Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 2019

DLN: 93493137012991

Form 990
Department of the

Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. Open to Public Inspection ► Go to www.irs.gov/Form990 for instructions and the latest information.

\ Fo	or the	2019 c	alendar year, or tax year beginning 07-01-2019 ,and ending 06-	30-2020			
		plicable:	C Name of organization NORTHEASTERN UNIVERSITY		D Employer	identifica	ation number
	dress c me cha	-	% THOMAS NEDELL		04-16799	80	
	tial retu	-	Doing business as				
☐ Fina	al return,	/terminated			E Telephone	numbor	
		return 	Number and street (or P.O. box if mail is not delivered to street address) Room/s 360 HUNTINGTON AVENUE	suite			
⊔ Арі	olicatio	n pending			(617) 373	3-5947	
			City or town, state or province, country, and ZIP or foreign postal code BOSTON, MA 02115		6.6	:	24 224 012
			F Name and address of principal officer:	117-3	G Gross rece		34,234,813
			Joseph E Aoun		s this a group retu	rn for	□Yes ☑ No
			360 Huntington Ave Boston, MA 02115		subordinates? Are all subordinates	5	
Tax	-exem	pt status:	·	┦ `´i	ncluded?		☐ Yes ☐No
147	a baita		▼ 501(c)(3)		if "No," attach a list Group exemption n		
* **	EDSILE	2: P WW	w.norureastern.edu		oroup exemplion in	arriber p	
C Forn	n of ord	anization:	☑ Corporation ☐ Trust ☐ Association ☐ Other ▶	L Year of			legal domicile:
		ya=			M	1A	
Pa	ırt I	Sumi					
		riefly des EE SCHE	cribe the organization's mission or most significant activities:				
ž.	_	LL SCHL	5012 0.				
Ē	_						
GOVERNANCE	_	Ch . + -:	_ L		250/ -5:1		
<u>9</u>			s box ▶ ☐ if the organization discontinued its operations or disposed of of voting members of the governing body (Part VI, line 1a)			aets. 3	37
đ			of independent voting members of the governing body (Part VI, line 1b)			4	36
Acuviues &	5	Total nun	nber of individuals employed in calendar year 2019 (Part V, line 2a)			5	18,425
	6	Total nun	nber of volunteers (estimate if necessary)			6	4,300
¥	7a -	Total unr	elated business revenue from Part VIII, column (C), line 12			7a	389,844
	b i	Net unrel	ated business taxable income from Form 990-T, line 39		7b		
					Prior Year	C	Current Year
Qı	8 (Contribut	ions and grants (Part VIII, line 1h)		245,788,00	0	309,006,000
nuə	9	Program	service revenue (Part VIII, line 2g)	1,525,796,00	2	1,550,791,638	
Ravenue	10	Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d)	47,452,11	52,113 74,068,21		
_	11 (Other rev	renue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	7	9,766,716		
	12	Total reve	enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,828,592,36	2	1,943,632,573
			nd similar amounts paid (Part IX, column (A), lines 1–3)		384,389,45	6	406,984,576
	14	Benefits p	paid to or for members (Part IX, column (A), line 4)	0			
8		-	other compensation, employee benefits (Part IX, column (A), lines 5–10)		698,200,63	2	736,582,874
Expenses	16 a	Professio	nal fundraising fees (Part IX, column (A), line 11e)			0	
Š			raising expenses (Part IX, column (D), line 25) ►22,289,720				
ш			penses (Part IX, column (A), lines 11a–11d, 11f–24e)		541,286,01	+	560,456,592
		•	enses. Add lines 13–17 (must equal Part IX, column (A), line 25)		1,623,876,09	_	1,704,024,042
(v)	19	Revenue	less expenses. Subtract line 18 from line 12	Pogis	204,716,26	_	239,608,531 End of Year
Net Assets of Fund Balances				Begin	nning of Current Yea	"	End of Year
sser Safa	20 -	Total ass	ets (Part X, line 16)		3,421,451,00	0	3,597,441,000
M M	21	Total liab	ilities (Part X, line 26)		1,397,494,00	0	1,379,607,000
Z I	22	Net asset	s or fund balances. Subtract line 21 from line 20		2,023,957,00	0	2,217,834,000
	rt II		ature Block			•	
			erjury, I declare that I have examined this return, including accompanyin f, it is true, correct, and complete. Declaration of preparer (other than off				
	nowle		i, it is true, correct, and complete. Sectoration of preparer (other than on	1001 / 13 Du	oca on an imormaci		nen preparer nas
		l k			2021 05 10		
ian		Signati	ure of officer		2021-05-10 Date		
Sign Here	:	THOMA	S NEDELL SVP FINANCE & TREAS				
			r print name and title				
		P	rint/Type preparer's name Preparer's signature	Date	Charalta D if PTI		
Paid	1			2021-05-04	. Check L if Pool self-employed	0641463	
	are	r F	irm's name PricewaterhouseCoopers LLP		Firm's EIN ►		
	Onl	⊢	irm's address ► 101 SEAPORT BLVD SUITE 500		Phone no. (617) 53	0-5000	
		· [''	BOSTON, MA 02210				
						[J]	
1ay t	he IRS	5 discuss	this return with the preparer shown above? (see instructions)			⊻ Ye	s 🗆 No

Form	990 (2019)					Page 2				
Pa	rt III Statemen	t of Program Serv	ice Accomplis	hments						
	——— Check if Sch	nedule O contains a res	ponse or note to a	any line in this Part III		🗹				
1	Briefly describe the	organization's mission	:	•						
SEE :	SCHEDULE O.									
2	Did the organizatio	n undertake any signifi	cant program ser	vices during the year w	hich were not listed on					
	the prior Form 990 or 990-EZ?									
	If "Yes," describe tl	hese new services on S	chedule O.							
3	Did the organizatio									
	services?	🗌 Yes 🗹 No								
	If "Yes," describe tl	f "Yes," describe these changes on Schedule O.								
4	Section 501(c)(3) a		ions are required	to report the amount of	largest program services, as me of grants and allocations to other					
	(Code:) (Expenses \$	482,190,000	including grants of \$) (Revenue \$	1,431,205,638)				
	See Additional Data									
4b	(Code:) (Expenses \$	369,415,227	including grants of \$	369,415,227) (Revenue \$)				
	See Additional Data									
4c	(Code:) (Expenses \$	127,181,000	including grants of \$) (Revenue \$	119,586,000)				
	See Additional Data									
4d	Other program ser	vices (Describe in Sche	dule O.)			_				
	(Expenses \$	575,759,871 in	cluding grants of	\$ 37,569,3	49) (Revenue \$	0)				
4e	Total program se	rvice expenses >	1,554,546,0	98						

Par	Part IV Checklist of Required Schedules									
			Yes	No						
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A \bigcirc	1	Yes							
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes							
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No .						
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes							
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No						
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part 2	6		No						
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No						
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8		No						
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No						
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	Yes							
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.									
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes							
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2	11b	Yes							
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No						
	in Part X, line 16? If "Yes," complete Schedule D, Part IX 🥦	11d		No						
-	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🥦	11e	Yes							
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes							
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No						
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes							
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes							
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes							
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes							
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes							
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes							
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No						
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes							
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No						
		20a		No						
ь 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic	20b 21	Yes	,						
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		orm 99	0 (2019)						

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Par	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
6	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	Yes	
7	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L,</i> Part III	27	Yes	
8	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		No
9	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
0	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
2	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
4	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
5a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
6	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
7	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
8	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pai	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 34,834 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
C	(gambling) winnings to prize winners?	1c	Yes	

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	18,425					
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes				
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes				
_	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over financial account in a foreign country (such as a bank account, securities account, or other financial account)?		Yes				
D	If "Yes," enter the name of the foreign country: ►CA, UK See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAF	۱					
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No			
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c					
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			No			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts v not tax deductible?	vere 6b					
7	Organizations that may receive deductible contributions under section 170(c).						
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se provided to the payor?	ervices 7a	Yes				
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes				
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to Form 8282?	o file 7c		No			
d	If "Yes," indicate the number of Forms 8282 filed during the year						
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g					
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	. 8					
9	Sponsoring organizations maintaining donor advised funds.						
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b					
10	Section 501(c)(7) organizations. Enter:						
	Initiation fees and capital contributions included on Part VIII, line 12 10a						
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders						
a b	Gross income from other sources (Do not net amounts due or paid to other sources						
	against amounts due or received from them.)						
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
D	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
	Is the organization licensed to issue qualified health plans in more than one state?	· 13a					
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans						
	Enter the amount of reserves on hand	_					
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No			
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or ex	14b					
	parachute payment(s) during the year?	. 15	Yes				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . If "Yes," complete Form 4720, Schedule O.	16		No			

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Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI		onse to i	lines 🗸
_Se	ction A. Governing Body and Management		34	
1 3	Enter the number of voting members of the governing body at the end of the tax year 1a 37		Yes	No
Ia	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 36			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Yes	J
b	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed▶ CO , MD , MA , MI , NH , NY , OH , OR , SO	c, wi		
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	- , ***		
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: THOMAS NEDELL 360 HUNTINGTON AVE BOSTON, MA 02115 (617) 373-5374			
			orm 00	0 (2019)

(A)

Name and title

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

✓

(F)

Estimated

amount of other

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

(C)

Position (do not check more

than one box, unless person

(D)

Reportable

compensation

(E)

Reportable

compensation

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(B)

Average

hours per

week (list is both an officer and a from the from related compensation director/trustee) any hours organization organizations from the for related (W-2/1099-(W-2/1099organization and Individual trustee or director Highest compensatemployee Former organizations MISC) MISC) related Institutional Trustee below dotted organizations employee line) Ē See Additional Data Table

Part VII

Section A. officers, Direct	,015, 11 d5tccs	7 IC 9 I	p.	٠,٠	,	unu	9.		препоис	- Limpioyees		cirraca)	
(A) Name and title	(B) Average hours per week (list any hours	than c is b	ne bo	ox, u n off	t che inles ficer	and a	son	Repo compo froi orgai	(D) (E) portable Reporta- pensation compens om the from rel- prization organizar			(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individu or direc	Institut	Officer	Key employee	Highest employ	Former		2/1099- ISC)	(W-2/1099- MISC)		organiza rela organiz	ted
		Individual trustee or director	Institutional Truste		płoyee	Highest compensat employee							
		•	(F)			ated							
See Additional Data Table													
-													
											-		
											\perp		
1b Sub-Total	art VII, Section	Α.				▶							
d Total (add lines 1b and 1c)	but not limited	to thos				► e) who	rece		672,166 re than \$1		0		1,862,353
- Treportable compensation from the												Yes	No
3 Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i>	,		,	,		, ,		_		employee on	3	Yes	
4 For any individual listed on line 1a, is organization and related organization individual										n the	4	Vaa	
5 Did any person listed on line 1a receiv services rendered to the organization?									tion or ind	ividual for	5	Yes	No
Section B. Independent Contract													
Complete this table for your five higher from the organization. Report comper											npen	sation	
	(A) and business addre	ess								(B) ription of services		Compe	c) nsation
GILBANE BUILDING COMPANY, 7 JACKSON WALKWAY PROVIDENCE, RI 029033623									CONSTRUC	IION		43	3,785,740
COMPASS GROUP, PO BOX 91337 CHICAGO, IL 606931337									FOOD SERV	ICES		23	3,487,190
SKANSKA USA BUILDING INC, 101 SEAPORT BLVD BOSTON, MA 02210									CONSTRUC	TION		14	4,799,606
ABM INDUSTRY GROUPS LLC, PO BOX 1534 NEW YORK, NY 10008 FACILITY SVCS					13	3,662,870							
Payette Associates Inc, 290 Congress Street BOSTON, MA 02210									ARCHITECT	URE		10	0,823,993
2 Total number of independent contractor	s (including but	not lim	ited t	o th	000	listed	ahov	.e) who r	eceived m	ore than \$100 00	nn of	<u> </u>	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 341

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (C)

Part	VII	Statement	of F	Revenue						- rage 3
		Check if Sched	dule	O contains a	respo	nse or note to any	line in this Part VIII			🗆
							(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	Revenue excluded from tax under sections
	1	a Federated campa	aigns	·	1 a			revenue		512 - 514
tributions, Gifts, Grants Other Similar Amounts		b Membership dues	s .	.	1b	_				
Gra not		c Fundraising even	its .		1c	89,315				
ts, I		d Related organiza	tions	ں 5	1d					
ia ei		e Government grants	(con	ا tributions	1e	142,502,488				
ns, Sim		f All other contributio	ns, g	ا ifts, grants,		· · ·				
er S		and similar amounts above	s not	included	1f	166,414,197				
ë ë		g Noncash contribution lines 1a - 1f:\$	ns in	cluded in	.					
Contributions, and Other Sirr				_ l	1 g	7,495,200				
ة ت		h Total. Add lines	la-l	r		>	309,006,000			
		TUTTON BU DO EFFO				Business Code	1,545,891,212	1,545,891,212		
ou.	2	a TUITION,RM BD,FEES	•			900099	1,5+3,051,212	1,3+3,031,212		
nue	ı	PARKING				812930	2,696,779			2,696,779
Rev							2,203,647			2,203,647
- eg	•	FOOD SERVICE				900099	2,203,047			2,203,047
Şerv										_
Program Service Revenue	(d 								
ogra		e								
Ğ										
		f All other program								
	_	J Total. Add lines 2				1,550,791,638	1	Τ	<u> </u>	T
		Investment income similar amounts) .			• nus, n	interest, and other	24,787,846		-168,553	24,956,399
	4	Income from invest	men	nt of tax-exe	mpt bo	ond proceeds	12,043			12,043
	5	Royalties	_		•	•	943,333			943,333
				(i) Rea	11	(ii) Personal	-			
	6	a Gross rents	6a	11,6	52,224					
	b	b Less: rental expenses 6b 3,359,673			859 673					
	С	Rental income	_	,,,			-			
		or (loss)	6с	· ·	92,551		0			
		d Net rental income	or (` '			8,292,551			8,292,551
	_	7a Gross amount _ (i) Securitie		ties	(ii) Other	_				
	7	from sales of assets other	7a	586,4	132,049					
		than inventory								
	b	Less: cost or other basis and	7b	537,:	.63,719					
		sales expenses					4			
	С	Gain or (loss)	7с	49,2	268,330					
		d Net gain or (loss)	•				49,268,330			49,268,330
<u>ə</u>	8	a Gross income from fu (not including \$	ındra	ising events 89,315 of						
eun		contributions reported		line 1c).						
ev.		See Part IV, line 18			8a	51,283	_			
Other Revenue		b Less: direct expen c Net income or (los			8b ing eye	78,848 ents	-27,565			-27,565
)th		e Net Income of (103	3) 11	om fundrais		ents •	7			27,000
5	9a	Gross income from See Part IV, line 19	gami	ing activities.						
					9a	0	_			
		${f b}$ Less: direct expen ${f c}$ Net income or (los			9b activiti					
		e net meanie or (los	.J) II	om gaming						
	10	aGross sales of inverse returns and allowa	entor	ry, less		_				
					10a	0				
		${f b}$ Less: cost of good ${f c}$ Net income or (los			10b		0			
		Miscellaneo	_		invent	Business Code				
	1	1aCONFERENCE CEI				53200	0 14,400		14,400	
		b ADVERTISING/SP	ORT:	S INCOME		90009	9 79,459		79,459	
		FEE FOR SERVICE	INC	COME		90009	9 464,538		464,538	
		d All other revenue	•							
		e Total. Add lines 1	1a-1	11d		•	558,397			
	1:	2 Total revenue. S	ee ir	nstructions			·	1 545 901 313	200.044	90 245 547
						•	1,943,632,573	1,545,891,212	389,844	88,345,517 Form 990 (2019)

For	m 990 (2019)				Page 10
Р	art IX Statement of Functional Expenses				
	Section $501(c)(3)$ and $501(c)(4)$ organizations must c		_		mn (A).
	Check if Schedule O contains a response or note to an	y line in this Part IX			<u> U</u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	36,994,972	36,994,972		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	369,415,227	369,415,227		_
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	574,377	574,377		_
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	10,021,898	2,909,886	6,134,233	977,779
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	846,959	846,959		
7	Other salaries and wages	592,343,904	538,380,532	41,894,157	12,069,215
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	35,779,772	32,520,184	2,530,563	729,025
9	Other employee benefits	62,849,041	57,123,404	5,721,444	4,193
10	Payroll taxes	34,741,300	31,576,318	2,457,116	707,866
11	Fees for services (non-employees):				
ā	a Management	610,979	610,979		
ı	D Legal	4,776,067	27,269	4,748,798	_
	c Accounting	713,459		713,459	_
	d Lobbying	215,844	198,320	17,524	
	e Professional fundraising services. See Part IV, line 17	0			
1	Investment management fees	2,818,014		2,818,014	
ģ	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	16,444,960	16,435,224	9,280	456
12	Advertising and promotion	6,437,263	4,644,659	1,779,874	12,730
13	Office expenses	40,840,995	35,949,203	3,269,702	1,622,090
	Information technology	50,595,575	35,442,200	15,153,375	
15	Royalties	193,410	193,386		24
16	Occupancy	71,304,828	68,693,149	2,434,626	177,053
17	Travel	23,055,556	21,707,335	837,871	510,350
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19	Conferences, conventions, and meetings	2,738,600	2,400,388	296,840	41,372
20	Interest	36,241,814	34,582,045	1,288,552	371,217
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	75,513,890	60,610,205	11,815,255	3,088,430
23	Insurance	3,410,911	1,120,322	2,290,589	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a CONSULTANTS	55,747,827	48,195,708	6,971,237	580,882
	b EQUIPMENT	26,363,846	26,045,816	287,208	30,822
	c MEAL PLAN AND FOOD COST	23,249,287	22,733,836	334,113	181,338
	d PUB, BOOKS, & SUBSCRIPTIONS	16,996,321	13,979,049	2,784,562	232,710
	e All other expenses	102,187,146	90,635,146	10,599,832	952,168
25	Total functional expenses. Add lines 1 through 24e	1,704,024,042	1,554,546,098	127,188,224	22,289,720
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
	Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

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Fund Balances

ō 29

Assets 30

Liabilities 22 Intangible assets .

