DLN: 93493073000390 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06-30-2019 D Employer identification number B Check if applicable CORPORATION OF HAVERFORD COLLEGE □ Address change 23-6002304 ☐ Name change Doing business as HAVERFORD COLLEGE ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite 370 LANCASTER AVENUE ☐ Amended return ☐ Application pending (610) 896-1223 City or town, state or province, country, and ZIP or foreign postal code HAVERFORD, PA $\,$ 190411392 G Gross receipts \$ 288,428,514 Name and address of principal officer H(a) Is this a group return for WENDY E RAYMOND ☐Yes **☑**No subordinates? 370 LANCASTER AVENUE H(b) Are all subordinates HAVERFORD, PA 190411392 ☐ Yes ☐No ıncluded? **☑** 501(c)(3) ☐ 501(c)() **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW HAVERFORD EDU L Year of formation 1833 M State of legal domicile PA Summary 1 Briefly describe the organization's mission or most significant activities LEADING LIBERAL ARTS COLLEGE KNOWN FOR ACADEMIC RIGOR, HONOR CODE & A BEAUTIFUL ARBORETUM CAMPUS Activities & Governance 2 Check this box ► ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 29 4 28 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 1,972 **6** Total number of volunteers (estimate if necessary) 6 1,350 Total unrelated business revenue from Part VIII, column (C), line 12 -742,708 **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 35,893,537 24,190,117 Ravenua 94,173,488 98,882,983 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 29,584,922 25,667,646 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 329,079 669,796 159,981,026 149,410,542 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 30,320,394 31,297,550 **14** Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 59,808,521 61,296,772 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . b Total fundraising expenses (Part IX, column (D), line 25) ▶4,371,646 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 44,809,341 46,570,760 134,938,256 139,165,082 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . 25,042,770 10,245,460 Net Assets or Fund Balances Beginning of Current Year End of Year 774,945,833 763,460,439 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 172,142,653 171,182,145 22 Net assets or fund balances Subtract line 21 from line 20 . 591,317,786 603,763,688 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Signature of officer Sign Here MITCHELL L WEIN SR VP ADMIN/FINANCE, TREASURER Type or print name and title Print/Type preparer's name Preparer's signature Check | If 2020-03-12 P00481097 Paid self-employed Firm's name CLIFTONLARSONALLEN LLP Firm's EIN ► 41-0746749 Preparer Use Only Firm's address ▶ 610 W GERMANTOWN PIKE STE 400 Phone no (215) 643-3900 PLYMOUTH MEETING, PA 19462 ✓ Yes □ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2018)					Page 2
Pa	statement	of Program Service	ce Accomplis	hments		
	Check if Sche	dule O contains a resp	onse or note to a	any line in this Part III		🗹
1	Briefly describe the o	rganization's mission				
ACAI HAVE COLL THE STRE STAN	DEMIC CURRICULUM A ERFORD HAS CHOSEN .EGE'S RIGOROUS ACA ASSUMPTION THAT TH ENGTH IN BOTH SCHOL IDARDS THE FACULTY	T ITS CORE, IS DISTIN TO REMAIN SMALL AN DEMIC PROGRAM IS F E ABLE STUDENTS WH ARSHIP AND TEACHIN MEMBERS ARE TEACH	IGUISHED BY A D TO FOSTER A LEXIBLE IN FOR HO COME HERE \ IG, AND ITS MEI HING AT AN UND	COMMITMENT TO EXCE CLOSE STUDENT/FACU M AND CONTENT TO M WILL USE THEIR CAPAE MBERS EXPECT TO TRA BERGRADUATE COLLEG	ELLENCE AND A CONCERN FOR IN LTY RELATIONSHIP TO ACHIEVE EET THE NEEDS OF INDIVIDUAL BILITIES FULLY HAVERFORD'S FA NSMIT TO STUDENTS THEIR ENT E OF ARTS AND SCIENCES BY CH	IDIVIDUAL GROWTH THESE OBJECTIVES THE STUDENTS, AND RESTS ON ACULTY IS NOTED FOR ITS THUSIASM AND HIGH
2	-	, ,	ant program ser	vices during the year w	hich were not listed on	
	AND Briefly describe the organization's mission IAVERPORD COLLEGE IS COMMITTED TO PROVIDING A LIBERAL ARTS EDUCATION IN THE BROADEST SENSE THIS EDUCATION, BASED ON A RICH CADEMIC CURRICULUM AT ITS CORE, IS DISTINGUISHED BY A COMMITMENT TO EXCELLENCE AND A CONCERN FOR INDIVIDUAL GROWTH IAVERPORD HAS CHOSEN TO REMAIN SMALL AND TO FOSTER A CLOSE STUDENT/FACULTY RELATIONSHIP TO ACHIEVE THESE OBJECTIVES THE COLLEGE'S RICGROUS ACADEMIC PROCRAM IS FLEXIBLE IN FORM AND CONTENT TO MEET THE MEDS OF INDIVIDUAL STUDENTS, AND RESTS ON HE ASSUMPTION THAT THE ABLE STUDENTS WHO COME HERE WILL USE THEIR CAPABILITIES FULLY HAVERFORD'S FACULTY IS NOTED FOR ITS TRENGTH IN BOTH SCHOLARSHIP AND TEACHING, AND ITS MEMBERS EXPECT TO TRANSMIT TO STUDENTS THEIR ENTHUSIASM AND HIGH TRANDARDS THE FACULTY MEMBERS ARE TEACHING AT AN UNDERGRADUATE COLLEGE OF ARTS AND SCIENCES BY CHOICE, AND THEY EXPECT O LEARN, AS WELL AS TO TEACH, IN THIS CLOSE RELATIONSHIP WITH UNDERGRADUATES 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27					
Check if Schedule O contains a response or note to any line in this Part III . ✓ Briefly describe the organization's mission HAVERFORD COLLEGE IS COMMITTED TO PROVIDING A LIBERAL ARTS EDUCATION IN THE BROADEST SENSE THIS EDUCATION, BASED ON A RICH ACADEMIC CURRICULUM AT IT'S CORE, IS DISTINGUISHED BY A COMMITMENT TO EXCELLENCE AND A CONCERN FOR INDIVIDUAL GROWTH HAVERFORD NAS CHOSEN TO REMAIN SMALL AND TO POSTER A CLOSE STUDENT/FACULTY RELATIONSHIP TO ACHIEVE THESE OBJECTIVES THE COLLEGE'S RIGOROUS ACADEMIC PROGRAM IS FLEXIBLE IN FORM AND CONTENT TO MEET THE NEEDS OF INDIVIDUAL STUDENTS, AND RESTS ON THE ASSUMPTION THAT THE ABLE STUDENTS WHO COME HERE WILL USE THEIR CAPABILITIES FULLY HAVERFORD'S FACULTY IS NOTED FOR ITS STRENGTH IN BOTH SCHOLLARSHIP AND TEACHING, AND IT'S MEMBERS EXPECT TO TRANSMIT TO STUDENTS THEIR ENTHUSIASM AND HIGH STANDARDS THE FACULTY MEMBERS ARE TEACHING AT AN UNDERGRADUATE COLLEGE OF ARTS AND SCIENCES BY CHOICE, AND THEY EXPECT TO LEARN, AS WELL AS TO TEACH, IN THIS CLOSE RELATIONSHIP WITH UNDERGRADUATES 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?						
Check if Schedule O contains a response or note to any line in this Part III						
						∐ Yes 🗹 No
	If "Yes," describe the	se changes on Schedu	le O			
4	Section 501(c)(3) an	d 501(c)(4) organizatio	ons are required	to report the amount of		
4a	(Code) (Expenses \$	76,368,187	including grants of \$	31,297,550) (Revenue \$	74,810,610)
	See Additional Data					
4b	(Code) (Expenses \$	22,405,608	including grants of \$	0) (Revenue \$	22,825,511)
	Can Additional Data					
	See Additional Data					
4c) (Expenses \$	14,302,497	including grants of \$	0) (Revenue \$	2,063,923)
4c	(Code) (Expenses \$	14,302,497	including grants of \$	0) (Revenue \$	2,063,923)
	(Code See Additional Data			including grants of \$	0) (Revenue \$	2,063,923)
	(Code See Additional Data Other program service	ces (Describe in Sched	ule O)			2,063,923)

D		Charlist of Paguired Schodules			
Par	t IV	Checklist of Required Schedules		Yes	No
1	Is the	organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete ule A 2	1	Yes	
2		organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? 🕏	2	Yes	
3		e organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates blic office? If "Yes," complete Schedule C, Part I 😼	3		No
4	Did the	on 501(c)(3) organizations. e organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? s," complete Schedule C, Part II	4	Yes	
5	Is the	organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, sments, or similar amounts as defined in Revenue Procedure 98-19?	5		No
6	Did the	e organization maintain any donor advised funds or any similar funds or accounts for which donors have the right vide advice on the distribution or investment of amounts in such funds or accounts?	6	Yes	
7	Did th	e organization receive or hold a conservation easement, including easements to preserve open space, ivironment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did th	e organization maintain collections of works of art, historical treasures, or other similar assets?	8	Yes	
9	for am	e organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian nounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation es?If "Yes," complete Schedule D, Part IV	9	Yes	
LO		e organization, directly or through a related organization, hold assets in temporarily restricted endowments, inent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏	10	Yes	
11		organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, s applicable			
а		e organization report an amount for land, buildings, and equipment in Part X, line 10?	11a	Yes	
b		e organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🐕	11b	Yes	
С		e organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its issets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🕏	11c		No
d		e organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported t X, line 16? If "Yes," complete Schedule D, Part IX 🥩	11d		No
е	Did th	e organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f		e organization's separate or consolidated financial statements for the tax year include a footnote that addresses ganization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏	11f	Yes	
L2a		e organization obtain separate, independent audited financial statements for the tax year?	12a	Yes	
b		ne organization included in consolidated, independent audited financial statements for the tax year? 5," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
L3		organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	_
L4a	Did th	e organization maintain an office, employees, or agents outside of the United States?	14a		No
b	busine	e organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, ess, investment, and program service activities outside the United States, or aggregate foreign investments at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
L5	Did th	e organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any n organization? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	or for	e organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	colum	e organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, n (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	lines 1	e organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,	18	Yes	
19	comple	e organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," ete Schedule G, Part III	19		No
		e organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
		to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	goverr	e organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic nament on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22		e organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, n (A), line 2? If "Yes." complete Schedule I. Parts I and III	22	Yes	

	990 (2018)			Page
'аг	Checklist of Required Schedules (continued)			
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	23	Yes Yes	No
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		
	the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
1	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
)	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26	Yes	
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No.
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c		No
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Ī	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	• ;		<u> </u>
1	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 2,284		Yes	No

1b

b Enter the number of Forms W-2G included in line 1a *Enter -0-* if not applicable

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

Sponsoring organizations maintaining donor advised funds.

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

Section 501(c)(12) organizations. Entera Gross income from members or shareholders .

7h

8

9a

9h

12a

13a

14a

14b

15

10a

10b

11a

11b

12b

13b

13c

No

Nο

Nο

No

No

Form **990** (2018)

-01111	990 (2016)			Page 0
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI	·	onse to	lines 🗹
Se	ction A. Governing Body and Management			
	•		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 29			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
Ь	Enter the number of voting members included in line 1a, above, who are independent 1b 28			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	,
Ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	⊋.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	,
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			

	members of the governing body.	'"	163	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	e ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	⊋.)	
_Se	ection B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	e.) Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
10a				
10a b	Did the organization have local chapters, branches, or affiliates?	10a		
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b		No

a The organization's CEO, Executive Director, or top management official . . 15a Yes 15b **b** Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a Nο

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt 16b Section C. Disclosure List the States with which a copy of this Form 990 is required to be filed▶ KY , MD , MA , MI , NH , NJ , NY , OH , OK , OR , SC Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply ☑ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest

19 policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records 20 ►MITCHELL L WEIN 370 LANCASTER AVENUE HAVERFORD, PA 190411392 (610) 896-1223 Form 990 (2018)

101111 330 (2	010)										Page /
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	≘ ın t	hıs	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	ıstees, Key E	mploy	ees	, an	d F	lighe	st (Compensated En	nployees	
year .	this table for all persons requir of the organization's current of		·						, ,		•
of compensa	tion Enter -0- in columns (D), (if the organization's current key	E), and (F) if no	compe	nsatı	on w	vas į	paid		- ,,		
• List the who received	organization's five current high direportable compensation (Box and any related organizations	est compensate	d emplo	yees	(oth	ner t	than a	n off	icer, director, truste	e or key employee)	1
• List all o	of the organization's former office compensation from the organization						pensat	ed e	employees who rece	ived more than \$10	0,000
	f the organization's former dir e , more than \$10,000 of reportat										e
compensated	in the following order individual demployees, and former such p	ersons									
☐ Check tl	nis box if neither the organization	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	Т
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one bo oth a direct	ox, un off tor/t	t cho unles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MI3C)	(W- 2/1099- MISC)	related organizations
See Additiona	al Data Table										

