DLN: 93493197025600 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06-30-2019 D Employer identification number B Check if applicable UPMC PINNACLE HOSPITALS □ Address change 25-1778644 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite ☐ Application pending (717) 231-8245 City or town, state or province, country, and ZIP or foreign postal code HARRISBURG, PA  $\,$  171058700  $\,$ G Gross receipts \$ 1,167,940,257 Name and address of principal officer H(a) Is this a group return for ALISON BERNHARDT □Yes ☑No subordinates? PO BOX 8700 H(b) Are all subordinates HARRISBURG, PA 171058700 ☐ Yes ☐No ıncluded? **✓** 501(c)(3) ☐ 501(c)( ) **◄** (insert no ) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW UPMCPINNACLE COM L Year of formation 1996 M State of legal domicile PA K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities INPATIENT AND OUTPATIENT HEALTHCARE FOR CITIZENS OF THE LOCAL & SURROUNDING COMMUNITIES Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 14 4 10 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 5,901 **6** Total number of volunteers (estimate if necessary) . . . . 6 469 Total unrelated business revenue from Part VIII, column (C), line 12 538,983 **b** Net unrelated business taxable income from Form 990-T, line 34 2,114,859 **Current Year Prior Year** 8 Contributions and grants (Part VIII, line 1h) . 13,247,479 18,728,944 Ravenua 995,947,544 1,084,207,748 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 20,879,181 4,549,588 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 6,352,697 1,551,737 1,036,426,901 1,109,038,017 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 60,866 10,696 **14** Benefits paid to or for members (Part IX, column (A), line 4) . . . . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 365,529,159 417,095,476 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 486,378,706 549,849,004 851,968,731 966,955,176 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . 184,458,170 142,082,841 Net Assets or Fund Balances Beginning of Current Year End of Year 888,404,831 926,280,596 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 239,119,285 205,004,613 22 Net assets or fund balances Subtract line 21 from line 20 . 649,285,546 721,275,983 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-07-14 Signature of officer Sign Here WILLIAM H PUGH CHIEF FINANCIAL OFFICER Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf P00760402 Paid self-employed Firm's name BAKER TILLY VIRCHOW KRAUSE LLP Firm's EIN ► 39-0859910 Preparer Use Only Firm's address ▶ 1570 FRUITVILLE PIKE SUITE 400 Phone no (717) 740-4863 LANCASTER, PA 17601 ✓ Yes □ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2	018)					Page <b>2</b>					
Pa	irt III	Statement of	Program Servi	ce Accomplis	hments							
		Check of Schedule	e O contains a resp	onse or note to a	any line in this Part III		🗹					
1	Briefly	describe the orga	anızatıon's mıssıon									
		ACLE IS A CHARITA CENTRAL PENNSYL		N DEDICATED T	O MAINTAINING AND	IMPROVING THE HEALTH AND Q	UALITY OF LIFE FOR ALL THE					
2		Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?										
	If "Ye											
3	Did th	e organization cea	ase conducting, or r	nake significant	changes in how it cond	lucts, any program						
			changes on Schedu				☐ Yes ☑ No					
4	Descr Section	ibe the organization in 501(c)(3) and 5	on's program service	e accomplishmer ons are required	to report the amount	e largest program services, as mo of grants and allocations to othe	easured by expenses rs, the total					
4a	(Code See Ac	ldıtıonal Data	) (Expenses \$	774,248,628	including grants of \$	10,696 ) (Revenue \$	1,060,919,850 )					
4b	(Code See Ac	lditional Data	) (Expenses \$	39,963,373	including grants of \$	0 ) (Revenue \$	23,287,898 )					
4c	(Code		) (Expenses \$		including grants of \$	) (Revenue \$	)					
4d		program services	(Describe in Sched	ule O ) luding grants of	\$	) (Revenue \$	)					
 4е	• •	program service		814,212,0	•	· · · · · · · · · · · · · · · · · · ·	·					
		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	,,-			Form <b>990</b> (2018)					

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Yes 1 2 Yes Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆 . . . Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates No 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 4 No Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 No Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? No 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Nο 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🕏 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? No 8 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation Nο 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 Yes permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 👺 . . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Yes 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total Nο 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 😏 . . . . . . . . Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its Nο 11c total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 💆 . . . . . . . . . . Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported Nο 11d Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 11e Yes Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses 11f Yes the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏 12a Did the organization obtain separate, independent audited financial statements for the tax year? 12a Nο b Was the organization included in consolidated, independent audited financial statements for the tax year? 12b Yes If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏 Is the organization a school described in section 170(b)(1)(A)(u)? If "Yes," complete Schedule E 13 Nο 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . Nο **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments 14h No Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any Nο foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to Nο 16 or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, No 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) . . . . Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 Nο Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 Nο 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a Yes b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Yes Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Yes 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . . Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, No column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . .

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Part	Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
.5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?  If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
9	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M $ \cdot                  $	29		No
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
5a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
6	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
7	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
8	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
Pari				
	Check if Schedule O contains a response or note to any line in this Part V			<b>✓</b>
		T	Yes	No

1a

1b

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

**b** Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming 

0

**1**c

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

**b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . .

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N . . . . . .

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

8

9a

9h

12a

13a

14a

14b

15

No

No

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10a

10b

11a

11b

12b

13b

13c

Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "I 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	•	onse to	_
	Check if Schedule O contains a response or note to any line in this Part VI			✓
Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1	4		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b  1	0		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	n 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9	103	No
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	_	- \	No
36	ection B. Policies (This Section B requests information about policies not required by the Internal Reven	ie coue	Yes	No
4.0	Did the organization have local chapters, branches, or affiliates?	10a	103	-
				l No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	10b	Vac	No
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b		No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13	10b	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	10b		No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes	No
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a b c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a b c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes Yes	No
b  11a  b 12a  b  c  13  14  15  a  b  16a  b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written whistleblower policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  List the States with which a copy of this Form 990 is required to be filed	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes Yes	No
b  11a b 12a b c 13 14 15 a b T6a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the organization have a written document retention and destruction policy?  The organization have a written document retention and destruction policy?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  Cetion C. Disclosure  List the States with which a copy of this Form 990 is required to be filed  PA  Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes Yes	No

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►ALISON BERNHARDT - CHIEF FINANCIAL PO BOX 8700 HARRISBURG, PA 171058700 (717) 231-8245

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

<ul> <li>List all of the organization's former officers, of reportable compensation from the organization</li> </ul>					pen	sated	emp	oloyees who receive	ed more than \$100	1,000	
List all of the organization's former director	rs or trustees	that red	ceive	d, in							
organization, more than \$10,000 of reportable co List persons in the following order individual trus			-					=			
compensated employees, and former such person		13, 11130	tutioi	iai c	.1 430	.003, 0	Jille	ers, key employees	i, iligilest		
Check this box if neither the organization no	r any related or	ganızat	ion c	omp	ens	ated a	any o	current officer, dire	ctor, or trustee		
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
(1) FELIX GUTIERREZ MD	1 00										
DIRECTOR	39 00	X						0	501,153	28,996	
(2) KENNETH OKEN MD DIRECTOR	25 00	Х						119,167	0	0	
(3) MICHAEL L FERNANDEZ MD	1 00 1 00										
DIRECTOR	1 00	Х						0	0	0	
(4) JOHN C HICKEY	1 00										
CHAIRMAN	1 00	Х		X				0	0	0	
(5) CAROLYN KREAMER PHD DIRECTOR	1 00	×						0	0	0	
(6) PHILIP GUARNESCHELLI PRESIDENT/CEO	30 00 10 00	×		x				o	1,375,741	35,711	
(7) CYNTHIA TOLSMA	1 00										
DIRECTOR	1 00	X						0	0	0	
(8) MICHAEL MURCHIE DIRECTOR	1 00	Х						0	0	0	
(9) DOUG NEIDICH VICE CHAIRMAN	1 00			×				0	0	0	
(10) YVONNE HOLLINS DIRECTOR	1 00	×						0	0	0	
(11) MARK GLESSNER	1 00 1 00	X						0	0	0	
DIRECTOR	1.00										

(12) JAMES GRANDON DIRECTOR 0 (13) RONALD KRATZ MD 0 PRESIDENT OF THE MEDICAL STAFF (14) JONATHAN VIPOND 0 (15) CHRISTOPHER P MARKLEY ESQ 31,392 SEC'Y/SR VP STAT SVC/GEN COUNSEL (16) WILLIAM H PUGH 24,684 EVP-TREAS /CFO 14 00 (17) JOHN DELORENZO Х 0 212.583 28.106 ASSISTANT SECRETARY 26 00 Form 990 (2018)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

<b>(A)</b> Name and Title		(B) Average hours per week (list any hours	ıs both an officer and a director/trustee) org						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	Estim amount of comper from	ated of other isation the
_		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organizai relai organiz	ted
	ALISON BERNHARDT	10 00			х				0	379,089		12,862
VP, C	ORP ACCT&RPT/CFO (BEG 1/20) FHOMAS STONER	30 00				₩	<u> </u>					<u> </u>
		40 00					×		651,243	0		32,961
vr, n	OSPITALIST SERVICES CRAIG SKUCENSKI					<del>                                     </del>	┼					
	MERGENCY MEDICINE	40 00					×		606,874	0		35,711
(21)	CARSON ADAMS	40 00					×		485,676	0		25,129
PHYS	ICIAN						<u> </u>		465,676			25,129
(22)	CHRISTIAN CAICEDO MD	40 00					l x		664,138	0		35,294
	CERCOIDENT, DAOFHIN DIV					₩			,			
	IED SPRUCE SEITZINGER	40 00					×		473,534	0		35,150
(24) 1	MICHAEL A VOLING					+	+					
	ER PRESIDENT/CEO (RES 3/17)	0 00						Х	0	1,035,976		9,539
						$\vdash$	+					
сΊ	Gub-Total	II, Section A not limited to t	those li		•	1	who re	ceiv	3,000,632 ed more than \$100,	5,054,286		335,535
											Yes	No
3	Did the organization list any <b>former</b> offic line 1a? <i>If "Yes," complete Schedule J for</i>		-	key (				nighe	est compensated en	nployee on 3	Yes	
4	For any individual listed on line 1a, is the organization and related organizations grandividual									ne 4	Yes	
5	Did any person listed on line 1a receive o services rendered to the organization $^{7}If$									lual for		No
Se	ction B. Independent Contractors											
1	Complete this table for your five highest of from the organization. Report compensation										nsation	
	Name and h	(A) ousiness address							Descript	(B) Ion of services	(C Comper	
ARAM	ARK SERVICES INC	ousilless address							FOOD SERVICE			,271,423
	WESTPORT DR SUITE 1400 ANICSBURG, PA 17055											
	RSIDE ANESTHESIA ASSOC								PHYS ANESTH	SVCS	11	,605,714
	THERFORD RD SUITE 101 ISBURG, PA 17109											
	SYLVANIA PSYCHIATRIC INSTITUTE						-		CONTRACT HEA	ALTH SVC	2	,786,413
	NORTH THIRD STREET											
	ISBURG, PA 17110 PATA INC								BILLING/COLLE	CTIONS	2	,442,660
	DX 8403											
	L STREAM, IL 60197 CSI COMPANIES								STAFFING SER\	/ICES	2	,369,977
	OX 890841											•

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 52

		(2018)											Page <b>S</b>
Part	VIII						D 1.7411						
		Check If Schedul	le O contains a i	respo	onse or note to any	(/	A) evenue	Rela ex fui	(B) ated or empt action	bı	(C) nrelated usiness evenue	exc tax u	(D) Revenue cluded from nder sections
	1:	a Federated campaig	ns	1a	24,000			re	venue				12 - 514
nts ints		<b>b</b> Membership dues	_	1b	<u> </u>								
Gra nou		c Fundraising events		1c									
S, ( An		<b>d</b> Related organization	_	1d	127,847								
ᇍ		e Government grants (c		1e	1,557,000								
ns,		f All other contributions			<u> </u>								
er S		and similar amounts n above	ot included	1f	17,020,097								
Contributions, Gifts, Grants and Other Similar Amounts		g Noncash contribution	ons included										
nd i		in lines 1a - 1f \$	46		_								
S E		<b>h Total.</b> Add lines 1a	-1r	•	<del>-</del>		18,728,944						
<u> 2</u>	_	DATIENT DEVENUE NET	-		Business	Code	1.071.	360,348	1,071,36	0.348			
หา		PATIENT REVENUE, NET				621500		581,268		31,268			
å	_	· 	-			900099		266,680		6,680			
S K	c RETAIL PHARMACY d CONTRACTED MEDICAL SERVICES			900099		006,724		06,724					
3.	_		SERVICES			621990		832,085		32,085			
an	е	BUNDLED PAYMENTS				900099		·					
Program Service Revenue	f	All other program se	rvice revenue				1,	160,643	1,16	0,643			
۵	g	Total. Add lines 2a-2	2f		<b>▶</b> 1,084,2	207,748							
		Investment income (i	-		interest, and other	1	950,70	0			538,983		411,717
		similar amounts) . Income from investm	ent of tax-exem		ond proceeds ►			1					,
		- ·						+					
			(ı) Real		(II) Personal								
	6a	Gross rents	11.000	226									
	Ŀ	Less rental expenses	11,889			1							
	(	Rental income or (loss)	-315	,478									
	c	Net rental income o	or (loss)			1	-315,47	8					-315,478
			(ı) Securitie	s	(แ) Other								
	7 <i>a</i>	Gross amount from sales of	50,014	1,723	3,000								
		assets other than inventory											
	Ŀ	Less cost or				1							
		other basis and sales expenses	46,292	2,751	126,084								
		Gain or (loss)	3,721		-123,084	1							
		I Net gain or (loss) Gross income from f			<b>•</b>	1	3,598,88	8					3,598,888
<u>a</u>	Ua	(not including \$	of										
듄		contributions reporte See Part IV, line 18		a	}								
ev	Ł	Less direct expense		ь		1							
er	c	Net income or (loss)	from fundraisin	g ev	ents								
Other Revenue	9a	Gross income from g See Part IV, line 19		5									
		See Fait IV, III e 19		а	}								
	ŀ	Less direct expense	es	b									
		Net income or (loss)		ctivit	ies <b>&gt;</b>								
	10	Gross sales of inventage are returns and allowand											
				а	447,966								
	Ł	Less cost of goods s	sold	b	278,591								
	(	Net income or (loss)		vent			169,37	5					169,375
	11	Miscellaneous ACAFETERIA SALES	Revenue		Business Code	-	706,86	8					706,868
		CALETERIA SALES					. 23,00						
	Ŀ	PARKING FEES			900099	,	272,09	2					272,092
	ď	ADMIN SVCS - JC B	LAIR		900099		223,93	7					223,937
	c	All other revenue .					494,94	3					494,943
		Total. Add lines 11a			- i - i <b>&gt;</b> -		1,697,84	0					
	12	<b>2 Total revenue.</b> See	Instructions .			1	,109,038,01	7	1,084,207,748		538,983		5,562,342
							•	•			•	Г., и	~ <b>000</b> /2018

Part IX	Statement of Functional Expenses
C +	(/-)/2) 4 F04/-)/4)

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Forr	m 990 (2018)				Page <b>10</b>
	art IX Statement of Functional Expenses tion 501(c)(3) and 501(c)(4) organizations must complete all columns to the statement of Functional Expenses	-	•	` ,	_
	Check if Schedule O contains a response or note to any	line in this Part IX .			🗸
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	10,696	10,696		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4	Benefits paid to or for members				
	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	341,487,412	308,562,817	32,924,595	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	14,283,351	12,906,218	1,377,133	
	Other employee benefits	38,450,923	34,743,668	3,707,255	
10	Payroll taxes	22,873,790	20,668,408	2,205,382	
11	Fees for services (non-employees)				
ē	a Management	81,396,650	40,698,325	40,698,325	
ŀ	b Legal	115,888	59,103	56,785	
	c Accounting				
	d Lobbying				
	e Professional fundraising services See Part IV, line 17				
	f Investment management fees	542,708		542,708	
_	g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	103,657,109	89,580,692	14,076,417	
12	Advertising and promotion	1,272,471	1,071,190	201,281	
	Office expenses	5,743,671	4,185,058	1,558,613	
	Information technology	38,106,607	26,610,407	11,496,200	
	Royalties				
	Occupancy	41,785,118	28,821,269	12,963,849	
	Travel	1,234,058	905,880	328,178	
	Payments of travel or entertainment expenses for any federal, state, or local public officials .				
	Conferences, conventions, and meetings	1,646,295	1,504,684	141,611	
	Interest	1,178,460	883,845	294,615	
	Payments to affiliates				
	Depreciation, depletion, and amortization	57,909,529	50,838,396	7,071,133	
	Insurance	8,047,590	8,047,590		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
	a MEDICAL SUPPLIES	117,416,114	117,416,114		
	b UBIT TAXES	1,195,440		1,195,440	
	c PHARMACY	50,923,096	50,923,096		
	d MEDICAID COST REDUCTION	18,776,439		18,776,439	
i	e All other expenses	18,901,761	15,774,545	3,127,216	

966,955,176

814,212,001

152,743,175

0

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Page **11** 

19

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21

22

23

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32

33

34

27.043.877

15.755.155

205.004.613

673.644.637

31,282,514

16.348.832

721,275,983

926,280,596

Form **990** (2018)

31,303,054

3.809.400

239,119,285

596.166.798

24,827,012

28.291.736

649,285,546

888,404,831

Form 990 (2018)

Deferred revenue .

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Unrestricted net assets

and other liabilities not included on lines 17 - 24)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Total liabilities. Add lines 17 through 25 .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

20

21

23

24

26

27

28

29

30

31

32

33

34

Liabilities 22

Assets or Fund Balances

Net

2 Savings and temporary cash investments			Check if Schedule O contains a response or note to any line in this Part IX .	<u> </u>		<u> </u>
2 Savings and temporary cash investments						
3 Pledges and grants receivable, net		1	Cash-non-interest-bearing	2,600	1	2,750
4 Accounts receivable, net		2	Savings and temporary cash investments		2	23,515,305
5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		3	Pledges and grants receivable, net		3	
trustees, key employees, and highest compensated employees Complete Part II of Schedule L  Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L  Notes and loans receivable, net  Inventories for sale or use  10.23,201,419  10.25  10.26  10.26  10.27		4	Accounts receivable, net	102,037,303	4	122,276,196
section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		5	trustees, key employees, and highest compensated employees Complete		5	
7 Notes and loans receivable, net		6	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete		6	
	ete	7		932,705	7	1,705,807
9 Prepaid expenses and deferred charges	SS	8	Inventories for sale or use	23,201,419	8	16,292,409
	4	9	Prepaid expenses and deferred charges	12,691,717	9	13,315,038

10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	591,634,599			
b	Less accumulated depreciation	10b	129,992,350	463,778,789	10c	461,642,249
11	Investments—publicly traded securities .	256,549,521	11	261,023,144		
12	Investments—other securities See Part IV, line	24,236,151	12	19,514,792		
13	Investments—program-related See Part IV, line		13			
14	Intangible assets				14	
15	Other assets See Part IV, line 11			4,974,626	15	6,992,906
16	Total assets.Add lines 1 through 15 (must equ	888,404,831	16	926,280,596		
17	Accounts payable and accrued expenses	•		204,006,831	17	162,205,581
18	Grants payable		18			

2c

3a

3b

Yes

Yes

Yes Form 990 (2018)

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Audit Act and OMB Circular A-133?

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

### **Additional Data**

Software ID:

UPMC PINNACLE HOSPITALS UPMC PINNACLE HOSPITALS SUBSIDIZE THE COST OF TREATING PATIENTS WHO ARE UNINSURED, UNABLE TO PAY, OR HAVE GOVERNMENT

Software Version:

EIN: 25-1778644

Name: UPMC PINNACLE HOSPITALS

Form 990 (2018)

#### Form 990, Part III, Line 4a:

SPONSORED HEALTH INSURANCE WHERE REIMBURSEMENT IS LESS THAN THE COST OF PROVIDING THE SERVICE AS AN ANCHOR INSTITUTION AND A LEADER IN OUR COMMUNITY, OUR ROLE HAS BEEN TO PROVIDE OUTSTANDING PATIENT CARE, PUTTING OUR PATIENTS, HEALTH PLAN MEMBERS, AND COMMUNITY AT THE CENTER OF EVERYTHING WE DO AND CREATING A MODEL THAT ENSURES THAT EVERY PATIENT GETS THE RIGHT CARE, IN THE RIGHT WAY, AT THE RIGHT TIME, EVERY TIME IN KEEPING WITH OUR TRADITION OF CARING FOR ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY, UPMC PINNACLE HOSPITALS IS A FORCE FOR STABILITY, STRENGTH, AND RELIABILITY FOR THOSE WE SERVE IN ADDITION TO FINANCIAL SUPPORT, OUTREACH TO THE COMMUNITY IS CRUCIAL TO ACHIEVING OUR MISSION THROUGH VOLUNTEERISM AND ENGAGEMENT. WE STRIVE TO BE A FORCE FOR HEALTH AND WELL-BEING WE HELP THE UNDERSERVED. MENTOR STUDENTS. LEND EXPERTISE TO COMMUNITY ORGANIZATIONS, AND EDUCATE THE COMMUNITY ON DISEASE PREVENTION AND MANAGEMENT COMMUNITY HEALTH IMPROVEMENT SERVICESTAKING HEALTH CARE BEYOND THE DOORS OF ITS HOSPITALS, CLINICS, AND OFFICES, AND BRINGING IT INTO THE REGION'S TOWNS, SCHOOLS AND WORKPLACES, UPMC PINNACLE IS HELPING CREATE HEALTHIER COMMUNITIES ACROSS CENTRAL PENNSYLVANIA THROUGH ITS CHARITABLE GIVING AND COMMUNITY INITIATIVES, UPMC PINNACLE IS MAKING A DIFFERENCE IN THE HEALTH AND WELL-BEING OF ITS NEIGHBORS FROM PUBLIC HEALTH AND WELLNESS INITIATIVES TO SCHOOL HEALTH SCREENINGS, INSURANCE ENROLLMENT HELP, HOME-VISIT PROGRAMS, CHARITY CARE, AND FREE HEALTH CLASSES, UPMC PINNACLE PROVIDES BENEFITS TO THE COMMUNITY -UPMC PINNACLE OFFERS A VARIETY OF FREE COMMUNITY PROGRAMS THAT ARE MAKING A DIFFERENCE IN THE LIVES OF CENTRAL PENNSYLVANIANS EVERY DAY, INCLUDING -MAMMOGRAM VOUCHER PROGRAM (MVP) UPMC PINNACLE PROVIDES WOMEN IN OUR COMMUNITY WHO ARE UNINSURED OR UNDERINSURED ACCESS TO FREE, POTENTIALLY LIFE-SAVING MAMMOGRAMS -EAT SMART PLAY SMART (ESPS). THIS IS A FUN-FILLED EIGHT-WEEK WELLNESS PROGRAM THAT TEACHES YOUTH AGES 3-19 YEARS OLD ABOUT FITNESS, NUTRITION, AND MENTAL HEALTH TOPICS -THE ENERGY PACK PROGRAM THIS PROGRAM HELPS CHILDREN IN LOW-INCOME FAMILIES MEET THEIR NUTRITIONAL NEEDS DURING WEEKENDS AND HOLIDAY BREAKS. EACH WEEKEND OR HOLIDAY, PARTICIPATING CHILDREN RECEIVE A BACKPACK FILLED WITH NUTRITIOUS FOODS TO HELP THEM AVOID HUNGER AND STAY HEALTHY -CENTER FOR ADDICTION RECOVERY HELPING INDIVIDUALS WHO SUFFER FROM OPIOID OR ALCOHOL ADDICTION, UPMC PINNACLE OFFERS A PLACE TO GO FOR ASSISTANCE, SUPPORT AND MEDICAL TREATMENT -SMILES WORKING IN PARTNERSHIP WITH THE HARRISBURG AREA DENTAL SOCIETY, UPMC PINNACLE PROVIDES ACCESS TO URGENT DENTAL CARE FOR UNDERINSURED OR UNINSURED PATIENTS -NURSE-FAMILY PARTNERSHIP (NFP) THIS PROGRAM PROVIDES CRITICAL MEDICAL AND SOCIAL SUPPORT TO LOW-INCOME, FIRST-TIME MOTHERS DURING THEIR PREGNANCIES AND THE FIRST YEARS OF THEIR CHILDREN'S LIVES -CHILDREN'S RESOURCE CENTER (CRC) PROVIDING A SAFE, CHILD-FRIENDLY ENVIRONMENT FOR CHILDREN SUSPECTED OF HAVING BEEN ABUSED OR NEGLECTED, THE CRC IS A CHILD ADVOCACY CENTER DEDICATED TO REDUCING THE TRAUMA AND AFTERMATH OF ABUSE FOR CHILDREN AND THEIR FAMILIES -REACCH PROGRAM. THE RESOURCES, EDUCATION, AND COMPREHENSIVE CARE FOR HIV PROGRAM OFFERS FREE AND CONFIDENTIAL HIV TESTING AS WELL AS PRIMARY HIV CARE FOR MEN, WOMEN, AND ADOLESCENTS ITS ADDITIONAL RESOURCES INCLUDE MEDICAL, DENTAL, NUTRITIONAL, MENTAL HEALTH, AND SOCIAL SERVICES, AND ARE AVAILABLE TO ALL REGARDLESS OF THEIR ABILITY TO PAY OR INSURANCE STATUS -DIABETES EDUCATION FOR DISPARATE POPULATIONS TO PROVIDE CULTURALLY AND ECONOMICALLY APPROPRIATE EDUCATION THAT ENABLES PERSONS WITH DIABETES TO BETTER MANAGE THEIR DISEASE -SUPPORT GROUPS ARE OFFERED FREE OF CHARGE TO HELP PEOPLE UNDERSTAND AND COPE WITH PARTICULAR PROBLEMS OR ILLNESSES THEY INCLUDE DIABETES, BEREAVEMENT, CAREGIVER, TRANSPLANT, AND HEART DISEASE -CHILDREN'S HEALTH FAIR, CONFERENCES AND LECTURES PROVIDE INFORMATION ON HEALTHY LIFESTYLES AND HEALTH CAREER SESSIONS, YOUTH HEALTH SCREENINGS, YOUTH OBESITY PREVENTION. CHILD ABUSE AWARENESS/PREVENTION AND LITERACY PROGRAMS FOR CHILDREN COMMUNITY HEALTH EDUCATION AND SUPPORTAS ONE OF THE LARGEST PROVIDERS OF HEALTHCARE SERVICES IN THE STATE OF PENNSYLVANIA, UPMC PINNACLE HOSPITALS OFFER A VARIETY OF CLINICAL, EDUCATIONAL AND SUPPORT SERVICES FOCUSED ON IMPROVING THE HEALTH OF THE COMMUNITIES WE SERVE INCLUDED IN THESE PROGRAMS ARE -COMMUNITY LECTURES ON A VARIETY OF TOPICS, INCLUDING CARDIOVASCULAR HEALTH, HIV/AIDS, SPORTS MEDICINE, ETHICS, AND END-OF-LIFE PLANNING -TOBACCO CESSATION EDUCATION IN CLINICS AND THROUGHOUT THE COMMUNITY -HEALTH EDUCATION STORIES IN THE NEWSPAPER, ON TELEVISION, ON RADIO AND HOSPITAL NEWSLETTER -CLERGY ARE AVAILABLE TO PATIENTS AND FAMILY MEMBERS TWENTY-FOUR HOURS A DAY VOLUNTEER CHAPLAINS PROVIDE BASIC SPIRITUAL SUPPORT, I E , THEY PRAY WITH PATIENTS, READ SCRIPTURE AND PROVIDE SPIRITUAL RESOURCES, SUCH AS ROSARIES, CROSSES AND RELIGIOUS BOOKS STAFF CHAPLAINS VISIT WITH PATIENTS AND FAMILIES WHEN THERE IS A CRISIS SITUATION, WHEN THERE ARE ETHICAL/MORAL DILEMMAS, AND WHEN THE PATIENT IS EXPERIENCING GRIEF, ANXIETY, DEPRESSION, LONELINESS OR PERSONAL ISSUES -UPMC PINNACLE CANCER CENTER'S BOARD-CERTIFIED SURGEONS AND MEDICAL ONCOLOGISTS ATTACK ALL TYPES OF CANCER, SUPPORTED BY A TEAM OF PHARMACISTS, SOCIAL WORKERS, REHABILITATION AND PAIN MANAGEMENT SPECIALISTS, EACH WITH A UNIQUE AWARENESS OF PATIENT NEEDS -THE HEART FAILURE CENTER WAS DEVELOPED IN AN EFFORT TO PROVIDE PATIENTS SUFFERING FROM HEART FAILURE WITH AN ALTERNATIVE TO FREQUENT HOSPITALIZATIONS OUR TEAM OF EXPERIENCED HEALTHCARE PROFESSIONALS ASSISTS PATIENTS IN LEARNING THE SKILLS NEEDED TO HELP SELF-MANAGE THEIR CHRONIC ILLNESS -THE SPINE INSTITUTE COMBINES THE EXPERTISE OF NEUROSURGEONS, ORTHOPEDIC SURGEONS, PSYCHIATRISTS, NEUROLOGISTS, PAIN MANAGEMENT SPECIALISTS, NURSES, IMAGING SERVICES AND REHABILITATION SERVICES TO TARGET EVERY PATIENT'S PARTICULAR PROBLEM AND PROVIDE OPTIMAL TREATMENT -BUS PASSES OR TAXI FEES ARE PROVIDED TO PATIENTS AND FAMILIES MEETING THE ORGANIZATION'S FINANCIAL ASSISTANCE GUIDELINES TO ENHANCE PATIENT ACCESS TO CARE -RESIDENT PHYSICIAN TRAINING PROGRAMS ARE AVAILABLE FOR ORTHOPEDIC SURGERY, INTERNAL MEDICINE, GENERAL SURGERY, PODIATRY, AND FAMILY PRACTICE FELLOWSHIP PROGRAMS ARE AVAILABLE FOR SPORTS MEDICINE AND MATERNAL FETAL MEDICINE -CONTINUING EDUCATION IS AVAILABLE FOR NURSES AND PHYSICIAN OFFICE STAFF AND FOR LOCAL COMMUNITY PROFESSIONALS SUCH AS SCHOOL NURSES -BAILEY HOUSE IS A HOME AWAY FROM HOME IT PROVIDES FREE OVERNIGHT LODGING AND A COMFORTABLE, SUPPORTIVE, AND NURTURING ENVIRONMENT FOR FAMILIES FROM OUTSIDE THE HARRISBURG AREA WELLNESS AND SCREENING PROGRAMS ARE PROVIDED INCLUDING -CHOLESTEROL SCREENINGS-PROSTATE SCREENINGS-INFANT DEVELOPMENT SCREENINGS-SPEECH AND HEARING SCREENINGS-DEPRESSION AND ANXIETY SCREENINGS-BONE DENSITY SCREENINGS-NUTRITION THERAPY EDUCATION PROGRAMS-LEAD POISONING SCREENINGS