Grants payable .

Deferred revenue . .

Tax-exempt bond liabilities

Complete Part X of Schedule D

complete lines 27, 28, 32, and 33.

Net assets without donor restrictions

Net assets with donor restrictions

complete lines 29 through 33.

Total net assets or fund balances

Other assets. See Part IV, line 11 .

Accounts payable and accrued expenses

or family member of any of these persons

and other liabilities not included on lines 17 - 24).

Total liabilities. Add lines 17 through 25 . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Organizations that follow FASB ASC 958, check here ▶

Organizations that do not follow FASB ASC 958, check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity

Other liabilities (including federal income tax, payables to related third parties,

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33,752,000

3,421,451,000

194,523,000

193,038,000

688.839.000

209,065,000

102,700,000

1.397.494.000

1,427,755,000

596,202,000

2,023,957,000

3,421,451,000

125,000

9.204.000

Page 11

51,281,000 3,597,441,000

196,384,000

10.753.000

190,125,000

637.605.000

201,070,000

30,932,000

112,738,000

1.379.607.000

1,509,658,000

708,176,000

2,217,834,000

3,597,441,000

Form 990 (2019)

		Beginning of year		End of year
1	Cash-non-interest-bearing	18,970,000	1	42,569,000
2	Savings and temporary cash investments	319,233,000	2	438,744,000
3	Pledges and grants receivable, net	103,653,000	3	190,953,000
4	Accounts receivable, net	87,927,000	4	64,873,000
5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	5	195,000
6	Loans and other receivables from other disqualified persons (as defined under			

Check if Schedule O contains a response or note to any line in this Part IX .

		key employee, creator or founder, substantial centity or family member of any of these person	0	5	195,000		
	6	Loans and other receivables from other disquali section $4958(f)(1)$), and persons described in s		0	6	0	
S	7	Notes and loans receivable, net			25,520,000	7	20,946,000
ssets	8	Inventories for sale or use	0	8	0		
As	9	Prepaid expenses and deferred charges	15,662,000	9	10,232,000		
,	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	2,518,460,000			
	b	Less: accumulated depreciation	10b	901,531,000	1,543,666,000	10 c	1,616,929,000
	11	Investments—publicly traded securities .	701,025,000	11	434,667,000		
	12	Investments—other securities. See Part IV, line	572,043,000	12	726,052,000		
	13	Investments—program-related. See Part IV, line	e 11 .	•	0	13	0

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

2c

3a

3b

Yes

Yes Form 990 (2019)

Additional Data

Software ID:

Software Version:

Name: NORTHEASTERN UNIVERSITY

EIN: 04-1679980

Form 990 (2019)

Form 990, Part III, Line 4a:

Instruction NORTHEASTERN ENABLES 39,730 STUDENTS TO FULFILL THEIR EDUCATIONAL GOALS BY PROVIDING TEACHING AND ADVISING THAT RESULT IN THE GRANTING OF ASSOCIATE, BACHELOR, MASTER AND DOCTORAL DEGREES IN A VARIETY OF ACADEMIC DISCIPLINES. THE UNIVERSITY'S ACADEMIC AREA CONSISTS OF THE BOUVE COLLEGE OF HEALTH SCIENCE, COLLEGE OF ARTS, MEDIA AND DESIGN, D'AMORE-MCKIM SCHOOL OF BUSINESS, COLLEGE OF COMPUTER AND INFORMATION SCIENCE, COLLEGE OF ENGINEERING, COLLEGE OF PROFESSIONAL STUDIES, COLLEGE OF SCIENCE, COLLEGE OF SOCIAL SCIENCES AND HUMANITIES, AND SCHOOL OF LAW.

Form 990, Part III, Line 4b: Student financial aid Northeastern awards grants and scholarships to students from several sources: federal and state governments, institutionally-funded and

can help make a Northeastern education affordable.

endowment/donor funded. The Office of Student Financial Services administers financial aid and is committed to working with students to identify financial aid options that

Form 990, Part III, Line 4c: Auxiliary enterprises NORTHEASTERN PROVIDES STUDENT HOUSING IN 34 RESIDENTIAL BUILDINGS AND OTHER RELATED PROGRAM SERVICES.

(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) organizations any hours organization from the

	any nours	anu	a un	ecto) / LI	ustee	,	organization (organizations	Irom the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Joseph E Aoun President/Trustee	40.0	Х		x				1,338,276	0	384,497
Diane N MacGillivray SVP of University Advancement	40.0			Х				1,073,403	0	107,200
Jim Bean	40.0			,				024 222	0	44.017

President/Trustee	0.0					, ,	
Diane N MacGillivray	40.0						
OVD CUE TO A L			Х			1,073,403	
SVP of University Advancement	0.0						
Jim Bean	40.0						
Sim Beam			х	- 1		834,323	
Provost & SVP Academic Affairs	0.0					,	
Ralph C Martin II	40.0						
Transpir o Francis II			х	- 1		785,033	
SVP and General Counsel						'	

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and Independent Contractors

Carla Brodlev

Dean-Computer & Info Science

Chancellor and SVP Learning

Fmr SVP & CEO Life. Learn. Net

......

Kenneth W Henderson

Philomena V Mantella

Dunton Family Deanship

Sr Vice Provost - Research

Raj Echambadi

David Luzzi

•	0.0	1 1					
Jim Bean	40.0		_		834,323	0	
Provost & SVP Academic Affairs	0.0		^		034,323		
Ralph C Martin II	40.0		v		785,033	0	s
SVP and General Counsel	0.0		^		705,033		
Thomas Nedell	40.0				coo 200		4-
SVP Finance and Treasurer			^		690,360	0	17

Jim Bean	40.0		v I		834,323	0	44,817
Provost & SVP Academic Affairs	0.0		^		654,525	0	44,017
Ralph C Martin II	40.0		v		785,033	0	89,909
SVP and General Counsel	0.0		^		703,033	0	09,909
Thomas Nedell	40.0		_		690,360	0	173,406
SVP Finance and Treasurer	0.0		^		090,300	0	175,400
Carla Bradlay	40.0						

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591,210

608,477

645,217

624,926

611,008

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86,798

43,833

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(A) (E) (B) (C) (D) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation from the

and Independent Contractors

Sundar Kumarasamy

Jacqueline Isaacs

Carmen Sceppa

Nadine Aubry

Fmr Dean - COE

Hugh Courtney

Professor

Interim Dean - COE

VP - Enrollment Management

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Dean - Bouv Health Sciences

	any hours	and	a dir	recto		ustee))	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
William Coen Head Coach Men's Basketball	40.0					х		601,141	0	66,019	
Albert-Laszlo Barabasi Univ. Distinguished Professor	40.0					х		574,761	0	59,315	
Alexandros Makriyannis	40.0					Х		583,252	0	30,085	

Univ. Distinguished Professor	0.0						
Alexandros Makriyannis	40.0			_	583,252	0	
George D. Behrakis Chair	0.0			^	303,232	0	
Michael A Armini	40.0		X		508,989	0	
SVP - External Affairs	0.0				300,303		
in the second	40.0	l .					

George D. Behrakis Chair	0.0					,		
Michael A Armini	40.0		x			508,989	0	
SVP - External Affairs	0.0					300,303		
Mary Loeffelholz	40.0			Х		403,771	0	
Doon - CDS				^		103,771	ľ	

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George D. Behrakis Chair	0.0							
Michael A Armini	40.0							
SVP - External Affairs	0.0		X			508,989	0	96,126
Mary Loeffelholz	40.0			×		403,771	0	41,176
Dean - CPS	0.0			^		403,771		41,170
Cundar Kumarasamu	40.0							

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337,998

372,838

330,521

344,655

319,746

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85,428

29,380

65,209

44,576

58,295

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation

any hours	and	a dir	ecto)	organization	organizations	from the	
	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations	
40.0						х	274,723	0	55,190	
40.0				х			217,538	0	40,543	
0.0	Х						0	0	0	
	for related organizations below dotted line) 40.0 40.0 40.0 1.0	for related organizations below dotted line) 40.0 40.0 40.0 0.0 1.0 X	for related organizations below dotted line) Individual Institutional Trustee	for related organizations below dotted line) Individual trustee 40.0 40.0 0.0 40.0 1.0 X	for related organizations below dotted line) Individual trustee 40.0 0.0 40.0 0.0 1.0 X	for related organizations below dotted line) Highest compensated Officer Institutional Trustee 40.0 0.0 40.0 0.0 1.0 X	for related organizations below dotted line) Institutional Trustee 40.0 40.0 40.0 0.0 40.0 0.0 X X X	for related organizations below dotted line) Individual trustee 40.0 40.0 40.0 40.0 40.0 40.0 X X 274,723 0.0 1.0 X 0.0 0.0 0.0 0.0 0.0	for related organizations below dotted line) Individual trustee	

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Susaii L Falisii
Fmr Dean-Bouv Health Sciences
Jeffrey S Bornstein
Trustee
Jeffrey J Clarke
Trustee

William J Conley

William J Cotter

Richard A D'Amore

Trustee/Chair

Susan Deitch

Deborah Dunsire

Spencer T Fung

Trustee

Trustee

Trustee

Trustee

Trustee

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer compensation week (list from the from related

	any hours	and	a dir	ecto	r/tr	ustee))	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Edward Galante	2.0	X						0	0	0	
Trustee	0.0										
Sir Lucian Grainge CBE	1.0	X						0	0	0	
Trustee	0.0	,									
David House	1.0	Х						0	0	0	

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Sir Lucian Grainge CBE	1.0
Trustee	0.0
David House	1.0
Trustee	0.0
William S Howard	1.0

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Trustee

Amin Khoury

Frances N Janis

Chaitanya Kanojia

Venetia Kontogouris

William A Lowell

Alan S McKim

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation from the

	any hours	and	a dir	ecto		ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Todd M Manganaro	1.0	Х						0	0	0
Trustee	0.0									
Henry J Nasella	1.0	Х						0	0	0
Trustee	0.0									
Anita Nassar	1.0	X						0	0	0
Trustee	0.0									
James Pallotta Trustee	0.0	Х						0	0	0
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Trustee
James Pallotta
Trustee
John V Pulichino

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

Maha Shair

Marcy L Reed

Winslow L Sargeant

Jeannine P Sargent

Ronald Sargent

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Average Estimated than one box, unless amount of other hours per compensation compensation week (list person is both an officer from related from the compensation

	any hours	and	a dir	ecto		ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Seymour Sternberg Trustee	0.0	Х						0	0	0
Melpomeni Travlos Trustee	0.0	Х						0	0	0
Jean-Pascal Tricoire Trustee	0.0	Х						0	0	0
Joseph M Tucci Trustee	0.0	Х						0	0	0
Christopher A Viehbacher Trustee	1.0	Х						0	0	0

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Christophe P Weber

Arthur Zafiropoulo

Michael J Zamkow

David Madigan

Provost & SVP-appointed 6/5/20

Trustee

Trustee

Trustee

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SCI	HED	ULE A	- Dublic :	Charity Statu	e and Dul	hlic Sunn	ort	OMB No. 1545-0047
	m 99			rganization is a sect 4947(a)(1) nonexe ▶ Attach to Form	ion 501(c)(3) empt charitable	organization or trust.		2019
		the Treasury	► Go to <u>www.irs</u>	s.gov/Form990 for in			ormation.	Open to Public Inspection
Nam	e of th	nue Service h e organiza ERN UNIVERSIT					Employer identific	
							04-1679980	
	rt I		for Public Charity Stat a private foundation because				See instructions.	
1	n yannz		onvention of churches, or as	•			(A)(i)	
2		,	escribed in section 170(b)(
	$\overline{\mathbf{V}}$,			
3		·	or a cooperative hospital ser	-			-	
4	Ш	A medical r name, city,	esearch organization operat and state:	ed in conjunction with	a hospital descri	ibed in section :	170(b)(1)(A)(III). E	nter the hospital's
5			ation operated for the benefi (iv). (Complete Part II.)	t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	ped in section 170
6		A federal, s	tate, or local government or	governmental unit de	scribed in sectio	on 170(b)(1)(A	ı)(v).	
7			ation that normally receives ' 0(b)(1)(A)(vi). (Complete		s support from a	governmental u	nit or from the genera	al public described in
8		A communi	ty trust described in sectio	170(b)(1)(A)(vi).	(Complete Part I	I.)		
9		non-land g	ural research organization de rant college of agriculture. S	ee instructions. Enter	the name, city, a	and state of the	college or university:	
10		from activit	ation that normally receives: dies related to its exempt fur income and unrelated busin See section 509(a)(2). (Co	nctions—subject to cer ness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	pport from gross
11		An organiza	ation organized and operated	d exclusively to test fo	r public safety. S	See section 509	(a)(4).	
12		more public	ation organized and operated cly supported organizations of through 12d that describes	described in section 5	09(a)(1) or se	ction 509(a)(2). See section 509(a	
a		Type I. A so	supporting organization oper n(s) the power to regularly a Part IV, Sections A and B	ated, supervised, or coappoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by	
b		Type II. A manageme	supporting organization sup nt of the supporting organiz plete Part IV, Sections A	ervised or controlled i ation vested in the sar				
С		Type III f	unctionally integrated. A sorganization(s) (see instruct	supporting organizatio				ted with, its
d		Type III n	on-functionally integrated integrated integrated. The organization in You must complete Par	d. A supporting organi n generally must satis	ization operated fy a distribution	in connection wi requirement and	th its supported orgar	
e		Check this	box if the organization recei or Type III non-functionally	ved a written determir	nation from the I		pe I, Type II, Type II	I functionally
f	Enter	the number	of supported organizations				<u> </u>	
g			ing information about the su	<u>, </u>	т'			T
	(i) N	Name of supported of the second of the secon		(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
Tota			tion Act Notice, see the I		Cat. No. 11285		Schedule A (Form 9	

