DLN: 93493134037670 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06-30-2019 C Name of organization D Employer identification number B Check if applicable THE GOOD SHEPHERD REHABILITATION □ Address change HOSPITAL 23-1371947 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite GOOD SHEPHERD PLAZA 850 S 5TH ST ☐ Amended return ☐ Application pending (610) 776-3261 City or town, state or province, country, and ZIP or foreign postal code ALLENTOWN, PA $\,$ 18103 G Gross receipts \$83,738,139 Name and address of principal officer H(a) Is this a group return for GARY R SCHMIDT ☐Yes **☑**No subordinates? GOOD SHEPHERD PLAZA 850 S 5TH ST H(b) Are all subordinates ALLENTOWN, PA 18103 ☐ Yes ☐No ıncluded? **☑** 501(c)(3) **☐** 501(c)() **◄** (insert no) 4947(a)(1) or □ 527 If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW GOODSHEPHERDREHAB ORG L Year of formation 1909 M State of legal domicile PA K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities TO ENHANCE LIVES, MAXIMIZE FUNCTION, INSPIRE HOPE, AND PROMOTE DIGNITY AND WELL-BEING Activities & Governance 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 21 4 17 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 5 **6** Total number of volunteers (estimate if necessary) 6 19 Total unrelated business revenue from Part VIII, column (C), line 12 14,522 **b** Net unrelated business taxable income from Form 990-T, line 34 -14,726 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 3,770,362 1,789,692 Ravenua 78,454,272 78,752,739 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 9,736 7,575 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,447,713 3,014,008 84,682,083 83,564,014 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 0 0 **14** Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 47,471,704 48,261,045 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 43,465,338 48,772,489 90,937,042 97,033,534 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . -6,254,959 -13,469,520 Net Assets or Fund Balances Beginning of Current Year End of Year 55,177,258 58,144,718 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 12,468,654 36,434,373 22 Net assets or fund balances Subtract line 21 from line 20 . 42,708,604 21,710,345 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2020-05-13 Signature of officer Sign Here GARY R SCHMIDT INTERIM PRESIDENT & CEO Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf P00760402 Paid self-employed Firm's name ► BAKER TILLY VIRCHOW KRAUSE LLP Firm's EIN ► 39-0859910 Preparer Use Only Firm's address ▶ 1570 FRUITVILLE PIKE SUITE 400 Phone no (717) 740-4863 LANCASTER, PA 17601 ✓ Yes □ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2018)					Page 2								
Pa	rt III Statem	ent of Program Servic	e Accomplis	hments										
	Check if S	Schedule O contains a respo	nse or note to a	any line in this Part III		🗹								
1	Briefly describe t	the organization's mission												
					ABILITATION NEEDS OF OUR COM ND WELL-BEING WITH EXPERTISE									
2	Did the organiza	tion undertake any significa	int program ser	vices during the year wi	nich were not listed on									
	the prior Form 9	90 or 990-EZ?				🗌 Yes 🗹 No								
	If "Yes," describe	e these new services on Sch	nedule O											
3	Did the organiza	Did the organization cease conducting, or make significant changes in how it conducts, any program												
		e these changes on Schedul				☐ Yes ☑ No								
4	Describe the org Section 501(c)(3	anızatıon's program service	accomplishmer	to report the amount of	largest program services, as meas f grants and allocations to others,									
4a	(Code) (Expenses \$	83.934.378	including grants of \$	0) (Revenue \$	81,703,867)								
	See Additional Data		, ,,		- , (,	,,,								
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)								
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)								
4d	Other program s	services (Describe in Schedi	ıle O)											
	(Expenses \$,	uding grants of	\$) (Revenue \$)								
4e	Total program	service expenses ▶	83,934,3	78										

Рa	Checklist of Required Schedules	$\overline{}$	Voc	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes Yes	No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3		3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	F	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III **	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 2	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🥞	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 🕏	20a	Yes	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	.
21	government on Part IX, column (A), line 17 If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No

	Checklist of Required Schedules (continued)			
			Yes	No
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	No
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services 7a Yes

If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Yes Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7с Nο d If "Yes," indicate the number of Forms 8282 filed during the year 7d |

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e No 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . No If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 7h

8

9a

9h

14a

14b

15

No

No

Form **990** (2018)

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

Sponsoring organizations maintaining donor advised funds.

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b Gross income from other sources (Do not net amounts due or paid to other sources

c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Section 501(c)(7) organizations. Enter

11 Section 501(c)(12) organizations. Enter a Gross income from members or shareholders .

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b

10a

10b

11a

13c

Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O

13a Enter the amount of reserves the organization is required to maintain by the states in 13b which the organization is licensed to issue qualified health plans

	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Sched Check if Schedule O contains a response or note to any line in this Part VI						✓
Se	ction A. Governing Body and Management						
						Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		21			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O						
Ь	Enter the number of voting members included in line 1a, above, who are independent						

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 21			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 17			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			

2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	∍.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
		10b 11a	Yes	
11a	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the		Yes	
11a b	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes Yes	
11a b 12a	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990	11a		
11a b 12a b	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	11a 12a	Yes	
11a b 12a b	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in	11a 12a 12b	Yes	
11a b 12a b	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes	
11a b 12a b c	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c 13 14	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c 13 14 15	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No

	or officers, directors or trustees, or key employees to a management company or other person? •			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? \cdot	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	 e.)	
			Yes	No
.0a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
.3	Did the organization have a written whistleblower policy?	13	Yes	
4	Did the organization have a written document retention and destruction policy?	14	Yes	
.5	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
.6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
.7	List the States with which a copy of this Form 990 is required to be filed ► PA	_		
L8 L9	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
.9	Describe in Scriedule O whether (and it so, now) the organization made its governing documents, conflict of interest			

1 State the name, address, and telephone number of the person who possesses the organization's books and records

State the name, address, and telephone number of the person who possesses the organization's books and records

GARY R SCHMIDT INTERIM PRESIDENT & CEO GOOD SHEPHERD PLAZA 850 S 5TH ST ALLENTOWN, PA 18103 (610) 776-3261 20

101111 330 (2	010)										Page /
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	≘ ın t	hıs	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	ıstees, Key E	mploy	ees	, an	d F	lighe	st (Compensated En	nployees	
year .	this table for all persons requir of the organization's current of		·						, ,		•
of compensa	tion Enter -0- in columns (D), (if the organization's current key	E), and (F) if no	compe	nsatı	on w	vas į	paid		- ,,		
• List the who received	organization's five current high direportable compensation (Box and any related organizations	est compensate	d emplo	yees	(oth	ner t	than a	n off	icer, director, truste	e or key employee)	1
• List all o	of the organization's former office compensation from the organization						pensat	ed e	employees who rece	ived more than \$10	0,000
	f the organization's former dir e , more than \$10,000 of reportat										e
compensated	in the following order individual demployees, and former such p	ersons									
☐ Check tl	nis box if neither the organization	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	Т
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one bo oth a direct	ox, un off tor/t	t cho unles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	,		related organizations
See Additiona	al Data Table										

Page 8

Pa	Section A. Officers, Direc	Tors, Trustees	s, key	EIIIP	IUY	ees,	, allu	nigi	nest Compensate	zu Employees	(0011	tinueu)	
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one be both a direct	oox, an of	ot ch unle officer	heck mo ess pers er and a stee)	rson a	(D) Reportable compensation from the organization (W- 2/1099-MISC)		n d (W-	Estima amount o compens from	ated of other sation the
		organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1095-1413C)	2/1099-MISC	.)	organizati relat organiza	:ed
				<u> </u>			#ed						
See /	Addıtıonal Data Table		<u> </u>		\perp	\perp	<u> </u>	\perp			\dashv		
				\perp	\perp	\downarrow		\perp			\dashv		
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				<u> </u>	\perp	\perp		1		<u> </u>	_		
					上		<u> </u>	\perp					
	Sub-Total				•	•	>				+		
	Total (add lines 1b and 1c)	•					<u> </u>	_	2,032,407	1,706,37	71		230,342
2	Total number of individuals (including of reportable compensation from the	ng but not limited	d to thos				/e) who	o rec	:eived more than \$1	.00,000			
	——————————————————————————————————————	— Organization F										Yes	No
3	Did the organization list any former				•				•	l employee on		165	NO
4	line 1a? If "Yes," complete Schedule.										3		No
4	For any individual listed on line 1a, is organization and related organization individual									n tne	4	Yes	
5	Did any person listed on line 1a recei									ividual for	<u> </u>	+	
	services rendered to the organization	<u> </u>	lete Sch	nedule	e J fi	or st	uch pei	rson			5		No
S e	ection B. Independent Contract Complete this table for your five high		ed inder		ent c		ractors	that	received more that	2 ¢100 000 of co	mner		
	from the organization Report compe	ensation for the c								n's tax year	IIIP=.		
		(A) and business addre	ress							(B) cription of services		(C Comper	nsation
	RA HUYETT ASSOCIATES				-		_		CONTRACTI	NG SVCS			585,672
ALLEN	MORRIS COURT STE 210 NTOWN, PA 18106									_			
	ON HERSHEY MEDICAL CENTER		_	_	_	_	_	_	STAFFING S	SVCS	_		409,997
HERS	OX 853 SHEY, PA 17033												
	ARCHITECTS ARINGTON EVEC PARK								ARCHITECT	TURAL SVCS			274,626
CLAR	ABINGTON EXEC PARK RKS SUMMIT, PA 18411												
	FASS CONSTRUCTION CO INC								CONTRACTI	ING SVCS			253,051
ALLEN	MAUCH CHUNK RD NTOWN, PA 18104								-:===				201
	ED RESOURCES MEDICAL STAFFING								STAFFING S	SVCS			209,921
EXTO	DOWLIN FORGE RD DN, PA 19341												
~ ~	Total number of independent contractor	ors (includina buʻ	t not lim	nited 1	to t	nose	≟ listed	abo.	ve) who received m	ore than \$100.09	00 of		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ► 7

Part	VIII											
		Check if Schedule	e O contains a	a respo	onse or n	ote to any	line in th	A)	Rel e: fu	(B) ated or kempt nction	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
	1a	Federated campaigr	ns	1 a					re	venue		512 - 514
nts ints	Ь	Membership dues .		1b								
3ra nou		Fundraising events		1c		403,810						
S, (l Related organization		1d		1,347,708						
Giff		Government grants (co		1e								
is,		All other contributions,		16								
tior sr S	•	and similar amounts no above		1f		38,174						
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contribution in lines 1a - 1f \$	ons included									
Cont	h	Total. Add lines 1a-	1f			•		1,789,692				
<u> 1</u>						Business	Code					
Program Service Revenue	2a	NET PATIENT SVC REV					623000	78,7	752,739	78,752	2,739	
á	ь											
1Ce	c			_								
<u>\$</u>	d			_	-							
Ē	e			_	-							
gra	f	All other program ser	rvice revenue		L							
Ĕ	gT	Fotal. Add lines 2a-2	f		>	78,	752,739					
		nvestment income (ir			nterest,	and other	1					
	SI	mılar amounts) .		•		•	· <u> </u>	7,57!	5			7,575
		ncome from investme					•					
	5 R	Royalties					<u> </u>					
	62	Gross rents	(ı) Real		(II) P	ersonal	-					
	- Cu	Cross rents										
	ь	Less rental expenses					1					
	c	Rental income or (loss)										
	d	Net rental income or	r (loss)				┪					
]	(ı) Securit	ies	(11)	Other	1					
		Gross amount from sales of assets other than inventory										
		Less cost or other basis and sales expenses					_					
	C	Gain or (loss)										
	d	Net gain or (loss) .		٠.		>						
Other Revenue		Gross income from fu (not including \$ contributions reporte See Part IV, line 18	403,810 d on line 1c)			178,610						
ě.		Less direct expenses		ь		174,125	_					
<u>.</u>		Net income or (loss)		L	ents .		_	4,48	5			4,485
Othe	9a	Gross income from go See Part IV, line 19	amıng actıvıtı									
				a			4					
		Less direct expenses		b								
		Net income or (loss) Gross sales of invent		activiti I	ies	•						
		returns and allowand		a								
	b	Less cost of goods s	old	ь								
	С	Net income or (loss)		invent		. •						
		Miscellaneous			Busine	ess Code		2 724 25	_	2 724 22-		
	118	PROFESSIONAL SVC	S REV			62111	٧	2,734,32!	5	2,734,325		
	ь	FITNESS CENTER				71394	0	145,36	7	145,367		
	c	LIFESTYLE PRODUCT	S/SVCS			44619	9	85,95	8	71,436	14,52	2
	ď	All other revenue .						43,87	3			43,873
		Total. Add lines 11a-				>	1	0.055 =	1			
	12	Total revenue. See	Instructions					3,009,52	3			
				-				83,564,014	4	81,703,867	14,52	55,933 Form 990 (2018)