UPMC PINNACLE EMERGENCY DEPARTMENT SERVICESUPMC PINNACLE EMERGENCY DEPARTMENT IS A TAX EXEMPT, NON-PROFIT CORPORATION ENGAGED IN PROVIDING PROFESSIONAL SERVICES IN EMERGENCY MEDICINE EMERGENCY SERVICESTWENTY-FOUR HOUR MEDICAL EMERGENCY SERVICE IS PROVIDED IN THREE EMERGENCY DEPARTMENTS, (HARRISBURG HOSPITAL, COMMUNITY GENERAL HOSPITAL, AND WEST SHORE HOSPITAL) STAFFED BY PHYSICIANS AND NURSES SPECIALIZING IN

Form 990, Part III, Line 4b:

EMERGENCY MEDICINE AND SUPPORT PERSONNEL SERVICES ARE OPEN TO ALL PERSONS WITHOUT REGARD TO AGE, SEX, RACE, RELIGION, NATIONAL ORIGIN. HANDICAP OR ABILITY TO PAY MEDICAL COVERAGE IS GIVEN FOR COMMUNITY SPORTING EVENTS CPR TRAINING PROGRAMS ARE OFFERED TO COMMUNITY GROUPS

AND ORGANIZATIONS TWENTY-FOUR HOUR EMERGENCY MEDICAL COMMAND IS PROVIDED FOR THE TRI-COUNTY AREA DURING FISCAL YEAR 2019, UPMC PINNACLE

HOSPITALS TREATED 138.917 PATIENTS IN ITS THREE EMERGENCY DEPARTMENTS THIS WAS A DECREASE OF 1.128 PATIENTS OVER THE PRIOR YEAR

SCHEI (Form 99 990EZ)	OULE A 90 or	Com		Charity Staturganization is a sect 4947(a)(1) nonexe		2018		
Department o	of the Treasury		► Go to	www.irs.gov/Forms	990 for the late	est information		Open to Public Inspection
Name of t	t <b>he organiza</b> ACLE HOSPITALS	tion					Employer identifi	cation number
David T	B	fa Dblic. (	Shawita Ctat	(All aussausstuss		La Lla	25-1778644	
Part I				<b>us</b> (All organization e it is  (For lines 1 thro			see instructions.	
1	A church, c	onvention of a	churches, or as	ssociation of churches	described in <b>sec</b>	tion 170(b)(1)	(A)(i).	
2	A school de	scribed in <b>sec</b>	tion 170(b)(	1)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ))		
3 🔼	A hospital o	or a cooperativ	ve hospital ser	vice organization desci	nbed in <b>section</b>	170(b)(1)(A)(	iii).	
4 🗆	A medical r name, city,		nization operat	ed in conjunction with	a hospital descr	bed in <b>section</b> :	170(b)(1)(A)(iii). E	Enter the hospital's
5		ation operated ( <b>iv).</b> (Comple		t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descr	ibed in <b>section 170</b>
6		• • • •	,	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	\)(v).	
<b>7</b> □	_		mally receives vi). (Complete	a substantial part of it Part II )	s support from a	governmental u	ınıt or from the genei	al public described in
8	A communi	ty trust descr	bed in <b>sectio</b> i	170(b)(1)(A)(vi)	(Complete Part I	I)		
9 🗌				escribed in <b>170(b)(1)</b> ee instructions Enter				lege or university or a
10	from activit	ies related to income and u	ıts exempt fur ınrelated busır	(1) more than 331/39 actions—subject to cer less taxable income (le amplete Part III)	tain exceptions,	and (2) no more	than 331/3% of its s	upport from gross
.1	•			d exclusively to test fo	r public safety S	See section 509	(a)(4).	
.2	more public	ly supported	organizations :	d exclusively for the be described in <b>section 5</b> the type of supporting	<b>09(a)(1)</b> or se	ction 509(a)(2	). See section 509(	
a 🗌	<b>Type I.</b> A so	supporting org n(s) the powe	anızatıon oper	ated, supervised, or co	ontrolled by its s	upported organi	zation(s), typically by	
ь 🗆	manageme	nt of the supp		pervised or controlled in ation vested in the sare and C.				
c 🗌				supporting organizatio				ated with, its
d 🗌	Type III n	on-functional	ally integrate he organizatio	<ul> <li>d. A supporting organi n generally must satis</li> <li>rt IV, Sections A and</li> </ul>	zation operated fy a distribution	in connection wi requirement and	th its supported orga	
e 🗌	Check this	box if the org	anızatıon recei	ved a written determir	ation from the I		pe I, Type II, Type I	II functionally
f Ente			on-functionally organizations	integrated supporting	organization			
			-	upported organization(	s)			
(i)	Name of supports		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the org in your govern	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
					Yes	No		
otal								
	rwork Reduc	tion Act Noti	ce, see the I	nstructions for	Cat No 11285	5F :	Schedule A (Form 9	990 or 990-EZ) 201

instructions

rage	_
170	

oport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170
(1)(A)(ix)
mplete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part
If the organization fails to qualify under the tests listed below, please complete Part III.)

	III. If the organization fai						iy under Part
_	Section A. Public Support	iis to quality ut	ider the tests his	ted below, pied.	se complete rai	C 111.)	
	Calendar year		I	T	T		
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions by						
5	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
S	Section B. Total Support						
	Calendar year	(a)2014	<b>(b)</b> 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(-,	(=,====	(3,2323	(-)	(0)2020	(1).010.
7							
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
_	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the business is regularly carried on						
10							
10	loss from the sale of capital assets						
	(Explain in Part VI )						
11	<b>Total support.</b> Add lines 7 through						
	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)			12	
13	First five years. If the Form 990 is for	the organization	s first, second, th	urd, fourth, or fifth	n tax vear as a sec	tion 501(c)(3) org	anization.
	check this box and <b>stop here</b>	=				· · · · · · <u>-</u>	_
_	section C. Computation of Public						_
	Public support percentage for 2018 (line			column (f))			
				column (1))		14	
	Public support percentage for 2017 Sch					15	
<b>16</b> a	33 1/3% support test—2018. If the				ne 14 is 33 1/3% o	r more, check this	box
	and <b>stop here.</b> The organization qualif						··►□
Ŀ	<b>33 1/3% support test—2017.</b> If the	organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization	qualifies as a pub	olicly supported or	ganızatıon			▶□
<b>17</b> a	10%-facts-and-circumstances test-	<b>–2018.</b> If the or	ganization did not	check a box on lir	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	he "facts-and-cir	cumstances" test	The organization	qualifies as a publ	icly supported	
	organization						▶ □
Į.	10%-facts-and-circumstances test	-2017. If the o	rganization did no	ticheck a box on l	ine 13, 16a, 16h	or 17a, and line	
0	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization						
	supported organization			5-	4	,	▶□
10	Private foundation. If the organization	n did not check :	hov on line 12 1	6a 16h 17a or 1	7h check this has	and see	<b>F</b> L
TΩ	Trivate roundation, if the organization	ii ala not check e	4 POV OIL HIE TO, T	ou, 100, 1/a, 01 1	. , D, CHECK HIIS DU)	, unu see	

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.	)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6 )						
36	ection B. Total Support  Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI )						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and <b>stop here</b>	3	, ,	, ,	,	( ), ( )	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,	••	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

P	art IV	Supporting Organizations (continued)			
				Yes	No
11	. Has tl	he organization accepted a gift or contribution from any of the following persons?			
а		son who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the rning body of a supported organization?	11a		
b	A fam	nily member of a person described in (a) above?	11b		
		% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
		B. Type I Supporting Organizations			
				Yes	No
1	elect <b>VI</b> ho organ truste	ne directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part</b> tow the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the nization had more than one supported organization, describe how the powers to appoint and/or remove directors or ses were allocated among the supported organizations and what conditions or restrictions, if any, applied to such ris during the tax year.			
_	Б. 4 44		1		
2	2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization				
_	costion	C. Type II Supporting Organizations			
	ection	c. Type 11 Supporting Organizations		Yes	No
1		a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the		163	140
	suppo	orting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	Section	D. All Type III Supporting Organizations			
				Yes	No
1	tax ye Form	ne organization provide to each of its supported organizations, by the last day of the fifth month of the organization's ear, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing ments in effect on the date of notification, to the extent not previously provided?			
			1		
2	(s) or	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization tained a close and continuous working relationship with the supported organization(s)			
			2		
3	organ	ason of the relationship described in (2), did the organization's supported organizations have a significant voice in the lization's investment policies and in directing the use of the organization's income or assets at all times during the tax If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
9	Section	E. Type III Functionally-Integrated Supporting Organizations			
1		the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ons)		
	a 🖂	The organization satisfied the Activities Test Complete line 2 below	•		
	ь 🗆	The organization is the parent of each of its supported organizations. Complete line 3 below			
	c 🗆	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (see	ınstru	ctions)	
2	Activi	ties Test Answer (a) and (b) below.		Yes	No
	suppo <b>orgai</b> respo	ubstantially all of the organization's activities during the tax year directly further the exempt purposes of the orted organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported nizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was nsive to those supported organizations, and how the organization determined that these activities constituted antially all of its activities	2a		
	organ <i>organ</i>	ne activities described in (a) constitute activities that, but for the organization's involvement, one or more of the inzation's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the inzation's position that its supported organization(s) would have engaged in these activities but for the organization's rement	21		
3		t of Supported Organizations Answer (a) and (b) below.	2b		
3	a Did th	ne organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of	3a		
	<b>b</b> Did th	upported organizations? Provide details in <b>Part VI.</b> ne organization exercise a substantial degree of direction over the policies, programs and activities of each of its			
	suppo	orted organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard			

Sche	lule A (Form 990 or 990-EZ) 2018			Page <b>6</b>
Pai	Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying tru instructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		

•	income or for management, conservation, or maintenance of property held for production of income (see instructions)			
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
ь	Average monthly cash balances	<b>1</b> b		
- 0	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see			

			(optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	<b>1</b> b	
С	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	

**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

See instructions

6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI See instructions

7 Excess distributions carryover to 2019. Add lines 31 and 4c

8 Breakdown of line 7 a Excess from 2014. . . . . .

**b** Excess from 2015. . . . . c Excess from 2016. . . . .

**d** Excess from 2017. e Excess from 2018.

Schedule A (Form 990 or 990-EZ) (2018)

## **Additional Data**

## Software ID: Software Version:

**EIN:** 25-1778644

Name: UPMC PINNACLE HOSPITALS

Schedule A (Form 990 or 990-EZ) 2018

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

**DLN: 93493197025600**OMB No 1545-0047

2018

Open to Public Inspection

	me of the organization 4C PINNACLE HOSPITALS		Employer identification number
J. 1			25-1778644
Pa	Organizations Maintaining Donor Adv Complete of the organization answered "Y		ds or Accounts.
	·	(a) Donor advised funds	(b)Funds and other accounts
	Total number at end of year		
	Aggregate value of contributions to (during year)		
	Aggregate value of grants from (during year)		
	Aggregate value at end of year		
	Did the organization inform all donors and donor advisorganization's property, subject to the organization's e		or advised funds are the
	Did the organization inform all grantees, donors, and ocharitable purposes and not for the benefit of the donorprivate benefit?		
a	rt II Conservation Easements. Complete if	the organization answered "Yes" on	Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the org	anızatıon (check all that apply)	
	$\square$ Preservation of land for public use (e g , recreation	on or education)	of an historically important land area
	Protection of natural habitat	Preservation o	of a certified historic structure
	☐ Preservation of open space		
	Complete lines 2a through 2d if the organization held easement on the last day of the tax year	a qualified conservation contribution in th	e form of a <u>conservation</u> Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified histo	ric structure included in (a)	2c
d	Number of conservation easements included in (c) acq structure listed in the National Register	uired after 7/25/06, and not on a historic	2d
	Number of conservation easements modified, transfer tax year ▶	red, released, extinguished, or terminated	d by the organization during the
	Number of states where property subject to conservat	on easement is located ▶	
	Does the organization have a written policy regarding and enforcement of the conservation easements it hole		ling of violations,  Yes No
,	Staff and volunteer hours devoted to monitoring, insper $\blacktriangleright$	ecting, handling of violations, and enforci	ng conservation easements during the year
ļ.	Amount of expenses incurred in monitoring, inspecting  \$	, handling of violations, and enforcing co	nservation easements during the year
	Does each conservation easement reported on line 2(c and section $170(h)(4)(B)(II)^{2}$	l) above satisfy the requirements of secti	on 170(h)(4)(B)(ı)
	In Part XIII, describe how the organization reports cor balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	e footnote to the organization's financial	
ar	Organizations Maintaining Collection: Complete if the organization answered "Y		Other Similar Assets.
a	If the organization elected, as permitted under SFAS 1 art, historical treasures, or other similar assets held fo provide, in Part XIII, the text of the footnote to its fina	r public exhibition, education, or research	n in furtherance of public service,
b	If the organization elected, as permitted under SFAS 1 historical treasures, or other similar assets held for pu following amounts relating to these items		
(	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	ii)Assets ıncluded ın Form 990, Part X		<u> </u>
	If the organization received or held works of art, histo following amounts required to be reported under SFAS		financial gain, provide the
а	Revenue included on Form 990, Part VIII, line 1		<b>▶</b> \$
h	Assets included in Form 990 Part X		<b>▶</b> \$

Cat No 52283D

Schedule D (Form 990) 2018

Par	t III	Organizations Ma	aintaining Coll	lections of	f Art, His	tori	cal Tı	reası	ires, oi	Other	Similar As	ssets (con	tınued)	
3		g the organization's acq s (check all that apply)	uisition, accession	n, and other	records, ch	neck a	any of	the fo	llowing t	hat are a	significant i	use of its co	llection	
а		Public exhibition				d		Loan	or excha	ange prog	ırams			
b		Scholarly research				е		Othe	r					
С		Preservation for future	e generations											
4	Provid Part >	de a description of the	organızatıon's coll	ections and	explain ho	w the	y furth	ner the	e organız	ation's ex	kempt purpo	se in		
5		ng the year, did the organs s to be sold to raise fur									ular	☐ Yes		lo
Pai	rt IV	Escrow and Cust Complete if the ord X, line 21.			on Form	990	, Part	IV, lı	ne 9, o	r reporte	ed an amou	unt on For	n 990,	Part
1a		e organization an agent ded on Form 990, Part )		an or other II	ntermediar	y for	contril	bution	s or othe	er assets I	not	☐ Yes	□ N	lo
b	If "Y∈	es," explain the arrange	ement in Part XIII	and complet	te the follo	wing	table				А	mount		_
c		nning balance		·		_				1c				_
d	Addıt	ons during the year								1d				_
e	Dıstrı	butions during the year	r							1e				
f	Endın	ng balance								1f				
2a	Dıd tl	he organization include	an amount on Fo	rm 990, Part	t X, line 21	, for (	escrow	or cu	stodial a	ccount lia	ability?	Yes	□ N	– lo
b	If "Ye	es," explain the arrange	ement in Part XIII	Check here	ıf the expl	anatı	on has	been	provide	d in Part )	XIII			
Pa	rt V	Endowment Fund	<b>ds.</b> Complete ıf											
	D			(a)Current		<b>(b)</b> Pr	or yea	_	(c)Two y	ears back		ars back (e)	Four yea	rs back
	_	ing of year balance .			683,993		7,488	5,199		7,107,039				
		outions			583,601 317,959		195	5,794		381,160				
		vestment earnings, gair		,	317,333			,,,,,,		301,100				
	Other e	or scholarships expenditures for facilitie ograms												
f	Admını	istrative expenses .												
g	End of	year balance		7,	949,635		7,683	3,993		7,488,199				
2	Provid	de the estimated percei	ntage of the curre	nt year end	balance (li	ne 1g	, colu	mn (a	)) held a	s				
а	Board	d designated or quasi-e	ndowment <b>&gt;</b>	0 %										
ь	Perm	anent endowment 🕨	100 000 %											
С	Temp	orarily restricted endov	wment ▶ 0	%										
	The p	percentages on lines 2a	, 2b, and 2c shoul	ld equal 100	%									
3a		here endowment funds	not in the posses	sion of the o	rganızatıor	n that	are h	eld an	d admini	stered fo	r the		Yes	No
	(i) ur	nrelated organizations										3a(i)	1	No
	(ii) r	elated organizations .										3a(ii	)	No
b		es" on 3a(11), are the rel	<del>-</del>		•			?.				3b		
4		ribe in Part XIII the inte			n's endown	nent f	unds							
Pai	rt VI	Land, Buildings,			on Farrer	000	D	T\ / 1-	no 11:	Coc Fa	OOO D-	مصدا ∨ باست	10	
	Descri	Complete If the ordinate of complete Complete Interest of the complete Comp	ganization answ (a) Cost or oth (investme	er basıs	(b) Cost or						rm 990, Pa depreciation		Book valu	e
12	Land						39.80	01,369					٦(	9,801,369
	Buildin						315,60				27,952,027			7,654,160
		-						58,479			2,164,724			3,293,755
	Leasen	nold improvements						14 720			90 456 668			3 258 052

47,053,844

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

37,634,913

461,642,249

9,418,931

Part VII Investments—Other Securities. Complete if the organ	ızatıon answ	Page vered "Yes" on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category	(b)	(c) Method of valuation
(including name of security)	Book value	Cost or end-of-year market value
(1) Financial derivatives	-	
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12 )	•	
Part VIII Investments—Program Related.  Complete if the organization answered 'Yes' on Form 990	), Part IV, lır	ne 11c. See Form 990, Part X, line 13.
(a) Description of investment (b	) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX  Other Assets. Complete if the organization answered 'Yes' on	Form 990 Pa	rt IV line 11d See Form 990 Part V line 15
(a) Description	FORM 990, Pai	(b) Book value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 )  Part X  Other Liabilities. Complete if the organization answered	Yes' on Fo	
See Form 990, Part X, line 25.  (a) Description of liability	<b>(b)</b> Bo	ook value
(1) Federal income taxes		
ADVANCES FROM THIRD-PARTY PAYORS  DUE TO RELATED PARTIES		2,827,200 12,927,955
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	.  .	15,755,155
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footi		

Schedule D (Form 990) 2018

Pa		venue per Audited Financial Statements With Reve zation answered 'Yes' on Form 990, Part IV, line 12a.	nue per Return	
1		upport per audited financial statements	. 1	
2		ot on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on i	nvestments   2a		
b	Donated services and use of facil	ties		
С	Recoveries of prior year grants	2c		
d				
е	Add lines 2a through 2d		2e	
3	Subtract line <b>2e</b> from line <b>1</b> .		3	
4	Amounts included on Form 990, I	Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not include	d on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII ) .	4b		
c	Add lines 4a and 4b	<del></del>	4c	
5	Total revenue Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12)	. 5	
Par		penses per Audited Financial Statements With Expersation answered 'Yes' on Form 990, Part IV, line 12a.	enses per Return	
1	Total expenses and losses per au	dited financial statements	. 1	
2	Amounts included on line 1 but n	ot on Form 990, Part IX, line 25		
а	Donated services and use of facil	ties		
b	Prior year adjustments			
С	Other losses	2c		
d	Other (Describe in Part XIII ) $\ .$	2d		
е	Add lines 2a through 2d	<del></del>	. 2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .		. 3	
4	Amounts included on Form 990, I	Part IX, line 25, but not on line 1:		_
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII ) $\ .$	4b		
С	Add lines 4a and 4b	<del></del>	. 4с	
5	Total expenses Add lines 3 and 4	1c. (This must equal Form 990, Part I, line 18)	5	
Pai	t XIII Supplemental Info	ormation		
		art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b 2 2d and 4b Also complete this part to provide any additional info		4, Part X, line 2, Part
	Return Reference	Explanation		
See /	Addıtıonal Data Table			

Page **4** 

Schedule D (Form 990) 2018	Page <b>5</b>
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

## **Additional Data**

**Software Version: EIN:** 25-1778644

Name: UPMC PINNACLE HOSPITALS

INVESTED IN FIXED INCOME OR EQUITY SECURITIES THE TRUSTEE OF EACH TRUST IS RESPONSIBLE FOR MANAGING AND INVESTING THE ASSETS IN ACCORDANCE WITH THE TRUST ARRANGEMENT."

# **Supplemental Information**

Return Reference	Explanation			
PART V, LINE 4	"UPMC PINNACLE'S ENDOWMENT FUND IS COMPRISED OF INVESTMENTS HELD IN TRUST THAT HAVE BEEN E ITHER DONATED OR RECEIVED AS A TESTAMENTARY TRUST FROM THE GRANTORS WILL, WHERE THE HOSPIT AL IS THE BENEFICIARY OF THE TRUST INSTRUMENT THE UNDERLYING SECURITIES IN EACH TRUST ARE TYPICALLY INDIVIDUALLY OWNED FIXED INCOME OR EQUITY SECURITIES OR MUTUAL FUNDS WHICH ARE			

Software ID:

Supplemental Information							
Return Reference	Explanation						
PART X, LINE 2	TAX BENEFITS ARE RECOGNIZED WHEN IT IS MORE LIKELY THAN NOT THAT A TAX POSITION WILL BE SU STAINED UPON EXAMINATION BY THE TAX AUTHORITIES BASED ON THE TECHNICAL MERITS OF THE POSIT ION SUCH TAX POSITIONS ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS GREATER THAN 50% LIKELY TO BE REALIZED UPON ULTIMATE SETTLEMENT WITH THE TAX AUTHORITIES ASSUMING FULL KNOWLEDGE OF THE POSITION AND ALL RELEVANT FACTS CERTAIN OF THE COMPANY'S SUBSIDIARI ES ARE SUBJECT TO TAXATION IN THE UNITED STATES, VARIOUS STATES AND FOREIGN JURISDICTIONS AS OF DECEMBER 31, 2018, THE COMPANY'S RETURNS FOR THE FISCAL YEARS ENDED JUNE 30, 2015, 2016, AND 2017 ARE OPEN FOR EXAMINATION BY THE VARIOUS TAXING AUTHORITIES						

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493197025600 OMB No 1545-0047 SCHEDULE H **Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** UPMC PINNACLE HOSPITALS 25-1778644 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a **1**a Yes b If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospital facilities ✓ Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Y<u>es</u> 3а ☐ 100% ☐ 150% ☐ 200% **☑** Other 25000 0000000000 % b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Nο Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 6,010,696 6,010,696 0 650 % Medicaid (from Worksheet 3, column a) 111,074,508 77,773,202 33,301,306 3 590 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 117,085,204 77,773,202 39,312,002 4 240 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 23 1,792,679 7,663,316 7,663,316 0 830 % Health professions education (from Worksheet 5) 3 9,005,531 9,005,531 0 970 % 8.712 Subsidized health services (from 2 26,000 3,058,731 3,058,731 Worksheet 6) 0 330 % Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8) 217,216 1,086,266 1,086,266 0 120 % j Total. Other Benefits 31 2,044,607 20,813,844 20,813,844 2 250 % k Total. Add lines 7d and 7j 137,899,048 31 2,044,607 77,773,202 60,125,846 6 490 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2018

Page 2 Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs (optional) building expense revenue building expense total expense (optional) Physical improvements and housing Economic development 3 Community support 248,550 3,045,401 3,045,401 0 330 % Environmental improvements Leadership development and 500 20,000 20,000 0 % training for community members Coalition building 6 Community health improvement 1,788 130,140 130,140 0 010 % advocacy 8 Workforce development 9 Other 10 Total 250,838 3,195,541 3,195,541 0 340 % **Bad Debt, Medicare, & Collection Practices** Part III Section A. Bad Debt Expense Yes Νo Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement . Yes . . . . . . . . . . . . Enter the amount of the organization's bad debt expense Explain in Part VI the 2 methodology used by the organization to estimate this amount 2 10,614,833 3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit . 3 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . 5 177,245,978 Enter Medicare allowable costs of care relating to payments on line 5 . 6 178,754,179 -1,508,201 Subtract line 6 from line 5 This is the surplus (or shortfall) . . . Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used ☐ Other ☑ Cost accounting system Cost to charge ratio Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? 9b Yes Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians--see instructions) (b) Description of primary (d) Officers, directors, (e) Physicians' (a) Name of entity (c) Organization's profit % or stock trustees, or key employees' profit % profit % or stock activity of entity ownership % ownership % or stock ownership % 1 1 WEST SHORE SURGERY CENTER LTD SURGICAL CARE - MEDICAL SERVICES 45 000 % 53 000 % SURGICAL CARE - MEDICAL SERVICES 50 000 % 50 000 % 2 SUSQUEHANNA VALLEY SURGERY CENTER 3 4 5 6 8 9 10 11 12 13

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b No 

If "Yes," indicate how the CHNA report was made widely available (check all that apply) a M Hospital facility's website (list url) WWW UPMCPINNACLE COM Other website (list url) WWW PPIMHS ORG c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ☑ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . . . . . . . Indicate the tax year the hospital facility last adopted an implementation strategy 20 18 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?. 10 Yes If "Yes" (list url) WWW UPMCPINNACLE COM b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No

Did the hospital facility make its CHNA report widely available to the public? . . .

