EXTENDED TO MAY 15, 2020

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public

OMB No 1545-0047 *2*018 Open to Public Inspection

Go to www.irs.gov/Form990 for instructions and the latest information.

2019 A For the 2018 calendar year, or tax year beginning JUL 1, 2018 and ending JUN 30, C Name of organization D Employer identification number Check if Address BANCROFT SCHOOL Name Change 04-2103861 Doing business as Initial return Number and street (or P.O box if mail is not delivered to street address) Room/suite E Telephone number Final return/ 110 SHORE DRIVE 508-853-2640 term ated 24,629,189. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amende WORCESTER, MA 01605 H(a) Is this a group return Applica F Name and address of principal officer JAMES P. CASSIDY. JYes ເX No for subordinates? pendina 110 SHORE DRIVE, WORCESTER, MA 01605 H(b) Are all subordinates included? _ Yes └─ No (insert no) 4947(a)(1) or L I Tax exempt status X 501(c)(3) 501(c) (If "No," attach a list (see instructions) J Website: ► WWW.BANCROFTSCHOOL.ORG H(c) Group exemption number ▶ K Form of organization: X Corporation Trust Association Other -L Year of formation 1902 M State of legal domicile MA Part I Summary Briefly describe the organization's mission or most significant activities THE ORGANIZATION PROVIDES A COLLEGE PREPARATORY EDUCATION IN A COEDUCATIONAL ENVIRONMENT. Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets 23 Number of voting members of the governing body (Part VI, line 1a) <u>22</u> 4 Number of independent voting members of the governing body (Part VI, line 1b) 250 5 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 100 Total number of volunteers (estimate if necessary) -6--120,850 7 a Total unrelated business revenue from Part VIII, column (C), line 12 120,850. b Net unrelated business taxable income from Form 990-T, line 38 Prior-Year **Current Year** 959,212. 368,821 Contributions and grants (Part VIII, line 1h) 14,052,986. 14,095,782. Program service revenue (Part VIII, line 2g) 1,891,885. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 28,752. -203,727. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 18,152,761. 16,510,872. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 3,629,047. 3,939,850. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) Ō. 14 Benefits paid to or for members (Part IX, column (A), line 4) Ο. 9,310,712. 9,550,438. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 10) o. 0. 16a Professional fundraising fees (Part IX, column (A), line 11e) 244,582. **b** Total fundraising expenses (Part IX, column (D), line 25) 5,034,962. 5,323,475. Other expenses (Part IX, column (A), lines 11a 11d, 11f-24e) 18,574,037. 18,214,447. Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) -61,686. -2,063,165. Revenue less expenses Subtract line 18 from line 12 **Beginning of Current Year** End of Year 44,364,941. 43,196,625. 20 Total assets (Part X, line 16) 10,587,801. 13,666,949. 21 Total liabilities (Part X, line 26) 32,608,824. 30,697,992. 22 Net assets or fund balances Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, / declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete/ Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge Signature of officer Sıgn JAMES P.CASSIDY III. HEAD OF SCHOOL Here Type or print name and title Date

Preparer's signature

BARBARA E.

KING

≌ Æ SCANNED

Paid

Preparer

Use Only

Print/Type preparer's name

Firm's address

BARBARA E. KING

Firm's name BOLLUS LYNCH,

May the IRS discuss this return with the preparer shown above? (see instructions) LHA For Paperwork Reduction Act Notice, see the separate instructions.

89 SHREWSBURY STREET

WORCESTER, MA 01604

X Yes No Form 990 (2018)

P00005629

04-3037870

Phone no (508) 755-7107



self-employed

Firm's EIN

06/25/20

Form	990 (2018) BANCROFT SCHOOL	04-2103861	Page 2
Pai	t III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission BANCROFT, AN INDEPENDENT, COEDUCATIONAL, COLLEGE-PREPAR	ATORY DAY	
	SCHOOL, PREPARES TALENTED, WELL-QUALIFIED AND MOTIVATED	COLLEGE-BOU	ND
	STUDENTS, PRE-KINDERGARTEN THROUGH GRADE 12, TO PURSUE	AND REALIZE	
	THEIR ACADEMIC, PERSONAL AND SOCIAL POTENTIAL.		
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O	Yes	X No
4	Describe the organization's program service accomplishments for each of its three largest program services, as	s measured by expense	2
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to oth	• •	
_	revenue, if any, for each program service reported (Code) (Expenses \$ 14,075,814. including grants of \$ 3,939,850.) (Rever	nue \$ 13,984,	604
4a	BANCROFT PROVIDES A COMPREHENSIVE, CARING, AND CREATIVE	CURRICULAR	AND
	EXTRACURRICULAR PROGRAM THAT FOSTERS AN EXPERIENCE OF E		K
	EACH STUDENT. INSPIRED STUDENTS, A SUPERIOR FACULTY, AN		
	FAMILIES THRIVE IN OUR DIVERSE, SAFE, AND SUPPORTIVE CO		
	AFFORD STUDENTS THE OPPORTUNITY TO DISCOVER THEIR PASSI		
	TO LEARN TO EMBRACE CONFIDENTLY AND RESPONSIBLY THE MOR		AL
	CHALLENGES OF BEING LIFE-LONG LEARNERS, TEACHERS OF OTH		
	CITIZENS OF AN INCREASINGLY COMPLEX GLOBAL COMMUNITY. A	PPROXIMATELY	400
	STUDENTS ATTEND BANCROFT.		
4b	(Code) (Expenses \$	nue \$)
4c	(Code) (Expenses \$	nue \$)
		· -	
4d	Other program services (Describe in Schedule O)		
	(Expenses \$ including grants of \$) (Revenue \$		
4e	Total program service expenses ► 14,075,814.	<u> </u>	

Form **990** (2018)

Form 990 (2018) BANCROFT SCH
Part IV Checklist of Required Schedules

			res	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	<u> </u>
11	if the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		v	
	Part VI	11a	Х	
b	Did the organization report an amount for investments other securities in Part X, line 12 that is 5% or more of its total	441		x
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	44		x
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		_
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
ь	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			l
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			l
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X_
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			٠,
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.5	v	
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		x
20-	complete Schedule G, Part III	19	 	X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		 ^`
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		\vdash
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		x
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Form 990 (2018) BANCROFT SCHOOL
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			\vdash
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	x	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	00		Х
27		26		^
_,	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			i
	of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	30		
٠.	If "Yes," complete Schedule N, Part I	31		х
32				
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable related organization? If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
Pai	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
_	Established to the property of the state of		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter 0- if not applicable Enter the number of Forms W-2G included in line 1a Enter 0- if not applicable 1b 0			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable U Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
C	(gambling) winnings to prize winners?	1c	х	ŀ
83200	4 12-31-18		990	(2018)

Form **990** (2018)

	990 (2018) BANCROFT SCHOOL	04-2103	861	Р	age 5				
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)								
				Yes	No				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return	2a 250	l						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?	2b	X					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)		Ī					
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a	X					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule	0	3b	X					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authonty over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial	account)?	4a		Х				
b	If "Yes," enter the name of the foreign country	·							
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	Accounts (FBAR)	l _						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	, ,	5a		X				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	action?	5b		X				
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c						
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did t	he organization solicit	-						
-	any contributions that were not tax deductible as charitable contributions?								
b	b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
-	were not tax deductible?								
7	Organizations that may receive deductible contributions under section 170(c).		_6b						
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices provided to the payor?	7a		χ̈́				
	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b						
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as required	۳.						
·	to file Form 8282?	as required	7c		х				
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	۳.		 -				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		7e						
f									
g	If the organization received a contribution of qualified intellectual property, did the organization file F		7f 7g	<u> </u>					
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	•	7h						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained				 				
Ū	sponsoring organizations maintaining donor advised failures. Sid a donor advised failures sponsoring organization have excess business holdings at any time during the year?	2 by the	8	·					
9	Sponsoring organizations maintaining donor advised funds.		۳		<u> </u>				
а	Did the sponsoring organization make any taxable distributions under section 4966?		9a		l '				
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		 				
10	Section 501(c)(7) organizations. Enter		 30		<u> </u>				
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	ŀ		l .				
ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	1						
11	Section 501(c)(12) organizations. Enter		1		'				
	Gross income from members or shareholders	11a							
b	Gross income from other sources (Do not net amounts due or paid to other sources against	''"							
_	amounts due or received from them)	11b							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	<u> </u>	12a	'					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	120						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	12.0		٠.					
	Is the organization licensed to issue qualified health plans in more than one state?		13a						
	Note. See the instructions for additional information the organization must report on Schedule O		150						
h	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans	13b							
•	Enter the amount of reserves on hand								
14a									
15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul		14b						
13	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune	station of	45		х				
	excess parachute payment(s) during the year?		15	\vdash					
16	If "Yes," see instructions and file Form 4720, Schedule N	ot :maa.ma?		-	~X				
10	Is the organization an educational institution subject to the section 4968 excise tax on net investment if "Yes." complete Form 4720. Schedule O	it income /	16	\vdash	 ^				
	n 100. Complete I Utili 47 & U. Collectule U								

