Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A F	or the	2018 calendar year, or tax year beginning OCT 1, 2018 and end	ling S	EP 30, 2019	
_	heck if	C Name of organization		D Employer identif	ication number
	pplicabl	Dana-Farber / Children's Hospital Cancer			
Г	Addre:				
_	Name chang	Dans Bankar (Baston Children's Concer and Pl	100	04-355	54536
一	Initial return	Doing Dubinose de	m/suite	E Telephone numbe	er en
F	TFinal	450 Brookline Avenue, BP418			32-4662
_	return/ termin ated			G Gross receipts \$	0.
	□Amen			H(a) Is this a group i	return
Η	_lreturn ∏Applic			for subordinate	
_	⊥tión pendir	same as C above	_	H(b) Are all subordinates	
		empt status	$\int \int 527$	i ' '	a list (see instructions)
		e: http://www.danafarberbostonchildrens.org/	<u> </u>	H(c) Group exemption	
			i Year		M State of legal domicile: MA
	irt I	Summary			
		Briefly describe the organization's mission or most significant activities To oversee	e coo	ordinate and	
Activities & Governance					
nar	2	Support the Pediatric Oncology Programs at Boston Children's Internited Check this box  If the organization discontinued its operations or disposed Rece  Number of voting members of the governing body (Part VI. line 1a)	nal Re	venue Service et a	ussets
Ver	3	Number of voting members of the governing body (Part VI, line 1a)	eived (	JS Bank - USB 3	8
යි	1 -	Number of voting members of the governing body (Fart VI, line 1b)		719	6
ජ ග			ALIC	2 4 2020 5	0
ij		Total number of volunteers (estimate if necessary)	AUU -	6	0
÷		Total unrelated business revenue from Part VIII, column (C), line 12	ansas	City, MO 7a	0.
ĕ		Net unrelated business taxable income from Form 990-T, line 38		7b	
	٦	Net differenced business taxable income from 500-1, line 50	T .	Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)	<u> </u>	0	<del></del>
Revenue		Program service revenue (Part VIII, line 2g)		0	0.
Ş		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0	
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0	<u></u>
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		0	0.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0	0.
		Benefits paid to or for members (Part IX, column (A), line 4)		0	0.
"		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	<u></u>	173,029	289,757.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)	<u> </u>	0	<del></del>
pen	l .		₀. ├		<del>                                     </del>
Щ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	_	370,403	249,700.
	,	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		543,432	539,457.
	l	Revenue less expenses Subtract line 18 from line 12		<543,432	<del></del>
Sec	1	Teveride less experises dubtract into 10 front line 12	В	eginning of Current Year	+
Net Assets o Fund Balance	20	Total assets (Part X, line 16)		0	
Ass	21	Total liabilities (Part X, line 26)		0	<del></del>
<u>¥</u> ĕ	22	Net assets or fund balances Subtract line 21 from line 20		0	
	rt II	Signature Block			
L		Ities of perjury, I declare that I have examined this return, including accompanying schedules and	nd statem	ents, and to the best of r	ny knowledge and belief, it is
		t, and complete. Declaration of propages (other than officer) is based on all information of which			
		Mary Vi	<u>,</u>	77	11/20
Sigi	n	Signature of officer		Date	
Her		Doug Vanderslice, Treasurer			
		Type or print name and title			
_		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid	1	Mike A Cincotta M. Cienth	- [6	08/07/2020   1f self-emplo	P01595811
	arer	Firm's name Ernst & Young, LLP		Firm's EIN	34-6565596
	Only	Firm's address 200 Clarendon Street			<del></del>
	•	Boston, MA 02116		Phone no.61	7-266-2000
Max	the II	RS discuss this return with the preparer shown above? (see instructions)			X Yes No.
0200	01 10 0	1 10 LHA For Panerwork Reduction Act Notice see the senarate instructions		<del></del>	Form <b>990</b> (2018)

See Schedule O for Organization Mission Statement Continuation

G ZU ""

Dar	990 (2018) Care, Inc.	04-3554536	Pag
Par	t III Statement of Program Service Accomplishments		г
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission		
	To oversee, coordinate and support the Pediatric Oncology Programs at		
	Boston Children's Hospital and Dana-Farber Cancer Institute, Inc.		
	,	-	
		<del></del> _	
	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?		Yes X
	In the state of th		
	If "Yes," describe these new services on Schedule O		Yes X
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?		∟ Yes △
	If "Yes," describe these changes on Schedule O		
4	Describe the organization's program service accomplishments for each of its three largest program services, as	measured by	expenses
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other	ers, the total e	xpenses, and
	revenue, if any, for each program service reported	•	
4 -			
4a		ie \$	
	Dana-Farber/Children's Hospital Cancer Care, Inc. ("DF/CHCC") is a		<del></del>
	Massachusetts charitable corporation organized on December 14, 2000,		<del>,</del>
	whose members are The Children's Hospital Corporation ("Children's")		
	and Dana-Farber Cancer Institute, Inc. ("Dana-Farber"). Its primary		
	purpose is to oversee, coordinate and support the Pediatric Oncology		_
	Program (the "Joint Program"). It also, formalizes the pediatric		
	oncology partnership that has existed between Dana-Farber and		
	Children's since 1947.		
	The Joint Program, which is the largest pediatric oncology program in	-	
	New England and one of the most active in the country, treats more than		_
	2.000 children and adolescents each year. It includes a 20-bed		
			<del></del>
•			
			····
4c	(Code) (Expenses \$) (Revenue)	ue \$	
		· · · · · ·	
			<del>.</del>
			·
44	Other program services (Describe in Schedule O.)		
4d	Other program services (Describe in Schedule O )  (Expenses \$ including grants of \$ ) (Revenue \$		)
4d	(Expenses \$ including grants of \$ ) (Revenue \$		)
4d 4e			) Form 990 (s
4e	(Expenses \$ including grants of \$ ) (Revenue \$  Total program service expenses ► 539,457.		) Form <b>990</b> (2
4e	(Expenses \$ including grants of \$ ) (Revenue \$		) Form <b>990</b> (2