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

F (2)	Section A. Officers, Direc	iois, musices	s, key	Emp,	<u> 10 y e</u>	<i>s</i> es,	, allu	nıgı	nest compensat	eu Lilipioyees	(011	unueu)	
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one be both a direct	oox, ι an of	ot che unle: fficer	neck mo ess pers er and a stee)	rson a	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (\) 2/1099-MISC	n d (W-	Estima amount o compens from t	ated of other sation the
		organizations below dotted line)		Institutional Trustee	Officei	key employee	Highest compensated employee	Former	2/1045-1413C)	2/ 1035-1113-C	,	organizati relati organiza	:ed
				1	\perp	\perp	160	_			\perp		
See /	Addıtıonal Data Table		<u> </u>		\downarrow	\downarrow	 	\downarrow			\dashv		
				_	\perp	\downarrow	 	\perp			\dashv		
					\downarrow	\downarrow	 	\downarrow			\dashv		
			<u> </u>		\downarrow	\downarrow	 	\perp			\dashv		
					\perp	\downarrow	—	4			\dashv		
			 		\perp	\perp	↓	\perp			\dashv		
			 	 	\perp	\perp	\perp	\perp			\dashv		
			 	 	\perp	\perp	—	\bot			\dashv		
				<u> </u>	\downarrow	\downarrow	\downarrow	\downarrow			\dashv		
				\perp	<u> </u>	\perp	<u></u>	<u></u>	<u> </u>		<u> </u>		
	Sub-Total				٠.	•	▶				+		
	Total (add lines 1b and 1c)	•					•		3,596,529		0		759,370
2	Total number of individuals (including of reportable compensation from the			se list	ed a	ıbov [,]	e) who	o rec	eived more than \$1	100,000			
					—							Yes	No
3	Did the organization list any former line 1a? <i>If "Yes," complete Schedule</i> .				•				•	1 employee on	3		No
4	For any individual listed on line 1a, is organization and related organization individual									m the	4	Yes	
5	Did any person listed on line 1a recei									dividual for		100	
	services rendered to the organization	n? <i>If "Yes," compi</i>									5		No
S e	ection B. Independent Contract Complete this table for your five high		-d inder	de	n+ c	ontr	actors	that	received more tha	#100 000 of co	mnei	nostion .	
_	from the organization Report compe	ensation for the c								on's tax year	——		
		(A) and business addre	ess							(B) scription of services		(C Compen	nsation
	WHITING-TURNER CONTRACTING CO								CONTRACT	TOR SERVICES		9,	,034,089
BALTI	E JOPPA ROAD 8TH FLOOR TMORE, MD 21286												
	RY DEAN ROGERS & PTNRS ARCHITECTS								ARCHITECT	TURAL SERVICES			914,193
BOST	MILK STREET TON, MA 02109											<u> </u>	.76
	RAN BUILDERS COMPANY INC								CONTRACT	TOR SERVICES			783,653
WYNE	D FLOURTOWN AVENUE DMOOR, PA 19038								TOTE MAIN			<u> </u>	270
	N B WARD COMPANY								TREE MAIN	TENANCE			462,879
KING	W CHURCH ROAD G OF PRUSSIA, PA 19406								CEDI				- :22
	IUS SYSTEMS								HVAC SERV	/ICES			462,183
CHAR	PONDS EDGE DRIVE STE 201 RDS FORD, PA 19317									****		<u> </u>	
~ ·	Total number of independent contractor	ars (including bu)	t not lim	oited 1	to th	10SE	₄ listed	abo:	ve) who received σ	nore than \$100.00	J0 of	<i>i</i> l	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 31

		Check if Schedul	e O contains a i	espo	nse or note to any	line in t	this Part VIII					🗆
							(A) revenue	•	(B) elated or exempt unction	(C) Unrelated business revenue		(D) Revenue excluded from tax under sections
	Ta .								evenue		\perp	512 - 514
इ		Federated campaign	<u> </u>	1a								
ran		b Membership dues .	<u> </u>	1b								
o de E		c Fundraising events	<u> </u>	1c								
ar .		d Related organization	<u> </u>	1d								
ĭ, E	١	e Government grants (co	ontributions)	1e	1,227,237							
Contributions, Gifts, Grants and Other Similar Amounts	1	 All other contributions, and similar amounts no above 	ot included	1f	22,962,880							
ള	!	y Noncash contribution	ons included	2 5	502,83 <u>1</u>							
		in lines 1a - 1f \$ h Total. Add lines 1a-										
S P		II Total. Add lilles 1a-		•			24,190,117					
Ŧ	_	TUNTION AND EFFC			Business	Code	73.3	55,953	73,355,	953		
ษน		TUITION AND FEES				611310	· ·	93,359	11,993,			
æ		DORMS				900099	· ·	96,842	6,853,			1,843,21
Program Service Revenue	_	DINING				900099	· ·	54,657	1,454,			1,043,211
Ser		GRANT CONTRACTS				900099	· ·	75,337	1,434,		13,116	6 962,221
an	е	CONFERENCES				900099	9	/3,33/				902,22.
ogra	f	All other program sei	rvice revenue				2,4	06,835	2,406,	835		
4	q	Total. Add lines 2a–2	f		98,8	82,983						
		Investment income (ir			nterest, and other	1						
	S	similar amounts) .		•	•	<u> </u>	6,273,05			-770	0,108	7,043,166
		Income from investme	ent of tax-exem	pt bo	ond proceeds >		38,59	7			\dashv	38,597
	5	Royalties I	() Deal	•	· · · •						\dashv	
	62	Gross rents	(ı) Real		(II) Personal	-						
	- u	01030 10110	344	,404								
	b	Less rental expenses		0								
	c	; Rental income or (loss)	344	,404		1						
	d	` ´ ´ Net rental income oi	r (loss)			1	344,40	4				344,404
			(ı) Securitie		(II) Other							
	7a	Gross amount from sales of assets other than inventory	157,732	2,377	131,692	- !						
	b	Less cost or other basis and	138,508	3,078	(,						
	c	sales expenses Gain or (loss)	19,224	,299	131,692	!						
		Net gain or (loss) .			.	1	19,355,99	1		14	1,284	19,341,707
	8a	Gross income from fu	undraising even	ts							\neg	
ne		(not including \$ contributions reporte	of									
νe-		See Part IV, line 18		a	18,225							
Re	b	Less direct expenses	s	ь	10,000]						
Other Revenue		: Net income or (loss)			ents 🕨		8,22	5			\Box	8,225
Ott	9a	Gross income from g See Part IV, line 19		i								
		,		a	l							
	b	Less direct expenses	s	ь								
		: Net income or (loss)		ctivit	es >							
	10a	Gross sales of invent returns and allowanc										
				a	817,061							
	Ь	Less cost of goods s	sold	ь	499,894	1						
	c	Net income or (loss)	from sales of in	vent	ory >		317,16	7	317,167			
		Miscellaneous	Revenue		Business Code							
	11	a										
											\Box	
	Ь											
	c										Ţ	
									<u></u> _			
		All other revenue .										_
	e	Total. Add lines 11a	-11d		•							
	12	Total revenue. See	Instructions .				149,410,54	2	96,381,602	-743	2,708	29,581,53
							- 12,7±0,04.	<u>-ı</u>	20,301,002	-742	.,. 55	Form 990 (2018

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all c	olumns All other orga	inizations must comp	olete column (A)	
Check if Schedule O contains a response or note to any	/ line in this Part IX .			🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2 Grants and other assistance to domestic individuals See Part IV, line 22	28,618,971	28,618,971		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16	2,678,579	2,678,579		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	3,659,108	509,628	2,604,791	544,689
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	42,645,167	34,113,543	6,396,257	2,135,367
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	4,105,302	3,283,992	615,746	205,564
9 Other employee benefits	7,608,379	6,086,241	1,141,164	380,974
10 Payroll taxes	3,278,816	2,622,854	491,782	164,180
11 Fees for services (non-employees)				
a Management				
b Legal	339,993	13,559	323,334	3,100
c Accounting	201,128		201,128	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	651,223		651,223	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	4,451,793	3,365,898	945,154	140,741
12 Advertising and promotion	77,434	47,935	27,858	1,641
13 Office expenses	3,134,132	1,835,991	1,132,763	165,378
14 Information technology	1,507,427	713,322	681,564	112,541
15 Royalties				
16 Occupancy	5,445,145	2,841,569	2,590,334	13,242
17 Travel	1,899,253	1,589,222	149,820	160,211
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings	1,980,344	1,398,750	372,435	209,159
20 Interest	6,530,637	6,132,268	398,369	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	8,749,970	8,216,222	533,748	
23 Insurance	971,183	705,194	265,853	136
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a SUPPLIES/MINOR EQUIP	2,471,412	1,687,725	723,631	60,056
b DINING	2,300,209	2,300,209		
c STUDY ABROAD EXPENSES	1,878,858	1,878,858		
d LIBRARY	1,319,390	1,319,390		

1,116,372

113,076,292

1,470,190

21,717,144

74,667

4,371,646

Form **990** (2018)

2,661,229

139,165,082

e All other expenses

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Form	า 990	(2018)					Page 11
P	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part IX			🗆
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			8,888,420	1	8,156,417
	2	Savings and temporary cash investments .		[20,467,150	2	10,188,027
	3	Pledges and grants receivable, net		,	8,690,894	3	12,295,554
	4	Accounts receivable, net			2,684,919	4	3,542,485
	5 6	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L	nployees Complete rsons (as defined under	259,122	5	246,662	
ts		contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	of section 501(c)(9) structions) Complete	727.041	6	693,109	
Assets	7		538,980	8	578.551		
As	8	Inventories for sale or use	1.237.803	9	676.138		
	9	Prepaid expenses and deferred charges	1,237,603	9	676,136		
	IUa	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	347,671,310			
	b	Less accumulated depreciation	10 b	162,133,703	166,963,467	10 c	185,537,607
	11	Investments—publicly traded securities .			180,373,527	11	184,631,572
	12	Investments—other securities See Part IV, line	11 .		359,617,529	12	368,293,537
	13	Investments—program-related See Part IV, line	11 .			13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			13,011,587	15	106,174
	16	Total assets. Add lines 1 through 15 (must equ	al line	34)	763,460,439	16	774,945,833
	17	Accounts payable and accrued expenses			7,652,037	17	7,714,944
	18	Grants payable				18	
	19	Deferred revenue			3,253,046	19	1,549,686
	20	Tax-exempt bond liabilities			147,602,485	20	146,314,073
Š	21	Escrow or custodial account liability Complete F	Part IV	of Schedule D		21	
iabilities.	22	Loans and other payables to current and former key employees, highest compensated employee					
<u>:</u>		persons Complete Part II of Schedule L				22	
1	l					l	1

11	Investments—publicly traded securities .	180,373,527	11	184,631,572
12	Investments—other securities See Part IV, line 11	359,617,529	12	368,293,537
13	Investments—program-related See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets See Part IV, line 11	13,011,587	15	106,174
16	Total assets.Add lines 1 through 15 (must equal line 34)	763,460,439	16	774,945,833
17	Accounts payable and accrued expenses	7,652,037	17	7,714,944
18	Grants payable		18	
19	Deferred revenue	3,253,046	19	1,549,686
20	Tay-evemnt hand liabilities	147 602 485	20	146 314 073

Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties . 24 24

Other liabilities (including federal income tax, payables to related third parties, 13,635,085 25 15.603.442 and other liabilities not included on lines 17 - 24) Complete Part X of Schedule D 172.142.653 171.182.145 26 Total liabilities. Add lines 17 through 25 . 26

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets 160.180.701 27 27

28 Temporarily restricted net assets 166,235,640 28

Net Assets or Fund Balances 154,771,827 172,919,534 276,072,327 29 Permanently restricted net assets 264,901,445 29 Organizations that do not follow SFAS 117 (ASC 958),

check here > and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds . . . 30

> 31 32

> 33

34

603,763,688

774,945,833

Form **990** (2018)

591,317,786

763,460,439

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

31

32

33 34

3a

3b

Yes

Yes (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 23-6002304

Name: CORPORATION OF HAVERFORD COLLEGE

Form 990 (2018)

Form 990, Part III, Line 4a:

TOTALING \$188,940 WERE RECEIVED BY 98 STUDENTS

THE COLLEGE'S ACADEMIC RELATED EXPENDITURES INCLUDE INSTRUCTION (UNDERGRADUATE LIBERAL ARTS). ACADEMIC SUPPORT, FINANCIAL AID, AND RESEARCH EXPENDITURES THESE EXPENSES SUPPORTED 1,376 STUDENT FTE AND 174 3 FACULTY FTE THE COLLEGE CONFERRED 321 DEGREES IN 18/19 RESEARCH STIPENDS TOTALING \$481.375 WERE AWARDED TO 207 STUDENTS. THE MAJORITY OF RESEARCH AWARDS ARE IN THE NATURAL SCIENCES. FEDERAL FUNDS SUPPORTED 26 GRANTS OTHER SUPPORT FOR RESEARCH COMES FROM PRIVATE FOUNDATIONS, DONOR DESIGNATED FUNDS AND INTERNALLY DESIGNATED (UNRESTRICTED) FUNDS THE COLLEGE ALSO SPENT FUNDS ON FINANCIAL AID HAVERFORD COLLEGE GRANTS TOTALING \$30,622,635 WERE AWARDED TO 639 STUDENTS AND FSEOG GRANTS

Form 990, Part III, Line 4b: AUXILIARY ENTERPRISES (DORMS, DINING CENTER, FACULTY HOUSING, AND CONFERENCE PROGRAM) HAVERFORD IS A RESIDENTIAL INSTITUTION WHERE MOST OF THE STUDENT BODY LIVE ON CAMPUS AND ACTIVELY PARTICIPATES IN CAMPUS LIFE THE DORMS HOUSED AN AVERAGE OF 1,277 STUDENTS, AND AN AVERAGE OF 1,159

WERE ON A MEAL PLAN. HAVERFORD PROVIDED 69 SPACES FOR RENT TO THE FACULTY TO FOSTER EDUCATIONAL INTERACTION WITH STUDENTS.

