

Form **990-PF**
 Department of the Treasury
 Internal Revenue Service

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation

▶ **Do not enter social security numbers on this form as it may be made public.**
 ▶ **Go to www.irs.gov/Form990PF for instructions and the latest information.**

OMB No 1545-0052
2019
Open to Public Inspection

For calendar year 2019, or tax year beginning 01-01-2019, and ending 12-31-2019

Name of foundation THE PRUDENTIAL FOUNDATION		A Employer identification number 22-2175290	
Number and street (or P O box number if mail is not delivered to street address) 100 MULBERRY ST GATEWAY 3 4TH FL		B Telephone number (see instructions) (973) 802-7313	
City or town, state or province, country, and ZIP or foreign postal code NEWARK, NJ 07102		C If exemption application is pending, check here <input type="checkbox"/>	
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>	
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>	
I Fair market value of all assets at end of year (from Part II, col (c), line 16) ▶ \$ <u>104,837,838</u>		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>	
J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ <i>(Part I, column (d) must be on cash basis)</i>			

Part I Analysis of Revenue and Expenses <i>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))</i>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	11,530,430			
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch B				
	3 Interest on savings and temporary cash investments	468,175	468,175		
	4 Dividends and interest from securities	2,649,217	3,019,073		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	784,895			
	b Gross sales price for all assets on line 6a	38,041,539			
	7 Capital gain net income (from Part IV, line 2)		566,922		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less Cost of goods sold					
c Gross profit or (loss) (attach schedule)					
11 Other income (attach schedule)	372,354	537,313	0		
12 Total. Add lines 1 through 11	15,805,071	4,591,483	0		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	0	0	0	0
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)	55,000	0	0	55,000
	c Other professional fees (attach schedule)	435,995	257,494	0	457,647
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	92,931	0	0	0
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)	983,795	276,040	0	0
	24 Total operating and administrative expenses. Add lines 13 through 23	1,567,721	533,534	0	512,647
	25 Contributions, gifts, grants paid	48,045,116			46,834,890
26 Total expenses and disbursements. Add lines 24 and 25	49,612,837	533,534	0	47,347,537	
27 Subtract line 26 from line 12					
a Excess of revenue over expenses and disbursements	-33,807,766				
b Net investment income (if negative, enter -0-)		4,057,949			
c Adjusted net income (if negative, enter -0-)			0		

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing			
	2 Savings and temporary cash investments	24,961,980	19,705,520	19,705,520
	3 Accounts receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	4 Pledges receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ _____ Less allowance for doubtful accounts ▶ _____			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments—U S and state government obligations (attach schedule)			
	b Investments—corporate stock (attach schedule)			
	c Investments—corporate bonds (attach schedule)	88,462,772	66,033,234	66,033,234
	11 Investments—land, buildings, and equipment basis ▶ _____ Less accumulated depreciation (attach schedule) ▶ _____			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)			
	14 Land, buildings, and equipment basis ▶ _____ Less accumulated depreciation (attach schedule) ▶ _____			
15 Other assets (describe ▶ _____)	20,380,421	19,099,084	19,099,084	
16 Total assets (to be completed by all filers—see the instructions Also, see page 1, item I)	133,805,173	104,837,838	104,837,838	
Liabilities	17 Accounts payable and accrued expenses	172,160	156,004	
	18 Grants payable	34,933,217	34,640,444	
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule).			
	22 Other liabilities (describe ▶ _____)	0	47,668	
	23 Total liabilities (add lines 17 through 22)	35,105,377	34,844,116	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 24, 25, 29 and 30.			
	24 Net assets without donor restrictions	95,340,260	66,563,591	
	25 Net assets with donor restrictions	3,359,536	3,430,131	
	Foundations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg , and equipment fund			
28 Retained earnings, accumulated income, endowment, or other funds				
29 Total net assets or fund balances (see instructions)	98,699,796	69,993,722		
30 Total liabilities and net assets/fund balances (see instructions) .	133,805,173	104,837,838		

Part III Analysis of Changes in Net Assets or Fund Balances		
1 Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	98,699,796
2 Enter amount from Part I, line 27a	2	-33,807,766
3 Other increases not included in line 2 (itemize) ▶ _____	3	5,101,692
4 Add lines 1, 2, and 3	4	69,993,722
5 Decreases not included in line 2 (itemize) ▶ _____	5	0
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 .	6	69,993,722

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo, day, yr)	(d) Date sold (mo, day, yr)
1 a COMMON STOCKS			
b CAPITAL GAINS/(LOSSES) FROM PARTNERSHIPS	P		
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 38,041,539		37,042,481	999,058
b		432,136	-432,136
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
a			999,058
b			-432,136
c			
d			
e			

2 Capital gain net income or (net capital loss)	2	566,922
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8	3	0

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No
 If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2018	53,976,966	126,139,561	0.427915
2017	54,402,695	133,543,424	0.407378
2016	49,624,446	125,444,769	0.395588
2015	42,605,104	102,380,212	0.416146
2014	40,252,941	93,417,945	0.430891

2 Total of line 1, column (d)	2	2.077918
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	0.415584
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	106,013,481
5 Multiply line 4 by line 3	5	44,057,506
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	40,579
7 Add lines 5 and 6	7	44,098,085
8 Enter qualifying distributions from Part XII, line 4	8	48,417,537

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Table with 11 rows for excise tax calculations. Includes fields for exempt foundations, tax under section 511, subtitle A tax, and total tax due. Total tax due is 3,913.

Part VII-A Statements Regarding Activities

Table with 10 rows for activity statements. Includes questions about political campaigns, political expenditures, and state reporting. Includes Yes/No columns.

Part VII-A Statements Regarding Activities (continued)

Table with 3 columns: Question, Yes, No. Rows 11-14 regarding controlled entities, distributions, public inspection, and books in care.

Located at 751 BROAD STREET 15TH FLOOR NEWARK NJ ZIP+4 07102

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here and enter the amount of tax-exempt interest received or accrued during the year.

Table with 3 columns: Question, Yes, No. Row 16 regarding interest in foreign countries.

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

Main table with 3 columns: Question, Yes, No. Rows 1a-4b regarding Form 4720 exceptions and requirements.

