

Form **990**
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public
Information about Form 990 and its instructions is at www.irs.gov/form990

OMB No 1545-0047
2017
Open to Public Inspection

A For the 2017 calendar year, or tax year beginning 01-01-2017, and ending 12-31-2017

- B** Check if applicable
 Address change
 Name change
 Initial return
 Final return/terminated
 Amended return
 Application pending

C Name of organization
ENGLEWOOD HOSPITAL AND MEDICAL CENTER
% ANTHONY T ORLANDO
Doing business as
Number and street (or P O box if mail is not delivered to street address) Room/suite
350 ENGLE STREET
City or town, state or province, country, and ZIP or foreign postal code
ENGLEWOOD, NJ 07631

D Employer identification number
22-1487173

E Telephone number
(201) 894-3275

G Gross receipts \$ 630,051,521

F Name and address of principal officer
WARREN GELLER
350 ENGLE STREET
ENGLEWOOD, NJ 07631

H(a) Is this a group return for subordinates? Yes No

H(b) Are all subordinates included? Yes No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) or 527

J Website: ▶ WWW ENGLEWOODHEALTH ORG

K Form of organization Corporation Trust Association Other ▶

L Year of formation 1888

M State of legal domicile NJ

Part I Summary

1 Briefly describe the organization's mission or most significant activities
TO PROVIDE COMPREHENSIVE, STATE-OF-THE-ART PATIENT SERVICES, EMPHASIZE CARING AND OTHER HUMAN VALUES IN THE TREATMENT OF PATIENTS AND IN RELATIONS WITH THEIR FAMILIES

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)	26
4 Number of independent voting members of the governing body (Part VI, line 1b)	22
5 Total number of individuals employed in calendar year 2017 (Part V, line 2a)	3,242
6 Total number of volunteers (estimate if necessary)	746
7a Total unrelated business revenue from Part VIII, column (C), line 12	0
7b Net unrelated business taxable income from Form 990-T, line 34	0

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	5,269,220	2,387,512
9 Program service revenue (Part VIII, line 2g)	558,203,224	623,296,565
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	269,464	567,919
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	3,869,088	3,773,384
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	567,610,996	630,025,380
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	8,250	0
14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	187,552,562	188,205,198
16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b Total fundraising expenses (Part IX, column (D), line 25) ▶0		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	358,105,975	409,179,683
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	545,666,787	597,384,881
19 Revenue less expenses Subtract line 18 from line 12	21,944,209	32,640,499
	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	554,470,152	592,869,682
21 Total liabilities (Part X, line 26)	353,212,926	347,985,324
22 Net assets or fund balances Subtract line 21 from line 20	201,257,226	244,884,358

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here
Signature of officer: *****
Date: 2018-11-08
WARREN GELLER PRESIDENT/CEO
Type or print name and title

Paid Preparer Use Only
Print/Type preparer's name: Scott J Mariani
Preparer's signature: Scott J Mariani
Date: 2018-11-12
Check if self-employed
PTIN: P00642486
Firm's name: WithumSmithBrown PC
Firm's EIN:
Firm's address: 200 Jefferson Park Suite 400
Whippany, NJ 079811070
Phone no: (973) 898-9494

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission

TO PROVIDE COMPREHENSIVE, STATE-OF-THE-ART PATIENT SERVICES, EMPHASIZE CARING AND OTHER HUMAN VALUES IN THE TREATMENT OF PATIENTS AND IN RELATIONS WITH THEIR FAMILIES, AND AMONG EMPLOYEES, MEDICAL STAFF, AND COMMUNITY, BE A CENTER OF EDUCATION AND RESEARCH, AND PROVIDE EMPLOYEES AND MEDICAL STAFF WITH MAXIMUM OPPORTUNITIES TO ACHIEVE THEIR PERSONAL AND PROFESSIONAL GOALS PLEASE REFER TO SCHEDULE O FOR THE ORGANIZATION'S COMMUNITY BENEFIT STATEMENT

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No
If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No
If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 501,800,399 including grants of \$ 0) (Revenue \$ 623,296,565)
See Additional Data

4b (Code) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ▶ 501,800,399

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	Yes	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	Yes	
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		No
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		No
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		No
14a Did the organization maintain an office, employees, or agents outside of the United States?		No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)		No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		No

Part IV Checklist of Required Schedules (continued)

		Yes	No
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	Yes	No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	Yes	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with columns for question ID, question text, and Yes/No response boxes. Includes sections for backup withholding, employee reporting, foreign accounts, prohibited transactions, charitable contributions, and organizational details.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (26), 1b (22), 2 (Yes), 3 (No), 4 (No), 5 (No), 6 (Yes), 7a (Yes), 7b (Yes), 8a (Yes), 8b (Yes), 9 (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (No), 10b, 11a (Yes), 11b, 12a (Yes), 12b (Yes), 12c (Yes), 13 (Yes), 14 (Yes), 15a (Yes), 15b (Yes), 16a (Yes), 16b (Yes).

Section C. Disclosure

Table with 3 columns: Question, Yes, No. Rows include: 17 (NJ), 18 (Own website, Another's website, Upon request, Other), 19, 20 (ANTHONY T ORLANDO 350 ENGLE STREET ENGLEWOOD, NJ 07631 (201) 894-3280).

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Table with 6 main columns: (A) Name and Title, (B) Average hours per week, (C) Position, (D) Reportable compensation from the organization, (E) Reportable compensation from related organizations, (F) Estimated amount of other compensation.

Summary rows for sub-totals and totals. 1b Sub-Total, 1c Total from continuation sheets, 1d Total (add lines 1b and 1c).

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 432

Questions 3, 4, and 5 regarding compensation reporting and related organizations.

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

Table with 3 columns: (A) Name and business address, (B) Description of services, (C) Compensation. Lists contractors like CROTHALL HEALTHCARE GROUP and ENGLEWOOD CARDIAC SURGERY ASSOCIATE.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 99

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b				
	c Fundraising events	1c				
	d Related organizations	1d	1,080,907			
	e Government grants (contributions)	1e	1,306,605			
	f All other contributions, gifts, grants, and similar amounts not included above	1f				
	g Noncash contributions included in lines 1a-1f \$ _____					
	h Total. Add lines 1a-1f		2,387,512			
Program Service Revenue		Business Code				
	2a NET PATIENT SERVICE REVENUE	622110	615,887,338	615,887,338		
	b OTHER HEALTHCARE RELATED REVENUE	622110	6,019,476	6,019,476		
	c INCOME FROM JOINT VENTURES	621610	1,189,026	1,189,026		
	d RENTAL INCOME FROM AFFILIATES	531190	200,725	200,725		
	e _____					
	f All other program service revenue					
g Total. Add lines 2a-2f		623,296,565				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		558,664		558,664	
	4 Income from investment of tax-exempt bond proceeds		0			
	5 Royalties		0			
	6a Gross rents	(i) Real				
			1,025,452			
		b Less rental expenses				
		c Rental income or (loss)	1,025,452	0		
	d Net rental income or (loss)		1,025,452		1,025,452	
	7a Gross amount from sales of assets other than inventory	(i) Securities				
		(ii) Other		35,396		
		b Less cost or other basis and sales expenses		26,141		
		c Gain or (loss)		9,255		
	d Net gain or (loss)		9,255		9,255	
	8a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a		0		
		b Less direct expenses		0		
c Net income or (loss) from fundraising events			0			
9a Gross income from gaming activities See Part IV, line 19	a		0			
	b Less direct expenses		0			
	c Net income or (loss) from gaming activities		0			
10a Gross sales of inventory, less returns and allowances	a		0			
	b Less cost of goods sold		0			
	c Net income or (loss) from sales of inventory		0			
Miscellaneous Revenue	Business Code					
11a CAFETERIA/VENDING SALES	722210	2,461,247		2,461,247		
b PARKING	812930	286,685		286,685		
c _____						
d All other revenue						
e Total. Add lines 11a-11d		2,747,932				
12 Total revenue. See Instructions		630,025,380	623,296,565		4,341,303	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	0			
2 Grants and other assistance to domestic individuals. See Part IV, line 22.	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	0			
4 Benefits paid to or for members.	0			
5 Compensation of current officers, directors, trustees, and key employees.	3,064,012	26,830	3,037,182	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0			
7 Other salaries and wages.	151,214,578	128,815,926	22,398,652	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions).	5,605,511	4,776,190	829,321	
9 Other employee benefits.	15,490,647	13,198,844	2,291,803	
10 Payroll taxes.	12,830,450	10,932,217	1,898,233	
11 Fees for services (non-employees)				
a Management.	799,670	799,670		
b Legal.	1,925,971	282,430	1,643,541	
c Accounting.	209,407		209,407	
d Lobbying.	87,650		87,650	
e Professional fundraising services. See Part IV, line 17.	0			
f Investment management fees.	0			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	165,442,083	153,179,546	12,262,537	0
12 Advertising and promotion.	4,179,781	2,346,229	1,833,552	
13 Office expenses.	694,500	533,742	160,758	
14 Information technology.	12,821,148	791,954	12,029,194	
15 Royalties.	0			
16 Occupancy.	11,105,309	6,494,988	4,610,321	
17 Travel.	505,651	386,218	119,433	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.	0			
19 Conferences, conventions, and meetings.	234,088	210,602	23,486	
20 Interest.	7,403,361	7,403,361		
21 Payments to affiliates.	0			
22 Depreciation, depletion, and amortization.	31,505,459	13,945,980	17,559,479	
23 Insurance.	4,331,561	2,751,750	1,579,811	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	83,082,502	83,082,502		
b PHARMACEUTICALS/DRUGS	44,868,778	44,798,029	70,749	
c CONTRACTED SERVICES	32,754,191	23,801,068	8,953,123	
d OTHER EXPENSES	7,228,573	3,242,323	3,986,250	
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e.	597,384,881	501,800,399	95,584,482	0
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	9,521,759	1	8,812,519
	2 Savings and temporary cash investments	36,725,442	2	41,197,193
	3 Pledges and grants receivable, net	0	3	0
	4 Accounts receivable, net	56,039,138	4	60,511,509
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5	0
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0	6	0
	7 Notes and loans receivable, net	2,371,043	7	2,371,043
	8 Inventories for sale or use	11,857,041	8	13,424,293
	9 Prepaid expenses and deferred charges	6,174,848	9	6,595,667
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 707,148,958		
	b Less accumulated depreciation	10b 397,044,571	289,906,152	10c 310,104,387
	11 Investments—publicly traded securities	0	11	0
	12 Investments—other securities See Part IV, line 11	0	12	0
	13 Investments—program-related See Part IV, line 11	127,537,293	13	130,762,174
	14 Intangible assets	0	14	0
	15 Other assets See Part IV, line 11	14,337,436	15	19,090,897
16 Total assets. Add lines 1 through 15 (must equal line 34)	554,470,152	16	592,869,682	
Liabilities	17 Accounts payable and accrued expenses	71,170,700	17	77,229,955
	18 Grants payable	0	18	0
	19 Deferred revenue	202,477	19	164,434
	20 Tax-exempt bond liabilities	0	20	0
	21 Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	0	22	0
	23 Secured mortgages and notes payable to unrelated third parties	207,260,036	23	194,563,399
	24 Unsecured notes and loans payable to unrelated third parties	0	24	0
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	74,579,713	25	76,027,536
	26 Total liabilities. Add lines 17 through 25	353,212,926	26	347,985,324
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	148,160,204	27	182,914,706
	28 Temporarily restricted net assets	49,973,164	28	58,845,794
	29 Permanently restricted net assets	3,123,858	29	3,123,858
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	201,257,226	33	244,884,358	
34 Total liabilities and net assets/fund balances	554,470,152	34	592,869,682	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	630,025,380
2	Total expenses (must equal Part IX, column (A), line 25)	2	597,384,881
3	Revenue less expenses Subtract line 2 from line 1	3	32,640,499
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	201,257,226
5	Net unrealized gains (losses) on investments	5	-13,949
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	11,000,582
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	244,884,358

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2a		No
b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2b	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Additional Data

Software ID:

Software Version:

EIN: 22-1487173

Name: ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Form 990 (2017)

Form 990, Part III, Line 4a:

EXPENSES INCURRED IN PROVIDING INPATIENT, OUTPATIENT AND EMERGENCY MEDICALLY NECESSARY SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY PLEASE REFER TO SCHEDULE O FOR THE ORGANIZATION'S COMMUNITY BENEFIT STATEMENT (STATEMENT OF PROGRAM SERVICES) WHICH INCLUDES DETAILED INFORMATION REGARDING THE VARIOUS SERVICES PROVIDED BY THIS ORGANIZATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Insttutchnal Trustee	Officer	Key employee	Highest compensated employee	Former			
THOMAS C SENTER ESQ CHAIRMAN - TRUSTEE	14 0 2 0	X		X				0	0	0
STEVEN E SIESSER ESQ VICE CHAIRMAN - TRUSTEE	1 0 1 0	X		X				0	0	0
WARREN GELLER SECRETARY - TRUSTEE, PRES/CEO	55 0 8 0	X		X				1,230,131	0	188,543
JONATHAN ABAD TREASURER - TRUSTEE	2 0 1 0	X		X				0	0	0
YALE BLOCK TRUSTEE	2 0 0 0	X						0	0	0
IN JIN CHOI TRUSTEE	1 0 1 0	X						0	0	0
IRA COHEN TRUSTEE	1 0 1 0	X						0	0	0
ANDREW F DURKIN TRUSTEE	1 0 1 0	X						0	0	0
CHRIST ECONOMOUS TRUSTEE	1 0 0 0	X						0	0	0
RONALD GOLD TRUSTEE	1 0 1 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JAY C NADEL TRUSTEE	5 0 3 0	X						0	0	0
LEON REDENSKY TRUSTEE	1 0 1 0	X						0	0	0
STEVEN RUDNITSKY TRUSTEE	1 0 0 0	X						0	0	0
MARK SAPIENZA MD TRUSTEE	3 0 0 0	X						0	0	0
LISA SEPULVEDA TRUSTEE (EFFECTIVE 10/01/17)	1 0 0 0	X						0	0	0
MARK SHAPIRO MD TRUSTEE	1 0 1 0	X						0	250,000	0
GAYLE GERSTEIN TRUSTEE (TERMED 09/30/17)	1 0 0 0	X						0	0	0
RICHARD J KURTZ TRUSTEE (TERMED 09/30/17)	1 0 4 0	X						0	0	0
THOMAS J VOLPE TRUSTEE (TERMED 09/30/17)	1 0 1 0	X						0	0	0
ANTHONY T ORLANDO SVP FINANCE/CFO	55 0 4 0			X				699,974	0	55,603

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MARY ANN DONOHUE-RYAN PHD RN VP, PATIENT CARE SVCS/CNO	55 0 0 0			X				354,216	0	29,119
HELENE WOLK SVP OPERATIONS	55 0 0 0				X			459,140	0	20,456
MICHAEL PIETROWICZ SVP PLANNING & PROG DEV/CSO	55 0 2 0					X		465,353	0	56,141
PATRICIA G WILSON SVP HUMAN RESOURCES/CHRO	55 0 0 0					X		456,546	0	56,756
KATHLEEN KAMINSKY RN SVP CHIEF POP HEALTH OFFICER	55 0 0 0					X		423,184	0	58,123
KENNETH T LESTER VP PHYSICIAN NETWORK	55 0 0 0					X		351,531	0	27,401
ALICIA PARK VP COMMUNICATIONS/CCO	55 0 0 0					X		333,737	0	7,315

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

2017

Open to Public Inspection

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization

ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Employer identification number

22-1487173

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ))
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II)
- 8 A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university _____
- 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III)
- 11 An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f Enter the number of supported organizations _____

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►		(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►		(a)2013	(b)2014	(c)2015	(d)2016	(e)2017	(f)Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc (see instructions)					12	

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14	Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))	14	
15	Public support percentage for 2016 Schedule A, Part II, line 14	15	

- 16a 33 1/3% support test—2017.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ►
- b 33 1/3% support test—2016.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ►
- 17a 10%-facts-and-circumstances test—2017.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ►
- b 10%-facts-and-circumstances test—2016.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ►
- 18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ►

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►		(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►		(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

Section C. Computation of Public Support Percentage

15	Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2016 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for 2017 (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from 2016 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2017. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ►

b 33 1/3% support tests—2016. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		
	10b		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b	A family member of a person described in (a) above?		
c	A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI</i>		

Section B. Type I Supporting Organizations

		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2	Activities Test Answer (a) and (b) below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3	Parent of Supported Organizations Answer (a) and (b) below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

- 7** Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2017 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required-- explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013.			
c From 2014.			
d From 2015.			
e From 2016.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			
i Carryover from 2012 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2017 from Section D, line 7			
\$			
a Applied to underdistributions of prior years			
b Applied to 2017 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions			
6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions			
7 Excess distributions carryover to 2018. Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2013.			
b Excess from 2014.			
c Excess from 2015.			
d Excess from 2016.			
e Excess from 2017.			

Additional Data

Software ID:

Software Version:

EIN: 22-1487173

Name: ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities
For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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2017
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If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization ENGLEWOOD HOSPITAL AND MEDICAL CENTER	Employer identification number 22-1487173
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) ▶ \$ _____
- 3 Volunteer hours for political campaign activities (see instructions) _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures
(The term "expenditures" means amounts paid or incurred.)

	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)	87,650	87,650
c Total lobbying expenditures (add lines 1a and 1b)	87,650	87,650
d Other exempt purpose expenditures	597,297,231	597,297,231
e Total exempt purpose expenditures (add lines 1c and 1d)	597,384,881	597,384,881
f Lobbying nontaxable amount Enter the amount from the following table in both columns	1,000,000	1,000,000
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
Not over \$500,000	20% of the amount on line 1e	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
Over \$17,000,000	\$1,000,000	
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	250,000
h Subtract line 1g from line 1a If zero or less, enter -0-		
i Subtract line 1f from line 1c If zero or less, enter -0-		
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	18,152	55,718	65,757	87,650	227,277
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	0	0	0	0	0

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	2a	
a Current year	2b	
b Carryover from last year	2c	
c Total	3	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
SCHEDULE C, PART II-A, LINE 2C	THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") ENGLEWOOD HOSPITAL AND MEDICAL CENTER ENGAGES IN LOBBYING EFFORTS ON A FEDERAL AND STATE LEVEL DURING 2017, THE ORGANIZATION PAID AN OUTSIDE FIRM \$52,000 FOR LOBBYING ACTIVITIES PERFORMED ON BEHALF OF THE ORGANIZATION IN ADDITION, THE ORGANIZATION IS A MEMBER OF THE AMERICAN HOSPITAL ASSOCIATION ("AHA"), THE NEW JERSEY HOSPITAL ASSOCIATION ("NJHA") AND THE NEW JERSEY BUSINESS & INDUSTRY ASSOCIATION ("NJBIA") WHICH ALL ENGAGE IN LOBBYING EFFORTS ON BEHALF OF THEIR MEMBER HOSPITALS A PORTION OF THE DUES PAID TO THESE ORGANIZATIONS HAS BEEN ALLOCATED TO LOBBYING ACTIVITIES PERFORMED ON BEHALF OF THE ORGANIZATION THIS ALLOCATION AMOUNTED TO \$35,650 DURING 2017 THIS ORGANIZATION IS ALSO A MEMEBER OF FAIR SHARE HOSPITALS COLLABORATIVE, INC TO WHICH IT PAID DUES IN THE AMOUNT OF \$15,000 IN 2017 ONE OF THE FUNCTIONS OF FAIR SHARE HOSPITALS COLLABORATIVE, INC IS TO ENGAGE IN LOBBYING ACTIVITIES PERFORMED ON BEHALF OF ITS MEMBER HOSPITALS

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements
▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047
2017
Open to Public Inspection

Name of the organization
ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Employer identification number
22-1487173

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e g , recreation or education) Preservation of an historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year	
a Total number of conservation easements	2a	
b Total acreage restricted by conservation easements	2b	
c Number of conservation easements on a certified historic structure included in (a)	2c	
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____

(ii) Assets included in Form 990, Part X ▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____

b Assets included in Form 990, Part X ▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table
- | | Amount |
|--|--------|
| c Beginning balance | |
| d Additions during the year | |
| e Distributions during the year | |
| f Ending balance | |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b** If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a** Board designated or quasi-endowment ▶
 - b** Permanent endowment ▶
 - c** Temporarily restricted endowment ▶
- The percentages on lines 2a, 2b, and 2c should equal 100%
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- | | | |
|--|---------------|----|
| | Yes | No |
| (i) unrelated organizations | 3a(i) | |
| (ii) related organizations | 3a(ii) | |
| b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		180,588		180,588
b Buildings		193,566,710	63,366,047	130,200,663
c Leasehold improvements				
d Equipment		470,318,975	332,065,266	138,253,709
e Other		43,082,685	1,613,258	41,469,427
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . . . ▶				310,104,387

Part VII Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12.)		

Part VIII Investments—Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) CASH & CASH EQUIVALENTS	18,403,888	F
(2) INCOME SECURITIES	15,317,071	F
(3) MORTGAGE RESERVE FUND	13,460,384	F
(4) LEASE AGREEMENTS	15,358,145	F
(5) INVESTMENTS IN JOINT VENTURES	6,253,034	F
(6) EHEM FOUNDATION	61,969,652	F
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13.)	130,762,174	

Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.)	

Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	0
DUE TO THIRD PARTY PAYORS	34,363,580
ACCRUED PENSION LIABILITY	28,706,009
ESTIMATED MALPRACTICE CLAIMS	3,963,770
OTHER LIABILITIES	8,994,177
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)	76,027,536

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:

Software Version:

EIN: 22-1487173

Name: ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Supplemental Information

Return Reference	Explanation
SCHEDULE D, PART X, LINE 2	THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") AN INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL STATEMENTS OF ENGLEWOOD HOSPITAL AND MEDICAL CENTER AND SUBSIDIARIES FOR THE YEARS ENDED DECEMBER 31, 2017 AND DECEMBER 31, 2016, RESPECTIVELY THE FOLLOWING FOOTNOTE IS INCLUDED IN THE ORGANIZATION'S 2017 AUDITED CONSOLIDATED FINANCIAL STATEMENTS THAT REPORTS THE ORGANIZATION'S LIABILITY FOR UNCERTAIN TAX POSITIONS UNDER FIN 48 (ASC 740) THE MEDICAL CENTER ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPROPRIATE TAXING AUTHORITY MEASUREMENT OF THE TAX UNCERTAINTY OCCURS IF THE RECOGNITION THRESHOLD IS MET MANAGEMENT DETERMINED THERE WERE NO TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD IN 2017 AND 2016

SCHEDULE H (Form 990)
 Department of the Treasury
 Internal Revenue Service

Hospitals

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, question 20.**
 ▶ **Attach to Form 990.**
 ▶ **Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.**

Name of the organization
 ENGLEWOOD HOSPITAL AND MEDICAL CENTER

OMB No 1545-0047

2017

Open to Public Inspection

Employer identification number
 22-1487173

Part I Financial Assistance and Certain Other Community Benefits at Cost

	Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a Yes	
b If "Yes," was it a written policy?	1b Yes	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year		
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____ %	3a Yes	
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input checked="" type="checkbox"/> Other _____ 900 %	3b Yes	
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care		
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4 Yes	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a Yes	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b Yes	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?	5c	No
6a Did the organization prepare a community benefit report during the tax year?	6a	No
b If "Yes," did the organization make it available to the public?	6b	

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			22,841,799	655,260	22,186,539	3 710 %
b Medicaid (from Worksheet 3, column a)			51,642,714	30,377,327	21,265,387	3 560 %
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d Total Financial Assistance and Means-Tested Government Programs			74,484,513	31,032,587	43,451,926	7 270 %
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			1,181,185		1,181,185	0 200 %
f Health professions education (from Worksheet 5)			14,622,908	949,679	13,673,229	2 290 %
g Subsidized health services (from Worksheet 6)			120,011,645	72,710,045	47,301,600	7 920 %
h Research (from Worksheet 7)			479,325	95,148	384,177	0 060 %
i Cash and in-kind contributions for community benefit (from Worksheet 8)			327,280		327,280	0 050 %
j Total. Other Benefits			136,622,343	73,754,872	62,867,471	10 520 %
k Total. Add lines 7d and 7j			211,106,856	104,787,459	106,319,397	17 790 %

Part III Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building						
7 Community health improvement advocacy						
8 Workforce development						
9 Other						
10 Total						

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1 Yes	
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.	2	14,856,000
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.	3	3,883,358
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.		

