The impressive quantity and quality of applications submitted suggests the desire and capacity of young people to be politically engaged in issues impacting girls and women, and the growing, positive reputation of Women Delivers Young Leaders Program In total, this new cohort represented 121 countries, and, for the first time, included adolescents, youth living in humanitarian settings, recently resettled refugees,

Youth Engagement & Young Leaders Program - Young people are changing the world today, creating the reality of tomorrow Speaking up, challenging norms, collaborating, and building networks young advocates are driving positive change in their communities, countries, and around the world. Women Deliver is shifting the global landscape in

and indigenous youth An enhanced Digital University launched in July 2018, introducing a more comprehensive curriculum and digitally sophisticated online platform for Women Deliver Young Leaders The curriculum includes training on a range of subjects, including SRHR, advocacy and communication tactics, grant proposal writing, and financial stewardship Lessons are reinforced through creative storytelling components that feature external case studies and stories from the Young Leaders themselves. A strong focus on measurement and learning ensured that knowledge retention was assessed throughout the program The Young Leaders Program Speakers Bureau identifies

national and global speaking opportunities for Young Leaders and Alumni and supports their elevation to positions of influence and power Throughout 2018 30 Young Leaders and Alumni were appointed to influential and high-level panels, commissions, and boards More than 100 Young Leaders and Alumni were involved directly in policy and organizational strategy consultations, ranging from intimate technical workshops to high-level public events and UN gatherings Small Grants demonstrate Women Delivers commitment to building the capacity of young advocates who exhibit potential and passion in advancing local gender equality projects. These grant opportunities help Young Leaders gain a proven track record and show institutional donors that young people should not be ignored, underestimated, or under-funded. In 2018, 20 Young Leaders and Alumni from 12 countries each received \$1,000-\$10,000 to implement short-term six-month advocacy projects. Multi-Country Workshops strengthen the

capacity of Young Leaders and their relationships with youth-led and youth-serving organizations in the region to become more effective and coordinated advocates for gender equality and the health and rights of girls and women. Women Deliver hosted its second Young Leaders Program Multi-Country Workshop in Amsterdam in July ahead.

of the International AIDS Conference, inviting 17 Young Leaders and Alumni of the program residing in the Middle East or North Africa (MENA) for a full day of knowledge

| efil | e GK | APHIC Pri | nt - DO NO | T PROCESS | As Filed Data - | | | DLN: 9 | 3493319169299 |
|--------|---------------------------|------------------------------|---------------------------------|-----------------------------------|---|---|-------------------------------------|---|---|
| | m 99 | OULE A | Com | plete if the o | Charity Statu rganization is a sect 4947(a)(1) nonexe Attach to Form | ion 501(c)(3) e mpt charitable 990 or Form 99 | organization or trust. 10-EZ. | r a section | 2018 Open to Public |
| aterna | l Rever | f the Treasury | | ► Go to | www.irs.gov/Form | 9 <u>90</u> for the late | est information | | Inspection |
| | e of tl n Deliv | he organiza er Inc | tion | | | | | Employer identific | cation number |
| Pa | rt I | Reason | for Public (| harity Stat | us (All organization | s must comple | te this part) 9 | 26-4462256 See instructions | |
| | | | | | e it is (For lines 1 thro | | | occ motractions. | |
| 1 | | A church, c | onvention of o | churches, or as | ssociation of churches | described in sec | tion 170(b)(1) | (A)(i). | |
| 2 | | A school de | scribed in se | tion 170(b)(| 1)(A)(ii). (Attach Sch | nedule E (Form 9 | 90 or 990-EZ)) | | |
| 3 | \Box | A hospital o | or a cooperativ | ve hospital ser | vice organization desc | rıbed ın section | 170(b)(1)(A)(| iii). | |
| 4 | | A medical r name, city, | | nization operat | ed in conjunction with | a hospital descri | bed in section : | 170(b)(1)(A)(iii). E | inter the hospital's |
| 5 | | - | ation operated (iv). (Comple | | t of a college or unive | rsity owned or op | perated by a gov | ernmental unit descr | bed in section 170 |
| 6 | | , | · | - | governmental unit de | | | | |
| 7 | ✓ | section 17 | ′0(b)(1)(A)(| vi). (Complete | | | _ | init or from the gener | al public described in |
| 8 | | A communi | ty trust descr | ıbed ın sectio ı | 170(b)(1)(A)(vi) | (Complete Part I | I) | | |
| 9 | | | | | escribed in 170(b)(1) ee instructions Enter | | | | lege or university or a |
| .0 | | from activit | ies related to income and u | ıts exempt fur ınrelated busır | (1) more than 331/39 actions—subject to cer less taxable income (le amplete Part III) | taın exceptions, | and (2) no more | than 331/3% of its s | upport from gross |
| 1 | | | | | d exclusively to test fo | r public safety S | ee section 509 | (a)(4). | |
| .2 | | more public | cly supported | organizations (| d exclusively for the be described in section 5 the type of supporting | 09(a)(1) or se | ction 509(a)(2 |). See section 509(a | |
| а | | Type I. A so | supporting org n(s) the powe | janization oper | ated, supervised, or cappoint or elect a majo | ontrolled by its s | upported organi | zation(s), typically by | |
| b | | manageme | nt of the supp | | pervised or controlled in ation vested in the sare and C. | | | | |
| С | | | | | supporting organizatio | | | | ated with, its |
| d | | Type III n | on-function | ally integrate he organizatio | ions) You must com d. A supporting organ n generally must satis rt IV, Sections A and | ization operated fy a distribution | in connection wi requirement and | th its supported orga | |
| e | | Check this | box if the org | anızatıon recei | ved a written determir integrated supporting | nation from the I | | pe I, Type II, Type II | I functionally |
| f | Enter | | | organizations | 3 | J | | _ | |
| g | | | | | upported organization(| | | T | T |
| | (i) | Name of supp organization | | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | | anization listed ing document? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| | | | | | | Yes | No | | |
| | | | 1 | | | | | | |
| ota | 1 | | | | | | | | |
| | | work Reduc | tion Act Noti | ce, see the I | nstructions for | Cat No 11285 | 5F : | Schedule A (Form 9 | 90 or 990-EZ) 2018 |

