

Form **990**  
Department of the Treasury  
Internal Revenue Service

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047  
**2019**  
Open to Public Inspection

**A For the 2019 calendar year, or tax year beginning 01-01-2019, and ending 12-31-2019**

**B** Check if applicable:  
 Address change  
 Name change  
 Initial return  
 Final return/terminated  
 Amended return  
 Application pending

**C** Name of organization  
ROSE FITZGERALD KENNEDY GREENWAY CONSERVANCY INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
185 KNEELAND STREET

City or town, state or province, country, and ZIP or foreign postal code  
BOSTON, MA 02111

**D** Employer identification number  
20-1678932

**E** Telephone number  
(617) 292-0020

**G** Gross receipts \$ 7,099,726

**F** Name and address of principal officer:  
JESSE BRACKENBURY  
185 KNEELAND STREET  
BOSTON, MA 02111

**H(a)** Is this a group return for subordinates?  Yes  No

**H(b)** Are all subordinates included?  Yes  No  
If "No," attach a list. (see instructions)

**H(c)** Group exemption number ▶

**I** Tax-exempt status:  501(c)(3)  501(c) ( ) ◀ (insert no.)  4947(a)(1) or  527

**J** Website: ▶ WWW.ROSEKENNEDYGREENWAY.ORG

**K** Form of organization:  Corporation  Trust  Association  Other ▶

**L** Year of formation: 2004

**M** State of legal domicile: MA

**Part I Summary**

**1** Briefly describe the organization's mission or most significant activities:  
SEE ATTACHED SCHEDULE O THE CONSERVANCY HAS SOLE RESPONSIBILITY FOR MANAGING ALL ASPECTS OF THE ROSE KENNEDY GREENWAY, INCLUDING HORTICULTURE, PROGRAMMING, PUBLIC ART, MAINTENANCE, AND CAPITAL IMPROVEMENTS. WE ENVISION A VIBRANT, INCLUSIVE, AND EVOLVING GATHERING PLACE THAT OFFERS\*HEALTHY GREEN SPACE, \*FUN, ENGAGING, AND THOUGHT-PROVOKING EXPERIENCES, AND \*A TESTING GROUND FOR NEW IDEAS. WE PURSUE OUR MISSION THROUGH \*PARK CARE THAT SUSTAINS YEAR-ROUND BEAUTY, ENSURES SAFETY, AND MODELS ENVIRONMENTAL STEWARDSHIP;\*ROBUST PROGRAMMING THAT SHOWCASES AND SUPPORTS THE INGENUITY AND BREADTH OF OUR COMMUNITY; AND \*TEMPORARY EXHIBITIONS OF CONTEMPORARY PUBLIC ART THAT FACILITATE ARTISTIC EXPERIMENTATION AND SPEAK TO OUR CURRENT MOMENT;\*RAISING THE STANDARD OF EXCELLENCE FOR URBAN PARK MANAGEMENT.

**2** Check this box  if the organization discontinued its operations or disposed of more than 25% of its net assets.

|  |           |     |
|--|-----------|-----|
| <b>3</b> Number of voting members of the governing body (Part VI, line 1a)             | <b>3</b>  | 21  |
| <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) | <b>4</b>  | 21  |
| <b>5</b> Total number of individuals employed in calendar year 2019 (Part V, line 2a)  | <b>5</b>  | 58  |
| <b>6</b> Total number of volunteers (estimate if necessary)                            | <b>6</b>  | 878 |
| <b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12         | <b>7a</b> | 0   |
| <b>7b</b> Net unrelated business taxable income from Form 990-T, line 39               | <b>7b</b> | 0   |

|   | Prior Year | Current Year |
|---|------------|--------------|
| <b>8</b> Contributions and grants (Part VIII, line 1h)                                      | 3,618,130  | 4,376,922    |
| <b>9</b> Program service revenue (Part VIII, line 2g)                                       | 1,475,286  | 1,643,639    |
| <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)                     | 1,258,334  | 196,694      |
| <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)          | -72,431    | 5,832        |
| <b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)  | 6,279,319  | 6,223,087    |
| <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)                  | 0          | 0            |
| <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)                     | 0          | 0            |
| <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 2,934,530  | 3,272,400    |
| <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)                    | 31,013     | 20,415       |
| <b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ 695,661                |            |              |
| <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                      | 2,377,761  | 2,827,436    |
| <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)         | 5,343,304  | 6,120,251    |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12                              | 936,015    | 102,836      |

|  | Beginning of Current Year | End of Year |
|--|---------------------------|-------------|
| <b>20</b> Total assets (Part X, line 16)                             | 22,343,914                | 25,291,445  |
| <b>21</b> Total liabilities (Part X, line 26)                        | 544,503                   | 577,993     |
| <b>22</b> Net assets or fund balances. Subtract line 21 from line 20 | 21,799,411                | 24,713,452  |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here** Signature of officer: \_\_\_\_\_ Date: 2020-07-15  
JESSE BRACKENBURY EXECUTIVE DIRECTOR  
Type or print name and title

**Paid Preparer Use Only**  
Print/Type preparer's name: \_\_\_\_\_ Preparer's signature: \_\_\_\_\_ Date: 2020-07-01  
Firm's name: ▶ AAFCPAS INC Firm's EIN: ▶ 04-2571780  
Firm's address: ▶ 50 WASHINGTON STREET Phone no. (508) 366-9100  
WESTBOROUGH, MA 01581

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission:

SEE PART I, LINE 1

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 2,954,742 including grants of \$ ) (Revenue \$ 85,792 )
See Additional Data

4b (Code: ) (Expenses \$ 843,102 including grants of \$ ) (Revenue \$ 1,573,811 )
See Additional Data

4c (Code: ) (Expenses \$ 800,620 including grants of \$ ) (Revenue \$ 91,900 )
See Additional Data

(Code: ) (Expenses \$ 328,761 including grants of \$ ) (Revenue \$ 15,262 )

OUTREACH THE OUTREACH DEPARTMENT LEADS EXTERNAL MESSAGING EFFORTS TO DRAW MILLIONS OF VISITORS TO GATHER, PLAY, UNWIND, AND EXPLORE THE GREENWAY AND CONSERVANCY INITIATIVES. THE TEAM IS IN REGULAR AND CONSISTENT CONTACT WITH THE GENERAL PUBLIC, COMMUNITY GROUPS, GOVERNMENT OFFICIALS, THE MEDIA, AND OTHER STAKEHOLDERS THROUGH DIRECT OUTREACH, IN-PARK MESSAGING, AND ELECTRONIC COMMUNICATIONS, INCLUDING EMAIL AND OWNED SOCIAL MEDIA ASSETS. IN 2019, THE OUTREACH DEPARTMENT LED NEW COMMUNICATIONS EFFORTS. THE TEAM WORKED TO EXECUTE THE NEWLY CREATED COMMUNICATIONS PLAN, AS OUTLINED BY THE CONSERVANCY STRATEGIC BUSINESS PLAN. THE OUTREACH DEPARTMENT OVERSAW A CREATIVE CONCEPT AND WEBSITE REDEVELOPMENT PROCESS, LAUNCHING THE NEW WEBSITE AND CREATIVE MATERIALS IN SEPTEMBER 2019. NEW MESSAGING INVITES VISITORS TO "MAKE TODAY AN ADVENTURE" ON THE GREENWAY, AND THE NEW WEBSITE OFFERS A MODERN PLATFORM FOR VISITORS TO ACCESS IN-PARK HIGHLIGHTS, INFORMATION ON THE CONSERVANCY, AND WAYS TO SUPPORT OUR EFFORTS. OUTREACH IMPROVED OUR MEDIA RELATIONS PARTNERSHIP AND SUCCESSFULLY MARKETED OUR PUBLIC ART, PROGRAMMING, AND ACHIEVEMENTS, GARNERING PRESS FROM THE BOSTON GLOBE, BOSTON MAGAZINE, WBUR, AND MORE, GENERATING MORE THAN 200 NEWS STORIES FROM OVER 70 MEDIA OUTLETS. IN HONOR OF THE CONSERVANCY'S TENTH ANNIVERSARY, OUTREACH SUPPORTED THE GREENWAY WEEK CELEBRATION WITH COORDINATED MESSAGING ABOUT PROGRAMS, HORTICULTURE, MAINTENANCE, AND PUBLIC ART ACROSS THE GREENWAY. OUTREACH OVERSAW A 10% GROWTH IN OUR SOCIAL MEDIA FOLLOWER BASE AND A 210% GROWTH IN OUR EMAIL SUBSCRIBER BASE IN 2019. OUTREACH COMPLETED SIGNIFICANT BRAND AWARENESS INITIATIVES THROUGHOUT THE PARK IN 2019. THE TEAM REPLACED AND UPDATED AGING VINYL GRAPHICS ON THE GREENWAY CAROUSEL TICKET BOOTH, DESIGNED NEW THREE-DIMENSIONAL AND INTERACTIVE MARKERS IDENTIFYING AUGMENTED REALITY ARTWORK LOCATIONS, AND EXPANDED OUR LIGHT POLE BANNERS PROGRAM TO A FIRST TIME PARK-WIDE CAMPAIGN. NEW INFORMATIONAL SIGNAGE, BRANDING, AND SCRIM WERE DESIGNED FOR THE PARCEL 2 REDEVELOPMENT, GREENWAY MEADOW AND BEEHIVE SUSTAINABLE HORTICULTURE PROJECTS, RINGS FOUNTAIN RESTORATION AND IMPROVEMENTS, AND NAMING CEREMONY FOR AUNTIE KAY AND UNCLE FRANK CHIN PARK ON THE GREENWAY. OUTREACH ALSO SUPPORTED THE OTHER DEPARTMENT'S SIGNAGE, MESSAGING, AND COLLATERAL NEEDS ACROSS A WIDE RANGE OF DIGITAL, PRINT, AND IN-PARK MEDIA. THE OUTREACH DEPARTMENT DESIGNED AND IMPLEMENTED ALL PARTNER AND SPONSOR RECOGNITION MATERIALS, INCLUDING FOR THE GALA ON THE GREENWAY AND GLOW IN THE PARK. ALL SIGNAGE FOR PUBLIC ART EXHIBITIONS AND OPERATIONS, BI-ANNUAL FUNDRAISING APPEALS, AND GENERAL GREENWAY PRINT COLLATERAL WAS ALSO DESIGNED AND IMPLEMENTED IN-HOUSE. THE OUTREACH DEPARTMENT CONTINUED TO MAINTAIN AND IMPROVE STAKEHOLDER RELATIONS ON BEHALF OF THE CONSERVANCY, THE GREENWAY BUSINESS IMPROVEMENT DISTRICT MEMBERS AND BOARD, ELECTED OFFICIALS, GOVERNMENT ENTITIES AND STAFF, AND PARTNER ORGANIZATIONS AROUND ADVOCACY AND SUPPORT OF CONSERVANCY INITIATIVES.

