OMB No 1545-0047



Department of the Treasury Internal Revenue Service

EXTENDED TO NOVEMBER 15, 2018

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection ► Go to www.irs.gov/Form990 for instructions and the latest information.

A	For the	2017 calendar year, or tax year beginning	and e	ending			
В	Check if applicable	C Name of organization			D Employer ide	ntifica	ation number
	Addres change	HENRY FORD HEALTH SYSTE	EM FOUNDATION				
L	Name change	Doing business as			23	-73	83042
F	Initial return Final return/	Number and street (or P.0. box if mail is not delive one FORD PLACE - 5F	E Telephone number 313-876-8704				
	termin- ated	City or town, state or province, country, and 2	IP or foreign postal code	****	G Gross receipts \$		104,381,261.
L	Amend return	DEIROII, MI 40202			H(a) Is this a gro	up retu	
	Application pending	F Name and address of principal difficer.10002	IN DAMSCHRODER	2	for subordin		Yes X No
_		SAME AS C ABOVE	1 (1)	1/1507	H(b) Are all subordin		
		mpt status: X 501(c)(3) 501(c) ()	(insert no.) 4947(a)(1) o	r / 527	1		st. (see instructions)
		e: ► N/A Droganization: X Corporation Trust Ass	ociation Other	I Voor	H(c) Group exem		number State of legal domicile: MI
		organization: X Corporation Trust Ass	ociation other	L Year	or formation; 197	<u> ≠ W :</u>	State of legal domicile. MI
ь.		Briefly describe the organization's mission or most	example and activities: TO IN	IPROVE	LIFE BY	SUP	PORTING
Activities & Governance	' }	EXCELLENCE IN THE SCIENCE	AND ART OF HEAL	TH CA	RE AND HE	ALI	NG.
Ē		Check this box if the organization discon					
Š		Number of voting members of the governing body (3	36
Ö		Number of independent voting members of the gov				4	29
φ (γ)		Total number of individuals employed in calendar ye				5	0
įţį		Total number of volunteers (estimate if necessary)				6	0
듅		Total unrelated business revenue from Part VIII, co	umn (C), line 12			7a	0.
⋖		Net unrelated business taxable income from Form S		7		7b	0.
		lo	, VED	J	Prior Year		Current Year
	8 (Contributions and grants (Part VIII, line 1h)	NOV 2 2018	31 T		0.	0.
Š	9 1	Program service revenue (Part VIII, line 2g)	2018			0.	0.
Revenue	10	nvestment income (Part VIII, column (A), lines 3, 4,	and 7d		12,622,01	4.	88,723,726.
Œ	11 (Other revenue (Part VIII, column (A), lines 5, 6d, 8c,	OCHERO IT	/ <u> </u>		0.	129,783.
	12	Total revenue - add lines 8 through 11 (must equal l	Part VIII, column (A), line 12)		12,622,05		88,853,509.
	13 (Grants and similar amounts paid (Part IX, column (A	2.	15,603,826.			
	14	Benefits paid to or for members (Part IX, column (A)		0.	0.		
S	15	Salaries, other compensation, employee benefits (P	art IX, column (A), lines 5-10)			0.	0.
Expenses	16a I	Professional fundraising fees (Part IX, column (A), lii	ne 11e)			0.	0.
×	Ь.	Total fundraising expenses (Part IX, column (D), line	25) 🕨	0.			
ш	17 (Other expenses (Part IX, column (A), lines 11a-11d,	11f-24e)		1,105,55		1,362,961.
	18	Total expenses. Add lines 13-17 (must equal Part IX	(, column (A), line 25)		17,105,58		16,966,787.
_		Revenue less expenses. Subtract line 18 from line 1	2		-4,483,53		71,886,722.
Sor	<u> </u>				ginning of Current Y		End of Year
Net Assets	20	Total assets (Part X, line 16)					338,212,831.
et G	21	Total liabilities (Part X, line 26)			16,000,00		
즎	22	Net assets or fund balances. Subtract line 21 from Signature Block	ine 20		09,004,09	9.	322,712,831.
		ties of perjury, I declare that I have examined this return, i	naludina accompositina achadulas	and statem	anta and to the boot	of my l	roculades and heliaf it is
		iles of perjury, I declare that I have examined this return, I , and complete. Declaration of preparer (other th <u>an of</u> ficer				Ut tilly F	chowledge and belief, it is
	7, 0011601	, and complete, declaration of preparer (other manufacture)	15 based on an information of will	icii preparci	1143 driy kilowidage.	0/	12
Sig		Signature of officer			Date	برح	
He	J.	•	FINANCE/CFO			•	
110	16	Type or print name and title					
		Print/Type preparer's name	Preparer's signature	[Date Chec	k	PTIN
Pai	id	- Near Ersteiner - romme	1		ıf self-	mployed	
	parer	Firm's name			Firm's EIN		
	` H	Firm's address				Z	
	·				Phone no.		
Ma	v the IR	S discuss this return with the preparer shown above	/e? (see instructions)		1		Yes No
				<u>-</u>			5 000 (0047)

732001 11-28-17 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form	990 (2017) HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 Page 2
Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
•	THE HENRY FORD HEALTH SYSTEM FOUNDATION (THE FOUNDATION) IS AN
	AFFILIATE OF HENRY FORD HEALTH SYSTEM (HFHS) SERVING THE METROPOLITAN
	DETROIT MICHIGAN COMMUNITIES.
	DETROIT MICHIGAN COMMONITIES:
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported. (Code) (Expenses \$ 16,954,250 . Including grants of \$ 15,603,826 .) (Revenue \$ 13,048,446 .)
4a	(Code) (Expenses \$ 10,934,230 · including grants of \$ 13,003,820 ·) (Revenue \$ 13,040,440 ·)
	THE FOUNDATION'S PURPOSE IS TO MANAGE AN ENDOWMENT FUND AND BASED ON
	THE RESULTS OF HFHS NEEDS ANALYSIS, PROVIDE FUNDING TO VARIOUS RESEARCH
	AND OTHER INITIATIVES OF HFHS AND ITS AFFILIATES.
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe in Schedule O)
	(Expenses \$ Including grants of \$) (Revenue \$)
4-	Total program service expenses > 16,954,250.
<u>4e</u>	Total program service expenses > 20100112001

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ran iv	Checklist of	r He quireo	Schedules

			162	140
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			I
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			<u> </u>
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.	:		
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
ь	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	Ь—
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	<u> </u>	<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
_	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
12	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	_	X_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		x
			990	(2017)

Form 990 (2017) HENRY FORD HEALTH
Part IV Checklist of Required Schedules (continued)

			Yes	No
2 0a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	1		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		ļ ,	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	L
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		_X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		j	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization]		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_ <u>X</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
		Form	990 (2017

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Form 990 (2017) HENRY FORD HEALTH SYSTEM FOUNDATION

Part V Statements Regarding Other IRS Filings and Tax Compliance

r ai	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	0	1.00	
		히		1
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1		
-	(gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			<u> </u>
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b	<u> </u>	<u> </u>
7	Organizations that may receive deductible contributions under section 170(c).			-
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor	-	<u> </u>	X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	<u> </u>	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	1_		x
	to file Form 8282?	7c	<u> </u>	
	If "Yes," indicate the number of Forms 8282 filed during the year	- 		
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		\vdash
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	N/	Δ
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		N/	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the N/A	 '''		F
ŭ	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	<u> </u>		
	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			1
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities]		
11	Section 501(c)(12) organizations. Enter:	1		
а	Gross income from members or shareholders N/A 11a			
ь	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		ļ	<u> </u>
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a	 	<u> </u>
	Note. See the instructions for additional information the organization must report on Schedule O.			1
b	Enter the amount of reserves the organization is required to maintain by the states in which the			1
	organization is licensed to issue qualified health plans	۱ ۱		ĺ
	Enter the amount of reserves on hand	 	 	7.5
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	\vdash	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		L

Form 990 (2017) HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X				
Sec	tion A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 36	1		İ				
	If there are material differences in voting rights among members of the governing body, or if the governing	•						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.							
b	Enter the number of voting members included in line 1a, above, who are independent 29							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other							
	officer, director, trustee, or key employee?	2	X					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			٠,				
	of officers, directors, or trustees, or key employees to a management company or other person?	3	_	X				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	Х	^				
6	Did the organization have members or stockholders?	6						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or		x					
	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	7a						
D	persons other than the governing body?	7b	x					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	10	 -					
a	The governing body?	8a	X					
b	Each committee with authority to act on behalf of the governing body?	8b	X					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	 						
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)		·					
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		X				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,							
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х					
h	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12ḥ	Х					
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe							
	ın Schedule O how this was done	12c	Х					
13	Did the organization have a written whistleblower policy?	13	Х	•				
14	Did the organization have a written document retention and destruction policy?	14		X				
15	Did the process for determining compensation of the following persons include a review and approval by independent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			X				
a	The organization's CEO, Executive Director, or top management official	15a		X				
b	Other officers or key employees of the organization	15b		Α.				
40-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	160		X				
	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	16a						
U	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's							
	exempt status with respect to such arrangements?	16b						
Sec	tion C. Disclosure	*********	********	********				
17	List the states with which a copy of this Form 990 is required to be filed ► NONE							
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	availat	le					
	for public inspection. Indicate how you made these available. Check all that apply							
	Own website Another's website X Upon request Other (explain in Schedule O)							
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finan	cial					
	statements available to the public during the tax year.							
20	State the name, address, and telephone number of the person who possesses the organization's books and records:							
	ROBIN DAMSCHRODER - 313-876-8714							
	CNEE GOOD OF ACE INCOUNTED NE AUGOS							