Section B. Medicare

5	Enter total revenue received from Medicare (including DSH and IME).	5	135,425,793
6	Enter Medicare allowable costs of care relating to payments on line 5.	6	205,260,891
7	Subtract line 6 from line 5. This is the surplus (or shortfall).	7	-69,835,098
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: <input type="checkbox"/> Cost accounting system <input checked="" type="checkbox"/> Cost to charge ratio <input type="checkbox"/> Other		

Section C. Collection Practices

9a	Did the organization have a written debt collection policy during the tax year?	9a	Yes
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI.	9b	Yes

Part IV Management Companies and Joint Ventures

	(a) Name of entity (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					

Part V Facility Information**Section A. Hospital Facilities**

(list in order of size from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year?

1

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
See Additional Data Table										

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
 ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Name of hospital facility or letter of facility reporting group _____

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): _____ 1

		Yes	No
Community Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 If "Yes," indicate what the CHNA report describes (check all that apply)	Yes	
a	<input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b	<input checked="" type="checkbox"/> Demographics of the community		
c	<input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d	<input checked="" type="checkbox"/> How data was obtained		
e	<input checked="" type="checkbox"/> The significant health needs of the community		
f	<input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g	<input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h	<input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i	<input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j	<input type="checkbox"/> Other (describe in Section C)		
4	Indicate the tax year the hospital facility last conducted a CHNA <u>20 16</u>		
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	Yes	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	Yes	
7	Did the hospital facility make its CHNA report widely available to the public? If "Yes," indicate how the CHNA report was made widely available (check all that apply)	Yes	
a	<input checked="" type="checkbox"/> Hospital facility's website (list url) <u>WWW ENGLEWOODHEALTH ORG</u>		
b	<input checked="" type="checkbox"/> Other website (list url) <u>www healthybergen org</u>		
c	<input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d	<input type="checkbox"/> Other (describe in Section C)		
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy <u>20 17</u>		
10	Is the hospital facility's most recently adopted implementation strategy posted on a website? If "Yes" (list url) <u>WWW ENGLEWOODHEALTH ORG</u>	Yes	
a			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed		
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		No
12b	If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c	If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ _____		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Name of hospital facility or letter of facility reporting group _____

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP	13 Yes	
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>900</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance discount		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	14 Yes	
15	Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)	15 Yes	
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply)	16 Yes	
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url) <u>WWW ENGLEWOODHEALTH ORG</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url) <u>WWW ENGLEWOODHEALTH ORG</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url) <u>WWW ENGLEWOODHEALTH ORG</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations		
j	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)**Billing and Collections**

ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

		Yes	No	
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
a	<input type="checkbox"/> Reporting to credit agency(ies)			
b	<input type="checkbox"/> Selling an individual's debt to another party			
c	<input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d	<input type="checkbox"/> Actions that require a legal or judicial process			
e	<input type="checkbox"/> Other similar actions (describe in Section C)			
f	<input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged	19		No
a	<input type="checkbox"/> Reporting to credit agency(ies)			
b	<input type="checkbox"/> Selling an individual's debt to another party			
c	<input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d	<input type="checkbox"/> Actions that require a legal or judicial process			
e	<input type="checkbox"/> Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
a	<input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs			
b	<input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
c	<input checked="" type="checkbox"/> Processed incomplete and complete FAP applications			
d	<input type="checkbox"/> Made presumptive eligibility determinations			
e	<input type="checkbox"/> Other (describe in Section C)			
f	<input type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why	21	Yes	
a	<input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b	<input type="checkbox"/> The hospital facility's policy was not in writing			
c	<input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	<input type="checkbox"/> Other (describe in Section C)			

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Name of hospital facility or letter of facility reporting group _____

- 22** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care
- a** The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
 - b** The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
 - c** The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
 - d** The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?

If "Yes," explain in Section C

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?

If "Yes," explain in Section C

	Yes	No
23		No
24		No

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Add'l Data	

Part V Facility Information *(continued)***Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
SCHEDULE H, PART I, LINE 3B	DUE TO CHARACTER LIMITATIONS, THE PERCENTAGE REFLECTED IN SCHEDULE H, PART I, LINE 3B, FOR THE ORGANIZATION'S FEDERAL POVERTY GUIDELINES ("FPG") FAMILY INCOME LIMIT TO DETERMINE ELIGIBILITY FOR DISCOUNTED CARE IS 900% HOWEVER, THIS ORGANIZATION OFFERS DISCOUNTED CARE TO ALL UNINSURED PATIENTS FOR EMERGENCY AND MEDICALLY NECESSARY CARE REGARDLESS OF INCOME

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
<p>SCHEDULE H, PART I, LINE 3C</p>	<p>IN ADDITION TO THE FEDERAL POVERTY GUIDELINES, EHMC USES OTHER FACTORS IN DETERMINING ELIGIBILITY CRITERIA FOR FREE AND DISCOUNTED CARE OTHER FACTORS TO DETERMINE ELIGIBILITY INCLUDE - ASSET LEVEL, - MEDICAL INDIGENCY, - INSURANCE STATUS, - UNDERINSURANCE STATUS, AND - RESIDENCY ADDITIONAL INFORMATION WITH RESPECT TO EHMC'S ELIGIBILITY CRITERIA FOR FINANCIAL ASSISTANCE IS OUTLINED BELOW NEW JERSEY HOSPITAL CARE PAYMENT ASSISTANCE PROGRAM ("CHARITY CARE")</p> <p>=====</p> <p>CHARITY CARE IS A NEW JERSEY PROGRAM IN WHICH FREE OR DISCOUNTED CARE IS AVAILABLE TO PATIENTS WHO RECEIVE INPATIENT AND OUTPATIENT SERVICES AT ACUTE CARE HOSPITALS THROUGHOUT THE STATE OF NEW JERSEY HOSPITAL ASSISTANCE AND REDUCED CHARGE CARE ARE ONLY AVAILABLE FOR NECESSARY EMERGENCY OR OTHER MEDICALLY NECESSARY CARE PATIENTS MAY BE ELIGIBLE FOR CHARITY CARE IF THEY ARE NEW JERSEY RESIDENTS WHO 1) HAVE NO HEALTH COVERAGE OR HAVE COVERAGE THAT PAYS ONLY PART OF THE HOSPITAL BILL (UNINSURED OR UNDERINSURED), 2) ARE INELIGIBLE FOR ANY PRIVATE OR GOVERNMENTAL SPONSORED COVERAGE (SUCH AS MEDICAID), AND 3) MEET THE FOLLOWING INCOME AND ASSET ELIGIBILITY CRITERIA DESCRIBED BELOW INCOME ELIGIBILITY CRITERIA ----- PATIENTS WITH FAMILY GROSS INCOME LESS THAN OR EQUAL TO 200% OF THE FEDERAL POVERTY GUIDELINES ARE ELIGIBLE FOR 100% CHARITY CARE COVERAGE PATIENTS WITH FAMILY GROSS INCOME GREATER THAN 200% BUT LESS THAN OR EQUAL TO 300% OF THE FEDERAL POVERTY GUIDELINES ARE ELIGIBLE FOR DISCOUNTED CARE ASSET CRITERIA ----- CHARITY CARE INCLUDES ASSET ELIGIBILITY THRESHOLDS WHICH STATES THAT INDIVIDUAL ASSETS CANNOT EXCEED \$7,500 AND FAMILY ASSETS CANNOT EXCEED \$15,000 AS OF THE DATE OF SERVICE RESIDENCY CRITERIA ----- CHARITY CARE MAY BE AVAILABLE TO NON-NEW JERSEY RESIDENTS, REQUIRING IMMEDIATE MEDICAL ATTENTION FOR AN EMERGENCY MEDICAL CONDITION ADDITIONALLY, PLEASE NOTE THAT THIS ORGANIZATION OFFERS DISCOUNTED CARE TO ALL UNINSURED PATIENTS FOR EMERGENCY AND MEDICALLY NECESSARY CARE REGARDLESS OF INCOME</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
SCHEDULE H, PART I, QUESTION 6A	NOT APPLICABLE

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
SCHEDULE H, PART I, QUESTION 7	THE ORGANIZATION'S COST TO CHARGE RATIO REFLECTS TOTAL OPERATING COSTS, EXCLUDING BAD DEBT AND OTHER OPERATING REVENUE, TO GROSS CHARGES EPMC UTILIZED WORKSHEET 2 OF THE SCHEDULE H INSTRUCTIONS TO DERIVE ITS COST-TO-CHARGE RATIO

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
SCHEDULE H, PART II	NOT APPLICABLE

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
SCHEDULE H, PART III, QUESTIONS 2 & 3	BAD DEBT EXPENSE WAS CALCULATED USING THE PROVIDERS' BAD DEBT EXPENSE FROM ITS FINANCIAL STATEMENT, WHICH IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN MEDICARE AND MEDICAID HEALTH COVERAGE AND OTHER COLLECTION INDICATORS. ADDITIONS TO THE PROVISION FOR DOUBTFUL ACCOUNTS RESULT FROM THE PROVISION FOR BAD DEBTS, DEDUCTIONS FROM THE ALLOWANCE FOR DOUBTFUL ACCOUNTS RESULT FROM ACCOUNTS WRITTEN OFF AS UNCOLLECTIBLE. THE ESTIMATED BAD DEBT EXPENSE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY, REFLECTED ON SCHEDULE H, PART III, LINE 3, IS APPROXIMATELY 26.14% OF THE TOTAL BAD DEBT EXPENSE. THIS PERCENTAGE REPRESENTS THE PORTION OF SELF-PAY INDIVIDUALS INCLUDED WITHIN THE BAD DEBT EXPENSE AMOUNT. HAD THESE INDIVIDUALS COMPLETED THE REQUIREMENTS NECESSARY TO APPLY FOR FINANCIAL ASSISTANCE, THEY WOULD HAVE LIKELY BEEN ELIGIBLE. THE ORGANIZATION'S ALLOWANCE FOR DOUBTFUL ACCOUNTS (BAD DEBT EXPENSE) METHODOLOGY AND FINANCIAL ASSISTANCE POLICIES ARE CONSISTENTLY APPLIED.

Form and Line Reference	Explanation
SCHEDULE H, PART III, QUESTION 4	<p>EHMC AND ITS SUBSIDIARIES PREPARE AND ISSUE AUDITED CONSOLIDATED FINANCIAL STATEMENTS THE TEXT BELOW WAS OBTAINED FROM THE ENGLEWOOD HOSPITAL AND MEDICAL CENTER AND SUBSIDIARIES A UDITED CONSOLIDATED FINANCIAL STATEMENTS FOOTNOTES PATIENT ACCOUNTS RECEIVABLE/ALLOWANCE FOR DOUBTFUL ACCOUNTS -----</p> <p>- PATIENT ACCOUNTS RECEIVABLE RESULT FROM HEALTH CARE SERVICES PROVIDED BY THE MEDICAL CENTER, EMA, MD PARTNERS, PPE AND EPE THE AMOUNT OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN MEDICARE AND MEDICAID HEALTH CARE COVERAGE AND OTHER COLLECTION INDICATORS ADDITIONS TO THE ALLOWANCE FOR DOUBTFUL ACCOUNTS RESULT FROM THE PROVISION FOR DOUBTFUL COLLECTIONS ACCOUNTS WRITTEN OFF AS UNCOLLECTIBLE ARE DEDUCTED FROM THE ALLOWANCE FOR DOUBTFUL ACCOUNTS NET PATIENT SERVICE REVENUE -----</p> <p>THE MEDICAL CENTER HAS AGREEMENTS WITH THIRD-PARTY PAYORS THAT PROVIDE FOR PAYMENTS TO THE MEDICAL CENTER AT AMOUNTS DIFFERENT FROM ITS ESTABLISHED RATES PAYMENT ARRANGEMENTS INCLUDE PROSPECTIVELY DETERMINED RATES PER DISCHARGE, REIMBURSED COSTS, DISCOUNTS FROM CHARGES AND PER DIEM PAYMENTS NET PATIENT SERVICE REVENUE IS REPORTED AT ESTIMATED NET REALIZABLE AMOUNTS DUE FROM PATIENTS, THIRD-PARTY PAYORS AND OTHERS FOR SERVICES RENDERED AND INCLUDES ESTIMATED RETROACTIVE REVENUE ADJUSTMENTS DUE TO ONGOING AND FUTURE AUDITS, REVIEWS AND INVESTIGATIONS RETROACTIVE ADJUSTMENTS ARE CONSIDERED IN THE RECOGNITION OF REVENUE ON AN ESTIMATED BASIS IN THE PERIOD THAT RELATED SERVICES ARE RENDERED AND ADJUSTED IN FUTURE PERIODS AS ADJUSTMENTS BECOME KNOWN OR AS YEARS ARE NO LONGER SUBJECT TO SUCH AUDITS, REVIEWS AND INVESTIGATIONS CHARITY CARE AND COMMUNITY BENEFIT -----</p> <p>IN ACCORDANCE WITH ITS MISSION AND PHILOSOPHY, THE MEDICAL CENTER COMMITS SUBSTANTIAL RESOURCES TO SPONSOR A BROAD RANGE OF SERVICES TO BOTH THE INDIGENT AS WELL AS THE BROADER COMMUNITY COMMUNITY BENEFITS PROVIDED TO THE INDIGENT INCLUDE THE COST OF PROVIDING SERVICES TO PERSONS WHO CANNOT AFFORD HEALTH CARE DUE TO INADEQUATE RESOURCES AND/OR WHO ARE UNINSURED OR UNDERINSURED THIS TYPE OF COMMUNITY BENEFIT INCLUDES THE COSTS OF TRADITIONAL CHARITY CARE, UNPAID COSTS OF CARE PROVIDED TO BENEFICIARIES OF MEDICARE AND MEDICAID AND OTHER INDIGENT PUBLIC PROGRAMS CHARITY CARE IS PROVIDED BY THE MEDICAL CENTER TO PATIENTS WHO MEET CERTAIN CRITERIA DEFINED BY THE NEW JERSEY DEPARTMENT OF HEALTH ("DOH") WITHOUT CHARGE OR AT AMOUNTS LESS THAN ESTABLISHED RATES THE MEDICAL CENTER REDUCES NET REVENUES IN ACCORDANCE WITH THESE CRITERIA THE MEDICAL CENTER'S RECORDS IDENTIFY AND MONITOR THE LEVEL OF CHARITY CARE IT PROVIDES COMMUNITY BENEFITS PROVIDED TO THE BROADER COMMUNITY INCLUDE THE COSTS OF PROVIDING SERVICES TO OTHER POPULATIONS WHO MAY NOT QUALIFY AS INDIGENT BUT MAY NEED SPECIAL SERVICES AND SUPPORT THIS TYPE OF COMMUNITY BENEFIT INCLUDES THE COSTS OF SERVICES SUCH AS HEALTH PROMOTION AND EDUCATION, HEALTH SCREENINGS, ALL OF WHICH ARE NOT BILLED OR CAN BE OPERATED ONLY ON A DEFICIT BASIS, UNPAID PORTIONS OF TRAINING HEALTH PROFESSIONALS SUCH AS MEDICAL RESIDENTS, STUDENTS IN ALLIED HEALTH PROFESSIONS, AND THE UNPAID PORTIONS OF TESTING MEDICAL EQUIPMENT AND CONTROLLED STUDIES OF THERAPEUTIC PROTOCOLS THE COSTS OF CHARITY CARE AND OTHER COMMUNITY BENEFIT ACTIVITIES ARE DERIVED FROM BOTH ESTIMATED AND ACTUAL DATA THE ESTIMATED COST OF CHARITY CARE INCLUDES THE DIRECT AND INDIRECT COST OF PROVIDING SUCH SERVICES AND IS ESTIMATED UTILIZING THE MEDICAL CENTER'S RATIO OF COST TO GROSS CHARGES, WHICH IS THEN MULTIPLIED BY THE GROSS UNCOMPENSATED CHARGES ASSOCIATED WITH PROVIDING CARE TO CHARITY PATIENTS THE MEDICAL CENTER RECEIVES PAYMENTS FROM THE NEW JERSEY HEALTH CARE SUBSIDY FUNDS FOR CHARITY CARE AND SUCH AMOUNTS TOTALED APPROXIMATELY \$655,000 AND \$489,000 FOR THE YEARS ENDED DECEMBER 31, 2017 AND 2016, RESPECTIVELY THIS AMOUNT IS SUBJECT TO CHANGE FROM YEAR TO YEAR BASED ON AVAILABLE STATE AMOUNTS AND ALLOCATION METHODOLOGIES CHARITY CARE SUBSIDIES AND DISTRIBUTIONS SUBSEQUENT TO JUNE 30, 2017 ARE PRESENTLY UNKNOWN OTHER THIRD-PARTY PAYORS -----</p> <p>THE MEDICAL CENTER ALSO HAS ENTERED INTO PAYMENT AGREEMENTS WITH CERTAIN COMMERCIAL INSURANCE CARRIERS AND HEALTH MAINTENANCE ORGANIZATIONS THE BASIS FOR PAYMENT TO THE MEDICAL CENTER UNDER THESE AGREEMENTS INCLUDES PROSPECTIVELY DETERMINED RATES PER DISCHARGE OR DAYS OF HOSPITALIZATION AND DISCOUNTS FROM ESTABLISHED CHARGES SOME OF THESE AGREEMENTS HAVE RETROSPECTIVE AUDIT CLAUSES, ALLOWING THE PAYOR TO REVIEW AND ADJUST CLAIMS SUBSEQUENT TO INITIAL PAYMENT THE MEDICAL CENTER RECOGNIZES PATIENT SERVICE REVENUE ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY PAYOR COVERAGE ON THE BASIS OF THESE ESTABLISHED RATES FOR THE SERVICES RENDERED FOR UNINSURED PATIENTS THAT DO</p>

Form and Line Reference	Explanation
SCHEDULE H, PART III, QUESTION 4	NOT QUALIFY FOR CHARITY CARE, THE MEDICAL CENTER RECOGNIZES REVENUES ON THE BASIS OF ITS STANDARD RATES, DISCOUNTED IN ACCORDANCE WITH THE MEDICAL CENTER'S POLICY ON THE BASIS OF HISTORICAL EXPERIENCE, A SIGNIFICANT PORTION OF THE MEDICAL CENTER'S UNINSURED PATIENTS WILL BE UNABLE OR UNWILLING TO PAY FOR THE SERVICES PROVIDED. THUS, THE MEDICAL CENTER RECORDS A SIGNIFICANT PROVISION OF BAD DEBTS RELATED TO UNINSURED PATIENTS IN THE PERIOD THE SERVICES ARE PROVIDED. FOR THE YEARS ENDED DECEMBER 31, 2017 AND 2016, NET PATIENT SERVICE REVENUE WAS INCREASED BY APPROXIMATELY \$5,091,000 AND \$10,906,000, RESPECTIVELY, FOR FAVORABLE ADJUSTMENTS AND SETTLEMENTS RELATED TO PRIOR YEARS.

