" 99Ö-T	For calendar year 2019 or other tax year	ind proxy tax un				N 30, 20	20	2019
artment of the Treasury	► Go to www	v irs gov/Form990T for	instruction	and the late	st inform	ation		
nal Revenue Service	▶ Do not enter SSN number		Open to Public Inspection fo 501(c)(3) Organizations Only over identification number					
Check box if address changed	Name of organization (	Check box if name	changed a	na see instruc	tions.)		(Empl	oyees' trust, see ctions)
Exempt under section	Print ISABELLA ST	EWART GARDI	NER M	JSEUM,	INC.			<u>4-2104334</u>
501(c\u3_)	Type 25 EXAME TAX		ox, see inst	ructions				ated business activity code instructions )
408(e)220(e)	ZO EVANS WA			<del></del>			4	
408A	City or town, state or pro	ovince, country, and ZIP 02115	or foreign	ostal code			523	000
529(a)  Book value of all assets	BOSTON, MA  F Group exemption num		<b>&gt;</b>			<del>-</del>	1243	000
1 end of year 300,537,22	<u> </u>			501	(c) trust	4010	a) trust	Other trust
	ganization's unrelated trades or		1			the only (or first) i		
	SEE STATEMENT	· -		  f		complete Parts I-\		than one.
-	nk space at the end of the previo		Parts I and			•		•
usiness, then complete P	•			, ,				
<del></del>	ne corporation a subsidiary in an	affiliated group or a par	ent-subsidi	ary controlled	group?	<b>&gt;</b>	Ye	s X No
	d identifying number of the pare			<u> </u>	· .			
he books are in care of	MATTHEW TERR	ILL			Teleph	one number 🕨	617-	278-5110
art I. Unrelated	Trade or Business Inc	ome		(A) Inco	me	(B) Expens	es	(C) Net
a Gross receipts or sales		1				, ,	٠ ،	
Less returns and allow		c Balance	· 1c			,	<u> </u>	<u></u>
Cost of goods sold (So	•		2				<u>, , , , , , , , , , , , , , , , , , , </u>	, ,
Gross profit. Subtract			3					
a Capital gain net incomi	•	4707)	4a	6	750			6 750
<del>-</del>	1797, Part II, line 17) (attach Forr	n 4/9/)	4b	<u>-6,</u>	<del>758,</del>		<del>`-</del>	-6,758.
: Capital loss deduction			4c	-45/	231	· STMT	J',	-45,234.
Rent income (Scheduli	artnership or an S corporation (a	mach statement)	6	<u>-4</u> ,	434.	, Plui	J .	-45,254.
Unrelated debt-finance	•		7	/				
	ities, and rents from a controlled	organization (Schedule F						
-	a section 501(c)(7), (9), or (17) c	_	·   2000					
Exploited exempt activ			10					
Advertising income (Se	chedule J)		11					
Other income (See inst	ructions, attach schedule)		12			* *		
Total. Combine lines			13	-51,				-51,992.
	is Not Taken Elsewhei				uctions)			
	must be directly connected w		iness inco	me)			-	
•	ers, directors, and trustees (Sch	edule K)	7EN /F	-			14	2,662.
Salaries and wages			CEIVE	- O			15	2,843.
Repairs and maintena	nce	[2]	14	Ø			16	_
Bad debts	ule) (see instructions)	1312 MAY (	<b>28</b> 20	21   9			17	
Taxes and licenses	uie) (see ilistructions)			\ <u>\</u>			19	
Depreciation (attach f	orm 4562)	OGE	EN, L	1T	20 /		13	
	med on Schedule A and elsewhe	re on return	· harly (	, <u> </u>	20 / 21a		216	
Depletion							22	
•	red compensation plans						23	
Employee benefit pro							24	
Excess exempt expen							25	
Excess readership co:							26	
Other deductions (atta				SEE	STAT	EMENT 4	27	60,433.
Total deductions Ad	d lines 14 through 27						28	65,938.
Unrelated business ta	xable income before net operatin	g loss deduction. Subtra	act line 28 f	om line 13			29	-117,930.
	rating loss arising in tax years be	ginning on or after Jani	ary 1, 2018					_
(see instructions)				SEE	STAT	EMENT 5	30	0.
Unrelated business ta	xable income. Subtract line 30 fro						31	-117,930.
	Paperwork Reduction Act Notic							1 Form 990-T (2019

