

Form **990**
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 01-01-2019, and ending 12-31-2019

- B** Check if applicable:
- Address change
 - Name change
 - Initial return
 - Final return/terminated
 - Amended return
 - Application pending

C Name of organization
NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC
% NORTHWELL HEALTH INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
972 BRUSH HOLLOW ROAD Suite 5TH FL

City or town, state or province, country, and ZIP or foreign postal code
WESTBURY, NY 11590

D Employer identification number
11-1562701

E Telephone number
(516) 321-6058

G Gross receipts \$ 3,556,489,010

F Name and address of principal officer:
MICHAEL J DOWLING
2000 MARCUS AVENUE
NEW HYDE PARK, NY 11042

H(a) Is this a group return for subordinates? Yes No

H(b) Are all subordinates included? Yes No
If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status: 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527

J Website: ▶ WWW.NORTHWELL.EDU

K Form of organization: Corporation Trust Association Other ▶

L Year of formation: 1955

M State of legal domicile: NY

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
North Shore strives to improve the health of the communities it serves and is committed to providing the highest quality of care for the community regardless of ability to pay.

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)	3	33
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	27
5 Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	12,329
6 Total number of volunteers (estimate if necessary)	6	900
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	837,689
7b Net unrelated business taxable income from Form 990-T, line 39	7b	

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	14,798,167	16,028,749
9 Program service revenue (Part VIII, line 2g)	2,387,631,583	2,804,690,387
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	34,522,646	37,290,033
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	297,699,737	179,664,698
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,734,652,133	3,037,673,867
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0	0
14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,587,325,951	1,804,357,085
16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 5,564,453		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,033,449,139	1,122,407,231
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,620,775,090	2,926,764,316
19 Revenue less expenses. Subtract line 18 from line 12	113,877,043	110,909,551
	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	2,244,475,506	2,551,717,986
21 Total liabilities (Part X, line 26)	1,077,189,108	1,278,316,095
22 Net assets or fund balances. Subtract line 21 from line 20	1,167,286,398	1,273,401,891

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here Signature of officer _____ Date 2020-11-02
MICHELE L CUSACK SVP & CFO
Type or print name and title

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	Firm's name ▶	Firm's EIN ▶			
	Firm's address ▶	Phone no.			

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

NORTH SHORE UNIVERSITY HOSPITAL IS PART OF NORTHWELL HEALTH ("NORTHWELL"), WHICH STRIVES TO IMPROVE THE HEALTH OF THE COMMUNITIES IT SERVES AND IS COMMITTED TO PROVIDING THE HIGHEST QUALITY CLINICAL CARE; EDUCATING THE CURRENT AND FUTURE GENERATIONS OF HEALTHCARE PROFESSIONALS; SEARCHING FOR NEW ADVANCES IN MEDICINE THROUGH THE CONDUCT OF BIOMEDICAL RESEARCH; PROMOTING HEALTH EDUCATION; AND CARING FOR THE ENTIRE COMMUNITY REGARDLESS OF THE ABILITY TO PAY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code:)	(Expenses \$	1,136,080,199	including grants of \$)	(Revenue \$	1,854,944,312)
	See Additional Data						

4b	(Code:)	(Expenses \$	841,377,971	including grants of \$)	(Revenue \$	523,580,880)
	See Additional Data						

4c	(Code:)	(Expenses \$	124,128,706	including grants of \$)	(Revenue \$	151,112,963)
	See Additional Data						

	(Code:)	(Expenses \$	267,638,652	including grants of \$)	(Revenue \$	275,052,233)
	OTHER						

4d	Other program services (Describe in Schedule O.)	(Expenses \$	267,638,652	including grants of \$)	(Revenue \$	275,052,233)
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4e	Total program service expenses ▶		2,369,225,528				
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Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, and Yes/No response. Rows include questions 1 through 21, covering various organizational requirements and reporting obligations.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 22 through 38 regarding organizational reporting, compensation, and tax-exempt status.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V []

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
 Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
6	Did the organization have members or stockholders?		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	Yes	
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	Yes	
8b	Each committee with authority to act on behalf of the governing body?	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	Yes	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	Yes	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	Yes	
13	Did the organization have a written whistleblower policy?	Yes	
14	Did the organization have a written document retention and destruction policy?	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	Yes	
15b	Other officers or key employees of the organization	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	Yes	
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	Yes	

Section C. Disclosure

17	List the states with which a copy of this Form 990 is required to be filed	NY
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input type="checkbox"/> Own website <input checked="" type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.	
20	State the name, address, and telephone number of the person who possesses the organization's books and records: NORTHWELL HEALTH INC 972 BRUSH HOLLOW RD WESTBURY, NY 11590 (516) 321-6058	

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

Table with 5 columns: (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, (D) Revenue excluded from tax under sections 512 - 514. Rows include 1a-1g for Federated campaigns, membership dues, fundraising events, related organizations, government grants, and noncash contributions.

Table for Program Service Revenue with 5 columns: (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, (D) Revenue excluded from tax under sections 512 - 514. Rows include 2a-2f for NET PATIENT SERV., FACULTY PRACTICE, MEDICARE/MEDICAID PAYMENTS, DSRIP PAYMENTS, and All other program service revenue.

Table for Other Revenue with 5 columns: (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, (D) Revenue excluded from tax under sections 512 - 514. Rows include 3-12 for investment income, royalties, rental income, gain from sales of assets, fundraising events, gaming activities, and sales of inventory.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0			
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	772,067	772,067		
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	1,499,335,448	1,321,519,052	174,260,068	3,556,328
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	78,413,117	69,113,572	9,113,554	185,991
9 Other employee benefits	141,573,786	124,783,587	16,454,395	335,804
10 Payroll taxes	84,262,667	74,269,384	9,793,417	199,866
11 Fees for services (non-employees):				
a Management	3,081,323		3,081,323	
b Legal	552,792		552,792	
c Accounting	4,375		4,375	
d Lobbying	0			
e Professional fundraising services. See Part IV, line 17	0			
f Investment management fees	0			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	15,282,171	13,469,754	1,776,169	36,248
12 Advertising and promotion	2,892,693	2,549,629	336,203	6,861
13 Office expenses	423,860,442	373,591,947	49,263,125	1,005,370
14 Information technology	0			
15 Royalties	0			
16 Occupancy	78,824,980	69,476,589	9,161,423	186,968
17 Travel	4,203,900	4,203,900		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	5,308,255	5,308,255		
20 Interest	4,547,801		4,547,801	
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	65,302,791	57,558,089	7,744,702	
23 Insurance	55,289,982	55,289,982		
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a PURCHASED SERVICES	145,176,235	145,176,235		
b DUES & SUBSCRIPTIONS	2,614,346	2,304,293	303,852	6,201
c CENTRALIZED ADMIN EXP	263,385,121		263,385,121	
d BAD DEBT EXPENSE	33,185,490	33,185,490		
e All other expenses	18,894,534	16,653,703	2,196,015	44,816
25 Total functional expenses. Add lines 1 through 24e	2,926,764,316	2,369,225,528	551,974,335	5,564,453
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	0	1	0
	2 Savings and temporary cash investments	31,240,364	2	29,446,399
	3 Pledges and grants receivable, net	1,711,206	3	2,414,107
	4 Accounts receivable, net	348,980,404	4	464,485,442
	5 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	5	0
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0	6	0
	7 Notes and loans receivable, net	0	7	0
	8 Inventories for sale or use	25,592,750	8	26,455,426
	9 Prepaid expenses and deferred charges	10,215,556	9	8,649,853
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 816,744,191		
	b Less: accumulated depreciation	10b 356,773,960	470,486,645	10c 459,970,231
	11 Investments—publicly traded securities	878,322,827	11	876,037,271
	12 Investments—other securities. See Part IV, line 11	0	12	0
	13 Investments—program-related. See Part IV, line 11	0	13	0
	14 Intangible assets	0	14	0
	15 Other assets. See Part IV, line 11	477,925,754	15	684,259,257
16 Total assets. Add lines 1 through 15 (must equal line 34)	2,244,475,506	16	2,551,717,986	
Liabilities	17 Accounts payable and accrued expenses	256,623,305	17	278,183,774
	18 Grants payable	0	18	0
	19 Deferred revenue	0	19	0
	20 Tax-exempt bond liabilities	102,647,634	20	138,325,491
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	22	0
	23 Secured mortgages and notes payable to unrelated third parties	1,084,488	23	926,961
	24 Unsecured notes and loans payable to unrelated third parties	0	24	0
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	716,833,681	25	860,879,869
	26 Total liabilities. Add lines 17 through 25	1,077,189,108	26	1,278,316,095
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	1,016,348,547	27	1,114,303,270
	28 Net assets with donor restrictions	150,937,851	28	159,098,621
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
32 Total net assets or fund balances	1,167,286,398	32	1,273,401,891	
33 Total liabilities and net assets/fund balances	2,244,475,506	33	2,551,717,986	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,037,673,867
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,926,764,316
3	Revenue less expenses. Subtract line 2 from line 1	3	110,909,551
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,167,286,398
5	Net unrealized gains (losses) on investments	5	87,619,635
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-92,413,693
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	1,273,401,891

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

	Yes	No
2a		No
2b	Yes	
2c	Yes	
3a	Yes	
3b	Yes	

Additional Data

Software ID:

Software Version:

EIN: 11-1562701

Name: NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Form 990 (2019)

Form 990, Part III, Line 4a:

NORTH SHORE UNIVERSITY HOSPITAL ("NSUH") IS AN 812-BED QUATERNARY CARE TEACHING HOSPITAL THAT SERVES AS THE CLINICAL CAMPUS FOR THE HOFSTRA NORTHWELL SCHOOL OF MEDICINE. NSUH is a major cardiac diagnostic, interventional and open heart surgical center. The hospital offers the largest cancer patient care, medical research and education network on Long Island. In 2019, NSUH had 47,429 inpatient discharges, delivered 5,972 babies, provided 82,246 emergency department visits and performed 21,345 ambulatory surgeries, including endoscopies and outpatient catheterizations.

Form 990, Part III, Line 4b:

Northwell Health Physician Partners is an affiliated member of the Northwell Health ("Northwell") and part of Northwell's medical group and ambulatory lines of service. It strives to make a measurable difference in the health status of the communities it serves by providing comprehensive health care regardless of ability to pay.

Form 990, Part III, Line 4c:

Syosset Hospital is a 103-bed community hospital that maintains a 911 response Emergency Department and inpatient services, including an intensive care unit, and telemetry unit, which serves as a surgical step-down unit. In 2019, the hospital had 4,581 inpatient discharges, provided 14,905 Emergency Department visits and performed 9,402 ambulatory surgeries.