4d Other program services (Describe in Schedule O.)
(Expenses \$ 328,761 including grants of \$ ) (Revenue \$ 15,262 )

4e Total program service expenses 4,927,225

**Part IV Checklist of Required Schedules**

|            |   | Yes | No |
|------------|---|-----|----|
| <b>1</b>   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | Yes |    |
| <b>2</b>   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?   | Yes |    |
| <b>3</b>   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  |     | No |
| <b>4</b>   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II   |     | No |
| <b>5</b>   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   |     | No |
| <b>6</b>   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  |     | No |
| <b>7</b>   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  |     | No |
| <b>8</b>   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   |     | No |
| <b>9</b>   | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV             |     | No |
| <b>10</b>  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V  | Yes |    |
| <b>11</b>  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |     |    |
| <b>11a</b> | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI   | Yes |    |
| <b>11b</b> | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | Yes |    |
| <b>11c</b> | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   |     | No |
| <b>11d</b> | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  |     | No |
| <b>11e</b> | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   |     | No |
| <b>11f</b> | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | Yes |    |
| <b>12a</b> | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII  | Yes |    |
| <b>12b</b> | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   |     | No |
| <b>13</b>  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   |     | No |
| <b>14a</b> | Did the organization maintain an office, employees, or agents outside of the United States?   |     | No |
| <b>14b</b> | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV |     | No |
| <b>15</b>  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  |     | No |
| <b>16</b>  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  |     | No |
| <b>17</b>  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)   | Yes |    |
| <b>18</b>  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | Yes |    |
| <b>19</b>  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  |     | No |
| <b>20a</b> | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   |     | No |
| <b>20b</b> | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  |     |    |
| <b>21</b>  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   |     | No |

Part IV Checklist of Required Schedules (continued)

Table with 3 main columns: Question/Description, Yes, No. Rows 22-38 covering various organizational requirements and reporting obligations.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [ ]

Table with 3 main columns: Question/Description, Yes, No. Rows 1a-1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Main form area containing questions 2a through 16, with sub-questions and input fields.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 5 columns: Question, 1a, 1b, Yes, No. Rows include questions about voting members, family relationships, management control, and governance decisions.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 5 columns: Question, Yes, No. Rows include questions about local chapters, written policies, conflict of interest, whistleblower, and document retention policies.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed MA
18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection.
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: JESSE BRACKENBURY 185 KNEELAND STREET BOSTON, MA 02111 (617) 292-0020

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title                                | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |         | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|--|---|-----------------------|---------|--------------|------------------------------|---------|--|---|---|
|  |  | Individual trustee or director  | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former  |  |   |   |
| (1) JESSE BRACKENBURY<br>.....<br>EXECUTIVE DIRECTOR | 49.00<br>.....   |   |                       | X       |              |                              | 224,329 | 0  | 24,505  |   |
| (2) JAMES KALUSTIAN<br>.....<br>CHAIR                | 4.00<br>.....  | X   |                       | X       |              |                              | 0       | 0  | 0   |   |
| (3) KATHRYN R BURTON<br>.....<br>VICE CHAIR          | 4.00<br>.....  | X   |                       | X       |              |                              | 0       | 0  | 0   |   |
| (4) BUD RIS<br>.....<br>TREASURER AND CLERK          | 4.00<br>.....  | X   |                       | X       |              |                              | 0       | 0  | 0   |   |
| (5) ALLI ACHTMAYER<br>.....<br>DIRECTOR              | 2.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (6) MARK BOYLE<br>.....<br>DIRECTOR                  | 2.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (7) ROBERTSTONE GOODRIDGE<br>.....<br>DIRECTOR       | 2.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (8) ROZ GORIN<br>.....<br>DIRECTOR                   | 1.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (9) CARMINE GUARINO<br>.....<br>DIRECTOR             | 1.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (10) DOUG HUSID<br>.....<br>DIRECTOR                 | 2.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (11) DENIZ JOHNSON<br>.....<br>DIRECTOR              | 1.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (12) KAREN JOHNSON<br>.....<br>DIRECTOR              | 4.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (13) SUSANNE LAVOIE<br>.....<br>DIRECTOR             | 3.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (14) REBECCA LEE<br>.....<br>DIRECTOR                | 1.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (15) BRYANT MCBRIDE<br>.....<br>DIRECTOR             | 2.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (16) THOMAS O'BRIEN<br>.....<br>DIRECTOR             | 2.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (17) ROBYN REED<br>.....<br>DIRECTOR                 | 2.00<br>.....  | X   |                       |         |              |                              | 0       | 0  | 0   |   |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title   | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |        |
|---|--|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|--------|
|   |  | Individual trustee or director  | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |        |
| (18) LINDA SEE<br>.....<br>DIRECTOR                                       | 1.00<br>.....  | X   |                       |         |              |                              |        | 0  | 0   | 0   |        |
| (19) JOHN SHEA<br>.....<br>DIRECTOR                                       | 2.00<br>.....  | X   |                       |         |              |                              |        | 0  | 0   | 0   |        |
| (20) KIMBERLY SHERMAN STAMLER<br>.....<br>DIRECTOR                        | 2.00<br>.....  | X   |                       |         |              |                              |        | 0  | 0   | 0   |        |
| (21) BRAD SNYDER<br>.....<br>DIRECTOR                                     | 2.00<br>.....  | X   |                       |         |              |                              |        | 0  | 0   | 0   |        |
| (22) DAVID WILKINSON<br>.....<br>DIRECTOR                                 | 2.00<br>.....  | X   |                       |         |              |                              |        | 0  | 0   | 0   |        |
| (23) ROBERT STIGBERG<br>.....<br>DIRECTOR OF MAINTENANCE AN               | 48.00<br>.....   |   |                       |         |              | X                            |        | 109,545  | 0   | 872   |        |
| (24) ALEX ROGERS PITTMAN<br>.....<br>DIRECTOR OF DEVELOPMENT              | 46.00<br>.....   |   |                       |         |              | X                            |        | 108,958  | 0   | 18,756  |        |
| (25) LUCAS COWAN<br>.....<br>DIRECTOR AND CURATOR OF PUBLIC ART           | 46.00<br>.....   |   |                       |         |              | X                            |        | 100,152  | 0   | 9,240   |        |
| <b>1b Sub-Total</b> . . . . .   |  |   |                       |         |              |                              |        |  |   |   |        |
| <b>1c Total from continuation sheets to Part VII, Section A</b> . . . . . |  |   |                       |         |              |                              |        |  |   |   |        |
| <b>1d Total (add lines 1b and 1c)</b> . . . . .                           |  |   |                       |         |              |                              |        | 542,984  | 0   |   | 53,373 |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 4

|  | Yes | No |
|--|-----|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .  |     | No |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | Yes |    |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       |     | No |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address   | (B)<br>Description of services | (C)<br>Compensation |
|--|--------------------------------|---------------------|
| WORK INC<br>25 BEACH ST<br>DORCHESTER, MA 02122                                  | BASIC PARK MAINTENANCE         | 626,919             |
| GREENWAY CAROUSEL ENTERTAINMENT<br>201 SOMERVILLE AVE<br>SOMERVILLE, MA 02143    | CAROUSEL OPERATOR              | 173,086             |
| ARCHITECTURAL PAVING & STONE<br>402 LIBBEY INDUSTRIAL PKWY<br>WEYMOUTH, MA 02189 | MASONRY                        | 125,746             |
| BLOCK BY BLOCK<br>PO BOX 643873<br>CINCINNATI, OH 45264                          | BASIC PARK MAINTENANCE         | 119,654             |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 4



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|   |  |   | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under sections<br>512 - 514 |  |
|---|--|---|----------------------|--|---|--|--|
| <b>Contributions, Gifts, Grants and Other Similar Amounts</b>                 | <b>1a</b> Federated campaigns . . . . .  | <b>1a</b>   |                      |  |   |  |  |
|   | <b>b</b> Membership dues . . . . .   | <b>1b</b>   |                      |  |   |  |  |
|   | <b>c</b> Fundraising events . . . . .  | <b>1c</b>   | 610,186              |  |   |  |  |
|   | <b>d</b> Related organizations . . . . .   | <b>1d</b>   |                      |  |   |  |  |
|   | <b>e</b> Government grants (contributions)   | <b>1e</b>   | 1,166,281            |  |   |  |  |
|   | <b>f</b> All other contributions, gifts, grants, and similar amounts not included above  | <b>1f</b>   | 2,600,455            |  |   |  |  |
|   | <b>g</b> Noncash contributions included in lines 1a - 1f:\$  | <b>1g</b>   |                      |  |   |  |  |
|   | <b>h Total.</b> Add lines 1a-1f . . . . .  |   |                      | 4,376,922  |   |  |  |
| <b>Program Service Revenue</b>  | <b>2a</b> FOOD VENDING INCOME  | Business Code   |                      |  |   |  |  |
|   |  | 713110  | 711,614              | 711,614  |   |  |  |
|   | <b>b</b> BEER GARDENS  | 722440  | 321,820              | 321,820  |   |  |  |
|   | <b>c</b> PROMOTIONAL FEES  | 541800  | 241,689              | 241,689  |   |  |  |
|   | <b>d</b> CAROUSEL REVENUE, NET   | 722100  | 183,385              | 183,385  |   |  |  |
|   | <b>e</b> MAINTENANCE REVENUE   | 900099  | 81,324               | 81,324   |   |  |  |
|   | <b>f</b> All other program service revenue.  |   | 103,807              | 103,807  |   |  |  |
| <b>g Total.</b> Add lines 2a-2f. . . . .                                      |  | 1,643,639   |                      |  |   |  |  |
| <b>Other Revenue</b>  | <b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . .  |   | 282,236              |  |   | 282,236  |  |
|   | <b>4</b> Income from investment of tax-exempt bond proceeds . . . . .  |   |                      |  |   |  |  |
|   | <b>5</b> Royalties . . . . .   |   |                      |  |   |  |  |
|   | <b>6a</b> Gross rents  | (i) Real  |                      |  |   |  |  |
|   |  | (ii) Personal   |                      |  |   |  |  |
|   |  | <b>b</b> Less: rental expenses                        |                      |  |   |  |  |
|   |  | <b>c</b> Rental income or (loss)                      |                      |  |   |  |  |
|   | <b>d</b> Net rental income or (loss) . . . . .   |   |                      |  |   |  |  |
|   | <b>7a</b> Gross amount from sales of assets other than inventory   | (i) Securities  | 587,135              |  |   |  |  |
|   |  | (ii) Other  |                      | 2,000  |   |  |  |
|   |  | <b>b</b> Less: cost or other basis and sales expenses |                      | 644,684  | 29,993                                  |  |  |
|   |  | <b>c</b> Gain or (loss)                               |                      | -57,549  | -27,993                                 |  |  |
|   | <b>d</b> Net gain or (loss) . . . . .  |   |                      | -85,542  |   | -85,542  |  |
|   | <b>8a</b> Gross income from fundraising events (not including \$ 610,186 of contributions reported on line 1c). See Part IV, line 18 . . . . . |   |                      |  |   |  |  |
|   |  | <b>8a</b>   |                      | 84,668   |   |  |  |
| <b>b</b> Less: direct expenses . . . . .                                      |  |   |                      | 201,962  |   |  |  |
| <b>c</b> Net income or (loss) from fundraising events . . . . .               |  |   | -117,294             |  | -117,294                                |  |  |
| <b>9a</b> Gross income from gaming activities. See Part IV, line 19 . . . . . |  |   |                      |  |   |  |  |
|   | <b>9a</b>  |   |                      |  |   |  |  |
|   | <b>b</b> Less: direct expenses . . . . .   |   |                      |  |   |  |  |
| <b>c</b> Net income or (loss) from gaming activities . . . . .                |  |   |                      |  |   |  |  |
| <b>10a</b> Gross sales of inventory, less returns and allowances . . . . .    |  |   |                      |  |   |  |  |
|   | <b>10a</b>   |   |                      |  |   |  |  |
|   | <b>b</b> Less: cost of goods sold . . . . .  |   |                      |  |   |  |  |
| <b>c</b> Net income or (loss) from sales of inventory . . . . .               |  |   |                      |  |   |  |  |
| Miscellaneous Revenue   | Business Code  |   |                      |  |   |  |  |
| <b>11a</b> OTHER INCOME   | 900099   | 123,126   | 123,126              |  |   |  |  |
| <b>b</b>  |  |   |                      |  |   |  |  |
| <b>c</b>  |  |   |                      |  |   |  |  |
| <b>d</b> All other revenue . . . . .  |  |   |                      |  |   |  |  |
| <b>e Total.</b> Add lines 11a-11d . . . . .                                   |  |   | 123,126              |  |   |  |  |
| <b>12 Total revenue.</b> See instructions . . . . .                           |  |   | 6,223,087            | 1,766,765  | 0                                       | 79,400   |  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>   | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|---|------------------------------|--|---|------------------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .   |                              |  |   |                                    |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .  |                              |  |   |                                    |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16. . . . .  |                              |  |   |                                    |
| <b>4</b> Benefits paid to or for members . . . . .  |                              |  |   |                                    |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .   | 253,034                      | 75,910                                 | 88,562  | 88,562                             |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .  |                              |  |   |                                    |
| <b>7</b> Other salaries and wages . . . . .   | 2,404,274                    | 1,773,313                              | 263,524                                       | 367,437                            |
| <b>8</b> Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . . .  | 31,284                       | 28,804                                 | 2,308   | 172                                |
| <b>9</b> Other employee benefits . . . . .  | 347,923                      | 286,531                                | 21,300  | 40,092                             |
| <b>10</b> Payroll taxes . . . . .   | 235,885                      | 165,558                                | 31,641  | 38,686                             |
| <b>11</b> Fees for services (non-employees):  |                              |  |   |                                    |
| <b>a</b> Management . . . . .   |                              |  |   |                                    |
| <b>b</b> Legal . . . . .  | 58,577                       | 56,930                                 | 1,647   |                                    |
| <b>c</b> Accounting . . . . .   | 38,302                       |  | 38,302  |                                    |
| <b>d</b> Lobbying . . . . .   |                              |  |   |                                    |
| <b>e</b> Professional fundraising services. See Part IV, line 17  | 20,415                       |  |   | 20,415                             |
| <b>f</b> Investment management fees . . . . .   | 66                           |  | 66  |                                    |
| <b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)   |                              |  |   |                                    |
| <b>12</b> Advertising and promotion . . . . .   |                              |  |   |                                    |
| <b>13</b> Office expenses . . . . .   | 30,803                       | 15,767                                 | 10,510  | 4,526                              |
| <b>14</b> Information technology . . . . .  | 68,952                       | 45,142                                 | 18,778  | 5,032                              |
| <b>15</b> Royalties . . . . .   |                              |  |   |                                    |
| <b>16</b> Occupancy . . . . .   |                              |  |   |                                    |
| <b>17</b> Travel . . . . .  |                              |  |   |                                    |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .  |                              |  |   |                                    |
| <b>19</b> Conferences, conventions, and meetings . . . . .  |                              |  |   |                                    |
| <b>20</b> Interest . . . . .  |                              |  |   |                                    |
| <b>21</b> Payments to affiliates . . . . .  |                              |  |   |                                    |
| <b>22</b> Depreciation, depletion, and amortization . . . . .   | 439,116                      | 426,702                                | 2,874   | 9,540                              |
| <b>23</b> Insurance . . . . .   | 124,188                      | 110,687                                | 13,501  |                                    |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                                       |                              |  |   |                                    |
| <b>a</b> DIRECT EXPENSE   | 1,164,789                    | 1,048,278                              | 2,912   | 113,599                            |
| <b>b</b> CONTRACTED SERVICES  | 902,643                      | 893,603                                | 1,440   | 7,600                              |
| <b>c</b>  |                              |  |   |                                    |
| <b>d</b>  |                              |  |   |                                    |
| <b>e</b> All other expenses   |                              |  |   |                                    |
| <b>25</b> Total functional expenses. Add lines 1 through 24e  | 6,120,251                    | 4,927,225                              | 497,365                                       | 695,661                            |
| <b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                              |  |   |                                    |