	0-T (2019) ISABELLA STEWART GARDNER MUSEUM, INC.	04-2	2104334 Page 2
Par	<del></del>	<del></del>	
32	Notal of unrelated business taxable income computed from all unrelated trades or businesses (see instructions)	32	-117,930.
33	Amounts paid for disallowed fringes	33	
34	Charitable contributions (see instructions for limitation rules)	34	<u> </u>
35	Total unrelated business taxable income before pre 2018 NOLs and specific deduction Subtract line 34 from the sum of lines 32 and 33	35	-117,930.
36	Deduction for net operating loss arising in tax years beginning before January 1, 2018 (see instructions)	36	
37	Total of unrelated business taxable income before specific deduction. Subtract line 36 from line 35	317	-117,930.
38	Specific deduction (Generally \$1,000, but see line 38 instructions for exceptions)	38	1,000.
39	Unrelated business taxable income Subtract line 38 from line 37 If line 38 is greater than line 37,		
33	enter the smaller of zero or line 37	39	-117,930.
Par		1 33 1	
		10	0.
40	Organizations Taxable as Corporations Multiply line 39 by 21% (0 21)	40	
41	Trusts Taxable at Trust Rates See instructions for tax computation. Income tax on the amount on line 39 from	-	
	Tax rate schedule or Schedule D (Form 1041)	41	
42	Proxy tax See instructions	42	
43	Alternative minimum tax (trusts only)	43	
44	Tax on Noncompliant Facility Income See instructions	44	
45	Total Add lines 42, 43, and 44 to line 40 or 41, whichever applies	45	0.
Par	t V/ Tax and Payments		
46a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)		
b	Other credits (see instructions) 46b		
	General business credit Attach Form 3800	1	
	Credit for prior year minimum tax (attach Form 8801 or 8827) (1) 46d	1	
	Total credits Add lines 46a through 46d	46e	
47	Subtract line 46e from line 45	47	0.
		48	<del></del>
48			0.
49	Total tax Add lines 47 and 48 (see instructions)	49	0.
50	2019 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 3 Payments A 2018 overpayment credited to 2019  15,000.	50	
	* * * * * * * * * * * * * * * * * * *	1	
b	2019 estimated tax payments 51b		
C	Tax deposited with Form 8868	1 1	
d	Foreign organizations Tax paid or withheld at source (see instructions)	1 1	
е	Backup withholding (see instructions) 5% e		
f	Credit for small employer health insurance premiums (attach Form 8941)		
g	Other credits, adjustments, and payments Form 2439		
_	Form 4136		
52	Total payments Add lines 51a through 51g	52	15,000.
53	Estimated tax penalty (see instructions) Check if Form 2220 is attached	53	
54	·	53	
55	Tax due If line 52 is less than the total of lines 49, 50, and 53, enter amount owed  Overpayment If line 52 is larger than the total of lines 49, 50, and 53, enter amount overpaid	55	15,000.
56	Enter the amount of line 55 you want: Credited to 2020 estimated tax   15,000. Refunded	56	0.
Par		1 30 1	
57	At any time during the 2019 calendar year, did the organization have an interest in or a signature or other authority		Yes No
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file		
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts If "Yes," enter the name of the foreign country		
	here		X
58	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust?		Х
	If "Yes," see instructions for other forms the organization may have to file		
59	Enter the amount of tax-exempt interest received or accrued during the tax year 🕨 \$		
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and search and complete Declaration of the penalties of perjury.	lge and belie	af it is true,
Sign			
Here	MINISTRA MARKET CONTRACTOR	•	scuss this return with nown below (see
		structions)?	X Yes No
	Print/Type preparer's name Preparer's signature Date Check :		
<b>.</b> .		1	
Paid	CDATC MIRTH	ם חת	0734640
	CDT7 MIM II C		-3753134
Use	Only		7177174
		17 7/	1 0600
			51-0600 Form <b>990-T</b> (2019)
U22711	01-27-20	C	-orm 99U-1 (2010)