Form and Line Reference	Explanation
<p>SCHEDULE H, PART III, SECTION B, QUESTION 8</p>	<p>MEDICARE COSTS WERE DERIVED FROM THE 2017 MEDICARE COST REPORT. THE ORGANIZATION FEELS THAT MEDICARE UNDERPAYMENTS (SHORTFALL), BAD DEBT AND ASSOCIATED COSTS ARE COMMUNITY BENEFIT AND ARE INCLUDABLE ON THE FORM 990, SCHEDULE H, PART I AS OUTLINED MORE FULLY BELOW, THE ORGANIZATION BELIEVES THAT THESE SERVICES AND RELATED COSTS PROMOTE THE HEALTH OF THE COMMUNITY AS A WHOLE AND ARE RENDERED IN CONJUNCTION WITH THE ORGANIZATION'S CHARITABLE TAX-EXEMPT PURPOSES AND MISSION IN PROVIDING MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER WITHOUT REGARD TO RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY AND CONSISTENT WITH THE COMMUNITY BENEFIT STANDARD PROMULGATED BY THE IRS. THE COMMUNITY BENEFIT STANDARD IS THE CURRENT STANDARD FOR A HOSPITAL FOR RECOGNITION AS A TAX-EXEMPT AND CHARITABLE ORGANIZATION UNDER INTERNAL REVENUE CODE ("IRC") 501(C)(3). THE ORGANIZATION IS RECOGNIZED AS A TAX-EXEMPT ENTITY AND CHARITABLE ORGANIZATION UNDER 501(C)(3) OF THE IRC. ALTHOUGH THERE IS NO DEFINITION IN THE TAX CODE FOR THE TERM "CHARITABLE" A REGULATION PROMULGATED BY THE DEPARTMENT OF THE TREASURY PROVIDES SOME GUIDANCE AND STATES THAT "THE TERM CHARITABLE IS USED IN SECTION 501(C)(3) IN ITS GENERALLY ACCEPTED LEGAL SENSE, PROVIDES EXAMPLES OF CHARITABLE PURPOSES, INCLUDING THE RELIEF OF THE POOR OR UNPRIVILEGED, THE PROMOTION OF SOCIAL WELFARE, AND THE ADVANCEMENT OF EDUCATION, RELIGION, AND SCIENCE. NOTE IT DOES NOT EXPLICITLY ADDRESS THE ACTIVITIES OF HOSPITALS. IN THE ABSENCE OF EXPLICIT STATUTORY OR REGULATORY REQUIREMENTS APPLYING THE TERM "CHARITABLE" TO HOSPITALS, IT HAS BEEN LEFT TO THE IRS TO DETERMINE THE CRITERIA HOSPITALS MUST MEET TO QUALIFY AS IRC 501(C)(3) CHARITABLE ORGANIZATIONS. THE ORIGINAL STANDARD WAS KNOWN AS THE CHARITY CARE STANDARD. THIS STANDARD WAS REPLACED BY THE IRS WITH THE COMMUNITY BENEFIT STANDARD WHICH IS THE CURRENT STANDARD. CHARITY CARE STANDARD IN 1956, THE IRS ISSUED REVENUE RULING 56-185, WHICH ADDRESSED THE REQUIREMENTS HOSPITALS NEEDED TO MEET IN ORDER TO QUALIFY FOR IRC 501(C)(3) STATUS. ONE OF THESE REQUIREMENTS IS KNOWN AS THE "CHARITY CARE STANDARD." UNDER THE STANDARD, A HOSPITAL MUST PROVIDE, TO THE EXTENT OF ITS FINANCIAL ABILITY, FREE OR REDUCED-COST CARE TO PATIENTS WHO CANNOT PAY FOR SUCH SERVICES. A HOSPITAL THAT EXPECTED FULL PAYMENT DID NOT, ACCORDING TO THE RULING, PROVIDE CHARITY CARE BASED ON THE FACT THAT SOME PATIENTS ULTIMATELY FAILED TO PAY. THE RULING EMPHASIZED THAT A LOW LEVEL OF CHARITY CARE DID NOT NECESSARILY MEAN THAT A HOSPITAL HAD FAILED TO MEET THE REQUIREMENT SINCE THAT LEVEL COULD REFLECT ITS FINANCIAL ABILITY TO PROVIDE SUCH CARE. THE RULING ALSO NOTED THAT PUBLICLY SUPPORTED COMMUNITY HOSPITALS WOULD NORMALLY QUALIFY AS CHARITABLE ORGANIZATIONS BECAUSE THEY SERVE THE ENTIRE COMMUNITY AND A LOW LEVEL OF CHARITY CARE WOULD NOT AFFECT A HOSPITAL'S EXEMPT STATUS IF IT WAS DUE TO THE SURROUNDING COMMUNITY'S LACK OF CHARITABLE DEMANDS. COMMUNITY BENEFIT STANDARD IN 1969, THE IRS ISSUED REVENUE RULING 69-545, WHICH "REMOVED" FROM REVENUE RULING 56-185 "THE REQUIREMENTS RELATING TO CARING FOR PATIENTS WITHOUT CHARGE OR AT RATES BELOW COST." UNDER THE STANDARD DEVELOPED IN REVENUE RULING 69-545, WHICH IS KNOWN AS THE "COMMUNITY BENEFIT STANDARD," HOSPITALS ARE JUDGED ON WHETHER THEY PROMOTE THE HEALTH OF A BROAD CLASS OF INDIVIDUALS IN THE COMMUNITY. THE RULING INVOLVED A HOSPITAL THAT ONLY ADMITTED INDIVIDUALS WHO COULD PAY FOR THE SERVICES (BY THEMSELVES, PRIVATE INSURANCE, OR PUBLIC PROGRAMS SUCH AS MEDICARE), BUT OPERATED A FULL-TIME EMERGENCY ROOM THAT WAS OPEN TO EVERYONE. THE IRS RULED THAT THE HOSPITAL QUALIFIED AS A CHARITABLE ORGANIZATION BECAUSE IT PROMOTED THE HEALTH OF PEOPLE IN ITS COMMUNITY. THE IRS REASONED THAT BECAUSE THE PROMOTION OF HEALTH WAS A CHARITABLE PURPOSE ACCORDING TO THE GENERAL LAW OF CHARITY, IT FELL WITHIN THE "GENERALLY ACCEPTED LEGAL SENSE" OF THE TERM "CHARITABLE," AS REQUIRED BY THE DEPARTMENT OF TREASURY REG 1.501(C)(3)-1(D)(2). THE IRS RULING STATED THAT THE PROMOTION OF HEALTH, LIKE THE RELIEF OF POVERTY AND THE ADVANCEMENT OF EDUCATION AND RELIGION, IS ONE OF THE PURPOSES IN THE GENERAL LAW OF CHARITY THAT IS DEEMED BENEFICIAL TO THE COMMUNITY AS A WHOLE EVEN THOUGH THE CLASS OF BENEFICIARIES ELIGIBLE TO RECEIVE A DIRECT BENEFIT FROM ITS ACTIVITIES DOES NOT INCLUDE ALL MEMBERS OF THE COMMUNITY, SUCH AS INDIGENT MEMBERS OF THE COMMUNITY, PROVIDED THAT THE CLASS IS NOT SO SMALL THAT ITS RELIEF IS NOT OF BENEFIT TO THE COMMUNITY. THE IRS CONCLUDED THAT THE HOSPITAL WAS "PROMOTING THE HEALTH OF A CLASS OF PERSONS THAT IS BROAD ENOUGH TO BENEFIT THE COMMUNITY" BECAUSE ITS EMERGENCY ROOM WAS OPEN TO ALL AND IT PROVIDED CARE TO EVERYONE WHO COULD PAY, WHETHER DIRECTLY OR THROUGH THIRD-PARTY REIMBURSEMENT. OTHER CHARACTERISTICS OF THE HOSPITAL THAT THE IRS HIGHLIGHTED INCLUDED THE FOLLOWING: ITS SURPLUS FUNDS WERE USED TO IMPROVE PATIENT CARE, EXPAND HOSPITAL FACILITIES, A</p>

Form and Line Reference	Explanation
<p>SCHEDULE H, PART III, SECTION B, QUESTION 8</p>	<p>ND ADVANCE MEDICAL TRAINING, EDUCATION AND RESEARCH, IT WAS CONTROLLED BY A BOARD OF TRUST EES THAT CONSISTED OF INDEPENDENT CIVIC LEADERS, AND HOSPITAL MEDICAL STAFF PRIVILEGES WER E AVAILABLE TO ALL QUALIFIED PHYSICIANS THE AMERICAN HOSPITAL ASSOCIATION ("AHA") FEELS T HAT MEDICARE UNDERPAYMENTS (SHORTFALL) AND BAD DEBT ARE COMMUNITY BENEFIT AND THUS INCLUDA BLE ON THE FORM 990, SCHEDULE H, PART I THIS ORGANIZATION AGREES WITH THE AHA'S POSITION AS OUTLINED IN THE AHA'S LETTER TO THE IRS DATED AUGUST 21, 2007 WITH RESPECT TO THE FIRS T PUBLISHED DRAFT OF THE NEW FORM 990 AND SCHEDULE H, THE AHA FELT THAT THE IRS SHOULD INC ORPORATE THE FULL VALUE OF THE COMMUNITY BENEFIT THAT HOSPITALS PROVIDE BY COUNTING MEDICA RE UNDERPAYMENTS (SHORTFALL) AS QUANTIFIABLE COMMUNITY BENEFIT FOR THE FOLLOWING REASONS - PROVIDING CARE FOR THE ELDERLY AND SERVING MEDICARE PATIENTS IS AN ESSENTIAL PART OF THE COMMUNITY BENEFIT STANDARD - MEDICARE, LIKE MEDICAID, DOES NOT PAY THE FULL COST OF CARE FROM THE LATEST DATA PROVIDED BY THE AHA, AS OF 2012, MEDICARE REIMBURSES HOSPITALS ONLY 86 CENTS FOR EVERY DOLLAR THEY SPEND TO TAKE CARE OF MEDICARE PATIENTS THE MEDICARE PAYME NT ADVISORY COMMISSION ("MEDPAC"), IN ITS MARCH 2013 REPORT TO CONGRESS, STATES THAT BENEF ICIARIES WILL GROW NOTABLY FASTER IN THE NEXT 10 YEARS THAN IN THE PAST DECADE AS THE BABY -BOOM GENERATION AGES INTO THE PROGRAM IN ADDITION, THE POPULATION AGING INTO THE MEDICAR E PROGRAM WILL PRESENT A NEW SET OF CHALLENGES SINCE RISING OBESITY LEVELS PUT THIS POPULA TION AT A GREATER RISK THAN PREVIOUS GENERATIONS FOR CHRONIC DISEASE - MANY MEDICARE BENE FICIARIES, LIKE THEIR MEDICAID COUNTERPARTS, ARE POOR MORE THAN 42 PERCENT OF MEDICARE SP ENDING IS FOR BENEFICIARIES WHOSE INCOME IS BELOW 200 PERCENT OF THE FEDERAL POVERTY LEVEL MANY OF THOSE MEDICARE BENEFICIARIES ARE ALSO ELIGIBLE FOR MEDICAID -- SO CALLED ELIGIBL E " THERE IS EVERY COMPELLING PUBLIC POLICY REASON TO TREAT MEDICARE AND MEDICAID UNDERPAY MENTS SIMILARLY FOR PURPOSES OF A HOSPITAL'S COMMUNITY BENEFIT AND INCLUDE THESE COSTS ON FORM 990, SCHEDULE H, PART I MEDICARE UNDERPAYMENT MUST BE SHOULDERED BY THE HOSPITAL IN ORDER TO CONTINUE TREATING THE COMMUNITY'S ELDERLY AND POOR THESE UNDERPAYMENTS REPRESENT A REAL COST OF SERVING THE COMMUNITY AND SHOULD COUNT AS A QUANTIFIABLE COMMUNITY BENEFIT BOTH THE AHA AND THIS ORGANIZATION ALSO FEEL THAT PATIENT BAD DEBT IS A COMMUNITY BENEFIT AND THUS INCLUDABLE ON THE FORM 990, SCHEDULE H, PART I LIKE MEDICARE UNDERPAYMENT (SHO RTFALLS), THERE ALSO ARE COMPELLING REASONS THAT PATIENT BAD DEBT SHOULD BE COUNTED AS QU ANTIIFIABLE COMMUNITY BENEFIT AS FOLLOWS - A SIGNIFICANT MAJORITY OF BAD DEBT IS ATTRIBUTAB LE TO LOW-INCOME PATIENTS, WHO, FOR MANY REASONS, DECLINE TO COMPLETE THE FORMS REQUIRED T O ESTABLISH ELIGIBILITY FOR HOSPITALS' CHARITY CARE OR THOSE WHO DO NOT PAY ALL, OR A PORT ION OF THE ALREADY DISCOUNTED BILLED AMOUNTS UNDER OUR FINANCIAL ASSISTANCE POLICY A 2006 CONGRESSIONAL BUDGET OFFICE ("CBO") REPORT, NONPROFIT HOSPITALS AND THE PROVISION OF COMM UNITY BENEFITS, CITED TWO STUDIES INDICATING THAT "THE GREAT MAJORITY OF BAD DEBT WAS ATTR IBUTABLE TO PATIENTS WITH INCOMES BELOW 200% OF THE FEDERAL POVERTY LINE " - THE REPORT AL SO NOTED THAT A SUBSTANTIAL PORTION OF BAD DEBT IS PENDING CHARITY CARE UNLIKE BAD DEBT I N OTHER INDUSTRIES, HOSPITAL BAD DEBT IS COMPLICATED BY THE FACT THAT HOSPITALS FOLLOW THE IR MISSION TO THE COMMUNITY AND TREAT EVERY PATIENT THAT COMES THROUGH THEIR EMERGENCY DEP ARTMENT, REGARDLESS OF ABILITY TO PAY PATIENTS WHO HAVE OUTSTANDING BILLS ARE NOT TURNED AWAY, UNLIKE OTHER INDUSTRIES BAD DEBT IS FURTHER COMPLICATED BY THE AUDITING INDUSTRY'S STANDARDS ON REPORTING CHARITY CARE MANY PATIENTS CANNOT OR DO NOT PROVIDE THE NECESSARY, EXTENSIVE DOCUMENTATION REQUIRED TO BE DEEMED CHARITY CARE BY AUDITORS AS A RESULT, ROUG HLY 40% OF BAD DEBT IS PENDING CHARITY CARE THE CBO CONCLUDED THAT ITS FINDINGS "SUPPORT THE VALIDITY OF THE USE OF U</p>

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Form and Line Reference	Explanation
<p>SCHEDULE H, PART III, SECTION B, QUESTION 9B</p>	<p>IT IS THE POLICY OF ENGLEWOOD HOSPITAL AND MEDICAL CENTER TO TREAT ALL PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY FOR ALL EMERGENCY AND MEDICALLY NECESSARY HEALTHCARE SERVICES AND TO BILL AND COLLECT ACCOUNTS RECEIVABLE IN ACCORDANCE WITH ALL FEDERAL AND STATE BILLING AND COLLECTION REGULATIONS. ADDITIONALLY, IN ACCORDANCE WITH INTERNAL REVENUE CODE SECTION 501(R)(6), THE ORGANIZATION'S BILLING AND COLLECTION POLICY DOES CONTAIN PROVISIONS ON THE COLLECTION PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE AS FURTHER OUTLINED BELOW. THE ORGANIZATION'S BILLING AND COLLECTION POLICY WHICH IS MADE WIDELY AVAILABLE ON ITS WEBSITE WWW.ENGLEWOODHEALTH.ORG/FOR-PATIENTS-VISITORS/BILLING-INSURANCE INCLUDED BELOW ARE THE PROCEDURES OUTLINED WITHIN THAT POLICY:</p> <ol style="list-style-type: none"> 1) THE BILLS FOR ALL INSURED PATIENTS WILL BE SENT DIRECTLY FROM EHMC TO THE PATIENT'S INSURANCE COMPANY. IF THE INSURANCE COMPANY DENIES THE CLAIM FOR REASONS SUCH AS BENEFITS EXHAUSTED, EXPERIMENTAL, MEDICAL NECESSITY, PRE-EXISTING CONDITION, NON-COVERED CHARGES, ETC. THE PATIENT WILL BE BILLED AT THE UNINSURED RATE OF PERCENTAGE OF GROSS CHARGES AS OUTLINED IN THE FINANCIAL ASSISTANCE POLICY. 2) IF A PATIENT'S INSURANCE PAYS THE CLAIM AND THERE IS A DEDUCTIBLE, CO-PAY, OR CO-INSURANCE AMOUNT DUE FROM THE PATIENT, EHMC WILL BILL THE PATIENT THE AMOUNT INDICATED AS PATIENT RESPONSIBILITY BY THE INSURANCE COMPANY. 3) BILLS FOR UNINSURED PATIENTS ARE REDUCED TO A PERCENTAGE OF GROSS CHARGES AS DESCRIBED IN THE FINANCIAL ASSISTANCE POLICY. 4) PATIENTS WILL RECEIVE BILLING STATEMENTS AND COLLECTION LETTERS FROM EHMC ON ALL BALANCES THAT ARE DEEMED PATIENT RESPONSIBILITY. THE BILLING STATEMENTS AND COLLECTION LETTERS INCLUDE INFORMATION ABOUT FINANCIAL ASSISTANCE AVAILABILITY. 5) EMPLOYEES FROM THE FINANCIAL COUNSELING DEPARTMENT WILL ATTEMPT TO CONTACT THE PATIENT BY TELEPHONE ON UNPAID BALANCES OF \$5,000 OR GREATER THAT ARE DEEMED PATIENT RESPONSIBILITY. THEY WILL EXPLAIN THE AVAILABILITY OF FINANCIAL ASSISTANCE WHEN SPEAKING WITH THE PATIENT. ALL CALLS ARE DOCUMENTED WITHIN THE FINANCIAL SYSTEM. 6) IN ADDITION TO FINANCIAL ASSISTANCE, PAYMENT PLANS WILL BE OFFERED TO PATIENTS. PATIENTS CAN MAKE MONTHLY PAYMENTS ON OUTSTANDING BALANCES. PAYMENT PLANS WILL BE APPROVED FOR A PERIOD OF ONE YEAR. PAYMENT PLANS BEYOND ONE YEAR MUST BE APPROVED BY THE FINANCIAL COUNSELING MANAGER. 7) ALL UNPAID BALANCES THAT ARE DUE FROM PATIENTS WILL BE REFERRED TO OUTSIDE COLLECTION AGENCIES AFTER COLLECTION ATTEMPTS BY EHMC HAVE FAILED. THE COLLECTION AGENCIES WILL ATTEMPT TO OBTAIN PAYMENT FROM THE PATIENT. IF FULL PAYMENT IS NOT RECEIVED, THE COLLECTION AGENCIES WILL NOTIFY THE PATIENT BY MAIL THAT THEY MAY PROCEED WITH EXTRAORDINARY COLLECTION ACTIONS ("ECAS") AS DEFINED IN INTERNAL REVENUE CODE SECTION 501 (R) WHICH CAN INCLUDE FILING OF JUDGMENTS THAT INCLUDE WAGE GARNISHMENTS, SEIZING BANK ACCOUNTS, AND PLACING LIENS ON PROPERTY OWNED IN THE STATE OF NEW JERSEY. THE COLLECTION AGENCIES MUST NOTIFY THE PATIENT IN WRITING AT LEAST 30 DAYS BEFORE INITIATING ECAS. THE COLLECTION AGENCIES WILL REFRAIN FROM ENGAGING IN ECAS UNTIL AT LEAST 120 DAYS AFTER THE DATE OF THE FIRST POST-DISCHARGE BILLING STATEMENT SENT BY EHMC. 8) ALL REFERRALS TO OUTSIDE COLLECTION AGENCIES ARE APPROVED BY THE FINANCIAL COUNSELING MANAGER. 9) REFER TO THE FINANCIAL ASSISTANCE POLICY FOR EHMC FINANCIAL ASSISTANCE GUIDELINES. 10) REFER TO NEW JERSEY HOSPITAL CARE PAYMENT ASSISTANCE PROGRAM/CHARITY CARE POLICY FOR PROCEDURES ON APPLYING FOR ASSISTANCE THROUGH THE NEW JERSEY HOSPITAL CARE PAYMENT ASSISTANCE PROGRAM/CHARITY CARE AT EHMC. IN ADDITION, ENGLEWOOD HOSPITAL AND MEDICAL CENTER DOES NOT ENGAGE IN ANY ACTIONS THAT DISCOURAGE INDIVIDUALS FROM SEEKING EMERGENCY MEDICAL CARE, SUCH AS BY DEMANDING THE EMERGENCY DEPARTMENT PATIENTS PAY BEFORE RECEIVING TREATMENT FOR EMERGENCY MEDICAL CONDITIONS OR BY PERMITTING DEBT COLLECTION ACTIVITIES IN THE EMERGENCY DEPARTMENT OR OTHER AREAS WHERE SUCH ACTIVITIES COULD INTERFERE WITH THE PROVISION OF EMERGENCY CARE ON A NON-DISCRIMINATORY BASIS.

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<p>SCHEDULE H, PART VI, QUESTION 2</p>	<p>IN ADDITION TO THE CHNA PROCESS OUTLINED IN SCHEDULE H, PART V, SECTION B, QUESTIONS 1-12 AND THE NARRATIVE RESPONSE TO SCHEDULE H, PART V, SECTION B, QUESTION 5 INCLUDED IN SCHEDULE H, PART V, SECTION C, THE ORGANIZATIONS CHNA ASSESSED THE HEALTHCARE NEEDS OF THE COMMUNITY IT SERVES BY INCORPORATING DATA FROM SECONDARY SOURCES (VITAL STATISTICS AND OTHER EXISTING HEALTH-RELATED DATA) A VARIETY OF EXISTING SECONDARY DATA WAS OBTAINED FROM THE FOLLOWING SOURCES TO COMPLEMENT THE RESEARCH USED FOR THE ORGANIZATION'S CHNA - CENTER FOR APPLIED RESEARCH AND ENVIRONMENTAL SYSTEMS, - CENTERS FOR DISEASE CONTROL & PREVENTION, OFFICE OF INFECTIOUS DISEASE, NATIONAL CENTER FOR HIV/AIDS, VIRAL HEPATITIS, STD, AND TB PREVENTION, - CENTERS FOR DISEASE CONTROL & PREVENTION, OFFICE OF PUBLIC HEALTH SCIENCE SERVICES, CENTER FOR SURVEILLANCE, EPIDEMIOLOGY AND LABORATORY SERVICES, DIVISION OF HEALTH INFORMATICS AND SURVEILLANCE, - CENTERS FOR DISEASE CONTROL & PREVENTION, OFFICE OF PUBLIC HEALTH SCIENCE SERVICES, NATIONAL CENTER FOR HEALTH STATISTICS, - COMMUNITY COMMONS, - ESRI ARCGIS MAP GALLERY, - NATIONAL CANCER INSTITUTE, STATE CANCER PROFILES, - OPENSTREETMAP, - TRUVEN HEALTH ANALYTICS AND DIGNITY HEALTH, - US CENSUS BUREAU, AMERICAN COMMUNITY SURVEY, - US CENSUS BUREAU, COUNTY BUSINESS PATTERNS, - US CENSUS BUREAU, DECENNIAL CENSUS, - US DEPARTMENT OF AGRICULTURE, ECONOMIC RESEARCH SERVICE, - US DEPARTMENT OF HEALTH & HUMAN SERVICES, - US DEPARTMENT OF HEALTH & HUMAN SERVICES, HEALTH RESOURCES AND SERVICES ADMINISTRATION, - US DEPARTMENT OF JUSTICE, FEDERAL BUREAU OF INVESTIGATION, AND - US DEPARTMENT OF LABOR, BUREAU OF LABOR STATISTICS ENGLEWOOD HOSPITAL AND MEDICAL CENTER ALSO UTILIZES AN INDEPENDENT MARKET RESEARCH COMPANY TO SOLICIT SURVEYS AND COMMENTS FROM ALL PATIENTS OF THE MEDICAL CENTER REGARDING THEIR PATIENT CARE THE INDEPENDENT MARKET RESEARCH COMPANY ANALYZES AND PROVIDES REPORTS ON THE ORGANIZATION'S PERFORMANCE IN A VARIETY OF AREAS AND PROCEDURES ADDITIONALLY, THIS ORGANIZATION MONITORS ITS PERFORMANCE ON THE INTERNET WEB SITE REFERRED TO AS HEALTHGRADES, WHICH OFFERS COMPARATIVE DATA TO OTHER HOSPITALS THE CENTERS FOR MEDICARE AND MEDICAID SERVICES RELEASE "REPORT CARDS" TO THE PUBLIC REGARDING THE MEDICAL CENTER'S PERFORMANCE ENGLEWOOD HOSPITAL AND MEDICAL CENTER ACQUIRES DEMOGRAPHIC DATA FOR ITS SURROUNDING COMMUNITIES AND MAKES DETERMINATIONS AS TO WHETHER THE NEEDS OF ANY OF THE GROUPS WITHIN THE COMMUNITY ARE BEING SERVED ALL OF THESE TOOLS ARE UTILIZED BY THE MEDICAL CENTER TO DETERMINE IF THE COMMUNITY IS BEING FULLY SERVED</p>