BANCROFT SCHOOL 04-2103861 Form 990 (2018) Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response Part VI to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 23 1a Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 22 b Enter the number of voting members included in line 1a, above, who are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X 2 officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, or trustees, or key employees to a management company or other person? X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х 7a more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8a a The governing body? Х b Each committee with authority to act on behalf of the governing body? 8b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the Х organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) No 10a X 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, 10h and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c X 13 Did the organization have a written whistleblower policy? 13 X 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X 15a a The organization's CEO, Executive Director, or top management official X 15b **b** Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed ▶MA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available

for public inspection. Indicate how you made these available. Check all that apply X Another's website X Upon request

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial

statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records

RICHARD ROGAN, CONTROLLER -(508) 853-2640 BANCROFT SCHOOL, 110 SHORE DRIVE, WORCESTER, MA 01605

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orm 990 (2018) BANCROFT SCHOO	orm 990 (2018)	BANCROFT	SCHOOL
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Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII	

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation
 Enter 0 in columns (D), (E), and (F) if no compensation was paid
 List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)	(B)			_ (((D)	(E)	(F)
Name and Title	Average	(do	Positi do not check m) than	one	Reportable	Reportable	Estimated
	hours per	box	box, unless person is both an officer and a director/trustee)				h an	compensation	compensation	amount of
	week	_	J			T	100,	from	from related	other
	(list any hours for	Inect				L		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e 07.0	trustee			첉		(W-2/1099-MISC)	(** 27 1033 141100)	organization
	organizations	Individual trustee or director	al trus		as	age.		(** 1.7 1.555 1155)		and related
	below	Idual	Institutional t	<u>.</u>	Key employee	St C	 =]		organizations
	line)	N Pul	Instit	Officer	Keye	Highest compensated employee	Former			
(1) MICAH CHASE	2.00									_
VICE PRESIDENT		X		Х				0.	0.	0.
(2) JAMES CONDON	2.00									
TRUSTEE		X						0.	0.	0.
(3) TERENCE FLOTTE	2.00									
TRUSTEE		X						0.	0.	0.
(4) DAVID FAHLSTROM	2.00									
TRUSTEE		X						0.	0.	0.
(5) DAVID CYGANSKI	2.00									
TRUSTEE		X						0.	0.	0.
(6) SUSAN ONFFROY	2.00				[
TRUSTEE		X						0.	0.	0.
(7) JOSEPHINE HERRON TRUESDELL	2.00								_	
TRUSTEE		X						0.	0.	0.
(8) DAVID A. DUVAL	2.00									_
SECRETARY		X		Х				0.	0.	0.
(9) JOANN MILLS	2.00									
TRUSTEE		X						0.	0.	0.
(10) ANDY FREEDMAN	2.00									
TRUSTEE		X						0.	0.	0.
(11) SHEENA SHARMA	2.00									
FIRST VICE PRESIDENT		X		X				0.	0.	0.
(12) BECKLEY GAUDETTE	2.00									
TRUSTEE		X				L		0.	0.	0.
(13) KATY SULLIVAN	2.00									
VICE PRESIDENT STRATEGIC PLANNING		X	ľ					0.	0.	0.
(14) CATHERINE COLINVAUX	2.00					Г				
PRÉSIDENT		X		X				0.	0.	0.
(15) JOHN DUGGAN	2.00									
TREASURER		X		X				0.	0.	0.
(16) MICHAEL PALERMO	2.00									
TRUSTEE		X			L	L.	L	0.	0.	0.
(17) PADGETT BERTHIAUME	2.00									
TRUSTEE		X		L	L	L	L	0.	0.	_ 0.

Part VII Section A. Officers, Directors, Ti	rustees, Key Em	ploy	/ees	, an	d H	ighe	st C	Compensated Employe	es (continued)				
(A)	(B)			-	C)			(D)	(E)			(F)	
Name and title	Average	(do	not c	Pos check	itior more	ገ e than	one	Reportable	Reportable		Es	stimate	∍d
	hours per	box	, unle	ss pe	rson	is bot or/trus	th an	' '	compensation	١	ar	nount	of
	week	\vdash	T a	T	I	T	1.00,	from	from related			other	
	(list any hours for	director				l		the	organizations (W-2/1099-MIS			pensa rom th	
	related	2	買	1		sated		organization (W-2/1099-MISC)	(44-2/1099-14112)	C)		janizat	
	organizations	ruste	l fres	1	g	ubeu		(***27 1099-141130)			_	d relat	
	below	dualt	Itona	_	를 (S S	_					anızatı	
	line)	Individual trustee	Institutional trustee	agrac di di	Key employee	Highest compensated employee	Former						
(18) KHURSTON ELLIA-EPPLE	2.00		1		Г	Π							
TRUSTEE		X		l				0.		0.			0.
(19) PETER JANHUNEN	2.00												
TRUSTEE		X						0.		0.			0.
(20) MARTIN RICHMAN	2.00					Π							
TRUSTEE		X						0.		0.			0.
(21) JAMES P. CASSIDY, III	40.00												
HEAD OF SCHOOL]		X				229,803.		0.	9	6,7	27.
(22) PATRICIA DOON	40.00												
CFO				X	L.,	L.	<u>l</u>	156,074.		0.	1	4,3	12.
(23) BETH BECKMANN	40.00												
HEAD OF LOWER SCHOOL			<u>L</u>		X		İ	186,029.		0.	1	5,2	87.
]		I -									
			L		_								
							l						
		L		$oxed{oxed}$	$oxed{oxed}$		匚						
]					l						
1b Sub-total								571,906.		0.	12	6,3	_
c Total from continuation sheets to Part	t VII, Section A							0.		0.	4.0		0.
d Total (add lines 1b and 1c)								571,906.		0.	12	6,3	26.
2 Total number of individuals (including bu		nose	liste	ed a	bov	e) w	no r	eceived more than \$100	0,000 of reportable	•			-
compensation from the organization	•						-					Vaa	No.
												Yes	NO
3 Did the organization list any former offic			e, ke	ey er	npic	oyee	, or	highest compensated e	mployee on		-		χ̈́
line 1a? If "Yes," complete Schedule J fo									Al		3	$\vdash\vdash\vdash$	┢
4 For any individual listed on line 1a, is the and related organizations greater than \$	•							•	tne organization		- i	x	
									elual for comme		4	 	<u> </u>
5 Did any person listed on line 1a receive of rendered to the organization? If "Yes," co	•						eiai	ted organization or indiv	idual for services		5		х
Section B. Independent Contractors	ompiete ocheda	007	0, 3	ucn	pers	3011							
Complete this table for your five highest	compensated in	den	ende	ent c	ont	racto	are 1	that received more than	\$100,000 of com	nens	ation :	from	
the organization Report compensation f										peris	ation	iioiii	
(A)	or the calendary		cria	iiig v	VILII	O1 V1	T	(B)	yea:		10		
Name and busine	ess address	N	INC	E			l	Description of s	ervices	С		nsatio	n
-							┪						
							ı		ł				
							\neg						
-													
							- 1						
2 Total number of independent contractor	s (including but r	ot li	mite	d to	tho	se li	stec	d above) who received n	nore than				
\$100,000 of compensation from the orga	anization 🕨				(0			J				