Schedule A - Cost of Goods	Sold. Enter	method of invent	tory v	aluation N/A						
1 Inventory at beginning of year	1			Inventory at end of yea	r		6			
2 Purchases	2	<u> </u>	1	Cost of goods sold Su		line 6				
3 Cost of labor	3		1	from line 5 Enter here			`			
4 a Additional section 263A costs			1	line 2		,	7			
(attach schedule)	4a		8	Do the rules of section	263A (	with respect to		Yes	No	
b Other costs (attach schedule)	4b		1	property produced or a	•	•		ų.	1	
5 Total Add lines 1 through 4b	5		1	the organization?						
Schedule C - Rent Income (F (see instructions)		Property and	Per		ease	d With Real Prop	erty)			
1 Description of property										
(1)	-		_	_						
(2)										
(3)		•								
(4)										
<u> </u>	2 Rent receive	ed or accrued								
(a) From personal property (if the perce rent for personal property is more the 10% but not more than 50%)	ntage of nan	of rent for p	ersonal	onal property (if the percentage property exceeds 50% or if ed on profit or income)	ge	ge 3(a) Deductions directly connected with the income in columns 2(a) and 2(b) (attach schedule)				
(1)				<del>.</del> .						
(2)										
(3)		_								
(4)	_			<del></del>						
Total	0.	Total			0.					
(c) Total income Add totals of columns 20 here and on page 1, Part I, line 6, column (	(A)	<b>&gt;</b>			0.	(b) Total deductions Enter here and on page 1, Part I, line 6, column (B)	<b>&gt;</b>		0.	
Schedule E - Unrelated Debt	-Financed	Income (see	ınstru	ctions)						
			2	. Gross income from		3 Deductions directly cont to debt-finance				
1 Description of debt-final	nced property		or allocable to debt- financed property		(a) Straight line depreciation (attach schedule)		(b) Other deductions (attach schedule)			
(1) '							1			
(2)			Ì				i			
(3)			İ	-						
(4)										
4 Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	of or a debt-finar	adjusted basis illocable to nced property ischedule)	6	Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)	(4	8 Allocable deduct column 6 x total of co 3(a) and 3(b))		
(1)				%						
(2)			1	%			_			
(3)			<del>                                     </del>	%			1	-		
(4)	···		<u> </u>	<u>~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ </u>			1			
	-		<u>.                                    </u>	_ 70		inter here and on page 1, Part I, line 7, column (A)		inter here and on pag Part I, line 7, column		
Totals				_		0			0.	
Total dividends-received deductions inc	luded in column	8					-t		0.	

Form 990-T (2019)

Part I Income From Periodicals Reported on a Consolidated Basis

1 Name of periodical	2 Gross advertising income	3 Direct advertising costs	4 Advertising gain or (loss) (col 2 minus col 3) If a gain, compute cols 5 through 7	5 Circulation income	6 Readership costs	7 Excess readership costs (column 6 minus column 5, but not more than column 4)
(1)		•				
(2)	-		,			ļ
(3)						. !
(4)						1
				-		
Totals (carry to Part II, line (5))	0.	· 0 •				0.
	•					F 000-T (0040)

Form 990-T (2019)

# Form 990-T (2019) ISABELLA STEWART GARDNER MUSEUM, INC. 04-21043 Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in

columns 2 through 7 on a line-by-line basis )

Name of periodical		2 Gross advertising income	3 Direct advertising costs	4 Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7	5. Circulation income	6 Readership costs	7 Excess readership costs (column 6 minus column 5, but not more than column 4)
(1)			,				
(2)							
(3)							
(4)							
Totals from Part I	•	0.	0.				0
		Enter here and on page 1, Part I, line 11, col (A)	Enter here and on page 1, Part I, line 11, col (B)				Enter here and on page 1, Part II, line 26
Totals, Part II (lines 1-5)	▶	0.	0.				0

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2 Title	3 Percent of time devoted to business	4 Compensation attributable to unrelated business
(1) CLIFFORD RUST	CFO/CAO	5.00%	2,662.
(2)		%	
(3)		%	
(4)		%	
Total Enter here and on page 1, Part II, line 14		•	2,662.

Form 990-T (2019)

