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Form 990

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 07-01-2018 , and ending 06-30-2019

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
President and Fellows of Harvard College

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
1033 MASSACHUSETTS AVENUE 3RD FL

City or town, state or province, country, and ZIP or foreign postal code
CAMBRIDGE, MA 02138

F Name and address of principal officer:
LAWRENCE S BACOW
MASSACHUSETTS HALL
CAMBRIDGE, MA 02138

D Employer identification number
04-2103580

E Telephone number
(617) 495-7792

G Gross receipts \$ 19,903,496,335

H(a) Is this a group return for subordinates?
☐ Yes ☒ No
H(b) Are all subordinates included?
☐ Yes ☐ No
If "No," attach a list. (see instructions)
H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.HARVARD.EDU

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1650

M State of legal domicile: MA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) 3 13

4 Number of independent voting members of the governing body (Part VI, line 1b) 4 10

5 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 5 37,149

6 Total number of volunteers (estimate if necessary) 6 10,000

7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 14,511,713

b Net unrelated business taxable income from Form 990-T, line 34 7b 0

Revenue

8 Contributions and grants (Part VIII, line 1h) 1,888,401,380 2,775,718,408

9 Program service revenue (Part VIII, line 2g) 1,858,786,665 1,970,647,830

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,888,354,367 2,946,274,895

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 115,958,829 161,996,691

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 5,751,501,241 7,854,637,824

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 765,837,205 779,891,625

14 Benefits paid to or for members (Part IX, column (A), line 4) 0 0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 2,360,350,545 2,443,813,912

16a Professional fundraising fees (Part IX, column (A), line 11e) 569,685 357,012

b Total fundraising expenses (Part IX, column (D), line 25) ▶197,023,091

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) 2,116,336,798 2,262,272,822

18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 5,243,094,233 5,486,335,371

19 Revenue less expenses. Subtract line 18 from line 12 508,407,008 2,368,302,453

Net Assets or Fund Balances

20 Total assets (Part X, line 16) 55,084,581,000 57,546,936,000

21 Total liabilities (Part X, line 26) 9,624,949,000 9,900,053,000

22 Net assets or fund balances. Subtract line 21 from line 20 45,459,632,000 47,646,883,000

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer
Amanda McDonnell Univ. Controller,Harvard University

2020-07-09
Date

Paid Preparer Use Only

Print/Type preparer's name Preparer's signature Date

Check ☐ if self-employed PTIN

Firm's name ▶ Firm's EIN ▶

Firm's address ▶ Phone no.

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2018)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

| | |
|---------------------|--|
| 4a | (Code:) (Expenses \$ 3,879,197,890 including grants of \$ 588,263,396) (Revenue \$ 1,865,396,030) |
| See Additional Data | |

| | |
|---------------------|--|
| 4b | (Code:) (Expenses \$ 882,987,993 including grants of \$ 191,628,229) (Revenue \$ 105,251,800) |
| See Additional Data | |

| | |
|-----------|--|
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
|-----------|--|

| | |
|---|--|
| 4d | Other program services (Describe in Schedule O.) |
| (Expenses \$ including grants of \$) (Revenue \$) | |

| | |
|-----------|---|
| 4e | Total program service expenses ▶ 4,762,185,883 |
|-----------|---|

Part IV Checklist of Required Schedules

| | Yes | No |
|--|----------------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 Yes | |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 Yes | |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | No |
| 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 Yes | |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 Yes | |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | No |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 Yes | |
| 9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 Yes | |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 Yes | |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a Yes | |
| b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b Yes | |
| c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | No |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | No |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e Yes | |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | No |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | No |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b Yes | |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 Yes | |
| 14a Did the organization maintain an office, employees, or agents outside of the United States? | 14a Yes | |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b Yes | |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 Yes | |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 Yes | |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 Yes | |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 Yes | |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | No |
| 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | No |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 Yes | |
| 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 Yes | |

Part IV Checklist of Required Schedules (continued)

| | | Yes | No |
|------------|--|----------------|----|
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> | 24a Yes | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | No |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | No |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | No |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | No |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 Yes | |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | No |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | |
| a | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28a | No |
| b | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28b Yes | |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 Yes | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 Yes | |
| 34 | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> | 34 Yes | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a Yes | |
| b | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 35b Yes | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 Yes | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O. | 38 Yes | |

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☒

| | | Yes | No |
|-----------|--|------------------|----|
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | 1a 10,028 | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b 0 | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c Yes | |

| | | | | | | |
|--|--|-----------|--------|------------|-----|----|
| 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | 2a | 37,149 | 2b | Yes | |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | | 2b | Yes | |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | | 3a | Yes | |
| b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | | | | 3b | Yes | |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | | | | 4a | Yes | |
| b HK, IN, AR, EI, IS, IT, JE, KS, LH, LU, AS, MP, MX, MG, NL, NZ, NU, PM, PE, RO, SN, SF, SZ, TS, TU, AE, UK, UY, VM, BD, BC, BR, CA, CL, CT, CH, CO, EC, FR, GM, GR | | | | | | |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? If "Yes," enter the name of the foreign country: | | | | 5a | | No |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | 5b | | No |
| c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | | | 5c | | |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | | | | 6a | | No |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | | | | 6b | | |
| 7 Organizations that may receive deductible contributions under section 170(c). | | | | | | |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | | | | 7a | Yes | |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided? | | | | 7b | Yes | |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | | | | 7c | Yes | |
| d If "Yes," indicate the number of Forms 8282 filed during the year | | | | 7d | | 4 |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | | | 7e | | No |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | | | 7f | | No |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | | | | 7g | | |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | | | | 7h | | |
| 8 Sponsoring organizations maintaining donor advised funds. | | | | | | |
| Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | | | | 8 | | No |
| 9a Did the sponsoring organization make any taxable distributions under section 4966? | | | | 9a | | No |
| b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | | | 9b | | No |
| 10 Section 501(c)(7) organizations. Enter: | | | | | | |
| a Initiation fees and capital contributions included on Part VIII, line 12 | | | | 10a | | |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | | 10b | | |
| 11 Section 501(c)(12) organizations. Enter: | | | | | | |
| a Gross income from members or shareholders | | | | 11a | | |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | | | | 11b | | |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | | | | | | |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. | | | | 12b | | |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | |
| a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. | | | | 13a | | |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | | 13b | | |
| c Enter the amount of reserves on hand | | | | 13c | | |
| 14a Did the organization receive any payments for indoor tanning services during the tax year? | | | | 14a | | No |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | | | | 14b | | |
| 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N | | | | 15 | Yes | |
| 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O | | | | 16 | Yes | |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

| | | Yes | No |
|--|--------------|-----|----|
| 1a Enter the number of voting members of the governing body at the end of the tax year | 1a 13 | | |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b Enter the number of voting members included in line 1a, above, who are independent | 1b 10 | | |
| 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | No |
| 6 Did the organization have members or stockholders? | 6 | | No |
| 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | | No |
| b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | Yes | |
| 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| a The governing body? | 8a | Yes | |
| b Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

| | Yes | No |
|---|------------|-----|
| 10a Did the organization have local chapters, branches, or affiliates? | 10a | No |
| b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | |
| 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes |
| b Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | |
| 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes |
| b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes |
| c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes |
| 13 Did the organization have a written whistleblower policy? | 13 | Yes |
| 14 Did the organization have a written document retention and destruction policy? | 14 | Yes |
| 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | |
| a The organization's CEO, Executive Director, or top management official | 15a | Yes |
| b Other officers or key employees of the organization | 15b | Yes |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | |
| 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | No |
| b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | |

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed▶ CA , IL , MA

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
▶OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL CAMBRIDGE, MA 02138 (617) 495-7792

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

[illegible]

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|--|--|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| See Additional Data Table | | | | | | | | | | |
| | | | | | | | | | | |
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| | | | | | | | | | | |
| 1b Sub-Total | | | | | | | | | | |
| c Total from continuation sheets to Part VII, Section A | | | | | | | | | | |
| d Total (add lines 1b and 1c) | | | | | | | | 19,550,449 | 1,262,663 | 1,834,981 |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **4,655**

| | Yes | No |
|--|--------------|----|
| 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | 3 Yes | |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | 4 Yes | |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> | 5 | No |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|--------------------------------|---------------------|
| TURNER CONSTRUCTION TWO SEAPORT LANE SUITE 200 BOSTON, MA 02210 | CONTRACTOR | 199,812,331 |
| CONSIGLI CONSTRUCTION CO INC 72 SUMMER ST MILFORD, MA 01757 | CONTRACTOR | 192,278,771 |
| BOND BROTHERS INC 10 CABOT ROAD SUITE 300 MEDFORD, MA 02155 | CONTRACTOR | 126,634,272 |
| SHAWMUT DESIGN AND CONSTRUCTION 560 HARRISON AVE BOSTON, MA 02118 | CONTRACTOR | 77,620,238 |
| WALSH BROTHERS 210 COMMERCIAL STREET BOSTON, MA 02109 | ARCHITECT/ENGINEER | 56,957,655 |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **1,449**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☒

Contributions, Gifts, Grants
and Other Similar Amounts

| | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
|-----------------|--|-----------|----------------------|--|---|--|
| 1a | Federated campaigns . . . | 1a | | | | |
| b | Membership dues . . . | 1b | 1,676,589 | | | |
| c | Fundraising events . . . | 1c | 65 | | | |
| d | Related organizations | 1d | | | | |
| e | Government grants (contributions) | 1e | 600,606,340 | | | |
| f | All other contributions, gifts, grants, and similar amounts not included above | 1f | 2,173,435,414 | | | |
| g | Noncash contributions included in lines 1a - 1f:\$ 99,389,319 | | | | | |
| h Total. | Add lines 1a-1f ▶ | | 2,775,718,408 | | | |

Program Service Revenue

| | | Business Code | | | | |
|-----------------|------------------------------------|---------------|---------------|---------------|------------|------------|
| 2a | STUDENT TUITION, ROOM & BOARD | 900099 | 1,550,801,808 | 1,550,801,808 | | |
| b | NON-FEDERAL CONTRACTS | 900099 | 105,251,800 | 105,251,800 | | |
| c | AUXILIARY HEALTH SERVICES | 621400 | 77,091,071 | | | 77,091,071 |
| d | PUBLICATIONS | 511130 | 33,285,399 | 33,263,612 | 21,787 | |
| e | STUDENT/EMPLOYEE SERVICES | 611710 | 35,008,404 | | 1,828,737 | 33,179,667 |
| f | All other program service revenue. | | 169,209,348 | 117,198,557 | 32,564,163 | 19,446,628 |
| g Total. | Add lines 2a-2f ▶ | | 1,970,647,830 | | | |

Other Revenue

| | | | | | | |
|--------------------------|--|---------------------------|---------------|---------------|-------------|---------------|
| 3 | Investment income (including dividends, interest, and other similar amounts) ▶ | | 252,783,408 | | -19,902,974 | 272,686,382 |
| 4 | Income from investment of tax-exempt bond proceeds ▶ | | | | | |
| 5 | Royalties ▶ | | 118,539,327 | | | 118,539,327 |
| 6a | Gross rents | (i) Real (ii) Personal | | | | |
| | | | | | | |
| b | Less: rental expenses | | | | | |
| c | Rental income or (loss) | | | | | |
| d | Net rental income or (loss) ▶ | | 43,446,785 | | | 43,446,785 |
| 7a | Gross amount from sales of assets other than inventory | (i) Securities (ii) Other | | | | |
| | | | | | | |
| b | Less: cost or other basis and sales expenses | | | | | |
| c | Gain or (loss) | | | | | |
| d | Net gain or (loss) ▶ | | 2,693,491,487 | | | 2,693,491,487 |
| 8a | Gross income from fundraising events (not including \$ 65 of contributions reported on line 1c). See Part IV, line 18 a | | | | | |
| | | | | | | |
| b | Less: direct expenses b | | | | | |
| c | Net income or (loss) from fundraising events ▶ | | 10,579 | | | 10,579 |
| 9a | Gross income from gaming activities. See Part IV, line 19 a | | | | | |
| | | | | | | |
| b | Less: direct expenses b | | | | | |
| c | Net income or (loss) from gaming activities ▶ | | | | | |
| 10a | Gross sales of inventory, less returns and allowances a | | | | | |
| | | | | | | |
| b | Less: cost of goods sold b | | | | | |
| c | Net income or (loss) from sales of inventory ▶ | | | | | |
| Miscellaneous Revenue | | Business Code | | | | |
| 11a | | | | | | |
| b | | | | | | |
| c | | | | | | |
| d | All other revenue | | 0 | 0 | 0 | 0 |
| e Total. | Add lines 11a-11d ▶ | | 0 | | | |
| 12 Total revenue. | See Instructions. ▶ | | 7,854,637,824 | 1,806,515,777 | 14,511,713 | 3,257,891,926 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

| | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|-----------------------|---------------------------------|--|-----------------------------|
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | | | | |
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | 136,678,172 | 136,678,172 | | |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 | 615,096,625 | 615,096,625 | | |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16. | 28,116,828 | 28,116,828 | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 11,528,412 | 639,634 | 9,377,948 | 1,510,830 |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 2,148,487 | 1,843,806 | 304,681 | 0 |
| 7 Other salaries and wages | 1,901,240,469 | 1,700,350,027 | 119,006,044 | 81,884,398 |
| 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) | 153,035,395 | 136,865,243 | 9,579,081 | 6,591,071 |
| 9 Other employee benefits | 255,976,944 | 228,929,696 | 16,022,594 | 11,024,654 |
| 10 Payroll taxes | 119,884,205 | 107,216,901 | 7,504,019 | 5,163,285 |
| 11 Fees for services (non-employees): | | | | |
| a Management | 37,904,121 | 36,560,540 | 1,306,344 | 37,237 |
| b Legal | 27,420,971 | 4,089,434 | 23,034,016 | 297,521 |
| c Accounting | 2,631,083 | 349,791 | 2,281,292 | 0 |
| d Lobbying | 254,040 | 152,424 | 101,616 | 0 |
| e Professional fundraising services. See Part IV, line 17 | 357,012 | | | 357,012 |
| f Investment management fees | 138,553,750 | 0 | 138,553,750 | 0 |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 408,418,352 | 345,771,926 | 54,558,898 | 8,087,528 |
| 12 Advertising and promotion | 24,506,510 | 23,262,411 | 645,440 | 598,659 |
| 13 Office expenses | 218,485,689 | 206,709,418 | 6,728,213 | 5,048,058 |
| 14 Information technology | 107,959,864 | 92,964,760 | 10,361,321 | 4,633,783 |
| 15 Royalties | 3,605,432 | 3,574,041 | 15,009 | 16,382 |
| 16 Occupancy | 316,363,306 | 265,612,690 | 36,501,216 | 14,249,400 |
| 17 Travel | 95,878,661 | 89,317,617 | 1,014,279 | 5,546,765 |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | 7,151 | 7,151 | | |
| 19 Conferences, conventions, and meetings | 65,309,531 | 51,343,480 | 2,873,752 | 11,092,299 |
| 20 Interest | 176,315,391 | 166,426,649 | 1,923,852 | 7,964,890 |
| 21 Payments to affiliates | | | | |
| 22 Depreciation, depletion, and amortization | 352,913,551 | 317,704,573 | 18,849,169 | 16,359,809 |
| 23 Insurance | 17,266,627 | 7,348,722 | 9,917,905 | |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| a PAYMENTS TO ANNUITANTS | 65,770,020 | 65,770,020 | | |
| b TAXES AND FEES | 66,135,695 | 19,069,887 | 46,117,317 | 948,491 |
| c BOOKS/PUBLICATIONS | 45,344,461 | 44,741,018 | 361,753 | 241,690 |
| d PUBLISHING | 20,964,030 | 16,708,032 | 997,025 | 3,258,973 |
| e All other expenses | 70,264,586 | 48,964,367 | 9,189,863 | 12,110,356 |
| 25 Total functional expenses. Add lines 1 through 24e | 5,486,335,371 | 4,762,185,883 | 527,126,397 | 197,023,091 |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). | | | | |

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

| | | | (A) Beginning of year | | (B) End of year |
|------------------------------------|--|--|---------------------------|----------------|--------------------------|
| Assets | 1 | Cash—non-interest-bearing | 34,011,000 | 1 | 28,888,000 |
| | 2 | Savings and temporary cash investments | 30,580,000 | 2 | 36,381,000 |
| | 3 | Pledges and grants receivable, net | 1,914,633,000 | 3 | 2,745,513,000 |
| | 4 | Accounts receivable, net | 127,671,000 | 4 | 122,028,000 |
| | 5 | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | 1,950,000 | 5 | 2,204,000 |
| | 6 | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L | 0 | 6 | 0 |
| | 7 | Notes and loans receivable, net | 379,449,000 | 7 | 371,304,000 |
| | 8 | Inventories for sale or use | 7,590,000 | 8 | 7,164,000 |
| | 9 | Prepaid expenses and deferred charges | 113,189,000 | 9 | 248,364,000 |
| | 10a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | 10a 13,074,407,000 | | |
| | b | Less: accumulated depreciation | 10b 5,071,468,000 | 7,457,947,000 | 10c 8,002,939,000 |
| | 11 | Investments—publicly traded securities | 28,035,013,000 | 11 | 28,639,472,000 |
| | 12 | Investments—other securities. See Part IV, line 11 | 14,323,995,000 | 12 | 15,361,873,000 |
| | 13 | Investments—program-related. See Part IV, line 11 | 0 | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 2,658,553,000 | 15 | 1,980,806,000 |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 55,084,581,000 | 16 | 57,546,936,000 | |
| Liabilities | 17 | Accounts payable and accrued expenses | 517,953,000 | 17 | 555,666,000 |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | 504,139,000 | 19 | 495,581,000 |
| | 20 | Tax-exempt bond liabilities | 2,406,438,000 | 20 | 2,705,003,000 |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| | 22 | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | 0 | 22 | 0 |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | 2,894,483,000 | 24 | 2,508,346,000 |
| | 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D | 3,301,936,000 | 25 | 3,635,457,000 |
| | 26 | Total liabilities. Add lines 17 through 25 | 9,624,949,000 | 26 | 9,900,053,000 |
| Net Assets or Fund Balances | Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. | | | | |
| | 27 | Unrestricted net assets | 10,893,111,000 | 27 | 11,560,036,000 |
| | 28 | Temporarily restricted net assets | 25,696,120,000 | 28 | 26,837,561,000 |
| | 29 | Permanently restricted net assets | 8,870,401,000 | 29 | 9,249,286,000 |
| | Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34. | | | | |
| | 30 | Capital stock or trust principal, or current funds | | 30 | |
| | 31 | Paid-in or capital surplus, or land, building or equipment fund | | 31 | |
| | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| 33 | Total net assets or fund balances | 45,459,632,000 | 33 | 47,646,883,000 | |
| 34 | Total liabilities and net assets/fund balances | 55,084,581,000 | 34 | 57,546,936,000 | |

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

| | | | |
|-----------|--|-----------|----------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 7,854,637,824 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 5,486,335,371 |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 2,368,302,453 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 45,459,632,000 |
| 5 | Net unrealized gains (losses) on investments | 5 | -138,473,509 |
| 6 | Donated services and use of facilities | 6 | |
| 7 | Investment expenses | 7 | |
| 8 | Prior period adjustments | 8 | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | -42,577,944 |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 47,646,883,000 |

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

| | Yes | No |
|---|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | No | |
| b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | Yes | |
| c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. | Yes | |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | Yes | |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | Yes | |

Additional Data

Software ID: 18007697
Software Version: 2018v3.1
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990 (2018)

Form 990, Part III, Line 4a:

EDUCATION AND OTHER INSTITUTIONAL ACTIVITIES: HARVARD UNIVERSITY (THE "UNIVERSITY") IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION OF HIGHER EDUCATION WITH APPROXIMATELY 7,587 UNDERGRADUATE AND 15,785 GRADUATE STUDENTS. THE UNIVERSITY INCLUDES THE FACULTY OF ARTS AND SCIENCES (HARVARD COLLEGE), THE JOHN A. PAULSON SCHOOL OF ENGINEERING AND APPLIED SCIENCES, THE DIVISION OF CONTINUING EDUCATION, TEN GRADUATE AND PROFESSIONAL SCHOOLS, THE RADCLIFFE INSTITUTE FOR ADVANCED STUDY, A VARIETY OF RESEARCH MUSEUMS AND INSTITUTES, AND AN EXTENSIVE LIBRARY SYSTEM TO SUPPORT THE TEACHING AND RESEARCH ACTIVITIES OF THE HARVARD COMMUNITY.

Form 990, Part III, Line 4b:

SPONSORED RESEARCH ACTIVITIES: THE RANGE OF RESEARCH ACTIVITIES AT HARVARD IS BROAD AND DEEP. HARVARD SCHOLARS CONDUCT RESEARCH IN ALMOST EVERY FIELD, AND SEEK TO EXPAND HUMAN KNOWLEDGE THROUGH ANALYSIS, INNOVATION, AND INSIGHT. AS REPORTED ON PART VIII, RESEARCH IS SUPPORTED BY FEDERAL GRANTS (LINE 1E), NON-FEDERAL SPONSORED GRANTS (LINE 1F) AND NON-FEDERAL SPONSORED CONTRACTS (LINE 2B). THE UNIVERSITY'S PRINCIPAL SOURCE OF FEDERAL SPONSORED FUNDS IS THE DEPARTMENT OF HEALTH AND HUMAN SERVICES. THE UNIVERSITY ALSO HAS MANY NON-FEDERAL SOURCES OF SPONSORED AWARDS, GRANTS, AND CONTRACTS, INCLUDING RESEARCH INSTITUTES, FOUNDATIONS, STATE AND LOCAL GOVERNMENTS, FOREIGN GOVERNMENTS, AND CORPORATIONS. SPONSORED GRANTS AND CONTRACTS NORMALLY PROVIDE FOR THE RECOVERY OF DIRECT AND INDIRECT COSTS.

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|--|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| LAWRENCE S BACOW FELLOW/PRESIDENT AS OF 07/01/2018 | 60.0 3.0 | X | | X | | | | 523,008 | 0 | 47,064 |
| PAUL J FINNEGAN TREASURER/FELLOW | 5.0 6.0 | X | | X | | | | 0 | 0 | 0 |
| JAMES W BREYER FELLOW | 5.0 1.0 | X | | | | | | 0 | 0 | 0 |
| KENNETH I CHENAULT FELLOW | 5.0 1.0 | X | | | | | | 0 | 0 | 0 |
| SUSAN L GRAHAM FELLOW | 5.0 1.0 | X | | | | | | 0 | 0 | 0 |
| WILLIAM F LEE FELLOW | 9.0 1.0 | X | | | | | | 0 | 0 | 0 |
| BIDDY MARTIN FELLOW | 5.0 1.0 | X | | | | | | 0 | 0 | 0 |
| JESSICA T MATHEWS FELLOW | 5.0 1.0 | X | | | | | | 0 | 0 | 0 |
| KAREN GORDON MILLS FELLOW; SENIOR FELLOW AT HBS | 45.0 1.0 | X | | | | | | 157,241 | 0 | 24,901 |
| PENNY S PRITZKER FELLOW | 5.0 1.0 | X | | | | | | 0 | 0 | 0 |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors | | | | | | | | | | |
|---|--|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| DAVID M RUBENSTEIN | 5.0 | | | | | | | | | |
| FELLOW | 1.0 | X | | | | | | 0 | 0 | 0 |
| SHIRLEY M TILGHMAN | 5.0 | | | | | | | | | |
| FELLOW | 1.0 | X | | | | | | 0 | 0 | 0 |
| THEODORE V WELLS JR | 5.0 | | | | | | | | | |
| FELLOW | 1.0 | X | | | | | | 0 | 0 | 0 |
| PAUL ANDREW | 60.0 | | | | | | | | | |
| V.P. PUBLIC AFFAIRS AND COMM. | 0 | | | X | | | | 435,455 | 0 | 60,362 |
| ALAN M GARBER | 60.0 | | | | | | | | | |
| PROVOST | 2.0 | | | X | | | | 730,520 | 0 | 195,697 |
| MARC L GOODHEART | 60.0 | | | | | | | | | |
| V.P. AND SECRETARY OF THE UNIVERSITY | 1.0 | | | X | | | | 407,645 | 0 | 63,264 |
| MARILYN M HAUSAMMANN | 60.0 | | | | | | | | | |
| V.P. FOR HUMAN RESOURCES | 0 | | | X | | | | 406,933 | 0 | 62,420 |
| THOMAS J HOLLISTER | 60.0 | | | | | | | | | |
| V.P. FOR FINANCE AND C.F.O. | 2.0 | | | X | | | | 546,072 | 0 | 66,497 |
| ROBERT W IULIANO | 60.0 | | | | | | | | | |
| SENIOR V.P. AND GENERAL COUNSEL; DEPUTY TO THE PRESIDENT UNTIL 6/30/2019 | 0 | | | X | | | | 678,501 | 0 | 60,909 |
| KATHERINE N LAPP | 60.0 | | | | | | | | | |
| EXECUTIVE VICE PRESIDENT | 4.0 | | | X | | | | 737,282 | 0 | 44,255 |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors | | | | | | | | | | |
|---|--|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| BRIAN LEE | 60.0 | | | | | | | | | |
| V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT AS OF 11/19/2018 | 0 | | | X | | | | 77,143 | 0 | 8,212 |
| DIANE LOPEZ | 60.0 | | | | | | | | | |
| V.P. AND GENERAL COUNSEL AS OF 06/01/2019 | 0 | | | X | | | | 377,265 | 0 | 60,877 |
| ANNE H MARGULIES | 60.0 | | | | | | | | | |
| V.P. AND CHIEF INFORMATION OFFICER | 1.0 | | | X | | | | 509,281 | 0 | 59,208 |
| TAMARA ELLIOTT ROGERS | 60.0 | | | | | | | | | |
| V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT UNTIL 11/30/2018 | 0 | | | X | | | | 804,103 | 0 | 56,838 |
| LEAH ROSOVSKY | 60.0 | | | | | | | | | |
| V.P. FOR STRATEGY AND PROGRAMS UNTIL 12/31/2018 | 0 | | | X | | | | 360,208 | 0 | 61,469 |
| SARAH E THOMAS | 60.0 | | | | | | | | | |
| V.P. FOR THE HARVARD LIBRARY UNTIL 02/28/2019 | 0 | | | X | | | | 373,004 | 0 | 46,849 |
| MEREDITH WEENICK | 60.0 | | | | | | | | | |
| V.P. FOR CAMPUS SERVICES | 5.0 | | | X | | | | 426,624 | 0 | 46,499 |
| MARTHA WHITEHEAD | 60.0 | | | | | | | | | |
| V.P. FOR THE HARVARD LIBRARY AS OF 06/01/2019 | 0 | | | X | | | | 0 | 0 | 0 |
| MICHAEL D SMITH | 60.0 | | | | | | | | | |
| DEAN, FACULTY OF ARTS & SCIENCES UNTIL 08/14/2018 | 0.5 | | | | X | | | 656,182 | 0 | 105,588 |
| GEORGE Q DALEY | 60.0 | | | | | | | | | |
| DEAN, FACULTY OF MEDICINE | 4.0 | | | | X | | | 824,013 | 0 | 34,956 |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors | | | | | | | | | | |
|---|--|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| CLAUDINE GAY | 60.0 | | | | | | | | | |
| DEAN, FACULTY OF ARTS & SCIENCES AS OF 08/15/2018 | 0.5 | | | | X | | | 428,490 | 0 | 59,072 |
| NITIN NOHRIA | 60.0 | | | | | | | | | |
| DEAN, FACULTY OF BUSINESS | 1.0 | | | | X | | | 739,326 | 0 | 165,181 |
| MICHAEL TUSHMAN | 60.0 | | | | | | | | | |
| FACULTY | 0 | | | | | X | | 1,803,453 | 210,563 | 60,740 |
| CARLISS Y BALDWIN | 60.0 | | | | | | | | | |
| FACULTY | 0 | | | | | X | | 1,502,239 | 0 | 37,527 |
| FRANCESCA GINO | 60.0 | | | | | | | | | |
| FACULTY | 0 | | | | | X | | 479,829 | 512,375 | 52,244 |
| STUART GILSON | 60.0 | | | | | | | | | |
| FACULTY | 0 | | | | | X | | 396,904 | 539,725 | 60,883 |
| DAVID J MALAN | 60.0 | | | | | | | | | |
| FACULTY | 0 | | | | | X | | 900,225 | 0 | 46,980 |
| DREW GILPIN FAUST | 60.0 | | | | | | | | | |
| SEE SCHEDULE O | 0.0 | | | | | | X | 3,466,787 | 0 | 145,461 |
| JEFFREY S FLIER | 60.0 | | | | | | | | | |
| SEE SCHEDULE O | 0 | | | | | | X | 393,810 | 0 | 63,961 |
| BARBARA J MCNEIL | 60.0 | | | | | | | | | |
| SEE SCHEDULE O | 0 | | | | | | X | 408,907 | 0 | 37,068 |

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university: _____
- 10

☐

An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11

☐

An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f

Enter the number of supported organizations
- g

Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? | | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--|---|----|---|---|
| | | | Yes | No | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Total | | | | | | |

Schedule A (Form 990 or 990-EZ) 2018

Page 2

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|--|---------------|---------------|---------------|---------------|---------------|----------------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . . | 2,242,963,264 | 1,631,689,043 | 1,662,160,571 | 1,888,401,380 | 2,775,718,408 | 10,200,932,666 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | 0 |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge. | | | | | | 0 |
| 4 Total. Add lines 1 through 3 | 2,242,963,264 | 1,631,689,043 | 1,662,160,571 | 1,888,401,380 | 2,775,718,408 | 10,200,932,666 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). | | | | | | 926,377,781 |
| 6 Public support. Subtract line 5 from line 4. | | | | | | 9,274,554,885 |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ▶ | (a)2014 | (b)2015 | (c)2016 | (d)2017 | (e)2018 | (f)Total |
|--|---------------|---------------|---------------|---------------|---------------|----------------|
| 7 Amounts from line 4. | 2,242,963,264 | 1,631,689,043 | 1,662,160,571 | 1,888,401,380 | 2,775,718,408 | 10,200,932,666 |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 577,719,961 | 489,855,971 | 498,594,579 | 369,272,273 | 462,914,576 | 2,398,357,360 |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on. | 764,171 | 0 | 0 | 0 | 442,728 | 1,206,899 |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). | 117,269,449 | 120,923,436 | 118,838,756 | 141,447,133 | 129,727,945 | 628,206,719 |
| 11 Total support. Add lines 7 through 10 | | | | | | 13,228,703,644 |
| 12 Gross receipts from related activities, etc. (see instructions) | | | | | 12 | 8,175,346,483 |

13 First five years.

If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶ ☐

Section C. Computation of Public Support Percentage

| | | |
|---|----|---------|
| 14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) | 14 | 70.11 % |
| 15 Public support percentage for 2017 Schedule A, Part II, line 14 | 15 | 73.49 % |

16a 33 1/3% support test—2018.

If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☒

b 33 1/3% support test—2017.

If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ☐

17a 10%-facts-and-circumstances test—2018.

If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

b 10%-facts-and-circumstances test—2017.

If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18 Private foundation.