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	T		((C)			(D)	(E)	(F)
Name and Title	Average hours per week	box	Position (do not check more box, unless person officer and a direct		more rson	than	th an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) LYNN FORD ALANDT TRUSTEE	2.00	x						0.	0.	0.
(2) MARGARET ALLESEE	1.00	 			-	\vdash				
TRUSTEE	0.00	X					ļ	0.	0.	0.
(3) MARGARET E. BURNS-DELORIA TRUSTEE	5.00 55.00	x						0.	608,805.	25,088.
(4) THOMAS C. BUHL	2.00									
TRUSTEE - CHAIR	0.00	X	ļ	X	ļ	<u> </u>		0.	0.	0.
(5) VIVIAN L. CARPENTER, PH.D. TRUSTEE	1.00	X						0.	0.	0.
(6) JAMES H. DANTO	1.00					<u> </u>				
TRUSTEE	0.00	X						0.	0.	0.
(7) KAREN W. DAVIDSON	1.00							_		
TRUSTEE	0.00	Х	<u> </u>	_	<u> </u>	<u> </u>		0.	0.	0.
(8) WAYNE S. DORAN TRUSTEE	1.00	x	l					0.	0.	0.
(9) MICHAEL R. FISHER	1.00	^	┢	\vdash	\vdash	┢		0.		0.
TRUSTEE	0.00	\mathbf{x}						0.	0.	0.
(10) ELEANOR B. FORD	1.00	 					T			
TRUSTEE	0.00	X						0.	0.	0.
(11) SHARI FINSILVER	1.00							_	_	
TRUSTEE	0.00	Х	_				<u> </u>	0.	0.	0.
(12) DAVID M. HEMPSTEAD	1.00	x		x	ŀ			0.	0.	0.
TRUSTEE (13) NIKO MOSCHOURIS	1.00	^		^	\vdash	\vdash		0.	U •	0.
TRUSTEE	0.00	\mathbf{x}						0.	0.	0.
(14) KATHLEEN J. WHELAN	1.00	-	 -			<u> </u>	H	•		•
TRUSTEE	0.00	\mathbf{x}						0.	0.	0.
(15) GREGORY B. JACKSON	1.00	1				t				
TRUSTEE	0.00	Х		L	<u> </u>			0.	0.	0.
(16) FRANK G. JONNA	1.00							_		
TRUSTEE	0.00	X	$ldsymbol{ldsymbol{ldsymbol{eta}}}$	$ldsymbol{ldsymbol{ldsymbol{eta}}}$	$ldsymbol{ldsymbol{ldsymbol{eta}}}$	<u> </u>		0.	0.	0.
(17) WILLIAM A. CONWAY, M.D.	1.00	 						_	1 007 600	45 700
PHYSICIAN TRUSTEE	63.00	X	L	L				0.	1,997,629.	45,729.

Fort**/ 990** (2017)

Part VII Section A. Officers, Directors,	(B)	ploy	/ees			gne	ST (T			/E\	
(A)	Average	(C) Position				1		(D) Reportable	(E) Reportable		(F) stimate	od.
Name and title	hours per	(do	not c	heck ss pe	more erson	than is bo	one th an	1 '	compensation	T .	mount.	
	week					or/trus			from related		other	
	(list any	텵						the	organizations	cor	npensa	ation
	hours for	or dir				줥		organization	(W-2/1099-MISC)		from th	
	related organizations	stee	trustee	1		beus		(W-2/1099-MISC)		1	ganızat	
	below	uat Er	lona		ptoye	E a	١.			T .	nd relat janızatı	
	line)	Individual trustee or director	Institutional	Officer	Key emptoyee	Highest compensated employee	Ē			"	jai nzati	0113
(18) CALVIN R. FORD	1.00	╁═╴	┝ <u>╼</u>	١	Ť	1 "	٣					
TRUSTEE	0.00	X		1				0.	0	•		0.
(19) HENRY W. LIM, M.D.	1.00							_				
PHYSICIAN TRUSTEE		X	ļ_	lacksquare			L	0.	749,986	• 4	16,9	46.
(20) FLORINE MARK	1.00											^
TRUSTEE	0.00	X	<u> </u>	<u> </u>	<u> </u>	_		0.	0	•		0.
(21) DAVID N. MCCAMMON	1.00							0.	۸ ا			۸
TRUSTEE	1.00	X	├	⊢	i—	-	┝	U •	0	•		0.
(22) RICHARD M. NODEL TRUSTEE		x						0.	0			0.
(23) HENRY E. KIM, M.D.	1.00	^	 	╁	┢					+		
PHYSICIAN TRUSTEE	60.00	x						0.	540,558		18,0	61.
(24) GARY H. TORGOW	1.00		T	T	T		t					
TRUSTEE	0.00	X						0.	0	.		0.
(25) WENDY WILLIAMS POWERS	1.00						Γ					
TRUSTEE	0.00	X	L				<u> </u>	0.	0	•		0.
(26) WALTRAUD E. PRECHTER	1.00								ا ا			_
TRUSTEE	0.00	X	l		<u> </u>		Ļ	0.	0		0	0.
1b Sub-total							P	0.	3,896,978 9,289,392		55,8 1916	
c Total from continuation sheets to Pa	rt VII, Section A								13,186,370		574	
d Total (add lines 1b and 1c) 2 Total number of individuals (including b	out not limited to th		liete	-d o	bov	ما يو	<u> </u>		L	•	,,,,	
2 Total number of individuals (including becompensation from the organization)		1036	i iiSte	ou a	DUV	0) W	101	received more than \$100	7,000 of reportable			0
compensation from the organization								·····			Yes	No
3 Did the organization list any former off	icer, director, or tr	uste	e, ke	y er	mple	oyee	, or	highest compensated e	mployee on			
line 1a? If "Yes," complete Schedule J				•	•	-				3	X	
4 For any individual listed on line 1a, is the	ne sum of reportab	le c	omp	ensa	atıoı	n an	d ot	ther compensation from	the organization			
and related organizations greater than										4	X	<u> </u>
5 Did any person listed on line 1a receive	•						rela	ted organization or indiv	idual for services			
rendered to the organization? If "Yes,"	complete Schedul	e J i	or s	uch	per	son				5	<u> </u>	X
Section B. Independent Contractors	t componented in	do						that recoved more than	\$100,000 of compos		from	
 Complete this table for your five highes the organization. Report compensation 	•								•	isation	110111	
(A)		Cai	01101	<u>y</u> •	VILLI	0, 1,	716111	(B)	year		C)	
Name and busin		N	INC	\mathbf{E}				Description of s	services		ensatio	n
									ł			
	·											
							_					
2 Total number of independent contractor	ors (includina but r	not li	mite	d to	tho	se li	ste	d above) who received n	nore than	•	<u> </u>	
\$100,000 of compensation from the or	_	"				0	-	,		,	No.	