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL DOWLING President & CEO	0.0 50.0	X		X				0	3,965,552	59,178
JESSICA JACOB Physician	50.0 0.0					X		3,255,887	0	64,254
EUGENE KRAUSS Dir, Orthopedics	50.0 0.0					X		3,020,562	0	53,335
MARK SOLAZZO EVP & COO	0.0 50.0			X				0	2,898,072	52,073
ALAN HARTMAN Chairperson	50.0 0.0					X		2,575,432	0	64,303
JAMES TAYLOR Co-Director	50.0 0.0					X		2,091,097	0	64,303
RAJ NARAYAN Med School Chair Neurosurgery	50.0 0.0					X		2,009,731	0	53,303
HOWARD GOLD EVP & Chf Managed Care Officer	0.0 50.0			X				0	1,751,396	53,302
LAWRENCE SMITH EVP & Physician in Chief	0.0 50.0			X				0	1,567,860	43,864
EUGENE TANGNEY SVP & Chf Admin Officer	0.0 50.0			X				0	1,317,386	64,303

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JEFFREY KRAUT EVP & Strategy & Analytics	0.0 50.0			X				0	1,260,950	53,660
RICHARD MILLER EVP & Chf Business Strategy Of	0.0 50.0			X				0	1,203,432	53,302
ALESSANDRO BELLUCCI Executive Director MANHA	0.0 50.0				X			0	1,177,310	53,335
MICHELE CUSACK SVP & CFO	0.0 50.0			X				0	1,123,405	64,254
DONNA DRUMMOND SVP & Chf Expense Officer	0.0 50.0			X				0	1,071,022	31,400
LAURENCE KRAEMER SVP, Chf Gen Counsel & Asst Se	0.0 50.0			X				0	1,023,387	64,303
RALPH NAPPI EVC	0.0 50.0	X		X				0	951,213	53,335
KATHLEEN GALLO EVP & Chf Learning Officer	0.0 50.0			X				0	936,167	53,335
JON SENDACH Executive Director MANHA	50.0 0.0				X			772,067	0	42,351
MARK GLOADE SVP, Dep Gen Counsel & Asst Se	0.0 50.0			X				0	750,727	52,672

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROBERT SHAPIRO Former SVP & CFO	0.0 0.0						X	0	645,504	11,847
ANTHONY FERRERI Former EVP, Chf Affiliation Of	0.0 0.0						X	0	559,375	0
HARRY GINDI Assistant Secretary	0.0 50.0			X				0	369,782	53,302
MICHAEL EPSTEIN Chairman	0.0 3.0	X		X				0	0	0
MARK CLASTER Immediate Past Chairman	0.0 2.0	X		X				0	0	0
RICHARD GOLDSTEIN Vice Chairman	0.0 2.0	X		X				0	0	0
WILLIAM MACK Vice Chairman	0.0 2.0	X		X				0	0	0
BARRY RUBENSTEIN Vice Chairman	0.0 2.0	X		X				0	0	0
ROBERT ROSENTHAL Treasurer	0.0 2.0	X		X				0	0	0
DONALD ZUCKER Secretary	0.0 2.0	X		X				0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
NON COMPENSATED TRUSTE SEE SCHEDULE O	0.0 2.0	X						0	0	0

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Employer identification number
11-1562701

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶		(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . .						
3	The value of services or facilities furnished by a governmental unit to the organization without charge..						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . .						
6	Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶		(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4. . .						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . . .						
9	Net income from unrelated business activities, whether or not the business is regularly carried on. . .						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (see instructions)					12	
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14	Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	
15	Public support percentage for 2018 Schedule A, Part II, line 14	15	
16a	33 1/3% support test—2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
b	33 1/3% support test—2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
17a	10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
b	10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶		(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶		(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6.						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . .						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c	Add lines 10a and 10b.						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.**

Section C. Computation of Public Support Percentage

15	Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2018 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for 2019 (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from 2018 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
	10a		
b	Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i>		
	10b		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b	A family member of a person described in (a) above?		
c	A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2	Activities Test. Answer (a) and (b) below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3	Parent of Supported Organizations. Answer (a) and (b) below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014.			
b From 2015.			
c From 2016.			
d From 2017.			
e From 2018.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7:			
\$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015.			
b Excess from 2016.			
c Excess from 2017.			
d Excess from 2018.			
e Excess from 2019.			

Additional Data

Software ID:

Software Version:

EIN: 11-1562701

Name: NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities
For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization NORTH SHORE UNIVERSITY HOSPITAL C/O NORTHWELL HEALTH INC	Employer identification number 11-1562701
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")

2 Political campaign activity expenditures (see instructions) ▶ \$ _____

3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No

4a Was a correction made? Yes No

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b..... ▶ \$ _____

4 Did the filing organization file **Form 1120-POL** for this year? Yes No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes		254,136
i	Other activities?		No	
j	Total. Add lines 1c through 1i			254,136
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
LOBBYING ACTIVITY	NORTH SHORE UNIVERSITY HOSPITAL IS A MEMBER OF THE AMERICAN HOSPITAL ASSOCIATION AND OTHER HEALTH CARE ASSOCIATIONS WHICH ENGAGE IN LOBBYING EFFORTS ON BEHALF OF THEIR MEMBER HOSPITALS.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

OMB No. 1545-0047
2019
Open to Public Inspection

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Employer identification number
11-1562701

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes No

Part II Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____

(ii) Assets included in Form 990, Part X ▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____

b Assets included in Form 990, Part X ▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Yes** **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **Yes** **No**

b If "Yes," explain the arrangement in Part XIII and complete the following table:

- c** Beginning balance
- d** Additions during the year
- e** Distributions during the year
- f** Ending balance

	Amount
1c	
1d	
1e	
1f	

- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . **Yes** **No**

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	27,132,547	29,776,073	25,727,092	24,609,496	25,411,627
b Contributions	3,500	5,500			
c Net investment earnings, gains, and losses	6,011,404	-1,225,154	5,019,890	1,705,654	-212,720
d Grants or scholarships					
e Other expenditures for facilities and programs	1,262,825	1,423,872	970,909	588,058	589,412
f Administrative expenses					
g End of year balance	31,884,626	27,132,547	29,776,073	25,727,092	24,609,495

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a** Board designated or quasi-endowment ▶
 - b** Permanent endowment ▶ 100.000 %
 - c** Temporarily restricted endowment ▶
- The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i)** unrelated organizations
- (ii)** related organizations

	Yes	No
3a(i)		No
3a(ii)		No
3b		

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		6,846,241		6,846,241
b Buildings		453,926,759	209,299,865	244,626,894
c Leasehold improvements		683,471	309,790	373,681
d Equipment		305,357,769	143,196,465	162,161,304
e Other		49,929,951	3,967,840	45,962,111
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				459,970,231

Part VII Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	▶	

Part VIII Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)	▶	

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) SECURITY DEPOSITS	203,255
(2) INTEREST IN FOUNDATION	75,917,108
(3) OTHER CURRENT ASSETS	6,494,268
(4) OTHER ASSETS	219,601,490
(5) AUXILIARY ASSETS	56,807
(6) INSURANCE CLAIMS RECEIVABLE	75,482,470
(7) DUE FROM AFFILIATE	153,316,533
(8) RIGHT OF USE ASSET	151,937,597
(9) BOND FINANCING	1,249,729
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	▶ 684,259,257

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
(1) Federal income taxes	0
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	▶ 860,879,869

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	3,096,186,904
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	83,215,662
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	-7,304,218
e	Add lines 2a through 2d	2e	75,911,444
3	Subtract line 2e from line 1	3	3,020,275,460
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	17,398,407
c	Add lines 4a and 4b	4c	17,398,407
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	3,037,673,867

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	2,888,112,885
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	2,888,112,885
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	38,651,431
c	Add lines 4a and 4b	4c	38,651,431
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	2,926,764,316

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:

Software Version:

EIN: 11-1562701

Name: NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value
SECURITY DEPOSITS	203,255
INTEREST IN FOUNDATION	75,917,108
OTHER CURRENT ASSETS	6,494,268
OTHER ASSETS	219,601,490
AUXILIARY ASSETS	56,807
INSURANCE CLAIMS RECEIVABLE	75,482,470
DUE FROM AFFILIATE	153,316,533
RIGHT OF USE ASSET	151,937,597
BOND FINANCING	1,249,729

Supplemental Information

Return Reference	Explanation
PART X, LINE 2 - FIN 48	<p>Certain entities included in Northwell's consolidated financial statements are taxable entities under Federal or state laws. U.S. generally accepted accounting principles require that the asset and liability method of accounting for income taxes be utilized by these organizations and for unrelated business activities of the tax-exempt entities included in Northwell's consolidated financial statements. Under the asset and liability method, deferred income taxes are recognized for the tax consequences of temporary differences by applying enacted statutory tax rates applicable to future years to differences between the financial statement carrying amounts and the tax basis of existing assets and liabilities. At December 31, 2019 and 2018, Northwell has a deferred tax asset of approximately \$112,000,000 and \$118,000,000, respectively, both of which have been fully offset by a related valuation allowance. A valuation allowance is provided when it is more likely than not that some portion or all of the deferred tax asset will not be realized. Significant components of the deferred tax asset relate to net operating loss (NOL) carryforwards. Certain entities have NOL carryforwards aggregating approximately \$540,000,000 at December 31, 2019. NOL carryforwards generated prior to 2018 will expire in varying amounts through 2037 and are available to offset future taxable income of the respective entity. NOLs generated after 2017 can be carried forward indefinitely, but with limitations.</p>

Supplemental Information

Return Reference	Explanation
PART XI, LINE 2D & 4B - RECONCILIATION OF REVENUE	REVENUE ON BOOKS NOT ON RETURN NONOPERATING GAIN/(LOSS) 2,109,348 PROVISION FOR BAD DEBT (33,185,490) CHANGE IN INTEREST IN ACQUIRED ENTITIES 13,422,087 JOINT VENTURE BOOK/TAX ADJUSTMENT 3,912,901 GAIN/(LOSS) ON REFINANCING LTD (210,385) NET ASSETS RELEASED FROM RESTRICTION 14,826,911 NONOPERATING NET PERIODIC BENEFIT COST (8,179,590) TOTAL (7,304,218) REVENUE ON RETURN NOT ON BOOKS NSUH AUXILLARY 17,668 RESTRICTED INVESTMENT INCOME 1,553,656 RESTRICTED CONTRIBUTIONS 15,827,083 TOTAL 17,398,407

Supplemental Information

Return Reference	Explanation
PART XII, LINE 4B - RECONCILIATION OF EXPENSES	EXPENSES ON RETURN NOT ON BOOKS ADDITIONAL MINIMUM PENSION LIABILITY (2,713,649) PROVISION FOR BAD DEBTS 33,185,490 NONOPERATING NET PERIODIC BENEFIT COST 8,179,590 TOTAL 38,651,431