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
AMERICAN ONLINE GIVING FOUNDATION INC 2454 N MCMULLEN BOOTH RD STE 431 CLEARWATER, FL 33759	PROF SERVICES - MATCHING GIFTS	359,147
PRUDENTIAL TRUST COMPANY 30 SCRANTON OFFICE PARK SCRANTON, PA 18507	INVESTMENT MANAGEMENT	267,539
SB AND COMPANY LLC 10200 GRAND CENTRAL AVENUE SUITE 250 OWINGS MILL, MD 21117	AUDITING	55,000
Total number of others receiving over \$50,000 for professional services.		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 NEW JERSEY PERFORMING ARTS CENTER (NJPAC) NJPAC IS A WORLD-CLASS AND COMMUNITY-BASED CULTURAL VENUE IN NEWARK, SHOWCASING THE BEST NATIONAL AND INTERNATIONAL ARTISTS, AS WELL AS TOP PERFORMERS FROM THE STATE OF NEW JERSEY NJPAC HAS GARNERED NATIONAL ATTENTION FOR ITS PROGRAMMING, AUDIENCE DIVERSITY, EDUCATION INITIATIVES, AND THE CATALYTIC ROLE IT HAS PLAYED IN RETURNING NIGHTLIFE AND ECONOMIC ACTIVITY TO NEW JERSEY'S LARGEST URBAN COMMUNITY APPROXIMATELY 34% OF ALL NJPAC TICKET BUYERS REPRESENT AFRICAN AMERICAN, HISPANIC/LATINO AND ASIAN-AMERICAN COMMUNITIES, AND A VARIETY OF IMMIGRANT POPULATIONS THE NJPAC STAFF IS RECOGNIZED IN THE INDUSTRY AS THE MOST DIVERSE IN THE NATION	1,000,000
2 IMPACT AMERICA FUND IMPACT AMERICA AIMS TO INVEST IN THE BIG DATA, EDUCATION, AND HEALTH & WELL-BEING SECTORS, WITH A PREFERENCE FOR MINORITY-OWNED AND WOMAN-OWNED BUSINESSES	70,000
All other program-related investments See instructions	
3	
Total. Add lines 1 through 3	1,070,000

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities.	1a	85,538,789
b	Average of monthly cash balances.	1b	22,089,111
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	107,627,900
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets.	2	0
3	Subtract line 2 from line 1d.	3	107,627,900
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	1,614,419
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	106,013,481
6	Minimum investment return. Enter 5% of line 5.	6	5,300,674

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	5,300,674
2a	Tax on investment income for 2019 from Part VI, line 5.	2a	40,579
b	Income tax for 2019 (This does not include the tax from Part VI).	2b	
c	Add lines 2a and 2b.	2c	40,579
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	5,260,095
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4.	5	5,260,095
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	5,260,095

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	47,347,537
b	Program-related investments—total from Part IX-B.	1b	1,070,000
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4.	4	48,417,537
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	40,579
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	48,376,958

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				5,260,095
2 Undistributed income, if any, as of the end of 2019				
a Enter amount for 2018 only.			0	
b Total for prior years 20___, 20___, 20___		0		
3 Excess distributions carryover, if any, to 2019				
a From 2014.	33,307,624			
b From 2015.	36,303,774			
c From 2016.	39,703,688			
d From 2017.	46,922,211			
e From 2018.	44,951,264			
f Total of lines 3a through e.	201,188,561			
4 Qualifying distributions for 2019 from Part XII, line 4 ▶ \$ <u>48,417,537</u>				
a Applied to 2018, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2019 distributable amount.				5,260,095
e Remaining amount distributed out of corpus	43,157,442			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a))				0
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	244,346,003			
b Prior years' undistributed income Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.		0		
d Subtract line 6c from line 6b Taxable amount—see instructions		0		
e Undistributed income for 2018 Subtract line 4a from line 2a Taxable amount—see instructions			0	
f Undistributed income for 2019 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2020				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).		0		
8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions).	33,307,624			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	211,038,379			
10 Analysis of line 9				
a Excess from 2015.	36,303,774			
b Excess from 2016.	39,703,688			
c Excess from 2017.	46,922,211			
d Excess from 2018.	44,951,264			
e Excess from 2019.	43,157,442			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling. ▶

b Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

	Tax year	Prior 3 years			(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test—enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.					
c "Support" alternative test—enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds If the foundation makes gifts, grants, etc to individuals or organizations under other conditions, complete items 2a, b, c, and d See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed

b The form in which applications should be submitted and information and materials they should include

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

Part XV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i> See Additional Data Table				
Total ▶ 3a				46,834,890
b <i>Approved for future payment</i> See Additional Data Table				
Total ▶ 3b				35,103,199

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
SHANE T HARRIS PRUDENTIAL PLAZA NEWARK, NJ 07102	PRESIDENT 32 00	0	0	0
KIMBERLY OSTROWSKI PRUDENTIAL PLAZA NEWARK, NJ 07102	VICE PRESIDENT 32 00	0	0	0
SARAH S KEH PRUDENTIAL PLAZA NEWARK, NJ 07102	SECRETARY 32 00	0	0	0
NANDINI MONGIA PRUDENTIAL PLAZA NEWARK, NJ 07102	TREASURER ELECTED ON 6/11/2019 0 27	0	0	0
KENNETH Y TANJI PRUDENTIAL PLAZA NEWARK, NJ 07102	TREASURER UNTIL 6/11/2019 0 21	0	0	0
KATHLEEN C HOFFMAN PRUDENTIAL PLAZA NEWARK, NJ 07102	ASSISTANT TREASURER 0 00	0	0	0
LATA N REDDY PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE & CHAIRMAN 8 00	0	0	0
JOHN STRANGFELD PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE UNTIL 6/11/19 0 17	0	0	0
GILBERT F CASELLAS PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE 0 17	0	0	0
LUCIEN ALZIARI PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE 0 17	0	0	0
CHRISTINE POON PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE 0 17	0	0	0
SANDRA PIANALTO PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE 0 17	0	0	0
CAROLINE FEENEY PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE 0 17	0	0	0
SCOTT SLEYSER PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE UNTIL 1/31/2020 0 17	0	0	0
CHARLES F LOWREY PRUDENTIAL PLAZA NEWARK, NJ 07102	TRUSTEE 0 17	0	0	0

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
THOMAS LAURITA	CONTROLLER 0 38	0	0	0
PRUDENTIAL PLAZA NEWARK, NJ 07102				
OMMEED SATHE	INVESTMENT OFFICER 8 00	0	0	0
PRUDENTIAL PLAZA NEWARK, NJ 07102				

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
50CAN INC 1625 K STREET NW SUITE 400 WASHINGTON, DC 20006		PC	INGREDIENTS FOR HIGH-QUALITY SCHOOLS SECURING THE TOOLS AND POLICIES NEEDED FOR NEW JERSEY STUDENTS	100,000
ACHIEVE HARTFORD INC 221 MAIN STREET THIRD FLOOR HARTFORD, CT 06106		PC	SYSTEMIC CHANGE THROUGH GRASSTOPS ORGANIZING	150,000
ADVOCATES FOR CHILDREN OF NEW JERSEY 35 HALSEY STREET NEWARK, NJ 071020000		PC	IMPROVING OUTCOMES FOR NEWARK'S CHILDREN AND YOUTH, PARTICULARLY YOUNG MEN OF COLOR	100,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
AI4ALLPO BOX 30114 OAKLAND, CA 94604		PC	CHANGEMAKERS IN AI FOSTERING THE NEXT GENERATION OF DIVERSE AI LEADERS	325,000
ALEXANDERS TOY TRUNK 206 COLLEGE ST UNIT 86 PINEVILLE, NC 281340047		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
ALVIN AILEY DANCE FOUNDATION INC 405 W 55TH ST NEW YORK, NY 100194402		PC	AILEY'S EDUCATION PROGRAMS IN NEWARK	200,000
Total				46,834,890