Form	990

Form 990 HENRY FO							_		23-738	3042
Part VII Section A. Officers, Directors, Tre	ustees, Key Er	nplo	уеє	s, a	nd l	High	est	Compensated Employ	rees (continued)	
(A)	(B)			((C)			(D)	(E)	(F)
Name and title	Average	Position						Reportable	Reportable	Estimated
	hours	(cl	hecl	call '	that	арр	ly)	compensation	compensation	amount of
	per				Γ		Ė	from	from related	other
	week	١.				oyee		the	organizations	compensation
	(list any	ecto				直	1	organization	(W-2/1099-MISC)	from the
	hours for	声	မ္က			ated		(W-2/1099-MISC)		organization
	related	stee	truste		 e	bens				and related
	organizations	la T	ionaŝ		e de	1 S				organizations
	below line)	Individual trustee or director	Institutional trustee	Officer	Key emptoyee	Highest compensated employee	Беттег			
(27) JOHN RAKOLTA, JR.	1.00		_					_	_	
TRUSTEE	0.00	X						0.	0.	0.
(28) WILLIAM C. RANDS, III	1.00									
TRUSTEE	0.00	X						0.	0.	0.
(29) VONDA GRANT	1.00									
TRUSTEE	0.00	X						0.	0.	0.
(30) MATTHEW S. SOSIN	1.00									
TRUSTEE	0.00	X						0.	0.	0.
(31) ANTHONY J. VIVIANO	1.00				┢	\vdash				
TRUSTEE	0.00	x						0.	0.	0.
(32) RAVINDER SHAHANI	1.00					\vdash				
TRUSTEE	0.00	X						0.	0.	0.
(33) TODD A. WYETT	1.00									
TRUSTEE	0.00	X				L.		0.	0.	0.
(34) WRIGHT LASSITER III	2.00									
TRUSTEE- PRESIDENT	63.00	X		Х		$ldsymbol{ldsymbol{ldsymbol{ldsymbol{eta}}}$		0.	2,592,326.	736,032.
(35) STEVEN N. KALKANIS, M.D.	1.00				}				4 244 664	46 000
PHYSICIAN TRUSTEE	60.00	X			<u> </u>	<u> </u>	ļ	0.	1,341,661.	46,099.
(36) BENJAMIN MOVSAS, M.D.	1.00							0.	799,258.	60,657.
PHYSICIAN TRUSTEE	1.00	^	-		⊢	<u> </u>	├—	0.	199,230.	00,057
(37) WALTER E. DOUGLAS	L	x						0.	0.	0.
TRUSTEE (38) EDWARD G. CHADWICK	1.00	^	-		⊢	┢	-	0.	0.	
TREASURER (PART YEAR)	64.00	ł		x				0.	1,519,710.	167,590
(39) ANNMARIE BRICKSON	2.00		├─		\vdash	\vdash		J.	1,313,7100	107,3300
ASSISTANT SECRETARY (PART YEAR)	63.00	1		x				0.	206,327.	37,518.
(40) MICHELLE JOHNSON TIDJANI, ESQ.	2.00		-			<u> </u>			•	
SECRETARY (PART YEAR)	63.00	1		X				0.	311,027.	61,243.
(41) EDITH L. EISENMANN	0.00									
SECRETARY	40.00						X	0.	132,557.	1,107.
(42) NANCY M. SCHLICHTING	0.00									
PRESIDENT	0.00			_	<u> </u>		X	0.	2,386,526.	6381363.
		_			T		\vdash			
		<u> </u>	ļ		_	_				
			ļ							
	<u> </u>	L		<u> </u>			L			
Total to Part VII, Section A, line 1c									9,289,3927	,491,609.



Pa	rt V	/11			or note to any li-	o in this Bort VIII			
			Check if Schedule O cont	tains a response	or note to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
nts.	1	a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		þ	Membership dues	1b					
A, (С	Fundraising events	1c					
ig ig		d	Related organizations	1d					
S.E		e	Government grants (contribut	tions) 1e					
햙		f	All other contributions, gifts, gran	nts, and					
₩			similar amounts not included abo	ve 1f					
49		g	Noncash contributions included in lines	3 1a-1f \$					
<u>5 6</u>		h	Total. Add lines 1a-1f						
					Business Code				ļ
įce	2	_							ļ
e S		b						<u></u>	
E S		C							
Re		d							ļ
Program Service Revenue		9	All about 200 200 200 200 200 200 200 200 200 20						
_		T -	All other program service reverse. Total. Add lines 2a-2f	enue		· · · · · · · · · · · · · · · · · · ·			<u> </u>
_	3	Н	Investment income (including	dwidends into					
			other similar amounts)	dividends, inte	65t, and	75,675,280.	· .		75,675,280.
	4		Income from investment of ta	x-exempt bond	proceeds	,,			
	5		Royalties	x exempt bond	proceeds -		_		
			· · · · · · · · · · · · · · · · · · ·	(i) Real	(ii) Personal				
	6	а	Gross rents	W//IZZ	(.,,				1
		b	Less: rental expenses						,
			Rental income or (loss)						
			Net rental income or (loss)		•				
	7	а	Gross amount from sales of	(i) Securities	(ii) Other				
			assets other than inventory	28,576,198	•				
		b	Less: cost or other basis						
			and sales expenses	15,527,752					
		C	Gain or (loss)	13,048,446	٠١				
			Net gain or (loss)			13,048,446.	13,048,446.		
e l	8	а	Gross income from fundraisin		1				
/enne			including \$						
Re			contributions reported on line	1c) See	1				
Other Rev			Part IV, line 18	a					
₽			Less: direct expenses		·		-		
			Net income or (loss) from fund	-					
	9	а	Gross income from gaming ac		.	}			1
		L	Part IV, line 19	a b					
			Less direct expenses	-	'` 				
			Net income or (loss) from gam Gross sales of inventory, less	_					1
	10	a	and allowances	a			}		}
		h	Less: cost of goods sold	t					
			Net income or (loss) from sale	_					
		_	Miscellaneous Revenu		Business Code		-		1
	11 :	a	ROYALTY INCOME		523000	129,783.			129,783.
		b				·			<u> </u>
		C							
			All other revenue						ş
		e	Total. Add lines 11a-11d			129,783.			1
	12		Total revenue. See instructions.		•	88,853,509.	13,048,446.	0.	75,805,063.
73200	9 11-	28-	-17					·	Form 990 (2017)

Form 990 (2017) HENRY FORD HE. Part IX Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must com			mplete column (A).	
	Check if Schedule O contains a respon			(A)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	4	1- 600 006		
	and domestic governments. See Part IV, line 21	15,603,826.	15,603,826.		
2	Grants and other assistance to domestic				
	ındıvıduals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16			1	1
4	Benefits paid to or for members	·-			
5	Compensation of current officers, directors,				
_	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
-	persons described in section 4958(c)(3)(B)				
7 8	Other salanes and wages Pension plan accruals and contributions (include				
0	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees):				
''а	Management				
b	Legal				
c	Accounting				
d	Lobbying			· •	• •
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				•
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings			· · ·	
20	Interest				
21	Payments to affiliates				
22 23	Depreciation, depletion, and amortization Insurance	•			
23 24	Other expenses, Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	TRUSTEE FEES	1,350,424.	1,350,424.		
ь	ACCOUNTING FEES	12,537.		12,537.	
c					
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	16,966,787.	16,954,250.	12,537.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here If following SOP 98-2 (ASC 958-720)				

Part X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 1 Cash - non-interest-bearing 1 701,989. 718,002. 2 2 Savings and temporary cash investments 3 Pledges and grants receivable, net 4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L. 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary 6 employees' beneficiary organizations (see instr). Complete Part II of Sch L Notes and loans receivable, net Inventories for sale or use 8 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other 10a basis Complete Part VI of Schedule D 10c 10b b Less accumulated depreciation 257,677,789. 283,644,716. Investments - publicly traded securities 11 11 47,305,231. 53,850,667. 12 12 Investments - other securities. See Part IV, line 11 13 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 14 -2,910.-554.15 15 Other assets. See Part IV, line 11 305,682,099. 338,212,831. 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 17 16,000,000. 15,500,000. 18 18 Grants payable 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. 22 Complete Part II of Schedule L Secured mortgages and notes payable to unrelated third parties 23 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 16,000,000. 15,500,000. 26 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here > X and complete lines 27 through 29, and lines 33 and 34. Vet Assets or Fund Balances 289,682,099. 322,712,831. 27 Unrestricted net assets Temporanly restricted net assets 28 28 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds 32 289,682,099. 322,712,831. 33 Total net assets or fund balances 305,682,099. 338,212,831. 34 Total liabilities and net assets/fund balances

orm	1 990 (2017) HENRY FORD HEALTH SYSTEM FOUNDATION	23-	-7383	042	Pag	_{je} 12
Pai	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
					_	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,853		
2	Total expenses (must equal Part IX, column (A), line 25)	2		,966		
3	Revenue less expenses Subtract line 2 from line 1	3		,886		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	289	,682	2,0	<u>99.</u>
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Pnor period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-38	,855	5,9°	<u>90.</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	322	<u>,712</u>	2,8	<u>31.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					<u>X</u>
					Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.				البيا
2a	, , , , , , , , , , , , , , , , , , , ,			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				.
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis			.	 -	
b	Were the organization's financial statements audited by an independent accountant?			2b	X	—.
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	te basis	,			. {
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	•		X	لــــا
	review, or compilation of its financial statements and selection of an independent accountant?			2c		,
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	ıdıt			$\frac{1}{x}$
	Act and OMB Circular A-133?			3a	\dashv	
þ	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	iired au	art	_		
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			_3b	200	
				Form 9	ササレ ()	2017)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Employer identification number Name of the organization HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from 10 activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety See section 509(a)(4). 12 X An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g a X Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. J Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, rts supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization f Enter the number of supported organizations g Provide the following information about the supported organization(s). (iv) Is the organization listed (v) Amount of monetary (iii) Type of organization (i) Name of supported (II) EIN (vi) Amount of other n your governing document (described on lines 1-10) organization support (see instructions) support (see instructions) Yes above (see instructions)) HENRY FORD HEALTH 38-1357020 3 15,603,826. X SYSTEM

15,603,826.