FORM 990-T DESCRIPTION OF ORGANIZATION'S PRIMARY UNRELATED BUSINESS ACTIVITY

STATEMENT 1

INVESTMENTS IN VARIOUS PARTNERSHIPS

TO FORM 990-T, PAGE 1

FORM 990-T	INCOME (LOSS	) FROM PA	RTNERSHIPS	STATEMENT 3
DESCRIPTION				NET INCOME OR (LOSS)
BAUPOST VALUE PARTNEI	·			44,776
BAUPOST VALUE PARTNEI INCOME	RS, L.P IV -	NET RENTA	L REAL ESTATE	-56,762
BAUPOST VALUE PARTNE BAUPOST VALUE PARTNE				240
(LOSS)	•			-23,119
BAUPOST VALUE PARTNE BROOKSIDE CAPITAL PA BROOKSIDE CAPITAL PA	RTNERS FUND L.P.	- INTERE	ST INCOME	-9,267 -5
INCOME (LOSS)				2
BROOKSIDE CAPITAL PAI HIGHFIELDS CAPITAL I' DAVIDSON KEMPNER INS'	V - ORDINARY BUS	INESS INC	OME (LOSS)	18 -100
BUSINESS INCOME (LOS	TITUTIONAL PARTN	ieks L.P.	- ORDINARI	648
DURABLE CAPITAL ONSH DURABLE CAPITAL ONSH				7
(LOSS) DURABLE CAPITAL ONSH	סב בותוח ד.ם _ חיים	ישבט דאיר	F (INGG)	-745 -512
MFN PARTNERS, LP - O			•	-312 -415
TOTAL INCLUDED ON FO	RM 990-T, PAGE 1	, LINE 5	•	-45,234
FORM 990-T	ОТНЕ	R DEDUCTI	ONS	STATEMENT 4
DESCRIPTION				AMOUNT
TAX RETURN FEES				617
AUDIT FEES				2,228
INVESTMENT MANAGEMEN	r fees			57,588
TOTAL TO FORM 990-T,	PAGE 1, LINE 27	,		60,433
FORM 990-T	NET OPERATI	NG LOSS D	EDUCTION	STATEMENT 5
TAX YEAR LOSS SUS	PREVI	OSS OUSLY PLIED	LOSS REMAINING	AVAILABLE THIS YEAR
06/30/19 10	8,737.	0.	108,737.	108,737.
NOL CARRYOVER AVAILA	BLE THIS YEAR		108,737.	108,737.
			<del></del>	

### SCHEDULE D (Form 1120)

Department of the Treasury Internal Revenue Service

### **Capital Gains and Losses**

Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.

OMB No 1545-0123

▶ Go to www irs gov/Form1120 for instructions and the latest information Employer identification number Name

ISABELLA STEWART GARDNER MUSEUM, 04-2104334 Yes X No Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year? If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or loss Short-Term Capital Gains and Losses (See instructions. ⋅Part I See instructions for how to figure the amounts (g) Adjustments to gain or loss from Form(s) 8949, Part I, line 2, column (g) (h) Gain or (loss) Subtract to enter on the lines below. Prod column (e) from column (d) and ombine the result with column (g) This form may be easier to complete if you round off cents to whole dollars. (sales price) (or other basis) 1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions) However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b 1b Totals for all transactions reported on Form(s) 8949 with Box A checked 2 Totals for all transactions reported on Form(s) 8949 with Box B checked 3 Totals for all transactions reported on 839. Form(s) 8949 with Box C checked 4 4 Short-term capital gain from installment sales from Form 6252, line 26 or 37 5 Short-term capital gain or (loss) from like-kind exchanges from Form 8824 5 6 Unused capital loss carryover (attach computation) 6 839 7 Net short-term capital gain or (loss) Combine lines 1a through 6 in column h Part II Long-Term Capital Gains and Losses (See instructions) See instructions for how to figure the amounts to enter on the lines below. (h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g) (d) (g) Adjustments to gain or loss from Form(s) 8949, (e) Cost This form may be easier to complete if you (sales price) (or other basis) Part II, line 2, column (g round off cents to whole dollars 8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions) However, if you choose to report all these transactions on Form 8949, leave this line blank and go to 8b Totals for all transactions reported on Form(s) 8949 with Box D checked 9 Totals for all transactions reported on Form(s) 8949 with Box E checked 10 Totals for all transactions reported on -3,136.Form(s) 8949 with Box F checked 11 Enter gain from Form 4797, line 7 or 9 11 12 Long-term capital gain from installment sales from Form 6252, line 26 or 37 12 13 Long-term capital gain or (loss) from like-kind exchanges from Form 8824 13 14 14 Capital gain distributions -3,136. 15 15 Net long-term capital gain or (loss) Combine lines 8a through 14 in column h Part III | Summary of Parts I and II

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 1120

Note If losses exceed gains, see Capital Losses in the instructions

16 Enter excess of net short-term capital gain (line 7) over net long-term capital loss (line 15)

17 Net capital gain. Enter excess of net long-term capital gain (line 15) over net short-term capital loss (line 7)

18 Add lines 16 and 17 Enter here and on Form 1120, page 1, line 8, or the proper line on other returns

Schedule D (Form 1120) 2019

0.