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) Unrelated Revenue excluded from tax under Related or Total rovenue exempt function business sections 512 - 514 revenue revenue Gifts, Grants 1a 1 a Federated campaigns 1b Membership dues 24.760 1c Fundraising events d Related organizations 1d e Government grants (contributions) Contributions, and Other Sim 1e f All other contributions, gifts, grants, and similar amounts not included above 1f 934,452 g Noncash contributions included in lines 1a-1f \$ 2,535. 959,212 h Total. Add lines 1a-1f Business Code 2 a TUITION & FEES 13,807,130 13,807,130 611710 Program Service Revenue b DINING ROOM 611710 245,856. 245,856 d All other program service revenue 14,052,986 Total. Add lines 2a-2f ▶ Investment income (including dividends, interest, and 1,378,846. other similar amounts) 1,378,846 Income from investment of tax-exempt bond proceeds Royalties (i) Real (II) Personal 151,825 6 a Gross rents 348,138, b Less rental expenses -196 313. c Rental income or (loss) -196,313. -75,463. -120,850. d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other 7,752,807. assets other than inventory b Less cost or other basis and sales expenses 7,661,731 91,076. c Gain or (loss) 91,076. 91,076. d Net gain or (loss) ▶ 8 a Gross income from fundraising events (not Other Revenue including \$ 24,760. of contributions reported on line 1c) See Part IV, line 18 15,835 19,817. b Less direct expenses -3,982 -3,982. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 **b** Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 115,705 and allowances 88,631 b Less cost of goods sold 27,074 27,074 Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a MISCELLANEOUS INCOME 201,973 611710 201,973. b d All other revenue 201,973. e Total. Add lines 11a 11d Total revenue. See instructions 16,510,872. 14,206,570. -120,850. 1,465,940.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses (C) Management and general expenses (D) Fundraising Do not include amounts reported on lines 6b, Program service expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 3,939,850. 3,939,850. individuals See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 91,338. 7,528,307. 5,559,985. 1,876,984. Other salanes and wages 8 Pension plan accruals and contributions (include 116,406. 421,205. 304,799. section 401(k) and 403(b) employer contributions) 978,948. 708,401. 270,547. Other employee benefits 382,252. 229,223. 153,029. 10 Payroll taxes 11 Fees for services (non-employees) a Management **b** Legal c Accounting d Lobbyina e Professional fundraising services See Part IV, line 17 62,102. 62,102. f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, <u>305,943</u>, 305,943 column (A) amount, list line 11g expenses on Sch O.) 397,039. 397,039. 12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 186,703. 171,407. 15,296 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 87,901. 33,891. 53,063. 947. 19 Conferences, conventions, and meetings 279,464. 279,464. 20 Interest 21 Payments to affiliates 122,213. 8,290. 1,067,483. 945,270. 22 Depreciation, depletion, and amortization 82,903. 74,613. 23 Insurance 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) 82,560. 4,298. 830,251. 743,393. a CLASSROOM SUPPLIES 346,716. 217,791. **b** REPAIRS AND MAINTENENCE 564,507 501,935. c EDUCATIONAL PROGRAMS 501,935. d MISCELLANEOUS 331,946. 45,270. 266,550. 20,126. 26,364. 625,298 471,061. 127,873. e All other expenses 18,574,037. 14,075,814. 244,582. 4,253,641. Total functional expenses Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here fif following SOP 98-2 (ASC 958-720)

Part X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 1,325,048. 4,474,993. Cash - non-interest-bearing <u>11,9</u>72. 176,942. 2 Savings and temporary cash investments 2,424,394. 954,360. 3 Pledges and grants receivable, net 29,165. 171,630. 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule I Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr) Complete Part II of Sch L 6 7 Notes and loans receivable, net 76,228. 148,782. 64,011 8 Inventories for sale or use 53,144. 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other 25,156,490. basis Complete Part VI of Schedule D 10a 15,433,131. 10,624,770 9,723,359. 10b b Less accumulated depreciation 26,197,571 26,622,788. Investments - publicly traded securities 11 11 2,238,320. 2,180,829. Investments - other securties See Part IV, line 11 12 12 13 13 Investments - program-related See Part IV, line 11 14 14 Intangible assets 63,260. 0. 15 Other assets See Part IV, line 11 43,196,625. 44,364,941. 16 Total assets. Add lines 1 through 15 (must equal line 34) 778,134. 916,013. 17 17 Accounts payable and accrued expenses 18 18 Grants payable 1,280,394. 1,243,831. 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities Escrow or custodial account liability Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, trustees, -iabilities key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 8,035,249. 11,466,149. 23 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 24) Complete Part X of 494,024 40,956. 25 Schedule D 13,666,949. 10,587,801. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 15,519,663. 16,738,691 27 Unrestricted net assets 6,211,398. 9,658,735. 28 5,405,364. 28 Temporanly restricted net assets 9,772,965. 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 32 Retained earnings, endowment, accumulated income, or other funds 30,697,992. 32,608,824. 33

44,364,941.

43,196,625.

34

33

Total net assets or fund balances

Total liabilities and net assets/fund balances

Form	1 990 (2018) BANCROFT SCHOOL	04-	2103	861	Pag	_{je} 12
Pai	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	_1		<u>,51</u>		
2	Total expenses (must equal Part IX, column (A), line 25)	2		,57		
3	Revenue less expenses Subtract line 2 from line 1	3		,06		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	32	,60		
5	Net unrealized gains (losses) on investments	5		20	2,0	<u> 22.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Pnor penod adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-4	9,6	<u>90.</u>
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	30	,69	<u>7,9</u>	<u>91.</u>
Pa	rt XIII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					<u> </u>
1	Accounting method used to prepare the Form 990 Cash X Accrual Other			•	Yes	No
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0				$\bar{\mathbf{x}}$
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		_ <u></u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a		j		1
	separate basis, consolidated basis, or both					ļ
	Separate basis Consolidated basis Both consolidated and separate basis				×	
b	Were the organization's financial statements audited by an independent accountant?			_2b_	<u> </u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis				1
	consolidated basis, or both			· 1		,
	X Separate basis Consolidated basis Both consolidated and separate basis				~	فسدر
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,			7.7	
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	dit			37
	Act and OMB Circular A-133?			3a		<u> </u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired aud	dit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	200	
				Form	990	2018)