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Schedule A (Form 990 or 990-EZ) 2017 HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support					_	
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	√(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not					/	
	include any "unusual grants.")						
2	Tax revenues levied for the organ-				ļ.		
	ızatıon's benefit and either paid to					/	
	or expended on its behalf					/	
3	The value of services or facilities					/	
	furnished by a governmental unit to				/		
	the organization without charge				//		
	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a				/		
	governmental unit or publicly						
	supported organization) included				,		
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
_	column (f)			//			
	Public support. Subtract line 5 from line 4 ction B. Total Support	L			<u> </u>		
	ndar year (or fiscal year beginning in)	(=) 2012	(b) 2014	/(c) 2015	(d) 2016	(e) 2017	(f) Total
	Amounts from line 4	(a) 2013	(6) 2014	/(6) 2015	(a) 2016	(8) 2017	(i) iotai
- 1				7			
8	Gross income from interest,	1				1	
	dividends, payments received on						
	securities loans, rents, royalties, and income from similar sources					1	
_			/				
9	Net income from unrelated business						
	activities, whether or not the business is regularly carned on		/				
10	Other income. Do not include gain				· · · · · ·		
10	or loss from the sale of capital			ŀ			
	assets (Explain in Part VI)		ľ				
11	Total support. Add lines 7 through 10	/					
	Gross receipts from related activities,	etc. (see instructi	ons)	<u> </u>	1.	12	
	First five years. If the Form 990 is for			d, fourth, or fifth t	ax year as a sectio	on 501(c)(3)	
	organization, check this box and stop	- //		•			ightharpoonup
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2017 (I	ine 6, column (f) d	ivided by line 11, o	column (f))	•	14	%
15	Public support percentage from 2016	Sçhedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2017. If the o	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or r	nore, check this b	ox and
	stop here. The organization qualifies		_				▶
b	. 33 1/3% support test - 2016. If the c				d line 15 is 33 1/3%	6 or more, check t	his box
	and stop here. The organization/qual						▶∟
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac					rt VI how the orga	nization
	meets the "facts-and-circumstances"	-	-		=		▶□
b	10% -facts-and-circumstances tes	-					
	more, and if the organization meets th						9
	organization meets the "facts-and-circ		-				▶⊣
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17			
	/				Sche	edule A (Form 990	or 990-EZ) 2017

	(Complete only if you checked			organization failed	d to qualify under	Part II. If the orgar	nization fails to
	qualify under the tests listed b	elow, please comp	olete Part II.)				/_
	ction A. Public Support	· · · · · · · · · · · · · · · · · · ·			T	1	1/
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and					/	1
	membership fees received. (Do not						
	include any "unusual grants ")					 /	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513					<u> </u>	
4	Tax revenues levied for the organ-				/		
	ization's benefit and either paid to				/	1	
	or expended on its behalf				/		
5	The value of services or facilities						
	furnished by a governmental unit to				1		
	the organization without charge						Ļ
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons					<u> </u>	
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income				İ		
	(less section 511 taxes) from businesses	/					
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
	Total support. (Add lines 9, 10c, 11, and 12)					1	<u> </u>
14	First five years. If the Form 990 is for check this box and stop here	r the organization's	s first, second, thir	d, fourth, or fifth	tax year as a secti	on 501(c)(3) organ	ization,
Sad	ction C. Computation of Publ	ic Support Pe	rcentage		·		
				column (fl)	·	15	%
	Public support percentage for 2017 (***		solumin (i))		16	<u>%</u>
	Public support percentage/from 2016					1 19 1	
						17	%
17	Investment income percentage for 20			ie io, column (t))		17	
18	Investment income percentage from			on line 4.4 and to	o 16 in mare the		
19a	33 1/3% support tests - 2017. If the more than 33 1/3%, check this box a						► IT IS NOT
b	33 1/3% support tests - 2016. If the						, and
	line 18 is not more than 33 1/3%, che						. —
20	Private foundation. If the organization						ightharpoonup

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. A	JII S	upporting	Organizations
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- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

	Yes	No
		-
		اـــا
1_1_	X	<u> </u>
2		×
<u> </u>		1
3a		X
<u></u> -	- 	
3b		
3c		لــــا
		1
4a		X
		لـــا
4b	 	
4c		
5a		$\overline{\mathbf{x}}$
sa		
5b		
5c		
6		X
7		X
		$\overline{\mathbf{x}}$
8		A 1
9a		X
9b		X
		\mathbf{x}
9c		1
10a		X
10b		

Sche	dule A (Form 990 or 990-EZ) 2017 HENRY FORD HEALTH SYSTEM FOUNDATION 23-	738304	2 Pa	age 5
	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			لـــا
	below, the governing body of a supported organization?	11a		X
	A family member of a person described in (a) above?	11b		X
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		X
Sec	tion B. Type I Supporting Organizations	 7		
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	 -	X	
_	organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		 ,
2	Did the organization operate for the benefit of any supported organization other than the supported			1
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
<u></u>	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations		V	Na
_	Many a second of the augustation of the directors of the directors		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
500	the supported organization(s). tion D. All Type III Supporting Organizations			L
<u> </u>	tion D. All Type in Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		163	1
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		-
•	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	<u> </u>		
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		ا
3	By reason of the relationship described in (2), did the organization's supported organizations have a	 		1
3	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeatsee instruction	ons).		
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	ınstructions	;)	
2	Activities Test. Answer (a) and (b) below.	ĺ	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
_	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
ь	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			1
-	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the		ļ	
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
a	trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
-	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Licheck here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2017

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions)

instructions)

Che	dule A (Form 990 or 990-EZ) 2017 HENRY FORD HE. Type III Non-Functionally Integrated 509	ALTH SYSTEM FO		3-7383042 Page 7
	<u> </u>	(a)(b) Supporting Orga	aniizations (continued)	Current Year
	on D - Distributions	mot ourposes		Current real
	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exemp			
	organizations, in excess of income from activity	as of supported argonization	<u> </u>	
	Administrative expenses paid to accomplish exempt purpose	es of supported organization		
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (pnor IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	•	
	(provide details in Part VI). See instructions			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
С	From 2014			
d	From 2015			
е	From 2016			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
i				
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f			
4	Distributions for 2017 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
	Applied to 2017 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if			
	any Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			
	and 4c.			
8	Breakdown of line 7			
	Excess from 2013			
	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
	Excess from 2017			

Schedule A	(Form 990 or 990-EZ) 201	7 HENRY FORI	HEALTH SY	STEM FOUNDAY.	LON 23-73830	42 Page 8
Part VI	Supplemental Info Part IV, Section A, lines 1 line 1; Part IV, Section D,	rmation. Provide th I, 2, 3b, 3c, 4b, 4c, 5a Innes 2 and 3, Part IV	e explanations requir , 6, 9a, 9b, 9c, 11a, 1 Section E, lines 1c, 2	ed by Part II, line 10; Part 1b, and 11c; Part IV, Sec 2a, 2b, 3a, and 3b; Part V	II, line 17a or 17b; Part III, line tion B, lines 1 and 2, Part IV, S , line 1; Part V, Section B, line or any additional information.	ection C.
	(Coo instructions.)					-
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SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

HENRY FORD HEALTH SYSTEM FOUNDATION

Employer identification number 23-7383042

Par	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Acco	Ints.Complete if the
	organization answered "Yes" on Form 990, Part IV, Iir			
		(a) Donor advised funds	(b) Fur	nds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in		ed funds	
	are the organization's property, subject to the organization's			└── Yes └── No
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose	conferring	
	impermissible private benefit?			Yes No
Par			Part IV, line 7	<u>'. </u>
1	Purpose(s) of conservation easements held by the organizat			
	Preservation of land for public use (e.g., recreation or e			
	Protection of natural habitat	Preservation of a cert	ified historic	structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conserv	
	day of the tax year.		<u> </u>	Held at the End of the Tax Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
	Number of conservation easements on a certified historic sti	• •	2c	
d	Number of conservation easements included in (c) acquired	after 7/25/06, and not on a historic structi	ure	
	listed in the National Register		2d	
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the	e organizatio	n during the tax
	year >	_		
4	Number of states where property subject to conservation ea	<u></u>		
5	Does the organization have a written policy regarding the pe			
	violations, and enforcement of the conservation easements			└── Yes └── No
6	Staff and volunteer hours devoted to monitoring, inspecting,	, handling of violations, and enforcing con:	servation eas	sements during the year
	<u> </u>			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	tion easeme	nts during the year
	> \$			
8	Does each conservation easement reported on line 2(d) abor	ve satisfy the requirements of section 170	(h)(4)(B)(i)	
	and section 170(h)(4)(B)(ii)?			└ Yes └ No
9	In Part XIII, describe how the organization reports conservat	•		
	include, if applicable, the text of the footnote to the organization	ition's financial statements that describes	the organiza	tion's accounting for
Do	conservation easements. III Organizations Maintaining Collections o	of Art Historical Treasures or O	thar Simi	ar Accete
Fai	Complete if the organization answered "Yes" on Form			idi Assets.
			nont and hal	anno about works of ort
та	If the organization elected, as permitted under SFAS 116 (AS			
	historical treasures, or other similar assets held for public ex		nce or public	service, provide, in Part XIII,
	the text of the footnote to its financial statements that described the second statements and second		t and balance	a abaat waden of out brotaniaal
D	If the organization elected, as permitted under SFAS 116 (AS			
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of pu	DIIC Service,	provide the following amounts
	relating to these items:			•
	(i) Revenue included on Form 990, Part VIII, line 1			a
_	(ii) Assets included in Form 990, Part X		•	3
2	If the organization received or held works of art, historical tre		ıı gain, provid	10
	the following amounts required to be reported under SFAS 1	1 To (ASC 958) relating to these items:		•
a	Revenue included on Form 990, Part VIII, line 1			<u>*</u>
h	Assets included in Form 990 Part X			8