3a

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
AMERICAN NATIONAL RED CROSS 431 18TH STREET NW WASHINGTON, DC 20006		PC	2019-2020 GENERAL DISASTER RELIEF DISASTER RESPONDER PROGRAM	250,000
AMERICAN ONLINE GIVING FOUNDATION INC 2454 N MCMULLEN BOOTH ROAD SUITE 431 CLEARWATER, FL 33759		PC	SUPPORT THOSE AFFECTED BY THE DEVASTATING CALIFORNIA WILDFIRES	2,806
AMERICAN ONLINE GIVING FOUNDATION INC 2454 N MCMULLEN BOOTH ROAD SUITE 431 CLEARWATER, FL 33759		PC	BENEVITY INVOICE PRUCARES VOLUNTEER INCENTIVE PROGRAM (DECEMBER 2018-NOVEMBER 2019)	255,584
Total				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
AMERICAN ONLINE GIVING FOUNDATION INC 2454 N MCMULLEN BOOTH ROAD SUITE 431 CLEARWATER, FL 33759		PC	BENEVITY INVOICE MATCHING GIFTS PROGRAM (DECEMBER 2018- NOVEMBER 2019)	8,048,249
ASSOCIATION OF BLACK FOUNDATION EXECUTIVES INC 42 BROADWAY FLOOR 20 NEW YORK, NY 10004		PC	PHILANTHROPIC INSTITUTIONAL MEMBERSHIP RENEWAL 2019-2020	10,000
B LAB COMPANY 15 WATERLOO AVE BERWYN, PA 19312		PC	RACE TO THE TOP ACCELERATING A MORE INCLUSIVE ECONOMY	300,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
BLUE RIBBON PROJECT 102 WATERSIDE COURT EDGEWATER, MD 21037		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
BOARDSOURCE 750 9TH STREET NW STE 650 WASHINGTON, DC 20001		PC	NEWARK ALLIANCE BOARD DEVELOPMENT AND CHIEF EXECUTIVE SUPPORT	10,000
BOYS AND GIRLS CLUBS OF NEWARK INC 1 AVON AVENUE NEWARK, NJ 07108		PC	FOUNDATIONS OF TRANSFORMATION FOR BGCN 2019-2025	200,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
BRAVEN INCORPORATED 171 N ABERDEEN ST STE 400 CHICAGO, IL 606071669		PC	SCALING OUR IMPACT IN NEWARK AND BEYOND	250,000
BRIGHT YOUNG DYSLEXICS FOUNDATION INC 905 GEORGE STREET 114 DEPERE, WI 541152917		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
CASA FOR CHILDREN OF ESSEX COUNTY INC 212 WASHINGTON STROOM 1276 NEWARK, NJ 071020000		PC	CASA FOSTERING FUTURES AND BOYS AND YOUNG MEN OF COLOR TEENS IN TRANSITION AGING OUT INITIATIVE	50,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
CENTER FOR RESPONSIBLE LENDING 302 W MAIN STREET DURHAM, NC 27701		PC	ADDRESSING ASSET BUILDING CHALLENGES AND THE STUDENT DEBT CRISIS THROUGH POLICY CHANGE	200,000
CHALKBEAT 1239 BROADWAY SUITE 703B NEW YORK, NY 10001		PC	NEWARK EDUCATION COVERAGE	60,000
COMMUNITY FOOD BANK OF NEW JERSEY INC 31 EVANS TERMINAL HILLSIDE, NJ 07205		PC	FOOD SERVICE TRAINING ACADEMY	100,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
COMMUNITY FOUNDATION OF NEW JERSEY 5 WASHINGTON STREET NEWARK, NJ 071010630		PC	ANCHOR AND HUB TRANSFORMING THE NEWARK PUBLIC LIBRARY	500,000
COMMUNITY FOUNDATION OF NEW JERSEY 35 KNOX HILL ROAD MORRISTOWN, NJ 07960		PC	NEWARK PUBLIC LIBRARY CAPACITY BUILDING - STRATEGIC PLANNING	125,000
COMMUNITY FOUNDATION OF NEW JERSEY 990 BROAD STREET 2ND FLOOR NEWARK, NJ 071033568		PC	NEWARK COMMUNITY IMPACT FUND	20,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
COMMUNITY FOUNDATION OF NEW JERSEY 35 KNOX HILL ROAD MORRISTOWN, NJ 07960		PC	CITYBLOOM LANDSCAPING	97,000
COMMUNITY FOUNDATION OF NEW JERSEY 990 BROAD STREET 2ND FLOOR NEWARK, NJ 071033568		PC	CITY OF NEWARK SUMMER YOUTH EMPLOYMENT PROGRAM	125,000
COMMUNITY FOUNDATION OF NEW JERSEY 35 KNOX HILL ROAD PO BOX 338 MORRISTOWN, NJ 079630338		PC	NEWARK ECONOMIC DRIVERS FUND - STRATEGY FOR HIGH-IMPACT ECONOMIC DEVELOPMENT	500,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
COMMUNITY FOUNDATION OF WESTERN PENNSYLVANIA AND EASTERN OHIO 7 WEST STATE ST SHARON, PA 161461377		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
CONFERENCE BOARD INC ACCOUNTING DEPARTMENT 845 THIRD AVENUE NEW YORK, NY 100226601		PC	CORPORATE SOCIAL RESPONSIBILITY COUNCIL ANNUAL FEE DECEMBER 1, 2018 - DECEMBER 31, 2019	9,900
CONFERENCE BOARD INC ACCOUNTING DEPARTMENT 845 THIRD AVENUE NEW YORK, NY 100226601		PC	CORPORATE SOCIAL RESPONSIBILITY ANNUAL FEE COVERING 1/1/2020 - 12/31/20	10,250
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
COUNCIL OF NEW JERSEY GRANTMAKERS INC 111 WEST STATE STREET TRENTON, NJ 08608		PC	2020 MEMBERSHIP DUES TO CNJG	22,915
COUNCIL OF NEW JERSEY GRANTMAKERS INC 111 WEST STATE STREET TRENTON, NJ 08608		PC	SUPPORT FOR NPL AND SUSTAINING SPONSORSHIP FOR 2020 ANNUAL MEETING	48,000
COUNCIL OF NEW JERSEY GRANTMAKERS INC 111 WEST STATE STREET TRENTON, NJ 08608		PC	CNJG NEWARK PHILANTHROPIC LIAISON AND 2019 ANNUAL MEETING	40,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
EARN INC 235 MONTGOMERY STREET SUITE 1050 SAN FRANCISCO, CA 94104		PC	BUILDING THE FINANCIAL HEALTH OF THE AMERICAN WORKFORCE WITH SAVERLIFE	550,000
EDUCATION LAW CENTER INC 60 PARK PLACE SUITE 300 NEWARK, NJ 071020000		PC	SUPPORTING EDUCATION ADVOCACY ON BEHALF OF NJ'S PUBLIC SCHOOL CHILDREN	75,000
EDUCATION PIONEERS INC 76 CANAL STREET SUITE 200 BOSTON, MA 02114		PC	SUSTAINABLE, HOME-GROWN TALENT DEVELOPMENT FOR NEWARK'S PUBLIC EDUCATION SYSTEM	75,000
Total				46,834,890