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX

|   |  | (A)<br>Beginning of year |            | (B)<br>End of year |
|---|--|--------------------------|------------|--------------------|
| <b>Assets</b>   | <b>1</b> Cash—non-interest-bearing . . . . .   | 928,240                  | <b>1</b>   | 1,502,584          |
|   | <b>2</b> Savings and temporary cash investments . . . . .  | 1,439,835                | <b>2</b>   | 923,007            |
|   | <b>3</b> Pledges and grants receivable, net . . . . .  | 333,510                  | <b>3</b>   | 166,251            |
|   | <b>4</b> Accounts receivable, net . . . . .  | 37,052                   | <b>4</b>   | 195,093            |
|   | <b>5</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .  |                          | <b>5</b>   |                    |
|   | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .   |                          | <b>6</b>   |                    |
|   | <b>7</b> Notes and loans receivable, net . . . . .   |                          | <b>7</b>   |                    |
|   | <b>8</b> Inventories for sale or use . . . . .   |                          | <b>8</b>   |                    |
|   | <b>9</b> Prepaid expenses and deferred charges . . . . .   | 91,861                   | <b>9</b>   | 127,732            |
|   | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D   | 7,413,272                |            |                    |
|   | <b>b</b> Less: accumulated depreciation  | 2,192,767                |            |                    |
|   | <b>11</b> Investments—publicly traded securities . . . . .   | 6,170,795                | <b>11</b>  | 7,703,811          |
|   | <b>12</b> Investments—other securities. See Part IV, line 11 . . . . .   | 8,488,897                | <b>12</b>  | 9,452,462          |
|   | <b>13</b> Investments—program-related. See Part IV, line 11 . . . . .  |                          | <b>13</b>  |                    |
|   | <b>14</b> Intangible assets . . . . .  |                          | <b>14</b>  |                    |
|   | <b>15</b> Other assets. See Part IV, line 11 . . . . .   |                          | <b>15</b>  |                    |
| <b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . . | 22,343,914   | <b>16</b>                | 25,291,445 |                    |
| <b>Liabilities</b>  | <b>17</b> Accounts payable and accrued expenses . . . . .  | 544,503                  | <b>17</b>  | 577,993            |
|   | <b>18</b> Grants payable . . . . .   |                          | <b>18</b>  |                    |
|   | <b>19</b> Deferred revenue . . . . .   |                          | <b>19</b>  |                    |
|   | <b>20</b> Tax-exempt bond liabilities . . . . .  |                          | <b>20</b>  |                    |
|   | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D  |                          | <b>21</b>  |                    |
|   | <b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |                          | <b>22</b>  |                    |
|   | <b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .   |                          | <b>23</b>  |                    |
|   | <b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .   |                          | <b>24</b>  |                    |
|   | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D  |                          | <b>25</b>  |                    |
|   | <b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .   | 544,503                  | <b>26</b>  | 577,993            |
| <b>Net Assets or Fund Balances</b>  | <b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>   |                          |            |                    |
|   | <b>27</b> Net assets without donor restrictions . . . . .  | 7,272,508                | <b>27</b>  | 7,971,889          |
|   | <b>28</b> Net assets with donor restrictions . . . . .   | 14,526,903               | <b>28</b>  | 16,741,563         |
|   | <b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>  |                          |            |                    |
|   | <b>29</b> Capital stock or trust principal, or current funds . . . . .   |                          | <b>29</b>  |                    |
|   | <b>30</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .  |                          | <b>30</b>  |                    |
|   | <b>31</b> Retained earnings, endowment, accumulated income, or other funds   |                          | <b>31</b>  |                    |
| <b>32</b> Total net assets or fund balances . . . . .                         | 21,799,411   | <b>32</b>                | 24,713,452 |                    |
| <b>33</b> Total liabilities and net assets/fund balances . . . . .            | 22,343,914   | <b>33</b>                | 25,291,445 |                    |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

|           |  |           |            |
|-----------|--|-----------|------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)  | <b>1</b>  | 6,223,087  |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)   | <b>2</b>  | 6,120,251  |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1   | <b>3</b>  | 102,836    |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | <b>4</b>  | 21,799,411 |
| <b>5</b>  | Net unrealized gains (losses) on investments   | <b>5</b>  | 2,706,380  |
| <b>6</b>  | Donated services and use of facilities   | <b>6</b>  | 104,825    |
| <b>7</b>  | Investment expenses  | <b>7</b>  |            |
| <b>8</b>  | Prior period adjustments   | <b>8</b>  |            |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)   | <b>9</b>  | 0          |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 24,713,452 |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990:  Cash  Accrual  Other \_\_\_\_\_  
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?  
 If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?  
 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- c** If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

|           | Yes | No |
|-----------|-----|----|
| <b>2a</b> |     | No |
| <b>2b</b> | Yes |    |
| <b>2c</b> | Yes |    |
| <b>3a</b> |     | No |
| <b>3b</b> |     |    |

# Additional Data

**Software ID:**

**Software Version:**

**EIN:** 20-1678932

**Name:** ROSE FITZGERALD KENNEDY GREENWAY  
CONSERVANCY INC

Form 990 (2019)