| Scł | nedule A (Form 990 or 990-EZ) 2018 | | | | | | Page 2 |
|-----|---|-----------------------|-----------------------|----------------------|------------------------|--------------------|------------------|
| ŀ | Part II Support Schedule for | Organizations | Described in S | ections 170(b) | (1)(A)(iv), 17 | '0(b)(1)(A)(vi) | , and 170 |
| | (b)(1)(A)(ix) | | | | | | |
| | (Complete only if you ch | | | | | | y under Part |
| | III. If the organization fa | ails to qualify un | der the tests list | ed below, pleas | <u>e complete Part</u> | III.) | |
| | Section A. Public Support | | | 1 | | | |
| | Calendar year (or fiscal year beginning in) ▶ | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | 5,170,179 | 8,442,829 | 4,889,123 | 17,087,269 | 12,971,031 | 48,560,431 |
| 2 | include any "unusual grant ") Tax revenues levied for the | | + | | | | |
| _ | organization's benefit and either paid | | | | | | 0 |
| | to or expended on its behalf | | | | | | 0 |
| 3 | The value of services or facilities | | + | | | | |
| 3 | furnished by a governmental unit to | | | | | | 0 |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 5,170,179 | 8,442,829 | 4,889,123 | 17,087,269 | 12,971,031 | 48,560,431 |
| 5 | The portion of total contributions by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on | | | | | | 7,991,943 |
| | line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, column (f) | | | | | | |
| 6 | Public support. Subtract line 5 | | | | | | 40,568,488 |
| _ | from line 4 Section B. Total Support | | | | | | |
| | Calendar vear | | | | | | |
| | (or fiscal year beginning in) ▶ | (a)2014 | (b) 2015 | (c)2016 | (d) 2017 | (e)2018 | (f) Total |
| 7 | | 5,170,179 | 8,442,829 | 4,889,123 | 17,087,269 | 12,971,031 | 48,560,431 |
| 8 | • | | | | | | |
| | dividends, payments received on securities loans, rents, royalties and | 1,038 | 1,851 | 4,621 | 6,287 | 12,704 | 26,501 |
| | income from similar sources | | | | | | |
| 9 | | | | | | | _ |
| | activities, whether or not the business is regularly carried on | | | | | | 0 |
| 10 | | | | | | | |
| | or loss from the sale of capital | -109,419 | -402,771 | 59,342 | 358,877 | -909,151 | -1,003,122 |
| | assets (Explain in Part VI) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 47,583,810 |
| 12 | Gross receipts from related activities, | etc (see instruction | ons) | <u>'</u> | | 12 | 3,258,374 |
| 13 | First five years. If the Form 990 is for | or the organization | 's first, second, thi | rd, fourth, or fifth | tax year as a sect | ion 501(c)(3) orga | nızatıon, |
| | check this box and stop here | | | | | | |
| _ | Section C. Computation of Publi | | | | | | |
| 14 | Public support percentage for 2018 (li | ne 6, column (f) dı | vided by line 11, c | olumn (f)) | | 14 | 85 260 % |
| 15 | Public support percentage for 2017 Sc | hedule A, Part II, l | ine 14 | | | 15 | 91 040 % |
| 16 | a 33 1/3% support test—2018. If the | e organization did r | not check the box o | on line 13, and line | e 14 is 33 1/3% or | more, check this b | ox |
| | and stop here. The organization qual | ifies as a publicly s | supported organiza | tion | | | ▶ 🗹 |
| ı | 33 1/3% support test—2017. If th | ne organization did | not check a box or | n line 13 or 16a, a | nd line 15 is 33 1/ | 3% or more, check | this |
| | box and stop here. The organization | n qualifies as a pub | licly supported org | anızatıon | | | ▶□ |
| 17 | a 10%-facts-and-circumstances tes | | | | | | |
| | is 10% or more, and if the organization in Part VI how the organization meets | | | | | | |
| | | the facts and en | camstances test | The organization q | damies as a pabil | cry supported | ▶ □ |
| | organization 10%-facts-and-circumstances te | st-2017. If the o | rganization did not | check a box on lir | ne 13, 16a. 16b. o | r 17a. and line | ₽ ⊔ |
| ' | 15 is 10% or more, and if the organi | zation meets the "f | acts-and-circumst | ances" test, check | this box and stop | here. | |
| | Explain in Part VI how the organization | on meets the "facts | s-and-circumstance | es" test. The organ | nization qualifies a | s a publicly | |
| | supported organization | | | | | | ightharpoons |
| 18 | Private foundation. If the organization | ion did not check a | box on line 13, 16 | Sa, 16b, 17a, or 17 | b, check this box | and see | . — |
| | Instructions | | | | | | ▶□ |