Page 2 $(Complete\ only\ if\ you\ checked\ the\ box\ on\ line\ 5,\ 7,\ or\ 8\ of\ Part\ I\ or\ if\ the\ organization\ failed\ to\ qualify\ under\ Part\ III.$

	If the organization faile	d to qualify unde	er the tests listed	l below, please	complete Part II	II.)		
s	ection A. Public Support Calendar year	Г		Т	Т			
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2	2019	(f) Total
1 2	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.")	132,188,000	148,799,000	180,241,000	245,788,000	309	9,006,000	1,016,022,000
	organization's benefit and either paid to or expended on its behalf							0
3	The value of services or facilities furnished by a governmental unit to the organization without charge							0
4	Total. Add lines 1 through 3	132,188,000	148,799,000	180,241,000	245,788,000	309	9,006,000	1,016,022,000
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on							38,553,792
	line 1 that exceeds 2% of the amount shown on line 11, column (f).							
6	Public support. Subtract line 5							977,468,208
_	from line 4. ection B. Total Support							,
_	Calendar year	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2	2010	(f) Total
١.,	(or fiscal year beginning in) ▶	. ,	` '		` '			
7 8	Amounts from line 4 Gross income from interest,	132,188,000	148,799,000	180,241,000	245,788,000	309	9,006,000	1,016,022,000
	dividends, payments received on securities loans, rents, royalties and income from similar sources	25,132,837	27,460,914	32,575,360	41,364,760	37	7,563,999	164,097,870
9	Net income from unrelated business activities, whether or not the business is regularly carried on							0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	124,169	94,986	132,569				351,724
11	Total support. Add lines 7							1,180,471,594
12	through 10 Gross receipts from related activities,	L	ons)	<u></u>		12		7,032,761,042
	First five years. If the Form 990 is						(c)(3) oraz	
	check this box and stop here							_
S	ection C. Computation of Publ							
14	Public support percentage for 2019 (line 6, column (f) d	livided by line 11, o	column (f))		14		82.803 %
15	Public support percentage for 2018 S					15		82.145 %
16 a	33 1/3% support test—2019. If th							
b	and stop here. The organization qua 33 1/3% support test—2018. If t	he organization did	d not check a box o	n line 13 or 16a, a	and line 15 is 33 1	/3% or m	nore, check	< this
17a	box and stop here. The organization 10%-facts-and-circumstances te is 10% or more, and if the organization Part VI how the organization meet	st—2019. If the or on meets the "fact	rganization did not s-and-circumstance	check a box on lines" test, check this	ie 13, 16a, or 16b s box and stop he	, and line ere. Expla	e 14 ain	▶ ⊔
b	organization	est—2018. If the dization meets the "	organization did not 'facts-and-circumst	check a box on li ances" test, check	ne 13, 16a, 16b, o this box and sto	or 17a, ai p here.	nd line	▶□
18	supported organization	tion did not check a		6a, 16b, 17a, or 1		 and see		▶□

Р	art III Support Schedule for						
	(Complete only if you cl						er Part II. If
S	the organization fails to ection A. Public Support	quality under	the tests listed i	pelow, please co	ompiete Part II.)		
30	Calendar year	() 2015	(1) 2016	() 2247	(1) 2010		(O.T.)
	(or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.").						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
•	organization's benefit and either paid						
_	to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
L	3 received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
Se	ection B. Total Support		1				Г
	Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975.						
С	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
12	(Explain in Part VI.) Total support. (Add lines 9, 10c,						
13	11, and 12.).						
14	First five years. If the Form 990 is for	the organization	n's first, second, th	nird, fourth, or fift	h tax year as a sec	tion 501(c)(3) o	ganization <u>,</u>
	check this box and stop here						▶ ⊔
	ection C. Computation of Public S			! (6))		1 1	
15	Public support percentage for 2019 (lin		•			15	
16	Public support percentage from 2018 S	-	<u> </u>			16	
	ection D. Computation of Investr Investment income percentage for 201			line 13 column (f	:))	17	
17 10	Investment income percentage for 201	-		-		17	
18 10-	331/3% support tests—2019. If the		•			18 33 1/3% and lin	e 17 is not
	more than 33 1/3%, check this box and s						
	more than 33 1/3%, check this box and s 33 1/3% support tests—2018. If the						
ט	not more than 33 1/3%, check this box	-			•		_
20	Private foundation. If the organization	-	-				
	ritvate foundation. If the organization	ni ulu not check a	a DOX ON UNE 14, I	.a, or iad, check	, unis pox and see I	HSGRUCGONS	. 📂 📖

Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

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the organization had excess business holdings).

Sections A and D, and complete Part V.) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,	
	describe the designation. If historic and continuing relationship, explain.	1

Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described

in section 509(a)(1) or (2). 2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.

3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support

3с

10b

Schedule A (Form 990 or 990-EZ) 2019

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b

5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

9b Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below. 10a

	edule A (101111 550 01 550 E2) 2015			age 3
Pa	rt IV Supporting Organizations (continued)			
_			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
		11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the henefit of any supported organization other than the supported organization(s) that	-		
2	id the organization operate for the benefit of any supported organization other than the supported organization(s) that perated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit arried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization.	2		
S	ection C. Type II Supporting Organizations			
_			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	1		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
S	ection D. All Type III Supporting Organizations		v	
_			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
_		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions):		
	The organization satisfied the Activities Test. Complete line 2 below.			
	b			
•	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.	ſ	Yes	No
•	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
ı	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
•	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.	3h		

3b

1	Type III Non-Functionally Integrated 509(a)(3) Supporting O Check here if the organization satisfied the Integral Part Test as a qualifying true.			. Part VIV See
	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organization			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI). See instructions	
7	Total annual distributions. Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9	Distributable amount for 2019 from Section C, line 6	

_6	Other distributions (describe in Part VI). See instruction	ns		
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to wh details in Part VI). See instructions	ich the organization is respons	sive (provide	
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019

o∨ide	
(ii) derdistributions Pre-2019	(iii) Distributable Amount for 2019
derdistributions	Distributable
0	vide

8 Distributions to attentive supported organizations to widetails in Part VI). See instructions	hich the organization is respons	sive (provide	
9 Distributable amount for 2019 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014			
b From 2015			
c From 2016			
d From 2017			

e From 2018. f Total of lines 3a through e

instructions)

See instructions.

e Excess from 2019.

\$

g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see

j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7:

a Applied to underdistributions of prior years **b** Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2020. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2015.

b Excess from 2016. c Excess from 2017. **d** Excess from 2018.

Schedule A (Form 990 or 990-EZ) (2019)

Schedule A (Form 9	990 or 990-EZ) 2	2019 Page 8
Section Part I Section	on A, lines 1, 2, IV, Section D, lin	mation. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; es 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See
		Facts And Circumstances Test
		Facts And Gircumstances Test
990 Schedule A	A, Supplemen	tal Information
Return Re	ference	Explanation
SCHEDULE A, PAR	T II, LINE 10	OTHER INCOME REPRESENTS GROSS INCOME FROM FUNDRAISING EVENTS.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493137012991

2019

open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

3

SCHEDULE C (Form 990 or 990-

Complete if the organization is described below. ►Attach to Form 990 or Form 990-EZ. ►Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. • Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No Was a correction made? ☐ Yes ☐ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3).

Enter the amount directly expended by the filing organization for section 527 exempt function activities

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities

5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.							
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of politica contributions received and promptly and directly delivered to a separate political organization. If none, enter -0			
1								
2								
3								
1								
5								

☐ Yes

□ No

Par	t II-B Complete if the organization is exempt under section 501(c)(3) and has NOT file Form 5768 (election under section 501(h)).	ed			
For ea	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(;	a)	(b)
activi	, , , , , , , , , , , , , , , , , , , ,	Yes	No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes			
c	Media advertisements?		No		
d	Mailings to members, legislators, or the public?		No		
e	Publications, or published or broadcast statements?		No		
f	Grants to other organizations for lobbying purposes?		No		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			248,320
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	Other activities?	Yes			17,524
j	Total. Add lines 1c through 1i				265,844
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	: III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(501(c)(6).	5), o	r secti	on	
_			_	Ye	s No
1	Were substantially all (90% or more) dues received nondeductible by members?			1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	
Par	Complete if the organization is exempt under section 501(c)(4), section 501(c)(and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part I answered "Yes."				(c)(6)
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
a	Current year	2a			
b	Carryover from last year	2b			
С	Total	2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5			
Pa	rt IV Supplemental Information				
Prov	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Pructions), and Part II-B, line 1. Also, complete this part for any additional information.	art II-	A, lines	1 and 2	(see
	Return Reference Explanation				
Sched	The University retains legal counsel and other firms and employs staff who per activities. The University also pays membership dues to membership organizat lobbying activities. Lobbying activities are focused on the interests of Northeas scientific research & student aid), its students and the higher education industripayments for these services totaled \$265,844.	ions w tern U	hich ma niversity	y engage (includi	e in ng

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

As Filed Data -

DLN: 93493137012991

2019

OMB No. 1545-0047

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Open to Public

Schedule D (Form 990) 2019

Cat. No. 52283D

Department of the Treasury

(Form 990)

▶ Go to www.irs.gov/Form990 for instructions and the latest information

Na	m Revenue Service		Employer identification number
NOF	RTHEASTERN UNIVERSITY		04-1679980
Pa	Organizations Maintaining Donor Advi		r Accounts.
	Complete if the organization answered "Ye	(a) Donor advised funds	(b) Funds and other accounts
	Total number at end of year	(a) Bollon davised lands	(b) Farias and other decounts
<u>.</u>	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
ļ	Aggregate value at end of year		
;	Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex		
5	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for any other purpose of	be used only for
Pa	rt II Conservation Easements.	c" on Form 000 Part IV line 7	
	Complete if the organization answered "Ye Purpose(s) of conservation easements held by the organ		
•	Preservation of land for public use (e.g., recreation		historically important land area
	Protection of natural habitat	, —	tertified historic structure
		i Preservation of a c	ertinea historic structure
	☐ Preservation of open space		
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.		m of a conservation Held at the End of the Year
а	Total number of conservation easements	-	2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified histori	` '	2c
d	Number of conservation easements included in (c) acquistructure listed in the National Register	red after 7/25/06, and not on a historic	2d
1	Number of conservation easements modified, transferre tax year ▶	d, released, extinguished, or terminated by t	the organization during the
Ļ	Number of states where property subject to conservation	n easement is located >	
5	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds		
	Staff and volunteer hours devoted to monitoring, inspec		☐ Yes ☐ No
•	>	enig, handing or violations, and emorcing co	inservation easements during the year
,	Amount of expenses incurred in monitoring, inspecting, ► \$	handling of violations, and enforcing conserv	vation easements during the year
3	Does each conservation easement reported on line 2(d)		
)	and section 170(h)(4)(B)(ii)?		Yes No
	balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	ts.	
ar	† IIII Organizations Maintaining Collections Complete if the organization answered "Ye		er Similar Assets.
.a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	public exhibition, education, or research in fi	
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publifollowing amounts relating to these items:		
((i) Revenue included on Form 990, Part VIII, line 1		▶\$
	ii)Assets included in Form 990, Part X		
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS:	cal treasures, or other similar assets for finar	
а	Revenue included on Form 990, Part VIII, line 1	, , ,	> \$
b	Assets included in Form 990, Part X		> \$
	,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Pari	3 1 1 1	Organizations Ma	aintaining Coll	lections of <i>I</i>	Art, Histori	ical T	reasu	res, or Other	Similar As	sets (conti	nued)	
3		the organization's acq (check all that apply):		n, and other re	cords, check	any of	the fol	lowing that are a	a significant u	se of its coll	ection	
а		Public exhibition			d		Loan	or exchange pro	grams			
b		Scholarly research			е		Other	·				
c		Preservation for future	e generations									
4	Provid Part X	le a description of the III.	organization's coll	lections and ex	oplain how the	ey furtl	her the	organization's e	exempt purpos	se in		
5		g the year, did the org to be sold to raise fur								☐ Yes	□ N	o
Par	t IV	Escrow and Cust Complete if the ord X, line 21.			on Form 990), Part	IV, lir	ne 9, or report	ed an amou			
1a		organization an agent ed on Form 990, Part								Yes	□ N	o
h	TE "Va	e " evelein the evene	omant in Dart VIII	and complete	the fallering	+= -			Λ.	nount		_
b c		s," explain the arrange ning balance		·	-			1c	AI	unt		_
d	-	ons during the year .										_
е		outions during the year										_
f		g balance										_
2a		e organization include							ability?	☐ Yes	□ N	— О
b		s," explain the arrange							•			
	rt V	Endowment Fun						p				
		Complete if the or	ganization answ									
		6 1 1		(a) Current y		Prior yea		(c) Two years back	 		Four yea	
	-	ng of year balance .		1,130,25	<u>, </u>	881,994	<u> </u>	833,321,00	<u> </u>	49,000		626,000
		utions		40,96	· ·	2 1 8,16:		8,187,000 69,901,000	· ·	.49,000 885,000		951,000 075,000
		estment earnings, gair	ns, and losses	<u>'</u>								
		or scholarships	•	33,71	5,000	28,306	5,000	25,401,00	24,2	97,000		370,000
		expenditures for facilitions ograms	es	3,49	6,000	4,178	3,000	2,090,00	0 4,1	.55,000	5,	677,000
f	Adminis	strative expenses .			5,000		3,000	1,924,00	2,1	.10,000	1,	606,000
g	End of y	year balance		1,135,45	3,000 1,	130,25	7,000	881,994,00	833,3	321,000	748,	849,000
2	Provid	le the estimated perce	ntage of the curre	ent year end ba	alance (line 1	g, colu	mn (a)) held as:				
а	Board	designated or quasi-e	ndowment 🟲	58.800 %								
b	Perma	nent endowment 🛌	39.450 %									
c	Tempo	orarily restricted endo	wment ► 1.7	50 %								
		ercentages on lines 2a										
3a		ere endowment funds ization by:	not in the posses	sion of the org	anization tha	t are h	eld and	d administered fo	or the		Yes	No
	-	related organizations								3a(i)	165	No
		lated organizations .								3a(ii)		No
b		s" on 3a(ii), are the re			uired on Sche	dule R	?			3b	\vdash	
4		be in Part XIII the inte										
Par	t VI	Land, Buildings,										
		Complete if the or										
	Descrip	otion of property	(a) Cost or oth (investme		o) Cost or other	basis (other)	(c) Accumulated	depreciation	(d) B	ook valu	e
1a	Land .					28,49	98,000				28	3,498,000
b	Building	gs				2,098,3	57,000		639,065,000		1,459	9,292,000
		old improvements										
	Equipm	·				391 6	15 000		262 466 000		120	139 000

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

1,616,929,000

Part VII	Investments—Other Securities.	Form 990 Part IV line	11h See Form 000 D	art Y line 12
	Complete if the organization answered "Yes" on F (a) Description of security or category (including name of security)	(b) Book value	(c) Method	art X, IIIe 12. I of valuation: year market value
(1) Financia	Il derivatives		Cost of end-of-	year market value
(2) Closely-(3) Other	held equity interests			
(A) PRIVATE	: EQUITY	208,317,000		F
(B) HEDGE F	-UNDS	500,735,000		<u>F</u>
(C) OTHER I	NVESTMENTS	17,000,000		F
(E)				_
(F)				_
(G)				
(H)				
Total. (Colum	n (b) must equal Form 990, Part X, col. (B) line 12.)	726,052,000		
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on F	Form 990. Part IV. line	11c. See Form 990. F	Part X. line 13.
	(a) Description of investment		(b) Book value	(c) Method of valuation: Cost or end-of-year market
				value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Colum	n (b) must equal Form 990, Part X, col.(B) line 13.)		b	
Part IX	Other Assets. Complete if the organization answered 'Yes' on Fo	orm 990, Part IV, line	11d. See Form 990, Part	t X, line 15.
	(a) Description			(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col.(B) line 15.)			•
Part X	Other Liabilities. Complete if the organization answered 'Yes' on Fo	orm 990, Part IV, line	11e or 11f.See Form 9	990, Part X, line 25.
1.	(a) Description of li			(b) Book value
	income taxes			0
(2) CAPITAL (3) INTERES	T RATE SWAP AGREEMENTS			21,424,000 67,310,000
(4) FEDERAL	LLY FUNDED LOANS			24,004,000
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	n (b) must equal Form 990, Part X, col.(B) line 25.)		•	112,738,000