If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Schedule A (Form 990 or 990-EZ) 2018

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ► | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year. | | | | | | |
| c Add lines 7a and 7b. . | | | | | | |
| 8 Public support. (Subtract line 7c from line 6.) | | | | | | |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ► | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| 9 Amounts from line 6. . . . | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. . | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. | | | | | | |
| c Add lines 10a and 10b. | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on. | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12.) . . | | | | | | |

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here.** ☐

Section C. Computation of Public Support Percentage

| | | |
|--|-----------|--|
| 15 Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f)) | 15 | |
| 16 Public support percentage from 2017 Schedule A, Part III, line 15 | 16 | |

Section D. Computation of Investment Income Percentage

| | | |
|--|-----------|--|
| 17 Investment income percentage for 2018 (line 10c, column (f) divided by line 13, column (f)) | 17 | |
| 18 Investment income percentage from 2017 Schedule A, Part III, line 17 | 18 | |

19a 33 1/3% support tests—2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests—2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| | Yes | No |
|---|-----|----|
| 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i> | | |
| 1 | | |
| 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i> | | |
| 2 | | |
| 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i> | | |
| 3a | | |
| b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i> | | |
| 3b | | |
| c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i> | | |
| 3c | | |
| 4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i> | | |
| 4a | | |
| b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i> | | |
| 4b | | |
| c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i> | | |
| 4c | | |
| 5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> | | |
| 5a | | |
| b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | | |
| 5b | | |
| c Substitutions only. Was the substitution the result of an event beyond the organization's control? | | |
| 5c | | |
| 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i> | | |
| 6 | | |
| 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .</i> | | |
| 7 | | |
| 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i> | | |
| 8 | | |
| 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i> | | |
| 9a | | |
| b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| 9b | | |
| c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| 9c | | |
| 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i> | | |
| 10a | | |
| b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).</i> | | |
| 10b | | |

Part IV

Supporting Organizations (continued)

| | Yes | No |
|---|-----|----|
| 11 Has the organization accepted a gift or contribution from any of the following persons? | | |
| a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | | |
| b A family member of a person described in (a) above? | | |
| c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | | |

Section B. Type I Supporting Organizations

| | Yes | No |
|---|-----|----|
| 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | | |
| 1 | | |
| 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization. | | |
| 2 | | |

Section C. Type II Supporting Organizations

| | Yes | No |
|--|-----|----|
| 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | | |
| 1 | | |

Section D. All Type III Supporting Organizations

| | Yes | No |
|--|-----|----|
| 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | | |
| 1 | | |
| 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | | |
| 2 | | |
| 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | | |
| 3 | | |

Section E. Type III Functionally-Integrated Supporting Organizations

| | | |
|---|--|--|
| 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions): | | |
| a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below. | | |
| b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below. | | |
| c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions) | | |
| 2 Activities Test. Answer (a) and (b) below. | | |
| a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | | |
| 2a | | |
| b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. | | |
| 2b | | |
| 3 Parent of Supported Organizations. Answer (a) and (b) below. | | |
| a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI. | | |
| 3a | | |
| b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | | |
| 3b | | |

| | | | |
|--|--|----------------|--------------------------------|
| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations | | | |
| <div><div>1</div><div><input type="checkbox"/></div><div>Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.</div></div> | | | |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | |
| 2 | Recoveries of prior-year distributions | 2 | |
| 3 | Other gross income (see instructions) | 3 | |
| 4 | Add lines 1 through 3 | 4 | |
| 5 | Depreciation and depletion | 5 | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | |
| 7 | Other expenses (see instructions) | 7 | |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 | |
| a | Average monthly value of securities | 1a | |
| b | Average monthly cash balances | 1b | |
| c | Fair market value of other non-exempt-use assets | 1c | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI): | | |
| 2 | Acquisition indebtedness applicable to non-exempt use assets | 2 | |
| 3 | Subtract line 2 from line 1d | 3 | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | |
| 6 | Multiply line 5 by .035 | 6 | |
| 7 | Recoveries of prior-year distributions | 7 | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | |
| Section C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | |
| 2 | Enter 85% of line 1 | 2 | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | |
| 4 | Enter greater of line 2 or line 3 | 4 | |
| 5 | Income tax imposed in prior year | 5 | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | |
| 7 | <div><div><input type="checkbox"/></div><div>Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)</div></div> | | |

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions | Current Year |
|---|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes | |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations | |
| 4 Amounts paid to acquire exempt-use assets | |
| 5 Qualified set-aside amounts (prior IRS approval required) | |
| 6 Other distributions (describe in Part VI). See instructions | |
| 7 Total annual distributions. Add lines 1 through 6. | |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions | |
| 9 Distributable amount for 2018 from Section C, line 6 | |
| 10 Line 8 amount divided by Line 9 amount | |

| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2018 | (iii) Distributable Amount for 2018 |
|---|-----------------------------|--|---|
| 1 Distributable amount for 2018 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2018 (reasonable cause required-- explain in Part VI). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2018: | | | |
| a From 2013. | | | |
| b From 2014. | | | |
| c From 2015. | | | |
| d From 2016. | | | |
| e From 2017. | | | |
| f Total of lines 3a through e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2018 distributable amount | | | |
| i Carryover from 2013 not applied (see instructions) | | | |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 Distributions for 2018 from Section D, line 7: | | | |
| \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2018 distributable amount | | | |
| c Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. | | | |
| 6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. | | | |
| 7 Excess distributions carryover to 2019. Add lines 3j and 4c. | | | |
| 8 Breakdown of line 7: | | | |
| a Excess from 2014. | | | |
| b Excess from 2015. | | | |
| c Excess from 2016. | | | |
| d Excess from 2017. | | | |
| e Excess from 2018. | | | |

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

| Facts And Circumstances Test |
|------------------------------|
| |

990 Schedule A, Supplemental Information

| Return Reference | Explanation |
|--|---|
| Schedule A, Part II, Line 10 Other Income | DESCRIPTION - PROGRAM SERVICE REVENUE EXCLUDED FROM TAX UNDER SECTIONS 512-514, COLUMN A - 117269449.0, COLUMN B - 120923436.0, COLUMN C - 118825035.0, COLUMN D - 141425175.0, COLUMN E - 129717366.0, COLUMN F - 628160461.0; DESCRIPTION - NET INCOME OR (LOSS) FROM FUNDRAISING EVENTS, COLUMN A - 0.0, COLUMN B - 0.0, COLUMN C - 13721.0, COLUMN D - 21958.0, COLUMN E - 10579.0, COLUMN F - 46258.0; |

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| | |
|--|--|
| Name of the organization President and Fellows of Harvard College | Employer identification number 04-2103580 |
|--|--|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

| | | |
|---|---|----|
| 1 | Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") | |
| 2 | Political campaign activity expenditures (see instructions) | \$ |
| 3 | Volunteer hours for political campaign activities (see instructions) | |

Part I-B Complete if the organization is exempt under section 501(c)(3).

| | | |
|----|---|--|
| 1 | Enter the amount of any excise tax incurred by the organization under section 4955 | \$ |
| 2 | Enter the amount of any excise tax incurred by organization managers under section 4955 | \$ |
| 3 | If the organization incurred a section 4955 tax, did it file Form 4720 for this year? | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 4a | Was a correction made? | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| b | If "Yes," describe in Part IV. | |

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

| | | |
|---|---|--|
| 1 | Enter the amount directly expended by the filing organization for section 527 exempt function activities | \$ |
| 2 | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities | \$ |
| 3 | Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b | \$ |
| 4 | Did the filing organization file Form 1120-POL for this year? | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 5 | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. | |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0-. | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. |
|----------|-------------|---------|---|--|
| 1 | | | | |
| 2 | | | | |
| 3 | | | | |
| 4 | | | | |
| 5 | | | | |
| 6 | | | | |

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures
(The term "expenditures" means amounts paid or incurred.)**(a)** Filing
organization's
totals**(b)** Affiliated
group totals

1a Total lobbying expenditures to influence public opinion (grass roots lobbying)

b Total lobbying expenditures to influence a legislative body (direct lobbying)

c Total lobbying expenditures (add lines 1a and 1b)

d Other exempt purpose expenditures

e Total exempt purpose expenditures (add lines 1c and 1d)

f Lobbying nontaxable amount. Enter the amount from the following table in both columns.

| If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: |
|---|--|
| Not over \$500,000 | 20% of the amount on line 1e. |
| Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. |
| Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. |
| Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. |
| Over \$17,000,000 | \$1,000,000. |

g Grassroots nontaxable amount (enter 25% of line 1f)

h Subtract line 1g from line 1a. If zero or less, enter -0-

i Subtract line 1f from line 1c. If zero or less, enter -0-

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

☐ Yes ☐ No**4-Year Averaging Period Under section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

| Calendar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) Total |
|---|----------|----------|----------|----------|-----------|
| 2a Lobbying nontaxable amount | | | | | |
| b Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | |
| c Total lobbying expenditures | | | | | |
| d Grassroots nontaxable amount | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | |
| f Grassroots lobbying expenditures | | | | | |

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

| | | (a) | | (b) |
|-----------|---|-----|----|---------|
| | | Yes | No | Amount |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | |
| a | Volunteers? | | No | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | Yes | | |
| c | Media advertisements? | | No | |
| d | Mailings to members, legislators, or the public? | Yes | | 200 |
| e | Publications, or published or broadcast statements? | Yes | | 3,612 |
| f | Grants to other organizations for lobbying purposes? | Yes | | 250,228 |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | Yes | | 258,772 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | No | |
| i | Other activities? | Yes | | |
| j | Total. Add lines 1c through 1i | | | 512,812 |
| 2a | Did the organization in line 1 cause the organization to be not described in section 501(c)(3)? | | No | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | |
| c | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | |

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

| | Yes | No |
|--|----------|----|
| 1 Were substantially all (90% or more) dues received nondeductible by members? | 1 | |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? | 2 | |
| 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? | 3 | |

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

| | | |
|---|-----------|--|
| 1 Dues, assessments and similar amounts from members | 1 | |
| 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | |
| a Current year | 2a | |
| b Carryover from last year | 2b | |
| c Total | 2c | |
| 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . | 3 | |
| 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 | |
| 5 Taxable amount of lobbying and political expenditures (see instructions) | 5 | |

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference | Explanation |
|---|--|
| Schedule C, Part I-A POLITICAL CAMPAIGN ACTIVITIES | THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE. THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE. |
| Schedule C, Part II-B LOBBYING ACTIVITY | THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768. THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON. LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2018 THROUGH JUNE 30, 2019: Issues lobbied at the federal level include: - Issues related to tax exempt status, taxes on unrelated business income, net investment income, employee benefits, and other TCJA provisions, and policies related to charitable giving and tax incentives - Issues regarding tax administration, employee benefits and health care reform - Issues related to college and university endowments - Budget and appropriations for student financial aid, research in NIH, NSF, DOD, DOE, NASA, EPA, ED, NEH, and HHS - Immigration legislation and student visa issues - Education and student lending issues, specifically HEA reauthorization, Pell grant funding, consumer disclosures, STEM education, college cost, accountability, graduate education, international education, campus safety, public service, and veterans and military education issues - Legislation concerning museums, libraries, and humanities issues - Legislation concerning science policy and the authorization for various science agencies, including NIH, OSTP, NSF, NASA, FAA, DOD Science and Technology, HUD, Energy's Office of Science and other agencies ISSUES LOBBIED FOR THE COMMONWEALTH OF MASSACHUSETTS INCLUDE: - Legislation related to tax policy regarding non-profits - Issues and legislation related to college and university endowments - Legislation related to campus safety - Issues related to employee benefits - Legislation and issues concerning financial oversight of and reporting for colleges and universities - Legislation and appropriations related to student financial aid - Legislation concerning innovation and economic development |
| Schedule C, Part II-B, Line 1 DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY | THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES. |

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

| | (a) Donor advised funds | (b) Funds and other accounts |
|---|-------------------------|------------------------------|
| 1 Total number at end of year | 40 | |
| 2 Aggregate value of contributions to (during year) | 4,049,698 | |
| 3 Aggregate value of grants from (during year) | 17,799,342 | |
| 4 Aggregate value at end of year | 216,769,742 | |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☒ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☒ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

| | Held at the End of the Year |
|--|-----------------------------|
| a Total number of conservation easements | 2a |
| b Total acreage restricted by conservation easements | 2b |
| c Number of conservation easements on a certified historic structure included in (a) | 2c |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register | 2d |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ► \$

(ii) Assets included in Form 990, Part X ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ► \$

b Assets included in Form 990, Part X ► \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☒ Public exhibition

b

☒ Scholarly research

c

☒ Preservation for future generations

d

☒ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

| | Amount |
|----|------------|
| 1c | 0 |
| 1d | 20,555,217 |
| 1e | 20,555,217 |
| 1f | 0 |

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

| | (a)Current year | (b)Prior year | (c)Two years back | (d)Three years back | (e)Four years back |
|--|-----------------|----------------|-------------------|---------------------|--------------------|
| 1a Beginning of year balance | 38,047,627,000 | 35,963,722,000 | 34,557,074,000 | 36,428,531,000 | 35,259,921,000 |
| b Contributions | 1,203,653,000 | 532,697,000 | 530,880,000 | 470,076,000 | 1,011,117,000 |
| c Net investment earnings, gains, and losses | 2,254,628,000 | 3,226,038,000 | 2,567,516,000 | -602,930,000 | 1,892,160,000 |
| d Grants or scholarships | 294,783,000 | 279,352,000 | 269,260,000 | 257,659,000 | 250,265,000 |
| e Other expenditures for facilities and programs | 1,243,231,000 | 1,187,262,000 | 1,215,381,000 | 1,275,992,000 | 1,288,277,000 |
| f Administrative expenses | 236,405,000 | 208,216,000 | 207,107,000 | 204,952,000 | 196,125,000 |
| g End of year balance | 39,731,489,000 | 38,047,627,000 | 35,963,722,000 | 34,557,074,000 | 36,428,531,000 |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment

25.2 %

b

Permanent endowment

21.9 %

c

Temporarily restricted endowment

52.9 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

| | Yes | No |
|--------|-----|----|
| 3a(i) | Yes | |
| 3a(ii) | Yes | |
| 3b | Yes | |

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | | 897,019,000 | | 897,019,000 |
| b Buildings | | 9,469,200,000 | 4,116,887,000 | 5,352,313,000 |
| c Leasehold improvements | | 191,106,000 | | 191,106,000 |
| d Equipment | | 1,213,580,000 | 954,581,000 | 258,999,000 |
| e Other | 13,949,000 | 1,289,553,000 | | 1,303,502,000 |
| Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).) | | | | 8,002,939,000 |

Schedule D (Form 990) 2018

Part VII

Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|--|
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other _____ | | |
| (A) REAL ASSETS | 5,368,920,000 | F |
| (B) PRIVATE EQUITIES | 9,992,953,000 | F |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | 15,361,873,000 | |

Part VIII

Investments—Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|--|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶ | | |

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|---|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶ | |

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value |
|---|----------------|
| (1) Federal income taxes | |
| ACCRUED RETIREMENT OBLIGATIONS | 1,120,543,000 |
| SECURITIES LENDING/ OTHER INVESTMENT LIABILITIES | 875,141,000 |
| LIABILITIES UNDER SPLIT INTEREST AGREEMENTS | 859,744,000 |
| DEPOSITS AND OTHER LIABILITIES | 649,613,000 |
| GOVERNMENT LOAN ADVANCES | 66,733,000 |
| DUE TO CONSOLIDATED ORGANIZATIONS | 63,683,000 |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶ | 3,635,457,000 |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

| | | | | |
|----------|--|-----------|-----------|--|
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | |
| a | Net unrealized gains (losses) on investments | 2a | | |
| b | Donated services and use of facilities | 2b | | |
| c | Recoveries of prior year grants | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| e | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 : | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b | Other (Describe in Part XIII.) | 4b | | |
| c | Add lines 4a and 4b | | 4c | |
| 5 | Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.) | | 5 | |

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

| | | | | |
|----------|---|-----------|-----------|--|
| 1 | Total expenses and losses per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | |
| a | Donated services and use of facilities | 2a | | |
| b | Prior year adjustments | 2b | | |
| c | Other losses | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| e | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1 : | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b | Other (Describe in Part XIII.) | 4b | | |
| c | Add lines 4a and 4b | | 4c | |
| 5 | Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.) | | 5 | |

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference | Explanation |
|---------------------------|-------------|
| See Additional Data Table | |
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| | |
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| | |

Part XIII **Supplemental Information** *(continued)*

| Return Reference | Explanation |
|------------------|-------------|
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Additional Data

Software ID: 18007697
Software Version: 2018v3.1
EIN: 04-2103580
Name: President and Fellows of Harvard College

Supplemental Information

| Return Reference | Explanation |
|---|--|
| Schedule D, Part III, Line 1a Collections of art - financial statement footnote | THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES. |

Supplemental Information

| Return Reference | Explanation |
|---|--|
| Schedule D, Part III, Line 4 Collections of art - description of collections | <p>HARVARD ART MUSEUMS: THE HARVARD ART MUSEUMS ARE THREE MUSEUMS (FOGG MUSEUM, BUSCH-REISINGER MUSEUM, ARTHUR M. SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVATION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSEUM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY). THE MUSEUMS' COLLECTION CONSISTS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESENT WITH WORLDWIDE ORIGINS. THE COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSITY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBLIC. IT IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PROGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION.</p> <p>ARNOLD ARBORETUM: THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NORTH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS. ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE OF PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH INSTITUTION AND BELOVED PUBLIC LANDSCAPE. WE PROVIDE AND SUPPORT WORLD-CLASS RESEARCH, HORTICULTURE, AND EDUCATION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES.</p> <p>COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS: HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTIFIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672. THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPARATUS AS A RESOURCE FOR TEACHING AND RESEARCH IN THE HISTORY OF SCIENCE AND TECHNOLOGY, HAS BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD. IT CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT. A BROAD RANGE OF SCIENTIFIC DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLOGY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION. SIGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INCORPORATED. MANY OF THE DOCUMENTS DETAILING THE PURCHASE AND USE OF THE INSTRUMENTS HAVE BEEN PRESERVED, AND ARE AVAILABLE FOR RESEARCH IN THE COLLECTION'S ADJUNCT LIBRARY.</p> <p>MUSEUM OF COMPARATIVE ZOOLOGY (WITHIN THE MUSEUM OF NATURAL HISTORY): THE MUSEUM OF COMPARATIVE ZOOLOGY (THE MCZ) WAS FOUNDED IN 1859 ON THE CONCEPT THAT COLLECTIONS ARE AN INTEGRAL AND FUNDAMENTAL COMPONENT OF ZOOLOGICAL RESEARCH AND TEACHING. THIS 150-YEAR-OLD COMMITMENT REMAINS A STRONG AND PROUD TRADITION FOR THE MCZ. THE PRESENT-DAY MCZ CONTAINS OVER 21 MILLION SPECIMENS IN TEN RESEARCH COLLECTIONS WHICH COMPRISE ONE OF THE WORLD'S RICHEST AND MOST VARIED RESOURCES FOR STUDYING THE DIVERSITY OF LIFE. THE MUSEUM SERVES AS THE PRIMARY REPOSITORY FOR ZOOLOGICAL SPECIMENS COLLECTED BY PAST AND PRESENT HARVARD FACULTY-CURATORS, STAFF AND ASSOCIATES CONDUCTING RESEARCH AROUND</p> |

Supplemental Information

| Return Reference | Explanation |
|---|---|
| Schedule D, Part III, Line 4 Collections of art - description of collections | <p>AND THE WORLD. AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY. USE OF THE COLLECTIONS IN STUDENT RESEARCH IS ALSO ENCOURAGED. FISHER MUSEUM HARVARD FOREST: THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FOREST S. OTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH. HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY): THE HARVARD UNIVERSITY HERBARIA ARE AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD. SOME OF THE EARLIEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDENS COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES. WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ONE MILLION SPECIMENS. HERBARIUM COLLECTIONS HAVE BEEN BUILT BY THE EFFORTS OF NUMEROUS BOTANISTS AND PLANT COLLECTORS WHO SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER CITY WASTELANDS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLORA. REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS. IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ" AND STUDIED BY SCIENTISTS. THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTIONS, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP. AS WE LOSE NATURAL HABITATS THE WORLD OVER, HERBARIA INCREASINGLY SERVE AS A RECORD OF THE RECENT HISTORY OF PLANT LIFE, AND AS A REPOSITORY OF PRECIOUS GENETIC INFORMATION. HERBARIA HOLD THE TOOLS FOR OUR UNDERSTANDING OF THE PLANT WORLD. MINERALOGICAL AND GEOLOGICAL MUSEUM (WITHIN MUSEUM OF NATURAL HISTORY): THE HARVARD MINERAL COLLECTION RANKS AMONG THE WORLD'S FINEST DUE TO ITS VERY BROAD REPRESENTATION, WEALTH OF RARE SPECIES; LARGE NUMBER OF SPECIMENS DESCRIBED IN THE SCIENTIFIC LITERATURE; AND THE QUALITY OF ITS DISPLAY SPECIMENS. A RICH SYSTEMATIC MINERAL COLLECTION AND DISPLAYS OF GEMSTONES ARE THE PRINCIPAL EXHIBITS IN THE MINERAL GALLERY. THE MUSEUM IS COMMITTED TO THE DEVELOPMENT AND PRESERVATION OF WORLD-CLASS COLLECTIONS OF MINERALS, GEMS, ROCKS, ORES, AND METEORITES FOR RESEARCH, EDUCATION, AND PUBLIC DISPLAY. ITS EARLIEST COLLECTIONS DATE BACK TO THE LATE 18TH CENTURY. THE MUSEUM CATERS TO THE HARVARD STUDENTS AND FACULTY AS WELL AS THE</p> |

Supplemental Information

| Return Reference | Explanation |
|--|--|
| <p>Schedule D, Part III, Line 4</p> <p>Collections of art - description of collections</p> | <p>GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INFORMATION. PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY: THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE. SINCE THE LATE NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTIVE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN MUSEUMS AND NATIVE PEOPLES. THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND ENGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES. TODAY, THE PEABODY HOUSES MORE THAN SIX MILLION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS. STRONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA. COLLECTION TYPES INCLUDE ARCHAEOLOGY; ETHNOGRAPHY; OSTEOLOGY; AND PAINTING, DRAWING, AND PRINTS. SEMITIC MUSEUM: THE SEMITIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS. THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, CYLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS. MANY ARE FROM MUSEUM-SPONSORED EXCAVATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA. THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARCHAEOLOGY, HISTORY, AND CULTURE. WARREN ANATOMICAL MUSEUM: THE WARREN ANATOMICAL MUSEUM'S PRESENT COLLECTION CONTAINS APPROXIMATELY 15,000 ARTIFACTS AND CASES INCLUDING: ANATOMICAL AND PATHOLOGICAL PREPARATIONS; VARIOUS WAX, PAPER MACHE, AND DRY PREPARATION ANATOMICAL MODELS; PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS; MEDICAL INSTRUMENTS AND MACHINES; AND OTHER MEDICAL MEMORABILIA. ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOLDS MANY OTHER RARE AND INTERESTING ITEMS. AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEIM, THE BOSTON SOCIETY FOR MEDICAL IMPROVEMENT COLLECTION, AND A W. T. G. MORTON-TYPE ETHER INHALER. THE MUSEUM PROMOTES THE COLLECTION FOR THE PURPOSES OF MEDICAL EDUCATION IN ALL FORMS WHENEVER POSSIBLE, BY EXPANDING ITS SCOPE TO PROVIDE PUBLIC PROGRAMMING AND EDUCATIONAL RESOURCES TO THE LARGER COMMUNITY. CARPENTER CENTER FOR THE VISUAL ARTS: CARPENTER CENTER FOR THE VISUAL ARTS IS DEDICATED TO THE SYNTHESIS OF ART, DESIGN, AND EDUCATION THROUGH THE EXHIBITION OF EXISTING WORKS AND PRODUCTION OF NEW COMMISSIONS. IT STRIVES TO BRING PEOPLE, IDEAS, AND OBJECTS TOGETHER IN GENERATIVE WAYS THAT PROVIDE UNPARALLELED EXPERIENCES WITH CONTEMPORARY ART, ULTIMATELY ENRICHING THE CREATIVE AND INTELLECTUAL LIVES OF THEIR AUDIENCES.</p> |

Supplemental Information

| Return Reference | Explanation |
|---|--|
| Schedule D, Part IV, Line 1b Agent, trustee, custodian, or other intermediary arrangement | AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT. THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD. HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS. THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS. |

| Supplemental Information | |
|--|---|
| Return Reference | Explanation |
| Schedule D, Part V, Line 4 Intended uses of endowment funds | THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION. |

SCHEDULE E
(Form 990 or 990-EZ)

Department of the Treasury
Name of the organization
President and Fellows of Harvard College

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.
► Go to www.irs.gov/Form990EZ for the latest instructions.

OMB No. 1545-0047

2018

Open to Public Inspection

Employer identification number
04-2103580

Part I

| | YES | NO |
|---|--------|----|
| 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? | 1 Yes | |
| 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? | 2 Yes | |
| 3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space use Part II. | 3 | No |
| | | |
| | | |
| | | |
| 4 Does the organization maintain the following? | | |
| a Records indicating the racial composition of the student body, faculty, and administrative staff? | 4a Yes | |
| b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? | 4b Yes | |
| c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? | 4c Yes | |
| d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II. | 4d Yes | |
| | | |
| | | |
| 5 Does the organization discriminate by race in any way with respect to: | | |
| a Students' rights or privileges? | 5a | No |
| b Admissions policies? | 5b | No |
| c Employment of faculty or administrative staff? | 5c | No |
| d Scholarships or other financial assistance? | 5d | No |
| e Educational policies? | 5e | No |
| f Use of facilities? | 5f | No |
| g Athletic programs? | 5g | No |
| h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. | 5h | No |
| | | |
| | | |
| | | |
| 6a Does the organization receive any financial aid or assistance from a governmental agency? | 6a Yes | |
| b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II. | 6b | No |
| 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II. | 7 Yes | |

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

| Return Reference | Explanation |
|---|--|
| Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY | THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4.0 REVENUE PROCEDURE 75-50. THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS. IT SATISFIES THE PUBLICITY REQUIREMENT BY INCLUDING A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS. IT ALSO REFERENCES ITS RACIALLY NONDISCRIMINATORY POLICY IN OTHER WRITTEN ADVERTISING THAT IT USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS. |
| Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT | THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION. |

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Employer identification number
04-2103580

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

| (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for and investments in region |
|--|-------------------------------------|--|---|--|--|
| See Add'l Data | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 3a Sub-total | 4 | 44 | | | 1,457,521,768 |
| b Total from continuation sheets to Part I | | | | | 34,253,413 |
| c Totals (add lines 3a and 3b) | 4 | 50 | | | 1,491,775,181 |

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

[illegible]

| | | | |
|---|--|---|----|
| 2 | Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter | ▶ | 29 |
| 3 | Enter total number of other organizations or entities | ▶ | 79 |

| | |
|-----------------|---|
| Part III | Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. |
|-----------------|---|

Part III can be duplicated if additional space is needed.

[illegible]

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☒ Yes ☐ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* ☒ Yes ☐ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* ☒ Yes ☐ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☒ Yes ☐ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* ☒ Yes ☐ No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

| Return Reference | Explanation |
|---|---|
| Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds | ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS. |

990 Schedule F, Supplemental Information

| Return Reference | Explanation |
|--|---|
| Schedule F, Part I FOREIGN ACTIVITY | AMOUNTS REPORTED ARE ESTIMATED BASED ON THE BEST AVAILABLE DATA. UNIVERSITY ACTIVITIES INCLUDE ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, INSTRUCTION, RESEARCH AND OTHER ACADEMIC ACTIVITY, SERVICE CENTERS, AND STUDENT SERVICES. |

990 Schedule F, Supplemental Information

| Return Reference | Explanation |
|---|---|
| Schedule F, Part II GRANTS TO INDIVIDUALS | AMOUNTS AND NUMBER OF RECIPIENTS LISTED ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA. |

990 Schedule F, Supplemental Information

| Return Reference | Explanation |
|---|---|
| Schedule F, Part I, Line 2 PROCEDURES FOR MONITORING USE OF GRANT FUNDS | ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS. |

Additional Data

Software ID: 18007697

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Name: President and Fellows of Harvard College

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|-----------------------------------|-------------------------------------|---|--|--|-----------------------------------|
| Central America and the Caribbean | | | Fundraising | | 3,645 |
| Central America and the Caribbean | | | Grantmaking | | 81,866 |

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|-----------------------------------|-------------------------------------|---|--|--|-----------------------------------|
| Central America and the Caribbean | 0 | 1 | Program Services | UNIVERSITY ACTIVITIES | 482,912 |
| East Asia and the Pacific | | | Fundraising | | 722,333 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| East Asia and the Pacific | | | Grantmaking | | 2,397,082 |
| East Asia and the Pacific | | | Investments | | 1,394,766,057 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| East Asia and the Pacific | 2 | 18 | Program Services | UNIVERSITY ACTIVITIES | 11,382,327 |
| Europe (Including Iceland and Greenland) | | | Fundraising | | 842,123 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| Europe (Including Iceland and Greenland) | | | Grantmaking | | 7,322,815 |
| Europe (Including Iceland and Greenland) | 1 | 9 | Program Services | UNIVERSITY ACTIVITIES | 27,651,278 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| Middle East and North Africa | | | Fundraising | | 21,398 |
| Middle East and North Africa | | | Grantmaking | | 778,488 |

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|--------------------------------------|-------------------------------------|---|--|--|-----------------------------------|
| Middle East and North Africa | 1 | 7 | Program Services | UNIVERSITY ACTIVITIES | 4,982,280 |
| North America (Canada & Mexico only) | | | Fundraising | | 135,910 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| North America (Canada & Mexico only) | | | Grantmaking | | 2,445,940 |
| North America (Canada & Mexico only) | 0 | 9 | Program Services | UNIVERSITY ACTIVITIES | 3,505,314 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| Russia and Neighboring States | | | Fundraising | | 492 |
| Russia and Neighboring States | | | Grantmaking | | 159,064 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| Russia and Neighboring States | | | Program Services | UNIVERSITY ACTIVITIES | 224,652 |
| South America | | | Fundraising | | 91,229 |

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|---------------|-------------------------------------|---|--|--|-----------------------------------|
| South America | | | Grantmaking | | 1,241,367 |
| South America | 0 | 4 | Program Services | UNIVERSITY ACTIVITIES | 3,355,592 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| South Asia | | | Fundraising | | 49,174 |
| South Asia | | | Grantmaking | | 4,418,518 |

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|--------------------|-------------------------------------|---|--|--|-----------------------------------|
| South Asia | 0 | 2 | Program Services | UNIVERSITY ACTIVITIES | 3,372,616 |
| Sub-Saharan Africa | | | Fundraising | | 283,085 |

| Form 990 Schedule F Part I - Activities Outside The United States | | | | | |
|---|-------------------------------------|---|--|--|-----------------------------------|
| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
| Sub-Saharan Africa | | | Grantmaking | | 9,271,686 |
| Sub-Saharan Africa | | | Program Services | UNIVERSITY ACTIVITIES | 11,785,938 |

Form 990 Schedule F Part II - Grants or Entities Outside The United States

| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|--------------------------|---|--------------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 5,254,834 | EFT OR CHECK | | | |
| | | North America (Canada & Mexico only) | SPONSORED RESEARCH SUB-AWARD | 1,097,150 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 1,064,672 | EFT OR CHECK | | | |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 994,897 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 595,563 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 592,060 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|---------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | South America | SPONSORED RESEARCH SUB-AWARD | 562,235 | EFT OR CHECK | | | |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 546,675 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--------------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | North America (Canada & Mexico only) | SPONSORED RESEARCH SUB-AWARD | 535,399 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 509,038 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|---------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 499,544 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 489,837 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 489,071 | EFT OR CHECK | | | |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 408,740 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 398,970 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 367,007 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 338,418 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 309,372 | EFT OR CHECK | | | |

Form 990 Schedule F Part II - Grants or Entities Outside The United States

| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|--------------------------|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 309,313 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 270,000 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 260,848 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 254,124 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 228,442 | EFT OR CHECK | | | |
| | | South America | SPONSORED RESEARCH SUB-AWARD | 208,724 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 207,314 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 206,120 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 198,990 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 187,202 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|---------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 177,781 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 174,262 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 162,539 | EFT OR CHECK | | | |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 158,664 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 154,059 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 148,601 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 146,600 | EFT OR CHECK | | | |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 135,856 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 135,814 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 133,555 | EFT OR CHECK | | | |

Form 990 Schedule F Part II - Grants or Entities Outside The United States

| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|--------------------------|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 124,761 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 124,279 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 123,427 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 121,905 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 121,785 | EFT OR CHECK | | | |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 116,166 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 116,107 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 112,324 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 108,881 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 101,721 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 100,000 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 99,436 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 98,570 | EFT OR CHECK | | | |
| | | Russia and Neighboring States | SPONSORED RESEARCH SUB-AWARD | 92,294 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 89,722 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 88,571 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 86,737 | EFT OR CHECK | | | |
| | | North America (Canada & Mexico only) | SPONSORED RESEARCH SUB-AWARD | 80,745 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 74,580 | EFT OR CHECK | | | |
| | | South America | SPONSORED RESEARCH SUB-AWARD | 66,739 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 64,905 | EFT OR CHECK | | | |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 61,468 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--------------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | North America (Canada & Mexico only) | SPONSORED RESEARCH SUB-AWARD | 58,873 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 58,320 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 50,975 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 50,716 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 44,546 | EFT OR CHECK | | | |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 44,092 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 43,995 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 42,580 | EFT OR CHECK | | | |

Form 990 Schedule F Part II - Grants or Entities Outside The United States

| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|--------------------------|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 41,680 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 41,147 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 40,582 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 40,135 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Russia and Neighboring States | SPONSORED RESEARCH SUB-AWARD | 39,075 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 38,833 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 37,754 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 36,655 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 36,557 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 34,832 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 34,020 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 33,236 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 28,522 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 28,420 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 28,139 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 27,370 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Middle East and North Africa | SPONSORED RESEARCH SUB-AWARD | 26,006 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 25,090 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 23,916 | EFT OR CHECK | | | |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 23,576 | EFT OR CHECK | | | |

Form 990 Schedule F Part II - Grants or Entities Outside The United States

| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|--------------------------|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 22,645 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 22,500 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 21,854 | EFT OR CHECK | | | |
| | | South America | SPONSORED RESEARCH SUB-AWARD | 21,049 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 20,359 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 20,297 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--------------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 17,818 | EFT OR CHECK | | | |
| | | North America (Canada & Mexico only) | SPONSORED RESEARCH SUB-AWARD | 17,754 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 17,431 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 17,387 | EFT OR CHECK | | | |