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

hospital facilities? \$

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

7

12b

Yes

		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>250 000000000000</u> %			
		FPG family income limit for eligibility for discounted care of 400 00000000000 %			
		Income level other than FPG (describe in Section C)			
	c 🗸	Asset level			
	d 🗸	Medical indigency			
	e 🗸	Insurance status			
	f 🗸	Underinsurance discount			
	g 🗸	Residency			
	h 🗌	Other (describe in Section C)			
14		ained the basis for calculating amounts charged to patients?	14	Yes	
15	Exp	ained the method for applying for financial assistance?	15	Yes	
		'es," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the hod for applying for financial assistance (check all that apply)			
	a 🗸	Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗸	Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c 🗸	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d 🗌	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e 🗸	Other (describe in Section C)			
16		widely publicized within the community served by the hospital facility?	16	Yes	
		es," indicate how the hospital facility publicized the policy (check all that apply)			
	a 🗸	The FAP was widely available on a website (list url) WWW UPMCPINNACLE COM			
	h 🗸	The FAP application form was widely available on a website (list url)			

f d $igsquare$ Provided the contact information of nonprofit organizations or government agencies that may be sources of							
assistance with FAP applications							
e ☑ Other (describe in Section C)							
16 Was widely publicized within the community served by the hospital facility?	16	Yes					
If "Yes," indicate how the hospital facility publicized the policy (check all that apply)							
a ☑ The FAP was widely available on a website (list url)							
WWW UPMCPINNACLE COM	_						
b   ✓ The FAP application form was widely available on a website (list url)  WWW UPMCPINNACLE COM							
WWW OPMCPINNACLE COM	-						
${f c}$ $f ec {f ec {f v}}$ A plain language summary of the FAP was widely available on a website (list url)							
WWW UPMCPINNACLE COM							
d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)							
e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility							
and by mail)							
f ☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)							
g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by							
receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays other measures reasonably calculated to attract patients' attention	or						
h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP							
i ☑ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)							
spoken by LEP populations							
j 🔲 Other (describe in Section C)							
Schedule H (Form 990) 2018							

f b  $\square$  Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e ✓ Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing  $^{f c}$   $\Box$  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

Other (describe in Section C)

Schedule H (Form 990) 2018

If "Yes," explain in Section C

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in

Did the hospital facility adopt an implementation strategy to meet the significant community health needs R Yes identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . . . . . . . Indicate the tax year the hospital facility last adopted an implementation strategy 20 18 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url) WWW UPMCPINNACLE COM b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Other website (list url) WWW PPIMHS ORG

**d** ☑ Other (describe in Section C)

 ${f c}$  f ec V Made a paper copy available for public inspection without charge at the hospital facility

	■ ✓ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 250 00000000000 %  and FPG family income limit for eligibility for discounted care of 400 00000000000 %			
	<b>b</b> ☐ Income level other than FPG (describe in Section C)			ĺ
	c ☑ Asset level			
	d 🗹 Medical indigency			
	e 🗹 Insurance status			ĺ
	f 🗹 Underinsurance discount			
	g 🗹 Residency			
	h Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a ☑ Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	<b>d</b> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e 🗹 Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
		1 /		ĺ

		'es," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the hod for applying for financial assistance (check all that apply)			
		Described the information the hospital facility may require an individual to provide as part of his or her application			
		Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
		Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
		assistance with FAP applications			
	e 🗸	Other (describe in Section C)	ΙI		
16	Was	widely publicized within the community served by the hospital facility?	16	Yes	
	If "Y	es," indicate how the hospital facility publicized the policy (check all that apply)			
		The FAP was widely available on a website (list url) WWW UPMCPINNACLE COM			
		The FAP application form was widely available on a website (list url)  WWW UPMCPINNACLE COM			
	с 🗸	A plain language summary of the FAP was widely available on a website (list url) WWW UPMCPINNACLE COM			
	d 🗸	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)	ΙI		
		and by mail)			
	_	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	a 1	Tudous divide some material about the FAR has been effected a name again of the plant language assessment of the FAR has	I I		l

9 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

spoken by LEP populations Other (describe in Section C)

c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e ✓ Other (describe in Section C)

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?

 $^{f c}$   $\Box$  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

a ☐ The hospital facility did not provide care for any emergency medical conditions

f None of these efforts were made Policy Relating to Emergency Medical Care

Other (describe in Section C)

**b** The hospital facility's policy was not in writing

If "No," indicate why

21 Yes

If "Yes," explain in Section C

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in

Other website (list url) WWW PPIMHS ORG  ${f c}$  f ec V Made a paper copy available for public inspection without charge at the hospital facility **d** ☑ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . . . . . . . Indicate the tax year the hospital facility last adopted an implementation strategy 20 18 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url) WWW UPMCPINNACLE COM b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

hospital facilities? \$

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

and 176 family income limit for enginity for discounted care of 400 00000000000000000000000000000000			
d 🗹 Medical indigency			
e 🗹 Insurance status			
f 🗹 Underinsurance discount			
g 🗹 Residency			
h 🔲 Other (describe in Section C)			
Explained the basis for calculating amounts charged to patients?	14	Yes	
Explained the method for applying for financial assistance?	15	Yes	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
Described the information the hospital facility may require an individual to provide as part of his or her application			
b ☑ Described the supporting documentation the hospital facility may require an individual to submit as part of his orher application			
C ✓ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	Explained the basis for calculating amounts charged to patients?	b ☐ Income level other than FPG (describe in Section C) c ☑ Asset level d ☑ Medical indigency e ☑ Insurance status f ☑ Underinsurance discount g ☑ Residency h ☐ Other (describe in Section C) Explained the basis for calculating amounts charged to patients?	Income level other than FPG (describe in Section C)  C ✓ Asset level  d ✓ Medical indigency  e ✓ Insurance status  f ✓ Underinsurance discount  g ✓ Residency  h ◯ Other (describe in Section C)  Explained the basis for calculating amounts charged to patients?

		nod for applying for financial assistance (check all that apply)			
	b 🗸	Described the information the hospital facility may require an individual to provide as part of his or her application  Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c 🗸	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
		Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e 🗸	Other (describe in Section C)			
16	Was	widely publicized within the community served by the hospital facility?	16	Yes	
	If "Y	es," indicate how the hospital facility publicized the policy (check all that apply)			
		The FAP was widely available on a website (list url) WWW UPMCPINNACLE COM			
		The FAP application form was widely available on a website (list url) WWW UPMCPINNACLE COM			
	c 🗸	A plain language summary of the FAP was widely available on a website (list url) WWW UPMCPINNACLE COM			
	d 🗸	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
		The FAP application form was available upon request and without charge (in public locations in the hospital facility			
		and by mail)			
	f <b>✓</b>	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗸	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by			
		receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or			

other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C)

a The hospital facility did not provide care for any emergency medical conditions
b The hospital facility's policy was not in writing
c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)
d Other (describe in Section C)

Schedule H (Form 990) 2018

If "Yes," explain in Section C

Schedule H (Form 990) 2018	Page <b>8</b>
Part V Facility Information (con	tinued)
5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e nospital facility in a facility reporting gr	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2018

Schedule H (Form 990) 2018	Page <b>9</b>
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Lice (list in order of size, from largest to smallest)	nsed, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organizati	on operate during the tax year? <b>3</b>
Name and address	Type of Facility (describe)
1 - PINNACLE HEALTH EMERGENCY DEPARTMENT 111 SOUTH FRONT STREET HARRISBURG, PA 17101	EMERGENCY MEDICAL SERVÍCES
2 - SUSQUEHANNA VALLEY SURGERY CENTER LLC 4310 LONDONDERRY ROAD SUITE 1 HARRISBURG, PA 17109	SURGICAL CARE - MEDICAL SERVICES
3 - WEST SHORE SURGERY CENTER LTD 2015 TECHNOLOGY PARKWAY MECHANICSBURG, PA 17050	SURGICAL CARE - MEDICAL SERVICES
4	
5	
5 7	
3	
9	
10	
	Schedule H (Form 990) 2018

Schedul	chedule H (Form 990) 2018 Page <b>10</b>				
Part \	VI Supplemental Inform	mation			
Provide	the following information				
1	Required descriptions. Prov	vide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b			
2	<b>Needs assessment.</b> Describe reported in Part V, Section B	e how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs			
3		ility for assistance. Describe how the organization informs and educates patients and persons who may be heir eligibility for assistance under federal, state, or local government programs or under the organization's			
4	<b>Community information.</b> De constituents it serves	escribe the community the organization serves, taking into account the geographic area and demographic			
5		<b>ealth.</b> Provide any other information important to describing how the organization's hospital facilities or other is exempt purpose by promoting the health of the community (e g , open medical staff, community board, use			
6		em. If the organization is part of an affiliated health care system, describe the respective roles of the in promoting the health of the communities served			
7	State filing of community b community benefit report	penefit report. If applicable, identify all states with which the organization, or a related organization, files a			
990 S	chedule H, Supplemental	Information			
	Form and Line Reference	Explanation			
PART I,	, LINE 7	THE COST OF CHARITY CARE AND UNREIMBURSED MEDICAID COSTS ARE CALCULATED BY THE HOSPITAL'S COST ACCOUNTING SYSTEM FOR EACH OF THE INDIVIDUAL SERVICES PROVIDED TO THE PATIENT IT UTILIZES HOSPITAL EXPENSES FROM THE GENERAL LEDGER AND REVENUE DETAILS FROM THE PATIENT ACCOUNTING SYSTEM EACH DEPARTMENT WITHIN THE HOSPITAL IS CLASSIFIED AS EITHER INDIRECT (OVERHEAD) OR DIRECT (PATIENT CARE AREAS) EXPENSES ARE CLASSIFIED AS FIXED OR VARIABLE AS THEY RELATE TO PATIENT VOLUME LOGICAL STATISTICS ARE USED TO ALLOCATE OVERHEAD EXPENSES TO THE PATIENT CARE DEPARTMENTS USING EITHER A RATIO OF COST-TO-CHARGE OR RVUS (RELATIVE VALUE UNITS), THE DIRECT AND INDIRECT COSTS FOR EACH DEPARTMENT ARE ALLOCATED TO THE SERVICES THEY PROVIDE			

990 Schedule H, Supplemental Information

Form and Line Reference Explanation

PART I. LINE 7G

LOSSES FROM PRIMARY CARE AND CLINICS ARE INCLUDED AS SUBSIDIZED HEALTH SERVICES

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART I, LN 7 COL(F)	BAD DEBT EXPENSE OF \$38,772,634 IS INCLUDED IN NET PATIENT REVENUE ON FORM 990, PART VIII LINE 2A, AND THEREFORE IS NOT INCLUDED FOR THE PURPOSES OF CALCULATING THE APPLICABLE	

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES	WITH A FOCUS ON PROVIDING LEADERSHIP AND IMPROVING THE OVERALL HEALTH OF OUR COMMUNITY, UP MC PINNACLE HOSPITALS VALUES RELATIONSHIPS WITH COMMUNITY PARTNERS AND THE ASSETS THEY BRI NG TO ANY COLLABORATIVE EFFORTS: UPMC PINNACLE HELPED CREATE THE DAUPHIN COUNTY HEALTH IMP ROVEMENT PARTNERSHIP (DCHIP) COMPRISED OF REGIONAL HEALTH AND HUMAN SERVICE PROVIDERS, PAY ORS, COUNTY GOVERNMENT, AND BUSINESSES AND EDUCATION PROFESSIONALS: UPMC PINNACLE HAS WORK ED COLLABORATIVELY WITH PHYSICIANS AND HEALTH AND HUMAN SERVICE ORGANIZATIONS FOR MANY YEA AS TO MAXIMIZE COMMUNITY CAPACITY, PROVIDE NECESSARY SERVICES TO THE COMMUNITY AND REDUCE DUPLICATION OF SERVICES UPMC PINNACLE SERVES IN A CONVENING ROLE OF STRENGTHEN COMMUNITY ASSETS THROUGH REFERRAL NETWORKS AND PARTNERSHIPS SUCH INITIATIVES INCLUDE A PHARMACY VOU CHER PROGRAM WITH THE HARRISBURG PHARMACY AND WITH THE LOCAL SCHOOL SYSTEM TO PROMOTE HEAL THY COICES STAFF AND VOLUNTEERS SUPPORT THE SCHOOL NURSES BY ASSISTING WITH MANDATED HEAL THY COICES STAFF AND VOLUNTEERS SUPPORT THE SCHOOL NURSES BY ASSISTING WITH MANDATED HEAL THY COICES STUDENTS IN THE HARRISBURG AND PERKY COUNTY SCHOOL DISTRICTS PERKY COUNTY SA RURAL COUNTY IN O UR SERVICE AREA WITH A POPULATION OF 45,969, 97% WHITE, HISPANIC/LATINO 1%, ASIAN BELOW 1%, THE POVERTY LEVEL IS AT 8 7% UPMC PINNACLE ALSO ENGAGED THE HELP OF MESSIAH COLLEGE NURSING STUDENTS TO BUILD CAPACITY AND ENHANCE THE EXCREENING DATA WITH HIM CONTROL OF ACCESS, EDUCATION, AND SUPPORT BASED ON IDENTIFIED COMMUNITY NEEDS AND ACCESS, EDUCATION, AND SUPPORT BASED ON IDENTIFIED COMMUNITY NEEDS AND ACCESS, EDUCATION, AND SUPPORT BASED ON IDENTIFIED COMMUNITY CAPACITY OF PARTICIPANTS THROUGH SUCH TOPIC AREAS AS DIABETES, HEART DISEASE, SEXUALLY TRANSMITTED DISEASE, PEVENTION, CAMBAN ARE INTENDED TO INFORM AND FELDERSHIP IN BUILDING COMMUNITY CAPACITY OF PARTICIPANTS THROUGH SUCH TOPIC AREAS AS DIABETES, HEART DISEASE, SEXUALLY TRANSMITTED DISEASE, PEVENTION, CAMBAN ARE INTENDED TO INFORM AND RESOURCES THE PATH HE BATH HEADERS TO REACH OUT T
	PATIENT -CENTERED MEDICAL HOME MODEL REQUIRES A PARTNERSHI

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES	P BETWEEN INDIVIDUAL PATIENTS, PHYSICIANS, CLINICS, AND THE COMMUNITY-BASED PATIENT SUPPORT TSYSTEM PATIENT CARE IS FACILITATED BY THE COMMUNITY HEALTH NAVIGATION TEAM USING RELATI ONSHIPS WITH COMMUNITY BASED ORGANIZATIONS AND A HEALTH INFORMATION EXCHANGE TO ENSURE PAT IENTS GET THE INDICATED CARE WHEN AND WHERE THEY NEED AND WANT IT IN A CULTURALLY AND LING UISTICALLY APPROPRIATE MANNER CHILDREN'S RESOURCE CENTER (CRC). AS A TRUSTED PLACE FOR OUR COMMUNITY TO GO FOR ACCESS TO PUBLIC HEALTH SERVICES AND INFORMATION, UPMC PINNACLE AND IT STAFF OF PROFESSIONALS MEET THE NEEDS OF A DIVERSE POPULATION WITH CULTURAL AWARENESS A ND SENSITIVITY. THE CRC PARTNERS WITH LAW ENFORCEMENT, DISTRICT ATTONNEY OFFICES, SOCIAL 5 ENVICES, PSYCHOLOGICAL SUPPORT SERVICES, CRISIS INTERVENTION, AND CHILD PROTECTION SERVICES TO PUBLIC HEALTH SERVICES SERVICES, CRISIS INTERVENTION, AND CHILD PROTECTION SERVICES TO PROVIDE EFFICIENT, QUALITY CARE IN A SAFE, CHILD-FRIENDLY ENVIRONMENT FOR CHILDREN SU SPECTED OF HAVING BEEN ABUSED OR NEGLECTED THROUGH ONGOING TRAINING AND EDUCATION IN THE COMMUNITY, THE CRC HAS SEEN AN INCREASE IN PARTICIPATION WITH PARTNERS AGENCIES IN AN EVER "VIDENING GEOGRAPHIC SERVICE AREA THE CRC SERVED 1,112 CHILDREN IN 2018 AND APPROXIMATELY 1,118 CARESCIVERS WE SAW CHILDREN FROM OVER 20 COUNTIES IN PENNSYLVANIA BUT ROUTINELY SER VED CHILDREN FROM DAUPHIN, CUMBERLAND, PERRY, LEBANON, SCHUYLKILL, JUNIATA, MIFFLIN, BLAIR , AND BEDFORD COUNTIES LEAD AND HEALTHY HOMES PROGRAM (LHHP) THE UPMC PINNACLE LEAD POISON ING PREVENTION PROGRAM (LPPE) IS A NONPROFIT, SELF-SUPPORTING, NON-GRANT FUNDED PROGRAM THAT PASSIONATELY CARES ABOUT THE CHILDREN IN SOUTH CENTRAL PA WITH OVER 24 YEARS OF CHILD HOOD LEAD POISONING PREVENTION AND EXPERIENCE, OUR TEAM OF HEALTH PROFESSIONALS INCLUDING REGIS TERED NURSES AND PUBLIC HEALTH PERSONNEL WITH ALCENSES IN NOT ONLY LEAD RISK ASSESSMENTS WITH AN EXPERTISE IN CHILDREN GOOD LEAD POISONING PREVENTION AND ACCOUNTION, BUT ALSO ARE HEAL CHILD HOMES PROCEDURED WITH AND EXPERIENCE, OUR THE H

Form and Line Reference	Explanation
FART III, LINE 3	THE PERCENTAGE OF GROSS CHARGES REPRESENTED BY THOSE PATIENTS QUALIFYING FOR ASSISTANCE UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY AS COMPARED TO TOTAL GROSS CHARGES WAS CALCULATED THIS PERCENTAGE WAS APPLIED TO THE ESTIMATED NET BAD DEBTS AMOUNT TO ESTIMATE THE AMOUNT OF BAD DEBTS ASSOCIATED WITH PATIENTS ONALIEVING FOR FINANCIAL

ESTIMATE THE AMOUNT OF BAD DEBTS ASSOCIATED WITH PATIENTS QUALIFYING FOR FINANCIAL
ASSISTANCE UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY THIS AMOUNT IS BEING
REFLECTED AS A COMMUNITY BENEFIT SINCE THIS AMOUNT IS NOT BEING PURSUED UNDER THE

MOSPITAL'S BAD DEBT POLICY BUT TO THE QUALIFICATION FOR FINANCIAL ASSISTANCE BY THE PATIENT

Form and Line Reference	Explanation
Form and Line Reference  PART II COMMUNITY BUILDING  ACTIVITIES	CULTURAL- APPLICATION OF KOHL, SINDOOR IN MIDDLE EASTERN AND ASIAN IMMIGRANTS AND OTHER CU LTURAL MAKE-UP SPICES IMPORTED FROM OTHER COUNTRIES (TURMERIC, HOT PEPPER CHILI POWDER, AND PAPRIKA). THESE ARE SOMETIMES IN UNMARKED PACKAGES, AND WE SEND THEM TO A CODETIFIED LAB FOR LEAD TESTING TOYS AND CANDY MADE OUTSIDE THE UNITED STATES CANDY WARPPERS MADE OU TSIDE OF THE UNITED STATES CHILDREN AND ADULT JEWELRY CONTAINING LEAD AND KEYS DISHES AND OTHER CONTAINERS WHICH CONTAIN LEAD IN THE GLAZE RICE COOKERS, COOKING POTTERY SOIL CONTAIN INATED WITH LEAD FROM EXTERIOR PAINT FROM THE HOME, OUTHOUSES, GARAGES, AND ALSO WHERE THE AREA AROUND THE HOME WAS USED FOR AUTO REPAIR PRIOR TO 1978 WHEN LEAD GASOLINE WAS BANNE O; (ALL OF THE ABOVE WERE ACTUALLY FOUND TO BE CAUSES OF SOME OF OUR INVESTIGATIONS FOR SO URCES OF LEAD TOXICITY IN CHILDRENIWE ALSO WILL INVESTIGATE ANY HOBBIES WHERE LEAD IS INVO LVED SUCH AS STAINED GLASS REPAIR, MAKING OR RELOADING BULLETS, AND TARGET SHOOTING AT THE RANGE THE NURSE WILL ALSO INQUIRE ABOUT OCCUPATIONS WHICH INVOLVE LEAD SUCH AS STAINED GLASS REPAIR, MAKING OR RELOADING BULLETS, AND TARGET SHOOTING AT THE RANGE THE NURSE WILL ALSO INQUIRE ABOUT OCCUPATIONS WHICH INVOLVE LEAD SUCH AS STAINED GLASS REPAIR, MAKING OR RELOADING BULLETS, AND TARGET SHOOTING AT THE RANGE THE NURSE WILL ALSO INQUIRE ABOUT OCCUPATIONS WHICH INVOLVE LEAD SUCH AS STRINED GLASS REPAIR, MAKING OR RELOADING BULLETS, AND TARGET SHOOTING AT THE RUNGE WILL ALSO INQUIRE ABOUT OCCUPATIONS WHICH INVOLVE LEAD SUCH AS STRINED GLASS REPAIR, MAKING OR RELOADING BULLETS, AND TARGET SHOOTING AT THE RUNGE WILL ALSO INQUIRE ABOUT OCCUPATIONS WHICH INVOLVE LEAD SUCH AS STRINED GLASS REPAIR, MAKING OR RELOADING SULVE THE FORT OF THE SURRE OF THE COUNTY CORES OF THE WILL ALSO INVOLVE AND THE SULVE OF THE SULVE OF THE SULVE OF THE SULVE OF THE PAIR OF THE SULVE OF T

Form and Line Reference	Explanation
PART II COMMUNITY BUILDING ACTIVITIES	IN THEIR BLOOD, COMPARED WITH THE NATIONAL RATE OF ONLY 33% 115 BABIES HAVE BEEN BORN TO HIV+ MOTHERS THROUGH THE REACCH PROGRAM, AND THERE HAS BEEN NO VERTICAL TRANSMISSION OF H IV, ALL OF THESE BABIES ARE HIV NEGATIVE THROUGH OUR HOMELESS PREVENTION PROGRAM (RYAN WH ITE HOUSING) AT REACCH, WE HAVE BEEN ABLE TO HELP 75 PATIENTS WITH HOUSING ASSISTANCE PREV ENTING HOMELESSNESS

Form and Line Reference	Explanation
PART III, LINE 4	THE FINANCIAL STATEMENTS DO NOT HAVE A SPECIFIC NOTE ON BAD DEBT EXPENSE, RATHER THE FINANCIAL STATEMENTS EVALUATE BAD DEBTS ON ITS ALLOWANCE FOR DOUBTFUL ACCOUNTS THE FOOTNOTE RELATED TO THE ALLOWANCE IS SUMMARIZED AS FOLLOWS "ACCOUNTS RECEIVABLE ARE RECORDED AT THEIR ESTIMATED NET REALIZABLE VALUE THE ALLOWANCE FOR DOUBTFUL ACCOUNTS IS ESTIMATED BASED UPON HISTORICAL COLLECTION RATES "THE BAD DEBT EXPENSE ON PART III, LINE 2 WAS CALCULATED BY TAKING THE AMOUNT WRITTEN OFF TO BAD DEBT FOR EACH ACCOUNT AND CONVERTING IT TO CHARGES BY APPROPRIATELY ADJUSTING THE AMOUNT BY THE PAYOR REIMBURSEMENT PERCENTAGE FOR THAT ACCOUNT THEN, THE COST TO CHARGE RATIO FOR EACH SPECIFIC ACCOUNT, UTILIZING THE COSTS FROM THE HOSPITAL COST ACCOUNTING SYSTEM (DESCRIBED IN DETAIL ABOVE), WAS APPLIED TO THIS CALCULATED PORTION OF THE TOTAL CHARGES FOR THE PORTION OF BAD DEBT EXPENSE THAT IS ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S CHARITY CARE POLICY, THE HOSPITAL DETERMINED THE CITY OF HARRISBURG ZIP CODES THAT PRIMARILY INCLUDE PUBLIC HOUSING THEN WE REVIEWED OUR BAD DEBT WRITE-OFFS FOR THE FISCAL YEAR TO DETERMINE THE ACCOUNTS WHERE THE PATIENT ADDRESS WAS INCLUDED IN THOSE ZIP CODES AN OVERALL COST TO CHARGE RATIO WAS THEN APPLIED TO THIS AMOUNT TO ARRIVE AT AN EXPENSE FIGURE THIS AMOUNT CONTINUES TO DECREASE EACH YEAR AS WE HAVE FURTHER DEVELOPED OUR PRESUMPTIVE CHARITY CARE AND FINANCIAL AID APPROACH

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
PART III, LINE 8	THE MEDICARE COSTS WERE DETERMINED BASED ON THE HOSPITALS' COST TO CHARGE RATIO FOR THE SERVICES RENDERED