Form 990 (2018)

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	<u> </u>		
7	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			v
_	Schedule D, Part III	8	-	X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			_
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable	<u></u>		
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
ŭ	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	405		х
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b 13		x
13	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	<u> </u>	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	۱	ļ	,,
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	17		x
18	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<del></del>	<u> </u>	<del></del>
,0	1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		х
20a		20a		х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	<u> </u>	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	<u> </u>	Х

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Pa	TilV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
·23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No," go to line 25a	24a		х
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
·	any tax-exempt bonds?	24c		
٦	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	<u> </u>		
ZJa	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
U	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
		25b		х
	Schedule L, Part I	250		<del></del>
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"	06		х
	complete Schedule L, Part II	26		<u> </u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			х
	of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)	20-		X
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		x
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		<del>^</del>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	00-		x
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		<del></del>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30		x
	contributions? If "Yes," complete Schedule M	30		<u> </u>
31	Did the organization liquidate, terminate, or dissolve and cease operations?	31		x
00	If "Yes," complete Schedule N, Part I			<del></del>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	32		x
20	Schedule N, Part II	32		<del></del>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		x
24	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		<del></del>
34	Part V, line 1	34	x	
25.0	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	1000		$\overline{}$
b	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	1000	<b></b>	
50	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
0,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	İ	x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	<u> </u>	<del>                                     </del>	
55	Note. All Form 990 filers are required to complete Schedule O	38	x	
iPa:	Note: All Point 990 liles are required to complete scriedule or recomplete scr	<u>, 50</u>		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No.
10	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	· · · · · · · · · · · · · · · · · · ·			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
J	(gambling) winnings to prize winners?	1c		
83200	4 12-31-18	Form	990	(2018)

Par	t V <sub>t</sub> Statements Regarding Other IRS Filings and Tax Compliance (continued)						
				Yes	No		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			;	i		
	filed for the calendar year ending with or within the year covered by this return	2a 0		ш_			
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?	2b				
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)		_	L x		
За	a Did the organization have unrelated business gross income of \$1,000 or more during the year?						
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule	0	3b				
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	-					
	financial account in a foreign country (such as a bank account, securities account, or other financial	account)?	4a		X .		
b	If "Yes," enter the name of the foreign country				, <b>i</b>		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccounts (FBAR)	<u> </u>		ب		
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a_		x		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction of the control	action?	5b				
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne organization solicit	0-		х		
	any contributions that were not tax deductible as charitable contributions?		6a				
b	If "Yes," did the organization include with every solicitation an express statement that such contribu-	tions or gins	6h				
7	were not tax deductible?  Organizations that may receive deductible contributions under section 170(c)		6b	<del></del>	7- 1		
7	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	nuces provided to the payor?	—— 7a		×		
a b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	vices provided to the payor	7b		_		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as required					
·	to file Form 8282?	40 10 44 110 4	7c		х		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		, ,	- 1		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		7e				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont		7f		х		
g	If the organization received a contribution of qualified intellectual property, did the organization file F		7g				
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz		7h				
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained			_			
	sponsoring organization have excess business holdings at any time during the year?		8				
9	Sponsoring organizations maintaining donor advised funds.			_			
а	Did the sponsoring organization make any taxable distributions under section 4966?		9a				
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b				
10	Section 501(c)(7) organizations. Enter	1 1	1		'		
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	ļ				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	:				
11	Section 501(c)(12) organizations. Enter	11			l		
	Gross income from members or shareholders	11a			. 1		
b	Gross income from other sources (Do not net amounts due or paid to other sources against	446					
10-	amounts due or received from them)  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	11b	 12a				
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	1041 / 12b	-	-			
b 13	Section 501(c)(29) qualified nonprofit health insurance issuers.	,	1	1	l'		
	Is the organization licensed to issue qualified health plans in more than one state?		13a	_	<u> </u>		
a	Note. See the instructions for additional information the organization must report on Schedule O		;				
h	Enter the amount of reserves the organization is required to maintain by the states in which the						
-	organization is licensed to issue qualified health plans	13b	ł		-  -		
С	Enter the amount of reserves on hand	13c	1	!			
	Did the organization receive any payments for indoor tanning services during the tax year?		14a		х		
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	le O	14b				
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuni						
	excess parachute payment(s) during the year?		15		х		
	If "Yes," see instructions and file Form 4720, Schedule N						
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	nt income?	16	ļ	х		
	If "Yes," complete Form 4720, Schedule O	·		L			
			Form	1990	(2018)		

Dana-Farber / Children's Hospital Cancer Care, Inc. Form 990 (2018) Part VI: Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions Х Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. b Enter the number of voting members included in line 1a, above, who are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, or trustees, or key employees to a management company or other person? 4 Х Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Х 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or х 7a more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or Х 7b persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8a 8b Х b Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Х Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No Х 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, 10b and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c х 13 Did the organization have a written whistleblower policy? 13 х 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? х a The organization's CEO, Executive Director, or top management official 15a Х 15b b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's 16b exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ►MA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Another's website X Upon request Own website Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records

Form **990** (2018)

Doug Vanderslice - Treasurer - 617-355-6000 300 Longwood Avenue, Boston, MA 02215