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Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
EL PASO COMMUNITY COLLEGE 9050 VISCOUNT BLVD PO BOX 20500 EL PASO, TX 799980500		PC	THE PRUDENTIAL MATH/IT MOVEMENT	19,500
ENVIRONMENTALISM THROUGH INSPIRATION & NON VIOLENT ACTION 11 VINCENT PLACE MONTCLAIR, NJ 07042		PC	MULTI-PRONGED, COMMUNITY BASED VIOLENCE REDUCTION STRATEGY IN NEWARK'S SOUTH AND WEST WARDS	350,000
FINANCIAL CLINIC 254 36TH STREET SUITE B321 BROOKLYN, NY 11232		PC	CHANGE MACHINE THE CATALYST FOR FINANCIAL SECURITY	750,000
Total				46,834,890

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Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
FORWARD CITIES INC 30 W MONROE SUITE 510 CHICAGO, IL 60603		PC	POWERING INCLUSIVE ECONOMIES NEW GROWTH INNOVATION NETWORK	75,000
FORWARD EVER SUSTAINABLE BUSINESS ALLIANCE 8 EAST KINNEY STREET NEWARK, NJ 071023508		PC	P3-POLICY, PROGRAM, AND PLACE	100,000
FOUNDATION CENTER 32 OLD SLIP 24TH FLOOR NEW YORK, NY 10005		PC	PARTNERSHIP DUES - IN SUPPORT OF GUIDESTAR NONPROFIT PROFILES 01/31/2020 - 01/31/2021	10,000
Total				46,834,890

▶ 3a

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
FUND FOR CITIES OF SERVICE INC 120 PARK AVENUE 21ST FLOOR NEW YORK, NY 10017		PC	THE CITIES OF SERVICE GUIDING OPPORTUNITIES AMERICORPS VISTA PROGRAM FOR NEWARK	120,000
FUNDERS NETWORK FOR SMART GROWTH AND LIVABLE COMMUNITIES 6705 SW 57TH AVE SUITE 700 CORAL GABLES, FL 33143		PC	MEMBERSHIP FOR 1/1/20 THROUGH 12/31/20	10,000
FUNDERS NETWORK FOR SMART GROWTH AND LIVABLE COMMUNITIES 6705 SW 57TH AVE SUITE 700 CORAL GABLES, FL 33143		PC	MEMBERSHIP IN THE FUNDERS' NETWORK FOR SMART GROWTH AND LIVABLE COMMUNITIES	10,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
GIRLS WHO CODE INC 28 WEST 23RD STREET FLOOR 4 APPNEXUS NEW YORK, NY 10010		PC	PROGRAM SUPPORT ALUMNI, CLUBS AND SIP	325,000
GIVE2ASIA 2201 BROADWAY 4TH FLOOR OAKLAND, CA 94162		PC	EDUCATIONAL SUPPORT FOR KIDS' DOOR	191,300
GLOBAL IMPACT 1199 N FAIRFAX STREET ALEXANDRIA, VA 22317		PC	JAPAN PLATFORM DISTRIBUTION	26,100
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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Name and address (home or business)				
a <i>Paid during the year</i>				
GLOBAL IMPACT INVESTING NETWORK INC 1 BATTERY PARK PLZ LBBY 2 NEW YORK, NY 100041427		PC	GENERAL OPERATING SUPPORT	500,000
GRAMEEN AMERICA INC 150 WEST 30TH STREET 8TH FLOOR NEW YORK, NY 100014151		PC	GRAMEEN AMERICA NEWARK WOMENS ECONOMIC EMPOWERMENT PROGRAM	125,000
GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS 1310 L STREET NW 404 WASHINGTON, DC 200054383		PC	2019 MEMBERSHIP	14,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
GREATER NEWARK ENTERPRISES CORPORATION 211 WARREN STREET SUITE 317 NEWARK, NJ 071033568		PC	URBAN TRANSFORMATION/CAPACITY BUILDING	200,000
HARTFORD ECONOMIC DEVELOPMENT CORPORATION 15 LEWIS STREET SUITE 204 HARTFORD, CT 06103		PC	STRENGTHENING HEDCO'S STATEWIDE COLLABORATIVE FOR SMALL BUSINESS GROWTH THROUGH TECHNOLOGY INNOVATION	75,000
HILLSBOROUGH COUNTY LITERACY ASSOCIATION PO BOX 130957 TAMPA, FL 336810957		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
Total				46,834,890

▶ 3a

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Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
HINDU AMERICAN SEVA COMMUNITIES INC 3003 EBBWOOD DRIVE ELLCOTT CITY, MD 21042		PC	PUERTO RICO BIOGAS FEASIBILITY STUDY	35,000
HISPANIC FEDERATION 55 EXCHANGE PLACE SUITE 501 NEW YORK, NY 10005		PC	HF PUERTO RICO NONPROFIT CAPACITY BUILDING	95,000
HISPANIC FEDERATION 55 EXCHANGE PLACE SUITE 501 NEW YORK, NY 10005		PC	HF -UNIDOS HOUSING COALITION & POPTIENDAS	185,000
Total ▶ 3a				46,834,890

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Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
INTERNATIONAL LABOUR ORGANIZATION 4 ROUTE DES MORILLONS SZ		GOV	CATALYZING INCLUSIVE INSURANCE MARKETS IN LATIN AMERICA	845,000
IPPANSHADANHOJIN MAKIBIZ 2-1-10 CHUOU MIYAGI JA		NC	MAKIBIZ BUSINESS CENTER	165,000
IRONBOUND COMMUNITY CORPORATION 317 ELM STREET NEWARK, NJ 07105		PC	IRONBOUND EQUITABLE DEVELOPMENT PROJECT & EXECUTIVE DIRECTOR TRANSITION	200,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a <i>Paid during the year</i>				
ISLES INC10 WOOD ST TRENTON, NJ 08618		PC	NEW JERSEY ASSET BUILDING AND PRESERVATION INITIATIVE	100,000
JOBS FOR THE FUTURE 88 BROAD ST 8TH FLOOR BOSTON, MA 02110		PC	THRIVE AT WORK OPPORTUNITY YOUTH TALENT INNOVATIONS	400,000
KIPP NEW JERSEY A NJ NONPROFIT CORPORATION 60 PARK PL STE 802 NEWARK, NJ 071025508		PC	CAPITAL CAMPAIGN THE TIPPING POINT FOR CHILDREN IN NEWARK AND CAMDEN	250,000
Total				46,834,890