Supplemental Information

Return Reference	Explanation
INTENDED USE OF ENDOWMENTS	There are various components that encompass the Endowment Fund. In general, their intended use is for teaching, research and training, major modernization, and purchases of equipment.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		(event type)	(event type)	(total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts				
	2 Less: Contributions				
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses				
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				
11 Net income summary. Subtract line 10 from line 3, column (d) ▶					

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
		1 Gross revenue			63,265
Direct Expenses	2 Cash prizes				
	3 Noncash prizes			25,860	25,860
	4 Rent/facility costs				
	5 Other direct expenses			9	9
Revenue	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes 100.000 % <input type="checkbox"/> No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				25,869
Revenue	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				37,396

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," explain: _____

- 11** Does the organization conduct gaming activities with nonmembers? Yes No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ NORTHWELL HEALTH

Address ▶ 972 BRUSH HOLLOW RD WESTBURY, NY 11590

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.

c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

- Director/officer Employee Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation
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SCHEDULE H (Form 990)
 Department of the Treasury
 Internal Revenue Service

Hospitals

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, question 20.**
 ▶ **Attach to Form 990.**
 ▶ **Go to www.irs.gov/Form990EZ for instructions and the latest information.**

Name of the organization
 NORTH SHORE UNIVERSITY HOSPITAL
 C/O NORTHWELL HEALTH INC

Employer identification number
 11-1562701

OMB No. 1545-0047
2019
Open to Public Inspection

Part I Financial Assistance and Certain Other Community Benefits at Cost

		Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a	Yes	
b If "Yes," was it a written policy?	1b	Yes	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities			
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input checked="" type="checkbox"/> 100% <input type="checkbox"/> 150% <input type="checkbox"/> 200% <input type="checkbox"/> Other _____ %	3a	Yes	
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input checked="" type="checkbox"/> Other _____ 500 %	3b	Yes	
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.			
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	Yes	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	Yes	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b	Yes	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?	5c		No
6a Did the organization prepare a community benefit report during the tax year?	6a	Yes	
b If "Yes," did the organization make it available to the public?	6b	Yes	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)			50,619,182	5,183,218	45,435,964	1.660 %
b Medicaid (from Worksheet 3, column a)			324,151,314	219,828,304	104,323,010	3.810 %
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d Total Financial Assistance and Means-Tested Government Programs			374,770,496	225,011,522	149,758,974	5.470 %
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4).			14,227,618	6,406,415	7,821,203	0.290 %
f Health professions education (from Worksheet 5)			116,628,259	38,476,631	78,151,628	2.850 %
g Subsidized health services (from Worksheet 6)			118,224,645	2,533,161	115,691,484	4.230 %
h Research (from Worksheet 7)			44,742,341		44,742,341	1.630 %
i Cash and in-kind contributions for community benefit (from Worksheet 8)			1,532,796		1,532,796	0.060 %
j Total. Other Benefits			295,355,659	47,416,207	247,939,452	9.060 %
k Total. Add lines 7d and 7j			670,126,155	272,427,729	397,698,426	14.530 %

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development			1,126		1,126	
3 Community support			43,797		43,797	
4 Environmental improvements			212,908		212,908	0.010 %
5 Leadership development and training for community members						
6 Coalition building			14,464		14,464	
7 Community health improvement advocacy			378,721		378,721	0.010 %
8 Workforce development			150,841		150,841	0.010 %
9 Other						
10 Total			801,857		801,857	0.030 %

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

	Yes	No
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?		No
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.	22,836,487	
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.		
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.		

Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME)	516,633,446
6 Enter Medicare allowable costs of care relating to payments on line 5	590,722,249
7 Subtract line 6 from line 5. This is the surplus (or shortfall)	-74,088,803
8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: <input type="checkbox"/> Cost accounting system <input checked="" type="checkbox"/> Cost to charge ratio <input type="checkbox"/> Other	

Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?	Yes
9b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	Yes

Part IV Management Companies and Joint Ventures

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 TRUE NORTH DIALYSIS	MEDICAL SERVICES	49 %		
2 NS MED ACCELERATOR	MEDICAL SERVICES	70 %		30 %
3 ENDOSCOPY CENTER LI	MEDICAL SERVICES	73 %		27 %
4 TRUE NORTH URGENCT C	MEDICAL SERVICES	50 %		
5 ENDO GROUP LLC	MEDICAL SERVICES	51 %		
6 BROOKLYN MSO LLC	MEDICAL SERVICES	75 %		
7 SOUTH SHORE SURGERY	MEDICAL SERVICES	53.1 %		46.9 %
8 NSLIJ & YALE NEW HAV	MEDICAL SERVICES	90 %		
9 Richmond ASC LLC	MEDICAL SERVICES	20 %		80 %
10				
11				
12				
13				

Part V Facility Information**Section A. Hospital Facilities**

(list in order of size from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year?

2

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

See Additional Data Table	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group _____

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): _____

		Yes	No
Community Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C.		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12. If "Yes," indicate what the CHNA report describes (check all that apply):	Yes	
a	<input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b	<input checked="" type="checkbox"/> Demographics of the community		
c	<input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d	<input checked="" type="checkbox"/> How data was obtained		
e	<input checked="" type="checkbox"/> The significant health needs of the community		
f	<input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g	<input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h	<input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i	<input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j	<input type="checkbox"/> Other (describe in Section C)		
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>19</u>		
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	Yes	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C.	Yes	
7	Did the hospital facility make its CHNA report widely available to the public? If "Yes," indicate how the CHNA report was made widely available (check all that apply):	Yes	
a	<input checked="" type="checkbox"/> Hospital facility's website (list url): <u>www.northwell.edu/education-and-resource</u>		
b	<input type="checkbox"/> Other website (list url): _____		
c	<input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d	<input type="checkbox"/> Other (describe in Section C)		
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11.	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>19</u>		
10	Is the hospital facility's most recently adopted implementation strategy posted on a website? If "Yes" (list url): <u>www.northwell.edu/education-and-resources/com</u>	Yes	
a			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		No
b	If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c	If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ _____		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

A

Name of hospital facility or letter of facility reporting group _____

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	Yes	
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>100</u> % and FPG family income limit for eligibility for discounted care of <u>500</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance discount		
g	<input type="checkbox"/> Residency		
h	<input checked="" type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	Yes	
15	Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):	Yes	
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply):	Yes	
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>www.northwell.edu/billing-and-ins</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>www.northwell.edu/billing-and-insura</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>www.northwell.edu/billing-an</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations		
j	<input checked="" type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)

Billing and Collections

A

Name of hospital facility or letter of facility reporting group _____

		Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C) f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged: a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C)	19	No
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply): a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C) b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C) d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C) e <input checked="" type="checkbox"/> Other (describe in Section C) f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why: a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions b <input type="checkbox"/> The hospital facility's policy was not in writing c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) d <input type="checkbox"/> Other (describe in Section C)	21	Yes
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Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

A

Name of hospital facility or letter of facility reporting group _____

22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.

- a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?

If "Yes," explain in Section C.

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?

If "Yes," explain in Section C.

	Yes	No
23		No
24		No

Part V Facility Information *(continued)***Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 102

Name and address	Type of Facility (describe)
1 See Additional Data Table	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Form and Line Reference	Explanation
PART VI - SUPPLEMENTAL INFORMATION	<p>Hospital Community Benefit Report IRS Form 990, Schedule H, Part VI, Supplemental Information Question 1: Part I, Line 3c: This hospital is an affiliated entity of Northwell Health Inc. ("Northwell"). Northwell uses FPG to determine eligibility and utilizes the New York State Department of Health (NYSDOH) guidelines regarding the consideration of resources. Resource tests cannot be used to deny financial assistance, but only to "upgrade" a patient's level of obligation, up to the legal maximum permitted under the financial assistance law. Part I, Line 6a: The Community Benefit report is prepared by the hospital, in conjunction with an affiliated entity (Northwell) of the hospital. The Community Benefit Report is accessible to the public and can be accessed on the Northwell website https://www.northwell.edu/sites/northwell.edu/files/2020-10/nwh_community2019-FINAL.pdf Part I, 7: Row (a) The cost of charity care was determined by utilizing the ratio of cost to charges (RCC) calculated on Worksheet 2 applied to gross charges written off for patients qualifying for charity under the hospital's financial assistance policy. Bad Debt was not reported in any row of Part I, Line 7. Row (b) The Ratio of Cost to Charges method (or RCC) is used to determine the cost of ancillary services. A RCC is developed from these costs, and that RCC is applied to total Medicaid gross ancillary services charges to determine the cost of services provided to Medicaid patients. Row (e) Costs associated with Community Health Improvement Services were determined by adding indirect or overhead costs to the direct costs of the activity. Indirect costs were calculated as a percentage of direct costs. Direct costs for staff expenses were calculated using average system hourly rates, and were adjusted to account for fringe benefits, using a blended rate based on the ratio of total employee benefit expenses to total salary and wages. Row (f) The Bad Debt Expense that appears on Form 990, Part IX, Line 25 column (A), but not included for purposes of calculating the percentage in this column is equal to the amount reported on Form 990, Part X. The costs related to health professions education were determined by utilizing the step down method of cost finding. Row (h) Costs associated with research activities were determined by adding in direct, or overhead, costs to the direct costs of the activity. Indirect costs were calculated as a percentage of costs. Row (i) The cost of in-kind contributions to community groups is comprised of the direct costs of personnel whose compensated time was donated to various charities and community groups. The salaries and wages were adjusted to include benefits using a rate based on the ratio of total employee benefit expenses to total salary and wages. Indirect costs were calculated as a percentage of direct costs. Column (f) for Rows (c)-(k) The percentage of Net Community Benefit Expense divided by Total Expense for the hospital (to calculate the percent of total expense). Note: For the entire Northwell Health Inc. and affiliates, Part I, Line 7 (Row K, Column F) is approximately 12.7 as a percentage of expenses. Part II: All community building activities improve access to health services and address federal, state, or local public health priorities, as well as leverage public health department activities, and in doing so, they provide relief of government burden. These activities broadly serve low-income, underserved patients, and include: collaboration with various community coalitions, system-wide recycling initiative, organizational response to worldly disasters, and bioterrorism efforts. Northwell has taken the lead in increasing awareness of gun violence as a public health issue. The Gun Violence Prevention Forum brought together physicians, researchers, policy experts, health care executives, NY PD counterterrorism and victims' advocates to share their thoughts on how leaders in health care can address this national public health crisis. Northwell's bioterrorism & disaster preparedness includes Center for Emergency Medical Services, has a designated Bioterrorism Resource Center, and has conducted staff training for more than 100 hospitals and area first responders and invested heavily in the infrastructure needed for large-scale emergencies. During catastrophes (both natural and terrorism), Northwell provides a safe haven for thousands of patients, outside nursing home residents, and community members seeking shelter. Northwell assists with the transport of patients and stand ready to contribute food, medicine, and blankets for both affiliated and non-affiliated hospital patients. Investment in a field hospital has furthered the public health infrastructure needed for mass casualties that could result from a terrorist attack, natural attack, or large-scale emergency. Part III, Line 2: For patients who were determined by Northwell to have the ability to pay but did not, the uncollected amounts are recorded</p>