| Р | Support Schedule for | | | | | | |
|----------|---|--------------------|---------------------------|-----------------------|---------------------|-------------------|-----------------|
| | (Complete only if you c | | | | | | ler Part II. If |
| - C | the organization fails to ection A. Public Support | quality under t | ne tests listed | pelow, please co | omplete Part II. |) | |
| 30 | Calendar year | | 43.554.5 | | 413.004- | | (0) = |
| | (or fiscal year beginning in) ▶ | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not include any "unusual grants") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| _ | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| _ | organization's tax-exempt purpose Gross receipts from activities that are | | | | | | |
| 3 | not an unrelated trade or business | | | | | | |
| | under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid | | | | | | |
| _ | to or expended on its behalf The value of services or facilities | | | | | | |
| 5 | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and | | | | | | |
| _ | 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified | | | | | | |
| | persons that exceed the greater of | | | | | | |
| | \$5,000 or 1% of the amount on line | | | | | | |
| | 13 for the year | | | | | | |
| C | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c | | | | | | |
| | from line 6) | | | | | | |
| 36 | ection B. Total Support Calendar year | | | I | 1 | | 1 |
| | (or fiscal year beginning in) ▶ | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties and | | | | | | |
| b | income from similar sources Unrelated business taxable income | | | | | | |
| D | (less section 511 taxes) from | | | | | | |
| | businesses acquired after June 30, | | | | | | |
| | 1975 | | | | | | |
| C | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether or not the business is | | | | | | |
| | regularly carried on | | | | | | |
| 12 | | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12) | | | | | | |
| 14 | First five years. If the Form 990 is for | r the organization | ı 's fırst, second, tl | nird, fourth, or fift | :h tax vear as a se | ction 501(c)(3) c | rganization. |
| | check this box and stop here | 3 | , , | , , | , | (), () | • □ |
| Se | ection C. Computation of Public | Support Perce | ntage | | | | <u> </u> |
| 15 | Public support percentage for 2018 (lin | | | column (f)) | | 15 | |
| 16 | Public support percentage from 2017 S | | | | | 16 | |
| | ection D. Computation of Investi | | | | | 1 1 | |
| <u> </u> | Investment income percentage for 201 | | | line 13, column (f | ·)) | 17 | |
| 18 | Investment income percentage from 2 | • | | ,(| • • | 18 | |
| | 331/3% support tests—2018. If the | | · | on line 14 and lin | ne 15 is more than | | ne 17 is not |
| | | | | | | | _ |
| | more than 33 1/3%, check this box and s | | | | | | |
| b | 33 1/3% support tests—2017. If the | - | | | • | | _ |
| | not more than 33 1/3%, check this box | and stop here. | The organization | qualifies as a publ | icly supported org | anization | ▶⊔_ |
| 20 | Private foundation. If the organization | on did not check a | box on line 14, 1 | .9a, or 19b, check | this box and see | instructions | ▶ □ |

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

| >cn | edule A (Form 990 or 990-E2) 2018 | | F | age 5 |
|-----|--|-------------|---------|-------|
| Pa | rt IV Supporting Organizations (continued) | | | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the | | | |
| | governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| C | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI | 11 c | | |
| S | ection B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting | 2 | | |
| | organization | - | | |
| S | ection C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of | | | |
| | each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) | 1 | | |
| _ | <u> </u> | | | |
| | ection D. All Type III Supporting Organizations | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | | 103 | -140 |
| | | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s) | | | |
| | | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard | 3 | | |
| S | ection E. Type III Functionally-Integrated Supporting Organizations | | l | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction) | ions) | | |
| | The organization satisfied the Activities Test Complete line 2 below | • | | |
| | b | | | |
| | | | | |
| | The organization supported a governmental entity Describe in Part VI how you supported a government entity (see | instru | ctions) | |
| 2 | Activities Test Answer (a) and (b) below. | į | Yes | No |
| | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities | 2a | | |
| | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement | | | |
| , | | 2b | | |
| 3 | Parent of Supported Organizations Answer (a) and (b) below. | _ | | |
| | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| | b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard | 3h | | |

| Sched | lule A (Form 990 or 990-EZ) 2018 | | | Page 6 |
|-------|--|------------|---------------------------|--------------------------------|
| Pai | t V Type III Non-Functionally Integrated 509(a)(3) Supporting O | rgani | zations | |
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations. | | | |
| | Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3 | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |
| | Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) | 1 | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1 b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI) | | | |
| 2 | Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| 3 | Subtract line 2 from line 1d | 3 | | |
| 4 | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 035 | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| | Section C - Distributable Amount | | _ | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1 | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functionally-instructions) | ntegrat | ed Type III supporting or | ganızatıon (see |

Schedule A (Form 990 or 990-EZ) (2018)

c Remainder Subtract lines 4a and 4b from 4

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2
If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

See instructions

d Excess from 2017.e Excess from 2018.

3_j and 4c

8 Breakdown of line 7

Additional Data

Software ID: 18007218 **Software Version:** 2018v3.1

EIN: 26-4462256

Name: Women Deliver Inc.