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Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
LA CASA DE DON PEDRO INC 75 PARK AVE NEWARK, NJ 071041034		PC	GENERAL OPERATING AND PROGRAM SUPPORT	200,000
LADDER UP 350 N ORLEANS STREET SUITE C2-100 CHICAGO, IL 606541975		PC	BUILDING FINANCIALLY HEALTHY FAMILIES AND COMMUNITIES	94,948
LEADERSHIP NEW JERSEY INC 20 NASSAU STREET SUITE 235B PRINCETON, NJ 08542		PC	LEAD NEW JERSEY GENERAL OPERATING SUPPORT	50,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
LEADERSHIP NEWARK INC 494 BROAD STREET SUITE LL10 NEWARK, NJ 071020000		PC	PUBLIC POLICY FELLOWSHIP FOR ADULTS & HIGH SCHOOL STUDENTS	75,000
LEADERSUP 830 TRACTION AVENUE 3A HUB LOS ANGELES, CA 90013		PC	ADVANCING QUALITY JOB CAREER PATHWAYS FOR OPPORTUNITY YOUTH	100,000
LIBERTY SCIENCE CENTER INC 222 JERSEY CITY BLVD JERSEY CITY, NJ 073054636		PC	LIBERTY SCIENCE CENTER TEACHER ACADEMY (LSCTA)	100,000
Total				46,834,890



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Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
LIFT INC 999 NORTH CAPITOL STREET NE SUITE 310 WASHINGTON, DC 20002		PC	FINANCIAL COACHING MODEL OPTIMIZATION AN INVESTMENT IN FAMILIES	500,000
LIVING CITIES INC THE NATIONAL COMMUNITY DEVELOPMENT INITIATIVE 1040 AVENUE OF THE AMERICAS 17TH FLOOR NEW YORK, NY 100183771		PC	GENERAL OPERATING SUPPORT	100,000
LIVING CITIES INC THE NATIONAL COMMUNITY DEVELOPMENT INITIATIVE 1040 AVENUE OF THE AMERICAS 17TH FLOOR NEW YORK, NY 100183771		PC	OPERATIONALIZING RACIAL EQUITY IN THE PRIVATE SECTOR	100,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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Name and address (home or business)				
a <i>Paid during the year</i>				
LOCAL INITIATIVES SUPPORT CORPORATION 28 LIBERTY STREET 34TH FLOOR NEW YORK, NY 10005		PC	URBAN TRANSFORMATION AND COMMUNITY REVITALIZATION	150,000
LOCAL INITIATIVES SUPPORT CORPORATION 28 LIBERTY STREET 34TH FLOOR NEW YORK, NY 10005		PC	CLOSING THE OPPORTUNITY GAP	200,000
LOCAL INITIATIVES SUPPORT CORPORATION 75 CHARTER OAK AVENUE SUITE 2-250 HARTFORD, CT 06106		PC	URBAN TRANSFORMATION IN HARTFORD'S UNDERINVESTED NEIGHBORHOODS	55,000
Total ▶ 3a				46,834,890

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Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
MAIN STREET COUNSELING SERVICE 8 MARCELLA AVENUE WEST ORANGE, NJ 07052		PC	YOUTH TRAUMA SERVICES	75,000
MENTAL HEALTH ASSOCIATION OF KENTUCKY INC 216 E REYNOLDS RD STE F LEXINGTON, KY 405171278		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
MERCYWORKS INCORPORATED 1221 S SALINA ST SYRACUSE, NY 132023518		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
MIRACLE LEAGUE OF CENTRAL MISSISSIPPI INC PO BOX 5301 BRANDON, MS 390475301		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
MONEYTHINK1730 DWIGHT WAY BERKELEY, CA 94703		PC	COLLEGE FINANCIAL COACHING SUPPORT	150,000
MYPATH1663 MISSION ST STE 602 SAN FRANCISCO, CA 941032473		PC	FROM PILOT TO SCALE INTEGRATING A FINANCIAL CAPABILITY PATHWAY INTO YOUTHBUILD	650,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NATIONAL ASSOCIATION FOR LATINO COMMUNITY ASSET BUILDERS 5404 WUZBACH RD SAN ANTONIO, TX 78238		PC	ADVANCING EQUITABLE NEIGHBORHOOD DEVELOPMENT IN AMERICAN COMMUNITIES	550,000
NATIONAL DISABILITY INSTITUTE 1667 K STREET NW SUITE 480 WASHINGTON, DC 20006		PC	REALIZING THE PROMISE OF THE ABLE ACT ECONOMIC MOBILITY FOR PERSONS WITH DISABILITIES AND FAMILIES	300,000
NATIONAL FEDERATION OF COMMUNITY DEVELOPMENT CREDIT UNIONS INC 39 BROADWAY SUITE 2140 NEW YORK, NY 10006		PC	THE NEXT STAGE OF INCLUSIV TECHNOLOGY INNOVATION	550,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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Name and address (home or business)				
a <i>Paid during the year</i>				
NATIONAL FEDERATION OF COMMUNITY DEVELOPMENT CREDIT UNIONS INC 39 BROADWAY SUITE 2140 NEW YORK, NY 10006		PC	EXPANDING THE CDFI NETWORK IN PUERTO RICO	125,000
NATIONAL FUND FOR WORKFORCE SOLUTIONS 1250 CONNECTICUT AVENUE SUITE 200 WASHINGTON, DC 200363115		PC	BETTER SKILLS BETTER JOBS 2 0 & FINANCIAL WELLNESS AND JOB QUALITY	666,000
NATIONAL ORGANIZATION ON DISABILITY 77 WATER ST STE 204 NEW YORK, NY 100054420		PC	PARTNERING WITH EMPLOYERS TO ADVANCE DISABILITY WORKFORCE INCLUSION	500,000
Total				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NEW JERSEY CITIZEN ACTION EDUCATION FUND INC THE HAHNES BUILDING 625 BROAD STREET SUITE 270 NEWARK, NJ 071020000		PC	2019 ECONOMIC JUSTICE CAMPAIGN	125,000
NEW JERSEY INNOVATION INSTITUTE NJIT- 400 FENSTER HALL 323 DR MARTIN LUTHER KING JR BOULEVARD NEWARK, NJ 07003		PC	NEWARK AIRPORT CITY AEROTROPOLIS (NACA)	65,000
NEW JERSEY INSTITUTE FOR SOCIAL JUSTICE INC 60 PARK PLACE SUITE 511 NEWARK, NJ 071020000		PC	ACCESS TO WEALTH, HOUSING, AND CREDIT	250,000
Total ▶ 3a				46,834,890

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Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NEW JERSEY PERFORMING ARTS CENTER CORPORATION 1 CENTER STREET NEWARK, NJ 071020000		PC	20TH ANNIVERSARY CAPITAL CAMPAIGN	2,000,000
NEW JERSEY PERFORMING ARTS CENTER CORPORATION 1 CENTER STREET NEWARK, NJ 071020000		PC	SUSTAINING NEWARK'S ANCHOR CULTURAL INSTITUTION	665,000
NEW JERSEY SYMPHONY ORCHESTRA 60 PARK PL 9TH FLOOR NEWARK, NJ 071020000		PC	SOUND FUTURE	500,000
Total				46,834,890