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

х

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)	(B)	l	A1 112C		C)	прс	11341	(D)	(E)	(F)
Name and Title	Average	l		Pos	ition	1		Reportable	Reportable	Estimated
Tame and The	hours per	box	, unle	ss pe	rson	than is bot	h an	compensation	compensation	amount of
	week	offic	cer ar	nd a d	irecto	or/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	10 to	_ پر			ated		organization	(W-2/1099-MISC)	from the
	related organizations	ustee	trusti		   83	Suado		(W-2/1099-MISC)		organization and related
	below	fual tr	tional	١.	nploy	yee	<u>.</u>			organizations
	line)	ndividual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Gary Fleisher, MD	1.00		<u> </u>	Ť	<u> </u>	-				
Trustee	1.00	х						0.	0.	0.
(2) Laurie Glimcher, MD	1.00									
Trustee	50.00	х						0.	1,476,603.	290,345.
(3) Stephen Karp	1.00									
Trustee	5.00	х				L	L	0.	0.	0.
(4) Karen Linde Packman	1.00									
Trustee	1.00	х					L.,	0.	0.	0.
(5) Sandra Fenwick	1.00									
Trustee	55.00	x						0.	2,606,425.	77,051.
(6) Robert Smith	1.00									
Trustee	1,00	х						0.	0.	0.
(7) Beth Terrana	1.00									
Trustee	1.00	х		L.	<u> </u>	L		0.	0.	0.
(8) A.J. Janower	1.00									
Trustee	1.00	х		L_		<u> </u>	<u> </u>	0.	0.	0.
(9) David A. Williams, MD	1.00		1							
President	0.00			х		$oxed{oxed}$	L	0.	0.	0.
(10) Doug Vanderslice	1.00									
Treasurer	55.00			Х		_	L.	0.	1,513,352.	55,817.
(11) Sharon Herrick, Esq.	1.00									
Clerk	50.00			х	_	L		0.	234,353.	47,203.
(12) Lisa Diller, MD	1.00									
Chief Medical Officer	50.00			Х	_	ļ	_	0.	441,097.	47,542.
			_	L	<u> </u>	<u> </u>	$\vdash$			
		1								
	<del> </del>	<b>—</b>	⊢	$\vdash$	$\vdash$	$\vdash$	$\vdash$			
		1								
	ļ	⊢	⊢	$\vdash$	⊢	↓_	-			
		1					1			
	-	<u> </u>	$\vdash$	$\vdash$	-	1	<u> </u>			<del></del>
		ł			ŀ					
<del></del>	<u> </u>			<u> </u>	<u> </u>	1	<u> </u>	<u> </u>		- 000 (co.t.s)

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Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

C	Net income or (loss) from sales of inventory					
	Miscellaneous Revenue	Business Code				
11 a						
b						
c				-		
d	All other revenue					
е	Total, Add lines 11a-11d	<u> </u>				
12	Total revenue. See instructions	•	0.	0.	0.	

832009 12-31-18

and allowances **b** Less cost of goods sold

c Net income or (loss) from gaming activities10 a Gross sales of inventory, less returns

Part IX	Sta	itement	of F	unctional	Expenses	

Sect	ion 501(c)(3) and 501(c)(4) organizations must com			omplete column (A)	
_	Check if Schedule O contains a respor	nse or note to any line in		(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21			<u> </u>	<u> </u>
2	Grants and other assistance to domestic				
	ındıvıduals See Part IV, line 22			<u> </u>	
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				1
	ındıvıduals See Part IV, lines 15 and 16			<del> </del>	i
4	Benefits paid to or for members	·····		a management	<u> </u>
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	230,881.	230,881.		
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)		50.056		
9	Other employee benefits	58,876.	58,876.		
10	Payroll taxes				
11	Fees for services (non-employees)				
а	Management				
b	Legal				
С	Accounting				
d	Lobbying		r		
e	Professional fundraising services. See Part IV, line 17		ļ <del>'</del>	<u> </u>	
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25,				
40	column (A) amount, list line 11g expenses on Sch 0.)	249,700.	249,700.	<del>-</del> -	
12	Advertising and promotion	245,700.	243,700.		
13	Office expenses Information technology				
14	Royalties				
15 16	-			<del></del>	
17	Occupancy Travel		<u> </u>		
18	Payments of travel or entertainment expenses				
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance				
24	Other expenses, Itemize expenses not covered				r 1
	above. (List miscellaneous expenses in line 24e. If line	i	<b> </b>	•	
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)	·	-	<u>-</u>	
а	· '				
b					
С					
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	539,457.	539,457.	0.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					Farm 990 (2018)