## Form 990, Part III, Line 4a:

SEE ATTACHED SCH O-MAINTENANCE, HORTICULTURE, AND RANGERSHORTICULTURETHE CONSERVANCY CONTINUES TO IMPROVE THE GREENWAY'S PHYSICAL APPEARANCE THROUGH SKILLED, ATTENTIVE ORGANIC LANDSCAPE CARE AND THOUGHTFUL DESIGN IMPROVEMENTS. AS ONE OF THE FIRST ORGANICALLY-MAINTAINED PUBLIC PARKS IN THE UNITED STATES, THE CONSERVANCY USES ORGANIC AND SUSTAINABLE LANDSCAPE PRACTICES THAT ARE INNOVATIVE, AWARD-WINNING, AND FISCALLY SOUND; OUR PLANTS ARE HEALTHIER, MORE RESILIENT, AND BETTER ABLE TO WITHSTAND THE STRESSES OF PUBLIC USE AND THE DEMANDS OF AN URBAN SETTING. THE CONSERVANCY'S POLICY OF NOT USING HERBICIDES AND TOXINS ALSO ENSURES THAT RUN-OFF WILL NOT POLLUTE BOSTON HARBOR OR HARM IT'S DELICATE MARINE LIFE. CHILDREN AND PETS CAN FREELY AND SAFELY PLAY WITHIN OUR PARKS WITHOUT THE WORRY OF PESTICIDES.THE CORNERSTONE OF OUR ORGANIC APPROACH IS THE PRODUCTION AND USE OF OUR OWN COMPOST TEA. THIS HAS ALLOWED US TO SUCCESSFULLY MANAGE AND IMPROVE THE GREENWAY'S SOIL BIOLOGY, LEADING TO INCREASED PLANT HEALTH AND ROOT DEPTH AND, SUBSEQUENTLY OVER TIME, A DECREASED NEED FOR APPLICATIONS OF ORGANIC FERTILIZER AND OTHER SOIL AMENDMENTS. A HARVARD KENNEDY SCHOOL TEAM FOUND THAT OUR ORGANIC CARE IS LESS EXPENSIVE THAN A NON-ORGANIC PROGRAM. OUR EFFORTS AT SUSTAINABILITY HAVE ALSO EARNED US A MAYOR'S GREENOVATE AWARD AND DESIGNATION OF THE GREENWAY AS A NATIONAL WILDLIFE FEDERATION CERTIFIED WILDLIFE HABITAT.THREE NEW HORTICULTURE INITIATIVES WERE PART OF OUR 2019 10TH ANNIVERSARY CELEBRATION. A 7000 SF WILDFLOWER MEADOW WAS CREATED ON P12, WHICH BLOOMED BRILLIANT YELLOW THIS SUMMER AND WILL CONTINUE TO EVOLVE AS IT GROWS IN. THE ADDITION OF BEEHIVES, THE FIRST IN A PUBLIC PARK IN BOSTON, CONTINUES OUR EFFORTS TO SUPPORT POLLINATORS AND CREATE A THRIVING ECOSYSTEM ON THE GREENWAY. AND 10,000 NEW BULBS BLOOMED THIS SPRING IN THE CAROLYN LYNCH GARDEN.THE HORT DEPARTMENT'S WORK ALSO INCLUDED PLANTING ANOTHER 20,000 BULBS THROUGHOUT THE GREENWAY, MAKING FURTHER EFFICIENCY IMPROVEMENTS TO OUR IRRIGATION SYSTEM, OVERSEEING THECONTRACTED PRUNING OF ALL THE CHIN PARK TREES, AND DESIGNING AND INSTALLING SEASONAL PLANTINGS IN 90+ CONTAINERS. ADDITIONALLY, WE CONTINUED TO PROVIDE CONTRACTED CARE OF THE ARMENIAN HERITAGE PARK ON THE GREENWAY AND SPECIALTY ORGANIC SERVICES UNDER CONTRACT TO THE FEDERAL RESERVE BANK OF BOSTON ACROSS THE STREET.OUR VOLUNTEER PROGRAM OFFERS OPPORTUNITIES FOR BOTH INDIVIDUALS AND CORPORATE, NON-PROFIT, ACADEMIC, AND OTHER COMMUNITY GROUPS TO EXPERIENCE HANDS-ON LEARNING WHILE THEY ASSIST US WITH PARK STEWARDSHIP. WORKING SHOULDER-TO-SHOULDER WITH OUR HORTICULTURAL STAFF, THE COMMUNITY LEARNS ABOUT OUR ORGANIC CARE IN THIS UNIQUE ROOFTOP GARDEN. IN 2019 THE HORTICULTURE DEPARTMENT WELCOMED OVER 800 VOLUNTEERS WHO CONTRIBUTED OVER 3,100 HOURS OF INVALUABLE SERVICE. ON THE STRENGTH OF REVIEWS FROM VOLUNTEERS, THE CONSERVANCY HAS WON THE "TOP RATED AWARD" FROM GREATNONPROFITS.ORG NINE YEARS RUNNING.MAINTENANCEOUR MAINTENANCE TEAM CARES FOR SIX FOUNTAINS, ACRES OF GRANITE PAVING, COMPLEX LIGHTING SYSTEMS, AND MORE. SEASONALLY, THE MAINTENANCE TEAM SETS OUT AND REMOVES MOVEABLE FURNITURE, AND SUPPORTS INFRASTRUCTURE FOR WINTER LIGHTING AND PUBLIC ART. THEY ALSO OVERSEE OUR CONTRACTED BASIC MAINTENANCE INCLUDING LAWN MOWING, LITTER AND TRASH REMOVAL, AND SNOW REMOVAL.IN 2019, MAINTENANCE PERFORMED AND SUPERVISED REPAIRS AND IMPROVEMENTS THROUGHOUT THE GREENWAY.IN THE NORTH END, WE SUPERVISED THE REPOINTING OR RESEALING OF JOINTS IN WALLS AND PAVERS IN SEVERAL AREAS IN THE FOUNTAINS AND IN PEDESTRIAN WAYS. FOUR LARGE FOUNTAIN PAVERS WERE REMOVED AND RESET. THE MAINTENANCE STAFF WORKED WITH THE SWING BENCH DESIGNERS AND FABRICATORS TO UPGRADE THE HINGE/BRAKE MECHANISMS AFTER ROUTINE INSPECTION REVEALED PREMATURE WEAR.IN THE CENTRAL PORTION OF THE GREENWAY, THE MAINTENANCE TEAM OVERSAW UPGRADES TO THE GREENWAY CAROUSEL'S SWEEP ARM LIGHTING AND LIGHTING CONTROLLERS, AS WELL AS REPAIRS TO THE SIDE CURTAINS. A PAVED AREA NEAR THE CAROUSEL THAT HAD SUNK WAS REPAIRED. MAINTENANCE PARTICIPATED IN AND MANAGED WET DESIGN IN UPGRADING THE RINGS FOUNTAIN LIGHTS FROM WHITE HALOGEN TO COLOR LED FIXTURES THAT ARE NOW SYNCHRONIZED TO THE SIX WATER SHOWS. THE RINGS FOG PUMP WAS REBUILT BY MEMBERS OF THE MAINTENANCE STAFF. THE LIGHT BLADES WERE GIVEN A NEW COAT OF PAINT. THE GRANITE PAVEMENT JUST SOUTH OF MILK STREET WAS PROFESSIONALLY CLEANED AND SEALED FOR THE PURPOSE OF DETERMINING IF SEALING THE GRANITE SAVES TIME AND EFFORT IN CLEANING FUTURE SPILLS/STAINS. NEW TRASH AND RECYCLING RECEPTACLES WERE INSTALLED, REPLACING THE ORIGINAL RECEPTACLES THAT HAD BECOME UNSIGHTLY.FURTHER SOUTH, WE SUPERVISED THE INSTALLATION OF ADDITIONAL POTABLE WATER AS WELL AS ELECTRICAL OUTLETS NEAR HIGH STREET. BETWEEN PEARL AND OLIVER STREETS, WE HAD A MASONRY COMPANY RESET AREAS OF BRICK PAVEMENT THAT HAD EITHER HEAVED OR SUNKEN. AT DEWEY SQUARE PARK, SEVERAL AREAS OF GRANITE COBBLESTONE THAT HAD SETTLED WERE REMOVED AND RESET. IN CHIN PARK, FOUNTAIN REPAIRS PERFORMED BY MAINTENANCE STAFF INCLUDED STREAM BED REPAIRS, WATERPROOFING OF WATERFALL SOURCE WEIRS, INSTALLATION AND REMOVAL OF FESTIVE LANTERNS AND REPAIRS TO IN-GROUND LIGHTS. WE SUPERVISED PAINTING OF THE RED BAMBOO CAGES AND CONTEMPORARY CHINATOWN GATE AS WELL AS MASONRY REPAIRS AT THE NORTHERN PART OF CHIN PARK AT ESSEX STREET AND IN MARY SOO HOO PARK.FINALLY, THE MAINTENANCE TEAM HOSTED SIX VOLUNTEER EVENTS, RE-POINTING SEVERAL AREAS OF GRANITE PAVING, RAKING AND ADDING GRAVEL TO THE WALKWAYS, AND SETTING UP THE WINTER LIGHTS.OUR PRIVATELY FUNDED PARK RANGERS PROVIDE SECURITY AND AMBASSADORSHIP ON THE GREENWAY. THE RANGERS CONTRIBUTIONS DURING THE PARK HIGH SEASON WAS LIMITED THIS YEAR. OUR SENIOR RANGER WAS OUT DUE TO INJURY FROM MAY THROUGH THE END OF THE YEAR. OUR OTHER RANGER DEPARTED IN MAY WITH A NEW RANGER JOINING THE TEAM IN JULY. TO PROVIDE ADDITIONAL COVERAGE, WE STARTED EXPERIMENTING WITH A CONTRACTED SECURITY COMPANY PROVIDING A PRESENCE IN THE PARK DURING LATE NIGHT AND EARLY MORNING HOURS.

## Form 990, Part III, Line 4b:

SEE ATTACHED SCHEDULE O - PROGRAMSPROGRAMSTHE GREENWAY IS FILLED WITH ACTIVITIES FOR YOUNG AND OLD, BOTH PASSERS-BY AND THOSE SEEKING THE UNIQUE PROGRAMMING THE CONSERVANCY OFFERS. IN 2019, 1.4 MILLION GUESTS ENJOYED EVENTS, USED THE FREE WI-FI, RODE THE CAROUSEL, ATE AT FOOD TRUCKS, AND MADE MEMORIES AT BEER AND WINE GARDENS. MILLIONS MORE DISCOVERED THE GARDENS, ART, FOUNTAINS, AND THE ONE-OF-A-KIND EXPERIENCE OF A PREMIER URBAN GREEN SPACE.THE CONSERVANCY HOSTED 455 FREE EVENTS IN 2019, INCLUDING FESTIVALS, MARKETS, FITNESS CLASSES, AND CONCERTS. MAJOR EVENTS INCLUDED THE BOSTON LOCAL FOOD FESTIVAL PRESENTED BY THE SUSTAINABLE BUSINESS NETWORK, THE GREENWAY SIMULCAST OF THE BOSTON POPS FIREWORKS SPECTACULAR PRESENTED BY BLOOMBERG MEDIA, THE FIGMENT PARTICIPATORY ART FESTIVAL, MY CARIBBEAN EXPO, FILMS AT THE GATE, AND CHINATOWN MAIN STREET FESTIVAL AND LANTERN FESTIVAL, BOTH PRESENTED BY CHINATOWN MAIN STREET. MAJOR NEW EVENTS IN 2019 INCLUDED HOSTING THE BOSTON GREENFEST & TECH EXPO AND CONCERT FOR ONE, BROUGHT TO CHIN PARK BY THE CELEBRITY SERIES OF BOSTON. RECURRING EVENTS INCLUDE THE BOSTON CALLING BLOCK PARTIES AT DEWEY SQUARE PARK, HELD WEEKLY THROUGHOUT THE SUMMER MONTHS WITH OUTDOOR LIVE MUSIC AND DRINKS; THE BOSTON PUBLIC MARKET SEASONAL FARMERS MARKET AT DEWEY SQUARE PARK, HELD ON TUESDAYS AND THURSDAYS FROM MAY THROUGH NOVEMBER; THE WEEKEND GREENWAY OPEN MARKET WITH LOCAL ARTISAN WARES; THE SUMMERTIME NORTH END MUSIC AND PERFORMING ARTS CENTER CONCERT SERIES; AND THE COOLIDGE OUTDOOR MOVIE SERIES. WE PILOTED A NEW WINTER MARKET ON THE GREENWAY, PARTNERING WITH LOCAL BUSINESSES TO ACTIVATE DEWEY SQUARE PARK FOR THREE WEEKS IN DECEMBER. WE HOSTED 110 FREE FITNESS CLASSES FROM YOGA TO CROSSFIT ACROSS THE GREENWAY. NEARLY 1000 YOUTH AND CHILDREN EXPLORED, PLAYED, AND LEARNED ON THE THE GREENWAY THOUGH OUR PLAY PROGRAM, WHICH OFFERED COMMUNITY PROGRAMMING IN CHIN PARK FOCUSED ON UNDERSERVED YOUTH, AND OUR YOUTH ADVENTURE DAYS, WHICH ENGAGED CHILDREN FROM THE BOYS AND GIRLS CLUBS OF BOSTON AND OTHER COMMUNITY PARTNERS.IN HONOR OF THE CONSERVANCY'S TENTH ANNIVERSARY, WE PRODUCED GREENWAY WEEK, A CELEBRATION LEADING UP TO OCTOBER 10TH (10/10). HIGHLIGHTS INCLUDED ADDITIONAL HORTICULTURE AND PUBLIC ART TOURS, AND HONEY-THEMED MENU OFFERINGS FROM 19 FOOD TRUCKS AT THE BOSTON FOOD TRUCK FESTIVAL AND THROUGHOUT THE WEEK TO CELEBRATE THE NEW BEEHIVES. CAPPING THE WEEK, WE COMMISSIONED CELEBRATED CHOREOGRAPHER PETER DIMURO TO CREATE WATERWAY/ LIGHTWAY/ GREENWAY, A SITE-SPECIFIC DANCE PERFORMANCE COORDINATED WITH THE LIGHT AND WATER DISPLAY AT THE RENOVATED RINGS FOUNTAIN. THE WORK WAS PERFORMED BY DIMURO'S PUBLIC DISPLAYS OF MOTION, A MIXED PROFESSIONAL AND COMMUNITY DANCE COMPANY WITH AGES RANGING FROM 13 TO 74. THE THREE PERFORMANCES WERE FREE AND OPEN TO THE PUBLIC.CONTINUING ITS POPULARITY, THE TRILLIUM GARDEN ON THE GREENWAY RETURNED FOR ITS THIRD SEASON OF OPERATION FROM MAY THROUGH OCTOBER; TRILLIUM BREWING COMPANY, NAMED ONE OF THE WORLD'S BEST BREWERIES, AGAIN CREATED A FAMILY-FRIENDLY EXPERIENCE FOR BOSTON'S BEER-LOVERS. WE ALSO PARTNERED WITH CITY WINERY TO OPEN BOSTON'S FIRST-EVER WINE GARDEN, OPERATING FIVE DAYS A WEEK AT DEWEY SQUARE PARK FROM MAY - OCTOBER. TOGETHER THE DRINKERIES BROUGHT IN OVER 170,000 VISITORS TO UNWIND AND GATHER ON THE GREENWAY.WE ALSO SAW CONTINUED SUCCESS IN OUR FAVORITE PARK AMENITIES, LIKE THE GREENWAY CAROUSEL, MOBILE EATS, AND FREE WI-FI. THE GREENWAY CAROUSEL AT THE TIFFANY & CO. FOUNDATION GROVE, A BOSTON LANDMARK, HAD ANOTHER GREAT YEAR; 90,000 PEOPLE TOOK A SPIN ON THE SEA TURTLE, RABBIT, LOBSTER, COD, PEREGRINE FALCON, SKUNK, AND OTHER CHARACTERS, ALL INSPIRED BY THE DRAWINGS OF BOSTON SCHOOL CHILDREN AND BROUGHT TO LIFE BY A LOCAL ARTIST. OUR NATIONALLY ACCLAIMED GREENWAY MOBILE EATS PROGRAM--FEATURING 35 ROTATING FOOD TRUCKS AND TRIKES, 63% OF WHICH WERE OWNED BY WOMEN OR ENTREPRENEURS OF COLOR--OFFERED DUMPLINGS, WOOD-FIRED PIZZA, GOURMET GRILLED CHEESE, AND MORE. THE FREE WI-FI NETWORK, WHICH WAS UPGRADED TO CARRIER-GRADE IN 2015 AT NO COST TO THE CONSERVANCY, CONTINUED TO BE VERY POPULAR.THE GREENWAY GALA IS THE CONSERVANCY'S LARGEST ANNUAL FUNDRAISING EVENT, AND 2019 SAW THE MOST SUCCESSFUL GALA TO DATE. ONCE AGAIN HOSTED IN JUNE, THE GALA WELCOMED GUESTS INTO A SPECTACULAR TENT WITH DECORATIONS PUT TOGETHER BY THE CONSERVANCY'S HORTICULTURE TEAM. ATTENDED BY APPROXIMATELY 410 REPRESENTATIVES FROM THE BUSINESS COMMUNITY, CITY LUMINARIES, NONPROFIT COMMUNITY GROUPS, CORPORATIONS, FOUNDATIONS, AND INDIVIDUALS, THE GALA CELEBRATED 10 YEARS OF THE GREENWAY AND SET A NEW FUNDRAISING RECORD TO HELP SUSTAIN THE CONSERVANCY'S PROGRAMS, ACTIVITIES, AND GREEN SPACES IN THE DECADE AHEAD. WE WERE ESPECIALLY DELIGHTED TO RECOGNIZE OUR HONOREE, GOVERNOR CHARLIE BAKER, FOR HIS SUSTAINED EFFORTS ON BEHALF OF THE GREENWAY, BOTH PRIOR TO AND DURING HIS ADMINISTRATION. FOLLOWING THAT SUCCESS, THE CONSERVANCY PRODUCED ITS YOUNG PROFESSIONALS EVENT, GLOW IN THE PARK, FOR THE FIFTH YEAR, FEATURING LIVE MUSIC, FOOD TRUCK VENDORS, AND LAWN GAMES HOSTED UNDER THE SAME TENT. THIS FUN EVENT DREW MORE THAN 400 ATTENDEES.