Sche		ORD HEALTH					23-73		
Par		ollections of Ar	t, Historic	al Tre	asures, or Oth	er Simi	ar Asse	ts (continu	ed)
3	Using the organization's acquisition, accessi	on, and other record	s, check any	of the f	ollowing that are a	significant	use of its	collection	rtems
	(check all that apply):								
а	Public exhibition	d	Loan	or exch	ange programs				
b	Scholarly research	е	U Other					<u> </u>	
C	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how they fu	rther th	e organization's ex	empt purp	ose in Par	XIII	
5	During the year, did the organization solicit of	r receive donations of	of art, historic	al treas	ures, or other simila	ar assets	_	_	_
	to be sold to raise funds rather than to be ma							Yes	No.
Par	t IV Escrow and Custodial Arran	-	te if the orga	nızatıon	answered "Yes" or	n Form 99	0, Part IV,	line 9, or	
	reported an amount on Form 990, Pa								
1a	Is the organization an agent, trustee, custod	an or other intermed	liary for contr	butions	s or other assets no	t included	_	7	
	on Form 990, Part X?							Yes	L No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:			_	1		
						ļ		Amount	
С	Beginning balance					1c			
d	Additions during the year					1d			
e	Distributions during the year					1e			
f	Ending balance						L	174	
	Did the organization include an amount on F						<u> </u>	Yes	No
	If "Yes," explain the arrangement in Part XIII.								<u> </u>
Par	t V Endowment Funds. Complete				(c) Two years back		years back	(a) Four v	ears back
_	B	(a) Current year	(b) Prior y	ear	(C) IWO years back	(a) Tillee	years back	(e) roury	cars back
1a	Beginning of year balance								
b	Contributions								
C	Net investment earnings, gains, and losses					 		_	
d	Grants or scholarships		· 			<u> </u>			_
е	Other expenditures for facilities					1			
	and programs								
١ ـ	Administrative expenses			\longrightarrow					
9 2	End of year balance Provide the estimated percentage of the cur	rent year end halanc	e (line 1g. co	umn (a)) held as:	l			
a	Board designated or quasi-endowment	Territ year erro balarro	%	ωππ (α)	,, riola as.				
b	Permanent endowment	%	_′°						
	Temporarily restricted endowment	—_^~ %							
·	The percentages on lines 2a, 2b, and 2c sho								
32	Are there endowment funds not in the posse		ation that are	held an	nd administered for	the organ	zation		
•	by:					3		[Y	es No
	(i) unrelated organizations							3a(i)	
	(ii) related organizations							3a(ii)	
ь	If "Yes" on line 3a(ii), are the related organiza	ations listed as requi	red on Sched	ule R?				3b	
4	Describe in Part XIII the intended uses of the	· · · · · · · · · · · · · · · · · · ·							
	t VI Land, Buildings, and Equipm								
	Complete if the organization answere	d "Yes" on Form 990), Part IV, line	11a. Se	ee Form 990, Part X	(, line 10.			
	Description of property	(a) Cost or o			The state of the s	Accumulat	ed	(d) Book	value
		basis (investr	nent)	basis (other) de	preciation	<u> </u>		
1a	Land								
b	Buildings								
С	Leasehold improvements								
d	Equipment								
е	Other								
Total	Add lines 1a through 1e (Column (d) must e	qual Form 990 Part	X column (B	line 10	Oc.)				0.

cnedule D	(Form 990) 2017	HEMEL	LOND	TIDUDITI	DIDIEM	
Part VII	Investments -	Other Secu	rities.			

Part VIII Investments - Other Securities.	on Form 000 Port IV II	no 11h Soo Form 000 F	Port V. lino 10	
Complete if the organization answered "Yes" (a) Description of security or category (including name of security)	(b) Book value			d-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) OTHER SECURITIES	268,747		EAR MARKET	
(B) HFHS MALPRACTICE	1,301,629		EAR MARKET	
(C) VENTURE CAPITAL, PARTNER	52,280,291	END-OF-YE	EAR MARKET	VALUE
(D)	ļ			
(E)				
(F)				
(G)	ļ			
(H) Tatal (Cal (b) must say of Form 000 Part V cal (P) line 12 \	53,850,667	7		<u> </u>
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Complete if the organization answered "Yes" (a) Description of investment	on Form 990, Part IV, III			d-of-year market value
	(b) Dook value	(0) 11.00.100 0. 12	dation. Cool or co.	101 your marrier raise
(1)				
(2)		_		
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"		ne 11d. See Form 990, F	Part X, line 15.	· · · · · · · · · · · · · · · · · · ·
(a)	Description			(b) Book value
(1)				
(2)				
(3)				
(4)				<u> </u>
(5)				
(6)				
(7)		_		
(8)				
(9) Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)			
Part X Other Liabilities.	3 TO.)		-	
Complete if the organization answered "Yes"	on Form 990, Part IV, Ir	ne 11e or 11f. See Form	990. Part X, line 25	j.
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 25.)	i		

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Sche	dule D (Form 990) 2017 HENRY FORD HEALTH SYST		23-7383042	Page 4
Pai	t XI Reconciliation of Revenue per Audited Financial St	atements With Revenue	per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, I	ine 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	_2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
C	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12	2.)	5	
Pa	t XII Reconciliation of Expenses per Audited Financial S	tatements With Expense	s per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, I	ıne 12a.	<u> </u>	
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
а	Donated services and use of facilities	2a		
b	Pnor year adjustments	2b		
C	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
C	Add lines 4a and 4b		4c	
5_	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	18)	5	
	t XIII Supplemental Information.			
lines	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a		v, iii 6 4, r ait 7, iii 6 2, r ait	^'',
PAI	RT X, LINE 2:			
mtit	CYCMEN DOEC NOW HAVE ANY MAMPRIAL IN	CEDMATN MAY DOCT	מדראום אם הפ	
THI	SYSTEM DOES NOT HAVE ANY MATERIAL UNC	CERTAIN TAX POST	TIONS AS OF	
רביר ב	TEMPER 21 2017 AND 2016			
DEC	CEMBER 31, 2017 AND 2016.			
				
				
			 .	
			= 4	
				

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

OMB No 1545-0047	2017	Open to Public	

Employer identification number 23-7383042

► Go to www.irs.gov/Form990 for the latest information.

HENRY FORD HEALTH SYSTEM FOUNDATION

- Luck	General Information on Grants and Assistance	nd Assistance						
1 Does t	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the select	
criteria	criteria used to award the grants or assistance?	stance?						X Yes No
2 Descrit	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ocedures for monit	onng the use of grant	funds in the United	1 States.			:
PartII	Grants and Other Assistance to Domestic Organizations	Domestic Organi:	zations and Domestic	: Governments. Ca	omplete if the orga	nization answered "Ye	and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	IV, line 21, for any
ت	recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	\$5,000. Part II can	be duplicated if additi	onal space is need	ed.			:
1 (a) Nar	1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (rf applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
HENRY FORE	HENRY FORD HEALTH SYSTEM							
ONE FORD PLACE DETROIT MI 48202	PLACE II 48202	38-1357020	501(C)(3)	0	Ó		·	RESEARCH FUNDING TO HENRY FORD HEALTH SYSTEM
2 Enter to 3 Enter to	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table	nd government on s listed in the line 1	ganizations listed in the table	e line 1 table				
LHA For Pa	For Paperwork Reduction Act Notice, see the Instructions for	, see the Instructi	ions for Form 990.					Schedule I (Form 990) (2017)

Page 2 23-7383042 Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. HENRY FORD HEALTH SYSTEM FOUNDATION Schedule I (Form 990) (2017) Part III

(a) Type of grant or assistance recipients			Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.					
ber of (c) Amount of (d) Amount of non- ents cash grant cash assistance			art I, line 2, Part III, column (b					
d) Amount of non- cash assistance			o), and any other ad					
(e) Method of valuation (book, FMV, appraisal, other)			dtional information.					
(f) Description of noncash assistance								Schedule I (Form 990) (2017

Schedule I (Form 990) (2017)

SCHEDULE J (Form 990)