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name o	of the organization					•	Employer	identification number					
	BANC	ROFT SCHOO	L				0	4-2103861					
Part	Reason for Public (Charity Status (All organizations must co	omplete th	ıs part) Se	ee instruction	s	<u> </u>					
The ora	anization is not a private found	lation because it is ((For lines 1 through 12, c	heck only	one box)			/					
1 🗀	A church, convention of ch							$\sim 10^{\circ}$					
2 X	A school described in secti	ion 170(b)(1)(A)(ii). (Attach Schedule E (Forn	n 990 or 9	90·EZ))	.,		17.0					
3 🗆	A hospital or a cooperative					is).		\cup					
4 🗆	A medical research organiz						.)(ıii). Enter	the hospital's name,					
	city, and state	•	•					•					
5 □	An organization operated for	or the benefit of a co	ollege or university owner	d or opera	ted by a q	overnmental	unit describ	oed in					
-	section 170(b)(1)(A)(iv). (C		,	·									
6 🗆	A federal, state, or local go		mental unit described in :	section 1	70(b)(1)(A)	(v).							
7	An organization that norma	=					the general	public described in					
	section 170(b)(1)(A)(vi). (C			•			•						
8 	A community trust described in section 170(b)(1)(A)(vi). (Complete Part II)												
9 □	An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college												
	or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or												
	university												
10 🗆	An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from												
	activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment												
	income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975												
	See section 509(a)(2). (Complete Part III)												
11	An organization organized a	•	ively to test for public sa	fety See	section 50	09(a)(4).							
12 🗆	An organization organized	and operated exclus	ively for the benefit of, to	perform	the functio	ons of, or to o	arry out the	e purposes of one or					
	more publicly supported or	ganizations describe	ed in section 509(a)(1) o	rsection	509(a)(2)	See section	509(a)(3). (Check the box in					
	lines 12a through 12d that	describes the type of	of supporting organization	n and con	nplete line:	s 12e, 12f, ar	d 12g						
a [Type I. A supporting orga	anization operated, s	supervised, or controlled	by its sup	ported org	ganızatıon(s),	typically by	/ giving					
	the supported organization	on(s) the power to re	quiarly appoint or elect a	majority	of the dire	ctors or trust	ees of the s	supporting					
	organization You must o	_						•					
ь [Type II. A supporting org			tion with i	ts support	ed organizati	on(s), by ha	iving					
	control or management of	of the supporting org	anization vested in the s	ame perso	ons that co	ontrol or man	age the sur	ported					
	organization(s) You mus	t complete Part IV,	Sections A and C.	·			•						
c [Type III functionally inte			in connec	tion with,	and functions	ally integrat	ed with,					
	its supported organizatio	-	- -										
d [Type III non-functionally		•				rted organ	ızatıon(s)					
	that is not functionally int					•							
	requirement (see instruct	-	- ·	•									
e [Check this box if the orga						II, Type III						
	functionally integrated, or					J. , J.							
f E	nter the number of supported o		, , , , , , , , , , , , , , , , , , , ,	•									
	rovide the following information	-	ed organization(s)										
	(ı) Name of supported	(H) EIN	(III) Type of organization	(iv) Is the orga	anizabon listed ing document?	(v) Amount o	f monetary	(vi) Amount of other					
	organization		(described on lines 1 10 above (see instructions))	Yes	No	support (see ı	nstructions)	support (see instructions)					
			assis jess meneralisj										
					1	1							
	·												
]											
			<u> </u>										
	. ,												

Schedule A (Form 990 or 990-EZ) 2018 BANCROFT SCHOOL 04-2103861 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization

	fails to qualify under the tests	s listed below, plea	se complete Part	111)			
Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Tax revenues levied for the organ ization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly				. /		
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
	Public support. Subtract line 5 from line 4			<u> </u>	<u>/</u>	<u> </u>	<u> </u>
	ction B. Total Support		I			T	I
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties,						
9	and income from similar sources Net income from unrelated business activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11	Total support. Add lines 7 through 10		7				
	Gross receipts from related activities,	etc (see instrucți	ons)		•	12	
	First five years. If the Form 990 is for organization, check this box and storction C. Computation of Publication C.	here /		rd, fourth, or fifth t	ax year as a section	on 501(c)(3)	▶□
14	Public support percentage for 2018 (line 6, column (f) d	ivided by line 11, o	column (f))		14	%
	Public support percentage from 2017	,		``		15	%
16a	33 1/3% support test - 2018. If the d	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or r	more, check this be	ox and
	stop here. The organization qualifies	/					ightharpoons
b	33 1/3% support test - 2017. If the c	_		•	d line 15 is 33 1/3%	6 or more, check t	his box
17a	10% -facts-and-circumstances tes				e 13, 16a, or 16b,	and line 14 is 10%	or more,
	and if the organization meets the "fact meets the "facts and-circumstances" 10% -facts-and-circumstances tes	ets-and circumstan test. The organiza	ices" test, check ti ation qualifies as a	his box and stop i publicly supporte	nere. Explain in Pa d organization	rt VI how the orga	nization •
	more, and if the organization meets the						•
18	organization meets the "facts-and-circ Private foundation. If the organization		-				ns 🔰
					Scho	edule A (Form 990	or 990-EZ) 2018

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to

	quality under the tests listed b	elow, please comp	piete Part II)						~
Sec	ction A. Public Support								_
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2014	(b) 2015	(c) 2016	(d) 2017		e) 2018	(f) Total	
1	Gifts, grants, contributions, and								
	membership fees received (Do not								
	include any "unusual grants ")	ı			-				
•	Gross receipts from admissions,					 			_
2	merchandise sold or services per-	ı							
	formed, or facilities furnished in					i			
	any activity that is related to the								
	organization's tax-exempt purpose								_
3	Gross receipts from activities that	ı							
	are not an unrelated trade or bus-	ı							
	iness under section 513	ı				١,	/		
4	Tax revenues levied for the organ-					17			_
•	ization's benefit and either paid to					//			
	· · · · · · · · · · · · · · · · · · ·	ı		1	/	ľ			
	or expended on its behalf				/	├ ──			_
5	The value of services or facilities	ı			/				
	furnished by a governmental unit to	ı ,			/				
	the organization without charge								
6	Total. Add lines 1 through 5								
	Amounts included on lines 1, 2, and								_
-	3 received from disqualified persons								
ь	Amounts included on lines 2 and 3 received		-		/	 			_
	from other than disqualified persons that			/					
	exceed the greater of \$5,000 or 1% of the			/					
	amount on line 13 for the year								
C	Add lines 7a and 7b				<u> </u>				
8	Public support. (Subtract line 7c from line 6.)								
Sec	tion B. Total Support							•	
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	1	e) 2018	(f) Total	_
	Amounts from line 6	(2) 20	(5) 25 .5	/ (0,20.0	(5) 20	Н,	0,20.0	(1) . G.G.	_
	Gross income from interest.					+			_
iva	dividends, payments received on								
	securities loans, rents, royalties,								
	and income from similar sources			ļ		ļ			
b	Unrelated business taxable income								
	(less section 511 taxes) from businesses					1			
	acquired after June 30, 1975		/			1			
c	Add lines 10a and 10b		/	1	İ				_
	Net income from unrelated business		,						_
•	activities not included in line 10b,	/		•					
	whether or not the business is]		1			
	regularly carned on					1			
12	Other income Do not include gain or loss from the sale of capital			1		1			
	assets (Explain in Part VI)								
13	Total support. (Add lines 9, 10c, 11, and 12)			1					
14	First five years. If the Form 990 is for	the organization's	s first, second, thu	d. fourth, or fifth ta	ax vear as a section	n 501	(c)(3) organiz	ation.	
	check this box and stop here		,	_,	,		(-)(-)	, ▶□	٦
Sec	tion C. Computation of Publi	c Support Pe	rcentage						<u> </u>
	· · · · · · · · · · · · · · · · · · ·					Tasi			_
	Public support percentage for 2018 (I	. ,,,	•	column (f))		15			%
-	Public support percentage from 2017					16			%
Sec	tion D. Computation of Inves	stment Incom	e Percentage						
17	Investment income perceptage for 20	18 (line 10c, colur	nn (f), divided by l	ne 13, column (f))		17			%
	Investment income percentage from 2					18			%
	33 1/3% support tests - 2018. If the			on line 14 and line	15 is more than		% and line 1		
.50	,	-					70, and iii ii	, ,3,100	٦
	more than 33 1/3%, check this box as						00 4 2004		_
b	33 1/3% support tests - 2017. If the	-						and . —	\neg
	line 18 is not/more than 33 1/3%, che		_				-	▶ <u>∟</u>	╡
20_	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in	structi	ons	▶∟	<u>_</u>
33202	3 10-11-18				Sch	edule	A (Form 990	or 990-EZ) 20	18

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

	Yes	No
1	*-	3
	-]
2 3a		,
<u> </u>		1
3b		
3c_	- a	
4a	,	
41.		
4b		
4c		
5a	ì	-
5b	•	
5c		
		ı
6	,	l
7		
8		
9a		
9b		
9c	**	,
10a		
10b		