## Form 990, Part III, Line 4c:

SEE ATTACHED SCHEDULE O - PUBLIC ARTPUBLIC ARTTHE GREENWAY CONSERVANCY HAS BECOME A LEADER IN CONTEMPORARY PUBLIC ART IN BOSTON. GREENWAY PUBLIC ART GIVES RESIDENTS, WORKERS, AND TOURISTS A REASON TO VISIT, LINGER, AND DISCUSS. IN JUNE, THE PUBLIC ART NETWORK (PAN) OF AMERICANS FOR THE ARTS RECOGNIZED A GREENWAY COMMISSION AMONG THEIR LIST OF THE TOP 50 PUBLIC ART WORKS OF 2018: ANNE LILLY'S INTERACTIVE, MIRRORED ARTWORK ENTITLED "TEMPLE OF MNEMON" ENCOURAGED VISITORS TO REFLECT ON THEIR PRESENT MOMENT. WITH THIS ADDITION, THE CONSERVANCY HAS WON EIGHT AWARDS SINCE 2013, PLACING THE CONSERVANCY IN A PREEMINENT POSITION AMONG NON-PROFITS IN THE U.S. IN 2019, THE CONSERVANCY BROUGHT CONTEMPORARY EXHIBITS TO THE GREENWAY FROM 10 ARTISTS: (6 NATIONAL, 3 INTERNATIONAL AND 1 LOCAL). THESE PROJECTS REPRESENTED AN ARRAY OF CULTURES, PERSPECTIVES, AND ARTISTIC STYLES, APPEALING TO A WIDE RANGE OF AUDIENCES IN THIS FREE, ACCESSIBLE, AND OUTDOOR SPACE.THE MAJOR EXHIBITION OF THE SEASON WAS THE AUTO SHOW, AN EXHIBIT THAT RESPONDS TO THE EVER-CHANGING NATURE OF WHAT ONCE WAS A MAJOR TRANSPORTATION CORRIDOR THROUGH DOWNTOWN BOSTON, INVITING THE PUBLIC TO CONCEIVE NEW POSSIBILITIES IN REINTERPRETING OUR SHARED CIVIC SPACES. EACH OF THE ARTISTS IN THIS EXHIBIT BROUGHT A UNIQUE PERSPECTIVE ON HOW TRANSPORTATION CAN REIMAGINE AND TRANSFORM OUR UNIQUE CITIES FOR THE BETTER, BY PLACING THESE WORKS IN THE CONTEMPORARY LANDSCAPE THAT IS NOW THE GREENWAY.CENTRAL TO THE EXHIBIT WAS THE GREENWAY CONSERVANCY'S AUGMENTED REALITY (AR) EXHIBIT, WHICH BLENDS INTERACTIVE DIGITAL ELEMENTS INTO OUR REAL-WORLD ENVIRONMENTS THROUGH THE OVERLAY OF HISTORICAL IMAGERY. THIS EXHIBIT, LOCATED ALONG THE ENTIRE LENGTH OF THE GREENWAY, IS CURRENTLY THE LARGEST CONTINUOUS AR EXHIBIT IN THE UNITED STATES. IN A CURATORIAL PARTNERSHIP WITH BOSTON CYBERARTS AND HOVERLAY, THE CONSERVANCY COMMISSIONED THREE PROMINENT AR ARTISTS (NANCY BAKER CAHILL, JOHN CRAIG FREEMAN, AND WILL PAPPENHEIMER) AND LOCAL HISTORIAN AMY D. FINSTEIN TO CONCEPTUALLY EXPLORE THE THEMES OF TRANSPORTATION AND THE AUTOMOBILE BY SUPERIMPOSING HISTORICAL IMAGES AND CONTEMPORARY ART WITH VIEWS OF THE GREENWAY. THE HISTORIC PHOTOGRAPHS SHOWN WITHIN THE AUGMENTED REALITY EXHIBIT NARRATE MORE THAN A CENTURY OF GROWTH AND CHANGE ALONG THE ROSE KENNEDY GREENWAY. THESE IMAGES CAPTURE THE CITY'S CHANGING ECONOMIC PROSPECTS, ITS ACCOMMODATIONS FOR NEW MODES OF TRANSPORTATION, AND ITS EMBRACE OF CITY PLANNING AND MODERN ENGINEERING TO ADDRESS SUCCESSIVE ERAS OF CHALLENGES.ERWIN WURM'S ARTWORK UFO (INSTALLED BETWEEN HIGH AND INDIA STREETS), WAS MADE FROM A PORSCHE 924 DESTROYED AND RESHAPED IN THE CLASSIC BULBOUS FORM OF A UFO; THE ARTWORK IS A REFLECTION OF THE MODERN SOCIETY IN WHICH CARS BECOME FAT TO EXAGGERATE THEIR FUNCTION AS A STATUS SYMBOL. THE CONSERVANCY COMMISSIONED CHRIS LABROOY'S COMPUTER GENERATED IMAGES, WHICH WAS THE FIRST PHOTO EXHIBITION TO BE CURATED ON THE GREENWAY. LABROOY'S IMPOSSIBLE COMPOSITIONS, INSTALLED BETWEEN NORTH AND HANOVER STREETS, ARE ODD AND ALLURING BECAUSE THEY APPEAR HYPER-REAL, THOUGH EVERY SINGLE PIXEL IS METICULOUSLY 3-D-MODELED. LABROOY FASHIONS NEW WAYS FOR US TO EXPERIENCE THE CARS WE LOVE, CHALLENGING US BY CHANGING THEIR KNOWN FORMS BUT NOT THEIR EMBLEMATIC ENVIRONMENTS. THE CONSERVANCY COMMISSIONED SPECIALLY DESIGNED OUTDOOR PHOTO STANCHIONS TO INSTALL THESE PHOTOGRAPHS; THE STANCHIONS ARE REUSABLE FOR FUTURE PHOTO EXHIBITS. IN ADDITION, THE CONSERVANCY COMMISSIONED WORKS BY KARL UNNASCH AND JULIE LIBERSAT. UNNASCH'S CONTRIBUTION, TITLED OPERANT (AN OLDOWONK CATARACT), WAS LOCATED BETWEEN MERCANTILE AND STATE STREETS; THE THREE-DIMENSIONAL STAINED-GLASS-ACCOUTERED RED DUMP TRUCK ACKNOWLEDGES AND CELEBRATES THE CONSTRUCTION WORKERS AND LABORERS WHO HELP BUILD OUR BEAUTIFUL CITIES. BACKLIT STAINED-GLASS PANELS INSTALLED IN THE CAB WINDOWS AND ALONG THE SIDES OF THE DUMP BOX CONTAIN IMAGERY REFERENCING NATURE'S APPROACH TO BUILDING AND MAKING. LIBERSAT'S CONTRIBUTION, TITLED NO DIRECTION (LOCATED BETWEEN COMMERCIAL AND NORTH STREETS) WAS INSPIRED BY THE PATTERNS AND SYMBOLS IN STREET MARKINGS AND HIGHWAY SIGNS, AND EXPLORED OUR RELATIONSHIP WITH THE SYMBOLISM OF THE AUTOMOBILE AND ROAD. THE TOTEMIC STACKED SIGNS IN NO DIRECTION ARE ACTIVATED BY THE WIND, WHICH ROTATED EACH LAYER OF SIGN LIKE A WINDMILL. THE SIGNS HAVE NO MARKINGS; THEY ARE IN MOTION YET THEY PROVIDE NO DIRECTION FOR TRANSPORTATION. THE REFLECTIVE MATERIAL IS ACTIVATED AT NIGHT BY THE REFLECTED LIGHT FROM PASSING VEHICLES AND STREET LAMPS. PEDESTRIANS AND DRIVERS WERE INVITED TO RECONSIDER THEIR PHYSICAL ENGAGEMENT WITH NAVIGATION AND ORIENTATION, AND THE EVERYDAY LANDSCAPE ENCOUNTERED IN TRANSIT. IN ADDITION TO THE AUTO SHOW ARTWORKS, THE GREENWAY CONSERVANCY COMMISSIONED TWO OF THE LEADING FEMALE AUTO PINSTRIPERS IN THE COUNTRY TO DEMONSTRATE THE LOST ART OF PINSTRIPING DURING THE CONSERVANCY'S ANNUAL TRUCK AND TRACTOR DAY EVENT.SUPER A'S (STEFAN THELAN) MURAL ENTITLED RESONANCE WAS INSTALLED IN APRIL/MAY. THIS MURAL, THE SEVENTH GREENWAY WALL COMMISSION, WAS THE LARGEST ARTWORK EVER CREATED BY THE ARTIST IN THE UNITED STATES. IN HIS MONUMENTAL MURAL FOR THE GREENWAY, SUPER A QUESTIONS THE SOCIAL, POLITICAL, AND EMOTIONAL SYSTEMS THAT CONFINE OUR FREEDOM. HE ILLUSTRATES THE URGENT NECESSITY OF BREAKING FREE FROM THOSE CONFINES, LIKE THE BARN SWALLOWS PICTURED, IN ORDER TO TRULY LIVE. A LOOKING GLASS, THE GLASS CLOCHE ALLOWS US TO EXAMINE THE INVISIBLE SOCIETAL AND STRUCTURAL BORDERS TRAPPING US. IN HIS TITLE, SUPER A CONCEPTUALIZES THE WAY THESE CRACKS AND FISSURES GROW, ELUCIDATING HOW SYSTEMS CAN SHATTER WITH EVEN THE SMALLEST FISSURE THROUGH THE RAUCOUS VIBRATIONS OF OUR UNIFIED RESISTANCE. THE PURSUIT OF FREEDOM IS FIERCELY INSTINCTIVE; IT ORDERS THE NATURAL WORLD, MOVING US FROM CHAOS AND CONFLICT TOWARD UNITY AND EQUITY.ELLIOTT KAYSER'S YEAR OF THE PIG CONTINUED THE ANNUAL CURATION BASED ON THE CHINESE ZODIAC; EIGHT CERAMIC PIG SCULPTURES WERE INSTALLED ALONG THE LENGTH OF THE GREENWAY. THEY LEAD THE PUBLIC ON A SIMPLE TREASURE HUNT TOWARDS THE GEM THAT IS CHINATOWN. THROUGH HIS ART, ELLIOTT KAYSER AIMED TO RECONNECT PEOPLE TO OUR SHARED AGRICULTURAL HERITAGE. IN OCTOBER, THE CONSERVANCY, IN A CURATORIAL PARTNERSHIP WITH THE PUNTO URBAN ARTS MUSEUM IN SALEM, COMMISSIONED A SMALL MURAL (LOCATED AT THE INTERSECTION OF LINCOLN STREET AND ESSEX STREET) BY JUAN TRAVIESO, TITLED GULF. THE COMMISSIONED MURAL PORTRAYS A CHINESE TIGER, AN ENDANGERED SPECIES, BEING OVERTAKEN BY INVASIVE PLANTS. THE GEOMETRIC FORMS SIGNIFY THE ENCROACHMENT OF MAN-MADE STRUCTURES CAUSING HABITAT LOSS AND ULTIMATELY THE EXTINCTION OF THESE SPECIES.THE CONSERVANCY CONTINUED TO PROVIDE INFORMATION TO THE PUBLIC ABOUT ITS EXHIBITIONS VIA A VOLUNTEER CORPS OF PARK AMBASSADORS. THE AMBASSADORS ANSWERED QUESTIONS, STAFFED AN ART CART, AND OFFERED WEEKLY TOURS OF THE ART AND THE AUGMENTED REALITY COMPONENT OF THE EXHIBITION.