Form 990 Schedule F Part II - Grants or Entities Outside The United States

| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|--------------------------|---|--|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 17,029 | EFT OR CHECK | | | |
| | | Europe (Including Iceland and Greenland) | SPONSORED RESEARCH SUB-AWARD | 15,694 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | Sub-Saharan Africa | SPONSORED RESEARCH SUB-AWARD | 15,359 | EFT OR CHECK | | | |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 15,120 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|--------------------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 14,234 | EFT OR CHECK | | | |
| | | North America (Canada & Mexico only) | SPONSORED RESEARCH SUB-AWARD | 13,900 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|---------------------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 10,000 | EFT OR CHECK | | | |
| | | East Asia and the Pacific | SPONSORED RESEARCH SUB-AWARD | 9,798 | EFT OR CHECK | | | |

| Form 990 Schedule F Part II - Grants or Entities Outside The United States | | | | | | | | |
|--|---|------------|------------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Name of organization | (b) IRS code section and EIN(if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 8,593 | EFT OR CHECK | | | |
| | | South Asia | SPONSORED RESEARCH SUB-AWARD | 6,865 | EFT OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|--------------------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Graduate Student Stipend Grants | East Asia and the Pacific | 101 | 304,833 | ETF OR CHECK | | | |
| Graduate Student Stipend Grants | North America (Canada & Mexico only) | 41 | 129,344 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Graduate Student Stipend Grants | Europe (Including Iceland and Greenland) | 47 | 120,021 | ETF OR CHECK | | | |
| Graduate Student Stipend Grants | South America | 24 | 66,234 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|--------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Graduate Student Stipend Grants | South Asia | 17 | 50,667 | ETF OR CHECK | | | |
| Graduate Student Stipend Grants | Sub-Saharan Africa | 13 | 35,334 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|-----------------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Graduate Student Stipend Grants | Middle East and North Africa | 9 | 18,169 | ETF OR CHECK | | | |
| Graduate Student Stipend Grants | Central America and the Caribbean | 2 | 4,000 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---|--|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Graduate Student Stipend Grants | Russia and Neighboring States | 1 | 2,000 | ETF OR CHECK | | | |
| Grants and Awards to Non-Harvard Students | Europe (Including Iceland and Greenland) | 27 | 351,478 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--------------------------------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Grants and Awards to Non-Harvard Students | East Asia and the Pacific | 93 | 342,985 | ETF OR CHECK | | | |
| Grants and Awards to Non-Harvard Students | North America (Canada & Mexico only) | 28 | 207,862 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---|--------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Grants and Awards to Non-Harvard Students | Sub-Saharan Africa | 29 | 138,305 | ETF OR CHECK | | | |
| Grants and Awards to Non-Harvard Students | South America | 22 | 100,000 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|-----------------------------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Grants and Awards to Non-Harvard Students | South Asia | 42 | 61,249 | ETF OR CHECK | | | |
| Grants and Awards to Non-Harvard Students | Central America and the Caribbean | 3 | 34,688 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Grants and Awards to Non-Harvard Students | Sub-Saharan Africa | 1 | 4,790 | ETF OR CHECK | | | |
| Nonstudent Prizes and Awards | Europe (Including Iceland and Greenland) | 4 | 228,375 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|--|--|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Other Undergraduate Grants, Prizes, and Awards | East Asia and the Pacific | 15 | 31,179 | ETF OR CHECK | | | |
| Other Undergraduate Grants, Prizes, and Awards | Europe (Including Iceland and Greenland) | 5 | 14,640 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--------------------------------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Other Undergraduate Grants, Prizes, and Awards | North America (Canada & Mexico only) | 4 | 13,250 | ETF OR CHECK | | | |
| Other Undergraduate Grants, Prizes, and Awards | Sub-Saharan Africa | 32 | 5,485 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|---------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Other Undergraduate Grants, Prizes, and Awards | South Asia | 1 | 3,600 | ETF OR CHECK | | | |
| Other Undergraduate Grants, Prizes, and Awards | South America | 1 | 2,700 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Stipends for Post-Doctoral Students and Fellows | Europe (Including Iceland and Greenland) | 60 | 1,020,333 | ETF OR CHECK | | | |
| Stipends for Post-Doctoral Students and Fellows | North America (Canada & Mexico only) | 6 | 75,944 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---|---------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Stipends for Post-Doctoral Students and Fellows | East Asia and the Pacific | 1 | 22,500 | ETF OR CHECK | | | |
| Stipends for Post-Doctoral Students and Fellows | East Asia and the Pacific | 1 | 22,500 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|-------------------------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Stipends for Post-Doctoral Students and Fellows | Russia and Neighboring States | 1 | 6,000 | ETF OR CHECK | | | |
| Stipends for Post-Doctoral Students and Fellows | South Asia | 1 | 2,053 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Student loan Repayment Programs and Forgiven Loans | Europe (Including Iceland and Greenland) | 23 | 311,139 | ETF OR CHECK | | | |
| Student loan Repayment Programs and Forgiven Loans | North America (Canada & Mexico only) | 9 | 107,480 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|--|---------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Student loan Repayment Programs and Forgiven Loans | Sub-Saharan Africa | 8 | 120,689 | ETF OR CHECK | | | |
| Student loan Repayment Programs and Forgiven Loans | East Asia and the Pacific | 13 | 142,511 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|--|---------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Student loan Repayment Programs and Forgiven Loans | South Asia | 17 | 87,806 | ETF OR CHECK | | | |
| Student loan Repayment Programs and Forgiven Loans | South America | 13 | 61,211 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|-----------------------------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Student loan Repayment Programs and Forgiven Loans | Central America and the Caribbean | 2 | 32,598 | ETF OR CHECK | | | |
| Student loan Repayment Programs and Forgiven Loans | Middle East and North Africa | 3 | 25,923 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Student loan Repayment Programs and Forgiven Loans | Russia and Neighboring States | 4 | 5,145 | ETF OR CHECK | | | |
| Student Prizes and Awards | Europe (Including Iceland and Greenland) | 115 | 344,417 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|---------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Student Prizes and Awards | East Asia and the Pacific | 134 | 339,519 | ETF OR CHECK | | | |
| Student Prizes and Awards | South Asia | 72 | 227,705 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|--------------------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Student Prizes and Awards | South America | 60 | 152,477 | ETF OR CHECK | | | |
| Student Prizes and Awards | North America (Canada & Mexico only) | 54 | 106,239 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|------------------------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Student Prizes and Awards | Sub-Saharan Africa | 24 | 90,452 | ETF OR CHECK | | | |
| Student Prizes and Awards | Middle East and North Africa | 14 | 28,325 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|-----------------------------------|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Student Prizes and Awards | Russia and Neighboring States | 5 | 14,550 | ETF OR CHECK | | | |
| Student Prizes and Awards | Central America and the Caribbean | 3 | 10,580 | ETF OR CHECK | | | |

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|--------------------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Student Prizes and Awards | North America (Canada & Mexico only) | 2 | 2,000 | ETF OR CHECK | | | |
| Student Prizes and Awards | Middle East and North Africa | 2 | 1,483 | ETF OR CHECK | | | |

| Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S | | | | | | | |
|---|--|-------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| (a) Type of grant or assistance | (b) Region | (c)Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Student Prizes and Awards | East Asia and the Pacific | 1 | 1,000 | ETF OR CHECK | | | |
| Student Prizes and Awards | Europe (Including Iceland and Greenland) | 1 | 318 | ETF OR CHECK | | | |

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SCHEDULE G
(Form 990 or 990-EZ)

Supplemental Information Regarding
Fundraising or Gaming Activities

OMB No. 1545-0047
2018
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒ Mail solicitations

e

☒ Solicitation of non-government grants

b

☒ Internet and email solicitations

f

☒ Solicitation of government grants

c

☒ Phone solicitations

g

☒ Special fundraising events

d

☒ In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? | | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|---|---------------|--|----|-----------------------------------|---|---|
| | | Yes | No | | | |
| ANNE LOCKETT ENTERPRISES 12424 WILSHIRE BLVD LOS ANGELES, CA 90025 | PRIN. GIFTS | | No | 26,609,236 | 100,376 | 26,508,860 |
| DANILLER AND COMPANY 3724 JEFFERSON STREET 302 AUSTIN, TX 78731 | DIRECT MAIL | | No | 212,767 | 28,553 | 184,214 |
| JOHN BROWN LIMITED INC 4916 CRESTWOOD DRIVE WACO, TX 76710 | CONSULTING | | No | | 175,242 | -175,242 |
| BCG CONNECT CREATIVE DIRECT MARKETING 755 Middlesex Turnpike Billerica, MA 01821 | DIRECT MAIL | | No | 166,470 | 52,841 | 113,629 |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Total | | | | 26,988,473 | 357,012 | 26,631,461 |

3

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

CA, MA

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50083H

Schedule G (Form 990 or 990-EZ) 2018

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

| | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) |
|--|---|---|--------------|----------------------------|--|
| | | SOFTBALL AUCTION (event type) | (event type) | 0 (total number) | Total events (add col. (a) through col. (c)) |
| Revenue | 1 Gross receipts | 11,107 | | | 11,107 |
| | 2 Less: Contributions | 65 | | | 65 |
| | 3 Gross income (line 1 minus line 2) | 11,042 | 0 | 0 | 11,042 |
| Direct Expenses | 4 Cash prizes | | | | |
| | 5 Noncash prizes | | | | |
| | 6 Rent/facility costs | | | | |
| | 7 Food and beverages | | | | |
| | 8 Entertainment | | | | |
| | 9 Other direct expenses | 463 | | | 463 |
| | 10 Direct expense summary. Add lines 4 through 9 in column (d) ▶ | | | | 463 |
| 11 Net income summary. Subtract line 10 from line 3, column (d) ▶ | | | | 10,579 | |

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

| | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col.(a) through col.(c)) |
|-----------------|---|---|---|---|---|
| Revenue | 1 Gross revenue | | | | |
| Direct Expenses | 2 Cash prizes | | | | |
| | 3 Noncash prizes | | | | |
| | 4 Rent/facility costs | | | | |
| | 5 Other direct expenses | | | | |
| | 6 Volunteer labor | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | |
| | 7 Direct expense summary. Add lines 2 through 5 in column (d) ▶ | | | | |
| | 8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶ | | | | |

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

| | | |
|--------------------------------------|------------|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.

c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

| Return Reference | Explanation |
|--|---|
| Schedule G, Part I, Line 2b(iv) GROSS RECEIPTS FROM ACTIVITY | THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT. THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY19, BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS. THE PROFESSIONAL FUNDRAISING SERVICE DETAILED IN LINE 2B, ACTIVITY 3 IS FOR CONSULTATION AND COMMUNICATIONS FOR GENERAL FUNDRAISING ACTIVITIES. THE SERVICE IS NOT PROVIDED FOR A SPECIFIC EVENT OR ACTIVITY IN WHICH THERE IS A DIRECT CONNECTION BETWEEN THE FUNDRAISING ACTIVITY AND THE DONATIONS RECEIVED. |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Department of the
Treasury
Internal Revenue Service

Name of the organization

President and Fellows of Harvard College

Employer identification number

04-2103580

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|--|---------|---------------------------------|--------------------------|-----------------------------------|---|---------------------------------------|------------------------------------|
| (1) See Additional Data | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 223

3 Enter total number of other organizations listed in the line 1 table 96

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|----------------------------------|---|---------------------------------------|
| See Additional Data Table | | | | | |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

| Return Reference | Explanation |
|--|--|
| Schedule I, Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments | PER SCHEDULE I INSTRUCTIONS, THE UNIVERSITY HAS INCLUDED DONATIONS FROM DONOR ADVISED FUNDS (DAF) THAT EXCEEDED THE MINIMUM REPORTING THRESHOLD. IN TOTAL, THE UNIVERSITY REPORTED 91 IRC 501(C)(3) CHARITABLE ORGANIZATIONS THAT RECEIVED DONATIONS FROM HARVARD UNIVERSITY THROUGH THESE DAF. AS WITH ANY DAF, DISTRIBUTIONS MADE FROM THE FUND ARE TYPICALLY MADE AT THE REQUEST OF THE DONOR ADVISOR AND MUST BE MADE TO AN IRC 501(C)(3) CHARITABLE ORGANIZATION. |
| Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds. | ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS. |

Additional Data

Software ID: 18007697
Software Version: 2018v3.1
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| Frontier Sci & Tech Fdn 4033 Maple Rd Amherst, MA 14226 | 16-1056814 | IRC 501(c)(3) | 13,510,746 | | | | Research Sub-Award |
| Brigham and Women's Hospital Inc 75 FRANCIS ST BOSTON, MA 02140 | 04-2312909 | IRC 501(C)(3) | 12,670,840 | | | | Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Massachusetts General Hospital 55 Fruit St Boston, MA 02114 | 04-1564655 | IRC 501(c)(3) | 11,801,144 | | | | RESEARCH GIFT & CONTRIB. |
| Children's Hospital Corporation 300 LONGWOOD AVE BOSTON, MA 02115 | 04-2774441 | IRC 501(C)(3) | 6,006,265 | | | | Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Dana-Farber Cancer Institute 450 Brookline Ave BP418 Boston, MA 02215 | 04-2263040 | IRC 501(c)(3) | 5,064,015 | | | | RESEARCH GIFT & CONTRIB. |
| EDX INC 141 Portland St 9th Fl Cambridge, MA 02139 | 46-0807740 | IRC 501(c)(3) | 5,000,000 | | | | COMM. GIFTS & CHAR. CONTRIB. |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Massachusetts Institute of Technology 77 Mass Ave Cambridge, MA 02139 | 04-2103594 | IRC 501(c)(3) | 4,581,564 | | | | RESEARCH GIFT & CONTRIB. |
| Weill Medical College of Cornell Univ 1300 York Ave New York, NY 10065 | 15-0532082 | IRC 501(C)(3) | 4,326,037 | | | | DAF DISTR./CHAR. CONTRIB. |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| The Broad Institute 320 Charles St Cambridge, MA 02141 | 26-3428781 | IRC 501(c)(3) | 4,241,876 | | | | Research Sub-Award |
| Beth Israel Deaconess Medical Center 330 Brookline Ave Boston, MA 02215 | 04-2103881 | IRC 501(c)(3) | 3,137,906 | | | | Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Akonni Biosystems Inc 400 SAGNER AVE STE 300 FREDERICK, MD 21701 | 16-1664925 | NOT EXEMPT | 1,837,048 | | | | Research Sub-Award |
| Smithsonian Astrophysical Observatory 60 Garden Street Cambridge, MA 02138 | | GOVERNMENTAL UNIT | 1,807,368 | | | | Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Stanford University 3145 Porter Dr Palo Alto, CA 94304 | 94-1156365 | IRC 501(c)(3) | 1,791,706 | | | | Sponsored Research Sub-Award |
| Social Science Research Solutions 53 West Baltimore Pike Media, PA 19063 | | NOT EXEMPT | 1,719,372 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Southern California University Gardens-UGB 203 Los Angeles, CA 90089 | 95-1642394 | IRC 501(c)(3) | 1,634,389 | | | | Sponsored Research Sub-Award |
| Ann and Robert H Lurie Children's Hospital of Chicago 225 E CHICAGO AVE CHICAGO, IL 60611 | 36-2170833 | IRC 501(C)(3) | 1,312,659 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Columbia University 1210 Amsterdam Ave Mail Code 2205 New York, NY 10027 | 13-5598093 | IRC 501(c)(3) | 1,260,495 | | | | Sponsored Research Sub-Award and DAF Distribution/Charitable Contributions |
| Regents of the University of California - San Diego 9500 Gilman Dr Office of Contract and Grant Admin La Jolla, CA 92093 | 95-6006144 | IRC 115 | 1,165,097 | | | | Sponsored Research Sub-Award and DAF Distribution/Charitable Contributions |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Ragon Institute of MGH MIT and Harvard Mass General Hosp 149 13th Street Charlestown, MA 02129 | 04-1564655 | IRC 501(C)(3) | 1,156,411 | | | | Sponsored Research Sub-Award |
| Regents of the University of Minnesota 1300 S 2nd St Ste 206 600 McNamara Alumni Center Minneapolis, MN 55454 | 41-6007513 | IRC 115 | 1,154,763 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Texas A and M University 3000 Briarcrest Dr Ste 101 Bryan, TX 77802 | 74-2648747 | IRC 115 | 1,133,715 | | | | Sponsored Research Sub-Award |
| Yale University PO Box 208239 Yale University New Haven, CT 06520 | 91-1864328 | IRC 501(c)(3) | 1,113,318 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Westat Corporation 1600 Research Blvd 1650 Research Blvd Rockville, MD 20850 | 84-0529566 | Not exempt | 1,063,233 | | | | Sponsored Research Sub-Award |
| Trustees of Boston University 25 Buick St Boston University Boston, MA 02215 | 04-2103547 | IRC 501(c)(3) | 1,050,845 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Howard University 2400 6th St NW Washington, DC 20059 | 53-0204707 | IRC 501(c)(3) | 1,015,170 | | | | Sponsored Research Sub-Award |
| Regents of the University of California - San Francisco UCSF Box 0248 San Francisco, CA 94143 | 94-6036493 | IRC 115 | 961,979 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Indiana University 400 E 7th St Poplars Rm 501 105 N Indiana Ave Bloomington, IN 47405 | 35-6001673 | IRC 115 | 944,624 | | | | Sponsored Research Sub-Award |
| University of Florida 219 Grinter Hall Box 115500 Gainesville, FL 32605 | 59-6002052 | IRC 115 | 910,573 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Massachusetts Medical School Office of Research Worcester, MA 016550002 | 04-3167352 | IRC 115 | 909,017 | | | | Sponsored Research Sub-Award |
| Abundance Foundation 127 University Ave Berkeley, CA 94710 | 20-1390469 | IRC 501(c)(3) | 900,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| New York University 105 East 17th St 4th Fl New York, NY 10003 | 13-5562308 | IRC 501(c)(3) | 890,253 | | | | Sponsored Research Sub-Award |
| Children's Hospital Los Angeles 4650 SUNSET BLVD LOS ANGELES, CA 90027 | 95-1690977 | IRC 501(C)(3) | 843,801 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Oregon Health and Science University 3181 Sam Jackson Park Portland, OR 97239 | 93-1176109 | IRC 115 | 768,907 | | | | Sponsored Research Sub-Award |
| Bronx-Lebanon Hospital Center 1276 Fulton Ave Bronx, NY 10456 | 13-1974191 | IRC 501(c)(3) | 761,558 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Washington 3917 University Way NE Box 351122 Seattle, WA 98105 | 91-6001537 | IRC 115 | 759,819 | | | | Sponsored Research Sub-Award |
| University of Miami PO Box 248106 Coral Gables, FL 33124 | 59-0624458 | IRC 501(c)(3) | 741,455 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| St Jude Children's Research Hospital 262 DANNY THOMAS PL MEMPHIS, TN 38105 | 62-0646012 | IRC 501(C)(3) | 725,976 | | | | SPONSORED RESEARCH SUB-AWARD |
| University of Massachusetts - Amherst Goodell Building Room 408 Amherst, MA 01003 | 04-3167352 | IRC 115 | 724,416 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Colorado Denver Health Sciences Center 4200 E Ninth Avenue Denver, CO 80262 | 84-6000555 | IRC 115 | 710,228 | | | | Sponsored Research Sub-Award |
| Olivann 1117 Morton St Alameda, CA 94501 | 27-2265572 | IRC 501(c)(3) | 700,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| The Research Foundation of State University of New York PO Box 9 Albany, NY 12201 | 14-1368361 | IRC 501(c)(3) | 682,204 | | | | Sponsored Research Sub-Award |
| University of Medicine and Dentistry of New Jersey 185 South Orange Ave 185 South Orange Ave Newark, NJ 07103 | 22-1775306 | IRC 115 | 679,282 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Baylor College of Medicine One Baylor Plaza One Baylor Plaza Houston, TX 02119 | 74-1613878 | IRC 501(c)(3) | 670,321 | | | | Sponsored Research Sub-Award |
| California Institute of Technology 1200 E CALIFORNIA BLVD Mail Code 266-33 PASADENA, CA 91125 | 95-1643307 | IRC 501(C)(3) | 660,711 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| United States Bureau of the Census 4600 Silver Hill Rd Suitland, MD 20746 | | GOVERNMENTAL UNIT | 658,608 | | | | SPONSORED RESEARCH SUB-AWARD |
| Trustees of Dartmouth College 6010 Parkhurst Hall Ste 204 Hanover, NH 03755 | 02-0222111 | IRC 501(c)(3) | 657,021 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Illinois at Chicago Department of Physics M/C 273 Chicago, IL 606077059 | 37-6000511 | IRC 115 | 636,430 | | | | Sponsored Research Sub-Award |
| University of Pennsylvania 3451 Walnut St 110 Technology Center Building Philadelphia, PA 19104 | 23-1352685 | IRC 501(c)(3) | 625,012 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Florida State University Office of the Vice President Tallahassee, FL 323063067 | 59-1961248 | IRC 115 | 589,577 | | | | SPONSORED RESEARCH SUB-AWARD |
| BioAegis Therapeutics Inc 675 US HIGHWAY ONE NORTH BRUNSWICK, NJ 02108 | | NOT EXEMPT | 575,468 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Pittsburgh 4200 Fifth Ave Pittsburgh, PA 15260 | 25-0965591 | IRC 501(c)(3) | 545,653 | | | | Sponsored Research Sub-Award |
| New York Genome Center 101 Avenue of the Americas New York, NY 10013 | 80-0631734 | IRC 501(c)(3) | 522,849 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Tulane University 6823 St Charles Ave Office of Research Administration New Orleans, LA 70118 | 72-0423889 | IRC 501(c)(3) | 517,216 | | | | Sponsored Research Sub-Award |
| Board of Trustees of the University of Alabama-Birmingham 1530 3RD AVE SOUTH BIRMINGHAM, AL 35294 | 63-6001138 | IRC 115 | 516,268 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Regents of the University of California - Berkeley 2195 Hearst Ave Rm 120 Sponsored Projects Office Berkeley, CA 94720 | 94-6002123 | IRC 115 | 503,350 | | | | Sponsored Research Sub-Award |
| Northeastern University 360 Huntington Ave Boston, MA 02115 | 04-1679980 | IRC 501(c)(3) | 496,295 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Regents of the University of California - Los Angeles 10920 Wilshire Blvd Ste 620 Graduate School of Education Los Angeles, CA 90024 | 95-6006143 | IRC 115 | 480,997 | | | | Sponsored Research Sub-Award |
| YouGov America Inc 285 Hamilton Ave Palo Alto, CA 943012538 | | NOT EXEMPT | 460,900 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Rand Corporation 1700 Main St Santa Monica, CA 90407 | 95-1958142 | IRC 501(c)(3) | 447,831 | | | | Sponsored Research Sub-Award |
| Children's Diagnostic and Treatment Center Inc 1401 S FEDERAL HWY FORT LAUDERDALE, FL 33316 | 65-1026739 | IRC 501(C)(3) | 440,136 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| The McLean Hospital Corporation 115 Mill St Belmont, MA 024781041 | 04-2697981 | IRC 501(C)(3) | 429,086 | | | | Sponsored Research Sub-Award |
| Boston University School of Public Health 715 Albany Street Talbot Building Boston, MA 02118 | 04-2103547 | IRC 501(C)(3) | 428,074 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Boston Medical Center One Boston Medical Center Pl Boston, MA 02118 | 04-3314093 | IRC 501(c)(3) | 424,724 | | | | Sponsored Research Sub-Award |
| Regents of the University of Michigan 500 S State St CIESIN Ann Arbor, MI 48109 | 38-6006309 | IRC 115 | 421,221 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Morehouse School of Medicine 720 Westview Dr SW Atlanta, GA 30310 | 58-1438873 | IRC 501(c)(3) | 414,963 | | | | Sponsored Research Sub-Award |
| Johns Hopkins University 615 N Wolfe St Bloomberg School of Public Health Baltimore, MD 21205 | 52-0595110 | IRC 501(c)(3) | 407,944 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Southern California School of Medicine 2011 Zonal Avenue HMR Room 401 Los Angeles, CA 90033 | 95-1642394 | IRC 501(C)(3) | 400,857 | | | | SPONSORED RESEARCH SUB-AWARD |
| University of Wisconsin WI Center for Edu Research Madison, WI 53706 | 39-6006492 | GOVERNMENTAL UNIT | 387,035 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Duke University 324 Blackwell St Ste 850 Office of Research Support Durham, NC 27701 | 56-0532129 | IRC 501(c)(3) | 374,092 | | | | Sponsored Research Sub-Award |
| Drexel University 3141 Chestnut St Philadelphia, PA 19104 | 23-1352630 | IRC 501(c)(3) | 372,830 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| X-Chem Inc 100 Beaver St Waltham, MA 02453 | | NOT EXEMPT | 356,786 | | | | Sponsored Research Sub-Award |
| Brandeis University 415 South St MS No 116 Waltham, MA 01201 | 04-2103552 | IRC 501(c)(3) | 353,866 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Ohio State University Ohio State Univ Research Fdn 1960 Kenny Road Columbus, OH 43210 | 31-1145986 | IRC 115 | 342,729 | | | | SPONSORED RESEARCH SUB-AWARD |
| University of Massachusetts - Worcester Office of Research Worcester, MA 016550118 | 04-3167352 | IRC 115 | 341,482 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Jacobi Medical Center North Bronx Healthcare Network 1400 Pelham Pkwy South Bronx, NY 10461 | 13-1849594 | IRC 501(c)(3) | 316,683 | | | | Sponsored Research Sub-Award |
| Tufts University 169 Holland St Tufts University Somerville, MA 02144 | 04-2103634 | IRC 501(c)(3) | 313,846 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Joslin Diabetes Center Joslin Diabetes Center One Joslin Place Boston, MA 02215 | 04-2203836 | IRC 501(C)(3) | 296,902 | | | | Sponsored Research Sub-Award |
| University of Puerto Rico PO Box 363682 San Juan RQ | 66-0433761 | Exempt | 294,730 | | | | Sponsored Research Sub-Award |

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| Left Field Labs 1046 Princeton Drive Studio 117 Marina Del Rey, CA 90292 | | NOT EXEMPT | 288,500 | | | | Sponsored Research Sub-Award |
| On Being The On Being Project 1619 Hennepin Ave Minneapolis, MN 55403 | 46-2775553 | IRC 501(c)(3) | 286,016 | | | | SPONSORED RESEARCH SUB-AWARD |

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| University of Chicago 6054 S Drexel Ave University Research Administration Chicago, IL 60637 | 36-2177139 | IRC 501(c)(3) | 283,734 | | | | Sponsored Research Sub-Award |
| Northwestern University 633 Clark St 633 Clark Street Evanston, IL 60208 | 36-2167817 | IRC 501(c)(3) | 283,133 | | | | Sponsored Research Sub-Award |

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| Marine Biological Laboratory 7 MBL St 7 MBL Street Woods Hole, MA 02543 | 04-2104690 | IRC 501(c)(3) | 271,391 | | | | Sponsored Research Sub-Award |
| Fundacion de Investigacion 998 Muoz Rivera Ave San Juan RQ | 66-0764480 | IRC 501(c)(3) | 260,603 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| San Juan City Hospital PO Box 70344 PMB 79 San Juan RQ | | EXEMPT | 259,831 | | | | Sponsored Research Sub-Award |
| Harvard Pilgrim Health Care Inc 93 Worcester St Ste 100 Wellesley, MA 02481 | 04-2452600 | IRC 501(c)(3) | 251,298 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Friends of IHES Inc Greeley Square Station New York, NY 10001 | 13-4065148 | IRC 501(c)(3) | 250,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| Purdue University 610 Purdue Mall Office of Contract and Grant West Lafayette, IN 47907 | 35-6002041 | IRC 115 | 249,093 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Boston University School of Medicine 715 Albany Street Boston, MA 02118 | 04-2103547 | IRC 501(C)(3) | 245,748 | | | | Sponsored Research Sub-Award |
| Museum of Science One Science Park Science Park Boston, MA 02114 | 04-2103916 | IRC 501(c)(3) | 240,787 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Sansum Diabetes Research Institute 2219 Bath Street Santa Barbara, CA 93105 | 95-1684086 | IRC 501(c)(3) | 240,024 | | | | SPONSORED RESEARCH SUB-AWARD |
| Pennsylvania State University 500 University Dr College of Medicine Hershey, PA 17033 | 24-6000376 | IRC 115 | 239,226 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Spaulding Rehabilitation Hospital Volunteer Services 300 First Ave Charlestown, MA 02129 | 04-2551124 | IRC 501(c)(3) | 206,656 | | | | Sponsored Research Sub-Award |
| Regents of the University of California - Davis 402 Mrak Oak Shields Avenue Davis, CA 95616 | 94-6036494 | IRC 115 | 205,160 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of New Hampshire 105 Main St Service Building Durham, NH 03824 | 02-6000937 | IRC 115 | 203,983 | | | | Sponsored Research Sub-Award |
| Tufts University School of Medicine Grants Contracts Administration 136 Harrison Avenue Boston, MA 02111 | 04-2103634 | IRC 501(c)(3) | 203,373 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Jhpiego Corporation 1615 Thames St 200 Baltimore, MD 21231 | 23-7424444 | IRC 501(C)(3) | 200,661 | | | | Sponsored Research Sub-Award |
| Emory University 201 Dowman Dr 1784 N Decatur Road Suite 510 Atlanta, GA 30322 | 58-0566256 | IRC 501(c)(3) | 195,574 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Regents of the University of New Mexico Office of Research Administration Scholes Hall 102 Albuquerque, NM 871316003 | 85-6000642 | IRC 115 | 190,476 | | | | Sponsored Research Sub-Award |
| University of Utah 201 S Presidents Cir Rm 408 201 Biology Building Salt Lake City, UT 84112 | 87-6000525 | IRC 115 | 177,920 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Wisconsin-Madison WI Center for Edu Research Madison, WI 53706 | 39-6006492 | GOVERNMENTAL UNIT | 175,422 | | | | Sponsored Research Sub-Award |
| New York University School of Medicine 550 First Avenue New York, NY 10016 | 13-5562308 | IRC 501(C)(3) | 172,435 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Georgia Institute of TechnologyGeorgia Tech Research Corporation 500 Tech Pkwy Atlanta, GA 30332 | 58-6002023 | IRC 501(c)(3) | 167,760 | | | | Sponsored Research Sub-Award |
| Woods Hole Oceanographic Institution 569 Woods Hole Rd MS 14 221 Oyster Pond Road Woods Hole, MA 02543 | 04-2105850 | IRC 501(c)(3) | 166,095 | | | | Sponsored Research Sub-Award |

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| Georgetown University PO Box 571168 37 and O St NW Washington, DC 20057 | 53-0196603 | IRC 501(c)(3) | 162,050 | | | | Sponsored Research Sub-Award |
| Board of Regents of the University of Arizona Sponsored Projects Services University of Arizona Tucson, AZ 85721 | 74-2652689 | IRC 115 | 150,877 | | | | SPONSORED RESEARCH SUB-AWARD |

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| Lawrence Berkeley National Lab One Cyclotron Rd Berkeley, CA 94720 | 94-2951741 | IRC 501(c)(3) | 144,373 | | | | Sponsored Research Sub-Award |
| Brown University 164 Angell St PO Box 1929 Providence, RI 03656 | 05-0258809 | IRC 501(c)(3) | 141,078 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Kaiser Foundation Health Plan of Washington 320 Westlake Ave Ste 100 Seattle, WA 98109 | 91-0511770 | IRC 501(c)(3) | 138,469 | | | | Sponsored Research Sub-Award |
| ALBRIGHT KNOX ART GALLERY 1285 Elmwood Ave Buffalo, NY 14222 | 16-6001555 | IRC 501(c)(3) | 135,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Red Top Foundation 7811 QUAKER ROAD ORCHARD PARK, NY 14127 | 82-1576521 | IRC 501(c)(3) | 134,500 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| Maine Medical Center Department of Medicine Portland, ME 041023175 | 01-0238552 | IRC 501(c)(3) | 132,094 | | | | SPONSORED RESEARCH SUB-AWARD |

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| Partners Healthcare 800 Boylston Suite 1150 Boston, MA 02199 | 04-3230035 | IRC 501(c)(3) | 131,170 | | | | Sponsored Research Sub-Award |
| University of Massachusetts 140 Hicks Way Amherst, MA 01003 | 04-3167352 | IRC 115 | 128,567 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Maine 5717 Corbett Hall Orono, ME 04469 | 01-6000769 | IRC 115 | 127,192 | | | | Sponsored Research Sub-Award |
| Wayne State University 5700 Cass Ave Ste 4900 4002 Faculty/Administration Bldg Detroit, MI 48202 | 38-6028429 | IRC 501(c)(3) | 123,420 | | | | Sponsored Research Sub-Award |

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| University of North Carolina - Chapel Hill Office of Contracts Grants Chapel Hill, NC 27599 | 56-6001393 | IRC 115 | 123,002 | | | | Sponsored Research Sub-Award |
| Swarthmore College 500 College Avenue Swarthmore, PA 19081 | 23-1352683 | IRC 501(c)(3) | 120,967 | | | | Sponsored Research Sub-Award |

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| Fenway Community Health Center 1340 Boylston St Boston, MA 02215 | 04-2510564 | IRC 501(c)(3) | 119,140 | | | | Sponsored Research Sub-Award |
| University of Colorado at Boulder Office of Contracts and Grants Room 481 Campus Box 572 UCB Boulder, CO 803090572 | 84-6000555 | IRC 115 | 114,985 | | | | Sponsored Research Sub-Award |

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| The Methodist Hospital Research Institute Office of Grants and Contracts Houston, TX 77030 | 74-1180155 | IRC 501(C)(3) | 114,907 | | | | SPONSORED RESEARCH SUB-AWARD |
| Vanderbilt University 2301 Vanderbilt Pl Vanderbilt Univ Medical Ctr Nashville, TN 37240 | 62-0476822 | IRC 501(c)(3) | 111,478 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| White Ribbon Alliance 1901 Pennsylvania Ave NW Ste 800 Washington, DC 20006 | 20-2092917 | IRC 501(C)(3) | 109,585 | | | | Sponsored Research Sub-Award |
| Transforming Education 24 School St 3rd Fl 3rd Floor Boston, MA 02108 | 81-1304128 | IRC 501(c)(3) | 109,584 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Cold Spring Harbor Laboratory 1 Bungtown Road Cold Spring Harbor, NY 11724 | 11-2013303 | IRC 501(C)(3) | 109,583 | | | | Sponsored Research Sub-Award |
| Results for Development Institute 1875 Connecticut Ave NW Suite 120 Washington, DC 20009 | 20-8530747 | IRC 501(C)(3) | 104,183 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Pittsburgh Medical Center 4200 FIFTH AVENUE Western Psych Inst Clinic PITTSBURGH, PA 15260 | 25-0965591 | IRC 501(C)(3) | 103,589 | | | | Sponsored Research Sub-Award |
| RIVERVIEW SCHOOL INC 551 Route 6A East Sandwich, MA 02537 | 04-2240919 | IRC 501(c)(3) | 100,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Open Observatory of Network Interference 217 1st Avenue South 4903 Seattle, WA 98194 | | NOT EXEMPT | 100,000 | | | | SPONSORED RESEARCH SUB-AWARD |
| FUND FOR PARKS AND RECREATION IN BOSTON 1010 MASSACHUSETTS AVENUE BOSTON, MA 02118 | 04-2784811 | IRC 501(C)(3) | 100,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Archimedes Digital 2 Ware Street 206 Cambridge, MA 02138 | | NOT EXEMPT | 99,545 | | | | SPONSORED RESEARCH SUB-AWARD |
| University of Virginia PO Box 400127 Charlottesville, VA 22904 | 54-6001796 | IRC 115 | 98,419 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Hebrew SeniorLife Institute for Aging Research IFAR 1200 Centre Street Roslindale, MA 02131 | 90-0183119 | IRC 501(C)(3) | 96,181 | | | | Sponsored Research Sub-Award |
| Rutgers The State University of New Jersey 65 DAVIDSON RD RM 202 PISCATAWAY, NJ 08854 | 22-6001086 | IRC 501(C)(3) | 95,006 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| COMMUNITY FOUNDATION OF GREATER BUFFALO 712 Main St Buffalo, NY 14202 | 22-2743917 | IRC 501(c)(3) | 95,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| Institute for Systems Biology 401 Terry Ave N Seattle, WA 98109 | 91-2003593 | IRC 501(c)(3) | 94,736 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Sage Bionetworks 1100 Fairview Ave North Mailstop M1-B514 Seattle, WA 98109 | 26-4489946 | IRC 501(c)(3) | 93,681 | | | | Sponsored Research Sub-Award |
| International Medical Corps 1919 Santa Monica Blvd Suite 400 Santa Monica, CA 90404 | 95-3949646 | IRC 501(C)(3) | 93,153 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Pomona College 150 E Eighth St Pendleton Bldg Claremont, CA 91711 | 95-1664112 | IRC 501(c)(3) | 92,929 | | | | Sponsored Research Sub-Award |
| University of Colorado Denver 1380 Lawrence Street Denver, CO 80204 | 84-6000555 | IRC 115 | 92,324 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Carnegie Institution of Washington 1530 P Street NW Washington, DC 20005 | 53-0196523 | IRC 501(c)(3) | 91,694 | | | | SPONSORED RESEARCH SUB-AWARD |
| University of Oregon PO Box 3237 Eugene, OR 97403 | 46-4727800 | IRC 115 | 91,350 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Stony Brook University (State University of New York) Research Fdn of SUNY at Stony Brook Office of Spons Prog Stony Brook, NY 117943362 | 14-6013200 | IRC 115 | 88,905 | | | | Sponsored Research Sub-Award |
| University of Texas - Dallas 800 W Campbell Road AD15 Richardson, TX 75008 | 75-1305566 | IRC 115 | 88,366 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Maryland College Park Office of Research Admin Adv College Park, MD 20742 | 52-6002033 | IRC 115 | 88,335 | | | | Sponsored Research Sub-Award |
| Albert Einstein College of Medicine 1300 Morris Park Avenue Bronx, NY 10461 | 47-2209056 | Exempt | 87,518 | | | | SPONSORED RESEARCH SUB-AWARD |