Schedule A (Form 990 or 990-EZ) 2018 Page 8 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Part VI Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

DLN: 93493319169299 OMB No 1545-0047

> Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

8

▶ Go to www.irs.gov/Form990 for the latest information. Name of the organization **Employer identification number** Women Deliver Inc 26-4462256 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D

Schedule D (Form 990) 2018

| Par | t III | Organizations Ma | aintaining Col | lections of Art | t, Histor | ical T | reası | ures, oi | Other | Similar A | .ssets (| continued _, |) |
|------------|----------------|---|---|--------------------|---------------|-------------|----------------|------------|-------------|----------------------------|--|------------------------|-----------|
| 3 | | the organization's acq (check all that apply) | uisition, accession | n, and other reco | rds, check | any of | the fo | ollowing t | hat are a | sıgnıfıcant | use of it | s collection | ו |
| a | | Public exhibition | | | d | | Loan | or excha | ange prog | ırams | | | |
| b | | Scholarly research | | | e | | Othe | er | | | | | |
| С | | Preservation for future | e generations | | | | | | | | | | |
| 4 | Provid Part | de a description of the c | organization's col | lections and expla | ain how th | ey furtl | her th | e organız | zation's ex | xempt purp | ose in | | |
| 5 | | g the year, did the orga s to be sold to raise fur | | | | | | | | nılar | □ Ye | es 🗆 | No |
| Pa | rt IV | Escrow and Cust Complete if the ord X, line 21. | | | Form 990 |), Part | IV, I | ine 9, o | r reporte | ed an amo | | | |
| 1a | | e organization an agent ded on Form 990, Part) | | an or other intern | nediary fo | contri | butior | ns or othe | er assets | not | ☐ Y € | es 🗆 | No |
| b | If "Ye | es," explain the arrange | ement in Part XIII | and complete the | e following | ı table | | | | | Amount | | _ |
| c | | ining balance | | | | , | | | 1c | | | | _ |
| d | - | ions during the year | | | | | | | 1d | | | | |
| е | Dıstrı | butions during the year | r | | | | | | 1e | | | | |
| f | Endın | ig balance | | | | | | | 1f | | | | |
| 2 a | Did th | ne organization include | an amount on Fo | rm 990, Part X, lı | ne 21, for | escrow | v or cu | ustodial a | ccount lia | ability? | | es 🗆 | No |
| b | If "Ye | s," explain the arrange | ement in Part XIII | Check here if th | e explanat | ion has | been | provide | d in Part : | XIII | . 🗆 | | |
| Pa | rt V | Endowment Fund | ds. Complete ıf | the organization | n answe | red "Y | es" o | n Form | 990, Pai | | | | |
| | | | | (a)Current year | (b)F | rior yea | r | (c)Two y | ears back | (d)Three ye | ars back | (e)Four ye | ears back |
| | _ | ing of year balance . | | | | | _ | | | | | | |
| | | outions | | | | | | | | | | | |
| | | estment earnings, gair | | | _ | | | | | | | | |
| | | or scholarships | | | | | | | | | | | |
| | and pr | expenditures for facilitie ograms | es | | | | | | | | | | |
| | | strative expenses . | | | | | | | | | | | |
| g | | year balance | | | | | | | | | | | |
| 2 a | | de the estimated percei d designated or quasi-e | | ent year end bala | nce (line 1 | g, colu | mn (a | ı)) held a | s | | | | |
| b | Perm | anent endowment 🟲 | | | | | | | | | | | |
| С | Temp | orarily restricted endov | wment > | | | | | | | | | | |
| | The p | ercentages on lines 2a | , 2b, and 2c shou | ld equal 100% | | | | | | | | | |
| 3a | | here endowment funds nization by | not in the posses | sion of the organ | ızatıon tha | t are h | eld ar | nd admini | istered fo | r the | _ | Yes | No |
| | (i) ur | nrelated organizations | | | | | | | | | | a(i) | |
| b | | elated organizations . es" on 3a(ii), are the rel | | s listed as requir | ed on Sch | edule R | ?. | · · · | | | | a(ii) 3b | <u> </u> |
| 4 | Descr | ribe in Part XIII the inte | ended uses of the | organization's er | dowment | funds | | | | | | | |
| Pa | rt VI | Land, Buildings, | | | - 00/ | | T) () | | <u> </u> | 000 0 | | 4.0 | |
| | Descri | Complete if the orderty | ganization answ (a) Cost or oth (investme | er basis (b) (| Cost or othe | | | | | rm 990, Pa depreciation | | ne 10. (d) Book va | lue |
| | Land | | | | | | | | | | <u> </u> | | |
| | | gs | | | | | | | | | <u> </u> | | |
| | | old improvements | | | | | 49,193 | | | 16,793 | <u> </u> | | 32,400 |
| | | nent | | | | | | 1 | | , | | | |
| | | | | | | | 85,937 | | | 27,376 | | | 58,561 |
| | | lines 1a through 1e (Co | ı olumn (d) must ed | qual Form 990, Pa | art X, colu | | | | | <u> </u> | | | 90,961 |