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Form and Line Reference	Explanation
SCHEDULE H, PART VI, QUESTION 3	<p>ENGLEWOOD HOSPITAL AND MEDICAL CENTER INFORMS AND EDUCATES PATIENTS WHO MAY BE BILLED FOR PATIENT CARE ABOUT ELIGIBILITY FOR FINANCIAL ASSISTANCE BY WIDELY PUBLICIZING THE AVAILABILITY OF FINANCIAL ASSISTANCE IN ACCORDANCE WITH INTERNAL REVENUE CODE SECTION 501(R)(4) THE AVAILABILITY OF FINANCIAL ASSISTANCE IS WIDELY PUBLICIZED IN THE FOLLOWING WAYS IN AN EFFORT TO ENSURE THE COMMUNITY SERVED BY THE ORGANIZATION IS AWARE OF THE AVAILABILITY OF FINANCIAL ASSISTANCE, INFORMATIVE SIGNS AND POSTERS ARE POSTED IN THE FOLLOWING HOSPITAL LOCATIONS EMERGENCY ROOM, ADMITTING DEPARTMENT, OUTPATIENT REGISTRATION DEPARTMENT AND THE FINANCIAL COUNSELING DEPARTMENT THESE SIGNS AND POSTERS ADVISE PATIENTS OF THE AVAILABILITY OF FINANCIAL ASSISTANCE AND PROVIDE ADDITIONAL INFORMATION ON HOW TO APPLY FOR FINANCIAL ASSISTANCE THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY, APPLICATION AND PLAIN LANGUAGE SUMMARY ARE AVAILABLE AND MAY BE OBTAINED ON THE ORGANIZATION'S WEBSITE AT THE FOLLOWING URL WWW.ENGLEWOODHEALTH.ORG/FOR-PATIENTS-VISITORS/BILLING-INSURANCE THESE DOCUMENTS ARE AVAILABLE UPON REQUEST, FREE OF CHARGE IN THE PATIENT REGISTRATION AREAS AND THE FINANCIAL COUNSELING DEPARTMENT LOCATED AT 350 ENGLE STREET ENGLEWOOD, NJ 07631 PAPER COPIES MAY BE REQUESTED BY CONTACTING (201)894-3031 REPRESENTATIVES ARE AVAILABLE MONDAY THROUGH FRIDAY 9AM TO 5PM ADDITIONALLY, THE ORGANIZATION HAS AN EMPLOYEE OF THE BERGEN COUNTY BOARD OF SOCIAL SERVICES ON-SITE AT THE MEDICAL CENTER AT LEAST THREE DAYS PER WEEK TO ASSIST PATIENTS WITH MEDICAID APPLICATIONS, IF ELIGIBLE IN ACCORDANCE WITH INTERNAL REVENUE CODE SECTION 501(R), THESE DOCUMENTS ARE ALSO TRANSLATED AND AVAILABLE IN THE FOLLOWING LIMITED ENGLISH PROFICIENCY ("LEP") LANGUAGES SPANISH, KOREAN, CHINESE, RUSSIAN, JAPANESE, ITALIAN, TAGALOG, ARABIC, GUJARATI, GREEK, PORTUGUESE, PORTUGUESE CREOLE, SERBIO-CROATIAN AND ARMENIAN IT IS IMPORTANT TO NOTE THAT ANY AND ALL PATIENTS NOT ELIGIBLE FOR CHARITY CARE UNDER THE STATE OF NEW JERSEY CHARITY CARE GUIDELINES, AND WHO HAVE NO OTHER INSURANCE COVERAGE ARE CLASSIFIED AS A "SELF-PAY" PATIENT SUCH PATIENTS' BILLS ARE AUTOMATICALLY DISCOUNTED PER OUR FINANCIAL ASSISTANCE POLICY (WHICH APPROXIMATES 115% OF MEDICARE RATES)</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
SCHEDULE H, PART VI, QUESTION 4	ENGLEWOOD HOSPITAL AND MEDICAL CENTER IS LOCATED IN BERGEN COUNTY, NEW JERSEY IT'S PRIMARY SERVICE CONSISTS OF VARIOUS ZIP-CODES WITHIN BERGEN AND HUDSON COUNTY, NEW JERSEY

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
<p>SCHEDULE H, PART VI, QUESTION 5</p>	<p>ENGLEWOOD HOSPITAL AND MEDICAL CENTER ("EHMC") WAS FOUNDED IN 1888 EHMC IS A LEADING PROVIDER OF HIGH-QUALITY, COMPREHENSIVE, AND HUMANISTIC CARE SERVING NORTHERN NEW JERSEY AND BEYOND EHMC IS A PROVIDER OF GENERAL ACUTE HEALTHCARE SERVICES IN BERGEN COUNTY, NEW JERSEY EHMC IS RECOGNIZED BY THE IRS AS AN INTERNAL REVENUE CODE 501(C)(3) TAX-EXEMPT ORGANIZATION PURSUANT TO ITS CHARITABLE PURPOSES, EHMC PROVIDES HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY MOREOVER, EHMC OPERATES CONSISTENTLY WITH THE FOLLOWING CRITERIA OUTLINED IN IRS REVENUE RULING 69-545 1 PROVIDES HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF ABILITY TO PAY, INCLUDING CHARITY CARE, SELF-PAY, MEDICARE AND MEDICAID PATIENTS, 2 OPERATES AN EMERGENCY DEPARTMENT FOR ALL PERSONS, WHICH IS OPEN 24 HOURS A DAY, 7 DAYS A WEEK, 365 DAYS PER YEAR, 3 MAINTAINS AN OPEN MEDICAL STAFF, WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS, 4 CONTROL OF EHMC RESTS WITH ITS BOARD OF TRUSTEES WHICH IS COMPRISED OF INDEPENDENT CIVIC LEADERS AND OTHER PROMINENT MEMBERS OF THE COMMUNITY, AND 5 SURPLUS FUNDS ARE USED TO IMPROVE THE QUALITY OF PATIENT CARE, EXPAND AND RENOVATE FACILITIES AND ADVANCE MEDICAL CARE, PROGRAMS AND ACTIVITIES SURPLUS FUNDS ARE REINVESTED IN THE ORGANIZATION, PRINCIPALLY THROUGH CAPITAL INVESTMENT, AND ALSO TO MEET FUTURE PROGRAMMATIC NEEDS, WHICH MEETS THE ORGANIZATION'S COMMITMENT TO MEET THE EXPECTATIONS OF ITS PATIENTS BY PROVIDING QUALITY HEALTHCARE AND THEREFORE, MAKES THESE INVESTMENTS TO SECURE ITS FUTURE OF SERVICE DELIVERY TO THE COMMUNITY THE OPERATIONS OF EHMC AS SHOWN THROUGH THE FACTORS OUTLINED ABOVE AND OTHER INFORMATION CONTAINED HEREIN, CLEARLY DEMONSTRATE THAT THE USE AND CONTROL OF EHMC IS FOR THE BENEFIT OF THE PUBLIC AND THAT NO PART OF THE INCOME OR NET EARNINGS OF THE ORGANIZATION INURES TO THE BENEFIT OF ANY PRIVATE INDIVIDUAL NOR IS ANY PRIVATE INTEREST BEING SERVED OTHER THAN INCIDENTALLY ADDITIONALLY, VARIOUS COMMUNITY BUILDING ACTIVITIES UNDERTAKEN BY THIS ORGANIZATION IMPROVE THE MEDICAL AND SOCIO-ECONOMIC WELL-BEING OF THE COMMUNITIES IT SERVES THIS IS ACCOMPLISHED THROUGH NUMEROUS ACTIVITIES WHICH ARE NOT A PART OF PART I, CHARITY CARE AND OTHER COMMUNITY BENEFITS, AND ARE NOT INCLUDED ELSEWHERE ON SCHEDULE H THESE ACTIVITIES INCLUDE PROGRAMS THAT ADDRESS THE ROOT CAUSES OF HEALTH PROBLEMS SUCH AS EDUCATION, POVERTY, UNEMPLOYMENT, ACCESS TO CARE, HEALTH ADVOCACY AND ECONOMIC DEVELOPMENT THE ORGANIZATION PROVIDES NUMEROUS EDUCATIONAL PROGRAMS FOR THE COMMUNITY WHICH INCLUDES, BUT IS NOT LIMITED TO - ACCELERATED CHILDBIRTH CLASSES, - BREASTFEEDING CLASSES, - CHILDBIRTH REFRESHER CLASSES, - HEALTH FAIRS AT VARIOUS COMMUNITY EVENTS, AND - SIBLING PREPARATION CLASSES ENGLEWOOD HOSPITAL AND MEDICAL CENTER ALSO PROVIDES NUMEROUS HEALTH SCREENINGS FOR THE COMMUNITY WHICH INCLUDES, BUT IS NOT LIMITED TO - BLOOD DRIVES, - HOSPITAL SCREENINGS, - SKIN CANCER SCREENINGS, - PROSTATE CANCER SCREENINGS, AND - VEIN SCREENING IN ADDITION, THE ORGANIZATION PROVIDES VARIOUS PROGRAMS THAT PROMOTE GOOD HEALTH THESE INCLUDE, BUT ARE NOT LIMITED TO - FLU/COVER YOUR MOUTH EDUCATIONAL HANDOUTS AND POSTERS, - HAND HYGIENE PUBLIC SERVICE ANNOUNCEMENTS AND POSTERS, - PILATES (WHICH PROMOTES IMPROVED HEALTH), - POSTNATAL YOGA, - PRENATAL YOGA, AND - WEIGHT WATCHERS AT WORK (FOR EMPLOYEES) ENGLEWOOD HOSPITAL AND MEDICAL CENTER REACHES OUT TO NOTIFY THE COMMUNITY ABOUT ITS VARIOUS PROGRAMS AND SERVICES VIA A COMMUNITY NEWSLETTER PUBLISHED QUARTERLY ADDITIONALLY, THE ORGANIZATION ADVERTISES IN COMMUNITY AND REGIONAL NEWSPAPERS FOR ADDITIONAL INFORMATION, PLEASE REFER TO FORM 990, SCHEDULE O, WHICH CONTAINS THE ORGANIZATION'S COMMUNITY BENEFIT STATEMENT</p>

Form and Line Reference	Explanation
SCHEDULE H, PART VI, QUESTION 6	<p>OUTLINED BELOW IS A SUMMARY OF THE ENTITIES WHICH COMPRISES ENGLEWOOD HEALTHCARE SYSTEM AN D ITS AFFILIATES NOT-FOR-PROFIT ENGLEWOOD HEALTHCARE SYSTEM ENTITIES</p> <p>===== ENGLEWOOD HEALTHCARE SYSTEM ----- EN GLEWOOD HEALTHCARE SYSTEM ("EHS") IS THE TAX-EXEMPT PARENT OF ENGLEWOOD HEALTHCARE SYSTEM AND AFFILIATES ("SYSTEM") THIS INTEGRATED HEALTHCARE DELIVERY SYSTEM CONSISTS OF A GROUP OF AFFILIATED HEALTHCARE ORGANIZATIONS THE SOLE MEMBER OR STOCKHOLDER OF EACH ENTITY IS E ITH EHS OR ANOTHER SYSTEM AFFILIATE CONTROLLED BY EHS THE ORGANIZATION WAS FOUNDED IN 1 986 AND IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL R EVENUE CODE 501(C)(3) ADDITIONALLY, THE ORGANIZATION IS A SUPPORTING ORGANIZATION PURSUAN T TO INTERNAL REVENUE CODE 509(A)(3) THE ORGANIZATIONS PURPOSE IS TO COORDINATE AND SUPPO RT THE PLANNING AND OTHER ACTIVITIES RELATED TO THE PROMOTION OF HEALTH OF PEOPLE IN ENGLE WOOD HOSPITAL AND MEDICAL CENTERS SERVICE AREA OF BERGEN COUNTY ENGLEWOOD HOSPITAL AND ME DICAL CENTER, INC ----- ENGLEWOOD HOSPITAL AND MEDI CAL CENTER, INC ("EHMC") WAS FOUNDED IN 1888 AND IS CURRENTLY A 531-LICENSED BED, MAJOR T EACHING, ACUTE CARE HOSPITAL LOCATED IN ENGLEWOOD, NEW JERSEY THE ORGANIZATIONS MISSION I S TO PROVIDE COMPREHENSIVE, STATE-OF-THE-ART PATIENT SERVICES, EMPHASIZE CARING AND OTHER HUMAN VALUES IN THE TREATMENT OF PATIENTS AND IN RELATIONS WITH THEIR FAMILIES, AND AMONG EMPLOYEES, MEDICAL STAFF, AND COMMUNITY, BE A CENTER OF EDUCATION AND RESEARCH, AND PROVID E EMPLOYEES AND MEDICAL STAFF WITH MAXIMUM OPPORTUNITIES TO ACHIEVE THEIR PERSONAL AND PRO FESSIOAL GOALS EHMC IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS AN INTERNAL REVENUE CODE 501(C)(3) TAX-EXEMPT ORGANIZATION PURSUANT TO ITS CHARITABLE PURPOSES, EHMC PROVIDE S MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNE R REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY MOREOVER, EHMC OPERATES CONSISTENTLY WITH THE CRITERIA OUTLINED IN IRS REVENUE RULING 69-545 ENGLEWOOD HOSPITAL AND MEDICAL CENTER FOUNDATION, INC ----- ENGLEWOOD HOSPITAL AND MEDICAL CENTER FOUNDATION, INC IS NOT-FOR-PROFIT ORGANIZ ATION FOUNDED IN 1995 THE ORGANIZATION IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS T AX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE 501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURS UANT TO INTERNAL REVENUE CODE 509(A)(1) THROUGH FUNDRAISING AND DEVELOPMENT ACTIVITIES TH E ORGANIZATION SUPPORTS THE CHARITABLE PURPOSES, PROGRAMS AND SERVICES OF EHMC, A RELATED INTERNAL REVENUE CODE 501(C)(3) TAX-EXEMPT HOSPITAL ORGANIZATION, THAT PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY MEDICAL ASSOCIATES OF ENGL EWOOD, P C ----- MEDICAL ASSOCIATES OF ENGLEWOOD, P C D/ B/A MD PARTNERS OF ENGLEWOOD HOSPITAL & MEDICAL CENTER IS A NOT-FOR-PROFIT ORGANIZATION FO UNDED IN 2011 THE ORGANIZATION IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMP T PURSUANT TO INTERNAL REVENUE CODE 501(C)(3) AND IS A SUPPORTING ORGANIZATION PURSUANT TO INTERNAL REVENUE CODE 509(A)(3) THE ORGANIZATION IS STRUCTURED AS A PROFESSIONAL CORPORA TION PURSUANT TO THE PROVISIONS OF THE PROFESSIONAL SERVICES CORPORATION ACT OF NEW JERSEY THE ORGANIZATION'S PURPOSE IS TO PROVIDE PHYSICIAN SERVICES TO FURTHER THE CHARITABLE AN D HEALTHCARE PURPOSES OF THE ENGLEWOOD HEALTHCARE SYSTEM AND ITS AFFILIATES BY PRACTICING MEDICINE, ENGAGING IN MEDICAL EDUCATION AND WORKING TO IMPROVE THE WELFARE OF INDIVIDUALS IN NEW JERSEY, THE ORGANIZATION COMPRISES A COMPONENT OF THE CLINICAL SERVICE PHYSICIAN P RACTICE PLANS OF ENGLEWOOD HOSPITAL AND MEDICAL CENTER AND IS AN INTEGRAL PART OF THE SYST EM EMERGENCY PHYSICIANS OF ENGLEWOOD, P C ----- EMERGE NCY PHYSICIANS OF ENGLEWOOD, P C IS A NOT-FOR-PROFIT ORGANIZATION FOUNDED IN 2012 THE OR GANIZATION IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNA L REVENUE CODE 501(C)(3) AND IS A SUPPORTING ORGANIZATION PURSUANT TO INTERNAL REVENUE COD E 509 (A)(3) THE ORGANIZATION IS STRUCTURED AS A PROFESSIONAL CORPORATION PURSUANT TO THE PROVISIONS OF THE PROFESSIONAL SERVICES CORPORATION ACT OF NEW JERSEY THE ORGANIZATION'S PURPOSE IS TO PROVIDE EMERGENCY ROOM SERVICES AT ENGLEWOOD HOSPITAL AND MEDICAL CENTER, A RELATED INTERNAL REVENUE CODE 501(C)(3) TAX-EXEMPT HOSPITAL ORGANIZATION, THAT PROVIDES ME DICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER RE GARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY PHYSICIAN PARTNERS OF ENGLEWOOD, P C ----- PHYSICIAN PARTNERS OF ENGLEWOOD, P C IS A NOT-FOR-PROFIT ORGANIZATION FOUNDED IN</p>

Form and Line Reference	Explanation
<p>SCHEDULE H, PART VI, QUESTION 6</p>	<p>2012 THE ORGANIZATION IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE 501(C)(3) AND IS A SUPPORTING ORGANIZATION PURSUANT TO INTERNAL REVENUE CODE 509(A)(3) THE ORGANIZATION IS STRUCTURED AS A PROFESSIONAL CORPORATION PURSUANT TO THE PROVISIONS OF THE PROFESSIONAL SERVICES CORPORATION ACT OF NEW JERSEY THE ORGANIZATION'S PURPOSE IS TO PROVIDE PHYSICIAN SERVICES FOR PATIENTS OF ENGLEWOOD HOSPITAL AND MEDICAL CENTER, A RELATED INTERNAL REVENUE CODE 501(C)(3) TAX-EXEMPT HOSPITAL ORGANIZATION, THAT PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY ENGLEWOOD MEDICAL ASSOCIATES, INC ----- ENGLEWOOD MEDICAL ASSOCIATES, INC IS A NOT-FOR-PROFIT ORGANIZATION FOUNDED IN 1996 THE ORGANIZATION IS RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE 501 (C)(3) AND IS A SUPPORTING ORGANIZATION PURSUANT TO INTERNAL REVENUE CODE 509(A)(3) THE ORGANIZATION WAS FORMED TO ACQUIRE PHYSICIAN MEDICAL PRACTICES AND EMPLOY FULL-TIME FACULTY PHYSICIANS IN SUPPORT OF ENGLEWOOD HOSPITAL AND MEDICAL CENTER, A RELATED INTERNAL REVENUE CODE 501(C)(3) TAX-EXEMPT HOSPITAL ORGANIZATION, THAT PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY THE ORGANIZATION IS CURRENTLY INACTIVE ENGLEWOOD HEALTHCARE PROPERTIES, INC ----- ENGLEWOOD HEALTHCARE PROPERTIES, INC IS A NOT-FOR-PROFIT ORGANIZATION FOUNDED IN 1989 THE ORGANIZATION IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE 501(C)(2) THE ORGANIZATION'S PURPOSE IS TO MANAGE REAL PROPERTY IN SUPPORT OF ENGLEWOOD HOSPITAL AND MEDICAL CENTERS PRIMARY TAX-EXEMPT PURPOSE OF PROVIDING QUALITY HEALTHCARE SERVICES IN BERGEN COUNTY, NEW JERSEY EPMC HEALTH ALLIANCE ACO, LLC ----- EPMC HEALTH ALLIANCE ACO, LLC IS A LIMITED LIABILITY COMPANY FOR MED IN THE STATE OF NEW JERSEY WHOSE SOLE MEMBER IS ENGLEWOOD HOSPITAL AND MEDICAL CENTER THIS ORGANIZATION IS AN ACCOUNTABLE CARE ORGANIZATION FORMED WITH THE PURPOSE OF PROMOTING THE PROVISION OF BETTER CARE FOR INDIVIDUALS, IMPROVED HEALTH FOR POPULATIONS AND LOWER PER CAPITA GROWTH IN EXPENDITURES OF HORIZON BENEFICIARIES FOR-PROFIT ENGLEWOOD HEALTHCARE SYSTEM ENTITIES ----- ENGLEWOOD HEALTHCARE ENTERPRISES, INC ----- ENGLEWOOD HEALTHCARE ENTERPRISES, INC IS A WHOLLY-OWNED FOR-PROFIT SUBSIDIARY OF ENGLEWOOD HEALTHCARE SYSTEM THE ORGANIZATION WAS FORMED IN 1988 FOR THE PURPOSE OF PROVIDING HEALTHCARE SERVICES WITHIN THE SYSTEMS PRIMARY SERVICE AREA THIS ORGANIZATION PROVIDES CLINICAL AND ADMINISTRATIVE STAFF SUPPORT THE PROFESSIONAL CORPORATIONS WITHIN THE ENGLEWOOD HOSPITAL AND MEDICAL CENTER PHYSICIAN INTEGRATION PROGRAM</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
SCHEDULE H, PART VI, QUESTION 7	NOT APPLICABLE THIS ORGANIZATION IS LOCATED IN THE STATE OF NEW JERSEY NO COMMUNITY BENEFIT REPORT IS REQUIRED TO BE FILED BY THIS STATE

Schedule H (Form 990) 2017

Additional Data**Software ID:****Software Version:****EIN:** 22-1487173**Name:** ENGLEWOOD HOSPITAL AND MEDICAL CENTER**Form 990 Schedule H, Part V Section A. Hospital Facilities**