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| Innovations for Poverty Action 101 Whitney Ave New Haven, CT 06510 | 06-1660068 | IRC 501(c)(3) | 84,179 | | | | Sponsored Research Sub-Award |
| Advance Access and Delivery 201 W Main St Durham, NC 27701 | 47-3531843 | IRC 501(c)(3) | 82,399 | | | | Sponsored Research Sub-Award |

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| University of Notre Dame 724 Grace Hall Notre Dame, IN 46556 | 35-0868188 | IRC 501(c)(3) | 80,851 | | | | Sponsored Research Sub-Award |
| Mount Auburn Hospital 330 MOUNT AUBURN STREET CAMBRIDGE, MA 02138 | 04-2103606 | IRC 501(C)(3) | 88,842 | | | | Sponsored Research Sub-Award, Community Gifts and Charitable Contributions |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| The Forsyth Institute 245 First St Cambridge, MA 02142 | 04-2104230 | IRC 501(c)(3) | 80,840 | | | | Sponsored Research Sub-Award |
| Wake Forest University PO Box 7201 WinstonSalem, NC 27109 | 56-0532138 | IRC 501(c)(3) | 80,373 | | | | Sponsored Research Sub-Award |

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| University of Houston 4800 Calhoun Road Houston, TX 77204 | 74-6001399 | IRC 115 | 80,268 | | | | Sponsored Research Sub-Award |
| Johns Hopkins School of Public Health 615 N Wolfe Street Baltimore, MD 21205 | 52-0595110 | IRC 501(C)(3) | 77,668 | | | | Sponsored Research Sub-Award |

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| Action for Boston Community Development Inc 178 Tremont St Boston, MA 021111093 | 04-2304133 | IRC 501(C)(3) | 75,360 | | | | SPONSORED RESEARCH SUB-AWARD |
| HARVARD SQUARE BUSINESS ASSOCIATION 18 Brattle St No 352 Cambridge, MA 02138 | 04-2647383 | IRC 501(c)(6) | 75,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Virginia Polytechnic Institute and State University Dept of Acct and Info Systems 3007 Pamplin 0101 Blacksburg, VA 24060 | 54-6001805 | IRC 115 | 73,565 | | | | SPONSORED RESEARCH SUB-AWARD |
| Massachusetts Health Connector 100 City Hall Plaza Boston, MA 02108 | | N/A | 72,405 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| American Academy of Arts and Sciences 136 Irving St Cambridge, MA 02138 | 04-2103651 | IRC 501(c)(3) | 71,541 | | | | Sponsored Research Sub-Award |
| Boston College Office of Research Administration Chesnut Hill, MA 024673807 | 04-2103545 | IRC 501(C)(3) | 69,548 | | | | Sponsored Research Sub-Award |

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| University of Rhode Island 75 Lower College Rd The Research Office Kingston, RI 02881 | 05-6000522 | IRC 115 | 68,053 | | | | Sponsored Research Sub-Award |
| Regents of the University of California - Irvine 120 Theory Ste 200 Office of Research Grad Studies Irvine, CA 92617 | 95-2226406 | IRC 115 | 66,399 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Texas Health Science Center at San Antonio 7703 Floyd Curl Dr San Antonio, TX 78229 | 74-1586031 | IRC 115 | 65,327 | | | | Sponsored Research Sub-Award |
| Rush University Medical Center 1653 W Congress Pkwy Chicago, IL 60612 | 36-2174823 | IRC 501(c)(3) | 64,636 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| GARDNER PILOT ACADEMY 30 Athol Street Allston, MA 02134 | 83-3487611 | IRC 501(c)(3) | 64,020 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| Grady Health System 80 Jesse Hill Jr Dr SE Atlanta, GA 30303 | 26-2037695 | IRC 501(c)(3) | 60,837 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| University of Louisville Abell Admin Bldg Ste 218 Louisville, KY 40292 | 61-1014882 | IRC 115 | 59,708 | | | | Sponsored Research Sub-Award |
| Public Safety Medical 324 East New York Street Suite 300 Indianapolis, IN 46204 | | NOT EXEMPT | 59,650 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Arizona State University ASUE INTPR 111 Tempe, AZ 02130 | 86-0196696 | IRC 115 | 58,062 | | | | SPONSORED RESEARCH SUB-AWARD |
| University of Hawaii 2500 Campus Rd Honolulu, HI 96822 | 99-6000354 | IRC 115 | 58,017 | | | | Sponsored Research Sub-Award |

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| National Quality Forum 601 13th Street NW Suite 500 North Washington, DC 20005 | 52-2175544 | IRC 501(c)(3) | 54,969 | | | | SPONSORED RESEARCH SUB-AWARD |
| Franciscan Childrens 30 Warren Street Brighton, MA 02135 | 04-2156082 | IRC 501(c)(3) | 54,216 | | | | SPONSORED RESEARCH SUB-AWARD |

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| Gallaudet University 800 Florida Avenue NE Washington, DC 200023695 | 53-0199507 | IRC 501(c)(3) | 51,570 | | | | SPONSORED RESEARCH SUB-AWARD |
| National Institute of Standards and Technology 100 Bureau Drive Grants Office Gaithersburg, MD 20899 | | NOT EXEMPT | 51,116 | | | | SPONSORED RESEARCH SUB-AWARD |

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| Utah State University Contract/Grant Office Logan, UT 843221415 | 87-6000528 | IRC 115 | 50,121 | | | | Sponsored Research Sub-Award |
| Association of State and Territorial Health Officials 1275 K Street NW Suite 800 Washington, DC 02140 | 35-1044487 | IRC 501(C)(3) | 50,000 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| National Association of County and City Health Officials 1100 17th Street NW Second Floor Washington, DC 20036 | 52-1426663 | IRC 501(C)(3) | 50,000 | | | | Sponsored Research Sub-Award |
| AMERICAN COUNCIL OF LEARNED SOCIETIES 633 3rd Ave 8th Fl New York, NY 10017 | 13-1851145 | IRC 501(c)(3) | 50,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

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| uAspire 31 St James Ave Ste 520 Boston, MA 02116 | 04-3564307 | IRC 501(c)(3) | 49,147 | | | | Sponsored Research Sub-Award |
| Board of Trustees of the University of Illinois Grants and Contracts M/C 551 Chicago, IL 60680 | 37-6000511 | IRC 115 | 48,270 | | | | SPONSORED RESEARCH SUB-AWARD |

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| University at Albany (State University of New York) Office for Research Albany, NY 12222 | 16-1514621 | IRC 115 | 47,331 | | | | Sponsored Research Sub-Award |
| Cornell University 130 E Seneca St Ste 400 Office of Sponsored Programs Ithaca, NY 14850 | 15-0532082 | IRC 501(c)(3) | 47,100 | | | | Sponsored Research Sub-Award |

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| University of Kansas Medical Center Research Institute 3901 Rainbow Blvd Ste 1039 Kansas City, KS 66160 | 48-0680117 | IRC 501(C)(3) | 45,671 | | | | Sponsored Research Sub-Award |
| Bedford VA Research Corporation Inc 200 SPRINGS RD MS 151 Building 14 Room 104 BEDFORD, ME 02135 | 04-3512440 | IRC 501(C)(3) | 45,067 | | | | SPONSORED RESEARCH SUB-AWARD |

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| American Academy of Allergy Asthma and Immunology 555 East Wells Street Suite 1100 Milwaukee, WI 532023823 | 39-6061326 | IRC 501(c)(3) | 45,000 | | | | SPONSORED RESEARCH SUB-AWARD |
| Cambridge Health Alliance 1493 Cambridge St MALDEN, MA 02108 | 04-3167608 | IRC 501(C)(3) | 43,391 | | | | Sponsored Research Sub-Award |

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| Regents of the University of California - Santa Barbara 3227 CHEADLE HALL SANTA BARBARA, CA 93106 | 95-6006145 | IRC 501(C)(3) | 42,899 | | | | SPONSORED RESEARCH SUB-AWARD |
| Policy Research Associates 345 Delaware Avenue Delmar New York, NY 12054 | | NOT EXEMPT | 41,456 | | | | SPONSORED RESEARCH SUB-AWARD |

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| Atmospheric and Environmental Research Inc 131 HARTWELL AVE LEXINGTON, MA 021393794 | 04-2608324 | NOT EXEMPT | 41,408 | | | | SPONSORED RESEARCH SUB-AWARD |
| Colorado School of Public Health 13001 E 17th Place Mail Stop B119 Boulder, CO 80045 | 84-6000555 | IRC 115 | 40,000 | | | | SPONSORED RESEARCH SUB-AWARD |

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| Colorado State University Department of Pathology Fort Collins, CO 80523 | 84-6000555 | IRC 115 | 40,000 | | | | SPONSORED RESEARCH SUB-AWARD |
| University of Texas Health Science Center at Houston 7000 Fannin St Ste 1200 Houston, TX 77030 | 74-1761309 | IRC 501(c)(3) | 39,931 | | | | Sponsored Research Sub-Award |

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| Center on Budget and Policy Priorities 820 First Street NE Suite 510 Washington, DC 20002 | 52-1234565 | IRC 501(C)(3) | 39,238 | | | | Sponsored Research Sub-Award |
| New America Foundation 740 15th Street NW Suite 900 Washington, DC 20005 | 52-2096845 | IRC 501(c)(3) | 39,091 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Medical University of South Carolina 19 Hagood Ave Suite 608 Charleston, SC 29425 | 57-6007222 | IRC 115 | 38,722 | | | | Sponsored Research Sub-Award |
| Board of Regents of the University of Wisconsin System Office of Research Spons Prog University of Wisconsin - Madison Madison, WI 01854 | 39-6006492 | IRC 115 | 37,371 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Regents of the University of California - Santa Cruz 1156 High St Santa Cruz, CA 95064 | 94-1539563 | IRC 115 | 36,401 | | | | Sponsored Research Sub-Award |
| Mount Holyoke College 50 College St South Hadley, MA 01075 | 04-2103578 | IRC 501(c)(3) | 35,579 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Rockefeller University 1230 York Ave New York, NY 10065 | 13-1624158 | IRC 501(c)(3) | 35,010 | | | | Sponsored Research Sub-Award |
| University of Maryland Baltimore Office of Research Admi Adv 3112 Lee Building College park, MD 207425141 | 52-6002033 | IRC 115 | 35,000 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Rice University 6100 Main St - MS70 Ctr for Nanoscale Sci Tech Houston, TX 77005 | 74-1109620 | IRC 501(c)(3) | 34,569 | | | | Sponsored Research Sub-Award |
| Texas Biomedical Research Institute 7620 N W Loop 410 San Antonio, TX 782275301 | 74-1109630 | IRC 501(c)(3) | 33,613 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Western Washington University 516 High St Bellingham, WI 98225 | 91-6000562 | IRC 115 | 33,284 | | | | Sponsored Research Sub-Award |
| Montana State University 211 Montana Hall Bozeman, MT 597172420 | 81-6010045 | IRC 115 | 33,066 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Institute on Taxation and Economic Policy Washington DC Office 1616 P Street NW Suite 200 Washington, DC 20036 | 04-2688165 | IRC 501(c)(3) | 30,000 | | | | SPONSORED RESEARCH SUB-AWARD |
| San Francisco State University 1600 Holloway Avenue HSS 204 San Francisco, CA 941321722 | 93-1137247 | IRC 115 | 30,000 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| TSNE Mission Works 89 South Street Suite 700 Boston, MA 02111 | | NOT EXEMPT | 29,790 | | | | Sponsored Research Sub-Award |
| Bunker Hill Community College 250 New Rutherford Ave Boston, MA 02135 | 04-6002284 | IRC 115 | 29,709 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Raytheon BBN Technologies Corp 870 Winter St Waltham, MA 02451 | | NOT EXEMPT | 29,427 | | | | Sponsored Research Sub-Award |
| University of Massachusetts - Boston 100 Morrissey Blvd Boston, MA 021253393 | 04-3167352 | IRC 115 | 27,750 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| H Lee Moffitt Cancer Center and Research Institute 12902 MAGNOLIA DRIVE TAMPA, FL 33612 | 59-2451713 | IRC 501(C)(3) | 27,527 | | | | Sponsored Research Sub-Award |
| Bucknell University 701 Moore Ave Lewisburg, PA 17837 | 24-0772407 | IRC 501(c)(3) | 26,995 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Mayo Clinic 4500 San Pablo Road Jacksonville, FL 32224 | 59-3337028 | IRC 501(C)(3) | 26,951 | | | | Sponsored Research Sub-Award |
| Cedars-Sinai Medical Center 8700 Beverly Boulevard Suite 2416 LOS ANGELES, CA 06030 | 95-1644600 | IRC 501(C)(3) | 25,683 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Hebrew Rehabilitation Center for Aged 1200 Centre St Roslindale, MA 02131 | 04-2104298 | IRC 501(c)(3) | 25,564 | | | | Sponsored Research Sub-Award |
| Technical Education Research Centers Inc 2067 Massachusetts Ave Cambridge, MA 02140 | 04-6134355 | IRC 501(c)(3) | 25,390 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BJC HealthCare 4901 FOREST PARK AVE MS 90-75-570 ST LOUIS, MO 02111 | 43-1617558 | IRC 501(C)(3) | 25,279 | | | | SPONSORED RESEARCH SUB-AWARD |
| BRIDGE OVER TROUBLED WATERS INC 47 West Street Boston, MA 02111 | 04-2472126 | IRC 501(c)(3) | 25,234 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| ISABELLA STEWART GARDNER MUSEUM 25 Evans Way Boston, MA 02115 | 04-2104334 | IRC 501(c)(3) | 25,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| AMERICAN REPERTORY THEATRE 64 Brattle Street Cambridge, MA 02138 | 04-2665867 | IRC 501(c)(3) | 25,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| UNITED WAY OF BUFFALO AND ERIE COUNTY 742 Delaware Ave Buffalo, NY 14209 | 16-0743969 | IRC 501(c)(3) | 25,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| University of Mississippi Foundation 406 University Avenue Oxford, MS 38655 | 23-7310293 | IRC 501(c)(3) | 25,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| CLOUD FOUNDATION 647 Boylston St Boston, MA 02116 | 22-3681278 | IRC 501(c)(3) | 25,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| University of Connecticut Health Center 263 Farmington Avenue Farmington, CT 06030 | 23-7187838 | IRC 501(c)(3) | 24,889 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Community Action Agency of Somerville 66-70 Union Sq Somerville, MA 02143 | 04-2740838 | IRC 501(c)(3) | 24,033 | | | | Sponsored Research Sub-Award |
| Montefiore Med CtrAlbert Einstein Coll of Med Office of Spons Research Prog Bronx, NY 104672490 | 13-1740114 | IRC 501(c)(3) | 23,590 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Prince George's Community College 301 Largo Rd Largo, MD 207742199 | 23-7011243 | Exempt | 23,062 | | | | SPONSORED RESEARCH SUB-AWARD |
| George Washington University 2121 I St NW 601B Rice Hall Washington, DC 20052 | 53-0196584 | IRC 501(c)(3) | 22,188 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| American Institutes for Research 3333 K Street NW 3rd floor Washington, DC 20007 | 32-0007230 | IRC 501(C)(3) | 20,559 | | | | SPONSORED RESEARCH SUB-AWARD |
| YMCA OF GREATER BOSTON 316 Huntington Ave Boston, MA 02115 | 04-2103551 | IRC 501(c)(3) | 20,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| DotHouse Health 1353 Dorchester Avenue Dorchester, MA 02122 | 04-3433538 | IRC 501(C)(3) | 20,000 | | | | Sponsored Research Sub-Award |
| Dimock Community Health Center 55 Dimock St Roxbury, MA 02119 | 04-3487835 | IRC 501(c)(3) | 20,000 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Choate Rosemary Hall 333 Christian Street Wallingford, CT 06492 | 06-0910420 | IRC 501(c)(3) | 20,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| Buffalo Philharmonic Orchestra 786 Delaware Avenue BUFFALO, NY 14209 | 16-0755739 | IRC 501(c)(3) | 20,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| WNED FOUNDATION INC PO Box 1263 Buffalo, NY 14240 | 16-1613963 | IRC 501(c)(3) | 20,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| RICHARDSON CENTER CORPORATION 444 Forest Avenue Buffalo, NY 14213 | 20-5148995 | IRC 501(c)(3) | 20,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Salvation Army 615 Slaters Lane Alexandria, VA 22314 | 22-2406433 | IRC 501(c)(3) | 20,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| Shaw Festival Foundation 200 Delaware Ave Ste 900 BUFFALO, NY 14202 | 22-2809351 | IRC 501(c)(3) | 20,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| FOOD FOR FREE COMMITTEE INC 11 Inman St Cambridge, MA 02139 | 22-2561771 | IRC 501(c)(3) | 20,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| Invenio Imaging Inc 1600 ADAMS DR Suite 116 MENLO PARK, CA 94025 | | NOT EXEMPT | 19,600 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Oregon State University PO Box 1086 Corvallis, OR 97339 | 48-1278540 | IRC 501(c)(6) | 19,115 | | | | Sponsored Research Sub-Award |
| Pixels for Humans LLC 35 Falcon Circle East Greenwich, RI 028181306 | | NOT EXEMPT | 18,775 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|---|----------------|--------------------------------------|---------------------------------|--|--|---|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| University of Texas - Austin PO Box 7996 Main Building 302 Austin, TX 787121111 | 74-6000203 | IRC 115 | 18,578 | | | | Sponsored Research Sub-Award |
| Center for an Urban Future 120 Wall Street 20th Floor New York, NY 10005 | 13-3185114 | IRC 501(C)(3) | 18,500 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Children's Hospital of Alabama 1600 7TH AVE SOUTH BIRMINGHAM, AL 35233 | 63-0307306 | IRC 501(C)(3) | 18,467 | | | | SPONSORED RESEARCH SUB-AWARD |
| Dartmouth Medical School Department of Biochemistry Darmouth Medical School Hanover, NH 03656 | 02-0222111 | Exempt | 18,224 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Alfred I DuPont Hospital for Children 1600 Rockland Road Wilmington, DE 19803 | | IRC 501(C)(3) | 17,939 | | | | SPONSORED RESEARCH SUB-AWARD |
| Oklahoma State University 207A Whitehurst Hall Stillwater, OK 73078 | 73-6017987 | IRC 115 | 17,660 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| Los Alamos National Laboratory IGPP at Los Alamos Mail Stop C305 Warehouse SM 30 Bikini Atoll Road Los Alamos, NM 87545 | | GOVERNMENTAL UNIT | 17,448 | | | | Sponsored Research Sub-Award |
| Torn Space Theater 270 Lafayette Avenue Buffalo, NY 14213 | 33-1159716 | IRC 501(c)(3) | 17,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Greater Minneapolis Crisis Nursery 4454 Fourth Avenue South Minneapolis, MN 55419 | 41-1379021 | IRC 501(C)(3) | 16,940 | | | | Sponsored Research Sub-Award |
| CAMBRIDGE COMMUNITY CENTER 5 Callender St Cambridge, MA 02139 | 04-2477881 | IRC 501(c)(3) | 15,800 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Regents of the University of California - Riverside 900 University Ave Riverside, CA 92521 | 95-6006142 | IRC 115 | 15,714 | | | | Sponsored Research Sub-Award |
| San Diego State University 5500 Campanile Drive San Diego, CA 92182 | 33-0373293 | IRC 115 | 15,270 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| David Geffen School of Medicine at UCLA Department of Neurology Los Angeles, CA 90095 | 95-4386558 | IRC 115 | 15,157 | | | | SPONSORED RESEARCH SUB-AWARD |
| WESTERN NEW YORK RAILWAY HISTORICAL SOCIETY INC 100 Lee Street Buffalo, NY 14210 | 22-2328484 | IRC 501(c)(3) | 15,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BUILDING PATHWAYS INC PO Box 190900 Roxbury, MA 02119 | 47-5276622 | IRC 501(c)(3) | 15,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORP 18R Shepard Street Suite 100 Brighton, MA 02135 | 04-2716278 | IRC 501(c)(3) | 14,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Michigan State University 426 Auditorium Rd Rm 350 East Lansing, MI 48824 | 38-6005984 | IRC 115 | 14,448 | | | | Sponsored Research Sub-Award |
| University of Massachusetts - Lowell One University Ave Lowell, MA 01854 | 04-2607130 | IRC 115 | 13,843 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Indiana University Foundation PO Box 500 Bloomington, IN 47402 | 35-6018940 | IRC 501(c)(3) | 13,089 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| Y2Y NETWORK INC 10 Ware Street Cambridge, MA 02138 | 82-1755423 | IRC 501(c)(3) | 13,065 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Atrius Health Inc 275 Grove St Riverside Center Newton, MA 03656 | 04-3397450 | IRC 501(c)(3) | 12,929 | | | | Sponsored Research Sub-Award |
| The Regents of the University of Colorado Dept of Preventive Medicine and Biometrics Denver, CO 80262 | 84-6000555 | IRC 115 | 12,868 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| University of Kentucky 10 Funkhouser Building Lexington, KY 40506 | 61-6001218 | IRC 115 | 12,816 | | | | SPONSORED RESEARCH SUB-AWARD |
| AGAINST MALARIA FOUNDATION US 310 W 20th Street Suite 300 Kansas City, MO 64108 | 20-3069841 | IRC 501(c)(3) | 12,580 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| REACH BEYOND DOMESTIC VIOLENCE INC PO Box 540024 Waltham, MA 02454 | 04-2735449 | IRC 501(c)(3) | 12,580 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| ASPEN ART MUSEUM 637 E Hyman Ave Aspen, CO 81611 | 84-0746671 | IRC 501(c)(3) | 12,500 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Center for EcoTechnology 112 Elm St Pittsfield, MA 01201 | | NOT EXEMPT | 12,500 | | | | SPONSORED RESEARCH SUB-AWARD |
| WEST END HOUSE INC 105 Allston St Allston, MA 02134 | 04-2105825 | IRC 501(c)(3) | 12,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Washington University School of Medicine 660 S Euclid Ave St Louis, MO 63110 | 43-0653611 | IRC 501(C)(3) | 12,154 | | | | Sponsored Research Sub-Award |
| CHA Family Health North 2067 Massachusetts Avenue Cambridge, MA 02140 | | IRC 501(C)(3) | 12,065 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
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| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Boston VA Research Institute Inc 150 S Huntington Ave JP - 151B Room 11B-60 Boston, MA 02130 | 04-3081524 | IRC 501(c)(3) | 12,040 | | | | SPONSORED RESEARCH SUB-AWARD |
| MUSIC ASSOCIATES OF ASPEN INC 225 MUSIC SCHOOL ROAD ASPEN, CO 81611 | 84-0445087 | IRC 501(c)(3) | 12,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| CITIZENS OF THE WORLD INC 3 GOLD STAR PLACE CAMBRIDGE, MA 02140 | 47-3734819 | IRC 501(C)(3) | 12,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| American University 4400 Massachusetts Ave NW Washington, DC 20016 | 53-0196549 | IRC 501(c)(3) | 11,931 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|--|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Massachusetts College of Pharmacy and Health Sciences 179 Longwood Ave Boston, MA 02115 | 04-2104700 | IRC 501(c)(3) | 11,599 | | | | Sponsored Research Sub-Award |
| SAINT JAMES CHURCH 865 Madison Ave New York, NY 10021 | 13-5600388 | IRC 501(c)(3) | 11,500 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| JACKSON MANN COMMUNITY CENTER 500 CAMBRIDGE STREET ALLSTON, MA 02134 | 04-2589717 | IRC 501(C)(3) | 11,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| Sanford Research 2301 E 60th St North 2301 East 60th Street North Sioux Falls, SD 57104 | 46-0462161 | IRC 501(c)(3) | 10,985 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Mathematica Policy Research Inc Mathematica Policy Research Inc 600 Maryland Avenue SW Washington, DC 200242512 | | Not exempt | 10,804 | | | | SPONSORED RESEARCH SUB-AWARD |
| Ohio University Office of Research Spons Prog 105 Research Technology Center Athens, OH 457012979 | 31-6402113 | IRC 115 | 10,490 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Springfield Technical Community College 1 Armory Sq Springfield, MA 01102 | 04-2444774 | Exempt | 10,437 | | | | Sponsored Research Sub-Award |
| CAMBRIDGE COMMUNITY FOUNDATION 99 Bishop Allen Drive Cambridge, MA 02138 | 04-6012492 | IRC 501(C)(3) | 10,413 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| San Diego State University Research Foundation 5250 Campanile Dr San Diego, CA 92182 | 95-6042721 | IRC 501(c)(3) | 10,305 | | | | Sponsored Research Sub-Award |
| GHESKIO 68 Jay Street suite 201 Brooklyn, NY 11201 | 98-0158310 | IRC 501(c)(3) | 10,165 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| CAMBRIDGE FAMILY AND CHILDRENS SERVICE 60 Gore St Cambridge, MA 02141 | 04-2104057 | IRC 501(c)(3) | 10,100 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| ST BERNARDS SCHOOL INC 4 E 98th St New York, NY 10029 | 13-1255270 | IRC 501(c)(3) | 10,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|--|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Brearley School 610 E 83rd St New York, NY 10028 | 13-1623915 | IRC 501(c)(3) | 10,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| WHITNEY MUSEUM OF AMERICAN ART 945 Madison Avenue New York, NY 10021 | 13-1789318 | IRC 501(c)(3) | 10,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Nichols School 1250 Amherst St BUFFALO, NY 14216 | 16-0755808 | IRC 501(c)(3) | 10,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| ROSWELL PARK ALLIANCE FOUNDATION ELM CARLTON STS BUFFALO, NY 14263 | 16-1391608 | IRC 501(c)(3) | 10,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Curtis Institute of Music 1726 Locust Street Philadelphia, PA 19103 | 23-1585611 | IRC 501(c)(3) | 10,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |
| CARE USA 12101 New Hampshire Avenue Silver Spring, MD 20904 | 80-0791500 | IRC 501(c)(3) | 10,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| University of South Carolina 1600 Hampton Street Suite 414 Columbia, SC 29208 | | IRC 115 | 10,000 | | | | SPONSORED RESEARCH SUB-AWARD |
| INTERNATIONAL PHYSICIANS FOR THE PREV OF NUC WAR 339 Pleasant Street Third Floor Malden, MA 02148 | 04-2702110 | IRC 501(c)(3) | 10,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| BOSTON MUNICIPAL RESEARCH BUREAU 333 Washington St Boston, MA 02108 | 22-2673755 | IRC 501(c)(3) | 10,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| AAMC 174 East 80th Street New York, NY 10075 | 80-0083168 | IRC 501(c)(3) | 10,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Urban Institute 2100 M Street NW Washington, DC 20037 | 52-0880375 | IRC 501(C)(3) | 9,705 | | | | SPONSORED RESEARCH SUB-AWARD |
| Washington State University PO Box 643140 Pullman, WA 99164 | 91-6001108 | IRC 115 | 9,418 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| The University of Memphis 3720 Alumni Ave Memphis, TN 38152 | 62-0648618 | IRC 115 | 9,000 | | | | Sponsored Research Sub-Award |
| ALTERNATIVES FOR COMMUNITY AND ENVIRONMENT 2201 Washington Street Suite 302 Roxbury, MA 02119 | 04-3228509 | IRC 501(c)(3) | 8,803 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| MUSIC AND YOUTH INITIATIVE INC 398 Columbus Avenue Suite 307 Boston, MA 02116 | 22-2767066 | IRC 501(c)(3) | 8,803 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| Grand Canyon Trust 2601 N FORT VALLEY ROAD FLAGSTAFF, AZ 86001 | 86-0512633 | IRC 501(c)(3) | 8,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| FIDELITY INVESTMENTS CHARITABLE GIFT FUND 200 Seaport Boulevard Boston, MA 02210 | 11-0303001 | IRC 501(c)(3) | 8,000 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| VERONICA SMITH MULTI SERVICE SENIOR CENTER 20 Chestnut Hill Avenue Brighton, MA 02135 | 22-2482914 | IRC 501(c)(3) | 7,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| SAINTS COSMAS AND DAMIAN SOCIETY PO Box 1877 Anniston, AL 36202 | 20-5183664 | IRC 501(c)(3) | 7,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| Natural History Museum of Los Angeles County 900 Exposition Blvd Los Angeles, CA 90007 | 95-6132185 | IRC 501(C)(3) | 7,483 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Davidson College Grants Contracts Box 7149 Davidson, NC 28035 | 56-0529961 | IRC 501(c)(3) | 7,466 | | | | SPONSORED RESEARCH SUB-AWARD |
| William Mitchell College of Law 875 Summit Avenue St Paul, MN 55105 | 41-0518750 | IRC 501(C)(3) | 7,057 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Missouri Botanical Garden 4344 Shaw Blvd St Louis, MO 63110 | 43-0666759 | IRC 501(c)(3) | 6,957 | | | | Sponsored Research Sub-Award |
| Valley Settlement 520 South Third Street Suite 9 Carbondale, CO 81623 | 81-2401368 | IRC 501(C)(3) | 6,724 | | | | Sponsored Research Sub-Award |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| CAMBRIDGE CHAMBER OF COMMERCE 600 ONE KENDALL SQUARE 6-105 CAMBRIDGE, MA 02139 | 04-1144780 | IRC 501(C)(6) | 6,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |
| San Francisco Ballet Association 455 Franklin St San Francisco, CA 94102 | 94-1415298 | IRC 501(c)(3) | 6,000 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Texas State University 601 University Drive JC Kellan Suite 420 San Marcos, TX 78666 | 74-6000079 | IRC 115 | 5,985 | | | | SPONSORED RESEARCH SUB-AWARD |
| Association of Children's Museums 2511 Jefferson Davis Highway Suite 600 Arlington, VA 22202 | 95-4087882 | IRC 501(c)(3) | 5,782 | | | | SPONSORED RESEARCH SUB-AWARD |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Princeton University 701 Carnegie Center Ste 445 Princeton University Princeton, NJ 08540 | 21-0634501 | IRC 501(c)(3) | 5,555 | | | | Sponsored Research Sub-Award |
| Dancers Group 44 Gough St Ste 201 San Francisco, CA 94103 | 94-2879185 | IRC 501(c)(3) | 5,500 | | | | DAF DISTRIBUTION/CHARITABLE CONTRIBUTIONS |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|---|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| CAMBRIDGE CAMPING ASSOCIATION 99 Bishop Allen Drive Cambridge, MA 02138 | 04-6002073 | IRC 501(c)(3) | 5,500 | | | | COMMUNITY GIFT AND CHARITABLE CONTRIBUTIONS |

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|--|---------------------------------|---------------------------------|--|--|---|
| GRADUATE TUITION & FEES GRANTS | 8299 | 243,064,135 | | | |
| UNDERGRAD. TUITION, FEES, & STIP. GRANTS | 4079 | 193,722,321 | | | |
| GRADUATE STUDENT STIPEND GRANTS | 4374 | 89,569,440 | | | |
| STIPENDS - POST-DOC. STUDENTS & FELLOWS | 531 | 32,466,747 | | | |
| OTHER STUDENT GRANTS, PRIZES & AWARDS | 8069 | 25,830,580 | | | |

| Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals. | | | | | |
|--|-------------------------|-------------------------|----------------------------------|--|---------------------------------------|
| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
| GRANTS & AWARDS TO NON-HARVARD INDIV. | 975 | 12,871,285 | | | |
| STUDENT LOAN REPAYMENT PROGRAMS & FORGIVEN LOANS | 766 | 10,301,399 | | | |
| OTHER UNDERGRADUATE GRANTS, PRIZES & AWARDS | 1844 | 6,770,475 | | | |
| TRAINING GRANTS | 32 | 500,242 | | | |

| | | |
|--------------------------|---|---------------------------|
| Schedule J (Form 990) | <div>Compensation Information</div> <div>For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees</div> <div>▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.</div> <div>▶ Go to www.irs.gov/Form990 for instructions and the latest information.</div> | OMB No. 1545-0047 |
| | | 2018 |
| | | Open to Public Inspection |

| | | |
|--|--|--|
| Department of the Treasury Internal Revenue Service | Name of the organization President and Fellows of Harvard College | Employer identification number 04-2103580 |
|--|--|--|

| Part I Questions Regarding Compensation | | Yes | No |
|--|---|----------|-----|
| 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| <input checked="" type="checkbox"/> First-class or charter travel | <input checked="" type="checkbox"/> Housing allowance or residence for personal use | | |
| <input checked="" type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence | | |
| <input checked="" type="checkbox"/> Tax idemnification and gross-up payments | <input checked="" type="checkbox"/> Health or social club dues or initiation fees | | |
| <input type="checkbox"/> Discretionary spending account | <input checked="" type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) | | |
| b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | Yes | |
| 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? | 2 | Yes | |
| 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract | | |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study | | |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee | | |
| 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | |
| a Receive a severance payment or change-of-control payment? | 4a | | No |
| b Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | Yes | |
| c Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | No |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: | | | |
| a The organization? | 5a | | No |
| b Any related organization? | 5b | | No |
| If "Yes," on line 5a or 5b, describe in Part III. | | | |
| 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: | | | |
| a The organization? | 6a | | No |
| b Any related organization? | 6b | | No |
| If "Yes," on line 6a or 6b, describe in Part III. | | | |
| 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III. | | 7 | Yes |
| 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. | | 8 | No |
| 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? | | 9 | |