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Name and address (home or business)				
a <i>Paid during the year</i>				
NEW JERSEY SYMPHONY ORCHESTRA 60 PARK PL 9TH FLOOR NEWARK, NJ 071020000		PC	BRICK CITY SOUNDS	100,000
NEW JERSEY VOLUNTARY ORGANIZATIONS ACTIVE IN DISASTER 1636-44 ROUTE 38 LUMBERTON PLAZA 315 LUMBERTON, NJ 08048		PC	REGIONAL VOAD/COAD SUPPORT AND PROGRAMS/ANNUAL CONFERENCE	75,000
NEWARK ALLIANCE INC 60 PARK PLACE SUITE 604 NEWARK, NJ 071020000		PC	NEWARK ANCHOR COLLABORATIVE	415,000
Total	▶ 3a			46,834,890

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Name and address (home or business)				
a <i>Paid during the year</i>				
NEWARK ALLIANCE INC 60 PARK PL STE 604 NEWARK, NJ 071025516		PC	CAREERWORKS	175,000
NEWARK ALLIANCE INC 60 PARK PLACE SUITE 604 NEWARK, NJ 071020000		PC	OPPORTUNITY ZONES INITIATIVE	400,000
NEWARK ALLIANCE INC 60 PARK PL STE 604 NEWARK, NJ 071025516		PC	NEWARK 2020, COLLECTIVE IMPACT LOCAL HIRING INITIATIVE	275,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NEWARK ARTS COUNCIL 17 ACADEMY ST NEWARK, NJ 071022923		PC	P A R T N E R GRANTS	130,000
NEWARK ARTS COUNCIL 17 ACADEMY ST NEWARK, NJ 071022923		PC	STRENGTHENING NEWARK'S MULTI-MILLION-DOLLAR ARTS AND CULTURE ECONOMY	500,000
NEWARK CHARTER SCHOOL FUND INC 60 PARK PL STE 1700 NEWARK, NJ 071025567		PC	GREAT PUBLIC SCHOOLS FOR ALL CHILDREN IN EVERY NEIGHBORHOOD IN NEWARK	150,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NEWARK MUSEUM ASSOCIATION PO BOX 540 NEWARK, NJ 071010540		PC	RECOVERY AND REALIGNMENT CAMPAIGN	410,000
NEWARK PERFORMING ARTS CORPORATION 1030 BROAD STREET NEWARK, NJ 071020000		PC	CAPACITY BUILDING FOR NEWARK SYMPHONY HALL	200,000
NEWARK PUBLIC RADIO INC54 PARK PL NEWARK, NJ 071024302		PC	WBGO STRATEGIC PLAN ACTIVATION	60,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
NEWARK SCHOOL OF THE ARTS INC 89 LINCOLN PARK NEWARK, NJ 071020000				
NJ LEEP INC 570 BROAD STREET SUITE 700 NEWARK, NJ 071020000				
NONPROFIT FINANCE FUND 5 HANOVER SQUARE 9TH FLOOR NEW YORK, NY 10004				
Total	▶ 3a			46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
OUR PIECE OF THE PIE INC 20-28 SARGEANT STREET HARTFORD, CT 06105		PC	HIGH SCHOOL TO CAREER PIPELINE EMPOWERING YOUTH FOR A LIFETIME OF SUCCESS	150,000
PER SCHOLAS INC 804 E 138TH ST FRNT 2 BRONX, NY 104541932		PC	TECH TRAINING AND EMPLOYMENT FOR LOCAL TALENT IN NEWARK	300,000
POINTS OF LIGHT FOUNDATION 600 MEANS STREET NW STE 210 ATLANTA, GA 30318		PC	ANNUAL CORPORATE SERVICE COUNCIL MEMBERSHIP - 1/1/20 - 12/30/20	25,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
POLICYLINK1438 WEBSTER ST 303 OAKLAND, CA 94612		PC	ALL-IN CITIES BUILDING EQUITABLE ECONOMIES FROM THE GROUND UP	750,000
POLICYLINK 1200 G STREET NW SUITE 400 WASHINGTON, DC 20005		PC	NEW ERA OF PROSPERITY AND EQUITY	200,000
PROSPERITY NOW 307 W MAIN STREET SUITE 107 DURHAM, NC 27701		PC	CAMPAIGN FOR EVERY KID'S FUTURE EXPANDING CHILDREN'S SAVINGS ACCOUNTS	650,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
PUERTO RICO COMMUNITY FOUNDATION 1719 JUAN PONCE DE LEON AVENUE SAN JUAN, PR 00936		PC	RESILIENCY AND ECONOMIC DEVELOPMENT FOR CULEBRA, PUERTO RICO	120,000
RISING TIDE CAPITAL INC 384 MARTIN LUTHER KING JR DR JERSEY CITY, NJ 073053715		PC	RTC NEWARK PROGRAM EXPANSION AND CAPACITY-BUILDING INNOVATION PROJECT	175,000
ROCKY MOUNTAIN INSTITUTE 2490 JUNCTION PLACE SUITE 200 BOULDER, CO 80301		PC	THE PUERTO RICO RENEWABLE MICROGRIDS PROJECT	50,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
RUTGERS UNIVERSITY FOUNDATION 335 GEORGE ST NEW BRUNSWICK, NJ 089012036		PC	NEWARK VIOLENCE REDUCTION INITIATIVE (NVRI)	-17,547
RUTGERS UNIVERSITY FOUNDATION 123 WASHINGTON STREET NEWARK, NJ 071020000		PC	THE PRUDENTIAL SCHOLARS PROGRAM	2,000,000
RUTGERS UNIVERSITY FOUNDATION 335 GEORGE ST NEW BRUNSWICK, NJ 089012036		PC	NEWARK PUBLIC SAFETY COLLABORATIVE (NPSC)	246,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
RUTGERS UNIVERSITY FOUNDATION 335 GEORGE ST NEW BRUNSWICK, NJ 089012036		PC	THE RUTGERS FUTURE SCHOLARS PROGRAM	50,000
SMALL BUSINESS MAJORITY FOUNDATION INC 1015 15TH STREET NW SUITE 450 WASHINGTON, DC 20005		PC	BUILDING RETIREMENT SECURITY FOR AMERICAS ENTREPRENEURS	200,000
SOCIAL FINANCE INC 10 MILK STREET SUITE 1010 BOSTON, MA 02108		PC	DEEPENING THE IMPACT OF PAY FOR SUCCESS IN DRIVING WORKFORCE OUTCOMES	500,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