Section A. Hospital Facilities		Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? <u>1</u>											
Name, address, primary website address, and state license number											
1	ENGLEWOOD HOSPITAL AND MEDICAL CENTER 350 ENGLE STREET ENGLEWOOD, NJ 07631 WWW ENGLEWOODHEALTH ORG 10202	X	X		X		X	X			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
<p>SCHEDULE H, PART V, SECTION B, QUESTION 5</p>	<p>WHILE CONDUCTING ITS MOST RECENT COMMUNITY HEALTH NEEDS ASSESSMENT ("CHNA") ENGLEWOOD HOSPITAL AND MEDICAL CENTER ("EHMC") TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTEREST OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY THE ORGANIZATIONS CHNA INCORPORATES DATA FROM BOTH QUANTITATIVE AND QUALITATIVE SOURCES QUANTITATIVE DATA INPUT INCLUDES PRIMARY RESEARCH (THE PRC COMMUNITY HEALTH SURVEY) AND SECONDARY RESEARCH (VITAL STATISTICS AND OTHER EXISTING HEALTH-RELATED DATA), THESE QUANTITATIVE COMPONENTS ALLOW FOR COMPARISON TO BENCHMARK DATA AT THE COUNTY, STATE AND NATIONAL LEVELS QUALITATIVE DATA INPUT INCLUDES PRIMARY RESEARCH GATHERED THROUGH AN ONLINE KEY INFORMANT SURVEY OF VARIOUS COMMUNITY STAKEHOLDERS ONLINE KEY INFORMANT SURVEY ----- IN AN EFFORT TO SOLICIT INPUT FROM KEY INFORMANTS, THOSE INDIVIDUALS WHO HAVE A BROAD INTEREST IN THE HEALTH OF THE COMMUNITY, THE ORGANIZATION UTILIZED AN ONLINE KEY INFORMANT SURVEY AS PART OF ITS CHNA PROCESS A LIST OF RECOMMENDED PARTICIPANTS WAS PROVIDED BY THE COMMUNITY HEALTH IMPROVEMENT PARTNERSHIP OF BERGEN COUNTY, THIS LIST INCLUDED NAMES AND CONTACT INFORMATION FOR PHYSICIANS, PUBLIC HEALTH REPRESENTATIVES, OTHER HEALTH PROFESSIONALS, SOCIAL SERVICE PROVIDERS, AND A VARIETY OF OTHER COMMUNITY LEADERS POTENTIAL PARTICIPANTS WERE CHOSEN BECAUSE OF THEIR ABILITY TO IDENTIFY PRIMARY CONCERNS OF THE POPULATIONS WITH WHOM THEY WORK, AS WELL AS OF THE COMMUNITY OVERALL KEY INFORMANTS WERE CONTACTED BY EMAIL, INTRODUCING THE PURPOSE OF THE SURVEY AND PROVIDING A LINK TO TAKE THE SURVEY ONLINE, REMINDER EMAILS WERE SENT AS NEEDED TO INCREASE PARTICIPATION IN ALL, 75 COMMUNITY STAKEHOLDERS IN BERGEN COUNTY TOOK PART IN THE ONLINE KEY INFORMANT SURVEY THROUGH THIS PROCESS, INPUT WAS GATHERED FROM SEVERAL INDIVIDUALS WHOSE ORGANIZATIONS WORK WITH LOW-INCOME, MINORITY POPULATIONS, OR OTHER MEDICALLY UNDERSERVED POPULATIONS MINORITY/MEDICALLY UNDERSERVED POPULATIONS REPRESENTED INCLUDE AFRICAN-AMERICANS, ASIANS, CHILDREN, DAY LABORERS, THE DISABLED, ELDERLY POPULATION, FOSTER CHILDREN, THOSE WITH HIGH DEDUCTIBLES, HISPANICS, THE HOMELESS, IMMIGRANTS, KOREANS, RESIDENTS WITH LOW EDUCATION LEVEL, LOW INCOME RESIDENTS, MEDICARE/ MEDICAID RECIPIENTS, THE MENTALLY ILL, MICA CLIENTS, NATIVE AMERICANS, NON-ENGLISH SPEAKING PERSONS, OBESE INDIVIDUALS, STUDENTS ATTENDING SCHOOLS IN LOW INCOME AREAS, TEENAGE MOTHERS, UNDOCUMENTED INDIVIDUALS, UNEMPLOYED RESIDENTS, THE UNINSURED/UNDERINSURED, VETERANS IN THE ONLINE SURVEY, KEY INFORMANTS WERE ASKED TO RATE THE DEGREE TO WHICH VARIOUS HEALTH ISSUES ARE A PROBLEM IN THEIR OWN COMMUNITY FOLLOW-UP QUESTIONS ASKED THEM TO DESCRIBE WHY THEY IDENTIFY PROBLEM AREAS AS SUCH, AND HOW THESE MIGHT BE BETTER ADDRESSED RESULTS OF THEIR RATINGS, AS WELL AS THEIR VERBATIM COMMENTS, ARE INCLUDED IN EHMC'S CHNA FINAL PARTICIPATION INCLUDED REPRESENTATIVES OF THE ORGANIZATIONS OUTLINED BELOW - BERGEN COUNTY CANCER EDUCATION AND EARLY DE</p>

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
<p>SCHEDULE H, PART V, SECTION B, QUESTION 5</p>	<p>TECTION, - BERGEN COUNTY DEPARTMENT OF HEALTH SERVICES, - BERGEN COUNTY DEPARTMENT OF HUMAN SERVICES, - BERGEN COUNTY SCHOOL NURSES ASSOCIATION, - BERGEN COUNTY SPECIAL SERVICES, - BERGEN COUNTY UNITED WAY, - BERGEN COUNTY YOUTH SERVICES COMMISSION, - BERGEN REGIONAL MEDICAL CENTER, - BERGEN VOLUNTEER CENTER, - BERGENFIELD/HACKENSACK HEALTH DEPARTMENTS, - BRIGHTVIEW SENIOR LIVING, - CANCERCARE, - CARE PLUS MEDICAL SERVICES, - CENTER FOR DENTISTRY AT HUMC, - CHILDREN'S AID AND FAMILY SERVICES, - CHRISTIAN HEALTH CARE CENTER, - EDGEWATER OFFICE OF PUBLIC HEALTH/HEALTH DEPARTMENT, - ENGLEWOOD HEALTH DEPARTMENT, - FAIR LAWN SENIOR CENTER, - FRIENDS TO FRIENDS COMMUNITY CHURCH, - GERIATRIC SERVICES, INC, - GOLD'S GYM, - HACKENSACK UNIVERSITY MEDICAL CENTER, - HARP OF HACKENSACK UNIVERSITY MEDICAL CENTER, - HEALTHY FAMILIES NORTH JERSEY, - HIGH FOCUS CENTERS, - HOLY NAME MEDICAL CENTER, - JEWISH FAMILY SERVICE OF BERGEN AND NORTH HUDSON, - METROPOLITAN AME ZION CHURCH, - NARCOTICS ANONYMOUS, - NORTH HUDSON COMMUNITY ACTION CORP HEALTH CENTER, - NORTHERN VALLEY ADC, - P ARAMUS BOARD OF HEALTH AND HUMAN SERVICES, - PARTNERSHIP FOR MATERNAL AND CHILD HEALTH OF NORTH NJ, - PASCACK VALLEY MEALS ON WHEELS, - SENIOR SOURCE, AND - TEANECK HEALTH DEPARTMENT/SOCIAL SERVICES</p>

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, QUESTIONS 6A & 6B	EHMC'S CHNA WAS COMPLETED IN COLLABORATION WITH THE COMMUNITY HEALTH IMPROVEMENT PARTNERSHIP ("CHIP") OF BERGEN COUNTY THE EHMC CHNA IS PART OF A BROADER REGIONAL ASSESSMENT MADE POSSIBLE THROUGH THE GENEROUS SUPPORT OF CHRISTIAN HEALTH CARE CENTER (RAMAPO RIDGE PSYCHIATRIC HOSPITAL), HACKENSACK UNIVERSITY MEDICAL CENTER, HACKENSACKUMC AT PASCACK VALLEY, HOLY NAME MEDICAL CENTER AND THE VALLEY HOSPITAL REPRESENTATIVES FROM EACH OF THESE HOSPITALS, ALONG WITH REPRESENTATIVES OF THE BERGEN COUNTY DEPARTMENT OF HEALTH SERVICES ("BCDHS") AND THE CHIP OF BERGEN COUNTY WORKED COLLABORATIVELY TO GUIDE ASSESSMENTS OF HEALTH NEEDS FOR BERGEN COUNTY AND FOR THE SPECIFIC COMMUNITIES SERVED BY EACH HOSPITAL ADDITIONALLY, EHMC'S CHNA WAS CONDUCTED BY PROFESSIONAL RESEARCH CONSULTANTS, INC ("PRC") PRC IS A NATIONALLY-RECOGNIZED HEALTHCARE CONSULTING FIRM WITH EXTENSIVE EXPERIENCE CONDUCTING CHNA'S SUCH AS THIS IN HUNDREDS OF COMMUNITIES ACROSS THE UNITED STATES SINCE 1994

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, QUESTIONS 7A & 7B	THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") DUE TO CHARACTER LIMITATIONS, THE WEBSITE LISTED IN PART V, SECTION B, QUESTION 7A, IS THE HOME PAGE FOR THE SYSTEM THE CHNA CAN BE ACCESSED AT THE FOLLOWING PAGE INCLUDED IN THE SYSTEM'S WEBSITE WWW ENGLEWOODHEALTH ORG/ABOUT#COMMUNITY-HEALTH-NEEDS-ASSESSMENT ADDITIONALLY, THE COMMUNITY HEALTH IMPROVEMENT PARTNERSHIP OF BERGEN COUNTY'S CHNA, WHICH INCLUDES THIS ORGANIZATION, IS MADE WIDELY AVAILABLE AT THE FOLLOWING URL WWW HEALTHYBERGEN ORG

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, QUESTION 10A	DUE TO CHARACTER LIMITATIONS, THE WEBSITE LISTED IN PART V, SECTION B, QUESTION 10A, IS THE HOME PAGE FOR THE SYSTEM THE ORGANIZATION'S IMPLEMENTATION STRATEGY IS MADE WIDELY AVAILABLE AND CAN BE ACCESSED AT THE FOLLOWING PAGE INCLUDED IN THE SYSTEM'S WEBSITE WWW ENGLEWOODHEALTH ORG/ABOUT#COMMUNITY-HEALTH-NEEDS-ASSESSMENT

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
<p>SCHEDULE H, PART V, SECTION B, QUESTION 11</p>	<p>THE EPMC CHNA IDENTIFIED TWENTY-SEVEN (27) AREAS OF OPPORTUNITY THESE AREAS WERE DETERMIN ED AFTER CONSIDERATION OF VARIOUS CRITERIA, INCLUDING STANDING IN COMPARISON WITH BENCHMARK DATA (PARTICULARLY NATIONAL DATA), THE PREPONDERANCE OF SIGNIFICANT FINDINGS WITHIN TOP IC AREAS, THE MAGNITUDE OF THE ISSUE IN TERMS OF THE NUMBER OF PERSONS AFFECTED, AND THE P OTENTIAL HEALTH IMPACT OF A GIVEN ISSUE ON AUGUST 4, 2016 EPMC, ALONG WITH THE BERGEN COU NTY DEPARTMENT OF HEALTH SERVICES AND THE OTHER HOSPITALS SPONSORING THE BROADER BERGEN CO UNTY ASSESSMENT PROJECT, CONVENED A GROUP OF COMMUNITY STAKEHOLDERS (REPRESENTING A CROSS- SECTION OF COMMUNITY-BASED AGENCIES AND ORGANIZATIONS) TO EVALUATE, DISCUSS AND PRIORITIZE HEALTH ISSUES FOR BERGEN COUNTY, BASED ON FINDINGS OF THE COUNTYWIDE CHNA THE RESULTS OF THIS PRIORITIZATION WILL INFORM THE SELECTION OF PRIORITIES FOR EACH OF THE HOSPITALS IN ITS RESPECTIVE SERVICE AREA PRC BEGAN THE MEETING WITH A PRESENTATION OF KEY FINDINGS FRO M THE CHNA, HIGHLIGHTING THE SIGNIFICANT HEALTH ISSUES IDENTIFIED FROM THE RESEARCH FOLLO WING THE DATA REVIEW, PRC ANSWERED ANY QUESTIONS AND FACILITATED A GROUP DIALOGUE, ALLOWIN G PARTICIPANTS TO ADVOCATE FOR ANY OF THE HEALTH ISSUES DISCUSSED FINALLY, PARTICIPANTS WERE PROVIDED AN OVERVIEW OF THE PRIORITIZATION EXERCISE THAT FOLLOWED IN ORDER TO ASSIGN PRIORITY TO THE IDENTIFIED HEALTH NEEDS (AREAS OF OPPORTUNITY), A WIRELESS AUDIENCE RESPON SE SYSTEM WAS USED IN WHICH EACH PARTICIPANT WAS ABLE TO REGISTER HIS/HER RATINGS USING A SMALL REMOTE KEYPAD INDIVIDUALS' RATINGS FOR EACH CRITERIA WERE AVERAGED FOR EACH TESTED HEALTH ISSUE, AND THEN THESE COMPOSITE CRITERIA SCORES WERE AVERAGED TO PRODUCE AN OVERALL SCORE THIS PROCESS YIELDED THE FOLLOWING PRIORITIZED LIST OF COMMUNITY HEALTH NEEDS 1 SUBSTANCE ABUSE 2 MENTAL HEALTH 3 DIABETES 4 NUTRITION, PHYSICAL ACTIVITY, & WEIGHT 5 ACCESS TO HEALTHCARE SERVICES 6 HEART DISEASE & STROKE 7 DEMENTIAS, INCLUDING ALZHEIMERS DISEASE 8 IMMUNIZATION & INFECTIOUS DISEASES 9 CANCER EPMC IS COMMITTED TO ACHIEVING TH E "TRIPLE AIM" IMPROVED HEALTH THROUGH BETTER QUALITY OF CARE AT LOWER COSTS TO ADDRESS THE NEEDS OF ITS COMMUNITY, EPMC ALLOCATED SIGNIFICANT RESOURCES TO ENSURE ACHIEVEMENT OF THE CHNA IMPLEMENTATION STRATEGY GOALS ADDITIONALLY, EPMC HAS DEVELOPED A POPULATION HEAL TH DEPARTMENT WHICH INCLUDES BOTH CLINICAL AND SUPPORT SERVICES EPMC IS DEDICATED TO BEIN G A BEACON OF HEALTH FOR ITS COMMUNITY EPMC HAS PRIORITIZED THE SIGNIFICANT NEEDS IDENTIF IED INTO THE FOLLOWING GOALS GOAL 1 INCREASE ACCESS TO HEALTH CARE THROUGH POPULATION HE ALTH MANAGEMENT ----- 1) EXPAND PRIMARY AND PREVENTATIVE CARE TO MEET THE COMMUNITY NEEDS, 2) ENHANCE ACCESS AND CONVENIE NCE TO MEET CONSUMER EXPECTATIONS, 3) ENSURE ADEQUATE NETWORK OF PROVIDERS TO MEET NEEDS O F COMMUNITY, 4) DEVELOP A SYSTEM-WIDE CARE MANAGEMENT PROGRAM, 5) DEVELOP POPULATION-SPECI FIC PROGRAMS TO ENSURE ACCESS</p>

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
<p>SCHEDULE H, PART V, SECTION B, QUESTION 11</p>	<p>TO CARE, AND 6) PARTNER WITH LOCAL COMMUNITIES AND COMMUNITY BASED AGENCIES TO PROVIDE RESOURCES AND EXPERTISE IN ACHIEVING HEALTHY POPULATIONS GOAL 2 PROMOTE BEHAVIORAL HEALTH - ----- ----- 1) CONTINUE TO OFFER BEHAVIORAL HEALTH EDUCATION AND SCREENINGS TO THE COMMUNITY, 2) INTEGRATE BEHAVIORAL HEALTH INTO THE PRIMARY CARE SETTING, 3) INCREASE POPULATION-SPECIFIC PROGRAMS AND SERVICES, AND 4) COLLABORATE WITH OTHER PROVIDERS ON CROSS CONTINUUM INITIATIVES GOAL 3 IMPROVE HEALTH STATUS THROUGH CHRONIC DISEASE AND CARE MANAGEMENT ACROSS THE CONTINUUM ----- **CARDIOVASCULAR/HEART DISEASE AND STROKE** 1) CONTINUE OUTREACH TO THE COMMUNITY WITH A FOCUS ON PREVENTION AND EARLY DIAGNOSIS, 2) ENSURE ADEQUATE NETWORK, AND 3) ENSURE ACCESS TO PROVIDERS ** CANCER ** 1) CONTINUE OUTREACH TO THE COMMUNITY WITH A FOCUS ON PREVENTION AND EARLY DIAGNOSIS, AND 2) CONTINUE TO BE A COMMISSION ON CANCER ACCREDITED HOSPITAL ** DIABETES ** 1) CONTINUE OUTREACH TO THE COMMUNITY WITH A FOCUS ON PREVENTION AND EARLY DIAGNOSIS ** NUTRITION, PHYSICAL ACTIVITY AND WEIGHT ** 1) DEVELOP POPULATION-SPECIFIC PROGRAMS GOAL 4 INCREASE ACCESS TO IMMUNIZATIONS AND REDUCE INFECTIOUS DISEASES ----- ----- 1) INCREASE PREVENTATIVE MEASURES IN PRIMARY CARE SETTING</p>

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, QUESTION 13A	DUE TO CHARACTER LIMITATIONS, THE PERCENTAGE REFLECTED IN SCHEDULE H, PART V, SECTION B, QUESTION 13, FOR THE ORGANIZATION'S FEDERAL POVERTY GUIDELINES ("FPG") FAMILY INCOME LIMIT TO DETERMINE ELIGIBILITY FOR DISCOUNTED CARE IS 900% HOWEVER, THIS ORGANIZATION OFFERS DISCOUNTED CARE TO ALL UNINSURED PATIENTS FOR EMERGENCY AND MEDICALLY NECESSARY CARE REGARDLESS OF INCOME

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, QUESTION 16	DUE TO CHARACTER LIMITATIONS, THE WEBSITE LISTED IN PART V, SECTION B, QUESTION 16, IS THE HOME PAGE FOR THE SYSTEM THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY, APPLICATION AND PLAIN LANGUAGE SUMMARY ARE MADE WIDELY AVAILABLE ON THE ORGANIZATION'S WEBSITE THESE DOCUMENTS CAN BE ACCESSED AT THE FOLLOWING PAGE INCLUDED IN THE SYSTEM'S WEBSITE WWW ENGLEWOODHEALTH ORG/FOR-PATIENTS-VISITORS/BILLING-INSURANCE

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
▶ **Attach to Form 990.**
▶ **Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.**

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Employer identification number
22-1487173

Part I Questions Regarding Compensation

		Yes	No		
<p>1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account </td> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) </td> </tr> </table>	<input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)			
<input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)				
<p>b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</p>	1b				
<p>2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</p>	2				
<p>3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <input checked="" type="checkbox"/> Compensation committee <input checked="" type="checkbox"/> Independent compensation consultant <input type="checkbox"/> Form 990 of other organizations </td> <td style="width: 50%; vertical-align: top;"> <input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee </td> </tr> </table>	<input checked="" type="checkbox"/> Compensation committee <input checked="" type="checkbox"/> Independent compensation consultant <input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee			
<input checked="" type="checkbox"/> Compensation committee <input checked="" type="checkbox"/> Independent compensation consultant <input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee				
<p>4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization</p> <p>a Receive a severance payment or change-of-control payment?</p> <p>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p> <p>c Participate in, or receive payment from, an equity-based compensation arrangement?</p> <p>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</p>	4a		No		
	4b	Yes			
	4c		No		
<p>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</p> <p>5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</p> <p>a The organization?</p> <p>b Any related organization?</p> <p>If "Yes," on line 5a or 5b, describe in Part III</p>	5a		No		
	5b		No		
<p>6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</p> <p>a The organization?</p> <p>b Any related organization?</p> <p>If "Yes," on line 6a or 6b, describe in Part III</p>	6a		No		
	6b		No		
<p>7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III</p>	7	Yes			
<p>8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III</p>	8		No		
<p>9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>	9				

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
SCHEDULE J, PART I, QUESTION 4B	THE DEFERRED COMPENSATION AMOUNTS REFLECTED IN SCHEDULE J, PART II, COLUMN C FOR THE FOLLOWING INDIVIDUAL INCLUDES UNVESTED BENEFITS IN AN INTERNAL REVENUE CODE SECTION 457(F) PLAN (NON-QUALIFIED DEFERRED COMPENSATION PLAN) WHICH ARE SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE FORFEITURE. ACCORDINGLY, THIS INDIVIDUAL MAY NEVER ACTUALLY RECEIVE THE UNVESTED BENEFIT AMOUNT. THE AMOUNT OUTLINED HEREIN WAS NOT INCLUDED IN THE INDIVIDUALS 2017 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES. WARREN GELLER, \$128,450
SCHEDULE J, PART I, QUESTION 7	CERTAIN INDIVIDUALS INCLUDED IN SCHEDULE J, PART II RECEIVED A BONUS DURING CALENDAR YEAR 2017 WHICH AMOUNTS WERE INCLUDED IN SCHEDULE J, PART II, COLUMN B(II) HEREIN AND IN EACH INDIVIDUAL'S 2017 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES. PLEASE REFER TO THIS SECTION OF THE FORM 990, SCHEDULE J FOR THIS INFORMATION BY PERSON BY AMOUNT.

Additional Data

Software ID:

Software Version:

EIN: 22-1487173

Name: ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1WARREN GELLER SECRETARY - TRUSTEE, PRES/CEO	(i)	842,706	273,054	114,371	154,550	33,993	1,418,674	0
	(ii)	0	0	0	0	0	0	0
1JEFFREY MATICAN MD TRUSTEE	(i)	0	0	26,830	0	0	26,830	0
	(ii)	337,322	80,553	250	5,400	23,954	447,479	0
2MARK SHAPIRO MD TRUSTEE	(i)	0	0	0	0	0	0	0
	(ii)	250,000	0	0	0	0	250,000	0
3ANTHONY T ORLANDO SVP FINANCE/CFO	(i)	499,880	156,631	43,463	27,000	28,603	755,577	0
	(ii)	0	0	0	0	0	0	0
4MARY ANN DONOHUE-RYAN PHD RN VP, PATIENT CARE SVCS/CNO	(i)	295,885	52,351	5,980	4,156	24,963	383,335	0
	(ii)	0	0	0	0	0	0	0
5HELENE WOLK SVP OPERATIONS	(i)	331,214	122,596	5,330	5,400	15,056	479,596	0
	(ii)	0	0	0	0	0	0	0
6MICHAEL PIETROWICZ SVP PLANNING & PROG DEV/CSO	(i)	325,735	119,768	19,850	24,760	31,381	521,494	0
	(ii)	0	0	0	0	0	0	0
7PATRICIA G WILSON SVP HUMAN RESOURCES/CHRO	(i)	318,389	116,798	21,359	26,957	29,799	513,302	0
	(ii)	0	0	0	0	0	0	0
8KATHLEEN KAMINSKY RN SVP CHIEF POP HEALTH OFFICER	(i)	291,186	113,585	18,413	26,242	31,881	481,307	0
	(ii)	0	0	0	0	0	0	0
9KENNETH T LESTER VP PHYSICIAN NETWORK	(i)	295,686	49,865	5,980	3,447	23,954	378,932	0
	(ii)	0	0	0	0	0	0	0
10ALICIA PARK VP COMMUNICATIONS/CCO	(i)	238,242	94,009	1,486	4,815	2,500	341,052	0
	(ii)	0	0	0	0	0	0	0

Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**
 ▶ **Attach to Form 990 or Form 990-EZ.**
 ▶ **Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.**

2017

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization ENGLEWOOD HOSPITAL AND MEDICAL CENTER	Employer identification number 22-1487173
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Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)
 Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ▶ \$ _____

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.
 Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
Total						▶ \$						

Part III Grants or Assistance Benefiting Interested Persons.
 Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) PATRICIA DURKIN	FAMILY MEMBER OF TRUSTEE	75,659	EMPLOYEE		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization

ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Employer identification number