II   C		Check of Cabadula O agests as a second of the	to any line in this Dort V			[:
·		Check if Schedule O contains a response or note	to any line in this Part X	(A)		(B)
				Beginning of year		End of year
	1	Cash - non-interest-bearing		0.	1	0.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Loans and other receivables from current and form	ner officers, directors,		! .	<del></del>
		trustees, key employees, and highest compensate	11			1
		Part II of Schedule L	· · · ·		5	****
	6	Loans and other receivables from other disqualifie	d persons (as defined under			r
		section 4958(f)(1)), persons described in section 4	· '   '		1	i
its		employers and sponsoring organizations of sectio			<u> </u>	
		employees' beneficiary organizations (see instr) C	· · · · · · ·		6	
Assets	7	Notes and loans receivable, net	·		7	
ĕ	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment cost or other	ı		1	,
		- ' '	10a			
	ь	·	10b		10c	
	11	Investments - publicly traded securities			11	
	12	Investments - other securities See Part IV, line 11			12	
	13	Investments - program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal	line 34)	0.	16	0.
	17	Accounts payable and accrued expenses		0.	17	0.
	18	Grants payable		18		
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Pa	rt IV of Schedule D		21	
S	22	Loans and other payables to current and former o	fficers, directors, trustees,			
Liabilities		key employees, highest compensated employees,	and disqualified persons			1
iab		Complete Part II of Schedule L	L		22	
_	23	Secured mortgages and notes payable to unrelate	ed third parties		23	
	24	Unsecured notes and loans payable to unrelated	third parties		24	
	25	Other liabilities (including federal income tax, paya	bles to related third			
	ŀ	parties, and other liabilities not included on lines 1	7-24) Complete Part X of			
	}	Schedule D	L		25	
	26	Total liabilities. Add lines 17 through 25		0.	26	0.
		Organizations that follow SFAS 117 (ASC 958),	· · · · · · · · · · · · · · · · · · ·		:	,
ses		complete lines 27 through 29, and lines 33 and	34.		<u>`</u>	
anc	27	Unrestricted net assets	-	0.	27	0.
Bal	28	Temporarily restricted net assets	-		28	-
Б	29	Permanently restricted net assets			29	F
Ē		Organizations that do not follow SFAS 117 (AS	C 958), check here ▶ ☐			
Net Assets or Fund Balances		and complete lines 30 through 34.	.			<u> </u>
set	30	Capital stock or trust principal, or current funds	<u>,</u>		30	
As	31	Paid-in or capital surplus, or land, building, or equ			31	
ét	32	Retained earnings, endowment, accumulated inco	ome, or other funds		32	
-	33	Total net assets or fund balances	ļ-	0.	33	0.
	34	Total liabilities and net assets/fund balances		0.	34	0.

## Dana-Farber / Children's Hospital Cancer

Form	1990 (2018) Care, Inc.	04-3	5554536		Pag	ge 12
Рa	rtiXI Reconciliation of Net Assets					
-	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1				0.
. 2	Total expenses (must equal Part IX, column (A), line 25)	2			539,	,457.
3	Revenue less expenses Subtract line 2 from line 1	3		<	539	457.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4				0.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9			539,	,457.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10				0.
!Pa	rt XIII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					LX.
	<u> </u>		_		Yes	No
1	Accounting method used to prepare the Form 990  Cash  Accrual  Other		[[*			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0	Ĺ			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	d on a	ľ			
	separate basis, consolidated basis, or both		- 1	-  }		
	Separate basis Consolidated basis Both consolidated and separate basis		<u>                                     </u>			
b	Were the organization's financial statements audited by an independent accountant?		L	2b		х
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	te basıs	, [ [	_		
	consolidated basis, or both			- 11		l'. I
	Separate basis Consolidated basis Both consolidated and separate basis		<u> </u>	ذا		<u> </u>
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	ie audit	,	- 1		
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c		
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule C	) <u>[</u>	<u> </u>		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	dit			
	Act and OMB Circular A-133?		L	3a		х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ııred au	dıt			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		L
			F	orm 9	990	(2018)

#### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Dana-Farber / Children's Hospital Cancer

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

Employer identification number

04-3554536 Part Reason for Public Charity Status (All organizations must complete this part ) See instructions The organization is not a private foundation because it is (For lines 1 through 12, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, 4 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III ) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 X An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. J Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization f Enter the number of supported organizations g Provide the following information about the supported organization(s) (iv) is the organization listed (iii) Type of organization (v) Amount of monetary (vi) Amount of other (i) Name of supported (ii) EIN (described on lines 1-10 organization support (see instructions) support (see instructions) Yes àbove (see instructions)) Children's Hospital Corporation 04-2774441 3 Х 269,728 ٥. Dana-Farber Cancer Institute 7 269,729 0. 04-2263040 Х Inc. 539 457.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 832021 10-11-18 Schedule A (Form 990 or 990-EZ) 2018

	edule A (Form 990 or 990-EZ) 2018 Ca	are, Inc.				04-355453	1 490,-
Pa	art III Support Schedule for	-					-
•	(Complete only if you checke			-	on failed to qualify	under Part III If the	e organization
	fails to qualify under the tests	s listed below, plea	ase complete Part	III )			
Se	ction A. Public Support						
-Cale	endar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual grants ")	ļ					
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to	ļ					
	or expended on its behalf	ļ				X	
3	The value of services or facilities						
	furnished by a governmental unit to					1	
	the organization without charge						
4	Total. Add lines 1 through 3				/		
5	The portion of total contributions	!		,	<del>  / -</del>	<del> </del>	
3	by each person (other than a		ľ			1	
	' '	ŀ	r r	i ,	X	1'	
	governmental unit or publicly		ľ	. /	l.	ı	
	supported organization) included			'	<b>]</b> !	ı	
	on line 1 that exceeds 2% of the	,	<b> </b>		ľ		
	amount shown on line 11,		<u>'</u>		le .		
	column (f)	**	· · · · · · · · · · · · · · · · · · ·	1 / ~ -	,[l	<u> </u>	
	Public support. Subtract line 5 from line 4	_	i			- L	
	ction B. Total Support	r	1 4	/	<del>-</del>	1	
	endar year (or fiscal year beginning in)	(a) 2014	(b) 2015 /	(c) 2016	(d) 2017	(e) 2018	(f) Total
7	Amounts from line 4		/		ļ		
8	Gross income from interest,				1		
	dividends, payments received on						
	securities loans, rents, royalties,				}		
	and income from similar sources				<u> </u>		
9	Net income from unrelated business				1		
	activities, whether or not the	,	<b>/</b>				
	business is regularly carried on	/					
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support. Add lines 7 through 10					1	
	Gross receipts from related activities,	etc/(see instructiv	ons)	_	<del></del>	12	
	First five years. If the Form 990 is for	/ '	•	d. fourth. or fifth t	tax vear as a section	on 501(c)(3)	
	organization, check this box and stop	/	,	_,	<b>,</b>		ightharpoons
Se	ction C. Computation of Publ		rcentage				
14	Public support percentage for 2018 (I	ine 6. column (f) d	ivided by line 11. c	column (fl)		14	%
	Public support percentage from 2017			(7)		15	%
	33 1/3% support test - 2018. If the o			n line 13, and line	14 is 33 1/3% or	<del></del>	
	stop here. The organization qualifies	•					<b>▶</b> □
۲	33 1/3% support test -/2017. If the c		•		d line 15 is 33 1/39	% or more check th	nis hox
•	and stop here. The organization qual	="			d line 13 13 00 170.	70 Of Thore, officer to	
17-	/*	• •	• • •		e 12 162 or 16b	and line 14 is 10%	or more
176	a 10% -facts-and-circumstances tes						
	and if the organization meets the "fac					art viriow trie organ	ıızatıon ⊾ Г
	meets the "facts-and-circumstances"		· · ·		=	.47=lu. 45	100/ -
t	o 10% -facts-and-circumstances tes	-					
	more, and if the organization meets the						•
	organization meets the "facts-and-circ		-	•	•	=	
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17			
					Sch	edule A (Form 990	or 990-EZ) 2018
	/						
	•						
8820	22 10-11-18						