Schedule D (Form 990) 2019

	Complete if the organize	zation answered 'Yes' on Form 990, Part	: IV, li	ne 12a.		
1	Total revenue, gains, and other su	upport per audited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on in	nvestments	2a			
b	Donated services and use of facilit	ties	2b			
c	Recoveries of prior year grants .		2c			
d	Other (Describe in Part XIII.) .		2d			
e	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1				3	
4	Amounts included on Form 990, P	art VIII, line 12, but not on line 1:				
а	Investment expenses not included	on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII.) .		4b			
c	Add lines 4a and 4b				4c	
5	Total revenue. Add lines 3 and 4c	. (This must equal Form 990, Part I, line 12.)			5	
Par		penses per Audited Financial Statem		•	Retur	n.
	•	zation answered 'Yes' on Form 990, Part			1 .	
1	•	lited financial statements			1	
2	Amounts included on line 1 but no	, ,		1		
а		cies	2a			
b	Prior year adjustments		2b		_	
С	Other losses		2c			
d	Other (Describe in Part XIII.) .		2d]	
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1				3	
4	Amounts included on Form 990, P	art IX, line 25, but not on line 1:				
а	Investment expenses not included	l on Form 990, Part VIII, line 7b 🔒 🔒	4a			
b	Other (Describe in Part XIII.) .		4b			
c	Add lines 4a and 4b				4c	
5	Total expenses. Add lines 3 and 4	c. (This must equal Form 990, Part I, line 18.	.)		5	
Pai	t XIII Supplemental Info	rmation				
		art II, lines 3, 5, and 9; Part III, lines 1a and a 2d and 4b. Also complete this part to provide			t V, line	4; Part X, line 2; Part
	Return Reference		Ex	olanation		
See A	Additional Data Table					

Page 4

chedule D (Form 990) 2019	Page 5
Part XIII Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2019

Additional Data

Software ID: Software Version:

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

D OF TRUSTEES FOR OPERATIONS. TERM ENDOWMENTS ARE TO BE USED AS PER THE DONOR WISHES UPON TERMINATION OF THE CONTRACT. SPENDING POLICY INCOME FROM TRUE ENDOWMENT FUNDS ARE TO BE US ED AS SET FORTH BY THE DONOR, CURRENTLY THESE FUNDS PRIMARILY SUPPORT SCHOLARSHIPS AND PRO

supplemental information									
Return Reference	Explanation								
SCHEDULE D. PART V. LINE 4	SPENDING DOLLCY INCOME EDOM QUAST ENDOWMENT FUNDS ARE TO BE USED AS DESIGNATED BY THE								

BOAR

FESSORSHIPS.

Supplemental Information							
Return Reference	Explanation						
SCHEDULE D, PART X, LINE 2	GAAP requires that Northeastern evaluate tax positions taken by the University and recogni ze a tax liability (or asset) if the University has taken an uncertain position that more likely than not would not be sustained upon examination by the Internal Revenue Service ("IRS"). The University has analyzed the tax positions taken and has concluded that as of Ju ne 30, 2020, there are no significant uncertain tax positions taken or expected to be take n that would require recognition of a liability (or asset) or disclosure in the financial statements.						

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493137012991 OMB No. 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ▶ Go to www.irs.gov/Form990EZ for the latest information. Inspection Department of the Treasury Namel Retherosganization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Yes 4d Yes If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: 5a Nο **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? . 5c Νo **d** Scholarships or other financial assistance? . 5d Νo e Educational policies? . . 5e No f Use of facilities? . . 5f No **g** Athletic programs? 5g Νo 5h No If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. **6a** Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a b Has the organization's right to such aid ever been revoked or suspended? No If you answered "Yes" to either line 6a or line 6b, explain on Part II. 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II. Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Cat. No. 50085D Schedule E (Form 990 or 990-EZ) (2019)

chedule E (Form 990 or 990EZ) (2019)						
Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.						
Return Reference	Explanation					
RACIALLY NONDISCRIMINATORY POLICY	SCHEDULE E, LINE 3 THE UNIVERSITY PUBLISHES ITS RACIALLY NONDISCRIMINATORY POLICY IN THE LEGAL NOTICE SECTION OF LOCAL NEWSPAPERS, IN UNIVERSITY PUBLICATIONS AND ADVERTISEMENTS, ONLINE, AND VIA EMAIL.					
GOVERNMENTAL AID OR ASSISTANCE	SCHEDULE E, LINE 6A THE UNIVERSITY RECEIVES FINANCIAL ASSISTANCE FOR ITS FINANCIAL AID PROGRAMS FROM VARIOUS PROGRAMS OF THE DEPARTMENT OF EDUCATION AND THE DEPARTMENT OF HEALTH AND HUMAN SERVICES.					

Schedule F (Form 990 or 990-F7) (2019)

efile GRAPHIC print -				-			93493137012991 OMB No. 1545-0047
SCHEDULE F Form 990)	Stateme	nt of	Activities (Outside the Un	ited State	es	OND NO. 1343 0047
(Form 990)	► Complete if	plete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.					
				to Form 990.			2019
Department of the Treasury nternal Revenue Service	► Go to	www.irs	s.gov/Form990 for i	nstructions and the latest i	nformation.		Open to Public Inspection
Name of the organization					Emp	oloyer ider	ntification number
NORTHEASTERN UNIVERSIT	Y				04-1	679980	
	ormation on A art IV, line 14b.	ctivitie	s Outside the U	Jnited States. Comple	ete if the orga	ınization a	inswered "Yes" on
1 For grantmakers.	Does the organiz	ation ma	aintain records to	substantiate the amoun	t of its grants	and	
other assistance, the	e grantees' eligib	ility for t	the grants or assis	stance, and the selection	r criteria used		
to award the grants	or assistance?						🗹 Yes 🗌 No
2 For grantmakers. outside the United S		V the or	ganization's proce	dures for monitoring the	use of its gra	nts and ot	her assistance
3 Activites per Region.	(The following Par	t I, line 3	3 table can be dupli	cated if additional space is	s needed.)		
(a) Region	offic	Number of ces in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity list program servic specific ty service(s) in t	e, describe pe of	(f) Total expenditures for and investments in the region
See Add'l Data				,			
							35.055.60
3a Sub-total	n sheets to						25,955,68
Part I			2 31				147,223,01
	nd 3b)		2 31				173,178,70

art II	Grants a	na Otner As	sistance to Organ	izations or Entitle	es Outside the Uni	tea States. Comple	ete if the organization	on answered "Yes" d	on Form 990,		
F	Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.										
(a) Nam		(b) IRS code section	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash	(g) Amount of noncash	(h) Description of noncash	(i) Method of valuation		

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	See Add'l Data								

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter Schedule F (Form 990) 2019

Part III can be du				(-) M	(6) A	(-) Description	(I-) Mathadas
Гуре of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other
See Add'l Data							

Sche	dule F (Form 990) 2019		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		
		✓ Yes	□ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign		
	Corporations. (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) .	✓ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
		✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	□Yes	✓ No

Schedule F (Form 990) 2019					
P a m a	upplemental Information rovide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; mounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting lethod); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide my additional information. See instructions.				
Return Reference	Explanation				
SCHEDULE F, PART I, LINE 2	NORTHEASTERN UNIVERSITY ("NU") HAS A FULL TIME EMPLOYEE TO MONITOR ALL NU-ISSUED SUBAWARDS AND NU FOLLOWS FEDERAL REGULATIONS AS PART OF THE SUBRECIPIENT MONITORING UNDER Uniform Guidance 2 CFR 200; THE PRINCIPAL				

PERFORMED IF NEEDED AND PRINCIPAL INVESTIGATORS REVIEW AND APPROVE/DISAPPROVE ALL INVOICES.

Additional Data

Central America and the

Caribbean

Software ID: Software Version:

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

Program Development

46,372

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the			Program Services	Conference/Workshops	20,688

Program Services

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Central America and the Program Services Recruitina 8,758 Caribbean Central America and the 3,820 Program Services Research Caribbean

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Central America and the Program Services Study Abroad 90,731 Caribbean 84,481 East Asia and the Pacific Program Services Conference/Workshops

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) East Asia and the Pacific Program Development 83,254 IProgram Services East Asia and the Pacific Program Services Recruiting 4,817,095

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) East Asia and the Pacific 45,011 IProgram Services Research East Asia and the Pacific Program Services Study Abroad 2,882,930

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Europe (Including Iceland and Program Services Conference/Workshops 231,829 Greenland) Europe (Including Iceland and Co-op Job Development 5.288 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Europe (Including Iceland and Program Services Program Development 681,188 Greenland) Europe (Including Iceland and Recruiting 81,156 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Europe (Including Iceland and Program Services 205,378 Research Greenland) Europe (Including Iceland and Study Abroad 16,657,828 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa Conference/Workshops 9,874 IProgram Services Middle East and North Africa Program Services Program Development 15,875

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa Recruiting 16,075 IProgram Services Middle East and North Africa Program Services Research 4,179

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa Study Abroad 1,169 IProgram Services North America Program Services Conference/Workshops 218,800

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) North America Co-op Job Development 4,731 IProgram Services North America 31 Program Services Program Development 381,688

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) North America Recruiting 235,027 IProgram Services North America Program Services Research 146,579

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) North America Program Services Study Abroad 1.876.768 Russia and the Newly Program Services Conference/Workshops 153 Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Russia and the Newly Program Services Program Development 774 Independent States Russia and the Newly Recruiting Program Services 1,222 Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the reaion) Russia and the Newly Program Services Research 97 Independent States Russia and the Newly Study Abroad 26,475 Program Services Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America Conference/Workshops 3,514 IProgram Services South America Program Services Program Development 8,940

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America Recruiting 11.164 IProgram Services South America Program Services Research 4,031

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America Study Abroad 210.512 IProgram Services South Asia Program Services Conference/Workshops 11,526

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia Program Development 100,643 IProgram Services South Asia Program Services Recruiting 182,715

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia Study Abroad 94,876 IProgram Services Sub-Saharan Africa Program Services Conference/Workshops 3,820

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Sub-Saharan Africa Program Development 3.641 IProgram Services Sub-Saharan Africa Program Services Recruiting 3,456

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Sub-Saharan Africa 3.457 IProgram Services Research Sub-Saharan Africa Program Services Study Abroad 266,052

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) East Asia and the Pacific 236,957 Investments Central America and the Investments 91,646,784 Caribbean

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Europe (Including Iceland and 50,926,942 Investments Greenland) Grantmaking 31,975 East Asia and the Pacific

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Europe (Including Iceland and 415,216 Grantmaking Greenland) Middle East and North Africa 31,014 Grantmaking

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) North America Grantmaking 63.516 Russia and the Newly Grantmaking 2,000 Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia Grantmaking 22,256 Sub-Saharan Africa Grantmaking 8,400

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of i (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America | SUB-AWARD 11.944 CHECK

50.572 CHECK

North America | SUB-AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS (g) Amount of (e) Amount (f) Manner of valuation (d) Purpose (a) Name of Icode section (c) Region (book, FMV, cash non-cash organization and EIN(if of grant non-cash disbursement cash grant assistance appraisal, applicable) assistance other)

76,253 CHECK

						,
	Middle East and North	SUB-AWARD	29,726	CHECK		
	Africa					

Europe/Iceland/Greenland|SUB-AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of [(g) Amount of (h) Description) (b) IRS (e) Amount (f) Manner of valuation (a) Name of (d) Purpose Icode sectionI (c) Region (book, FMV, non-cash cash organization and EIN(if of grant non-cash disbursement cash grant assistance appraisal. applicable) assistance other) Europe/Iceland/Greenland|SUB-AWARD 44.055 CHECK

Europe/Iceland/Greenland|SUB-AWARD| 168.700 CHECK

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description I (b) IRS (g) Amount of (e) Amount (f) Manner of valuation (d) Purpose (a) Name of code section (c) Region (book, FMV, cash non-cash organization and EIN(if of grant non-cash cash grant disbursement assistance appraisal, applicable) assistance other) Europe/Iceland/Greenland|SUB-AWARD 95,075 CHECK

31,133 CHECK

Europe/Iceland/Greenland|SUB-AWARD

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients FMV, appraisal, assistance assistance other) STUDENT FINANCIAL North America 1,000 TUITION OFFSET COST AID STUDENT FINANCIAL East Asia and 31.975 TUITION OFFSET COST AID the Pacific

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (g) Description of (h) Method of or assistance cash grant disbursement non-cash non-cash valuation (book, recipients FMV, appraisal, assistance assistance other) STUDENT 2,000 TUITION OFFSET ICOST Russia and the FINANCIAL AID Newly Independent States STUDENT 22,256 TUITION OFFSET ICOST South Asia FINANCIAL AID

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients FMV, appraisal, assistance assistance other) STUDENT FINANCIAL Sub-Saharan 8,400 TUITION OFFSET COST AID Africa

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493137012991 OMB No. 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. **Employer identification number** Name of the organization NORTHEASTERN UNIVERSITY 04-1679980 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col. (i) contributions? Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Cat. No. 50083H

Schedule G (Form 990 or 990-EZ) 2019

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

		(a)Event #1	(b) Event #2	(c)Other events	(d) Total events (add col. (a) through
		Ice Hockey Golf (event type)	Baseball Lead (event type)		col. (c))
Keveikie					
	1 Gross receipts	65,407	35,832	39,359	140,59
	2 Less: Contributions	46,167	24,650	18,498	89,31
	3 Gross income (line 1 minus line 2)	19,240	11,182	20,861	51,28
	4 Cash prizes				
	5 Noncash prizes				
20	6 Rent/facility costs	11,767	7,685	13,208	32,66
Direct Experises	7 Food and beverages	11,264	13,699	6,025	30,98
֓֞֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֡֓֓֓֓֓֓֡֓֓֡	8 Entertainment				
	9 Other direct expenses	10,952	4,109	139	15,20
- 1	10 Direct expense summary. Add lines 4 t				
	10 billect expense summary. Add lines 4 t	enrough 9 in column (a)			78,84
	11 Net income summary. Subtract line 10	from line 3, column (d)			-27,56
	•	from line 3, column (d)	s" on Form 990, Part I		-27,56
Pari	11 Net income summary. Subtract line 10 Gaming. Complete if the organizations.	from line 3, column (d)	s" on Form 990, Part I (b) Pull tabs/Instant bingo/progressive bingo	► V, line 19, or reported (c) Other gaming	-27,56 more than \$15,000 (d) Total gaming (add
Part	11 Net income summary. Subtract line 10 Gaming. Complete if the organism on Form 990-EZ, line 6a.	from line 3, column (d) anization answered "Ye	(b) Pull tabs/Instant		-27,56 more than \$15,000 (d) Total gaming (add
Part	11 Net income summary. Subtract line 10 Gaming. Complete if the organizations.	from line 3, column (d) anization answered "Ye	(b) Pull tabs/Instant		-27,56 more than \$15,000 (d) Total gaming (add
Pari Keveline	11 Net income summary. Subtract line 10 Gaming. Complete if the organ on Form 990-EZ, line 6a. 1 Gross revenue	from line 3, column (d) anization answered "Ye	(b) Pull tabs/Instant		-27,56 more than \$15,000 (d) Total gaming (add
Parises Keverine	11 Net income summary. Subtract line 10 Gaming. Complete if the organ on Form 990-EZ, line 6a. 1 Gross revenue	from line 3, column (d) anization answered "Ye	(b) Pull tabs/Instant		-27,56 more than \$15,000 (d) Total gaming (add
Alfect Expenses Keverkie	11 Net income summary. Subtract line 10 Gaming. Complete if the organ on Form 990-EZ, line 6a. 1 Gross revenue	from line 3, column (d) anization answered "Ye	(b) Pull tabs/Instant		
Alfect Expenses Keverkie	11 Net income summary. Subtract line 10 Gaming. Complete if the organ on Form 990-EZ, line 6a. 1 Gross revenue	from line 3, column (d) anization answered "Ye (a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	-27,56 more than \$15,000 (d) Total gaming (add
Circu Lyberiaes Reveixie	11 Net income summary. Subtract line 10 Gaming. Complete if the organ on Form 990-EZ, line 6a. 1 Gross revenue	from line 3, column (d) anization answered "Ye	(b) Pull tabs/Instant		-27,56 more than \$15,000 (d) Total gaming (add
Pari Phaises Keverie	Gaming. Complete if the organ on Form 990-EZ, line 6a. Gross revenue	from line 3, column (d) anization answered "Ye (a) Bingo Yes	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	-27,56 more than \$15,000 (d) Total gaming (add
Part Exhaust Sasion	Gaming. Complete if the organ on Form 990-EZ, line 6a. Gross revenue	from line 3, column (d) anization answered "Ye (a) Bingo Yes	(b) Pull tabs/Instant bingo/progressive bingo Yes % No	(c) Other gaming Yes % No	-27,56 more than \$15,000 (d) Total gaming (add
Dieci cypeliaes Reveine	Gaming. Complete if the organ on Form 990-EZ, line 6a. Gross revenue	from line 3, column (d) anization answered "Ye (a) Bingo Yes	(b) Pull tabs/Instant bingo/progressive bingo Yes % No	(c) Other gaming Yes % No	-27,56 more than \$15,000 (d) Total gaming (add
a a seried Serie	Gaming. Complete if the organization on Form 990-EZ, line 6a. Gross revenue	from line 3, column (d) anization answered "Ye (a) Bingo Yes % No Chrough 5 in column (d) t line 7 from line 1, column on conducts gaming activities in each of	(b) Pull tabs/Instant bingo/progressive bingo Yes % No n (d)	(c) Other gaming Yes % No	-27,56 more than \$15,000 (d) Total gaming (add col.(a) through col.(c))
Cieci Experises Reversite	Gaming. Complete if the organization on Form 990-EZ, line 6a. Gross revenue	from line 3, column (d) anization answered "Ye (a) Bingo Yes % No Chrough 5 in column (d) t line 7 from line 1, column on conducts gaming activities in each of	(b) Pull tabs/Instant bingo/progressive bingo Yes % No n (d)	(c) Other gaming Yes % No	-27,56 more than \$15,000 (d) Total gaming (add col.(a) through col.(c))