22-1487173

990 Schedule O, Supplemental Information

Return Reference	Explanation
<p>CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS</p>	<p>BACKGROUND ===== ENGLEWOOD HOSPITAL AND MEDICAL CENTER ("EHMC") WAS FOUNDED IN 1888 EHMC IS A LEADING PROVIDER OF HIGH-QUALITY, COMPREHENSIVE, AND HUMANISTIC CARE SERVING NORTHERN NEW JERSEY AND BEYOND EHMC IS A PROVIDER OF GENERAL ACUTE HEALTHCARE SERVICES IN BERGEN COUNTY, NEW JERSEY EHMC IS RECOGNIZED BY THE IRS AS AN INTERNAL REVENUE CODE 501(C) (3) TAX-EXEMPT ORGANIZATION PURSUANT TO ITS CHARITABLE PURPOSES, EHMC PROVIDES HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY MOREOVER, EHMC OPERATES CONSISTENTLY WITH THE FOLLOWING CRITERIA OUTLINED IN IRS REVENUE RULING 69-545 1 PROVIDES HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF ABILITY TO PAY, INCLUDING CHARITY CARE, SELF-PAY, MEDICARE AND MEDICAID PATIENTS, 2 OPERATES AN EMERGENCY DEPARTMENT FOR ALL PERSONS, WHICH IS OPEN 24 HOURS A DAY, 7 DAYS A WEEK, 365 DAYS PER YEAR, 3 MAINTAINS AN OPEN MEDICAL STAFF, WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS, 4 CONTROL OF EHMC RESTS WITH ITS BOARD OF TRUSTEES WHICH IS COMPRISED OF INDEPENDENT CIVIC LEADERS AND OTHER PROMINENT MEMBERS OF THE COMMUNITY, AND 5 SURPLUS FUNDS ARE USED TO IMPROVE THE QUALITY OF PATIENT CARE, EXPAND AND RENOVATE FACILITIES AND ADVANCE MEDICAL CARE, PROGRAMS AND ACTIVITIES THE OPERATIONS OF EHMC AS SHOWN THROUGH THE FACTORS OUTLINED ABOVE AND OTHER INFORMATION CONTAINED HEREIN, CLEARLY DEMONSTRATE THAT THE USE AND CONTROL OF EHMC IS FOR THE BENEFIT OF THE PUBLIC AND THAT NO PART OF THE INCOME OR NET EARNINGS OF THE ORGANIZATION INURES TO THE BENEFIT OF ANY PRIVATE INDIVIDUAL NOR IS ANY PRIVATE INTEREST BEING SERVED OTHER THAN INCIDENTALY EHMC PROVIDES HEALTHCARE SERVICES TO ALL INDIVIDUALS REGARDLESS OF ABILITY TO PAY MOREOVER, EHMC PROVIDES HEALTHCARE SERVICES TO PATIENTS WHO MEET CERTAIN CRITERIA DEFINED BY THE NEW JERSEY DEPARTMENT OF HEALTH AND HUMAN SERVICES WITHOUT CHARGE OR AT AMOUNTS LESS THAN ESTABLISHED RATES EHMC MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE AMOUNT OF CHARITY CARE IT PROVIDES THESE RECORDS INCLUDE THE AMOUNT OF CHARGES FOREGONE FOR SERVICES AND SUPPLIES FURNISHED UNDER ITS FINANCIAL ASSISTANCE POLICY</p> <p>OVERVIEW ===== ENGLEWOOD HOSPITAL AND MEDICAL CENTER, A COMMUNITY TEACHING HOSPITAL IN ENGLEWOOD, NEW JERSEY, IS NATIONALLY RECOGNIZED FOR CARDIAC SURGERY AND CARDIAC CARE, BREAST IMAGING AND CANCER CARE, SPINE SURGERY, ORTHOPEDIC SURGERY, AND MATERNITY CARE, AND IS AN INTERNATIONAL LEADER IN PATIENT BLOOD MANAGEMENT AND BLOODLESS SURGERY OTHER AREAS OF EXCELLENCE INCLUDE DIAGNOSTIC IMAGING, OFFERING A 3T MRI MACHINE, A HYBRID OPERATING ROOM, AND OTHER STATE-OF-THE-ART TECHNOLOGY FOUNDED IN 1888 AS A 12-BED FACILITY, ENGLEWOOD HOSPITAL AND MEDICAL CENTER IS TODAY A FULLY ACCREDITED HOSPITAL WITH 352 BEDS THROUGH AN ONGOING CAMPUS MODERNIZATION PROJECT, A GROWING AND COMPREHENSIVE PHYSICIAN NETWORK, AND A STRATEGIC FOCUS ON OUTPATIENT SERVICES AND POPULATION HEALTH M</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	<p>ANAGEMENT, ENGLEWOOD HOSPITAL AND MEDICAL CENTER CONTINUALLY INNOVATES AND ADAPTS IN ORDER TO MEET THE NEEDS OF THE COMMUNITY IT SERVES AND REMAIN ON THE FOREFRONT OF HIGH-QUALITY CARE AS PART OF A STRONG COMMITMENT TO THE COMMUNITY, ENGLEWOOD HOSPITAL AND MEDICAL CENTER PROVIDES FREE HEALTH FAIRS, SCREENINGS, WELLNESS SERVICES, AND EDUCATIONAL SEMINARS THE MEDICAL CENTERS EMS OPERATES THE LARGEST HOSPITAL-BASED AMBULANCE SYSTEM IN BERGEN COUNTY, PROVIDING DEDICATED AMBULANCE SERVICES TO NEIGHBORING MUNICIPALITIES, AND OFFERS CPR CLASSES AND OTHER TRAINING FOR FIRST RESPONDERS VISION TO BE THE REGIONAL LEADER IN PROVIDING STATE OF THE ART, COMPASSIONATE CARE IN A HUMANISTIC ENVIRONMENT MISSION TO PROVIDE COMPREHENSIVE, STATE-OF-THE-ART PATIENT SERVICES, EMPHASIZE CARING AND OTHER HUMAN VALUES IN THE TREATMENT OF PATIENTS AND IN RELATIONS WITH THEIR FAMILIES, AND AMONG EMPLOYEES, MEDICAL STAFF, AND COMMUNITY, BE A CENTER OF EDUCATION AND RESEARCH, AND PROVIDE EMPLOYEES AND MEDICAL STAFF WITH MAXIMUM OPPORTUNITIES TO ACHIEVE THEIR PERSONAL AND PROFESSIONAL GOALS</p> <p>COMMUNITY HEALTH ===== COMMUNITY NEEDS & OUTREACH ----- - EVERY THREE YEARS, THE HOSPITAL EMBARKS ON A PROCESS TO IDENTIFY AND MEASURE THE NEEDS OF THE COMMUNITIES WE SERVE, THROUGH A COMMUNITY HEALTH NEEDS ASSESSMENT THE NEEDS ASSESSMENT IS A SYSTEMATIC, DATA-DRIVEN TOOL TO DETERMINE THE HEALTH STATUS, BEHAVIORS, AND NEEDS OF RESIDENTS WE THEN USE THE FINDINGS TO INFORM DECISIONS AND GUIDE EFFORTS TO IMPROVE HEALTH AND WELLNESS OUR MOST RECENT COMMUNITY HEALTH NEEDS ASSESSMENT WAS CONDUCTED IN 2016, IN PARTNERSHIP WITH SEVERAL OTHER BERGEN COUNTY HOSPITALS, THE BERGEN COUNTY DEPARTMENT OF HEALTH SERVICES, AND THE COMMUNITY HEALTH IMPROVEMENT PARTNERSHIP OF BERGEN COUNTY THE GREATEST NEEDS WERE PRIORITIZED AS</p> <ol style="list-style-type: none"> 1 ACCESS TO HEALTHCARE SERVICES 2 MENTAL HEALTH 3 HEART DISEASE AND STROKE 4 CANCER 5 DIABETES 6 NUTRITION, PHYSICAL ACTIVITY, AND WEIGHT 7 IMMUNIZATION AND INFECTIOUS DISEASES 8 DEMENTIAS, INCLUDING ALZHEIMERS DISEASE 9 RESPIRATORY DISEASES <p>FROM THESE FINDINGS EMERGED THE FOLLOWING GOALS</p> <ol style="list-style-type: none"> 1 INCREASE ACCESS TO HEALTHCARE THROUGH POPULATION HEALTH MANAGEMENT 2 PROMOTE BEHAVIORAL HEALTH 3 IMPROVE HEALTH STATUS THROUGH CHRONIC DISEASE AND CARE MANAGEMENT ACROSS THE CONTINUUM 4 INCREASE ACCESS TO IMMUNIZATIONS AND REDUCE INFECTIOUS DISEASES <p>WE HAVE TAKEN GREAT STRIDES TOWARD IMPLEMENTING THESE PLANS THE WORK, WHICH IS CLOSELY INTERTWINED WITH OUR POPULATION HEALTH STRATEGY, INCLUDES INCREASED OUTREACH AND EDUCATION TO TARGETED POPULATIONS, DEVELOPMENT OF A BEHAVIORAL HEALTH AMBULATORY PROGRAM THAT ACCEPTS ALL INSURANCES, AND EXPLORATION OF NEW STRATEGIES TO ENHANCE ACCESS TO CARE, SUCH AS TELEHEALTH IN ADDITION TO SUPPORTING IMPLEMENTATION OF THE COMMUNITY HEALTH NEEDS ASSESSMENT GOALS, OUR OUTREACH EFFORTS HELP US GIVE BACK TO OUR COMMUNITY AND REINFORCE OUR ROLE AS A TRUSTED HEALTH RESOURCE THROUGH HEALTH FAIRS, FREE SCREENINGS FOR</p>

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<p>CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS</p>	<p>CANCER AND OTHER HEALTH ISSUES, SPEAKERS' BUREAU PROGRAMS, VISITS FROM SCHOOLCHILDREN AND HIGH SCHOOL STUDENTS, AND OTHER PROGRAMS THAT TAKE PLACE THROUGHOUT THE YEAR, WE ARE ENCOURAGING OUR NEIGHBORS TO TAKE AN ACTIVE ROLE IN THEIR OWN HEALTH. OUR COMMITMENT TO THE HEALTH AND WELL-BEING OF OUR COMMUNITIES HAS BEEN, AND ALWAYS WILL BE, AT THE HEART OF OUR MISSION, AND WE WILL CONTINUE TO PUT FORTH TREMENDOUS EFFORT TO CLOSE THE REMAINING GAPS IN CARE. KOREAN HEALTH & WELLNESS ----- OVER THE YEARS, ENGLEWOOD HOSPITAL HAS RECOGNIZED THE NEED TO SUPPORT BERGEN COUNTY'S KOREAN COMMUNITY, ONE OF THE STATES FASTEST-GROWING POPULATIONS. NEW JERSEY'S KOREAN POPULATION REACHED NEARLY 94,000 PEOPLE IN THE LATEST U.S. CENSUS, WITH MORE THAN 60 PERCENT LIVING IN BERGEN COUNTY. WE RECOGNIZED THAT KOREAN PATIENTS AND FAMILIES NEEDED MORE CULTURALLY SENSITIVE SERVICES TO SUPPORT THEM WITH THE MANY HEALTH ISSUES THEY WERE FACING, INCLUDING CANCER, HEART DISEASE, MENTAL HEALTH CONDITIONS, AND OTHER COMPLEX ILLNESSES. THROUGH THE VISION OF OUR BOARD CHAIRMAN AND OTHER TRUSTEES AND PHYSICIANS, IN 2013 WE FORMALIZED OUR COMMITMENT TO THIS POPULATION BY CREATING THE CENTER FOR KOREAN HEALTH AND WELLNESS. THE CENTER'S MISSION COMPRISES PATIENT AND FAMILY SERVICES AS WELL AS COMMUNITY EDUCATION AND OUTREACH. FOR PATIENTS AND FAMILIES, WE PROVIDE IMPORTANT NAVIGATION SERVICES TO HELP WITH PRACTICAL NEEDS DURING THEIR STAY, SUCH AS INTERPRETATION, BILLING AND FINANCIAL ISSUES, REFERRALS AND APPOINTMENTS, AND DIETARY PREFERENCES AND NEEDS. MORE BROADLY, THE CENTER IS DEDICATED TO CREATING PROGRAMS IN THE COMMUNITY THAT IMPROVE ACCESS TO HEALTHCARE, PROVIDE EARLY ATTENTION TO SERIOUS DISEASE AND ILLNESS, AND NOT ONLY TREAT AND HEAL THE PHYSICAL CONDITION, BUT ALSO SUPPORT SOCIAL WELL-BEING. WE HAVE PARTNERED WITH NUMEROUS LOCAL AND REGIONAL KOREAN ORGANIZATIONS, INCLUDING THE KOREAN COMMUNITY CENTER, KOREAN AMERICAN MEDICAL ASSOCIATION, ASSOCIATION OF KOREAN AMERICAN MEDICAL GRADUATES, ESTHER HA FOUNDATION, SENIOR CENTERS, AND MANY OTHERS ON PROGRAMS SUCH AS HEALTH FAIRS, SCREENINGS, SEMINARS, AND CULTURAL PROGRAMS THAT PROMOTE HEALTH TO HELP EDUCATE OUR COMMUNITY, WE HAVE ALSO PARTNERED WITH KOREAN MEDIA OUTLETS, INCLUDING DEVELOPING A MONTHLY SHOW WITH A KOREAN RADIO STATION THAT IS RECORDED AT THE HOSPITAL. IN 2017, WE LAUNCHED A NEW SOCIAL MEDIA PLATFORM THAT PROMOTES OUR SERVICES AND OFFERS HEALTH EDUCATION TO A COMMUNITY INCREASINGLY USING MOBILE TECHNOLOGY. WITH THE LAUNCH OF EPIC, THE HOSPITAL'S NEW ELECTRONIC HEALTH RECORD SYSTEM, WE ARE NOW ABLE TO MORE ACCURATELY COLLECT AND ANALYZE DEMOGRAPHIC AND HEALTH DATA FOR OUR PATIENTS, WHICH WILL BE USED TO CREATE NEW PROGRAMS AND SERVICES IN HIGH-PRIORITY AREAS IDENTIFIED BY OUR RECENT COMMUNITY HEALTH NEEDS ASSESSMENT. THESE INCLUDE DEMENTIA, DIABETES, MENTAL HEALTH, CANCER, AND ACCESS TO HEALTHCARE.</p>

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CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	<p>PHYSICIAN NETWORK ----- ONE OF THE MOST SIGNIFICANT TRENDS IN HEALTHCARE IN RE CENT YEARS IS THE FORGING OF PARTNERSHIPS BETWEEN HOSPITALS AND PHYSICIAN PRACTICES THROU GH THESE PARTNERSHIPS, HOSPITALS AND THEIR COMMUNITY-BASED MEDICAL STAFF CAN ENHANCE PATIE NT CARE AND QUALITY BY IMPROVING THE COORDINATION OF SERVICES, ACCESS, CONVENIENCE, AND EF FICIENCY THE ENGLEWOOD HEALTH PHYSICIAN NETWORK, ALSO KNOWN AS MDPARTNERS, BEGAN IN 2011 WITH TWO MULTISITE GROUP PRACTICES OVER THE PAST SEVERAL YEARS, IT HAS GROWN TO CLOSE TO 400 PROVIDERS FROM A WIDE RANGE OF SPECIALTIES WHO PROVIDE CARE AT SOME 75 OFFICE LOCATION S BERGEN, ESSEX, HUDSON, MORRIS, PASSAIC, AND ROCKLAND COUNTIES, AS WELL AS ON-SITE AT OUR HOSPITAL THE BACKBONE OF OUR NETWORK IS THE MORE THAN 130 PRIMARY CARE PRACTITIONERS, WH O ARE CENTRAL TO MANAGING A PATIENTS CARE AND STREAMLINING ACCESS TO SPECIALISTS AND TERTI ARY-LEVEL CARE WITH CARE COORDINATORS, SOCIAL WORKERS, QUALITY COORDINATORS, AND PATIENT NAVIGATORS, THE PRACTICES ARE PUTTING PATIENTS AT THE FOREFRONT, BRIDGING RELATIONSHIPS AM ONG PATIENTS AND FAMILIES AND THEIR CARE TEAMS IN RECOGNITION OF THIS PATIENT-CENTERED AP PROACH, ALL 18 OF OUR PRIMARY CARE PRACTICES IN OUR NETWORK AS OF THE CLOSE OF 2017 WERE N AMED LEVEL 3 PATIENT-CENTERED MEDICAL HOMES, THE GOLD STANDARD FOR PRIMARY CARE, DESIGNATE D BY THE NATIONAL COMMITTEE FOR QUALITY ASSURANCE OUR NEW ELECTRONIC HEALTH RECORD SYSTEM , EPIC, ALSO SUPPORTS CARE COORDINATION THE TECHNOLOGICAL UPGRADE HAS CREATED FULL AND SE AMLESS INTEGRATION OF PATIENT INFORMATION FROM THE HOSPITAL AND PHYSICIAN PRACTICES TO SUP PORT CONTINUITY OF CARE WHETHER A PATIENT IS IN A PRIMARY CARE OFFICE, SEEING A SPECIALIS T, HAVING A TEST DONE AT ONE OF OUR DIAGNOSTIC FACILITIES, OR UNDERGOING A PROCEDURE AT TH E HOSPITAL, THAT PERSONS ENTIRE HEALTH RECORD IS AT THE PROVIDERS FINGERTIPS THE PRACTICE S ACCEPT ALMOST ALL INSURANCES, AND MANY OFFER EXTENDED HOURS AND URGENT CARE, HAVE MULTIL INGUAL PROVIDERS AND STAFF, AND HAVE BEGUN TO OFFER TRANSPORTATION ASSISTANCE THROUGH UBER HEALTH IN 2017, THE NETWORK WENT THROUGH A GOVERNANCE AND LEADERSHIP REORGANIZATION TO E NSURE CONTINUED HEALTHY GROWTH AND OUTCOMES RELATED TO CLINICAL CARE AND VALUE THIS INCLU DES WORKING CLOSELY WITH HOSPITAL LEADERSHIP ON POPULATION HEALTH AND SHARED SAVINGS PROGR AMS WITH MEDICARE AND COMMERCIAL PAYERS IN 2018, THE NETWORK WILL GROW FURTHER TO INCLUDE MORE PRIMARY CARE PHYSICIANS, ADDITIONAL SPECIALTIES AND LOCATIONS, URGENT CARE, AND ADDI TIONAL OFF-CAMPUS DIAGNOSTIC FACILITIES POPULATION HEALTH ----- THE PAST SEVE RAL YEARS HAVE BEEN A TRANSFORMATIVE TIME FOR HOSPITAL MISSIONS FOR DECADES, HOSPITALS HA VE SERVED TO PROVIDE CARE TO THEIR PATIENTS MORE RECENTLY, HOSPITALS HAVE BEGUN TO LOOK B EYOND THE WALLS OF THEIR FACILITY TO FOCUS ON THE HEALTH OF THEIR COMMUNITY AND THE HEALTH OF THEIR PATIENTS BEYOND THE ACUTE-CARE SETTING POPULATION HEALTH MANAGEMENT IS A NEW WA Y OF THINKING ABOUT HOW WE CAN</p>

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<p>CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS</p>	<p>MEET OUR COMMUNITY'S HEALTH NEEDS. IT FOCUSES NOT ONLY ON HEALTH OUTCOMES, BUT THE FACTORS THAT DETERMINE THEM. HOSPITALS ARE PARTNERING WITH PRIMARY CARE PROVIDERS, SOCIAL SERVICE PROVIDERS, SUBACUTE FACILITIES, AND INSURERS TO PROVIDE INTEGRATED CARE THAT RESULTS IN BETTER HEALTH, A BETTER EXPERIENCE FOR PATIENTS, AND LOWERED COSTS. IN JUST TWO SHORT YEARS, WE HAVE DEVELOPED A POPULATION HEALTH STRATEGY AND CREATED A NEW DEPARTMENT TO OVERSEE AND IMPLEMENT THIS STRATEGY IN BOTH OUR HOSPITAL AND PHYSICIAN NETWORK. OUR STRATEGIES INCLUDE IMPROVING CARE COORDINATION, ESTABLISHING VALUE-BASED CONTRACTS WITH PAYERS, AND EXPLORING INNOVATIVE WAYS FOR PATIENTS TO ACCESS PREVENTIVE CARE, SUCH AS TELEHEALTH. WE HAVE CREATED THE ENGLEWOOD HEALTH ALLIANCE, A CLINICALLY INTEGRATED NETWORK (CIN) OF PROVIDERS COMMITTED TO PROVIDING HIGH-QUALITY PATIENT CARE THROUGH A COLLABORATIVE APPROACH. THE CIN FUNCTIONS WILL ALLOW ENGLEWOOD HOSPITAL-AFFILIATED AND INDEPENDENT COMMUNITY PROVIDERS TO PARTNER TOGETHER TO BRING ABOUT MEANINGFUL IMPROVEMENTS IN THE EFFICIENCY OF HEALTHCARE DELIVERY AND PATIENT OUTCOMES. WE ARE ALSO PARTICIPATING IN VALUE-BASED PROGRAMS THAT ENCOURAGE DOCTORS, HOSPITALS, AND OTHER PROVIDERS TO COME TOGETHER TO GIVE COORDINATED HIGH-QUALITY CARE TO THEIR PATIENTS. THE GOAL OF COORDINATED CARE, SUCH AS THAT PROVIDED IN OUR ACCOUNTABLE CARE ORGANIZATION (ACO), IS TO ENSURE THAT PATIENTS GET THE RIGHT CARE AT THE RIGHT TIME, WHILE AVOIDING UNNECESSARY DUPLICATION OF SERVICES AND PREVENTING MEDICAL ERRORS. OUR TEAM FOCUSES ON PROVIDING PREVENTIVE CARE AND WE TRACK AND MONITOR THE HEALTH STATUS OF THEIR ENTIRE PATIENT PANEL. IN ADDITION FOR PATIENTS WHO ARE SEEN IN THE EMERGENCY DEPARTMENT OR ARE HOSPITALIZED, OUR CARE MANAGEMENT TEAM REACHES OUT AND ACTIVELY COORDINATES THEIR TRANSITION OF CARE BACK TO THE PRIMARY CARE PROVIDER. SINCE 2015, WE HAVE ENROLLED MORE THAN 50,000 LIVES INTO OUR ACO. THE LAUNCH OF EPIC IS EXPECTED TO HAVE SIGNIFICANT BENEFITS ON OUR POPULATION HEALTH STRATEGY, NOT ONLY BY OFFERING PROVIDERS A LONGITUDINAL VIEW OF THE PATIENTS ENTIRE CARE, BUT ALSO BY GIVING OUR POPULATION HEALTH EXPERTS ACCESS TO SYSTEM-WIDE DATA ON OUR PATIENTS TO HELP DEVELOP INTERVENTIONS. WELLNESS PROGRAMS ----- AS A TRUSTED RESOURCE FOR OUR COMMUNITY AND NEIGHBORS, WE ARE COMMITTED TO SERVING NOT ONLY THOSE WHO ARE SICK, BUT THOSE WHO ARE WELL. IN RECENT YEARS, WE HAVE REAFFIRMED OUR COMMITMENT TO THE COMMUNITY'S HEALTH BY INTRODUCING NEW SERVICES THAT PROMOTE WELLNESS, PREVENTIVE HEALTH, AND LONGEVITY. THREE PROGRAMS IN PARTICULAR SPEAK TO THIS COMMITMENT. IN 2015, THANKS TO THE GENEROUS SUPPORT OF OUR FRIENDS JENNIFER AND DAVID GRAF, WE OPENED THE GRAF CENTER FOR INTEGRATIVE MEDICINE. LOCATED IN A BRAND-NEW SPACE WITHIN THE RUSSELL AND ANGELICA BERRIE CENTER FOR HUMANISTIC CARE, THE ZEN-LIKE CENTER OFFERS ACUPUNCTURE, MEDITATION, THERAPEUTIC MASSAGE, HOLISTIC NUTRITIONAL COUNSELING, AND OTHER EVIDENCE-BASED SERVICES FOCUSED ON PREVENTIO</p>