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART III, LINE 9B	PATIENTS ARE NOTIFIED OF OUR CHARITY CARE POLICY IN A VARIETY OF WAYS THERE ARE POSTERS INFORMING PATIENTS OF OUR CHARITY CARE POLICY AND A PLAIN LANGUAGE VERSION OF THE POLICY HANDED OUT TO THE UNINSURED AT ALL THE REGISTRATION SITES ALL OF OUR PATIENT ACCOUNT STATEMENTS CONTAIN LANGUAGE THAT INDICATES THERE IS FINANCIAL AID AVAILABLE FOR QUALIFYING INDIVIDUALS IN ADDITION, THE POLICY AND APPLICATION ARE POSTED ON THE HOSPITAL WEBSITE IN BOTH ENGLISH AND SPANISH PATIENTS WHO APPLY FOR FINANCIAL ASSISTANCE AND PROVIDE ALL THE NECESSARY DOCUMENTATION REQUIREMENTS ARE NOTIFIED WITHIN THIRTY DAYS OF THE HOSPITAL'S DECISION WHEN THE APPROVAL IS DETERMINED, THE APPROPRIATE DISCOUNT IS POSTED TO THE PATIENT ACCOUNT IMMEDIATELY THE FINANCIAL ASSISTANCE DISCOUNT WILL BE APPLIED TO SERVICE FOR THE PREVIOUS TWELVE MONTHS AND SUBSEQUENT SIX MONTHS THE HOSPITAL'S COLLECTION POLICY CONTAINS PROVISIONS ON THE COLLECTION PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR CHARITY CARE NO ADDITIONAL COLLECTION EFFORTS ARE MADE APPLICANTS APPROVED FOR ONLY PARTIAL DISCOUNT WILL BE REQUIRED TO MAKE REASONABLE PAYMENT ARRANGEMENTS ON THEIR BALANCE IN ACCORDANCE WITH THE HOSPITAL'S CREDIT AND COLLECTION POLICY THIS POLICY DOES PERMIT THE USE OF BOTH INTERNAL COLLECTION STAFF AND EXTERNAL COLLECTION AGENCIES WHO WILL ENGAGE IN STANDARD ACCEPTABLE BUSINESS PRACTICES WHICH INCLUDE PHONE CALLS, MAILING AND THE REPORTING OF UNPAID DEBT TO THE CREDIT REPORTING AGENCIES, BUT UNDER NO CIRCUMSTANCES WILL THE HOSPITALS OR ITS CONTRACTED COLLECTION AGENCY ADOPT "EXTRAORDINARY COLLECTION ACTIONS" THAT ENTAIL ANY LEGAL COURSE OF ACTION OR JUDICIAL PROCESSES SUCH AS LAWSUITS OR LIENS	

COMPREHENSIVE C OMMUNITY-WIDE PROCESS THAT CONNECTS MORE THAN 500,000 COMMUNITY RESIDENTS AND A WIDE RANGE OF PUBLIC AND PROVIDE BUCATIONAL INSTITUTIONS, HEALTH-RELAT BO PROFESSIONALS, LOCAL GOVERNMENT OFFICIALS, HUMAN SERVICE ORGANIZATIONS AND THAT HEAST BO PROFESSIONALS, LOCAL GOVERNMENT OFFICIALS, HUMAN SERVICE ORGANIZATIONS AND THAT HEAST BO REALTH AND SOCIAL NEEDS THE ASSESSMENT UTILIZED SECONDARY DATA COLLECTION, INTERVIEWS WITH AND SOCIAL NEEDS THE ASSESSMENT UTILIZED SECONDARY DATA COLLECTION, INTERVIEWS WITH AND SOCIAL NEEDS THE ASSESSMENT UTILIZED SECONDARY DATA SECONDARY CARE APPOYENCE AREA PROJOC CHINA UPMC PINNACLE CONDUCTED THE NEXT CHINA IN PZ 2016. AS PART OF THE SCHAR PROCESS, OUR TEAM GATHERED BOTH PRIVARY AND SCOLORORY DATA AS PART OF THE PRIVARY DATA COLLECTION, WE CONDUCTED 56 PHONE INTERVIEWS WITH LOCAL COMMUNITY LEADERS WITH THE FLP OF COMMUNITY BASEG GRANS ROOTS ORGANIZATIONS A HAND-DISTRIBUTED SURVEY WAS DISSEMINATED TO OUR MOST VULNERABLE POPULATIONS AVAILABLE IN BOTH ENCLISH AND SPANISH, WE RECEIVED 33 COMPLETED SURVEYS NEW TO THE CRIM PROCESS, PRIVARY DATA COLLECTED 654 PHYSICIANS, NURSES, AND MID LEVEL PROVIDERS IN BOTH INPATIENT AND OUTPATIENT SETTINGS ALSO THERE KIGSKS WERE MADE AVAILABLE IT RIGOLOGICAL THE SYSTEM CONCERNS THAT ADDITIONAL COMMUNITY FOR PUBLIC COMMENTARY ADDITIONALLY, THIRTY FIVE COMMUNITY MEMBERS PROVIDED FEEDBACK ON THE PRIOR CHINA AND THE CURRENT HEALTH NEEDS OF THE COMMUNITY FOR MONEY THE PRIOR CHINA AND THE CURRENT HEALTH NEEDS OF THE COMMUNITY FOR MONEY THE PRIOR CHINA AND THE CURRENT HEALTH NEEDS OF THE COMMUNITY FOR PROPER 2010, OFFICE OF AND MULTICAL PROVIDED SHAPE PROVIDED AND AND AND ADDITIONAL CONCERNS SECONDARY DATA COLLECTION SECONDARY OF THE COMMUNITY FOR PROPER 2010, OFFICE OF A RESEARCH, PENNSYLVANIAL OFFICE OF GUARAL THE RINDINGS AND PROVIDED FEEDBACK AND/OR WITH FAIL THE RINDINGS AND PROVIDED FEEDBACK AND/OR WITH FAIL THE PROPER 2010. OFFICE O	Form and Line Reference	Explanation
HAND SURVEYS WERE COLLECTED FRO M COMMUNITY RESIDENTS, FORTY TWO COMMUNITY LEADERS	PART VI, LINE 2	LED BY THE MISSION EFFECTIVENESS DEPARTMENT, THE CHNA PROCESS REPRESENTS A COMPREHENSIVE C OMMUNITY-WIDE PROCESS THAT CONNECTS MORE THAN 500,000 COMMUNITY RESIDENTS AND A WIDE RANGE OF PUBLIC AND PRIVATE ORGANIZATIONS. THESE INCLUDE EDUCATIONAL INSTITUTIONS, HEALTH-RELAT ED PROFESSIONALS, LOCAL GOVERNMENT OFFICIALS, HUMAN SERVICE ORGANIZATIONS AND FAITH-BASED ORGANIZATIONS TO EVALUATE THE COMMUNITY HEALTH AND SOCIAL NEEDS THE ASSESSMENT UTILIZED SECONDARY DATA COLLECTION, INTERVIEWS WITH KEY COMMUNITY LEADERS, HAND DISTRIBUTED SURVEY S, PUBLIC FORUMS, AND PROVIDER SURVEYS TO IDENTIFY HEALTH PROGRAMS AND RISK FACTORS IN THE SERVICE AREA FYZOLG CHNA UPMC PINNACLE CONDUCTED THE NEXT CHNA IN FYZOLG AS PART OF THIS CHNA PROCESS, OUR TEM GATHERED BOTH PRIMARY AND SECONDARY DATA AS PART OF THE SERVICE AREA FYZOLG CHNA CONDUCTED 56 PHONE INTERVIEWS WITH LOCAL COMMUNITY LEADERS WITH THE H ELP OF COMMUNITY BASED GRASS ROOTS ORGANIZATIONS AN HAND-DISTRIBUTED SURVEY WAS DISSEMINAT ED TO OUR MOST VULNERABLE POPULATIONS AVAILABLE IN BOTH ENGLISH AND SANISH, WE RECEIVED 833 COMPLETED SURVEYS NEW TO THE CHNA PROCESS, PINNACLE COLLECTED 654 PROVIDER SERVICES S URVEYS WHICH DOCUMENTED COMMUNITY HEDBOS AS IDENTIFIED BY PHYSICIANS, NURSES, AND MID LEVEL PROVIDERS IN BOTH INPATIENT AND OUTPATIENT SETTINGS ALSO THREE KIDSKS WERE MADE AVAILABLE IT HROUGHOUT THE SYSTEM FOR PUBLIC COMMENTARY ADDITIONALLY, THIRTY FIVE COMMUNITY TEMBERS PROVIDED FEEDBACK ON THE PRIOR CHNA AND THE CURRENT HEALTH NEEDS OF THE COMMUNITY FORMOUT THE SYSTEM FOR PUBLIC COMMENTARY ADDITIONALLY, THIRTY FIVE COMMUNITY TO REVIEW THE FINDINGS AND PROVIDE FEEDBACK AND/OR PROVIDED SERVES PROVIDED FROM MULTIPLE SOURCES, SINCLUDING COUNTY HEALTH RANKINGS, HEALTHY PEOPLE 2 020, OFFICE OF FROM MULTIPLE SOURCES, INCLUDING COUNTY HEALTH RANKINGS, HEALTHY PEOPLE 2 020, OFFICE OF FROM MULTIPLE SOURCES, INCLUDING COUNTY HEALTH RANKINGS, HEALTHY PEOPLE 2 020, OFFICE OF FROM MULTIPLES OND SERVES PREVENTION AND AND CONTROL OF HEALTH SPECIAL OF HEALTH SERVES FOR THE PROVIDERS PRO

Form and Line Reference	Explanation
PART VI, LINE 2	ATTENDED A COMMUNITY FORUM AS A RESULT OF EXTENSIVE PRIMARY AND SECONDARY RESEARCH AND THE INPUT OF COMMUNITY MEMBERS AND COMMUNITY LEADERS, PROJECT LEADERSHIP IDENTIFIED THREE REGIONAL PRIGNITIES, ACCESS TO CARE, BEHAVIORAL HEALTH AND ADDRESSING THE SOCIAL DETERMINANTS OF HEALTH WITH THE COMPLETION OF THE CHNA, UPMC PINNACLE HOSPITALS, UPMC CARLISLE, AND PENNSYLVANIA PSYCHLATRIC INSTITUTIE DEVELOPED AN IMPLEMENTATION PLAN TO LEVERAGE THE ORGAN IZATION'S RESOURCES TO BEST ADDRESS COMMUNITY HEALTH NEEDS AND IMPROVE THE OVERALL HEALTH AND WELL-BEING OF RESIDENTS OF SOUTH CENTRAL PENNSYLVANIA IN 2018 IN MAY 2019 THE UPMC PINNACLE BOARD OF DIRECTORS APPROVED A FIVE-COUNTY REGIONAL COMMUNITY HEALTH NEEDS ASSESSMEN T IMPLEMENTATION STRATEGY FOR CUMBERLAND, DAUPHIN, LEBANON, PERRY AND YORK COUNTIES PRIOR ITY 1 ACCESS TO CARE-THE GOAL IS TO EXPAND THE HEALTH CARE REACH TO RURAL AND HOMEBOUND POPULATIONS ANTICIPATED IMPACT IS THAT RURAL AND HOMEBOUND POPULATIONS HAVE INCREASED ACCESS TO HEALTH CARE SERVICES STRATEGY 1 STRENGTHEN ACCESS TO SPECIALTY PROVIDER-BASED SER VICES AND SUPPORTIVE SERVICES, AND INCREASE UTILIZATION OF HEALTH CARE SERVICES STRATEGY 1 STRENGTHEN ACCESS TO SPECIALTY PROVIDER-BASED SER VICES AND SUPPORTIVE SERVICES, AND INCREASE UTILIZATION OF HEALTH CARE SERVICES OF COMMUNITY THE PROVIDE INSURANCE ENROLLMENT SPECIALIST AND FINANCIAL AID COUNSELORS TO ENROLL UNINSURED ADULTS AND CHILDREN IN APPROPRIATE INSURANCE PLANS WE WILL OPTIMIZE THE PATIENT-CENTERED MEDICAL HOME BY USING TECHNOLOGY AND CONNECTING WITH OUR COMMUNITY PART NERS AND COMMUNITY HEALTH CENTER STAFF TO REVIEW CASES OF HIGH UTILIZATION OF COORDINATE CARE TO MINISURED, UNDERNISURED, AND DIVERSE POPULATIONS STRATEGY 2 STRENGTHEN ACCESS TO DENTAL PROVIDER-BASED SERVICES, SUPPORTIVE SERVICES, AND UTILIZATION OF DENTAL SERVICES BY COMMUNITY MEMBERS PROMOTE INCREASE DUTILIZATION OF THE SINGLES PROGRAM TO MINISURED, UNDERVISUEDE, AND DIVERSE POPULATIONS STRATEGY 2 STRENGTHEN ACCESS TO DENTAL PROVIDER-BASED SERVICES, SUPPORTIVE SERVICES, AND UT

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART VI, LINE 3	PATIENTS ARE INFORMED OF AVAILABLE ASSISTANCE IN NUMEROUS WAYS SIGNAGE IS POSTED AND LITERATURE IS HANDED OUT TO THE UNINSURED AT ALL THE REGISTRATION SITES INDICATING TO THE PATIENTS THAT FINANCIAL ASSISTANCE IS AVAILABLE ALL UNINSURED PATIENTS WHO ARE SCHEDULED FOR HIGH DOLLAR TESTS AND SURGERIES ARE CONTACTED BY ONE OF THE HOSPITAL'S FINANCIAL COUNSELORS TO DISCUSS THE FINANCIAL ASSISTANCE OPTIONS AVAILABLE TO THEM THE FINANCIAL ASSISTANCE POLICY IS ALSO DISCLOSED ON THE HOSPITAL WEBSITE, ALONG WITH THE APPLICATION, IN BOTH ENGLISH AND SPANISH IN ADDITION, ALL INPATIENTS WHO ARE RESIDENTS OF PENNSYLVANIA ARE PROVIDED PERSONAL ASSISTANCE IN THE COMPLETION OF THE MEDICAL ASSISTANCE APPLICATION AS PART OF THE DISCHARGE PROCESS IN THE EMERGENCY DEPARTMENT, ALL UNINSURED PATIENTS ARE SCREENED FOR CHARITY CARE ELIGIBILITY UNDER THE HOSPITAL POLICY, AND IF APPROPRIATE PROVIDED ASSISTANCE IN APPLYING FOR MEDICALD OR OBTAINING INSURANCE THROUGH HEALTHCARE GOV LASTLY, INFORMATION ABOUT FINANCIAL ASSISTANCE IS INCLUDED ON THE PATIENT BILLING STATEMENTS PROGRAMS DISCUSSED INCLUDE THE PENNSYLVANIA STATE MEDICAID PROGRAM (MEDICAL ASSISTANCE), HOSPITAL CHARITY CARE PROGRAM, AND FUNDS AVAILABLE THROUGH HOSPITAL ENDOWMENT FUNDS IN INSTANCES WHEN AN UNINSURED PATIENT MAY APPEAR ELIGIBLE FOR A CHARITY CARE/FINANCIAL ASSISTANCE DISCOUNT, BUT LACKS DOCUMENTATION TO SUPPORT IT, CONSIDERATION WILL BE GIVEN BASED ON CIRCUMSTANCES PRESENTED OR CREDIT AGENCY INCOME DATA FOR PRESUMPTIVE CHARITY CARE/FINANCIAL ASSISTANCE THIS WILL INCLUDE, BUT IS NOT LIMITED TO, HOMELESSNESS, NO INCOME, PARTICIPATION IN WOMEN INFANTS AND CHILDREN PROGRAMS (WIC) FOOD STAMP ELIGIBILITY AND OTHER STATE OR LOCAL ASSISTANCE THAT ARE UNFUNDED (E G MEDICAID SPEND-DOWN), INFORMATION FROM FAMILY OR FRIENDS, LOW INCOME HOUSING PROVIDED AS A VALID ADDRESS, PATIENT DECEASED WITH NO KNOWN ESTATE, ELIGIBLE FOR STATE FUNDED PRESCRIPTION PROGRAM, AND CREDIT BUREAU SOFT CREDIT CHECKS THAT ARE ONLY SEEN BY THE PATIENT/ GUARANTOR	

90 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
PART VI, LINE 4	THE PSA IN WHICH UPMC PINNACLE SERVES HAS 12 CENSUS TRACTS WHICH HAVE BEEN IDENTIFIED BY THE U S HEALTH RESOURCES AND SERVICES ADMINISTRATION AS MEDICALLY UNDERSERVED AREAS (MUAS) ADJACENT TO THE WEST OF THE PSA ARE AN ADDITIONAL 5 MINOR CIVIL DIVISIONS WHICH HAVE BEEN IDENTIFIED AS MUAS UPMC PINNACLE IS A SIGNIFICANT PROVIDER OF HEALTHCARE SERVICES TO PATIENTS IN THE AREAS ADJACENT TO ITS PSA UPMC PINNACLE EMERGENCY DEPARTMENT (ED) IS THE FIRST OPTION FOR THE MAJORITY OF THE RESIDENTS IN ADDITION, THE HOSPITAL AND RELATED ORGANIZATIONS OPERATE ADULT, CHILDREN, WOMAN, AND TEEN PRIMARY CARE CLINICS THAT SERVE THE CITY'S MEDICAID AND UNINSURED POPULATION TON THE HARRISBURG CITY POPULATION IS MINORITY, COMPARED TO 35% OF THE COUNTY POPULATION AFRICAN-AMERICAN/BLACKS COMPRISE 52 1% OF HARRISBURG'S POPULATION AND HISPANICS/LATINOS MAKE UP 20 3% OF THE CITY'S POPULATION, COMPARED TO 18% AFRICAN-AMERICANS/BLACKS AND 9 2% HISPANICS/LATINOS IN DAUPHIN COUNTY AS A WHOLE NEARLY 21% OF HARRISBURG CITY RESIDENTS SPEAK A LANGUAGE OTHER THAN ENGLISH IN THE HOME, COMPARED TO 18 % OF COUNTY RESIDENTS HAVE INCOME BELOW THE POVERTY LEVEL WHILE ONLY 13 4% OF COUNTY RESIDENTS HAVE INCOME BELOW THE POVERTY LEVEL WHILE ONLY 13 4% OF COUNTY RESIDENTATION. IT IS HOME TO 38% OF THOSE WITH INCOMES AT OR BELOW THE FEDERAL POVERTY LEVEL (FPL) NEARLY 29% OF HARRISBURG CITY RESIDENTS RECEIVED FOOD STAMPS/SNAP BENEFITS AT SOME POINT IN THE PAST YEAR, COMPARED TO 9 1% IN THE COUNTY AS A WHOLE CURRENTLY 9% OF DAUPHIN COUNTY RESIDENTS HAVE NO HEALTH INSURANCE UPMC PINNACLE WORKS IN COLLABORATION WITH OUR LOCAL FEDERALLY QUALIFIED HEALTH CENTER (PHOC), HAMILTON HEALTH CENTER, WHICH IS LOCATED IN THE HEART OF THE HARRISBURG HIGH NEED AREA ZIP CODE ANALYSIS CONDUCTED BY UPMC PINNACLE SHOWED THAT THIS SAME POPULATION USES UPMC PINNACLE HARRISBURG HOSPITAL AS THEIR PRIMARY HOSPITAL, INCLUDING THE EMERGENCY DEPARTMENT MOST RECENTLY AVAILABLE INFORMATION SHOWS 81% OF THOSE SERVED HAD INCOME AT OR DELOW THE FEDERAL THAN A THIRD OF THOSE SERVED (34 5%) B	

Form and Line Reference	Explanation
PART VI, LINE 5	UPMC PINNACLE MAINTAINS AN ACTIVE ROLE IN THE COMMUNITIES IN WHICH IT SERVES THE ROLE IS REFLECTIVE IN ITS BOARD OF DIRECTORS WHICH IS COMPRISED OF GREATER THAN 80 PERCENT INDEPEN DENT COMMUNITY BASED LEADERS UPMC PINNACLE HAS AN OPEN MEDICAL STAFF UPMC PINNACLE PROVIDES TRAINING FOR BOTH MEDICAL STUDENTS AND RESIDENTS IN A NUMBER OF SPECIALTIES UPMC PINNACLE POST TRAINING FOR BOTH MEDICAL STUDENTS AND RESIDENTS IN A NUMBER OF SPECIALTIES UPMC PINNACLE HOSPITALS HAS AN ACCREDITATION COUNCIL FOR GRADUATE MEDICAL EDUCATION (ACGME), ACCRED TED RESIDENCY PROGRAMS, AS WELL AS AMERICAN OSTEOPATHIC ASSOCIATION (AOA) ACCREDITED TEACHING PROGRAMS, AS WELL AS AMERICAN OSTEOPATHIC TO ASSOCIATION (AOA) ACCREDITED TEACHING PROGRAMS (APPLICATION) TO REVOLOPING PATIENT SERVICES WHICH MAY NOT BE CURRENTLY AVAILABLE IN THE COMMUNITY UPMC PINNACLE STAFF ALSO HAS A ROLE IN THE COMPASSIONATE CLOSURES PROGRAM TO AS SIST INDIGENT FAMILLES WITH NO STRANGED CONTINUED TO RESPECTEULT MEMORIALIZE, CREMATE OR BURY THEIR LOVED ONES A BROAD COMMUNITY PARTNERSHIP HAS COME TOGETHER TO ADDRESS THIS NEED PARTNERS INCLUDE THE VINA OF CENTRAL PENNSYLVANIA AND CROSSINGS HOSPICE, THE HISPANIC COMMUNITY COMMISSIONERS TO ASSOCIATION, UPMC PINNACLE HEALT SYSTEM. THE SALVAICAN ARMY, THE UNITED WAY OF THE CAPITAL REGION, DAUPHIN COUNTY COMMISSIONERS AND CORONERS OFFICE, THE FOUNDATION FOR PRINACLE HUITED WAY OF THE CAPITAL REGION, DAUPHIN COUNTY COMMISSIONERS AND CORONERS OFFICE, THE FOUNDATION FOR ENHANCING COMMUNITIES AND THE PARPRHENIT OF PRINACLE HOUSE OF THE PARTNERS IS TO OFFER A MEASURE OF COMMUNITY COMMISSIONERS AND CORONERS OFFICE, WILL FOUNDATION FOR ENHANCING COMMUNITIES AND THE PARPRHENIT OF PRINACLE HUITED WAY OF THE CAPITAL REGION, OF THE PARTNERS IS TO OFFER A MEASURE OF COMMUNITY COMMISSIONERS AND CORONERS OFFICE, WILL FOUNDATION FOR ENHANCING COMMUNITIES AND THE PARPHENITY OF THE PARTNERS IS TO OFFER A MEASURE OF COMMUNITY COMMISSIONERS AND CORONERS OFFICE, CUMBER AND AND AND ASSOCIATION OF THE PARTNERS IS TO OFFER A MEASURE OF CORONING

Form and Line Reference	Explanation
PART VI, LINE 5	LTHCARE, HUMAN SERVICE, GOVERNMENT, EDUCATION, FAITH AND PAYOR COMMUNITIES MEMBERS ARE CO MMITTED TO WORKING COLLABORATIVELY TO IMPROVE HEALTH, REDUCE DISPARITIES, AND ADDRESS THE QUALITY OF LIFE OF COMMUNITY RESIDENTS -EAT SMART, PLAY SMART (ESPS) - WITH A FOCUS ON LON G RANGE SUSTAINABLE GROWTH WITHIN OUR COMMUNITIES, IT IS EVIDENT THAT THE HEALTH OF OUR CH ILDREN IS A FOCAL POINT A MULTI-STEP, LONG-TERM APPROACH TO PARTNERING WITH SCHOOLS, BUSI NESSES, AND PAYORS TO EDUCATE STUDENTS AND FAMILIES ON HEALTHY FOOD CHOICES AND PHYSICAL A CTIVITY ALTERNATIVES ENSURES SUSTAINABLE BEHAVIOR CHANGE IN FY19, 69 PRESCHOOL STUDENTS P ARTICIPATED IN ESPS -EMERGENCY MANAGEMENT PLAN SOUTH CENTRAL TASK FORCE - WITH A FOCUS ON PROVIDING LEADERSHIP IN IMPROVING THE OVERALL HEALTH OF OUR COMMUNITY, OUR EMERGENCY MANAGEMENT TEAM CREATES AN ENVIRONMENT THAT SUPPORTS ACCESSIBILITY AND COLLABORATES AND COORDIN ATES BOTH PUBLIC AND PRIVATE SECTOR RESOURCES FOR REGIONAL SOLUTIONS THAT PROVIDE SUPPORT TO COMMUNITIES WHEN EVENTS EXCEED THEIR CAPABILITIES -SMILES - IN JANUARY 2013, UPMC PINNA CLE STARTED WORKING IN PARTNERSHIP WITH MEMBERS OF THE HARRISBURG AREA DENTAL SOCIETY TO P ROVIDE ACCESS TO DENTAL SERVICES FOR UNINSURED AND UNDERINSURED PATIENTS WITH URGENT DENTA L NEEDS A NETWORK OF MORE THAN FIFTY VOLUNTEER DENTISTS SPANS THE EAST AND WEST SHORES OF HARRISBURG ONCE IT IS DETERMINED THAT A PATIENT HAS AN URGENT DENTAL NEED, HE/SHE CAN BE REFERRED TO SMILES USING THE FOLLOWING REFERRAL PROCESS UPMC PINNACLE'S DENTAL ACCESS CO ORDINATOR WILL WORK WITH THE PATIENT AND DENTIST TO SET UP AN APPOINTMENT TO ALLEVIATE THE URGENT DENTAL NEED IN FY19, UPMC PINNACLE REFERRED 738 PATIENTS TO VOLUNTEER DENTISTS FOR URGENT DENTAL NEED.
	ALLEVIATE THE URGENT NEED IN FY19, UPMC PINNACLE REFERRED 738 PATIENTS TO VOLUNTEER DENTISTS FOR URGEN T DENTAL NEEDS