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Schedule J (Form 990) 2018

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference | Explanation |
|--|--|
| Schedule J, Part I, Line 3 COMPENSATION REVIEW PROCESS: | SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S COMPENSATION. |

| Return Reference | Explanation |
|--|---|
| Schedule J, Part II SCHEDULE J SUPPLEMENTAL INFORMATION | FELLOW KAREN GORDON MILLS HAD A PAID FACULTY APPOINTMENT DURING CALENDAR YEAR 2018 UNRELATED TO HER WORK AS A MEMBER OF THE HARVARD CORPORATION. THE COMPENSATION FOR HER ACADEMIC SERVICES IS REPORTED IN FORM 990, PART VII, SECTION A, COLUMN (D). |

| Return Reference | Explanation |
|---|---|
| Schedule J, Part I, Line 1a First-class or charter travel | UNIVERSITY TRAVEL POLICY PROHIBITS FIRST CLASS TRAVEL EXCEPT IN LIMITED CIRCUMSTANCES. IN ACCORDANCE WITH THIS POLICY, TWO OFFICERS TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR. TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY BUSINESS PURPOSES AND ARE THEREFORE NOT TREATED AS TAXABLE COMPENSATION. |

| Return Reference | Explanation |
|---|--|
| Schedule J, Part I, Line 1a Travel for companions | UNIVERSITY TRAVEL POLICY ALLOWS FOR REIMBURSEMENT OF TRAVEL EXPENSES INCURRED BY COMPANION TRAVELERS WHEN THE COMPANION HAS A SIGNIFICANT ROLE IN THE BUSINESS PROCEEDINGS, OR MAKES AN IMPORTANT CONTRIBUTION TO THE SUCCESS OF AN EVENT. IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED TWO OFFICERS AND ONE KEY EMPLOYEE FOR COMPANION TRAVEL DURING THE YEAR. IN THESE LIMITED CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION. |

| Return Reference | Explanation |
|---|--|
| Schedule J, Part I, Line 1a Tax indemnification and gross-up payments | THE UNIVERSITY ELECTED TO MAKE GROSS-UP PAYMENTS RELATED TO REIMBURSEMENTS. THREE OFFICERS, THREE HIGHEST COMPENSATED EMPLOYEES AND ONE FORMER OFFICER RECEIVED THIS BENEFIT PURSUANT TO UNIVERSITY INTERNAL REVIEW PROCESSES. |

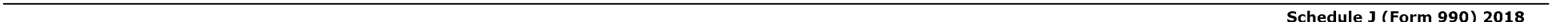
| Return Reference | Explanation |
|---|--|
| Schedule J, Part I, Line 1a Housing allowance or residence for personal use | AS PRESIDENT, THE UNIVERSITY PROVIDED FORMER PRESIDENT FAUST WITH A RESIDENCE IN CAMBRIDGE UNTIL 6/30/2018. THE USE OF THE RESIDENCE WAS REQUIRED AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$81,968 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. THE UNIVERSITY PROVIDES PROVOST GARBER WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$134,139 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A RESIDENCE IN ALLSTON AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$105,840 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. THE FACULTY OF ARTS AND SCIENCES (FAS) PROVIDED DEAN SMITH WITH A RESIDENCE IN CAMBRIDGE UNTIL 08/14/2018. THE USE OF THE RESIDENCE WAS REQUIRED AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF FAS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL PERSONAL USE OF THE RESIDENCE IS \$47,316 AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. |

| Return Reference | Explanation |
|---|---|
| Schedule J, Part I, Line 1a Health or social club dues or initiation fees | PURSUANT TO THE BUSINESS EXPENSE REIMBURSEMENT POLICY THE UNIVERSITY PAID HARVARD CLUB DUES FOR TWO OFFICERS AND ONE KEY EMPLOYEE AND PAID COMMERCIAL CLUB OF BOSTON DUES FOR ONE KEY EMPLOYEE. THIS IS A NONTAXABLE BUSINESS EXPENSE IN FURTHERANCE OF ALUMNI RELATIONS AND DEVELOPMENT. |

| Return Reference | Explanation |
|---|---|
| Schedule J, Part I, Line 1a Personal services | DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT). THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT. |

| Return Reference | Explanation |
|--|---|
| Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan | <p>LIKE MANY OF ITS PEERS, HARVARD UNIVERSITY MAY MAINTAIN A DEFERRED COMPENSATION ACCOUNT ("DCA") FOR EMPLOYEES IN LIMITED CIRCUMSTANCES TO RECOGNIZE EXCEPTIONAL SERVICE AND ENCOURAGE RETENTION. THE DCA REFERENCED HERE WAS FOR FORMER PRESIDENT FAUST. UNDER THE TERMS OF THE PLAN, HARVARD'S BOARD OF TRUSTEES (KNOWN AS THE HARVARD CORPORATION) DETERMINES ANNUALLY WHETHER AND HOW MUCH TO CONTRIBUTE TO THE DCA. AMOUNTS CONTRIBUTED TO THE DCA VEST ACCORDING TO A THREE- YEAR PLAN CYCLE IN WHICH ALL AMOUNTS CONTRIBUTED IN YEARS 1, 2, AND 3 VEST AFTER YEAR 3. THE THREE- YEAR PLAN CYCLE RAN FROM CALENDAR YEAR 2015 TO CALENDAR YEAR 2017, AND VESTED IN CALENDAR 2018. OVER THE THREE-YEAR PLAN CYCLE FROM CALENDAR YEAR 2015 TO CALENDAR YEAR 2017, THE DCA WAS CREDITED WITH A TOTAL OF \$1,200,000. UNDER THE TERMS OF THE DCA, THE CREDITED AMOUNTS VESTED AND WERE PAID OUT IN CALENDAR YEAR 2018. TOGETHER WITH ASSOCIATED INVESTMENT EARNINGS ON THE CREDITED SUMS, THE PAYOUT TOTALED \$1,448,114, WHICH IS REPORTED ON SCHEDULE J, PART II, COLUMN B(III) AS OTHER REPORTABLE COMPENSATION. THE PORTION OF THE PAYOUT WHICH WAS PREVIOUSLY REPORTED AS RETIREMENT AND OTHER DEFERRED COMPENSATION ON SCHEDULE J, PART II, COLUMN C OF PRIOR FORMS 990 IS \$1,200,000. THIS AMOUNT IS THEREFORE REPORTED ON THIS YEAR'S SCHEDULE J, PART II, COLUMN F. THE PURPOSE OF COLUMN F IS TO ALERT THE READER THAT THE LISTED COMPENSATION IS REPORTED TWICE. FIRST IN THE YEARS CREDITED AND AGAIN IN THE YEAR VESTED. HARVARD BUSINESS SCHOOL'S VOLUNTARY RETIREMENT INCENTIVE PLAN ALLOWS ELIGIBLE FACULTY MEMBERS TO ELECT TO RETIRE AT A SET DATE IN EXCHANGE FOR A LUMP-SUM PAYMENT. THE FACULTY MEMBER FORFEITS THE PAYMENT IF HE/SHE TERMINATES EMPLOYMENT BEFORE THE RETIREMENT DATE. THE AMOUNT FULLY VESTS AND IS DISTRIBUTED WHEN THE FACULTY MEMBER RETIRES. UNDER THIS PLAN, TWO HIGHEST COMPENSATED EMPLOYEES RECEIVED PAYMENTS, WHICH HAS BEEN REPORTED IN COLUMN B(III) OTHER REPORTABLE COMPENSATION.</p> |

| Return Reference | Explanation |
|---|--|
| Schedule J, Part I, Line 7 Non-fixed payments | THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE. BONUS AND INCENTIVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II). |



Additional Data

Software ID: 18007697
Software Version: 2018v3.1
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|--|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
| | | (i) Base Compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| DREW GILPIN FAUST | (i) | 987,027 | 1,000,000 | 1,479,759 | 34,815 | 110,646 | 3,612,247 | 1,200,000 |
| SEE SCHEDULE O | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LAWRENCE S BACOW | (i) | 477,174 | 0 | 45,834 | 34,815 | 12,249 | 570,072 | 0 |
| FELLOW/PRESIDENT AS OF 07/01/2018 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KAREN GORDON MILLS | (i) | 155,464 | 0 | 1,777 | 17,539 | 7,362 | 182,142 | 0 |
| FELLOW; SENIOR FELLOW AT HBS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PAUL ANDREW | (i) | 415,259 | 20,000 | 196 | 34,815 | 25,547 | 495,817 | 0 |
| V.P. PUBLIC AFFAIRS AND COMM. | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ALAN M GARBER | (i) | 698,066 | 30,000 | 2,454 | 34,815 | 160,882 | 926,217 | 0 |
| PROVOST | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MARC L GOODHEART | (i) | 358,397 | 30,000 | 19,248 | 35,129 | 28,136 | 470,910 | 0 |
| V.P. AND SECRETARY OF THE UNIVERSITY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MARILYN M HAUSAMMANN | (i) | 366,170 | 20,000 | 20,763 | 34,815 | 27,605 | 469,353 | 0 |
| V.P. FOR HUMAN RESOURCES | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| THOMAS J HOLLISTER | (i) | 505,829 | 20,000 | 20,242 | 34,815 | 31,682 | 612,569 | 0 |
| V.P. FOR FINANCE AND C.F.O. | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ROBERT W IULIANO | (i) | 599,223 | 40,000 | 39,277 | 35,029 | 25,879 | 739,409 | 0 |
| SENIOR V.P. AND GENERAL COUNSEL; DEPUTY TO THE PRESIDENT UNTIL 6/30/2019 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KATHERINE N LAPP | (i) | 686,371 | 30,000 | 20,912 | 34,815 | 9,440 | 781,537 | 0 |
| EXECUTIVE VICE PRESIDENT | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DIANE LOPEZ | (i) | 358,503 | 11,000 | 7,762 | 35,029 | 25,848 | 438,142 | 0 |
| V.P. AND GENERAL COUNSEL AS OF 06/01/2019 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ANNE H MARGULIES | (i) | 419,406 | 70,000 | 19,874 | 34,815 | 24,393 | 568,488 | 0 |
| V.P. AND CHIEF INFORMATION OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TAMARA ELLIOTT ROGERS | (i) | 584,478 | 50,000 | 169,625 | 34,815 | 22,023 | 860,941 | 0 |
| V.P. FOR ALUMNI AFFAIRS AND DEVELOPMENT UNTIL 11/30/2018 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LEAH ROSOVSKY | (i) | 340,635 | 0 | 19,573 | 34,815 | 26,654 | 421,677 | 0 |
| V.P. FOR STRATEGY AND PROGRAMS UNTIL 12/31/2018 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SARAH E THOMAS | (i) | 337,836 | 15,000 | 20,169 | 34,815 | 12,034 | 419,853 | 0 |
| V.P. FOR THE HARVARD LIBRARY UNTIL 02/28/2019 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MEREDITH WEENICK | (i) | 375,708 | 30,000 | 20,915 | 34,815 | 11,684 | 473,123 | 0 |
| V.P. FOR CAMPUS SERVICES | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JEFFREY S FLIER | (i) | 373,059 | 0 | 20,751 | 34,815 | 29,146 | 457,771 | 0 |
| SEE SCHEDULE O | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BARBARA J MCNEIL | (i) | 368,240 | 0 | 40,668 | 34,815 | 2,253 | 445,975 | 0 |
| SEE SCHEDULE O | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MICHAEL D SMITH | (i) | 585,406 | 20,000 | 50,776 | 34,815 | 70,773 | 761,770 | 0 |
| DEAN, FACULTY OF ARTS & SCIENCES UNTIL 08/14/2018 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GEORGE Q DALEY | (i) | 803,650 | 0 | 20,363 | 34,815 | 141 | 858,969 | 0 |
| DEAN, FACULTY OF MEDICINE | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees | | | | | | | | |
|---|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
| (A) Name and Title | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
| | | (i) Base Compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | | | | |
| CLAUDINE GAY | (i) | 409,034 | 0 | 19,456 | 34,815 | 24,257 | 487,562 | 0 |
| DEAN, FACULTY OF ARTS & SCIENCES AS OF 08/15/2018 | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NITIN NOHRIA | (i) | 694,040 | 25,000 | 20,286 | 34,815 | 130,366 | 904,507 | 0 |
| DEAN, FACULTY OF BUSINESS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MICHAEL TUSHMAN | (i) | 422,999 | 31,494 | 1,348,960 | 34,815 | 25,925 | 1,864,193 | 0 |
| FACULTY | (ii) | 210,563 | 0 | 0 | 0 | 0 | 210,563 | 0 |
| CARLISS Y BALDWIN | (i) | 206,783 | 10,497 | 1,284,959 | 25,237 | 12,290 | 1,539,766 | 0 |
| FACULTY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FRANCESCA GINO | (i) | 330,773 | 40,000 | 109,055 | 27,563 | 24,682 | 532,073 | 0 |
| FACULTY | (ii) | 512,375 | 0 | 0 | 0 | 0 | 512,375 | 0 |
| STUART GILSON | (i) | 344,587 | 10,000 | 42,317 | 34,815 | 26,068 | 457,787 | 0 |
| FACULTY | (ii) | 539,725 | 0 | 0 | 0 | 0 | 539,725 | 0 |
| DAVID J MALAN | (i) | 367,013 | 0 | 533,212 | 34,815 | 12,165 | 947,205 | 0 |
| FACULTY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Employer identification number
04-2103580

| Part I Bond Issues | | | | | | | | | | | |
|--|----------------|-------------|-----------------|-----------------|----------------------------|--------------|----|-------------------------|----|--------------------|----|
| (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | (g) Defeased | | (h) On behalf of issuer | | (i) Pool financing | |
| | | | | | | Yes | No | Yes | No | Yes | No |
| A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY | 04-3431814 | 57585KGP7 | 01-15-2004 | 103,670,000 | SERIES R 1-5 (SEE PART VI) | | X | | X | | X |
| B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY | 04-3431814 | 57585KGP7 | 04-14-2005 | 13,490,000 | SERIES R 6 (SEE PART VI) | | X | | X | | X |
| C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY | 04-3431814 | 57585KGP7 | 04-03-2006 | 14,040,000 | SERIES R 7 (SEE PART VI) | | X | | X | | X |
| D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY | 04-3431814 | 57586EQE4 | 01-20-2010 | 531,814,469 | SERIES 2010A (SEE PART VI) | X | | | X | | X |

| Part II | | Proceeds | | | | | | | |
|---------|--|-------------|----|------------|----|------------|----|-------------|----|
| | | A | | B | | C | | D | |
| 1 | Amount of bonds retired | 0 | | 0 | | 0 | | 27,570,000 | |
| 2 | Amount of bonds legally defeased | 0 | | 0 | | 0 | | 402,840,000 | |
| 3 | Total proceeds of issue | 103,670,000 | | 13,491,079 | | 14,043,650 | | 533,205,724 | |
| 4 | Gross proceeds in reserve funds | 0 | | 0 | | 0 | | 0 | |
| 5 | Capitalized interest from proceeds | 0 | | 0 | | 0 | | 20,489,954 | |
| 6 | Proceeds in refunding escrows | 0 | | 0 | | 0 | | 0 | |
| 7 | Issuance costs from proceeds | 0 | | 0 | | 0 | | 2,755,155 | |
| 8 | Credit enhancement from proceeds | 0 | | 0 | | 0 | | 0 | |
| 9 | Working capital expenditures from proceeds | 0 | | 0 | | 0 | | 0 | |
| 10 | Capital expenditures from proceeds | 0 | | 0 | | 0 | | 198,239,905 | |
| 11 | Other spent proceeds | 103,670,000 | | 13,491,079 | | 14,043,650 | | 311,720,710 | |
| 12 | Other unspent proceeds | 0 | | 0 | | 0 | | 0 | |
| 13 | Year of substantial completion | | | | | | | 2014 | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 14 | Were the bonds issued as part of a current refunding issue? | X | | X | | X | | X | |
| 15 | Were the bonds issued as part of an advance refunding issue? | | X | | X | | X | X | |
| 16 | Has the final allocation of proceeds been made? | X | | X | | X | | X | |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X | | X | | X | | X | |

| Part III Private Business Use | | | | | | | | | |
|-------------------------------|--|-----|----|-----|----|-----|----|-----|----|
| | | A | | B | | C | | D | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? | | | | | | | | X |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property? | | | | | | | X | |

Part III

Private Business Use (Continued)

| | | A | | B | | C | | D | |
|-----------|--|-----|----|-----|----|-----|----|--------|----|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? | | | | | | | X | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | | | | | | | X | |
| c | Are there any research agreements that may result in private business use of bond-financed property? | | | | | | | X | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | | | | | | | X | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶ | | | | | | | 0.19 % | |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶ | | | | | | | 0.05 % | |
| 6 | Total of lines 4 and 5 | 0 % | | 0 % | | 0 % | | 0.24 % | |
| 7 | Does the bond issue meet the private security or payment test? . . . | | | | | | | | X |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? | | | | | | | X | |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . | | | | | | | 17.6 % | |
| c | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? | | | | | | | X | |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? | X | | X | | X | | X | |

Part IV

Arbitrage

| | | A | | B | | C | | D | |
|-----------|--|-----|----|-----|----|-----|----|-----|----|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . | | X | | X | | X | | X |
| 2 | If "No" to line 1, did the following apply? | | | | | | | | |
| a | Rebate not due yet? | | X | | X | | X | | X |
| b | Exception to rebate? | X | | X | | X | | | X |
| c | No rebate due? | | X | | X | | X | X | |
| | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed | | | | | | | | |
| 3 | Is the bond issue a variable rate issue? | X | | X | | X | | | X |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | | X | | X | | X | | X |
| b | Name of provider | | | | | | | | |
| c | Term of hedge | | | | | | | | |
| d | Was the hedge superintegrated? | | | | | | | | |
| e | Was the hedge terminated? | | | | | | | | |

Part IV Arbitrage (Continued)

| | | A | | B | | C | | D | |
|-----------|---|------------|-----------|------------|-----------|------------|-----------|------------|-----------|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? | | X | | X | | X | | X |
| b | Name of provider | | | | | | | | |
| c | Term of GIC | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? | | X | | X | | X | | X |
| 7 | Has the organization established written procedures to monitor the requirements of section 148? | X | | X | | X | | X | |

Part V Procedures To Undertake Corrective Action

| | | A | | B | | C | | D | |
|--|--|------------|-----------|------------|-----------|------------|-----------|------------|-----------|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-mediation is not available under applicable regulations? | | X | | X | | X | | X | |

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

| Return Reference | Explanation |
|---------------------------------|---|
| Schedule K, Part I BOND ISSUES: | COLUMNS A AND B, GENERAL NOTE: THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (EIN: 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHEDULE: SERIES R 1-5, SERIES R 6, SERIES R 7, AND SERIES 2010A. IT WAS MERGED INTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN: 04-3431814) ON OCTOBER 1, 2010. |

| Return Reference | Explanation |
|--|---|
| Schedule K, Part II, Line 3 PROCEEDS: | GENERAL NOTE: THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 OF PART II AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS, EXCEPT IN THE CASE OF COMMERCIAL PAPER ISSUES (SERIES 2018EE) FOR WHICH LINE 3 OF PART II REPRESENTS THE BALANCE OUTSTANDING ON JUNE 30, 2019 AND COLUMN E OF PART I REPRESENTS THE FULL AUTHORIZED AMOUNT OF THE COMMERCIAL PAPER PROGRAM |

| Return Reference | Explanation |
|--|---|
| Schedule K, Part III PRIVATE BUSINESS USE: | COLUMNS A-C (SERIES R1-5, R6, AND R7): THESE BONDS WERE ISSUED SOLELY TO REFUND PRE-JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING. |

| Return Reference | Explanation |
|--|--|
| Schedule K, Part IV, Line 2c ARBITRAGE: | COLUMN D (SERIES 2010A): THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2014 AS OF JUNE 30, 2014. NO REBATE WAS DUE. COLUMN A (SERIES 2010B): THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2015 AS OF JUNE 30, 2015. NO REBATE WAS DUE. SERIES 2018EE: NO REBATE COMPUTATION WAS NEEDED IN RELATION TO THE UNIVERSITY'S COMMERCIAL PAPER SERIES BECAUSE NO PROCEEDS WERE INVESTED PRIOR TO BEING SPENT |

| Return Reference | Explanation |
|--|--|
| Schedule K, Part II, Line 13 SUBSTANTIAL COMPLETION | COLUMN C (SERIES 2018EE): ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALLY COMPLETE AS OF JUNE 30, 2019, ALTHOUGH ALL PROCEEDS DRAWN FOR THE PROJECT HAVE PREVIOUSLY BEEN SPENT |

| Return Reference | Explanation |
|--|--|
| Schedule K, Part I, Column (f) DESCRIPTION OF PURPOSE | <p>ROW A (SERIES R 1-5), COLUMN F: SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES A (7/1/72), SERIES B (7/1/73), SERIES C (4/7/76), SERIES D (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91), SERIES N (9/1/91), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q- 3 (9/15/98), SERIES Z (10/1/00), AND SERIES AA (10/4/01). ROW B (SERIES R 6), COLUMN F: SE RIES R, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE IS SUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/0 1). ROW C (SERIES R 7), COLUMN F: SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES P (6/13/95), SERIE S Z (10/1/00), AND SERIES AA (10/4/01). ROW D (SERIES 2010A), COLUMN F: SERIES 2010A WAS I SSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06, 12/21/07 AND 7/22/09; TO REF UND PORTIONS OF SERIES Z, ISSUED 11/9/00, AND SERIES FF, ISSUED 7/24/02 AND PAY RELATED CO STS; AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE; (II) A RENOVATION OF BUILDING SPACE AND A BOILE R REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT, 46 BLACKSTONE STREET, CAMBRIDGE; (III) A RETROFIT OF EXISTING HVAC SYSTEMS FOR LARSEN HALL, 14 APPIAN WAY, CAMBRIDGE; (IV) MAINTENANCE AND TOWER RESTORATION AT LOWELL HOUSE, 10 HOLYOKE PLACE, CAMBRIDGE; (V) RENOVATION OF ADMINISTRATIVE OFFICE AND CLASSROOM SPACE IN PIERCE HALL, 25 OXFORD STR EET, CAMBRIDGE; AND (VI) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE. ROW A (SERIES 2010B), COLUMN F: SERIES 2010B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/21/07 AND 7/22/09; TO REFUND SER IES L, ISSUED 10/4/89, SERIES BB, ISSUED 11/9/00, AND SERIES HH, ISSUED 10/29/03, AND PORT IONS OF SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS; AND TO FINANCE THE FOLLOWING CAPI TAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRI DGE; (II) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE; (III) UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 158 5 MASSACHUSETTS AVE, CAMBRIDGE; (IV) RENOVATIONS AND ADDITIONS AT THE HARVARD DEPOSITORY, 1 PINE HILL DRIVE, SOUTHBOROUGH; (V) RENOVATION OF ADMINISTRATIVE OFFICE SPACE IN HOLYOKE CENTER, 1350 MASSACHUSETTS AVENUE, CAMBRIDGE; (VI) RENEWAL AND RENOVATIONS AT WINTHROP HOU SE, 8 MILL STREET, CAMBRIDGE; AND (VII) MAINTENANCE AND TOWER RESTORATION AT ADAMS HOUSE, 10 LINDEN STREET, 13-21 & 53 BOW STREET, AND 26 PLYMPTON STREET, CAMBRIDGE. ROW B (SERIES 2016A), COLUMN F: SERIES 2016A</p> |

| Return Reference | Explanation |
|--|--|
| Schedule K, Part I, Column (f) DESCRIPTION OF PURPOSE | WAS ISSUED TO ADVANCE REFUND SERIES 2008B, ISSUED 6/10/08; AND ADVANCE REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES: SERIES 2009A (1/7/09) , SERIES 2010A (1/20/10), AND 2010B (11/17/10). ROW C (SERIES 2018EE), COLUMN F: SERIES 20 18EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCIN G FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY: (I) CONSTRUCTION OF A SCIENCE AND ENGINEERING BUILDING LOCATED AT 150 WESTERN AVE, ALLSTON; (II) RENOVATION OF LOWELL HO USE, A RESIDENTIAL BUILDING LOCATED AT 10 HOLYOKE PL, CAMBRIDGE |

| Return Reference | Explanation |
|---|--|
| Schedule K, Part I, Column (c) CUSIP | ROW C (SERIES 2018EE), COLUMN C: SERIES 2018EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS |

| Return Reference | Explanation |
|---|---|
| Schedule K, Part I, Column (e) ISSUE PRICE | ROW C (SERIES 2018EE), COLUMN E: SERIES 2018EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000. \$350 MILLION WAS OUTSTANDING ON 6/30/ |

| Return Reference | Explanation |
|--|---|
| Schedule K, Part IV, Line 2c COLUMN D | Issuer name: MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 08/01/2014 |

| Return Reference | Explanation |
|--|---|
| Schedule K, Part IV, Line 2c COLUMN A | Issuer name: MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 08/15/2015 |

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

| Part I Bond Issues | | | | | | | | | | | |
|--|----------------|-------------|-----------------|-----------------|-----------------------------|----------|----|---------------------|----|----------------|----|
| (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | Deceased | | On behalf of issuer | | Pool financing | |
| | | | | | | Yes | No | Yes | No | Yes | No |
| A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY | 04-3431814 | 57583R5Q4 | 11-17-2010 | 663,862,239 | SERIES 2010B (SEE PART VI) | X | | | X | | X |
| B Massachusetts Development Finance Agency | 04-3431814 | 57584XYD7 | 10-20-2016 | 1,930,251,069 | Series 2016A (See Part VI) | | X | | X | | X |
| C Massachusetts Development Finance Agency | 04-3431814 | MULTIPLES | 08-10-2018 | 1,000,000,000 | Series 2018EE (See Part VI) | | X | | X | | X |

| Part II | | Proceeds | | | | | | | |
|---------|--|-------------|----|---------------|----|-------------|----|-----|----|
| | | A | | B | | C | | D | |
| 1 | Amount of bonds retired | 0 | | 0 | | | | | |
| 2 | Amount of bonds legally defeased | 490,815,000 | | 0 | | | | | |
| 3 | Total proceeds of issue | 664,815,623 | | 1,989,753,593 | | 350,000,000 | | | |
| 4 | Gross proceeds in reserve funds | 0 | | 0 | | | | | |
| 5 | Capitalized interest from proceeds | 18,803,637 | | 0 | | | | | |
| 6 | Proceeds in refunding escrows | 0 | | 889,457,014 | | | | | |
| 7 | Issuance costs from proceeds | 2,437,073 | | 8,221,984 | | | | | |
| 8 | Credit enhancement from proceeds | 0 | | 0 | | | | | |
| 9 | Working capital expenditures from proceeds | 0 | | 0 | | | | | |
| 10 | Capital expenditures from proceeds | 127,021,149 | | 0 | | 350,000,000 | | | |
| 11 | Other spent proceeds | 516,553,764 | | 1,092,074,595 | | | | | |
| 12 | Other unspent proceeds | 0 | | 0 | | | | | |
| 13 | Year of substantial completion | 2015 | | | | | | | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 14 | Were the bonds issued as part of a current refunding issue? | X | | | X | | X | | |
| 15 | Were the bonds issued as part of an advance refunding issue? | X | | X | | | X | | |
| 16 | Has the final allocation of proceeds been made? | X | | X | | X | | | |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X | | X | | X | | | |

| Part III Private Business Use | | | | | | | | | | | |
|-------------------------------|--|--|--|-----|----|-----|----|-----|----|-----|----|
| | | | | A | | B | | C | | D | |
| | | | | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? | | | | X | | X | | X | | |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property? | | | X | | X | | X | | | |

| Part III Private Business Use (Continued) | | A | | B | | C | | D | |
|---|--|--------|----|--------|----|-----|----|-----|----|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? | X | | X | | X | | | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | X | | X | | X | | | |
| c | Are there any research agreements that may result in private business use of bond-financed property? | X | | X | | | X | | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | X | | X | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | 0.02 % | | 0.06 % | | | | | |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | 0 % | | 0.02 % | | | | | |
| 6 | Total of lines 4 and 5 | 0.02 % | | 0.08 % | | 0 % | | | |
| 7 | Does the bond issue meet the private security or payment test? . . . | | X | | X | | X | | |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? | X | | X | | | X | | |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . | 0.82 % | | 0.28 % | | | | | |
| c | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? | X | | X | | | | | |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? | X | | X | | X | | | |

| Part IV Arbitrage | | A | | B | | C | | D | |
|-------------------|--|-----|----|-----|----|-----|----|-----|----|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . | | X | | X | | X | | |
| 2 | If "No" to line 1, did the following apply? | | | | | | | | |
| a | Rebate not due yet? | | X | X | | | X | | |
| b | Exception to rebate? | | X | X | | X | | | |
| c | No rebate due? | X | | | X | | X | | |
| | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed | | | | | | | | |
| 3 | Is the bond issue a variable rate issue? | | X | | X | X | | | |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | | X | | X | | X | | |
| b | Name of provider | | | | | | | | |
| c | Term of hedge | | | | | | | | |
| d | Was the hedge superintegrated? | | | | | | | | |
| e | Was the hedge terminated? | | | | | | | | |

Part IV Arbitrage (Continued)

| | | A | | B | | C | | D | |
|-----------|---|------------|-----------|------------|-----------|------------|-----------|------------|-----------|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? | | X | | X | | X | | |
| b | Name of provider | | | | | | | | |
| c | Term of GIC | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? | | X | | X | | X | | |
| 7 | Has the organization established written procedures to monitor the requirements of section 148? | X | | X | | X | | | |

Part V Procedures To Undertake Corrective Action

| | A | | B | | C | | D | |
|--|------------|-----------|------------|-----------|------------|-----------|------------|-----------|
| | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? | X | | X | | X | | | |

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 | (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? | |
|---|---------------------------------|---|--------------------------------|----------------|----|
| | | | | Yes | No |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

2

Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958.

3

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.

Part II

Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? | | (e) Original principal amount | (f) Balance due | (g) In default? | | (h) Approved by board or committee? | | (i) Written agreement? | |
|-------------------------------|------------------------------------|-----------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
| | | | To | From | | | Yes | No | Yes | No | Yes | No |
| (1) MICHAEL D SMITH | KEY EMPLOYEE | PURCHASE OF HOME | | X | 1,000,000 | 931,000 | | No | Yes | | Yes | |
| (2) DREW GILPIN FAUST | FORMER PRESIDENT | CONSTRUCTION OF HOME | | X | 1,000,000 | 950,000 | | No | Yes | | Yes | |
| (3) CLAUDINE GAY | KEY EMPLOYEE | PURCHASE OF HOME | | X | 350,000 | 261,000 | | No | Yes | | Yes | |
| (4) NITIN NOHRIA | KEY EMPLOYEE | DEPENDENT'S EDUCATION | | X | 67,000 | 62,000 | | No | Yes | | Yes | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Total | | | | | | 2,204,000 | | | | | | |

Part III

Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|---|--------------------------|------------------------|---------------------------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? | |
|-------------------------------|---|---------------------------|--------------------------------|---|----|
| | | | | Yes | No |
| (1) DR SOHEYLA GHARIB | FAMILY MEMBER OF WILLIAM F. LEE, FELLOW | 409,546 | EMPLOYMENT COMPENSATION | | No |
| (2) BHARAT ANAND | FAMILY MEMBER OF NITIN NOHRIA, KEY EMPLOYEE | 547,517 | EMPLOYMENT COMPENSATION | | No |
| (3) PETER HIRTLE | FAMILY MEMBER OF SARAH THOMAS, OFFICER | 79,102 | EMPLOYMENT COMPENSATION | | No |
| (4) CATHERINE LEE SMITH | FAMILY MEMBER OF WILLIAM F. LEE, FELLOW | 225,579 | EMPLOYMENT COMPENSATION | | No |
| (5) RICHARD T LEE | FAMILY MEMBER OF WILLIAM F. LEE, FELLOW | 338,863 | EMPLOYMENT COMPENSATION | | No |
| (6) AMY EDMONDSON | FAMILY MEMBER OF GEORGE DALEY, KEY EMPLOYEE | 547,880 | EMPLOYMENT COMPENSATION | | No |

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
►Attach to Form 990.
►Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Types of Property

| | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining noncash contribution amounts |
|--|-------------------------------|--|---|--|
| 1 Art—Works of art | X | 70 | | Other |
| 2 Art—Historical treasures | | | | |
| 3 Art—Fractional interests | X | 3 | | Other |
| 4 Books and publications | X | | | Other |
| 5 Clothing and household goods | | | | |
| 6 Cars and other vehicles | | | | |
| 7 Boats and planes | | | | |
| 8 Intellectual property | | | | |
| 9 Securities—Publicly traded | X | 1,189 | 94,264,846 | Market value |
| 10 Securities—Closely held stock | X | 2 | 1,961,099 | Other - APPRAISED VALUE/FMV |
| 11 Securities—Partnership, LLC, or trust interests | X | 2 | 3,112,287 | Other - APPRAISED VALUE/FMV |
| 12 Securities—Miscellaneous | X | 2 | 51,087 | Other - APPRAISED VALUE/FMV |
| 13 Qualified conservation contribution—Historic structures | | | | |
| 14 Qualified conservation contribution—Other | | | | |
| 15 Real estate—Residential | | | | |
| 16 Real estate—Commercial | | | | |
| 17 Real estate—Other | | | | |
| 18 Collectibles | | | | |
| 19 Food inventory | | | | |
| 20 Drugs and medical supplies | X | 1 | | Other |
| 21 Taxidermy | | | | |
| 22 Historical artifacts | X | 1 | | Other |
| 23 Scientific specimens | X | 9 | | Other |
| 24 Archeological artifacts | | | | |
| 25 Other ► (ARCHIVAL) | X | 5 | | Other |
| 26 Other ► (EQUIPMENT/FURNITURE) | X | 4 | | Other |
| 27 Other ► (ROUNDS OF GOLF) | X | 5 | | Other |
| 28 Other ► (MISCELLANEOUS) | X | 7 | | Other |

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

24

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

Yes

No

No

b

If "Yes," describe the arrangement in Part II.

31

Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

Yes

b

If "Yes," describe in Part II.

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Part II Supplemental Information.