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CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	<p>N, RECOVERY, AND SUPPORT AS INTEGRATIVE MEDICINE HAS BECOME MORE MAINSTREAM, IT IS IMPORTANT THAT SUCH SERVICES ARE OVERSEEN BY LICENSED OR CERTIFIED PROFESSIONALS AND DELIVERED IN COORDINATION WITH A PATIENTS DOCTOR IN 2017 ALONE, NEARLY 3,300 PATIENTS SOUGHT SERVICES AT THE GRAF CENTER, AND THE AVERAGE MONTHLY VOLUME HAS INCREASED EACH YEAR SINCE IT OPENED INCREASINGLY, THE GRAF CENTER IS PARTNERING WITH COMMUNITY AND CIVIC ORGANIZATIONS TO BRING WELLNESS SERVICES AND EDUCATION TO MORE OF OUR NEIGHBORS IN 2016, WE BEGAN THE BRAVERMAN FAMILY EXECUTIVE WELLNESS PROGRAM NAMED IN RECOGNITION OF OUR GENEROUS FRIEND AND DONOR STEVEN BRAVERMAN, THIS PROGRAM PROVIDES A COMPREHENSIVE HEAD-TO-TOE ASSESSMENT AND WELLNESS EVALUATION, TAILORED TO THE PATIENTS SPECIFIC CONCERNS, ALL IN A SINGLE VISIT DIRECTED BY A DEDICATED CONCIERGE A NICHE PROGRAM CREATED SPECIFICALLY FOR BUSY EXECUTIVES AND OTHER COMMUNITY LEADERS, THE WELLNESS VISITS GO BEYOND ROUTINE ANNUAL PHYSICALS, GIVING PATIENTS A DEEPER, MORE COMPLETE UNDERSTANDING OF THEIR HEALTH AND WELLNESS AND HELPING THEM CREATE AN ACTION PLAN FOCUSED ON LONG-TERM WELL-BEING IN FALL 2017, WE EMBARKED ON A PARTNERSHIP WITH ANOTHER COMMUNITY ORGANIZATION, A PARTNERSHIP THAT IS FOCUSED ON WELLNESS, BUT FROM A DIFFERENT ANGLE THE KAPLEN JCC ON THE PALISADES IN TENAFLY IS A COMMUNITY CENTER WITH A MAJOR FITNESS FACILITY, NURSEY SCHOOL, SUMMER CAMP, SENIOR ADULT PROGRAM, AND MUCH MORE AS HEALTHCARE SHIFTS INCREASINGLY TOWARD PREVENTIVE CARE, IT IS OUR RESPONSIBILITY TO PROVIDE RESOURCES, TO BOTH OUR EMPLOYEES AND PATIENTS, TO KEEP THEM WELL AND FREE FROM THE DEVELOPMENT OF CHRONIC AND AVOIDABLE CONDITIONS FOR OUR EMPLOYEES, WE ARE NOW OFFERING FREE TWICE-WEEKLY ON-SITE FITNESS CLASSES THE JCC ALSO OFFERS STEEPLY DISCOUNTED MEMBERSHIPS TO OUR EMPLOYEES AND MEDICAL STAFF FOR PATIENTS, WE HAVE LAUNCHED A SERIES CALLED THE WELLNESS AND LONGEVITY PROGRAM THE SERIES, WHICH IS TAILORED FOR PEOPLE WITH SPECIFIC CONDITIONS, INCLUDING CARDIAC DISEASE AND OBESITY, WILL CONSIST OF SPECIALIZED FITNESS CLASSES AT THE JCC, AS WELL AS INTEGRATIVE MEDICINE TREATMENTS AND INFORMATION AT OUR GRAF CENTER FOR INTEGRATIVE MEDICINE</p>

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<p>CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS</p>	<p>CLINIC SERVICES ===== OVER THE PAST FIVE YEARS, WE HAVE INVESTED SIGNIFICANTLY I N THE KEY CLINICAL SERVICES IDENTIFIED IN OUR 2008 STRATEGIC PLAN, AS WELL AS OTHER SERVIC ES IMPORTANT TO THE COMMUNITIES WE SERVE BY RECRUITING NEW LEADERS AND PROVIDERS, MODERNI ZING AND EXPANDING OUR FACILITIES, AND ENHANCING AND INTRODUCING NEW PROGRAMS, WE HAVE CON SISTENTLY DELIVERED A WORLD CLASS EXPERIENCE. CLOSE TO HOME OUR CASE MIX INDEX, A PERFORM ANCE INDICATOR OF PATIENTS SEVERITY OF ILLNESS, IS ON PAR WITH LEADING ACADEMIC MEDICAL CE NTERS, REFLECTING THE TALENT AND DEDICATION OF OUR PHYSICIANS, NURSES, AND OTHER HEALTH PR OFESSIONALS AND OUR COMMUNITYS TRUST IN US WHAT WE HAVE ACHIEVED TOGETHER SINCE 2013 IN T HESE CLINICAL SERVICES GIVES US A SENSE OF ACCOMPLISHMENT AND MOTIVATES US TO CONTINUALLY STRIVE FOR FURTHER EXCELLENCE BEHAVIORAL HEALTH A FEW YEARS AGO, WE MADE A MAJOR COMMITM ENT TO IMPROVING ACCESS TO BEHAVIORAL HEALTH SERVICES TO MEET A GROWING AND CRITICALLY IMP ORTANT COMMUNITY NEED OUR STRATEGY HAS INVOLVED BOTH PROGRAMMATIC ENHANCEMENTS AS WELL AS RENOVATION OF THE PHYSICAL INPATIENT UNIT BLOODLESS MEDICINE OUR INSTITUTE FOR PATIENT BLOOD MANAGEMENT & BLOODLESS MEDICINE AND SURGERY HAS LONG BEEN AN INTERNATIONAL LEADER IN TRANSFUSION-FREE SURGERY AND THE OPTIMAL USE AND CONSERVATION OF BLOOD OVER THE YEARS, P ATIENT BLOOD MANAGEMENT HAS EVOLVED FROM A FOCUS ON CARING FOR PATIENTS FOR WHOM BLOOD TRA NSFUSION IS NOT AN OPTION INTO AN ELEVATED STANDARD OF CARE FOR ALL OUR PATIENTS, AS A RES ULT OF ITS DEMONSTRATED BENEFITS IN PATIENT SAFETY BREAST CARE OUR LESLIE SIMON BREAST C ARE AND CYTODIAGNOSIS CENTER HAS LONG BEEN A MODEL FOR THE DIAGNOSIS AND TREATMENT OF BREA ST CANCER AND BENIGN BREAST DISEASE OVER THE PAST FIVE YEARS, THE CENTER HAS EXPANDED ITS CLINICAL SERVICES AND ENHANCED THE EXPERIENCE FOR PATIENTS CANCER OVER THE PAST FIVE YE ARS. OUR CANCER PROGRAM HAS UNDERGONE A MAJOR TRANSFORMATION IN 2013, OUR CANCER CARE SER VICES WERE SPREAD OUT, AND OUR INFRASTRUCTURE WAS CHALLENGED TO SUPPORT OUR COMMITMENT TO LEADING-EDGE CARE CLOSE TO HOME WE IDENTIFIED A VISION FOR THE NEXT FEW YEARS - LITERALLY SKETCHED OUT ON THE BACK OF A NAPKIN - THAT BROUGHT TOGETHER EXISTING AND FUTURE TALENT, SERVICES AND TECHNOLOGY IN A SINGLE CENTRALIZED LOCATION THAT WOULD EMBODY A PATIENT-FIRST PHILOSOPHY EMERGENCY MEDICINE AND EMERGENCY MEDICAL SERVICES UNDER THE LEADERSHIP OF A NEW CHIEF APPOINTED IN 2015, OUR EMERGENCY DEPARTMENT HAS CONTINUED AND SINCE ENHANCED ITS EFFORTS IN PATIENT SAFETY AND QUALITY, IMPLEMENTED CHANGES TO IMPROVE THE PATIENT EXPERIE NCE, AND EXPANDED PROGRAMS AND SERVICES TO ADDRESS THE NEEDS OF OUR COMMUNITY HEART AND V ASCULAR THE ACQUISITION OF NEW TECHNOLOGY, OUR RAPIDLY EXPANDING EXPERTISE IN SURGICAL AN D CATHETER-BASED TREATMENTS, AND INCREASED COORDINATION WITH OUR PHYSICIAN PRACTICES HAVE MADE THIS AN EXCITING TIME TO BE CARING FOR PATIENTS WITH HEART AND VASCULAR DISEASE WE H AVE A PROUD HISTORY OF SERVICE</p>

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<p>CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS</p>	<p>OUR TEAM HAS PERFORMED MORE THAN 4,000 OPEN-HEART SURGERIES SINCE 2000, WITH ONE OF THE LOWEST MORTALITY RATES IN THE STATE FOR CORONARY BYPASS SURGERY DURING AN ERA IN WHICH CARDIAC SURGERY HAS SEEN SIGNIFICANT DECLINES IN VOLUME BOTH LOCALLY AND NATIONALLY, OUR PROGRAM HAS REALIZED DOUBLE-DIGIT ANNUAL GROWTH IN RECENT YEARS IN 2017 ALONE, ALMOST 500 PATIENTS CHOSE US FOR THEIR CARDIAC SURGERY IMAGING HIGH-TECH TOOLS ARE ESSENTIAL TO MAKING A PRECISE DIAGNOSIS AND DELIVERING HIGH-QUALITY CARE OVER THE PAST FIVE YEARS, WE HAVE INVESTED IN STATE-OF-THE-ART DIAGNOSTIC IMAGING TECHNOLOGY, INTRODUCED NEW IMAGING SERVICES, AND EXPANDED OUR LEADING DIAGNOSTIC SERVICES INTO ADDITIONAL COMMUNITIES JOINT AND SPINE AS THE POPULATION AGES, ORTHOPEDIC AND SPINAL CARE ARE INCREASINGLY IMPORTANT SERVICES FOR OUR COMMUNITY OVER THE PAST FIVE YEARS, PATIENTS NEEDING A HIP OR KNEE REPLACEMENT OR SPINAL SURGERY HAVE BENEFITED FROM AN INTERDISCIPLINARY TEAM COMMITTED TO IMPROVING QUALITY OF LIFE, MINIMIZING PAIN, AND MAXIMIZING MOBILITY MATERNITY OUR MATERNITY UNIT IN 2013 WAS HOUSED IN OUTDATED, CRAMPED FACILITIES TO ADDRESS THE GROWING NEEDS OF OUR COMMUNITY AND ENHANCE THE CHILDBIRTH EXPERIENCE FOR WOMEN AND THEIR FAMILIES, WE SET OUT TO FULLY MODERNIZE OUR FAMILY BIRTH PLACE AS OUR COMMUNITY HAS MANY EXCELLENT OPTIONS FOR MATERNITY CARE, THE RENOVATION OF THE FAMILY BIRTH PLACE IS AN EXAMPLE OF HOW WE ARE CONSTANTLY EVOLVING TO PROVIDE A HIGH-QUALITY PATIENT EXPERIENCE - ONE THAT OFFERS NOT ONLY COMPASSIONATE, EXPERT CARE, BUT IN AN ENVIRONMENT WHERE PATIENTS CAN FEEL AT HOME MEDICINE SINCE 2013, THE DEPARTMENT OF MEDICINE HAS EVOLVED IN ALL ASPECTS OF ITS MISSION OF PATIENTS CARE, EDUCATION, AND RESEARCH OUR TEAM OF HOSPITALISTS, WHICH HAS DOUBLED TO 12 FULL-TIME PHYSICIANS, NOW CARES FOR ABOUT HALF OF ALL INPATIENTS THE HOSPITALISTS ALSO PLAY KEY ROLES ON MANY HOSPITAL-WIDE COMMITTEES AND INITIATIVES ENCOMPASSING SAFETY AND QUALITY, THE PATIENT EXPERIENCE, ELECTRONIC HEALTH RECORD IMPLEMENTATION, PHARMACEUTICAL USE, AND MORE PATIENT SAFETY, QUALITY & EXPERIENCE ===== AS THE HEALTHCARE INDUSTRY CONTINUES TO PAY GREATER ATTENTION TO THE VALUE OF CARE PROVIDED, OUR EFFORTS TO IMPROVE PATIENT SAFETY, QUALITY, AND EXPERIENCE REMAIN UNWAVERING EVERY DAY WE STRIVE TO DELIVER THE BEST EXPERIENCE POSSIBLE FOR PATIENTS AND THEIR FAMILIES THIS CAN BE ACHIEVED ONLY BY REMAINING VIGILANT ABOUT PATIENT SAFETY, CREATING A WELCOMING, PATIENT CENTERED ENVIRONMENT THAT EMPHASIZES HEALING, PROVIDING TOOLS AND SUPPORT THAT EMPOWER THE STAFF TO PROVIDE THE HIGHEST-QUALITY CARE, TAILORED TO WHATS IMPORTANT TO PATIENTS, AND BEING TRANSPARENT WITH OUTCOMES DATA SO PATIENTS CAN MAKE INFORMED DECISIONS ABOUT THEIR CARE WE HAVE A PROUD RECORD OF ACHIEVEMENT IN PATIENT SAFETY AND QUALITY, REFLECTED IN AWARDS RECEIVED FROM EXTERNAL RATING AGENCIES, AND CONTINUALLY SEEK TO FURTHER ENHANCE OUR PERFORMANCE AWARDS AND ACCOLADES -----</p>

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<p>CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS</p>	<p>----- HOSPITAL-WIDE AWARDS - LEAPFROG "A" PATIENT SAFETY SCORE (2013, 2014, 2015, 2016, 2017), LEAPFROG TOP HOSPITAL AWARD (2014, 2015), HEALTHGRADES PATIENT SAFETY AWARD (2014, 2015, 2018), HEALTHGRADES DISTINGUISHED HOSPITAL AWARD FOR CLINICAL EXCELLENCE (2013), HOSPITALS & HEALTH NETWORK MOST WIRED AWARD (2014, 2015, 2016, 2017), MAGNET RECOGNITION PROGRAM (REDESIGNATION IN 2016), U S NEWS & WORLD REPORT "BEST REGIONAL HOSPITALS" (2013, 2016, 2017) CANCER CARE - CARECHEX MEDICAL EXCELLENCE AWARD (2014, 2015, 2016, 2017), CARE CHEX PATIENT SAFETY AWARD (2013, 2014, 2015, 2016, 2017) GASTROENTEROLOGY AND GI SURGERY - CARECHEX MEDICAL EXCELLENCE AWARD (2013, 2014, 2015, 2016, 2017, 2018) & NO 1 IN NEW JER SEY (2016, 2017), CARECHEX PATIENT SAFETY AWARD (2015, 2016, 2017), HEALTHGRADES 5-STAR RE CIPIENT (2013, 2014, 2015, 2016) GENERAL SURGERY - HEALTHGRADES 5-STAR RECIPIENT (2015, 2017), CARECHEX MEDICAL EXCELLENCE AWARD (2013, 2014, 2018), CARECHEX PATIENT SAFETY AWARD (2014, 2015, 2016, 2017) HEART AND VASCULAR - CARECHEX MEDICAL EXCELLENCE AWARD (2013, 2014, 2015, 2016, 2017), NO 1 IN NEW JERSEY (2013, 2014, 2015, 2016, 2017), CARECHEX PATIENT SAFETY AWARD (2014, 2015, 2016, 2017), NO 1 IN NEW JERSEY (2014, 2015, 2017), HEALTHGRADE S 5-STAR RECIPIENT (2013, 2014, 2015, 2016, 2017) ORTHOPEDICS AND NEUROLOGICAL CARE - CARE CHEX MEDICAL EXCELLENCE AWARD (2013, 2014, 2015, 2016, 2017), NO 1 IN NEW JERSEY (2013, 2014, 2015, 2016, 2017), CARECHEX PATIENT SAFETY AWARD (2014, 2015, 2016, 2017), NO 1 IN N EW JERSEY (2014, 2015, 2017), HEALTHGRADES 5-STAR RECIPIENT (2013, 2014, 2015, 2016, 2017) PROSTATE SURGERY - HEALTHGRADES 5-STAR RECIPIENT FOR TRANSURETHRAL PROSTATE RESECTION SUR GERY (2018), HEALTHGRADES EXCELLENCE AWARD (2018) PULMONOLOGY - HEALTHGRADES 5-STAR RECIPI ENT (2013, 2014, 2015, 2016), CARECHEX PATIENT SAFETY AWARD (2014, 2015, 2018), HEALTHGRAD ES EXCELLENCE AWARD (2013) STROKE CARE - CARECHEX MEDICAL EXCELLENCE AWARD (2013, 2014), C ARECHEX PATIENT SAFETY AWARD (2013, 2014, 2015, 2018), HEALTHGRADES 5-STAR RECIPIENT (2013, 2014), HEALTHGRADES EXCELLENCE AWARD (2013) TRAUMA CARE - CARECHEX PATIENT SAFETY AWARD (2018) WOMENS HEALTH AND MATERNITY CARE - HEALTHGRADES 5-STAR RECIPIENT (2013, 2014), HEAL THGRADES EXCELLENCE AWARD (2013, 2014, 2016, 2017), HEALTHGRADES 5-STAR RECIPIENT FOR VAGI NAL AND C-SECTION DELIVERY (2016, 2017), CARECHEX MEDICAL EXCELLENCE AWARD (2015, 2016, 2017, 2018), NO 1 IN NEW JERSEY (2016, 2017), CARECHEX PATIENT SAFETY AWARD (2013, 2015, 2016, 2017) OVERALL CARE - CARECHEX MEDICAL EXCELLENCE AWARD (2013, 2014, 2015, 2016, 2017) NO 1 IN NEW JERSEY (2014, 2016), CARECHEX PATIENT SAFETY AWARD (2013, 2014, 2015, 2016, 2017, 2018), NO 1 IN NEW JERSEY (2014, 2015, 2016, 2017)</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
<p>CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS</p>	<p>PATIENT EXPERIENCE ----- OVER THE PAST FIVE YEARS, WE HAVE INVESTED IN ENHANCING OUR PATIENT EXPERIENCE EFFORTS THAT RECOGNIZE THE DIGNITY OF PATIENTS AND CAREGIVERS AND TAKE INTO ACCOUNT THEIR PHYSICAL AND EMOTIONAL NEEDS. FROM THE RENOVATIONS OF OUR UNITS TO REDESIGNED PATIENT FLOW PROCESSES TO SUPPORT PROGRAMS FOR THE CAREGIVER, WE ARE FOCUSED ON UNDERSTANDING PATIENTS CONCERNS AND NEEDS, AND DELIVERING A CONSISTENT YET INDIVIDUALIZED EXPERIENCE. SPECIFIC HIGHLIGHTS INCLUDE LEADERSHIP DEVELOPMENT AND TRAINING TO FOSTER A PATIENT-CENTERED CULTURE ON THE FRONT LINES, INCREASED STAFF REWARD AND RECOGNITION ACTIVITIES AND TOOLS, NEW PROGRAMS TO SUPPORT PATIENTS AND CAREGIVERS IN OUTPATIENT AREAS, UPGRADED AMENITIES INCLUDING FOOD SERVICE OPTIONS, AND ADDITIONAL ROUNDING ON INPATIENTS BY VOLUNTEERS TO ADDRESS PATIENTS NONCLINICAL NEEDS AND CONNECT THEM WITH THE APPROPRIATE HOSPITAL STAFF FOR ISSUE RESOLUTION. BRIDGING QUALITY WITH SATISFACTION, IN 2016, WE BROUGHT ON CLINICALLY TRAINED STAFF TO MAKE FOLLOW-UP PHONE CALLS TO PATIENTS AFTER THEIR DISCHARGE, A BEST PRACTICE THAT ALLOWS US TO BETTER IDENTIFY ANY BARRIERS TO A PATIENTS FOLLOW-UP CARE AND LEARN MORE ABOUT THEIR EXPERIENCE TO GUIDE IMPROVEMENTS. OUR PATIENT AND FAMILY ENGAGEMENT DEPARTMENT WAS ESTABLISHED IN 2017 TO PARTNER WITH CLINICAL AND OPERATIONAL LEADERS AND STAFF ON ACTIVITIES RELATED TO THE PATIENT EXPERIENCE AND SATISFACTION. WE ESTABLISHED A PATIENT AND FAMILY ADVISORY COUNCIL IN 2017 AT THE HOSPITAL AND SEPARATE COUNCILS AT THE PHYSICIAN PRACTICES. THESE COUNCILS ENSURE THAT THE PERSPECTIVES AND VOICES OF PATIENTS AND THEIR FAMILY MEMBERS ARE CONSIDERED IN OPERATIONAL DECISION-MAKING AND IDENTIFYING AREAS FOR IMPROVEMENT, SUCH AS PATIENT CARE PRACTICES, CAREGIVER SUPPORT SERVICES, MARKET ING MATERIALS, AND FACILITY IMPROVEMENTS. RESEARCH SHOWS THAT PATIENTS PERCEPTIONS OF THEIR CARE ARE NOT ONLY ABOUT BEING SATISFIED, BUT ARE CRITICAL TO PATIENT OUTCOMES AND SAFETY. OUR BREAST CARE CENTER, FOR EXAMPLE, HAS EMBRACED THE IMPORTANCE OF THE PATIENT EXPERIENCE, REALIGNING ITS SERVICES TO PROVIDE REAL-TIME MAMMOGRAM RESULTS AS PART OF DELIVERING AN EXCEPTIONAL, HIGH-QUALITY EXPERIENCE. OUR EMERGENCY DEPARTMENT, ANOTHER LEADER AT OUR HOSPITAL IN THE PATIENT EXPERIENCE, HAS ALSO RESTRUCTURED ITS PATIENT THROUGHPUT PROCESS AND IMPLEMENTED A CAREGIVER SUPPORT PROGRAM. FOR US, RELATIONSHIPS ARE AT THE HEART OF PROVIDING EXCELLENT CARE. BY FOCUSING ON OUR RELATIONSHIPS WITH PATIENTS, WE CAN BE A DESTINATION OF CHOICE FOR BOTH CLINICAL EXCELLENCE AND AN EXCELLENT EXPERIENCE. RENOVATIONS & EXPANSION ----- A DECADE AGO, AS PART OF OUR 2008 STRATEGIC PLAN, WE DEVELOPED A FACILITY MASTER PLAN FOR OUR CAMPUS. DEVELOPED TO ADDRESS THE GROWTH OF OUR STRATEGIC CLINICAL OBJECTIVES, AS WELL AS TO CREATE A PATIENT-CENTERED, SAFE, AND AESTHETICALLY APPEALING ENVIRONMENT FOR HEALING, THE PLAN EVENTUALLY TOUCHED NEARLY EVERY CORNER OF OUR CAMPUS. SINCE 2013 ALONE, MORE THAN</p>