SOUTH WARD ALLIANCE C/O BRICK EDUCATION NETWORK 534 CLINTON AVE NEWARK, NJ 07108		PC	ADVANCING THE 2GENERATIONAL APPROACH TO IMPROVE SOUTHWARD CHILDREN'S OUTCOMES - PHASE II	300,000
SUPPORT CENTER FOR NONPROFIT MANAGEMENT INC ONE GATEWAY CENTER SUITE 2600 NEWARK, NJ 071020000		PC	ORGANIZATIONAL NAVIGATION AND PROFESSIONAL DEVELOPMENT	37,500
TEAM RUBICON 6171 W CENTURY BLVD SUITE 310 LOS ANGELES, CA 90045		PC	TEAM RUBICON'S HURRICANE DORIAN RELIEF IN THE BAHAMAS	75,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
TEAM RUBICON 6171 W CENTURY BLVD SUITE 310 LOS ANGELES, CA 90045		PC	TEAM RUBICON UNRESTRICTED READY RESERVE	100,000
TECHNOLOGY AFFINITY GROUP INC 1 NORTH STATE STREET SUITE 1500 CHICAGO, IL 60602		PC	2019-2020 MEMBERSHIP CONTRIBUTION	385
THE ASPEN INSTITUTE INC 2300 N ST NW WASHINGTON, DC 200371122		PC	GLOBAL OPPORTUNITY YOUTH COALITION	1,000,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
THE ASPEN INSTITUTE INC 2300 N ST NW WASHINGTON, DC 200371122		PC	DRIVING FINANCIAL SECURITY OUTCOMES FOR 21ST CENTURY WORKERS THROUGH INSTITUTIONAL PARTNERSHIPS	500,000
THE ASPEN INSTITUTE INC 2300 N ST NW WASHINGTON, DC 200371122		PC	JOB QUALITY IN PRACTICE ADVANCING JOB QUALITY TO BUILD AN INCLUSIVE ECONOMY	500,000
THE ASPEN INSTITUTE INC 2300 N ST NW WASHINGTON, DC 200371122		PC	OPPORTUNITY YOUTH FORUM - NEWARK	50,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
THE BARACK OBAMA FOUNDATION 5235 S HARPER CT STE 1140 CHICAGO, IL 606154281		PC	MY BROTHERS KEEPER ALLIANCE	500,000
THE FORUM FOR YOUTH INVESTMENT 7064 EASTERN AVE NW WASHINGTON, DC 200122031		PC	ADDRESSING THE CHALLENGES OF OPPORTUNITY YOUTH IN AMERICA	200,000
THE URBAN INSTITUTE 500 LENFANT PLAZA SW WASHINGTON, DC 20024		PC	ADVANCING RACIAL EQUITY AND HOUSING AFFORDABILITY IN NEWARK	260,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
THE WASHINGTON CENTER FOR INTERNSHIPS AND ACADEMIC SEMINARS 1333 16TH STREET NW WASHINGTON, DC 20036		PC	VETERANS EMPLOYMENT TRAJECTORY (VET) PROGRAM	335,000
THE WORKERS LAB 1111 BROADWAY 3RD FLOOR OAKLAND, CA 94607		PC	BUILDING ECONOMIC SUCCESS THROUGH EXPERIMENTATION AND FIELD-BUILDING	500,000
THIRD SECTOR CAPITAL PARTNERS INC 225 FRANKLIN STREET SUITE 350 BOSTON, MA 02110		PC	IMPROVING THE IMPACT OF WORKFORCE SYSTEMS THROUGH PAY FOR SUCCESS MODELS	250,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
TRUST FOR CONSERVATION INNOVATION 405 14TH STREET SUITE 164 OAKLAND, CA 946122705		PC	PROGRAM REPLICATION AND CAPACITY BUILDING TO SPREAD EMPLOYEE OWNERSHIP AND BUILD COMMUNITY WEALTH	200,000
TRUST FOR PUBLIC LAND 20 COMMUNITY PLACE SUITE 7 MORRISTOWN, NJ 07960		PC	PARKS FOR PEOPLE PROGRAM INVESTMENT TO ENSURE A SUSTAINABLE FUTURE	250,000
U S CHAMBER OF COMMERCE FOUNDATION 1615 H STREET NW C/O ALEX GOODMAN WASHINGTON, DC 20062		PC	CCC ECONOMIC EMPOWERMENT SHAPE SPONSORSHIP	25,000
Total				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
U S CHAMBER OF COMMERCE FOUNDATION PO BOX 1200 WASHINGTON, DC 20013		PC	CCC ECONOMIC SHAPE SPONSORSHIP (2019 YEAR CYCLE)	25,000
UNCOMMON SCHOOLS INC 826 BROADWAY 7TH FL NEW YORK, NY 100034826		PC	CAMPAIGN FOR GREAT URBAN PUBLIC SCHOOLS	250,000
UNIDOS US 1126 16TH ST NW SUITE 600 WASHINGTON, DC 20036		PC	LATINO FINANCIAL SECURITY AND SAVINGS	1,500,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
UNIFIED VAILSBURG SERVICES 42 RICHELIEU TERRACE NEWARK, NJ 07106		PC	CAPACITY-BUILDING AND OPERATIONAL SUPPORT	125,000
UNITED STATES CONFERENCE OF CATHOLIC BISHOPS 520 MARTIN LUTHER KING BLVD NEWARK, NJ 071021314		PC	GENERAL OPERATING SUPPORT FOR A RIGOUROUS EDUCATION IN NEWARK	50,000
UNITED STATES FUND FOR UNICEF 125 MAIDEN LANE 10TH FLR NEW YORK, NY 100384713		PC	BUILDING GLOBAL RESILIENCE SAFEGUARDING LIVES WITH HUMANITARIAN AND DEVELOPMENT ACTION	1,000,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
UNITED STATES FUND FOR UNICEF 125 MAIDEN LANE 10TH FLR NEW YORK, NY 100384713		PC	CHILDREN OF THE BAHAMAS UNICEFS HUMANITARIAN RESPONSE TO HURRICANE DORIAN	125,000
UNITED WAY INC30 LAUREL STREET HARTFORD, CT 06106		PC	IMPROVING TRAINING AND PLACEMENT OUTCOMES IN TARGETED INDUSTRY SECTORS	150,000
UNITED WAY OF ESSEX AND WEST HUDSON 60 PARK PLACE SUITE 1400 NEWARK, NJ 071020000		PC	THE NEWARK ASSET BUILDING COALITION AND FREE TAX PREP PROGRAM	150,000
Total				46,834,890