Form and Line Reference	Explanation
PART VI - SUPPLEMENTAL INFORMATION	<p>d as bad debt expense. The amount of gross charges written off is reduced by any charity care or other discounts provided to the patient, as well as any payments received. Bad debt expense reported on this line is reported net of governmental or private offsetting funds . Part III, Line 3: N/A Part III, Line 4: For patients who were determined by Northwell to have the ability to pay but did not, the uncollected amounts are recorded as bad debt expense. Part III, Line 8: Medicare costs are determined utilizing a combination of the step down method of cost findings and a cost per unit of service. Cost per unit of service is used to calculate the routine cost of services provided to Medicare patients. The Ratio of Cost to Charges method (or RCC) is used to determine the cost of ancillary services. An RCC is developed from these costs, and that RCC is applied to total Medicare gross ancillary services charges to determine the cost of services provided to Medicare patients. Part II I, Line 9b: The organization's collection policy is standard to all accounts regardless of insurance status (e.g. insured, underinsured, and uninsured). The hospital's collection policy states that they will not send patient accounts to collection if a decision on a financial assistance application is pending, or if a patient is determined to be eligible for Medicaid at the time services were rendered and for which services Medicaid payment is available. Question 2: NEEDS ASSESSMENT: The Community Health Needs Assessment (CHNA) is performed on an ongoing basis. Northwell conducts and participates in population, demographic, and health status evaluations of our respective hospitals' service areas based on county regions and the communities we serve. There is a special effort to include individuals with health disparities and organizations who serve these communities in the CHNA process. The CHNA includes the analysis of primary and secondary data. Multi-year analyses, trends and projections are developed, which identify areas of need for the continuum of health care services. Primary data is obtained through a combination of qualitative analysis of community-based organization (CBO), informant interviews and surveys, individual community member surveys, and participation in collaborative partner meetings. These meetings include representatives from the Departments of Health, CBOs, academic institutions, government agencies, and hospitals. Ongoing input concerning our communities' needs is also obtained through: our Board of Trustees/Directors who are all area residents and leaders in their respective communities; facility based advisory boards and councils, and; the feedback received by our facility administrators and clinicians that serve on local community agency boards. Secondary data analysis includes: internal hospital data, including Prevention Quality Indicators (PQI); Department of Health Community Health Assessments; local regional NYS Prevention Agenda data sources; and Statewide Planning and Research System (SPARCS) data. The Committee on Community Health, a committee of the Board of Trustees, provides recommendations that concern Northwell's community health priorities and interventions based on the CHNA. Committee discussions focus on New York State (NYS) Prevention Agenda Priority Areas, including strategies and intervention outcomes related to chronic disease prevention especially in at risk and diverse communities (Cancer, Diabetes, CVD, Obesity), healthy safe environments, health access, changes in the built environment - housing and access to affordable food, mental health and substance abuse and need for better health literacy. Regional departments of health (I.E. Nassau County Department of Health, Suffolk County Department of Health Services, and NYC Department of Health and Mental Hygiene) perform additional community health assessments (CHA) with the input of hospital and community stakeholders. These regional partners use strategies</p>

Additional Data

Software ID:

Software Version:

EIN: 11-1562701

Name: NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Form 990 Schedule H, Part V Section A. Hospital Facilities

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 2		Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER—24 hours	ER—other	Other (Describe)	Facility reporting group
1	NORTH SHORE UNIVERSITY HOSPITAL 300 COMMUNITY DRIVE MANHASSET, NY 11030 WWW.NORTHWELL.EDU	X	X		X			X			A
2	SYOSSET HOSPITAL 221 JERICHO TURNPIKE SYOSSET, NY 11791 WWW.NORTHWELL.EDU	X	X		X			X			A

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
1 Northwell Health Physician Partners 20-40 7th Avenue New York, NY 10011	Outpatient Physician Clinic
1 Northwell Health Imaging Center 450 Lakeville Road Lake Success, NY 11042	Diagnostic Center
2 Northwell Health Physician Partners 865 Northern Blvd Great Neck, NY 11021	Outpatient Physician Clinic
3 Northwell Health Physician Partners 330 South Service Road Melville, NY 11747	Outpatient Physician Clinic
4 Northwell Health Imaging at Great Neck 611 Northern Boulevard Great Neck, NY 11021	Diagnostic Center
5 Northwell Health Physician Partners 540 White Plains Road Tarrytown, NY 10591	Outpatient Physician Clinic
6 Pulmonary and Sleep Medicine at Lake Suc 410 Lakeville Road Lake Success, NY 11040	Outpatient Physician Clinic
7 Northwell Health Physician Partners 155 West 11th Street New York, NY 10011	Outpatient Physician Clinic
8 Northwell Health Fertility at Manhasset 330 Community Drive Manhasset, NY 11030	Outpatient Physician Clinic
9 Pulmonary Medicine and Cardiology 1350 Northern Blvd Manhasset, NY 11030	Outpatient Physician Clinic
10 Northwell Health Imaging at North Fork 1333 Roanoke Avenue Riverhead, NY 11901	Outpatient Physician Clinic
11 Northwell Health Physician Partners 1999 Marcus Avenue Lake Success, NY 11042	Outpatient Physician Clinic
12 Northwell Health Physician Partners 1991 Marcus Avenue Lake Success, NY 11042	Outpatient Physician Clinic
13 Northwell Health Physician Partners 600 Northern Boulevard Great Neck, NY 11021	Outpatient Physician Clinic
14 Northwell Health Physician Partners 833 Northern Blvd Great Neck, NY 11021	Outpatient Physician Clinic

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
16 Northwell Health Physician Partners 850 Hicksville Road Seaford, NY 11783	Outpatient Physician Clinic
1 Northwell Health Physician Partners 1010 Northern Blvd Great Neck, NY 11021	Outpatient Physician Clinic
2 Northwell Health Physician Partners 711 Stewart Avenue Garden City, NY 11530	Outpatient Physician Clinic
3 Gastroenterology at New Hyde Park 3003 New Hyde Park Road New Hyde Park, NY 11040	Outpatient Physician Clinic
4 Northwell Health Physician Partners 1130 South Avenue Staten Island, NY 10314	Outpatient Physician Clinic
5 Northwell Health Physician Partners 136-20 38th Avenue Flushing, NY 11354	Outpatient Physician Clinic
6 Northwell Health Physician Partners 136-17 39th Avenue Flushing, NY 11354	Outpatient Physician Clinic
7 Northwell Health Physician Partners 225 Community Drive Great Neck, NY 11021	Outpatient Physician Clinic
8 Adult and Pediatric Cardiology at Woodbu 43 Crossways Park Drive Woodbury, NY 11797	Outpatient Physician Clinic
9 Northwell Health Physician Partners 284 Pulaski Road Greenlawn, NY 11740	Outpatient Physician Clinic
10 Northwell Health Physician Partners 400 Community Drive Manhasset, NY 11030	Outpatient Physician Clinic
11 Northwell Health Physician Partners 1001 Franklin Avenue Garden City, NY 11530	Outpatient Physician Clinic
12 Northwell Health Physician Partners 100 Community Drive Manhasset, NY 11030	Outpatient Physician Clinic
13 Northwell Health Physician Partners 226 Middle Country Road Smithtown, NY 11787	Outpatient Physician Clinic
14 Northwell Health Imaging Center 620 Main Street Islip, NY 11751	Outpatient Physician Clinic

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
31 Northwell Health Imaging at Syosset 100 Lafayette Drive Syosset, NY 11791	Outpatient Physician Clinic
1 Northwell Health Physician Partners 1200 South Avenue Staten Island, NY 10314	Outpatient Physician Clinic
2 Northwell Health Physician Partners 900 Northern Blvd Great Neck, NY 11021	Outpatient Physician Clinic
3 Medicine Specialties at Woodbury 415 Crossways Park Drive Woodbury, NY 11797	Outpatient Physician Clinic
4 Northwell Health Physician Partners 2001 Marcus Avenue Lake Success, NY 11042	Outpatient Physician Clinic
5 Northwell Health Physician Partners 300 Old Country Road Mineola, NY 11501	Outpatient Physician Clinic
6 Northwell Health Physician Partners 733 Sunrise Highway Lynbrook, NY 11563	Outpatient Physician Clinic
7 Northwell Health Physician Partners 155 Community Drive Manhasset, NY 11030	Outpatient Physician Clinic
8 Northwell Health Physician Partners 1554 Northern Boulevard Manhasset, NY 11030	Outpatient Physician Clinic
9 Medicine Specialties at Manhasset 1165 Northern Blvd Manhasset, NY 11030	Outpatient Physician Clinic
10 Northwell Health Physician Partners 201-205 South Ocean Avenue Patchogue, NY 11772	Outpatient Physician Clinic
11 Cardiology and Internal Medicine 150-51/55 14th Avenue Whitestone, NY 11357	Outpatient Physician Clinic
12 Northwell Health Physician Partners 348 Seaview Avenue Staten Island, NY 10305	Outpatient Physician Clinic
13 Northwell Health Fertility at Lenox Hill 110 East 59th Street New York, NY 10022	Outpatient Physician Clinic
14 Northwell Health Surgical Specialties 310 East Shore Road Great Neck, NY 11023	Outpatient Physician Clinic