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Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	<p>200,000 SQUARE FEET OF SPACE HAVE BEEN RENOVATED OR ADDED MANY OF THESE PROJECTS WERE MADE POSSIBLE THANKS TO THE SUPPORT OF GENEROUS DONORS TO THE ENGLEWOOD HOSPITAL AND MEDICAL CENTER FOUNDATIONS SUCCESSFUL \$50 MILLION TRANSFORMING THE FUTURE CAPITAL CAMPAIGN THE TWO BIGGEST PROJECTS WERE MULTIYEAR RENOVATIONS AND EXPANSIONS TO SUPPORT THE GROWTH OF OUR MATERNITY AND CANCER SERVICES THE FAMILY BIRTH PLACE PROJECT INCLUDED THE LABOR AND DELIVERY UNIT, THE POSTPARTUM UNIT WITH 24 PRIVATE ROOMS, AND THE NEONATAL INTENSIVE CARE UNIT WE SIMULTANEOUSLY INVESTED IN AN 18-MONTH, THREE-FLOOR ADDITION TO OUR RUSSELL AND ANGELICA BERRIE CENTER FOR HUMANISTIC CARE TO CREATE THE LEFCOURT FAMILY CANCER TREATMENT AND WELLNESS CENTER, A TRANSFORMATIVE PROJECT THAT INCLUDED THE WILSON KAPLEN INFUSION CENTER, THE LESLIE SIMON BREAST CARE AND CYTODIAGNOSIS CENTER, THE COE RADIATION ONCOLOGY CENTER, GRAF CENTER FOR INTEGRATIVE MEDICINE, THE BRAVERMAN FAMILY EXECUTIVE WELLNESS PROGRAM, AND PHYSICIAN PRACTICES AND OFFICES, AS WELL AS THE TAUB FAMILY EDUCATION CENTER AND ADMINISTRATIVE SPACE IN ADDITION TO THESE TWO MAJOR PROJECTS, SEVERAL OF OUR OTHER INPATIENT UNITS HAVE BEEN COMPLETELY RENOVATED, THESE INCLUDE THE ALICE AND BRUCE YOUNGMAN AND FAMILY NEUROLOGY/ONCOLOGY UNIT, THE JAMES AND LISA COHEN CARDIO/PULMONARY UNIT, AND BEHAVIORAL HEALTH UNIT AS WE RENOVATE OUR UNITS, A KEY GOAL IS TO CREATE PRIVATE ROOMS WHENEVER POSSIBLE PRIVATE ROOMS NOT ONLY PROVIDE A BETTER EXPERIENCE FOR PATIENTS AND FAMILIES, BUT HELP REDUCE HOSPITAL-ACQUIRED INFECTIONS IN 2016, WE EXPANDED OUR MAIN OPERATING ROOM WITH FOUR NEW ROOMS DEDICATED TO ORTHOPEDIC AND NEUROLOGICAL SURGERY THE ROOMS INCLUDE ADVANCED IMAGING TOOLS, DIGITAL TECHNOLOGY, AND OTHER FEATURES TO SUPPORT PATIENT SAFETY AND HIGH-QUALITY CARE OTHER PROJECTS OVER THE PAST FIVE YEARS INCLUDE THE RENOVATION AND/OR RELOCATION OF THE PRE-ADMISSION TESTING UNIT, THE YAZ AND SWETA SHAH/HUDSON DRUG OF CRESSKILL PATIENT REGISTRATION, THE EDITH AND WALTER KLEINEKE HOSPITALITY SHOP, MEDICAL SUITES AND PHYSICIAN OFFICES, AND CHAPEL, BEHIND-THE-SCENES INFRASTRUCTURE AND ENGINEERING PROJECTS TO ENSURE A SAFE ENVIRONMENT, AND ENHANCEMENTS TO THE FACILITIES AT MANY OF OUR OFFSITE PHYSICIAN PRACTICES AND OUTPATIENT DEPARTMENTS ONE OF THE MOST VISIBLE CHANGES TO OUR CAMPUS IN RECENT YEARS IS THE NEW ARCHITECTURAL LANDSCAPING, COMPRISING A DECORATIVE FOUNTAIN AND GRANITE SIGN AT THE HOSPITAL ENTRANCE NAMED THE RICHARD J KURTZ AND FAMILY PLAZA, THE FOUNTAIN AREA PROVIDES A SENSE OF ARRIVAL AND WELCOME TO A MODERN, HIGH-TECH, AND HIGH-QUALITY MEDICAL INSTITUTION</p>

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Return Reference	Explanation
CORE FORM, PART VI, SECTION A, QUESTION 2	JAY C NADEL & RICHARD J KURTZ - BUSINESS RELATIONSHIP

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART VI, SECTION A, QUESTIONS 6 & 7	ENGLEWOOD HEALTHCARE SYSTEM, INC IS THE SOLE MEMBER OF THIS ORGANIZATION ENGLEWOOD HEALTHCARE SYSTEM, INC HAS THE RIGHT TO ELECT THE MEMBERS OF THIS ORGANIZATION'S BOARD OF TRUSTEES AND HAS CERTAIN RESERVED POWERS AS DEFINED IN THIS ORGANIZATION'S BYLAWS

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART VI, SECTION B, QUESTION 11B	<p>THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") ENGLEWOOD HEALTHCARE SYSTEM, INC IS THE TAX-EXEMPT PARENT ENTITY OF THE SYSTEM THIS ORGANIZATION'S FEDERAL FORM 990 WAS PROVIDED TO EACH VOTING MEMBER OF THE ENGLEWOOD HEALTHCARE SYSTEM, INC BOARD OF TRUSTEES, PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE ("IRS") THE ENGLEWOOD HEALTHCARE SYSTEM, INC GOVERNING BODY HAS ASSUMED THE RESPONSIBILITY TO OVERSEE AND COORDINATE THE FEDERAL FORM 990 PREPARATION, REVIEW AND FILING PROCESS FOR ALL TAX-EXEMPT AFFILIATES WITHIN THE SYSTEM AS PART OF THE ORGANIZATION'S FEDERAL FORM 990 TAX RETURN PREPARATION PROCESS THE SYSTEM HIRED A PROFESSIONAL CERTIFIED PUBLIC ACCOUNTING ("CPA") FIRM WITH EXPERIENCE AND EXPERTISE IN BOTH HEALTHCARE AND NOT-FOR-PROFIT TAX RETURN PREPARATION TO PREPARE THE FEDERAL FORM 990 THE CPA FIRM'S TAX PROFESSIONALS WORKED CLOSELY WITH THE SYSTEM'S FINANCE PERSONNEL AND VARIOUS OTHER INDIVIDUALS INCLUDING, BUT NOT LIMITED TO, THE SENIOR VICE PRESIDENT/CHIEF FINANCIAL OFFICER, SENIOR DIRECTOR OF FINANCE, ASSISTANT DIRECTOR OF FINANCE AND DIRECTOR OF AUDIT AND COMPLIANCE ("INTERNAL WORKING GROUP") TO OBTAIN THE INFORMATION NEEDED IN ORDER TO PREPARE A COMPLETE AND ACCURATE TAX RETURN THE CPA FIRM PREPARED A DRAFT FEDERAL FORM 990 AND FURNISHED IT TO THE SYSTEM'S INTERNAL WORKING GROUP, INCLUDING THOSE INDIVIDUALS OUTLINED ABOVE FOR THEIR REVIEW THE INTERNAL WORKING GROUP REVIEWED THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 WHERE NECESSARY AND A FINAL DRAFT WAS FURNISHED BY THE CPA FIRM TO THE INTERNAL WORKING GROUP FOR FINAL REVIEW AND APPROVAL FOLLOWING THIS REVIEW, THE FORM 990 WAS THEN PRESENTED AND MADE AVAILABLE TO THE ENGLEWOOD HEALTHCARE SYSTEM, INC GOVERNING BODY PRIOR TO FILING WITH THE IRS</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART VI, SECTION B, QUESTION 12	THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") ENGLEWOOD HEALTHCARE SYSTEM, INC IS THE TAX-EXEMPT PARENT ENTITY OF THE SYSTEM THE ORGANIZATION AND SYSTEM REGULARLY MONITOR AND ENFORCE COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY ANNUALLY ALL MEMBERS OF THE BOARD OF TRUSTEES AND CERTAIN OFFICERS AND SENIOR MANAGEMENT PERSONNEL ARE REQUIRED TO REVIEW THE EXISTING CONFLICT OF INTEREST POLICY AND COMPLETE A QUESTIONNAIRE THE COMPLETED QUESTIONNAIRES ARE RETURNED TO THE SYSTEM'S DIRECTOR OF AUDIT/COMPLIANCE FOR REVIEW THE ORGANIZATION'S GOVERNING BODY HAS A NOMINATING AND GOVERNANCE COMMITTEE ("COMMITTEE") WHICH IS COMPRISED OF MEMBERS ITS GOVERNING BOARD AS WELL AS TRUSTEES OF ENGLEWOOD HEALTHCARE SYSTEM, INC THE COMMITTEE HAS ASSUMED RESPONSIBILITY FOR THE OVERSIGHT OF THE CONFLICT OF INTEREST DISCLOSURE AND REVIEW PROCESS

990 Schedule O, Supplemental Information

Return Reference	Explanation
<p>CORE FORM, PART VI, SECTION B, QUESTION 15</p>	<p>THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") ENGLEWOOD HEALTHCARE SYSTEM, INC IS THE TAX-EXEMPT PARENT ENTITY OF THE SYSTEM THE GOVERNING BODY OF ENGLEWOOD HEALTHCARE SYSTEM, INC, ITS BOARD OF TRUSTEES, HAS AN EXECUTIVE COMPENSATION COMMITTEE ("COMMITTEE") THE COMMITTEE HAS ADOPTED A WRITTEN EXECUTIVE COMPENSATION PHILOSOPHY WHICH IT FOLLOWS WHEN IT REVIEWS AND APPROVES THE COMPENSATION AND BENEFITS OF THE ORGANIZATION'S VICE PRESIDENTS AND ABOVE ("SENIOR MANAGEMENT PERSONNEL") THE COMMITTEE REVIEWS THE "TOTAL COMPENSATION" OF THESE INDIVIDUALS WHICH IS INTENDED TO INCLUDE BOTH CURRENT AND DEFERRED COMPENSATION AND ALL EMPLOYEE BENEFITS, BOTH QUALIFIED AND NON-QUALIFIED THE COMMITTEE'S REVIEW IS DONE ON AT LEAST AN ANNUAL BASIS AND ENSURES THAT THE "TOTAL COMPENSATION" OF SENIOR MANAGEMENT OF THE ORGANIZATION IS REASONABLE THE ACTIONS TAKEN BY THE COMMITTEE ENABLE THE ORGANIZATION TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF INTERNAL REVENUE CODE SECTION 4958 WITH RESPECT TO THE TOTAL COMPENSATION OF CERTAIN MEMBERS OF THE SENIOR MANAGEMENT TEAM THE THREE FACTORS WHICH MUST BE SATISFIED IN ORDER TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS ARE THE FOLLOWING 1 THE COMPENSATION ARRANGEMENT IS APPROVED IN ADVANCE BY AN "AUTHORIZED BODY" OF THE APPLICABLE TAX-EXEMPT ORGANIZATION WHICH IS COMPOSED ENTIRELY OF INDIVIDUALS WHO DO NOT HAVE A "CONFLICT OF INTEREST" WITH RESPECT TO THE COMPENSATION ARRANGEMENT, 2 THE AUTHORIZED BODY OBTAINED AND RELIED UPON "APPROPRIATE DATA AS TO COMPARABILITY" PRIOR TO MAKING ITS DETERMINATION, AND 3 THE AUTHORIZED BODY "ADEQUATELY DOCUMENTED THE BASIS FOR ITS DETERMINATION" CONCURRENTLY WITH MAKING THAT DETERMINATION THE COMMITTEE IS COMPRISED OF MEMBERS OF THE BOARD OF TRUSTEES EACH OF WHO ARE INDEPENDENT AND ARE FREE FROM ANY CONFLICTS OF INTEREST THE COMMITTEE RELIED UPON APPROPRIATE COMPARABLE DATA, SPECIFICALLY THE COMMITTEE OBTAINED A WRITTEN COMPENSATION STUDY FROM AN INDEPENDENT FIRM WHICH SPECIALIZES IN THE REVIEWING OF HOSPITAL AND HEALTHCARE SYSTEM EXECUTIVE COMPENSATION AND BENEFITS THROUGHOUT THE UNITED STATES THIS STUDY USED COMPARABLE GEOGRAPHIC AND DEMOGRAPHIC MARKET DATA INCLUDING BUT NOT LIMITED TO SIMILAR SIZED HOSPITALS, NUMBER OF LICENSED BEDS AND NET PATIENT SERVICE REVENUE THE COMMITTEE ADEQUATELY DOCUMENTED ITS BASIS FOR ITS DETERMINATION THROUGH THE TIMELY PREPARATION OF WRITTEN MINUTES OF THE COMPENSATION COMMITTEE MEETINGS DURING WHICH THE EXECUTIVE COMPENSATION AND BENEFITS WAS REVIEWED AND SUBSEQUENTLY APPROVED THE ACTIONS OUTLINED ABOVE WITH RESPECT TO THE COMMITTEE AND THE ESTABLISHMENT OF THE REBUTTABLE PRESUMPTION OF REASONABLENESS ONLY APPLIES TO SENIOR MANAGEMENT PERSONNEL THE COMPENSATION AND BENEFITS OF CERTAIN OTHER INDIVIDUALS WITHIN THE ORGANIZATION ARE REVIEWED ANNUALLY BY THE SYSTEM'S PRESIDENT/CHIEF EXECUTIVE OFFICER</p>

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Return Reference	Explanation
CORE FORM, PART VI, SECTION B, QUESTION 15	WITH ASSISTANCE FROM THE ORGANIZATION'S HUMAN RESOURCES DEPARTMENT IN CONJUNCTION WITH THE INDIVIDUAL'S JOB PERFORMANCE DURING THE YEAR AND IS BASED UPON OTHER OBJECTIVE FACTORS DESIGNED TO ENSURE THAT REASONABLE AND FAIR MARKET VALUE COMPENSATION IS PAID BY THE ORGANIZATION OTHER OBJECTIVE FACTORS INCLUDE MARKET SURVEY DATA FOR COMPARABLE POSITIONS, INDIVIDUAL GOALS AND OBJECTIVES, PERSONNEL REVIEWS, EVALUATIONS, SELF-EVALUATIONS AND PERFORMANCE FEEDBACK MEETINGS

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART VI, SECTION C, QUESTION 19	THE ORGANIZATION'S FILED CERTIFICATE OF INCORPORATION AND ANY AMENDMENTS CAN BE OBTAINED AND REVIEWED THROUGH THE STATE OF NEW JERSEY DEPARTMENT OF THE TREASURY

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART VII AND SCHEDULE J	CORE FORM, PART VII AND SCHEDULE J REFLECT CERTAIN BOARD MEMBERS AND OFFICERS RECEIVING COMPENSATION AND BENEFITS FROM THIS ORGANIZATION OR A RELATED ORGANIZATION PLEASE NOTE THIS REMUNERATION WAS FOR SERVICES RENDERED AS FULL-TIME EMPLOYEES OF THE ORGANIZATION OR A RELATED ORGANIZATION AND NOT FOR SERVICES RENDERED AS A VOTING MEMBER OR OFFICER OF THIS ORGANIZATION'S BOARD OF TRUSTEES

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART XI, QUESTION 9	OTHER CHANGES IN NET ASSETS OR FUND BALANCE INCLUDE - CHANGE IN PENSION AND POST-RETIREMENT BENEFIT LIABILITIES - \$2,127,952, AND - CHANGE IN INTEREST IN NET ASSETS OF ENGLEWOOD HOSPITAL AND MEDICAL CENTER FOUNDATION, INC , A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION - \$8,872,630

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Return Reference	Explanation
CORE FORM, PART XII, QUESTION 2	THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") ENGLEWOOD HEALTHCARE SYSTEM, INC IS THE TAX-EXEMPT PARENT ENTITY OF THE SYSTEM AN INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL STATEMENTS OF ENGLEWOOD HOSPITAL AND MEDICAL CENTER AND SUBSIDIARIES, FOR THE YEARS ENDED DECEMBER 31, 2017 AND DECEMBER 31, 2016, RESPECTIVELY THE INDEPENDENT CPA FIRM ISSUED AN UNMODIFIED OPINION WITH RESPECT TO THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS EACH YEAR THE GOVERNING BODY OF ENGLEWOOD HEALTHCARE SYSTEM, INC , ITS BOARD OF TRUSTEES, HAS AN AUDIT AND COMPLIANCE COMMITTEE THE ENGLEWOOD HEALTHCARE SYSTEM, INC AUDIT AND COMPLIANCE COMMITTEE HAS ASSUMED RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS, WHICH INCLUDES THIS ORGANIZATION AND THE SELECTION OF AN INDEPENDENT AUDITOR

990 Schedule O, Supplemental Information

Return Reference	Explanation
CORE FORM, PART XII, QUESTION 3A	THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") THE SYSTEM ENGAGED AN INDEPENDENT CPA FIRM TO PREPARE AND ISSUE AN AUDIT UNDER THE SINGLE AUDIT ACT AND OMB CIRCULAR A-133

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION PHYSICIAN FEES - COMMUNITY TOTAL FEES 120167848

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION PHYSICIAN FEES - HOSPITAL TOTAL FEES 29640815

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION PHYSICIAN FEES - ADMIN TOTAL FEES 2723075

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Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION PROFESSIONAL FEES TOTAL FEES 2930218

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION NJ HEALTHCARE SUBSIDY FUND PMT TOTAL FEES 2545278

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONSULTING FEES TOTAL FEES 3858863

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION TRANSCRIPTION FEES TOTAL FEES 594152

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Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION OTHER FEES TOTAL FEES 2981834

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2017

**Open to Public
Inspection**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**
▶ **Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.**

Department of the Treasury
Internal Revenue Service

Name of the organization
ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Employer identification number

22-1487173

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) ENGLEWOOD HEALTH ALLIANCE ACO LLC 350 ENGLE STREET ENGLEWOOD, NJ 07631 46-5759919	HEALTHCARE	NJ	0	825	EHMC

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) ENGLEWOOD HOSPITAL & MEDICAL CENTER FDN 350 ENGLE STREET ENGLEWOOD, NJ 07631 22-3367281	FUNDRAISING	NJ	501(C)(3)	509(A)(1)	EHS		No
(2) ENGLEWOOD HEALTHCARE SYSTEM INC 350 ENGLE STREET ENGLEWOOD, NJ 07631 22-2749097	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	NA		No
(3) ENGLEWOOD HEALTHCARE PROPERTIES INC 350 ENGLE STREET ENGLEWOOD, NJ 07631 22-2943092	PROPERTY ACQ	NJ	501(C)(2)		EHS		No
(4) ENGLEWOOD MEDICAL ASSOCIATES INC 350 ENGLE STREET ENGLEWOOD, NJ 07631 22-3446625	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	
(5) MEDICAL ASSOCIATES OF ENGLEWOOD PC 350 ENGLE STREET ENGLEWOOD, NJ 07631 45-2548322	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	
(6) EMERGENCY PHYSICIANS OF ENGLEWOOD PC 350 ENGLE STREET ENGLEWOOD, NJ 07631 45-4604076	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	
(7) PHYSICIAN PARTNERS OF ENGLEWOOD PC 350 ENGLE STREET ENGLEWOOD, NJ 07631 45-5597971	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No
(1) ENGLEWOOD HEALTHCARE ENTERPRISES INC 350 ENGLE STREET ENGLEWOOD, NJ 07631 22-2872393	HEALTHCARE SVCS	NJ	NA	C CORP					No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		No
b Gift, grant, or capital contribution to related organization(s)		No
c Gift, grant, or capital contribution from related organization(s)	Yes	
d Loans or loan guarantees to or for related organization(s)	Yes	
e Loans or loan guarantees by related organization(s)	Yes	
f Dividends from related organization(s)		No
g Sale of assets to related organization(s)		No
h Purchase of assets from related organization(s)		No
i Exchange of assets with related organization(s)		No
j Lease of facilities, equipment, or other assets to related organization(s)	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)		No
l Performance of services or membership or fundraising solicitations for related organization(s)		No
m Performance of services or membership or fundraising solicitations by related organization(s)		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	Yes	
o Sharing of paid employees with related organization(s)	Yes	
p Reimbursement paid to related organization(s) for expenses	Yes	
q Reimbursement paid by related organization(s) for expenses	Yes	
r Other transfer of cash or property to related organization(s)	Yes	
s Other transfer of cash or property from related organization(s)		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)MEDICAL ASSOCIATES OF ENGLEWOOD PC	D	3,567,598	COST
(2)MEDICAL ASSOCIATES OF ENGLEWOOD PC	J	54,600	COST

Part VI **Unrelated Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
SCHEDULE R, PART V	THE ORGANIZATION IS AN AFFILIATE WITHIN ENGLEWOOD HEALTHCARE SYSTEM, INC AND AFFILIATES, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") ENGLEWOOD HEALTHCARE SYSTEM, INC IS THE TAX-EXEMPT PARENT ENTITY OF THE SYSTEM THIS ORGANIZATION ROUTINELY PAYS EXPENSES FOR VARIOUS RELATED AFFILIATES IN THE ORDINARY COURSE OF BUSINESS THESE RELATED PARTY TRANSACTIONS ARE RECORDED ON THE REVENUE/EXPENSE AND BALANCE SHEET STATEMENTS OF THIS ORGANIZATION AND ITS AFFILIATES THESE ENTITIES WORK TOGETHER TO DELIVER HIGH QUALITY HEALTHCARE AND WELLNESS SERVICES TO THE COMMUNITIES IN WHICH THEY ARE SITUATED

Schedule Form 990 2012

Additional Data

Software ID:
Software Version:
EIN: 22-1487173
Name: ENGLEWOOD HOSPITAL AND MEDICAL CENTER

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
350 ENGLE STREET ENGLEWOOD, NJ 07631 22-3367281	FUNDRAISING	NJ	501(C)(3)	509(A)(1)	EHS		No
350 ENGLE STREET ENGLEWOOD, NJ 07631 22-2749097	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	NA		No
350 ENGLE STREET ENGLEWOOD, NJ 07631 22-2943092	PROPERTY ACQ	NJ	501(C)(2)		EHS		No
350 ENGLE STREET ENGLEWOOD, NJ 07631 22-3446625	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	
350 ENGLE STREET ENGLEWOOD, NJ 07631 45-2548322	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	
350 ENGLE STREET ENGLEWOOD, NJ 07631 45-4604076	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	
350 ENGLE STREET ENGLEWOOD, NJ 07631 45-5597971	HEALTHCARE	NJ	501(C)(3)	509(A)(3)	EHMC	Yes	