•				
Sche	edule A (Form 990 or 990-EZ) 2018 BANCROFT SCHOOL 04-2	10386	1 P	age 5
Par	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?	1		
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a_	├ —	<u> </u>
	A family member of a person described in (a) above?	11b	├	ļ
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	<u> </u>	
Sec	tion B. Type I Supporting Organizations		Τ.,	
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			1
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			Ì
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or		ľ	ĺ
	controlled the organization's activities of the organization had more than one supported organization,		ŀ	1
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
_	organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1	├	├—
2	Did the organization operate for the benefit of any supported organization other than the supported			l
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in	1		ŀ
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization	2		L
Sec	tion C. Type II Supporting Organizations		1	r
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1 .	ŀ	-
<u></u>	the supported organization(s)	1 1		<u> </u>
Sec	tion D. All Type III Supporting Organizations		Yes	N.
	Did the second to a second of the second of		Tes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the	1		
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			i
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1		1
•	organization's governing documents in effect on the date of notification, to the extent not previously provided?	 '		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			1
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	2		
	the organization maintained a close and continuous working relationship with the supported organization(s)	-		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's	1		l
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3		
500	supported organizations played in this regard strong E. Type III Functionally Integrated Supporting Organizations	<u> </u>	<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeatsee instructions			
-		»).		
a	The organization satisfied the Activities Test Complete line 2 below			
b	The organization is the parent of each of its supported organizations. Complete line 3 below	etajetjea	c)	
c	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see in	Struction.	Yes	No
2	Activities Test. Answer (a) and (b) below.		res	140
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined		•	
	that these activities constituted substantially all of its activities	2a		-
	·		+	\vdash
p			1	
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the		1	
	reasons for the organization's position that its supported organization(s) would have engaged in these		1 · -	ŀ
•	activities but for the organization's involvement	<u>2b</u>	+	\vdash
3	Parent of Supported Organizations Answer (a) and (b) below.		1	
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .		1	
	trustees of each of the supported organizations? Frovide details in Part VI.	3a		Ь—

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each

emergency temporary reduction (see instructions)

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

<u>4</u>

Schedule A (Form 990 or 990-EZ) 2018

5

Enter greater of line 2 or line 3

Income tax imposed in prior year

Distributable Amount. Subtract line 5 from line 4, unless subject to

Pai	₹ V Type III Non-Functionally Integrated 509	(a)(3) Supporting Org	anizations (continued)						
Section D - Distributions Curr									
1	Amounts paid to supported organizations to accomplish exe	mpt purposes	·						
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported							
	organizations, in excess of income from activity								
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	ns						
4	Amounts paid to acquire exempt use assets	1.							
5	Qualified set aside amounts (prior IRS approval required)								
6		er distributions (describe in Part VI) See instructions							
7	Total annual distributions. Add lines 1 through 6								
8	Distributions to attentive supported organizations to which the								
•	(provide details in Part VI) See instructions	-							
9	Distributable amount for 2018 from Section C, line 6								
10	Line 8 amount divided by line 9 amount								
	and an an an an an an an an an an an an an	(i)	(ii)	(in)					
Sect	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2018	Distributable Amount for 2018					
1	Distributable amount for 2018 from Section C, line 6								
2	Underdistributions, if any, for years prior to 2018 (reason-			į					
	able cause required- explain in Part VI) See instructions			ì					
3	Excess distributions carryover, if any, to 2018			į.					
a	From 2013			1					
b	From 2014								
С	From 2015			4					
d	From 2016								
е	From 2017								
f	Total of lines 3a through e								
g	Applied to underdistributions of prior years								
h	Applied to 2018 distributable amount								
ı	Carryover from 2013 not applied (see instructions)								
	Remainder Subtract lines 3g, 3h, and 3i from 3f								
4	Distributions for 2018 from Section D,								
	line 7 \$								
а	Applied to underdistributions of prior years								
b	Applied to 2018 distributable amount								
С	Remainder Subtract lines 4a and 4b from 4								
5	Remaining underdistributions for years prior to 2018, if								
	any Subtract lines 3g and 4a from line 2 For result greater			!					
	than zero, explain in Part VI. See instructions			, '					
6	Remaining underdistributions for 2018 Subtract lines 3h								
	and 4b from line 1 For result greater than zero, explain in								
	Part VI See instructions								
7	Excess distributions carryover to 2019. Add lines 3j								
-	and 4c								
8	Breakdown of line 7								
	Excess from 2014								
	Excess from 2015								
	Excess from 2016								
	Excess from 2017	•							
	Fire 4: 0040								

Schedule A (Form 990 or 990-EZ) 2018

Schedule A	Form 990 or 990-EZ) 2018 BANCROFT SCHOOL	04-2103861 Page
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addition (See instructions.)	/, Section B, line 1e, Part V,
		·
	· · · · · · · · · · · · · · · · · · ·	
_		
-		
_		
		<u>.</u>

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

	BANCROFT SCHOOL		04-2103861
Pai	t I Organizations Maintaining Donor Advised	I Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	6	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (dunng year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	nting that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's e	xclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ad	visors in writing that grant funds can be	used only
	for chantable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose	conferring
	impermissible private benefit?		Yes No
Pai	t II Conservation Easements. Complete if the orga	inization answered "Yes" on Form 990, P	art IV, line 7
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or ed		incally important land area
	Protection of natural habitat	Preservation of a certil	•
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the form of	of a conservation easement on the last
	day of the tax year		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified historic struit	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired af	• •	
_	listed in the National Register	to 1720,00, and not on a motorio offacta	2d
3	Number of conservation easements modified, transferred, rele	ased extinguished or terminated by the	
Ŭ	year >	about, extinguished, or terminated by the	organization during the tax
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the pend		
Ū	violations, and enforcement of the conservation easements it I	· · · · · · · · · · · · · · · · · ·	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h		
Ü	Start and volunteer riours devoted to monitoring, inspecting, in	arding of violations, and emorcing cons	ervation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handli	ng of violations, and enforcing conservat	ion easements during the year
•	\$ \$	ng of violations, and efficiently conservat	ion easements during the year
8	Does each conservation easement reported on line 2(d) above	seatisfy the requirements of section 170/	b)(4)(B)(i)
Ü	and section 170(h)(4)(B)(ii)?	dataly the requirements of section from	Yes No
9	In Part XIII, describe how the organization reports conservation	n escements in its revenue and expense	
3	include, if applicable, the text of the footnote to the organization	· · · · · · · · · · · · · · · · · · ·	
	conservation easements	on a manicial statements that describes t	ne organization's accounting to
Pai		Art. Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Form 9		
1a	If the organization elected, as permitted under SFAS 116 (ASC	<u> </u>	ent and halance sheet works of art
,,,	historical treasures, or other similar assets held for public exhil		
	the text of the footnote to its financial statements that describe		ice of public service, provide, in rail Alli,
	If the organization elected, as permitted under SFAS 116 (ASC		and balance sheet works of ort. historical
b		,, ,	·
	treasures, or other similar assets held for public exhibition, edu	acation, or research in luttherance of puc	nic service, provide the following amounts
	relating to these items		▶ \$
	(i) Revenue included on Form 990, Part VIII, line 1		► \$ ► \$
_	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treas	•	gain, provide
	the following amounts required to be reported under SFAS 110	6 (ASC 958) relating to these items	
	Revenue included on Form 990, Part VIII, line 1		S
ь	Assets included in Form 990, Part X		▶ \$