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

**Public Charity Status and Public Support**  
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047  
**2019**  
**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

**Name of the organization**  
ROSE FITZGERALD KENNEDY GREENWAY  
CONSERVANCY INC

**Employer identification number**  
20-1678932

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9  An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . . . \_\_\_\_\_
  - g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--|---|----|---|---|
|                                    |          |  | Yes   | No |   |   |
|                                    |          |  |   |    |   |   |
| <b>Total</b>                       |          |  |   |    |   |   |



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III.  
 If the organization failed to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year<br>(or fiscal year beginning in) ▶   | (a) 2015  | (b) 2016  | (c) 2017  | (d) 2018  | (e) 2019  | (f) Total  |
|--|-----------|-----------|-----------|-----------|-----------|------------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .   | 1,525,462 | 3,663,626 | 4,832,545 | 3,618,130 | 4,376,922 | 18,016,685 |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .  |           |           |           |           |           |            |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge..   | 173,580   | 283,049   | 244,206   | 262,878   | 252,727   | 1,216,440  |
| <b>4 Total.</b> Add lines 1 through 3  | 1,699,042 | 3,946,675 | 5,076,751 | 3,881,008 | 4,629,649 | 19,233,125 |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . |           |           |           |           |           | 3,352,659  |
| <b>6 Public support.</b> Subtract line 5 from line 4.  |           |           |           |           |           | 15,880,466 |

**Section B. Total Support**

| Calendar year<br>(or fiscal year beginning in) ▶   | (a) 2015  | (b) 2016  | (c) 2017  | (d) 2018  | (e) 2019  | (f) Total  |
|--|-----------|-----------|-----------|-----------|-----------|------------|
| <b>7</b> Amounts from line 4. . .  | 1,699,042 | 3,946,675 | 5,076,751 | 3,881,008 | 4,629,649 | 19,233,125 |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . . | 641,614   | 425,543   | 1,791,162 | 1,250,314 | 282,236   | 4,390,869  |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on. . .                               |           |           |           |           |           |            |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .                                 | 1,567     | 24,383    | 54,296    | 49,006    | 123,126   | 252,378    |
| <b>11 Total support.</b> Add lines 7 through 10  |           |           |           |           |           | 23,876,372 |
| <b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .  |           |           |           |           | <b>12</b> | 5,742,600  |

**13 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . .

**Section C. Computation of Public Support Percentage**

|  |           |          |
|--|-----------|----------|
| <b>14</b> Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) . . . . . | <b>14</b> | 66.510 % |
| <b>15</b> Public support percentage for 2018 Schedule A, Part II, line 14 . . . . .                        | <b>15</b> | 73.220 % |

- 16a 33 1/3% support test—2019.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .
- b 33 1/3% support test—2018.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .
- 17a 10%-facts-and-circumstances test—2019.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .
- b 10%-facts-and-circumstances test—2018.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .
- 18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year<br>(or fiscal year beginning in) ▶ |  | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--|--|----------|----------|----------|----------|----------|-----------|
| <b>1</b>   | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .   |          |          |          |          |          |           |
| <b>2</b>   | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b>   | Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .   |          |          |          |          |          |           |
| <b>4</b>   | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .   |          |          |          |          |          |           |
| <b>5</b>   | The value of services or facilities furnished by a governmental unit to the organization without charge  |          |          |          |          |          |           |
| <b>6</b>   | <b>Total.</b> Add lines 1 through 5  |          |          |          |          |          |           |
| <b>7a</b>  | Amounts included on lines 1, 2, and 3 received from disqualified persons   |          |          |          |          |          |           |
| <b>b</b>   | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.          |          |          |          |          |          |           |
| <b>c</b>   | Add lines 7a and 7b. . . . .   |          |          |          |          |          |           |
| <b>8</b>   | <b>Public support.</b> (Subtract line 7c from line 6.)   |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year<br>(or fiscal year beginning in) ▶ |   | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--|---|----------|----------|----------|----------|----------|-----------|
| <b>9</b>   | Amounts from line 6. . . . .  |          |          |          |          |          |           |
| <b>10a</b>                                       | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . |          |          |          |          |          |           |
| <b>b</b>   | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.                            |          |          |          |          |          |           |
| <b>c</b>   | Add lines 10a and 10b.  |          |          |          |          |          |           |
| <b>11</b>  | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.        |          |          |          |          |          |           |
| <b>12</b>  | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .                           |          |          |          |          |          |           |
| <b>13</b>  | <b>Total support.</b> (Add lines 9, 10c, 11, and 12.) . . . . .   |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.** . . . . .

**Section C. Computation of Public Support Percentage**

|           |  |           |  |
|-----------|--|-----------|--|
| <b>15</b> | Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f)) . . . . . | <b>15</b> |  |
| <b>16</b> | Public support percentage from 2018 Schedule A, Part III, line 15 . . . . .                      | <b>16</b> |  |

**Section D. Computation of Investment Income Percentage**

|           |  |           |  |
|-----------|--|-----------|--|
| <b>17</b> | Investment income percentage for <b>2019</b> (line 10c, column (f) divided by line 13, column (f)) . . . . . | <b>17</b> |  |
| <b>18</b> | Investment income percentage from <b>2018</b> Schedule A, Part III, line 17 . . . . .                        | <b>18</b> |  |

**19a 33 1/3% support tests—2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**b 33 1/3% support tests—2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . .

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|            |  | Yes | No |
|------------|--|-----|----|
| <b>1</b>   | Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>   |     |    |
|            | <b>1</b>   |     |    |
| <b>2</b>   | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>  |     |    |
|            | <b>2</b>   |     |    |
| <b>3a</b>  | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>   |     |    |
|            | <b>3a</b>  |     |    |
| <b>b</b>   | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>  |     |    |
|            | <b>3b</b>  |     |    |
| <b>c</b>   | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>   |     |    |
|            | <b>3c</b>  |     |    |
| <b>4a</b>  | Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>   |     |    |
|            | <b>4a</b>  |     |    |
| <b>b</b>   | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>   |     |    |
|            | <b>4b</b>  |     |    |
| <b>c</b>   | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>  |     |    |
|            | <b>4c</b>  |     |    |
| <b>5a</b>  | Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
|            | <b>5a</b>  |     |    |
| <b>b</b>   | <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?   |     |    |
|            | <b>5b</b>  |     |    |
| <b>c</b>   | <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  |     |    |
|            | <b>5c</b>  |     |    |
| <b>6</b>   | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
|            | <b>6</b>   |     |    |
| <b>7</b>   | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>  |     |    |
|            | <b>7</b>   |     |    |
| <b>8</b>   | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>   |     |    |
|            | <b>8</b>   |     |    |
| <b>9a</b>  | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
|            | <b>9a</b>  |     |    |
| <b>b</b>   | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
|            | <b>9b</b>  |     |    |
| <b>c</b>   | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
|            | <b>9c</b>  |     |    |
| <b>10a</b> | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>   |     |    |
|            | <b>10a</b>   |     |    |
| <b>b</b>   | Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>  |     |    |
|            | <b>10b</b>   |     |    |

**Part IV Supporting Organizations** (continued)

|           |   | Yes | No |
|-----------|---|-----|----|
| <b>11</b> | Has the organization accepted a gift or contribution from any of the following persons?   |     |    |
| <b>a</b>  | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |     |    |
| <b>b</b>  | A family member of a person described in (a) above?   |     |    |
| <b>c</b>  | A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>  |     |    |

**Section B. Type I Supporting Organizations**

|          |  | Yes | No |
|----------|--|-----|----|
| <b>1</b> | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>  |     |    |

**Section C. Type II Supporting Organizations**

|          |   | Yes | No |
|----------|---|-----|----|
| <b>1</b> | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |

**Section D. All Type III Supporting Organizations**

|          |  | Yes | No |
|----------|--|-----|----|
| <b>1</b> | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>  |     |    |
| <b>3</b> | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>  |     |    |

**Section E. Type III Functionally-Integrated Supporting Organizations**

|          |  |     |    |
|----------|--|-----|----|
| <b>1</b> | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year ( <b>see instructions</b> ):   |     |    |
| <b>a</b> | <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.   |     |    |
| <b>b</b> | <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.  |     |    |
| <b>c</b> | <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions)   |     |    |
| <b>2</b> | Activities Test. <b>Answer (a) and (b) below.</b>  |     |    |
| <b>a</b> | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> | Yes | No |
| <b>b</b> | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>  |     |    |
| <b>3</b> | Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>  |     |    |
| <b>a</b> | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>  |     |    |
| <b>b</b> | Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>  |     |    |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1**  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| <b>Section A - Adjusted Net Income</b>  |  | (A) Prior Year | (B) Current Year<br>(optional) |
|---|--|----------------|--------------------------------|
| <b>1</b>                                | Net short-term capital gain  | <b>1</b>       |                                |
| <b>2</b>                                | Recoveries of prior-year distributions   | <b>2</b>       |                                |
| <b>3</b>                                | Other gross income (see instructions)  | <b>3</b>       |                                |
| <b>4</b>                                | Add lines 1 through 3  | <b>4</b>       |                                |
| <b>5</b>                                | Depreciation and depletion   | <b>5</b>       |                                |
| <b>6</b>                                | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | <b>6</b>       |                                |
| <b>7</b>                                | Other expenses (see instructions)  | <b>7</b>       |                                |
| <b>8</b>                                | <b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)   | <b>8</b>       |                                |
| <b>Section B - Minimum Asset Amount</b> |  | (A) Prior Year | (B) Current Year<br>(optional) |
| <b>1</b>                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):  | <b>1</b>       |                                |
| <b>a</b>                                | Average monthly value of securities  | <b>1a</b>      |                                |
| <b>b</b>                                | Average monthly cash balances  | <b>1b</b>      |                                |
| <b>c</b>                                | Fair market value of other non-exempt-use assets   | <b>1c</b>      |                                |
| <b>d</b>                                | <b>Total</b> (add lines 1a, 1b, and 1c)  | <b>1d</b>      |                                |
| <b>e</b>                                | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):  |                |                                |
| <b>2</b>                                | Acquisition indebtedness applicable to non-exempt use assets   | <b>2</b>       |                                |
| <b>3</b>                                | Subtract line 2 from line 1d   | <b>3</b>       |                                |
| <b>4</b>                                | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).  | <b>4</b>       |                                |
| <b>5</b>                                | Net value of non-exempt-use assets (subtract line 4 from line 3)   | <b>5</b>       |                                |
| <b>6</b>                                | Multiply line 5 by .035  | <b>6</b>       |                                |
| <b>7</b>                                | Recoveries of prior-year distributions   | <b>7</b>       |                                |
| <b>8</b>                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)   | <b>8</b>       |                                |
| <b>Section C - Distributable Amount</b> |  |                | Current Year                   |
| <b>1</b>                                | Adjusted net income for prior year (from Section A, line 8, Column A)  | <b>1</b>       |                                |
| <b>2</b>                                | Enter 85% of line 1  | <b>2</b>       |                                |
| <b>3</b>                                | Minimum asset amount for prior year (from Section B, line 8, Column A)   | <b>3</b>       |                                |
| <b>4</b>                                | Enter greater of line 2 or line 3  | <b>4</b>       |                                |
| <b>5</b>                                | Income tax imposed in prior year   | <b>5</b>       |                                |
| <b>6</b>                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)   | <b>6</b>       |                                |
| <b>7</b>                                | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)                                 |                |                                |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