STUDENT SERVICES - DEAN, REGISTRAR, COUNSELING, CAREER DEVELOPMENT, HEALTH SERVICES, ATHLETICS, DISABILITY SERVICES, SECURITY AND MISCELLANEOUS SERVICES WHILE THESE OFFICES SUPPORT STUDENT HEALTH, DEVELOPMENT AND WELL-BEING IN DIFFERENT WAYS, THEY ALL SHARE AN APPROACH THAT IS BASED ON RESPECT FOR STUDENT CHOICES AND A FUNDAMENTAL COMMITMENT TO THE IMPORTANCE OF EDUCATION IN THE DECISION-MAKING PROCESS. THE STAFF OF THESE

OFFICES ARE COMMITTED TO HELPING STUDENTS ACHIEVE THEIR POTENTIAL BOTH AS INDIVIDUALS AND AS MEMBERS OF THE COMMUNITY. THE RECENT 6-YEAR GRADUATION RATES FOR THE COLLEGE HAVE BEEN 90% OR HIGHER BASED ON THE ENTIRE CLASS OF 2018, 18% PROCEEDED DIRECTLY TO GRADUATE/PROFESSIONAL

SCHOOL AND 68% WERE EMPLOYED, UNDERTAKING VOLUNTEER WORK OR AWARDED A FELLOWSHIP WITHIN SIX MONTHS OF GRADUATION IN ADDITION, HAVERFORD

COLLEGE GRADUATES EARNED A TOTAL OF 640 DOCTORATES FOR THE 15 YEAR PERIOD (2004-2018), WHICH EQUATES TO A 14 8% RATE OF DOCTORAL PRODUCTION

THIS RATE PLACES HAVERFORD COLLEGE 6TH AMONG ALL LIBERAL ARTS COLLEGES FOR THIS TIME PERIOD

Form 990, Part III, Line 4c:

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation and a director/trustee) from the any hours

and Independent Contractors

BOARD OF MANAGERS

	any hours	and a director/trustee)						organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
ANDERSON MARK G	2 00	Х						0	0	0
BOARD OF MANAGERS	0 00									_
BEEVER CHARLES G	2 00	Х						0	0	0
BOARD OF MANAGERS	0 00									_
BEGLEITER STEVEN L	2 00	×						0	0	0
BOARD OF MANAGERS	0 00									
BERNSTEIN SETH P BOARD OF MANAGERS	2 00	X						0	0	0

BOARD OF MANAGERS	0 00					
BERNSTEIN SETH P	2 00					
		X			0	
BOARD OF MANAGERS	0 00					
BOYER JAMES L	2 00					
		l x			0	
BOARD OF MANAGERS	0 00					
CHATTERJEE ANJAN K	2 00					
0.00.000		l x			0	
BOARD OF MANAGERS	0 00					

2 00

EVANS JONATHAN WOOD Х BOARD OF MANAGERS 0 00

2 00 GAMSE JONATHAN M

...... Х **BOARD OF MANAGERS**

0 00

0 00

2 00

......

GANT CHRISTOPHER T Х

0

BOARD OF MANAGERS

0 00

2 00

GORCHOW BRUCE D Х 0 0 0

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

and Independent Contractors

SATTERTHWAITE ANN V

BOARD OF MANAGERS

......

SHIBULAL SHIBU

SILBER JANE

SPEARS JOHN

TAYLOR JOHN R

	any hours	and	a dir	ecto		ustee))	organization	organizations	from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
HAMMERMAN CLAUDIA L	2 00	X						0	0	0
BOARD OF MANAGERS	0 00								0	
KAFKER ROGER B	2 00									
BOARD OF MANAGERS	0 00	×						0	0	0
MITCHELL BEATRICE	2 00								_	_
BOARD OF MANAGERS	0 00	X						0	0	0
REECE NORVAL D	2 00									

MITCHELL BEATRICE	2 00	.,					
BOARD OF MANAGERS	0 00	_ ×			0	U	
REECE NORVAL D	2 00	V			0	0	
BOARD OF MANAGERS	0 00	^			9	9	
RITCHOTTE HENRY J	2 00	I ↓				0	
BOARD OF MANAGERS	0 00	^			١	0	

Х

Х

Х

Х

Х

0

0

2 00

0 00

0 00

0 00

0 00

0 00

......

......

......

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation from the

	any hours	and	l a dır	ecto	or/tr	ustee)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
WARREN VINCE	2 00									
		×						0	0	0
BOARD OF MANAGERS	0 00									
WOLFSON NANCY	2 00									
		l x						0	0	0
BOARD OF MANAGERS	0 00									
ZOIDIS PAUL	2 00									
		x						0	0	0
BOARD OF MANAGERS	0 00									
JENKINS GARRY W	2 00									
		×	1	X				0	0	0
BOARD OF MANAGERS, VICE CHAIR	0.00	l	I	I	I	I	ı			l

2 00

0 00

0 00

0 00

0 00

0 00 50 00

0 00

......

......

Х

Х

Х

Х

Χ

Χ

Х

Χ

Χ

Χ

480,063

345,168

0

78,112

94,278

0

JENKINS GARRY W
BOARD OF MANAGERS, VICE CHAIR
WHITE III ALLAN 'RICK'
BOARD OF MANAGERS, CHAIR

......

......

CHRISTENSEN GINNY

PERKINS JENNIFER S

BROOKS AMY TAYLOR

BENSTON KIMBERLY W

PRESIDENT

WEIN MITCHELL L

BOARD OF MANAGERS, CLERK

BOARD OF MANAGERS, SECRETARY

BOARD OF MANAGERS, ASSISTANT CLERK

SENIOR VP ADMIN/FINANCE, TREASURER

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

ASSOCIATE VP, ASSISTANT TREASURER

AVP OF FINANCE/CONTROLLER

VP/DEAN OF ADMISSIONS/FINANCIAL AID

ALBERTSON TERRI

BLASE FRANCES ROSE

CHIEF INFORMATION OFFICER

DIRECTOR OF FACILITIES MANAGEMENT

LORD JESS H

PROVOST

FITCH MEGAN E

DENNEY MARTHA

DEAN OF COLLEGE

CAMPBELL JR DONALD B

					,	,	,	(11) 2 (4 000	(14) 2/4 222	
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	eavoldine Highest controlled	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
CASEL MICHAEL H	50 00									
				X				294,639	0	65,697
CHIEF INVEST OFFICER, ASST TREASURER	0 00									
FIGUEREDO ANN	50 50									_
				X				250,227	0	40,577
VP INST ADVANCEMENT, ASST SECRETARY	0 00									
LYTLE JESSE H	50 00									
	•••••			X				145,986	0	48,892
VP/CHIEF OF STAFF, ASST SECRETARY	0 00									
FULLAM DEBORAH R	50 00									
				X				150,631	0	29,262

Х

Х

Х

Х

Х

Х

148,448

197,863

187,957

182,888

178,672

154,800

40,703

50,082

50,336

32,910

41,980

19,200

0

0 00 50 00

0 00

0 00

0 00 50 00

0 00

0 00 50 00

0 00

...............

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation

and a director/trustee)

Х

organization

199,597

167,042

173,616

organizations

from the

35,553

24,395

39,687

29,784

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

SHARBAUGH CATHERINE

PRESTON ANNE

GERSTEIN LINDA

PROFESSOR

PROFESSOR

DIRECTOR OF HEALTH SERVICES

	6 l - h - d	 		,			(14, 2/1000	(14, 2/1000	
	for related organizations below dotted line)	Institutional Trustee	1 .	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
GANGADEAN ASHOK	50 00				×		167,904	C	37,922
PROFESSOR	0 00				^		107,504	9	37,322
FREEDMAN RICHARD	50 00				,,		474 020	0	25.552

any hours

GANGADEAN ASHOK	50 00			v	167,904	0	
PROFESSOR	0 00			^	107,504		,
FREEDMAN RICHARD	50 00				171,028	0	
PROFESSOR	0 00			^	1/1,028	0	,
CHADRALICH CATHEDINE	50 00						

0 00 50 00

0 00 50 00

0 00

.

SCHEDU Form 990 o 990EZ)		O rt · a section	2018									
Department of the			► Go to	www.irs.gov/Form	990 for the late	est information		Open to Public Inspection				
lame of the orporation o	organizat	ion RD COLLEGE					Employer identifi	cation number				
	.	- 5 55-4		- (All	1 1-		23-6002304					
				us (All organization e it is (For lines 1 thro			see instructions.					
_		•		ssociation of churches			(A)(i).					
 2	school des	scribed in se	ction 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ))						
_	hospital o	r a cooperati	ve hospital ser	vice organization desci	ıbed ın section	170(b)(1)(A)(iii).					
	medical re ame, city,		nization operat	ed in conjunction with	a hospital descri	ibed in section :	170(b)(1)(A)(iii). E	Enter the hospital's				
		tion operated iv). (Comple		t of a college or unive	rsity owned or o	perated by a gov	ernmental unit descr	ibed in section 170				
•	,, ,, ,,		,	governmental unit de	scribed in sectio	on 170(b)(1)(A	ı)(v).					
s	ection 17	D(b)(1)(A)(vi). (Complete			-	ınıt or from the gene	ral public described in				
8	communit	y trust descr	ibed in sectio i	170(b)(1)(A)(vi)	(Complete Part I	I)						
				escribed in 170(b)(1) ee instructions Enter				lege or university or a				
fr In	om activiti vestment	es related to income and i	its exempt fur unrelated busir	(1) more than 331/39 actions—subject to cer less taxable income (le amplete Part III)	tain exceptions,	and (2) no more	than 331/3% of its s	upport from gross				
	•			d exclusively to test fo	r public safety S	See section 509	(a)(4).					
⊔ m	ore public	ly supported	organizations	d exclusively for the be described in section 5 the type of supporting	09(a)(1) or se	ction 509(a)(2). See section 509(
a	ype I. A si rganizatior	upporting org	ganızatıon opei	ated, supervised, or co	ontrolled by its s	upported organi	zation(s), typically by					
□ m	anagemer	t of the supp		pervised or controlled in ation vested in the sare and C.								
				supporting organizatio				ated with, its				
d T	ype III no inctionally	on-function integrated	ally integrate The organization	 d. A supporting organi n generally must satis rt IV, Sections A and 	zation operated fy a distribution	in connection wi requirement and	th its supported orga					
e 🗌 C	heck this b	ox if the org	anızatıon recei	ved a written determir	ation from the I		pe I, Type II, Type I	II functionally				
	-		on-functionally organizations	integrated supporting	organization							
g Provide	the followi	ng informati	on about the s	upported organization(s)							
	ne of suppi ganization	orted	(iii) EIN (iii) Type of organization (iv) Is the organization listed organization (described on lines 1- 10 above (see instructions)) (iv) Is the organization listed in your governing document? (see instructions) (vi) Amount of monetary support (see instructions)									
					Yes	No						
otal								+				
	rk Reduct	ion Act Not	ice, see the I	nstructions for	Cat No 11285	5F :	Schedule A (Form 9	990 or 990-EZ) 201				

organization

instructions

supported organization

ightharpoons

▶□

Schedule A (Form 990 or 990-EZ) 2018

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

3	ection A. Public Support							
	Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 20	18	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not	32,967,497	31,941,484	30,401,725	35,893,537	24,	190,117	155,394,360
_	include any "unusual grant ")							
2	Tax revenues levied for the organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
_	the organization without charge	22.067.407	24 044 404	20 404 725	25 202 527		100 117	455 204 260
4	Total. Add lines 1 through 3 The portion of total contributions by	32,967,497	31,941,484	30,401,725	35,893,537	24,	190,117	155,394,360
•	each person (other than a							
	governmental unit or publicly							
	supported organization) included on							27,590,581
	line 1 that exceeds 2% of the							
	amount shown on line 11, column (f)							
5	Public support. Subtract line 5							127,803,779
	from line 4							127,003,779
S	Section B. Total Support	1			T			
	Calendar year (or fiscal year beginning in) ▶	(a)2014	(b) 2015	(c) 2016	(d) 2017	(e) 20	18	(f) ⊤otal
7	Amounts from line 4	32,967,497	31,941,484	30,401,725	35,893,537	24,	190,117	155,394,360
8	Gross income from interest,					<u> </u>		
	dividends, payments received on	10 515 173	5 060 754	2 445 467	5 6 4 5 4 4 6	_	426.467	22 224 272
	securities loans, rents, royalties and income from similar sources	10,515,172	5,869,751	3,445,467	5,645,416	/,	426,167	32,901,973
	and income from similar sources							
9	Net income from unrelated							
	business activities, whether or not			90,366	277,951		15,619	383,936
	the business is regularly carried on			·				·
LO	Other income Do not include gain or loss from the sale of capital			4,654				4,654
	assets (Explain in Part VI)			4,054				4,054
11	` ' '							188,684,923
12	Gross receipts from related activities,	etc (see instructio	ons)			12		446,160,894
	First five years. If the Form 990 is fo			rd, fourth, or fifth	tax year as a sect	ion 501(c)(3) orgar	
	check this box and stop here						. ▶ 🗆	
S	ection C. Computation of Public							
14	Public support percentage for 2018 (lir	ne 6, column (f) di	vided by line 11, c	olumn (f))		14		67 730 %
L5	Public support percentage for 2017 Sc	hedule A, Part II, l	ıne 14			15		66 040 %
L6a	33 1/3% support test—2018. If the	organization did r	ot check the box o	on line 13, and line	e 14 is 33 1/3% or	more, ch	eck this be	ox
	and stop here. The organization quali	fies as a publicly s	upported organiza	tion				▶ ☑
Ŀ	33 1/3% support test—2017. If th				nd line 15 is 33 1/	3% or mo	re, check	this
	box and stop here. The organization	qualifies as a pub	licly supported ora	anızatıon				▶ □