Part IX	Statement of Functional Expenses
C . FO.	() () () () () () ()

orm 990 (2018)				Page 10
Part IX Statement of Functional Expenses ection 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	nizations must comp	olete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX .			\square
Do not include amounts reported on lines 6b, b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21		·		
2 Grants and other assistance to domestic individuals See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	690,194		690,194	
6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7 Other salaries and wages	39,065,873	36,912,288	2,153,585	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	1,827,452	1,715,364	112,088	
9 Other employee benefits	3,895,148	3,650,655	244,493	
10 Payroll taxes	2,782,378	2,576,291	206,087	
L1 Fees for services (non-employees)				
a Management				
b Legal				
c Accounting				
d Lobbying	8,219		8,219	
e Professional fundraising services See Part IV, line 17			,	
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column	3,085,510	2,451,616	633,894	
(A) amount, list line 11g expenses on Schedule (A)	3,003,310	2,431,010	033,034	
.2 Advertising and promotion	42,323	33,399	8,924	
.3 Office expenses	371,890	332,149	39,741	
.4 Information technology				
.5 Royalties				
. 6 Occupancy	2,741,639	1,771,676	969,963	
L 7 Travel	127,474	89,296	38,178	
L8 Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,	,	
L9 Conferences, conventions, and meetings	109,870	61,723	48,147	
20 Interest		, , , , , , , , , , , , , , , , , , ,	·	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	3,945,923	3,945,923		
23 Insurance	62,052	62,052		
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	32,332	32,652		
a CORPORATE ALLOCATION	31,123,040	23,417,208	7,705,832	
b MEDICAL SUPPLIES	4,121,816	4,108,458	13,358	
c BAD DEBT EXPENSE	2,536,207	2,536,207		
d REPAIRS & MAINTENANCE	214,528	86,298	128,230	
e All other expenses	281,998	183,775	98,223	
25 Total functional expenses. Add lines 1 through 24e	97,033,534	83,934,378	13,099,156	0
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	-		·	
Check here \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				

Forn	า 990	(2018)					Page 11
Р	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part IX			🗆
					### State		(B) End of year
	1	Cash-non-interest-bearing			6,934	1	9,592
	2	Savings and temporary cash investments .		[2	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			13,010,045	4	16,941,060
	5	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L	ated en	nployees Complete		5	
ts	6	Loans and other receivables from other disqualities section 4958(f)(1)), persons described in section contributing employers and sponsoring organizations voluntary employees' beneficiary organizations. Part II of Schedule L	fied pe n 4958 ations d (see in	rsons (as defined under (c)(3)(B), and (f) section 501(c)(9) structions) Complete			
Assets	7	Notes and loans receivable, net		-	530 036		562,145
	8				*		2,594,978
	9	Prepaid expenses and deferred charges		, · · .	1,173,040	9	2,594,976
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	133,850,542			
	b	Less accumulated depreciation	10 b	97,386,889	38,812,262	10 c	36,463,653
	11	Investments—publicly traded securities .				11	
	12	Investments—other securities See Part IV, line			12		
	13	Investments—program-related See Part IV, line	11.			13	
	14	Intangible assets			1,635,143	14	1,573,290
	15	Other assets See Part IV, line 11				15	
	16	Total assets.Add lines 1 through 15 (must equ	al line	34)	55,177,258	16	58,144,718
	17	Accounts payable and accrued expenses			6,980,777	17	14,307,546
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
S	21	Escrow or custodial account liability Complete F	Part IV	of Schedule D		21	
ilitie	22	Loans and other payables to current and former key employees, highest compensated employee					
Liabilities		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrela	ited thi	rd parties		23	
	24	Unsecured notes and loans payable to unrelated	third	parties		24	
	25	Other liabilities (including federal income tax, pa and other liabilities not included on lines 17 - 24		s to related third parties,	5,487,877	25	22,126,827

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42.708.604

42,708,604

55,177,258

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36.434.373

21.710.345

21,710,345

58,144,718 Form **990** (2018)

Complete Part X of Schedule D

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Total liabilities. Add lines 17 through 25 . .

complete lines 27 through 29, and lines 33 and 34.

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

Retained earnings, endowment, accumulated income, or other funds

26

27

32

33

34

Net Assets or Fund Balances 28 Temporarily restricted net assets 28 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958),

check here ▶ □ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30

31 Paid-in or capital surplus, or land, building or equipment fund . 31

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a

3b

No

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 23-1371947

Name: THE GOOD SHEPHERD REHABILITATION

HOSPITAL

Form 990 (2018)

Form 990, Part III, Line 4a:

THE GOOD SHEPHERD REHABILITATION HOSPITAL ("GSRH") IS A 106-BED REHABILITATION HOSPITAL WITH LOCATIONS IN ALLENTOWN, BETHLEHEM, AND

INPATIENT REHABILITATION PROGRAMS - HOSPITAL (ADULTS)- INPATIENT REHABILITATION PROGRAMS - HOSPITAL (PEDIATRIC SPECIALTY PROGRAM)- INPATIENT REHABILITATION PROGRAMS - HOSPITAL AMPUTATION SPECIALTY PROGRAM (ADULTS) CONTINUED ON SCHEDULE O- INPATIENT REHABILITATION PROGRAMS -HOSPITAL BRAIN INJURY SPECIALTY PROGRAM (ADULTS)- INPATIENT REHABILITATION PROGRAMS - HOSPITAL SPINAL CORD SYSTEM OF CARE (ADULTS)- INPATIENT REHABILITATION PROGRAMS - HOSPITAL STROKE SPECIALTY PROGRAM (ADULTS)- INTERDISCIPLINARY OUTPATIENT MEDICAL REHABILITATION PROGRAMS SPINAL CORD SYSTEM OF CARE (ADULTS)POST-ACUTE CARE IS PROVIDED FOR CHILDREN, ADOLESCENTS AND ADULTS WHO HAVE CONDITIONS THAT INCLUDE AMPUTATION, ARTHRITIS, BRAIN INJURY, CHILDHOOD DEVELOPMENTAL DISABILITIES, CHRONIC PAIN, COMPLEX WOUNDS, MULTIPLE SCLEROSIS, MULTIPLE TRAUMA, ORTHOPEDIC

STROUDSBURG, PENNSYLVANIA GSRH HOLDS THE FOLLOWING CARF (COMMISSION ON ACCREDITATION OF REHABILITATION FACILITIES) ACCREDITATIONS -

INJURY, PULMONARY DISEASE, SPINAL CORD INJURY, AND STROKE SERVICES ARE PROVIDED BY PHYSICAL MEDICINE AND REHABILITATION PHYSICIANS, REHABILITATION NURSES, PHYSICAL AND OCCUPATIONAL THERAPISTS, RESPIRATORY THERAPISTS, NEURO-PSYCHOLOGISTS, AND SPEECH-LANGUAGE PATHOLOGISTS IN FISCAL YEAR 2019, GSRH DISCHARGED A TOTAL OF 1,204 PATIENTS FROM THE INPATIENT REHAB HOSPITALS, 123 PATIENTS FROM THE INPATIENT PEDIATRIC UNIT, AND PROVIDED 247,967 OUTPATIENT VISITS

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

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SANDRA BODNYK

JAMES J DALEY MD

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	for related organizations below dotted line)		Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	55,274 0 0	organization and related organizations	
GARY R SCHMIDT	8 50	×		×				0	55.274	0	
CHAIR/INTERIM PRESIDENT & CEO	51 50			,.					,		
F MARK GUMZ VICE CHAIR	0 25	×		х				0	0	0	
	0 75 0 25										
LAURIE STEWART	0 23	X		×				0	0	0	
TREASURER	0 75										
JOHN C RICHTER	0 25										
		· ·		ΙV				ı	n	Λ	

25,272

10,927

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LAURIE STEWART	0 25	×		v			n	0
TREASURER	0 75	^		^			9	Ü
JOHN C RICHTER	0 25							
		X	l I	X			0	0
SECRETARY	0 75	, ,						
JOHN KRISTEL	8 50							
JOHN KRISTEL		×		x			0	656,000
PRESIDENT/CEO (UNTIL 11/24/18)	51 50			'				

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

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PETER D QUINN

TINA RICHARDSON

DONALD SNYDER

MAURA TOPPER

JAAN PETER NAKTIN MD

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	any hours	and	a dır	ecto	r/tr	ustee)	'	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
PAUL EMRICK TRUSTEE	0 25 0 75	×						0	0	0
DAVID FESSLER	0 25	×						0	0	0
TRUSTEE	0 75	l ''							J	
JAN S HELLER	0 25									_

	0 / 3					
DAVID FESSLER	0 25					
		X			0	
TRUSTEE	0 75	0 75				
JAN S HELLER	0 25					
	•••••	Х			0	
TRUSTEE	0 75					
THOMAS LYNCH	0 25					
THOMAS ETHER		×			0	
TRUSTEE	0 75				Ŭ	
STEVEN MORRISON	0 25					

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TRUSTEE	0 75				-		
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TRUSTEE	0 75					0 0	
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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

.......

ASSOCIATE MEDICAL DIRECTOR

......

DEMETRICE L WARD PURVIS

SVP & CMO

ASARE B CHRISTIAN

STAFF PHYSIATRIST

STAFF PHYSIATRIST

ANDREW G REISH

STAFF PHYSIATRIST

KIMBERLY S KUCHINSKI

PROG DIR PEDS PHYSIATRY

JAMES B KIM

	any nours	and	a dir	ecto	r/tr	ustee	,	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	101	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
JONATHAN WARNER	0 25									
	•••••	×						0	0	0
TRUSTEE	0 75									
RONALD J PETULA	8 50									
	•••••				Х			0	325,990	17,999
SVP & CFO	51 50									
MIKE CIRBA	8 50									

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Х

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9,910

8,952

30,580

21,879

26,801

31,227

28,364

18,431

0

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0

475,025

301,137

273,139

268,711

264,655

254,309

RONALD J PETULA	8 50		$ _{x} $				325,990	
SVP & CFO	51 50						323,330	
MIKE CIRBA	8 50		X				179,247	
CIO (UNTIL 06/15/19)	51 50					1	179,247	
SAMUEL A MIRANDA JR	40 00		V				400.000	_
SVP & CNO (UNTIL 09/22/18)	20 00		×		ľ	1	489,860	
SANDEEP SINGH	40 00							

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efile	e GK	APHIC Pri	nt - DO NO	PROCESS	As Filed Data -			DLN: 9	3493134037670		
	m 99	OULE A	Com		Charity Staturganization is a sect 4947(a)(1) nonexe Attach to Form	ion 501(c)(3) empt charitable	organization or trust.	I	2018		
		f the Treasury		► Go to	www.irs.gov/Form			•	Open to Public Inspection		
Name HE G	e of ti	nie Service he organiza HEPHERD REH <i>i</i>	tion ABILITATION					Employer identific			
OSPI Pat	TAL	Reason	for Public C	harity Stat	us (All organization	s must comple	te this part) 9	23-1371947 See instructions			
					e it is (For lines 1 thro			occ modifications.			
1		A church, c	onvention of c	hurches, or as	ssociation of churches	described in sec	tion 170(b)(1)	(A)(i).			
2	П	A school de	scribed in sec	tion 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ))				
3	▽	A hospital o	or a cooperativ	e hospital ser	vice organization desc	rıbed ın section	170(b)(1)(A)(iii).			
4		A medical r		nization operat	ed in conjunction with	a hospital descri	ibed in section :	170(b)(1)(A)(iii). E	inter the hospital's		
5		An organiza			t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descr	bed in section 170		
6		A federal, s	tate, or local	government or	governmental unit de	escribed in sectio	on 170(b)(1)(A	\)(v).			
7		section 17	'0(b)(1)(A)(vi). (Complete			_	ınıt or from the gener	al public described in		
8		A communi	ty trust descri	bed in sectior	170(b)(1)(A)(vi)	(Complete Part I	I)				
9					escribed in 170(b)(1) ee instructions Enter				lege or university or a		
0		from activit	ies related to income and u	its exempt fur inrelated busin	(1) more than 331/39 actions—subject to cer less taxable income (le complete Part III)	taın exceptions,	and (2) no more	than 331/3% of its s	upport from gross		
1	П					est for public safety See section 509(a)(4).					
2		more public	ly supported	organizātions (d exclusively for the be described in section 5 the type of supporting	09(a)(1) or se	ction 509(a)(2). See section 509(a			
a		Type I. A so	supporting org n(s) the powe	anızatıon oper	ated, supervised, or cappoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by			
b		manageme	nt of the supp		pervised or controlled in ation vested in the sare and C.						
С					supporting organizatio ions) You must com				ated with, its		
d		Type III n	on-functiona integrated T	ally integrate he organizatio	 d. A supporting organ n generally must satis rt IV, Sections A and 	ization operated fy a distribution	in connection wi requirement and	th its supported orga			
e		Check this	, box if the orga	anızatıon recei	ved a written determir integrated supporting	nation from the I		pe I, Type II, Type II	I functionally		
f	Enter	r the number	of supported	organizations				_			
g					upported organization(T		
	(i) Name of supported organization (ii) E		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ling document?	(v) Amount of monetary support (see instructions) (vi) Amoun other support instruction				
						Yes	No				
otal											
		work Reduc	tion Act Noti	ce, see the Ti	nstructions for	Cat No 11285	<u>.</u> 5F !	 Schedule A (Form 9	90 or 990-F7) 2018		

instructions

	Page	_
1	L70	

oport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170
(1)(A)(ix)
mplete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part
If the organization fails to qualify under the tests listed below, please complete Part III.)