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
46 Northwell Health Physician Partners 658 White Plains Road Tarrytown, NY 10591	Outpatient Physician Clinic
1 Northwell Health Physician Partners 825 Northern Blvd Great Neck, NY 11021	Outpatient Physician Clinic
2 Cohen Children's Northwell Health Physic 8 Greenfield Road Syosset, NY 11791	Outpatient Physician Clinic
3 Northwell Health Physician Partners 444 Merrick Road Lynbrook, NY 11563	Outpatient Physician Clinic
4 Northwell Health Physician Partners 156-40 Cross Bay Boulevard Howard Beach, NY 11414	Outpatient Physician Clinic
5 Northwell Health Physician Partners 1270-1274 East Main Street Riverhead, NY 11901	Outpatient Physician Clinic
6 Northwell Health Physician Partners 1983 Marcus Avenue Lake Success, NY 11042	Outpatient Physician Clinic
7 Northwell Health Fertility at Smithtown 285 Middle Country Road Smithtown, NY 11787	Outpatient Physician Clinic
8 Northwell Health Physician Partners 2608 Merrick Road Bellmore, NY 11710	Outpatient Physician Clinic
9 Northwell Health Physician Partners 50-01 2nd Street Long Island City, NY 11101	Outpatient Physician Clinic
10 Obstetrics & Gynecology at Long Island C 2-20 50th Avenue Long Island City, NY 11101	Outpatient Physician Clinic
11 Cardiology and Internal Medicine 115-06 Beach Channel Drive Rockaway Park, NY 11694	Outpatient Physician Clinic
12 Gynecologic Oncology at Brightwaters 400 Potter Blvd Brightwaters, NY 11718	Outpatient Physician Clinic
13 Family Medicine at Wading River 6144 Route 25A Wading River, NY 11792	Outpatient Physician Clinic
14 Internal Medicine at Wantagh 2857 Jerusalem Avenue Wantagh, NY 11793	Outpatient Physician Clinic

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
61 Northwell Health Physician Partners 36-29 Bell Boulevard Bayside, NY 11361	Outpatient Physician Clinic
1 Northwell Health Physician Partners 1890 Old Country Road Riverhead, NY 11901	Outpatient Physician Clinic
2 Breast Care Center at Purchase 3010 Westcheser Avenue Purchase, NY 10577	Outpatient Physician Clinic
3 Internal Medicine at East Hills 70 Glen Cove Road East Hills, NY 11577	Outpatient Physician Clinic
4 Northwell Health Physician Partners 2119 Merrick Road Merrick, NY 11566	Outpatient Physician Clinic
5 Northwell Health Physician Partners 667 Madison Avenue New York, NY 10065	Outpatient Physician Clinic
6 Orthopaedic Institute at Meeth 210 Mineola Boulevard Mineola, NY 11501	Outpatient Physician Clinic
7 Family Practice of Port Washington 110 Main Street Port Washington, NY 11050	Outpatient Physician Clinic
8 Bariatric Surgery at Syosset 221 Jericho Turnpike Syosset, NY 11791	Outpatient Physician Clinic
9 Northwell Health Physician Partners 77 Lincoln Avenue Rockville Centre, NY 11570	Outpatient Physician Clinic
10 Internal Medicine at Massapequa 896 North Broadway Massapequa, NY 11758	Outpatient Physician Clinic
11 Northwell Health Physician Partners 271 Route 25 A Wading River, NY 11792	Outpatient Physician Clinic
12 Northwell Health Physician Partners 900 Northern Blvd Great Neck, NY 11021	Outpatient Physician Clinic
13 Medicine Specialties at Astoria 30-16 30th Drive Astoria, NY 11102	Outpatient Physician Clinic
14 Northwell Health Physician Partners 185 Merrick Road Lynbrook, NY 11563	Outpatient Physician Clinic

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
76 Obstetrics & Gynecology at Partners 31 Main Road Riverhead, NY 11901	Outpatient Physician Clinic
1 Pulmonary Medicine at Bayside 58-06 Francis Lewis Blvd Bayside, NY 11364	Outpatient Physician Clinic
2 Northwell Health Physician Partners 10 Medical Plaza Glen Cove, NY 11542	Outpatient Physician Clinic
3 University Orthopaedic Associates 801 Merrick Avenue East Meadow, NY 11554	Outpatient Physician Clinic
4 Northwell Health Physician Partners 2950 Express Drive South Islandia, NY 11749	Outpatient Physician Clinic
5 Student Health Center at Franklin K Lan 999 Jamaica Avenue Brooklyn, NY 11208	Outpatient Physician Clinic
6 Gastroenterology at Howard Beach 157-02 Cross Bay Boulevard Howard Beach, NY 11414	Outpatient Physician Clinic
7 Northwell Health Physician Partners 241 East Main Street Huntington, NY 11743	Outpatient Physician Clinic
8 Internal Medicine at Farmingdale 475 Main Street Farmingdale, NY 11735	Outpatient Physician Clinic
9 Northwell Health Physician Partners 400 Old Country Road Riverhead, NY 11901	Outpatient Physician Clinic
10 Northwell Health Physician Partners 2360 Grand Ave Baldwin, NY 11510	Outpatient Physician Clinic
11 Northwell Health Physician Partners 78-01 Myrtle Ave Glendale, NY 11385	Outpatient Physician Clinic
12 Northwell Health Physician Partners 1151 Dutch Broadway Valley Stream, NY 11580	Outpatient Physician Clinic
13 Northwell Health Physician Partners 150-15 41st Avenue Flushing, NY 11354	Outpatient Physician Clinic
14 Northwell Health Physician Partners 160 Hicksville Road Bethpage, NY 11714	Outpatient Physician Clinic

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
91 Northwell Health Physician Partners 2035 Lakeville Road New Hyde Park, NY 11030	Outpatient Physician Clinic
1 Northwell Health Physician Partners 31-22 Union Street Flushing, NY 11354	Outpatient Physician Clinic
2 Northwell Health Physician Partners 811 Walt Whitman Road Melville, NY 11747	Outpatient Physician Clinic
3 Northwell Health Physician Partners 6010 Bay Parkway Brooklyn, NY 11204	Outpatient Physician Clinic
4 Student Health Center at MS 53 Campus 1045 Nameoke Street Far Rockaway, NY 11691	Outpatient Physician Clinic
5 Northwell Health Physician Partners 1 Dakota Drive Lake Success, NY 11042	Outpatient Physician Clinic
6 Northwell Health Physician Partners 38-34 Parsons Boulevard Flushing, NY 11354	Outpatient Physician Clinic
7 Immediate Care at Ocean Beach 504 Bayberry Walk Ocean Beach, NY 11770	Family Health Center
8 Student Health Center at Far Rockaway Ed 821 Bay 25th Street Far Rockaway, NY 11691	Outpatient Physician Clinic
9 University Physicians Group Medicine 8012 Third Avenue Brooklyn, NY 11209	Outpatient Physician Clinic
10 Obstetrics & Gynecology at Williamsburg 195 Lee Avenue Brooklyn, NY 11211	Outpatient Physician Clinic
11 Northwell Health Physician Partners 43-55 147th Street Flushing, NY 11355	Outpatient Physician Clinic

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Employer identification number
11-1562701

Part I Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.		
<input type="checkbox"/>	First-class or charter travel	<input type="checkbox"/>	Housing allowance or residence for personal use
<input type="checkbox"/>	Travel for companions	<input type="checkbox"/>	Payments for business use of personal residence
<input type="checkbox"/>	Tax idemnification and gross-up payments	<input type="checkbox"/>	Health or social club dues or initiation fees
<input type="checkbox"/>	Discretionary spending account	<input type="checkbox"/>	Personal services (e.g., maid, chauffeur, chef)
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	2	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.		
<input checked="" type="checkbox"/>	Compensation committee	<input checked="" type="checkbox"/>	Written employment contract
<input checked="" type="checkbox"/>	Independent compensation consultant	<input checked="" type="checkbox"/>	Compensation survey or study
<input type="checkbox"/>	Form 990 of other organizations	<input checked="" type="checkbox"/>	Approval by the board or compensation committee
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:		
a	Receive a severance payment or change-of-control payment?	4a	Yes
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:		
a	The organization?	5a	Yes
b	Any related organization?	5b	No
	If "Yes," on line 5a or 5b, describe in Part III.		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:		
a	The organization?	6a	No
b	Any related organization?	6b	No
	If "Yes," on line 6a or 6b, describe in Part III.		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7	Yes
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8	No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 4A - SEVERANCE PAY	INCLUDED IN THIS YEAR'S COMPENSATION IS SEVERANCE PAY FOR THE FOLLOWING LISTED EMPLOYEES: ROBERT SHAPIRO (\$650,000), AND ANTHONY FERRERI (\$559,375)
PART I, LINE 5A - COMPENSATION CONTINGENT ON REVENUES	Pursuant to the persons listed in Form 990, Part VII, section A, line 1A, there is no contractual obligation to pay or accrue any compensation to officers of the Northwell based on the revenue of the organization. A listed person(s) that may qualify under this condition could be one or more of the physicians listed as a highly compensated employee.
PART I, LINE 7 - BONUS AND INCENTIVE COMPENSATION	On Form 990, Part VII, Section A, line 1A, the organization may provide non-fixed payments, not described on lines 5 and 6, to certain listed persons. The organization bases such payments on many performance based factors. Payments of this type appear on Schedule J, Part II, B (ii).

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
21 ALAN HARTMAN Chairperson	(i)	2,464,945	46,842	63,645	30,800	33,503	2,639,735	0
	(ii)	0	0	0	0	0	0	0
1 JAMES TAYLOR Co-Director	(i)	2,086,028		5,069	30,800	33,503	2,155,400	0
	(ii)	0	0	0	0	0	0	0
2 RAJ NARAYAN Med School Chair Neurosurgery	(i)	1,622,036	353,426	34,269	30,800	22,503	2,063,034	0
	(ii)	0	0	0	0	0	0	0

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Schedule K
(Form 990)**

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

Name of the organization
NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Employer identification number

11-1562701

Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	64990GTD4	09-26-2019	67,245,024	2019 A&B BONDS - REFUND 2009 BONDS		X		X		X
B DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	649906UY8	05-03-2012	29,074,101	2012 A BONDS - REFUND 1998 BONDS		X		X		X
C DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	64990BNL3	06-23-2015	66,964,514	2015 A BONDS - REFUND 2003 & 2005		X		X		X
D DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	000000000	12-30-2008	8,578,266	TELP - PURCHASE OF EQUIPMENT		X		X		X

Part II Proceeds

		A		B		C		D	
1	Amount of bonds retired	0		21,423,804		3,638,480		7,910,615	
2	Amount of bonds legally defeased	0		0		0		0	
3	Total proceeds of issue	75,680,629		33,308,014		74,147,356		8,581,141	
4	Gross proceeds in reserve funds	0		0		0		0	
5	Capitalized interest from proceeds	0		0		422,098		0	
6	Proceeds in refunding escrows	0		0		0		0	
7	Issuance costs from proceeds	652,190		627,701		669,959		0	
8	Credit enhancement from proceeds	0		0		0		0	
9	Working capital expenditures from proceeds	0		0		0		0	
10	Capital expenditures from proceeds	39,729,970		0		9,540,776		8,581,141	
11	Other spent proceeds	14,944,442		32,680,313		63,514,523		0	
12	Other unspent proceeds	17,810,068		0		0		0	
13	Year of substantial completion			2012		2019		2010	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X		X		X			X
15	Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X		X				X
16	Has the final allocation of proceeds been made?		X		X				X
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X			X

Part III Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X		X

Part III Private Business Use (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X		X		X		X
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		X
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶	0 %		0 %		0 %		0 %	
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶								
6 Total of lines 4 and 5								
7 Does the bond issue meet the private security or payment test?		X		X		X		X
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.								
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?		X		X		X		X
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?	X			X	X			X
b Exception to rebate?	X		X		X		X	
c No rebate due?		X	X			X	X	
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X			X		X		X
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b Name of provider	0		0		0		0	
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider	0		0		0		0	
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Return Reference	Explanation
PART II, LINE 3-TOTAL PROCEEDS DO NOT AGREE TO THE ISSUE PRICE IN PART I,	COLUMN (E) DUE TO INVESTMENT EARNINGS.