Sche	dule G (Form 990 or 990-EZ) 20	19				F	age 3
11	Does the organization conduct	gaming activities with nonmembers	5?		Yes	Пио	
12	Is the organization a grantor, be formed to administer charitable		member of a partnership or other entity		Yes		
13	Indicate the percentage of gam	ing activity conducted in:					
а	The organization's facility .			13a			%
b	An outside facility			13b			%
14	Enter the name and address of	the person who prepares the organ	nization's gaming/special events books and	records:			
	Name •						
	Address >						
15a			m the organization receives gaming		·∏yes	Пио	
b	If "Yes," enter the amount of g	aming revenue received by the orgained by the third party $ ightharpoons$ $ angle$	anization 🕨 \$ and	the			
c	If "Yes," enter name and addre	ss of the third party:					
	Name •						
	Address •						
16	Gaming manager information:						
	Name 🟲						
	Gaming manager compensation	1 ▶ \$					
	Description of services provided	d ▶					
	☐ Director/officer	☐ Employee	☐ Independent contractor				
17	Mandatory distributions:						
а	•		stributions from the gaming proceeds to		□Yes	Пио	
b	Enter the amount of distributio	ns required under state law distribu	ited to other exempt organizations or spen	t	□ 1es		
		pt activities during the tax year 🕨	•				
Pai			ions required by Part I, line 2b, colum licable. Also provide any additional inf				s.
	Return Reference		Explanation				

efile GRAPHIC print - DO NOT PROCESS As Filed Data
Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

OMB No. 1545-0047
2019

DLN: 93493137012991

Open to Public Inspection

ame of the organization						Employer identific	cation number	
ORTHEASTERN UNIVERSITY						04-1679980		
Part I General Inform	ation on Grants	and Assistance						
Does the organization main the selection criteria used to						e, and	☑ Yes	□ No
Describe in Part IV the organic	•	_	-					
Part II Grants and Other I that received more	Assistance to Dom than \$5,000. Part II	nestic Organizations a can be duplicated if ad	and Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes"	on Form 990, Part IV, line	21, for any recipie	ent
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of or assistance	grant
1) See Additional Data								
2)								
3)								
4)								
5)								
6)								
7)								
8)								
9)								
10)								
11)								
12)								
Enter total number of sectiEnter total number of othe								103 27
			<u> </u>					

(Form 990)

Department of the

Treasury

Page 2

Schedule I (Form 990) 2019

(2) COVID-19 Relief Aid to Students 2063 5,374,708 (2)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

(7) Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Part IV

to each issuance. - DESK REVIEWS ARE PERFORMED, AND PRINCIPAL INVESTIGATORS APPROVE ALL INVOICES.

GRANT FUNDING IS AWARDED TO STUDENTS BY STUDENT FINANCIAL SERVICES WITHIN ESTABLISHED BUDGET LEVELS BASED ON UNIVERSITY POLICIES. GRANT

FUNDS ARE CREDITED TO INDIVIDUAL STUDENT ACCOUNTS ELECTRONICALLY. STUDENT FINANCIAL SERVICES WORKS WITH ADVANCEMENT STAFF TO ENSURE THAT RESTRICTED FUNDS ARE AWARDED WITHIN ESTABLISHED CRITERIA. AND WITH FINANCE STAFF TO DETERMINE AVAILABILITY OF FUNDS. STUDENT FINANCIAL SERVICES MAINTAINS INTERNAL POLICIES AND PROCEDURES FOR THE CORRECT AWARDING AND ADJUSTING OF INSTITUTIONAL FUNDS, ANNUAL AUDITS ARE CONDUCTED TO ASSURE COMPLIANCE WITH ALL POLICIES AND PROCEDURES, NORTHEASTERN UNIVERSITY (NU) HAS A FULL TIME EMPLOYEE TO MONITOR ALL SUBAWARDS. - NU FOLLOWS FEDERAL REGULATIONS AS PART OF THE SUBRECIPIENT MONITORING UNDER UNIFORM GUIDANCE 2 CFR 200. - NU reviews the institutions single audit under Uniform Guidance through the Federal Audit Clearinghouse website. - Suspension and debarment statuses are reviewed in Sam.gov prior

Schedule I (Form 990) 2019

(3)

(4)

(5)

(6)

Return Reference

SCHEDULE I, PART I, LINE 2

Part III can be duplicated if additional space is needed

Explanation

Additional Data

The University of Central

Florida Board of Trustee 12716 Pegasus Drive Orlando, FL 32816 Advent Technologies

One Mifflin Place Cambridge, MA 02138

Software ID: Software Version:

59-2924021

46-1313565

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

42,051

49,999

(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation
organization		if applicable	grant	cash	(book, FMV, appraisal,
or government				assistance	other)

115

N/A

(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	` '
organization		if applicable	grant	cash	(book, FMV, appr
or government				assistance	other)

(g) Description of

non-cash assistance

(h) Purpose of grant

or assistance

SUB-AWARD

SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) Beth Israel Deaconess Medical 04-1203881 501(c)(3) 371.658 SUB-AWARD Center Inc 330 Brookline Avenue

Boston, MA 02115 Board of Trustees of Whitman 91-0567740 501(c)(3) 21.607

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SUB-AWARD College 345 Bover Ave Walla Walla, WA 99362

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Boston Childrens Hospital 04-2774441 501(c)(3) 202.341 ISUB-AWARD 300 Longwood Avenue

119.718

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Boston, MA 02115		
Boston Medical Center Corporation	47-3314093	501(c)(3)

1 Boston Med Center Pl Boston, MA 02118

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04 0400547 E04()(3) 004 007 ISUB-AWARD

25 Buick Street	04-2103547	501(c)(3)	984,907		SUB-AWARD
Boston, MA 02215					
Brigham and Women's Hospital	04-2312909	501(c)(3)	11,164		SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Inc

75 Francis Street Boston, MA 02115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Brown University 05-0258809 501(c)(3) 202.499 ISUB-AWARD 164 Angell Street

Providence, RI 02912

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

05-0258812

Butler Hospital

345 Blackstone Blvd Providence, RI 02906

44.100

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 95-1643307 501(C)(3) 64.026 SUB-AWARD California Institute of Technology

119.384

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1200 E California Blvd
Pasadena, CA 91125

Carnegie Mellon University 25-0969449 501(c)(3)

PO Box 371032 PITTSBURGH, PA 15250

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 34-1018992 501(c)(3) 143.567 SUB-AWARD Case Western Reserve University 10900 Fuclid Avenue

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Cleveland, OH 44106

Clark Atlanta University Inc 58-1825259 501(c)(3) 274.251 ISUB-AWARD 223 James P Brawley Dr Atlanta, GA 30314

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 84-0644739 115 68.826 ISUB-AWARD Colorado State University

633 17th Street Denver, CO 80202

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

New York, NY 10087

Columbia University 13-5598093 501(c)(3) 45.311 ISUB-AWARD PO Box 29789

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 25-1556708 501(c)(3) 781.327 ISUB-AWARD Concurrent Technologies C-----

169.397

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Corporation	
ATTN Accounts	Rec
Johnstown, PA	15904
Cornell Univers	itv

136 Hoy Road Ithaca, NY 14853

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government FO4 () (3) 474 067 -AWARD

Dana-Farber Cancer Institute	04-2263040	501(c)(3)	1/1,86/		IZOR-WM
Inc					
44 Binney Street					
Boston, MA 02115					

72.091

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

N/A

DB Consulting

8401 Colesville Rd Silver Spring, MA 20910

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Duke University 56-0532129 501(c)(3) 109.809 SUB-AWARD 2200 West Main Street

Durham, NC 27705 Emma Pendelton Bradlev 05-0258806 501(c)(3) 13.122 Hospital

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Providence, RI 02915

ISUB-AWARD 110 Veterans Mem Pkwy

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 59-1961248 115 161.828 SUB-AWARD Florida International University 600 W College Ave Tallahassee, FL 32306 General Dynamics Mission 45-0484950 N/A 83.243 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Systems Inc

12450 Fair Lakes Circle Fairfax, VA 22033

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government General Hospital Corporation 04-2697983 501(c)(3) 1.125.079 ISUB-AWARD Rich B Simches Res Ctr

17.597

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Boston, MA 02114

54-0505990

Hampton University

100 E Oueen Street Hampton, VA 23668

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Harvard Medical School 04-2103580 501(c)(3) 433.514 SUB-AWARD 77 Ave Louis Pasteur

77 Ave Louis Pasteur
Boston, MA 02115

Harvard Pilgrim Health Care 04-2452600 501(c)(3) 39,600

SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

133 Brookline Ave Boston, MA 02215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 27-0406642 501(c)(3) 47.625 ISUB-AWARD Indicium Data Insight LLC 150 Brittany Way

150.497

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Blue Bell, PA 19422 Indiana University

509 E 3rd Street Bloomington, IN 47401

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 82-3054429 N/A 325.546 ISUB-AWARD Intellisense Systems Inc 20600 Gramercy Place Torrance, CA 90501 38-3937043 N/A 30,000 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IXS Holdings Inc

301 James Record RD Huntsville, AL 35824

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government J Craig Venter Institute 52-1842938 501(c)(3) 606.307 ISUB-AWARD 4120 Capricorn Lane La Jolla, CA 92037

159.391

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Louisiana State University

Off of Accting Serv Baton Rouge, LA 70803

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Lukla Inc 83-1089488 N/A 213.918 ISUB-AWARD 1430 SE Third Avenue

Portland, OR 97214

234.281

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Marguette University

1324 W Wisconsin Ave Milwaukee, WI 53233

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 04-2103594 501(c)(3) 1.265.797 SUB-AWARD Massachusetts Institute of Technology 77 Massachusetts Ave Cambridge, MA 02139 Massachusetts Materials 46-5654253 N/A 100.000 SUB-AWARD

Technologies LLC 167 Prospect Street Waltham, MA 02453

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government MassBay Community College 04-6002284 115 7.148 ISUB-AWARD 50 Oakland Street

5.452

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Wellesley Hills, MA 02481
MassRobotics Inc

12 Channel Street Boston, MA 02210

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Middlesex Community College 04-2720058 115 174,467 SUB-AWARD

33 Kearney Square Lowell, MA 01852 National Fire Protection 52-1256543 N/A 5.684 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Research F 1 Batterymarch Park Quincy, MA 02169

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) New England College of 04-1591060 501(c)(3) 109.354 SUB-AWARD Optometry 424 Beacon St

Boston, MA 02115 New Jersev Institute of 22-1714037 15.761

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Newark, NJ 07102

501(c)(3) SUB-AWARD Technology University Heights

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) New Mexico Institute of Mining 85-6000411 501(c)(3) 9.610 SUB-AWARD and Technology 801 Lerov Pl Socorro, NM 87801

04-2498732 115 16.026l SUB-AWARD Northern Essex Community College

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

100 Elliot St Haverhill, MA 01830

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Nauthanan Cuusaanan OF 10FF700 NI/A 202 020 ISUB-AWARD

Northrop Grumman	J 32-T022/30	IN/A	302,929		DUD-A
Corporation					
600 S Hicks Road					
Rolling Meadows, IL 60008					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2233 Tech Drive Evanston, IL 60208

501(c)(3) Northwestern University 36-2167817 55.868 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Novobiotic Pharmaceuticals 04-2887211 N/A 485.141 SUB-AWARD LLC 767C Concord Avenue

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Cambridge, MA 02138

Ohio State University 31-6025986 115 72.225 ISUB-AWARD 1960 Kenny Road Columbus, OH 43210

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) President & Fellows of Harvard 04-2103580 501(c)(3) 206.984 SUB-AWARD College 1350 Massachusetts Ave. Cambridge, MA 02138 President and Trustees of 01-0211781 501(C)(3) 22.984 SUB-AWARD

Bates College 2 Andrew Rd Lewiston, ME 04240

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Purdue University 35-6002041 501(c)(3) 419.390 ISUB-AWARD 1065 Freehafer Hall LAFAYETTE, IN 47907

160,200

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

N/A

82-5205596

Ouadridox Inc

4306 Sugar Pine Ln Durham, NC 27705

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 95-1778500 N/A 132.405 ISUB-AWARD Raytheon Company

545,387

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

N/A

870 Winter Street
Waltham, MA 02451
Recinto De Ciencias Medicas

Off of Spr Pgm San Juan, PR 00936

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) Regents of the Univ of 94-6036494 115 20.709 SUB-AWARD California 1 Shields Ave

Davis, CA 95617 Rensselaer Polytechnic 14-1340095 501(c)(3) 211.316 SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Institute 110 8th Street Troy, NY 12180

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Danasusk Farradation for The 14 1260261 200 620 ISUB-AWARD

Research Foundation for the	14-1300301	112	299,030		JOUD-AW
State University of Ne					
402 Crofts Hall					
Buffalo, NY 14260					

361.325

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Rhode Island Hospital

593 Eddy Street Providence, RI 02903

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Rogers Corporation 06-0513860 N/A 128.400 ISUB-AWARD 2225 W Chandler Blvd

Chandler, AZ 85224

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Glassboro, NJ 08028

Rowan University 22-2764819 115 41.478 ISUB-AWARD 201 Mullica Hill Rd

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government Cich Solutions 39-5948991 N/A 54.500 ISUB-AWARD 8727 Glencoe Circle Wauwatosa, WI 53226

163,685

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Rutgers The State University

110 Frelinghuysen Road Piscataway, NJ 08854

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government

					1
Saint Louis University	43-0654872	115	55,738		SUB-AW
1 N Grand Blvd					
St Louis, MO 63103					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1600 Hollowav Ave San Francisco, CA 94132