17a 10%-facts-and-circumstances test-2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

h 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
36	ection B. Total Support Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organization	's first, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and stop here	,	, ,	, ,	,	(), ()	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,	••	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization	-		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
_	<u> </u>			
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	-140
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test Answer (a) and (b) below.	į	Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3h		

Sche	lule A (Form 990 or 990-EZ) 2018			Page 6
Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying tru instructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		

•	income or for management, conservation, or maintenance of property held for production of income (see instructions)			
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
ē	Average monthly value of securities	1a		
Ŀ	Average monthly cash balances	1 b		
	: Fair market value of other non-exempt-use assets	1c		
	Total (add lines 1a, 1b, and 1c)	1d		
•	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see			

			(optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1 b	
С	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

See instructions

6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI See instructions

7 Excess distributions carryover to 2019. Add lines 31 and 4c

8 Breakdown of line 7 a Excess from 2014.

b Excess from 2015. c Excess from 2016.

d Excess from 2017. e Excess from 2018.

Schedule A (Form 990 or 990-EZ) (2018)

Schedule A (Form 990 or 990-E) 2018 Page 8						
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1 Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)							
Facts And Circumstances Test							
990 Schedule A, Supplem	ental Information						
Return Reference	Explanation						
SCHEDULE A, PART II, LINE 10 EXPLANATION OF OTHER INCOME	OTHER REVENUE - 2016 AMOUNT \$ 4,654						

Political Campaign and Lobbying Activities

OMB No 1545-0047

DLN: 93493073000390

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

3

5

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

 Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** CORPORATION OF HAVERFORD COLLEGE 23-6002304

Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2

Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions)

Complete if the organization is exempt under section 501(c)(3).

fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

Enter the amount of any excise tax incurred by the organization under section 4955 1

Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?

Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV

Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt

3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

Did the filing organization file Form 1120-POL for this year?

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated

(a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-2

ь	Total lobbying expenditures to influence a legislative		
c	Total lobbying expenditures (add lines 1a and 1b)		
d	Other exempt purpose expenditures		
e	Total exempt purpose expenditures (add lines 1c and	d 1d)	
f	Lobbying nontaxable amount Enter the amount fron columns		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
	Not over \$500,000	20% of the amount on line 1e	
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
	Over \$17,000,000		
			 •
g	Grassroots nontaxable amount (enter 25% of line 1f		
h	Subtract line 1g from line 1a If zero or less, enter -()-	

i Subtract line 1f from line 1c If zero or less, enter -0j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting ☐ Yes ☐ No section 4911 tax for this year? 4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) 2a

Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e))

Total lobbying expenditures Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	Form 5768 (election u	nder section 501(h)).	(a	<u>, </u>	(b)	
		11 below, provide in Part IV a detailed description of the lobbying		'	(6)	
ictiv	ity		Yes	No	Amou	ınt
1		tion attempt to influence foreign, national, state or local legislation,				
	including any attempt to influence publ	ic opinion on a legislative matter or referendum, through the use of				
а	Volunteers?			No		
ь		pensation in expenses reported on lines 1c through 1i)?		No		
c	Media advertisements?	pensation in expenses reported on lines to amough try		No		
d		e public?		No		
e	Publications, or published or broadcast			No		
f	Grants to other organizations for lobby			No		
g	· · · · · · · · · · · · · · · · · · ·	offs, government officials, or a legislative body?		No		
h	· ·	ventions, speeches, lectures, or any similar means?		No		
i	Other activities?	, , , ,	Yes			
j	Total Add lines 1c through 1i					
2a		ganization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax ii	ncurred under section 4912				
	·	ncurred by organization managers under section 4912		ŀ		
d	If the filing organization incurred a sec	tion 4912 tax, did it file Form 4720 for this year?		Ì		
		zation is exempt under section 501(c)(4), section 501(c)(5), o	r sectio	1	
	501(c)(6).					
					Yes	No
1		ues received nondeductible by members?		1		
2	-	se lobbying expenditures of \$2,000 or less?		2		
3		er lobbying and political expenditures from the prior year?		3		
Par		zation is exempt under section 501(c)(4), section 501(c))(6)
	and if either (a) BOTH answered "Yes."	Part III-A, lines 1 and 2, are answered "No" OR (b) Part	III-A,	line 3,	IS	
1	Dues, assessments and similar amount	rs from members	1 1			
2		and political expenditures (do not include amounts of political				
	expenses for which the section 527					
_	Current year		2a			
Ь	Carryover from last year		2b			
С	Total		2c			
3		6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			
4	the organization agree to carryover to	n line 2c exceeds the amount on line 3, what portion of the excess does the reasonable estimate of nondeductible lobbying and political				
expenditure next year?						
5	Taxable amount of lobbying and politic	al expenditures (see instructions)	5			
P	art IV Supplemental Informa	tion				
		A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated group list), iplete this part for any additional information	Part II-	A, lines 1	and 2 (se	:e
	Return Reference	Explanation				
ΔΡΊ	TIT-BUINE 1 HAVE	PERFORD PAYS MEMBERSHIP DUES TO NATIONAL ASSOCIATION OF INDE	DENDEN	IT COLLEG	ES AND	

ACTIVITIES PERFORMED BY THESE MEMBERSHIP ORGANIZATIONS

UNIVERSITIES (NAICU) AND NATIONAL ASSOCIATION OF COLLEGE AND UNIVERSITY BUSINESS OFFICERS (NACUBO), THESE MEMBERSHIP ORGANIZATIONS MAY ENGAGE IN LOBBYING ACTIVITIES TO SUPPORT THE HIGHER EDUCATION INDUSTRY, AS SUCH A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES HAVERFORD HAS NO DIRECT LOBBYING ACTIVITY OR ANY CONTROL OVER THE LOBBYING

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for the latest information.

DLN: 93493073000390 OMB No 1545-0047

> Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization **Employer identification number** CORPORATION OF HAVERFORD COLLEGE 23-6002304 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 2 Aggregate value of contributions to (during year) 400.441 Aggregate value of grants from (during year) 100.000 Aggregate value at end of year 319.201 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ✓ Yes □ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ✓ Yes □ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Assets included in Form 990, Part X

Revenue included on Form 990, Part VIII, line 1

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Par	t III	Organizations Maintaining (Collections o	f Art, Histo	rical T	reası	ıres, or	Other :	Similar As	sets (co	ntınued)	
3		g the organization's acquisition, acces s (check all that apply)	sion, and other	records, check	k any of	the fo	llowing tl	nat are a	significant u	ise of its c	ollection	
а	✓	Public exhibition		d		Loan	or excha	nge prog	rams			
b	✓	Scholarly research		е		Othe	r					
С	✓	Preservation for future generations										
4	Provi Part :	de a description of the organization's XIII	collections and	explain how t	hey furtl	ner the	e organız	atıon's ex	empt purpo	se in		
5		ng the year, did the organization solic es to be sold to raise funds rather than							ılar	☐ Yes	✓ 1	lo
Pa	rt IV	Escrow and Custodial Arran Complete if the organization as X, line 21.		on Form 99	0, Part	IV, lı	ine 9, or	reporte	d an amou	ınt on Fo	rm 990,	Part
1a		e organization an agent, trustee, cust ded on Form 990, Part X?	odian or other i	ntermediary fo	or contri	bution	s or othe	r assets r	not	✓ Yes		lo
b	If "Y€	es," explain the arrangement in Part)	XIII and comple	te the followin	ıg table		Γ		А	mount		_
С	Begir	nning balance						1c			920,57	9
d	Addıt	ons during the year						1d			1,044,91	7
е	Dıstrı	ibutions during the year						1e			920,57	9
f	Endır	ng balance						1f			1,044,91	7
2a	Dıd tl	he organization include an amount or	n Form 990, Par	t X, line 21, fo	r escrow	or cu	- Istodial a	ccount lia	bility?	☐ Yes	☑ N	lo
b	If "Y∈	es," explain the arrangement in Part >	KIII Check here	of the explana	ation has	been	provided	l in Part X	(III			
Pa	rt V	Endowment Funds. Complete										
		·	(a)Current	t year (b)) Prior yea	r	(c)Two ye	ars back	(d)Three yea	rs back (e) Four yea	ırs back
1 a	Beginn	ning of year balance	518,	885,600	501,738	3,232	46	2,416,786	483,	411,952	488	,089,129
b	Contrib	butions		173,080	5,554			9,072,007	•	591,492		,976,795
С	Net inv	vestment earnings, gains, and losses	28,	355,450	38,155	5,611	5	3,313,849	-18,	222,620	1,	,743,301
d	Grants	or scholarships	6,	093,045	5,867	7,296		5,558,400	5,	115,752	4,	,942,593
e		expenditures for facilities ograms	19,	325,027	19,404	1 ,746	1	6,321,658	13,	081,280	10,	,240,855
f	Admın	istrative expenses	1,	114,668	1,290),295		1,184,352	1,	167,006	2	,033,825
g	End of	year balance	526,	881,390	518,885	5,600	50	1,738,232	462,	416,786	483	,591,952
2	Provi	de the estimated percentage of the c	urrent year end	balance (line	1g, colu	mn (a)) held as	 5		•		
а	Board	d designated or quasi-endowment 🕨	26 530 %									
b	Perm	anent endowment ► 50 430 %										
С	Temp	oorarily restricted endowment > 2	23 040 %									
	The p	percentages on lines 2a, 2b, and 2c sl	hould equal 100	1%								
3a		here endowment funds not in the pos	session of the c	organization th	at are h	eld an	id admini	stered for	the		-	
	-	nization by nrelated organizations								3a(Yes	No No
							• •			3a(i		No
b		related organizations es" on 3a(II), are the related organiza	tions listed as re	eauired on Sch	nedule R	,				3b		110
4		ribe in Part XIII the intended uses of		•								<u>L</u>
Pa	rt VI	Land, Buildings, and Equipn	nent.									
		Complete if the organization ar										
	Descr		r other basis stment)	(b) Cost or oth	er basıs (other)	(c) Accı	ımulated d	epreciation	(d)	Book valu	ie
1a	Land				72	20,688						720,688
b	Buildin	ngs			207,52	23,210			94,104,830		11	3,418,380
c	Leaseh	nold improvements										
d	Equipn	nent			36,05	51,875			26,803,442			9,248,433
е	Other				103,37	75,537			41,225,431		6	2,150,106
Tota	ıl. Add	lines 1a through 1e (Column (d) mus	st equal Form 9	90, Part X, col	umn (B)	, line .	10(c)) .	. 1	>		18	5,537,607
												_

art VII Investments—Other Securities. Complete if the See Form 990, Part X, line 12.	he organizatioi	n answered "Yes" on	Form 990, Part IV, line 1:	1b.
(a) Description of security or category	(b) Book va		(c) Method of valuation	
(including name of security)) Financial derivatives		Cost	or end-of-year market value	
) Closely-held equity interests				
) Other) EQUITY AND FIXED INCOME FUNDS	211,29	94,356	F	
) PRIVATE EQUITY	44,25	57,229	F	
) HEDGE AND REAL ESTATE FUNDS		58,111	F	
OTHER SECURITIES		33,841		
)	15,50	55,041	<u> </u>	
)				
)				
tal. (Column (b) must equal Form 990, Part X, col (B) line 12) Int VIII Investments—Program Related.	368,29	3,537		
Complete if the organization answered 'Yes' on F			· · · · · · · · · · · · · · · · · · ·	
(a) Description of investment	(b) Book		(c) Method of valuation or end-of-year market value	
)				
)				
)				
)				
)				
)				
)				
)				
tal. (Column (b) must equal Form 990, Part X, col (B) line 13)	•			
Tart IX Other Assets. Complete if the organization answered (a) Description		990, Part IV, line 11d S	See Form 990, Part X, line 15 (b) Boo	k value
			,	
)				
)				
otal. (Column (b) must equal Form 990, Part X, col (B) line 15)			•	
Part X Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.	answered 'Yes'	on Form 990, Part I	V, line 11e or 11f.	
(a) Description of liability		(b) Book value		
Federal Income taxes				
DERAL STUDENT LOAN ADVANCES FEREST RATE SWAP LIABILITIES		105,407		
ABILITIES UNDER PLANNED GIVING ARRANGEMENTS		9,267,476 4,681,097		
NDITIONAL ASSET RETIREMENT OBLIGATION		661,072		
FUNDABLE ADVANCE THORNE SCHOOL		381,053		
NDS HELD IN CUSTODY OF OTHERS CURITY DEPOSIT		430,192 46,718		
ECARD LIABILITY, CASH VALUE		30,427		
tal. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶Ì	15,603,442		
Liability for uncertain tax positions In Part XIII, provide the text o	of the footnote to	the organization's fina	ncial statements that reports	the

Part XI

2

а

е 3

b

c

Part XII

5

1

2

c

d

3

4

b

5

Part XIII

See Additional Data Table

Return Reference

4

Schedule D (Form 990) 2018

Page 4

-28,614,841

148,804,055

606,487

149,410,542

107,744,031

511,480

107,232,551

31,932,531

139.165.082

Schedule D (Form 990) 2018

Add lines **4a** and **4b**

Donated services and use of facilities . . .