# Schedule A (Form 990 or 990-EZ) 2018 Care, Inc. Part IIII Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to

	qualify under the tests listed t	pelow, please com	plete Part II )				
	ction A. Public Support	<b>_</b>		·		T	/_
Cale	ndar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not	ļ				/	
	include any "unusual grants ")	1					<u> </u>
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose				:		
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5			<del>                                     </del>	ļ	<b>_</b>	
7 <i>a</i>	Amounts included on lines 1, 2, and	1	1	/			
t	3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)		. /		4- g		
	ction B. Total Support	10 - 3 -1 04					<del></del>
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6	(-)	1	(-)	1-7	1 1-7	\
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	,					
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12)					<u> </u>	
14	First five years. If the Form 990 is fo	r the organization	s first, second, thi	rd, fourth, or fifth t	tax year as a sect	on 501(c)(3) organi	zation,
	check this box and stop here						▶□
Se	ction C. Computation of Pub	lic Support Pe	ercentage				
15	Public support percentage for 2018	(line 8, column (f),	divided by line 13,	column (f))		15	%
16	Public support percentage from 201	7 Schedule A, Par	t III, line 15			16	_%
	ction D. Computation of Inve			;			
_	Investment income percentage for 2				1	17	%
18	Investment income percentage from	2017 Schedule A,	Part III, line 17			18	%
198	33 1/3% support tests - 2018. If the			on line 14, and lin	e 15 is more than	33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a						<b>&gt;</b>
t	,33 1/3% support tests - 2017. If the		_				and
	line 18 is not more than 33 1/3%, ch	•					. —
20	Private foundation. If the organization			•		-	
8320	23 10-11-18						0 or 990-EZ) 2018
	·- ·- · <del>-</del>			15	20.		,

Schedule A (Form 990 or 990-EZ) 2018 Care, Inc.

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. Al	Supporting	<b>Organizations</b>
---------------	------------	----------------------

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

	Yes	No
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832024 10-11-18

Pa	rt.V ☐ Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust on	Nov 20, 1970 (explain in	Part VI ) See instructions. A
	other Type III non-functionally integrated supporting organizations must co	mplete S	ections A through E	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ıon B - Mınimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see	r		
	instructions for short tax year or assets held for part of year)	1		_  <u> </u>
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other	7		
	factors (explain in detail in Part VI)			. <u> </u>
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	·	
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8	·	
Sect	ion C - Distributable Amount	,		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1 1	<del></del>	
2	Enter 85% of line 1	2	· • · · · · · · · · · · · · · · · · · ·	"
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3 .		
4	Enter greater of line 2 or line 3	4 [		
5	Income tax imposed in prior year	5 .		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to	1		
	emergency temporary reduction (see instructions)	6	<u> </u>	
7	Check here if the current year is the organization's first as a non-functional	ly integrat	ted Type III supporting or	ganızatıon (see
	, , ,		3	<u> </u>