WARD San Francisco State University 93-1137247 115 32.801 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Scripps Research Institute 33-0435954 501(c)(3) 241.939 ISUB-AWARD

10550 N Torrey Pines Rd La Jolla, CA 92037

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

408 Adair Drive Richland, WA 99352

Cognoscenti 53-3085815 N/A 23,000 ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Silent Spring Institute 04-3237106 501(c)(3) 87.971 ISUB-AWARD 29 Crafts St

819,975

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

N/A

Newton, MA 02458
Solvus Global LLC

104 Prescott St Worcester, MA 01605

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Southwest Research Institute 74-1070544 N/A 46.940 ISUB-AWARD 8329 No MoPac Expr San Antonio, TX 78759

214.592

Sri International

333 Ravenwood Avenue Menlo Park, CA 94025 94-1160950

501(c)(3)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Suffolk University 04-2133255 501(c)(3) 42.061 SUB-AWARD 8 Ashburton Place ISUB-AWARD

Boston, MA 02108 Survice Engineering 20-8268821 N/A 54.760 CompanyLLC

4695 Millennium Drive Belcamp, MD 21017

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Technical Education Research 04-6134355 501(c)(3) 27 843 SUB-AWARD

recilited Eddedton Research	010131333	301(0)(3)	_,,0,5		JOOD / WW/ WO
Center					
2067 Mass Avenue					
Cambridge, MA 02140					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Philadelphia, PA 19122

501(c)(3) Temple University 23-1365971 387.421 SUB-AWARD 1801 N Broad St

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 74-6000531 501(c)(3) 57.635 SUB-AWARD Texas A&M University System 400 HM Pkwv

College Station, TX 77845 The Catholic University of 53-0196583 501(c)(3) 58.395 America

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Washington, DC 20064

ISUB-AWARD 620 Michigan Ave NE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 04-2697981 115 384.173 SUB-AWARD The McLean Hospital Corporation 115 Mill Street Belmont, MA 02478 74-6001118 501(c)(3) 144.156 SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

The University of Texas MD Anderson

1515 Holcomb Blvd Houston, TX 77030

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Trustees of Boston College 04-2103545 501(c)(3) 19.915 SUB-AWARD

140 Cmwlth Ave Chestnut Hill, MA 02467 Trustees of the University of 23-1352685 501(c)(3) 34.565 Penns

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Philaldelphia, PA 19178

ISUB-AWARD PO Box 785541

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Tufts University 04-2103634 501(c)(3) 855.631 ISUB-AWARD

Tufts University 04-2103634 501(c)(3) 855,631 SUB-AWARD 169 Holland Street Somerville, MA 02144

Tufts Medical Center 04-2103635 501(c)(3) 92,100 SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

169 Holland Street Somerville, MA 02145

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 06-0570975 N/A 107.440 SUB-AWARD United Technologies Corporation PO Box 416678 Boston, MA 02241

118.667

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Univeristy of Texas Medical

Branch at Galveston 301 University Blvd Galveston, TX 77555

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government University Of Alabama 63-6001138 115 179.970 ISUB-AWARD Box 870104 Tuscaloosa, AL 35487

7.049

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University Of Ca At San Diego

9500 Gilman Drive La Jolla, CA 92093

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government 94-6002123 115 37.774 ISUB-AWARD

University of California 94-6002123 115 37,774 SUE 3227 Cheadle Hall Los Angeles, CA 93106

176.328

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of Connecticut

438 Whitney Street Storrs, CT 06269

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government University of Connecticut 52-1725543 115 159,636 ISUB-AWARD

Health Center 263 Farmington Ave Farmington, CT 06032				

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

621 S College Ave Newark, DE 19716

University Of Delaware 51-6000297 115 193.510 SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 58-6001998 501(c)(3) 416.624 SUB-AWARD University Of Georgia 424 East Broad Street

Athens, GA 30602 University of Georgia Research 58-1353149 501(c)(3) 1.446.019

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Athens, GA 30602

ISUB-AWARD Foundation Inc 310 E Campus Road

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government 99-6000354 115 38.667 ISUB-AWARD University Of Hawaii 2440 Campus Rd Honolulu, HI 96822

869,709

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of Houston

4800 Calhoun Rd Houston, TX 77004

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government University of Maryland 52-6002033 115 137.653 SUB-AWARD 3112 Lee Building College Park, MD 20742 115 54.362 ISUB-AWARD

University of Massachusetts 04-3167352 Lowell 600 Suffolk Street

Lowell, MA 01854

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government University of Michigan 38-6006309 115 2.076.187 ISUB-AWARD 3089 Wolverine Tower Ann Arbor, MI 48109

29,469

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of Nebraska

312 N 14th St Alex West Lincoln, NE 68588

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) AWARD

UNIVERSITY OF NORTH	56-0791228	115	39,999		SUB-AV
CAROLINA AT CHARLOTTE					ĺ
9201 Univ City Blvd					ĺ
Charlotte, NC 28223					ĺ

211.671

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of North Texas

1155 Union Circle Denton, TX 76203

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government University Of Notre Dame 35-0868188 501(c)(3) 458.316 ISUB-AWARD 415 Main Bldg

Notre Dame, IN 46556

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Eugene, OR 97403

University of Oregon 46-4727800 115 9.117 ISUB-AWARD Cashier Univ of Oregon

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government University of Puerto Rico -66-0433761 115 326.720 SUB-AWARD Mayaguez Campus 259 Blvd Alfonso Valdez

1.055.397

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

259 Blvd Alfonso Valdez Mayaguez, PR 00680

70 Lower College Road Kingston, RI 02881

University Of Rhode Island

22-3011455

SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government University of Rochester 16-0743209 501(c)(3) 110.960 ISUB-AWARD 910 Genesee Street Rochester, NY 14611

173.844

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

University of South Carolina

1600 Hampton Street Columbia, SC 29208

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) University of Southern 95-1642394 501(C)(3) 224.709 SUB-AWARD California 3500 So Figueroa St Los Angeles, CA 90089

1.875.601

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

3500 So Figueroa St Los Angeles, CA 90089 University of Southern Mississippi

118 College Drive Hattiesburg, MS 39406

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government University of Tennessee 62-6001636 115 128.056 ISUB-AWARD

296,829

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

1534 White Avenue Knoxville, TN 37996 University of Texas Austin 74-6000089

111 Fast 17th Street Austin, TX 78774

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government University of the Pacific 94-1156266 501(c)(3) 21.943 ISUB-AWARD

3601 Pacific Avenue Stockton, CA 95211 87-6000525 501(c)(3) 49.252 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

University of Utah 201 S Pres Cir.

Salt Lake Cty, UT 84112

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 39-6006492 115 291.536 SUB-AWARD University of Wisconsin-Madison Drawer 538

61.711

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Milwaukee, WI 53278

University of New Hampshire

51 College Road Room 109 Durham, NH 03824

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government -AWARD

US Ignite Inc 1150 18th Street NW Washington, DC 20036	45-3943413	501(c)(3)	6,805,894		SUB-AWARD
VJTechnologies Inc	11-2916269	N/A	10.000		SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

89 Carlough Rd Bohemia, NY 11716

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Mississis Delichesbuig Trestitute 0 E4 600100F 22 740 ISUB-AWARD

virginia Polytechnic Institute & j	54-6001605	115	32,/10	1	I20D-Y
State University					
300 Turner Street NW					
Blacksburg, VA 24061					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

600 N Ellsworth Rd Box Elder, SD 57719

VRC METAL SYSTEMS LLC. 30-0781157 N/A 93.423 SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government Wellesley College 04-2103637 501(c)(3) 14.225 SUB-AWARD

106 Central St Wellesley, MA 02481 West Virginia University 55-0665758 115 88.594 ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Morgantown, WV 26506

Research Corporation One Waterfront Pl

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government Woods Hole Oceanographic 04-2105850 N/A 15.778 ISUB-AWARD 569 Woods Hole Road

ISUB-AWARD

215.342

Woods Hole, MA 02543 04-2121659

Worcester Polytechnic Inst

100 Institute Road Worcester, MA 01609

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 04-2103580 501(c)(3) 238.908 ISUB-AWARD Harvard University 1350 Massachusetts Ave

ISUB-AWARD

50.771

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

115

Cambridge, MA 02138
University Of Colorado

633 17th Street Denver, CO 80202 84-0644739

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government University of Massachusetts 04-3167352 115 1.028.872 ISUB-AWARD

70 Butterfield Terr Amherst, MA 01003

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEGUNDO, CA 90245

Epirus Inc 83-1524963 N/A 80.000 ISUB-AWARD 2100 F GRAND AVE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 04-3092917 N/A 12.500 SUB-AWARD Massachusetts Housing Partnership 160 Federal St Boston, MA 02110 Sustainable Economics Law 46-2210531 N/A 67.500 SUB-AWARD

Center 1428 Franklin St Oakland, CA 94612

efil	le GRAPHIC pr	int - DO NOT PROCESS	As Filed Dat	a -	DLN: 93	49313	37012	991
Sch	nedule J	C	ompensat	ion Information	0	MB No.	1545-0	0047
(Fori	m 990)		Compensa ganization answ	rustees, Key Employees, and Hig ated Employees vered "Yes" on Form 990, Part IV		20	19)
Depar	tment of the Treasury	► Go to <u>www.irs.go</u>		i to Form 990. instructions and the latest inforr	mation.	Open		
	al Revenue Service me of the organiza	ation			Employer identifica		ectio	
	RTHEASTERN UNIVER					tion iit	illibei	
Do	ut I Ougsti	ons Regarding Compensa	tion		04-1679980			
Га	rt I Questi	ons Regarding Compensa	ition				Yes	No
1 a				f the following to or for a person liste y relevant information regarding the				
		s or charter travel	\mathbf{Z}	Housing allowance or residence for	personal use			
		companions		Payments for business use of perso				
		nification and gross-up payment	ts 🔽	Health or social club dues or initiation				
	□ Discretion	nary spending account		Personal services (e.g., maid, chauf	rreur, cner)			
b				follow a written policy regarding pay ve? If "No," complete Part III to expl		1b	Yes	
2				or allowing expenses incurred by all	1-3	2	Yes	
	directors, truste	es, officers, including the CEO/I	executive Directo	r, regarding the items checked on Lir	ne la?			
3	organization's C	EO/Executive Director. Check a	Il that apply. Do	ed to establish the compensation of the not check any boxes for methods CEO/Executive Director, but explain i				
	☑ Compensa	ation committee		Written employment contract				
		ent compensation consultant	✓	Compensation survey or study				
	☑ Form 990	of other organizations	✓	Approval by the board or compensa	ition committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-con	itrol payment? .			4a		No
b	Participate in, o	r receive payment from, a supp	lemental nonqual	ified retirement plan?		4b	Yes	
c				nsation arrangement? plicable amounts for each item in Par		4c		No
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9.				
5	For persons liste		on A, line 1a, did	the organization pay or accrue any				
а	The organization	1?				5a		No
b		anization?				5b		No
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	1?				6a		No
b	,					6b		No
	· ·	6a or 6b, describe in Part III.						
7	For persons liste payments not de	ed on Form 990, Part VII, Section escribed in lines 5 and 6? If "Ye	on A, line 1a, did s," describe in Pa	the organization provide any nonfixe rt III	d 	7	Yes	
8	subject to the ir	nitial contract exception describe	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," documents of the contract of the contra		8		No
9				presumption procedure described in		9		
For F	Panerwork Redu	iction Act Notice, see the Ins	structions for Fo	orm 990. Cat. No. 5	50053T Schedule	(Forn	1 990)	2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, reporting instructions, on row (ii). Do not list any individuals that are not listed on Form State. The sum of columns (B)(i)-(iii) for each listed individual must equal the t	990	, Part VII.						vidual
(A) Name and Title	Jua	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table				I	•			

EMPLOYMENT WITH THE UNIVERSITY UNTIL THE DATE THE PLAN BECOMES PAYABLE AND THE ACHIEVEMENT OF CERTAIN CRITICAL UNIVERSITY GOALS.

AMOUNTS ACCRUED BUT NOT PAID IN THE YEAR ARE REPORTED ON FORM 990. SCHEDULE J. PART II. COLUMN C AS DEFERRED COMPENSATION. INDIVIDUALS WHO RECEIVED PAYMENTS UNDER LONG TERM INCENTIVE PLANS ARE LISTED BELOW. A PORTION OF EACH PAYMENT REFLECTED BELOW WAS REPORTED ON PRIOR YEARS' FORMS 990, SCHEDULE J. PART II, COLUMN C AS DEFERRED COMPENSATION. DIANE N MACGILLIVRAY - \$250,000 PHILOMENA V MANTELLA -\$250,000

Schedule J, Part I, Line 7 Payments which are part of a Variable pay plan are included in SCHEDULE J. PART II, COLUMN B. THE SECTION FOR REPORTING BONUS AND INCENTIVE

COMPENSATION. THIS PLAN IS BASED ON ACHIEVEMENT OF PRE-ESTABLISHED GOALS. IT IS APPROVED BY THE BOARD OF TRUSTEES FOR THE PRESIDENT AND OTHER OFFICERS. OTHER EMPLOYEES HAVE RECEIVED BONUSES WHICH ARE AWARDED TO A LIMITED NUMBER OF EMPLOYEES FOR EXCEPTIONAL

CONTRIBUTIONS.

Schedule 1 (Form 990) 2019

Software ID: Software Version:

EIN: 04-1679980

Name: NORTHEASTERN UNIVERSITY

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title 1 Joseph E Aoun President/Trustee (ii	(i) Base Compensation	Bonus & incentive	C compensation (iii)	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in
President/Trustee		Bonus & incentive	(iii)	otner deferred	penefits		
President/Trustee	1 240 704	compensation	Other reportable compensation	compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
	1,010,796	225,000	102,480	232,406	152,091	1,722,773	0
[X"]			0	0	0	0	0
1Philomena V Mantella Fmr SVP & CEO Life. Learn.	308,435	85,000	251,782	28,000	15,833	689,050	225,000
Net (ii)		0	0	0	0	0	0
2Diane N MacGillivray SVP of University Advancement (ii		99,129	302,303	78,000 	29,200	1,180,603	225,000
3Michael A Armini SVP - External Affairs	•	50,000	22,900	68,000	28,126	605,115	0
(iii)		0	0	0	0	0	0
4Ralph C Martin II SVP and General Counsel (ii		75,000	50,058	78,000	11,909	874,942	0
5Thomas Nedell (i	*	B 57,665	0 20 EE7	79,000	05 406	863,766	0
SVP Finance and Treasurer (iii]	0	39,557 	78,000 	95,406 	863,766 0	0
6Jim Bean (ii) 665,588	77,865	90,870	28,000	16,817	879,140	0
Provost & SVP Academic Affairs (iii		0	0	0	0		
7 Kenneth W Henderson (i)		6 42,967	72,104	28,000	58,798	695,275	0
Chancellor and SVP Learning (iii)	0	0	0	0	0	0
8Nadine Aubry Fmr Dean - COE	256,667	7 o	87,988	28,000	16,576	389,231	0
(iii		0	0	0	0	0	0
9Hugh Courtney Professor	258,766	0	60,980 	28,000	30,295	378,041	0
10 Sundar Kumarasamy (ii	330,369	5 0	7 (33	0	57.420	422,426	0
VP - Enrollment]		7,633	28,000 	57,428 	423,426	
11Jack Reynolds	1	7 0	60.046	0	0	0	0
Assc.Dean Bouv,Dean&Prof]	<u></u>	68,946 	28,000	27,190	329,913	0
(11).		0	0	0	0	0	0
Dean - CPS		35,360	14,990	28,000	13,176	444,947 	0
13Raj Echambadi (ii		0	0	0	0	0	0
Dunton Family Deanship		53,500	33,697	28,000	30,852	683,778	0
(ii) 14 Susan L Parish (ii)		0	0	0	0	0	0
Fmr Dean-Bouv Health		18,630	9,898	22,562	17,981	258,081	0
15 Jacqueline Isaacs (ii		9 0	0 198,489	0 29 000	1 390	402.218	0
Interim Dean - COE			190,469	28,000	1,380	402,218	
(iii) 16 Carmen Sceppa (iii)		9 0	58,952	28,000	37,209	395,730	0
Dean - Bouv Health Sciences (iii		d	50,532	25,000	37,209	393,730	
17Alexandros Makriyannis (i		8 0	189,454	28,000	2,085	613,337	0
George D. Behrakis Chair (ii)		d	105,757	25,000	2,003	015,557	
18William Coen (i		9 30,000	29,532	38,000	28,019	667,160	0
Head Coach Men's Basketball (iii]		23,332		20,019		
19Albert-Laszlo Barabasi (i	•	4 0	213,217	28,000	31,315	634,076	0
Univ. Distinguished Professor (iii			0	23,666	0	031,370	