| | Saa Form 990 Part V lina 17 | | | | | |
|--|---|-------------|----------------------|-------------------|--------------------------------|---------------------------------|
| | See Form 990, Part X, line 12. (a) Description of security or category (including name of security) | | (b) Book value | | (c) Method of or end-of-yea | valuation r market value |
| | al derivatives | | | | | |
| | Tield equity interests | <u> </u> | | | | |
| (A) | | | | | | |
| [B) | | | | | | |
| (C) | | | | | | |
| (D) | | | | | | |
| (E) | | | | | | |
| F) | | | | | | |
| (G) | | | | | | |
| (H) | | | | | | |
| Fotal. (Colum | nn (b) must equal Form 990, Part X, col (B) line 12) | • | | | | |
| Part VIII | Investments—Program Related. Complete if the organization answered 'Yes' on F | Form 990. P | art IV. line | e 11c. See Fo | rm 990. Par | t X. line 13. |
| | (a) Description of investment | | ok value | | (c) Method of | |
| (1) | | | | Cost | or end-or-yea | ir market value |
| (2) | | | | | | |
| 3) | | | | | | |
| 4) | | | | | | |
| 5) | | | | | | |
| 6) | | | | | | |
| (7) | | | | | | |
| | | | | | | |
| (8) | | | | | | |
| (8) | | | | | | |
| (9) | nn (b) must equal Form 990, Part X. col (B) line 13) | | | | | |
| (9) Fotal. (Colum | Other Assets. Complete if the organization answered | | m 990, Part | IV, line 11d S | See Form 990, | |
| 9) Fotal. (Column Part IX | | | n 990, Part | IV, line 11d S | See Form 990, | Part X, line 15 (b) Book value |
| 9) Fotal. (Column Part IX 1) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | See Form 990, | |
| Fotal. (Column Part IX 1) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | See Form 990, | |
| Fotal. (Column Part IX 1) 2) 3) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | iee Form 990, | |
| (9) Fotal. (Column Part IX 1) 2) 3) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | See Form 990, | |
| (9) Fotal. (Column Part IX 1) 2) 3) 4) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | See Form 990, | |
| (9) Fotal. (Column Part IX 1) 2) 3) 4) 5) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | See Form 990, | |
| Fotal. (Column Part IX 1) 1) 2) 3) 4) 5) 6) 7) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | See Form 990, | |
| 9) Fotal. (Column Part IX 1) 2) 3) 4) 5) 6) 7) | Other Assets. Complete if the organization answered | | n 990, Part | IV, line 11d S | See Form 990, | |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) | Other Assets. Complete if the organization answered (a) Description | | m 990, Part | IV, line 11d S | See Form 990, | |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) | Other Assets. Complete if the organization answered (a) Description (b) must equal Form 990, Part X, col (B) line 15 Other Liabilities. Complete if the organization a | n | | | | (b) Book value |
| 9) Fotal. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column Part X | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15 | n | | n 990, Part I | | (b) Book value |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Total. (Column Part X | Other Assets. Complete if the organization answered (a) Description (a) Description (b) Must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. | n | es' on Forr | n 990, Part I | | (b) Book value |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column Part X 1) Federal (1) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column Part X 1) Federal (1) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Total. (Column Part X 1) Federal (1) 2) 3) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| 9) Fotal. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column Part X 1) Federal (1) 2) 3) 4) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Total. (Column Part X 1) Federal (1) 2) 3) 4) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| 9) Total. (Column Part IX 1) 2) 3) 4) 5) 6) 7) 8) 9) Total. (Column Part X 1) Federal (2) 3) 4) 5) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| Fotal. (Column Part IX 1) 1) 2) 3) 4) 5) 66) 7) 88) 9) Fotal. (Column Part X 1) Federal (1) Federal (2) 3) 4) 5) 6) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| Fotal. (Column Part IX 1) 1) 2) 3) 4) 5) 6) 7) Part X 1. 1) Federal (1) 5) 6) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7) | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |
| (9) Fotal. (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Column Part X 1. | Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization a See Form 990, Part X, line 25. (a) Description of liability | n | es' on Forr | n 990, Part I | | (b) Book value |

Page 4

13,644,466

8,775,253

8.775.253

Schedule D (Form 990) 2018

d 2d 2e 13,451 e 3 3 13,631,015 4

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements

Schedule D (Form 990) 2018

Donated services and use of facilities . . .

Other (Describe in Part XIII)

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Add lines **4a** and **4b**

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . .

Add lines 2a through 2d

Supplemental Information

Part XI

1

c

d

3 4

b

5

Part XIII

See Additional Data Table

Return Reference

Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b . 4a 4b b

Add lines **4a** and **4b** 4c c Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) 5 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

13,631,015 Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 8,775,253 2 Amounts included on line 1 but not on Form 990, Part IX, line 25

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

2a 2b

2c

2d

4a

4b

Explanation

2e

3

4c

5

| Schedule D (Form 990) 2018 | Page 5 |
|-----------------------------|--------------------|
| Part XIII Supplemental Info | mation (continued) |
| Return Reference | Explanation |
| | |
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Schedule D (Form 990) 2018

Additional Data

Software ID: 18007218 Software Version: 2018v3.1

EIN: 26-4462256

Name: Women Deliver Inc.