Part I

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

HENRY FORD HEALTH SYSTEM FOUNDATION Questions Regarding Compensation

Employer identification number 23-7383042

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			1
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	,		ļ
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			لــــا
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2_	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	-		
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			ļ
]
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization		- 	
а	Receive a severance payment or change-of-control payment?	4a	X	
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Λ	X
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	a to the total NAV Total NAV A FOAT NAV A STATE THE TOTAL STATE TO THE			1
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5				1
_	contingent on the revenues of	5a		$\overline{\mathbf{x}}$
	The organization?	5b		X
D	Any related organization?	- 55		 -
	If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			}
6	contingent on the net earnings of:]
	· ·	6a		X
	The organization?	6b		X
D	Any related organization? If "Yes" on line 6a or 6b, describe in Part III.	0.0		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
•		7		X
ρ	not described on lines 5 and 6? If "Yes," describe in Part III Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	•		 -
8	initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			1
9	Regulations section 53 4958-6/c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of V	W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive	(iii) Other reportable	other deferred compensation	benefits	(Q)·(j)(B)	in column (B) reported as deferred on prior Form 990
			compensation	compensation				·
(1) MARGARET E. BURNS-DELORIA	Ξ	0	0	0.	0	0	0	0
TRUSTEE	€	422,264.	181,922.	4,619.	23,301.	1,787.	633,893.	0
(2) WILLIAM A. CONWAY, M.D.	Ξ		0	0	0	0	0	0
PHYSICIAN TRUSTEE	E	677,822.	640,158.	679,649.	26,001.	19,728.	2,043,358.	0
(3) HENRY W. LIM, M.D.	Ξ	0	0	0	0	0	0	0
PHYSICIAN TRUSTEE	Ξ	624,01	105,815.	20,155.	26,001.	20,945.	796,932.	0
(4) HENRY E. KIM, M.D.	Ξ		l		0	0		0
PHYSICIAN TRUSTEE	<u> </u>	474,19	45,516.	20,847.	24,651.	23,410.	588,619.	0
(5) WRIGHT LASSITER III	(i)					0		0.
TRUSTEE- PRESIDENT	(II)	1,465,486.	1,098,370.	28,470.	710,977.	25,055.	3,328,358.	0
(6) STEVEN N. KALKANIS, M.D.	(i)	0	0					• 0
PHYSICIAN TRUSTEE	(ii)	1,031,363.	290,155.	20,143.	23,301.	22,798.	1,387,760.	0
(7) BENJAMIN MOVSAS, M.D.	(i)		0					0
PHYSICIAN TRUSTEE	(ii)	.106,199	116,302.	21,055.	24,651.	36,006.	859,915.	0
(8) EDWARD G. CHADWICK	(i)			1				
TREASURER (PART YEAR)	(ii)	685,40	450,341.	383,963.	142,487.	25,103.	1,687,300.	0
(9) ANNMARIE ERICKSON	(i)		0			0.		0
ASSISTANT SECRETARY (PART YEAR)	(ii)	202,09	0.	1,228.	16,875.	20,643.	243,845.	0.
(10) MICHELLE JOHNSON TIDJANI, ESQ.	(i)		0	• 0		0		
SECRETARY (PART YEAR)	(ii)	287,416.	0	23,611.	51,549.	9,694.	372,270.	
(11) EDITH L. EISENMANN	Θ			0		0.		
SECRETARY	(ii)	7,521.	124,202.	834.	624.	483.	133,664.	• 0
(12) NANCY M. SCHLICHTING	(i)	0	0.	• 0	0	0	0	0
PRESIDENT	(ii)	56,404.	2,304,242.	25,880.	6,379,208.	2,155.	8,767,889.	0
	Θ							
	(ii)							
	Ξ							
	(1)							
	Ξ							
	(11)							
	Ξ							
	(ii)							

Schedule J (Form 990) 2017 HENRY FORD HEALTH SYSTEM FOUNDATION	23-7383042 Page 3
Part III Supplemental Information	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	is part for any additional information.
PART I, LINES 4A-B:	
PART 1 LINE 4A: SEVERANCE PAYMENTS MADE BY HENRY FORD HEALTH SYSTEM	
EDWARD G. CHADWICK (FORMER CFO) \$361,217	:
SCH J, LINE 4B, PERSON PARTICIPATING IN HFHS NONQUALIFIED RETIREMENT PLANS	
SEC 457(F) - SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP)	
VALUE OF NON-TAXABLE REPORTABLE	
2017 ACCRUAL NON VESTED 2017 DISTRIBUTIONS W-2 AMOUNTS	
PARTICIPANT	
NANCY M. SCHLICHTING - 3,649,130 -2,725,820	
EDWARD G. CHADWICK	

CONTRIBUTIONS TO SEC 457(F)-NON-QUALIFIED DEFERRED COMPENSATION RETIREMENT

661,215

t

687,676

WILLIAM A. CONWAY, MD 661,215

34,861

MICHELLE JOHNSON TIDJANI-

WRIGHT LASSITER III

HENRY FORD HEALTH SYSTEM FOUNDATION

Page 3

23-7383042

Part III Supplemental Information Schedule J (Form 990) 2017

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PLAN

EMPLOYEE		EMPLOYER	MEDICARE	REPORTABLE
2017 CONTRIBUTIONS		2017 CONTRIBUTIONS	TAX GROSS-UP W-2 AMOUNTS	W-2 AMOUNTS
HENRY W. LIM, M.D.	ı	18,000	433	18,433
MARGARET E. BURNS-DELORIA	1	4,510	109	4,619
WILLIAM A. CONWAY, M.D.		18,000	433	18,433
EDITH L. EISENMANN	692	ı	I	692
HENRY E. KIM M.D.	8,636	9,364	225	18,225
STEVEN N.KALKANIS M.D.	ı	18,000	433	18,433
BENJAMIN MOVSAS M.D.	-	18,000	433	18,433
EDWARD G. CHADWICK	1,956	15,881	382	18,219
WRIGHT LASSITER III	I	18,000	433	18,433
MICHELLE JOHNSON TIDJANI	I	658	16	674

PART II, SUPPLEMENTAL INFORMATION FOR NANCY SCHLICTING, FORMER PRESIDENT & CEO

COMPENSATION AMOUNTS REPORTED FOR NANCY SCHLICHTING, PRESIDENT AND

CEO OF HENRY FORD HEALTH SYSTEM FROM 2004 THROUGH 2016, INCLUDE

III Supplemental Inform	TIT TALL TALL	ation
Part		Part III Supplemental Inform

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 6b, 7, and 8, and for Part II Also complete this part for any additional information.
\$2,304,242 IN INCENTIVES RELATED TO SERVICES PERFORMED IN HER LAST YEAR
OF EMPLOYMENT. IN ADDITION, \$5,356,044 IN RETIREMENT RELATED AMOUNTS
FROM THE HFHS SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) ARE
INCLUDED. A PORTION OF THE RETIREMENT AMOUNTS HAVE BEEN REPORTED AS
EARNED IN PRIOR YEARS' FORM 990.
Schedule J (Form 990) 2017

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ
Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

HENRY FORD HEALTH SYSTEM FOUNDATION

Employer identification number 23-7383042

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
AS AN INTEGRATED COMPONENT OF ONE OF THE NATION'S LEADING
COMPREHENSIVE, INTEGRATED HEALTH SYSTEMS, THE FOUNDATION EXISTS TO
ADVANCE THE GOALS AND MISSION OF HFHS AND TO IMPROVE THE QUALITY OF
HUMAN LIFE THROUGH ITS SUPPORT OF THE SCIENCE AND ART OF HEALTH CARE
AND HEALING. THE ORGANIZATION PROVIDES FINANCING TO VARIOUS RESEARCH
AND OTHER INITIATIVES OF HFHS.
FORM 990, PART VI, SECTION A, LINE 2:
FLORINE MARK AND RICHARD NODEL (BOTH TRUSTEES) HAVE A BUSINESS
RELATIONSHIP.
REDATIONSHIF:
FORM 990, PART VI, SECTION A, LINE 6:
THE ORGANIZATION IS A TAX EXEMPT MEMBERSHIP CORPORATION AND THE SOLE MEMBER
OF THE ORGANIZATION IS HENRY FORD HEALTH SYSTEM.
FORM 990, PART VI, SECTION A, LINE 7A:
AS THE SOLE MEMBER OF THE ORGANIZATION, HFHS HOLDS THE RESERVE POWER TO
APPROVE OR DISAPPROVE TRUSTEE APPOINTMENTS.
FORM 990, PART VI, SECTION A, LINE 7B:
BASED ON THE ESTABLISHED RESERVE POWERS, CERTAIN DECISIONS OF THE GOVERNING
BODY ARE SUBJECT TO THE APPROVAL OF THE SOLE MEMBER.