Other (Describe in Part XIII)

Add lines 2a through 2d

Supplemental Information

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Amounts included on Form 990, Part VIII, line 12, but not on line 1
Investment expenses not included on Form 990, Part VIII, line 7b
.

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1:

Investment expenses not included on Form 990, Part VIII, line 7b . . .

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Net unrealized gains (losses) on investments

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

2a

2b

2c

2d

4a

4b

2a 2b

2c

2d

4a

4b

Explanation

3,746,507

-32.361.348

651,225

-44.738

511,480

651,225

31,281,306

2e

3

4c

2e

3

4c

5

Schedule D (Form 990) 2018	Page 5
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

INTEREST RATE SWAP LIABILITIES

ONECARD LIABILITY, CASH VALUE

Software ID: **Software Version:**

EIN: 23-6002304

Name: CORPORATION OF HAVERFORD COLLEGE

(a) Description of Liability FEDERAL STUDENT LOAN ADVANCES

LIABILITIES UNDER PLANNED GIVING ARRANGEMENTS

CONDITIONAL ASSET RETIREMENT OBLIGATION

Form 990, Schedule D, Part X, - Other Liabilities

(b) Book Value

9,267,476

4,681,097

105,407

661,072 381,053

430,192 46,718

30,427

REFUNDABLE ADVANCE THORNE SCHOOL FUNDS HELD IN CUSTODY OF OTHERS SECURITY DEPOSIT

Supplemental Information	
Return Reference	Explanation
PART III, LINE 4	SPECIAL COLLECTIONS OF ART AND HISTORICAL TREASURES SERVE TO ADVANCE SCHOLARSHIP AND TO FU RTHER TEACHING, RESEARCH AND SERVICE SPECIAL COLLECTIONS RANGE FROM QUAKER COLLECTIONS TO HAVERFORD ARCHIVES TO RARE MANUSCRIPTS TO FINE ART ASSETS THE QUAKER COLLECTION CONSISTS OF MANUSCRIPTS AS WELL AS NUMEROUS PHOTOGRAPHS, WORKS OF ART, ARTIFACTS, FURNITURE AND FI LMS THE HAVERFORD ARCHIVES INCLUDE AMERICAN AND ENGLISH LITERATURE, HISTORY AND POLITICS TODAY, THE COLLECTIONS OF FINE ART ENCOMPASSES THREE AREAS MATERIAL IN SUPPORT OF THE CO LLEGE CURRICULA, MATERIAL THAT DOCUMENTS HAVERFORD'S HISTORY, AND MATERIAL THAT DOCUMENTS THE HISTORY OF QUAKERISM

Cupplemental Information

Return Reference	Explanation
PART IV, LINE 1B	HAVERFORD IS THE TRUSTEE OF THE WILLIAM MAUL MEASEY TRUST THE COLLEGE IS ENTITLED TO 60% OF THE GROSS INCOME OF THE TRUST AND INCLUDES 60% OF THE TRUST ASSETS IN ITS FINANCIAL STA TEMENTS AND FORM 990 THE REMAINING 40% OF THE GROSS INCOME IS DISTRIBUTED TO SECONDARY SC HOOLS FOR STUDENT FINANCIAL AID AS OF JUNE 30, 2019, 40% OF THE TRUST ASSETS (FMV) WAS \$5 3,401,387 THE 40% TRUST INCOME DISTRIBUTED TO THE SCHOOLS IS REPORTED IN PART IV, LINE 1E THE SECONDARY SCHOOLS THAT RECEIVE TRUST INCOME ARE GEORGE SCHOOL, WESTTOWN SCHOOL, SCAT

TERGOOD FRIENDS AND OLNEY FRIENDS

Supplemental Information

Supplemental Imormation	
Return Reference	Explanation
PART V, LINE 4	HAVERFORD SPENDS A PRUDENT AMOUNT OF ITS ENDOWMENT INCOME ANNUALLY TO SUPPORT THE EDUCATIO NAL MISSION OF THE COLLEGE IN ACCORDANCE WITH DONOR RESTRICTIONS AND INTERNAL DESIGNATIONS THE ENDOWMENT RESTRICTED DONOR DESIGNATIONS INCLUDE SCHOLARSHIPS, INSTRUCTIONAL PURPOSES , PROFESSORSHIPS, LIBRARY, RESEARCH, AND GENERAL EDUCATIONAL PURPOSES

Supplemental Information

Supplemental Information	
Return Reference	Explanation
PART X, LINE 2	THE FINANCIAL STATEMENT EFFECTS OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN ARE RECOGN IZED IN THE FINANCIAL STATEMENTS WHEN IT IS MORE LIKELY THAN NOT, BASED ON TECHNICAL MERIT S, THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION INTEREST AND PENALTIES, IF ANY, A RE INCLUDED IN EXPENSES IN THE STATEMENT OF ACTIVITIES AS OF JUNE 30, 2019, THE COLLEGE H AD NO UNCERTAIN TAX POSITIONS THAT QUALIFY FOR RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS THE COLLEGE FILES INFORMATION TAX RETURNS IN THE UNITED STATES OF AMERICA AND VARIOUS STATES THE COLLEGE IS GENERALLY NO LONGER SUBJECT TO FEDERAL AND STATE TAX EXAMIN ATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2016

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS	FINANCIAL AID EXPENSES NETTED AGAINST REVENUE ON FINANCIAL STATEMENTS -30,816,175 NET LOS S FROM CHANGE IN FAIR VALUE OF INTEREST RATE SWAP -2,217,181 CHANGE IN VALUE OF LIFE INCO ME 841,953 NEW LIFE INCOME GIFT LIABILITY -171,531 ELIMINATION ENTRY BETWEEN COLLEGE AND DISREGARDED ENTITY 1,586

Supplemental Information

Supplemental Information	
Return Reference	Explanation
, , , , , , , , , , , , , , , , , , ,	BOOKSTORE DIRECT EXPENSES -499,894 DIRECT SPECIAL EVENT EXPENSE -10,000 OTHER INVESTMENT EXPENSES 463,443 DISREGARDED ENTITY REVENUE 1,713

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS	BOOKSTORE DIRECT EXPENSES 499,894 ELIMINATION ENTRY BETWEEN COLLEGE AND DISREGARDED ENTITY 1,586 DIRECT SPECIAL EVENT EXPENSE 10,000

Supplemental Information Return Reference Explanation PART XII, LINE 4B - OTHER FINANCIAL AID EXPENSES NETTED AGAINST REVENUE ON FINANCIAL STATEMENTS 30,816,175 DISREGAR DED ENTITY EXPENSES 1.688 OTHER INVESTMENT EXPENSES 463,443 ADJUSTMENTS

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493073000390 OMB No 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, EZ) Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ▶ Go to www.irs.gov/Form990EZ for the latest instructions. Inspection Department of the Treasury Namel & the organization **Employer identification number** CORPORATION OF HAVERFORD COLLEGE 23-6002304 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Nο b Admissions policies? 5b Nο 5c c Employment of faculty or administrative staff? Nο d Scholarships or other financial assistance? 5d Nο e Educational policies? 5e Νo f Use of facilities? 5f No g Athletic programs? 5g Nο h Other extracurricular activities? 5h Nο If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes b Has the organization's right to such aid ever been revoked or suspended? 6b No If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Schedule E (Form 990 or 990-EZ) (2018)

Page 2						
Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also provide any other additional information (see instructions)						
Return Reference	Explanation					
SCHEDULE E, PART I, LINE 3	SUCH A POLICY IS POSTED ON HAVERFORD'S WEBSITE AS WELL AS PUBLISHED IN HAVERFORD'S CATALOG AND OTHER ADMISSIONS LITERATURE ALSO, THE POLICY IS PUBLISHED IN NEWSPAPERS AND/OR THE INTERNET WHEN ADVERTISING FOR EMPLOYMENT					
SCHEDULE E, PART I, LINE 6	FEDERAL WORK STUDY \$109,514, FEDERAL SUPPLEMENTAL OPPORTUNITY GRANT (FSEOG) \$188,940, PELL GRANT \$1,039,869, PHEAA-FWS MATCH \$11,705, PHEAA INSTITUTIONAL ASSISTANCE GRANT (IAG) \$26,814					

Cabadula E (Farma 000 as 000E7) (2010)

Schedule F (Form 990 or 990-F7) (2018)

OCUEDIU E E		As Filed Data -	- DLN: 9349307300039				
SCHEDULE F State (Form 990)	HEDULE F Statement of Ac		Outside the United States OMB No. 1545-00				
► Comple	-	► Attach t	es" to Form 990, Part IV, I o Form 990. estructions and the latest ii		or 16.	2018 Open to Public	
Department of the Treasury Internal Revenue Service	do to www.ms.g	gov/101111990 101 11	istructions and the latest h	normation.		Inspection	
Name of the organization CORPORATION OF HAVERFORD COLLEGE	=				Employer iden 23-6002304	tification number	
General Information Form 990, Part IV, line		Outside the U	Inited States. Comple	te if the o	rganızatıon a	nswered "Yes" to	
1 For grantmakers. Does the order other assistance, the grantees' to award the grants or assistance	eligibility for th			_		☑ Yes ☐ No	
2 For grantmakers. Describe in outside the United States	Part V the orga	anızatıon's proced	dures for monitoring the	use of its	grants and oth	ner assistance	
3 Activites per Region (The followin	g Part I, line 3 t	table can be dupli	cated if additional space is	needed)			
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	program se speci	y listed in (d) is a ervice, describe fic type of (s) in region	(f) Total expenditures for and investments in region	
See Add'l Data							
Sub-total Total from continuation sheets to Part I	(0				2,111,194 50,186,915	
c Totals (add lines 3a and 3b)	C	0			· ·	52,298,109	

Page **3**

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addition	<u>onal space is r</u>	needed.				
(a) Type of grant or assistance		(c) Number of recipients		(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
See Add'l Data							
	_						
						_	
	_						

		•	•	

Sched	dule F (Form 990) 2018		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☑ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)		_
		☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Corporations (See Instructions for Form 3471)	\square Yes	☑ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	□Yes	✓ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
	(✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form		
	5713, don't file with Form 990)	☐ Yes	☑ No

Schedule F (Form 990) 2018 Page 5							
	Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).						
990 Schedule F, Supplemental Information							
Return Reference	Explanation						
PART I, LINE 2	THE PROCEDURES TO MONITOR COLLEGE SCHOLARSHIPS (GRANT AID) AWARDED TO NONRESIDENT ALIENS ARE THE SAME FOR PROCEDURES AS SCHOLARSHIPS AWARDED TO THE CITIZENS OF THE UNITED STATES HAVERFORD COLLEGE SCHOLARSHIPS ARE BASED SOLELY ON NEED HAVERFORD DOES NOT AWARD ANY GRANT AID BASED ON MERIT APPLICANTS CAN BE ASKED TO FILE THE COLLEGE BOARD PROFILE AND THE FAFSA IF ELIGIBLE FOR FEDERAL AID, PARENT AND STUDENT PERSONAL AND BUSINESS TAX RETURNS MUST BE PROVIDED SUPPLEMENTS FOR BUSINESS AND FORMS FOR NON-CUSTODIAL PARENTS MAY ALSO BE REQUIRED BASED ON CIRCUMSTANCES STUDENTS MAY APPEAL AWARD DECISIONS TO THE FINANCIAL AID COMMITTEE INCLUDING THE VICE PRESIDENT AND DEAN OF ADMISSION AND FINANCIAL AID, THE DEAN OF THE COLLEGE, AND THE SENIOR VICE PRESIDENT FOR ADMINISTRATION AND FINANCE HAVERFORD SCHOLARSHIPS ARE CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT FOR TUITION, ROOM, BOARD, FEES AND OTHER BILLED CHARGES						

Additional Data

EAST ASIA & THE PACIFIC

Software ID: Software Version:

EIN: 23-6002304

Name: CORPORATION OF HAVERFORD COLLEGE

418,580

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region		
CENTRAL AMERICA & THE CARIBBEAN	0	0	GRANTS TO RECIPIENTS		71,131		