Supplemental Information

Return Reference

Explanation Women Deliver has evaluated the recognition requirements for uncertain income tax position s as required by accounting principles generally accepted in the United States of America, with no cumulative effect adjustment required. Income tax benefits are recognized for inc

Part X FIN48 Footnote ome tax positions taken or expected to be taken in a tax return, only when it is determine d that the income tax position will more-likely-than-not be sustained upon examination by taxing authorities Accordingly, Women Deliver has not recorded any reserves, or related a ccruals for interest and penalties for uncertain income tax positions at December 31, 2018 and 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493319169299 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. **Open to Public** ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** Women Deliver Inc. 26-4462256 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed) (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (e.g., program service, describe for and investments and independent fundraising, program specific type of in region region contractors in services, investments, grants service(s) in region region to recipients located in the region) See Add'l Data 260,740 3a Sub-total **b** Total from continuation sheets to Part I c Totals (add lines 3a and 3b) 260,740

Page 2

| IV, line 1 | IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. | | | | | | | | | | | | |
|--------------------------|---|------------|-------------------------|-----------------------------|---------------------------------------|---|--|--|--|--|--|--|--|
| (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Meth valua (book, appraisal | | | | | |

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|----------------------------|---|------------|-------------------------|-----------------------------|---------------------------------------|---|--|--|
| See Add'l Data | | | | | | | | |
| | | | | | | | | |
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exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-Schedule F (Form 990) 2018

| Schedule F (Form 990) 2018 | | • | | | | | Page 3 |
|---------------------------------|------------------------|--------------------------|-----------------------------|---------------------------------------|---|--|--|
| | | | | d States. Complete if | f the organization ar | nswered "Yes" to Form 9 | 90, Part IV, line 16. |
| | duplicated if addition | | | | т | т | т |
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| P&A | South Asıa | 7 | 4,000 | · | ' | | |
| Youth | North America | 1 | 1,000 | - | ' | | |
| Youth | Russia & Neighboring | 1 | 1,000 | · | <u>'</u> | | |
| Youth and P&A | Sub-Saharan Africa | 7 | 4,240 | - | | | |
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| Sche | Schedule F (Form 990) 2018 | | | | |
|------|---|---------------|-------------|--|--|
| Par | t IV Foreign Forms | | | | |
| 1 | Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes | ☑ No | | |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990) | | | | |
| | Instructions for Forms 3320 and 3320 A, don't me with Form 330) | ☐ Yes | ☑ No | | |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign | | | | |
| | Corporations (see Instructions for Form 5471) | \square Yes | ✓ No | | |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | Yes | ✓ No | | |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | | | | |
| | | ☐ Yes | ✓ No | | |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990) | | ☑ No | | |
| | 3713, don't me with Form 330) | ∐ Yes | INO | | |

| Schedule F (Form 990) | 2018 Page 5 | | | | | | | |
|---|--|--|--|--|--|--|--|--|
| Provide amounts method) | | | | | | | | |
| 990 Schedule F, Supplemental Information Return Reference Explanation | | | | | | | | |
| Part I, Line 2 - Grantmakers Explanation For Monitoring Use of Funds Outside US | All potential subgrants go through a due diligence and selection process that includes competitive bidding or a competitive application process, review of organizations or individuals capacity to administer and implement funds, and background check. Once a recipient is selected, an agreement is signed by both parties that includes a budget, workplan, and payment schedule. The subgrant agreement also includes terms to ensure compliance requirements from primary donors down to subgrantees. Regular monitoring is performed on implementation of the grant and use of funds and any | | | | | | | |

reports demonstrating activities are on track in accordance with workplan and budget

subsequent payments made after the initial advance under the grant are contingent on submitted and approved progress

Additional Data

North America

 Software ID:
 18007218

 Software Version:
 2018v3.1

 EIN:
 26-4462256

Name: Women Deliver Inc.

4,500

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|------------|---|--|--|---|--------------------------------------|
| Europe | 0 | 0 | Grants to Recipients | | 10,000 |

0 Grants to Recipients

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) South Asia 0 Grants to Recipients 21.000 Sub-Saharan Africa 0 Grants to Recipients 224,240

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of fundraising, program region agents in services, grants to service(s) in region region recipients located in the region) Russia and Neighboring States 0 Grants to Recipients 1,000

(I) Method of (b) IRS code (h) Description (g) Amount of (f) Manner of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book. FMV. cash and EIN(If cash grant organization arant non-cash disbursement assistance appraisal, assistance

4,500 W Transfer

| | | | | | assistance | other) |
|--|--------|---------------|--------|------------|------------|--------|
| | Europe | Youth and P&A | 10,000 | W Transfer | | |

Form 990 Schedule F Part II - Grants or Entities Outside The United States

North America

Youth and P&A

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of l(b) IRS code l (h) Description (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash and EIN(If cash grant organization arant non-cash disbursement assistance appraisal. applicable) assistance other) Youth and P&A Russia & 1,000 W Transfer Neighb

21.000 W

Transfer

Youth and P&A

South Asia

Form 990 Schedule F Part II - Grants or Entities Outside The United States (ı) Method of (b) IRS code (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of i (a) Name of section (c) Region (book, FMV, cash non-cash and EIN(ıf organization grant cash grant non-cash disbursement appraisal. assistance applicable) assistance other) Sub-Saharan Youth and P&A 224.240 Transfer Afr