HENRY FORD HEALTH SYSTEM FOUNDATION

Employer identification number 23-7383042

THE ORGANIZATION IS AN AFFILIATE OF HENRY FORD HEALTH SYSTEM (HFHS) AND THE TAX DEPARTMENT OF HFHS PREPARES THE ORGANIZATION'S FORM 990. AS PART OF THE PREPARATION AND REVIEW PROCESS PRIOR TO FILING THE RETURN THE FOLLOWING REVIEW PROCESS IS CONDUCTED:

- REVIEW OF THE ENTIRE RETURN WITH THE HFHS SENIOR VICE PRESIDENT, FINANCIAL OPERATIONS AND CHIEF FINANCIAL OFFICER,
- REVIEW OF ALL COMPENSATION MATTERS AND DISCLOSURES WITH THE HFHS COMPENSATION COMMITTEE OF THE ORGANIZATION'S BOARD OF DIRECTORS.
- REVIEW OF THE RETURN WITH THE HFHS AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF DIRECTORS AND CEO AND COO
- PROVIDE A COPY OF THE RETURN TO THE HFHS BOARD OF DIRECTORS

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION IS AN AFFILIATE OF HENRY FORD HEALTH SYSTEM (HFHS) WHO
OVERSEES THE CONFLICT OF INTEREST PROCESS WITH REGARD TO THE ORGANIZATION.
HFHS HAS A STANDING CONFLICT OF INTEREST COMMITTEE (THE COMMITTEE) THAT IS
RESPONSIBLE FOR OVERSIGHT OF ALL CONFLICT OF INTEREST MATTERS. THE HFHS
CONFLICT OF INTEREST POLICY APPLIES TO ALL DIRECTORS AND EMPLOYEES.
ANNUALLY, DIRECTORS, EMPLOYEES OF A MANAGEMENT LEVEL, RESEARCHERS, AS WELL
AS EMPLOYEES ASSOCIATED WITH PROCUREMENT, OR IN CERTAIN OTHER PREDEFINED
ROLES MUST COMPLETE AN ANNUAL DISCLOSURE DESIGNED TO IDENTIFY ACTIVITIES
AND RELATIONSHIPS THAT COULD POTENTIALLY GIVE RISE TO A CONFLICT OF

IT IS THE RESPONSIBILITY OF THE COMMITTEE TO REVIEW THESE

THE COMMITTEE ANNUALLY REPORTS THE RESULTS OF ITS ACTIVITIES TO

DISCLOSURES AND DETERMINE THE NEED FOR ANY ACTION TO MANAGE THE POTENTIAL

THE HFHS AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF DIRECTORS.

INTEREST.

CONFLICT.

REPORTED AT 5 PER WEEK AND FOR SMALLER ORGANIZATIONS 1 HOUR PER WEEK IS REPORTED.

HOURS ASSICIATED WITH OTHER HOSPITAL OR LARGER ORGANIZATIONS ARE

FORM 990, PART XII - LINE 2C

HENRY FORD FOUNDATION (FUND) IS INCLUDED IN THE CONSOLIDATED FINANCIAL

STATEMENTS OF HENRY FORD HEALTH SYSTEM. THE GOVERNING BODY OF HFHS HAS

DELEGATED THE OVERSIGHT OF THE FINANCIAL STATEMENTS, INCLUDING THE

Schedule O (Form 990 or 9	990-EZ) (2017)					Page 2
Name of the organization	HENRY F	ORD HEALTH	SYSTEM	FOUNDATION		Employer identification number 23-7383042
CHOICE OF IND	EPENDENT	AUDITORS,	TO ITS	AUDIT COMMIT	TEE.	
FORM 5713 - I	NTERNATI	ONAL BOYCO	TT ACTIV	VITY:		
A FORM 5713,	INTERNAT	IONAL BOYCO	OTT REPO	ORT, HAS BEEN	FILED	ON OUR BEHALF
BY HENRY FORD	HEALTH	SYSTEM (PAI	RENT OF	OUR CONTROLL	ED GRO	UP OF WHICH
THE ORGANIZAT	ION IS A	MEMBER).	THE OR	GANIZATION DI	D NOT	ITSELF HAVE
ANY ACTIVITIE	S ASSOCI	ATED WITH	AN INTE	RNATIONAL BOY	COTT C	OUNTRY.
	•					

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Parti

Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017 Open to Public— Inspection

HENRY FORD HEALTH SYSTEM FOUNDATION

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 23-7383042

Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	ne End-of-year assets		Direct controlling entity	
Part II Identification of Related Tax-Exempt Organizations. Complement of the comple	zations. Complete if the organization	ete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt	, Part IV, line 34, t	secause it had one	s or more related tax-exe	mpt	
(a) Name, address, and EIN of related organization	(b) Pnmary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 512(b)(13) controlled entity?	2(b)(13) lled /?
		•		501(c)(3))		Yes	2
HENRY FORD HEALTH SYSTEM - 38-1357020 ONE FORD PLACE	HEALTHCARE SERVICE						
DETROIT, MI 48202	PROVIDER	MICHIGAN	501(C)(3)	LINE 3	N/A		×
HENRY FORD WYANDOTTE HOSPITAL - 38-2791823	1.						
2333 BIDDLE AVE. WYANDOTTE, MI 48192	HEALTHCARE SERVICE PROVIDER	MICHIGAN	501(C)(3)	LINE 3	HENRY FORD HEALTH SYSTEM	×	
HENRY FORD CONTINUING CARE - 38-2433285 ONE FORD PLACE					HENRY PORD HEALTH		
DETROIT, MI 48202	NURSING HOMES	MICHIGAN	501(C)(3)	LINE 10	SYSTEM	×	
HEALTH ALLIANCE PLAN - 38-2242827							
GRAND	HEALTH MAINTENANCE				HENRY FORD HEALTH	ļ	
DETROIT, MI 48202	ORGANIZATION	MICHIGAN	501(C)(4)	N/A	SYSTEM	×	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(4)	(c)	Ð	(e)	£	9	`
Name, address, and EiN	Pnmary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13)	(b)(13)
of related organization		foreign country)	section	status (if section	entrty	organization?	ion?
				501(c)(3))		Yes	ş
HEALTH SYSTEM							
LIABILITY - 38-6553031, ONE FORD PLACE,					HENRY FORD HEALTH		
DETROIT, MI 48202	MALPRACTICE INSURANCE	MICHIGAN	501(C)(4)	N/A	SYSTEM	×	
HFII CORPORATION - 90-0840304						•	
ONE FORD PLACE					HENRY FORD HEALTH		
DETROIT, MI 48202	SCIENTIFIC RESEARCH	MICHIGAN	501(C)(3)	LINE 7	SYSTEM	×	
HENRY FORD HEALTH SYSTEM GOVERNMENT AFFAIRS							
SERVICES - 46-4064067, ONE PORD PLACE,	ADVOCACY SERVICES FOR HFHS				HENRY FORD HEALTH		
DETROIT, MI 48202	AND AFFILIATES	MICHIGAN	501(C)(4)	N/A	SYSTEM	×	
HENRY FORD MACOMB HOSPITAL CORPORATION -							
38-2947657, ONE FORD PLACE, DETROIT, MI	HEALTHCARE SERVICE				HENRY FORD HEALTH		
48192	PROVIDER	MICHIGAN	501(C)(3)	LINE 3	SYSTEM	×	
HENRY FORD ALLEGIANC HEALTH GROUP -							
38-2756428, 205 N. EAST AVENUE, JACKSON, MI	HEALTHCARE SERVICE				HENRY FORD HEALTH		
49201	PROVIDER	MICHIGAN	501(C)(3)	LINE 12B, II	SYSTEM	×	
ALLEGIANCE HEALTH FOUNDATION - 38-3607833					HENRY FORD		
205 N. EAST AVENUE					ALLEGIANCE HEALTH		
JACKSON, MI 49201	SUPPORT ORGANIZATION	MICHIGAN	501(C)(3)	LINE 12B, II	GROUP	×	
HOSPICE OF JACKSON DBA ALLEGIANCE HOSPICE -							
38-2336367, 205 N. EAST AVENUE, JACKSON, MI							
49201	HOSPICE	MICHIGAN	501(C)(3)	LINE 7	HEALTHLINK	×	
THE HOSPICE OF JACKSON ENDOWMENT FUND -							
38-3422146, ONE JACKSON SQUARE, JACKSON, MI					ALLEGIANCE		
49201	SUPPORT ORGANIZATION	MICHIGAN	501(C)(3)	LINE 12B, II	HOSPICE	×	
HEALTHLINK - 38-2756425					HENRY FORD		
205 N. EAST AVENUE					ALLEGIANCE HEALTH		
JACKSON, MI 49201	HOME HEALTH CARE	MICHIGAN	501(C)(3)	LINE 12A, I	GROUP	×	
VOLUNTEERS OF HENRY FORD ALLEGIANCE HEALTH -					HENRY FORD		
38-6082835, 205 N. EAST AVENUE, JACKSON, MI					ALLEGIANCE HEALTH		
49201	SUPPORT ORGANIZATION	MICHIGAN	501(C)(3)	LINE 7	GROUP	×	
HENRY FORD ALLEGIANCE SPECIALTY HOSPITAL -					HENRY FORD		
38-1218485, 110 NORTH ELM AVENUE, JACKSON,					ALLEGIANCE HEALTH		
MI 49202	LONG TERM ACUTE HOSPITAL	MICHIGAN	501(C)(3)	LINE 3	GROUP	×	
HOSPITAL DBA HENRY FORD					HENRY FORD		
.H - 38-2027689, 205 N. EAST	RE SERVICE				ALLEGIANCE HEALTH		
AVENUE, JACKSON, MI 48201	PROVIDER	MICHIGAN	501(C)(3)	LINE 3	GROUP	×	
_							