Return Reference	Explanation
PART IV, LINE 2C-REBATE CALCULATION PERFORMED ON 06/30/2010 FOR TELP, SINCE	BOND PROCEEDS HAVE BEEN SPENT A SPENDING EXCEPTION WAS MET.

Return Reference	Explanation
PART IV, LINE 2C-REBATE CALCULATION PERFORMED ON 11/3/2012 FOR 2012 BONDS,	SINCE BOND PROCEEDS HAVE BEEN SPENT A SPENDING EXCEPTION WAS MET.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization NORTH SHORE UNIVERSITY HOSPITAL C/O NORTHWELL HEALTH INC

Employer identification number

11-1562701

Part I Bond Issues

Table with 10 columns: (a) Issuer name, (b) Issuer EIN, (c) CUSIP #, (d) Date issued, (e) Issue price, (f) Description of purpose, (g) Deceased (Yes/No), (h) On behalf of issuer (Yes/No), (i) Pool financing (Yes/No)

Part II Proceeds

Table with 13 rows and 8 columns (A-D, Yes/No). Rows include: 1 Amount of bonds retired, 2 Amount of bonds legally defeased, 3 Total proceeds of issue, 4 Gross proceeds in reserve funds, 5 Capitalized interest from proceeds, 6 Proceeds in refunding escrows, 7 Issuance costs from proceeds, 8 Credit enhancement from proceeds, 9 Working capital expenditures from proceeds, 10 Capital expenditures from proceeds, 11 Other spent proceeds, 12 Other unspent proceeds, 13 Year of substantial completion, 14-17 Questions about bond issuance and record keeping.

Part III Private Business Use

Table with 2 rows and 8 columns (A-D, Yes/No). Rows include: 1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? 2 Are there any lease arrangements that may result in private business use of bond-financed property?

Part III Private Business Use (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use of bond-financed property?								
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?								
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶								
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶								
6 Total of lines 4 and 5								
7 Does the bond issue meet the private security or payment test?								
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?								
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.								
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?								

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?								
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?								
b Exception to rebate?								
c No rebate due?								
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?								
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?								
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?								
7 Has the organization established written procedures to monitor the requirements of section 148?								

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?								

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Schedule L (Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No. 1545-0047

2019

Open to Public Inspection

Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization NORTH SHORE UNIVERSITY HOSPITAL C/O NORTHWELL HEALTH INC

Employer identification number

11-1562701

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

Table with 5 columns: (a) Name of disqualified person, (b) Relationship between disqualified person and organization, (c) Description of transaction, (d) Corrected? (Yes/No)

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. \$
3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

Table with 9 columns: (a) Name of interested person, (b) Relationship with organization, (c) Purpose of loan, (d) Loan to or from the organization (To/From), (e) Original principal amount, (f) Balance due, (g) In default? (Yes/No), (h) Approved by board or committee? (Yes/No), (i) Written agreement? (Yes/No)

Total \$

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

Table with 5 columns: (a) Name of interested person, (b) Relationship between interested person and the organization, (c) Amount of assistance, (d) Type of assistance, (e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
See Additional Data Table					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation

Additional Data

Software ID:

Software Version:

EIN: 11-1562701

Name: NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) BRIAN DOWLING	FAMILY RELATION: MICHAEL DOWLING	178,228	EMPLOYEES		No
(1) DAN GRIFFIN	FAMILY RELATION: DONALD ZUCKER	39,845	EMPLOYEES		No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(3) ASHLEY DOWLING	FAMILY RELATION: MICHAEL DOWLING	73,430	EMPLOYEES		No
(1) THOMAS BOGUE	FAMILY RELATION: EUGENE TANGNEY	33,163	EMPLOYEES		No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(5) NORTH ROCKY REALTY LLC	BUSINESS RELATION: DONALD ZUCKER	88,228	COMPANY		No
(1) NORTH MINNY REALTY LLC	BUSINESS RELATION: DONALD ZUCKER	102,338	COMPANY		No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(7) NORTH AMERICAN PARTNERS IN ANESTHES	BUSINESS RELATION: MICHAEL FISCH	3,117,259	COMPANY		No

SCHEDULE O
(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury

Name of the organization
NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Employer identification number
11-1562701

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VI, SECTION A - GOVERNING BODY, LINE 2	<p>All transactions with Northwell Health entities are as follows: (1) negotiated at arm's length; (2) all purchases are at fair market value; and (3) all products or services are rendered on an "as needed" basis. Roger Blumencranz has a business relationship with Richard D. Goldstein, Alan Greene, Saul Katz, Ralph Nappi, Mark Solazzo and Donald Zucker. Mark Claster has a business relationship with William Mack, Robert Rosenthal and Barry Rubenstein. Michael Fisch has a business relationship with Saul Katz. Lloyd Goldman has a business relationship with Richard Goldstein and William Mack. Richard D. Goldstein has a business relationship with Roger Blumencranz, Lloyd Goldman and Barry Rubenstein. Alan Greene has a business relationship with Roger Blumencranz. Saul Katz has a business relationship with Roger Blumencranz, Michael Fisch, Seth Lipsay, F.J. McCarthy and Barry Rubenstein. Jeffrey Lane has a business relationship with William Mack. Seth Lipsay has a business relationship with Saul Katz and Robert Rosenthal. William Mack has business relationships with Mark Claster, Lloyd Goldman, Jeffrey Lane, Barry Rubenstein and Roy Zuckerberg. F.J. McCarthy has a business relationship with Saul Katz, Lewis Ranieri and Robert Rosenthal. Ralph Nappi has a business relationship with Roger Blumencranz. Lewis Ranieri has a business relationship with F.J. McCarthy. Robert Rosenthal has a business relationship with Mark Claster, Seth Lipsay and F.J. McCarthy. Barry Rubenstein has a business relationship with Mark Claster, Richard Goldstein, Saul Katz and William Mack. Mark Solazzo has a business relationship with Roger Blumencranz. Donald Zucker has a business relationship with Roger Blumencranz. Roy Zuckerberg has a business relationship with William Mack.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VI, SECTION B - POLICIES, LINE 11	<p>The annual Return of Organization Exempt From Income Tax (Form 990) for Northwell Health, Inc. and Affiliated entities are prepared with input from various departments including Corporate Compliance, Finance, Human Resources, and Legal. Before filing the returns, the documents are electronically made available to all trustees through a secure online portal. Members of the Executive Committee are then informed the returns are ready for review. The Executive Committee, which is a committee made up of members from the Board of Trustees, may exercise all of the authority of the Board of Trustees except as such authority is limited by applicable law and except to the extent, if any, that such authority would be inconsistent with any provision of these By-laws or is limited by any resolution to such effect adopted by the Board of Trustees.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VI, SECTION B - POLICIES, LINE 12C	<p>Northwell Health, Inc. ("Northwell") has several control mechanisms to mitigate conflicts of interest. Northwell's Code of Ethical Conduct contains a detailed section educating individuals about how to avoid potential conflicts of interest. Specifically, our Code of Ethical Conduct requires individuals to conduct Northwell business in a manner that places the interests of Northwell ahead of their personal interests. In addition, Northwell has a Conflicts of Interest Policy Statement further elaborating upon individuals' disclosure and recusal obligations. Individuals that are in a position to influence the business or other decisions of Northwell are required to fill out a conflicts of interest disclosure form on a regular basis. The Corporate Compliance Office reviews all disclosures of possible conflicts, including matters disclosed in any conflicts of interest disclosure report and takes any actions deemed required or appropriate to manage or resolve any actual or potential conflicts of interest. In appropriate cases these disclosures and responsive actions will be reported to Northwell's Audit and Corporate Compliance Committee and other applicable committees. In addition, Northwell provides training to individuals on an annual basis regarding conflicts of interest and other compliance related topics. If an individual violates the Code of Ethical Conduct or any related policy such as the Conflicts of Interest Policy Statement, appropriate disciplinary action is taken based upon the facts and circumstances of the situation.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VI, SECTION B - POLICIES, LINE 15	<p>The by-laws of Northwell Health, Inc. ("Northwell") create a committee of the board with full powers of the board to review and approve the compensation of officers and other key employees. The committee consists of approximately 6 trustees who have no connection to Northwell except as trustees and they have no conflicts as to matters they consider. The committee meets several times a year as needed but always meets in November/December to review and determine officer and key employee compensation for the following year. For purposes of their review the committee considers the recommendations of the CEO for all persons other than the CEO. For purposes of the review each year the committee receives information from an outside independent compensation consultant as to compensation for comparable positions in comparable organizations and makes its decisions on this basis, with the overall objective of paying base salary at the 50th percentile. Any contracts or other compensation for officers or key employees are separately considered and normally only approved after receipt of a "fairness opinion" from the independent consultant. All the work and process of the committee is structured to fall within the applicable safe harbor regulations.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VI, SECTION C - DISCLOSURES, LINE 19	CURRENTLY THE ORGANIZATION PROVIDES GOVERNANCE DOCUMENTS, CONFLICT OF INTEREST POLICIES AND FINANCIAL STATEMENTS TO THE PUBLIC UPON REQUEST.