	III. If the organization fai						iy under Part
_	Section A. Public Support	is to quality ut	ider the tests his	ted below, pied.	se complete rai	C 111.)	
	Calendar year		I	T			
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
4	Total. Add lines 1 through 3						
4	The portion of total contributions by						
5	· · ·						
	each person (other than a governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
•	line 4						
S	ection B. Total Support		•	•	•		
	Calendar year	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(a)2017	(0)2013	(6)2010	(u)2017	(e)2010	(1)Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on		+				
10							
	loss from the sale of capital assets						
	(Explain in Part VI) Total support. Add lines 7 through						
11	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)	<u> </u>		12	
	First five years. If the Form 990 is for			ard fourth or fifth	n tay year as a sec	tion 501(c)(3) org	anization
		=				· · · · · · <u>-</u>	_
_	check this box and stop here				<u> </u>	<u>P</u> L	
	Section C. Computation of Public						
	Public support percentage for 2018 (line			column (f))		14	
	Public support percentage for 2017 Sch					15	
16a	33 1/3% support test—2018. If the	organızatıon dıd ı	not check the box	on line 13, and lin	ne 14 is 33 1/3% o	r more, check this	box
	and stop here. The organization qualif	ies as a publicly s	supported organiza	ation			ightharpoons
b	33 1/3% support test—2017. If the	organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	./3% or more, chec	k this
	box and stop here. The organization	qualifies as a nub	alicly supported or	ganization			ightharpoons
47-	10%-facts-and-circumstances test-				ne 13 16a or 16h	and line 14	
1/2	is 10% or more, and if the organization						
	in Part VI how the organization meets t						
	J			J. garnización	-, as a publ	,	►□
	organization	2047 ****	, , ,		43.46.46.	47	
ь	10%-facts-and-circumstances test						
	15 is 10% or more, and if the organization						
	Explain in Part VI how the organization	i meets the Tact	s-and-circumstand	es test the orga	inization qualifies	as a publicly	_
	supported organization						▶□
18	Private foundation. If the organizatio	n did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	cand see	

P	art IIII Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	below, please co	omplete Part II.)	
30	Calendar year		43.50.5		412.004		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
S	from line 6) ection B. Total Support						
	Calendar year			I	T		
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9							
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
h	Unrelated business taxable income						
_	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
13	(Explain in Part VI) Total support. (Add lines 9, 10c,						
	11, and 12)						
14	First five years. If the Form 990 is fo	r the organization	's fırst, second, tl	nird, fourth, or fift	:h tax year as a se	ction 501(c)(3) c	rganızatıon,
	check this box and stop here						▶ 🗆
Se	ection C. Computation of Public						
15	Public support percentage for 2018 (lin	ie 8, column (f) di	ivided by line 13,	column (f))		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ection D. Computation of Invest						
17	Investment income percentage for 201	1 8 (line 10c, colur	mn (f) divided by	line 13, column (f	())	17	
18	Investment income percentage from 2	017 Schedule A, ¹	Part III, line 17			18	
19a	331/3% support tests—2018. If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s						▶ □
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	-			•		▶ □
20	Private foundation. If the organization		-				▶□
		AL GIG HOL CHECK O	. 202 011 11116 14, 1	a, or industrial	Callo DOX allu 366		

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization	-		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
_	<u> </u>			
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	-140
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test Answer (a) and (b) below.	į	Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3h		

Sche	lule A (Form 990 or 990-EZ) 2018			Page 6
Pai	Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying tru instructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		

•	income or for management, conservation, or maintenance of property held for production of income (see instructions)			
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
ь	Average monthly cash balances	1 b		
- 0	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see			

			(optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1 b	
С	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

See instructions

6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI See instructions

7 Excess distributions carryover to 2019. Add lines 31 and 4c

8 Breakdown of line 7 a Excess from 2014.

b Excess from 2015. c Excess from 2016.

d Excess from 2017. e Excess from 2018.

Schedule A (Form 990 or 990-EZ) (2018)

Additional Data

Software ID: Software Version:

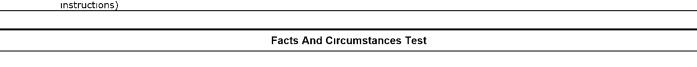
EIN: 23-1371947

Name: THE GOOD SHEPHERD REHABILITATION

Page 8

HOSPITAL Schedule A (Form 990 or 990-EZ) 2018 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Part VI

Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D. lines 5, 6, and 8, and Part V. Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions)



efile GRAPHIC print - DO NOT PROCESS As Filed Data SCHEDULE C Political Campaign ar

(Form 990 or 990-

Department of the Treasury

Internal Revenue Service

EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493134037670

2018

►Complete if the organization is described below. ►Attach to Form 990 or Form 990-EZ. ►Go to www.irs.qov/Form990 for instructions and the latest information.

Open to Public Inspection

• Se • S • S • S • S • S • f the	ection 501(c)(3) organizations Confection 501(c) (other than section 5 dection 527 organizations Complet organization answered "Yes" or section 501(c)(3) organizations that section 501(c)(3) organizations that	n Form 990, Part IV, Line 4, or Form 99 thave filed Form 5768 (election under so thave NOT filed Form 5768 (election un n Form 990, Part IV, Line 5 (Proxy Tax s), then	Part I-C I-A and C below 90-EZ, Part VI, Iir ection 501(h)) Co der section 501(h	Do not comp ne 47 (Lobby emplete Part)) Complete	olete Part I-B ving Activitie II-A Do not d Part II-B Do	es), then complete Part I	I-B Part II-A
	ne of the organization GOOD SHEPHERD REHABILITATION	·		E	mployer ide	entification n	ımber
	PITAL		- 504(-)!-		3-1371947		
		nization is exempt under section					- 6
1	"political campaign activities")	ization's direct and indirect political cam	ipaign activities in	Part IV (See	Instructions	for definition	זכ
2	Political campaign activity expend	itures (see instructions)			•	\$	
3	Volunteer hours for political camp	• • • • • • • • • • • • • • • • • • • •					
Part	I-B Complete if the organ	nization is exempt under sectio	n 501(c)(3).				
1	Enter the amount of any excise ta	ex incurred by the organization under se	ction 4955		>	\$	
2	Enter the amount of any excise ta	ex incurred by organization managers ur	ider section 4955		>	\$	
3	If the organization incurred a sect	tion 4955 tax, did it file Form 4720 for t	his year?			☐ Yes	□ No
4a	Was a correction made?					☐ Yes	□ No
b	If "Yes," describe in Part IV						
Pari	I-C Complete if the organ	nization is exempt under sectio	n 501(c), exce	pt section	501(c)(3	3).	
1	Enter the amount directly expend	ed by the filing organization for section	527 exempt funct	ion activities	>	\$	
2	Enter the amount of the filing org function activities	anızatıon's funds contributed to other or	ganızatıons for se	ection 527 ex	empt ▶	\$	
3	Total exempt function expenditure	es Add lines 1 and 2 Enter here and on	Form 1120-POL,	lıne 17b	>	\$	
4	Did the filing organization file For	m 1120-POL for this year?				☐ Yes	□ No
5	organization made payments For of political contributions received	employer identification number (EIN) of each organization listed, enter the amo that were promptly and directly delivere se (PAC) If additional space is needed,	unt paid from the ed to a separate p	filing organi olitical organ	zation's fund	ls Also enter t	
	(a) Name	(b) Address	(c) EIN	filing org funds If	nt paid from lanization's none, enter 0-	contribution and profit directly descript separate organizati	nt of political ons received mptly and elivered to a e political on If none, or -0-
1							
2							
3							
4							
5							
6							
		<u> </u>	ı	1			

ь	Total lobbying expenditures to influence a legislative		
c	Total lobbying expenditures (add lines 1a and 1b)		
d	Other exempt purpose expenditures		
e	Total exempt purpose expenditures (add lines 1c and	i 1d)	
f	Lobbying nontaxable amount Enter the amount fron columns		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
	Not over \$500,000	20% of the amount on line 1e	
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
	Over \$17,000,000	\$1,000,000	
			 •
g	Grassroots nontaxable amount (enter 25% of line 1f)	
h	Subtract line 1g from line 1a If zero or less, enter -(

i Subtract line 1f from line 1c If zero or less, enter -0j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting ☐ Yes ☐ No section 4911 tax for this year? 4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) 2a

Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e))

Total lobbying expenditures Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity Yes No Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Nο Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Nο Media advertisements? Nο c d Mailings to members, legislators, or the public? Nο Publications, or published or broadcast statements? Nο e Grants to other organizations for lobbying purposes? Nο Nο q Direct contact with legislators, their staffs, government officials, or a legislative body? Nο Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Yes 8.219 Total Add lines 1c through 1i 8,219 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members 1 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b b Carryover from last year c Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information Return Reference Explanation THE GOOD SHEPHERD REHABILITATION HOSPITAL ("GSRH") PAID DUES TO VARIOUS ORGANIZATIONS PART II-B, LINE 1 DURING THE YEAR ENDED JUNE 30, 2019 THESE ORGANIZATIONS INFORMED GSRH THAT A PERCENTAGE OF THOSE DUES WERE USED FOR LOBBYING PURPOSES, AS FOLLOWS 1) THE HOSPITAL & HEALTHSYSTEM

ASSOCIATION ("AMRPA") \$5,503

ASSOCIATION OF PENNSYLVANIA ("HAP") \$2,716 2) THE AMERICAN MEDICAL REHABILITATION PROVIDERS

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE D**

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for the latest information. OMB No 1545-0047

DLN: 93493134037670

Open to Public

Intern	al Revenue Service	► Go to <u>www.irs.c</u>	gov/Form990 for t	he la	ate	est information.			Inspection	
	me of the organ						Emp	oloyer identificati	on number	
	E GOOD SHEPHERD F SPITAL	REHABILITATION						23-1371947		
Pa		izations Maintaining Donor Advi					r Acc	counts.		
	Comple	ete if the organization answered "Ye						41.5		
	T-t-1		(a) Donor	adv	ISE	ed funds		(b)Funds and other	er accounts	
1	Total number at	·								
2	55 5	of contributions to (during year)								
3		of grants from (during year)								
4	Aggregate value	•			_					
5		ation inform all donors and donor adviso property, subject to the organization's ex			et:	s held in donor ac	lvised	funds are the	☐ Yes ☐ No	
6	Did the organiza charitable purpo private benefit?	ation inform all grantees, donors, and do oses and not for the benefit of the donor o	onor advisors in writ r or donor advisor, o	ing t r for	:ha · ar	t grant funds can ny other purpose (be use conferi	ed only for ring impermissible	☐ Yes ☐ No	
Pa	rt III Conser	rvation Easements. Complete if the	he organization an	ISWE		ed "Yes" on Form	n 990). Part IV. line 7.	Tes No	
1		onservation easements held by the orga	-				11 550	, raiciv, iiic 7.		
-		on of land for public use (e.g., recreatio	•	П		• •	histor	rically important lan	nd area	
		of natural habitat	ii or cadcation)	$\overline{}$				d historic structure		
				ш	•	reservation of a (certine	a nistoric structure		
		on of open space					_			
2	•	2a through 2d if the organization held a ie last day of the tax year	qualified conservation	on co	ont	tribution in the foi	rm of a	a conservation Held at the Eng	d of the Vear	
а		conservation easements					2a	Held at the Eliv	a or the rear	
b	Total acreage re	estricted by conservation easements					2b			
С	_	ervation easements on a certified histor	ıc structure ıncluded	ın (a	a)		2c			
d		ervation easements included in (c) acqu in the National Register	ured after 7/25/06, a	ind n	not	on a historic	2d			
3	Number of cons tax year ►	servation easements modified, transferre	ed, released, extingu	ıshe	d,	or terminated by	the or	ganızatıon durıng ti	ne	
4	Number of state	es where property subject to conservation	on easement is locate	ed 🕨	•					
5		ization have a written policy regarding t nt of the conservation easements it hold		ng, ir	nsp	pection, handling	of viola	— ations, Yes	□ No	
6	Staff and volunt	teer hours devoted to monitoring, inspe	cting, handling of vic	latio	ons	s, and enforcing co	onserv			
7	·	enses incurred in monitoring, inspecting,	handling of violation	ns, a	and	enforcing conser	vation	easements during	the year	
	▶ \$									
8	Does each cons and section 170	ervation easement reported on line 2(d) 0(h)(4)(B)(ii)?) above satisfy the re	equir	en	nents of section 1	70(h)(4)(B)(ı) ☐ Yes	□ No	
9	balance sheet, a	scribe how the organization reports cons and include, if applicable, the text of the n's accounting for conservation easemer	footnote to the orga							
Pai	tilli Organi	izations Maintaining Collections ete of the organization answered "Ye	of Art, Historica				er Si	milar Assets.		
1a	If the organizat art, historical tr	non elected, as permitted under SFAS 1: easures, or other similar assets held for XIII, the text of the footnote to its finar	16 (ASC 958), not to public exhibition, ed	repo lucat	ort	in its revenue sta n, or research in f				
b	If the organizat historical treasu	non elected, as permitted under SFAS 1: ures, or other similar assets held for pub nts relating to these items	16 (ASC 958), to rep	ort II	ın ı	ts revenue statem				
	_	ded on Form 990, Part VIII, line 1						▶ \$		
	•	,								
•	-	l in Form 990, Part X	1					▶ \$		
2		ion received or held works of art, histori nts required to be reported under SFAS					ncıal g	jain, provide the		

Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Par	t III	Organizations Ma	aintaining Col	lections c	f Art, H	istori	cal T	reası	ıres, oı	Other	Similar As	ssets (co	ntınued)	
3		ng the organization's acq ns (check all that apply)	uisition, accessior	n, and other	records,	check	any of	the fo	llowing t	hat are a	significant i	use of its o	collection	
а		Public exhibition				d		Loan	or excha	ange prog	grams			
b		Scholarly research				е		Othe	r					
c		Preservation for future	e generations											
4		vide a description of the tXIII	organızatıon's col	lections and	explain h	ow the	ey furtl	her the	e organız	ation's e	xempt purpo	se in		
5		ring the year, did the org ets to be sold to raise fur									nılar	☐ Yes	□ No	
Pa	rt IV	Escrow and Cust Complete if the ory X, line 21.			" on Forr	n 990	, Part	IV, lı	ine 9, oi	reporte	ed an amou	ınt on Fo	rm 990, Pa	art
1a		he organization an agent uded on Form 990, Part I		an or other	intermedia	ary for	contri	bution	s or othe	er assets	not	Yes	□ No	
ь	If "	Yes," explain the arrange	ement in Part XIII	and comple	ete the fol	lowina	table		[A	mount		
c		inning balance								1c				
d	_	litions during the year							l	1d				
е	Dist	ributions during the year	-							1e				
f	End	ing balance								1f				
2a	Did	the organization include	an amount on Fo	rm 990. Par	t X. line 2	1. for	escrow	v or cu	Istodial a	ccount la	ability?	☐ Ves	No	
		Yes," explain the arrange										_		
	rt V	Endowment Fund												
				(a)Currer			rior yea				(d)Three yea		e) Four years l	pack
1 a	Begir	nning of year balance .												
b	Cont	ributions												
c	Net i	nvestment earnings, gair	ns, and losses											
d	Gran	ts or scholarships												
е		r expenditures for facilition	es											
f	Admı	nistrative expenses .												
g	End o	of year balance												
2	Pro	vide the estimated perce	ntage of the curre	nt year end	l balance ((line 1g	g, colu	mn (a)) held a	s				
а	Boa	rd designated or quasi-e	ndowment 🟲											
b	Per	manent endowment 🟲												
С	Ten	nporarily restricted endov	wment ▶											
3а	The percentages on lines 2a, 2b, and 2c should equal 100%													
	_	unrelated organizations										3a(
	(ii)	related organizations .										3a(ii)	
b		Yes" on 3a(11), are the re		s listed as r	equired o	n Sche	dule R	?.				3b	<u> </u>	
4	Des	cribe in Part XIII the inte	ended uses of the	organizatio	n's endow	ment f	funds					-		
Pa	rt VI							T 1 / :			000 5			· <u></u>
	Dasi	Complete if the or	ganization answ (a) Cost or oth		" on Forr		•				rm 990, Pa		10.) Book value	
	Desc	cription of property	(a) Cost or oth (investme		(D) Cost (or orner	uasis (4	ouier)	(C) ACC	unnulated (aepreciation	(a)) DOOK VAIUE	
1a	Land						2,18	88,956					2,1	88,956
b	Build	ings					57,68	80,018			35,127,164		22,5	52,854
c	Lease	ehold improvements					14,60	03,442			9,166,880		5,4	36,562
d	Equip	oment					53,97	73,230			48,875,319		5,0	97,911

1,187,370

36,463,653

4,217,526

5,404,896

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

Schedule D (Form 990) 2018			Page 3
Part VII Investments—Other Securities. Complete if the org See Form 990, Part X, line 12.	janization	answered "Yes" on Fo	rm 990, Part IV, line 11b.
(a) Description of security or category (including name of security)	Во		Method of valuation end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests	_		
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related.	>		
Complete if the organization answered 'Yes' on Form 9			
(a) Description of investment	(b) Book v		Method of valuation end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. Complete if the organization answered 'Yes'	on Form 99	90, Part IV, line 11d See	
(1) (a) Description			(b) Book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answer		on Form 990, Part IV,	line 11e or 11f.
See Form 990, Part X, line 25. 1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS ADVANCE FROM THIRD-PARTY PAYOR	_	1,152,445 277,900	
DUE TO PHILADELPHIA POST ACUTE		37,480	
DUE TO RELATED PARTIES		20,659,002	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	•	22,126,827	
2. Liability for uncertain tax positions. In Part XIII, provide the text of the forganization's liability for uncertain tax positions under FIN 48 (ASC 740).			

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2b b 2c

2a

2a 2b

2c

2d

4a 4b

Explanation

-174,125

174,125

2.536.207

4c

5

2e

3

4c

5

Page 4

73,673,193

-10,064,946

83,738,139

-174,125

83,564,014

94,671,452

174,125 94,497,327

2,536,207

97.033.534

Schedule D (Form 990) 2018

d 2d -10.064.946 2e e

3 3 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1

4a

4b

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

Investment expenses not included on Form 990, Part VIII, line 7b .

b Add lines **4a** and **4b** c

5

Net unrealized gains (losses) on investments

Schedule D (Form 990) 2018

Part XI

1

2

c

d

3

4

b

5

Part XIII

See Additional Data Table

Return Reference

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . .

Donated services and use of facilities . . .

Supplemental Information

Schedule D (Form 990) 2018	Page 5
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

Software Version:

EIN: 23-1371947 Name:

THE GOOD SHEPHERD REHABILITATION HOSPITAL

PART X, LINE 2

Explanation

Return Reference

Supplemental Information

Software ID:

GOOD SHEPHERD PRESCRIBES A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT TO BE SUSTAINED U PON EXAMINATION BY THE APPROPRIATE TAXING AUTHORITY IN RECORDING TAX LIABILITIES IN THE FI NANCIAL STATEMENTS MEASUREMENT AND RECOGNITION OF THE TAX UNCERTAINTY OCCURS IF THE RECOG NITION THRESHOLD HAS BEEN MET

upplemental Information						
Return Reference	Explanation					
PART XI, LINE 2D - OTHER ADJUSTMENTS	PENSION LIABILITY ADJUSTMENT -7,528,739 BAD DEBT EXPENSE NETTED TO REVENUES ON FINANCIAL STATEMENTS -2,536,207					

upplemental Information	
Return Reference	Explanation
PART XI, LINE 4B - OTHER ADJUSTMENTS	FUNDRAISING EXPENSES -174,125

S

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS	FUNDRAISING EXPENSES 174,125

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 4B - OTHER ADJUSTMENTS	BAD DEBT EXPENSE NETTED TO REVENUES ON FINANCIAL STATEMENTS 2,536,207

Sı

Fundraising or Gaming Activities Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www irs gov/Form990 for instructions and the latest information **Employer identification number** Name of the organization THE GOOD SHEPHERD REHABILITATION HOSPITAL 23-1371947 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Cat No 50083H

Schedule G (Form 990 or 990-EZ) 2018

Supplemental Information Regarding

DLN: 93493134037670 OMB No 1545-0047

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SCHEDULE G

(Form 990 or 990-EZ)

che	dule G (Form 990 or 990-EZ) 2018					F	Page 3
.1	Does the organization conduct gaming	activities with nonmember	5?		☐ Yes	□Ne	
.2	Is the organization a grantor, beneficia formed to administer charitable gaming		member of a partnership or other entity		□Yes		
3	Indicate the percentage of gaming activ	vity conducted in					
а	The organization's facility			13a			%
b	An outside facility			13b			%
4	Enter the name and address of the pers	son who prepares the orga	nization's gaming/special events books and ri	ecords			
	Name ►						
	Address ►						
5a	Does the organization have a contract virevenue?	with a third party from who	om the organization receives gaming		□Yes	□No	
b	If "Yes," enter the amount of gaming re amount of gaming revenue retained by		anization ▶ \$ and th	ne			
С	If "Yes," enter name and address of the	e third party					
	Name ►						
	Address ►						
6	Gaming manager information						
	Name ►						
	Gaming manager compensation ▶ \$						
	Description of services provided ▶						
	☐ Director/officer	☐ Employee	☐ Independent contractor				
7	Mandatory distributions						
а	Is the organization required under state retain the state gaming license?	e law to make charitable di	stributions from the gaming proceeds to		Yes	□No	
b	Enter the amount of distributions requirements in the organization's own exempt activities.		ated to other exempt organizations or spent		53		
Pai	t IV Supplemental Informatio	n. Provide the explanat	rions required by Part I, line 2b, column licable. Also provide any additional info				 S.
_	Return Reference		Explanation				

Schedule G (Form 990 or 990-EZ) 2018

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493134037670 OMB No 1545-0047 SCHEDULE H **Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** THE GOOD SHEPHERD REHABILITATION HOSPITAL 23-1371947 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes 3а ☐ 100% ☐ 150% ☑ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Nο □ 200% □ 250% □ 300% □ 350% □ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Nο If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? 6a Yes b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 180,824 180,824 0 190 % Medicaid (from Worksheet 3, column a) 15,528,871 10,168,537 5,360,334 5 670 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 15,709,695 10,168,537 5,541,158 5 860 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 44.966 300 44.666 0 050 % Health professions education (from Worksheet 5) 7,723,392 7,723,392 8 170 % Subsidized health services (from 2,740,377 Worksheet 6) 5,019,654 2.279.277 2 410 % Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8) 12,272 12,272 0 010 % j Total. Other Benefits 12,800,284 2,740,677 10,059,607 10 640 % k Total. Add lines 7d and 7j 12,909,214 28,509,979 15,600,765 16 500 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2018

	edule H (Form 990) 2018									F	Page 2
Pa	during the tax year communities it ser	r, and describe in									ties
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total com building exp		I) Direct reve	offsetting nue	(e) Net commu building expen		(f) Pero total ex	
1	Physical improvements and housing										
	Economic development								-		
	Community support Environmental improvements								_		
	Leadership development and										
	training for community members Coalition building								_		
	Community health improvement										
	advocacy Workforce development								+		
	Other										
	Total										
	rt III Bad Debt, Medica tion A. Bad Debt Expense	are, & Collection	Practices							V	NI.
1	Did the organization report b	oad debt expense in a	accordance with He	eathcare Financ	ial Manag	ement A	Associatioi • • •	n Statement	1	Yes	No
2	Enter the amount of the orga										
_	methodology used by the org				•	2		144,394			
3	Enter the estimated amount eligible under the organization	on's financial assistar	nce policy Explain i	ın Part VI the	•						
	methodology used by the orginal including this portion of bad			the rationale,	ıf any, for	3		16,692			
4	Provide in Part VI the text of	·		ncial statement	s that des		ad debt e				
	page number on which this f							'			
	tion B. Medicare							24 24 2 42 2			
5 6	Enter total revenue received Enter Medicare allowable cos	,	-	•		6		24,217,437 31,438,656			
7	Subtract line 6 from line 5 T	_	•			7		-7,221,219			
8	Describe in Part VI the exter Also describe in Part VI the o Check the box that describes	nt to which any short costing methodology	fall reported in line	7 should be tr							
S oc	Cost accounting system	☐ Cost	to charge ratio	5	Z Other						
9a	5.1.1	written debt collectio	n policy during the	e tax vear?					9a	Yes	
b		s collection policy th	nat applied to the la	argest number			r financial		9b	Yes	
Pā	rt IV Management Com	panies and Joint	Ventures(owned	10% or more by of	ficers, direct	ors, truste	es, key emp	loyees, and physicia	ans—se	e instruc	tions)
	(a) Name of entity	(b)	Description of primary activity of entity	У	(c) Orgar profit % owners	or stock	trı	officers, directors, ustees, or key loyees' profit % ock ownership %	pro	e) Physic ifit % or wnershi	stock
1											
2											
3											
4											
5 —											
7											
, 8											
9											
10											
11											
12											
13											
								Schedule	H (For	rm 990	2018

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a No b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) 🥃 🗹 Hospital facility's website (list url) WWW GOODSHEPHERDREHAB ORG/ABOUT-GOOD-SHEPHERD/CHNA/

Other website (list url) c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 18 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url) WWW GOODSHEPHERDREHAB ORG/ABOUT-GOOD-SHEPHERD/CHNA/ 10b b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ Schedule H (Form 990) 2018

If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) HTTPS //WWW GOODSHEPHERDREHAB ORG/FOR-PATIENTS-AND-VISITORS/CHARITY-CARE/ **b** Lagrange The FAP application form was widely available on a website (list url) HTTPS //WWW GOODSHEPHERDREHAB ORG/FOR-PATIENTS-AND-VISITORS/CHARITY-CARE/ c A plain language summary of the FAP was widely available on a website (list url) d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) hospital facility and by mail)

g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

other measures reasonably calculated to attract patients' attention

spoken by LEP populations Other (describe in Section C) Schedule H (Form 990) 2018

Selling an individual's debt to another party c L Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP **d** Actions that require a legal or judicial process e Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) a 🔲 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs **b** 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Nο

c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

If "No," indicate why

b The hospital facility's policy was not in writing

Other (describe in Section C)

a ☑ The hospital facility did not provide care for any emergency medical conditions

If "Yes," explain in Section C

Schedule H (Form 990) 2018	Page 8
Part V Facility Information (con	tinued)
5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e nospital facility in a facility reporting gr	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2018

Schedule H (Form 990) 2018	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Li (list in order of size, from largest to smallest)	icensed, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organiz	ration operate during the tax year?
Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	