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns **(F)** Compensation in other deferred benefits (B)(i)-(D) column (B) (i) Base Compensation (iii) reported as deferred on compensation Bonus & incentive Other reportable prior Form 990 compensation compensation

44,667

98.558

734.435

21David Luzzi Sr Vice Provost - Research	(i)	318,186	51,000	241,822	28,000	30,474	669,482	0
	(ii)	0	0	0	0	0	0	0

31.242

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

51.745

(i)

508.223

1Carla Brodlev

Science

Dean-Computer & Info

(Form 990)

Department of the Treasury Internal Revenue Service DLN: 93493137012991

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2019

Open to Public
Inspection

Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Part I **Bond Issues** (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On (i) Pool behalf of financing issuer Yes No Yes No Yes No MASS HEALTH AND EDUCATION 448,215,138 SEE PART VI 04-2456011 57586C2Z7 05-22-2008 Χ Χ Χ **FACILITIES AUTHORITY** MASSACHUSETTS DEVELOPMENT 69,700,000 Reissuance of Series T-3 (2008) 04-3431814 57586EF71 02-20-2014 Х Χ FINANCE AGENCY MHEFA SERIES Y-1 & Y-2 04-2456011 02-05-2009 64,431,595 New Projects/Refund Series F,H,& K Χ Χ 57586EFE6 Χ MASS HEALTH AND EDUCATION 04-2456011 57586ETL5 03-25-2010 266,921,019 SEE PART VI Χ Χ **FACILITIES AUTHORITY** Part II **Proceeds** C 320,465,000 2,300,000 32,825,000 82,975,000 2 3 64,576,504 448,360,796 69,700,000 266,921,019 5 879,021 0 536,291 1,281,074 8 0 9 0 38,144,812 10 11 447,481,775 69,700,000 25,895,401 265,639,945 12 13 2010 Yes No Yes Yes No Yes No No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Χ Χ Χ Were the bonds issued as part of an advance refunding issue of taxable Χ Χ Χ Χ Χ Χ Χ Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ Χ Part Ⅲ **Private Business Use**

Was the organization a partner in a partnership, or a member of an LLC, which owned property

Are there any lease arrangements that may result in private business use of bond-financed

Cat. No. 50193E

No

Χ

Yes

Χ

No

Χ

Yes

Χ

Yes

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Schedule K (Form 990) 2019

Yes

No

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Schedule K (Form 990) 2019

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Part IV

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Arbitrage

Page 2

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Schedule K (Form 990) 2019

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Are there any research agreements that may result in private business use of bond-financed

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Exception to rebate?

hedge with respect to the bond issue?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Term of hedge Was the hedge superintegrated? Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Yes

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

No

No

Yes

Yes

No

No

Yes

Χ

Nο

Page 3

No

No

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Yes

Yes

Schedule K (Form 990) 2019

(GIC)?

period?

Part V

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

the GIC satisfied?

requirements of section 148? . . .

Return Reference	Explanation
SET 1 BONDS - COLUMN A	PART I (F): THE BONDS CURRENT REFUND THE SERIES L, ISSUED JANUARY 16, 2001, THE SERIES N, ISSUED JANUARY 15, 2003, THE SERIES O, ISSUED FEBRUARY 10, 2005, AND THE SERIES P, ISSUED J ULY 10, 2007. PART III, LINE 1: CONSISTED OF THE CURRENT REFUNDING OF SERIES Q BY THE SERIES 2 2010, THE CURRENT REFUNDING OF SERIES S QBY THE SERIES 2 2010, THE CURRENT REFUNDING OF SERIES SUBJECT. THE CONSISTED OF THE CURRENT REFUNDING OF SERIES SUBJECT. SUBJECT OF THE SENIES OF THE BOND SERIES SUBJECT. PART II, LINE 3: AMOUNT LISTED DIFFERS FROM THE ISSUE PRICE LISTED IN PART I (E) DUE TO INTEREST EARNINGS ON INVESTED PROCEEDS. PART II, LINE 13: PROCEEDS OF THE BONDS WERE ISSUED FOR THE PURPOSE OF CURRENT REFUNDING; THEREFORE, THE PROJECT PERIOD IS NOT APPLIC ABLE FOR THIS BOND ISSUE. PART III, LINE 7: AS PROVIDED IN TREASURY REGULATION SECTION 1.1 41-4(C)(2)(1)(B), THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSIN ESS USE. ACCORDINGLY, THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSIN ESS USE. ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS FOR THE REPORTING PERIOD DOES NOT EXC EED THE AMOUNT STATED IN PART III, LINE 6. THE ORDING, AS THE LEVEL OF PRIVATE SECURITY TEST WITH RESPECT TO THE BONDS, AS THE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINES ECUTIVY TEST WITH RESPECT TO THE BONDS, AS THE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS REP ORTED IN PART III, LINE 6, IS NOT IN EXCESS OF AMOUNTS PERMITTED UNDER SECTION 145 OF THE CODE. PART IV, LINE 2B: THE CURRENT REFUNDING PORTION OF THE BONDS HAS QUALIFIED FOR THE 6 -MONTHS EXCEPTION TO REBATE. PART IV, LINE 2C: ARBITRAGE REBATE REPORT WAS COMPLETED ON JU NE 30, 2018. COLUMN B: PART II, LINE 7: AS PROVIDED IN TREASURY RE GULATION SECTION 1.141-4(C)(2)(1)(B), THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRE LATED TRADE OR BUSINESS USE. ACCORDINGLY, THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRE LATED TRADE OR BUSINESS USE. ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS TAKEN INTO ACCOUNT UN DER THE PRIVATE PAYMENT TEST WITH RESPECT TO THE BONDS, A

Return Reference	Explanation
SET 1 BONDS - COLUMN A	R UNRELATED TRADE OR BUSINESS USE. ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS FOR THE REP ORTING PERIOD DOES NOT EXCEED THE AMOUNT STATED IN PART III, LINE 6. THE ORGANIZATION HAS NOT UNDERTAKEN AN ANALYSIS OF THE PRIVATE SECURITY TEST WITH RESPECT TO THE BONDS, AS THE LEVEL OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS REPORTED IN PART III, LIN E 6, IS NOT IN EXCESS OF AMOUNTS PERMITTED UNDER SECTION 145 OF THE CODE. PART IV, LINE 2C: THE MOST RECENT 5TH ANNIVERSARY REBATE CALCULATION WAS PERFORMED AS OF JULY 11, 2017. CO LUMN D: PART I (F): THE BONDS CURRENTLY REFUNDED SERIES 1999I BONDS (ISSUED ON MAY 26, 199 9), SERIES 2008Q BONDS (ISSUED ON MAY 28, 2008), SERIES 2008U BONDS (ISSUED ON JULY 31, 20 08), AND SERIES 2008W BONDS (ISSUED ON MAY 28, 2008). PART II, LINE 13: PROCEEDS OF THE BONDS WERE ISSUED FOR THE PURPOSE OF CURRENT REFUNDING; THEREFORE, THE PROJECT PERIOD I S NOT ALLOCABLE FOR THIS BOND ISSUE. PART III: THE BONDS WERE USED TO REFUND BONDS ISSUED BEFORE JANUARY 1, 2003, AND BONDS ISSUED AFTER JANUARY 1, 2003 WITH THE PURPOSE OF REFUNDI NG BONDS THAT WERE ISSUED BEFORE JANUARY 1, 2003. AS SUCH, THE ISSUER HAS NOT COMPLETED PA RT III. PART IV, LINE 2(B): BOND PROCEEDS USED FOR CURRENT REFUNDING HAVE MET THE 6-MONTH EXPENDITURE EXCEPTION. PART IV, LINE 2(C): THE MOST RECENT REBATE REPORT WAS PREPARED BY A MTEC, DATED JULY 16, 2018.

Return Reference	Explanation
SET 2 BONDS - COLUMN A	Part I (f): The Bonds currently refunded Series S Bonds (issued on May 22, 2008). Differen ce between Part I(e) and Part II, Line 3 is due to interest earnings on bond proceeds. Part II, Line 13: Proceeds of the Bonds were issued for the purpose of current refunding; the refore, the project period is not applicable for this bond issue. Part III, Line 7: As pro vided in Treasury Regulation Section 1.141-4(c)(2)(i)(B), the amount of private payments t aken into account under the private payment test may not exceed the amount of private busi ness use and/or unrelated trade or business use. Accordingly, the amount of private payment ts for the reporting period does not exceed the amount stated in Part III, Line 6. The org anization has not undertaken an analysis of the private security test with respect to the bonds, as the level of private business use and/or unrelated trade or business reported in Part III, Line 6, is not in excess of amounts permitted under Section 145 of the Code. Part IV, Line 2(b): The refunding portion of Bonds has met the 6-month expenditure exception to rebate. Part IV, Line 2(c): The fifth year Rebate Report, dated July 11, 2017, was pre pared by AMTEC. Column B: Part I (f): To finance capital projects. Difference between Part I(e) and Part II, Line 3 is due to interest earnings on bond proceeds. Part III, Line 7: As provided in Treasury Regulation Section 1.141-4(c)(2)(i)(B), the amount of private payments taken into account under the private payment test may not exceed the amount of private business use and/or unrelated trade or business use. Accordingly, the amount of private security test with respect to the bonds, as the level of private business use and/or unrelated trade or business reported in Part III, Line 6. The organization has not undertaken an analysis of the private security test with respect to othe bonds, as the level of private business use and/or unrelated trade or business reported in Part III, line 13: Proce eds of the bonds were issued for the purpose of current refu

Evolunation

Return Reference

Return Reference	Explanation
SET 2 BONDS - COLUMN A	IV, Line 2b: The Bonds have met the requirements of the 6-months exception to rebate.

Schedule K

(Form 990)

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Supplemental Information on Tax-Exempt Bonds

2019

OMB No. 1545-0047

DLN: 93493137012991

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990. Open to Public Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 **Bond Issues** Part I (c) CUSIP # (d) Date issued (i) Pool (a) Issuer name (b) Issuer EIN (e) Issue price (f) Description of purpose (g) Defeased (h) On behalf of financing issuer Yes No Yes No Yes No MASSACHUSETTS DEVELOPMENT 04-3431814 57583USR0 58,405,024 SEE PART VI Χ Χ 09-13-2012 FINANCE AGENCY MASSACHUSETTS DEVELOPMENT 04-3431814 57583UA81 01-23-2014 152,658,416 | SEE PART VI Χ FINANCE AGENCY 70,266,217 | SEE PART VI MASSACHUSETTS DEVELOPMENT 04-3431814 57584YKM0 07-25-2018 Χ Χ FINANCE AGENCY Part ${f I}$ **Proceeds** C Α 2,935,000 3 58,405,026 153,563,071 70,266,217 5 7 430,026 1,060,902 491,516 8 9 10 152,502,169 11 57,975,000 69.774.702 12 13 2017 Yes No Yes No Yes No No Were the bonds issued as part of a current refunding issue of tax-exempt 14 Χ Χ Χ bonds (or, if issued prior to 2018, a current refunding issue)? Were the bonds issued as part of an advance refunding issue of taxable 15 Χ Χ Χ 16 Χ Χ Χ Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ

Are there any lease arrangements that may result in private business use of bond-financed

Was the organization a partner in a partnership, or a member of an LLC, which owned property

Private Business Use

Part 🏻

Χ For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50193E

Yes

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Nο

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Yes

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No

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Yes

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Schedule K (Form 990) 2019

Yes

D

No

Schedule K (Form 990) 2019

b

C

d

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8a

Part IV

b

C

Arbitrage

Page **2**

No

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Schedule K (Form 990) 2019

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counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

Exception to rebate?

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2019

Part IV

(GIC)?

period?

Part V

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

the GIC satisfied?

requirements of section 148? . . .

Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

В

No

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Yes

Yes

No

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Yes

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Page 3

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Schedule L			Tran	sactio	ons with Ir	ntereste	d Person	าร			0	MB No. 1	545-0	047
(Form 990 or 990	-EZ) ► Cor	nplet	e if the org	anization	answered "Yes	s" on Form 9	90, Part IV, li	nes 2	25a, 3	25b, 20	6,	2019		
			27, 28a,		28c, or Form 99 ach to Form 990			10b.			4019			
Department of the Trea	•	⊳ G	o to <u>www.i</u>		orm990 for inst			forma	tion	•		Open to Inspe		
Name of the org								Eı	mplo	yer ide	entific	ation nu	mber	
NORTHEASTERN UI	NIVERSITY							ا	1-167	9980				
Part I Exce	ss Benefit	Tran	sactions (section 50	1(c)(3), section !	501(c)(4), and	section 501(c				ns only).		
Comp	lete if the org	aniza	tion answere	d "Yes" on	Form 990, Part	IV, line 25a or	25b, or Form	990-E						
1 (a) Name of disqualifie			fied person	(b) Relationship be		lified person ar	nd		Descrip		(d)	Corre	ted?
						organization		_	tr	ansacti	ion	Ye	5	No
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2 Enter the a	mount of tax	incurr	ed by the or	ganization	managers or dis	qualified perso	ons during the	year ı	under	sectio	n	•		
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3 Elitel tile al	mount of tax,	ii aiiy	y, on mie 2, a	above, reii	induised by the o	ngamzation .		•	•	. •	э —			
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(a) Name of	e of (b) Relation		(c) Purpose	(d) Loai	n to or from the	(e) Original	(f) Balance		In		h)		Writte	
interested person	with organiz	rganization of loan		org	organization? principal amount		due	default? App			oved by agreement? ard or		t?	
						amount		1 1			nittee?			
				То	From			Yes	No	Yes	No	Yes	No)
(1)	Officer		HOME		X	195,000	195,000		No	Yes		Yes		
David Madigan			LOAN											
)	\$	195,000							
					rested Perso									
	-				Yes" on Form 9		1							
(a) Name of inter	rested person) Relationship erested perso			of assistance	(d) Type o	of assi	istano	ce	(e) Pu	irpose of	assist	ance
			organizat											
(1)			•			2,000	SCHOLARSHI	Р		E	DUCAT	ION		
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For Paperwork Red	luction Act No	tice, s	ee the Instru	ctions for I	orm 990 or 990-l	Z. Ca	<u>I</u> at. No. 50056A		Sc	hedule	l (Form	n 990 or 9	190-F7) 201

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?		
				Yes	No	
(1) NICKOLAS AVERY	Family Member of Officer	93,459	NU EMPLOYEE		No	

Part V **Supplemental Information**

Explanation

Schedule I (Form 990 or 990-F7) 2019

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference

DLN: 93493137012991 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2019 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Part I Types of Property (a) (b) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 0 APPRAISAL 1 Art-Works of art . . Χ Art-Historical treasures Art—Fractional interests 4 Books and publications Clothing and household goods Cars and other vehicles **7** Boats and planes . . 8 Intellectual property . . . Securities—Publicly traded . Χ 6,702,480 MARKET VALUE 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures Qualified conservation contribution—Other . Real estate—Residential . Real estate—Commercial . Real estate—Other . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ► (EQUIPMENT) 792,720 MARKET VALUE 26 Other ▶ (______) 27 Other ▶ (______) 28 Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt 30a Nο **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2019) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