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VII, SECTION A - LINE 1A	Frank J. Besignano Alan I. Greene Patrick F. McDermott Roger A. Blumencranz Paul B. Guenther Ralph A. Nappi Mark L. Claster Michael Caridi Richard B. Nye Michael J. Dowling Margaret M. Crotty Sharon Patterson Michael A. Epstein Saul B. Katz Lewis S. Ranieri Michael E. Feldman Cary Kravet Robert D. Rosenthal Michael G. Fisch Jeffrey B. Lane Barry Rubenstein Catherine C. Foster Seth Lipsay Michael I. Schwartz L. Keith Friedlander William L. Mack Kenneth Taber Lloyd M. Goldman F.J. McCarthy Donald Zucker Richard D. Goldstein Leo Sternlicht Roy J. Zuckerberg

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VII, SECTION A - LINE 1A, COLUMN (B)	<p>This organization is affiliated with Northwell Health, Inc. ("Northwell"). The Officers, Directors and Trustees listed on Schedule J hold similar positions with both this organization and other affiliates of Northwell, and they do not separately allocate their time to this organization and such other affiliates. The hours shown for all such persons reflect time devoted to Northwell and its affiliates, including this organization. For Directors and Trustees, the hours shown reflect the estimated average weekly time. For officers, Key Employees and Highest Compensated Employees, the hours shown reflect the weekly hours used when determining compensation payments for services rendered and are, generally, less than the actual weekly hours devoted to Northwell and its affiliates.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART VI, SECTION A - GOVERNING BODY, LINE 7	Northwell Healthcare, Inc. ("Northwell Healthcare") is the sole corporate member of the organization. Northwell Healthcare has the right to elect or appoint member of the organization's governing body and has the right to approve or ratify certain corporate decisions. This organization and Northwell Healthcare are part of Northwell Health, Inc., an integrated health care delivery system.

990 Schedule O, Supplemental Information

Return Reference	Explanation
PART XI, LINE 9 - RECONCILIATION OF NET ASSETS	CHANGE IN EQUITY UNDER FAS 136 7,791,614 GAIN/(LOSS) ON REFINANCING LTD (210,385) CHANGE I N INTEREST IN ACQUIRED ENTITIES 12,721,201 TRANSFER TO AFFILIATE (118,599,070) NET ASSETS RELEASED FROM RESTRICTION (840,188) JOINT VENTURE BOOK/TAX ADJUSTMENT 4,613,787 NONOPERATI NG GAIN/(LOSS) 2,109,348 TOTAL (92,413,693)

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2019

**Open to Public
Inspection**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Employer identification number

11-1562701

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

See Additional Data Table

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	No
b Gift, grant, or capital contribution to related organization(s)	1b	No
c Gift, grant, or capital contribution from related organization(s)	1c	No
d Loans or loan guarantees to or for related organization(s)	1d	No
e Loans or loan guarantees by related organization(s)	1e	No
f Dividends from related organization(s)	1f	
g Sale of assets to related organization(s)	1g	No
h Purchase of assets from related organization(s)	1h	No
i Exchange of assets with related organization(s)	1i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	No
o Sharing of paid employees with related organization(s)	1o	Yes
p Reimbursement paid to related organization(s) for expenses	1p	Yes
q Reimbursement paid by related organization(s) for expenses	1q	No
r Other transfer of cash or property to related organization(s)	1r	No
s Other transfer of cash or property from related organization(s)	1s	Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. (see instructions).

Return Reference	Explanation

Additional Data

Software ID:

Software Version:

EIN: 11-1562701

Name: NORTH SHORE UNIVERSITY HOSPITAL
C/O NORTHWELL HEALTH INC

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	(f) Direct Controlling Entity
MFM Leasing LLC 972 Brush Hollow Rd Westbury, NY 11590 000000000	Inactive	NY	0	0	NSUH
North Shore-LIJ Endoscopy Ventures LLC 972 Brush Hollow Rd Westbury, NY 11590 47-2871574	Medical Servi	NY	636,538	3,143,371	NSUH
North Shore-LIJ Multispecialty Ventures 972 Brush Hollow Rd Westbury, NY 11590 47-2528221	ASC	NY	1,363,593	9,379,225	NSUH
North Shore-LIJ Renal Ventures LLC 972 Brush Hollow Rd Westbury, NY 11590 46-3869336	Medical Servi	NY	1,388,053	41,488,445	NSUH
North Shore-LIJ Staten Island Ventures 972 Brush Hollow Rd Westbury, NY 11590 000000000	Inactive	NY	0	0	NSUH
North Shore-LIJ Urgent Care Ventures LL 972 Brush Hollow Rd Westbury, NY 11590 46-4822513	Urgent Care	NY	-663,225	68,665,360	NSUH
North Shore-LIJ Ventures GCSC LLC 972 Brush Hollow Rd Westbury, NY 11590 46-3279716	ASC	NY	-1,244,113	7,197,589	NSUH
North Shore-LIJ Ventures LLC 972 Brush Hollow Rd Westbury, NY 11590 45-5221514	Medical Servi	NY	8,761,378	14,429,522	NSUH
Northern Westchester ASC LLC 972 Brush Hollow Rd Westbury, NY 11590 000000000	Inactive	NY	0	0	NSUH
Northwell Health Melville ASC Ventures 972 Brush Hollow Rd Westbury, NY 11590 81-3860677	ASC	NY	2,689,404	9,838,819	NSUH
Northwell Health Sleep Holdings LLC 972 Brush Hollow Rd Westbury, NY 11590 82-2869985	Holding compa	NY	2,296	166,040	NSUH
Northwell Health Westchester Multispecia 972 Brush Hollow Rd Westbury, NY 11590 81-4359712	ASC	NY	168,737	0	NSUH
SIUH Ventures LLC 972 Brush Hollow Rd Westbury, NY 11590 47-3709633	ASC	NY	565,951	780,423	NSUH
Staten Island Ambulatory Services LLC 972 Brush Hollow Rd Westbury, NY 11590 81-3661305	Inactive	NY	0	0	NSUH
SYOASC LLC 972 Brush Hollow Rd Westbury, NY 11590 46-5066204	Inactive	NY	0	0	NSUH
Northwell Lynbrook ASC Ventures LLC 972 Brush Hollow Rd Westbury, NY 11590 83-2771589	Inactive	NY	0	618,317	NSUH
True North ASC LLC 972 Brush Hollow Rd Westbury, NY 11590 47-3722409	Inactive	NY	0	0	NSUH
Northwell GVASC Ventures LLC 972 Brush Hollow Rd Westbury, NY 11590 46-4488190	ASC	NY	0	0	NSUH

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
972 Brush Hollow Rd Westbury, NY 11590 82-1883445	Medical Servi	NY	501(C)(3)	10	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 47-4447289	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 47-4377825	Medical Servi	NY	501(C)(3)	12, Type I	Lenox Hill		No
1300 Roanoke Ave Riverhead, NY 11901 11-1661359	Health Care	NY	501(C)(3)	3	NW Healthcar		No
972 Brush Hollow Rd Westbury, NY 11590 46-3146870	Laboratory	NY	501(C)(3)	3	NW Labs		No
972 Brush Hollow Rd Westbury, NY 11590 82-1672429	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 11-2673595	Research	NY	501(C)(3)	4	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-1633487	Health Care	NY	501(C)(3)	3	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-2113949	Housing Comp	NY	501(C)(2)	N/A	Northwell He		No
540 White Plains Rd Tarrytown, NY 10591 13-3882602	Hospice Care	NY	501(C)(3)	10	VNA Hudson		No
99 Sunnyside Blvd Woodbury, NY 11797 11-2925757	Hospice	NY	501(C)(3)	9	Northwell He		No
270 Park Avenue Huntington, NY 11743 11-1630914	Health Care	NY	501(C)(3)	3	Northwell He		No
284 Pulaski Rd Greenlawn, NY 11740 11-3368503	Health Care	NY	501(C)(3)	3	Huntington		No
972 Brush Hollow Rd Westbury, NY 11590 47-4377760	Medical Servi	NY	501(C)(3)	10	Lenox Hill		No
972 Brush Hollow Rd Westbury, NY 11590 13-1624070	Health Care	NY	501(C)(3)	3	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 45-2661543	Medical Servi	NY	501(C)(3)	10	Lenox Hill		No
972 Brush Hollow Rd Westbury, NY 11590 13-3644370	Medical Servi	NY	501(C)(3)	12, Type I	Lenox Hill		No
972 Brush Hollow Rd Westbury, NY 11590 20-8784395	Medical Servi	NY	501(C)(3)	12, Type I	Lenox Hill		No
972 Brush Hollow Rd Westbury, NY 11590 13-3272016	Supporting Or	NY	501(C)(3)	12, Type I	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-2661239	Supporting Or	NY	501(C)(3)	12, Type I	Northwell He		No