Form and Line Reference	Explanation
PART VI, LINE 6	UPMC PINNACLE IS A FULLY INTEGRATED, AFFILIATED HEALTH CARE SYSTEM THE SYSTEM IS COMPRISED OF TEN WHOLLY OWNED ENTITIES AS WELL AS A VARIETY OF AFFILIATED JOINT VENTURES THE ORGANIZATION'S MISSION IS TO MAINTAIN AND IMPROVE THE HEALTH AND QUALITY OF LIFE FOR EVERYONE IN CENTRAL PENNSYLVANIA UPMC PINNACLE IS ENCAGED IN AND CONDUCTS CHARITABLE, EDUCATIONAL, AND SCIENTIFIC ACTIVITIES THROUGH THE SUPPORT AND BENEFIT OF PINNACLE HEALTH FOUNDATION, AND PROVIDES MANAGEMENT AND CONSULTATIVE SERVICES TO AFFILIATED ENTITIES UPMC PINNACLE MEDICAL SERVICES AND REGIONAL PHYSICIANS ARE PRIMARILY ENGAGED IN THE PROVISION OF PHYSICIAN SERVICES TO SUPPORT AND ENHANCE THE SERVICES WITHIN UPMC PINNACLE THE UPMC PINNACLE CARDIOVASCULAR INSTITUTE IS ENGAGED IN PROVIDING COMPREHENSIVE CARDIAC CARE, INCLUDING TECHNOLOGICAL ADVANCES IN ORDER TO PROVIDE THE BEST CLINICAL OUTCOMES TO THE COMMUNITY COMMUNITY LIFE TEAM IS ENGAGED IN PROVIDING COMMUNITY BASED, EFFICIENT AND COST EFFECTIVE MEDICAL TRANSPORT SERVICES AND PRE-HOSPITAL EMERGENCY MEDICAL SERVICES FOR THE RESIDENTS AND COMMUNITIES OF THE CENTRAL PENNSYLVANIA YORK REGIONS PINNACLE HEALTH VENTURES, INC WAS FORMED AS A RESULT OF THE ACQUISITION OF 100% OF THE STOCK OF TRISTAN ASSOCIATES ON MARCH 1, 2012 AND IS THE SOLE SHAREHOLDER OF PINNACLE HEALTH WINGING (PHI) PHI LEASES EQUIPMENT AND SERVICES TO UPMC PINNACLE COMPANY, AND UNITED CENTRAL PENNSYLVANIA RECIPROCAL RISK RETENTION GROUP IS A WHOLLY-OWNED, FOR-PROFIT, VERMONT CAPTIVE INSURANCE COMPANY BOTH INSURANCE ENTITIES OPERATE FOR THE BENEFIT OF UPMC PINNACLE TO BETTER SERVE THE CENTRAL PENNSYLVANIA REGION, IN JULY 2017, PINNACLE HEALTH SYSTEM PURCHASED FOUR REGIONAL HOSPITALS CARLISLE REGIONAL HEALTH, YORK MEMORIAL, HEART OF LANCASTER, AND LANCASTER REGIONAL HOSPITALS CARLISLE REGIONAL HEALTH, YORK MEMORIAL, HEART OF LANCASTER, AND LANCASTER REGIONAL HEALTH SYSTEM WAS PURCHASED THE HOSPITALS HAVE BEEN RENAMED AS UPMC CARLISLE, UPMC MEMORIAL, UPMC LITITZ, AND UPMC HANOVER IN FEBRUARY 2018, UPMC LANCASTER AND UPMC LITITS THE OTHE

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
PART VI, LINE 7, REPORTS FILED WITH STATES	PA

Form and Line Reference	Explanation
SCHEDOLE H, PART VI, CHINA	STRATEGY 12 COLLABORATE WITH CENTER FOR ADDICTION RECOVERY ACTIONS TO IMPROVE THE WARM HANDOFF PROCESSES IN THE EMERGENCY DEPARTMENT AND PROVIDE ONGOING X WAIVER TRAINING SESSIONS PRIORITY 3 SOCIAL DETERMINANTS OF HEALTH-THE GOAL IS TO INCREASE KNOWLEDGE OF ACCESS AND OPPORTUNITY TO UPMC PINNACLE RESOURCES IN RURAL COMMUNITIES AND UNDERSERVED POPULATIONS STRATEGY 1 ADDRESS INCOME, EDUCATION AND EMPLOYMENT DETERMINANTS OF HEALTH THAT NEGATIVELY IMPACT A HEALTHY AND DIVERSE WORKFORCE AND PREVENTIVE CARE STRATEGY 2 ADDRESS TRANSPORTATION BARRIERS TO REDUCE MISSED APPOINTMENTS DUE TO UNRELIABLE OR NO TRANSPORTATION WHICH NEGATIVELY IMPACTS PREVENTIVE CARE AND INCREASES ED VISITS STRATEGY 3 ASSIST HOMELESS RECIPIENTS WITHIN THE UPMC PINNACLE FOOTPRINT WITH

ED VISITS STRATEGY 3 ASSIST HOMELESS RECIPIENTS WITHIN THE UPMC PINNACLE FOOTPRINT WITH

MOVING FROM THE STREETS INTO STRUCTURED, LONG-TERM CARE THROUGH COLLABORATION WITH

COMMUNITY PARTNERS STRATEGY 4 IMPROVE LANGUAGE ACCESS GIVEN THROUGH THE DEVELOPMENT

AND PROMOTION OF CULTURALLY AND LINGUISTICALLY APPROPRIATE SERVICES

## **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 25-1778644

Name: UPMC PINNACLE HOSPITALS

Form 990 Schedule H, Part V Section A. Hospital Facilities											
Section A. Hospital Facilities  (list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?  3  Name, address, primary website address, and state license number		Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	UPMC PINNACLE HARRISBURG 111 SOUTH FRONT STREET HARRISBURG, PA 17101 WWW UPMCPINNACLE COM 340601	X	X		X		X	X			
2	UPMC PINNACLE COMMUNITY GENERAL OSTEOPATHIC 4300 LONDONDERRY ROAD HARRISBURG, PA 17109 WWW UPMCPINNACLE COM 340601	×	×		×		×	X			
3	UPMC PINNACLE WEST SHORE 1995 TECHNOLOGY PARKWAY MECHANICSBURG, PA 17050 WWW UPMCPINNACLE COM 340601	X	X		X		X	X			

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B. lines 11, 3, 4.

Form and Line Reference	Explanation
JPMC PINNACLE HARRISBURG	PART V, SECTION B, LINE 5 ORGANIZATIONS AND COMMUNITY LEADERS WITHIN THE FIVE-COUNTY REGION WERE ENGAGED TO IDENTIFY THE NEEDS OF THE COMMUNITY FAITH-BASED ORGANIZATIONS COMMUNITY ORGANIZATIONS, GOVERNMENT AGENCIES, EDUCATIONAL SYSTEMS, AND HEALTH AND HUMAN SERVICES ENTITIES WERE ENGAGED THROUGHOUT THE CHNA THE COMPREHENSIVE PRIMARY DATA COLLECTION PHASE RESULTED IN THE CONTRIBUTION OF OVER 900 COMMUNITY STAKEHOLDERS/LEADERS, ORGANIZATIONS, AND COMMUNITY GROUPS THE PRIMARY DATA COLLECTION CONSISTED OF SEVERAL PROJECT COMPONENT PIECES TWENTY-SEVEN COMMUNITY STAKEHOLDER INTERVIEWS WERE CONDUCTED WITH INDIVIDUALS WHO REPRESENTED A) BROAD INTERESTS OF THE COMMUNITY, B) POPULATIONS OF NEED OR C) PERSONS WITH SPECIALIZED KNOWLEDGE IN PUBLIC HEALTH OVERALL, 831 PAPER HAND-SURVEYS WERE COLLECTED FROM COMMUNITY RESIDENTS WE WORKED CLOSELY WITH 47 COMMUNITY ORGANIZATIONS TO DISTRIBUTE AND GATHER THE HAND-SURVEY FROM COMMUNITY RESIDENTS FORTY-TWO COMMUNITY LEADERS AN REPRESENTATIVES ATTENDED A COMMUNITY FORUM TO PRIORITIZE HEALTH NEEDS, WHICH WILL ASSIST IN THE IMPLEMENTATION AND PLANNING PHASE A RESOURCE INVENTORY WAS GENERATED TO HIGHLIGHT AVAILABLE PROGRAMS AND SERVICES WITHIN THE FIVE-COUNTY SERVICE AREA THE REGION WITHIN EACH OF THE PRIORITY NEEDS A SIGNIFICANT PROJECT COMPONENT PIECE OF THE CHNA WAS THE COMPILATION OF A REGIONAL PROFILE (SECONDARY DATA ANALYSIS) THE REGIONAL PROFILE (SECONDARY DATA ECCONDARY DATA EAC

Form 990 Part V Section C Supplemental Information for Part V, Section B.

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, in a facility reporting group, designat	tion for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>1</sub> , 3, 4, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility ted by "Facility A," "Facility B," etc.  Explanation
UPMC PINNACLE COMMUNITY GENERAL OSTEOPATHIC	PART V, SECTION B, LINE 5 ORGANIZATIONS AND COMMUNITY LEADERS WITHIN THE FIVE-COUNTY REGION WERE ENGAGED TO IDENTIFY THE NEEDS OF THE COMMUNITY FAITH-BASED ORGANIZATIONS, COMMUNITY ORGANIZATIONS, GOVERNMENT AGENCIES, EDUCATIONAL SYSTEMS, AND HEALTH AND HUMAN SERVICES ENTITIES WERE ENGAGED THROUGHOUT THE CHNA THE COMPREHENSIVE PRIMARY DATA COLLECTION PHASE RESULTED IN THE CONTRIBUTION OF OVER 900 COMMUNITY STAKEHOLDERS, ORGANIZATIONS, AND COMMUNITY GROUPS THE PRIMARY DATA COLLECTION CONSISTED OF SEVERAL PROJECT COMPONENT PIECES TWENTY-SEVEN COMMUNITY STAKEHOLDER INTERVIEWS WERE CONDUCTED WITH INDIVIDUALS WHO REPRESENTED A) BROAD INTERESTS OF THE COMMUNITY, B) POPULATIONS OF NEED OR C) PERSONS WITH SPECIALIZED KNOWLEDGE IN PUBLIC HEALTH OVERALL, 831 PAPER HAND-SURVEYS WERE COLLECTED FROM COMMUNITY RESIDENTS WE WORKED CLOSELY WITH 47 COMMUNITY ORGANIZATIONS TO DISTRIBUTE AND GATHER THE HAND-SURVEY FROM COMMUNITY FESIDENTS FORTY-TWO COMMUNITY LEADERS AND REPRESENTATIVES ATTENDED A COMMUNITY FORUM TO PRIORITIZE HEALTH NEEDS, WHICH WILL ASSIST IN THE IMPLEMENTATION AND PLANNING PHASE A RESOURCE INVENTORY WAS GENERATED TO HIGHLIGHT AVAILABLE PROGRAMS AND SERVICES WITHIN THE FIVE-COUNTY SERVICE AREA THE RESOURCE INVENTORY IDENTIFIES AVAILABLE ORGANIZATIONS AND AGENCIES THAT SERVE THE REGION WITHIN EACH OF THE PRIORITY NEEDS A SIGNIFICANT PROJECT COMPONENT PIECE OF THE CHNA WAS THE COMPILATION OF A REGIONAL PROFILE (SECONDARY DATA ANALYSIS) THE REGIONAL PROFILE WAS COMPOSED UTILIZING LOCAL, STATE, AND FEDERAL FIGURES PROVIDING VALUABLE INFORMATION ON A WIDE ARRAY OF HEALTH AND SOCIAL ISSUES THE WORKING GROUP EXAMINED AND DISCUSSED DIFFERENT SOCIOECONOMIC ASPECTS, HEALTH OUTCOMES, AND HEALTH FACTORS THAT AFFECT RESIDENTS BEHAVIORS, SPECIFICALLY, THE INFLUENTIAL FACTORS THAT IMPACT THE HEALTH OF RESIDENTS AS PART OF THE CHNA PHASE, TELEPHONE INTERVIEWS WERE CONDUCTED DURING LATE DECEMBER 2017 THROUGH EARLY FEBRUARY 2018 COMMUNITY STAKEHOLDERS THRECTED FOR INTERVIEWS WERE CONDUCTED DURING LATE DECEMBER 2017 THROUGH EARLY F

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1<sub>3</sub>, 3, 4, 5d, 6, 7, 10, 11, 12, 14a, 16a, 17a, 18a, 19a, 19d, 20d, 21, and 22. If applicable approved accounts description in the control of the control of

Form and Line Reference	Explanation
PMC PINNACLE WEST SHORE	PART V, SECTION B, LINE 5 ORGANIZATIONS AND COMMUNITY LEADERS WITHIN THE FIVE-COUNTY REGION WERE ENGAGED TO IDENTIFY THE NEEDS OF THE COMMUNITY FAITH-BASED ORGANIZATIONS, COMMUNITY ORGANIZATIONS, GOVERNMENT AGENCIES, EDUCATIONAL SYSTEMS, AND HEALTH AND HUMAN SERVICES ENTITIES WERE ENGAGED THROUGHOUT THE CHNA THE COMPREHENSIVE PRIMARY DATA COLLECTION PHASE RESULTED IN THE CONTRIBUTION OF OVER 900 COMMUNITY STAKEHOLDERS/LEADERS, ORGANIZATIONS, AND COMMUNITY GROUPS THE PRIMARY DATA COLLECTIO CONSISTED OF SEVERAL PROJECT COMPONENT PIECES TWENTY-SEVEN COMMUNITY STAKEHOLDER INTERVIEWS WERE CONDUCTED WITH INDIVIDUALS WHO REPRESENTED A) BROAD INTERESTS OF THE COMMUNITY, B) POPULATIONS OF NEED OR C) PERSONS WITH SPECIALIZED KNOWLEDGE IN PUBLIC HEALTH OVERALL, 831 PAPER HAND-SURVEYS WERE COLLECTED FROM COMMUNITY RESIDENTS WE WORKED CLOSELY WITH 47 COMMUNITY ORGANIZATIONS TO DISTRIBUTE AND GATHER THE HAND-SURVEY FROM COMMUNITY RESIDENTS FORTY-TWO COMMUNITY LEADERS AND REPRESENTATIVES ATTENDED A COMMUNITY FORUM TO PRIORITIZE HEALTH NEEDS, WHICH WILL ASSIST IN THE IMPLEMENTATION AND PLANNING PHASE A RESOURCE INVENTORY WAS GENERATED TO HIGHLIGHT AVAILABLE PROGRAMS AND SERVICES WITHIN THE FIVE-COUNTY SERVICE AREA THE RESOURCE INVENTORY IDENTIFIES AVAILABLE ORGANIZATIONS AND AGENCIES THAT SERVE THE REGION WITHIN EACH OF THE PRIORITY NEEDS A SIGNIFICANT PROJECT COMPONENT PIECE OF THE CHNA WAS THE COMPILATION OF A REGIONAL PROFILE (SECONDARY DATA ANALYSIS) THE REGIONAL PROFILE WAS COMPOSED UTILIZING LOCAL, STATE, AND FEDERAL FIGURES PROVIDING VALUABLE INFORMATION ON WIDE ARRAY OF HEALTH AND SOCIAL ISSUES THE WORKING GROUP EXAMINED AND DISCUSSED DIFFERENT SOCIOECONOMIC ASPECTS, HEALTH OUTCOMES, AND HEALTH FACTORS THAT AFFECT RESIDENTS BEHAVIORS, SPECIFICALLY, THE INFLUENTIAL FACTORS THAT IMPACT THE HEALTH OF RESIDENTS AS PART OF THE CHNA PHASE, TELEPHONE INTERVIEWS WERE COMPLETED WITH COMMUNITY STAKEHOLDERS IN THE SERVICE AREA TO UNDERSTAND BETTER THE CHANGING COMMUNITY HEALTH ENVIRONMENT COMMUNITY STAKEHOLDER INTERVIEWS WERE CON

ENCOMPASSED A WIDE VARIETY OF PROFESSIONAL BACKGROUNDS INCLUDING 1) PUBLIC HEALTH

EXPERTISE, 2) PROFESSIONALS WITH ACCESS TO COMMUNITY HEALTH RELATED DATA, 3)

REPRESENTATIVES OF UNDERSERVED POPULATIONS, 4) GOVERNMENT LEADERS, AND 5) RELIGIOUS

LEADERS IN TOTAL, 26 INTERVIEWS WERE CONDUCTED WITH COMMUNITY LEADERS AND STAKEHOLDERS

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

5d, 6ı, 7, 10, 11, 12ı, 14g, 16e	7e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility
in a facility reporting group, de	nated by "Facility A," "Facility B," etc.

	T
Form and Line Reference	Explanation

PART V, SECTION B, LINE 6A UPMC PINNACLE CARLISLEPENNSYLVANIA PSYCHIATRIC INSTITUTE UPMC PINNACLE HARRISBURG

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation				
LIPMC PINNACLE COMMUNITY GENERAL	PART V, SECTION B, LINE 6A UPMC PINNACLE CARLISLEPENNSYLVANIA PSYCHIATRIC INSTITUTE				

OSTEOPATHIC

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B. lines 11, 3, 4,

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e,	18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility				
n a facility reporting group, designated by "Facility A," "Facility B," etc.					
,р 3 3р, 3					

Form and Line Reference Explanation PART V, SECTION B, LINE 6A UPMC PINNACLE CARLISLEPENNSYLVANIA PSYCHIATRIC INSTITUTE

UPMC PINNACLE WEST SHORE

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

5d, 6ı, 7, 10, 11, 12ı, 14g, 16e, 17e, 18	e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility
in a facility reporting group, designated	by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
LIBMC DININACIE HADDISBUDG	PART V, SECTION B, LINE 7D COMMUNITY EVENTS

UPMC PINNACLE HARRISBURG

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility In a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation PART V, SECTION B, LINE 7D COMMUNITY EVENTS UPMC PINNACLE COMMUNITY GENERAL

OSTEOPATHIC

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

																applicable,	provid	e separ	ate (	descr	riptio	ons fo	or each	ı facılı	ity
ın a	a facıl	ity re	eport	ing	group	, des	ignat	ed by	"Fac	ility A	۱," "F	acılı	ty B,	" etc	ε.										

Form and Line Reference Explanation PART V, SECTION B, LINE 7D COMMUNITY EVENTS

UPMC PINNACLE WEST SHORE

5d, 6ı, 7, 10, 11, 12ı, 14g, 16e, 17e	ation for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility ated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
UPMC PINNACLE HARRISBURG	PART V, SECTION B, LINE 11 AFTER REVIEWING THE DATA GENERATED FROM THE CHNA AND MAPPING E XISTING INTERNAL AND COMMUNITY BASED RESOURCES, UPMC PINNACLE DEVELOPED THE FOLLOWING IMPL EMENTATION PLAN WITH EVIDENCE-BASED STRATEGIES UPMC PINNACLE PRESENTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN 2012, 2015 AND IN ACCORDANCE WITH IRS REGULATION TO CONDUCT THE CHNA EVERTY HAREE YEARS, HAS COMPLETED AND APPROVED THE 2018 CHNA AS A RESULT OF EXTENSIVE PERMARY AND SECONDARY RESEARCH, INCLUDING WITH COMMUNITY MEMBERS AND COMMUNITY LEADERS, PROJECT LEADERSHIP IDENTIFIED THREE REGIONAL PRIORITIES THE RESEARCH ILLUSTRATED THAT THE RE IS A NEED FOR ADDITIONAL INFORMATION AND SERVICES THAT PROMOTE AND PROVIDE ACCESS TO HE ALTH SERVICES (1), BEHAVIORAL HEALTH SERVICES (2), AND HEALTHY LIFESTYLES (3) 1) PRIORITY 1 ACCESS TO HEALTH SERVICES (1), ENDITOR PROVIDE ACCESS TO HEALTH SERVICES (1), BEHAVIORAL HEALTH SERVICES (2), AND HEALTHY LIFESTYLES (3) 1) PRIORITY 1 ACCESS TO HEALTH SERVICES IN THE REASA OF PRIMARY CARE, SPECIALTY CARE, AND DENTAL CARE E THE GOAL OF UPMC PINNACLE HOSPITAL IS TO EXPAND THE HEALTH CARE REACH TO RURAL AND HOME BOUND POPULATIONS WILL HA VE INCREASED ACCESS TO HEALTH CARE SERVICES THIS WILL BE ACCOMPLISHED USING A PLAN OF 5 K EY STRATEGIES STRATEGY 1 STRENGTHEN ACCESS TO SPECIALTY PROVIDER-BASED SERVICES AND SUPPORTIVE SERVICES, AND INCREASE UTILIZATION OF HEALTH CARE SERVICES BY COMMUNITY MEMBERS WE WILL PROVIDE INSURANCE ENROLLMENT SPECIALIST AND FINANCIAL AID COUNSELORS TO ENROLL UNINSU RED ADULTS AND CHILDREN IN APPROPRIATE INSURANCE PLANS WE WILL OPTIMIZE THE PATIENT-CENTE REDECLAL HOME BY USING TECHNOLOGY AND CONNECTING WITH OUR COMMUNITY PARTNERS AND COMMUNI ITY HEALTH CENTERS WE WILL COLLABORATE WITH COMMUNITY PARTNERS AND COMMUNI ITY HEALTH CENTERS SEPOPUL ATTOONS STRATEGY 2 STRENGTHEN ACCESS TO DENTAL PROVIDER-BASED SERVICES, SUPPORTIVE SERVICE S, AND UTILIZATION OF DEDTAL SERVICES BY COMMUNITY MEMBERS PROMOTE INCREASED UTILIZATION OF THE STRENGTHEN ACCESS TO DENTAL PROVIDER-BASED SERVICE

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1 <sub>J</sub> , 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.					
Form and Line Reference	Explanation				
UPMC PINNACLE HARRISBURG	THE WHOLE PERSON, AND INCREASING OUR PREVENTION, EDUCATION, AND TREATMENT SERVICES WE HAV E DEVELOPED 12 KEY STRATEGIES TO ADDRESS THIS PRIORITY STRATEGY 1 CONDUCT MENTAL HEALTH S CREENINGS TO REDUCE THE OCCURRENCE OF SUICIDE STRATEGY 2 PROVIDE MENTAL HEALTH TRAINING TO LAW ENFORCEMENT OFFICERS STRATEGY 3 IMPLEMENT AN INTEGRATED CARE MODEL FOR BEHAVIORAL HEALTH AT UPMC PINNACLE HOSPITALS STRATEGY 4 PROVIDE EARLY ENGAGEMENT AND SUPPORT FOR P SYCHOSIS STRATEGY 5 IMPLEMENT TRAUMA INFORMED CARE (TIC) TO MEET THE NEEDS OF THE WHOLE PERSON STRATEGY 6 IMPROVE ACCESS TO HEALTH CARE THROUGH A MEDICAL HOME STRATEGY 7 PROV IDED DIRECT ACCESS FOR THOSE EXPERIENCING A MENTAL HEALTH CRISIS STRATEGY 8 IMPROVE ACCESS TO MENTAL HEALTH CARE THROUGH TELE-PSYCHIATRY STRATEGY 9 IMPROVE BEHAVIORAL HEALTH OF CHILDREN AND ADOLESCENTS STRATEGY 10 IMPROVE ACCESS TO MEDICATED ASSISTED TREATMENT (MAT ) STRATEGY 11 PROVIDE STEPS TO RECOVERY FOR PREGNANT WOMEN FACING ADDICTION STRATEGY 12 COLLABORATE WITH CENTER FOR ADDICTION RECOVERY ACTIONS TO IMPROVE THE WARM HANDOFF PROCE SSES IN THE EMERGENCY DEPARTMENT AND PROVIDE ONGOING X WAIVER TRAINING SESSIONS 3) PRIORIT TY 3 HEALTHY LIFESTYLES IN AREAS OF PHYSICAL ACTIVITY, OBESITY, AND TOBACCO USE THE GOAL IS TO INCREASE KNOWLEDGE OF ACCESS AND OPPORTUNITY TO UPMC PINNACLE RESOURCES IN RURAL CO MMUNITIES AND UNDERSERVED POPULATIONS FOUR KEY STRATEGIES HAVE BEEN DEVELOPED TO ADDRESS THIS PRIORITY STRATEGY 1 ADDRESS INCOME, EDUCATION AND EMPLOYMENT DETERMINANTS OF HEALTH THAT NEGATIVELY IMPACT A HEALTHY AND DIVERSE WORKFORCE AND PREVENTIVE CARE STRATEGY 2 AD DRESS TRANSPORTATION BARRIERS TO REDUCE MISSED APPOINTMENTS DUE TO UNRELIABLE OR NO TRANSP ORTATION WHICH NEGATIVELY IMPACTS PREVENTIVE CARE AND INCREASES ED VISITS STRATEGY 3 ASSI ST HOMELESS RECIPIENTS WITHIN THE UPMC PINNACLE FOOTPRINT WITH MOVING FROM THE STREETS INT O STRUCTURED, LONG-TERM CARE THROUGH COLLABORATION WITH COMMUNITY PARTNERS STRATEGY 4 IMP ROVE LANGUAGE ACCESS GIVEN THROUGH THE DEVELOPMENT AND PROMOTION OF CULTURALLY AND L				

Form and Line Reference	Explanation							
UPMC PINNACLE COMMUNITY GENERAL OSTEOPATHIC	PART V, SECTION B, LINE 11 AFTER REVIEWING THE DATA GENERATED FROM THE CHNA AND MAPPING E XISTING INTERNAL AND COMMUNITY BASED RESOURCES, UPMC PINNACLE DEVELOPED THE FOLLOWING IMPL EMENTATION PLAN WITH EVIDENCE-BASED STRATEGIES UPMC PINNACLE PRESENTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN 2012, 2015 AND IN ACCORDANCE WITH IRS REGULATION TO CONDUCT THE CHNA EVERY THREE YEARS, HAS COMPLETED AND APPROVED THE 2018 CHNA AS A RESULT OF EXTENSIVE PRIMARY AND SECONDARY RESEARCH, INCLUDING WITH COMMUNITY MEMBERS AND COMMUNITY LEADERS, PROJECT LEADERSHIP IDENTIFIED THREE REGIONAL PRIORITIES THE RESEARCH ILLUSTRATED THAT THE RE IS A NEED FOR ADDITIONAL INFORMATION AND SERVICES THAT PROMOTE AND PROVIDE ACCESS TO HE ALTH SERVICES (1), BEHAVIORAL HEALTH SERVICES (2), AND HEALTHY LIFESTYLES (3) 1) PRIORITY 1 ACCESS TO HEALTH SERVICES IN THE AREAS OF PRIMARY CARE, SPECIALTY CARE, AND DENTAL CARE THE GOAL OF UPMC PINNACLE HOSPITAL IS TO EXPAND THE HEALTH CARE REACH TO RURAL AND HOME BOUND POPULATIONS WITH THE ANTICIPATED IMPACT THAT RURAL AND HOMEBOUND POPULATIONS WITH THE ANTICIPATED IMPACT THAT RURAL AND HOMEBOUND POPULATIONS WILL HA AND SERVICES THIS WILL BE ACCOMPLISHED USING A PERVICES BY SERVICES THE SERVICES, AND INCREASE UTILIZATION OF HEALTH CARE SERVICES BY COMMUNITY MEMBERS WE WILL PROVIDE INSURANCE ENROLLMENT SPECIALIST AND FINANCIAL AID COUNSELORS TO ENROLL UNINSUR ED ADULTS AND CHILDREN IN APPROPRIATE INSURANCE PLANS WE WILL OPTIMIZE THE PATIENT-CENTER ED MEDICAL HOME BY USING TECHNOLOGY AND CONNECTING WITH OUR COMMUNITY PARTNERS AND COMMUNITY HEALTH CENTER SHOW THE ALTH CENTER SERVICES BY COMMUNITY MEMBERS WE WILL COMMUNITY PARTNERS AND COMMUNITY HEALTH CENTER SWE WILL COLLABORATE WITH COMMUNITY PARTNERS AND COMMUNITY HEALTH CENTER SWE WILL COLLABORATE WITH COMMUNITY PARTNERS AND COMMUNITY HEALTH CENTER SWE WILL COLLABORATE WITH COMMUNITY PARTNERS AND COMMUNITY HEALTH CENTERS PROMOTE INCREASED UTILIZATION OF THE SMILES PROGRAM TO MINIMIZE DENTAL CARE AS A BARRIER TO OVERALL HEALTH STATUS IMPROVE DENTAL SE							