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

| Return Reference | Explanation |
|--|---|
| Schedule M, Part I COLUMN (B): | THE UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED. |
| Schedule M, Part I, Line 33 EXPLANATION OF REVENUES NOT REPORTED | SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN. THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS. THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS: "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES." NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED. THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY. IN SUCH CASES, THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE. |
| Schedule M, Part I, Line 33 OTHER NONCASH CONTRIBUTIONS: | CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I, COLUMN (C). NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE INTENDED FOR DISPLAY, AS DISCUSSED ABOVE, OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL. |
| Schedule M, Part I, Line 32b Third parties used to solicit, process, or sell noncash contributions | Third Parties, such as auction houses or brokers, may be used to sell non-cash contributions to the university, but not to process or solicit any contributions to the university, except as disclosed on Schedule G, Part I. |

SCHEDULE O
(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury

Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|--|
| Form 990, Part I, Line 5 TOTAL NUMBER OF INDIVIDUALS EMPLOYED: | AS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2018. THIS INCLUDES PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT. THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK FOR OCTOBER 31, 2018 WAS 19,032. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|---|
| Form 990, Part I, Line 6 VOLUNTEERS: | HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS. WHILE HARVARD DOES NOT FORMALLY TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 10,000. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|--|
| Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders | CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|---|
| Form 990, Part VI, Line 11b Review of form 990 by governing body | THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF, AND INTERNAL AND EXTERNAL COUNSEL. FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS. THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORATION BEFORE IT WAS FILED. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|---|
| Form 990, Part VI, Line 12c Conflict of interest policy | ANNUALLY, THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY. THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY. THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|--|
| Form 990, Part VI, Line 15a Process to establish compensation of top management official | <p>THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS (CROSS-REFERENCE SCHEDULE J, PART I, LINE 3). THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FISCAL YEAR 2019 OCCURRED IN MAY 2019. THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS APRIL/MAY MEETING. ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING RECOMMENDATION BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN. THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT. DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL. THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION. ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES. THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPARABILITY COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW. THE COMPENSATION COMMITTEE OBTAINS AND RELIES UPON APPROPRIATE COMPENSATION MARKET SURVEY DATA AND ANALYSIS IN EACH CASE PRIOR TO MAKING ITS DETERMINATION. FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT. ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION. THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING: 1. THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS; 2. THE DEANS OF THE FACULTIES, INCLUDING KEY EMPLOYEES; 3. CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL.</p> |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|---|
| Form 990, Part VI, Line 15b Process to establish compensation of other employees | THE ANNUAL COMPENSATION REVIEW PROCESS DESCRIBED ABOVE APPLIES TO OTHER OFFICERS AND KEY EMPLOYEES. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|---|
| Form 990, Part VI, Line 19 Required documents available to the public | HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE. HARVARD 'S CONFLICT OF INTEREST POLICY FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY. HARVARD'S PUBLIC CH ARTER IS AVAILABLE UPON REQUEST. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|---|
| Form 990, Part VII, Section A, Line 1a, Column (B) AVERAGE HOURS PER WEEK: | THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES. THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT. THE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPENDS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS AND/OR AS AN EMPLOYEE OF HARVARD AFFILIATES. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|--|
| Form 990, Part VII, Section A, Line 1a, Column (A) TITLE | DREW FAUST WAS PRESIDENT UNTIL 6/30/2018 AND THEN BEGAN HER NEW ROLE AS UNIVERSITY PROFESSOR. JEFFREY FLIER WAS DEAN OF HARVARD MEDICAL SCHOOL UNTIL JULY 2016 AND THEN RETURNED TO HIS ROLE AS FACULTY OF MEDICINE. BARBARA MCNEIL WAS ACTING DEAN OF HARVARD MEDICAL SCHOOL FROM AUGUST 2016 UNTIL DECEMBER 2016 AND THEN RETURNED TO HER ROLE AS FACULTY OF MEDICINE. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|---|
| Form 990, Part VIII, Line 2f Other Program Service Revenue | LAB SERVICES AND OTHER SALES - Total Revenue: 29384375, Related or Exempt Function Revenue : 26860020, Unrelated Business Revenue: 2524355, Revenue Excluded from Tax Under Sections 512, 513, or 514: ; DENTAL CLINIC - Total Revenue: 10627315, Related or Exempt Function Revenue: 10627315, Unrelated Business Revenue: , Revenue Excluded from Tax Under Sections 512, 513, or 514: ; RENTAL INCOME FROM NON-INVESTMENT PROPERTY - Total Revenue: 20044246, Related or Exempt Function Revenue: , Unrelated Business Revenue: 597618, Revenue Excluded from Tax Under Sections 512, 513, or 514: 19446628; DOUBLETREE - Total Revenue: 29417906, Related or Exempt Function Revenue: , Unrelated Business Revenue: 29417906, Revenue Excluded from Tax Under Sections 512, 513, or 514: ; ALL OTHER PROGRAM SERVICE REVENUE - Total Revenue: 79735506, Related or Exempt Function Revenue: 79711222, Unrelated Business Revenue: 24284, Revenue Excluded from Tax Under Sections 512, 513, or 514: ; |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|--|
| Form 990, Part XI, Line 9 Other changes in net assets or fund balances | CHANGE IN RETIREMENT OBLIGATIONS - -126743787; OTHER CHANGES IN SPLIT INTEREST AGREEMENTS - 13536015; TRANSFERS TO/FROM AFFILIATE ORGANIZATIONS - 68127410; CHANGE IN INTEREST IN TRUSTS HELD BY OTHERS - 11402344; OTHER CHANGE IN NET ASSETS - -8899926; |

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|-------------------------|--|---------------------|---------------------------|--|
| (1) BEAU GESTE XXV LLC HRES 1350 MASS AVE CAMBRIDGE, MA 02138 20-2138990 | REAL ESTATE | MA | 29,446,894 | 56,244,341 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (2) DG EQUITY PARTICIPANTS II LLC 131 SOUTH DEARBORN ST 32 FL CHICAGO, IL 60603 98-1167777 | INVESTMENTS | DE | 0 | 0 | DG PARTICIPANTS LTD |
| (3) EGSI LLC 600 ATLANTIC AVENUE BOSTON, MA 02210 81-3795256 | INVESTMENTS | MA | 0 | 0 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (4) FIELD COURSE LLC 1209 ORANGE ST THE CORP TRUST CO WILMINGTON, DE 19801 00-1069145 | ACADEMIC | DE | 0 | 52,657 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (5) HARVARD INTERNATIONAL LLC 1350 MASS AVE STE 980 CAMBRIDGE, MA 02138 30-0459737 | INTERNATIONAL SUPPORT | MA | 0 | 0 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (6) HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0517218 | REAL ESTATE | MA | 81,000 | 79,821,867 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

See Additional Data Table

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled entity? | |
|---|-------------------------|--|----------------------------|---|----------------------------------|--|----|
| | | | | | | Yes | No |
| | | | | | | | |
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| | | | | | | | |
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| | | | | | | | |

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|--|----------------------------|---|--|--|---------------------------------|--|---|----|--|---|----|--------------------------------|
| | | | | | | | Yes | No | | Yes | No | |
| | | | | | | | | | | | | |
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| | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

See Additional Data Table

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of- year assets | (h) Percentage ownership | (i) Section 512(b) (13) controlled entity? | |
|--|-------------------------|---|-------------------------------------|--|---------------------------------|---|--------------------------------|---|----|
| | | | | | | | | Yes | No |
| | | | | | | | | | |
| | | | | | | | | | |
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Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to related organization(s)

c

Gift, grant, or capital contribution from related organization(s)

d

Loans or loan guarantees to or for related organization(s)

e

Loans or loan guarantees by related organization(s)

f

Dividends from related organization(s)

g

Sale of assets to related organization(s)

h

Purchase of assets from related organization(s)

i

Exchange of assets with related organization(s)

j

Lease of facilities, equipment, or other assets to related organization(s)

k

Lease of facilities, equipment, or other assets from related organization(s)

l

Performance of services or membership or fundraising solicitations for related organization(s)

m

Performance of services or membership or fundraising solicitations by related organization(s)

n

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o

Sharing of paid employees with related organization(s)

p

Reimbursement paid to related organization(s) for expenses

q

Reimbursement paid by related organization(s) for expenses

r

Other transfer of cash or property to related organization(s)

s

Other transfer of cash or property from related organization(s)

Yes

No

1a

Yes

1b

Yes

1c

Yes

1d

Yes

1e

No

1f

No

1g

Yes

1h

Yes

1i

No

1j

Yes

1k

No

1l

Yes

1m

Yes

1n

Yes

1o

Yes

1p

Yes

1q

Yes

1r

Yes

1s

Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

See Additional Data Table

| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved |
|-------------------------------------|----------------------------------|------------------------|--|
| | | | |
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| | | | |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions).

| Return Reference | Explanation |
|---|---|
| Schedule R, Part IV IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A TRUST: | SPLIT INTEREST TRUSTS: THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D.C. |

Additional Data

Software ID: 18007697
Software Version: 2018v3.1
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule R, Part I - Identification of Disregarded Entities

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary Activity | (c) Legal Domicile (State or Foreign Country) | (d) Total income | (e) End-of-year assets | (f) Direct Controlling Entity |
|--|-------------------------|---|---------------------|---------------------------|--|
| (1) BEAU GESTE XXV LLC HRES 1350 MASS AVE CAMBRIDGE, MA 02138 20-2138990 | REAL ESTATE | MA | 29,446,894 | 56,244,341 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (1) DG EQUITY PARTICIPANTS II LLC 131 SOUTH DEARBORN ST 32 FL CHICAGO, IL 60603 98-1167777 | INVESTMENTS | DE | 0 | 0 | DG PARTICIPANTS LTD |
| (2) EGSI LLC 600 ATLANTIC AVENUE BOSTON, MA 02210 81-3795256 | INVESTMENTS | MA | 0 | 0 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (3) FIELD COURSE LLC 1209 ORANGE ST THE CORP TRUST CO WILMINGTON, DE 19801 00-1069145 | ACADEMIC | DE | 0 | 52,657 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (4) HARVARD INTERNATIONAL LLC 1350 MASS AVE STE 980 CAMBRIDGE, MA 02138 30-0459737 | INTERNATIONAL SUPPORT | MA | 0 | 0 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |
| (5) HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0517218 | REAL ESTATE | MA | 81,000 | 79,821,867 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE |

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations | | | | | | | |
|--|--------------------------------|--|----------------------------|---|--|---|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512 (b)(13) controlled entity? | |
| | | | | | | Yes | No |
| | RESEARCH | TZ | | | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 64 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867 | PERFORMING ARTS | MA | 501(c)(3) | 10 | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| | EDUCATION | BR | | | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 600 Atlantic Avenue Boston, MA 02210 23-7014581 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| | RESEARCH | BC | | | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| | RESEARCH SUPPORT | FR | | | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 600 Atlantic Avenue Boston, MA 02210 04-3044742 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 800 BOYLSTON ST Boston, MA 02199 04-3478889 | RESEARCH SUPPORT | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 401 PARK DR Boston, MA 02215 52-2446955 | EDUCATION AND RESEARCH | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 141 PORTLAND ST 9TH FL CAMBRIDGE, MA 02139 46-0807740 | EDUCATION | MA | 501(c)(3) | Type I | NA | | No |
| 745 BOYLSTON ST 7TH FL Boston, MA 02116 04-2702030 | RESEARCH | MA | 501(c)(3) | Type III-O | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| | RESEARCH SUPPORT | AR | | | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| | FACULTY AND STUDENT ACTIVITIES | CI | | | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| HMS DEAN OF FAC OF MED Boston, MA 02115 04-3293162 | RESEARCH SUPPORT | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| C 3 BLACKFAN CIRCLE 5TH FL CLSB Boston, MA 02115 30-0773387 | RESEARCH | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| SOLDIERS FIELD RD Boston, MA 02163 04-3395140 | EXECUTIVE EDUCATION | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 20 GUEST ST STE 700 BRIGHTON, MA 02135 04-3177990 | PUBLISHING | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0425512 | ELECTRICITY PURCHASING | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 45-4535664 | GLOBAL SUPPORT | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| | RESEARCH | TS | | | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | Yes | |

| Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations | | | | | | | |
|--|-------------------------|--|----------------------------|---|--|---|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512 (b)(13) controlled entity? | |
| | | | | | | Yes | No |
| Piramal Tower 7th Floor 703 Peninsula Corp Park Lower Parel MUMBAI, MAHARASHTRA 400013 IN | RESEARCH | IN | | | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | Yes | |
| | RESEARCH | IS | | | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | Yes | |
| | RESEARCH | SF | | | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | Yes | |
| | RESEARCH | UK | | | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | Yes | |
| 7 WARE ST CAMBRIDGE, MA 02138 04-6112308 | PUBLISHING | MA | 501(c)(3) | Type III-FI | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 600 Atlantic Avenue Boston, MA 02210 23-7361259 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 600 Atlantic Avenue Boston, MA 02210 04-3070522 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 25 SHATTUCK ST Boston, MA 02115 04-2213292 | MEDICAL EDUCATION | MA | 501(c)(3) | Type I | NA | | No |
| 25 SHATTUCK ST Boston, MA 02115 31-1745145 | RESEARCH SUPPORT | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 600 Atlantic Avenue Boston, MA 02210 04-3070519 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 600 Atlantic Avenue Boston, MA 02210 22-3138409 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-3373410 | TITLE HOLDING COMPANY | MA | 501(c)(25) | | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2649303 | REAL ESTATE BROKERAGE | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| VANSERG HALL 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394 | EDUCATION | MA | 501(c)(3) | Type I | NA | | No |
| 1350 MASS AVE CAMBRIDGE, MA 02138 22-3032677 | RESEARCH | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 160 LONGWOOD AVE Boston, MA 02115 04-3476764 | ENERGY SERVICES | MA | 501(c)(3) | Type I | NA | | No |
| 100 BIGELOW ST HOLYOKE, MA 01040 27-3014805 | RESEARCH | MA | 501(c)(3) | Type I | NA | | No |
| 100 BIGELOW ST HOLYOKE, MA 01040 45-2257442 | RESEARCH | MA | 501(c)(3) | Type I | NA | | No |
| 600 Atlantic Avenue Boston, MA 02210 04-2997367 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| MURR CTR 65 NORTH HARVARD ST Boston, MA 02163 51-0189788 | ATHLETICS | CT | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c) (3)) | (f) Direct controlling entity | (g) Section 512 (b)(13) controlled entity? | |
|--|-----------------------------------|--|-------------------------------|---|--|--|----|
| | | | | | | Yes | No |
| 600 Atlantic Avenue Boston, MA 02210 04-3263656 | Investment Management | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| SOLDIERS FIELD RD Boston, MA 02163 57-1152691 | STUDENT SUPPORT | MA | 501(c)(3) | Type I | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |
| 330 BROOKLINE AVE Boston, MA 02215 04-3326928 | MEDICAL EDUCATION AND RESEARCH | MA | 501(c)(3) | Type I | NA | | No |
| 701 CARNEGIE CENTER SUITE 445 PRINCETON, NJ 08540 22-3751732 | LIBRARY DEPOSITORY | NJ | 501(c)(3) | Type I | NA | | No |
| 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 53-0199180 | EDUCATION | DC | 501(c)(3) | Type II | PRESIDENT AND FELLOWS OF HARVARD COLLEGE | Yes | |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|--|-------------------------|---|--|---|---------------------------------|--|--|----|--|--|----|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | (h) Disproprtionate allocations? | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | (j) General or Managing Partner? | | (k) Percentage ownership |
| | | | | | | | Yes | No | | Yes | No | |
| (1) 144 Fulton MMEE JV LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 47-4542524 | Investments | DE | CAR II Holdings I LLC (Crown Atlantic Retail II LLC) | Excluded | 500,433 | 28,420,896 | | No | 0 | | No | 77.53 % |
| (1) 170 Broadway LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 46-4145333 | Investments | DE | Crown Atlantic Retail I LLC (Crown Atlantic Retail LLC) | Excluded | 2,815 | 13,124,152 | | No | 0 | | No | 77.44 % |
| (2) 4 BLACKFAN SECONDARY CONDOMINIUM ASSOCIATION LLC 180 A LONGWOOD AVENUE Boston, MA 02115 00-1330897 | REAL ESTATE | MA | President and Fellows of Harvard College | Excluded | 0 | 0 | Yes | | 0 | | No | 71.09 % |
| (3) 522 Fulton Realty LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 13-4215034 | Investments | DE | CA 522 Investor LLC (Crown Atlantic Retail II LLC) | Excluded | 5,456,877 | 24,227,683 | | No | 0 | | No | 77.53 % |
| (4) 947 Lincoln Road LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 46-5244987 | Investments | DE | Crown Atlantic Retail I LLC (Crown Atlantic Retail LLC) | Excluded | 4,697,951 | 28,118,341 | | No | 0 | | No | 77.44 % |
| (5) AMERRA Agri Opportunity Fund LP 1140 Avenue of the Americas 18th Floor New York, NY 10036 27-3310646 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 5,048,896 | 87,698,362 | | No | -28,372 | | No | 99.55 % |
| (6) Apollo Thunder Partners LP One Manhattanville Road Suite 201 Purchase, NY 10577 36-4827348 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 11,989,273 | 90,460,599 | | No | 11,098 | | No | 97.56 % |
| (7) Aquiline Armour Co-Invest II LP c/o Aquiline Capital Partners 535 Madison Avenue 24th Floor New York, NY 10022 82-3864734 | Investments | CJ | Harvard Management Private Equity Corporation | Excluded | 270,310 | 18,002,367 | | No | 0 | | No | 76.50 % |
| (8) AR Holdings II LLC 12100 Wilshire Boulevard Suite 1750 Los Angeles, CA 90025 36-4868496 | Investments | DE | Atlantic WSWO II LLC | Excluded | 0 | 0 | | No | 0 | | No | 98.85 % |
| (9) Atlantic CT Holdings II LLC 4343 Von Karman Ave Suite 200 Newport Beach, CA 92660 46-2548899 | Investments | DE | Atlantic Western Industrial II LLC (Atlantic US Real Estate LLC) | Excluded | -34,166 | 0 | | No | 0 | | No | 63.36 % |
| (10) Atlantic CT Holdings III LLC 4343 Von Karman Ave Suite 200 Newport Beach, CA 92660 47-5397308 | Investments | DE | Atlantic Western Industrial LLC (Atlantic US Real Estate LLC) | Excluded | 30,931 | 0 | | No | 0 | | No | 85.13 % |
| (11) Atlantic CT Holdings LLC 4343 Von Karman Ave Suite 200 Newport Beach, CA 92660 46-2501216 | Investments | DE | Atlantic Western Industrial LLC (Atlantic US Real Estate LLC) | Excluded | -8,458 | 262,445 | | No | 0 | | No | 72.41 % |
| (12) Atlantic P3 Life Sciences Holdings II LLC 4380 La Jolla Village Dr Ste 230 San Diego, CA 92122 83-0616247 | Investments | DE | Atlantic WLS II LLC | Excluded | 0 | 0 | | No | 0 | | No | 99.70 % |
| (13) Atlantic P3 Life Sciences Holdings LLC 4380 LaJolla Village Dr Suite 230 San Diego, CA 92122 47-2638594 | Investments | DE | Atlantic WLS LLC (Atlantic US Real Estate LLC) | Excluded | -100,038 | 133,978,718 | | No | 0 | | No | 95.64 % |
| (14) Atlantic Regent Holdings LLC 11990 San Vicente Boulevard Suite 200 Los Angeles, CA 90049 47-2097418 | Investments | DE | Atlantic WSWO LLC (Atlantic US Real Estate LLC) | Excluded | 15,626,043 | 42,162,198 | | No | 0 | | No | 95.69 % |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|---|-------------------------|---|--|---|---------------------------------|--|--|----|--|--|----|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | (h) Disproprtionate allocations? | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | (j) General or Managing Partner? | | (k) Percentage ownership |
| | | | | | | | Yes | No | | Yes | No | |
| (16) Atlantic Scioto Holdings LLC 230 Park Avenue 12th Floor New York, NY 10169 47-1979711 | Investments | DE | Atlantic Debt Investor LLC (Atlantic US Real Estate LLC) | Excluded | -93,676 | 58,217,594 | | No | 0 | | No | 96.44 % |
| (1) Atlantic Toronto LP 600 Atlantic Avenue Boston, MA 02210 35-2384789 | Investments | DE | Harvard Private Capital Realty Inc | Excluded | 0 | 30,577 | | No | 0 | | No | 99.99 % |
| (2) Atlantic US Real Estate LLC C/O Bain Capital Real Estate LP 200 Clarendon St 41st Floor Boston, MA 02116 82-4033944 | Investments | DE | Harvard Private Capital Realty Inc | Excluded | 363,861,212 | 2,793,507,707 | | No | -3,020,388 | | No | 96.80 % |
| (3) BainBridge CC Urbana Apartments LLC 12765 West Forest Hill Blvd Wellington, FL 33414 80-0910794 | Investments | DE | Blue Atlantic Urbana LLC | Excluded | 0 | 15,877,601 | | No | 0 | | No | 85.38 % |
| (4) BCC Cambridge Financing Solution (Revolvers) LP 4001 Kennett Pike Suite 302 Wilmington, DE 19807 82-3380137 | Investments | DE | BCC Cambridge (GP Revolvers) SARL | Excluded | 586,711 | 105,404 | | No | 0 | | No | 100.00 % |
| (5) BCC Cambridge Financing Solution (TL) LP 4001 Kennett Pike Suite 302 Wilmington, DE 19807 82-3376244 | Investments | DE | BCC Cambridge (GP Loans) SARL | Excluded | 9,038,860 | 134,123,534 | | No | 0 | | No | 100.00 % |
| (6) BCC Cambridge New Financing Solution (Revolvers) LP 4001 Kennett Pike Suite 302 Wilmington, DE 19807 84-2105056 | Investments | DE | Luxco Lending Fund II Sarl | Excluded | -16,861 | 11,142,892 | | No | 0 | | No | 100.00 % |
| (7) BCC Cambridge New Financing Solution (TL) LP 4001 Kennett Pike Suite 302 Wilmington, DE 19807 84-2105177 | Investments | DE | Luxco Lending Fund II Sarl | Excluded | -6,999 | 224,602,711 | | No | 0 | | No | 100.00 % |
| (8) BH Investments Fund LLC 655 Third Avenue - 11th Floor New York, NY 10017 04-3070522 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 37,454,233 | 0 | | No | 0 | | No | 100.00 % |
| (9) BLC FIC FIDC-NP | Investments | BR | BLC Master Fund LP | Excluded | 301,529 | 56,960,852 | | No | 0 | | No | 52.97 % |
| (10) BLC II Master Fund LP 98-1386749 | Investments | CJ | BLC II Fund B LP | Excluded | 0 | 0 | | No | 0 | | No | 55.61 % |
| (11) BLC Master Fund LP PO Box 309 Ugland House George Town, Grand Cayman KY11104 CJ 98-1251228 | Investments | CJ | BLC Fund B LP | Excluded | 468,607 | 59,130,509 | | No | 0 | | No | 56.93 % |
| (12) Blue Atlantic Acquisition Group II LLC 353 North Clark Street Suite 730 Chicago, IL 60654 90-0909419 | Investments | DE | Atlantic Student Housing LLC (Blue Atlantic Acquisition Group LLC) | Excluded | -237,013 | 75,213,340 | | No | 0 | | No | 94.87 % |
| (13) Blue Atlantic Acquisition Group LLC 353 North Clark Street Suite 730 Chicago, IL 60654 27-4668306 | Investments | DE | Atlantic Student Housing LLC (Atlantic US Real Estate LLC) | Excluded | 206,640 | 24,279,126 | | No | 0 | | No | 94.87 % |
| (14) Bramshill Tactical Fixed Income Master Fund Ltd | Investments | CJ | Bramshill Tactical Fixed Income Fund Ltd | Excluded | 10,237,730 | 444,363,446 | | No | 0 | | No | 95.87 % |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|---|-------------------------|--|--|---|------------------------------|------------------------------------|--------------------------------------|----|--|-------------------------------------|----|-----------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproprrtionate allocations? | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | (j) General or Managing Partner? | | (k) Percentage ownership |
| | | | | | | | Yes | No | | Yes | No | |
| (31) Brightlight Capital Partners LP 15 Myrtle Avenue 1A Westport, CT 06880 45-2604596 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | -1,728,228 | 119,338,891 | | No | 0 | | No | 54.28 % |
| (1) CA Atlantic Urban LV LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 81-5215845 | Investments | DE | Atlantic Urban LV Investment LLC (Atlantic US Real Estate LLC) | Excluded | 481,979 | 9,260,424 | | No | 0 | | No | 96.80 % |
| (2) CA USquare LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 47-3889463 | Investments | DE | Atlantic USquare LLC (Atlantic US Real Estate LLC) | Unrelated | -2,463,966 | 65,188,424 | | No | -2,908,793 | | No | 87.12 % |
| (3) Caledonia Concentrated Fund LP 650 Madison Ave 24th Floor New York, NY 10022 98-1422273 | Investments | CJ | Harvard Management Private Equity Corporation | Excluded | 8,117,050 | 160,693,916 | | No | 0 | | No | 100.00 % |
| (4) CCC Investors Holdings II LP C/O CRRF GP II LLC General Partner 2310 Washington Street Newton Lower Falls, MA 02462 47-2033623 | Investments | DE | Atlantic CRI II LLC | Excluded | 0 | 9,163,054 | | No | 0 | | No | 100.00 % |
| (5) Certares Holdings (Optional) LLC 350 Madison Avenue 8th Floor New York, NY 10017 82-5362658 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 0 | 22,778,286 | | No | 0 | | No | 100.00 % |
| (6) CH NBS II Limited C/O Crestbridge Corp Services Ltd 47 Esplanade St Helier, Channel Islands JE10BD JE 81-4342773 | Investments | JE | Atlantic NBS Limited | Excluded | 168,755 | 10,837,999 | | No | 0 | | No | 87.12 % |
| (7) CH NBS Limited C/O Crestbridge Corp Services Ltd 47 Esplanade St Helier, Channel Islands JE10BD JE 98-1207239 | Investments | JE | Atlantic NBS Limited | Excluded | 1,050,412 | 2,964,120 | | No | 0 | | No | 77.44 % |
| (8) CH Oceanside LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 46-2568911 | Investments | DE | Crown Atlantic 2756 Long Beach Road LLC (Crown Atlantic Retail II LLC) | Excluded | 51,443 | 4,981,855 | | No | 0 | | No | 77.53 % |
| (9) Cherokee Investment Partners III Parallel Fund LP 310 South West Street Suite 200 Raleigh, NC 27603 71-0890767 | Investments | DE | HPC Cherokee Ventures LLC | Unrelated | -378,033 | 117,411 | | No | -378,033 | | No | 53.05 % |
| (10) Coral Senior Housing II LLC 1275 Pennsylvania Avenue North West Washington, DC 20004 32-0410036 | Investments | DE | Coral Living II LLC (Atlantic US Real Estate LLC) | Excluded | 59,151,023 | 35,293,016 | | No | 0 | | No | 96.34 % |
| (11) Coral Senior Housing III LLC 1275 Pennsylvania Avenue North West Washington, DC 20004 38-3931197 | Investments | DE | Coral Living III LLC (Atlantic US Real Estate LLC) | Excluded | 7,085,096 | 101,246,826 | | No | 0 | | No | 96.32 % |
| (12) Coral Senior Housing IV LLC 1275 Pennsylvania Avenue North West Washington, DC 20004 81-4574488 | Investments | DE | Coral Living III LLC (Atlantic US Real Estate LLC) | Excluded | -613,419 | 106,164,131 | | No | 0 | | No | 96.32 % |
| (13) Coral Senior Housing LLC 1275 Pennsylvania Avenue North West Washington, DC 20004 27-3934030 | Investments | DE | Coral Living LLC (Atlantic US Real Estate LLC) | Excluded | -17,945 | 0 | | No | 0 | | No | 67.42 % |
| (14) Coral Senior Housing V LLC 1275 Pennsylvania Avenue North West Washington, DC 20004 82-2658473 | Investments | DE | Coral Living V LLC | Excluded | -225,515 | 0 | | No | 0 | | No | 99.50 % |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|--|-------------------------|---|--|---|---------------------------------|--|--|----|--|--|----|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | (h) Disproprtionate allocations? | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | (j) General or Managing Partner? | | (k) Percentage ownership |
| | | | | | | | Yes | No | | Yes | No | |
| (46) Coral-FSP Investment Fund II LLC 178 South Main Street Suite 375 Alparetta, GA 30009 90-1033350 | Investments | DE | CSH Program REIT II Inc | Excluded | 24,601,609 | 2,758,653 | | No | 0 | | No | 81.89 % |
| (1) Crown 144 Fulton LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 47-3233984 | Investments | DE | 144 Fulton MMEE JV LLC | Excluded | 482,697 | 26,186,292 | | No | 0 | | No | 74.45 % |
| (2) Crown Atlantic Intl Olive LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 47-1830643 | Investments | DE | Crown Atlantic Retail I LLC (Crown Atlantic Retail LLC) | Excluded | -110,456 | 9,083,973 | | No | 0 | | No | 79.60 % |
| (3) Crown Atlantic Retail II LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 36-4806500 | Investments | DE | Atlantic Urban Retail Inc | Excluded | 2,068,762 | 65,654,678 | | No | 0 | | No | 86.15 % |
| (4) Crown Atlantic Retail LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 46-1605646 | Investments | DE | Atlantic Urban Retail Inc | Excluded | -199,865 | 53,208,246 | | No | 0 | | No | 86.05 % |
| (5) Crown ICS 5th Acquisitions LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 47-1827246 | Investments | DE | Atlantic Urban Retail Inc | Excluded | -220,556 | 37,440,319 | | No | 0 | | No | 58.63 % |
| (6) Crown SRP LLC C/O Crown Acquisitions Inc 667 Madison Ave 12th Floor New York, NY 10065 47-2106149 | Investments | DE | Atlantic Urban Retail Inc | Excluded | -126,488 | 2,687,362 | | No | 0 | | No | 77.44 % |
| (7) CVI CHVF LP 9320 Excelsior Blvd MS144- 7-2 Hopkins, MN 55343 80-0941373 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 940,942 | 23,322,394 | | No | 6,439 | | No | 99.99 % |
| (8) EAE Atlantic LLC 1065 Ave of the Americas New York, NY 10024 36-4743445 | Investments | DE | Atlantic WFH Investor LLC (Atlantic US Real Estate LLC) | Excluded | -345,289 | 254,921,919 | | No | 0 | | No | 87.99 % |
| (9) Epiris Fund II Co-Investment (A) LP 98-1455895 | Investments | JE | Harvard Management Private Equity Corporation | Excluded | 0 | 14,442,919 | | No | 0 | | No | 66.67 % |
| (10) Evolution Credit Partners I LP 125 High Street High Street Tower 26th Floor Boston, MA 02210 | Investments | DE | Evolution Credit Partners I (Cayman) LP | Excluded | 1,310,571 | 218,857,187 | | No | 0 | | No | 95.45 % |
| (11) GBE Investments LP Maples Corporate Services Ltd PO Box 309 Ugland House George Town, Grand Cayman CJ | Investments | CJ | Blue Marble Holdings Corp | Excluded | -11,301,200 | 50,077,976 | | No | 0 | | No | 98.90 % |
| (12) Gerrity Atlantic Retail Partners LLC 973 Lomas Santa Fe Drive Solana Beach, CA 92075 27-4257497 | Investments | DE | Atlantic Retail West LLC (Atlantic US Real Estate LLC) | Excluded | -849,070 | -51,684,185 | | No | 0 | | No | 95.14 % |
| (13) Greenfield BLR Finance Partners LP 2 Post Road West Westport, CT 06880 27-4267038 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 28,683 | 0 | | No | 0 | | No | 69.10 % |
| (14) Greenfield BLR Partners LP 2 Post Road West Westport, CT 06880 20-1221910 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 0 | 0 | | No | 0 | | No | 69.10 % |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|--|-------------------------|---|--|---|---------------------------------|--|---|----|--|--|----|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | (h) Disproportionate allocations? | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | (j) General or Managing Partner? | | (k) Percentage ownership |
| | | | | | | | Yes | No | | Yes | No | |
| (61) Guepardo Master Fund LLC 98-0536488 | Investments | DE | ITAY LLC | Excluded | -4,794,653 | 0 | | No | 0 | | No | 87.07 % |
| (1) Hampden Insurance Partners I LP 94 Solaris Avenue PO Box 1348 Camana Bay, Grand Cayman KY11108 CJ | Investments | CJ | Harvard Management Private Equity Corporation | Excluded | 1,483 | 37,681,481 | | No | 0 | | No | 99.00 % |
| (2) HARVARD COMMINGLED ACCOUNT HMC INC 600 ATLANTIC AVE Boston, MA 02210 04-3344621 | Investments | MA | President and Fellows of Harvard College | Excluded | 1,484,913,545 | 1,782,003,192 | | No | 0 | Yes | | 95.36 % |
| (3) HARVARD GLOBAL SERVICES INDIA LLP ZEE SQUARE MG ROADVILE PARLE EAST OPP BANK OF BARODA MUMBAI, MUMBAI 400057 IN | RESEARCH | IN | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | Excluded | 29 | 0 | | No | 0 | | No | 99.99 % |
| (4) HB Institutional Limited Partnership 10 St James Ave Ste 1700 Boston, MA 02116 04-3425685 | Investments | MA | Harvard Private Capital Holdings Inc | Excluded | 63,582,118 | 0 | | No | -2,853,954 | | No | 98.03 % |
| (5) HLS SPV LLC 1345 Avenue of the Americas 42nd Floor New York, NY 10105 47-2205984 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 0 | 32,580,047 | | No | 0 | | No | 99.72 % |
| (6) HMC Juweel Holdings LP Maples Corporate Services Ltd PO Box 309 Ugland House George Town, Grand Cayman KY11104 CJ 98-1196430 | Investments | CJ | HMC Juweel Investors LP | Excluded | 1,525,974 | 24,868,496 | | No | 0 | | No | 100.00 % |
| (7) ILS Property & Casualty Fund II LP C/O Credit Suisse Asset Mgmt LLC One Madison Ave New York, NY 100103629 98-1366981 | Investments | CJ | ILS Property & Casualty Feeder Fund II LP | Excluded | 4,537,207 | 139,392,879 | | No | 0 | | No | 61.33 % |
| (8) Indy Blue Equity LLC C/O US Realty Advisors LLC 1370 Ave of the Americas New York, NY 10019 45-3668839 | Investments | DE | Indy Blue Manager LLC (Tetris Property LP) | Excluded | 2,183,180 | 39,515,321 | | No | 0 | | No | 69.63 % |
| (9) Internet Economy Holdings III LLC PO Box 171305 Salt Lake City, UT 84117 83-2567678 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 0 | 6,524,355 | | No | 0 | | No | 99.23 % |
| (10) Internet Economy Holdings LLC PO Box 171305 Salt Lake City, UT 84117 82-1208714 | Investments | DE | Harvard Management Private Equity Corporation | Excluded | 0 | 51,535,893 | | No | 0 | | No | 79.57 % |
| (11) Iron Point Co-Investment I LLC 201 Main Street Suite 2300 Fort Worth, TX 76102 45-4748900 | Investments | DE | Atlantic T5 Holdings LLC (Atlantic US Real Estate LLC) | Excluded | -425,673 | 24,746,135 | | No | 0 | | No | 80.45 % |
| (12) Island C-III Atlantic Holdings LLC 300 N Main Street Suite 402 Greenville, SC 29601 47-1180960 | Investments | DE | Atlantic C-III LLC | Excluded | 762,523 | 15,437,053 | | No | 303,907 | | No | 100.00 % |
| (13) JC Silos Fundo De Investimento Em Direitos Creditorios Nao-Padronizado | Investments | BR | BLC FIC FIDC- NP | Excluded | 4,802 | 2,792,525 | | No | 0 | | No | 52.66 % |
| (14) Jus BG I - Master LP 3500 S Dupont Highway Dover, DE 19901 46-2781217 | Investments | DE | Jus BG I - Feeder LP | Excluded | 6,501 | 2,568,523 | | No | 0 | | No | 100.00 % |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|---|-------------------------|---|--|---|---------------------------------|--|---|----|--|--|----|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | (h) Disproportionate allocations? | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | (j) General or Managing Partner? | | (k) Percentage ownership |
| | | | | | | | Yes | No | | Yes | No | |
| (76) L-A Saturn Acquisition LP 2929 Arch Street Suite 1525 Philadelphia, PA 19104 30-0825127 | Investments | DE | Harvard Private Capital Realty Inc | Excluded | 0 | 0 | | No | 0 | | No | 65.83 % |
| (1) LMA RESEARCH COMPLEX PRIMARY CONDOMINIUM ASSOCIATION LLC 181 A LONGWOOD AVENUE Boston, MA 02116 00-1330896 | REAL ESTATE | MA | President and Fellows of Harvard College | Excluded | 31,185 | 0 | Yes | | 0 | | No | 64.20 % |
| (2) Longfellow Atlantic Holdings LLC 260 Franklin Street Suite 1920 Boston, MA 02110 80-0965922 | Investments | DE | Atlantic Science LLC (Atlantic US Real Estate LLC) | Excluded | 1,734,486 | 154,650,061 | | No | 0 | | No | 95.84 % |
| (3) Lubert-Adler Capital Real Estate Fund III LP 2929 Arch Street Suite 1525 Philadelphia, PA 19104 52-2279515 | Investments | DE | Harvard Private Capital Realty Inc | Excluded | 245,002 | 8,280,777 | | No | -36,392 | | No | 77.86 % |
| (4) Lubert-AdlerLamar Urban Neighborhood Capital Fund LP 171 17th Street NW Suite 1575 Atlanta, GA 30363 61-1804548 | Investments | DE | Atlantic Fund Holdings LLC | Excluded | -404,274 | 198,514,467 | | No | 13,190 | | No | 50.00 % |
| (5) MCRB LLC 1503 LBJ Freeway Suite 300 Dallas, TX 75234 46-1235435 | Investments | DE | Sapphire Hospitality LLC (Atlantic US Real Estate LLC) | Excluded | 5,037,616 | 0 | | No | 0 | | No | 72.51 % |
| (6) MCRS LLC 1503 LBJ Freeway Suite 300 Dallas, TX 75234 27-3637201 | Investments | MD | Sapphire Hospitality LLC (Atlantic US Real Estate LLC) | Excluded | -126,346 | 27,471 | | No | 0 | | No | 83.15 % |
| (7) MDH Atlantic Holdings II LLC 3715 Northside Parkway NW Atlanta, GA 30327 82-1549241 | Investments | DE | Atlantic Southeast Industrial II LLC | Excluded | 1,196,556 | 0 | | No | 0 | | No | 99.00 % |
| (8) MDH Atlantic Holdings LLC 3715 Northside Parkway NW Atlanta, GA 30327 46-5214306 | Investments | DE | Atlantic Southeast Industrial LLC (Atlantic US Real Estate LLC) | Excluded | 245,027,195 | 3,898,017 | | No | 0 | | No | 94.85 % |
| (9) Mountain Capital Partners NPI LP 811 Louisiana Street Suite 2550 Houston, TX 77002 81-0788984 | Investments | DE | Harvard Management Private Equity Corporation | Unrelated | 339,031 | 158,431,324 | | No | -2,086,999 | | No | 73.38 % |
| (10) OAK 1425 Harrison Street Property LLC 220 Montgomery Street 20th Floor San Francisco, CA 94104 81-4003488 | Investments | DE | OAK-Mosser REIT Inc | Excluded | -619,702 | 15,127,748 | | No | 0 | | No | 90.03 % |
| (11) OAK-Mosser II LLC 220 Montgomery St 20th Floor San Francisco, CA 94104 82-1988562 | Investments | DE | Atlantic Oak II LLC | Excluded | 0 | 0 | | No | 0 | | No | 93.00 % |
| (12) OAK-Mosser LLC 220 Montgomery Street 20th Floor San Francisco, CA 94104 81-3349445 | Investments | DE | Atlantic Oak LLC (Atlantic US Real Estate LLC) | Excluded | -1,472,727 | 19,454,560 | | No | 0 | | No | 90.03 % |
| (13) PAG Asia Alpha LP PO Box 472 2nd Floor Harbor Place 103 S Church St George Town, Grand Cayman KY11106 CJ 98-1269265 | Investments | CJ | PAG Asia Alpha Feeder Limited | Excluded | 591,343 | 15,381,537 | | No | 0 | | No | 56.06 % |
| (14) Premier A-1 St Louis Holdings LLC 3519 Fee Fee Rd 221 Bridgeton, MO 63044 81-4162579 | Investments | DE | PSI Atlantic Holdings III LLC | Excluded | -944,378 | 28,098,657 | | No | 0 | | No | 94.56 % |

| Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership | | | | | | | | | | | | |
|---|-------------------------|---|---|---|---------------------------------|--|---|----|--|--|----|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal Domicile (State or Foreign Country) | (d) Direct Controlling Entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | (h) Disproportionate allocations? | | (i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065) | (j) General or Managing Partner? | | (k) Percentage ownership |
| | | | | | | | Yes | No | | Yes | No | |
| (91) PSI Atlantic Holdings III LLC 530 Oak Court Drive Suite 185 Memphis, TN 38117 81-0780333 | Investments | DE | Atlantic Self Storage LLC (Atlantic US Real Estate LLC) | Excluded | -1,870,730 | 59,544,550 | | No | 0 | | No | 95.52 % |
| (1) PSI Atlantic Holdings IV-A LLC 530 Oak Court Drive STE 185 Memphis, TN 38117 82-1992560 | Investments | DE | Atlantic Self Storage II LLC | Excluded | -169,242 | 0 | | No | 0 | | No | 98.67 % |
| (2) PSI Atlantic Holdings LLC 530 Oak Court Drive Suite 185 Memphis, TN 38117 46-4391864 | Investments | DE | Atlantic Self Storage LLC (Atlantic US Real Estate LLC) | Excluded | -5,755 | 0 | | No | 0 | | No | 95.52 % |
| (3) Queens Ventures LLC 1065 Ave of the Americas New York, NY 10024 80-0963664 | Investments | DE | EAE Atlantic II Inc | Excluded | -4,851,254 | 299,323,695 | | No | 0 | | No | 84.25 % |
| (4) SF Mezz LLC C/O Bain Capital Real Estate LP 200 Clarendon St 41st Floor Boston, MA 02116 81-1908770 | Investments | DE | Atlantic SF Mezz LLC (Atlantic US Real Estate LLC) | Excluded | -51,477 | 0 | | No | 0 | | No | 91.96 % |
| (5) TDC Atlantic Holdings LLC 5130 South Alston Avenue Suite 210 Durham, NC 27713 47-5340743 | Investments | DE | Atlantic SE Office LLC (Atlantic US Real Estate LLC) | Excluded | -26,671 | 19,214,120 | | No | 0 | | No | 92.34 % |
| (6) Tetris Property LP C/O US Realty Advisors LLC 1370 Ave of the Americas New York, NY 10019 46-1625319 | Investments | DE | USRA Atlantic Net Lease Capital Corp | Excluded | 683,262 | 27,011,718 | | No | 0 | | No | 69.63 % |
| (7) The Breithorn Fund LP 98-0549446 | Investments | CJ | Harvard Management Private Equity Corporation | Excluded | 964 | 21,639 | | No | 0 | | No | 98.87 % |
| (8) TPRV Capital Master Fund LP | Investments | CJ | TPRV Capital Fund Ltd | Excluded | 92,276,651 | 7,069,969,386 | | No | 0 | | No | 51.40 % |
| (9) Triton Fund II No 2 LP 98-0634601 | Investments | JE | Harvard Management Private Equity Corporation | Excluded | 90,672 | 29,969 | | No | 0 | | No | 100.00 % |
| (10) USRA Atlantic Capital Investor LLC C/O US Realty Advisors LLC 1370 Ave of the Americas New York, NY 10019 82-3726933 | Investments | DE | Atlantic Net Lease Investor LLC (Atlantic US Real Estate LLC) | Excluded | 12,069,565 | 40,499,024 | | No | 0 | | No | 80.90 % |
| (11) USRA Atlantic Capital Partners LLC C/O US Realty Advisors LLC 1370 Ave of the Americas New York, NY 10019 45-2686195 | Investments | DE | Atlantic Net Lease Investor LLC (Atlantic US Real Estate LLC) | Excluded | 14,445,914 | 48,616,867 | | No | 0 | | No | 69.63 % |
| (12) WBH Kirby Hill Co-Investment LLC 7121 Fairway Drive Suite 410 Palm Beach Gardens, FL 33418 14-1933484 | Investments | DE | Harvard Private Capital Realty Inc | Excluded | 0 | -1,487,582 | | No | 0 | | No | 100.00 % |
| (13) West70 Master Fund LP | Investments | CJ | West70 Offshore Fund Ltd | Excluded | 5,905,413 | 118,696,853 | | No | 0 | | No | 98.90 % |
| (14) Xilos Dakota Separate Limited Partnership 98-1293611 | Investments | JE | Harvard Management Private Equity Corporation | Excluded | -1,836 | 13,062,279 | | No | 0 | | No | 59.06 % |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|--|-------------------------|---|---|--|------------------------------|---------------------------------------|--------------------------------|--|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Section 512 (b)(13) controlled entity? | |
| | | | | | | | | Yes | No |
| (1) 365 Church Street Limited Partnership | Investments | CA | Atlantic Toronto Holdings Inc | C Corporation | 1,080,761 | 2,688,586 | 50.00 % | Yes | |
| (1) Adelaide-Peter Developments 98-0684328 | Investments | CA | Atlantic Toronto Holdings Inc | C Corporation | 0 | 125,337 | 50.00 % | Yes | |
| (2) Agricola Brinzal Limitada | Investments | CI | Agricola E Inversiones Pampa Alegre SA | C Corporation | -661,283 | 0 | 100.00 % | Yes | |
| (3) Agricola Duramen Limitada | Investments | CI | Agricola E Inversiones Pampa Alegre SA | C Corporation | 1,926,138 | 0 | 100.00 % | Yes | |
| (4) Agricola E Inversiones Pampa Alegre SA | Investments | CI | Inversiones Tres Cumbres Ltda | C Corporation | 1,247,006 | 0 | 100.00 % | Yes | |
| (5) Agricola El Cardonal Limitada 98-1204153 | Investments | CI | Clag (Chile) SpA | C Corporation | -3,244,994 | 56,493,656 | 100.00 % | Yes | |
| (6) Agricola Fundo Bucalemu Limitada 98-0639220 | Investments | CI | Clag (Chile) SpA | C Corporation | 761,296 | 75,368,548 | 100.00 % | Yes | |
| (7) Agricola Los Rios SpA 98-1209592 | Investments | CI | Phemus Corporation | C Corporation | -505,528 | 0 | 100.00 % | Yes | |
| (8) Agricola Rapel Limitada 98-0639218 | Investments | CI | Clag (Chile) SpA | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (9) Agricola Retiro Limitada | Investments | CI | Clag (Chile) SpA | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (10) Agricola Ribera Limitada | Investments | CI | Clag (Chile) SpA | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (11) Agroflorestal Verde Sul SA | Investments | BR | Cattleya LLC | C Corporation | 198,969 | 32,844,005 | 100.00 % | Yes | |
| (12) Aquila Inc 98-0532782 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -391,068 | 9,039,969 | 100.00 % | Yes | |
| (13) AR II REIT Inc 11990 San Vicente Boulevard Suite 200 Los Angeles, CA 90049 82-1624121 | Investments | DE | AR Holdings II LLC | C Corporation | 0 | 0 | 98.85 % | Yes | |
| (14) AR Legacy REIT Inc 11990 San Vicente Boulevard Suite 200 Los Angeles, CA 90049 81-5332102 | Investments | DE | Atlantic Regent Holdings LLC | C Corporation | -10,157,223 | 165,436,763 | 95.69 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|---|-------------------------|---|--|--|---------------------------------|---------------------------------------|-------------------------|---|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) | (i) | |
| | | | | | | | Percentage ownership | Section 512 (b)(13) controlled entity? | |
| | | | | | | | | Yes | No |
| (16) Ara Inc 98-0543813 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 534,031 | 2,149,001 | 100.00 % | Yes | |
| (1) ASH R One LLC 230 Park Avenue 12th Floor New York, NY 10169 30-0949766 | Investments | DE | Atlantic Scioto Holdings LLC | C Corporation | -1,649,715 | 58,205,277 | 96.44 % | Yes | |
| (2) Asia Alpha Secretaries Limited | Investments | VI | PAG Asia Alpha Feeder Limited | C Corporation | 0 | 1 | 55.45 % | Yes | |
| (3) Asia Landmark Special Fund Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -7,001,400 | 0 | 100.00 % | Yes | |
| (4) Atlantic Avenue Realty Ltd 98-0533323 | Investments | CJ | Harvard Private Capital Realty Inc | C Corporation | -135,364 | 2,826,400 | 100.00 % | Yes | |
| (5) Atlantic Bridge REIT Inc C/O Bain Capital Real Estate LP 200 Clarendon St 41st Fl Boston, MA 02116 81-0810982 | Investments | DE | Atlantic US Real Estate LLC | C Corporation | 96,079,560 | 0 | 96.80 % | Yes | |
| (6) Atlantic Cayman Limited 98-1219940 | Investments | CJ | Atlantic International Real Estate LLC | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (7) Atlantic DV Holdings Ltd 98-1196247 | Investments | CJ | Atlantic International Real Estate LLC | C Corporation | 4,634,074 | 48,353,664 | 100.00 % | Yes | |
| (8) Atlantic Europe Investments GP Limited | Investments | UK | Harvard Private Capital Realty Inc | C Corporation | -902 | 0 | 100.00 % | Yes | |
| (9) Atlantic Europe Investments LP 98-0670648 | Investments | UK | Harvard Private Capital Realty Inc | C Corporation | 632,737 | 27,552,900 | 100.00 % | Yes | |
| (10) Atlantic FM Ltd 98-1249059 | Investments | CJ | Atlantic International Real Estate LLC | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (11) Atlantic King Blocker Limited 98-1461264 | Investments | MP | Harvard Management Private Equity Corporation | C Corporation | -4,349,292 | 20,573,590 | 100.00 % | Yes | |
| (12) Atlantic NBS Limited 98-1220176 | Investments | JE | Atlantic US Real Estate LLC | C Corporation | 189,812 | 18,852,429 | 96.80 % | Yes | |
| (13) Atlantic NREP II Ltd 98-1273705 | Investments | CJ | Atlantic International Real Estate LLC | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (14) Atlantic P3 Program REIT Inc 4380 LaJolla Village Drive Suite 230 San Diego, CA 92122 47-2704934 | Investments | DE | Atlantic P3 Life Science Holdings LLC | C Corporation | -9,671,161 | 628,207,184 | 95.64 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|--|-------------------------|---|---|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (31) Atlantic P3 TRS LLC 4380 LaJolla Village Drive Suite 230 San Diego, CA 92122 81-1202899 | Investments | DE | Atlantic P3 Program REIT Inc | C Corporation | -769,005 | 1,137,190 | 95.64 % | Yes | |
| (1) Atlantic Regent REIT Inc 11990 San Vicente Boulevard Suite 200 Los Angeles, CA 90049 32-0464661 | Investments | DE | Atlantic Regent Holdings LLC | C Corporation | 25,900,561 | 6,699,197 | 95.69 % | Yes | |
| (2) Atlantic Self Storage II REIT LLC C/O Bain Capital Real Estate LP 200 Clarendon St 41st Fl Boston, MA 02116 83-1037881 | Investments | DE | Harvard Private Capital Realty Inc | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (3) Atlantic Southeast Industrial II REIT LLC C/O Bain Capital Real Estate LP 200 Clarendon St 41st Fl Boston, MA 02116 83-1037950 | Investments | DE | Harvard Private Capital Realty Inc | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (4) Atlantic Toronto 365 Church Street General Partner Inc | Investments | CA | Atlantic Toronto Holdings Inc | C Corporation | 0 | 27 | 99.99 % | Yes | |
| (5) Atlantic Toronto A-P General Partner Inc 98-0668180 | Investments | CA | Atlantic Toronto Holdings Inc | C Corporation | 0 | 1 | 99.99 % | Yes | |
| (6) Atlantic Toronto Grenville General Partner Inc | Investments | CA | Atlantic Toronto Holdings Inc | C Corporation | 0 | 24 | 99.99 % | Yes | |
| (7) Atlantic Toronto Holdings Inc 98-0668178 | Investments | CA | Atlantic Toronto LP | C Corporation | 0 | 5,171,005 | 99.99 % | Yes | |
| (8) Atlantic Urban Retail Inc C/O Bain Capital Real Estate LP 200 Clarendon St 41st Fl Boston, MA 02116 32-6261983 | Investments | DE | Atlantic Urban Retail Holdings LLC (Atlantic US Real Estate LLC) | C Corporation | 1,819,898 | 38,545,037 | 96.80 % | Yes | |
| (9) Atlantic WLS II REIT LLC C/O Bain Capital Real Estate LP 200 Clarendon St 41st Fl Boston, MA 02116 83-1037881 | Investments | DE | Harvard Private Capital Realty Inc | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (10) Bain Capital Special Situations Europe (A) LP 98-1422541 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -768,271 | 40,806,854 | 100.00 % | Yes | |
| (11) BainBridge CC Urbana Apartments REIT Inc 12765 West Forest Hill Blvd Suite 1307 Wellington, FL 33414 47-1171921 | Investments | DE | BainBridge CC Urbana Apartments LLC | C Corporation | -572,771 | 41,011,770 | 85.38 % | Yes | |
| (12) BCC Cambridge (Cayman GP Loans) LP 98-1495663 | Investments | CJ | Luxco Lending Fund II Sarl | C Corporation | -3,070 | 904,640 | 100.00 % | Yes | |
| (13) BCC Cambridge (Cayman GP Revolvers) LP 98-1495639 | Investments | CJ | Luxco Lending Fund II Sarl | C Corporation | -3,169 | 110,206 | 100.00 % | Yes | |
| (14) BCC Cambridge (GP Loans) SARL 98-1422127 | Investments | LU | LuxCo Lending Fund SARL | C Corporation | 0 | 0 | 100.00 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|---|-------------------------|---|--|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (46) BCC Cambridge (GP Revolvers) SARL 98-1422143 | Investments | LU | LuxCo Lending Fund SARL | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (1) Black Kite Pty Ltd | Investments | AS | Blue Marble Holdings Corp | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (2) Black Kite Trust 98-6063158 | Investments | AS | SWT LP | C Corporation | 13,049,622 | 79,849,890 | 100.00 % | Yes | |
| (3) BLC Fund B LP 98-1251361 | Investments | CJ | ITAY LLC | C Corporation | -9,761,060 | 59,239,013 | 71.26 % | Yes | |
| (4) BLC II Fund B LP 98-1386349 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -4,999,578 | 61,585,471 | 52.85 % | Yes | |
| (5) Blue Atlantic Investors II Inc 353 North Clark Street Suite 730 Chicago, IL 60654 46-1452116 | Investments | DE | Blue Atlantic Acquisition Group II LLC | C Corporation | -1,711,613 | 183,878,638 | 94.87 % | Yes | |
| (6) Blue Atlantic Investors Inc 353 North Clark Street Suite 730 Chicago, IL 60654 45-1022813 | Investments | MD | Blue Atlantic Acquisition Group LLC | C Corporation | -1,324,310 | 43,328,935 | 94.68 % | Yes | |
| (7) Blue Atlantic Shuttle II LLC 353 North Clark Street Suite 730 Chicago, IL 60654 36-4851337 | Investments | DE | Blue Atlantic Investors II Inc | C Corporation | -5,662 | 68,434 | 94.87 % | Yes | |
| (8) Bramshill Tactical Fixed Income Fund Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -8,281,095 | 391,728,755 | 99.94 % | Yes | |
| (9) Brodiaea Inc 444 Higuera Street Suite 202 San Luis Obispo, CA 93401 90-0862085 | Investments | DE | Bellum LLC | C Corporation | 0 | 193,973,212 | 100.00 % | Yes | |
| (10) Cambridge Square Institutional Fund LP 98-1370452 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -1,462,571 | 280,822,545 | 100.00 % | Yes | |
| (11) Cantuta Ltd | Investments | CJ | Phemus Corporation | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (12) Caracara Ltd 98-1098610 | Investments | CJ | Sobralia Ltd | C Corporation | -3,096 | 6,850 | 100.00 % | Yes | |
| (13) Caracol Agropecuaria Ltda 98-0642730 | Investments | BR | Guara LLC | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (14) CC VII Holdings LLC 98-1261217 | Investments | MP | Harvard Management Private Equity Corporation | C Corporation | 4,547,675 | 56,841,740 | 52.66 % | Yes | |

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|--|-----------------------------------|---|--|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Section 512 (b)(13) controlled entity? | |
| | | | | | | | | Yes | No |
| (61) CENTRO HARVARD DAVID ROCKEFELLER PARA ESTUDIOS LATINOAMERICANOS AC | FACULTY AND STUDENT ACTIVITIES | MX | President and Fellows of Harvard College | C Corporation | 130,000 | 0 | 100.00 % | Yes | |
| (1) CHARITABLE LEAD TRUSTS (44) | CHARITABLE TRUST | MA | President and Fellows of Harvard College | C Corporation | 0 | 0 | 0 % | Yes | |
| (2) CHARITABLE REMAINDER TRUSTS (792) | CHARITABLE TRUST | MA | President and Fellows of Harvard College | C Corporation | 0 | 0 | 0 % | Yes | |
| (3) Cheval SP Participacoes Ltda | Investments | BR | Terracal Alimentos e Bioenergia Ltda | C Corporation | 33,545 | 1,734,207 | 98.90 % | Yes | |
| (4) Clag (Chile) SpA 98-0650099 | Investments | CI | CLAG LLC | C Corporation | 13,105,458 | 57,615,070 | 100.00 % | Yes | |
| (5) Composition Capital Europe Fund CV 98-0459793 | Investments | NL | Harvard Private Capital Realty Inc | C Corporation | -441,770 | 73,330 | 58.25 % | Yes | |
| (6) Composition Capital Europe II Feeder CV 98-0569903 | Investments | NL | Harvard Private Capital Realty Inc | C Corporation | -81,006 | 10,988 | 71.75 % | Yes | |
| (7) Composition Feeder GmbH | Investments | GM | Composition Capital Europe Fund CV | C Corporation | 0 | 0 | 58.25 % | Yes | |
| (8) Copayapu SpA 98-1112517 | Investments | CI | Palpana LLC | C Corporation | -6,756 | 2,863,423 | 100.00 % | Yes | |
| (9) Coral Living V REIT LLC C/O Bain Capital Real Estate LP 200 Clarendon St 41st Fl Boston, MA 02116 82-5178416 | Investments | DE | Harvard Private Capital Realty Inc | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (10) CSH Program REIT II Inc 1275 Pennsylvania Avenue North West 2nd Floor Washington, DC 20004 30-0783361 | Investments | DE | CSH Senior Housing II LLC | C Corporation | 59,797,837 | 42,719,414 | 96.34 % | Yes | |
| (11) CSH Program REIT III Inc 1275 Pennsylvania Avenue North West 2nd Floor Washington, DC 20004 47-0981643 | Investments | DE | CSH Senior Housing III LLC | C Corporation | 6,816,066 | 223,749,734 | 96.32 % | Yes | |
| (12) CSH Program REIT IV Inc 1275 Pennsylvania Avenue North West 2nd Floor Washington, DC 20004 81-4646057 | Investments | DE | Coral Senior Housing IV LLC | C Corporation | -474,625 | 219,479,844 | 96.32 % | Yes | |
| (13) CSH TRS Holding III LLC 1275 Pennsylvania Avenue North West 2nd Floor Washington, DC 20004 32-0410113 | Investments | DE | CSH Program REIT II Inc | C Corporation | -67,270 | 974,065 | 96.34 % | Yes | |
| (14) CSH TRS Holding IV LLC 1275 Pennsylvania Avenue North West 2nd Floor Washington, DC 20004 35-2508708 | Investments | DE | CSH Program REIT III Inc | C Corporation | -3,828,561 | 2,054,319 | 96.32 % | Yes | |

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|--|-------------------------|---|--|--|---------------------------------|---------------------------------------|-------------------------|---|-----|
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| | | | | | | | Percentage ownership | Section 512 (b)(13) controlled entity? | Yes |
| (76) CSH TRS Holding V LLC 1275 Pennsylvania Avenue North West 2nd Floor Washington, DC 20004 81-5203398 | Investments | DE | CSH Program REIT IV Inc | C Corporation | 684,770 | 1,987,511 | 96.32 % | Yes | |
| (1) Dairy Farms Partnership 98-0594944 | Investments | NZ | DF1 Ltd | C Corporation | 156,941 | 66,631,850 | 100.00 % | Yes | |
| (2) DG Participants Ltd 98-1167777 | Investments | CJ | President and Fellows of Harvard College | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (3) EAE Atlantic II Inc C/O AE Real Estate Holdings LLC 1065 Avenue of the Americas New York, NY 10018 80-0954229 | Investments | DE | EAE Atlantic LLC | C Corporation | -714,057 | 73,408,522 | 87.99 % | Yes | |
| (4) EAE Atlantic III Inc C/O AE Real Estate Holdings LLC 1065 Avenue of the Americas New York, NY 10018 30-0835462 | Investments | DE | EAE Atlantic LLC | C Corporation | -5,682,586 | 216,524,216 | 87.99 % | Yes | |
| (5) EAE Atlantic IV Inc C/O AE Real Estate Holdings LLC 1065 Avenue of the Americas New York, NY 10018 36-4797540 | Investments | DE | EAE Atlantic LLC | C Corporation | -3,372,724 | 123,663,104 | 87.99 % | Yes | |
| (6) EAE Atlantic TRS LLC C/O AE Real Estate Holdings LLC 1065 Avenue of the Americas New York, NY 10018 38-3978612 | Investments | DE | EAE Atlantic IV Inc | C Corporation | 10,800 | 52,538 | 87.99 % | Yes | |
| (7) Eastern Rosella Trust 98-1131698 | Investments | AS | Green Rosella Trust | C Corporation | 0 | 21,547,334 | 100.00 % | Yes | |
| (8) Eco Cebaco SA | Investments | PM | Nicateca Inc | C Corporation | -93,088 | 27,015,324 | 100.00 % | Yes | |
| (9) Ecuador Timber LP 98-0458318 | Investments | CJ | Phemus Corporation | C Corporation | 530,323 | 69,891,734 | 80.00 % | Yes | |
| (10) El Maria SA | Investments | NU | Nicarao Ltd | C Corporation | -1,536 | 588,258 | 100.00 % | Yes | |
| (11) Emerald Catastrophe Fund Ltd 98-1194784 | Investments | BD | Harvard Management Private Equity Corporation | C Corporation | -7,177,370 | 51,596,899 | 98.76 % | Yes | |
| (12) Empresa Ecologica Del Orinoco SAS | Investments | CO | Toucanet SA | C Corporation | -1,966,586 | 1,605,741 | 100.00 % | Yes | |
| (13) Empresas Verdes Argentina SA | Investments | AR | Pino LLC | C Corporation | -1,449,648 | 50,825,615 | 100.00 % | Yes | |
| (14) Estancia Celina SA | Investments | AR | Las Misiones SA | C Corporation | -1,397,725 | 6,933,711 | 100.00 % | Yes | |

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|--|----------------------------|---|---|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (91) Evolution Credit Partners I (Cayman) LP 125 High Street High Street Tower 26th Floor Boston, MA 02210 98-1418348 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 1,749,436 | 114,980,996 | 95.45 % | Yes | |
| (1) Evolution Credit Partners I SLP LLC 98-1427934 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (2) Exportadora Clag Chile SpA | Investments | CI | Clag (Chile) SpA | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (3) Flamenco SpA 98-1120387 | Investments | CI | Copayapu SpA | C Corporation | -3,030 | 397,777 | 100.00 % | Yes | |
| (4) Florestas do Sul Agroflorestal Ltda 98-0493906 | Investments | BR | Cattleya LLC | C Corporation | 21,475,878 | 128,956,975 | 100.00 % | Yes | |
| (5) Forestal Bosquepalm Cia Ltda | Investments | EC | Ecuador Timber LP | C Corporation | -2,377,348 | 22,240,264 | 79.80 % | Yes | |
| (6) Forestal Foresvergal Cia Ltda | Investments | EC | Ecuador Timber LP | C Corporation | -3,323,801 | 27,044,417 | 79.80 % | Yes | |
| (7) Fortaleza Agroindustrial Ltda | Investments | BR | Insolo Agroindustrial SA | C Corporation | -337,054 | 12,520,233 | 100.00 % | Yes | |
| (8) Francolin 98-1006384 | Investments | CJ | Shipping Venture Corporation | C Corporation | -35 | 0 | 100.00 % | Yes | |
| (9) FRIENDS OF HARVARD HONG KONG TRUST 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 47-7237666 | TRUST FOR CONTRIBUTIONS | HK | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | C Corporation | 2,621,975 | 78 | 100.00 % | Yes | |
| (10) FSP-Marlboro Lessee LLC 178 South Main Street Suite 375 Alparetta, GA 30009 38-3976284 | Investments | DE | Coral-FSP Investment Fund II LLC | C Corporation | 140,578 | 0 | 81.89 % | Yes | |
| (11) Galileia Agroindustrial Ltda | Investments | BR | Insolo Agroindustrial SA | C Corporation | 3,351,632 | 41,905,935 | 100.00 % | Yes | |
| (12) Gateway Real Estate Fund III - TE LP 98-0669480 | Investments | CJ | Harvard Private Capital Realty Inc | C Corporation | 4,558,052 | 36,753,127 | 64.93 % | Yes | |
| (13) Gavea Investment Fund II B LP 98-0537951 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -117,000 | 1,158,000 | 100.00 % | Yes | |
| (14) Gavea Jus Brazilian Government Liabilities Fund II-B LP 98-0702067 | Investments | CJ | ITAY LLC | C Corporation | -37,995 | 423,280 | 58.63 % | Yes | |