| <b>Section D - Distributions</b>   | <b>Current Year</b> |
|--|---------------------|
| <b>1</b> Amounts paid to supported organizations to accomplish exempt purposes   |                     |
| <b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity             |                     |
| <b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations   |                     |
| <b>4</b> Amounts paid to acquire exempt-use assets   |                     |
| <b>5</b> Qualified set-aside amounts (prior IRS approval required)   |                     |
| <b>6</b> Other distributions (describe in <b>Part VI</b> ). See instructions   |                     |
| <b>7 Total annual distributions.</b> Add lines 1 through 6.  |                     |
| <b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions |                     |
| <b>9</b> Distributable amount for 2019 from Section C, line 6  |                     |
| <b>10</b> Line 8 amount divided by Line 9 amount   |                     |

| <b>Section E - Distribution Allocations</b><br>(see instructions)  | <b>(i)</b><br><b>Excess Distributions</b> | <b>(ii)</b><br><b>Underdistributions</b><br><b>Pre-2019</b> | <b>(iii)</b><br><b>Distributable</b><br><b>Amount for 2019</b> |
|--|---|---|--|
| <b>1</b> Distributable amount for 2019 from Section C, line 6  |   |   |  |
| <b>2</b> Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in <b>Part VI</b> ). See instructions.   |   |   |  |
| <b>3</b> Excess distributions carryover, if any, to 2019:  |   |   |  |
| <b>a</b> From 2014. . . . .  |   |   |  |
| <b>b</b> From 2015. . . . .  |   |   |  |
| <b>c</b> From 2016. . . . .  |   |   |  |
| <b>d</b> From 2017. . . . .  |   |   |  |
| <b>e</b> From 2018. . . . .  |   |   |  |
| <b>f Total</b> of lines 3a through e   |   |   |  |
| <b>g</b> Applied to underdistributions of prior years  |   |   |  |
| <b>h</b> Applied to 2019 distributable amount  |   |   |  |
| <b>i</b> Carryover from 2014 not applied (see instructions)  |   |   |  |
| <b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from 3f.   |   |   |  |
| <b>4</b> Distributions for 2019 from Section D, line 7:  |   |   |  |
| \$   |   |   |  |
| <b>a</b> Applied to underdistributions of prior years  |   |   |  |
| <b>b</b> Applied to 2019 distributable amount  |   |   |  |
| <b>c</b> Remainder. Subtract lines 4a and 4b from 4.   |   |   |  |
| <b>5</b> Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions. |   |   |  |
| <b>6</b> Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions.                        |   |   |  |
| <b>7 Excess distributions carryover to 2020.</b> Add lines 3j and 4c.  |   |   |  |
| <b>8</b> Breakdown of line 7:  |   |   |  |
| <b>a</b> Excess from 2015. . . . .   |   |   |  |
| <b>b</b> Excess from 2016. . . . .   |   |   |  |
| <b>c</b> Excess from 2017. . . . .   |   |   |  |
| <b>d</b> Excess from 2018. . . . .   |   |   |  |
| <b>e</b> Excess from 2019. . . . .   |   |   |  |

**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

|                                     |
|-------------------------------------|
| <b>Facts And Circumstances Test</b> |
|                                     |

### 990 Schedule A, Supplemental Information

| Return Reference                 | Explanation   |
|----------------------------------|---|
| PART II, SHORT YEAR EXPLANATION: | 2016 (FY16) WAS THE CONSERVANCY'S FIRST JANUARY 1 - DECEMBER 31 FISCAL YEAR, FOLLOWING THE JULY 2015 APPROVAL BY THE BOARD OF DIRECTORS OF A CHANGE FROM JULY 1-JUNE 30. AS FY15 WAS AN EIGHTEEN-MONTH FISCAL YEAR ADJUSTMENT PERIOD, THE CONSERVANCY FILED TWO FORM 990'S. THE FIRST FILING WAS FOR TAX YEAR 2014 AND COVERED THE TWELVE-MONTH PERIOD JULY 1, 2014 - JUNE 30, 2015. THE SECOND FILING, REFERENCED IN THE 2016 FILING AS "PRIOR YEAR," WAS FOR TAX YEAR 2015 AND COVERED THE SIX-MONTH PERIOD JULY 1, 2015 - DECEMBER 31, 2015. |

SCHEDULE D (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

OMB No. 1545-0047 2019 Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization ROSE FITZGERALD KENNEDY GREENWAY CONSERVANCY INC

Employer identification number 20-1678932

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor information.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form for Part II Conservation Easements. Includes questions about purpose of easements, number of easements, acreage, and monitoring expenses. Includes a table for 'Held at the End of the Year' with rows 2a, 2b, 2c, 2d.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Includes questions about reporting art and historical treasures, and amounts related to these items.



**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a**  Public exhibition
  - b**  Scholarly research
  - c**  Preservation for future generations
  - d**  Loan or exchange programs
  - e**  Other .....
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .  **Yes**  **No**

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .  **Yes**  **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- |   | Amount |
|---|--------|
| <b>1c</b> Beginning balance . . . . .             |        |
| <b>1d</b> Additions during the year . . . . .     |        |
| <b>1e</b> Distributions during the year . . . . . |        |
| <b>1f</b> Ending balance . . . . .                |        |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .  **Yes**  **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . .

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|   | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|---|------------------|----------------|--------------------|----------------------|---------------------|
| <b>1a</b> Beginning of year balance . . . . .                     | 13,888,846       | 15,979,688     | 13,669,870         | 13,504,770           | 14,227,602          |
| <b>b</b> Contributions . . . . .                                  |                  |                | 650,000            |                      |                     |
| <b>c</b> Net investment earnings, gains, and losses               | 2,695,116        | -1,437,820     | 2,298,243          | 803,176              | -493,673            |
| <b>d</b> Grants or scholarships . . . . .                         |                  |                |                    |                      |                     |
| <b>e</b> Other expenditures for facilities and programs . . . . . | 697,321          | 653,022        | 638,425            | 638,076              | 229,159             |
| <b>f</b> Administrative expenses . . . . .                        |                  |                |                    |                      |                     |
| <b>g</b> End of year balance . . . . .                            | 15,886,641       | 13,888,846     | 15,979,688         | 13,669,870           | 13,504,770          |

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶ .....
  - b** Permanent endowment ▶ 89.100 %
  - c** Temporarily restricted endowment ▶ 10.900 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |  | Yes           | No |
|--|---------------|----|
| <b>(i)</b> unrelated organizations . . . . .   | <b>3a(i)</b>  | No |
| <b>(ii)</b> related organizations . . . . .  | <b>3a(ii)</b> | No |
| <b>b</b> If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . . | <b>3b</b>     |    |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| <b>1a</b> Land . . . . .   |                                      |                                 |                              |                |
| <b>b</b> Buildings . . . . .   |                                      |                                 |                              |                |
| <b>c</b> Leasehold improvements  |                                      | 6,865,841                       | 1,979,297                    | 4,886,544      |
| <b>d</b> Equipment . . . . .   |                                      | 267,999                         | 59,909                       | 208,090        |
| <b>e</b> Other . . . . .   |                                      | 279,432                         | 153,561                      | 125,871        |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶ |                                      |                                 |                              | 5,220,505      |

**Part VII Investments—Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security)   | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|---|----------------|--|
| (1) Financial derivatives . . . . .                                       |                |  |
| (2) Closely-held equity interests . . . . .                               |                |  |
| (3) Other _____   |                |  |
| (A) TIFF MULTI ASSET FUND   | 9,452,462      | F  |
| (B)   |                |  |
| (C)   |                |  |
| (D)   |                |  |
| (E)   |                |  |
| (F)   |                |  |
| (G)   |                |  |
| (H)   |                |  |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.) | 9,452,462      |  |

**Part VIII Investments—Program Related.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment  | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|--|----------------|--|
| (1)  |                |  |
| (2)  |                |  |
| (3)  |                |  |
| (4)  |                |  |
| (5)  |                |  |
| (6)  |                |  |
| (7)  |                |  |
| (8)  |                |  |
| (9)  |                |  |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 13.) |                |  |

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description  | (b) Book value |
|--|----------------|
| (1)  |                |
| (2)  |                |
| (3)  |                |
| (4)  |                |
| (5)  |                |
| (6)  |                |
| (7)  |                |
| (8)  |                |
| (9)  |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.) |                |

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability  | (b) Book value |
|--|----------------|
| (1) Federal income taxes   |                |
| (2)  |                |
| (3)  |                |
| (4)  |                |
| (5)  |                |
| (6)  |                |
| (7)  |                |
| (8)  |                |
| (9)  |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 25.) |                |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |  |           |           |                     |
|----------|--|-----------|-----------|---------------------|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                       |           | <b>1</b>  | 9,591,509           |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                                      |           |           |                     |
| <b>a</b> | Net unrealized gains (losses) on investments . . . . .   | <b>2a</b> | 2,706,380 |                     |
| <b>b</b> | Donated services and use of facilities . . . . .   | <b>2b</b> | 557,283   |                     |
| <b>c</b> | Recoveries of prior year grants . . . . .  | <b>2c</b> |           |                     |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .   | <b>2d</b> | 104,825   |                     |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .  |           |           | <b>2e</b> 3,368,488 |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .   |           |           | <b>3</b> 6,223,021  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :                             |           |           |                     |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> | 66        |                     |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .   | <b>4b</b> |           |                     |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .  |           |           | <b>4c</b> 66        |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . . |           |           | <b>5</b> 6,223,087  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |   |           |          |                    |
|----------|---|-----------|----------|--------------------|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                      |           | <b>1</b> | 6,677,468          |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:   |           |          |                    |
| <b>a</b> | Donated services and use of facilities . . . . .  | <b>2a</b> | 557,283  |                    |
| <b>b</b> | Prior year adjustments . . . . .  | <b>2b</b> |          |                    |
| <b>c</b> | Other losses . . . . .  | <b>2c</b> |          |                    |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .  | <b>2d</b> |          |                    |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .   |           |          | <b>2e</b> 557,283  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .  |           |          | <b>3</b> 6,120,185 |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                |           |          |                    |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                                | <b>4a</b> | 66       |                    |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .  | <b>4b</b> |          |                    |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .   |           |          | <b>4c</b> 66       |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . . |           |          | <b>5</b> 6,120,251 |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference          | Explanation |
|---------------------------|-------------|
| See Additional Data Table |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |

**Part XIII** Supplemental Information *(continued)*

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 20-1678932

**Name:** ROSE FITZGERALD KENNEDY GREENWAY  
CONSERVANCY INC

## Supplemental Information

| Return Reference | Explanation  |
|------------------|--|
| PART V, LINE 4:  | THE CONSERVANCY ADHERES TO THE UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS ACT (UPMI FA). THE ASSETS IN ITS PERMANENTLY RESTRICTED ENDOWMENT FUND ARE DONOR-RESTRICTED ASSETS UNTIL APPROPRIATED ACCORDING TO THE DONOR STIPULATION FOR EXPENDITURE BY THE CONSERVANCY. THE CONSERVANCY HAS ADOPTED AN INVESTMENT AND SPENDING POLICY FOR ITS ENDOWMENT ASSETS AND FOR ANY BOARD DESIGNATED NET-ASSETS THAT IS DESIGNED TO PRESERVE CAPITAL THROUGH RISK MANAGEMENT WHILE PROVIDING A LEVEL OF SUPPORT FOR THE CONSERVANCY AND ITS PROGRAMS. |

## Supplemental Information

| Return Reference | Explanation  |
|------------------|--|
| PART X, LINE 2:  | THE CONSERVANCY ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES IN ACCORDANCE WITH ASC TOPIC, INCOME TAXES. THIS STANDARD CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS AND PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR THE FINANCIAL STATEMENTS REGARDING A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THE CONSERVANCY HAS DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS WHICH QUALIFY FOR RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS AT DECEMBER 31, 2019. THE CONSERVANCY'S INFORMATION RETURNS ARE SUBJECT TO EXAMINATION BY THE FEDERAL AND STATE JURISDICTIONS. |

# Supplemental Information

| Return Reference                      | Explanation                      |
|---------------------------------------|----------------------------------|
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | IN KIND CAPITAL SUPPORT 104,825. |