Schedule H (Form 990) 2018

Page **10**

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Explanation

990 Schedule H, Supplemental Information

Form and Line Reference

Form and Line Reference	Explanation
PART I, LINE 3C	GOOD SHEPHERD REHABILITATION HOSPITAL (THE HOSPITAL) HAS A WRITTEN CHARITY CARE POLICY ALL PATIENTS ARE NOTIFIED OF GOOD SHEPHERD'S CHARITY CARE AVAILABILITY PRIOR TO THE START OF THEIR CARE GENERALLY, PATIENTS AUTOMATICALLY QUALIFY UNDER THE HOSPITAL'S CHARITY CARE POLICY IF THEIR INCOME IS LESS THAN 200% OF THE CURRENT FEDERAL POVERTY GUIDELINES HOWEVER, OTHER FACTORS ARE ALSO USED TO DETERMINE ELIGIBILITY INCLUDING -SOURCES OF INCOME-LIVING EXPENSES-OTHER PERSONAL ASSETS AND LIABILITIES-DEMOGRAPHIC INFORMATION-ONGOING HEALTHCARE NEEDSQUALIFICATION UNDER THE HOSPITAL'S CHARITY CARE POLICY ENTITLES PATIENTS TO COMPLETELY FREE CARE THE HOSPITAL DOES NOT OFFER A PROGRAM OF DISCOUNTED CHARITY CARE HOWEVER, PATIENTS THAT DO NOT QUALIFY FOR CHARITY CARE AND HAVE NO INSURANCE ARE OFFERED A DISCOUNTED PRIVATE PAY RATE FOR SERVICES, PAYABLE AT THE TIME OF SERVICE THE DISCOUNTED PRIVATE PAY RATE IS DETERMINED CONSIDERING THE ESTIMATED COST OF SERVICES PROVIDED THE HOSPITAL'S POLICY ALSO PROVIDES FOR CHARITY CARE FOR CERTAIN PATIENTS UNDER UNIQUE CIRCUMSTANCES THESE CIRCUMSTANCES INCLUDE PATIENTS WHO MAY EXPERIENCE SIGNIFICANT FINANCIAL HARDSHIP OR PERSONAL FINANCIAL LOSS REGARDLESS OF THEIR INCOME, INCLUDING PATIENTS WHO MAY BE CLASSIFIED AS "MEDICALLY INDIGENT " THESE UNIQUE CIRCUMSTANCES ARE REVIEWED BY ADMINISTRATION, PURSUANT TO POLICY THE GOOD SHEPHERD AUDITED FINANCIAL STATEMENTS PROVIDE THE FOLLOWING DISCLOSURES WITH RESPECT TO CHARITY CARE "GOOD SHEPHERD PROVIDES CHARITY CARE TO PATIENTS WHO MEET CERTAIN CRITERIA REGARDLESS OF THEIR ABILITY TO PAY THE CRITERIA FOR CHARITY CONSIDERS FAMILY SIZE, SOURCES OF INCOME, LIVING EXPENSES, NET WORTH, ONGOING HEALTHCARE NEEDS, AS WELL AS OTHER PERTINENT INFORMATION BECAUSE GOOD SHEPHERD DOES NOT PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE, THEY ARE NOT REPORTED AS REVENUES GOOD SHEPHERD MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE AMOUNT OF CHARITY CARE ESTIMATED BY APPLYING A COST-TO-CHARGE RATIO TO THE AMOUNT OF GROSS UNCOMPENSATED CHARGES FOR TH
PART I, LINE 6A	THE HOSPITAL'S COMMUNITY BENEFIT ACTIVITIES ARE INCLUDED WITHIN AND REPORTED AS PART OF AN ANNUAL REPORT TO THE COMMUNITY, PUBLISHED ON A CONSOLIDATED BASIS BY GOOD SHEPHERD REHABILITATION NETWORK (GSRN). THIS REPORT INCLUDES THE COMMUNITY BENEFIT ACTIVITIES PROVIDED BY GSRN, AS WELL AS BY ITS CONTROLLED ENTITIES (INCLUDING THE HOSPITAL). THIS REPORT IS DISTRIBUTED AND MADE AVAILABLE TO THE PUBLIC ON THE GSRN WEBSITE A COMMUNITY BENEFIT REPORT IS NOT REQUIRED TO BE FILED WITH THE COMMONWEALTH OF PENNSYLVANIA AND, ACCORDINGLY, GSRN HAS NOT FILED ONE IN ORDER TO BETTER UNDERSTAND THE ORGANIZATIONAL, FINANCIAL AND OPERATIONAL COMPLEXITIES OF THE ORGANIZATIONS CONTAINED WITHIN GSRN, THE FOLLOWING INFORMATION IS PROVIDED THE HOSPITAL'S FINANCIAL RESULTS ARE REPORTED AS A COMPONENT OF THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF GOOD SHEPHERD ACCOMPONENT OF THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF GOOD SHEPHERD REHABILITATION NETWORK AND CONTROLLED ENTITIES (GOOD SHEPHERD) SEPARATE AUDITED FINANCIAL STATEMENTS OF GOOD SHEPHERD INCLUDE THE HOSPITAL THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF GOOD SHEPHERD INCLUDE THE FOLLOWING CORPORATION, FORMERLY GOOD SHEPHERD THE HABILITATION NETWORK (GSRN), THE CONTROLLING PARENT CORPORATION, FORMERLY GOOD SHEPHERD HOME LONG-TERM CARE FACILITY, INC (LTC)-GOOD SHEPHERD LONG-TERM ACUTE SERVICES, INC, D/B/A GOOD SHEPHERD SPECIALTY HOSPITAL (THE HOSPITAL)-GOOD SHEPHERD HOME LONG-TERM CARE FACILITY, INC (LTC)-GOOD SHEPHERD HOME LONG-TERM CAUTE SERVICES, INC, D/B/A GOOD SHEPHERD SPECIALTY HOSPITAL (THE SPECIALTY HOSPITAL)-GOOD DEVELOPMENT, LLC (GSO)GOOD SHEPHERD SPECIALTY HOSPITAL (THE SPECIALTY HOSPITAL)-GOOD DEVELOPMENT, LLC (GSO)GOOD SHEPHERD SPECIALTY HOSPITAL (THE SPECIALTY HOSPITAL)-GOOD DEVELOPMENT, LLC (GSO)GOOD SHEPHERD SPECIALTY HOSPITAL THE HOSPITAL THE PROVIDES SERVICES WITHIN THE HOSPITAL STRUCKES HOSPITAL SERVICES AND SHEPHERD SPECIALTY HOSPITAL PROVIDES SERVICES THE REPRESENT THE FIRST STEP IN THE POST ACUTE PROVICED WITHIN THE HOSPITAL PROVIDES SERVICES

Form and Line Reference	Explanation
PART I, LINE 7	THE HOSPITAL USED A COST-TO-CHARGE RATIO IN DETERMINING THE FIGURES REPORTED IN THIS TABLE THIS COST-TO-CHARGE RATIO WAS DERIVED FROM WORKSHEET 2 RATIO OF PATIENT CARE COST-TO CHARGES
PART I, LINE 7G	OF THE NET COMMUNITY BENEFIT EXPENSE OF \$2,279,277 REPORTED ON PART I, LINE 7G COLUMN (E), \$858,505 IS RELATED TO THE NET LOSS FROM THE HOSPITAL'S DEVELOPMENTAL PEDIATRICIAN AND PEDIATRICIAN OPERATING LINIT. THIS OPERATING LOSS INCLUDES THE PROFESSIONAL FEES FARNED.

BY THESE PHYSICIANS, AS WELL AS THE DIRECT SALARY AND WAGES AND OTHER OPERATING

EXPENSES NECESSARY TO GENERATE SUCH PROFESSIONAL FEES IN ADDITION, \$77,365 OF OVERHEAD COSTS WAS ALLOCATED TO THIS OPERATING UNIT. BASED UPON THE SAME RELATIVE NET REVENUE

ALLOCATION METHODOLOGY USED IN THE DEVELOPMENT OF INTERNAL FINANCIAL STATEMENTS

DADT					
PART I, LN 7 COL(F)	THE AMOUNT OF BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$2,536,207				
Form and Line Reference	Explanation				
330 Benedale II, Bappiemental	o delication in dappreniental amortification				

PART III, LINE 2 THE COSTING METHODOLOGY USED IN DETERMINING BAD DEBT EXPENSE AT COST IS BAD DEBT

EXPENSE TIMES THE COST TO CHARGE RATIO

990 Schedule H. Supplemental Information

, so constant in carpitalism and a second se					
Form and Line Reference	Explanation				
PART III, LINE 3	WE BELIEVE THAT A PORTION OF OUR BAD DEBTS RESULTS FROM SERVICES PROVIDED TO PATIENTS WHO MEET THE CHARITY CARE GUIDELINES BUT WERE UNABLE OR UNWILLING TO PROVIDE THE APPROPRIATE DOCUMENTATIONS TO ALLOW THAT CLASSIFICATION THESE WOULD BE CLASSIFIED AS BAD DEBT EXPENSE AT COST TIMES THE AVERAGE ESTIMATED POVERTY PERCENTAGE WITHIN THE HOSPITAL'S 5 COUNTY PRIMARY SERVICE AREA THE HOSPITAL PROVIDES CARE TO ALL PATIENTS WHO NEED IT, REGARDLESS OF THEIR ABILITY TO PAY THIS IS PART OF THE HOSPITAL'S MISSION				
PART III, LINE 4	GOOD SHEPHERD ASSESSES COLLECTABILITY ON PATIENT CONTRACTS PRIOR TO THE RECOGNITION OF NET PATIENT SERVICE REVENUES ACCOUNTS RECEIVABLE, PATIENTS, ARE RECORDED AT NET REALIZABLE VALUE ACCOUNTS ARE WRITTEN OFF THROUGH THE PROVISION FOR BAD DEBTS WHEN GOOD SHEPHERD HAS EXHAUSTED ALL COLLECTION EFFORTS AND DETERMINES ACCOUNTS ARE				

IMPAIRED BASED ON CHANGES IN PATIENT CREDIT WORTHINESS

990 Schedule H. Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 8	THE COSTING METHODOLOGY UTILIZED IN THE DETERMINATION OF THE MEDICARE ALLOWABLE COSTS REPORTED IN THE HOSPITAL'S COST REPORT IS QUITE COMPREHENSIVE DIRECTLY ALLOCATED COSTS ARE USED AS A STARTING POINT AND OTHER COSTS ARE STEPPED-DOWN TO THE HOSPITAL BASED UPON INDUSTRY-ACCEPTABLE ALLOCATION METHODOLOGIES THE HOSPITAL HAS REPORTED A MEDICARE SHORTFALL OF (\$7,221,219) IN PART III, SECTION B (MEDICARE), LINE 7 THIS SHORTFALL SHOULD BE CONSIDERED AS A COMPONENT OF COMMUNITY BENEFIT BECAUSE THE HOSPITAL TREATS ALL MEDICALLY NECESSARY PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY AND REGARDLESS OF WHETHER THE EXPECTED REIMBURSEMENT IS ADEQUATE TO COVER ALL RELATED AND NECESSARY EXPENSES
PART III, LINE 9B	THE HOSPITAL HAS A WRITTEN BILLING AND COLLECTION POLICY AND SUCH POLICY COVERS THE PROCEDURES NECESSARY TO BILL AND COLLECT FOR THE MEDICAL SERVICES PROVIDED TO PATIENTS PATIENTS KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL'S CHARITY CARE POLICY (AS EVIDENCED BY A PROPERLY COMPLETED AND APPROVED CHARITY CARE APPLICATION) ARE NOT SUBJECT TO THE COLLECTION PROVISIONS OF THIS POLICY RATHER, THEIR ACCOUNT BALANCES ARE WRITTEN-OFF FROM THE PATIENT ACCOUNTING RECORDS AS CHARITY CARE IN INSTANCES

Cause and Line Defended

WHERE THE HOSPITAL BELIEVES A PATIENT MAY QUALIFY FOR CHARITY CARE AND THE PATIENT DOES

NOT OR CAN NOT COMPLETE THE REQUIRED CHARITY CARE APPLICATION, THE HOSPITAL MAKES REASONABLE EFFORTS TO INDEPENDENTLY SUPPORT THE APPROPRIATE WRITE-OFF OF THE PATIENT ACCOUNT BALANCES AS CHARITY CARE IN INSTANCES WHERE REASONABLE EFFORTS ARE

INSUFFICIENT OR INCONCLUSIVE TO SUPPORT THE APPROPRIATE WRITE-OFF OF THE PATIENT ACCOUNT BALANCES AS CHARITY CARE, THE PATIENT ACCOUNT BALANCES BECOME SUBJECT TO THE COLLECTION PROVISIONS OF THE HOSPITAL'S BILLING AND COLLECTION POLICY