▶ **3a**

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
UNITED WAY WORLDWIDE 701 N FAIRFAX ST ALEXANDRIA, VA 22314		PC	DISASTER RELIEF IN BRAZIL	25,000
UNIVERSITY OF HARTFORD 200 BLOOMFIELD AVE WEST HARTFORD, CT 061171545		PC	SMALL BUSINESS TECHNICAL ASSISTANCE PROGRAM	75,000
URBAN LEAGUE OF ESSEX COUNTY 508 CENTRAL AVE NEWARK, NJ 071071430		PC	FOUNDATIONAL SUPPORT FOR EMPLOYMENT SUCCESS	150,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
URBANA NEIGHBORHOOD CONNECTIONS CENTER 1401 E MAIN ST URBANA, IL 618022833		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
US-JAPAN COUNCIL 2207 COLBY AVE LOS ANGELES, CA 900641504		PC	TOMODACHI ALUMNI LEADERSHIP PROGRAM	330,000
VETERANSPLUS INC 2519 N MCMULLEN BOOTH RD SUITE 510 CLEARWATER, FL 33761		PC	YELLOW RIBBON NETWORK	200,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
WORKFORCE SOLUTIONS BORDERPLEX INC 300 E MAIN ST STE 800 EL PASO, TX 79901		PC	PRUDENTIAL MATH CHALLENGE V (PMC 5 0)	44,000
XCLAIMED MINISTRIES INC 10871 WESTERN AVE STANTON, CA 906802143		PC	2019 SPIRIT OF COMMUNITY AWARD	5,000
YOUNG WOMENS CHRISTIAN ASSOCIATION EL PASO DEL NORTE REGION 201 EAST MAIN SUITE 400 EL PASO, TX 79901		PC	YWCA STEM AFTER SCHOOL PROGRAMS AND LIFT WORKFORCE TRAINING	160,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
YOUTHBUILD NEWARK 571 CENTRAL AVE 2ND FL NEWARK, NJ 071071463		PC	RESTRUCTURING AND CONTINUED CAPACITY-BUILDING	500,000
YOUTHBUILD NEWARK 571 CENTRAL AVE 2ND FL NEWARK, NJ 071071463		PC	MY BROTHERS KEEPER NEWARK @ NEWARK OPPORTUNITY YOUTH NETWORK	350,000
YOUTHBUILD USA INC58 DAY STREET SOMERVILLE, MA 02144		PC	YOUTHBUILD GLOBAL, AN INITIATIVE TO UNITE AND INTEGRATE DOMESTIC AND INTERNATIONAL YOUTHBUILD NETWORKS	1,000,000
Total ▶ 3a				46,834,890

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
YOUTHBUILD USA INC58 DAY STREET SOMERVILLE, MA 02144		PC	DEVELOPING ALTERNATIVE HIGH SCHOOL PILOTS FOR AT- RISK MEXICAN YOUTH IN LEON AND JUAREZ CITY	100,000
PHILANTHROPY NEW YORK INC 79 5TH AVENUE NEW YORK, NY 10017		PC	BUILDING FINANCIALLY HEALTHY FAMILIES AND COMMUNITIES	23,000
Total ▶ 3a				46,834,890

TY 2019 Accounting Fees Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
AUDIT FEES	55,000	0	0	55,000

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2019 Expenditure Responsibility Statement

Name: THE PRUDENTIAL FOUNDATION

EIN: 22-2175290

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
IPPANSHADANHOJJIN MAKIBIZ	2-2-10 CHUOU ISHINOMAKI, MIYAGI JA	2019-11-06	165,000	TO SUPPORT MAKIBIZ IN PROVIDING TECHNICAL ASSISTANCE TO SMALL AND MEDIUM SIZED BUSINESSES IN THE TOHOKU REGION AFFECTED BY THE GREAT EAST JAPAN EARTHQUAKE IN 2011	126,629	NONE	NONE DUE FOR THIS GRANT UNTIL JUNE 30, 2020		VERIFICATION TO BE COMPLETED ONCE REPORT IS RECEIVED TO THE BEST OF OUR KNOWLEDGE, NO PART OF OUR \$165,000 PAYMENT WAS DIVERTED FROM THE PURPOSE OF SUPPORTING IPPANSHADANHOJJIN MAKIBIZ IN PROVIDING TECHNICAL ASSISTANCE TO SMALL AND MEDIUM SIZED BUSINESSES IN THE TOHOKU REGION AFFECTED BY THE GREAT EAST JAPAN EARTHQUAKE IN 2011

TY 2019 Investments Corporate Bonds Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290**Investments Corporate Bonds Schedule**

Name of Bond	End of Year Book Value	End of Year Fair Market Value
PGIM CORE PLUS FUND	35,253,024	35,253,024
PGIM CORE BOND	30,780,210	30,780,210

TY 2019 Other Assets Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290**Other Assets Schedule**

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PROGRAM RELATED INVESTMENTS	20,314,541	19,040,195	19,040,195
INTEREST RECEIVABLE FROM PROG RELATED INVESTMENTS	58,526	58,889	58,889
FEDERAL EXCISE TAX RECEIVABLE	7,354	0	0

TY 2019 Other Expenses Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290**Other Expenses Schedule**

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PROVISION FOR LOSSES ON PROGRAM-RELATED INVESTMENTS	208,795	0	0	0
LEGAL SETTLEMENT	775,000	0	0	0
OTHER EXPENSES FROM PARTNERSHIPS	0	233,827	0	0
NET RENTAL LOSS FROM PARTNERSHIPS	0	42,213	0	0

TY 2019 Other Income Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290**Other Income Schedule**

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
INTEREST ON PROGRAM-RELATED INVESTMENTS	371,803	490,278	0
OTHER INCOME FROM PARTNERSHIPS	0	47,035	0
OTHER INCOME	551	0	0

TY 2019 Other Increases Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290

Description	Amount
UNREALIZED GAINS ON INVESTMENTS	5,101,692

TY 2019 Other Liabilities Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED TAX LIABILITIES	0	47,668

TY 2019 Other Professional Fees Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OTHER CONSULTANT FEES	435,995	0	0	457,647
INVESTMENT MANAGEMENT FEES	0	257,494	0	0

TY 2019 Taxes Schedule**Name:** THE PRUDENTIAL FOUNDATION**EIN:** 22-2175290

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAX	45,263	0	0	0
FEDERAL DEFERRED EXCISE TAX	47,668	0	0	0

Schedule B
(Form 990, 990-EZ,
or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors
▶ Attach to Form 990, 990-EZ, or 990-PF
▶ Go to www.irs.gov/Form990 for the latest information

OMB No 1545-0047
2019

Name of the organization
THE PRUDENTIAL FOUNDATION

Employer identification number
22-2175290

Organization type (check one)

Filers of:

Section:

Form 990 or 990-EZ

- 501(c)() (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization

Form 990-PF

- 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor Complete Parts I and II See instructions for determining a contributor's total contributions

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹ 3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals Complete Parts I, II, and III
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc , purposes, but no such contributions totaled more than \$1,000 If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc , purpose Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc , contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization
THE PRUDENTIAL FOUNDATION

Employer identification number
22-2175290

Part I
Contributors (see instructions) Use duplicate copies of Part I if additional space is needed

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	PRUDENTIAL INSURANCE COMPANY OF AMERICA 100 MULBERRY STREET GATEWAY 3 6TH F NEWARK, NJ 07102	\$ 11,530,230	<input checked="" type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions)
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		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions)

Name of organization
 THE PRUDENTIAL FOUNDATION

Employer identification number
 22-2175290

Part II Noncash Property

(a) No. from Part I	(b) Description of noncash property given <small>(see instructions) Use duplicate copies of Part II if additional space is needed</small>	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____

Name of organization
THE PRUDENTIAL FOUNDATION

Employer identification number
22-2175290

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	