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
972 Brush Hollow Rd Westbury, NY 11590 11-2241326	Health Care	NY	501(C)(3)	3	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-3251128	Supporting Or	NY	501(C)(3)	12, Type I	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 81-0861452	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 47-4377679	Medical Servi	NY	501(C)(3)	12, Type I	Lenox Hill		No
400 East Main Street Mount Kisco, NY 10549 13-3366748	Support Org	NY	501(C)(3)	12, Type I	NWHA		No
972 Brush Hollow Rd Westbury, NY 11590 23-7273200	Housing Comp	NY	501(C)(2)	N/A	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 23-7010468	Housing Comp	NY	501(C)(2)	N/A	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-2171903	Housing Comp	NY	501(C)(2)	N/A	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 26-3727582	Health Care	NY	501(C)(3)	3	NA		No
972 Brush Hollow Rd Westbury, NY 11590 46-1617561	Medical Servi	NY	501(C)(3)	12, Type I	SSIDE		No
972 Brush Hollow Rd Westbury, NY 11590 27-5078531	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 27-5078717	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 46-1617516	Insurance	NY	501(C)(3)	9	Health Plan		No
972 Brush Hollow Rd Westbury, NY 11590 46-2478147	Holding Compa	NY	501(C)(3)	12, Type II	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 27-5078838	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 46-3475908	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 46-2822879	Medical Servi	NY	501(C)(3)	10	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 27-5078631	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 11-3473923	Supporting Or	NY	501(C)(3)	12, Type I	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 27-4384049	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
972 Brush Hollow Rd Westbury, NY 11590 27-4384146	Medical Servi	NY	501(C)(3)	10	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 27-3957752	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 27-4384249	Medical Servi	NY	501(C)(3)	10	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 27-5078246	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 45-3023019	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 46-2886776	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 47-3722278	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 46-1382916	Medical Servi	NY	501(C)(3)	10	LIJMC		No
972 Brush Hollow Rd Westbury, NY 11590 45-1004103	Medical Servi	NY	501(C)(3)	10	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 46-5746956	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 22-3970667	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
400 East Main Street Mount Kisco, NY 10549 13-1740118	Health Care	NY	501(C)(3)	3	Northwell He		No
400 East Main Street Mount Kisco, NY 10549 13-4067064	Foundation	NY	501(C)(3)	9	NWHA		No
400 East Main Street Mount Kisco, NY 10549 91-2134215	Holding Compa	NY	501(C)(2)	N/A	NWHA		No
972 Brush Hollow Rd Westbury, NY 11590 11-2965575	Fundraising	NY	501(C)(3)	7	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-3412370	Supporting Or	NY	501(C)(3)	12, Type I	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 23-7007485	Nursing Home	NY	501(C)(3)	9	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-3418133	Supporting Or	NY	501(C)(3)	12, Type I	NA		No
972 Brush Hollow Rd Westbury, NY 11590 11-2965586	Supporting Or	NY	501(C)(3)	12, Type I	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 81-2766298	Medical Servi	NY	501(C)(3)	10	NSUH	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
972 Brush Hollow Rd Westbury, NY 11590 81-3149464	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
701 North Broadway Sleepy Hollow, NY 10591 27-4416017	Medical Servi	NY	501(C)(3)	12, Type I	Phelps Memor		No
701 North Broadway Sleepy Hollow, NY 10591 13-1725076	Health Care	NY	501(C)(3)	3	Northwell He		No
1 Edgewater Plaza 6th Fl Staten Island, NY 10305 20-0096809	Health Care	NY	501(C)(3)	12, Type I	SIUH		No
972 Brush Hollow Rd Westbury, NY 11590 11-3241243	Health Care	NY	501(C)(3)	3	Northwell He		No
475 Seaview Avenue Staten Island, NY 10305 06-1074604	Fundraising	NY	501(C)(3)	7	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 11-1667761	Health Care	NY	501(C)(3)	3	Northwell He		No
972 Brush Hollow Rd Westbury, NY 11590 06-1655704	Health Care	NY	501(C)(3)	9	LIJ		No
972 Brush Hollow Rd Westbury, NY 11590 47-2544659	DSRIP	NY	501(C)(3)	10	NA		No
475 Seaview Avenue Staten Island, NY 10305 11-2868878	Health Care	NY	501(C)(3)	3	Northwell He		No
360 Seaview Avenue Staten Island, NY 10305 87-0765787	Fundraising	NY	501(C)(3)	7	SIUH		No
972 Brush Hollow Rd Westbury, NY 11590 11-3284934	Graduate Scho	NY	501(C)(3)	2	Research		No
475 Seaview Avenue Staten Island, NY 10305 31-1757254	Inactive	NY	501(C)(3)	12, Type I	NA		No
400 Sunrise Hghwy Amityville, NY 11701 11-2837244	Health Care	NY	501(C)(3)	3	LHH Corporat		No
972 Brush Hollow Rd Westbury, NY 11590 27-4384326	Medical Servi	NY	501(C)(3)	10	NSUH	Yes	
540 White Plains Rd Tarrytown, NY 10591 13-1739952	Home Health C	NY	501(C)(3)	10	NW Healthcar		No
540 White Plains Rd Tarrytown, NY 10591 13-3690105	Home Health C	NY	501(C)(3)	10	VNA Hudson		No
972 Brush Hollow Rd Westbury, NY 11590 47-4539584	Medical Servi	NY	501(C)(3)	12, Type I	NSUH	Yes	
972 Brush Hollow Rd Westbury, NY 11590 82-1772747	Medical Servi	NY	501(C)(3)	12, Type I	LIJ		No
972 Brush Hollow Rd Westbury, NY 11590 83-1118138	Medical Servi	NY	501(C)(3)	Applied For	HCI		No

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

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						Yes	No
972 Brush Hollow Rd Westbury, NY 11590 82-1446568	Medical Servi	NY	501(C)(3)	Applied For	HCI		No
75 North Country Rd Port Jefferson, NY 11777 11-1639818	Health Care	NY	501(C)(3)	3	Healthcare		No
972 Brush Hollow Rd Westbury, NY 11590 82-4113233	Supporting Or	NY	501(C)(3)	12, Type I	Healthcare		No
972 Brush Hollow Rd Westbury, NY 11590 83-1429773	Medical Servi	NY	501(C)(3)	Applied For	Northwell He		No
75 North Country Rd Port Jefferson, NY 11777 26-4517010	Supporting Or	NY	501(C)(3)	12, Type I	Mather		No
972 Brush Hollow Rd Westbury, NY 11590 81-3428274	Supporting Or	NY	501(C)(3)	12, Type I	HCI		No
972 Brush Hollow Rd Westbury, NY 11590 46-5495054	Medical Svcs	NY	501(C)(3)	12, Type I	NSUH	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
Autoimmune Research Therapeutics 972 Brush Hollow Rd Westbury, NY 11590 27-0701489	Inactive	NY	Research	C					No
Care Management Group of Greater NY 972 Brush Hollow Rd Westbury, NY 11590 11-3336381	Business Serv	NY	NSH Enterprises	C					No
Northwell Direct Administrative Services 972 Brush Hollow Rd Westbury, NY 11590 47-5182974	Admin	NY	Northwell Direc	C					No
CareConnect Group Holding Company Inc 972 Brush Hollow Rd Westbury, NY 11590 47-2478692	Holding Co	NY	Hplan Holding	C					No
CareConnect Insurance Co 972 Brush Hollow Rd Westbury, NY 11590 46-2270382	Insurance	NY	Group Holding	C					No
Feinstein Center for Bioelectronic Medic 972 Brush Hollow Rd Westbury, NY 11590 81-2885700	Inactive	NY	Feinstein	C					No
Formativ Health HoldCo Inc 972 Brush Hollow Rd Westbury, NY 11590 81-3928672	Holding Co	DE	Formativ Health	C					No
Formativ Health Management Inc 972 Brush Hollow Rd Westbury, NY 11590 81-3454243	Holding Co	DE	Formativ Health	C					No
Formativ Health NewCo Inc 972 Brush Hollow Rd Westbury, NY 11590 81-3928889	Holding Co	DE	Formativ Health	C					No
Montauk Risk Retention Group Inc 972 Brush Hollow Rd Westbury, NY 11590 82-2587942	Insurance	NY	NA	C					No
Narrows IPA Inc 972 Brush Hollow Rd Westbury, NY 11590 13-3978565	Business Serv	NY	NSUH	C	0	0	100.000 %	Yes	
North Shore Health Enterprises 972 Brush Hollow Rd Westbury, NY 11590 06-1605319	Holding Comp	NY	NSHS Enterprise	C					No
North Shore Health System Enterprises 972 Brush Hollow Rd Westbury, NY 11590 11-3316922	Holding Comp	NY	Northwell Healt	C					No
North Shore IPA 5 Inc 972 Brush Hollow Rd Westbury, NY 11590 11-3383468	Business Serv	NY	Northwell Healt	C					No
North Shore Medical Accelerator PC 972 Brush Hollow Rd Westbury, NY 11590 11-2945979	Medical Servi	NY	NSUH	S	837,689	4,179,921	70.000 %	Yes	

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								Yes	No
North Shore-LIJ CareConnect Insurance Ag 972 Brush Hollow Rd Westbury, NY 11590 47-1994548	Insurance Age	NY	Group Holding	C					No
North Shore-LIJ Health System IPA #1 972 Brush Hollow Rd Westbury, NY 11590 11-3533659	Health Care	NY	LIJ	C					No
North Shore-LIJ Health System IPA #2 972 Brush Hollow Rd Westbury, NY 11590 11-3533670	Health Care	NY	LIJ	C					No
North Shore-LIJ Network Inc 972 Brush Hollow Rd Westbury, NY 11590 32-0257193	Support Servi	NY	Northwell Healt	C					No
North Shore-LIJ Ophthalmology Institute 972 Brush Hollow Rd Westbury, NY 11590 30-0930851	Inactive	NY	NSUH	C	0	0	100.000 %	Yes	
North Shore-LIJ Urgent Care PC 972 Brush Hollow Rd Westbury, NY 11590 47-1758444	Medical Servi	NY	NSUH	C	84,472,955	20,979,642	90.000 %	Yes	
Northeastern Anesthesia of New Jersey P 972 Brush Hollow Rd Westbury, NY 11590 20-8709500	Medical Servi	NJ	NSUH	C	1,795,499	1,155,419	100.000 %	Yes	
Northern Westchester Surgical Services 400 East Main St Mount Kisco, NY 10549 27-4550915	Medical Svcs	NY	NWHA	C					No
Northwell FlexStaff Inc 972 Brush Hollow Rd Westbury, NY 11590 81-0836815	Inactive	NY	NSH Enterprise	C					No
Northwell Health Medical Surgical PC 972 Brush Hollow Rd Westbury, NY 11590 83-2198276	Medical Servi	NJ	SIUH	C					No
Northwell Health Regional Alliance Inc 972 Brush Hollow Rd Westbury, NY 11590 26-3651575	Support Servi	NY	NA	C					No
NWHC Health Management Services Inc 400 East Main St Mount Kisco, NY 10549 13-3697510	Health Mgmt	NY	NORCORP	C					No
PMHC Realty Corporation 701 North Broadway Sleepy Hollow, NY 10591 13-3645135	Real Estate	NY	Phelps Memorial	C					No
Regioncare Inc 972 Brush Hollow Rd Westbury, NY 11590 11-3052191	Homecare	NY	NSHS Enterprise	C					No
Staten Island University Hospital Perina 475 Seaview Ave Staten Island, NY 10305 13-4107082	Medical Servi	NY	SIUH	C					No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
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								Yes	No
True North Health Pharmacy Inc 972 Brush Hollow Rd Westbury, NY 11590 47-1020508	Pharmacy	NY	NSHS Enterprise	C					No
True North Health Inc 972 Brush Hollow Rd Westbury, NY 11590 83-0616581	Medical Servi	DE	Northwell Healt	C					No
United Medical Surgical PC 256 Mason Ave Bldg B 2nd Fl Staten Island, NY 10305 13-4038780	Surgical Serv	NY	SIUH	C					No
VivoHealth Plan Inc 972 Brush Hollow Rd Westbury, NY 11590 46-1164689	Inactive	NY	Northwell Healt	C					No
Vivohealth Inc 972 Brush Hollow Rd Westbury, NY 11590 26-4118016	Inactive	NY	NSH Enterprise	C					No
Regional Insurance Company LTD c/o Cedar House 41 Cedar Ave Hamilton HM 12 BD 000000000	Insurance	BD	HCI	C					No
Northwell Direct Inc 972 Brush Hollow Rd Westbury, NY 11590 84-2739816	Business Svcs	NY	Healthcare	C					No
Northwell Holdings Inc 972 Brush Hollow Rd Westbury, NY 11590 83-4045975	Business Services	NY	NSHS Enterprise	C					No
True North 3D Inc 972 Brush Hollow Rd Westbury, NY 11590 84-5176444	Business Svcs	NY	True North Heal	C					No
True North Workforce Safety Consulting 972 Brush Hollow Rd Westbury, NY 11590 84-2395117	Business Svcs	NY	True North Heal	C					No