Schedule A (Form 990 or 990-EZ) 2018

Par	t <u>V</u>	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations <sub>(continued)</sub>	
Secti	on D -	Distributions			Current Year
_1_	Amou	nts paid to supported organizations to accomplish exe	mpt purposes		
2	Amou	nts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organi	zations, in excess of income from activity			
3	Admın	istrative expenses paid to accomplish exempt purpose	es of supported organization	ns	
4	Amou	nts paid to acquire exempt-use assets			
5	Qualifi	ed set-aside amounts (prior IRS approval required)			
6	Other	distributions (describe in Part VI) See instructions			
7	Total	annual distributions. Add lines 1 through 6			
8	Distrib	outions to attentive supported organizations to which the	ne organization is responsive	e	
	(provid	de details in Part VI) See instructions			
9	Distrib	outable amount for 2018 from Section C, line 6			
10	Line 8	amount divided by line 9 amount			
Secti	on E -	Distribution Allocations (see instructions)	(ı) Excess Distributions	(iı) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distrib	outable amount for 2018 from Section C, line 6	-		
2	Under	distributions, if any, for years prior to 2018 (reason-	-		·
	able c	ause required- explain in Part VI) See instructions			
3	Exces	s distributions carryover, if any, to 2018	•	1	1
а	From 2	2013			
b	From 2	2014			
С	From 2	2015			
d	From 2	2016			
е	From 2	2017	-		
f	Total	of lines 3a through e			
g	Applie	d to underdistributions of prior years	т		1
h	Applie	d to 2018 distributable amount	- "-	_	
i	Carry	over from 2013 not applied (see instructions)			
i	Remai	inder Subtract lines 3g, 3h, and 3i from 3f			
4		outions for 2018 from Section D,			
	line 7	\$	1		
а	Applie	d to underdistributions of prior years			
b	Applie	d to 2018 distributable amount	s -		
С	Remai	inder Subtract lines 4a and 4b from 4		-	
5	Remai	ining underdistributions for years prior to 2018, if		···	1
	any S	ubtract lines 3g and 4a from line 2 For result greater			1
		ero, explain in Part VI. See instructions			[ ]
6		ining underdistributions for 2018 Subtract lines 3h			
		o from line 1 For result greater than zero, explain in			
		/I See instructions			
7		s distributions carryover to 2019. Add lines 3			-
	and 4	-			
8		down of line 7			
		s from 2014		_	
		s from 2015		-	
		s from 2016			<u> </u>
		s from 2017			†
		s from 2018		· · · · · · · · · · · · · · · · · · ·	† · i
		5.10.1.2010	<del></del>	Cabadula A	(Form 990 or 990-E7) 2018

Schedule A (Form 990 or 990-EZ) 2018

### **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ·Name of the organization

Dana-Farber / Children's Hospital Cancer

Care, Inc.

Part I Questions Regarding Compensation

Employer identification number 04-3554536

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,	1 -	,	[
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		1	-
	First-class or charter travel Housing allowance or residence for personal use	ŀ		1
	Travel for companions Payments for business use of personal residence	}		i
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			}
	Discretionary spending account Personal services (such as maid, chauffeur, chef)	ļ	. ′	
		ļ	! .	ŧ
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	<u> </u>		<u>,                                     </u>
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	, - ——		
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
		- ŀ	r	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	!	:	;
	CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to	ı		
	establish compensation of the CEO/Executive Director, but explain in Part III	<u>.</u>	;	
	Compensation committee Written employment contract	į.	i	;
	Independent compensation consultant Compensation survey or study		1	
	Form 990 of other organizations  Approval by the board or compensation committee	٠		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization			لـــــا
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	٠	-	
		ı		1
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	)		
	contingent on the revenues of	<del>_</del>		<del>_</del>
	The organization?	5a		X X
b	Any related organization?	5b		- 1
_	If "Yes" on line 5a or 5b, describe in Part III			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		,	, !
	contingent on the net earnings of	<u></u>		, x
	The organization?	6a		x
b	Any related organization?	6b		
_	If "Yes" on line 6a or 6b, describe in Part III		}	
′	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	<del></del> -		
	not described on lines 5 and 6? If "Yes," describe in Part III	7	-	-
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	8		
_	initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	-		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	<del>-</del> -		
	Regulations section 53 4958-6(c)?	ıy	ı	1

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Schedule J (Form 990) 2018

Care, Inc.

04-3554536

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Schedule J (Form 990) 2018

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii)

Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		ام مسملاتات و (م)	Colonia of W. 2. April 1000 MISC Countries	action Co	Doctoromont and	oldevetool (a)	(E) Total of columns	(E) Composition
		(b) Dicardowii oi	אייב מווט/טו וספטיואווי	oc compensation	other deferred		(E) Otal Of Colonias	in column (R)
(A) Name and Title		(ı) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) Laurie Glimcher, MD	0	0	0	0	0	0.	0	0.
stee	<b>E</b>	1,175,888.	173,019.	127,696.	277,441.	12,904.	1,766,948.	0.
(2) Sandra Fenwick	Ξ	0	0	0	0	0	0	0
Trustee	Ξ	1,168,187.	.000,006	538,238.	27,500.	49,551.	2,683,476.	0
ug Vanderslice	Ξ	0	0	0	.0	0	0.	0
	Ξ	710,929.	225,090.	577,333.	22,000.	33,817.	1,569,169.	0
on Herrick, Esg.	€	0	0	0	0	0	0	0
	Ξ	224,354.	9,639.	360.	19,163.	28,040.	281,556.	0
(5) Lisa Diller, MD	Ξ		0	0.	0	0	0	0
ıcer	Ξ	384,243.	37,724.	.081,81	38,955.	8,587.	488,639.	0
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				2.2			Schedi	Schedule J (Form 990) 2018

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information Part III. Supplemental Information Schedule J (Form 990) 2018

Part I, Line 4b:

Children's Hospital Corporation and Dana-Farber Cancer Institute, related

organizations, made contributions to the supplemental non-qualified

retirement plan for the individuals listed below. Contribution amounts are

Participants of the generally based on a percentage of compensation. supplemental executive retirement plan are fully vested. All payments with

respect to a participant's separation from service will be made in a single

sum following the separation from service unless participant has elected to

receive the accrued interest portion of his or her account in three annual

ınstallments, Contributions were for Children's Hospital Corporation or

Dana-Farber Cancer Institute employee benefits and not for

Dana-Farber/Children's Hospital Cancer Care, Inc. Trustee or Officer of the

Board services and/or responsibilities,

Sandra Fenwick, received in 2018, a contribution of \$495,500.