| efil | e GRAPHIC pr | rint - DO NOT PROCESS As Filed Data - | DLN: 9: | 349331 | 19169 | 299 | |
|--------------------------|--|--|---------------------------------|------------|-----------------|----------|--|
| Schedule J (Form 990) | | Compensation Information | OMB No 1545-0047 | | | | |
| | | For certain Officers, Directors, Trustees, Key Employees, a | | | | | |
| | | Compensated Employees Complete if the organization answered "Yes" on Form 990. F | 20 | 2018 | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 23.► Attach to Form 990. | | | | | | |
| • | tment of the Treasury al Revenue Service | ► Go to <u>www.irs.qov/Form990</u> for instructions and the lates | t information. | Open i | co Pui ectio | | |
| Nar | ne of the organiza | ation | Employer identific | | | | |
| Wor | nen Deliver Inc | | 26-4462256 | | | | |
| Pa | rt I Questi | ons Regarding Compensation | • | | | | |
| | | | | | Yes | No | |
| 1a | | opiate box(es) if the organization provided any of the following to or for a pers ection A, line 1a Complete Part III to provide any relevant information regard | | | | | |
| | | s or charter travel Housing allowance or reside | • | | | | |
| | _ | companions \square Payments for business use o | • | | | | |
| | | nification and gross-up payments | | | | | |
| | □ Discretion | nary spending account LJ Personal services (e.g., maio | i, chauffeur, cher) | | | | |
| b | | xes in line 1a are checked, did the organization follow a written policy regardir all of the expenses described above? If "No," complete Part III to explain | ng payment or reimbursemer | 1 b | | | |
| 2 | Did the organiza | ation require substantiation prior to reimbursing or allowing expenses incurred ees, officers, including the CEO/Executive Director, regarding the items checke | by all | 2 | | | |
| | directors, truste | ses, officers, including the CEO/Executive Director, regarding the items checke | d in line 1a? | | | | |
| 3 | | If any, of the following the filing organization used to establish the compensat CEO/Executive Director Check all that apply Do not check any boxes for meth- | | | | i | |
| | _ | ed organization to establish compensation of the CEO/Executive Director, but e | | | | i | |
| | Compone: | ation committee | .+ | | | | |
| | | ent compensation consultant written employment contract Compensation survey or stu- | | | | | |
| | | of other organizations Approval by the board or con | • | | | | |
| 4 | | , did any person listed on Form 990, Part VII, Section A, line 1a, with respect | to the filing organization or a | ı | | | |
| | related organiza | | | | | | |
| a | | rance payment or change-of-control payment? | | 4a | | No | |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | | 4b 4c | | No | | |
| · | c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III | | | | | | |
| | | | | | | | |
| | |), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | | i | |
| 5 | | ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accruingent on the revenues of | e any | | | | |
| a | The organization | | | 5a | | No | |
| Ь | Any related orga | anization? 5a or 5b, describe in Part III | | 5b | | No | |
| 6 | • | ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accru | e anv | | | | |
| | | ontingent on the net earnings of | e uny | | | | |
| а | The organization | n ⁷ | | 6a | | No | |
| b | Any related orga | | | 6b | - | No | |
| _ | • | 6a or 6b, describe in Part III | | | | | |
| 7 | | ed on Form 990, Part VII, Section A, line 1a, did the organization provide any escribed in lines 5 and 6º If "Yes," describe in Part III | nonfixed | 7 | | No | |
| 8 | | ints reported on Form 990, Part VII, paid or accured pursuant to a contract that nitial contract exception described in Regulations section 53 4958-4(a)(3)? If " | | | | Ne | |
| 9 | If "Yes" on line 8 | 8, did the organization also follow the rebuttable presumption procedure descr | ribed in Regulations section | 9 | | No No | |
| For I | | uction Act Notice, see the Instructions for Form 990. | t No 50053T Schedule | | 2 990) | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

| instructions, on row (ii) | Do no | ot list any individuals that | t are not listed on Form 9 | compensation from the c 90, Part VII | | | | _ |
|---|-------------|-------------------------------------|---|--|--|-----------------------------------|------------------------------------|---|
| | ns (B | | | otal amount of Form 990, | | | | |
| (A) Name and Title | | (B) Breakdown (i) Base compensation | of W-2 and/or 1099-MIS (ii) Bonus & incentive compensation | C compensation (iii) Other reportable compensation | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(ı)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
| 1 Carrie Simon Advisor | (i) | 142,550 | | 117 | | 10,646 | 153,313 | |
| | (ii) | | | | | | | |
| 2 Hannah August Dir Communication | (i) | 144,238 | | 156 | 4,779 | 3,759 | 152,932 | |
| 3 Katherine Holland-Ortiz | (ii) (i) | 172,049 | | 156 | 14,587 | 42,425 | 229,217 | |
| C00 | (ii) | | | | | | | |
| 4 Kathleen Sherwin Advisor | (i) | 190,375 | | 104 | | 9,500 | 199,979 | |
| | (ii) | | | | | | | |
| 5 Katja Iversen President & CEO | (i) | 273,427 | | 156 | 22,000 | 12,064 | 307,647 | |
| | (ii) | | | | | | | |
| 6 Lori Adelman Director, Youth | (i) | 138,463 | | 156 | 2,341 | 12,284 | 153,244 | |
| | (ii) | 150.510 | | | | | | |
| 7 Louise Dunn Advisor | (i) (ii) | 160,640 | | | | | 160,640 | |
| 8 Susan A Papp Managing Director | (i) | 160,152 | | 156 | 11,650 | 15,727 | 187,685 | |
| | (ii) | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
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| | | | | • | | | Calcadada | 1 /Farms 000\ 2018 |