16

17

18

Department of the Treasury Internal Revenue Service

## **Sales and Other Dispositions of Capital Assets**

► Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D OMB No 1545-0074

Name(s) shown on return

Social security number or taxpayer identification no.

ISABELLA STEWA							104334
Before you check Box A, B, or C bel statement will have the same informa broker and may even tell you which	ow, see whether ation as Form 109 hox to check	you received any 99-B Either will s	Form(s) 1099-B show whether you	or substitute statem ir basis (usually you	ent(s) from r cost) was	your broker A su reported to the IF	bstitute RS by your
Part I. Short-Term. Transact		al assets you held	1 year or less are ge	nerally short term (see	instruction	s) For long term	
transactions, see page 2 Note. You may aggregate al codes are required. Enter the	I short term transac	tions reported on f	Form(s) 1099 B`shov	ving basis was reporte	d to the IRS	and for which no ac	ljustments or
You must check Box A, B, or C below. If you have more short-term transactions than wi							each applicable box
(A) Short-term transactions re					-		
(B) Short-term transactions re	•	=	-			,	
X (C) Short-term transactions no	,	•	•	•			
1 (a)	(b)	(c)	(d)	(e)		t, if any, to gain or	(h)
Description of property	Date acquired	Date sold or	Proceeds	Cost or other		ou enter an amount (g), enter a code in	Gain or (loss).
(Example 100 sh XYZ Co)	(Mo , day, yr )	disposed of	(sales price)	Note below and	column (f)	. See instructions	Subtract column (e) from column (d) &
		(Mo , day, yr )		see Column (e) in	(f)	(g)	combine the result
				the instructions	Code(s)	Amount of adjustment	with column (g)
BAUPOST VALUE						_	
PARTNERS, L.P							
IV-BAUPOS							839.
				_			
						. =	
	<u> </u>			ļ			
	<u> </u>			<u> </u>			
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	-						<del>-</del>
	<del> </del> -	-		<del>                                     </del>			<del>                                     </del>
	<del>                                     </del>	<del>                                     </del>		<u> </u>			
		<del>                                     </del>					
2 Totals. Add the amounts in colu	mns(d)(e)(d)a	nd (h) (subtract				_	
negative amounts) Enter each to							
Schedule D, line 1b (if Box A ab		•					
above is checked), or line 3 (if E	•	,					839.

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment

923011 12-11-19 LHA For Paperwork Reduction Act Notice, see your tax return instructions.

Form 8949 (2019)

Name(s) shown on return Name and SSN or taxpayer identification no not required if shown on page 1

Social security number or taxpayer identification no.

### ISABELLA STEWART GARDNER MUSEUM, INC.

04-2104334

Before you check Box D, E, or F below, see whether you received an				
statement will have the same information as Form 1099-B. Either will	show whether your basis (i	usually your cost) was	reported to the IRS by	/ your
broker and may even tell you which box to check				
D. A. H. Comp. Towns.				

Part II Long-Term. Transactions involving capital assets you held more than 1 year are generally long term (see instructions). For short term transactions,

see page 1

Note: You may aggregate all long term transactions reported on Form(s) 1099 B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 8a, you aren't required to report these transactions on Form 8949 (see instructions)

You must check Box D, E, or F below Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need

(D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)

(E) Long-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS X (F) Long-term transactions not reported to you on Form 1099-B

Description of property (Example 100 sh XYZ Co)	(b) Date acquired (Mo , day, yr)	(c) Date sold or disposed of (Mo, day, yr)	(d) Proceeds (sales price)	(e) Cost or other basis See the Note below and see Column (e) in the instructions	loss. If your column	nt, if any, to gain or ou enter an amount (g), enter a code in See instructions. (g) Amount of adjustment	(h) Gain or (loss). Subtract column (e) from column (d) & combine the result with column (g)
BAUPOST VALUE		,					
PARTNERS, L.P							
IV-BAUPOS							<4,469.
BROOKSIDE CAPITAL							
PARTNERS FUND							
L.PBRO							1,333.
						<u>.</u>	
			-				
				<u> </u>			
			<u> </u>				
			***				
				<u> </u>			
2 Totals. Add the amounts in colur negative amounts) Enter each to Schedule D, line 8b (if Box D ab above is checked), or line 10 (if B	ital here and incluove is checked),	ode on your line 9 (if Box E				_	<3,136.2

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment

923012 12-11-19

Form 8949 (2019)