Lisa Diller, MD, received in 2018, a contribution of \$14,389

Doug Vanderslice, received in 2018, a contribution of \$102,130

Laurie Glimcher, MD, received in 2018, a contribution of \$113,218

# **SCHEDULE 0**

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for the latest information. Dana-Farber / Children's Hospital Cancer

Employer identification number

care, inc.	04-3334336
Form 990, Part I, Doing Business As:	
Dana-Farber/Boston Children's Cancer and Blood and Disorders Center	
Form 990, Part I, Line 1, Description of Organization Mission:	
Hospital and Dana-Farber Cancer Institute, Inc.	
Form 990, Part III, Line 4a, Program Service Accomplishments:	
oncology unit, a 13-bed stem cell transplantation unit and an	
outpatient facility that offers multiple cancer care clinics each week.	
A team of pediatric oncologists and specially trained and certified	
oncology nurses from both institutions provides care. Patients	
requiring round-the-clock care are treated at Children's, while	
outpatient visits are scheduled at Dana-Farber's Jimmy Fund Clinic.	
Pediatric experts from more than 30 subspecialty areas at Children's	
provide supplementary care, as needed, and family support specialists,	
including counselors, child life specialists, social workers, resource	
specialists and chaplains from a variety of faiths, are always	,
available.	
DF/CHCC continues to expand its Home Hydration program which minimizes	<u> </u>
a patient's time in the hospital by delivering post-chemotherapy	
hydration through a portable pump. This has not only allowed patients	
to maintain a more normal schedule, but it has also minimized	
healthcare costs by saving hundreds of inpatient days. For patients	
with hard to treat neuroblastoma, DF/CHCC continues to manage a	
therapeutic metaiodobenzylguanidine(MIBG) treatment program, an	

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Schedule O (Form 990 or 990-EZ) (2018)

Schedule O (Form 990 or 990-EZ) (2018)	Page 2
Name of the organization Dana-Farber / Children's Hospital Cancer	Employer identification number
Care, Inc.	04-3554536
Form 990, Part VI, Section A, line 6:	
The Members of the Corporation are Children's Hospital Corporation and	
Dana-Farber Cancer Institute, Inc., each acting through its Board of	
Januaria Jan	
Trustees.	
Form 990 Part VI Section & line 7a.	
Form 990, Part VI, Section A, line 7a:	
Children's Hospital Corporation and Dana-Farber Cancer Institute, Inc. are	
Members of the organization. Each Member appoints half the Trustees.	
Members of the organization, but Member appoints half the flustees,	
Form 990, Part VI, Section A, line 7b	
Prior to voting on any of the matters described in paragraphs (a) through	
(k) below, each Trustee entitled to vote shall consult with the designated	
officer of the Member who appointed him or her. Dana-Farber Cancer	
Institute, Inc.'s designated officer is its president, and The Children's	
Hospital Corporation's designated officer is its chief operating officer.	
The Trustees appointed by a Member may delegate to one or more of their	
number the responsibility for consulting with the designated officer of the	
Member, so long as the substance of the designated officer's views on the	
matter in question are communicated to the other Trustees prior to the	
vote. Either prior to or after any such vote, each designated officer of a	
Member may waive his or her right to be consulted on the matter in	
question. The affirmative vote of at least two-thirds of the Trustees	
entitled to vote shall be required for:	

Name of the organization Dana-Farber / Children's Hospital Cancer	Employer identification number 04-3554536
Care, Inc.	04-3334330
(a) capital and operating budgets, and substantial unbudgeted expenditures;	
(b) the election and removal of officers listed;	
(c) fundraising and marketing programs;	
(d) merger, consolidation, joint venture or affiliation;	
(e) sale, lease, exchange, gift or other disposition of substantial assets	
or operations;	
(f) amendment to the Charter or Bylaws;	
(g) engagement of accountants, consultants or lawyers;	
(h) lending or borrowing funds, or guaranteeing the obligation of any	
person or entity to repay a loan;	
(i) granting a security interest in any asset of the organization;	
(j) creation of any subsidiary; and	
(k) purchase or lease of real estate, or substantial tangible personal	
property.	
Form 990, Part VI, Section B, line 11b:	
The Form 990 tax return was prepared by the Children's Hospital staff and	
reviewed by management, along with the outside accounting firm of Ernst &	
Young.	
Form 990, Part VI, Section B Policies, Question 12a, 13 & 14	
Dana-Farber / Children's Hospital Cancer Care, Inc. is a collaboration	
of two separate 501(c)(3) organizations - Dana-Farber Cancer Institute,	
Inc. and Children's Hospital Corporation.	4-9-9-4-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-
The organization does not have its own separate policy. Each entity	
follows their own conflict of interest, whistle blower and document	

Schedule O (Form 990 or 990-EZ) (2018)	Page 2
Name of the organization Dana-Farber / Children's Hospital Cancer Care, Inc.	Employer identification number 04-3554536
retention/destruction policies. Thus, the organization is subject to	
the policies for both Dana-Farber Cancer Institute, Inc. and Children's	
Hospital Corporation.	
	<u> </u>
Form 990, Part VI, Section B, Line 15:	
Description ( Okildana's Wassited Court of the Court of t	
Dana-Farber / Children's Hospital Cancer Care, Inc. does not have any	<u>, , , , , , , , , , , , , , , , , , , </u>
employees.	
The salary and benefits that are recorded on this tax return as an expense	
to Dana-Farber / Children's Hospital Cancer Care, Inc. are expenses to this	
entity for tax purposes, but the salaries are paid out of the individual's	
respective institutions for which they are employed. Thus Children's	
Hospital Corporation employees are paid by Children's Hospital Corporation	<del></del>
and Dana-Farber Cancer Institute, Inc. employees are paid by Dana-Farber	
Cancer Institute, Inc.	
Form 990, Part VI, Section C, Line 19:	
Form 350, Fait VI, Section C, Dine 15:	<u>,</u>
The organization does not have its own separate conflict of interest policy	
nor compliance manual. Each entity follows their own conflict of interest	
policy and compliance manual.	
	<del></del> .
Children's Hospital Corporation posts its Code of Conduct (which	
incorporates the Conflict of Interest Policy) and its Compliance Manual	
(which includes a summary of the Conflict of Interest Policy) on its	
external website and these are also available from the Compliance Office or	
the Office of General Counsel.	