990 Schedule H, Supplementa	Information
Form and Line Reference	Explanation
PART VI, LINE 2	TO ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITIES WE SERVE FOR OUR MOST RECENT CHNA, COMMUNITY FORUM OF KEY STAKEHOLDERS (INCLUDING PEOPLE WITH DISABILITIES, HEADS OF PUBLIC AND PRIVATE AGENCIES SERVING THE DISABILITY COMMUNITY, EDUCATORS, ELECTED REPRESENTATIVES, COUNTY OFFICIALS, ADVOCACY ORGANIZATIONS, REPRESENTATIVES FROM THE ARTS, RELIGIOUS, AND COMMUNITY ORGANIZATIONS) WERE HELD IN ADDITION, WE HELD A SERIES OF FOCUS GROUPS IN WHICH KEY INFORMANTS, PEOPLE WITH DISABILITIES AND THEIR FAMILIES WERE INVITED TO SHARE INSIGHT ABOUT THEIR OWN CHALLENGES TO LIVING FULLY, INDEPENDENTLY, AND HEALTHFULLY IN ADDITION TO THESE EFFORTS FOR OUR MOST RECENT CHNA, GOOD SHEPHERD REGULARLY ASSESSES MARKET POTENTIAL AND DEMAND FOR SERVICES THROUGHOUT VARIOUS REGIONS, ON AVERAGE, THESE ASSESSMENTS ARE PERFORMED ON AN ANNUAL BASIS AND DO NOT SPECIFICALLY TARGET NEEDS BUT RATHER OPPORTUNITIES TO EXPAND SERVICE TO OTHER AREAS IN NEED
PART VI, LINE 3	1) GOOD SHEPHERD'S MISSION IS AS FOLLOWS "MOTIVATED BY THE DIVINE GOOD SHEPHERD AND THE PHYSICAL AND COGNITIVE REHABILITATION NEEDS OF OUR COMMUNITIES, OUR MISSION IS TO ENHANCE LIVES, MAXIMIZE FUNCTION, INSPIRE HOPE AND PROMOTE DIGNITY AND WELL-BEING WITH EXPERTISE AND COMPASSION "GOOD SHEPHERD VIGOROUSLY PURSUES THEIR MISSION REGARDLESS OF A PATIENT'S ABILITY TO PAY 2) IN EACH INPATIENT ROOM, GOOD SHEPHERD PROVIDES A REFERENCE BINDER OF IMPORTANT INFORMATION TO ALL INPATIENTS THIS BINDER SUPPLEMENTS THE PATIENT'S ADMISSIONS PACKAGE AND INCLUDES A NOTICE OF FINANCIAL AID WHICH INCLUDES THE FOLLOWING WORDING "IF YOU HAVE LITTLE OR NO HEALTH INSURANCE TO PAY FOR THE SERVICES YOU RECEIVE FROM GOOD SHEPHERD AND WORRY THAT YOU MAY NOT BE ABLE TO PAY FOR PART OR ALL OF YOUR CARE, WE MAY BE ABLE TO HELP GOOD SHEPHERD PROVIDES CHARITY CARE TO PATIENTS BASED ON THEIR INCOME, ASSETS AND FINANCIAL NEEDS IN ADDITION, IF YOU DO NOT MEET THE CRITERIA TO BE ELIGIBLE FOR CHARITY CARE, WE WILL HELP YOU ARRANGE FOR AN INTEREST-FREE PAYMENT PLAN TO RESOLVE ANY BALANCES YOU OWE "3) CHARITY CARE INFORMATION IS AVAILABLE ON THE GOOD SHEPHERD WBBSITE IN ENGLISH AND SPANISH IN PARTICULAR, PATIENTS MAY ACCESS A COPY OF THE NOTICE OF FINANCIAL AID AND A CHARITY CARE APPLICATION 4) GOOD SHEPPHERD PUBLISHES AND DISTRIBUTES A NOTICE OF PAYMENT RESPONSIBILITY TO ALL PATIENTS THE FIRST PARAGRAPH OF THIS FORM STATES THE FOLLOWING "GOOD SHEPHERD IS A NON-PROFIT CHARITABLE ORGANIZATION THAT PROVIDES HEALTHCARE SERVICES TO ALL MEDICALLY APPROPRIATE PATIENTS WHO SEEK CARE REGARDLESS OF THEIR FUNDS TO PAY FOR SERVICES THIS INCLUDES THE UNINSURED AND THE UNDER INSURED "THE NOTICE GOES ON TO STATE "IT HAS BEEN BROUGHT TO OUR ATTENTION THAT YOU POTENTIALLY LACK THE FINANCIAL RESOURCES TO PAY FOR YOUR MEDICAL CARE YOUR ADMISSION TO GOOD SHEPHERD IS CONTINGENT UPON YOUR ASSISTANCE IN HELPING US SECURE PAYMENT OF YOUR BELL OR STATEMENT INCLUDES THE PAYMENT OF YOUR BILL, WE ARE REQUESTING THAT YOU APPLY FOR GOOD SHEPHERD'S CHARITY CARE PROGRAM "5) EACH

AND PROCEDURES

990 Schedule H, Supplemental	Information
Form and Line Reference	Explanation
PART VI, LINE 4	BASED UPON PA HEALTH CARE COST CONTAINMENT COUNCIL DATA FOR THE 2018 CALENDAR YEAR, THE HOSPITAL'S PRIMARY SERVICE AREA IS COMPRISED OF THE FOLLOWING FIVE PENNSYLVANIA COUNTES IN ADDITION, THE HOSPITAL'S MARKET SHARE PERCENTAGE IS INDICATED FOR EACH COUNTY WITHIN ITS PRIMARY SERVICE AREA REHABILITATION HOSPITAL - CARBON COUNTY 9% LEHIGH COUNTY 26% NORTHAMPTON COUNTY 26% NORTHAMPTON AND BERKS COUNTIES ARE A MIX OF URBAN, SUBURBAN AND RURAL COMMUNITIES WHILE CARBON AND MONROE COUNTIES ARE PRIMARY RURAL THE FOLLOWING HOSPITALS ARE LOCATED WITHIN EACH OF THESE COUNTIES CARBON COUNTYWO (2) NOT-FOR-PROFIT ACUTE CARE HOSPITALS TWO (2) NOT-FOR-PROFIT INFO THE POLYBRICH COUNTY (2) NOT-FOR-PROFIT ACUTE CARE HOSPITALS THE OLICATIONS) (3) (4) (1) TO FOR-PROFIT INFO THE COUNTIES CARBON COUNTYWO (2) NOT-FOR-PROFIT INFO THE COUNTY (3) (4) (4) (5) (4) (5) (6) (6) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7
PART VI, LINE 5	· · · · · · · · · · · · · · · · · · ·

PART VI, LINE 6	WITHIN THE GOOD SHEPHERD REHABILITATION NETWORK AND CONTROLLED ENTITIES (GOOD
	SHEPHERD), THE GOOD SHEPHERD LONG-TERM ACUTE SERVICES, INC , D/B/A GOOD SHEPHERD
	SPECIALTY HOSPITAL (THE SPECIALTY HOSPITAL), PROVIDES "CHARITY CARE AND CERTAIN OTHER
	COMMUNITY BENEFITS AT COST" AS REPORTED ON THEIR SCHEDULE H TO FORM 990 THESE AMOUNTS
	AGGREGATE \$45,201 OR APPROXIMATELY 0 25% OF THE SPECIALTY HOSPITAL'S EXPENSES THROUGH
	ITS GOOD SHEPHERD HOUSING DEVELOPMENT CORPORATION (SUPPIL) SUBSIDIARY, GOOD SHEPHERD

Explanation

REHABILITATION NETWORK AND CONTROLLED ENTITIES (GOOD SHEPHERD), PROVIDES SUPPORTIVE INDEPENDENT HOUSING TO PERSONS WITH DISABILITIES UNDER SECTION 811 OF THE DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT. THESE SERVICES WERE OPERATED AT A LOSS. WHICH

990 Schedule H, Supplemental Information

Form and Line Reference

TOTALED \$82,266 FOR THE FISCAL YEAR ENDED JUNE 30, 2019, AND WHICH WAS FUNDED BY GOOD SHEPHERD THE LOSS WAS DETERMINED AFTER REDUCING SUPPIL RENTAL REVENUE AND OTHER INCOME BY THE DIRECTLY ASSIGNED EXPENSES INCURRED TO OPERATE THE PROGRAM GSRN IS A 70% OWNER OF GSPP. HOWEVER, THE OPERATIONS OF GSPP ARE NOT CONSOLIDATED WITHIN THE CONSOLIDATED FINANCIAL STATEMENTS OF GOOD SHEPHERD AS GSRN IS NOT DEEMED TO HAVE CONTROL OVER GSPP AS A RESULT, GSRN RECORDS THEIR INVESTMENT IN GSPP UNDER THE EQUITY METHOD OF ACCOUNTING WITHIN THE GSRN CONSOLIDATED FINANCIAL STATEMENTS. THROUGH ITS OWNERSHIP IN THE GSPP UNCONSOLIDATED AFFILIATE, GSRN PROVIDES THE FOLLOWING COMMUNITY BENEFITS, WHICH TOTAL TO \$4,772,000 FINANCIAL ASSISTANCE AT COST \$16,000UNREIMBURSED MEDICAID \$3,277,000COMMUNITY HEALTH IMPROVEMENT SERVICES \$10,000HEALTH PROFESSIONS EDUCATION \$1,171,000RESEARCH \$294,000COMMUNITY BUILDING ACTIVITIES \$3,000FINANCIAL AND IN-KIND CONTRIBUTIONS \$0TO OTHER COMMUNITY GROUPS \$0SUBSIDIZED HEALTH SERVICES \$1,000TOTAL \$4,772,000THESE AMOUNTS ARE REPORTED ABOVE AT THEIR FULL COST ALTHOUGH GOOD SHEPHERD HAS A 70% OWNERSHIP INTEREST IN GSPP PART VI. LINE 7 N/A

Additional Data

Software ID:

Software Version:

EIN: 23-1371947

Name: THE GOOD SHEPHERD REHABILITATION HOCDITAL

						HOS	SPITA	۸L			
Form 99	0 Schedule H, Part V Section A. Hos	pital	Facil	ities							
Section A. Hospital Facilities		Licensed	General	Children	Teachi	Critical	Research	ER-24 hours	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number		ed hospital	l medical & surgical	n s hospital	Teaching hospital	Critical access hospital	ch facility	hours	ਦਾ	Other (Describe)	Facility reporting group
1	GOOD SHEPHERD REHABILITATION HOSPITAL 850 SOUTH 5TH STREET ALLENTOWN, PA 18103 070801	×								REHABILITATION HOSPITAL	

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. Jines 11, 3, 4

	18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility ed by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
GOOD SHEPHERD REHABILITATION HOSPITAL	PART V, SECTION B, LINE 5 THIS STUDY USED A TWO-PRONGED RESEARCH METHOD TO IDENTIFY COMMUNITY HEALTH NEEDS AMONG PEOPLE WITH DISABILITIES 1 FIRST, THIS STUDY UPDATED AND EXTENDED INFORMATION DERIVED FROM KEY SECONDARY SOURCES OF DATA, INCLUDING PRIMARILY THE U S CENSUS BUREAU, THE CENTERS' FOR DISEASE CONTROL'S BEHAVIORAL RISK FACTOR SURVEILLANCE SYSTEM (BRFSS), THE ROBERT WOOD JOHNSON COUNTY HEALTH RANKINGS, AND THE PENNSYLVANIA DEPARTMENT OF HEALTH DATA PROVIDED BY KEY FEDERAL AND STATE AGENCIES WAS CRITICALLY IMPORTANT FOR TRACKING COMMUNITY HEALTH OVER TIME IT ALSO HELPED IDENTIFY SOCIAL AND ENVIRONMENTAL DETERMINANTS OF HEALTH AND FEATURES OF THE SOCIAL ENVIRONMENT THAT INTERACT WITH INDIVIDUAL-LEVEL CHARACTERISTICS IN SHAPING OVERALL INDIVIDUAL AND COMMUNITY HEALTH FINALLY, THE DATA WAS ALSO USEFUL FOR IDENTIFYING HEALTH DISPARITIES BETWEEN PEOPLE WITH DISABILITIES AND PEOPLE WITHOUT DISABILITIES 2 SECOND, THIS STUDY ALSO INCLUDED PRIMARY QUALITATIVE DATA DERIVED FROM A COMMUNITY FORUM OF KEY STAKEHOLDERS (INCLUDING PEOPLE WITH DISABILITIES, HEADS OF PUBLIC AND PRIVATE AGENCIES SERVING THE DISABILITY COMMUNITY, EDUCATORS, ELECTED REPRESENTATIVES, COUNTY OFFICIALS, ADVOCACY ORGANIZATIONS, REPRESENTATIVES FROM THE ARTS, RELIGIOUS, AND COMMUNITY

ORGANIZATIONS), AND A SERIES OF FOCUS GROUPS IN WHICH KEY INFORMANTS, PEOPLE WITH DISABILITIES AND THEIR FAMILIES WERE INVITED TO SHARE INSIGHT ABOUT THEIR OWN CHALLENGES TO LIVING FULLY, INDEPENDENTLY, AND HEALTHFULLY BOTH FEDERAL REGULATIONS AND BEST PRACTICES FOR CARRYING OUT CHNAS EMPHASIZE THE ROLE OF COMMUNITY INPUT A CENTRAL GOAL OF THE CURRENT STUDY WAS TO ENGAGE DIVERSE STAKEHOLDERS AS PARTNERS IN RESEARCH FOR PEOPLE WITH DISABILITIES, RATHER THAN SIMPLY AS SUBJECTS OR OBJECTS OF THE RESEARCH PART V. SECTION B, LINE 6B GOOD SHEPHERD'S MOST RECENT CHNA WAS CONDUCTED IN PARTNERSHIP WITH THE MUHLENBERG COLLEGE INSTITUTE OF PUBLIC OPINION UNDER THE

GOOD SHEPHERD REHABILITATION HOSPITAL

LEADERSHIP OF DR LANETHEA MATHEWS-SCHULTZ, PROFESSOR AND CHAIR OF POLITICAL

SCIENCE AT MUHLENBERG COLLEGE THE MUHLENBERG COLLEGE INSTITUTE OF PUBLIC OPINION

IS DIRECTED BY DR CHRISTOPHER BORICK, PROFESSOR OF POLITICAL SCIENCE AT

MUHLENBERG COLLEGE IN ADDITION, GOOD SHEPHERD PARTNERED WITH THE DISABILITY

FRIENDLY COMMUNITY OF THE LEHIGH VALLEY WHICH INCLUDES PEOPLE WITH DISABILITIES,

REPRESENTATIVES OF NON-PROFITS AND FOR-PROFIT SERVICE ORGANIZATIONS, CAREGIVERS, FAMILY MEMBERS, GOVERNMENT AND COMMUNITY LEADERS AS WELL AS PEOPLE ADVOCATING

FOR INCLUSION

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 11, 3, 4.