Schedule J (Form 990) 2018 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Schedule J (Form 990) 2018

| efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 9 | | | | | | | |
|---|--|---|----------|-------------|-------------------|--------------------------------|--|
| SCHEDUL (Form 990 or EZ) | · 990- | Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information. | | | ions on on. | 2018 Open to Public Inspection | |
| Marmel Betherorganization Women Deliver Inc 26-4462256 | | | | | tification number | | |
| Return Reference | e O, Supp | lemental Informatio | n ——— | Explanation | | | |
| Form 990, Part III, Line 2 New Services | See Schedule O,Form 990, Part III, Line 4B - Program Service Accomplishments | | | | | | |

Return Explanation Reference

990 Schedule O, Supplemental Information

Process

The draft 990 is reviewed by management, including the COO, Senior Advisor for Legal Affai Form 990. rs, and the Director of Finance & Administration THE COMPLETE 990 IS PROVIDED TO BOARD MEM Part VI. Line 11b Form

BERS (via email) PRIOR TO SUBMISSION BOARD MEMBERS ARE ASKED TO REVIEW THE 990 AND GIVEN THE OPPORTUNITY TO RAISE QUESTIONS OR CONCERNS IN ADVANCE OF SUBMISSION. 990 Review

| Return Reference | Explanation |
|---|---|
| Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts | 1 WOMEN DELIVERS BOARD HAS ADOPTED A CONFLICT OF INTEREST AND DISCLOSURE POLICY THE POLIC Y REQUIRES ALL BOARD MEMBERS AND KEY EMPLOYEES TO DISCLOSE CONFLICTS OF INTEREST, AND TO R EPORT ANY POTENTIAL OR ACTUAL CONFLICTS OF INTEREST IN A WRITTEN DISCLOSURE FORM OR WHEN A POTENTIAL CONFLICT ARISES AS PART OF NEW EMPLOYEE ONBOARDING, ALL NEW EMPLOYEES ARE REQUIRED TO CONFIRM IN WRITING THEY HAVE READ THE CONFLICT OF INTEREST POLICY AND COMPLETE THE DISCLOSURE FORM AS A MATTER OF PRACTICE ALL EMPLOYEES ARE REQUIRED TO COMPLETE THE DISCLOSURE FORM ANNUALLY ALSO, CONSISTENT WITH THE CONFLICT OF INTEREST POLICY (NOW SPECIFICAL LY INCLUDED IN THE CONTRACT SIGNATORY AUTHORITY POLICY) CONTRACTS ARE MONITORED FOR POTENT IAL CONFLICTS AND AUTHORIZED SIGNERS MUST ENSURE NO CONFLICT OR POTENTIAL CONFLICT EXISTS WITH RESPECT TO THE CONTRACT THEY ARE SIGNING FINALLY, WOMEN DELIVERS PERSONNEL POLICY HA NDBOOK CLEARLY STATES THAT VIOLATIONS OF ORGANIZATIONAL POLICY ARE SUBJECT TO DISCIPLINE, UP TO AND INCLUDING TERMINATION OF EMPLOYMENT |

| Return Reference | Explanation |
|--|---|
| Form 990, Part VI, Line 15a Compensation Review & Approval Process - CEO, Top Management | THE BOARD OF DIRECTORS CONDUCTS AN ANNUAL PERFORMANCE REVIEW OF THE PRESIDENT AND CEO IN THIS REGARD, THE BOARD CHAIR ISSUES A STANDARDIZED EVALUTION FORM TO THE BOARD MEMBERS, WHO MEET IN EXECUTIVE SESSION TO DISCUSS THE PERFORMANCE ALL OTHER STAFF ARE EVALUATED BY THEIR SUPERVISORS AS PART OF AN ANNUAL PERFORMANCE REVIEW PROCESS EMPLOYEES COMPLETE A SELF-EVALUATION SUPERVISORS ALSO COMPLETE EVALUATIONS OF THEIR TEAM MEMBERS ALL EVALUATIONS ARE FILED WITH HUMAN RESOURCES AND SIGNED BY THE EMPLOYEE AND SUPERVISOR EMPLOYEE COMPENS ATION IS REVIEWED periodically, USING INDEPENDENT DATA (SUCH AS COMPENSATION SURVEY OF NEW YORK STATE NON-PROFITS) AND BENCHMARKS THE BOARD APPROVES SALARY BAND ADJUSTMENTS FOR ALLEMPLOYEES, INCLUDING EXECUTIVE COMPENSATION EXECUTIVE COMPENSATION IS SEPARATELY EVALUATED USING, E.G., BENCHMARKING DATA FROM SIMILARLY-SIZED NON-PROFIT ORGANIZATIONS |

Return Explanation

| | Form 990, | WOMEN DELIVERS AUDITED FINANCIAL STATEMENTS, ANNUAL REPORTS AND TAX RETURNS (990s) ARE REA |
|---|---------------|--|
| | Part VI, Line | DILY AVAILABLE TO THE PUBLIC ON OUR WEBSITE AT WWW WOMENDELIVER ORG |
| | 19 Other | |
| | Organization | |
| | Documents | |
| | Publicly | |
| ı | Available | |

Return Explanation

Form 990,
Part I,
Summary,
Line 1
When the world invests in girls and women, everybody wins. As a leading, global advocate for girls and womens health, rights and wellbeing, Women Deliver brings together diverse voices and interests to drive progress in maternal, sexual and reproductive health rights, and gender equality. We build capacity, share solutions and forge partnerships, together or eating coalitions, communication and action that spark political commitment and investment in girls and women.