0 GRANTS TO RECIPIENTS

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) EUROPE (INCLUDING ICELAND 0 IGRANTS TO RECIPIENTS 624,187 & GREENLAND) MIDDLE EAST & NORTH 0 IGRANTS TO RECIPIENTS 73,889 AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) 0 IGRANTS TO RECIPIENTS 2,200 NORTH AMERICA RUSSIA & NEIGHBORING 0 GRANTS TO RECIPIENTS 214,026 STATES

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) 0 IGRANTS TO RECIPIENTS 272,619 SOUTH AMERICA SOUTH ASIA 0 GRANTS TO RECIPIENTS 434,562

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) SUB-SAHARAN AFRICA 0 IGRANTS TO RECIPIENTS 567,385 CENTRAL AMERICA & THE 0 PROGRAM SERVICES INTERNSHIPS 24,860 CARTBBEAN

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) EAST ASIA & THE PACIFIC 0 PROGRAM SERVICES INTERNSHIPS 12.730 EUROPE (INCLUDING ICELAND 0 PROGRAM SERVICES INTERNSHIPS 24,443 & GREENLAND)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) MIDDLE EAST & NORTH O PROGRAM SERVICES INTERNSHIPS 21.673 AFRICA 0 PROGRAM SERVICES INTERNSHIPS 39,043 NORTH AMERICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) 0 PROGRAM SERVICES INTERNSHIPS 4.250 SOUTH AMERICA SOUTH ASIA 0 PROGRAM SERVICES INTERNSHIPS 15,286

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) SUB-SAHARAN AFRICA 0 PROGRAM SERVICES INTERNSHIPS 58.521 EUROPE (INCLUDING ICELAND 0 PROGRAM SERVICES PROFESSIONAL SERVICES 19,593 & GREENLAND)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) 0 PROGRAM SERVICES PROFESSIONAL SERVICES 2,830 NORTH AMERICA SUB-SAHARAN AFRICA 0 PROGRAM SERVICES PROFESSIONAL SERVICES 2,160

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) CENTRAL AMERICA & THE O PROGRAM SERVICES PROGRAM TRAVEL 23.847 CARIBBEAN EAST ASIA & THE PACIFIC 0 PROGRAM SERVICES 37,461 IPROGRAM TRAVEL

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) EUROPE (INCLUDING ICELAND 0 PROGRAM SERVICES PROGRAM TRAVEL 198.724 & GREENLAND) MIDDLE EAST & NORTH 0 PROGRAM SERVICES IPROGRAM TRAVEL 19,009 AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) 0 PROGRAM SERVICES IPROGRAM TRAVEL 69.159 NORTH AMERICA SOUTH AMERICA 0 PROGRAM SERVICES IPROGRAM TRAVEL 14,544

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) SOUTH ASIA 0 PROGRAM SERVICES IPROGRAM TRAVEL 27,654 SUB-SAHARAN AFRICA 0 PROGRAM SERVICES IPROGRAM TRAVEL 20,603

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) EUROPE (INCLUDING ICELAND 0 PROGRAM SERVICES STUDY ABROAD PROGRAM 406.010 & GREENLAND) IFEES 0 FUNDRAISING 494 ANTARCTICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) CENTRAL AMERICA & THE 0 FUNDRAISING 2.163 CARIBBEAN EAST ASIA & THE PACIFIC 0 FUNDRAISING 2.494

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) EUROPE (INCLUDING ICELAND O FUNDRAISING 14.272 & GREENLAND) MIDDLE EAST & NORTH 0 FUNDRAISING 250 AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) 0 FUNDRAISING 20.679 NORTH AMERICA SOUTH ASIA 0 FUNDRAISING 3,936

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) CENTRAL AMERICA & THE 0 INVESTMENTS 34,657,713 CARIBBEAN EUROPE (INCLUDING ICELAND 0 INVESTMENTS 11.998.146 & GREENLAND)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of fundraising, program region agents in services, grants to service(s) in region region recipients located in the region) NORTH AMERICA 0 INVESTMENTS 1.876.983

(a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of (f) Amount of (g) Description of (h) Method of assistance cash grant cash disbursement valuation (book. of non-cash non-cash recipients FMV, appraisal, assistance assistance other) 71.131 CASH PAYMENT HAVERFORD GRANT

382,887 CASH PAYMENT

HAVERFORD GRANT CENTRAL 1 71,131 CASH PAYMENT (SCHOLARSHIPS) AMERICA & THE CARIBBEAN

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

HAVERFORD GRANT

(SCHOLARSHIPS)

IEAST ASIA &

THE PACIFIC

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (e) Manner of (f) Amount of (h) Method of (d) Amount (q) Description of assistance of of cash grant cash non-cash non-cash valuation (book, FMV, appraisal, recipients disbursement assistance assistance other) HAVERFORD GRANT 617,183 CASH PAYMENT **IEUROPE** (SCHOLARSHIPS) (INCLUDING ICELAND & GREENLAND) HAVERFORD GRANT 209,266 CASH PAYMENT RUSSIA & (SCHOLARSHIPS) NEIGHBORING ISTATES

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of (b) Region (c)Number assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) HAVERFORD GRANT 265,519 CASH PAYMENT ISOUTH (SCHOLARSHIPS) IAMERICA HAVERFORD GRANT 417.754 CASH PAYMENT ISOUTH ASIA (SCHOLARSHIPS)

Form 990 Schedule	F Part III - G	rants and	Assistance to	Individuals Outs	side The U S		
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(CCHOLADCHIDG)	SUB-SAHARAN AFRICA	8	559,650	CASH PAYMENT			
(CCHOLADCHIDG)	MIDDLE EAST & NORTH AFRICA	1	71,702	CASH PAYMENT			

Form 990 Schedu	ule F Part III - (Grants and	Assistance to	o Individuals Out	side The U S		
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
RESEARCH STIPEND	EAST ASIA & THE PACIFIC	17	35,693	CASH PAYMENT			
	EUROPE (INCLUDING ICELAND & GREENLAND)	3	7,004	CASH PAYMENT			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (q) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) RESEARCH STIPEND | MIDDLE EAST & | 2,187 CASH PAYMENT NORTH AFRICA RESEARCH STIPEND | NORTH 2,200 CASH PAYMENT IAMERICA

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (d) Amount of (e) Manner of cash (f) Amount of (g) Description of (h) Method of (c)Number or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) RESEARCH STIPEND RUSSIA & 4,760 CASH PAYMENT NEIGHBORING ISTATES RESEARCH STIPEND SOUTH ASIA 16,808 CASH PAYMENT

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (g) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) RESEARCH STIPEND | SUB-SAHARAN 7,735 CASH PAYMENT IAFRICA RESEARCH STIPEND | SOUTH 7,100 CASH PAYMENT IAMERICA

SCHEDULE G
(Form 990 or 990-EZ)

As Filed Data
Supplemental Info

Department of the Treasury

Internal Revenue Service

licensing

Supplemental Information Regarding Fundraising or Gaming Activities

Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ.

Go to www irs gov/Form990 for instructions and the latest information

OMB No 1545-0047

DLN: 93493073000390

Open to Public Inspection

Employer identification number Name of the organization CORPORATION OF HAVERFORD COLLEGE 23-6002304 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or

che	dule G (Form 990 or 990-EZ) 2018					F	Page 3
.1	Does the organization conduct gaming	activities with nonmember	5?		□Yes	□Ne	
.2			member of a partnership or other entity				
3	Indicate the percentage of gaming activ	vity conducted in					
а	The organization's facility			13a			%
b	An outside facility			13b			%
4	Enter the name and address of the pers	son who prepares the orga	nization's gaming/special events books and ri	ecords			
	Name ►						
	Address ►						
5a	Does the organization have a contract virevenue?	with a third party from who	om the organization receives gaming		□Yes	□No	
b				ne			
С	If "Yes," enter name and address of the	e third party					
	Name ►						
	Address ▶						
6	Gaming manager information						
	Name ►						
	Gaming manager compensation ▶ \$						
	Description of services provided ▶						
	☐ Director/officer	☐ Employee	☐ Independent contractor				
7	Mandatory distributions						
а	Is the organization required under state retain the state gaming license?	e law to make charitable di	stributions from the gaming proceeds to		Yec	□No	
b	•				53		
Pai	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Indicate the percentage of gaming activity conducted in The organization's facility An outside facility I 13a An outside facility Enter the name and address of the person who prepares the organization's gaming/special events books and records Name Address Does the organization have a contract with a third party from whom the organization receives gaming revenue? If "Yes," enter the amount of gaming revenue received by the organization fi "Yes," enter name and address of the third party Name Address Gaming manager information Name Gaming manager compensation \$\frac{1}{2}\$ Employee Independent contractor Mandatory distributions Is the organization required under state law to make charitable distributions from the gaming proceeds to		 S.				
_	Return Reference		Explanation				

Schedule G (Form 990 or 990-EZ) 2018

DLN: 93493073000390 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number CORPORATION OF HAVERFORD COLLEGE 23-6002304 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete If the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization cash (book, FMV, appraisal, noncash assistance or assistance grant or government assistance other) (2)(4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2018

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Schedule I (Form 990) 2018

Part III can be duplicated if additional space is needed

Part III

(5) (6)

(7) Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Explanation

HAVERFORD COLLEGE SCHOLARSHIPS ARE BASED SOLELY ON NEED. HAVERFORD DOES NOT AWARD ANY GRANT AID BASED ON MERIT APPLICANTS CAN BE ASKED. TO FILE THE COLLEGE BOARD PROFILE AND THE FAFSA IF ELIGIBLE FOR FEDERAL AID, PARENT AND STUDENT PERSONAL AND BUSINESS TAX RETURNS MUST BE PROVIDED SUPPLEMENTS FOR BUSINESS AND FORMS FOR NON-CUSTODIAL PARENTS MAY ALSO BE REQUIRED BASED ON CIRCUMSTANCES STUDENTS MAY APPEAL

Return Reference PART I, LINE 2

AWARD DECISIONS TO THE FINANCIAL AID COMMITTEE INCLUDING THE VICE PRESIDENT AND DEAN OF ADMISSION AND FINANCIAL AID. THE DEAN OF THE COLLEGE, AND THE SENIOR VICE PRESIDENT FOR ADMINISTRATION AND FINANCE HAVERFORD SCHOLARSHIPS ARE CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT FOR TUITION, ROOM, BOARD, FEES AND OTHER BILLED CHARGES SUPPLEMENTAL EDUCATION OPPORTUNITY GRANTS (SEOG) ARE AWARDED BASED ON FAMILY CONTRIBUTION ELIGIBILITY IS DETERMINED BY THE FAFSA AND REGULATIONS DETERMINED BY THE U.S. DEPARTMENT OF EDUCATION PER THE DEPARTMENT OF EDUCATION REGULATIONS, STUDENTS WHO RECEIVE PELL GRANTS MUST BE PROVIDED SEOG FUNDS FIRST IF THE STUDENT IS SELECTED TO RECEIVE THESE AWARDS OTHER VERIFICATION FORMS MAY BE REQUIRED INCLUDING THE VERIFICATION STATEMENT, PARENT AND STUDENT TAX RETURNS, AND NON-TAX FILER STATEMENTS. SEOG AWARDS ARE CREDITED DIRECTLY TO THE STUDENTS ACCOUNT FOR TUITION, ROOM, BOARD AND OTHER BILLED CHARGES. SEOG AWARDS ARE AUDITED ANNUALLY BY THE COLLEGE'S OUTSIDE AUDITORS IN CONJUNCTION WITH THE SINGLE AUDIT Schedule I (Form 990) 2018