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|---|-------------------------|---|--|--|------------------------------|---------------------------------------|--------------------------------|--|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Section 512 (b)(13) controlled entity? | |
| | | | | | | | | Yes | No |
| (106) GAXL (HMPEC) Ltd 98-1309328 | Investments | BD | Harvard Management Private Equity Corporation | C Corporation | -20,934 | 0 | 100.00 % | Yes | |
| (1) GBE Development I Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 272,192 | 98.90 % | Yes | |
| (2) GBE Development II Ltd | Investments | CJ | GBE Investments Limited | C Corporation | -29,915 | 22,334 | 98.90 % | Yes | |
| (3) GBE Development III Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 10,533 | 98.90 % | Yes | |
| (4) GBE Development IV Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 151,341 | 98.90 % | Yes | |
| (5) GBE Development V Ltd | Investments | CJ | GBE Investments Limited | C Corporation | -5,249,497 | 5,181,186 | 98.90 % | Yes | |
| (6) GBE Development VI Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 0 | 98.90 % | Yes | |
| (7) GBE Fazendas Ltda | Investments | BR | GBE Properties II Ltd | C Corporation | 853 | 3,025,226 | 98.90 % | Yes | |
| (8) GBE Holdings Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 4,227 | 98.90 % | Yes | |
| (9) GBE Investments Limited | Investments | CJ | GBE Investments LP | C Corporation | -11,266,486 | 50,027,771 | 98.90 % | Yes | |
| (10) GBE Participacoes Imobiliarias Ltda | Investments | BR | Represa Properties Ltd | C Corporation | 103 | 0 | 98.90 % | Yes | |
| (11) GBE Projetos Agricolas II Ltda | Investments | BR | GBE Development II Ltd | C Corporation | 3,295 | 52,832 | 98.90 % | Yes | |
| (12) GBE Properties I Ltd | Investments | CJ | GBE Investments Limited | C Corporation | -4,946 | 3,624,748 | 98.90 % | Yes | |
| (13) GBE Properties II Ltd | Investments | CJ | GBE Investments Limited | C Corporation | -5,060 | 3,022,912 | 98.90 % | Yes | |
| (14) GBE Properties III Ltd | Investments | CJ | GBE Investments Limited | C Corporation | -1,245 | 698,933 | 98.90 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|---|-------------------------|---|---|--|---------------------------------|---|--------------------------------|--|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of- year assets | (h) Percentage ownership | (i) Section 512 (b)(13) controlled entity? | |
| | | | | | | | | Yes | No |
| (121) GBE Properties IV Ltd | Investments | CJ | GBE Investments Limited | C Corporation | -9,463,935 | 245,799 | 98.90 % | Yes | |
| (1) GBE Properties V Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 4,205,901 | 98.90 % | Yes | |
| (2) GBE Properties VI Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 4,119 | 98.90 % | Yes | |
| (3) GBE Properties VII Ltd | Investments | CJ | GBE Investments Limited | C Corporation | 0 | 1,306 | 98.90 % | Yes | |
| (4) GBE Propriedades e Empreendimentos Imobiliarios Bahia Ltda | Investments | BR | Terracal Propriedades Ltda | C Corporation | 198 | 3,719,457 | 98.90 % | Yes | |
| (5) GBE Propriedades e Empreendimentos Imobiliarios Guadalupe Ltda | Investments | BR | Terracal Propriedades Ltda | C Corporation | 507 | 5,162,351 | 98.90 % | Yes | |
| (6) GBE Propriedades e Empreendimentos Imobiliarios Maranhao Ltda | Investments | BR | GBE Propriedades Holdings Maranhao Ltda | C Corporation | 209 | 0 | 98.90 % | Yes | |
| (7) GBE Propriedades e Empreendimentos Imobiliarios Minas Gerais Ltda | Investments | BR | Terracal Propriedades Ltda | C Corporation | 1,961 | 9,548,955 | 98.90 % | Yes | |
| (8) GBE Propriedades e Empreendimentos Imobiliarios Piaui Ltda | Investments | BR | Terracal Propriedades Ltda | C Corporation | 11,791 | 4,166,814 | 98.90 % | Yes | |
| (9) GBE Propriedades e Empreendimentos Imobiliarios Tocantins Ltda | Investments | BR | Terracal Propriedades Ltda | C Corporation | 176,560 | 0 | 98.90 % | Yes | |
| (10) GBE Propriedades Holdings Bahia Ltda | Investments | BR | GBE Properties III Ltd | C Corporation | 107 | 0 | 98.90 % | Yes | |
| (11) GBE Propriedades Holdings Guadalupe Ltda | Investments | BR | Represa Properties Ltd | C Corporation | 107 | 0 | 98.90 % | Yes | |
| (12) GBE Propriedades Holdings Maranhao Ltda | Investments | BR | GBE Properties VII Ltd | C Corporation | 209 | 0 | 98.90 % | Yes | |
| (13) GBE Propriedades Holdings Tocantins Ltda | Investments | BR | GBE Properties IV Ltd | C Corporation | -1,896,936 | 46,903 | 98.90 % | Yes | |
| (14) GBE Propriedades Participacoes Piaui Ltda | Investments | BR | GBE Properties I Ltd | C Corporation | 209 | 0 | 98.90 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|---|--------------------------------------|---|---|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Section 512 (b)(13) controlled entity? | |
| | | | | | | | | Yes | No |
| (136) Gerrity Atlantic Retail Partners Inc 973 Lomas Santa Fe Drive Solana Beach, CA 92075 27-4802513 | Investments | DE | Gerrity Atlantic Retail Partners LLC | C Corporation | 13,686,171 | 97,202,687 | 95.14 % | Yes | |
| (1) Gerrity Retail Fund 2 Inc 973 Lomas Santa Fe Drive Solana Beach, CA 92075 46-4417545 | Investments | DE | Gerrity Atlantic Retail Partners LLC | C Corporation | 27,469,043 | 612,497,829 | 95.14 % | Yes | |
| (2) Granary Normandien (Proprietary) Limited 98-0610461 | Investments | SF | Demeter Holdings Corporation | C Corporation | -1,599,377 | 20,108,580 | 100.00 % | Yes | |
| (3) Green Rosella Trust 98-1126908 | Investments | AS | Rosella Ltd | C Corporation | -56,593 | 61,039,238 | 100.00 % | Yes | |
| (4) Greengold Agrirom SRL 98-1091760 | Investments | RO | Greengold European Capital SA | C Corporation | 63,975 | 0 | 100.00 % | Yes | |
| (5) Greengold European Capital SA | Investments | LU | Bellflower LLC | C Corporation | -4,171,038 | 289,290 | 100.00 % | Yes | |
| (6) Greengold Future Trees SRL 98-1206286 | Investments | RO | Greengold European Capital SA | C Corporation | -655,230 | 8,269,419 | 100.00 % | Yes | |
| (7) GreenGold Value Forests Lithuania UAB 98-1117259 | Investments | LH | Greengold European Capital SA | C Corporation | -36,793 | 225,868 | 100.00 % | Yes | |
| (8) Guanare AARL 98-0641951 | Investments | UY | Phemus Corporation | C Corporation | -781,548 | 41,289,748 | 100.00 % | Yes | |
| (9) Guanare SA | Investments | UY | Phemus Corporation | C Corporation | 804,539 | 89,282,548 | 100.00 % | Yes | |
| (10) Harbour Offshore Fund IV LP 98-1414548 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -4,266,378 | 5,484,668 | 56.70 % | Yes | |
| (11) HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI | RESEARCH SUPPORT/EVENT SUPPORT | TU | HARVARD INTERNATIONAL LLC | C Corporation | 35,608 | 160,336 | 100.00 % | Yes | |
| (12) HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD | SALES SUPPORT | SN | HARVARD BUSINESS SCHOOL PUBLISHING CORP | C Corporation | 1,914,185 | 684,766 | 100.00 % | Yes | |
| (13) HARVARD BUSINESS SCHOOL PUBLISHING AUSTRALIA PTY LTD C/O PWC ONE INTERNATIONAL TOWERS WATERMANS QUAY, BARANGAROO NSW2000 AS | SALES SUPPORT | AS | HARVARD BUSINESS SCHOOL PUBLISHING CORP | C Corporation | 580,600 | 90,977 | 100.00 % | Yes | |
| (14) HARVARD BUSINESS SCHOOL PUBLISHING DE MEXICO SA DE CV | SALES SUPPORT | MX | HARVARD BUSINESS SCHOOL PUBLISHING CORP | C Corporation | 925,960 | 125,255 | 99.99 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|--|--|---|---|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (151) HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD | SALES SUPPORT | UK | HARVARD BUSINESS SCHOOL PUBLISHING CORP | C Corporation | 7,173,567 | 2,002,472 | 100.00 % | Yes | |
| (1) HARVARD BUSINESS SCHOOL PUBLISHING FRANCE SAS | SALES SUPPORT | FR | HARVARD BUSINESS SCHOOL PUBLISHING CORP | C Corporation | 1,739,646 | 678,648 | 100.00 % | Yes | |
| (2) HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD | PUBLISHING SUPPORT | IN | HARVARD BUSINESS SCHOOL PUBLISHING CORP | C Corporation | 3,620,677 | 1,339,770 | 99.99 % | Yes | |
| (3) HARVARD CENTER SHANGHAI CO LTD | RESEARCH SUPPORT/LOGISTICAL SUPPORT FOR EVENTS | CH | HARVARD INTERNATIONAL LLC | C Corporation | 381,350 | 6,080,425 | 100.00 % | Yes | |
| (4) Harvard Private Capital Properties II Inc 600 Atlantic Avenue Boston, MA 02210 04-3140558 | Investments | DE | Harvard Management Private Equity Corporation | C Corporation | -1,196 | 0 | 100.00 % | Yes | |
| (5) Harvard Private Capital Properties III Inc 600 Atlantic Avenue Boston, MA 02210 76-0254935 | Investments | DE | Phemus Corporation | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (6) HARVARD UNIVERSITY PRESS OF NEW YORK HU PRESS 79 GARDEN ST CAMBRIDGE, MA 02138 13-3784301 | PUBLISHING | NY | President and Fellows of Harvard College | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (7) HARVARD UNIVERSITY PRESS LTD | BOOK DISTRIBUTION | UK | President and Fellows of Harvard College | C Corporation | 4,303,196 | -678,902 | 100.00 % | Yes | |
| (8) HB Cayman Limited | Investments | CJ | HB Institutional LP | C Corporation | 3,659,826 | 123,525,339 | 98.03 % | Yes | |
| (9) HG GULF FZ LLC | EDUCATION AND RESEARCH | AE | HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC | C Corporation | 659,341 | 0 | 100.00 % | Yes | |
| (10) HIP Bermuda Reinsurance I Limited | Investments | BD | Hampden Insurance Partners I LP | C Corporation | -1,758,723 | 30,375,609 | 99.00 % | Yes | |
| (11) HITE MLP Advantage Caymans Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -4,781,405 | 64,227,368 | 100.00 % | Yes | |
| (12) HMC Beefeater Inc 1209 Orange Street Wilmington, DE 19801 82-0888543 | Investments | DE | Harvard Management Private Equity Corporation | C Corporation | 2,766,813 | 10,772,747 | 100.00 % | Yes | |
| (13) HMC Juweel Investors LP 98-1196788 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 0 | 23,013,077 | 100.00 % | Yes | |
| (14) Hound Partners Long Fund Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -38,865,835 | 269,045,483 | 51.11 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|---|-------------------------|---|---|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (166) Huequi SpA | Investments | CI | Copayapu SpA | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (1) Hunter Patton Ltd 98-1395917 | Investments | CJ | President and Fellows of Harvard College | C Corporation | 21,578,835 | 528,836,347 | 100.00 % | Yes | |
| (2) HZ Co-Investments Limited 98-1465106 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -76,461 | 17,308,691 | 100.00 % | Yes | |
| (3) Ichu Ltd | Investments | CJ | Cantuta Ltd | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (4) ILS Property & Casualty Feeder Fund II LP C/O Credit Suisse Asset Mgmt LLC One Madison Ave New York, NY 100103629 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -885,955 | 95,936,352 | 72.98 % | Yes | |
| (5) Insolo Agroindustrial SA | Investments | BR | Investimentos e Participacoes Agricolas Ltda | C Corporation | 8,613,151 | 167,144,921 | 100.00 % | Yes | |
| (6) Inversiones Catival SA | Investments | NU | Nicarao Ltd | C Corporation | 902 | 224,054 | 100.00 % | Yes | |
| (7) Inversiones Hefei SAC 98-1111292 | Investments | PE | Masdevallia Ltd | C Corporation | -655,368 | 23,667,189 | 100.00 % | Yes | |
| (8) Inversiones Lefkada SAC 98-1110859 | Investments | PE | Sobralia Ltd | C Corporation | -837,723 | 6,917,541 | 100.00 % | Yes | |
| (9) Inversiones Mosqueta SAC 98-1110734 | Investments | PE | Masdevallia Ltd | C Corporation | 748,519 | 30,058,242 | 100.00 % | Yes | |
| (10) Inversiones Pirona SAC 98-1111636 | Investments | PE | Stelis Ltd | C Corporation | -538,493 | 16,215,624 | 100.00 % | Yes | |
| (11) Inversiones Santa Rita SA | Investments | NU | Nicarao Ltd | C Corporation | -418 | 1,854,860 | 100.00 % | Yes | |
| (12) Inversiones Tres Cumbres Ltda 98-0446986 | Investments | CI | Phemus Corporation | C Corporation | 2,276,693 | 0 | 100.00 % | Yes | |
| (13) IPE Agroindustrial Ltda | Investments | BR | Insolo Agroindustrial SA | C Corporation | 10,703,869 | 151,242,808 | 100.00 % | Yes | |
| (14) Jade Retail Inc 98-1401548 | Investments | CJ | Atlantic US Real Estate LLC | C Corporation | 0 | 0 | 96.80 % | Yes | |

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|---|-------------------------|---|--|--|---------------------------------|---------------------------------------|-------------------------|---|--|
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| | | | | | | | Percentage ownership | Section 512 (b)(13) controlled entity? | |
| (181) Jus BG I - Feeder LP 98-1018586 | Investments | CJ | ITAY LLC | C Corporation | -550,953 | 2,558,572 | 100.00 % | Yes | |
| (1) La Jacaranda SA | Investments | NU | Nicarao Ltd | C Corporation | -855 | 66,274 | 100.00 % | Yes | |
| (2) La Mora SA | Investments | NU | Nicarao Ltd | C Corporation | -1,781 | 656,463 | 100.00 % | Yes | |
| (3) La Zarza SA | Investments | NU | Nicarao Ltd | C Corporation | -14,309 | 3,028,365 | 100.00 % | Yes | |
| (4) Las Acacias SA | Investments | NU | Nicarao Ltd | C Corporation | -909 | 48,207 | 100.00 % | Yes | |
| (5) Las Misiones SA | Investments | AR | BT2 Co LLC | C Corporation | -5,572,744 | 34,857,182 | 100.00 % | Yes | |
| (6) LaSalle Asia Opportunity Cayman I Ltd 98-0447511 | Investments | CJ | Harvard Private Capital Realty Inc | C Corporation | -3,960 | 319,437 | 100.00 % | Yes | |
| (7) Lifetime Centrecourt Grenville Limited Partnership 98-0684331 | Investments | CA | Atlantic Toronto Holdings Inc | C Corporation | 887,260 | 2,360,279 | 50.00 % | Yes | |
| (8) Lindene Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (9) Longfellow Atlantic REIT II Inc 260 Franklin Street Suite 1520 Boston, MA 02110 81-2156530 | Investments | DE | Longfellow Atlantic Holdings LLC | C Corporation | 20,085,121 | 132,074,980 | 95.84 % | Yes | |
| (10) Longfellow Atlantic REIT Inc 260 Franklin Street Suite 1520 Boston, MA 02110 46-4628691 | Investments | DE | Longfellow Atlantic Holdings LLC | C Corporation | 29,549,268 | 303,623,758 | 95.84 % | Yes | |
| (11) Longfellow Atlantic TRS LLC 260 Franklin Street Suite 1520 Boston, MA 02110 37-1791658 | Investments | DE | Longfellow Atlantic REIT Inc | C Corporation | 42,972 | 151,136 | 95.84 % | Yes | |
| (12) Longstocking Investment Corporation 600 Atlantic Avenue Boston, MA 02210 52-2116455 | Investments | MA | President and Fellows of Harvard College | C Corporation | -456 | 0 | 100.00 % | Yes | |
| (13) Longterm Forest Partners Cia Ltda | Investments | EC | Ecuador Timber LP | C Corporation | -1,230,029 | 36,307,955 | 79.80 % | Yes | |
| (14) Los Arrayanes SA | Investments | NU | Nicarao Ltd | C Corporation | -3,663 | 1,052 | 100.00 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|--|-------------------------|---|---|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (196) Los Laureles SA | Investments | NU | Nicarao Ltd | C Corporation | -855 | 381,875 | 100.00 % | Yes | |
| (1) Luxco Lending Fund II Sarl | Investments | LU | Harvard Management Private Equity Corporation | C Corporation | -125,104 | 236,304,874 | 100.00 % | Yes | |
| (2) LuxCo Lending Fund SARL 98-1422156 | Investments | LU | Harvard Management Private Equity Corporation | C Corporation | 1,607,115 | 0 | 100.00 % | Yes | |
| (3) Maguari Ltd 98-1097957 | Investments | CJ | Masdevallia Ltd | C Corporation | -3,096 | 13,700 | 100.00 % | Yes | |
| (4) Masdevallia Ltd 98-1083311 | Investments | CJ | Phemus Corporation | C Corporation | -2,746 | 64,309,892 | 100.00 % | Yes | |
| (5) MCRB Real Estate Investment Trust Inc 1503 LBJ Freeway Suite 300 Dallas, TX 75234 46-1195422 | Investments | DE | MCRB LLC | C Corporation | -40,172 | 15,162,679 | 72.51 % | Yes | |
| (6) MCRB Tenant Holdco LLC 1503 LBJ Freeway Suite 300 Dallas, TX 75234 46-1195591 | Investments | DE | MCRB Real Estate Investment Trust Inc | C Corporation | 119,167 | 334,508 | 72.51 % | Yes | |
| (7) MDH Atlantic Development REIT II Inc 3715 Northside Parkway NW Building 400 Atlanta, GA 30327 82-2117419 | Investments | DE | MDH Atlantic Holdings II LLC | C Corporation | 0 | 0 | 99.00 % | Yes | |
| (8) MDH Atlantic REIT II Inc 3715 Northside Parkway NW Building 400 Atlanta, GA 30327 82-1589729 | Investments | DE | MDH Atlantic Holdings II LLC | C Corporation | 0 | 0 | 99.00 % | Yes | |
| (9) MDH Atlantic REIT Inc 3715 Northside Parkway NW Building 400 Atlanta, GA 30327 46-5247314 | Investments | DE | MDH Atlantic Holdings LLC | C Corporation | 30,353,175 | 0 | 94.85 % | Yes | |
| (10) Mirabilis SA | Investments | PE | Parfen SA | C Corporation | 0 | 18,617 | 99.99 % | Yes | |
| (11) Nazare Agroindustrial Ltda | Investments | BR | Insolo Agroindustrial SA | C Corporation | 314,773 | 38,860,424 | 100.00 % | Yes | |
| (12) NCH Investors Fund (HU) Corp | Investments | CJ | Phemus Corporation | C Corporation | 0 | 0 | 97.60 % | Yes | |
| (13) Nicarao I Ltd 98-0643167 | Investments | CJ | Nicarao Ltd | C Corporation | 0 | 539,790 | 100.00 % | Yes | |
| (14) Nicarao II Ltd 98-0643169 | Investments | CJ | Nicarao Ltd | C Corporation | 0 | 539,790 | 100.00 % | Yes | |

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|---|-------------------------|---|--|--|------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (211) Nicarao Ltd 98-0643164 | Investments | CJ | Nicateca Inc | C Corporation | 0 | 25,909,936 | 100.00 % | Yes | |
| (1) Nicateca Inc 98-0520487 | Investments | CJ | Phemus Corporation | C Corporation | -500,048 | 7,522,806 | 100.00 % | Yes | |
| (2) Nicateca SA | Investments | NU | Nicarao Ltd | C Corporation | 1,257 | 1,956,879 | 100.00 % | Yes | |
| (3) Nomina (No 1253) Limited | Investments | UK | Hampden Insurance Partners I LP | C Corporation | -773,378 | 75,798,888 | 99.00 % | Yes | |
| (4) Northern Rosella Trust 98-6081350 | Investments | AS | Green Rosella Trust | C Corporation | -2,081,835 | 18,216,403 | 100.00 % | Yes | |
| (5) OAK-Mosser REIT II Inc 220 Montgomery St 20th Floor San Francisco, CA 94104 82-2028032 | Investments | DE | OAK-Mosser II LLC | C Corporation | 0 | 0 | 93.00 % | Yes | |
| (6) OAK-Mosser REIT Inc 220 Montgomery Street 20th Floor San Francisco, CA 94104 81-3362816 | Investments | DE | OAK-Mosser LLC | C Corporation | -1,071,542 | 32,798,865 | 90.03 % | Yes | |
| (7) Opera SA | Investments | NU | Nicarao Ltd | C Corporation | -136,805 | 18,335,019 | 100.00 % | Yes | |
| (8) PAG Asia Alpha Feeder Limited | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | -2,752,112 | 12,546,076 | 57.53 % | Yes | |
| (9) Parfen SRL | Investments | UY | Azara LLC | C Corporation | -5,245,946 | 47,379,117 | 100.00 % | Yes | |
| (10) Pearl Retail Inc 98-1048757 | Investments | CJ | Pearl Retail LLC (Atlantic US Real Estate LLC) | C Corporation | 0 | 396,344,558 | 96.80 % | Yes | |
| (11) Pinares AARL 98-0641950 | Investments | UY | Phemus Corporation | C Corporation | -5,301 | 10,199,381 | 99.99 % | Yes | |
| (12) POOLED INCOME FUNDS (3) | CHARITABLE TRUST | MA | President and Fellows of Harvard College | C Corporation | 0 | 0 | 0 % | Yes | |
| (13) Pradaria Agroflorestal Ltda 98-0642732 | Investments | BR | Global Forest Investments LLC | C Corporation | -16,563,752 | 0 | 100.00 % | Yes | |
| (14) Premier A-1 Services LLC 3519 Fee Fee Rd 221 Bridgeton, MO 63044 82-1435302 | Investments | DE | Premier A-1 St Louis Holdings LLC | C Corporation | 3,622 | 18,791 | 94.56 % | Yes | |

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|--|-------------------------|---|--|--|---------------------------------|---------------------------------------|-------------------------|---|--|
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| | | | | | | | Percentage ownership | Section 512 (b)(13) controlled entity? | |
| (226) PSI Atlantic Services LLC 530 Oak Court Drive Suite 185 Memphis, TN 38117 82-1423777 | Investments | DE | PSI Atlantic Holdings III LLC | C Corporation | 14,804 | 30,621 | 95.52 % | Yes | |
| (1) Pular SpA | Investments | CI | Copayapu SpA | C Corporation | -4,819 | 375,757 | 100.00 % | Yes | |
| (2) Regent Office Fund II REIT 11990 San Vicente Boulevard Suite 200 Los Angeles, CA 90049 47-2081357 | Investments | MD | Regent Office Fund II Blocker LLC | C Corporation | 416,701 | 702,772 | 96.80 % | Yes | |
| (3) Represa Properties Ltd | Investments | CJ | GBE Investments Limited | C Corporation | -47,734 | 32,740,546 | 98.90 % | Yes | |
| (4) RETIREMENT PLAN TRUST FOR EMPLOYEES OF HARVARD UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2636388 | RETIREMENT TRUST | MA | NA | C Corporation | 0 | 852,227,520 | 100.00 % | Yes | |
| (5) Rio Mira Participacoes Ltda | Investments | BR | Terracal Propriedades Ltda | C Corporation | 2,884 | 18,533,507 | 98.90 % | Yes | |
| (6) Rosella Hold TC Pty Ltd 98-1126654 | Investments | AS | Rosella Ltd | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (7) Rosella Ltd 98-1120479 | Investments | CJ | Blue Marble Holdings Corp | C Corporation | 6,275,008 | 132,589,342 | 100.00 % | Yes | |
| (8) Rosella Sub TC Pty Ltd 98-1126678 | Investments | AS | Rosella Hold TC Pty Ltd | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (9) Scolopax SRL | Investments | RO | Phemus Corporation | C Corporation | -56,576 | 237,151 | 99.99 % | Yes | |
| (10) SLP Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 0 | 339,706 | 100.00 % | Yes | |
| (11) Sobralia Ltd 98-1084076 | Investments | CJ | Phemus Corporation | C Corporation | -3,096 | 12,518,761 | 100.00 % | Yes | |
| (12) Sociedad Explotadora Agricola SpA 98-0632838 | Investments | CI | Clag (Chile) SpA | C Corporation | 5,204,935 | 7,893,664 | 100.00 % | Yes | |
| (13) Sora Ltd 98-1098256 | Investments | CJ | Stelis Ltd | C Corporation | -3,096 | 6,850 | 100.00 % | Yes | |
| (14) Star Asia Japan Special Situations IV Blocker LP 125 Gaither Drive Suite L Mount Laurel, NJ 08054 | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 0 | 3,347,561 | 100.00 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|---|-------------------------|---|--------------------------------------|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Section 512 (b)(13) controlled entity? | |
| | | | | | | | | Yes | No |
| (241) Stelis Ltd 98-1083800 | Investments | CJ | Phemus Corporation | C Corporation | -3,096 | 24,262,036 | 100.00 % | Yes | |
| (1) Sustainable Teak Participacoes Ltda 98-0639215 | Investments | BR | Brazil Teak LLC | C Corporation | 26,450,863 | 124,861,548 | 100.00 % | Yes | |
| (2) Tacora SpA | Investments | CI | Copayapu SpA | C Corporation | -2,734 | 451,959 | 100.00 % | Yes | |
| (3) Tagua SpA 98-1120143 | Investments | CI | Copayapu SpA | C Corporation | -2,487 | 245,266 | 100.00 % | Yes | |
| (4) TDCA REIT Inc 5130 South Alston Avenue Suite 210 Durham, NC 27713 47-5575876 | Investments | DE | TDC Atlantic Holdings LLC | C Corporation | -747,645 | 56,395,734 | 92.34 % | Yes | |
| (5) Terena SA | Investments | UY | Phemus Corporation | C Corporation | -2,954,248 | 42,255,116 | 100.00 % | Yes | |
| (6) Terracal Alimentos e Bioenergia - Unidade Bahia Ltda | Investments | BR | Terracal Alimentos e Bioenergia Ltda | C Corporation | 1,240 | 233,391 | 98.90 % | Yes | |
| (7) Terracal Alimentos e Bioenergia - Unidade Maranhao Ltda | Investments | BR | Terracal Alimentos e Bioenergia Ltda | C Corporation | -41 | 36,368 | 98.90 % | Yes | |
| (8) Terracal Alimentos e Bioenergia - Unidade Minas Gerais Ltda | Investments | BR | Terracal Alimentos e Bioenergia Ltda | C Corporation | -127,813 | 1,903,740 | 98.90 % | Yes | |
| (9) Terracal Alimentos e Bioenergia Unidade Piaui Acucar e Alcool SA | Investments | BR | Terracal - Piaui SA | C Corporation | 154 | 626 | 98.90 % | Yes | |
| (10) Terracal Alimentos e Bioenergia Unidade Piaui Agribusiness SA | Investments | BR | Terracal - Piaui SA | C Corporation | 171 | 53 | 98.90 % | Yes | |
| (11) Terracal Alimentos e Bioenergia Unidade Piaui Armazens Gerais Ltda | Investments | BR | Terracal - Piaui SA | C Corporation | -160 | 67 | 98.90 % | Yes | |
| (12) Terracal Alimentos e Bioenergia Unidade Piaui Beneficiamento de Cacau Ltda | Investments | BR | Terracal - Piaui SA | C Corporation | 30 | 63 | 98.90 % | Yes | |
| (13) Terracal Alimentos e Bioenergia Unidade Piaui Energia SA | Investments | BR | Terracal - Piaui SA | C Corporation | 172 | 76 | 98.90 % | Yes | |
| (14) Terracal Alimentos e Bioenergia Unidade Piaui Etanol de Segunda Geracao Ltda | Investments | BR | Terracal - Piaui SA | C Corporation | 153 | 63 | 98.90 % | Yes | |

| Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust | | | | | | | | | |
|---|-------------------------|---|--|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
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| | | | | | | | | Yes | No |
| (256) Terracal Alimentos e Bioenergia Unidade Piaui Florestal SA | Investments | BR | Terracal - Piaui SA | C Corporation | 82 | 58 | 98.90 % | Yes | |
| (1) Terracal Alimentos e Bioenergia Unidade Piaui Infraestrutura Ltda | Investments | BR | Terracal - Piaui SA | C Corporation | 78 | 5 | 98.90 % | Yes | |
| (2) Terracal Alimentos e Bioenergia Unidade Piaui Infraestrutura de Irrigacao SA | Investments | BR | Terracal - Piaui SA | C Corporation | 85 | 13 | 98.90 % | Yes | |
| (3) Terracal Alimentos e Bioenergia Unidade Piaui Pasta de Tomate SA | Investments | BR | Terracal - Piaui SA | C Corporation | 153 | 76 | 98.90 % | Yes | |
| (4) Terracal Alimentos e Bioenergia - Unidade Piaui Ltda | Investments | BR | Terracal Alimentos e Bioenergia Ltda | C Corporation | 310,194 | 2,814,055 | 98.90 % | Yes | |
| (5) Terracal Alimentos e Bioenergia - Unidade Tocantins Ltda | Investments | BR | Terracal Alimentos e Bioenergia Ltda | C Corporation | 141,435 | 3,093,374 | 98.90 % | Yes | |
| (6) Terracal Alimentos e Bioenergia Ltda | Investments | BR | GBE Development V Ltd | C Corporation | 92,963 | 9,921,876 | 98.90 % | Yes | |
| (7) Terracal Participacoes Ltda | Investments | BR | Represa Properties Ltd | C Corporation | 270 | 3,880 | 98.90 % | Yes | |
| (8) Terracal Propriedades Ltda | Investments | BR | Represa Properties Ltd | C Corporation | 28,873 | 41,196,137 | 98.90 % | Yes | |
| (9) Tinamou 98-1014421 | Investments | CJ | Francolin | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (10) Totoro Ltd | Investments | CJ | Ichu Ltd | C Corporation | 0 | 0 | 100.00 % | Yes | |
| (11) Toucanet SA | Investments | PM | Phemus Corporation | C Corporation | -306,694 | 1,701,395 | 100.00 % | Yes | |
| (12) TPRV Capital Fund Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 13,626,809 | 412,157,427 | 53.46 % | Yes | |
| (13) Tunuyan SA | Investments | NU | Nicarao Ltd | C Corporation | -8,327 | 4,648,049 | 100.00 % | Yes | |
| (14) Uniteca Agroflorestal SA | Investments | BR | Sustainable Teak Participacoes Ltda | C Corporation | 30,500 | 12,496,285 | 90.56 % | Yes | |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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|---|-------------------------|---|---|--|---------------------------------|---------------------------------------|--------------------------------|--|----|
| | | | | | | | | Yes | No |
| (271) USRA Atlantic Net Lease Capital Corp C/O US Realty Advisors LLC 1370 Avenue of the Americas New York, NY 10019 45-2732642 | Investments | DE | USRA Atlantic Capital Partners LLC | C Corporation | 15,145,759 | 101,123,335 | 69.63 % | Yes | |
| (1) Vista Verde Agroindustrial Ltda | Investments | BR | Insolo Agroindustrial SA | C Corporation | -3,455,778 | 3,903,589 | 100.00 % | Yes | |
| (2) West70 Offshore Fund Ltd | Investments | CJ | Harvard Management Private Equity Corporation | C Corporation | 3,426,814 | 103,066,814 | 100.00 % | Yes | |
| (3) Western Rosella Trust 98-1126861 | Investments | AS | Green Rosella Trust | C Corporation | 710,167 | 130,721,785 | 100.00 % | Yes | |
| (4) Wood Village Sub III GARP LLC 973 Lomas Santa Fe Drive Solana Beach, CA 92075 90-0906261 | Investments | DE | Gerrity Atlantic Retail Partners Inc | C Corporation | 17,956 | 0 | 95.14 % | Yes | |
| (5) Wood Village Sub IV GARP LLC 973 Lomas Santa Fe Drive Solana Beach, CA 92075 35-2459520 | Investments | DE | Gerrity Atlantic Retail Partners Inc | C Corporation | 10,627 | 0 | 95.14 % | Yes | |
| (6) Yanteles SpA | Investments | CI | Copayapu SpA | C Corporation | 0 | 0 | 100.00 % | Yes | |

Form 990, Schedule R, Part V - Transactions With Related Organizations

| (a) Name of related organization | | (b) Transaction type(a-s) | (c) Amount Involved | (d) Method of determining amount involved |
|--|---|--|-------------------------------|---|
| (1) | AFRICA ACADEMY FOR PUBLIC HEALTH | R | 179,435 | CASH |
| (1) | AMERICAN REPERTORY THEATRE COMPANY INC | B | 2,721,312 | CASH |
| (2) | AMERICAN REPERTORY THEATRE COMPANY INC | D | 3,965,963 | CASH |
| (3) | AMERICAN REPERTORY THEATRE COMPANY INC | J | 807,000 | CASH |
| (4) | AMERICAN REPERTORY THEATRE COMPANY INC | L | 621,240 | COST |
| (5) | AMERICAN REPERTORY THEATRE COMPANY INC | M | 543,690 | CASH |
| (6) | AMERICAN REPERTORY THEATRE COMPANY INC | N | 202,000 | CASH |
| (7) | ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD | R | 750,000 | CASH |
| (8) | BLUE MARBLE HOLDING CORP | R | 150,895,244 | CASH |
| (9) | BLUE MARBLE HOLDING CORP | S | 260,295,238 | CASH |
| (10) | BOTSWANA-HARVARD AIDS INSTITUTE | R | 5,314,753 | CASH |
| (11) | CENTRE RECHERCHE EUROPEEN DE LA HBS | B | 1,781,918 | CASH |
| (12) | CENTRO HARVARD-D ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS AC | R | 130,000 | CASH |
| (13) | DEMETER HOLDINGS CORP | R | 213,502 | CASH |
| (14) | DEMETER HOLDINGS CORP | S | 14,317,007 | CASH |
| (15) | FRIENDS OF HARVARD HONG KONG TRUST | S | 2,683,500 | CASH |
| (16) | FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA | B | 836,000 | CASH |
| (17) | FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA | O | 165,122 | COST |
| (18) | FUNDACION DRCLAS CHILE | R | 600,000 | CASH |
| (19) | HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING | A | 1,520,448 | CASH |
| (20) | HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING | B | 34,999,696 | CASH |
| (21) | HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING | L | 1,109,961 | COST |
| (22) | HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING | Q | 4,009,896 | COST |
| (23) | HANSJORG WYSS INSTITUTE FOR BIOLOGICALLY INSPIRED ENGINEERING | S | 115,552 | CASH |
| (24) | HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI | M | 903,483 | COST |

Form 990, Schedule R, Part V - Transactions With Related Organizations

| (a) Name of related organization | | (b) Transaction type(a-s) | (c) Amount Involved | (d) Method of determining amount involved |
|--|--|--|-------------------------------|---|
| (26) | HARVARD BUSINESS SCHOOL INTERACTIVE INC | S | 34,819,859 | CASH |
| (1) | HARVARD CENTER SHANGHAI CO LTD | M | 3,102,115 | COST |
| (2) | HARVARD COMMINGLED ACCOUNT | S | 23,077,440 | CASH |
| (3) | HARVARD DEDICATED ENERGY LIMITED | D | 1,058,090 | CASH |
| (4) | HARVARD DEDICATED ENERGY LIMITED | H | 16,872,430 | COST |
| (5) | HARVARD GLOBAL RESEARCH SUPPORT SERVICES INC | P | 4,516,677 | COST |
| (6) | HARVARD MAGAZINE INC | A | 132,701 | COST |
| (7) | HARVARD MAGAZINE INC | R | 1,379,170 | CASH |
| (8) | HARVARD MANAGEMENT COMPANY | R | 138,491,905 | CASH |
| (9) | HARVARD MANAGEMENT PRIVATE EQUITY CORP | R | 6,807,399,412 | CASH |
| (10) | HARVARD MANAGEMENT PRIVATE EQUITY CORP | S | 4,573,408,301 | CASH |
| (11) | HARVARD PRIVATE CAPITAL HOLDINGS INC | R | 19,548,459 | CASH |
| (12) | HARVARD PRIVATE CAPITAL HOLDINGS INC | S | 1,663,713,895 | CASH |
| (13) | HARVARD PRIVATE CAPITAL REALTY INC | R | 223,854,751 | CASH |
| (14) | HARVARD PRIVATE CAPITAL REALTY INC | S | 1,129,363,933 | CASH |
| (15) | HARVARD REAL ESTATE - ALLSTON INC | D | 47,106,185 | CASH |
| (16) | HARVARD REAL ESTATE - ALLSTON INC | R | 1,248,212 | CASH |
| (17) | HARVARD REAL ESTATE INC | C | 185,670 | CASH |
| (18) | HARVARD UNIVERSITY PRESS LTD | D | 2,968,641 | CASH |
| (19) | HARVARD UNIVERSITY PRESS LTD | G | 2,971,767 | COST |
| (20) | HARVARD UNIVERSITY PRESS LTD | L | 100,000 | COST |
| (21) | HARVARD UNIVERSITY PRESS LTD | P | 351,156 | COST |
| (22) | HARVARD UNIVERSITY PRESS LTD | S | 2,350,000 | CASH |
| (23) | HARVARD-YENCHING INSTITUTE | R | 820,000 | CASH |
| (24) | PHEMUS CORP | R | 456,499,706 | CASH |

Form 990, Schedule R, Part V - Transactions With Related Organizations

| | (a) Name of related organization | (b) Transaction type(a-s) | (c) Amount Involved | (d) Method of determining amount involved |
|------|-------------------------------------|---------------------------------|------------------------|--|
| (51) | PHEMUS CORP | S | 441,301,470 | CASH |
| (1) | RED TOP INC | S | 64,340 | CASH |
| (2) | STUDENT CLUBS OF HBS INC | A | 9,753 | CASH |
| (3) | STUDENT CLUBS OF HBS INC | L | 64,980 | COST |
| (4) | TRUSTEES FOR HARVARD UNIVERSITY | C | 10,381,911 | COST |
| (5) | TRUSTEES FOR HARVARD UNIVERSITY | L | 10,821,902 | COST |