Sche	dule D (Form 990) 2018 BANCROF	T SCHOOL				04-21	03861	Page 2
Par	t III Organizations Maintaining (Collections of A	rt, Historical Tr	easures, or Ot	her Sim	ilar Asse	ts(continu	ıed)
3	Using the organization's acquisition, access	on, and other record	s, check any of the	following that are a	a significan	it use of its	collection	items
	(check all that apply)							
а	Public exhibition	d	Loan or exc	hange programs				
b	Scholarly research	е	Other					
C	Preservation for future generations							
4	Provide a description of the organization's c	ollections and explai	n how they further t	he organızatıon's e	xempt pur	pose in Pa	rt XIII	
5	During the year, did the organization solicit of	or receive donations	of art, historical trea	sures, or other sım	ılar assets	_	_	
	to be sold to raise funds rather than to be m	aintained as part of t	he organization's co	ollection?			Yes	U No
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the organizatio	n answered "Yes"	on Form 9	90, Part IV,	line 9, or	
	reported an amount on Form 990, Pa	rt X, line 21					_	
1a	Is the organization an agent, trustee, custod	ian or other intermed	liary for contribution	ns or other assets r	ot include	d _	_	_
	on Form 990, Part X?					L	_ Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table					
							Amount	
C	Beginning balance				1c			
d	Additions during the year				1d			. –
е	Distributions during the year				1e			
f	Ending balance				1f	1	-	
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for escrow or co	ustodial account lia	ıbılıty?		Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII	Check here if the ex	planation has been	provided on Part >	an			
Par	t V Endowment Funds. Complete	f the organization an	swered "Yes" on Fo	orm 990, Part IV, lin	e 10			
		(a) Current year	(b) Pnor year	(c) Two years back	(d) Three	years back	(e) Four y	ears back
1a	Beginning of year balance	14,401,275.	14,174,913.	13,215,450	. 14,	075,030.	14,2	227,491.
b	Contributions	143,886.	1,127,790.	108,437	·.	1,940.		16,351.
С	Net investment earnings, gains, and losses	744,648.	893,181.	1,400,126		-329,762.		328,276.
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs	1,119,870.	1,794,609.	549,100	·.	531,758.	. 4	497,088.
f	Administrative expenses				1			
g	End of year balance	14,169,939.	14,401,275.	14,174,913	. 13	215,450.	14,6	075,030.
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1g, column (a	a)) held as	•			
а	Board designated or quasi-endowment	,	%	"				
	Permanent endowment ► 68.90	%	<u>-</u> -					
		1.1 0 %						
_	The percentages on lines 2a, 2b, and 2c sho	-						
3a	Are there endowment funds not in the posse	•	ation that are held a	nd administered fo	r the organ	nization		
	by				· 3		- I	res No
	(i) unrelated organizations						3a(i)	X
	(ii) related organizations						3a(iı)	X
h	If "Yes" on line 3a(ii), are the related organizations	ations listed as requir	red on Schedule B2				3b	-
4	Describe in Part XIII the intended uses of the	•						
	t VI Land, Buildings, and Equipm		Willett lands					
	Complete if the organization answere) Part IV line 11a 9	See Form 990 Part	Y line 10			
	Description of property	(a) Cost or o			Accumula	ted	(d) Book	value
	Description of property	basis (investr	1 ' '		depreciatio		(u) BOOK	value
10	Land	5435 (11465(11		4,430.		-	1.504	,430.
	Land				,886,9	118		,633.
	Buildings		20,01	-,JJI 12	, 000,	/10.	1,141	,033.
	Leasehold improvements		2 06	5 581 2	5/6	212	// 1 0	,371.
	Equipment				,546,2	2 T J •		
	Other (C. 4)	15		1,925.			71	
Total	. Add lines 1a through 1e (Column (d) must e	qual Form 990, Part	X, column (B), line 1	UC)		▶	9,143	,359.

Schedule D (Form 990) 2018 BANCROFT SC	HOOL		04	-2103861 Page
Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va	aluation Cost or end	l-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				• •
(F)				
(G)				•
(H)				
Total (Col. (b) must equal Form 990, Part X, col. (B) line 12)	_			· -
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c See Form 990,	Part X, line 13	
(a) Description of investment	(b) Book value			l-of-year market value
(1)		1		
(2)				
(3)		 -		
(4)				
(5)				
			-	
(6)			 ·	
(7)	 .			
(8)		 		
(9) Total (Col (b) must equal Form 990, Part X, col (B) line 13)		 		
Part IX Other Assets.		<u>1</u> .		-
Complete if the organization answered "Yes"	on Form COO. Bort IV. line	11d Soc Form 000	Dart V. lina 15	
	Description	TTO See Form 990,	rant A, IIII 15	(b) Book value
	Description			(b) Book Value
(2)				
(3)				
(4)				
(5)				
(6)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line	9 15)	_	>	
Part X Other Liabilities.				
Complete if the organization answered "Yes"			1 990, Part X, line 25	
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes		10 056		
(2) CAPITAL LEASE PAYABLE		40,956.		
(3)				
(4)				
(5)				
(6)				
	1			

(8)

^{40,956.} Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a					
1	Total revenue, gains, and other support per audited financial statements	_1_	17,057,688.			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12					
а	Net unrealized gains (losses) on investments 202,023	2.				
b	Donated services and use of facilities 2b					
С						
d	Other (Describe in Part XIII) 2d 406,89	5.				
e	Add lines 2a through 2d	2e	608,918.			
3	Subtract line 2e from line 1	3	16,448,770.			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1					
а	Investment expenses not included on Form 990, Part VIII, line 7b	2.				
b	Other (Describe in Part XIII)					
С	Add lines 4a and 4b	4c	62,102.			
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	16,510,872.			
Pa	Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.					
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a					
1	Total expenses and losses per audited financial statements	1	18,968,521.			

2 Amounts included on line 1 but not on Form 990, Part IX, line 25 a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c Other losses 456,586 d Other (Describe in Part XIII) 2d 456,586. 2e e Add lines 2a through 2d 18,511,935. 3 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 62,102 a Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b b Other (Describe in Part XIII) 62,102. c Add lines 4a and 4b 4c 574,037. Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

PART V, LINE 4:

THE SCHOOL'S ENDOWMENT CONSISTS OF NUMEROUS INDIVIDUAL DONOR RESTRICTED

FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES. AS REQUIRED BY GENERALLY

ACCEPTED ACCOUNTING PRINCIPLES, NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS

ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF

DONOR-IMPOSED OR LEGAL RESTRICTIONS. ENDOWMENT FUNDS INCLUDE INVESTED

GIFTS AND ASSETS OF POOLED INCOME FUNDS FOR ENDOWMENT PURPOSES.

AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, THE SCHOOL

CLASSIFIES AS PERMANENTLY RESTRICTED NET ASSETS (A) THE ORIGINAL VALUE OF

GIFTS DONATED TO THE PERMANENT ENDOWMENT, (B) THE ORIGINAL VALUE OF

SUBSEQUENT GIFTS TO THE PERMANENT ENDOWMENT, AND (C) ACCUMULATIONS TO THE

PERMANENT ENDOWMENT MADE IN ACCORDANCE WITH THE DIRECTION OF THE

Part XIII Supplemental Information (continued)

APPLICABLE DONOR GIFT INSTRUMENT AT THE TIME THE ACCUMULATION IS ADDED TO
THE FUND. THE REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUND
THAT IS NOT CLASSIFIED IN PERMANENTLY RESTRICTED NET ASSETS IS CLASSIFIED
AS TEMPORARILY RESTRICTED NET ASSETS UNTIL THOSE AMOUNTS ARE APPROPRIATED
FOR EXPENDITURE BY THE SCHOOL IN A MANNER CONSISTENT WITH THE STANDARD OF
PRUDENCE PRESCRIBED BY STATE LAW.

IN ACCORDANCE WITH UPMIFA, THE SCHOOL CAN CONSIDER THE FOLLOWING FACTORS

IN MAKING A DETERMINATION TO APPROPRIATE OR ACCUMULATE DONOR-RESTRICTED

ENDOWMENT FUNDS:

- THE DURATION AND PRESERVATION OF THE FUND
- THE PURPOSES OF THE SCHOOL AND THE DONOR-RESTRICTED ENDOWMENT FUND
- GENERAL ECONOMIC CONDITIONS
- THE POSSIBLE EFFECT OF INFLATION AND DEFLATION
- THE EXPECTED TOTAL RETURN FROM INCOME AND THE APPRECIATION OF

INVESTMENTS

- OTHER RESOURCES OF THE SCHOOL
- THE INVESTMENT POLICIES OF THE SCHOOL.