Page **2**

efil	e GRAPHIC pr	int - DO NOT PROCESS As	Filed Dat	a -	DLN: 934	19307	73000	390
Sch	edule J	Com	pensat	ion Information	40	1B No	1545-0	0047
(For	n 990)	For certain Officers, [Trustees, Key Employees, and Hig	hest	-		
		► Complete if the organiz		ated Employees vered "Yes" on Form 990, Part IV	, line 23.	20	18	}
Б			➤ Attach	n to Form 990. · instructions and the latest inform			to Pul	
•	tment of the Treasury al Revenue Service	▶ do to <u>www.irs.gov/FC</u>	101	mstructions and the latest miori	nation.		ectio	
	me of the organiza				Employer identificat	ion nu	ımber	
	CFORMITON OF TIAVE	N OND COLLEGE			23-6002304			
Pa	rt I Questio	ons Regarding Compensation						
							Yes	No
1a				f the following to or for a person liste by relevant information regarding the				
		or charter travel	$\overline{\mathbf{A}}$	Housing allowance or residence for	•			
		companions		Payments for business use of perso				
		ification and gross-up payments	▽	Health or social club dues or initiati				
	□ Discretion	ary spending account	•	Personal services (e g , maid, chaut	rreur, cher)			
b		es in line 1a are checked, did the or ll of the expenses described above?		ollow a written policy regarding payn nplete Part III to explain	nent or reimbursement	1b	Yes	
2	Did the organiza	tion require substantiation prior to re	eimbursing	or allowing expenses incurred by all ir, regarding the items checked in line	. 1.2	2	Yes	
	directors, truste	es, officers, including the CEO/Execu	itive Directo	r, regarding the items checked in line	e la'			
3				ed to establish the compensation of t	he			
	_	EO/Executive Director Check all that d organization to establish compensa		CEO/Executive Director, but explain	ın Part III			
	✓ Compensa			Monthson				
		ition committee ent compensation consultant	✓	Written employment contract Compensation survey or study				
		of other organizations	▽	Approval by the board or compensa	ition committee			
4		-	Dart VII So	ection A, line 1a, with respect to the f				
-	related organiza		rait VII, Se	ection A, fine 1a, with respect to the r	illing organization or a			
а	Receive a sever	ance payment or change-of-control p	ayment?			4a		No
b	Participate in, o	receive payment from, a supplement	ntal nonqual	lified retirement plan?		4b	Yes	
С		receive payment from, an equity-ba		-		4c		No
	If "Yes" to any o	f lines 4a-c, list the persons and pro	vide the app	olicable amounts for each item in Par	t III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) org	anizations	must complete lines 5-9.				
5		d on Form 990, Part VII, Section A,		-				
	compensation co	ontingent on the revenues of						
а	The organization	٦٦				5a		No
b	Any related orga					5b		No
_	•	5a or 5b, describe in Part III						
6		d on Form 990, Part VII, Section A, onlingent on the net earnings of	line 1a, did	the organization pay or accrue any				
а	The organization					6a		No
b	Any related orga					6b		No
_	•	6a or 6b, describe in Part III						
7		d on Form 990, Part VII, Section A, escribed in lines 5 and 6? If "Yes," de		the organization provide any nonfixe art III	d	7		No
8	subject to the in	nts reported on Form 990, Part VII, p itial contract exception described in		red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe			
	ın Part III					8		No
9	If "Yes" on line 8 53 4958-6(c)?	3, did the organization also follow the	e rebuttable	presumption procedure described in	Regulations section	9		
Ear I	Danarwark Badu	ction Act Notice, see the Instruct	tions for E	orm 000 Cat No 5	50053T Schedule 1	/Eorn	. 000)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Part II Officers, Directors, Trustees, Rey Employees, and Ting							
For each individual whose compensation must be reported on Schedule J, report of instructions, on row (ii) Do not list any individuals that are not listed on Form 990	0, Part VII						
Note. The sum of columns (B)(I)-(III) for each listed individual must equal the tot	<u>al amount of Fo</u> r	<u>rm 990, Part VII, Se</u>	≥ction A, line 1a, a	pplicable column (ر	<u>ン) and (E) amour</u>	nts for that indi	vidual
(A) Name and Title	(B) Breal	kdown of W-2 and/o compensation	or 1099-MISC	and other	(D) Nontaxable benefits	columns	Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table						(E) amounts for that individual Nontaxable benefits (B)(1)-(D) (F) (F) Compensation in column (B) reported as deferred on prior	
	1	1	1		1	I	1
							!
				+			
	+			+			
				+			
1-		-		+			
1							
			1				

Pagi						
Part III Supplemental Inform	nation					
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information					
Return Reference	Explanation					
·	NON-TAXABLE HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE AS A CONDITION OF EMPLOYMENT, PRESIDENT BENSTON RESIDES ON CAMPUS FREE OF RENT DEAN OF THE COLLEGE MARTHA DENNEY RESIDES ON THE COLLEGE'S CAMPUS AT A SUBSIDIZED RENT PERSONAL SERVICES - MAID CLEANING OF THE PERSONAL SPACE IN THE PRESIDENT'S HOUSE WAS DONE BY A COLLEGE EMPLOYEE AND THE AMOUNT WAS INCLUDED AS TAXABLE INCOME ON THE					

PRESIDENT'S W-2 SOCIAL CLUB DUES THE SOCIAL CLUB DUES OF THE PRESIDENT ARE PAID BY THE COLLEGE AND INCLUDED AS TAXABLE INCOME ON THE

PRESIDENT'S W-2. THE PRESIDENT RECEIVED GROSS UP PAYMENTS FOR THE TAXABLE PORTION OF HOUSEKEEPING AND SOCIAL CLUB DUES.

Schodula 1 (Form 990) 2018

Return Reference	Explanation
IE 4B	PRESIDENT KIMBERLY W BENSTON \$22,653 SVP ADMIN/FINANCE MITCHELL L WEIN \$8,349 CHIEF INVESTMENT OFFICER MICHAEL H CASEL \$3,121

PART I. LINE

Software ID:

Software Version:

EIN: 23-6002304

Name: CORPORATION OF HAVERFORD COLLEGE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

	٠, ١	Part II - Officers, Di						T
(A) Name and Title		(B) Breakdown (i) Base Compensation	of W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	C compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
BENSTON KIMBERLY W	(1)	473,234	Compensation 0	6,829	53,903	24,209	558,175	
PRESIDENT	(11)	0	0	0,010	0	0	0	
WEIN MITCHELL L SENIOR VP ADMIN/FINANCE,	(1)	345,168	0	0	39,600	54,678	439,446	0
TREASURER	(11)	0	0	0	0	0	0	0
CASEL MICHAEL H CHIEF INVEST OFFICER,	(1)	294,609	0	30	34,371	31,326	360,336	0
ASST TREASURER	(11)	0	0	0	0	0	0	0
FIGUEREDO ANN VP INST ADVANCEMENT,	(1)	249,352	0	875	28,828	11,749	290,804	0
ASST SECRETARY	(11)	0	0	0	0	0	0	0
LYTLE JESSE H VP/CHIEF OF STAFF, ASST	(1)	145,986	0	0	18,020	30,872	194,878	0
SECRETARY	(11)	0	0	0	0	0	0	0
FULLAM DEBORAH R ASSOCIATE VP, ASSISTANT	(1)	150,631	0	0	17,903	11,359	179,893	0
TREASURER	(11)	0	0	0	0	0	0	0
ALBERTSON TERRI AVP OF	(1)	148,448	0	0	17,775	22,928	189,151	0
FINANCE/CONTROLLER	(11)	0	0	0	0	0	0	0
LORD JESS H VP/DEAN OF	(1)	197,863	0	0	23,264	26,818	247,945	0
ADMISSIONS/FINANCIAL AID	(11)	0	0	0	0	0	0	0
BLASE FRANCES ROSE PROVOST	(1)	186,457	0	1,500	21,510	28,826	238,293	0
	(11)	0	0	0	0	0	0	0
FITCH MEGAN E CHIEF INFORMATION	(1)	182,858	0	30	21,452	11,458	215,798	0
OFFICER	(11)	0	0	0	0	0	0	0
DENNEY MARTHA DEAN OF COLLEGE	(1)	170,062	0	8,610	20,527	21,453	220,652	0
	(11)	0	0	0	0	0	0	0
CAMPBELL JR DONALD B DIRECTOR OF FACILITIES	(1)	153,300	0	1,500	17,863	1,337	174,000	0
MANAGEMENT	(11)	0	0	0	0	0	0	0
GANGADEAN ASHOK PROFESSOR	(1)	167,904	0	0	19,723	18,199	205,826	0
	(11)	0	0	0	0	0	0	0
FREEDMAN RICHARD PROFESSOR	(1)	168,028	0	3,000	19,949	15,604	206,581	0
	(11)	0	0	0	0	0	0	0
SHARBAUGH CATHERINE DIRECTOR OF HEALTH	(1)	81,922	0	117,675	10,122	14,273	223,992	0
SERVICES	(11)	0	0	0	0	0	0	0
PRESTON ANNE PROFESSOR	(1)	149,787	0	17,255	18,296	21,391	206,729	0
	(11)	0	0	0	0	0	0	0
GERSTEIN LINDA PROFESSOR	(1)	173,616	0	0	20,293	9,491	203,400	0
	(11)	0	0	0	0	0	0	0
					·			-

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493073000390 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule K Supplemental Information on Tax-Exempt Bonds (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Open to Public ▶ Attach to Form 990. Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Inspection Employer identification number Name of the organization CORPORATION OF HAVERFORD COLLEGE 23-6002304 **Bond Issues** Part I (i) Pool (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On behalf of financina issuer Yes No Yes No Yes No DELAWARE COUNTY AUTHORITY 23-1973437 246003LX3 04-29-2010 44,944,290 NEW DORM AND PARTIAL REFUND Χ Χ Χ 2008 BONDS DELAWARE COUNTY AUTHORITY 246003N12 02-28-2017 110,381,164 REFUND PORTION 2008 BONDS, Χ 23-1973437 Χ Х 2010 BONDS, ALL 2010A BONDS DELAWARE COUNTY AUTHORITY 02-28-2017 29,845,000 PART REFUND 2008 BONDS Χ Χ Х 23-1973437 RENOVATION OF SHARPLESS HALL RYAN GYM/VCAM, DINING Part ${f II}$ **Proceeds** C D 1,744,570 2.156.697 2 34,090,000 3 44,944,290 110,381,164 29,845,000 4 5 170,016 1,533,228 6 7 531,618 734,217 102,807 8 9 40,000 18,756,543 10 13,879,444 11 29,000,000 109,646,947 6.702.192 12 4.073,442 13 2012 2017 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ Χ 14 Were the bonds issued as part of an advance refunding issue? Χ Χ Χ 15 Has the final allocation of proceeds been made? Χ Х Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ Part 🎹 **Private Business Use** Α В C D Yes No No Yes Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Χ Χ Χ Are there any lease arrangements that may result in private business use of bond-financed Χ Χ Χ For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50193E Schedule K (Form 990) 2018 b

6

8a

Part IV

b

C

Arbitrage

If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Rebate not due yet?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated?

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Page 2

D

Yes

Х

Х

Х

D

Schedule K (Form 990) 2018

No

Yes

C Yes Nο Yes No Yes No Are there any management or service contracts that may result in private business use of Χ Х X

counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed C Χ Χ Χ If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property?

Enter the percentage of financed property used in a private business use by entities other than

Α

No

Χ

Χ

Χ

Χ

Χ

Yes

Χ

Х

Χ

Χ

Yes

Χ

В

No

Χ

Χ

Χ

Χ

X

Χ

Х

Х

Yes

Х

Х

C

No

Χ

Χ

Χ

Х

Schedule K (Form 990) 2018

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

the GIC satisfied?

requirements of section 148? . . .

Return Reference

SCHEDULE K, PART IV, LINE 2C

(GIC)?

period?

Part V

Part VI

			4		В	l
		Yes	No	Yes	No	Ye
Ба	Were gross proceeds invested in a guaranteed investment contract		x		X	

Х

Х

Yes

Χ

Χ

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

BONDS FOR 4/29/2010 THROUGH 4/29/2015, AND NO ARBITRAGE REBATE WAS DUE

Nο

Explanation DELAWARE COUNTY AUTHORITY - 4/29/2010 \$44,944,290 - HAVERFORD COLLEGE ENGAGED ARC TO PERFORM THE ARBITRAGE CALCULATION FOR THE 2010

Х

Yes

Х

No

Page 3

No

Nο

D

Yes

Yes

No

Yes

Х

No

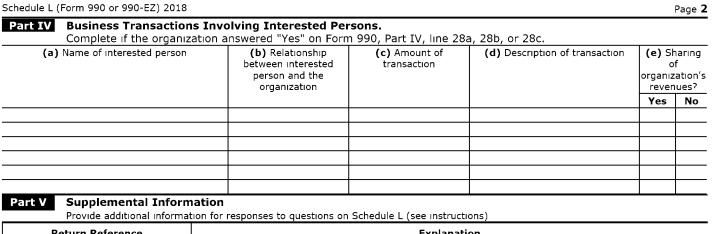
Return Reference	Explanation
SCHEDULE K, PART IV, LINE	DELAWARE COUNTY AUTHORITY - 2/28/17 \$110,381,164 - ARBITRAGE CALCULATION WAS COMPLETED BY PFM DATED OCTOBER 31, 2019 THE REPORT INDICATED THAT THERE WAS NO LIABILITY FOR THE PERIOD FEBRUARY 28, 2017 TO OCTOBER 1, 2019

S(

Return Reference	Explanation
SCHEDULE K, PART IV, LINE	DELAWARE COUNTY AUTHORITY - 2/28/2017 \$29,845,000 - ARBITRAGE CALCULATION WAS COMPLETED BY PFM DATED NOVEMBER 8, 2019 THE REPORT INDICATED THAT THERE WAS NO LIABILITY FOR THE PERIOD FEBRUARY 28, 2017 TO OCTOBER 1, 2019