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation UPMC PINNACLE COMMUNITY GENERAL HE WHOLE PERSON, AND INCREASING OUR PREVENTION, EDUCATION, AND TREATMENT SERVICES WE HAVE DEVELOPED 12 KEY STRATEGIES TO ADDRESS THIS PRIORITY STRATEGY 1 CONDUCT OSTEOPATHIC MENTAL HEALTH SC REENINGS TO REDUCE THE OCCURRENCE OF SUICIDE STRATEGY 2 PROVIDE MENTAL HEALTH TRAINING TO LAW ENFORCEMENT OFFICERS STRATEGY 3 IMPLEMENT AN INTEGRATED CARE MODEL FOR BEHAVIORAL HEALTH AT UPMC PINNACLE HOSPITALS STRATEGY 4 PROVIDE FARLY ENGAGEMENT AND SUPPORT FOR PS YCHOSIS STRATEGY 5. IMPLEMENT TRAUMA INFORMED CARE (TIC) TO MEET THE NEEDS OF THE WHOLE P ERSON STRATEGY 6 IMPROVE ACCESS TO HEALTH CARE THROUGH A MEDICAL HOME STRATEGY 7 PROVI DE DIRECT ACCESS FOR THOSE EXPERIENCING A MENTAL HEALTH CRISIS STRATEGY 8 IMPROVE ACCESS TO MENTAL HEALTH CARE THROUGH TELE-PSYCHIATRY STRATEGY 9 IMPROVE BEHAVIORAL HEALTH OF C HILDREN AND ADOLESCENTS STRATEGY 10 IMPROVE ACCESS TO MEDICATED ASSISTED TREATMENT (MAT) STRATEGY 11 PROVIDE STEPS TO RECOVERY FOR PREGNANT WOMEN FACING ADDICTION STRATEGY 12 COLLABORATE WITH CENTER FOR ADDICTION RECOVERY ACTIONS TO IMPROVE THE WARM HANDOFF PROCES SES IN THE EMERGENCY DEPARTMENT AND PROVIDE ONGOING X WAIVER TRAINING SESSIONS PRIORITY 3 HEALTHY LIFESTYLES IN AREAS OF PHYSICAL ACTIVITY, OBESITY, AND TOBACCO USE THE GOAL IS TO INCREASE KNOWLEDGE OF ACCESS AND OPPORTUNITY TO UPMC PINNACLE RESOURCES IN RURAL COMMUN ITIES AND UNDERSERVED POPULATIONS FOUR KEY STRATEGIES HAVE BEEN DEVELOPED TO ADDRESS THIS PRIORITY STRATEGY 1 ADDRESS INCOME, EDUCATION AND EMPLOYMENT DETERMINANTS OF HEALTH THAT NEGATIVELY IMPACT A HEALTHY AND DIVERSE WORKFORCE AND PREVENTIVE CARE STRATEGY 2 ADDRESS TRANSPORTATION BARRIERS TO REDUCE MISSED APPOINTMENTS DUE TO UNRELIABLE OR NO TRANSPORTATION WHICH NEGATIVELY IMPACTS PREVENTIVE CARE AND INCREASES ED VISITS STRATEGY 3 ASSIST HO MELESS RECIPIENTS WITHIN THE UPMC PINNACLE FOOTPRINT WITH MOVING FROM THE STREETS INTO STR UCTURED, LONG-TERM CARE THROUGH COLLABORATION WITH COMMUNITY PARTNERS STRATEGY 4 IMPROVE LANGUAGE ACCESS GIVEN THROUGH THE DEVELOPMENT AND PROMOTION OF CULTURALLY AND LINGUISTICAL LY APPROPRIATE SERVICES

Form and Line Reference	Explanation
UPMC PINNACLE WEST SHORE	PART V, SECTION B, LINE 11 AFTER REVIEWING THE DATA GENERATED FROM THE CHNA AND MAPPING E XISTING INTERNAL AND COMMUNITY BASED RESOURCES, UPMC PINNACLE DEVELOPED THE FOLLOWING IMPL EMENTATION PLAN WITH EVIDENCE-BASED STRATEGIES UPMC PINNACLE PRESENTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN 2012, 2015 AND IN ACCORDANCE WITH IRS REGULATION TO CONDUCT THE CHNA EVERY THREE YEARS, HAS COMPLETED AND APPROVED THE 2018 CHNA AS A RESULT OF EXTENSIVE PRIMARY AND SECONDARY RESEARCH, INCLUDING WITH COMMUNITY MEMBERS AND COMMUNITY LEADERS, PROJECT LEADERSHIP IDENTIFIED THREE REGIONA PRIORITIES THE RESEARCH ILLUSTRATED THAT THE RE IS A NEED FOR ADDITIONAL INFORMATION AND SERVICES THAT PROMOTE AND PROVIDE ACCESS TO HE ALTH SERVICES (1), BEHAVIORAL HEALTH SERVICES (2), AND HEALTHY LIFESTYLES (3) 1) PRIORITY 1 ACCESS TO HEALTH SERVICES IN THE AREAS OF PRIMARY CARE, SPECIALTY CARE, AND DENTAL CARE THE GOAL OF UPMC PINNACLE HOSPITAL IS TO EXPAND THE HEALTH CARE REACH TO RURAL AND HOME BOUND POPULATIONS WITH THE ANTICIPATED IMPACT THAT RURAL AND HOMEBOUND POPULATIONS WILL HA VE INCREASED ACCESS TO THE ACCESS TO THE ACCESS TO HEALTH CARE SERVICES AND SUPPOR TIVE SERVICES, AND INCREASE UTILIZATION OF HEALTH CARE SERVICES BY COMMUNITY MEMBERS WE WILL PROVIDE INSURANCE ENROLLEMENT SPECIALTY PROVIDER-BASED SERVICES AND SUPPOR TIVE SERVICES, AND INCREASE UTILIZATION OF HEALTH CARE SERVICES BY COMMUNITY MEMBERS WE WILL PROVIDE INSURANCE ENROLLEMENT SPECIALIST AND FINANCIAL AID COUNSELORS TO ENROLL UNINSUR ED ADULTS AND CHILDREN IN APPROPRIATE INSURANCE PLANS WE WILL OFTEN SERVICES AND CONNECTING WITH OUR COMMUNITY PARTIHERS AND COMMUNITY HEALTH CENTER SHOULD CONNECTING WITH OUR COMMUNITY PARTHERS AND COMMUNITY HEALTH CENTERS WE WILL COLLABORATE WITH COMMUNITY PARTHERS AND CONNECTING WITH OUR COMMUNITY PARTHERS AND CONNECTING WITH OUR COMMUNITY PARTHERS AND CONNECTING PROVIDER BASED SERVICES, SUPPORTIVE SERVICE S, AND UTILIZATION OF DENTAL SERVICES BY COMMUNITY MERGED THERS AND CLINICS TO PATIENTS. STRATEGY 5 INCREASE ACCESS TO EVI

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B. lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation UPMC PINNACLE WEST SHORE HE WHOLE PERSON, AND INCREASING OUR PREVENTION, EDUCATION, AND TREATMENT SERVICES WE HAVE DEVELOPED 12 KEY STRATEGIES TO ADDRESS THIS PRIORITY STRATEGY 1 CONDUCT MENTAL HEALTH SC REENINGS TO REDUCE THE OCCURRENCE OF SUICIDE STRATEGY 2 PROVIDE MENTAL HEALTH TRAINING TO LAW ENFORCEMENT OFFICERS STRATEGY 3 IMPLEMENT AN INTEGRATED CARE MODEL FOR BEHAVIORAL HEALTH AT UPMC PINNACLE HOSPITALS STRATEGY 4 PROVIDE EARLY ENGAGEMENT AND SUPPORT FOR PS YCHOSIS STRATEGY 5 IMPLEMENT TRAUMA INFORMED CARE (TIC) TO MEET THE NEEDS OF THE WHOLE P ERSON STRATEGY 6 IMPROVE ACCESS TO HEALTH CARE THROUGH A MEDICAL HOME STRATEGY 7 PROVI DE DIRECT ACCESS FOR THOSE EXPERIENCING A MENTAL HEALTH CRISIS STRATEGY 8 IMPROVE ACCESS TO MENTAL HEALTH CARE THROUGH TELE-PSYCHIATRY STRATEGY 9 IMPROVE BEHAVIORAL HEALTH OF C HILDREN AND ADOLESCENTS STRATEGY 10 IMPROVE ACCESS TO MEDICATED ASSISTED TREATMENT (MAT) STRATEGY 11 PROVIDE STEPS TO RECOVERY FOR PREGNANT WOMEN FACING ADDICTION STRATEGY 12 COLLABORATE WITH CENTER FOR ADDICTION RECOVERY ACTIONS TO IMPROVE THE WARM HANDOFF PROCES SES IN THE EMERGENCY DEPARTMENT AND PROVIDE ONGOING X WAIVER TRAINING SESSIONS 3) PRIORITY 3 HEALTHY LIFESTYLES IN AREAS OF PHYSICAL ACTIVITY, OBESITY, AND TOBACCO USE THE GOAL IS TO INCREASE KNOWLEDGE OF ACCESS AND OPPORTUNITY TO UPMC PINNACLE RESOURCES IN RURAL COM MUNITIES AND UNDERSERVED POPULATIONS FOUR KEY STRATEGIES HAVE BEEN DEVELOPED TO ADDRESS THIS PRIORITY STRATEGY 1 ADDRESS INCOME. EDUCATION AND EMPLOYMENT DETERMINANTS OF HEALTH THAT NEGATIVELY IMPACT A HEALTHY AND DIVERSE WORKFORCE AND PREVENTIVE CARE STRATEGY 2 ADD RESS TRANSPORTATION BARRIERS TO REDUCE MISSED APPOINTMENTS DUE TO UNRELIABLE OR NO TRANSPO RTATION WHICH NEGATIVELY IMPACTS PREVENTIVE CARE AND INCREASES ED VISITS STRATEGY 3. ASSIS T HOMELESS RECIPIENTS WITHIN THE UPMC PINNACLE FOOTPRINT WITH MOVING FROM THE STREETS INTO STRUCTURED, LONG-TERM CARE THROUGH COLLABORATION WITH COMMUNITY PARTNERS STRATEGY 4 IMPR OVE LANGUAGE ACCESS GIVEN THROUGH THE DEVELOPMENT AND PROMOTION OF

CULTURALLY AND LINGUIST ICALLY APPROPRIATE SERVICES

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Explanation
PART V, SECTION B, LINE 15E IN INSTANCES WHEN AN UNINSURED PATIENT MAY APPEAR ELIGIBLE FOR A CHARITY CARE/FINANCIAL ASSISTANCE DISCOUNT, BUT LACKS DOCUMENTATION TO SUPPORT IT, CONSIDERATION WILL BE GIVEN BASED ON CIRCUMSTANCES PRESENTED OR CREDIT AGENCY INCOME DATA FOR PRESUMPTIVE CHARITY CARE/FINANCIAL ASSISTANCE THIS WILL INCLUDE, BUT IS NOT LIMITED TO, HOMELESSNESS, NO INCOME, PARTICIPATION IN WOMEN INFANTS AND CHILDREN PROGRAMS (WIC), FOOD STAMP ELIGIBILITY, OTHER STATE OR LOCAL ASSISTANCE PROGRAMS THAT ARE UNFUNDED (E.G. MEDICAID SPEND-DOWN), INFORMATION FROM FAMILY OR FRIENDS, LOW INCOME HOUSING PROVIDED AS VALID ADDRESS, PATIENT DECEASED WITH NO KNOWN ESTATE. ELIGIBLE FOR STATE FUNDED PRESCRIPTION PROGRAM. AND CREDIT BUREAU SOFT

CREDIT CHECKS THAT ARE ONLY SEEN BY THE PATIENT/ GUARANTOR

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
OSTEOPATHIC	PART V, SECTION B, LINE 15E IN INSTANCES WHEN AN UNINSURED PATIENT MAY APPEAR ELIGIBLE FOR A CHARITY CARE/FINANCIAL ASSISTANCE DISCOUNT, BUT LACKS DOCUMENTATION TO SUPPORT IT, CONSIDERATION WILL BE GIVEN BASED ON CIRCUMSTANCES PRESENTED OR CREDIT AGENCY INCOME DATA FOR PRESUMPTIVE CHARITY CARE/FINANCIAL ASSISTANCE THIS WILL INCLUDE, BUT IS NOT LIMITED TO, HOMELESSNESS, NO INCOME, PARTICIPATION IN WOMEN INFANTS AND CHILDREN PROGRAMS (WIC), FOOD STAMP ELIGIBILITY, OTHER STATE OR LOCAL ASSISTANCE PROGRAMS THAT ARE UNFUNDED (E G MEDICAID SPEND-DOWN), INFORMATION FROM FAMILY OR FRIENDS, LOW INCOME HOUSING PROVIDED AS VALID ADDRESS, PATIENT DECEASED WITH NO KNOWN ESTATE, ELIGIBLE FOR STATE FUNDED PRESCRIPTION PROGRAM, AND CREDIT BUREAU SOFT CREDIT CHECKS THAT ARE ONLY SEEN BY THE PATIENT/ GUARANTOR

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Explanation

ELIGIBLE FOR STATE FUNDED PRESCRIPTION PROGRAM, AND CREDIT BUREAU SOFT CREDIT CHECKS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

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UPMC PINNACLE WEST SHORE	PART V, SECTION B, LINE 15E IN INSTANCES WHEN AN UNINSURED PATIENT MAY APPEAR ELIGIBLE
OFFIC FINNACLE WEST SHOKE	FOR A CHARITY CARE/FINANCIAL ASSISTANCE DISCOUNT, BUT LACKS DOCUMENTATION TO SUPPORT
	IT, CONSIDERATION WILL BE GIVEN BASED ON CIRCUMSTANCES PRESENTED OR CREDIT AGENCY
	INCOME DATA FOR PRESUMPTIVE CHARITY CARE/FINANCIAL ASSISTANCE THIS WILL INCLUDE, BUT IS
	NOT LIMITED TO, HOMELESSNESS, NO INCOME, PARTICIPATION IN WOMEN INFANTS AND CHILDREN
	PROGRAMS (WIC), FOOD STAMP ELIGIBILITY, OTHER STATE OR LOCAL ASSISTANCE PROGRAMS THAT
	ARE UNFUNDED (E.G. MEDICAID SPEND-DOWN), INFORMATION FROM FAMILY OR FRIENDS, LOW
	INCOME HOUSING PROVIDED AS VALID ADDRESS, PATIENT DECEASED WITH NO KNOWN ESTATE,

THAT ARE ONLY SEEN BY THE PATIENT/ GUARANTOR

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by Tacility A, Tacility B, etc.						
Form and Line Reference	Explanation					
	PART V, SECTION B, LINE 20E ANY INDIVIDUAL WHO CALLS HOSPITAL CUSTOMER SERVICE AND					

in a facility reporting group, designated by "Facility A." "Facility B." atc.

AND THE FAP PROCESS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

UPMC PINNACLE COMMUNITY GENERAL OSTEOPATHIC

PART V, SECTION B, LINE 20E ANY INDIVIDUAL WHO CALLS HOSPITAL CUSTOMER SERVICE AND MENTIONS THEY CANNOT AFFORD TO PAY THE AMOUNT BILLED IS ORALLY NOTIFIED OF THE FAP AND THE FAP PROCESS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

l by "Facility A," "Facility B," etc.
Explanation

Form and time Reference	explanation
IUPMC PINNACLE WEST SHUKE	PART V, SECTION B, LINE 20E ANY INDIVIDUAL WHO CALLS HOSPITAL CUSTOMER SERVICE AND MENTIONS THEY CANNOT AFFORD TO PAY THE AMOUNT BILLED IS ORALLY NOTIFIED OF THE FAP AND THE FAP PROCESS

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Schedule I		Grants and C	ther Accietance	o to Organiz	ations			MB No 1545-0047
(Form 990)			ther Assistanc	_	•			2018
	(	Governments :	and Individuals	s in the Unite	d States			<b>4</b> 010
	Co	mplete if the organiza	tion answered "Yes," o		, line 21 or 22.			Open to Public
Department of the Treasury		► Go to MW	► Attach to Form v.irs.gov/Form990 for		nn -			Inspection
Internal Revenue Service		r do to <u>www</u>	101	the latest information	)III			
Name of the organization						1	Employer identific	ation number
UPMC PINNACLE HOSPITALS							25-1778644	
Part I General Inform	nation on Grants	and Assistance						
the selection criteria used  Describe in Part IV the ord	to award the grants ganızatıon's procedur	or assistance? res for monitoring the use	e of grant funds in the Un	ited States				✓ Yes □ No
		nestic Organizations ar can be duplicated if add		nts. Complete if the o	rganızatıon answered "Yes'	on Form	990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		escription of sh assistance	(h) Purpose of grant or assistance
(1) AMERICAN HEART ASSOCIATION 4520 CRUMS MILL RD 100 HARRISBURG, PA 17112	13-5613797	501(C)(3)	9,750					SPONSORSHIP OF CAPITAL REGION HEART BALL
2 Enter total number of sec	tion 501(c)(3) and go	overnment organizations	listed in the line 1 table .				. •	1
3 Enter total number of other		-					▶	0
For Paperwork Reduction Act Not	ice, see the Instructio	ns for Form 990.		Cat No 50055				edule I (Form 990) 2018

hedule I (Form 990) 2018		Damastia Indicides	-1- C		" F 000 P+ IV k 22	Pa
		onal space is needed	ais. Complete if the org	janization answered Yes	on Form 990, Part IV, line 22	
(a) Type of grant or	r assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Suppleme	ental Informati	on. Provide the info	ormation required in	Part I, line 2; Part III	, column (b); and any other ad	ditional information.
turn Reference	Explanati	on				
RT I, LINE 2			COMMUNITY-BASED PR		THE MISSION OF UPMC PINNACLE	CONTRIBUTIONS ARE GIVEN FREELY AND

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	9319	7025	600			
Sch	edule J	Co	mpensat	ion Information	OM	IB No	1545-0	3047			
(For	n 990)		Compensa anization answ	Trustees, Key Employees, and Hig ated Employees vered "Yes" on Form 990, Part IV	hest, line 23.	2018					
Depar	tment of the Treasury	► Go to <u>www.irs.go</u>		$\cdot$ to Form 990. $\cdot$ instructions and the latest inform	mation.		to Pul				
	nl Revenue Service me of the organiza	ation			Employer identificat		ectio				
	IC PINNACLE HOSPIT					.0	iiiibei				
Pa	rt I Questio	ons Regarding Compensat	tion		25-1778644						
	Questi.	ons Regulating Compensati					Yes	No			
1a				f the following to or for a person liste ny relevant information regarding the							
		or charter travel		Housing allowance or residence for	•						
	_	companions	님	Payments for business use of perso							
		nification and gross-up payments		Health or social club dues or initiati							
	☐ Discretion	ary spending account	Ц	Personal services (e g , maid, chau	rreur, cner)						
b		kes in line 1a are checked, did th ill of the expenses described abo		follow a written policy regarding payn nplete Part III to explain	nent or reimbursement	<b>1</b> b					
2	Did the organiza	ition require substantiation prior	to reimbursing	or allowing expenses incurred by all or, regarding the items checked in line	- 1-2	2					
	directors, truste	es, officers, including the CEO/E	xecutive Directo	or, regarding the items checked in line	e la?						
3	organization's C	EO/Executive Director Check all	that apply Do	ed to establish the compensation of t not check any boxes for methods CEO/Executive Director, but explain							
	☐ Compensa	ation committee		Written employment contract							
		ent compensation consultant		Compensation survey or study							
	☐ Form 990	of other organizations		Approval by the board or compensa	ation committee						
4	During the year, related organiza		990, Part VII, Se	ection A, line 1a, with respect to the f	iling organization or a						
а	Receive a sever	ance payment or change-of-cont	rol payment?			4a	Yes				
ь		receive payment from, a supple		lified retirement plan?		4b	Yes				
c	Participate in, or	receive payment from, an equi	ty-based compe	nsation arrangement?		4c		No			
	If "Yes" to any o	of lines 4a-c, list the persons and	I provide the app	plicable amounts for each item in Par	t III						
	Only 501(c)(3	), 501(c)(4), and 501(c)(29)	organizations	must complete lines 5-9.							
5	For persons liste		n A, line 1a, did	the organization pay or accrue any							
а	The organization	17				5a		No			
b	Any related orga	anization?				5b		No			
	If "Yes," on line	5a or 5b, describe in Part III									
6		ed on Form 990, Part VII, Section ontingent on the net earnings of		the organization pay or accrue any							
а	The organization	٦٦				6a		No			
b	Any related orga					6b		No			
	•	6a or 6b, describe in Part III									
7		ed on Form 990, Part VII, Section escribed in lines 5 and 6? If "Yes		the organization provide any nonfixe art III	d	7		No			
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe	8		No			
9	If "Yes" on line 8 53 4958-6(c)?	3, did the organization also follo	w the rebuttable	presumption procedure described in	Regulations section	9		No			
For F	Panerwork Redu	ction Act Notice, see the Ins	tructions for Fo	orm 990 Cat No	50053T Schedule J		990)	2018			

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (C) Retirement (E) Total of (F) and other benefits columns Compensation in compensation deferred (B)(i)-(D) column (B) (i) Base (ii) (iii) Other compensation reported as compensation Bonus & incentive reportable deferred on prior compensation compensation Form 990 See Additional Data Table

			 Schedule J (F	orm 990) 2018

Schedule J (Form 990) 2018	Page <b>3</b>						
Part III Supplemental Inform	mation						
Provide the information, explanation, o	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information						
Return Reference Explanation							
PART I, LINE 3	UPMC PINNACLE HOSPITALS RELIES ON UPMC PINNACLE, A RELATED ORGANIZATION, TO ESTABLISH THE COMPENSATION OF THE ORGANIZATION'S CEO AND						

COMPENSATION CONSULTANT \* COMPENSATION SURVEY OR STUDY \* APPROVAL BY THE COMPENSATION COMMITTEE OF THE BOARD

Return Reference	Explanation
PART I, LINES 4A-B	MICHAEL YOUNG, THE FORMER CEO, RECEIVED A SEVERANCE PAYMENT OF \$1,035,976 DURING THE YEAR FELIX GUTIERREZ, A DIRECTOR AND PINNACLE
· ·	HEALTH CARDIOVASCULAR INSTITUTE EMPLOYEE, PARTICIPATES IN A NONQUALIFIED PLAN UPMC PINNACLE CONTRIBUTED \$16,500 TO THE PLAN DURING THE
	FISCAL YEAR UPMC PROVIDES SUPPLEMENTAL RETIREMENT BENEFITS TO ITS FORMER CHIEF EXECUTIVE OFFICER (THE "FORMER CEO") THROUGH AN
,	ALTERNATIVE FUNDING ARRANGEMENT THE IRS CALLS "LOAN-REGIME SPLIT-DOLLAR" ("LRSD") ALTHOUGH THE IRS REQUIRES LRSD TO COMPLY WITH THE TAX
	PRINCIPLES OF A LOAN FOR FEDERAL INCOME TAX PURPOSES (IRC 7872), LRSD IS NOT AN ACTUAL LOANNO FUNDS ARE TRANSFERRED TO THE EXECUTIVE
,	RATHER, THE "LOAN" TREATMENT APPLIES BECAUSE AFTER THE EXECUTIVE HAS RECEIVED RETIREMENT BENEFITS (SUBJECT TO VESTING REQUIREMENTS AND
,	POLICY INVESTMENT PERFORMANCE), UPMC RECOVERS ALL ITS OUTLAYS PLUS A MARKET RATE OF INTEREST AS WITH AN EMPLOYER-EMPLOYEE LOAN, AND
,	CONSISTENT WITH THE 2003 FINAL REGULATIONS AND IRC 7872, THE PLAN IS NON-COMPENSATORY TO THE PARTICIPATING EXECUTIVE, AS THE LOAN IS
,	REPAID PLUS INTEREST UPON THE DEATH OF THE EXECUTIVE UNDER THE REGULATIONS, THERE IS NO COMPENSATION IMPUTED TO THE EXECUTIVE THE UPMC
<u>'</u>	LRSD PLAN WORKS AS FOLLOWS UPMC DEPOSITED FUNDS DIRECTLY INTO CASH VALUE LIFE INSURANCE POLICIES ON THE FORMER CEO'S LIFE DURING LIFE,
<u>'</u>	TO THE EXTENT THE FORMER CEO FULFILLED SERVICE AND VESTING REQUIREMENTS, THE FORMER CEO CAN BORROW AGAINST VALUES IN THE POLICIES TO
<u>'</u>	SUPPLEMENT RETIREMENT INCOME POLICY PERFORMANCE IS CLOSELY MONITORED IF POLICY PERFORMANCE LAGS, THE FORMER CEO'S BORROWING RIGHTS
,	COULD BE REDUCED TO PROTECT UPMC'S RECOVERY RIGHTS AT THE FORMER CEO'S DEATH, THE POLICY DEATH PROCEEDS ARE FIRST USED TO REPAY UPMC
<u>'</u>	ITS DEPOSITS PLUS COMPOUNDED INTEREST (AT THE IRS LONG-TERM APPLICABLE FEDERAL RATE) THE FORMER CEO'S BENEFICIARY THEN RECEIVES ANY
<u>,                                    </u>	PROJECTED RETIREMENT BORROWING NOT ACCESSED DURING LIFE

(11)

(1)

(1)

(1)

(II)

(II)

DIRECTOR

COUNSEL WILLIAM H PUGH **EVP-TREAS /CFO** 

PHILIP GUARNESCHELLI

CHRISTOPHER P MARKLEY SEC'Y/SR VP STAT SVC/GEN

PRESIDENT/CEO

JOHN DELORENZO

ALISON BERNHARDT VP, CORP ACCT&RPT/CFO

THOMAS STONER

CRAIG SKUCENSKI

CARSON ADAMS

PHYSICIAN

PHYSICIAN

(RES 3/17)

VP, HOSPITALIST SERVICES

VP, EMERGENCY MEDICINE

CHRISTIAN CAICEDO MD

JED SPRUCE SEITZINGER

SVP & PRESIDENT, DAUPHIN DIV

MICHAEL A YOUNG FORMER PRESIDENT/CEO

(BEG 1/20)

ASSISTANT SECRETARY

Software ID: Software Version:

**EIN:** 25-1778644

Name: UPMC PINNACLE HOSPITALS

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

12,251

198,185

66,248

87,441

4,804

34,603

68,208

37,162

64,352

1,035,976

16,500

16,500

16,500

16,500

10,384

4,854

13,750

16,500

6,485

16,500

16,500

(E) Total of columns

(B)(ı)-(D)

530,149

1,411,452

668,188

937,632

240,689

391,953

684,204

642,585

510,805

699,432

508,684

1,045,515

12,496

19,211

14,892

8,184

17,722

8,008

19,211

19,211

18,644

18,794

18,650

9,539

(F) Compensation in

column (B) reported as deferred on prior Form 990

(A) Name and Title	( <b>B</b> ) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	( <b>D</b> ) Nontaxable	
	(i) Base Compensation	(ii)	(iii)	other deferred	benefits	

		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents
FELIX GUTIERREZ MD	(ı)	0	0	0	0	