Schedule M (Form 990) (2019)	Page 2
	tion. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization umn (b), the number of contributions, the number of items received, or a combination of both. Also y additional information.
Return Reference	Explanation
SCHEDULE M, PART I, COLUMN (B)	NORTHEASTERN UNIVERSITY REPORTED THE NUMBER OF CONTRIBUTIONS.
, ,	NORTHEASTERN UNIVERSITY'S ACCOUNTING POLICY STATES THAT NO REVENUE IS TO BE RECOGNIZED FOR GIFTS IN KIND UNLESS THERE IS AN IDENTIFIABLE USEFUL LIFE OR DETERMINABLE MARKET VALUE. ALL GIFTS IN KIND ARE REVIEWED TO DETERMINE IF THEY MEET EITHER CRITERIA.
	Schedule M (Form 990) (2019)

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SCHEDUL (Form 990 or EZ)	990-	Complete to pro Form 990 o	vide information fo r 990-EZ or to prov ▶ Attach to Forn	on to Form 990 or 9 r responses to specific questi ide any additional informatio n 990 or 990-EZ. 90 for the latest information.	ions on on.	OMB No. 1545-0047 2019 Open to Public Inspection
Namel Bethe อริฐ NORTHEASTERN U	amigation				Employer identi	ification number
990 Schedule	O, Suppl	emental Informatio	n			
Return Reference				Explanation		
Mission Statement	lishment. T n inspires r ars, as tead ern's comm sity can had al learning, its energy i ons, and fo gher educal cademic su ANT TO TH ITH THE FI NOT MEETI utive Comm voting auth tifies the Set he Executiv y alternate(990, Part V	o create and translate knownembers of the University chers and researchers, as nitment to this mission is five the greatest effect on the use-inspired research, and these areas, Northeaste cus resources that allow this interest and the second of the seco	owledge to meet global community in whatever the second in three areas the lives of students and global connection are the institution to achieve and other student aid. UTIVE COMMITTEE E BOARD OF TRUST and of Trustees who are the as alternates to a the institution and the institution	life of fulfillment and accomp al and societal needs. This miss wer they do - as students and soltrators, and as leaders. Northeast of distinction where the univerend the wider world: experientiand engagement. By concentration set priorities, make decisies to set priorities, make decisies events as a leader in his services consist of: Research, a Form 990, Part VI, Line 1a PUR OF THE BOARD OF TRUSTEE TEES IN THE MONTHS IN WHICE on the appointed to serve on the the Executive Committee with full alternate whenever a member not alternate w	hol st ing a RSU S IS AUTHORIZED CH THE FULL BOA Exec II o g an n	

990 Schedule O, Supplemental Information

Return
Reference

Explanation

Part VI, Line 11B	The University's Form 990 review process is a collaborative effort. The core Form 990 and related schedules were reviewed by four committees, including the Audit Committee, of the Board of Trustees, senior management, an independent compensation consultant and a paid ta x preparer. All feedback from the above parties was incorporated in the form. The Form 990
	x preparer. All feedback from the above parties was incorporated in the form. The Form 990
	as filed is provided to the full board prior to filing with the IRS.

Return Reference	Explanation
Form 990, Part VI, Line 12c	ANNUALLY, THE UNIVERSITY'S COMPLIANCE DEPARTMENT, REPORTING TO SENIOR VICE PRESIDENT AND G ENERAL COUNSEL, ELECTRONICALLY DISTRIBUTES THE NORTHEASTERN UNIVERSITY CONFLICT OF INTERES T AND COMMITMENT DISCLOSURE FORM TO FACULTY AND STAFF. THE COMPLETED FORMS ARE REVIEWED BY THE COMPLIANCE DEPARTMENT AND RELEVANT COLLEGE AND ADMINISTRATIVE MANAGEMENT. FOLLOW UP F OR CLARIFICATION IS CARRIED OUT WHERE NECESSARY AND THE APPROPRIATE UNIT DEAN, VICE-PRESID ENT OR DIRECTOR IS RESPONSIBLE FOR REVIEWING THE IDENTIFIED CONFLICTS AND RESOLVING THOSE CONFLICTS APPROPRIATELY. BOTH THE FACULTY AND STAFF CONFLICT OF INTEREST AND COMMITMENT PO LICIES ARE ON THE UNIVERSITY'S WEBSITE. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE BOARD OF TRUSTEES, REPORTING TO THE SENIOR VICE PRESIDENT FOR UNIVERSITY ADV ANCEMENT, FOR THE UNIVERSITY'S SENIOR LEADERSHIP AND BOARD OF TRUSTEES. THE POLICY REQUIRE S THAT ALL TRUSTEES, OFFICERS AND OTHER MEMBERS OF STANDING COMMITTEES OF THE BOARD ARE RE QUIRED TO ADHERE TO A POLICY WHICH REQUIRES DISCLOSURE IN ADVANCE OF ANY CONFLICT; NON-PAR TICIPATION IN DECISIONS REGARDING THE POTENTIAL CONFLICT; AND AN ANNUAL REPORTING OF ANY C ONFLICTS FOR PERSONAL OR THIRD PARTY INVOLVEMENT. The Secretary reviews each disclosure and determines whether the disclosure represents a conflict that is sufficiently material that it should be brought to the attention of the Conflicts of Interest Subcommittee. The Conflicts of Interest Subcommittee determines whether any disclosed matter referred by the Secretary is of such significance that it merits review by the Board. The University may entering in the determination at the appropriate level that the arrangement is immaterial or that the arrangement is fair and reasonable to the University and in the University's best interest.

Return Reference	Explanation
Form 990, Part VI, Lines 15a & 15b	NORTHEASTERN UNIVERSITY FOLLOWS A CAREFULLY DEFINED PROCESS FOR REVIEWING SENIOR EXECUTIVE COMPENSATION LEVELS. DURING 2019, THIS PROCESS INCLUDED THE PRESIDENT AND ALL OFFICERS. O THER POSITIONS INCLUDING, BUT NOT LIMITED TO, DEARN MAY BE INCLUDED EACH YEAR. THIS PROCES S EMBRACES THE BEST PRACTICES UTILIZED IN THE HIGHER EDUCATION INDUSTRY. IN 2019, A COMPET ITIVE PAY ASSESSMENT WAS CONDUCTED BY A THIRD PARTY INDEPENDENT COMPENSATION CONSULTING FI RM, USING MULTIPLE MARKET REFERENCES, INCLUDING SURVEYS REPRESENTING SIMILAR UNIVERSITIES AND OTHER RELEVANT LABOR MARKETS (AS APPLICABLE FOR CERTAIN POSITIONS). THE ASSESSMENT IS BASED ON PEER REFERENCES THAT REFLECT OTHER UNIVERSITIES OF SIMILAR SIZE AND PROMINENCE WI TH WHICH NORTHEASTERN COMPETES FOR EXECUTIVE TALENT. THE INDEPENDENT CONSULTANT ALSO PROVIDED ADDITIONAL PROPRIETARY COMPENSATION MARKET DATA AND AN ASSESSMENT OF THE REASONABLENES OF THE DATA. THE COMPENSATION COMMITTEE CONSISTS OF THE CHAIR OF THE BOARD OF TRUSTEES, ALSO SERVING AS THE CHAIR of this committee, ALONG WITH FIVE OTHER INDEPENDENT TRUSTEES. THIS COMMITTEE HAS CONTINUED TO ENGAGE WILLIS TOWERS WATSON AS ITS INDEPENDENT COMPENSATION CONSULTANT, WITH THE EXPECTATION THAT ITS PROCESSES AND PROCEDURES WOULD CONTINUE TO EVOLVE TO REFLECT EMERGING BEST PRACTICES. THE COMPETITIVE PAY ASSESSMENT AND INDEPENDENT CONSULTANT REVIEW WERE PROVIDED TO THE PRESIDENT FOR HIS USE IN MAKING SALARY AND BONUS RECOMM ENDATIONS TO THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES FOR THE POSITIONS INCLUDE DIN THE PROCESS, EXCLUDING HIS OWN, THE PRESIDENT'S RECOMMENDATIONS TO THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES FOR THE POSITIONS INCLUDE DIN THE PRESIDENT'S RECOMMENDATION AND THE RESULTS OF A FORMA LANNUAL PERFORMANCE ASSESSMENT PROCESS BASED ON PRE-DETERMINED GOALS AND OBJECTIVES. THE COMPENSATION COMMITTEE REVIEWED THE COMPENSATION AND THE RESULTS OF THE PERFORM ANCE ASSESSMENT PROCESS PRESENTED BY THE PRESIDENT, DISCUSSED POTENTIAL CHANGES, AND VOTED TO APPROVE THE FINAL RECOMMENDATIONS, W

Return Explanation
Reference

Form 990,	Original hard copy Financial Statements and Governing documents are available upon request
Part VI, Line	. The Conflict of interest policy and the annual financial statements are available via th
19	e internet at www.northeastern.edu. FORM 990, PART VII, COLUMN (A) HUGH COURTNEY, PROFESSO
	R, IS LISTED AS "FORMER" DUE TO PREVIOUSLY SERVING AS DEAN - DMSB. JACK REYNOLDS, ASSOCIAT
	E DEAN & PROFESSOR OF PHARMACY, IS LISTED AS "FORMER" DUE TO PREVIOUSLY SERVING AS DEAN -
	BOUVE.

Return Explanation Reference

Form 990, 40 hours constitutes a full-time equivalent employee at Northeastern University.

Part VII, Column (B)

Return Explanation
Reference

FORM 990, PART XI, LINE 9

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE R**

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

As Filed Data -

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047

DLN: 93493137012991

Open to Public

Schedule R (Form 990) 2019

Department of the Treasury Internal Revenue Service

Part I

(Form 990)

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection Name of the organization **Employer identification number** NORTHEASTERN UNIVERSITY 04-1679980 Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (a) (b) (c) (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Direct controlling Primary activity Total income End-of-year assets or foreign country) entity 0 NORTHEASTERN (1) Renaissance Park Garage LLC Parking svcs DE 0 1209 Orange St Wilmington, DE 19801 04-3480384 MA 0 NORTHEASTERN (2) KRI at Northeastern University LLC Research Ctr 9,766,191 Suite 250 CP 360 Huntington Avenue Boston, MA 02115 46-5228806 (3) N-POWERED LLC EDU. SOFTWARE DE 422,125 0 NORTHEASTERN 360 HUNTINGTON AVE BOSTON, MA 02115 82-4581008 Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (b) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1) The Mass Green High Perf Computing Ctr Research Ctr MΑ 501(C)(3) 12A-I NΑ No 77 Mass Ave Cambridge, MA 02139 27-3014805 (2)MGHPCC Holyoke Inc RESEARCH CTR MA 12A-I NA 501(C)(3) No 77 Mass Ave CAMBRIDGE, MA 02139 45-2257442 (3) NCH at Northeastern Limited EDUCATION UK 501(C)(3) N/A NORTHEASTERN Yes 19 Bedford Square LONDON WC1B 3HH EDUCATION UK 501(C)(3) N/A NCH NU Ltd (4)New College of the Humanities Trust Yes 19 BEDFORD SQUARE LONDON WC1B 3HH

Cat. No. 50135Y

I General or ox managing partner?	ng owr	eral or naging	manag	00X I	(i) Code V-UBI mount in box 20 of schedule K-1 Form 1065)	s? a	(h) oprtiona cations?	Disprop	(g) Share of end-of-year assets	of	(f) Share of total incor	nant elated, ed, from der 512-	(e) Predominincome(reunrelateexcluded tax undesections	(d) irect trolling ntity	e co	(c) Legal domicile (state or foreign country	(b) Primary activity	(a) Name, address, and EIN of related organization			
Yes No	10	No	Yes	$-\Gamma$		0	No	Yes				<u> </u>	311)		-	-					
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+	+	$+\!-\!\!\!+$	\rightarrow	\dashv												-					
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(h) centage s nership (Section (13) co	S:	tage	(h) centa		-	(g) ire of en year assets		(f) hare of total income	y SI	(e) of entity rp, S corp, trust)	Type (C corp	(d) controlling entity	Direct		(c) egal nicile or foreign	Lo doi (state o	(b) ary activity	Pi		nal Data Table (a) Name, address, and EIN of related organization
<u>_</u>	Yes	\dashv		—	+											intry)	cou				
				_																	
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	+	+			+			+													

Schedule R (Form 990) 2019			Pa	ge 3							
Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.											
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	No							
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?											
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		1a		No							
b Gift, grant, or capital contribution to related organization(s)		1 b	Yes	<u> </u>							
c Gift, grant, or capital contribution from related organization(s)		1 c		No							
d Loans or loan guarantees to or for related organization(s)		1 d	Yes								
e Loans or loan guarantees by related organization(s)		1e		No							
f Dividends from related organization(s)		1f		No							
g Sale of assets to related organization(s)		1 g		No							
h Purchase of assets from related organization(s)		1h		No							
i Exchange of assets with related organization(s)		1i		No							
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)	1	1j		No							
k Lease of facilities, equipment, or other assets from related organization(s)		1k		No							
l Performance of services or membership or fundraising solicitations for related organization(s)		11		No							
m Performance of services or membership or fundraising solicitations by related organization(s)		1m	Yes								
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		1n		No							
o Sharing of paid employees with related organization(s)		10		No							
		\vdash		$\overline{}$							

g Sale of assets to related organization(s)		1g No
h Purchase of assets from related organization(s)		1h No
i Exchange of assets with related organization(s)		1i No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)		1j No
k Lease of facilities, equipment, or other assets from related organization(s)		1k No
I Performance of services or membership or fundraising solicitations for related organization(s)		11 No
f m Performance of services or membership or fundraising solicitations by related organization(s)		1m Yes
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		1n No
o Sharing of paid employees with related organization(s)		1o No
p Reimbursement paid to related organization(s) for expenses		1p Yes
q Reimbursement paid by related organization(s) for expenses		1q No
f r Other transfer of cash or property to related organization(s)		ı 1r No
${f s}$ Other transfer of cash or property from related organization(s)		1s No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line	, including covered relationships and transaction thres	sholds.
(a) Name of related organization	(b) (c) Transaction Amount involved Method	(d) of determining amount involved

type (a-s) В 5,251,440 CASH M, P 5,284,857 FMV

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that

was not a related organization. See instructions regarding exc	clusion for certain inv	estment p	partnerships.			· .							
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	Ar o	Are all partners Sh section		(f) Share of total income (g) Share of end-of-year assets	d-of-year allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	le V-UBI General d unt in box managin 20 partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Forn	n 99	0) 2019

Schedule R (Fo	Schedule R (Form 990) 2019						
Part VII	Supplemental Info	ormation					
	Provide additional information for responses to questions on Schedule R. (see instructions).						
Retu	ırn Reference	Explanation					

Additional Data

Boston, MA 02115 04-2454917

Charitable Remainder Trust (1)

Charitable Remainder Trust (1)

Charitable Remainder Trust (11)

Charitable Remainder Trust (3)

Charitable Remainder Trust (1)

New College of the Humanities Ltd

Pooled Income Trust (1)

Perpetual Trust (1)

Perpetual Trust (1)

19 Bedford Square London WC1B 3HH

UK

INVESTING

INVESTING

INVESTING

INVESTING

INVESTING

INVESTING

Investing

INVESTING

Education

Software Version:

Software ID:

EIN: 04-1679980

CA

ME

MΑ

NH

MΑ

MA

ME

ОН

UK

Name: NORTHEASTERN UNIVERSITY

orm 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust														
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Sectio (b)(contr enti	n 512 13) olled					
								Yes	No					
Azland Inc c/o NU 360 Huntington Avenue	Real Estate	DE	NORTHEASTERN	C Corp	0	0	100.000 %	Yes						

NORTHEASTERN

NORTHEASTERN

NORTHEASTERN

NORTHEASTERN

NORTHEASTERN

Northeastern

Northeastern

INCH NU LTD

NORTHEASTERN

TRUST

TRUST

TRUST

Trust

TRUST

Trust

Trust

TRUST

C Corp

120,571

94,940

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

100.000 %