**SCHEDULE G**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information Regarding  
Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2019**

**Open to Public Inspection**

Name of the organization  
ROSE FITZGERALD KENNEDY GREENWAY  
CONSERVANCY INC

**Employer identification number**  
20-1678932

**Part I Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a**  Mail solicitations
  - b**  Internet and email solicitations
  - c**  Phone solicitations
  - d**  In-person solicitations
  - e**  Solicitation of non-government grants
  - f**  Solicitation of government grants
  - g**  Special fundraising events
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  Yes  No
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|---|---------------|--|----|-----------------------------------|---|---|
|   |               | Yes  | No |                                   |   |   |
| LISA MYKYTA<br>114 PRESCOTT STREET<br>READING, MA 01867   | GRANT WRITING |  | No | 84,600                            | 18,765  | 65,835  |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
|   |               |  |    |                                   |   |   |
| <b>Total</b>  |               |  |    | 84,600                            | 18,765  | 65,835  |

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

MA



**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|  |   | (a) Event #1                | (b) Event #2                            | (c) Other events | (d) Total events                |
|--|---|-----------------------------|---|------------------|---------------------------------|
|  |   | <u>GALA</u><br>(event type) | <u>GLOW IN THE PARK</u><br>(event type) | (total number)   | (add col. (a) through col. (c)) |
| <b>Revenue</b>   | <b>1</b> Gross receipts . . . . .   | 627,652                     | 67,202                                  |                  | 694,854                         |
|  | <b>2</b> Less: Contributions . . . . .  | 558,523                     | 51,663                                  |                  | 610,186                         |
|  | <b>3</b> Gross income (line 1 minus line 2) . . . . .                             | 69,129                      | 15,539                                  |                  | 84,668                          |
| <b>Direct Expenses</b>   | <b>4</b> Cash prizes . . . . .  |                             |   |                  |                                 |
|  | <b>5</b> Noncash prizes . . . . .   |                             |   |                  |                                 |
|  | <b>6</b> Rent/facility costs . . . . .  | 80,866                      | 12,675                                  |                  | 93,541                          |
|  | <b>7</b> Food and beverages . . . . .   | 63,892                      | 13,364                                  |                  | 77,256                          |
|  | <b>8</b> Entertainment . . . . .  |                             | 6,311                                   |                  | 6,311                           |
|  | <b>9</b> Other direct expenses . . . . .  | 19,730                      | 5,124                                   |                  | 24,854                          |
|  | <b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) . . . . . ▶ |                             |   |                  | 201,962                         |
| <b>11</b> Net income summary. Subtract line 10 from line 3, column (d) . . . . . ▶ |   |                             |   | -117,294         |                                 |

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|   |  | (a) Bingo   | (b) Pull tabs/Instant bingo/progressive bingo                       | (c) Other gaming  | (d) Total gaming (add col.(a) through col.(c)) |
|---|--|---|---|---|--|
|   |  | <b>1</b> Gross revenue . . . . .                                    |   |   |  |
| <b>Direct Expenses</b>  | <b>2</b> Cash prizes . . . . .           |   |   |   |  |
|   | <b>3</b> Noncash prizes . . . . .        |   |   |   |  |
|   | <b>4</b> Rent/facility costs . . . . .   |   |   |   |  |
|   | <b>5</b> Other direct expenses . . . . . |   |   |   |  |
|   | <b>6</b> Volunteer labor . . . . .       | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No |  |
| <b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) . . . . . ▶        |  |   |   |   |  |
| <b>8</b> Net gaming income summary. Subtract line 7 from line 1, column (d) . . . . . ▶ |  |   |   |   |  |

**9** Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_

**a** Is the organization licensed to conduct gaming activities in each of these states?  Yes  No

**b** If "No," explain: \_\_\_\_\_

---

**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?  Yes  No

**b** If "Yes," explain: \_\_\_\_\_

---

- 11** Does the organization conduct gaming activities with nonmembers?  Yes  No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  Yes  No
- 13** Indicate the percentage of gaming activity conducted in:
- |                                      |            |   |
|--------------------------------------|------------|---|
| <b>a</b> The organization's facility | <b>13a</b> | % |
| <b>b</b> An outside facility         | <b>13b</b> | % |

**14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ .....

Address ▶ .....

**15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue?  Yes  No

**b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_.

**c** If "Yes," enter name and address of the third party:

Name ▶ .....

Address ▶ .....

**16** Gaming manager information:

Name ▶ .....

Gaming manager compensation ▶ \$ .....

Description of services provided ▶ .....

- Director/officer                       Employee                       Independent contractor

**17** Mandatory distributions:

**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Yes  No

**b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

**Schedule J**  
(Form 990)

**Compensation Information**

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ▶ Attach to Form 990.  
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**2019**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
ROSE FITZGERALD KENNEDY GREENWAY  
CONSERVANCY INC

Employer identification number  
20-1678932

**Part I Questions Regarding Compensation**

|  | Yes       | No |
|--|-----------|----|
| <p><b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <p> <input type="checkbox"/> First-class or charter travel<br/> <input type="checkbox"/> Travel for companions<br/> <input type="checkbox"/> Tax idemnification and gross-up payments<br/> <input type="checkbox"/> Discretionary spending account                 </p> <p> <input type="checkbox"/> Housing allowance or residence for personal use<br/> <input type="checkbox"/> Payments for business use of personal residence<br/> <input type="checkbox"/> Health or social club dues or initiation fees<br/> <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)                 </p> |           |    |
| <p><b>b</b> If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</p>   | <b>1b</b> |    |
| <p><b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?</p>   | <b>2</b>  |    |
| <p><b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <p> <input checked="" type="checkbox"/> Compensation committee<br/> <input checked="" type="checkbox"/> Independent compensation consultant<br/> <input checked="" type="checkbox"/> Form 990 of other organizations                 </p> <p> <input type="checkbox"/> Written employment contract<br/> <input checked="" type="checkbox"/> Compensation survey or study<br/> <input checked="" type="checkbox"/> Approval by the board or compensation committee                 </p>                                   |           |    |
| <p><b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:</p> <p><b>a</b> Receive a severance payment or change-of-control payment?</p> <p><b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p> <p><b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?</p> <p>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</p>   | <b>4a</b> | No |
|  | <b>4b</b> | No |
|  | <b>4c</b> | No |
| <p><b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b></p> <p><b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</p> <p><b>a</b> The organization?</p> <p><b>b</b> Any related organization?</p> <p>If "Yes," on line 5a or 5b, describe in Part III.</p>   | <b>5a</b> | No |
|  | <b>5b</b> | No |
| <p><b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</p> <p><b>a</b> The organization?</p> <p><b>b</b> Any related organization?</p> <p>If "Yes," on line 6a or 6b, describe in Part III.</p>  | <b>6a</b> | No |
|  | <b>6b</b> | No |
| <p><b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</p>   | <b>7</b>  | No |
| <p><b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</p>   | <b>8</b>  | No |
| <p><b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>   | <b>9</b>  |    |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title                        |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|---|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|   |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| 1 JESSE BRACKENBURY<br>EXECUTIVE DIRECTOR | (i)  | 224,329  | 0                                   | 0                                   | 6,401  | 18,104                  | 248,834                         | 0   |
|   | (ii) | 0  | 0                                   | 0                                   | 0  | 0                       | 0                               | 0   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
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|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |

**Part III** Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference | Explanation  |
|------------------|--|
| PART I, LINE 4   | SEE ATTACHED SCHEDULE O FOR DESCRIPTION OF COMPENSATION REVIEW PROCEDURES. |

**SCHEDULE O**  
(Form 990 or 990-EZ)**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2019****Open to Public Inspection**

Department of the Treasury

Name of the organization

ROSE FITZGERALD KENNEDY GREENWAY  
CONSERVANCY INC

Employer identification number

20-1678932

**990 Schedule O, Supplemental Information**

| Return Reference                      | Explanation   |
|---------------------------------------|---|
| FORM 990, PART VI, SECTION A, LINE 7A | PER COMMONWEALTH LAW, AND THE ACTS OF 2008, CERTAIN MEMBERS OF THE BOARD OF DIRECTORS ARE NOMINATED BY ELECTED OFFICIALS OR BY GOVERNMENT AGENCIES. |

**990 Schedule O, Supplemental Information**

| <b>Return Reference</b>                         | <b>Explanation</b>   |
|---|--|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 11B | AFTER INTERNAL REVIEW BY THE CONSERVANCY'S FINANCE DEPARTMENT AS WELL AS BY ITS EXECUTIVE DIRECTOR, A DRAFT OF THE FORM 990 IS DELIVERED TO THE FINANCE, AUDIT, AND RISK MANAGEMENT COMMITTEE (FARMC) OF THE BOARD OF DIRECTORS FOR ITS REVIEW AND COMMENT. THE FARMC MEETS WITH THE CONSERVANCY'S INDEPENDENT ACCOUNTING FIRM TO REVIEW ANY QUESTIONS IT MAY HAVE. ONCE THE FARMC APPROVES THE DRAFT FORM 990, THE INDEPENDENT AUDITING FIRM PROVIDES A FINAL VERSION FOR REVIEW BY THE FULL BOARD PRIOR TO THE RETURN BEING FILED. |

**990 Schedule O, Supplemental Information**

| <b>Return Reference</b>                         | <b>Explanation</b>  |
|---|---|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | THE CONSERVANCY'S BOARD OF DIRECTORS SIGN THE CONFLICT OF INTEREST POLICY YEARLY. DISCLOSURES ARE FILED WITH THE CONSERVANCY AUDIT COMMITTEE WHICH REVIEWS AND REPORTS TO THE BOARD OF DIRECTORS. |



**990 Schedule O, Supplemental Information**

| <b>Return Reference</b>                | <b>Explanation</b>  |
|--|---|
| FORM 990, PART VI, SECTION B, LINE 15A | EACH YEAR THE CONSERVANCY BOARD CHAIR REQUESTS ASSISTANCE FROM TWO TO THREE BOARD MEMBERS ON AN AD HOC BASIS TO EVALUATE THE EXECUTIVE DIRECTOR'S PERFORMANCE. THIS GROUP SOLICITS FEEDBACK FROM OTHER BOARD MEMBERS AND SENIOR STAFF, REVIEWS A SELF-EVALUATION PREPARED BY THE EXECUTIVE DIRECTOR AND CREATES A SUMMARY PERFORMANCE EVALUATION. THEY DISCUSS THE SUMMARY EVALUATION WITH THE EXECUTIVE DIRECTOR, HIGHLIGHTING STRENGTHS AND POTENTIAL AREAS FOR IMPROVEMENT OR FOCUS, AND MAKE RECOMMENDATIONS FOR COMPENSATION ADJUSTMENTS, IF SUCH ARE WARRANTED. SALARY DATA FOR COMPARATIVE POSITIONS AT OTHER NON-PROFIT ORGANIZATIONS IS USED IN DETERMINING EXECUTIVE COMPENSATION, BASED ON A COMPARATIVE ANALYSIS THAT IS UPDATED EVERY TWO YEARS. ANY RECOMMENDED ADJUSTMENTS TO THE EXECUTIVE DIRECTOR'S SALARY ARE REPORTED TO AND REVIEWED BY THE FARMC OR THE BOARD. THE MOST RECENT COMPARATIVE COMPENSATION ANALYSIS IS COINCIDED WITH THE LAST EXECUTIVE DIRECTOR SALARY ADJUSTMENT. |

# 990 Schedule O, Supplemental Information

| Return Reference                      | Explanation  |
|---------------------------------------|--|
| FORM 990, PART VI, SECTION C, LINE 19 | THE CONSERVANCY'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FORM 990, AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AND POSTED ON THE CONSERVANCY'S WEBSITE - WWW.ROSEKENNEDYGREENWAY.ORG. |

**990 Schedule O, Supplemental Information**

| <b>Return Reference</b>                          | <b>Explanation</b>   |
|--|--|
| FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 15B: | THE CONSERVANCY DOES NOT HAVE ANY OTHER OFFICERS OR KEY EMPLOYEES. |

**990 Schedule O, Supplemental Information**

| <b>Return Reference</b>            | <b>Explanation</b>                                |
|------------------------------------|---|
| FORM 990,<br>PART XII,<br>LINE 2C: | THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR. |