THE SCHOOL HAS ADOPTED INVESTMENT AND SPENDING POLICIES FOR ITS ENDOWMENT

ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING FOR ITS

PROGRAMS WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT

ASSETS. UNDER THIS POLICY, AS APPROVED BY THE BOARD, THE SCHOOL'S FINANCE

COMMITTEE SHALL SEEK TO INVEST THE ENDOWMENT FUNDS IN SUCH A MANNER THAT

THE INVESTMENTS WILL PROVIDE A SPENDABLE RETURN CONSISTENT WITH A

LONG-TERM GOAL OF PRESERVING THE FUNDS IN REAL TERMS. ACTUAL RETURNS IN

ANY GIVEN YEAR MAY VARY FROM THIS AMOUNT.

TO SATISFY ITS LONG-TERM RATE-OF-RETURN OBJECTIVES, THE SCHOOL RELIES ON A

STRATEGY WHICH EMPHASIZES TOTAL RETURN THROUGH BOTH CAPITAL APPRECIATION

(REALIZED AND UNREALIZED) AND CURRENT YIELD (INTEREST AND DIVIDENDS).

Part XIII | Supplemental Information (continued)

MAINTAINING LIQUIDITY AND LONG-TERM CAPITAL GROWTH, WHILE PRESERVING THE PURCHASING POWER OF THE ENDOWMENT. THE SCHOOL HAS INVESTED IN MUTUAL FUNDS, EQUITY SECURITIES, AND AN ALTERNATIVE INVESTMENT THAT TARGET A DIVERSIFIED ASSET ALLOCATION THAT PLACES A GREATER EMPHASIS ON EQUITY-BASED INVESTMENTS TO ACHIEVE THESE OBJECTIVES WITHIN PRUDENT RISK CONSTRAINTS.

THE BOARD OF TRUSTEES ADOPTED A POLICY OF TRANSFERRING UP TO 4% OF THE MARKET VALUE OF INVESTMENTS TO OPERATIONS BASED UPON A FIVE YEAR ROLLING AVERAGE OF ALL INVESTMENTS. THE TRANSFER INCLUDES INTEREST AND DIVIDEND INCOME EARNED ON SUCH INVESTMENTS FOR USE IN THE GENERAL OPERATING ACTIVITIES OF THE SCHOOL. TO THE EXTENT THAT INVESTMENT INCOME DOES NOT PROVIDE THIS LEVEL OF SUPPORT, NET INVESTMENT APPRECIATION IS APPROPRIATED FOR OPERATIONS. IN ESTABLISHING THIS POLICY, THE SCHOOL CONSIDERED THE LONG-TERM EXPECTED RETURN ON ITS ENDOWMENT. THIS IS CONSISTENT WITH THE SCHOOL'S OBJECTIVE TO MAINTAIN THE PURCHASING POWER OF ITS ENDOWMENT. FROM TIME TO TIME, THE FAIR VALUE OF ASSETS ASSOCIATED WITH INDIVIDUAL DONOR-RESTRICTED ENDOWMENT FUNDS MAY FALL BELOW THE LEVEL THAT THE DONOR IMPOSED RESTRICTIONS REQUIRE THE SCHOOL TO RETAIN AS A FUND OF PERPETUAL IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, DURATION. DEFICIENCIES OF THIS NATURE ARE REPORTED IN UNRESTRICTED NET ASSETS. THERE WERE NO SUCH DEFICIENCIES NOTED AS OF JUNE 30, 2018 OR 2017.

PART X, LINE 2:

MANAGEMENT ANNUALLY REVIEWS FOR UNCERTAIN TAX POSITIONS THAT WOULD HAVE A

MATERIAL ADVERSE EFFECT, INDIVIDUALLY OR IN THE AGGREGATE UPON THE

SCHOOL'S STATEMENTS OF FINANCIAL POSITION, OR THE RELATED STATEMENTS OF

ACTIVITIES, OR CASH FLOWS.

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization

BANCROFT SCHOOL

Employer identification number 04-2103861

Pa	rt I			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,			
	other governing instrument, or in a resolution of its governing body?	1	X	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			لــــا
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the		1	•
	period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes		1	
	the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain		 	
	If you need more space, use Part II	3	X	<u> </u>
	NEWSPAPER NOTICES AND ENROLLMENT LITERATURE CATALOGS. AN			
	EXAMPLE OF THIS IS AN ADVERTISEMENT ANNUALLY RUN IN THE		İ	i i
	BOSTON GLOBE DESCRIBING BANCROFT THROUGH THE AISNE			
	(ASSOCIATION OF INDEPENDENT SCHOOLS IN NEW ENGLAND). ALSO]
	AVAILABLE UPON THE ORGANIZATION'S WEBSITE.			
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	—
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Х	├
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student		٠,	1
	admissions, programs, and scholarships?	4c	X	├ ─
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	 ,
	If you answered "No" to any of the above, please explain. If you need more space, use Part II			;
				}
5	Does the organization discriminate by race in any way with respect to	l		
	Students' rights or privileges?	5a	-	X
	Admissions policies?	5b		X
	Employment of faculty or administrative staff?	5c		Х
	Scholarships or other financial assistance?	5d		Х
е	Educational policies?	5e		Х
	Use of facilities?	5f		X
g	Athletic programs?	5g		Х
h	Other extracurncular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II			
			ł	
				{
				}
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	$oxed{oxed}$	X
b	Has the organization's right to such aid ever been revoked or suspended?	6b	<u> </u>	X
	If you answered "Yes" on either line 6a or line 6b, explain on Part II	1	1	1
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of			<i> </i>
	Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No " explain on Part II	l 7	X	1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2018

Schedule E	(Form 990 or 990-EZ) 2018 BANCROFT SCHOOL	04-2103861 Page
Part II	(Form 990 or 990-EZ) 2018 BANCROFT SCHOOL Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7	as applicable
لتتتتا	Also assume any other additional information	, as applicable
	Also provide any other additional information	
	All the second s	
	.	·
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	<u> </u>	
	 	

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Employer identification number

BANCROFT SCHOOL 04-2103861 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17 Form 990-EZ filers are not required to complete this part 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations b Internet and email solicitations Solicitation of government grants C Phone solicitations Special fundraising events d L In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or Yes □ No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (v) Amount paid (III) Did (vi) Amount paid (i) Name and address of individual (IV) Gross receipts to (or retained by) have custody or control of contributions to (or retained by) organization (ii) Activity fundraiser or entity (fundraiser) from activity listed in col (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Sch		le G (Form 990 or 990-EZ) 2018 BANCROF		I II) (- II F 000 B		-2103861 Page 2
Га	-	Fundraising Events. Complete if the of fundraising event contributions and gi				
			(a) Event #1 GOLF TOURNAMENT	(b) Event #2	(c) Other events NONE	(d) Total events (add col (a) through
			(event type)	(event type)	(total number)	col (c))
Revenue	1	Gross receipts	40,595.			40,595
	2	Less Contributions	24,760.			24,760
	3	Gross income (line 1 minus line 2)	15,835.			15,835
	4	Cash prizes				
es	5	Noncash prizes	2,535.			2,535
Direct Expenses	6	Rent/facility costs				
Direct	7	Food and beverages				
	8	Entertainment	17,282.			17,282
	9 10	Other direct expenses Direct expense summary Add lines 4 throug				19,817
	11	Net income summary Subtract line 10 from I	• • •		•	-3,982
Pa		III Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add
Revenue	1	Gross revenue				
		_				
ses	2	Cash prizes				
Direct Expenses	3	Noncash pnzes				
Direc	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	☐ Yes % ☐ No	
	7	Direct expense summary Add lines 2 throug	h 5 ın column (d)		•	
	8	Net gaming income summary Subtract line 7	from line 1, column (d)		<u> </u>	
а	ls t	ter the state(s) in which the organization cond the organization licensed to conduct gaming a No," explain	ctivities in each of these	states?		Yes No
		ere any of the organization's gaming licenses r Yes," explain		_	year?	Yes No

Sch	nedule G (Form 990 or 990-EZ) 2018 BANCROFT SCHOOL	04-21	03861	Page 3
	Does the organization conduct gaming activities with nonmembers?	L	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	_	_	
	to administer chantable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity conducted in			
ā	a The organization's facility		3a	%
t	An outside facility	L	3b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and reco	rds		
	Name			
	Address			
15	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
ŧ	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue received by the organization.	ount		
	of gaming revenue retained by the third party > \$			
•	c If "Yes," enter name and address of the third party			
	Name ▶			
	Address ▶			
16	Gaming manager information			
	Name ►			
	Gaming manager compensation ▶ \$			
	Description of services provided			
		<u></u>		
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions			
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		☐ Yes	☐ No
t	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent	in the		
_	organization's own exempt activities during the tax year ▶ \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v)), and Part I	II, lines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions			
				
_				
_				
				
_				

Schedule G (Form 990 d	r 990-EZ) BANCROFT SC	HOOL	04-2103861 Page 4
Part IV Supplem	r 990-EZ) BANCROFT SC ental Information (continued)		
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		· · · · · · · · · · · · · · · · · · ·	•••
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	· ·		
<u> </u>			
			
			

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organizati

▶ Attach to Form 990.