110,863

348,731

154,502

222,089

34,707

86,065

149,280

135,144

88,551

162,224

103,139

y Name and Title	(D) Dieakdowii	(C) Retirem		
	(i) Base Compensation	(ii)	(iii)	other defe
	1	Bonus & incentive	Other reportable	compens

378,039

828,825

416,046

603,418

173,072

258,421

433,755

434,568

397,125

437,562

370,395

efile GRAPHI	C print - DO I	NOT PROCES	S As	Filed Data -					DL	N: 93	4931	970	25600
Schedule L (Form 990 or 990	I-EZ) ► Comp			ons with Ir				5a, 2	25b, 26		MB No	1545	-0047
		27, 28a,	, 28b, or ▶ Att	28c, or Form 99 tach to Form 990	0-EZ, Part V ) or Form 99	/, line 38a or 4 90-EZ.	юь.	•	·		20	1	8
Department of the Tre Internal Revenue Serv	I	►Go t	o <u>www.i</u>	rs.gov/Form990	for the late	st information	1.			(	Open		ublic
Name of the org	anızatıon						Er	nplo	yer ide	ntifica			
UPMC PINNACLE H	OSPITALS						25	5-177	8644				
				01(c)(3), section 5 n Form 990, Part 1						ae 40b			
	) Name of disqu			<b>b)</b> Relationship be			$\neg$		escript		(d	) Cor	rected?
		<u> </u>		· c	rganızatıon	, 		tr	ansactı	on		es	No
							+						
Cor	orted an amoun (b) Relationsh	anization answe t on Form 990, iip (c) Purpose	Part X, lir (d) Loa or	on Form 990-EZ, ne 5, 6, or 22 an to or from the ganization?	Part V, line 3  (e)Original principal amount	38a, or Form 99  (f)Balance due	(g) defa	In oult?	(I Appro boai comm	h) ved by rd or nittee?	<b>(</b>	i)Writ	iten ent?
			То	From			Yes	No	Yes	No	Yes		No
Total			1	•	\$	1			l				
Part IIII Gra	nts or Assist	ance Benefit	tina Int	erested Perso	ns.								
				"Yes" on Form 9		, line 27.							
(a) Name of Inter		(b) Relationship interested perso organizat	on and the		of assistance	(d) Type o	of assi	stand	e	<b>(e)</b> Pu	rpose (	of ass	istance
									_				
For Paperwork Rec	luction Act Notice	e, see the Instru	ctions for	 Form 990 or 990-E	<b>Z.</b> C.	at No 50056A		Sci	nedule I	(Form	990 0	r 990-	EZ) 2018

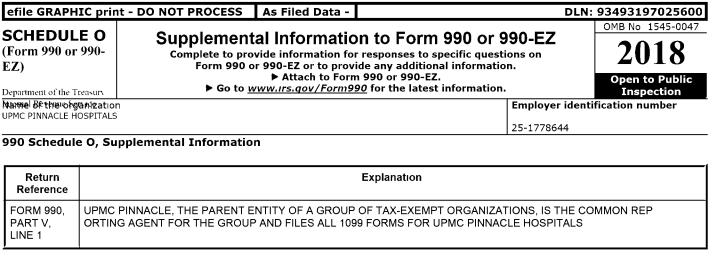
Schedule L (Form 990 or 990-EZ) 2018

Complete if the organi	ization answered "Yes" on Form	n 990, Part IV, line 28a	a, 28b, or 28c.		
(a) Name of Interested persor	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DANIEL PUGH	RELATIVE OF OFFICER WILLIAM PUGH	115,455	DANIEL PUGH IS A RELATIVE OF WILLIAM PUGH AND IS COMPENSATED BY UPMC PINNACLE AS AN EMPLOYEE WILLIAM PUGH DOES NOT SUPERVISE DANIEL PUGH NOR DOES HE PARTICIPATE IN DISCUSSIONS ON DANIEL PUGH'S COMPENSATION		No
(2) MICHAEL HESS	RELATIVE OF OFFICER PHILIP GUARNESCHELLI	70,071	MICHAEL HESS IS A RELATIVE OF PHILIP GUARNESCHELLI AND IS COMPENSATED BY UPMC PINNACLE AS AN EMPLOYEE PHILIP GUARNESCHELLI DOES NOT SUPERVISE MICHAEL HESS NOR DOES HE PARTICIPATE IN DISCUSSIONS ON MICHAEL HESS' COMPENSATION		No
(3) CHRISTIAN CAICEDO	OWNER OF CIS PA, LLC	1,828,113	AS THE OWNER OF CIS PA, LLC, MR CAICEDO PROVIDES SOFTWARE SUPPORT FOR UPMC PINNACLE ENTITIES ALL TRANSACTIONS ARE NEGOTIATED AT ARM'S LENGTH RATES		No
(4) RONALD KRATZ MD	PARTNER, RIVERSIDE ANESTHESIA ASSOCIATES	326,421	RONALD KRATZ, M D IS A PARTNER IN RIVERSIDE ANESTHESIA ASSOCIATES, WHICH DOES BUSINESS WITH THE FILING ORGANIZATION ALL TRANSACTIONS ARE AT ARM'S LENGTH		No
Part V Supplemental Infor	mation				

**Explanation** 

Provide additional information for responses to questions on Schedule L (see instructions)

**Return Reference** 



Return Explanation
Reference

FORM 990,	THE SOLE MEMBER OF THE CORPORATION IS UPMC PINNACLE, A FEDERALLY TAX EXEMPT, STATE NONPROFIT
PART VI,	ENTITY (EIN 25-1778658)
SECTION A,	
LINE 6	

Return Explanation
Reference

FORM 990, AS SOLE MEMBER OF THE ORGANIZATION, UPMC PINNACLE SHALL ELECT THE BOARD OF DIRECTORS
PART VI,
SECTION A,
LINE 7A

Return Explanation

FORM 990, PART VI, SECTION A, LINE 7B

Return

Reference	· ·
FORM 990,	THE AUTHORITY AND RESPONSIBILITY FOR REVIEW OF THE FORM 990 FOR UPMC PINNACLE AND SUBSIDIA
PART VI,	RIES IS DELEGATED TO THE FINANCE COMMITTEE OF THE UPMC PINNACLE BOARD IN ORDER TO ACCOMPL
SECTION B,	SH THIS, ALL MEMBERS OF THE FINANCE COMMITTEE ARE PROVIDED WITH A REASONABLE OPPORTUNITY
LINE 11B	TO REVIEW AND COMMENT TO EXECUTIVE LEADERSHIP ON THE IRS FORMS 990 OF UPMC PINNACLE AND IT
	S SUBSIDIARIES IN ADDITION, EACH MEMBER OF EACH RESPECTIVE BOARD OF DIRECTORS WILL BE GIV
	EN ACCESS TO VIEW THEIR INDIVIDUAL FORM 990 VIA A SHARED, PASSWORD-PROTECTED WEBSITE BEFOR
	E THE RETURNS ARE FILED WITH THE INTERNAL REVENUE SERVICE

Explanation

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	IN THE PERFORMANCE OF THEIR DUTIES TO UPMC PINNACLE AND SUBSIDIARIES, COVERED PERSONS SHAL L SEEK TO ACT IN THE BEST INTERESTS OF UPMC PINNACLE, AND SHALL EXERCISE GOOD FAITH, LOYAL TY, DILIGENCE AND HONESTY A COVERED PERSON IS ANY INDIVIDUAL WHO SERVES IN A FIDUCIARY CA PACITY TO, OR WHO HAS LEGAL AUTHORITY TO REPRESENT OR OBLIGATE, UPMC PINNACLE OR ANY OF IT S AFFILIATED ORGANIZATIONS INCLUDING, BUT NOT LIMITED TO, DIRECTORS, OFFICERS, EMPLOYEES, AND AGENTS COVERED PERSONS ALSO INCLUDE A) IMMEDIATE FAMILIES (SPOUSES, CHILDREN, SIBLING S, PARENTS, OR SPOUSE'S PARENTS), B) ANY ORGANIZATION IN WHICH THEY OR THEIR IMMEDIATE FAMILIES DIRECTLY OR INDIRECTLY I) HAVE A MATERIAL FINANCIAL OR BENEFICIAL INTEREST, OR II) S ERVE AS A DIRECTOR, OFFICER, EMPLOYEE, AGENT, ATTORNEY OR SIMILAR CAPACITY A COVERED PERS ON SHALL DISCLOSE ANY BUSINESS OR PERSONAL INTERESTS OR RELATIONSHIPS WHICH MAY BE IN CONF LICT WITH THE INTEREST OF UPMC PINNACLE, INCLUDING, BUT NOT LIMITED TO (A) ENGAGING IN OR SEEKING TO BE ENGAGED IN (I) THE DELIVERY OF HEALTH CARE SERVICES OR (II) THE DELIVERY OF GOODS OR SERVICES TO UPMC PINNACLE, OR (B) ANY TRANSACTION OR ARRANGEMENT WITH UPMC PINNAC LE WHICH WOULD RESULT IN BENEFIT TO COVERED PERSONS THE GOVERNANCE COMMITTEE OF THE UPMC PINNACLE BOARD REVIEWS ALL CONFLICT OF INTEREST STATEMENTS ANNUALLY AND DETERMINES WHETHER EACH DIRECTOR ON THE BOARD IS INDEPENDENT COVERED PERSONS WHO ARE DIRECTORS MUST COMPLY WITH UPMC PINNACLE GUIDELINES FOR DETERMINING DIRECTOR INDEPENDENCE AND APPLYING DIRECTOR INDEPENDENCE REQUIREMENTS COVERED PERSONS WITH A CONFLICT OF INTEREST SHALL NOT VOTE ON THE MATTER, AND THE UPMC PINNACLE BOARD OR COMMITTEE MUST APPROVE, AUTHORIZE, OR RATIFY THE TRANSACTION OR ARRANGEMENT BY A MAJORITY VOTE OF THE NON-INTERESTED DIRECTORS OR COMMITTE E MEMBERS PRESENT AT A MEETING THAT HAS A QUORUM VIOLATIONS OF THIS STATEMENT OF POLICY M AY SUBJECT COVERED PERSONS TO APPROPRIATE SANCTIONS, INCLUDING REMOVAL FROM THEIR POSITION S WITH UPMC PINNACLE

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION COMMITTEE OF THE UPMC PINNACLE BOARD HAS THE AUTHORITY TO DEVELOP AND MAI NTAIN EXECUTIVE AND PHYSICIAN COMPENSATION TO BE APPROVED BY THE UPMC PINNACLE BOARD OF DI RECTORS THE COMPENSATION COMMITTEE WILL FOLLOW A DILIGENT PROCESS THAT MEETS REGULATORY R EQUIREMENTS FOR A REBUTTABLE PRESUMPTION OF REASONABLENESS AND PROMOTES EFFECTIVE GOVERNAN CE OF EXECUTIVE COMPENSATION, CONSISTENT WITH THE UPMC PINNACLE COMPENSATION PHILOSOPHY 1 FOLLOW A PROCESS THAT ESTABLISHES AND MAINTAINS A REBUTTABLE PRESUMPTION OF REASONABLENE SS FOR ALL EXECUTIVES AND PHYSICIANS POTENTIALLY SUBJECT TO INTERMEDIATE SANCTIONS 2 PRE PARE MINUTES FOR EACH MEETING TO RECORD THE TERMS OF THE COMMITTEE'S DECISIONS AND THE PRO CESS FOLLOWED IN REACHING THOSE DECISIONS THESE MINUTES MUST INCLUDE INDICATIONS THAT THE COMMITTEE IS FOLLOWING GOOD PRACTICES IN DEALING WITH CONFLICTS OF INTEREST AND IN OBTAIN ING AND RELYING ON APPROPRIATE COMPARABILITY DATA ON TOTAL COMPENSATION 3 SELECT AND DIR ECTLY ENGAGE AND SUPERVISE ANY CONSULTANT HIRED BY UPMC PINNACLE TO ADVISE THE COMMITTEE O N EXECUTIVE AND PHYSICIAN COMPENSATION 4 PERIODICALLY EVALUATE THE APPROPRIATENESS OF THIS CHARTER AND THE EFFECTIVENESS OF THE PROCESS THE COMMITTEE USES IN GOVERNING EXECUTIVE AND PHYSICIAN COMPENSATION AND REPORT THIS EVALUATION TO THE UPMC PINNACLE BOARD 5 PROVIDE THE UPMC PINNACLE BOARD 5 PROVIDE THE UPMC PINNACLE BOARD WITH AN ANNUAL REPORT ON THE COMMITTEE'S ACTIONS 6 MONITOR CHANGES IN LAWS AND REGULATIONS PERTAINING TO EXECUTIVE COMPENSATION AND BENEFITS TO SEE THA TUPMC PINNACLE COMPLIES WITH THEM 7 SEEK OUTSIDE REVIEW OF COMMITTEE OPERATIONS TO ENSU RE COMPLIANCE WITH THE IRS REBUTTABLE PRESUMPTION OF REASONABLENESS 8 REVIEW ACTUAL EXECUTIVE COMPENSATION AND BENEFITS PROVIDED TO CONFIRM CONSISTENCY WITH COMPENSATION AND BENEFITS

Return Explanation
Reference

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE FOR PUBLIC INSPECTION THE ORGANIZATION INCLUDES A COPY OF ITS FINANCIAL STATEMENTS WITH THE SECTION C, E STATE REGISTRATION FILED WITH THE PENNSYLVANIA DEPARTMENT OF STATE, BUREAU OF CHARITABLE ORGANIZATIONS THESE DOCUMENTS ARE A MATTER OF PUBLIC RECORD AND CAN BE VIEWED AT THE BUREAU OFFICE

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	PHYSICIAN FEES PROGRAM SERVICE EXPENSES 5,035,710 MANAGEMENT AND GENERAL EXPENSES 2,480, 275 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 7,515,985 OUTSOURCING PROGRAM SERVICE EXPENS ES 22,330,471 MANAGEMENT AND GENERAL EXPENSES 5,238,012 FUNDRAISING EXPENSES 0 TOTAL EX PENSES 27,568,483 CLEANING SERVICES PROGRAM SERVICE EXPENSES 329,966 MANAGEMENT AND GEN ERAL EXPENSES 72,431 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 402,397 LAB FEES PROGRAM SE RVICE EXPENSES 2,731,584 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 2,731,584 RESIDENT ROTATION PROGRAM SERVICE EXPENSES 1,014,060 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,014,060 OTHER PROFESSIONAL FEES PROGRAM SERVICE EXPENSES 53,082,843 MANAGEMENT AND GENERAL EXPENSES 3,998,720 FUND RAISING EXPENSES 0 TOTAL EXPENSES 57 081,202 MANAGEMENT AND GENERAL EXPENSES 7 86,202 MANAGEMENT AND GENERAL EXPENSES 873 5,558 ACQUISITION FEES PROGRAM SERVICE EXPENSES 4,269,856 MANAGEMENT AND GENERAL EXPENSES 5 2,199,623 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 5 52,199,623 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES S 2,199,623 FUNDRAISING EXPENSES 0 TOTAL EXPENSES S 52,199,623 FUNDRAISING EXPENSES 0 TOTAL EXPENSES S 64,69,479

990 Schedule O, Supplemental Information

Return

Reference	
FORM 990, PART XI,	TRANSFERS TO EXEMPT AFFILIATES -58,644,692 CHANGES IN TEMPORARY AND PERMANENTLY RESTRICTE D NET ASSETS -13,265,569 TRANSFERS FROM EXEMPT AFFILIATES 2,869,770 CHANGE IN MEDICAL MA
LINE 9	LPRACTICE RESERVES 3,665,483 INVENTORY ADJUSTMENT -8,034,554

Explanation

Return Explanation

990 Schedule O, Supplemental Information

Reference	·
PART XII.	UPMC IS AUDITED ON A CONSOLIDATED BASIS THEREFORE. THERE ARE NO SEPARATE AUDITED FINANCIA

LINE 2C L STATEMENTS FOR UPMC PINNACLE AND ITS SUBSIDIARIES

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** 

(Form 990)

Department of the Treasury

UPMC PINNACLE HOSPITALS

Internal Revenue Service Name of the organization

Part I

**Related Organizations and Unrelated Partnerships** 

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2018

DLN: 93493197025600 OMB No 1545-0047

> Open to Public Inspection

(f)

**Employer identification number** 

25-1778644

(e)

Name, address, and EIN (If applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	e Total Income	End-of-year assets	Direct controllin entity	g	
(1) PINNACLE HEALTH EMERGENCY DEPARTMENT SERVICES LLC PO BOX 8700 HARRISBURG, PA 171058700 86-1057582	MEDICAL EMERGENCY SERVICES	PA	-16,675,475	3,759,746	UPMC PINNACLE HOSPITA	iLS	_
(2) PINNACLE HEALTH HOSPITALISTS SERVICES LLC PO BOX 8700 HARRISBURG, PA 171058700 46-2927099	HOSPITALISTS SERVICES	PA	-17,795,745	1,024,890	UPMC PINNACLE HOSPITA	LS	
(3) PINNACLE HEALTH OBSERVATION SERVICES LLC PO BOX 8700 HARRISBURG, PA 171058700 47-2088742	PROFESSIONAL SERVICES TO OBSERVATION PATIENTS	PA	-1,283,835	184,829	UPMC PINNACLE HOSPITA	LS	
(4) UPMC PINNACLE ANESTHESIA SERVICES PO BOX 8700 HARRISBURG, PA 171058700 82-3458724	ANESTHESIA SERVICES	PA	12,436,543	450,937	UPMC PINNACLE HOSPITA	LS	
Part II Identification of Related Tax-Exempt Organizations	Complete if the every	Taking appropriate Vision and Vis	Voc" on Form 000	Davit IV/ June 24 h			_
related tax-exempt organizations during the tax year.  See Additional Data Table	Complete if the organiz	ation answered	Tes on Form 990,	raiciv, iiie 54 bi	ecause it flau offe of	more	
(a) Name, address, and EIN of related organization		(c) egal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co	512(b) ntrolled ity?
						Yes	No
For Danaguark Paduation Act Natical coatha Instructions for Form 900		Cat. No. 50135	······································		Schodulo B / Form	000) 34	110

Schedule R (Form 990) 2018 Page 2 Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. See Additional Data Table (e) (f) (g)
Predominant income(related, total income end-of-year (i) Code V-UBI **(b)** Primary (c) (d) Direct (j) General or (k) Percentage (a) Name, address, and EIN of (h) Disproprtionate Legal controlling related organization domicile allocations? amount in box managing ownership activity unrelated, excluded from tax under 20 of Schedule K-1 (Form 1065) entity (state assets or foreign country) sections 512-514) Yes No Yes No

														-
Part IV Identification of Related Organization because it had one or more related org	ions Taxable as a C anizations treated as	orporation of a corporation	or Trus	<b>st</b> Completust during	e if the or the tax yea	ganızatıon ar ar.	nswered "Yes'	on Fo	orm 990	, Part IV,	, line	34		
See Additional Data Table (a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(¢ Le dom (state o cour	gal ncile r foreign	Dire		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	Share	(g) of end-of- year assets	( <b>I</b> Perce owne	ntage	(13	(ı) ction 5 3) cont entity	rolled
													-	
													_	
									So	chedule R	(For	m 990	) 201	.8

Schedule R (Form 990) 2018					Pag	ge <b>3</b>
Part V Transactions With Related Organizations Complete if the organization answered "Yes"	' on Form 990, Par	t IV, line 34, 35b,	or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related of	organizations listed in	Parts II-IV?		П		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity				1a	Yes	
f b Gift, grant, or capital contribution to related organization(s)				<b>1</b> b		No
${f c}$ Gift, grant, or capital contribution from related organization(s)				1c	Yes	
<b>d</b> Loans or loan guarantees to or for related organization(s)				<b>1</b> d	Yes	
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				<b>1</b> f		No
g Sale of assets to related organization(s)				<b>1</b> g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)			•	1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
f n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				<b>1</b> p	Yes	
<b>q</b> Reimbursement paid by related organization(s) for expenses				<b>1</b> q	Yes	
r Other transfer of cash or property to related organization(s)				1r	Yes	
f s Other transfer of cash or property from related organization(s)				1s	Yes	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line	e, including covered r	elationships and trai	nsaction thresholds		•	
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount in	volved	

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	01	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) General o managin partner	g	<b>(k)</b> Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
													_
													_
	•								•	Schedul	e R (Form	1 99	0) 2018

Schedule R (Form 990) 2018 Page **5** Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Return Reference Explanation FORM 990, SCHEDULE R, PARTS I ENTITIES REPORTED IN PARTS I THROUGH IV THAT ARE MARKED WITH AN \* ARE NOT TECHNICALLY "RELATED ORGANIZATIONS", AS DEFINED IN THE FORM 990 THROUGH IV INSTRUCTIONS AS THE REQUISITE "CONTROL" DID NOT EXIST DURING THE FISCAL YEAR ENDED JUNE 30, 2019 HOWEVER, BECAUSE THESE ENTITIES ARE IAFFILIATED WITH UPMC AND THE UPMC PARENT ORGANIZATION HOLDS CERTAIN POWERS WITH RESPECT TO SUCH ENTITIES WE ARE ELECTING TO DISCLOSE THE ENTITIES AS RELATED ORGANIZATIONS IN SCHEDULE R IN THE INTEREST OF TRANSPARENCY

Return Reference	Explanation
III	WEST SHORE SURGERY CENTER IS OWNED BY THE FOLLOWING RELATED ENTITIES UPMC PINNACLE HOSPITALS - 45% PINNACLE HEALTH MEDICAL SERVICES - 2% THE REMAINING 53% IS OWNED BY A NUMBER OF INDIVIDUAL PHYSICIANS

## Software ID: Software Version:

**EIN:** 25-1778644

	EIN: 25-1778644  Name: UPMC PINNACLE					
Form 990, Schedule R, Part II - Identification of Relate (a) Name, address, and EIN of related organization	ed Tax-Exempt Organiza (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	(g) Section 512 (b)(13) controlled entity?  Yes No
600 GRANT STREET PITTSBURGH, PA 15219	SR LIVING	PA	501(C)(3)	LINE 10	UPMC	No No
25-1574736  600 GRANT STREET PITTSBURGH, PA 15219	CCRC	PA	501(C)(3)	LINE 10	UPMC SR COMM	No
25-1335247  600 GRANT STREET PITTSBURGH, PA 15219	SR LIVING	PA	501(C)(3)	LINE 10	UPMC SR COMM	No
25-0965334  600 GRANT STREET PITTSBURGH, PA 15219	SR LIVING	PA	501(C)(3)	LINE 10	UPMC SR COMM	No
72-1562844  600 GRANT STREET PITTSBURGH, PA 15219	FOUNDATION	PA	501(C)(3)	LINE 12A, I	UPMC	No
26-0303394  600 GRANT STREET PITTSBURGH, PA 15219	INACTIVE	PA	501(C)(3)	LINE 3	UPMC	No
25-0613830  600 GRANT STREET PITTSBURGH, PA 15219	SR CARE MGMT	PA	501(C)(3)	LINE 10	UPMC	No
25-1753852  600 GRANT STREET PITTSBURGH, PA 15219	RESEARCH	PA	501(C)(3)	LINE 7	UPMC	No
45-2178782  532 SOUTH AIKEN AVENUE PITTSBURGH, PA 15232	FOUNDATION	PA	501(C)(3)	LINE 12C, III-FI	UPMC PRESBY	No
25-1290546  9100 BABCOCK BLVD PITTSBURGH, PA 15237	FOUNDATION	PA	501(C)(3)	LINE 12B, II	UPMC PASS	No
25-1407815  100 FARFIELD DRIVE SENECA, PA 16346	FOUNDATION	PA	501(C)(3)	LINE 12D, III-O	UPMC NORTHWE	No
25-1483624  600 GRANT STREET PITTSBURGH, PA 15219	FOUNDATION	PA	501(C)(3)	LINE 7	UPMC ST MARG	No
25-1520340 600 GRANT STREET PITTSBURGH, PA 15219	FOUNDATION	PA	501(C)(3)	LINE 7	UPMC CHP	No
25-1865744  600 GRANT STREET PITTSBURGH, PA 15219	FOUNDATION	PA	501(C)(3)	LINE 7	N/A	No
25-1462312  600 GRANT STREET 58TH FLOOR PITTSBURGH, PA 15219	PHYSICIAN SRV	NY	501(C)(3)	LINE 3	REGNL HEALTH	No
46-4186362 302 FRENCH STREET ERIE, PA 16507	FOUNDATION	PA	501(C)(3)	LINE 12B, II	UPMC HAMOT	No
25-1400999  600 GRANT STREET 58TH FL PITTSBURGH, PA 15219	ONCOLOGY SVC	PA	501(C)(3)	LINE 10	UPMC JAMESON	No
20-1459415  1211 WILMINGTON AVE NEW CASTLE, PA 16105	SR SERVICES	PA	501(C)(3)	LINE 10	UPMC SR COMM	No
23-2871396  700 HIGH STREET WILLIAMSPORT, PA 17701	MGMT SUPPORT	PA	501(C)(3)	LINE 3	UPMC	No
23-2751183  215 EAST WATER STREET MUNCY, PA 17756 24-0806023	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC SUSQUEH	No