23-7383042

Page 2

Schedule R (Form 990) 2017 HENRY FORD HEALTH SYSTEM FOUNDATION

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		.[1			-			
(a)	<u>ē</u>	ပ	<u>©</u>	(e)	€	6)	Ē		Ξ	9	3
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year	Oisproportionate allocations?		Code V-UBI	ieneral or nanaging partner?	General or Percentage managing ownership
		country)		sections 512-514)		433413	Yes No			Yes No	
NORTHWEST DETROIT DIALYSIS -											
38-3232668, 30100 TELEGRAPH,	OPERATE		HENRY FORD								
BINGHAM FARMS, MI 48025	DIALYSIS CLINIC	MI	HEALTH SYSTEM	N/A	0	0	×		N/A	×	800 °
MACOMB REGIONAL DIALYSIS											
CENTERS - 26-0423581, 16151											
NINETERN MILE RD., CLINTON	OPERATE		HENRY FORD						•		
TOWNSHIP, MI 48038	DIALYSIS CLINIC	MI	HEALTH SYSTEM	N/A	.0	0	×		N/A	×	\$ 00°
POOTE HEALTH CENTER											
ASSOCIATES - 38-3017711, 1100 LESSOR OF	LESSOR OF		HENRY FORD								
E. MICHIGAN AVENUE, JACKSON,	MEDICAL		ALLEGIANCE								
MI 49201	сомромініци	MI	HEALTH GROUP	RELATED	0	0.	×		N/A	×	8 00°
									-		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related or organizations treated as a corporation or trust during the tax year.

(a)	(q)	(၁)	(P)	(9)	ω	(6)	3	(1)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entrty (C corp, S corp,	Share of total income	Share of end-of-year	Percentage ownership	512(b)(13) controlled entity?
		country)		Of trusty		dosels	1	Yes No
SHA REALTY, INC 38-1378121								
ONE FORD PLACE			HENRY FORD					
DETROIT, MI 48202	REAL ESTATE HOLDING	MI	HEALTH SYSTEM	c corp	•	0.	£00°	×
PAIRLANE HEALTH SERVICES - 38-2565235								
30100 TELEGRAPH			HENRY FORD					
BINGHAM FARMS, MI 48025	HEALTHCARE MANAGEMENT	MI	HEALTH SYSTEM	C CORP	.0	0.	* 00.	×
ALLIANCE HEALTH AND LIFE INSURANCE -								
38-3291563, 2850 W. GRAND BLVD., DETROIT, MI HEALTH INSURANCE	HEALTH INSURANCE		HEALTH					
48202	PROVIDER	MI	ALLIANCE PLAN	C CORP	•	•	*00.	×
HAP PREFERRED INC 38-2513504								
2850 W. GRAND BLVD.	PROVIDER NETWORK		HEALTH					_
DETROIT, MI 48202	LEASING	H	ALLIANCE PLAN	C CORP	0	•	800°	×
ONIKA INSURANCE LTD								
FIRST CARRIBEAN HOUSE		CAYMAN	HENRY FORD					
GRAND CAYMAN, CAYMAN ISLANDS	CAPTIVE INSURANCE	ISLANDS	HEALTH SYSTEM	C CORP	0.	0.	.00%	×

23-7383042

HENRY FORD HEALTH SYSTEM FOUNDATION

Schedule R (Form 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

									ı
(a)	(Q)	<u> </u>	9	(0)	£	(6)	Ξ	€	•
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Type of entity (C corp. S corp.	Share of total	Share of end-of-vear	Percentage ownership	512(b)(13) controlled	
		foreign country)		or trust)					١؞
HENRY FORD PHYSICIAN NETWORK - 32-0306774								-	l
ONE FORD PLACE			HENRY FORD					_	
DETROIT, MI 48202	PHYSICIAN NETWORK	MI	HEALTH SYSTEM	C CORP	0	0.	\$ 00.	×	
ADMINISTRATION SYSTEMS RESEARCH CORPORATION									l
- 38-2651185, 2850 W. GRAND BLVD., DETROIT,	THIRD PARTY INSURANCE		HEALTH			-			
MI 48202	ADMINISTRATOR	MI	ALLIANCE PLAN	c corp	•	0	\$00 .	×	
HAP MIDWEST HEALTH PLAN, INC 38-3123777									l
2850 W. GRAND BLVD.	HEALTH INSURANCE		HEALTH						
DETROIT, MI 48202	PROVIDER	MI	ALLIANCE PLAN	C CORP	0.	0.	800.	×	
HAP COMMUNITY ALLIANCE - 27-0449055									l
2850 W. GRAND BLVD.	1		НЕАГТН						
DETROIT, MI 48202	MANAGEMENT COMPANY	MI	ALLIANCE PLAN	c corp	0	0.	800°	×	
VIKING HEALTH SYSTEM, INC 38-2756161	IDLE HEALTHCARE		HENRY FORD						ŀ
205 N. EAST AVENUE	ADMINISTRATION		ALLEGIANCE						
JACKSON, MI 49201	CORPORATION	M	неастн	C CORP	0	0.	800°	×	
CASCADES INSURANCE COMPANY LTD - 98-1132982			HENRY FORD						1
205 N. EAST AVENUE	HOSPITAL MALPRACTICE		ALLEGIANCE						
JACKSON, MI 49201	INSURANCE	MI	HEALTH	C CORP	.0	.0	\$ 00.	×	
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Schedule R (Form 990) 2017 HENRY FORD HEALTH SYSTEM FOUNDATION

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

Note: Complete line 1 if any entity is listed in Date II III or IV of this school-ile				>	V vo V	4
Total Compare in any entry is instead in a to 1, in, or 19 or ans schedule. 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	lated organizations listed	n Parts II-IV?		+	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		•		1a	_	×
b Gift, grant, or capital contribution to related organization(s)				-	×	1
c Gift, grant, or capital contribution from related organization(s)				2	_	×
d Loans or loan guarantees to or for related organization(s)				₽	_	×
e Loans or loan guarantees by related organization(s)	•			9	_	×
						-
f Dividends from related organization(s)				#		·×
g Sale of assets to related organization(s)				19	7	×
h Purchase of assets from related organization(s)				#	_	×
i Exchange of assets with related organization(s)				ij	_	×
j Lease of facilities, equipment, or other assets to related organization(s)				÷	7	×
k Lease of facilities, equipment, or other assets from related organization(s)				¥		×
I Performance of services or membership or fundraising solicitations for related organization(s)	nization(s)			=	_	×
m Performance of services or membership or fundraising solicitations by related organization(s)	nization(s)			1m	_	 ×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	on(s)			1n	_	×
 Sharing of paid employees with related organization(s) 				10	7	×
and Darmon and the selection of the sele				;		.≽
Rembursement paid by related organization(s) for expenses				2 5		: ×
					+	-
r Other transfer of cash or property to related organization(s)				+		ı×
s Other transfer of cash or property from related organization(s)				1s	_	×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	no must complete the	ns line, including covered	relationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	olved		
(1) HENRY FORD HEALTH SYSTEM	В	16,000,000.CASH	CASH VALUE			
(2)						
(3)						
(4)						ŀ
(5)						1
— (9)						
732163 09-11-17			Schedule R (Form 990) 2017	₹ (Form 9	90) 2(012

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions reparding exclusion for certain investment partnerships.

of entrty	Primary activity	Legal domicile	Predominant income	Are all partners sec	Share of	(9) Share of	Oispropor-	Code V-UBI	General c	(K) YPercentage
		(state or foreign country)	(related, unrelated, excluded from tax under sections 512-514)	501(c)(3) orgs? Yes No	total income	end-of-year assets	allocations?	uorde amount in 00x 20 inaneging ownership electrons? of Schedule K-1 partner? Yes No (Form 1065) Yes No	Yes NO	ownership
							_			
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Schedu	le R (Form 990) 2017		FORD	HEALTH	SYSTEM	f FOU	NOITADN	23-7383042	Page 5
Part	VII Supple	mental Inf								
	Provide a	dditional info	mation for resp	onses to o	uestions on S	Schedule R. S	See instru	ctions.		
SCHE	DULE R,	PART V	, LINE	lD & 1	.E:					
THE	ORGANIZ	ATION,	AS A DE	SIGNAT	ED AFF	ILIATE,	IS A	A MEMBER	OF THE HENRY	
FORD	HEALTH	SYSTEM	CREDIT	GROUE	. MEMB	ERS OF	THE (CREDIT GI	ROUP ARE	
JOIN	TLY AND	SEVERA	LLY LIA	BLE FO	R OUTS	TANDING	OBL	GATIONS	ISSUED UNDER	
THE	2016 HF	HS BOND	MASTER	INDEN	TURE.					
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