0	ğ
	line 21 o
	Part IV,
	orm 990,
2	es" on Fo
3	rered "Ye
	ion answered "Yes" on Form 990, Part IV, line 21 or 22.

Open to Public OMB No 1545-0047

Inspection

▶ Go to www.irs.gov/Form990 for the latest information.

Schedule I (Form 990) (2018) °N |X Employer identification number 04-2103861(h) Purpose of grant or assistance es \ Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, Ine 21, for any Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of noncash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of non-cash assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section (if applicable) 3 Enter total number of other organizations listed in the line 1 table LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (b) EIN BANCROFT SCHOOL cntena used to award the grants or assistance? 1 (a) Name and address of organization or government Part

Page 2 Schedule I (Form 990) (2018) (f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information Schedule I (Form 990) (2018) BANCROFT SCHOOL

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed (d) Amount of non-cash assistance • 3,939,850. (c) Amount of cash grant (b) Number of recipients 186 BANCROFT SCHOOL (a) Type of grant or assistance INSTITUTIONAL FINANCIAL AID

832102 11-02-18

04-2103861

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization BANCROFT SCHOOL

Employer identification number 04-2103861

P2	art Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the fo	llowing to or for a person listed on Form 990,		
	Part VII, Section A, line 1a Complete Part III to provide any relevant info	ormation regarding these items		
	First-class or charter travel	ousing allowance or residence for personal use		
	Travel for companions	ayments for business use of personal residence	1	
	Tax indemnification and gross-up payments	ealth or social club dues or initiation fees	1	
	Discretionary spending account P	ersonal services (such as maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organization follow a	written policy regarding payment or		
	reimbursement or provision of all of the expenses described above? If	No," complete Part III to explain	X	
2	Did the organization require substantiation prior to reimbursing or allow	ng expenses incurred by all directors,		
	trustees, and officers, including the CEO/Executive Director, regarding	the items checked on line 1a?		X
3	Indicate which, if any, of the following the filing organization used to est	ablish the compensation of the organization's	-	
	CEO/Executive Director Check all that apply Do not check any boxes	or methods used by a related organization to		
	establish compensation of the CEO/Executive Director, but explain in P	art III	ŀ	
	X Compensation committee	ntten employment contract		
	Independent compensation consultant	ompensation survey or study		
	Form 990 of other organizations	oproval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A,	line 1a, with respect to the filing		
	organization or a related organization		<u>.</u>	
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified re-	rement plan?		X
С	Participate in, or receive payment from, an equity-based compensation	arrangement? 4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable	amounts for each item in Part III		
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must	complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the orga	inization pay or accrue any compensation	1	
	contingent on the revenues of			
а	The organization?	<u>5</u> a		Х
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III		1	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the orga	inization pay or accrue any compensation		
	contingent on the net earnings of			.
	The organization?	<u>6a</u>	+	X
þ	Any related organization?	<u> 6b</u>	 	X
	If "Yes" on line 6a or 6b, describe in Part III		1	
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the orga	, , , , , , , , , , , , , , , , , , , ,	-	
_	not described on lines 5 and 6? If "Yes," describe in Part III	7	+-	X
8		· 19	_	لـــِـا
	initial contract exception described in Regulations section 53 4958-4(a)		+	Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presum	· · ·	.	.
	Regulations section 53 4958-6(c)?	9	1	1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Schedule J (Form 990) 2018

BANCROFT SCHOOL

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(10) Challenger (10)	College Colleg		F 20 4 20 40 40 40 40 40 40 40 40 40 40 40 40 40		Total of sellings	
		(b) Dreakdown or	W-Z and/or loss-ivilg	SC compensation	(c) Retirement and	(U) Nontaxable	(E) Total of Columns	(r) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	compensation		(a)-(i)(a)	reported as deferred on prior Form 990
(1) JAMES P. CASSIDY, III	ε	210,203.		19,600.	10,865.	85,862.	326,530.	0
HEAD OF SCHOOL	Ξ			0	0	0		0
(2) PATRICIA DOON	Ξ	Ш		0	7,885.	6,427.	170,38	0.
CFO	(ii)		0	0		0.		0
(3) BETH BECKMANN	Ξ	171,6	0	14,400.	8,620.	6,667.	201,316.	0
HEAD OF LOWER SCHOOL	(ii)	0.	0.	0.	0.	0	0	0
	Ξ:							
	╡							
	Ξ	1						
	(ii)							
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							Schedu	Schedule J (Form 990) 2018

861 Page 3	ional information											Schedule J (Form 990) 2018
04-2103861	Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information		7									J
	nd 8, and for Part II Also co											
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BANCROFT SCHOOL	n , or descriptions required fo						:	:				
Schedule J (Form 990) 2018	Part III Supplemental Information Provide the information, explanation, c											
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SCHEDULE 0

(Form 990 or 990-FZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047 18 Open to Public Inspection

Name of the organization

Employer identification number 04-2103861

BANCROFT SCHOOL FORM 990, PART VI, SECTION B, LINE 11B: FORM 990 WILL BE PREPARED BY BOLLUS LYNCH, LLP. PRIOR TO FINAL FILING THE BOARD OF TRUSTEES WILL BE INFORMED THAT THE 990 IS AVAILABLE FOR REVIEW. ONCE REVIEWED IT WILL BE SIGNED BY THE HEAD OF SCHOOL OR CFO. FORM 990, PART VI, SECTION B, LINE 12C: THE BOARD OF TRUSTEES REVIEW THE ORGANIZATION'S CONFLICT OF INTEREST POLICY ANNUALLY IN ORDER TO ENSURE THAT THE ORGANIZATION'S BOARD OF TRUSTEES, OFFICERS, AND EMPLOYEES ARE REGULARLY AND CONSISTENTLY MONITORING AND ENFORCING IT. FORM 990, PART VI, SECTION B, LINE 15: THE HEAD OF SCHOOL'S COMPENSATION PACKAGE IS DETERMINED BY A SUBCOMMITTEE OF THE BOARD OF TRUSTEES. FORM 990, PART VI, SECTION C, LINE 19: FORM 990 IS FILED AS REQUIRED, MAKING IT A PUBLIC DOCUMENT. BANCROFT EXPRESSES THIS AT THE BOARD LEVEL AND WITH VARIOUS FOUNDATIONS THAT ASK TO PROVIDE INFORMATION FILED IN THE 990. BANCROFT REFERS TO ALL INQUIRIES TO THE PUBIC FILING AND COPIES ARE AVAILABLE UPON REQUEST. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: CHANGE IN FAIR VALUE OF BENEFICIAL INTEREST IN REMAINDER 3,060. TRUST CHANGE IN VALUE OF HEDGING INSTRUMENT -48,042. CHANGE IN VALUE OF ASSETS OF POOLED INCOME FUNDS -4,708.

Name of the				ROFT :	SCHO	OL			Employer identification number 04-2103861
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