Form 990, Schedule R, Part II - Identification of Related (a)	Tax-Exempt Organizati	ions (c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling entity	Section 512 (b)(13)
		or foreign country)		(if section 501(c) (3))		controlled entity?
	LIGGRITAL		504(6)(2)	LINE O		Yes No
1100 CRAMDIAN BOLLEVARD	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC SUSQUEH	No
1100 GRAMPIAN BOULEVARD WILLIAMSPORT, PA 17701 24-0799343						
24-0733343	PHYSICIAN SRV	PA	501(C)(3)	LINE 3	UPMC SUSQUEH	No
1201 GRAMPIAN BOULEVARD WILLIAMSPORT, PA 17701						
23-2449454	SUPPORT SRV	PA	501(C)(3)	LINE 12A, I	UPMC SUSQUEH	No
700 HIGH STREET	SUPPORT SKV	PA	301(C)(3)	LINE 12A, I	OPMC SUSQUER	INO
WILLIAMSPORT, PA 17701 47-1600873						
	FOUNDATION	PA	501(C)(3)	LINE 12A, I	UPMC SUSQUEH	No
1100 GRAMPIAN BOULEVARD WILLIAMSPORT, PA 17701						
23-2743470	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC SUSQUEH	No
700 HIGH STREET	I I I I I I I I I I I I I I I I I I I				01116 333402.11	
WILLIAMSPORT, PA 17701 24-0795508						
	REAL ESTATE	PA	501(C)(2)	N/A	UPMC SUSQUEH	No
32-36 CENTRAL AVENUE WELLSBORO, PA 16901						
23-1403678	MANAGEMENT SV	PA	501(C)(3)	LINE 12B, II	UPMC SUSQUEH	No
32-36 CENTRAL AVENUE						
WELLSBORO, PA 16901 25-1644910						
	SUPPORT SRV	PA	501(C)(3)	LINE 12B, II	UPMC SUSQUEH	No
32-36 CENTRAL AVENUE WELLSBORO, PA 16901						
24-0795488	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC SUSQUEH	No
32-36 CENTRAL AVENUE						
WELLSBORO, PA 16901 23-2176963						
OF CENTRAL AVENUE	SKILLED NURSI	PA	501(C)(3)	LINE 10	UPMC SUSQUEH	No
37 CENTRAL AVENUE WELLSBORO, PA 16901 24-0804365						
24-0004303	HEALTHCARE	PA	501(C)(3)	LINE 12B, II	UPMC SUSQUEH	No
1201 GRAMPIAN BOULEVARD WILLIAMSPORT, PA 17701						
25-1765538	AMBULANCE SVC	PA	501(C)(3)	LINE 10	WILLIAM HOSP	No
700 HIGH STREET	AMBULANCE SVC	PA	301(C)(3)	LINE 10	WILLIAM HOSP	INO
WILLIAMSPORT, PA 17701 23-2416166						
	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC SUSQUEH	No
700 HIGH STREET WILLIAMSPORT, PA 17701						
82-1600494	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC SUSQUEH	No
700 HIGH STREET	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
WILLIAMSPORT, PA 17701 82-1592230						
	HOSPITAL	NY	501(C)(3)	LINE 3	UPMC CHAUTAU	No
207 FOOTE AVENUE JAMESTOWN, NY 14701						
16-0743226	HOLDING CO	NY	501(C)(3)	LINE 12B, II	CHAUT AT WCA	No
207 FOOTE AVENUE						
JAMESTOWN, NY 14701 22-2392582						
40E ALIEN CEDEST	AIR AMBULANCE	NY	501(C)(3)	LINE 7	CHAUT AT WCA	No
135 ALLEN STREET JAMESTOWN, NY 14701						
16-1557878	SNF & AL	PA	501(C)(3)	LINE 10	UPMC SR COMM	No
3410 W PITTSBURG ROAD						
NEW CASTLE, PA 16101 25-1701701	CNE C Y		F04/01/51	LIME 46	LIBNO OD COLO	
74E CREENVILLE DOAD	SNF & IL	PA	501(C)(3)	LINE 10	UPMC SR COMM	No
745 GREENVILLE ROAD MERCER, PA 16137 25-1701700						
23-1/01/00	FOUNDATION	PA	501(C)(3)	LINE 12B, II	N/A	No
4372 ROUTE 6						
KANE, PA 16735 26-3906925						

Form 990, Schedule R, Part II - Identification of Relate (a)	d Tax-Exempt Organiza	ntions (c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling entity	Section 512 (b)(13)
		or foreign country)		(if section 501(c) (3))		controlled entity?
						Yes No
	SUPPORT	PA	501(C)(3)	LINE 12D, III-O	N/A	No
1211 WILMINGTON AVENUE NEW CASTLE, PA 16105						
25-6005313	FOUNDATION	PA	501(C)(3)	LINE 12B, II	N/A	No
32-36 CENTRAL AVENUE	CONDATION		301(0)(3)	125, 11		110
WELLSBORO, PA 16901 25-1810488						
	FOUNDATION	PA	501(C)(3)	LINE 12C, III-FI	N/A	No
300 FOOTE AVENUE PO BOX 840 JAMESTOWN, NY 14702						
22-2393584	FOUNDATION	PA	501(C)(3)	LINE 12D, III-O	N/A	No
491 ALLEGHENY BOULEVARD	FOUNDATION	PA	301(C)(3)	LINE 12D, 111-0	IN/A	INO
FRANKLIN, PA 16323 25-1472179						
20 11/22/9	SUPPORTING OR	PA	501(C)(3)	LINE 12B, II	UPMC	No
409 SOUTH SECOND STREET HARRISBURG, PA 17104						
25-1778658	LIO CRITAL			LINE O	LUDNAG DYNINA GI	
361 ALEXANDER SPRING ROAD	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC PINNACL	No
361 ALEXANDER SPRING ROAD CARLISLE, PA 17205 82-0880337						
02-0000337	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC PINNACL	No
250 COLLEGE AVENUE						
LANCASTER, PA 17603 82-0896436						
	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC PINNACL	No
1500 HIGHLANDS AVENUE LITITZ, PA 17543						
82-0844453	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC PINNACL	No
325 SOUTH BELMONT STREET						
YORK, PA 17405 82-0912090						
	PHYSICIAN SRV	PA	501(C)(3)	LINE 3	UPMC PINNACL	No
409 SOUTH SECOND STREET HARRISBURG, PA 17104						
82-0947698	FOUNDATION	PA	501(C)(3)	LINE 12A, I	UPMC PINNACL	No
409 SOUTH SECOND STREET				,		
HARRISBURG, PA 17104 22-2691718						
	MED TRANSPORT	PA	501(C)(3)	LINE 7	UPMC PINNACL	No
409 SOUTH SECOND STREET HARRISBURG, PA 17104						
23-1890444	SUPPORTING OR	PA	501(C)(3)	LINE 12A, I	UPMC PINNACL	No
300 HIGHLAND AVENUE						
HANOVER, PA 17331 22-2658574						
	HOSPITAL	PA	501(C)(3)	LINE 3	HANNOVER HEA	No
300 HIGHLAND AVENUE HANOVER, PA 17331						
23-1360851	PHYSICIAN SRV	PA	501(C)(3)	LINE 3	UPMC PINNACL	No
409 SOUTH SECOND STREET						
HARRISBURG, PA 17104 25-1709054						
	HOSPITAL	PA	501(C)(3)	LINE 3	UPMC	No
1001 EAST SECOND STREET COUDERSPORT, PA 16915						
24-0802108	FOUNDATION	PA	E01(C)(3)	LINE 12A, I	C COLE MEM H	No
1001 EAST SECOND STREET	TOUNDATION		501(C)(3)	LIIVE IZM, I	C COLL MEN II	No
COUDERSPORT, PA 16915 45-5417308						
	CLINIC SITES	PA	501(C)(3)	LINE 12A, I	C COLE MEM H	No
1001 EAST SECOND STREET COUDERSPORT, PA 16915						
27-3172100	DEC CARE		E01/6//3	LINE 404 T	C COLE MENT	
1001 FACT CECOND CTREET	RES CARE	PA	501(C)(3)	LINE 12A, I	C COLE MEM H	No
1001 EAST SECOND STREET COUDERSPORT, PA 16915						
23-1972659	SUPPORTING OR	PA	501(C)(3)	LINE 12B, II	UPMC SR COMM	No
600 GRANT STREET						
PITTSBURGH, PA 15219 25-1555687						

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (b) (d) (f) (g) (c) (e) Name, address, and EIN of related organization Exempt Code Primary activity Legal domicile Public charity Direct controlling Section 512 (state section status (b)(13)entity or foreign country) (if section 501(c) controlled (3)) entity? Yes No CCRC PΑ 501(C)(3) LINE 10 ASBURY HEIGH Νo 600 GRANT STREET PITTSBURGH, PA 15219 25-0969472 PΑ LINE 10 ASBURY HEIGH PERSONAL CARE 501(C)(3) No 600 GRANT STREET PITTSBURGH, PA 15219 25-1819952 PERSONAL CARE PΑ 501(C)(3) LINE 10 ASBURY HEIGH No 600 GRANT STREET PITTSBURGH, PA 15219 25-1729266 INDEP LIVING PA 501(C)(3) N/A ASBURY HEIGH No 600 GRANT STREET PITTSBURGH, PA 15219 25-1507472 FOUNDATION PΑ 501(C)(3) LINE 7 ASBURY HEIGH No 600 GRANT STREET PITTSBURGH, PA 15219 25-1555688 FOUNDATION PΑ 501(C)(3) LINE 12A, I REGIONAL CAN No 2500 WEST 12TH STREET ERIE, PA 16505 25-1631855 UPMC lhospital. PΑ 501(C)(3) LINE 3 No 225 SOUTH CENTER AVENUE

PΑ

PΑ

PΑ

PΑ

PA

501(C)(3)

501(C)(3)

501(C)(3)

501(C)(3)

501(C)(3)

LINE 3

LINE 3

LINE 12C, III-FI

LINE 12D, III-O

LINE 12C, III-FI

UPMC SOMERSE

UPMC SOMERSE

UPMC SOMERSE

UPMC JAMESON

N/A

Νo

No

No

No

No

DRUG TREATMEN

FOUNDATION

PHYSICIAN SRV

SUPPORTING OR

SUPPORTING ORG

SOMERSET, PA 15501 25-0965570

225 SOUTH CENTER AVENUE SOMERSET, PA 15501 23-2910318

225 SOUTH CENTER AVENUE SOMERSET, PA 15501 25-1441863

225 SOUTH CENTER AVENUE SOMERSET, PA 15501 25-1441920

1211 WILMINGTON AVENUE NEW CASTLE, PA 16105

25-6005313

25-1423657

600 GRANT STREET PITTSBURGH, PA 15219 Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (c) (e) General Legal (g) Predominant Disproprtionate (i) (b) or Direct Share of end-Domicile Share of total Name, address, and EIN of Primary activity income(related, allocations? Code V-UBI amount in Percentage Managing Controlling (State ıncome of-vear assets related organization unrelated, Box 20 of Schedule K-1 ownership Entity or excluded from (Form 1065) Foreign tax under Country sections 512-514) Yes No Yes No ASSISTED LIVI (1) SENECA HILLS ASSISTED LIVING PΑ N/A 600 GRANT STREET PITTSBURGH, PA 15219 23-2873106 MED OFFICE BL PA N/A (1) ST MARGARET MEDICAL ARTS ASSOCIATES 600 GRANT STREET PITTSBURGH, PA 15219 25-1786655 (2) CORE NETWORK LLC HEALTHCARE PΑ N/A 600 GRANT STREET PITTSBURGH, PA 15219 25-1786209 (3) LIFE HOME CARE LP HOMECARE PΑ N/A 600 GRANT STREET PITTSBURGH, PA 15219 25-1847839 MED OFFICE BL PΑ N/A SHADYSIDE MEDICAL CENTER ASSOCIATION 600 GRANT STREET PITTSBURGH, PA 15219 25-1608318 (5) CHARTWELL PA LP HOMEHEALTH PΑ N/A 600 GRANT STREET PITTSBURGH, PA 15219 25-1729714 HOME HEALTH S N/A LIFE CARE HOME SRV OF NW PA 1647 SASSAFRAS STREET ERIE, PA 16501 25-1536879 (7) MEDICAL OFFIC PΑ N/A **HÁMOT-KCH REAL ESTATE** VENTURE 300 STATE STREET ERIE, PA 16507 26-3691782 (8) HAMOT SURGERY CENTER LLC AMBULATORY SU РΑ N/A 200 STATE STREET ERIE, PA 16507 25-1863661 URGENT CARE N/A РΑ EPN-HAMOT URGENT CARE LLC 600 GRANT STREET PITTSBURGH, PA 15219 27-2147949 IMAGING CENTE N/A (10) PΑ LAWRENCE COUNTY MRI & DIAGNOSTIC IMAGING 2526 WILMINGTON AVE NEW CASTLE, PA 16105 27-0219891 (11) COMMUNITY BASKET LLC REAL ESTATE R PΑ N/A 1205 GRAMPIAN BOULEVARD WILLIAMSPORT, PA 17701 20-1195739 INACTIVE N/A (12)PΑ HANOVER SURGICENTER REAL ESTATE LP 300 HIGHLAND AVE HANOVER, PA 17331 35-2342993 (13) DME PΑ N/A MEDCARE SUSQUEHANNA VALLEY 409 SOUTH SECOND STREET HARRISBURG, PA 17104 82-1673688 (14) OMICELO RE I LP REAL ESTATE D DE N/A 2525 LIBERTY AVENUE PITTSBURGH, PA 15222 47-5603393

(c) (e) Legal (a) (b) (d) Predominant |Domicile| Direct Controlling Name, address, and EIN of income(related.

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

PΑ

N/A

Primary activity	(State or	Entity
	Foreign	
	Country)	
	, ,	or

SURGICAL CARE -

SURGICAL CARE -

MEDICAL SERVICES

related organization

409 SOUTH SECOND STREET HARRISBURG, PA 17104

409 SOUTH SECOND STREET HARRISBURG, PA 17104

SUSQUEHANNA VALLEY

SURGICAL CENTER

WEST SHORE SURGERY CENTER MEDICAL SERVICES

(16)

LTD

25-1821415

25-1847818

SEE PART VII -

SUPPLEMENTAL

INFORMATION

Share of total income 654.132

691,252

unrelated,

excluded from

tax under sections 512-514)

(g) Share of end-of- year assets
1,982,619

1,884,280

. .

Disproprtionatel Yes

Code V-UBI amount in allocations? No No

No

Box 20 of Schedule

K-1

(Form 1065)

(h)

(j)

General

or

Managing!

Partner?

Yes No

(k)

Percentage

ownership

45 000 %

50 000 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (d) (f) (h) (i) (b) (c) (e) (g) Direct controlling Section 512 Name, address, and EIN of Primary activity Legal Type of entity Share of total Share of end-of-Percentage (C corp, S corp, related organization domicile entity ıncome year ownership (b)(13)(state or foreign or trust) assets controlled country) entity? Yes No (1) HCPHARMACY CENTRAL INC PHARMACY CO-O PA N/A C No **600 GRANT STREET** PITTSBURGH, PA 15219 25-1364192 (1) CHILDREN'S COMMUNITY CARE PHYSICIAN SRV PΑ N/A С No **600 GRANT STREET** PITTSBURGH, PA 15219 25-1781887 N/A HOLDING CO PΑ No UPMC PHYSICIAN SERVICES HOLDING **COMPANY** 600 GRANT STREET PITTSBURGH, PA 15219 25-1877017 PHYSICIAN SRV PA N/A (3)No HEMATOLOGY ONCOLOGY ASSOCIATION INC 600 GRANT STREET PITTSBURGH, PA 15219 42-1648357 PHYSICIAN SRV PΑ N/A No ONCOLOGY HEMATOLOGY ASSOCATION INC 600 GRANT STREET PITTSBURGH, PA 15219 25-1762980 N/A PHYSICIAN SRV PΑ No TRI-STATE NEUROSURGICAL ASSOCIATES -UPM 600 GRANT STREET PITTSBURGH, PA 15219 25-1458655 PHYSICIAN SRV PΑ N/A No RENAISSANCE FAMILY PRACTICE - UPMC INC 600 GRANT STREET PITTSBURGH, PA 15219 26-2942406 (7) UPMC HOLDING COMPANY INC N/A С HOLDING CO PΑ No **600 GRANT STREET** PITTSBURGH, PA 15219 25-1777713 (8) UPMC COVERAGE PRODUCTS INC HOLDING CO PΑ N/A С Nο 600 GRANT STREET PITTSBURGH, PA 15219 25-1777710 (9) FREEDOM INSURANCE COMPANY VT N/A INSURANCE С No 600 GRANT STREET PITTSBURGH, PA 15219 03-0308944 (10) TRI-CENTURY INSURANCE CO INSURANCE PΑ N/A No C 600 GRANT STREET PITTSBURGH, PA 15219 25-1500739 (11) UPMC DNA INC INSURANCE PΑ N/A No 600 GRANT STREET PITTSBURGH, PA 15219 25-1883237

HEALTH INSUR

**HEALTH INSUR** 

HEALTH INSUR

PΑ

PΑ

PΑ

N/A

N/A

N/A

C

lc

No

No

No

(12) UPMC HEALTH BENEFITS INC

(13) UPMC HEALTH NETWORK INC

(14) UPMC HEALTH PLAN INC

600 GRANT STREET PITTSBURGH, PA 15219

600 GRANT STREET PITTSBURGH, PA 15219

600 GRANT STREET PITTSBURGH, PA 15219

25-1844144

72-1527566

23-2813536

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 (C corp, S corp, related organization domicile entity ownership (b)(13)income year (state or foreign or trust) assets controlled country) entity? No Yes WORKERS' COMP N/A (16)PΑ No UPMC BENEFIT MANAGEMENT SERVICES INC 600 GRANT STREET PITTSBURGH, PA 15219 25-1769564 (1) UPMC DIVERSIFIED SERVICES INC HOLDING CO PΑ N/A No 600 GRANT STREET PITTSBURGH, PA 15219 25-1778454 (2) MONROEVILLE SPECIALTY CLINIC AMB SURG PΑ N/A C No 600 GRANT STREET PITTSBURGH, PA 15219 25-1666087 SOFTWARE DEVE N/A (3) MEDICAL ARCHIVAL SYSTEMS INC DE No **600 GRANT STREET** PITTSBURGH, PA 15219 23-2912501 (4) RX PARTNERS INC PHARMACY PΑ N/A No 600 GRANT STREET PITTSBURGH, PA 15219 25-1801966 (5) BIOTRONICS INC EQUIP MAINTEN PΑ N/A c No 600 GRANT STREET PITTSBURGH, PA 15219 25-1843500 (6) MEDICAL CENTER PROPERTIES INC REAL ESTATE PΑ N/A No 600 GRANT STREET PITTSBURGH, PA 15219 25-1796940 (7) ASKESIS DEVELOPMENT GROUP INC DE N/A SOFTWARE DEVE No 600 GRANT STREET PITTSBURGH, PA 15219 54-1625585 (8)RE HOLDING CO PΑ N/A No BAYFRONT REGIONAL DEVELOPMENT CORP 300 STATE STREET ERIE, PA 16507 25-1401388 REAL ESTATE (9) BAYSIDE DEVELOPMENT CORP PΑ N/A Νo 300 STATE STREET ERIE, PA 16507 25-1401386 N/A (10) UPMC WORK ALLIANCE INC INSURANCE PΑ No 600 GRANT STREET PITTSBURGH, PA 15219 45-2825053 INSURANCE PΑ N/A С (11) UPMC HEALTH COVERAGE INC No 600 GRANT STREET 58TH FLOOR PITTSBURGH, PA 15219 46-2824537 INSURANCE N/A (12) UPMC HEALTH OPTIONS INC PΑ No 600 GRANT STREET PITTSBURGH, PA 15219 46-2824626 U (13) UPMC COMPLETE CARE INC PHYSICIAN SRV PΑ N/A Νo **5215 CENTRE AVENUE** PITTSBURGH, PA 15232 46-3605753

(14) AMERICAN HOME HEALTH SERVICES

868 CORPORATE WAY WESTLAKE, OH 44145

31-1521422

HOME HEALTH C

ОН

N/A

С

No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (a) (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile entity (C corp, S corp, ıncome ownership (b)(13)year (state or foreign or trust) assets controlled country) entity? Yes No (31) HEALTH FIDELITY INC TECHNOLOGY SV CA N/A No 210 S B STREET SAN MATEO, CA 94401 45-2538963 (1) FLUENCE HEALTH INC SOFTWARE DE N/A No 6425 PENN AVENUE PITTSBURGH, PA 15206 47-2684174 (2) CURAVI HEALTH INC HEALTHCARE DE IN/A С No 6425 PENN AVENUE PITTSBURGH, PA 15206 81-1217377 (3) PENSIAMO INC SUPPLY CHAIN DE N/A C No 600 GRANT STREET 59TH FL PITTSBURGH, PA 15219 81-2069236 (4) ALTOONA FAMILY INC MGMT SVCS PΑ N/A No 620 HOWARD AVE ALTOONA, PA 16601 25-1444935 (5) LEXINGTON HOLDINGS INC HOLDING CO PΑ N/A C No 620 HOWARD AVE ALTOONA, PA 16601 25-1794386 RENTAL PΑ N/A (6) LEXINGTON ONE INC C No 620 HOWARD AVE ALTOONA, PA 16601 25-1468889 (7) LEXINGTON TWO INC PΑ DME N/A No **HOWARD AVE 7TH ST** ALTOONA, PA 16601 25-1555689 (8) LEXINGTON FOUR INC HOLDING CO DE N/A No 620 HOWARD AVE ALTOONA, PA 16601 25-1793736 (9) PHYSICIAN SRV PΑ N/A Nο UPMC ALTOONA REGIONAL HEALTH SERVICES 1414 9TH AVENUE ALTOONA, PA 16602 25-1219302 (10)PHYSICIAN SRV PΑ N/A No LEXINGTON ANESTHESIA ASSOCIATES INC 620 HOWARD AVE ALTOONA, PA 16601 25-1897765 (11) MEDCPU INC SOFTWARE DEVE DE N/A C No 100 WALL STREET SUITE 2202 NEW YORK, NY 10005 38-3805381 (12) UPMC EXCESS PL TRUST TRUST PΑ N/A No 600 GRANT STREET PITTSBURGH, PA 15219 82-6254351 (13) RXANTE INC MEDICATION MG DE N/A No 511 CONGRESS STREET 803 PORTLAND, ME 04101

45-4040219

25-1607893

(14) J HEALTH VENTURES INC

1211 WILIMINGTON AVENUE NEW CASTLE, PA 16105 INACTIVE

PΑ

IN/A

No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) (b) (c) (d) (e) (f) (g) (h) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 (C corp, S corp, related organization domicile entity ıncome year ownership (b)(13)(state or foreign controlled or trust) assets country) entity? Yes No (46) SUSQUEHANNA VENTURES INC PHARMACY PΑ N/A No 1201 GRAMPIAN BOULEVARD WILLIAMSPORT, PA 17701 23-2470623 (1) TYOGA CARENET INACTIVE PΑ N/A No 114 EAST AVENUE WELLSBORO, PA 16901 25-1810967 (2) WCA SERVICE CORPORATION INC U SUPPORT NY N/A No 207 FOOTE AVENUE JAMESTOWN, NY 14701 16-1151438 (3) ITTCCO I INC INACTIVE DE N/A C No **600 GRANT STREET** PITTSBURGH, PA 15219 82-2590699 (4) ITTCCO II INC INACTIVE DE N/A lc No 600 GRANT STREET PITTSBURGH, PA 15219 82-2597388 N/A (5) PHYSICIAN SRV PΑ No PINNACLE HEALTH CARDIOVASCULAR INSTITUT 409 SOUTH SECOND STREET HARRISBURG, PA 17104 32-0321362 (6) HANOVER HEALTH CORPORATION HOLDING CO PΑ N/A No 300 HIGHLAND AVENUE No No No HARRISBURG, PA 17104 61-1677624 (10) PINNACLE HEALTH IMAGING INC IMAGING SVC PΑ N/A No 409 SOUTH SECOND STREET HARRISBURG, PA 17104 23-1718571 (11) COLE CARE INC DME PΑ N/A No 1001 EAST 2ND STREET COUDERSPORT, PA 16915 25-1497347 (12) UPMC ITALY HEALTH SERVICES SRL HEALTH SVC ΙT N/A No VIA DISCESA DEI GIUDICI 4 PALERMO 90133

HANOVER, PA 17331 90-0498067				
(7) HANOVER APOTHECARY INC 310 STOCK STREET SUITE 1 HANOVER, PA 17331 03-0594526	PHARMACY	PA	N/A	С
(8) UNITED CENTRAL PA RECIPROCAL RISK RETEN 76 SAINT PAUL STREET SUITE 500 BURLINGTON, VT 05401 13-4224033	INSURANCE	VT	N/A	С
(9) PINNACLE HEALTH VENTURES INC 409 SOUTH SECOND STREET	HOLDING CO	PA	N/A	С

HOLDING CO

**PROPERTY** 

ΕI

ΕI

N/A

N/A

С

No

No

ΙT

ΕI

(13) UPMC INVESTMENTS LTD

WATERFORD X91 DH9W (14) UPMC PROPERTY LTD

WATERFORD X91 DH9W

C/O UPMC WHITFIELD CORK ROAD BUTLER

C/O UPMC WHITFIELD CORK ROAD BUTLER

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Section 512 Share of total Share of end-of-Percentage related organization domicile (C corp, S corp, entity income year ownership (b)(13) (state or foreign or trust) controlled assets country) entity? Yes No (61) UPMC PROPERTY II LTD PROPERTY ΕI N/A No C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD X91 DH9W (1) EURO CARE INFRASTRUCTURE LTD PROPERTY MGMT ΕI N/A No C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD X91 DH9W ΕI (2) EURO CARE PROPERTY MANAGEMENT LTD PROPERTY MGMT ΕI N/A No C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD X91 DH9W (3) EURO CARE HEALTHCARE LTD HOSPITAL ΕI N/A No C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD X91 DH9W (4) WATERFORD ONCOLOGY ASSOCIATES LTD ONCOLOGY SVC ΕI N/A No C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD X91 DH9W ΕI (5) CANCER TREATM ΕI N/A No UPMC CANCER CENTERS IRELAND LIMITED **6TH FLOOR BEACON HOSPITAL** SANDYFORD DUBLIN 18 (6) PANTHER REINSURANCE COMPANY LTD INSURANCE CJ N/A Nο PO BOX 1109 GRAND CAYMAN N/A 98-1402742 (7) FORBES REINSURANCE COMPANY LTD INSURANCE CJ N/A Νo PO BOX 1109 GRAND CAYMAN N/A 98-1400710 (8) CATHEDRAL (RE) INSURANCE CO INSURANCE CJ N/A Νo PO BOX 1109 GRAND CAYMAN N/A 98-1400837 (9) UPMC IRELAND LIMITED HEALTHCARE SU ΕI N/A No 6TH FLOOR BEACON HOSPITAL SANDYFORD DUBLIN 18 ΕI (10) UPMC CANADA TECHNOLOGIES LIMITED SOFTWARE CA N/A No 600 GRANT STREET PITTSBURGH 15219 CA (11) INSURANCE CJ N/A No SUSQUEHANNA HEALTH SYSTEM INSURANCE NET PO BOX 1159 N/A (12) UNITED HEALTH RISK LTD INSURANCE BD N/A No PO BOX HM 2450 HAMILTON N/A (13) UPMC UNITED KINGDOM LTD SOFTWARE LICE UK N/A Νo C/O NAIRCO 11TH FLOOR WHITEFRIARS LEWINS MEAD BS1 2NT UK 98-0571026 (14) BLUESPHERE BIO **IMMUNOTHERAPY** DE N/A Νo 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206 82-4979766

(c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile (C corp, S corp, ownership (b)(13)entity income vear (state or foreign or trust) controlled assets country) entity? Yes No TELEMEDICINE DF N/A (76) INFECTIOUS DISEASE CONNECT INC Nο 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206 83-3311071 (1) HUMONIC INC BIOPHARM DE N/A No 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206 83-4005420 (2) TTMS INC IMMUNOTHERAPY DE N/A Nο 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206 82-5443222 CANCER TREATM PΑ N/A Nο UPMC HILLMAN CANCER CENTER - PINNACLE

N/A

N/A

N/A

N/A

Nο

No

No

Nο

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HEALTHCARE MGMT

**HOSPITAL** 

PHYSICIAN SRV

MOB OWNERSHIP

101 ERFORD ROAD CAMP HILL, PA 17701 83-3640945

ROMA VIALE DELLE MURA GIANICOLENSI

600 GRANT STREET PITTSBURGH, PA 15219

600 GRANT STREET PITTSBURGH, PA 15219

45-5135437

25-1512960

SHANGHAI CH (5)

(4) SHANGHAI UPMC CO LTD

(6) SOMERSET ANESTHESIA INC

288 SHIMEN 1ST ROAD JINGAN DISTRIC

SALVADOR MUNDI INTERNATIONAL HOSPITAL

(7) SOMERSET MANAGEMENT SERVICES INC