Form and Line Reference	Explanation
GOOD SHEPHERD REHABILITATION HOSPITAL	PART V, SECTION B, LINE 11 ON JUNE 10, 2019, THE BOARD OF TRUSTEES OF GOOD SHEPHERD REHABILITATION NETWORK PASSED A RESOLUTION ADOPTING THEIR FY 2020-22 CHNA IMPLEMENTATION PLAN THE PLAN IDENTIFIES STRATEGIES AND ACTION STEPS DESIGNED TO IMPACT PRIORITY AREAS IDENTIFIED THROUGH THE 2019 CHNA PROCESS THE IMPLEMENTATION PLAN IDENTIFIED FOUR HEALTH PRIORITIES GOOD SHEPHERD COMMITTED TO WORKING ON OVER THE THREE YEAR PERIOD THE FIRST GOAL IS IMPROVING DATA COLLECTION BY CREATING AND IMPLEMENTING A SURVEY THAT WILL BE ADMINISTERED TO OUR PATIENTS TO HELP US BETTER UNDERSTAND AND SERVE THEIR NEEDS THE SECOND GOAL IS IMPROVING UNIVERSAL ACCESSIBILITY OF BATHROOMS BY CONVERTING EXISTING BATHROOMS INTO ACCESSIBLE BATHROOMS WHEN POSSIBLE AND BY STRIVING TO OFFER ACCESSIBLE BATHROOMS IN FUTURE GSRN FACILITIES THE THIRD GOAL IS IMPROVING SERVICES & RESOURCES FOR FAMILIES WITH POST-TEENAGE CHILDREN IN THE 21-64 AGE RANGE BY CREATING AN EXPLORER POST TO EDUCATE HIGH SCHOOL STUDENTS ON WHAT GOOD SHEPHERD DOES AND HOPEFULLY INSPIRE THEM TO PURSUE A CAREER IN HEALTHCARE IN ADDITION, WE WILL BE LOOKING TO LEARN MORE ABOUT OTHER RESOURCES AVAILABLE IN THE COMMUNITY THAT COULD BE USEFUL TO OUP PATIENTS AND CAREGIVERS THE FOURTH GOAL IS INCREASING THE NUMBER OF SUPPORT GROUPS WE OFFER BY STRATEGICALLY IDENTIFYING LOCATIONS IN OUR SERVICE AREA THAT AF

IN NEED OF ADDITIONAL SUPPORT GROUPS AND SEEING IF WE CAN UTILIZE OUR OUTPATIENT LOCATIONS TO SERVE THESE NEEDS PART V, SECTION B, LINE 13H GOOD SHEPHERD REHABILITATION HOSPITAL (THE HOSPITAL) HAS A WRITTEN CHARITY CARE POLICY ALL PATIENTS ARE NOTIFIED OF GOOD SHEPHERD'S

GOOD SHEPHERD REHABILITATION HOSPITAL CHARITY CARE AVAILABILITY PRIOR TO THE START OF THEIR CARE GENERALLY, PATIENTS AUTOMATICALLY QUALIFY UNDER THE HOSPITAL'S CHARITY CARE POLICY IF THEIR INCOME IS LESS THAN 200% OF THE CURRENT FEDERAL POVERTY GUIDELINES HOWEVER, OTHER FACTORS ARE ALSO USED TO DETERMINE ELIGIBILITY INCLUDING - SOURCES OF INCOME- LIVING EXPENSES- OTHER PERSONAL ASSETS AND LIABILITIES- DEMOGRAPHIC INFORMATION- ONGOING HEALTHCARE NEEDSQUALIFICATION UNDER THE HOSPITAL'S CHARITY CARE POLICY ENTITLES PATIENTS TO COMPLETELY FREE CARE THE HOSPITAL DOES NOT OFFER A PROGRAM OF

DISCOUNTED CHARITY CARE HOWEVER, PATIENTS THAT DO NOT QUALIFY FOR CHARITY CARE

AND HAVE NO INSURANCE ARE OFFERED A DISCOUNTED PRIVATE PAY RATE FOR SERVICES.

PAYABLE AT THE TIME OF SERVICE THE DISCOUNTED PRIVATE PAY RATE IS DETERMINED. CONSIDERING THE ESTIMATED COST OF SERVICES PROVIDED

efil	e GRAPHIC pi	int - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	19313	34037	670
Sch	edule J	Co	mpensat	ion Information	00	1B No	1545-0	0047
(For	n 990)	For certain Office		Trustees, Key Employees, and Hig	hest	•		
		► Complete if the orga	Compensa anization answ	ated Employees vered "Yes" on Form 990, Part IV,	, line 23.	2 0	18	3
Depar	tment of the Treasury	▶ Go to www.irs.gov		n to Form 990. · instructions and the latest inforr			to Pul	
Interna	al Revenue Service	-				Insp	ectio	n
THE	me of the organiza GOOD SHEPHERD F				Employer identificat	ion nu	ımber	
	SPITAL	B	•		23-1371947			
Pa	rt I Questi	ons Regarding Compensat	ion				Yes	No
1a				f the following to or for a person liste ny relevant information regarding the:			103	
	First-class	s or charter travel		Housing allowance or residence for	personal use			
	_	companions	님	Payments for business use of perso				
		nification and gross-up payments		Health or social club dues or initiation				
	☐ Discretion	ary spending account	Ш	Personal services (e g , maid, chauf	reur, cher)			
b		xes in line 1a are checked, did th all of the expenses described abo		ollow a written policy regarding paym nplete Part III to explain	nent or reimbursement	1 b		
2				or allowing expenses incurred by all ir, regarding the items checked in line	. 1.2	2		
	directors, truste	es, officers, including the CEO/E	xecutive Directo	r, regarding the items checked in line	e lar			
3				ed to establish the compensation of the not check any boxes for methods	ne			
	_	•	1 1 7	CEO/Executive Director, but explain i	n Part III			
	Compens:	ation committee	П	Written employment contract				
		ent compensation consultant	i	Compensation survey or study				
		of other organizations		Approval by the board or compensa	ition committee			
4	During the year related organiza		90, Part VII, Se	ection A, line 1a, with respect to the f	ılıng organızatıon or a			
а	_	ance payment or change-of-cont	rol payment?			4a	Yes	
ь		r receive payment from, a supple		lified retirement plan?		4b	Yes	
c	•	r receive payment from, an equit	•	· ·		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	provide the app	olicable amounts for each item in Part	t III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29)	organizations	must complete lines 5-9				
5	For persons liste	ed on Form 990, Part VII, Section	n A, line 1a, did	the organization pay or accrue any				
	compensation c	ontingent on the revenues of						
a	The organization					5a		No
Ь	Any related orga	anization? 5a or 5b, describe in Part III				5b		No
6	For persons liste	·	n A, line 1a, did	the organization pay or accrue any				
а	The organization					6a		No
ь	Any related orga					6b		No
	, ,	6a or 6b, describe in Part III						
7		ed on Form 990, Part VII, Sectior escribed in lines 5 and 6? If "Yes,		the organization provide any nonfixed art III	d	7	Yes	
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," do	escribe			
9		8, dıd the organızatıon also follov	v the rebuttable	presumption procedure described in	Regulations section	9		No
For F	Panerwork Redu	iction Act Notice, see the Inst	ructions for Fo	orm 990. Cat No 5	50053T Schedule J		990)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Part II Officers, Directors, Trustees, Rey Employees, and Ting							
For each individual whose compensation must be reported on Schedule J, report of instructions, on row (ii) Do not list any individuals that are not listed on Form 990	0, Part VII						
Note. The sum of columns (B)(I)-(III) for each listed individual must equal the tot	<u>al amount of Fo</u> r	<u>rm 990, Part VII, Se</u>	≥ction A, line 1a, a	pplicable column (ر	<u>ン) and (E) amour</u>	nts for that indi	vidual
(A) Name and Title	(B) Breal	kdown of W-2 and/o compensation	or 1099-MISC	(D) Nontaxable benefits	columns	Compensation in	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table						•	
	1	1	1		1	I	1
							!
				+			
	+			+			
				+			
1-		-		+			
1							

Page 3						
Part III Supplemental Information						
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information						
Return Reference	Explanation					
PART I, LINE 3	THE CEO IS COMPENSATED BY GOOD SHEPHERD REHABILITATION NETWORK ("GSRN"), AN AFFILIATED TAX-EXEMPT ORGANIZATION THE HOSPITAL RELIED ON					

GSRN'S USE OF COMPENSATION COMMITTEE, INDEPENDENT COMPENSATION CONSULTANT, FORM 990 OF OTHER ORGANIZATIONS, COMPENSATION SURVEY OR

ISTUDY, AND APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE TO ESTABLISH COMPENSATION

Return Reference	Explanation
,	FOLLOWING INDIVIDUALS ARE SCHEDULED TO RECEIVE SEVERANCE PAYMENTS DURING CALENDAR YEAR 2019 AND 2020 - MIKE CIRBA (CIO) - SAMUEL A MIRANDA (SVP & CNO) SAMUEL A MIRANDA (SVP & CNO) RECEIVED DISTRIBUTIONS FROM 457(F) PLAN IN THE AMOUNT OF \$232,648 DURING CALENDAR YEAR 2018

Return Reference	Explanation
PART I, LINE 7	GSRN HAS A PERFORMANCE COMPENSATION PROGRAM IN PLACE WHICH IS APPROVED BY THE BOARD CERTAIN MEMBERS OF MANAGEMENT CAN RECEIVE AN
A	ANNUAL PERFORMANCE PAYMENT WHEN PRE-DEFINED AND PRE-APPROVED FINANCIAL AND NON-FINANCIAL GOALS ARE ACHIEVED FOR FISCAL YEAR 2019, A
P	PERFORMANCE PAYMENT WAS NOT ACHIEVED IN LIEU OF A PERFORMANCE PAYMENT, SPOT BONUSES WERE PAID THIS IS NOT GUARANTEED EACH YEAR

Additional Dat	а							
			Software ID:					
			Software Version:					
			EIN:	23-1371947				
			Name:	THE GOOD SHEPHER HOSPITAL	RD REHABILITATION			
Form 990, Schedule	∍ J,	Part II - Officers, Di	irectors, Trustees, K	ey Employees, and I	Highest Compensate	d Employees		
(A) Name and Title (i) Bas		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
JOHN KRISTEL PRESIDENT/CEO (UNTIL	(1)	0	0	0	0	0	C	0
11/24/18)	(11)	656,000	0	0	9,250	16,022	681,272	2
JAMES J DALEY MD TRUSTEE	(1)	177,931	17,500	0	0	10,927	206,358	0
	(11)	0	0	0	0	0		0
RONALD J PETULA SVP & CFO	(1)	0	0	0	0	0	C	0
	(11)	306,190	19,800	0	8,192	9,807	343,989	0
MIKE CIRBA CIO (UNTIL 06/15/19)	(1)	0	0	0	0	0	C	0
	(11)	175,747	3,500	0	9,100	810	189,157	0
SAMUEL A MIRANDA JR	(1)	0	0	0	0	0	C	0

232,648

4,034

14,479

10,893

13,612

18,356

12,894

7,621

498,812

505,605

323,016

299,940

299,938

293,019

272,740

4,918

16,101

10,986

13,189

12,871

15,470

10,810

118,935

SVP & CNO (UNTIL 09/22/18)

SANDEEP SINGH

ASARE B CHRISTIAN

ASSOCIATE MEDICAL DIRECTOR

DEMETRICE L WARD

STAFF PHYSIATRIST

STAFF PHYSIATRIST

PROG DIR PEDS PHYSIATRY

ANDREW G REISH

STAFF PHYSIATRIST

KIMBERLY S KUCHINSKI

SVP & CMO

PURVIS

JAMES B KIM

(1)

(II)

(1)

(II)

(1)

(11)

(1)

(II)

(1)

(II)

(1)

(II)