Schedule O (Form 990 or 990-EZ) (2018)  Name of the organization Dana-Farber / Children's Hospital Cancer  Care, Inc.	Employer identification number 04-3554536
Further this organization does not meet Massachusetts' threshold for	
requiring a review or audit of the financial statements.	
	,,1 - 4,48
	.,,

SCHEDULE R (Form 990)

Name of the organization Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

Open to Public Inspection 2018

OMB No 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information. Dana-Farber / Children's Hospital Cancer

Employer identification number 04-3554536

Direct controlling entity End-of-year assets <u>e</u> Total income <u>©</u> Legal domicile (state or Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33 foreign country) Primary activity Name, address, and EIN (if applicable) Care, Inc. of disregarded entity

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year Part II

(a)	(q)	(0)	(p)	(e)	(J)	(6)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 5 12(5)(13)	(c) (13)
of related organization		foreign country)	section	status (if section	entity	entity?	7
				501(c)(3))		Yes	N <sub>o</sub>
Children's Hospital Corporation - 04-2774441					children's		
300 Longwood Avenue	T				Medical Center		
Boston, MA 02115	Pediatric Hospital	Massachusetts	501(c)(3)	3 - Hospital Corporation	Corporation		×
Dana-Farber Cancer Institute, Inc							
04-2263040, 450 Brookline Avenue, BP418,							
Boston, MA 02215	Cancer Care Research	Massachusetts	501(c)(3)	7 - 170blavi N/A	N/A		×
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2018

Dana-Farber / Children's Hospital Cancer

Schedule R (Form 990) 2018 Care, Inc.

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year

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	rtage ship									
3	General or Percentage managing ownership partner?									
8	General or managing partner?					-				
_	35, e.s. − 35, e.s. − 36, e.s. − 37, e.s. − 37, e.s. − 38, e.s.				-			 		
Ξ	Code V-UBI amount in box me 20 of Schedule FX-1 (Form 1065)									
	Code 20 of S K-1 (Fo									
	ritonate				•					
(H)	Orsproportionate allocations?									
(6)	Share of end-of-year assets									
<b>(£)</b>	Share of total income									
(e)										
(p)	Direct controlling Predominant income (related, unrelated, excluded from tax under sections 512-514)									
(၁)	Legal domicile (state or foreign country)					•				
(q)	Primary activity									
(a)	Name, address, and EIN of related organization									

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year Part IV

(4)	Pe ⊗		_						_	Schedule R (Form 990) 2018
(f) (f)	Share of total Share of income end-of-year	asse								
(e)	Type of entity (C corp, S corp,	or trust)								
(p)	Legal domicile Direct controlling (state or foreign									2
0	Legal domicile (state or foreign	country)						_		32
(q)	Primary activity									
(a)	Name, address, and EIN of related organization									832162 10-02-18

Schedule R (Form 990) 2018 Care, Inc.

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Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Yes	٥
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more r	elated organizations listed	in Parts II-iV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	×
<b>b</b> Gift, grant, or capital contribution to related organization(s)				<del>p</del>	×
c Gift, grant, or capital contribution from related organization(s)				10	×
d Loans or loan quarantees to or for related organization(s)				19	×
				e	×
f Dividends from related organization(s)				   <b>=</b>	×
a Sale of assets to related organization(s)				<b>P</b>	×
				£	×
				÷	×
Excriminge of assets with related digalization(s)				=	:   >
Lease of facilities, equipment, of other assets to related organization(s)					4
k Lease of facilities, equipment, or other assets from related organization(s)				¥	×
	ınızatıon(s)			=	×
m Performance of services or membership or fundraising solicitations by related organization(s)	inization(s)			Ę	×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	(s)uoı			t.	×
o Sharing of paid employees with related organization(s)				9	×
p Reimbursement paid to related organization(s) for expenses				1p	×
q Reimbursement paid by related organization(s) for expenses				1q ×	
r Other transfer of cash or property to related organization(s)				1	×
s Other transfer of cash or property from related organization(s)				1s	×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete t	his line, including covered	relationships and transaction thresholds		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	rolved	
(F)					
(5)					
(4)					
(5)					
<u>15</u> 832 163 10-02-18	33		Schedule F	Schedule R (Form 990) 2018	) 2018

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Care, Inc. Schedule R (Form 990) 2018 Part VI- Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(k) Percentage ownership					
General or managing partner?	_			-	
Gen O man 1 par Yes			 		
(h) (h) (k) (l) (k) (l) (k) (k) (k) (k) (k) (k) (k) (k) (k) (k					
(h) Oisproportonate allocations?					
<b>Y</b> # 0s			 		
(g) Share of end-of-year assets					
(f) Share of total income					
(e) Are all 501(c)(3) der 7es No					
(d)  Predominant income (related, unrelated, sectioned from tax under sections 512-514)					
(c) Legal domicile (state or foreign e					
(b) Primary activity					
(a) Name, address, and EIN of entity					