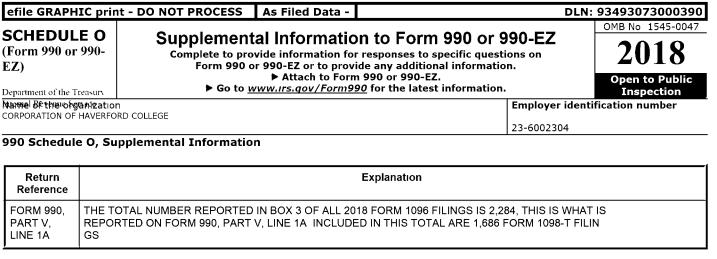
S 2

efile GRAPH	Transactions with Interested Persons Pool of 1990												
Schedule L (Form 990 or 99		► Comple	te if the orga	nization ar 28b, or 28	swered "Yes c, or Form 99	s" on Form 9 0-EZ, Part V	90, Part IV, li , line 38a or 4	nes 2	:5a, 2	25b, 20			
			⊳ Go to					۱.				20	10
•	Transactions with Interested Persons Tomplete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 272, 28a, 28b, or 28c, or Form 990-EZ, 27c, 28a, 28a, or Form 990-EZ, 27c, 28a, 28b, or 28c, or Form 990-EZ, 27c, 28a, 28a, 28a, 28a, 28a, 28a, 28a, 28a												
Name of the or	ganızatıor		٠,-					Er	nplo	yer ide	entifica		
CORPORATION OF	r navekrui	RD COLLEG	DE					23	3-600	2304			
								$\overline{}$					Correct
		<u>'</u>	'		<u>'</u> (organization	<u>'</u>						1
								_					
Co re (a) Name of Interested	ported an (b) Rela	the organ amount o	nization answer on Form 990, P (c) Purpose	ed "Yes" on art X, line 5 (d) Loan	Form 990-EZ, , 6, or 22 to or from the	(e)Original principal	(f)Balance	(g)	In	(I Appro boai	h) ved by rd or	(i)	Written
		-		To	From	-		-					
1) MICHAEL H CASEL	OFFICER	₹	l			300,000	246,662		-				
otal						\$	246,662						
Part IIII Gr	ants or	Assista	nce Benefiti	ng Intere	sted Perso	ns.							
(a) Name of Inte	erested pe		•	n and the	(c) Amount o	of assistance	(d) Type o	of assi	stand	ce	(e) Pu	rpose of	assistar
										+			
										-+			
or Paperwork Re	duction A	ct Notice	see the Instruc	tions for For	m 990 or 990-F	7 (2	t No 50056A		Sal	hadula	l (Form	1 990 or	300-E71



efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493073000390 SCHEDULE M OMB No 1545-0047 **Noncash Contributions** (Form 990) ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization Employer identification number CORPORATION OF HAVERFORD COLLEGE 23-6002304 Part I Types of Property (b) (a) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 365,302 APPRAISED VALUE 1 Art-Works of art . . Χ Х 1,200 COST VALUE Art—Historical treasures Art—Fractional interests Х 496,280 APPRAISED VALUE 4 Books and publications Clothing and household goods Cars and other vehicles **7** Boats and planes . . 8 Intellectual property . . . Securities—Publicly traded . Χ 144 1,638,626 FAIR MARKET VALUE 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests . . . 12 Securities—Miscellaneous . 13 Qualified conservation contribution—Historic structures . . . 14 Qualified conservation contribution—Other . Real estate—Residential . Real estate—Commercial . Real estate—Other . . 18 Collectibles Х 1,423 COST VALUE 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . 25 Other ▶ (___ 26 Other ▶ (______) 27 Other ▶ (______) Number of Forms 8283 received by the organization during the tax year for contributions 5 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt 30a Nο b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2018) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J

Schedule M (Form 990) (2018)	Page 2
Part II Supplemental Info	ormation.
Provide the informat	tion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part
	umber of contributions, the number of items received, or a combination of both. Also complete
this part for any add	litional information.
Return Reference	Explanation
PART I, COLUMN (B)	THE FIGURE IN THIS COLUMN REPRESENTS THE NUMBER OF DONORS IN EACH CATEGORY
	Schedule M (Form 990) (2018)



Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	HAVERFORD HAS ONE CLASS OF MEMBERS WHO MAY INCLUDE ANY MEMBER OF THE RELIGIOUS SOCIETY OF FRIENDS, ANYONE WHO HAS SERVED AS PRESIDENT OF HAVERFORD OR AS A MEMBER OF THE BOARD OF MA NAGERS FOR AT LEAST SIX CONSECUTIVE YEARS IN ADDITION, THE PRESIDENT OF HAVERFORD, THE CLERK, THE ASSISTANT CLERK, AND THE SECRETARY OF HAVERFORD, AND FOUR MEMBERS OF THE BOARD OF MANAGERS NOMINATED BY THE BOARD OF MANAGERS SHALL BE MEMBERS OF HAVERFORD SO LONG AS THEY HOLD SUCH POSITIONS HAVERFORD MAY PERMIT, IN EXCEPTIONAL CASES, PERSONS NOT MEMBERS OF A MONTHLY MEETING, YET GROUNDED IN THE FAITH AND PRACTICE OF FRIENDS, TO BE TREATED AS MEMBERS OF THE RELIGIOUS SOCIETY OF FRIENDS THE MEMBERS SEEK, BY ADVICE AND EXAMPLE, TO STREN GTHEN AND ENRICH HAVERFORD'S QUAKER HERITAGE

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 7A

Return Explanation
Reference

LINE 7B

FORM 990, ANY AND ALL AMENDMENTS TO THE BYLAWS MUST BE APPROVED BY THE MEMBERS PART VI, SECTION A,

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM AND THEN HAVERFORD PROVIDES THE FORM 990 TO THE AUDIT COMMITTEE OF THE BOARD FOR REVIEW AND DISCUSSION PRIOR TO ITS FURTH ER DISSEMINATION TO THE BOARD THE FORM 990 IS MADE AVAILABLE TO THE FULL BOARD OF MANAGER S PRIOR TO ITS FILING CONSISTENT WITH THE COLLEGE'S LONG STANDING COMMITMENT TO HONOR THE REQUESTS FROM THE DONORS THAT WISH TO PHILANTHROPICALLY SUPPORT THE COLLEGE ANONYMOUSLY, SCHEDULE B IS EXCLUDED, PRIOR TO DISTRIBUTION TO THE AUDIT COMMITTEE AND TO THE FULL BOARD, HOWEVER, THREE BOARD MEMBERS (THE CHAIR OF THE BOARD, THE VICE CHAIR OF THE BOARD, THE VICE PRESIDENT, THE VICE PRESIDENT FOR INSTITUTIONAL ADVANCEMENT, THE SENIOR VICE PRESIDENT FOR ADMINISTRATION AND FINA NCE), WILL REVIEW THE ENTIRE FORM 990, INCLUDING AN UN-REDACTED SCHEDULE B AND THEREBY SEE THE COMPLETE FORM 990, INCLUDING THE SCHEDULES IN ADDITION, THE ASSISTANT VICE PRESIDENT FOR FINANCE AND CONTROLLER REVIEWS THE ENTIRE FORM 990, IN THAT, SHE IS INTEGRAL TO THE PREPARATION OF THE FORM

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	EACH YEAR A CONFLICT OF INTEREST QUESTIONNAIRE IS HANDED OUT AND SENT ELECTRONICALLY TO BO ARD MEMBERS, OFFICERS AND KEY EMPLOYEES THE PRESIDENT'S OFFICE TRACKS AND ENSURES COMPLIA NCE WITH COMPLETING AND SUBMITTING THE CONFLICT OF INTEREST QUESTIONNAIRE IN ADDITION, THE POLICY REQUIRES THAT POTENTIAL CONFLICTS BE REPORTED THROUGHOUT THE YEAR AS THEY ARISE AS WELL AS FOR PERIODIC REVIEWS LOOKING TO IDENTIFY POTENTIAL CONFLICTS THE BOARD OF DIRECTORS MAKES THE DETERMINATION AS TO WHETHER A CONFLICT EXISTS OR NOT IF A CONFLICT WERE TO ARISE AN INTERESTED PERSON MAY MAKE A PRESENTATION AT THE BOARD OR COMMITTEE MEETING FOR INVESTIGATION AND RESOLUTION AFTER THE PRESENTATION THE INTERESTED PERSON WOULD REMOVE THE EMSELVES FROM THE MEETING DURING THE FINAL DELIBERATIONS AND VOTE

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE PRESIDENT'S COMPENSATION IS DETERMINED AFTER AN ANNUAL REVIEW BY THE BOARD'S COMMITTEE ON PRESIDENTIAL COMPENSATION AND REVIEW THE REVIEW ALONG WITH PRIVATE COLLEGE EXECUTIVE COMPENSATION SURVEYS HELP DETERMINE THE PRESIDENT'S SALARY THE PRESIDENTIAL REVIEW COMMITTEE REPORTS ON THESE PROCEDURES TO THE BOARD IN EXECUTIVE SESSION THE DELIBERATION AND FI NAL DETERMINATIONS ARE TIMELY DOCUMENTED THE PROCESS AS STATED HERE LAST TOOK PLACE APRIL , 2018, WHICH IS THE MOST RECENT DATE THAT HAVERFORD'S PRESIDENT CONTINUED INTO THE NEXT F ISCAL YEAR THE COMPENSATION FOR INCOMING PRESIDENT WENDY RAYMOND WAS DETERMINED BY THE BOARD USING A SIMILAR BENCHMARK PROCESS BUT WITHIN THE HIRING NEGOTIATIONS FORM 990, PART V I, SECTION B, LINE 15B THE PRESIDENT REPORTS TO THE BOARD COMMITTEE INFORMATION REGARDING THE ANNUAL PROCESS FOR DETERMINING THE COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES A S NOTED ON FORM 990, PART VII THE PRESIDENTIAL REVIEW COMMITTEE REPORTS ON THESE PROCEDUR ES TO THE BOARD IN EXECUTIVE SESSION THE DELIBERATION AND FINAL DETERMINATIONS ARE TIMELY DOCUMENTED THE PROCESS AS STATED HERE LAST TOOK PLACE APRIL, 2019

Return Explanation
Reference

FORM 990,	THE COLLEGE'S FINANCIAL STATEMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE TO THE GE
PART VI,	NERAL PUBLIC THROUGH OUR WEBSITE AND UPON REQUEST THE COLLEGE'S FINANCIAL STATEMENTS ARE
SECTION C,	ALSO AVAILABLE TO THE GENERAL PUBLIC ON GUIDESTAR'S WEBSITE CURRENTLY THE COLLEGE DOES NO
LINE 19	T PUBLISH GOVERNING DOCUMENTS, HOWEVER, THESE ARE AVAILABLE UPON REQUEST

Return Explanation Reference

FORM 990. NET GAIN FROM CHANGE IN FAIR VALUE OF INTEREST RATE SWAP -2.217.181 CHANGE IN VALUE OF LI FE INCOME 841.953 NEW LIFE INCOME GIFT LIABILITY -171.531 DISREGARDED ENTITY UNREALIZED PART XI.

LINE 9 TRANSLATION ADJUSTMENT 694

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493073000390 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2018 (Form 990) ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service **Employer identification number** Name of the organization CORPORATION OF HAVERFORD COLLEGE 23-6002304 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (b) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state End-of-year assets Direct controlling Primary activity Total income or foreign country) entity (1) HAVERFORD COLLEGE FOUNDATION (UK) LIMITED FUNDRAISING UK 25 1,746 THE CORPORATION OF HAVERFORD 19 NORCOTT ROAD LONDON N167EJ 98-1050476

							_
Part II Identification of Related Tax-Exempt Organizations	Complete if the orga	nızatıon answered	"Yes" on Form 990	, Part IV, line 34 be	cause it had one or	more	
related tax-exempt organizations during the tax year.							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co ent	g) n 512(b) ontrolled city?
						Yes	No
							\vdash
For Paperwork Reduction Act Notice, see the Instructions for Form 990		Cat No 5013	<u> </u> 5Y		Schedule R (Form	990) 20	018

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had
	one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominar income(relat unrelated, excluded fro tax under sections 51: 514)	ed, total inco	f Share of end-of-year assets	(f Dispropi allocat	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ral or aging	(k) Percentage ownership
] 314)			Yes	No	1	Yes	No	
Part IV Identification of Related Organization because it had one or more related or							swered "Yes	on Fo	orm 9	90, Part IV,	lıne	34	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c Leg domi (state or	al cıle	Direct o		(e) pe of entity (C corp, S corp.	(f) Share of total Income	Share	(g) of end- year assets	of- Perce	ntage		(i) Section 512 (b)(13) controlled

Part IV Identification of Related Orga because it had one or more related					nswered "Yes'	' on Form 990,	Part IV, line 34	ļ ļ	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership		on 512 (13) folled
(1)THE WILLIAM MAUL MEASEY TRUST C/O HAVERFORD COLLEGE 370 LANCASTER HAVERFORD, PA 19041 23-6002304	CHARITABLE TRUST	PA	THE CORPORATION OF HAVERFORD	T	2,489,071	80,102,080	60 000 %		No
						Sch	nedule R (Form	990) 20	018

Schedule R (Form 990) 2018

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1 b		No
c Gift, grant, or capital contribution from related organization(s)	1c		No
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g	\neg	No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10		No
			i

k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	 11	No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	No
o Sharing of paid employees with related organization(s)	 10	No
p Reimbursement paid to related organization(s) for expenses	 1 p	No
q Reimbursement paid by related organization(s) for expenses	 1q	No
r Other transfer of cash or property to related organization(s)	 1r	No

1s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (a) Name of related organization (b) Transaction type (a-s) (d) Method of determining amount involved (c) Amount involved

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

- Was not a related organization. See instructions regarding exclusion for certain investment partite sinps													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	organizations?		(f) Share of total Income	(g) Share of end-of-year assets			(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Forn	n 99	0) 2018