241,484

305,661

237,949

184,003

226,939

225,960

146,875

15,728

63,188

89,136

41,772

38,695

107,434

169,364

efile GRAPH	DLN:	93493134037670					
SCHEDUL (Form 990 or EZ)	· 990-	Supplemental Information to Form 99 Complete to provide information for responses to specif Form 990 or 990-EZ or to provide any additional inf Attach to Form 990 or 990-EZ. Go to www.irs.qov/Form990 for the latest info	fic questions formation.		OMB No 1545-0047 2018 Open to Public Inspection		
Namel & the ofg THE GOOD SHEPH HOSPITAL 990 Schedul	ERD REHABILI	ITATION lemental Information		nployer identii -1371947	fication number		
Return Reference		Explanation					
FORM 990, PART V, LINE 1	OR EACH	COUNTS PAYABLE PAYMENTS ARE CONSOLIDATED UNDER A COMMON REPORTING SYSTEM SINCE TOTALS F EACH VENDOR MAY CONTAIN TRANSACTIONS FROM MULTIPLE CORPORATIONS, THE NUMBER OF 1099'S F D ON BEHALF OF THE GOOD SHEPHERD REHABILITATION HOSPITAL BY THE COMMON REPORTING AGENT NNOT BE SEPARATELY IDENTIFIED AND DETERMINED					

Return Explanation
Reference

FORM 990, THE GOOD SHEPHERD REHABILITATION HOSPITAL IS THE COMMON PAY AGENT FOR W-2 REPORTING FOR AL PART V, LAFFILIATES THE NUMBER OF W-2S REPORTED ON FORM 990, PART V, LINE 2 REPRESENTS THE TOTAL NUMBER OF W-2 FORMS FILED FOR HOSPITAL EMPLOYEES THERE WERE 1,710 W-2S FILED FOR ALL AFF ILIATE ENTITIES FOR CALENDAR YEAR 2018

Return Explanation
Reference

FORM 990,
THE EXECUTIVE COMMITTEE IS COMPRISED OF THE CHAIRS OF ALL THE BOARD COMMITTEES AS WELL AS
PART VI,
THE CHAIR AND VICE CHAIR OF THE BOARD ALL EXECUTIVE COMMITTEE MEMBERS ARE MEMBERS OF THE
SECTION A,
BOARD OF TRUSTEES THE EXECUTIVE COMMITTEE CAN ACT ON BEHALF OF THE BOARD OF TRUSTEES IN M
LINE 1
OST CASES ANY FUNDAMENTAL CHANGES WILL GO TO THE FULL BOARD

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE SOLE CORPORATE MEMBER OF THE ORGANIZATION IS THE GOOD SHEPHERD REHABILITATION NETWORK ("GSRN"), A RELATED TAX-EXEMPT ENTITY GSRN HAS THE ULTIMATE AUTHORITY AND RESPONSIBILITY FOR THE FOLLOWING ACTIVITIES WITH RESPECT TO THE GOOD SHEPHERD REHABILITATION HOSPITAL AM ENDMENT, APPROVAL OR REVOCATION OF BYLAWS, INSTITUTIONAL DEVELOPMENT, CORPORATE AND STRATE GIC PLANNING, FINANCIAL PLANNING AND BUDGETING, AUDIT AND FISCAL MATTERS, RESOURCE ALLOCAT ION, PUBLIC RELATIONS, APPOINTMENT OF TRUSTEES AND OFFICERS, AND COMPENSATION AND HUMAN RE SOURCE POLICIES

Return Explanation
Reference

LINE 7B

FORM 990, SEE EXPLANATION FOR FORM 990, PART VI, SECTION A, LINE 7A
PART VI,
SECTION A,

Return Explanation Reference

990 Schedule O, Supplemental Information

FORM 990, PART VI, S, BOARD COMMITTEE MEMBERS, AND MANAGEMENT THIS GROUP OF INDIVIDUALS IS PROVIDED A DRAFT SECTION B, RETURN BEFORE THE FINAL RETURN IS FILED QUESTIONS, COMMENTS, AND ADDITIONAL INFORMATION PROVIDED BY THIS GROUP ARE INCORPORATED INTO THE FINAL RETURN THE FINAL RETURN IS REVIEWED AT A COMMITTEE LEVEL OF THE BOARD PRIOR TO IT BEING FILED

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THERE IS A SYSTEMATIC PROCESS COORDINATED THROUGH THE GOVERNANCE COMMITTEE WHERE THE CONFL ICT OF INTEREST STATEMENTS COMPLETED ANNUALLY BY BOARD MEMBERS AND SENIOR LEADERSHIP TEAM MEMBERS ARE REVIEWED BY THE GOVERNANCE COMMITTEE WHENEVER THE COMMITTEE FEELS THE CONFLIC T STATEMENT IS EITHER INCOMPLETE OR FEELS SOMETHING MAY BE MISSING, THE COMMITTEE WILL ASK MANAGEMENT TO PURSUE FURTHER DUE DILIGENCE WHEN A BOARD MEMBER DOES HAVE AN INHERENT CON FLICT, THE TRUSTEE IS ASKED TO EITHER ABSTAIN FROM VOTING OR EXCUSE HIMSELF FROM THE ROOM DURING THE DISCUSSION AND VOTING

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE BOARD OF TRUSTEES OF GOOD SHEPHERD REHABILITATION NETWORK (GSRN) DELEGATE RESPONSIBILI TY FOR ADHERENCE TO ALL LEGAL AND REGULATORY REQUIREMENTS AFFECTING EXECUTIVE COMPENSATION TO THE HUMAN RESOURCES / COMPENSATION COMMITTEE OF THE BOARD (THE COMMITTEE) THE COMMITT EE IS PERMITTED TO ENGAGE EXTERNAL RESOURCES AS NECESSARY TO EDUCATE THEM ON NEW LEGAL OR REGULATORY GUIDELINES, MARKET TRENDS AND TO SUPPORT DELIBERATIONS AND DECISION MAKING RELA TED TO EXECUTIVE COMPENSATION THE COMMITTEE SELECTED AND UTILIZES AN INDEPENDENT COMPENSA TION CONSULTANT, MERCER- A MARSH & MCCLENNAN COMPANY, (THE CONSULTANT) AS A RESOURCE TO AS SIST WITH DECISIONS RELATED TO EXECUTIVE COMPENSATION IN ACCORDANCE WITH THE COMMITTEE'S ANNUAL WORK PLAN, THE COMMITTEE REVIEWED AT THE JUNE 2019 MEETING THE FOLLOWING MERCER (US), INC CERTIFIES THAT IT (1) IS A COMPENSATION CONSULTING FIRM, (2) PERFORMS COMPENSATION VALUATION STUDIES OF THIS TYPE ON A REGULAR BASIS, AND (3) IS QUALIFIED TO PERFORM THE VALUATIONS OF THE TYPE OF PROPERTY OR SERVICES INVOLVED DURING MERCER'S REVIEW OF EXECUTIVE COMPENSATION, IT WAS FOUND IN THEIR OPINION TO BE FAIR, REASONABLE AND MARKET APPROPRIAT E BASED ON THEIR ANALYSIS OF COMPETITIVE COMPENSATION AND BENEFIT PRACTICES FOR FUNCTIONAL LY COMPARABLE POSITIONS IN SIMILARLY SITUATED ORGANIZATIONS ALL OF THE COMPENSATION MEETINGS ARE FORMALLY DOCUMENTED CONSISTENT WITH BEST GOVERNANCE PRACTICES
·	

Return Explanation
Reference

LINE 19

FORM 990, PINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND POLICIES ARE AVAILABLE UPON REQUEST SECTION C.

990 Schedule O, Supplemental Information Explanation Return Reference

FORM 990. PENSION LIABILITY ADJUSTMENT -7.528.739 PART XI.

LINE 9

Return Explanation

FORM 990, THE PROCESSES USED BY THE COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT PART XII, OF THE ORGANIZATION'S FINANCIAL STATEMENTS AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT LINE 2C HAVE NOT CHANGED FROM THE PRIOR YEAR

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE R** (Form 990)

Department of the Treasury

Name of the organization THE GOOD SHEPHERD REHABILITATION

Internal Revenue Service

HOSPITAL

As Filed Data -

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

DLN: 93493134037670

Open to Public Inspection

Employer identification number

23-1371947

(a) Name, address, and EIN (If applicable) of disregarded entity		(b) Primary a		Legal dor	(c) egal domicile (state or foreign country)		(d) income	(e End-of-ye		ts Direct cor enti				
Part II Identification of Related Tax-Exempt Orga	anizations Comple	te if the ora	anization ar	nswered	1 "Yes" on F	orm 99	an Part I'	/ line 34	herause	it had one or n	more			
related tax-exempt organizations during the ta (a) Name, address, and EIN of related organization	ix year. (I			e (state	(d) Exempt Code		(6	(e)				(f)	T (g) on 512
			or foreign co	ountry)			(If section	501(c)(3))		entity	cont	(13) rolled tity?		
1)GOOD SHEPHERD HOME LONG-TERM CARE FACILITY INC GOOD SHEPHERD PLAZA 850 SOUTH 5TH S	NURSING FAC	OPERATES TWO SKILLED NURSING FACILITIES FOR THE SEVERELY DISABLED		РА			LINE 3	INE 3		PHERD ATION NETWORK	Yes	No No		
ALLENTOWN, PA 18103 23-2215800														
2)GOOD SHEPHERD HOUSING DEVELOPMENT CORPORATION GOOD SHEPHERD PLAZA 850 SOUTH 5TH S	PROVIDES IND LIVING APTS F DISABLED, LO	OR	PA		501(C)(3)		LINE 10		GOOD SHE REHABILIT	PHERD ATION NETWORK		No		
ALLENTOWN, PA 18103 23-3073390	ADULTS													
(3)GOOD SHEPHERD REHABILITATION NETWORK GOOD SHEPHERD PLAZA 850 SOUTH 5TH S ALLENTOWN, PA 18103	PROVIDES MA SERVICES IN S ITS TAX-EXEM AFFILIATES	SUPPORT OF	PA		501(C)(3)		LINE 7		N/A			No		
23-2216041 (4)PHILADELPHIA POST-ACUTE PARTNERS LLC 1800 LOMBARD STREET	OPERATES INF REHAB HOSP, HOSP & 8 OUT	ACUTE CARE	PA		501(C)(3)		LINE 3		GOOD SHE REHABILIT	PHERD ATION NETWORK		No		
PHILADELPHIA, PA 19146 20-8283421	FACILITIES													
(5) THE ALLENTOWN SPECIALTY HOSPITAL INC GOOD SHEPHERD PLAZA 850 SOUTH 5TH S ALLENTOWN, PA 18103	PROVIDES INF THROUGH OPE LONG-TERM A HOSP	RATION OF A	PA	501(C)(3)			LINE 3		GOOD SHE REHABILIT	PHERD ATION NETWORK		No		
23-3009874	11031													

Part III Identification of Related Organizat one or more related organizations trea				e if the	orga	inization	ansv	wered "Yes	on Form	990,	Part I	V, line 34 l	ecau	se it				
(a) Name, address, and EIN of related organization			(c) Legal domicile (state or foreign country)	(d) Direct controlli entity	rect Pred rolling incom itity uni exclu tax secti		ated, d, rom er	(f) Share of total income		(h) Disproprtionat allocations?		(i) Code V-UBI amount in bo 20 of Schedule K- (Form 1065	Gene x man par	(j) eral or laging tner?	Perce	k) intage ership		
						514)				Yes	No		Yes	No				
Part IV Identification of Related Organizat								ı atıon ansv	ı ered "Yes	" on Fo	orm 9	I 90, Part IV	', lıne	34	<u> </u>			
because it had one or more related org				st during			r.											
(a) Name, address, and EIN of related organization	(b) Primary activity	l do (state	(c) Legal domicile (state or foreign country)		Legal domicile		irect	(d) controlling entity	(C co	(e) e of entity rp, S corp, r trust)	(f) Share of total Income		(g) of end year assets	-of- Perc	(h) entage iership	١	(I Section 13) cor enti	512(b) trolled
(1)GOOD SHEPHERD RECIPROCAL RISK RENTENTION GROUP	RISK RETENTION GROUP		sc	N	/A		С					1		\dashv	165	No		
7301 RIVERS AVENUE SUITE 230 NORTH CHARLESTON, SC 29406 20-4065112																		
	1																	

No

No

No

No

11

1n

1o | Yes

1r

Schedule R (Form 990) 2018

(d)

Method of determining amount involved

1s Yes

1m Yes

Yes Yes **1**q

Pa	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.								
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule									
1 D	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No					
Ь	Gift, grant, or capital contribution to related organization(s)	1 b		No					
С	Gift, grant, or capital contribution from related organization(s)	1c	Yes						

ь	Gift, grant, or capital contribution to related organization(s)	1 b		No
С	Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d	Loans or loan guarantees to or for related organization(s)	1d		No
e	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1 f		No
g	Sale of assets to related organization(s)	1 g		No
		4 L		NI.

С	Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d	Loans or loan guarantees to or for related organization(s)	1 d		No
e	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1 g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i	Yes	
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No

(b)

Transaction

type (a-s)

(c)

Amount involved

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

Performance of services or membership or fundraising solicitations for related organization(s) . . .

m Performance of services or membership or fundraising solicitations by related organization(s) . . . n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . .

(a)

Name of related organization

Reimbursement paid by related organization(s) for expenses

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	01	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) General o managin partner	g	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
													_
													_
	•								•	Schedul	e R (Form	1 99	0) 2018

